

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of

PETITION FOR RATE INCREASE BY
FLORIDA POWER & LIGHT COMPANY.

DOCKET NO. 050045-EI

2005 COMPREHENSIVE DEPRECIATION
STUDY BY FLORIDA POWER & LIGHT
COMPANY.

DOCKET NO. 050188-EI

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PROCEEDINGS: HEARING

BEFORE: CHAIRMAN BRAULIO L. BAEZ
COMMISSIONER J. TERRY DEASON
COMMISSIONER RUDOLPH "RUDY" BRADLEY
COMMISSIONER LISA POLAK EDGAR

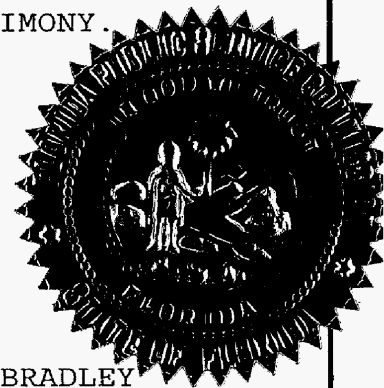
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Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: LINDA BOLES, RPR, CRR
Official FPSC Hearings Reporter
(850) 413-6734

APPEARANCES: (As heretofore noted.)



I N D E X

WITNESSES

NAME: PAGE NO.

WILLIAM E. AVERA

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MORAY P. DEWHURST

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ROSEMARY MORLEY

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CERTIFICATE OF REPORTER 607

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

FLORIDA POWER & LIGHT COMPANY

TESTIMONY OF WILLIAM E. AVERA

DOCKET NO. 050045-EI

MARCH 22, 2005

Q. Please state your name and business address.

A. William E. Avera, 3907 Red River, Austin, Texas, 78751.

Q. By whom are you employed and in what capacity?

A. I am a principal in Financial Concepts and Applications, Inc. (FINCAP), a firm engaged in financial, economic, and policy consulting to business and government.

OVERVIEW

Q. What is the purpose of your testimony?

A. The purpose of my testimony is to present to the Florida Public Service Commission (FPSC) my independent assessment of the fair rate of return on common equity (ROE) for FPL's jurisdictional electric utility operations. In addition, I also examined the reasonableness of FPL's capital structure, considering both the specific risks faced by FPL and other industry guidelines.

Q. How is your testimony organized?

A. I first reviewed the operations and finances of FPL and the general conditions in the utility industry and the economy. With this as a background, I developed the principles underlying the cost of equity concept and then conducted various quantitative analyses to estimate the cost of equity for a group of reference utilities. These included discounted cash flow (DCF) analyses and risk premium methods encompassing alternative approaches and studies. From the cost of equity range

1 indicated by my analyses, a fair rate of return on equity was selected taking into
2 account the economic requirements and specific risks and potential challenges for
3 FPL, as well as other factors (e.g., flotation costs) that are properly considered in
4 setting a fair rate of return on equity.

5 **Q. Are you sponsoring an exhibit in this case?**

6 A. Yes. I am sponsoring an exhibit consisting of twelve documents, Document WEA-1
7 through Document WEA-12, which are attached to my direct testimony.

8 **Q. Please describe your educational background and professional experience.**

9 A. A description of my background and qualifications, including a resume containing the
10 details of my experience, is attached as Document WEA-1.

11 **Q. Please summarize the basis of your knowledge and conclusions concerning the**
12 **issues to which you are testifying in this hearing.**

13 A. As is common and generally accepted in my field of expertise, I have accessed and
14 used information from a variety of sources. I am familiar with the organization,
15 operations, finances, and operation of FPL from my participation in prior proceedings
16 before the FPSC. In connection with the present filing, I obtained information
17 through discussions with corporate management and from my review of numerous
18 documents relating to FPL, including bond rating agency reports, financial filings,
19 and prior regulatory proceedings and orders. I also reviewed information relating
20 generally to capital markets and specifically to investor perceptions, requirements,
21 and expectations for regulated utilities. These sources, coupled with my experience
22 in the fields of finance and utility regulation, have given me a working knowledge of
23 FPL and are the bases for my conclusions.

Q What is the role of the return on equity in setting a utility's rates?

A. The rate of return on common equity compensates shareholders for the use of their capital to finance the plant and equipment necessary to provide utility service. Investors commit capital only if they expect to earn a return on their investment commensurate with returns available from alternative investments with comparable risks. To be consistent with sound regulatory economics and the standards set forth by the United States Supreme Court in the *Bluefield Water Works & Improvement Co. v. Pub. Serv. Comm'n* [262 U.S. 679 (1923)] and *Fed. Power Comm'n v. Hope Natural Gas Co.* [320 U.S. 591 (1944)] cases, a utility's allowed return on common equity should be sufficient to (1) fairly compensate capital invested in the utility, (2) enable the utility to offer a return adequate to attract new capital on reasonable terms, and (3) maintain the utility's financial integrity.

SUMMARY OF CONCLUSIONS

Q. What are your findings regarding the fair rate of return on equity for the 2006 test year?

A. Based on the results of my analyses and the economic requirements necessary to support continuous access to capital, I determined that a fair rate of return on equity for FPL is currently in the range of 11.3 to 12.3 percent, with a midpoint of 11.8 percent. The bases for my conclusion are summarized below:

- *Applications of DCF and risk premium approaches to the reference group of electric utilities implied a cost of equity in the range of 10.0 to 12.0 percent;*
- *Incorporating a 30 basis-point allowance for equity flotation costs resulted in a fair rate of return range for the electric utility proxy*

1 *group of 10.3 to 12.3 percent;*

2 • *Considering the potential exposures associated with FPL's resource*
3 *mix and service area and the need to support FPL's ability to attract*
4 *capital under adverse circumstances, I recommend a rate of return for*
5 *FPL in the range of 11.3 to 12.3 percent, which corresponds to the*
6 *upper half of the proxy group results.*

7 • *The 11.8 percent midpoint of my recommended fair rate of return on*
8 *equity range does not explicitly incorporate any allowance for*
9 *superior results. An incentive to recognize and encourage exemplary*
10 *performance, such as that documented in the testimony of FPL's*
11 *witnesses, is an appropriate consideration in establishing a fair rate of*
12 *return:*

13 • *Consumers in FPL's service area have benefited from efficient*
14 *and cost-effective operations, excellent customer service,*
15 *improved reliability, and prices that have declined in real*
16 *terms;*

17 • *Providing the opportunity to earn an incremental return offers*
18 *an appropriate incentive for FPL to continue to innovate and*
19 *take risks in pursuit of superior performance;*

20 • *Incorporating the 50 basis-point ROE incentive proposed by*
21 *FPL to my 11.8 percent recommended cost of equity for FPL*
22 *results in a fair rate of return on equity of 12.3 percent.*

- *Finally, giving effect to the 100 basis-point range typically allowed by the FPSC for regulatory purposes results in an appropriate fair rate of return on equity range for FPL of 11.3 to 13.3 percent.*

My analyses of the cost of equity focused on a comparable group of 21 electric utilities with an average bond rating of single-A. My evaluation indicated that, after taking into account risks specific to FPL and the offsetting effect of FPL's relatively higher equity ratio, investors view FPL's overall investment risks as equivalent to those of the benchmark group of electric utilities. This conclusion was based on the following findings:

- *In evaluating FPL's relative risks, investors consider the implications of its relatively greater reliance on nuclear and purchased power, increased exposure to uncertainties regarding natural gas prices and supplies, and the characteristics of its service area economy;*
- *While these factors suggest that FPL may be somewhat riskier than the firms in the benchmark group, they are mitigated by FPL's financial strength;*
- *FPL's corporate credit rating, which provides the most objective and encompassing measure of overall investment risk, is identical to that maintained by the average firm in the electric utility proxy group.*

Q. What is your conclusion as to the reasonableness of FPL's capital structure?

A. Based on my evaluation, I concluded that the approximately 55 percent common equity ratio (as adjusted for off balance sheet obligations) maintained by FPL represents a reasonable mix of capital sources from which to calculate FPL's overall rate of return. This conclusion was based on the following findings:

- 1 • *While FPL's adjusted common equity ratio falls above the average*
2 *maintained by the electric utility operating companies contained in the*
3 *proxy group, it is well within the range of individual results for these firms*
4 *and in-line with the lower leverage expected for the industry going*
5 *forward;*
- 6 • *While FPL's total debt ratio is slightly above rating agency guidelines for*
7 *a single-A rating, this relatively conservative financial posture has not*
8 *been sufficient to warrant an upgrade to FPL's credit standing, with S&P*
9 *continuing to maintain a "negative" outlook, warning investors of the*
10 *potential for further deterioration;*
- 11 • *Absent its relatively conservative capital structure, FPL's debt rating*
12 *would undoubtedly be lower than present levels and the resulting greater*
13 *investment risk would imply an increase in investors' required rate of*
14 *return for FPL's securities;*
- 15 • *For an electric utility with an obligation to provide reliable service,*
16 *uncertainties associated with FPL's resource mix and service area*
17 *highlight the necessity of preserving flexibility, even during periods of*
18 *adverse capital market conditions.*

19 Considering investors' heightened awareness of the risks associated with the
20 electric power industry and the damage that results when a utility's financial
21 flexibility is compromised, supportive regulation is perhaps more crucial now than at
22 any time in the past. Indeed, the investment community is intensely focused on the
23 actions of the FPSC, and if FPL's ongoing request to recover storm repair costs in
24 Docket No. 041291-EI were to be denied, this would imply a significant increase in

1 investment risk and required rate of return, and my recommended ROE would need to
2 be adjusted upward accordingly. The cost of providing FPL an adequate return is
3 small relative to the potential benefits of having a financially sound utility that can
4 provide reliable service at reasonable rates and a platform for economic growth;
5 especially when compared against the extreme burden imposed by a financially
6 troubled service provider.

FUNDAMENTAL ANALYSES

7 **Q. What is the purpose of this section?**

8 A. As a predicate to subsequent quantitative analyses, this section briefly reviews FPL's
9 operations and finances. In addition, it examines the risks and prospects for the
10 electric utility industry and conditions in the capital markets and the general
11 economy. An understanding of the fundamental factors driving the risks and
12 prospects of electric utilities is essential in developing an informed opinion of
13 investors' expectations and requirements, and form the basis of a fair rate of return.

Florida Power & Light Company

14 **Q. Briefly describe FPL and its parent, FPL Group, Inc.**

15 A. Headquartered in Juno Beach, Florida, FPL is engaged in the generation,
16 transmission, and distribution of electric power throughout 34 counties located
17 principally along the east and lower west coasts of Florida. FPL's service territory
18 includes a population of more than 8 million, with service being provided to
19 approximately 4.2 million customers. FPL is the principal subsidiary of FPL Group,
20 Inc. (FPL Group). In addition to the electric utility operations of FPL, FPL Group is
21 involved in the development, construction, and management of independent power

1 generation facilities through FPL Energy, LLC. Through a subsidiary, FPL Energy
2 buys and sells wholesale energy commodities, such as natural gas, oil and electric
3 power and owns and operates a fiber-optic network that interconnects major cities
4 within Florida (FPL FiberNet, LLC). As of December 31, 2004, FPL Group had total
5 assets of approximately \$28.3 billion, with consolidated revenues totaling
6 approximately \$10.5 billion for the most recent fiscal year.

7 **Q. Please describe FPL's electric utility operations.**

8 A. In addition to an economic base dominated by tourism, principal industries in FPL's
9 service area include agriculture, manufacturing, and international trade. FPL employs
10 approximately 10,000 individuals, with energy sales amounting to over 103 million
11 megawatt hours during 2004. Approximately 51 percent of 2004 retail electric
12 revenues were attributable to residential customers, with 41 percent from commercial
13 and 4 percent from industrial users. With a combined capacity of approximately
14 18,940 megawatts (MW), FPL's generating facilities include the four nuclear units of
15 the St. Lucie and Turkey Point generating stations, with a total capacity of 2,939 MW.
16 In 2004, nuclear generation accounted for 21 percent of the electric energy provided
17 by FPL, with natural gas at 37 percent, oil at 18 percent, and coal at 6 percent.

18 The remaining 18 percent of FPL's 2004 energy requirements were obtained
19 through purchased power contracts. Take-or-pay purchased power contracts with the
20 Jacksonville Electric Authority (JEA) and with subsidiaries of The Southern
21 Company (Southern Company) provide approximately 1,300 MW of power through
22 mid-2015 and 381 MW thereafter through 2021. FPL also has various firm contracts
23 to purchase approximately 900 MW of capacity and energy from certain cogenerators
24 and qualifying facilities. In addition, FPL has various agreements with several other

1 electricity suppliers to purchase an aggregate of up to approximately 1,900 MW of
2 power with expiration dates ranging from 2005 through 2009. FPL estimates that
3 capacity and minimum payments under these agreements will average approximately
4 \$640 million annually through 2009.

5 FPL's transmission and distribution facilities consist of over 500 substations
6 and include almost 47,000 miles of overhead lines and approximately 24,300 miles of
7 underground and submarine cables. At December 31, 2004, FPL's investment in net
8 utility plant was approximately \$14.0 billion. Capital expenditures for the
9 construction or acquisition of additional facilities to meet customer demand are
10 estimated to be approximately \$8.5 billion for the years 2005 through 2009.

11 FPL's retail electric operations are subject to the jurisdiction of the FPSC, with
12 the interstate jurisdiction regulated by Federal Energy Regulatory Commission
13 (FERC). Additionally, FPL's nuclear facilities are subject to licensing and oversight
14 by the Nuclear Regulatory Commission (NRC). The operating licenses for Turkey
15 Point Units Nos. 3 and 4 received extensions in 2002, which gives FPL the option to
16 operate these units until 2032 and 2033, respectively. The NRC extended the
17 operating licenses for St. Lucie Units Nos. 1 and 2 during 2003, which give FPL the
18 option to operate these units until 2036 and 2043, respectively. FPL's latest
19 decommissioning studies indicate that FPL's portion of the cost of decommissioning
20 its four nuclear units, including costs associated with spent fuel storage, to be \$6.4
21 billion. At December 31, 2004, the accumulated provision for nuclear
22 decommissioning totaled approximately \$2.2 billion.

1 **Q. What credit ratings have been assigned to FPL?**

2 A. FPL has been assigned an issuer credit rating of “A1” by Moody’s Investors Service
3 (Moody’s), with its senior secured debt being rated "Aa3". Similarly, Fitch Ratings
4 has assigned a long-term credit rating of “A+” to FPL, while rating its first mortgage
5 bonds “AA-”. Standard & Poor’s Corporation (S&P), meanwhile, has assigned FPL
6 an “A” rating with a negative outlook, indicating the possibility of a further reduction
7 in FPL's credit standing going forward.

Electric Utility Industry

8 **Q. What are the general conditions in the electric utility industry?**

9 A. The industry is characterized by structural changes resulting from market forces,
10 deregulation initiatives, and judicial decisions.

11 **Q. Please describe these structural changes.**

12 A. At the federal level, the FERC has been an aggressive proponent of regulatory driven
13 reforms designed to foster greater competition in markets for wholesale power supply.
14 The National Energy Policy Act of 1992, which reformed both the Public Utility
15 Holding Company Act of 1935 and the Federal Power Act, greatly increased
16 prospective competition for the production and sale of power at the wholesale level.
17 In April 1996, FERC adopted Order No. 888, mandating “open access” to the
18 transmission facilities of jurisdictional electric utilities. FERC also has pushed for the
19 regionalization of transmission system control by establishing frameworks for
20 creation of RTOs in its Order No. 2000 [*Regional Transmission Organizations*, Order
21 No. 2000 (Dec. 20, 1999), 89 FERC ¶ 61,285]. In 2002 FERC issued a notice of
22 proposed rulemaking proposing a framework to address alleged discrimination in
23 providing interstate transmission services and in other industry practices.

1 Subsequently, in April 2003 FERC issued a White Paper refining its vision for a
2 wholesale power market platform, taking into account developments in market design
3 and comments filed in response to the earlier SMD NOPR [FERC White Paper,
4 *Wholesale Power Market Platform*, April 28, 2003]. “Open access” has, in the view
5 of most market observers, resulted in more competition and competitors in wholesale
6 power markets, but not without the introduction of substantial risks – particularly for
7 utilities that depend on wholesale power markets for a portion of their resource
8 requirements.

9 **Q. What impact did the western power crisis have on investors' risk perceptions for**
10 **firms involved in the electric power industry?**

11 A. Events of last several years caused investors to rethink their assessment of the relative
12 risks associated with the electric power industry. A well-publicized energy crisis
13 throughout the west wreaked havoc on the customers, utilities, and policymakers. It
14 also had dramatic repercussions for western wholesale power markets and investors
15 and utilities nationwide. State regulators and legislators have re-evaluated
16 restructuring initiatives for the retail sector of the electric industry and the financial
17 implications of the western power crisis experience demonstrated the risks facing all
18 segments of the electric power industry.

19 The massive debts owed by California's retail utilities to banks, power
20 producers and other creditors shattered their financial integrity and the subsequent
21 bankruptcy filing of Pacific Gas and Electric Company (PG&E) brought the
22 uncertainties associated with today's power markets into sharp focus for the
23 investment community. Enron's, and later Mirant Corporation's, bankruptcies only
24 served to magnify the risks associated with the power sector and increased investors'

1 reluctance to commit capital in the energy industry, as former FERC Commissioner
2 Massey succinctly recognized:

3 Investor confidence has been shaken by these events, by a declining
4 national economy, indictments of energy traders, accounting
5 irregularities, downgrades by rating agencies, and continuing
6 investigations by the FERC, CFTC, the SEC, and the Justice
7 Department. ...The flight of capital from the industry has been severe
8 since the collapse of Enron. [*Remarks by William L. Massey, Center*
9 *for Public Utilities Advisory Council, "The Santa Fe Conference"*
10 *(March 17, 2003)*]

11 While the case of California and PG&E represents an extreme example, there is every
12 indication that investors' risk perceptions for electric utilities shifted sharply upward
13 in response to events in the western U.S..

14 **Q. What was the impact of these capital and credit market conditions on the ability**
15 **of electric utilities to raise funds?**

16 **A.** Combined with economic and global uncertainties, the dramatic upward shift in
17 investors' risk perceptions and the weakened financial picture of most industry
18 participants, combined to produce a severe liquidity crunch in the electric power
19 industry. S&P cited the debilitating impact of these developments on investors'
20 willingness to provide capital:

21 The last 24 months have witnessed extraordinary turmoil for power
22 and energy debt, unprecedented since Samuel Insull's utility empire
23 collapsed during the 1930s. Events ranging from the credit collapse of
24 the California utilities, through the Enron bankruptcy and subsequent

market disruptions for U.S. energy merchant companies have destroyed billions of dollars of value for investors. Wall Street has virtually shut down new investment in this sector. ["U.S. Power Industry Experiences Precipitous Credit Decline in 2002; Negative Slope Likely to Continue", *RatingsDirect* (Jan. 15, 2003)]

S&P went on to recognize that the end result of investors' waning confidence in the industry led to reduced access to capital:

Increasingly constrained capital market access as a result of investor skepticism over accounting practices and disclosure, more and more federal and state investigations and subpoenas, audits, and failing confidence in future financial performance has created a liquidity crisis.

The challenges faced by electric utilities resulted in reduced financing activity, with many utilities being forced to rely on bank debt. Access to the commercial paper markets, long the low-cost staple of high-grade utilities for meeting working capital needs, virtually disappeared for certain companies. S&P went on to note that the falloff in financing activity was partly attributable to "capital market jitters, especially for those firms that are most in need of capital market access." As a result, at the same time that industry uncertainty and market volatility increased the importance of financial flexibility, S&P observed in a July 24, 2003 report that constrained access to capital markets and investor skepticism was contributing to the bleak credit picture.

1 **Q. How were western utilities impacted by conditions in the electric power**
2 **industry?**

3 A. The financial integrity of many utilities in the region was severely damaged by the
4 maelstrom of the western energy crisis. While a full description of the western power
5 crisis and its effects is beyond the scope of this testimony, the chaotic market
6 conditions were felt directly and with full force. Utilities were forced to use cash
7 flows from operations, various bank borrowings, and short- and long-term debt to
8 fund unrecovered energy supply costs. This led to a sharp deterioration in financial
9 condition, a severe liquidity crunch, and a dramatic increase in credit risk. As a
10 result, commercial banks were highly reticent to extend financing for ongoing
11 operations or new construction and counterparties involved in meeting the utilities'
12 energy needs became unwilling to transact business absent special credit terms. To
13 varying degrees, utilities throughout the western U.S. were confronted with the
14 difficult task of maintaining reliable service and financial integrity in a power market
15 characterized by short supply and unprecedented price volatility.

16 Even for electric utilities like FPL that have permanent fuel and purchased power
17 adjustment mechanisms in place, there can be a significant lag between the time the
18 utility actually incurs the expenditure and when it is recovered from customers. One
19 example of the risk of regulatory lag was noted by The Value Line Investment Survey
20 (Value Line) in a November 17, 2000 report:

21 **A lag in the recovery of sharply higher power costs is hurting**
22 **Sierra Pacific Resources.** Power prices in the West have soared since
23 the second quarter of 2000, and until recently, SPR's two utilities
24 lacked a mechanism for recovering these increases. The Nevada

1 Commission has granted one, but it won't solve the utilities' problem
2 right away. That's because the mechanism tracks power costs over a
3 trailing 12-month period and because the amount by which the utilities
4 can raise rates each month is capped.

5 The continuing prospect of further challenges in power markets cannot be
6 discounted, with S&P reporting continued spikes in wholesale market prices:

7 For 2003, record-high wholesale power prices were the defining
8 feature of the U.S. merchant power markets. ...Power prices across
9 the U.S. continent generally rose on the order of 50% or more in 2003.
10 ...Prices in the western regions were also the highest on record outside
11 of the 2000-2001 California energy crisis. ["Energy Commodity
12 Report: U.S. Power Prices Record High in 2003," *RatingsDirect* (Jan.
13 15, 2004)]

14 Investors recognize that volatile markets and inopportune reliance on wholesale
15 purchases to meet resource needs can constitute a dangerous combination, exposing
16 the utility to the risk of reduced cash flows and unrecovered power supply costs.

17 **Q. What are the implications of the power outages experienced in the upper**
18 **Midwest and Northeast during August 2003?**

19 **A.** These events underscore the continuing risks inherent in the industry and the
20 uncertain state of affairs with respect to the industry's structure. The massive
21 blackout, which stretched from New York to Detroit and from Ohio into Canada, was
22 the largest power outage in U.S. history. This event sharpened the focus of industry
23 stakeholders – utilities, consumers, regulators, and investors – on the need to improve
24 the nation's electricity infrastructure, especially in light of the additional stress that

1 deregulated wholesale markets have placed on the network. The importance of
2 rapidly stimulating investment in electric power infrastructure has been almost
3 universally cited as the key to ensuring that further outages are avoided. As FERC
4 Chairman Wood noted in an August 15, 2003 press release:

5 If we draw any conclusions from this blackout, it is the urgent need for
6 more investment in the nation's transmission grid to serve broad
7 regional needs.

8 **Q. Have these events affected utilities' credit standing?**

9 A. Yes. The last several years have witnessed steady erosion in credit quality throughout
10 the utility industry, both as a result of revised perceptions of the risks in the industry
11 and the weakened finances of the utilities themselves. For example, in its January 15,
12 2003 edition of *RatingsDirect*, S&P noted that it had recorded 182 downgrades in the
13 utility industry during 2002, versus only 15 upgrades, while Moody's reported in its
14 July 14, 2003 *Credit Perspectives* that it had downgraded 109 utility issuers and
15 upgraded only 3 – an acceleration of the trend in bond rating changes during the
16 previous two years. Moreover, credit quality continued to decline during 2003. S&P
17 observed the utility industry “continued its downward credit slide that began in early
18 2000,” reporting 139 downgrades during 2003, compared with just 8 upgrades, with
19 downgrades outpacing upgrades by more than 15 to one in the fourth quarter of 2003
20 [*RatingsDirect*, Jan. 29, 2004]. While the pace and scale of negative ratings actions
21 has since diminished, S&P reported that 44 percent of the utility sector now falls in
22 the triple-B rating category, with 20 percent of issuers being rated below this
23 investment grade threshold, and noted little likelihood for any significant upturn in
24 credit outlook [*RatingsDirect*, Jul. 29, 2004].

1 **Q. Are all of the risks associated with the restructuring of the electric industry**
2 **known at this time?**

3 A. No. My experience with deregulation in the transportation and natural gas industries
4 demonstrates that the structural changes associated with deregulation produces
5 consequences that no one can predict. As prices become primarily market-driven,
6 future changes in prices become inherently uncertain. Much of this uncertainty
7 simply reflects the superior ability of markets to adjust continually both to changing
8 customer needs and to the changing costs of meeting those needs. This point was
9 succinctly stated in the 1997 *Economic Report of the President*:

10 An insufficiently appreciated property of markets is their ability to
11 collect and distribute information on costs and benefits in a way that
12 enables buyers and sellers to make effective, responsive decisions.
13 ...As tastes, technology, and resource availability change, market
14 prices will change in corresponding ways to direct resources to the
15 newly valued ends and away from obsolete means. It is simply
16 impossible for governments to duplicate and utilize the massive
17 amount of information exchanged and acted upon daily by the millions
18 of participants in the marketplace. (p. 191)

19 If structural evolution in the electric utility industry ultimately provides benefits for
20 both consumers and producers, these benefits come at a cost. Namely, all participants
21 will become exposed to new uncertainties, such as the threat of new entrants and
22 technologies and the threat of price volatility in wholesale markets. It will be the
23 challenge of regulators and policymakers to establish markets that capture the

benefits of competition for consumers while mitigating the impacts of its inherent risks.

Q. Are investors likely to consider the impact of market restructuring in assessing their required rate of return for FPL?

A. Absolutely. While restructuring of the electric utility industry has not been implemented in Florida, the final report of the Energy 2020 Study Commission established by the Governor identified the transition to an effective competitive wholesale generation market as one objective, along with encouraging the development of merchant power plants. Similarly, the FPSC has announced that it favors an eventual transition to effective competition in the wholesale power market. While investors recognize that potential wholesale competitors could find FPL's market attractive, deregulation of electric generation will ultimately require legislative action, which is not considered likely in the near-term.

Despite the fact that electric utilities in Florida continue to operate in a regulated environment, FPL nevertheless faces the prospect of changes in the transmission function of their business, as well as more fundamental reforms in how utilities operate to optimize their assets for the benefit of retail customers. Policy evolution in the transmission area has been wide-reaching and investors' focus on regulatory change in their assessment of risks and prospects was exemplified by S&P's remarks in "Electric Transmission at the Starting Gate", *RatingsDirect* (May 10, 2002):

The FERC is in the process of changing every aspect of the electric utility landscape, with industry sages anticipating further transmission and wholesale market development guidance, which could affect the

1 segment's credit prospects and quality. ...Significant uncertainty still
2 exists for transmission companies that may operate under an RTO or
3 ISO structure, which will significantly impact the full scope of capital
4 expenditures necessary to ensure reliability and increase capacity in
5 the future. Uncertainty will exist until operating rules are in place and
6 have stabilized.

7 Virtually all industry stakeholders have recognized that regulatory uncertainties
8 increase the risks associated with the electric industry. Former FERC Commissioner
9 Massey has noted that regulatory uncertainty is "part of the problem" explaining
10 under-investment in electric utility infrastructure [9th Annual Spring Conference for
11 the New England Energy Industry (May 21, 2002)] The Department of Energy
12 (DOE) identified "reducing regulatory uncertainty" as critical in stimulating increased
13 investment in the power industry and has noted that lack of clarity in the regulatory
14 structure was inhibiting planning and investment [*National Transmission Grid Study*
15 (May 2002)]. The DOE also recognized the impact that this regulatory uncertainty
16 has on investors' required rates of return for electric utilities:

17 Because transmission assets are long lived, regulatory uncertainty
18 increases the risks to investors and, therefore, increases the returns
19 they need to justify transmission system investments.

20 **Q. Is there any indication that the importance of these considerations have**
21 **diminished in the eyes of investors?**

22 A. No. The 2003 blackout only served to reinforce the importance of regulatory risks for
23 investors. The Wall Street Journal ["Overloaded Circuits Blackout Signals Major
24 Weakness in U.S. Power Grid," The Wall Street Journal (Aug. 18, 2003)] cited the

1 debilitating impact of an “unsteady regulatory environment” and the “chaotic
2 combination of regulated and deregulated markets” in explaining inhibitions to
3 increased investment in the electric utility system. Similarly, in an August 21, 2003
4 comment on the blackout, S&P warned investors that the partial reforms presently
5 characterizing wholesale power markets invites dysfunction and that elevated risks
6 will discourage new capital, “or at least make it more expensive.” S&P observed:

7 Investors should not expect that such risk will dissipate any time soon.

8 Instead, credit risk could actually intensify if the politically charged
9 debate over reform continues for years, as it might very well do. And
10 even if policy makers succeed in crafting a comprehensive solution to
11 the problems of the nation’s energy grid, the regulatory treatment of
12 the costs needed to upgrade the infrastructure remains uncertain.

13 Even before the establishment of any transition to competition, market trends and
14 federal policies will continue to impact FPL and its investors. Moreover, as the
15 Energy 2020 Study Commission recognized in its February 2001 *Interim Report*, lack
16 of restructuring legislation does not leave industry stakeholders immune from
17 adversity, concluding that “[t]he environment ... will be replete with uncertainty and
18 risk.” Because of potential exposure to wholesale markets, the risks of transmission
19 uncertainties and potential market volatility are intensified for utilities that depend
20 heavily on purchased power. Reliance on purchased power to meet resource needs or
21 fill potential shortfalls in generation magnifies the importance of maintaining the
22 financial flexibility necessary to fund an adequate and reliable utility system. At the
23 same time, it also exposes utilities and their investors to the ongoing regulatory
24 uncertainties and other risks imposed by restructuring of wholesale power markets.

1 Already, FPL has confronted the uncertainties associated with the
2 establishment of regional transmission organizations (RTOs), pursuant to FERC's
3 policy initiatives. In October 2000, together with Progress Energy Florida and Tampa
4 Electric Company, FPL proposed the formation of an independent entity, GridFlorida,
5 to own and operate the transmission system. Since that time, there have been
6 numerous regulatory and legal proceedings concerning the formation of GridFlorida
7 and the framework underlying operation and oversight of the transmission system.
8 Thus, while a competitive wholesale market has not been implemented for FPL's
9 service territory, investors undoubtedly consider these factors in assessing the
10 required rate of return on long-term capital, such as common equity.

11 **Q. Are the uncertainties associated with structural changes the only risks being**
12 **faced by electric utilities?**

13 A. No. Apart from these factors, a number of electric utilities, once considered the
14 paragon of financial stability, have experienced difficult financial straits. In part to
15 avoid the risks associated with building additional base-load generating capacity,
16 electric utilities have pursued a variety of options, such as increased reliance on
17 power purchases from wholesale suppliers and non-utility generators, although these
18 entail additional risks in and of themselves. The industry continues to face the risks
19 inherent in operating electric utility systems. Electric utilities are confronting
20 increased environmental pressures that could impose significant costs on utilities that
21 rely on coal as a boiler fuel. S&P's *Corporate Ratings Criteria* recognized the
22 potential financial challenges posed by such uncertainties:

1 Pension obligations, environmental liabilities, and serious legal
2 problems restrict flexibility, apart from the obligations' direct financial
3 implications.

4 While FPL has demonstrated leadership within its industry in protecting the
5 environment, it remains exposed to uncertainties regarding emissions and potential
6 contamination. Nuclear risk persists for those utilities involved in nuclear plants,
7 although the exposure has shifted from construction to operating and
8 decommissioning uncertainties.

Economy and Capital Markets

9 **Q. What has been the pattern of interest rates over the last decade?**

10 A. Average long-term public utility bond rates, the monthly average prime rate, and
11 inflation as measured by the consumer price index since 1990 are plotted in the graph
12 at the top of Document WEA-2. After rising to approximately 10 percent in mid-
13 1990, the average yield on long-term public utility bonds generally fell as economic
14 conditions weakened in the aftermath of the 1991 Gulf war, with rates dipping below
15 7 percent in late 1993. Yields subsequently rose again in 1994, before beginning a
16 general decline, with investors requiring approximately 5.8 percent from average
17 public utility bonds in January 2005.

18 **Q. Are investors likely to anticipate any substantial decline in interest rates going**
19 **forward?**

20 A. No. While interest rates are currently at relatively low levels, investors are unlikely
21 to expect any further significant declines going forward. The general expectation is
22 that interest rates will begin to rise with strengthening economic growth, with Value

1 Line citing “the strong possibility of rising interest rates in 2005” in its December 17,
2 2004 report (p. 459). Indeed, the Federal Reserve on February 2, 2005 raised interest
3 rates for the sixth time since June 2004 and signaled it was likely to continue to act at
4 a "measured" pace. The latest quarter-point increase raised the federal funds rate to
5 2.5 percent, more than double the 46-year low of 1.00 percent in effect when the Fed
6 began its credit-tightening campaign in 2004. Meanwhile, the Wall Street Journal
7 reported (Jan. 5, 2005 at A2) expectations of a steady rise in rates:

8 The minutes suggest that the Fed is less likely to pause in its interest-
9 rate increases this year than the markets may have expected. In the
10 wake of the minutes’ release, long-term bond prices fell sharply, and
11 yields, which move in the opposite direction, rose.

12 Consistent with these general expectations for higher interest rates, the most
13 recent forecast of the Energy Information Administration (EIA), a statistical agency
14 of the DOE, anticipates that the double-A public utility bond yield will increase from
15 approximately 6.23 percent in 2004 to 7.07 in 2005, increasing to 7.42 percent over
16 the next five years. [Annual Energy Outlook 2005, Table 19] Similarly,
17 GlobalInsight (formerly DRI/WEFA), a widely referenced forecasting service, calls
18 for double-A public utility bond yields to average 6.69 percent in 2005, reaching 7.62
19 percent by 2009. [“The U.S. Economy, The 25-Year Focus”, Table 33 (Summer
20 2004)]. The February 1, 2005 edition of Blue Chip Financial Forecasts (Blue Chip)
21 also anticipates that bond yields will rise significantly over the 2005-2006 period
22 covered by its projections.

1 **Q. How has the market for common equity capital performed?**

2 A. Between 1990 and early 2000 stock prices pushed steadily higher as the longest bull
3 market in United States history continued unabated. While the S&P 500 had
4 increased over four times in value by August 2000, mounting concerns regarding
5 prospects for future growth, particularly for firms in the high technology and
6 telecommunications sectors, pushed equity prices lower, in some cases precipitously.
7 While common stock prices have recovered strongly from their lows, the market
8 remains volatile, with share values routinely changing in full percentage points during
9 a single day's trading. The graph at the bottom of Document WEA-2 plots the
10 performances of the Dow-Jones Industrial Average, the S&P 500, and the Dow Jones
11 Utility Average since 1990 (the latter two indices were scaled for comparability).

12 **Q. What is the outlook for the United States economy?**

13 A. During the decade through the first quarter of 2001, the United States economy
14 enjoyed the longest peacetime expansion in history. Monetary and fiscal policies
15 resulted in modest inflation during this period, with unemployment rates falling to
16 their lowest levels since the 1960s. A revolution in information technology, rising
17 productivity, and vibrant international trade all contributed to strong economic
18 growth. However, even before the events of September 11, 2001, there were
19 increasing signs that the economic expansion would not be sustainable. Concerns
20 regarding the slowing pace of economic activity were exemplified by the Federal
21 Reserve's sequential lowering of interest rates. The economic picture has brightened
22 more recently. Gross domestic product surged in the last half of 2003 and is
23 expanded at roughly a 3-4 percent rate for 2004, with Florida's economy expected to
24 outpace the nation in the near term. Manufacturing activity has rebounded and

construction spending and retail sales have both increased. Nevertheless, businesses have been reluctant to expand hiring and uncertainties over the durability of the economic recovery continue to be magnified by overhanging government and trade deficits, as well as continued conflict and instability in Iraq and the ongoing threat of terrorism, which undermines consumer confidence and contributes to global economic uncertainty. These factors cause the outlook to remain tenuous, with persistent stock and bond price volatility providing tangible evidence of the uncertainties faced by the United States economy.

Q. How do these capital market uncertainties affect electric utilities?

A. Uncertainties over the extent and durability of the economic recovery have combined to heighten the risks faced by utilities. A return to stagnant economic growth would undoubtedly mean flat sales, while the potential for higher inflation and interest rates that will likely accompany the current economic rebound place additional pressure on the adequacy of existing service rates. While the national economy may ultimately return to a path of steady growth and the volatility in the capital and energy markets may abate, the underlying weaknesses now present cause considerable uncertainties to persist, which increase the risks faced by the utility industry.

CAPITAL MARKET ESTIMATES

Q. What is the purpose of this section of your testimony?

A. In this section, capital market estimates of the cost of equity are developed for a benchmark group of electric utilities. First, I examine the concept of the cost of equity, along with the risk-return tradeoff principle fundamental to capital markets. Next, I describe DCF and risk premium analyses conducted to estimate the cost of equity for the reference group of electric utilities.

Economic Standards

Q. What role does the rate of return on common equity play in a utility's rates?

A. The return on common equity is the cost of inducing and retaining investment in the utility's physical plant and assets. This investment is necessary to finance the asset base needed to provide utility service. Competition for investor funds is intense and investors are free to invest their funds wherever they choose. They will commit money to a particular investment only if they expect it to produce a return commensurate with those from other investments with comparable risks. Moreover, the return on common equity is integral in achieving the sound regulatory objectives of rates that are sufficient to: 1) fairly compensate capital investment in the utility, 2) enable the utility to offer a return adequate to attract new capital on reasonable terms, and 3) maintain the utility's financial integrity. Meeting these objectives allows the utility to fulfill its obligation to provide reliable service while meeting the needs of customers through expansion of the electric system.

Q. What fundamental economic principle underlies this cost of equity concept?

A. Unlike debt capital, there is no contractually guaranteed return on common equity capital since shareholders are the residual owners of the utility. Nonetheless, common equity investors still require a return on their investment; with the cost of equity being the minimum "rent" that must be paid for the use of their money. This cost of equity typically serves as the starting point for determining a fair rate of return on common equity.

The cost of equity concept is predicated on the notion that investors are risk averse, and will willingly bear additional risk only if they expect compensation for doing so. In capital markets where relatively risk-free assets are available (*e.g.*, U.S.

Treasury securities) investors can be induced to hold more risky assets only if they are offered a premium, or additional return, above the rate of return on a risk-free asset. Since all assets compete with each other for investors' funds, more risky assets must yield a higher expected rate of return than less risky assets in order for investors to be willing to hold them.

Given this risk-return tradeoff, the required rate of return (k) from an asset (i) can be generally expressed as:

$$k_i = R_f + RP_i$$

where: R_f = Risk-free rate of return; and

RP_i = Risk premium required to hold risky asset i .

Thus, the required rate of return for a particular asset at any point in time is a function of: 1) the yield on risk-free assets, and 2) its relative risk, with investors demanding correspondingly larger risk premiums for assets bearing greater risk.

Q. Does the risk-return tradeoff principle actually operate in the capital markets?

A. Yes. The risk-return tradeoff is readily observable in certain segments of the capital markets where required rates of return can be directly inferred from market data and generally accepted measures of risk exist. Bond yields, for example, reflect investors' expected rates of return, and bond ratings measure the risk of individual bond issues. The observed yields on government securities, which are considered free of default risk, and bonds of various rating categories demonstrate that the risk-return tradeoff does, in fact, exist in the capital markets.

1 **Q. Does the risk-return tradeoff observed with fixed income securities extend to**
2 **common stocks and other assets?**

3 A. It is generally accepted that the risk-return tradeoff evidenced with long-term debt
4 extends to all assets. Documenting the risk-return tradeoff for assets other than fixed
5 income securities, however, is complicated by two factors. First, there is no standard
6 measure of risk applicable to all assets. Second, for most assets – including common
7 stock – required rates of return cannot be directly observed. Nevertheless, it is a
8 fundamental tenet that investors exhibit risk aversion in deciding whether or not to
9 hold common stocks and other assets, just as when choosing among fixed income
10 securities. This has been supported and demonstrated by considerable empirical
11 research in the field of finance and is confirmed by reference to historical earned rates
12 of return, with realized rates of return on common stocks exceeding those on
13 government and corporate bonds over the long-term.

14 **Q. Is this risk-return tradeoff limited to differences between firms?**

15 A. No. The risk-return tradeoff principle applies not only to investments in different
16 firms, but also to different securities issued by the same firm. Debt, preferred stock,
17 and common equity vary considerably in risk because they have different
18 characteristics and priorities.

19 When investors loan money in the form of debt (*e.g.*, long-term bonds), they
20 enter into a contract whereby the utility agrees to pay the bondholders a specified
21 amount of interest and to repay the principal of the loan in full. The bondholders
22 have a senior claim on available cash flow for these payments, and if the utility fails
23 to make them, they may force it into bankruptcy and liquidation for settlement of
24 unpaid claims. Similarly, when a utility sells investors preferred stock, the utility

1 promises to pay preferred stockholders specified dividends and, typically, to retire the
2 preferred stock on a predetermined schedule. While the rights of preferred
3 stockholders to available cash flow for these payments are junior to creditors, and
4 preferred stockholders cannot compel bankruptcy, their claims are senior to those of
5 common shareholders.

6 The last investors in line are common shareholders. They only receive the
7 cash flow, if any, that remains after all other claimants – employees, suppliers,
8 governments, lenders, and preferred stockholders – have been paid. As a result, the
9 rate of return that investors require from a utility's common stock, the most junior and
10 riskiest of its securities, is considerably higher than the yield on the utility's long-term
11 debt or preferred stock, which have more certain, senior claims.

12 **Q. What does the above discussion imply with respect to estimating the cost of**
13 **equity?**

14 **A.** Although the cost of equity cannot be observed directly, it is a function of the returns
15 available from other investment alternatives and the risks to which the equity capital
16 is exposed. Because it is unobservable, the cost of equity for a particular utility must
17 be estimated by analyzing information about capital market conditions generally,
18 assessing the relative risks of the company specifically, and employing various
19 quantitative methods that focus on investors' required rates of return. These various
20 quantitative methods typically attempt to infer investors' required rates of return from
21 stock prices, interest rates, or other capital market data.

22 **Q. Have you relied on a single method to estimate the cost of equity for FPL?**

23 **A.** No. In my opinion, no single method or model should be relied upon to determine a
24 utility's cost of equity because no single approach can be regarded as wholly reliable.

1 As the Federal Communications Commission recognized in Report and Order 42-43
2 (CC Docket No. 92-133, 1995):

3 Equity prices are established in highly volatile and uncertain capital
4 markets... Different forecasting methodologies compete with each
5 other for eminence, only to be superceded by other methodologies as
6 conditions change... In these circumstances, we should not restrict
7 ourselves to one methodology, or even a series of methodologies, that
8 would be applied mechanically. Instead, we conclude that we should
9 adopt a more accommodating and flexible position.

10 Therefore, in addition to the DCF model, I applied the risk premium method based on
11 data for utilities and using forward-looking estimates of required rates of return. In
12 addition, I also evaluated my results using a comparable earnings approach based on
13 investors' current expectations in the capital markets. In my opinion, comparing
14 estimates produced by one method with those produced by other approaches ensures
15 that the estimates of the cost of equity pass fundamental tests of reasonableness and
16 economic logic.

Discounted Cash Flow Analyses

17 **Q. How are DCF models used to estimate the cost of equity?**

18 A. The use of DCF models is essentially an attempt to replicate the market valuation
19 process that sets the price investors are willing to pay for a share of a company's
20 stock. The model rests on the assumption that investors evaluate the risks and
21 expected rates of return from all securities in the capital markets. Given these
22 expected rates of return, the price of each stock is adjusted by the market until
23 investors are adequately compensated for the risks they bear. Therefore, we can look

to the market to determine what investors believe a share of common stock is worth. By estimating the cash flows investors expect to receive from the stock in the way of future dividends and capital gains, we can calculate their required rate of return. In other words, the cash flows that investors expect from a stock are estimated, and given its current market price, we can “back-into” the discount rate, or cost of equity, that investors presumptively used in bidding the stock to that price.

Q. What market valuation process underlies DCF models?

A. DCF models are derived from a theory of valuation which assumes that the price of a share of common stock is equal to the present value of the expected cash flows (i.e., future dividends and stock price) that will be received while holding the stock, discounted at investors’ required rate of return, or the cost of equity. Notationally, the general form of the DCF model is as follows:

$$P_0 = \frac{D_1}{(1+k_e)^1} + \frac{D_2}{(1+k_e)^2} + \cdots + \frac{D_t}{(1+k_e)^t} + \frac{P_t}{(1+k_e)^t}$$

where: P_0 = Current price per share;

P_t = Expected future price per share in period t ;

D_t = Expected dividend per share in period t ;

k_e = Cost of equity.

That is, the cost of equity is the discount rate that will equate the current price of a share of stock with the present value of all expected cash flows from the stock.

Q. Has this general form of the DCF model customarily been used to estimate the cost of equity in rate cases?

A. No. In an effort to reduce the number of required estimates and computational difficulties, the general form of the DCF model has been simplified to a “constant

growth” form. But converting the general form of the DCF model to the constant growth DCF model requires a number of strict assumptions. These include:

- A constant growth rate for both dividends and earnings;
- A stable dividend payout ratio;
- The discount rate exceeds the growth rate;
- A constant growth rate for book value and price;
- A constant earned rate of return on book value;
- No sales of stock at a price above or below book value;
- A constant price-earnings ratio;
- A constant discount rate (i.e., no changes in risk or interest rate levels and a flat yield curve); and
- All of the above extend to infinity.

Given these assumptions, the general form of the DCF model can be reduced to the more manageable formula of:

$$P_0 = \frac{D_1}{k_e - g}$$

where: g = Investors' long-term growth expectations.

The cost of equity (K_e) can be isolated by rearranging terms:

$$k_e = \frac{D_1}{P_0} + g$$

This constant growth form of the DCF model recognizes that the rate of return to stockholders consists of two parts: 1) dividend yield (D_1/P_0), and 2) growth (g). In other words, investors expect to receive a portion of their total return in the form of current dividends and the remainder through price appreciation.

1 **Q. Are the assumptions underlying the constant growth form of the DCF model met**
2 **in the real world?**

3 A. In practice, none of the assumptions required to convert the general form of the DCF
4 model to the constant growth form are ever strictly met. Nevertheless, where
5 earnings are derived from stable activities, and earnings, dividends, and book value
6 track fairly closely, the constant growth form of the DCF model offers a reasonable
7 working approximation of stock valuation that provides useful insight as to investors'
8 required rate of return.

9 **Q. How did you implement the DCF model to estimate the cost of equity for FPL?**

10 A. As described above, application of the DCF model to estimate the cost of equity
11 requires an observable stock price. Because FPL is a wholly-owned subsidiary of
12 FPL Group and has no publicly traded stock, its cost of equity cannot be estimated
13 directly using the DCF model. As an alternative, the cost of equity for an untraded
14 firm is often estimated by applying the DCF model to publicly traded companies
15 engaged in the same business activity. In order to reflect the risks and prospects
16 associated with FPL's jurisdictional utility operations, my DCF analyses focused on a
17 reference group of other electric utilities. This electric utility proxy group was
18 composed of companies included in Value Line's Electric Utilities Industry group
19 with an S&P corporate credit rating of "BBB+" or higher and total revenues
20 exceeding \$1.0 billion. Finally, one company – ALLETE – was eliminated due to the
21 recent spin-off of its non-regulated automotive services division. These criteria
22 resulted in the reference group of 21 electric utilities shown on Document WEA-3,
23 including FPL Group. The average consolidated corporate credit rating for this group
24 of electric utilities is single-A, the same as for FPL.

1 **Q. What other considerations support the use of a proxy group in estimating the**
2 **cost of equity for FPL?**

3 **A. Apart from recognizing the inherent risks and prospects for comparable risk utilities,**
4 **reference to a proxy group of utilities is essential to insulate against vagaries that can**
5 **result when the stochastic process involved in estimating the cost of equity is applied**
6 **to a single company. The cost of equity is inherently unobservable and can only be**
7 **inferred indirectly by reference to available capital market data. To the extent that the**
8 **data used to apply the DCF model does not capture the expectations that investors**
9 **have incorporated into current stock prices, the resulting cost of equity estimates will**
10 **be biased and fail to reflect investors' required rate of return. Indeed, using even a**
11 **limited group of companies increases the potential for error, as the FERC noted in its**
12 **July 3, 2003 *Order on Initial Decision* in Docket No. RP00-107-000:**

13 Both Staff and Williston agreed that a proxy group of only three
14 companies presented problems because "a single company will have a
15 magnified influence on the group results." It was with those changing
16 market dynamics in mind that witnesses of both Staff and Williston
17 proposed to expand the group of proxy companies to determine a zone
18 of reasonableness.

19 The 21-company proxy group composed of utilities is consistent not only with shared
20 investment risks, but also with the need to ensure against the potential that a single
21 cost of equity estimate may not reflect investors' required rate of return.

1 **Q. How is the constant growth form of the DCF model typically used to estimate the**
2 **cost of equity?**

3 A. The first step in implementing the constant growth DCF model is to determine the
4 expected dividend yield (D_1/P_0) for the firm in question. This is usually calculated
5 based on an estimate of dividends to be paid in the coming year divided by the current
6 price of the stock. The second, and more controversial, step is to estimate investors'
7 long-term growth expectations (g) for the firm. Since book value, dividends,
8 earnings, and price are all assumed to move in lock-step in the constant growth DCF
9 model, estimates of expected growth are sometimes derived from historical rates of
10 growth in these variables under the presumption that investors expect these rates of
11 growth to continue into the future. Alternatively, a firm's internal growth can be
12 estimated based on the product of its earnings retention ratio and earned rate of return
13 on equity. This growth estimate may rely on either historical or projected data, or
14 both. A third approach is to rely on security analysts' projections of growth as proxies
15 for investors' expectations. The final step is to sum the firm's dividend yield and
16 estimated growth rate to arrive at an estimate of its cost of equity.

17 **Q. How was the dividend yield for the reference group of electric utilities**
18 **determined?**

19 A. Estimates of dividends to be paid by each of these electric utilities over the next
20 twelve months, obtained from Value Line, served as D_1 . This annual dividend was
21 then divided by the corresponding stock price for each utility to arrive at the expected
22 dividend yield. The expected dividends, stock price, and resulting dividend yields for
23 the firms in the electric utility proxy group are presented on Document WEA-3. As

1 shown there, dividend yields for the 21 firms in the electric utility proxy group ranged
2 from 2.5 percent to 5.4 percent, with the average being 4.1 percent.

3 **Q. What are investors most likely to consider in developing their long-term growth**
4 **expectations?**

5 A. In constant growth DCF theory, earnings, dividends, book value, and market price are
6 all assumed to grow in lockstep and the growth horizon of the DCF model is infinite.
7 But implementation of the DCF model is more than just a theoretical exercise; it is an
8 attempt to replicate the mechanism investors used to arrive at observable stock prices.
9 Thus, the only “g” that matters in applying the DCF model is that which investors
10 expect and have embodied in current market prices.

11 **Q. Are historical dividend growth rates likely to provide a meaningful guide to**
12 **investors' growth expectations for electric utilities?**

13 A. No. In response to more accentuated business risks in the industry, electric utilities
14 adopted dividend policies that were much more conservative than in the past. As a
15 result, dividend growth in the electric utility industry has remained largely stagnant in
16 recent years as utilities conserved financial resources to provide a hedge against
17 heightened uncertainties. Responding to this trend, investors' focus increasingly
18 shifted from dividends to earnings as a measure of long-term growth, as payout ratios
19 for firms in the electric utility industry trended downward from approximately 80
20 percent historically to on the order of 60 percent. [See, *e.g.*, The Value Line
21 Investment Survey (Sep. 15, 1995 at 161, Sep. 5, 2003 at 154)].

1 **Q. What are investors likely expecting in the way of growth for the electric utility**
 2 **proxy group?**

3 A. While historical trends in electric utility dividends provide little guidance as to future
 4 expectations, investors have recently expressed renewed interest in dividend
 5 payments. As the industry recovers from the financial challenges of the last several
 6 years, electric utilities have begun to reevaluate their dividend policies and reinstate
 7 increases to their quarterly payout. As a result, projected growth in dividends per
 8 share may provide guidance as to investors' expectations.

9 The dividend growth projections for each of the firms in the electric utility
 10 proxy group reported by Value Line are displayed in the first column of Document
 11 WEA-4. As shown there, these security analysts' projections suggested average
 12 growth the order of 5.6 percent for the reference group of electric utilities.

13 **Q. What other trends do investors consider in developing growth expectations?**

14 A. Trends in earnings, which ultimately support future dividends and share prices, are
 15 likely to play a pivotal role in determining investors' long-term growth expectations.
 16 Indeed, the importance of earnings in evaluating investors' expectations and
 17 requirements is well accepted in the investment community. As noted in *Finding*
 18 *Reality in Reported Earnings* published by the Association for Investment
 19 Management and Research:

20 [E]arnings, presumably, are the basis for the investment benefits that
 21 we all seek. "Healthy earnings equal healthy investment benefits"
 22 seems a logical equation, but earnings are also a scorecard by which
 23 we compare companies, a filter through which we assess management,
 24 and a crystal ball in which we try to foretell the future. (p. 1)

Value Line's near-term projections and its Timeliness Rank, which is the principal investment rating assigned to each individual stock, are also based primarily on various quantitative analyses of earnings. As Value Line explained in its *Subscribers Guide*:

The future earnings rank accounts for 65% in the determination of relative price change in the future; the other two variables (current earnings rank and current price rank) explain 35%. (p. 53)

The fact that investment advisory services, such as Value Line and I/B/E/S International, Inc. (IBES), focus on growth in earnings indicates that the investment community regards this as a superior indicator of future long-term growth. Indeed, "A Study of Financial Analysts: Practice and Theory," published in the Financial Analysts Journal (July/August 1999), reported the results of a survey conducted to determine what analytical techniques investment analysts actually use. Respondents were asked to rank the relative importance of earnings, dividends, cash flow, and book value in analyzing securities. Of the 297 analysts that responded, only 3 ranked dividends first while 276 ranked it last. The article concluded:

Earnings and cash flow are considered far more important than book value and dividends. (p. 88)

Q. What are security analysts currently projecting in the way of earnings growth for the firms in the electric utility proxy group?

A. The earnings growth projections for each of the firms in the electric utility proxy group reported by IBES and published in S&P's *Earnings Guide* are also displayed on Document WEA-4. Also presented are the EPS growth projections reported by Zacks Investment Research (Zacks), Value Line, and First Call Corporation (First

Call). As shown there, these security analysts' projections suggested growth the order of 4.9 to 5.3 percent for the reference group of electric utilities:

Electric Utility Proxy Group

<u>Service</u>	<u>Growth Rate</u>
<i>IBES</i>	5.1%
<i>Value Line</i>	5.3%
<i>First Call</i>	5.1%
<i>Zacks</i>	4.9%

Q. What considerations are relevant in evaluating these near-term growth rates for electric utilities?

A. Short-term projected growth rates may be colored by lingering uncertainties regarding the near-term direction of the economy in general and the spate of challenges recently faced in the electric power industry specifically. Consider the example of Value Line (Feb. 11, 2005), which has assigned its Utilities sector the lowest ranking of all 10 sectors it covers for year-ahead stock price performance. Value Line noted (December 31, 2004) that “[t]he electric utility industry carries one of our lowest industry Timeliness ranks.” While this cautious outlook may be indicative of relatively low near-term growth projections, it does not necessarily reflect investors’ long-term expectations for the industry.

Q. How else are investors' expectations of future long-term growth prospects often estimated for use in the constant growth DCF model?

A. In constant growth theory, growth in book equity will be equal to the product of the earnings retention ratio (one minus the dividend payout ratio) and the earned rate of return on book equity. Furthermore, if the earned rate of return and payout ratio are constant over time, growth in earnings and dividends will be equal to growth in book value. Although these conditions are seldom, if ever, met in practice, this approach

may provide investors with a rough guide for evaluating a firm's growth prospects. Accordingly, conventional applications of the constant growth DCF model often examine the relationships between retained earnings and earned rates of return as an indication of the sustainable growth investors might expect from the reinvestment of earnings within a firm. The sustainable growth rate is calculated by the formula, $g = br + sv$, where "b" is the expected retention ratio, "r" is the expected earned ROE, "s" is percent of common equity expected to be issued annually as new common stock, and "v" is the equity accretion rate.

Q. What is the purpose of the "sv" term?

A. Under DCF theory, the "sv" factor is a component of the growth rate designed to capture the impact of issuing new common stock at a price above, or below, book value. When a company's stock price is greater than its book value per share, the per-share contribution in excess of book value associated with new stock issues will accrue to the current shareholders. The higher book value per share leads to higher expected earnings and dividends, with the "sv" factor incorporating this additional growth component.

Q. What growth rate does the earnings retention method suggest for the reference group of electric utilities?

A. The sustainable, "br + sv" growth rates for each firm in the reference group are shown on Document WEA-5. For each firm, the expected retention ratio (b) was calculated based on Value Line's projected dividends and earnings per share. Likewise, each firm's expected earned rate of return (r) was computed by dividing projected earnings per share by projected average net book value. Meanwhile, percent of common equity expected to be issued annually as new common stock (s) was equal to the

product of the projected market-to-book ratio and growth in common shares outstanding, while the equity accretion rate (v) was computed as 1 minus the inverse of the projected market-to-book ratio. As shown there, after incorporating this method resulted in an average expected growth rate for the group of electric utilities of 5.6 percent.

Q. What did you conclude with respect to investors' growth expectations for the reference group of electric utilities?

A. These observable benchmarks suggest that investors currently expect growth on the order of 4.9 to 5.6 percent for the average firm in the electric utility proxy group.

Q. What cost of equity was implied for the reference group of electric utilities using the DCF model?

A. Combining the 4.1 percent average dividend yield with the 5.3 percent midpoint of my representative growth rate range implied a DCF cost of equity for this group of electric utilities of approximately 9.4 percent. As explained earlier, however, no single method or model should be relied upon to determine a utility's cost of equity. In light of anticipated capital market trends, and the recent challenges experienced in the electric utility industry, caution should be exercised in interpreting the results of DCF applications.

Risk Premium Analyses

Q. What other analyses did you conduct to estimate the cost of equity?

A. As I have mentioned previously, because the cost of equity is inherently unobservable, no single method should be considered a solely reliable guide to investors' required rate of return. Accordingly, I also evaluated the cost of equity for

1 FPL using risk premium methods. My applications of the risk premium method
2 provide alternative approaches to measure equity risk premiums that focused
3 specifically on data for electric utilities and forward-looking estimates of investors'
4 required rates of return.

5 **Q. Briefly describe the risk premium method.**

6 A. The risk premium method of estimating investors' required rate of return extends to
7 common stocks the risk-return tradeoff observed with bonds. The cost of equity is
8 estimated by first determining the additional return investors require to forgo the
9 relative safety of bonds and to bear the greater risks associated with common stock,
10 and by then adding this equity risk premium to the current yield on bonds. Like the
11 DCF model, the risk premium method is capital market oriented. However, unlike
12 DCF models, which indirectly impute the cost of equity, risk premium methods
13 directly estimate investors' required rate of return by adding an equity risk premium
14 to observable bond yields.

15 **Q. How did you implement the risk premium method?**

16 A. The actual measurement of equity risk premiums is complicated by the inherently
17 unobservable nature of the cost of equity. In other words, like the cost of equity itself
18 and the growth component of the DCF model, equity risk premiums cannot be
19 calculated precisely. Therefore, equity risk premiums must be estimated, with
20 adjustments being required to reflect present capital market conditions and the relative
21 risks of the groups being evaluated.

22 I based my estimates of equity risk premiums for electric utilities on (1)
23 surveys of previously authorized rates of return on common equity, (2) realized rates
24 of return, and (3) alternative applications of the CAPM. Authorized returns

presumably reflect regulatory commissions' best estimates of the cost of equity, however determined, at the time they issued their final order, and the returns provide a logical basis for estimating equity risk premiums. Under the realized-rate-of-return approach, equity risk premiums are calculated by measuring the rate of return (including dividends, interest, and capital gains and losses) actually realized on an investment in common stocks and bonds over historical periods. The realized rate of return on bonds is then subtracted from the return earned on common stocks to measure equity risk premiums. The CAPM approach measures the market-expected return for a security as the sum of a risk-free rate and a risk premium based on the portion of a security's risk that cannot be eliminated by holding a well-diversified portfolio. Under the CAPM, risk is represented by the beta coefficient (β), which measures the volatility of a security's price relative to the market as a whole. While controversy surrounds the use of beta to measure a utility's investment risk, the CAPM is routinely referenced in the financial literature and in regulatory proceedings.

While these methods are premised on different assumptions, each having their own strengths and weaknesses, they are widely accepted approaches that have been routinely referenced in estimating the cost of equity for regulated utilities.

Q. How did you implement the risk premium approach using surveys of allowed rates of return?

A. While the purest form of the survey approach would involve querying investors directly, surveys of previously authorized rates of return on common equity are frequently referenced as the basis for estimating equity risk premiums. The rates of return on common equity authorized utilities by regulatory commissions across the

1 U.S. are compiled by Regulatory Research Associates (RRA) and published in its
2 Regulatory Focus report. In Document WEA-6, the average yield on public utility
3 bonds is subtracted from the average allowed rate of return on common equity for
4 electric utilities to calculate equity risk premiums for each year between 1974 and
5 2004. Over this 31-year period, these equity risk premiums for electric utilities
6 averaged 3.17 percent, and the yield on public utility bonds averaged 9.59 percent.

7 **Q. Is there any risk premium behavior that needs to be considered when**
8 **implementing the risk premium method?**

9 **A.** Yes. There is considerable evidence that the magnitude of equity risk premiums is
10 not constant and that equity risk premiums tend to move inversely with interest rates.
11 In other words, when interest rate levels are relatively high, equity risk premiums
12 narrow, and when interest rates are relatively low, equity risk premiums widen. To
13 illustrate, the graph shown in Document WEA-7 plots the yields on public utility
14 bonds (solid line) and equity risk premiums (shaded line) shown on Document WEA-
15 6.:

16 The graph clearly illustrates that the higher the level of interest rates, the
17 lower the equity risk premium, and vice versa. The implication of this inverse
18 relationship is that the cost of equity does not move as much as, or in lockstep with,
19 interest rates. Accordingly, for a 1 percent increase or decrease in interest rates, the
20 cost of equity may only rise or fall, say, 50 basis points. Therefore, when
21 implementing the risk premium method, adjustments may be required to incorporate
22 this inverse relationship if current interest rate levels have changed since the equity
23 risk premiums were estimated. Finally, it is important to recognize that the historical
24 focus of the risk premium studies almost certainly ensures that they fail to fully

1 capture the significantly greater risks that investors now associate with providing
2 electric utility service. As a result, they are likely to understate the cost of equity for
3 a firm operating in today's electric power industry.

4 **Q. What cost of equity is implied by surveys of allowed rates of return on equity?**

5 A. As illustrated above, the inverse relationship between interest rates and equity risk
6 premiums is evident. Based on the regression output between the interest rates and
7 equity risk premiums displayed at the bottom of page 1 of Document WEA-6, the
8 equity risk premium for electric utilities increased approximately 43 basis points for
9 each percentage point drop in the yield on average public utility bonds. As illustrated
10 there, with the yield on average public utility bonds in January 2005 being 5.80
11 percent, this implied a current equity risk premium of 4.80 percent for electric
12 utilities. Adding this equity risk premium to the January 2005 yield on single-A
13 public utility bonds of 5.78 percent produces a current cost of equity for the utilities
14 in the benchmark group of approximately 10.6 percent.

15 **Q. What else should be considered in applying risk premium methods?**

16 A. As noted earlier, there is widespread consensus that interest rates will increase
17 materially as the economy continues to strengthen, with the Federal Reserve's recent
18 actions indicative of tighter credit conditions in the months ahead. As a result, current
19 bond yields are likely to understate capital market requirements at the time the
20 outcome of this proceeding becomes effective. Accordingly, I also applied the
21 alternative risk premium methods based on a forecasted bond yield for the 2006 test
22 year developed based on an average of the projections published by EIA,
23 GlobalInsight, and Blue Chip. This is analogous to the approach adopted by the
24 FPSC staff in applying the CAPM in its May 20, 2004 *Memorandum* in Docket No.

040006-WS, as well as the methodology employed by FPSC staff witness Andrew L. Maurey in Docket No. 000824-EI.

Q. What cost of equity was produced by the authorized rate of return approach after incorporating the 2006 bond yield forecast?

A. As shown on page 2 of Document WEA-6, after incorporating a forecasted yield for 2006 and adjusting for changes in interest rates since the study period, this implied a current equity risk premium of 4.29 percent for electric utilities. Adding this equity risk premium to the implied yield on single-A public utility bonds for the 2006 test year of 7.0 percent resulted in an implied cost of equity of approximately 11.3 percent.

Q. How did you apply the realized-rate-of-return approach?

A. Widely used in academia, the realized-rate-of-return approach is based on the assumption that, given a sufficiently large number of observations over long historical periods, average realized market rates of return will converge to investors' required rates of return. From a more practical perspective, investors may base their expectations for the future on, or may have come to expect that they will earn, rates of return corresponding to those realized in the past. Indeed, average realized rates of return for historical periods are widely reported to investors in the financial press and by investment advisory services as a guide to future performance. By focusing on data for utilities specifically, my realized rate of return approach avoided the need to make assumptions regarding relative risk (e.g., beta) that are often embodied in applications of this method.

Stock price and dividend data for the electric utilities included in the S&P 500 Composite Index (S&P 500) are available since 1946. Document WEA-8 presents

1 annual realized rates of return for these utilities in each year between 1946 and 2003.

2 As shown there, over this 58-year period realized rates of return for these utilities

3 have exceeded those on single-A public utility bonds by an average of 3.87 percent.

4 In contrast to other risk premium approaches, the realized-rate-of-return method

5 assumes that equity risk premiums are stationary over time; therefore, no adjustment

6 for the inverse relationship between equity risk premiums and interest rates was

7 made. Adding the 3.87-percent equity risk premium to the January yield of 5.78

8 percent on single-A public utility bonds produces a current cost of equity of

9 approximately 9.7 percent.

10 Once again, however, this does not consider the anticipated increase in bond

11 yields through the test year. Adding this 3.87 percent equity risk premium to the 7.0

12 percent forecasted yield on single-A public utility bonds for 2006 implies cost of

13 equity of approximately 10.9 percent.

14 **Q. Please describe your application of the CAPM.**

15 A. The CAPM is a theory of market equilibrium that measures risk using the beta

16 coefficient. Under the CAPM, investors are assumed to be fully diversified, so the

17 relevant risk of an individual asset (*e.g.*, common stock) is its volatility relative to the

18 market as a whole. Beta reflects the tendency of a stock's price to follow changes in

19 the market. A stock that tends to respond less to market movements has a beta less

20 than 1.00, while stocks that tend to move more than the market have betas greater

21 than 1.00. The CAPM is mathematically expressed as:

$$R_j = R_f + \beta_j(R_m - R_f)$$

Where: R_j = required rate of return for stock j ;

R_f = risk-free rate;

R_m = expected return on the market portfolio; and,

β_j = beta, or systematic risk, for stock j .

I applied the CAPM to the 21 companies in the electric utility proxy group using market risk premiums ($R_m - R_f$) based on (1) forward-looking estimates of investors' required rates of return and (2) historical realized rates of return.

Q. Please describe your forward-looking application of the CAPM.

A. Application of the CAPM to the utilities in the proxy group based on a forward-looking estimate for investors' required rate of return from common stocks is presented on Document WEA-9. Rather than using historical data, the expected market rate of return was estimated by conducting a DCF analysis on the firms in the S&P 500. The dividend yield was obtained from S&P, with the growth rate equal to the average of the composite earnings growth projections published by IBES for each firm. Based on the average of the individual IBES growth rates for the firms in the S&P 500, as reported in S&P's Earnings Guide (Feb. 2005), current estimates imply an average projected growth rate for the firms in the S&P 500 over the next five years of 12.1 percent. Combining this average growth rate with a contemporaneous yield of 1.8 percent results in a current cost of equity estimate for the market as a whole of approximately 13.9 percent. Subtracting a 4.6 percent risk-free rate based on the February 2005 average yield on 20-year Treasury bonds from the 13.9 percent forward-looking rate of return produced a market equity risk premium of 9.3 percent. Multiplying this risk premium by the average Value Line beta of 0.77 for the electric

1 utilities in the proxy group, and then adding the resulting 7.2 percent risk premium to
2 the February 2005 average long-term Treasury bond yield, resulted in a current cost
3 of equity of approximately 11.8 percent.

4 **Q. What cost of equity is implied by this forward-looking application of the CAPM**
5 **after incorporating 2006 projected government bond yields?**

6 A. As shown on page 2 of Document WEA-9, interest rate projections published by EIA,
7 GlobalInsight and Blue Chip imply a projected yield on 20-year Treasury bonds of
8 5.8 percent for the 2006 test year, which results in a market risk premium of 8.1
9 percent. Once again multiplying the market risk premium by the average Value Line
10 beta of 0.77 for the electric utilities in the proxy group, and then adding the resulting
11 6.2 percent risk premium to the 5.8 percent long-term Treasury bond yield for 2006,
12 implied a cost of equity of approximately 12.0 percent.

13 **Q. What other CAPM analyses did you conduct to estimate the cost of equity?**

14 A. I also applied the CAPM using risk premiums based on historical realized rates of
15 return. This approach to estimating investors' equity risk premiums is premised on
16 the assumption that, given a sufficiently large number of observations over long,
17 historical periods, average realized market rates of return will converge to investors'
18 required rates of return.

19 **Q. What CAPM cost of equity is produced based on historical realized rates of**
20 **return for stocks and long-term government bonds?**

21 A. I applied the CAPM using data published by Ibbotson Associates, which is perhaps
22 the most exhaustive and widely referenced annual study of realized rates of return.
23 Application of the CAPM based on historical realized rates of return is presented in
24 Document WEA-10. In their *2004 Yearbook, Valuation Edition*, Ibbotson Associates

1 reported that, over the period 1926 through 2003, the arithmetic mean realized rate of
2 return on the S&P 500 exceeded that on long-term government bonds by 7.2 percent.
3 Multiplying this historical market risk premium by the average Value Line beta of
4 0.77 produced an equity risk premium of 5.5 percent for the electric utility proxy
5 group. As shown on page 1 of Document WEA-10, adding this equity risk premium
6 to the February 2005 average yield on 20-year Treasury bonds of 4.6 percent resulted
7 in an implied cost of equity of 10.1 percent. As shown on page 2 of Document WEA-
8 10, after incorporating a projected government bond yield for 2006, application of the
9 CAPM based on historical realized rates of return implied a cost of equity of 11.3
10 percent for the test year.

11 **Q. What else should be considered in applying the CAPM using historical realized**
12 **rates of return?**

13 **A.** The CAPM model, like the DCF approach, is an *ex-ante*, or forward-looking model
14 based on expectations of the future. As a result, in order to accurately estimate
15 required returns the CAPM must be applied using data that reflects the expectations
16 of actual investors. While reference to historical data represents one way to apply the
17 CAPM, these realized rates of return reflect, at best, an indirect estimate of investors'
18 current requirements. As a result, applications of the CAPM that look directly at
19 investors' expectations in the capital markets are apt to provide a more meaningful
20 guide to investors' required rate of return. Accordingly, because the historical
21 approach does not incorporate forward-looking estimates, it was given less weight in
22 arriving at my recommended return on equity.

Proxy Group Cost of Equity

1 **Q. What did you conclude with respect to the cost of equity for the proxy group of**
2 **utilities?**

3 **A. The cost of equity estimates implied by my quantitative analyses are summarized in**
4 **WEA-11. In light of anticipated capital market trends, and the recent challenges**
5 **experienced in the electric utility industry, caution should be exercised in interpreting**
6 **the results of DCF and risk premium applications. Considering FPL's 2006 test year,**
7 **accelerating economic growth and expectations for higher interest rates suggest that**
8 **test year estimates should receive more weight. Accordingly, based on the results of**
9 **my quantitative analyses, and my assessment of the relative strengths and weaknesses**
10 **inherent in each method, I concluded that the cost of equity for the proxy group is in**
11 **the range of 10.0 to 12.0 percent.**

12 **Q. What other considerations are relevant in setting the return on equity for a**
13 **utility?**

14 **A. The common equity used to finance the investment in utility assets is provided from**
15 **either the sale of stock in the capital markets or from retained earnings not paid out as**
16 **dividends. When equity is raised through the sale of common stock, there are costs**
17 **associated with "floating" the new equity securities. These flotation costs include**
18 **services such as legal, accounting, and printing, as well as the fees and discounts paid**
19 **to compensate brokers for selling the stock to the public. Also, some argue that the**
20 **"market pressure" from the additional supply of common stock and other market**
21 **factors may further reduce the amount of funds a utility nets when it issues common**
22 **equity.**

1 **Q. Is there an established mechanism for a utility to recognize equity issuance**
2 **costs?**

3 A. No. While debt flotation costs are recorded on the books of the utility, amortized over
4 the life of the issue, and thus increase the effective cost of debt capital, there is no
5 similar accounting treatment to ensure that equity flotation costs are recorded and
6 ultimately recognized. Alternatively, no rate of return is authorized on flotation costs
7 necessarily incurred to obtain a portion of the equity capital used to finance plant. In
8 other words, equity flotation costs are not included in a utility's rate base because
9 neither that portion of the gross proceeds from the sale of common stock used to pay
10 flotation costs is available to invest in plant and equipment, nor are flotation costs
11 capitalized as an intangible asset. Unless some provision is made to recognize these
12 issuance costs, a utility's revenue requirements will not fully reflect all of the costs
13 incurred for the use of investors' funds. Because there is no accounting convention to
14 accumulate the flotation costs associated with equity issues, they must be accounted for
15 indirectly, with an upward adjustment to the cost of equity being the most logical
16 mechanism.

17 **Q. What is the magnitude of the adjustment to the "bare bones" cost of equity to**
18 **account for issuance costs?**

19 A. There are any number of ways in which a flotation cost adjustment can be calculated,
20 and the adjustment can range from just a few basis points to more than a full percent.
21 One of the most common methods used to account for flotation costs in regulatory
22 proceedings is to apply an average flotation-cost percentage to a utility's dividend
23 yield. Based on a review of the finance literature, Roger A. Morin concluded in
24 *Regulatory Finance: Utilities' Cost of Capital* (1994):

1 The flotation cost allowance requires an estimated adjustment to the
2 return on equity of approximately 5% to 10%, depending on the size
3 and risk of the issue. (p. 166)

4 Applying these expense percentages to a representative dividend yield for a utility of
5 4.1 percent implies a flotation cost adjustment on the order of 20 to 40 basis points.
6 Similarly, staff witness Mr. Maurey utilized a 26 basis point adjustment in Docket No.
7 000824-EI, with the FPSC incorporating a 4 percent flotation cost adjustment in its
8 June 10, 2004 Order No. PSC-04-0587-PAA-WS.

9 **Q. What then is your conclusion regarding a fair rate of return on equity for the**
10 **companies in your proxy group?**

11 A. After incorporating an adjustment for flotation costs of 30 basis points to my “bare
12 bones” cost of equity range, I concluded that a fair rate of return on equity for the
13 proxy group of utilities is currently in the range of 10.3 to 12.3 percent.

RETURN ON EQUITY FOR FPL

14 **Q. What is the purpose of this section?**

15 A. This section addresses the economic requirements for FPL's rate of return on equity.
16 It examines other factors properly considered in determining a fair rate of return,
17 including FPL's relative risk exposure and an ROE reward for exemplary results.
18 This section also discusses the regulatory policy reasons for avoiding a return on
19 equity that is not sufficient to maintain FPL's financial integrity and ability to attract
20 capital. Finally, this section presents my conclusions regarding the fair rate of return
21 and evaluates the reasonableness of FPL's capital structure.

Relative Risks

Q. How can the overall investment risks of FPL be compared with the electric utility proxy group?

A. Perhaps the most objective guide to a utility's overall investment risk is its bond rating. Bond ratings are assigned by independent rating agencies for the purpose of providing investors with a broad assessment of the creditworthiness of a firm. The ratings assigned to a utility by the rating agencies are typically based on an evaluation of the utility's business and financial risks. The evaluation of business risk tends to be fairly qualitative, and involves an examination of the utility's relative markets and service area economy, competitive position, operations, regulation, management, supply position, and asset concentration. Meanwhile, the evaluation of financial risk tends to be more quantitative and involves an examination of financial data concerning earnings protection, capital structure, cash flow adequacy, and financial flexibility. Because the rating agencies' evaluation includes virtually all of the factors normally considered important in assessing a firm's relative credit standing, bond ratings provide the most all-encompassing measure of investment risk readily available to investors. Ratings generally extend from triple-A (the highest) to D (in default). Other numerical designations (*e.g.*, "A1") or symbols (*e.g.*, "A+") are used to show relative standing within a category. Within the investment grade categories (triple-A through triple-B), the distinctions between these refined ratings designations tend to reflect a very modest gradation in risk.

Bond ratings are widely cited in the investment community and referenced by investors as an objective measure of risk. While the bond rating agencies are primarily focused on the risk of default associated with the firm's debt securities,

1 bond ratings and the risks of common stock are closely related. As noted in
2 *Regulatory Finance: Utilities' Cost of Capital*:

3 Concrete evidence supporting the relationship between bond ratings
4 and the quality of a security is abundant. ... The strong association
5 between bond ratings and equity risk premiums is well documented in
6 a study by Brigham and Shome (1982). (p. 81)

7 Indeed, bond ratings are frequently used as a primary risk indicator in establishing
8 proxy groups to estimate the cost of equity

9 **Q. What does a comparison of bond ratings indicate with respect to FPL's relative**
10 **investment risks?**

11 A. The average consolidated corporate debt rating for the utility proxy group is "A-",
12 with ratings for the individual firms ranging from "BBB+" to "A". Considering that
13 the "+" and "-" designations tend to reflect very modest gradations in risk, this
14 average single-A rating for the proxy group is essentially identical to FPL's corporate
15 credit rating. On the other hand, S&P has assigned a "negative" outlook to FPL's
16 senior debt, informing investors of the potential for reduced credit standing and
17 further downgrades going forward. Given that FPL's corporate credit rating is
18 essentially identical to that of the reference group, and considering FPL's "negative"
19 outlook, investors would likely conclude that the overall investment risks for FPL are
20 comparable to those of the firms in the electric utility proxy group.

21 **Q. What other factors would investors likely consider in evaluating the relative**
22 **investment risks of FPL?**

23 A. Approximately 21 percent of FPL's total energy requirements are provided by its four
24 nuclear units located at the St. Lucie and Turkey Point generating stations.

1 FPL's nuclear facilities represent a significant portion of its generating capability, and
2 this concentration exposes FPL to substantial additional costs for repairs and
3 replacement power in the event of a disruption.

4 Longer-term uncertainties regarding the disposal of spent fuel and the ultimate
5 costs of decommissioning continue to accompany any investment in nuclear
6 generating facilities, even for a firm with an exemplary history of operational success
7 like FPL. As of year-end 2004, for example, FPL had paid \$520 million to the DOE
8 for transportation and disposal of spent fuel; but the DOE has failed to meet its
9 statutory obligations. As a result, FPL has been forced to store spent fuel on site and,
10 absent expanded capabilities, it will lose its ability to accommodate additional spent
11 fuel storage at St. Lucie Unit Nos. 1 and 2 by 2008 and 2007, respectively. In
12 addition, security risks have been heightened since the September 11th terrorist
13 attacks, mandating increased security measures and oversight. The exposure to
14 potential new threats and additional security-related costs are undoubtedly considered
15 in investors' assessment of the uncertainties surrounding FPL's nuclear plants.

16 FPL's relatively greater reliance on nuclear power relative to the majority of the
17 other firms in the electric utility proxy group used to estimate the cost of equity
18 implies that it faces additional risks. While a precise quantification of the impact of
19 these uncertainties on the cost of equity is problematic, investors undoubtedly
20 consider them in establishing their required rate of return. Given the benefits that
21 consumers have realized as a result of FPL's investment in nuclear facilities, fairness
22 dictates that the corresponding risks be considered in establishing FPL's allowed rate
23 of return on equity.

1 **Q. What other operational factors are of concern to investors?**

2 A. In order to meet rising demand for electricity across its service territory, FPL has
3 sought to acquire additional power resources to ensure its ability to maintain adequate
4 reserve margins and provide reliable service. In addition to the planned addition of
5 new natural gas-fired facilities at its Martin and Manatee plants (in June 2005) and
6 the additional combined-cycle unit planned for Turkey Point plant (June 2007), FPL
7 also added approximately 2,700 MW of new generation between 2001 and 2003,
8 primarily through repowering existing oil-fired units, thereby converting smaller, less
9 efficient oil-fired generators to larger, very efficient natural gas units. This expansion
10 of gas-fired generation has increased concerns over fuel diversity and exposure to
11 fluctuations in natural gas prices or supply interruption. S&P noted investors'
12 concerns in a July 1, 2004 *RatingsDirect* report:

13 By 2009, about half of the energy consumed by the utility will be
14 produced from natural gas, raising concerns about fuel concentration,
15 especially considering Florida's limited supply of gas and dependence
16 on the Gulf of Mexico through two interstate pipelines for its supply.

17 While FPL continues to explore alternative fuel sources and generation technologies,
18 such as liquefied natural gas (LNG), renewable technologies and advanced coal
19 generation, the potential exposure remains of concern to investors.

20 **Q. How does the nature of the economy in FPL's service territory impact its relative**
21 **risks?**

22 A. Past experience indicates that the economy in FPL's service territory can be highly
23 vulnerable to any conditions that cause a decline in tourism. In the early 1970s, for
24 example, the Florida economy was experiencing strong growth with the opening of

1 major tourist attractions, a vibrant real estate market, and a residential construction
2 boom. Then came the Arab oil embargo that choked the flow of tourists, who at that
3 time mostly arrived by car, and higher interest and inflation rates that contributed to a
4 collapse of the construction industry. Just as the skyrocketing gas prices of the 1970s
5 dampened consumers' willingness to travel, the 2001 terrorist attacks had a
6 significant and sustained impact on Florida's tourism industry and the state's
7 economy. FPL was one of five utilities singled out by S&P as being particularly
8 vulnerable to a decline in tourism (*RatingsDirect*, October 5, 2001), a viewpoint that
9 was confirmed in the aftermath of the September 11th terrorist attacks. As a
10 contemporaneous commentary on Florida's economy (Florida Trend, "Where We
11 Stand," November 1, 2001) noted:

12 Tourism, the linchpin of Florida's economy, unquestionably took the
13 heaviest blow in the fallout from the terrorist attacks. Slightly more
14 than half of all visitors to Florida come by plane (one in 10 comes
15 from New York); the interruption and subsequent reduction in airline
16 service and the public's reluctance to travel turned what had been a
17 soft slide in tourism into a free-fall, with central Florida and south
18 Florida suffering the most. (p. 7)

19 And while the Florida economy has achieved a degree of diversification that was not
20 present during the tourism-led decline in the 1970s, Floridians are aware that the
21 combined effect of a general business slowdown and a plunge in tourism can result in
22 a particularly severe economic double-whammy, which heightens the risks of an
23 economic downturn for FPL's investors and customers. Investors are undoubtedly

1 positive on the future outlook for Florida's economy, but they nonetheless recognize
2 the additional volatility introduced by the state's dependence on the tourism industry.

3 **Q. What is your conclusion regarding the relative investment risks of FPL, as**
4 **compared with the average firm in the electric utility proxy group?**

5 A. FPL's corporate credit rating, which provides the most objective and encompassing
6 measure of overall investment risk, is identical to that maintained by the average firm
7 in the electric utility proxy group. Moreover, investors view FPL's relatively high
8 reliance on nuclear generation, evolving exposure to natural gas markets, and the
9 dependence of its service area economy on tourism as significant risks. Based on my
10 evaluation, and considering the mitigating benefits of FPL's relatively conservative
11 capital structure discussed subsequently, I concluded that investors would be unlikely
12 to distinguish between the investment risks of FPL and those of the benchmark group
13 of electric utilities.

Capital Structure

14 **Q. Is an evaluation of the capital structure maintained by a utility relevant in**
15 **assessing its return on equity?**

16 A. Yes. Other things equal, a higher debt ratio, or lower common equity ratio, translates
17 into increased financial risk for all investors. A greater amount of debt, and preferred
18 stock, means more investors have a senior claim on available cash flow, thereby
19 reducing the certainty that each will receive his contractual payments. This increases
20 the risks to which lenders and preferred stockholders are exposed, and they require
21 correspondingly higher rates of interest and dividends, respectively, for their risk
22 bearing. From common shareholders' standpoint, higher debt and preferred stock

ratios mean that there are proportionately more investors ahead of them, thereby increasing the uncertainty as to the amount of cash flow, if any, that will remain.

Q. What capital structure is reflected in FPL's MFR filings?

A. The capital structure reflected in FPL's MFR filings (excluding deposits, deferrals, and cost-free sources) for test year ended December 31, 2006 is as follows (\$000):

13-Month Average Jurisdictional Balance

<u>Component</u>	<u>Amount</u>	<u>%</u>
Short-term Debt	\$ 61,631	0.61%
Long-term Debt	3,751,548	37.47%
Common Equity	<u>6,200,049</u>	<u>61.92%</u>
Total	\$10,013,049	100.00%

Q. Do the ratios shown above provide a representative basis on which to evaluate FPL's capital structure?

A. No. As discussed earlier, a significant portion of FPL's power requirements are obtained through long-term purchased power contracts. Because these agreements obligate FPL to make certain capacity and minimum contractual payments akin to those associated with traditional debt financing, investors consider these commitments in evaluating FPL's financial risks. The implications of purchased power commitments for a utility's financial risks have been repeatedly cited by major bond rating agencies. As early as 1990, Moody's recognized the financial risk imposed by the off-balance-sheet liabilities associated with purchased power and the resulting erosion of the utility's financial flexibility (*Electric Utility Week*, October 8, 1990). Similarly, S&P observed in a 1992 ratings report for FPL that "a utility incurs certain risks when entering into a long-term contract with fixed-cost capacity

1 component" (*CreditWeek*, April 6, 1992). As S&P observed in "Buy Versus Build
2 Debate Revisited" (*CreditWeek*, May 24, 1993):

3 When a utility enters into a long-term purchased power contract with a
4 fixed-cost component, it takes on financial risk. Heavy fixed charges
5 reduce a utility's financial flexibility and long-term contractual
6 arrangements represent – at least in part – off balance sheet debt
7 equivalents. (pp. 1-2)

8 More recently, in reviewing its evaluation of the credit implications of purchased
9 power, S&P reaffirmed its position that such agreements are “debt-like in nature” and
10 that the increased financial risk must be considered in evaluating a utility’s credit
11 risks (“‘Buy Versus Build’: Debt Aspects of Purchased-Power Agreements”, *Utilities*
12 *& Perspectives*, May 12, 2003).

13 Because the capacity and minimum contractual payment obligations under power
14 purchase agreements are analogous to those associated with traditional debt
15 financing, investors consider these commitments in evaluating FPL's financial risks.
16 Accordingly, incorporating the debt equivalent of FPL's obligations under its
17 purchased power contracts in the Company’s capital structure would have the effect
18 of increasing its financial leverage.

19 **Q. What implications do relatively greater amounts of purchased power have for a**
20 **utility's financial flexibility?**

21 **A.** Because investors perceive additional financial risks with obligations under
22 purchased power contracts, as reliance on these sources increases, the utility must
23 offset the associated debt equivalent by incorporating a higher equity component in
24 the capital structure to neutralize the effect on leverage. As S&P has recognized,

1 because of purchased power, it has been necessary for FPL to maintain a relatively
2 greater proportion of equity capital in order to maintain its credit standing. In a
3 December 3, 1998 report in *RatingsDirect*, S&P noted that:

4 Florida Power & Light has a sizeable amount of fixed payment
5 purchased-power contracts, a portion of which is imputed by Standard
6 & Poor's as an off-balance-sheet obligation, and has maintained a
7 higher amount of equity capital on the balance sheet to counter this
8 off-balance-sheet debt obligation. (p. 2)

9 More recently, S&P noted that it "includes about \$1.3 billion as a debt equivalent"
10 because of FPL's purchased power obligations (*Research: FPL Group, Inc.*, Oct. 21,
11 2003). Absent financial policies that recognize the leverage implicit in purchased
12 power contracts, the associated investment risks would place downward pressure on
13 utilities' creditworthiness and debt ratings and the greater leverage implied by a lower
14 common equity ratio would increase investors' required rate of return for both debt
15 and equity securities.

16 Apart from the immediate impact the debt-equivalent portion of purchased power
17 costs has on the utility's financial risk, heavy fixed charges also reduce ongoing
18 financial flexibility, and the utility may face other uncertainties, such as potential
19 replacement power costs in the event of supply disruption. Moreover, investors' focus
20 on the financial ramifications and other uncertainties of purchased power is magnified
21 as the utility's reliance on purchased power increases.

1 **Q. Is the full amount of FPL's purchased power obligations typically treated as debt**
2 **in evaluating its financial leverage?**

3 **A. No.** The present value of the fixed obligations associated with FPL's purchased
4 power contracts amounts to approximately \$3.83 billion, which is roughly 1.4 times
5 the \$2.8 billion in long-term debt reflected on its balance sheet at December 31, 2004.
6 While arguments could be made to consider the full amount as debt equivalents, the
7 major bond rating agencies typically include only a portion of this present value as
8 debt in analyzing relative financial risks. While other rating agencies have expressed
9 similar concerns regarding the financial impacts of purchased power commitments,
10 S&P is largely unique in having a defined quantitative analysis to account for the
11 additional risks associated with these contractual commitments. This methodology
12 begins by quantifying the potential off-balance sheet obligation attributable to long-
13 term power purchase contracts. The first step in this process involves calculating the
14 net present value of the remaining capacity payments over the life of the agreement,
15 determined using a discount rate of 10 percent.

16 Next, S&P evaluates the characteristics of a utility's purchased power
17 contracts, placing each agreement on a risk spectrum according to the degree to which
18 payments under the contract resemble the fixed obligations of traditional debt
19 instruments, such as long-term bonds. Within the S&P analytical framework, this
20 difference in the relative debt characteristics of purchase power obligations is
21 accommodated using a risk spectrum ranging from 0 to 100 percent. This risk factor
22 represents the proportion of the obligations' net present value to be considered off-
23 balance sheet debt. For example, if S&P determines that the risk factor for a specific
24 purchased power contract is 50 percent, S&P considers 50 percent of the net present

1 value of the related capacity payments as a debt equivalent and adds this to reported
2 obligations.

3 In determining the risk factor S&P considers a variety of qualitative factors
4 related to the purchased power contract. Previously, contracts that were relatively
5 more firm in terms of their delivery and payment obligations were generally
6 considered more debt-like than others. However, in a May 12, 2003 report (“Buy
7 Versus Build’: Debt Aspects of Purchased-Power Agreements,” *Utilities &*
8 *Perspectives*), S&P explained that it had revised its approach to recognize significant
9 structural changes in the electric power industry. Rather than evaluating the
10 likelihood of payment under purchased power contracts, S&P has revised its
11 assessment to place particular emphasis on the method under which the utility
12 recovers of purchased power costs. For example, assuming adequate regulatory
13 treatment, S&P now assigns a 50 percent risk factor where payments under long-term
14 purchased power commitments are included in a utility’s base rates. S&P concluded
15 (*Utilities & Perspectives*, May 12, 2003) that a risk factor as low as 30 percent could
16 be justified for utilities with supportive regulation that recover purchased power costs
17 via a fuel adjustment clause (FAC), as opposed to base rates:

18 For utilities in supportive regulatory jurisdictions with a precedent for
19 timely and full cost recovery of fuel and purchased power costs, a risk
20 factor of as low as 30% could be used.

21 By evaluating the characteristics of a utility’s purchased power contracts, S&P places
22 each agreement on a risk spectrum according to the degree to which payments under
23 the contract resemble the fixed obligations of traditional debt instruments, such as
24 long-term bonds. Obligations on the lower end of the scale would have fewer debt-

like characteristics and would be considered less firm than the obligations placed at the high end of the scale. Based on this ranking, a risk factor is assigned that indicates the portion of the present value of fixed payments that are considered as debt-equivalents. For example, obligations under take-or-pay contracts that are unconditional as to both acceptance and availability of power are considered relatively firm (risk factors between 40 percent and 80 percent), while agreements that require capacity payments only if power is available are considered less debt-like (risk factors between 10 percent and 50 percent). S&P assigns each of FPL's purchased power commitments a risk factor in the 10 to 50 percent range.

Q. What capital structure is implied for FPL's 2006 test year once the off balance sheet obligations associated with purchased power contracts are incorporated?

A. As S&P has recognized, because of purchased power, it has been necessary for FPL to maintain a relatively greater proportion of equity capital in order to maintain its credit standing. Based on S&P's methodology described above, a \$1.1 billion upward adjustment to long-term debt was incorporated for 2006 to account for the debt equivalent attributed to FPL's off balance-sheet obligations. This results in the adjusted capital structure ratios shown in the following table (\$000):

Adjusted 13-Month Average Jurisdictional Balance

<u>Component</u>	<u>Amount</u>	<u>%</u>
Short-term Debt	\$ 61,631	0.55%
Long-term Debt	4,843,682	43.62%
Common Equity	<u>6,200,049</u>	<u>55.83%</u>
Total	\$11,105,362	100.00%

These calculations not only reflect the investment community's evaluation of FPL's financial risks, they are also consistent with 55.83 percent adjusted equity ratio that forms the surveillance cap specified under the terms of the Revenue Sharing Agreement approved in Docket No. 001148-EI. Moreover, as discussed in Mr. Dewhurst's testimony, past decisions of the FPSC have acknowledged that an adjustment is appropriate to address the capital structure impact associated with purchased power.

Q. Have similar adjustments for the financial impact of purchased power been recognized by other state regulators?

A. Yes. For example, the staff of the Public Service Commission of Wisconsin (PSCW) recommended, and the Commission concurred, that an adjustment to reflect the debt leverage implicit in purchased power obligations was appropriate for Madison Gas and Electric Company in Docket No. 3270-UR-112. Similarly, in a settlement agreement involving Public Service Company of Colorado (Docket No. 04-A-214E), the staff of the Colorado Public Utilities Commission also recognized that a higher equity ratio was required "to offset the debt equivalent of existing purchased power agreements and to improve the Company's overall financial strength."

Q. How can FPL's adjusted capital structure be evaluated?

A. It is generally accepted that the norms established by comparable firms provide one valid benchmark against which to evaluate the reasonableness of a utility's capital structure. The capital structure maintained by other electric utilities should reflect their collective efforts to finance themselves so as to minimize capital costs while preserving their financial integrity and ability to attract capital. Moreover, these

1 industry capital structures should also incorporate the requirements of investors, both
2 debt and equity, as well as the influence of regulators.

3 **Q. What capitalization ratios are maintained by other electric utilities?**

4 A. Document WEA-12 displays capital structure data at year-end 2003 for the group of
5 electric utility operating companies owned by the firms in the proxy group (excluding
6 FPL) used to estimate the cost of equity. As shown there, the permanent, long-term
7 capitalization for this group of other electric utility operating companies was
8 composed of 45.3 percent long-term debt, 2.5 percent preferred, and 52.1 percent
9 common equity. While S&P does not routinely publish data quantifying any off-
10 balance sheet liabilities that might be attributable to these operating companies, in
11 contrast to FPL, such amounts would be unlikely to have a significant impact on the
12 capitalization of most utilities.

13 The individual common equity ratios for the group of electric utility operating
14 companies ranged from a low of 36.3 percent (PECO Energy) to a high of 77.6
15 percent (Union Light, Heat, and Power Co.). Incorporating the same short-term debt
16 ratio reflected in FPL's adjusted 2006 capitalization of approximately 0.55 percent
17 results in the average capital structure ratios for this group of other utilities
18 summarized below:

Electric Utility Operating Companies

Capital Component % of Total

Short-term Debt 0.6%

Long-term Debt 45.1%

Preferred Securities 2.5%

Common Equity 51.8%

Total 100.0%

Q. What implication does the increasing risk of the electric power industry have for the capital structures maintained by utilities?

A. In response to heightened uncertainties in the industry, bond rating agencies have recognized that utilities must adopt a more conservative financial posture if credit ratings are to be maintained. Similarly, the FPSC has also recognized that a more conservative financial policy is consistent with increasing risk in the electric utility industry, observing that “equity ratios in the electric utility industry are increasing, reflecting the increased business risk.” [97FPSC 4:320-321] Accordingly, higher levels of business risk imply that utilities will be required to incorporate relatively greater amounts of equity in their capital structures. More recently, Value Line reported in its December 3, 2004 edition (p. 154) that the average common equity ratio for all firms in the electric utility industry is expected to increase significantly over the next three to five years. Indeed, the fact that there has been little moderation in the risks of the electric utility industry since the FPSC approved the Revenue Sharing Agreement in Docket No. 001148-EI supports the continued reasonableness of the 55.83 equity ratio benchmark specified in the stipulation.

1 **Q. How does FPL's capital structure compare with other widely cited financial**
2 **benchmarks for electric utilities?**

3 A. The financial ratio guidelines published by S&P specify a range for a utility's total
4 debt ratio that corresponds to each specific bond rating. Widely cited in the
5 investment community, these ratios are viewed in conjunction with a utility's *business*
6 *profile* ranking, which ranges from 1 (strong) to 10 (weak) depending on a utility's
7 relative business risks. Thus, S&P's guideline financial ratios for a given rating
8 category (e.g., triple-B) vary with the business or operating risk of the utility. In other
9 words, a firm with a *business profile* of "2" (i.e., relatively lower business risk) could
10 presumably employ more financial leverage than a utility with a business profile
11 assessment of "9" while maintaining the same credit rating. S&P has assigned FPL a
12 *business profile* ranking of "4".

13 S&P recently published revised financial guideline ratios, with its capital
14 structure benchmarks being presented in the form of total debt ratios, with the
15 remainder of capital structure being composed of equity. ["New Business Profile
16 Scores Assigned for U.S. Utility and Power Companies: Financial Guidelines
17 Revised," *RatingsDirect* (Jun. 2, 2004)]. Consistent with S&P's current ratings
18 criteria and FPL's S&P *business profile* ranking of "4", a ratio of total debt to total
19 capital in the range of 45 to 52 percent is specified for a single-A bond rating. FPL's
20 2006 adjusted capital structure shown earlier implies a total debt ratio of
21 approximately 44.2 percent, composed of short-term and long-term debt.

22 **Q. What did you conclude regarding the reasonableness of FPL's capital structure?**

23 A. Based on my evaluation, I concluded that the approximately 55.8 percent common
24 equity ratio maintained by FPL continues to represent a reasonable mix of capital

1 sources from which to calculate FPL's overall rate of return. Although FPL's adjusted
2 common equity ratio falls above the average currently maintained by the proxy group
3 of electric utility operating companies, it is well within the range of individual results
4 for this reference group and consistent with the trend towards lower financial leverage
5 expected for the industry. It is also consistent with the relatively greater uncertainties
6 associated with FPL's exposure to nuclear generation and the South Florida economy.
7 Moreover, while the total debt ratio of 44.2 percent implied by FPL's adjusted capital
8 structure falls slightly below the guidelines that S&P specifies for a single-A bond
9 rating, this relatively conservative financial posture did not forestall S&P from
10 maintaining a "negative" outlook, indicating the potential for further declines in credit
11 ratings.

12 **Q. If FPL's debt ratio exceeds the guidelines for a single-A rating, why wouldn't the**
13 **utility qualify for an upgrade?**

14 **A.** As noted earlier, the bond rating agencies consider a plethora of factors relevant to
15 their assessment of a company's overall credit standing. S&P, and investors generally,
16 clearly recognize that the benefits of a strong financial position are offset by a variety
17 of other considerations affecting FPL's relative risk. First, apart from the immediate
18 impact that the debt-equivalent portion of purchased power costs has on FPL's
19 financial risks, other uncertainties are associated with these sources, such as potential
20 replacement power costs in the event of supply disruption. The heavy fixed charges
21 associated with these obligations also reduce FPL's ongoing financial flexibility.
22 Second, investors are undoubtedly sensitive to FPL's relatively greater reliance on
23 nuclear power, which entails significant uncertainties not associated with other forms
24 of generation. FPL's southern location on the Florida peninsula, which dictates that

1 any power flows from outside the region must come from the north, also contributes
2 to FPL's risks, as does increasing concerns over limited gas supplies and potential
3 price volatility. Finally, as the events of 2001 made abundantly clear, the exposure of
4 FPL's service area economy to tourism-led volatility heightens the risks perceived by
5 investors, especially in the midst of an economic downturn. While industry averages
6 provide one benchmark for comparison, each firm must select its capitalization based
7 on the risks and prospects it faces. In this regard, FPL has chosen to maintain a
8 relatively high equity ratio due to the unique challenges posed by its heavy reliance
9 on purchased power and nuclear generation, the burden of its significant capital
10 spending requirements, and the circumstances of its service area economy. Absent
11 these financial policies, FPL's debt ratings would undoubtedly be lower than present
12 levels and the greater investment risks implied by a lower common equity ratio would
13 increase investors' required rate of return for FPL's debt and equity securities. A
14 lower equity ratio for FPL would also imply that its investment risks exceed those of
15 the proxy group used to estimate the cost of equity, implying a cost of equity above
16 that reflected in my recommendations.

17 **Q. What other indications confirm the reasonableness of FPL's capital structure**
18 **policies?**

19 **A.** In response to the challenges experienced in the utility industry, debt levels have
20 come under increased scrutiny by bond rating agencies and investors. For those firms
21 with higher leverage, this focus can lead not only to ratings downgrades, but to
22 reduced access to capital and increased borrowing costs. While financial flexibility
23 plays a crucial role in ensuring the wherewithal to meet the needs of customers,

1 utilities with higher leverage may be foreclosed from additional borrowing, especially
2 during times of stress.

3 FPL's capital structure is just one reflection of FPL's ongoing efforts to
4 maintain access to capital on reasonable terms in order to ensure its ability to meet the
5 demands of its obligations to customers. The reasonableness of FPL's requested
6 capital structure is reinforced by the ongoing uncertainties associated with the electric
7 power industry, FPL's unique risks and geographic position, the need to support
8 continued system expansion, and the imperative of maintaining continuous access to
9 capital, even during times of adverse industry and market conditions.

Implications for Financial Integrity

10 **Q. Why is it important to allow FPL an adequate rate of return on equity?**

11 A. Given the social and economic importance of the electric utility industry, it is
12 essential to maintain reliable and economical service to all consumers. While a utility
13 may be committed to deliver reliable electric service at the lowest possible price, its
14 ability to fulfill this mandate can be compromised if it lacks the necessary financial
15 wherewithal.

16 **Q. What lessons can be learned from recent events in the energy industry?**

17 A. While Florida clearly does not face a California-style power crisis, events in the
18 western U.S. provide a dramatic illustration of the high costs that all stakeholders
19 must bear when a utility's financial integrity is compromised. California's failed
20 market structure led to unprecedented volatility in wholesale power costs throughout
21 the entire western region. For many utilities, recovery of purchased energy costs that
22 they were forced to buy to serve their customers was either prevented and/or
23 postponed. As a result, they were denied the opportunity to earn risk-equivalent rates

1 of return and access to capital was cut off. Regional economies have been jolted and
 2 consumers have suffered the results of higher cost power and reduced reliability.
 3 Moreover, while the impact of the utilities' deteriorating financial condition was felt
 4 swiftly, stakeholders have discovered first hand how difficult and complex it can be to
 5 remedy the situation after the fact.

6 For an electric utility with an obligation to provide reliable service, investors'
 7 increased reticence to supply additional capital highlights the necessity of preserving
 8 flexibility, even during periods of adverse capital market conditions. *Moody's*
 9 affirmed this concern in a January 2001 *Special Comment*:

10 [C]areful attention to ensure adequate liquidity, central to any good
 11 credit story, is heightened because unexpected increases in demand for
 12 capital can occur at any time when so much change is happening. (p.

13 6)

14 As the plight of utilities such as PG&E and Sierra Resources makes clear, the
 15 consequences of inadequate financial resources can be sudden and severe.

16 **Q. Do you have any personal experience regarding the damage to customers that**
 17 **can result when a utility's financial integrity deteriorates?**

18 **A.** Yes. I was a staff member of the Public Utility Commission of Texas (PUCT) when
 19 the financial condition of El Paso Electric Company (EPE) began to suffer in the late
 20 1970s. I later observed first-hand the difficulties in reversing this slide as a
 21 consultant to Asarco Mining, EPE's largest single customer, and later as a consultant
 22 to the utility during its struggle recover its financial health. EPE's ultimate
 23 bankruptcy imposed enormous costs on customers and absorbed an undue amount of
 24 the PUCT's resources, as well as those of the Attorneys General and other state

1 agencies. Some twenty-five years later, EPE has only recently managed to recover an
2 investment grade bond rating and has yet to pay common dividends. There is no
3 question that customers and other stakeholders would have been far better off had
4 EPE avoided bankruptcy by maintaining its financial resilience.

5 **Q. Do the exposures peculiar to FPL highlight the need for ongoing support of the**
6 **company's financial strength and ability to attract capital?**

7 A. Most definitely. As discussed earlier, FPL faces a number of potential challenges that
8 might require the relatively swift commitment of considerable capital resources in
9 order to maintain the high level of service to which its customers have become
10 accustomed. For example, while FPL's nuclear program is universally regarded as
11 exemplary, mandated shutdowns in response to security threats or a catastrophic event
12 elsewhere in the U.S. would impose significant reliance on wholesale power markets
13 to meet energy shortfalls. FPL's reliance on purchased power for a significant portion
14 of its power requirements also imposes increased vulnerability to supply disruptions,
15 especially in light of its relative geographic isolation on the Florida peninsula.
16 Similarly, any interruption of gas supplies due to deliverability constraints imposed
17 on FPL's suppliers could also result in the need for a considerable financial
18 commitment for an alternative fuel source or replacement power. Given the potential
19 for significant volatility in wholesale energy markets and FPL's lack of control over
20 the timing of such events, FPL must have the wherewithal to meet these challenges
21 even when capital and energy market conditions are unfavorable.

22 Apart from this exposure to the vagaries of capital and energy market
23 conditions, FPL must simultaneously meet the needs of a fast-growing service area.

1 Indeed, customer accounts grew by more than 2.6 percent during 2004, with Moody's
2 recognizing in an October 2004 analysis that:

3 One of the most important factors driving FP&L's business strategy is
4 the rising demand for electricity across the company's service
5 territory, fueled in large part by the high rate of growth in FP&L's
6 residential customer base. In 2003, FP&L's customer accounts grew
7 by more than 2.4% and electricity sales (excluding interchange sales)
8 hit an all-time high of 100.85 billion kWh, representing a healthy 4.2%
9 increase over 2002 levels.

10 Similarly, Fitch noted (Sep. 23, 2004) that "significant ongoing capital expenditure
11 requirements for new generating resources to meet customer and usage growth" were
12 a significant credit concern for FPL. Providing the infrastructure necessary to support
13 a buoyant and growing economy is certainly necessary and desirable, but it also
14 imposes considerable responsibilities on FPL. To continue to meet these challenges
15 successfully and economically, it is crucial that FPL receive adequate support for its
16 credit standing. The pace of growth in the Company's service area heightens the
17 critical need to maintain quality of service and accentuates the importance, and the
18 burden, of FPL's obligation to serve, especially in light of the potential challenges
19 discussed above.

20 While providing an ROE that is sufficient to maintain FPL's ability to attract
21 capital, even under duress, is consistent with the economic requirements embodied in
22 the Supreme Court's *Hope* and *Bluefield* decisions, it is also in customers' best
23 interests. Ultimately, it is customers and the service area economy that enjoy the
24 benefits that come from ensuring that the utility has the financial wherewithal to take

1 whatever actions are required to ensure a reliable energy supply. By the same token,
2 customers also bear a significant burden when the ability of the utility to attract
3 necessary capital is impaired and service quality is compromised.

4 **Q. What evidence illustrates the benefits of maintaining FPL's ability to attract**
5 **capital?**

6 A. FPL's consistent ability to keep pace with the growing needs of its customers
7 demonstrates the advantage that accrues to all stakeholders when the utility is able to
8 maintain a strong financial position. In recent years, FPL has spent billions of dollars
9 in order to implement the ambitious investment program required to add the new
10 generation and transmission capacity dictated by the demands of a vibrant service
11 area. The relatively large concentration of residential customers in FPL's service area
12 also heightens the critical need to maintain quality of service and accentuates the
13 importance, and the burden, of FPL's obligation to serve. Despite the associated
14 complexities, FPL has effectively and economically responded to these challenges, in
15 part due to its strong financial position. As Fitch concluded in a September 23, 2004
16 ratings credit report:

17 FP&L has continued to improve operational performance and
18 customer satisfaction during a period of considerable growth in its
19 customer base.

20 The unprecedented hurricane season in 2004 also illustrates the benefits that
21 accrue to a utility that has the financial wherewithal to respond to unforeseen events.
22 After being hit by Hurricanes Charley, Frances, and Jeanne within two months, FPL's
23 service territory experienced significant outages and damage, principally to the
24 distribution system and some transmission lines. FPL restored service to nearly 5.4

1 million customers, which entailed replacement of approximately 13,200 poles, 11,100
2 transformers, and 1,700 miles of wire. While the balance in the dedicated storm
3 reserve fund totaled about \$354 million, \$211 million of which consisted of cash,
4 total expenses for FPL's storm recovery effort were estimated to be approximately
5 \$890 million, excluding power plant damage that was covered by insurance. Despite
6 the extent of the damage and lack of sufficient reserves, FPL's strong financial and
7 liquidity position ensured its ability to respond quickly and effectively to these
8 unprecedented events. To meet such challenges successfully and economically, it is
9 crucial that FPL continue to receive adequate support for its credit standing.

10 **Q. What danger does an inadequate rate of return pose to FPL?**

11 A. While FPL has been successful in maintaining its financial flexibility, experience
12 demonstrates that investor confidence can evaporate almost overnight. Moreover, it
13 is difficult to recover and the damage is not easily reversible. Consider the example
14 of bond ratings. To restore a company's rating to a previous, higher level, rating
15 agencies generally require the company to maintain its financial indicators above the
16 minimum levels required for the higher rating over a period of time. Given the
17 negative outlook currently assigned to FPL's long-term debt ratings, the perception of
18 a lack of regulatory support would almost certainly lead to further downgrades.
19 Moreover, the negative impact of declining credit quality on a utility's capital costs
20 and financial flexibility becomes more pronounced as debt ratings move down the
21 scale from investment to non-investment grade.

22 As discussed in the testimony of FPL's witnesses, FPL has done an
23 outstanding job of meeting customers' power requirements reliably, efficiently, and at
24 rates that compare favorably with other utilities. While FPL's conservative posture

has benefited customers and provided a strong platform for continued success, actions that serve to erode financial strength or impair financial flexibility could have swift and damaging consequences. The cost of providing FPL an adequate return is small relative to the potential benefits that a strong utility can have in providing reliable service and fostering growth.

Q. What role does regulation play in ensuring FPL's access to capital is maintained?

A. Considering investors' heightened awareness of the risks associated with the electric power industry and the damage that results when a utility's financial flexibility is compromised, supportive regulation remains crucial to maintaining FPL's access to capital. Investors recognize that constructive regulation is a key ingredient in supporting utility credit ratings and financial integrity, particularly during times of adverse conditions. In a *RatingsDirect* report entitled "Regulation and Credit Quality in the U.S. Utility Sector" (Jan. 30, 2003), S&P noted that:

When examining the quality of regulation, Standard & Poor's factors in what level of support the utility might get in times of distress, when its needs are most acute.

S&P went on to note the importance of financial flexibility, especially considering the capital markets' ability to constrict access to capital when investors' confidence is compromised. As S&P concluded, "[a]ttributes of a successful firm will include the ability withstand volatility and access to multiple sources of capital."

Investors recognize that regulation has its own risks. Considering the magnitude of the events that have transpired since the third quarter of 2000, investors' sensitivity to market and regulatory uncertainties has increased dramatically. As S&P

1 noted in an August 21, 2003 *RatingsDirect* report (“Electric Utility Blackout Puts
2 Spotlight on Political and Regulatory Credit Risk”), the 2003 blackout is unlikely to
3 ease investors’ concerns:

4 Clearly, the blackout has highlighted the complexity of the system, the
5 diversity of its many stakeholders and the susceptibility of the industry
6 to political and regulatory risk.

7 While investors recognize that the regulatory environment in Florida has been
8 supportive, in some circumstances regulatory uncertainty can eclipse all of the other
9 risk factors facing particular utilities. Indeed, the investment community has
10 expressed concern that one outcome of the California crisis may be the perception
11 that utility bankruptcy in times of distress is not an unreasonable outcome. But as
12 S&P recognized in its January 30, 2003 *RatingsDirect* report, if such an attitude were
13 to take hold, “the utility industry would be exposed to capital market pressures” and
14 investors “would either flee the industry or demand steep returns,” which would
15 ultimately drive up the cost of capital to customers.

16 **Q. What other considerations highlight the need for supportive regulation?**

17 A. Consider Docket No. 041291-EI, FPL’s request to recover extraordinary storm-related
18 costs, where the Office of Public Counsel (“OPC”) has recommended disallowing
19 reasonable and necessary expenses by forcing FPL’s ROE to the 10 percent floor
20 specified in the stipulation. In the aftermath of the crisis in western power markets in
21 2000-2001, perhaps the preeminent issue of concern to investors is the potential that
22 regulators will prevent utilities from recovering reasonable and necessary expenses
23 incurred to provide customers with reliable service. Investors perceive the expiration
24 of the current stipulation and the resulting rate proceeding as one of the key risks

1 confronting FPL. Because of the overhang of this impending rate case, investors'
2 sensitivity to regulatory risks are particularly heightened, with the FPSC's actions
3 being interpreted as a gauge of future regulatory support.

4 Moody's Investors Service noted in a February 1, 2005 *Credit Opinion* report
5 that "[r]egulatory risk this year related to the 12/31/05 expiration of current rate
6 agreement and hurricane cost recovery" posed challenges and observed that a
7 "negative regulatory development" could lead to a ratings downgrade. Thus, while
8 FPL's conservative posture and ongoing regulatory support have benefited customers
9 and provided a strong platform for continued success, actions that serve to erode
10 financial strength or impair financial flexibility could have swift and damaging
11 consequences.

12 **Q. Does your recommended cost of equity consider the impact that the potential for**
13 **storm cost disallowances would have on investors' required rate of return?**

14 **A.** No. The investment community has cited the FPSC's January 18, 2005 decision to
15 permit the collection of deferred storm repair costs on an interim basis as a supportive
16 and reassuring development for FPL's financial position. Similarly, Value Line's
17 March 4, 2005 report informed investors that "[w]e think the regulators will grant full
18 recovery" of FPL's storm costs. On the other hand, OPC's proposal to engineer a
19 backdoor reduction in FPL's ROE through a novel reinterpretation of the stipulation
20 would send an alarming message to investors – and one that is at odds with their
21 current expectations.

22 The investment community is intensely focused on the actions of the FPSC,
23 and denying utilities the ability to recover extraordinary costs, such as those related to
24 the extreme storm season in 2004, would imply a dramatic increase in investment risk

1 and required rate of return to FPL. Accordingly, if the FPSC were to adopt OPC's
2 proposals in Docket No. 041291-EI, my recommended ROE would need to be
3 adjusted upward to account for this additional risk.

Return on Equity Recommendation

4 **Q. What then is your conclusion as to a fair rate of return on equity for FPL**
5 **applicable to the 2006 test year?**

6 A. As explained earlier, based on the various capital market oriented analyses described
7 in my testimony, after incorporating a minimum adjustment for flotation costs I
8 concluded that the fair rate of return on equity range for the electric utility proxy
9 group was 10.3 to 12.3 percent. Considering the potential exposures faced by FPL
10 and the economic requirements necessary to maintain access to capital even under
11 adverse circumstances, it is my opinion that the reasonable ROE range for FPL
12 coincides with the upper half of this range, or between 11.3 percent and 12.3 percent,
13 with the midpoint being 11.8 percent.

14 **Q. Does this recommended rate of return provide for or recognize any return for**
15 **other factors?**

16 A. No it does not. My 11.8 percent recommended fair rate of return does not explicitly
17 incorporate any allowance for exemplary performance or efficient and economic
18 management, as discussed in the testimony of FPL's witnesses. An incentive to
19 recognize such factors should be added to my fair rate of return on equity for FPL.

20 **Q. In evaluating the fair rate of return for FPL, is it appropriate to consider an**
21 **incentive to recognize and encourage exemplary management?**

22 A. Yes. As discussed in greater detail in the testimony of Mr. Dewhurst and other FPL
23 witnesses, FPL has distinguished itself in numerous measures of operating efficiency

1 and effectiveness while maintaining moderate electric rates. As a result, consumers
2 and the service area economy have benefited from a climate of rapidly expanding
3 service, efficient and cost-effective operations, excellent customer service, improved
4 reliability, and prices that have declined in real terms. To date, the FPSC has helped
5 to foster an environment in which customers are assured reliable service at reasonable
6 rates, stockholders are fairly treated, and stakeholders are not forced to commit
7 significant resources and bear the concomitant costs of multiple or annual rate cases.

8 Awarding an increment of return above the cost of equity, such as the 50 basis
9 points proposed by Mr. Dewhurst, recognizes that FPL's superior management
10 continues to be instrumental in achieving these results. Moreover, including an
11 incentive for exemplary management above the minimum fair rate of return required
12 by investors is entirely consistent with the incentive mechanism embodied in the
13 stipulation in Docket No. 001148-EI, which provides for revenue sharing between
14 FPL's customers and shareholders. As demonstrated in the testimony of Mr.
15 Dewhurst, the payoff from achieving efficiencies and stimulating investment in the
16 utility system is so large that the incremental impact of the reward for management
17 effectiveness on the total cost of electricity to consumers pales into insignificance.

18 **Q. What rate of return on equity is implied for FPL after incorporating an incentive**
19 **for effective management?**

20 **A.** Adding the 50 basis-point increment proposed by Mr. Dewhurst to my 11.8 percent
21 recommended cost of equity results in a fair rate of return on equity of 12.3 percent.
22 Giving effect to the 100 basis-point range typically allowed by the FPSC for
23 regulatory purposes, this results in an appropriate fair rate of return on equity range of
24 11.3 to 13.3 percent.

1 **Q. How does a return on equity of 12.3 percent compare with other benchmarks**
2 **that investors would consider?**

3 **A.** Reference to rates of return available from alternative investments of comparable risk
4 can also provide a useful guideline in assessing the return necessary to assure
5 confidence in the financial integrity of a firm and its ability to attract capital. This
6 comparable earnings approach is consistent with the economic underpinnings for a
7 fair rate of return established by the Supreme Court. Moreover, it avoids the
8 complexities and limitations of capital market methods and instead focuses on the
9 returns earned on book equity, which are readily available to investors.

10 The average Value Line Safety Ranking for the firms in the electric utility
11 proxy group is "2". Value Line's projections (Jan. 28, 2005) indicate that its analysts
12 expect that rates of return on shareholders' equity for the 283 firms in Value Line's
13 universe assigned a Safety Rank of "1" or "2" will average 16.6 percent. Thus, the
14 12.3 percent rate of return on equity requested by FPL is well below the earned
15 returns that investors anticipate for other firms of comparable risk, as measured by
16 Value Line's Safety Rank.

17 **Q. Does this conclude your direct testimony?**

18 **A.** Yes.

ERRATA SHEET

(X) DIRECT TESTIMONY, OR () REBUTTAL TESTIMONY (PLEASE MARK ONE WITH "X")

WITNESS: William E. Avera

[illegible]

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

FLORIDA POWER & LIGHT COMPANY

DIRECT TESTIMONY OF MORAY P. DEWHURST

DOCKET NO. 050045-EI

MARCH 22, 2005

7 **Q. Please state your name and business address.**

8 A. My name is Moray P. Dewhurst. My business address is Florida Power & Light
9 Company, Finance Division, 700 Universe Boulevard, Juno Beach, Florida
10 33408-0420.

11 **Q. What is your employment capacity?**

12 A. I serve as Senior Vice President of Finance and Chief Financial Officer of Florida
13 Power & Light Company (FPL or the Company).

14 **Q. Please describe your duties and responsibilities in that position.**

15 A. I am responsible for the major financial areas of the Company, including the
16 accounting and control functions, tax, treasury, budgeting and forecasting, and
17 risk management. I oversee the establishment and maintenance of the financial
18 plans, controls and policies for FPL. I am also responsible for establishing and
19 maintaining effective working relations with the investment and banking
20 communities, and for communicating the results of our operations to investors.

21 **Q. Please describe your educational background and professional experience.**

22 A. I have a bachelor's degree in Naval Architecture from MIT and a master's degree
23 in Management, with a concentration in finance, from MIT's Sloan School of

1 Management. I have approximately twenty years of experience consulting to
2 Fortune 500 and equivalent companies in many different industries on matters of
3 corporate and business strategy. Much of my work has involved financial
4 strategy and financial re-structuring. I was appointed to my present position in
5 July of 2001.

6 **Q. Are you sponsoring an exhibit in this case?**

7 A. Yes. I am sponsoring an exhibit consisting of 1 document, MPD-1, which is
8 attached to my direct testimony.

9 **Q. Are you sponsoring or co-sponsoring any MFRs in this case?**

10 A. Yes. I am sponsoring the following MFRs:

11 D-2, Cost of Capital – 5 Year History

12 D-3, Short-Term Debt

13 D-4a, Long-Term Debt Outstanding

14 D-5, Preferred Stock Outstanding

15 D-7, Common Stock Data

16 D-8, Financing Plans - Stock and Bond Issues

17 D-9, Financial Indicators – Summary

18 Additionally, I am co-sponsoring the following MFRs:

19 A-1, Full Revenue Requirements Increase Requested

20 B-14, Earnings Test

21 C-8, Detail of Changes in Expenses

22 C-41, O&M Benchmark Variance by Function

23 D-1a, Cost of Capital – 13 Month Average

1 D-4b, Reacquired Bonds

2 **Q. Are you sponsoring or co-sponsoring any 2007 Turkey Point Unit 5**
3 **Adjustment schedules or any of FPL's 2007 Forecast schedules in this case?**

4 A. Yes. I am co-sponsoring the following 2007 Turkey Point Unit 5 Adjustment
5 schedules:

6 A-1, Full Revenue Requirements Increase Requested

7 D-1a, Cost of Capital – 13 Month Average

8 Additionally, I am co-sponsoring the following 2007 Forecast schedule:

9 D-1a, Cost of Capital – 13 Month Average

10 **Q. What is the purpose of your testimony?**

11 A. My testimony will support and supplement the testimony of Dr. Avera on the
12 appropriate Return on Equity (ROE) that should be established in this proceeding,
13 and it will present and support the proposed ROE performance incentive of 50
14 basis points and the appropriate capital structure for the Company. I will then
15 discuss the drivers of the increase in insurance costs for FPL both historically and
16 on a projected basis, as well as the need for an increase in the annual accrual for
17 the Company's Storm Damage Reserve. Lastly, my testimony will support the
18 need for a subsequent year base rate adjustment in 2007 to cover the revenue
19 requirements associated with Turkey Point Unit 5 scheduled to be placed in
20 service in mid-2007.

21

22

23

FPL'S CURRENT FINANCIAL CONDITION

Q. Please describe FPL's current financial position and credit profile.

A. Our current financial position is strong. FPL currently has high-quality investment grade ratings from the three major credit rating agencies. Standard and Poor's (S&P) maintains an issuer rating of "A" with a negative outlook for FPL. Moody's Investors Service (Moody's) has an "A1" issuer rating with a stable outlook. FitchRatings (Fitch) rates FPL unsecured debt at "A+" with a stable outlook. Additionally, both Moody's and Fitch rate FPL's secured debt at "Aa3" and "AA-," respectively, which is one notch higher than the issuer rating. FPL's strong financial position is confirmed in the financial markets by the extremely tight trading spreads of the Company's first mortgage bonds in the secondary market.

FPL's commercial paper program is currently rated "A-1/P-1/F1," providing excellent access to commercial paper at very attractive rates even when the financial markets are stressed. The commercial paper program provides FPL with the flexibility to respond to the unexpected and the ability to cushion the impact of any significant change on customer bills.

FPL's maintains a \$1.5 billion credit facility to back up commercial paper issuance and support the credit requirements of the fuel hedging program.

1 **Q. How do FPL's ratings and financial situation compare to the industry as a**
2 **whole?**

3 **A. The industry has experienced a significant decline in credit quality over the past**
4 several years. The financial problems faced by California's utilities starting five
5 years ago, the Enron debacle four years ago, the August 14, 2003 Northeast
6 blackout, and the financial turmoil experienced by some of the non-regulated and
7 regulated energy companies during the recent past have altered the views of rating
8 agencies and investors with regard to the entire utility sector. This can be seen in
9 the dramatic number of ratings downgrades that occurred during that time period.
10 For example, S&P downgraded 81 utility holding companies and subsidiaries
11 versus 29 upgrades in 2001 and downgraded an unprecedented 182 companies
12 versus only 15 upgrades in 2002.

13
14 Although the ratings decline continued in 2003 with S&P downgrading 139 utility
15 companies versus just 8 upgrades, the pace of downgrades slowed considerably as
16 the industry began to stabilize. Many companies were successful in improving
17 their liquidity position by refinancing bank facilities to push out near-term
18 maturities and selling selective assets. According to an S&P report dated January
19 24, 2005, U.S. utility downside rating actions moderated significantly in 2004,
20 with S&P recording only 33 downgrades of holding companies and operating
21 subsidiaries, compared with 18 upgrades. The stabilization of the industry in
22 2004 was due to stronger balance sheets, rising free cash flow, improved liquidity,

1 sizeable common stock issuances, expectations of sustained profitability, and a
2 back-to-basics approach for certain companies.

3
4 In general, companies that over-extended and over-leveraged themselves, and/or
5 those that took on excessive merchant generation or trading exposure in relation
6 to their overall size, saw their credit positions suffer most significantly during this
7 period. Additionally, companies that do not operate in constructive regulatory
8 environments have seen their credits suffer as “ratemaking has become a more
9 prevalent ratings driver in certain jurisdictions..... Regulatory rulings were
10 meaningful factors in the downgrades of DTE Energy Co. (BBB/Stable/A-2) and
11 IDACORP Inc. (BBB+/Stable/A-2).” (Standard & Poor’s Research: U.S. Utility
12 Downside Rating Actions Moderated Significantly in 2004 dated January 24,
13 2005). Companies that took on significant exposure in many foreign markets – in
14 particular those in Latin America – also were negatively affected. On the other
15 hand, some companies such as FPL whose investment programs have been well
16 tailored to their available cash flow and balance sheet strength have been much
17 less affected, as have those that have pre-emptively supported their growth plans
18 through the issuance of new equity or equity-linked securities. As a result, today
19 there is a wide range of credit and balance sheet strength in the industry.

20
21 FPL’s ratings are towards the upper end of the industry range. As of December
22 31, 2004, approximately 35% of companies in the utility industry currently
23 maintain ratings at a level of “A-” or above, 48% of the industry maintains ratings

1 in the "BBB" category and 17% of the industry is rated below investment grade.
2 (Standard & Poor's Research: U.S. Utility Downside Rating Actions Moderated
3 Significantly in 2004 dated January 24, 2005).

4 **Q. Why is it important to maintain a strong financial position?**

5 A. The primary benefits of a strong financial position are flexibility and security.
6 Flexibility is a crucial element of FPL's ability to manage risk. The statutory
7 obligation to serve all customers at their desired level of demand, coupled with
8 the uncertainty inherent in unforeseen events, means that FPL must go to the
9 capital markets as service needs dictate rather than at the point in time that might
10 be the most advantageous from a market perspective. The inability to time market
11 entry is somewhat offset by a strong financial position. Balance sheet strength
12 and flexibility are also manifested in the ability to absorb unexpected financial
13 shocks.

14
15 A strong financial position also provides security. In this respect it acts much like
16 insurance to provide security against relatively low odds but high negative
17 outcome events. Unfortunately, FPL experienced such an event with last year's
18 unprecedented storm season. However, our financial strength provided us with
19 the market access to enable us to fund expenditures in excess of the Storm
20 Damage Reserve without a detrimental impact to our overall credit position. Since
21 the markets understand that FPL has ample coverage for events like these and
22 anticipate ultimate recovery, they are willing to give us a certain degree of

1 leeway. Of course, if ultimate recovery were ever in doubt, the market would not
2 provide us this same degree of leeway.

3
4 Utilities, like other large corporations, generally depend on commercial paper to
5 provide a large, inexpensive and liquid source of funds and to meet seasonal
6 short-term cash needs. Investors in commercial paper generally rely on short-
7 term ratings provided by the credit rating agencies. Companies with "A-1/P-1/F-
8 1" ratings and above typically have excellent access to commercial paper, even
9 during times of market stress. Companies with "A-2/P-2/F-2" ratings generally
10 find a smaller pool of investors, as many investors are restricted to purchase only
11 "A-1/P-1/F-1" paper. A smaller pool of investors typically indicates higher rates
12 and reduced availability of funds. Some companies in our industry whose short-
13 term ratings have fallen below "A-2/P-2/F-2" have been essentially shut-out from
14 the commercial paper market as a source of short-term liquidity and forced to
15 access more expensive bank markets and hold cash to fund short-term
16 requirements.

17 **Q. How do customers benefit from FPL's strong financial position?**

18 A. FPL's strong financial position provides the Company with the financial
19 flexibility necessary to fund the Company's long-term capital requirements as
20 well as to meet short-term liquidity needs at an economical cost to customers.

21
22 Our strong financial position gives FPL excellent access to capital markets at
23 attractive rates. For instance, FPL has issued over \$1.2 billion of debt with

1 coupon rates below 6% and maturities in excess of thirty years since December
2 2002 to retire higher cost debt and fund future capital requirements. Our credit
3 spreads (the additional cost FPL pays in excess of U.S. Government securities)
4 are among the lowest in the industry. Customers will benefit from these attractive
5 debt financings for many years to come. In addition, the current forecast
6 anticipates issuance of approximately \$2 billion of new debt securities over the
7 next several years to help finance capital expenditure requirements of
8 approximately \$5.2 billion and refinance maturing debt. The ability to support
9 our extensive capital expenditure program requires access to capital. Customers
10 benefit because we have this access at very attractive rates.

11
12 FPL maintains credit facilities to back-up its commercial paper program and
13 trading obligations related to the fuel hedging program. This fuel hedging
14 program is key to reducing the volatility of customer bills by locking in fuel
15 prices for a portion of FPL's fuel requirements. The Company could not execute
16 such a large program without extensive credit support. FPL's strong financial
17 position enabled us to recently upsize our credit facility by \$500 million to \$1.5
18 billion to accommodate the recently expanded hedging program at extremely
19 attractive rates. FPL's credit facility, combined with our current ratings and
20 strong financial position, allow us to support collateral calls related to our fuel
21 hedging program primarily with company guarantees and low-cost letters of credit
22 instead of cash collateral required of many companies whose financial positions
23 are weakened.

1
2 In addition to reducing the volatility of customer bills through the fuel hedging
3 program, FPL has also been able to amortize \$518 million of under recovered fuel
4 costs over a longer period of time to lessen the immediate impact of rising fuel
5 prices on customer bills.

6
7 Most recently, FPL was able to temporarily fund the deficiency in the Storm
8 Damage Reserve without suffering significant financial consequences.

9
10 Our ability to take advantage of these options, which facilitated substantial cost
11 savings and reduced rate volatility to our customers, is largely due to our strong
12 financial position.

13 **Q. What conclusion should the Commission draw about FPL's current financial**
14 **position?**

15 **A.** Our current financial position provides adequate financial strength and flexibility
16 to accommodate the inherent uncertainties of the industry, taking due regard of
17 the risk factors affecting the industry and the Company today, and is of benefit to
18 our customers. It should be maintained through the provision of an adequate
19 allowed return on equity and an appropriate equity ratio, as reflected in the
20 recommendations made later in my testimony. Weakening in any of these areas
21 would clearly be perceived by investors as a decline in our overall financial
22 strength, thereby affecting our access to capital at reasonable rates at a time when
23 external financing requirements will be substantial. This would increase

1 financing costs as well as jeopardize the Company's ability to use its financial
2 strength to reduce volatility in customer bills through activities such as fuel
3 hedging or the extension of amortization periods for recovery of fuel costs and
4 would ultimately undermine our ability to provide highly reliable service at costs
5 below industry averages. The increase in base rates requested will ensure financial
6 stability and continued financial viability.

8 RETURN ON EQUITY

9 **Q. What is your recommendation for a return on equity?**

10 A. I have reviewed the analysis performed by Dr. Avera and concur with his
11 recommended fair rate of return on equity of 11.8%. In addition, we request that
12 the Commission approve a performance incentive of 50 basis points to recognize
13 the Company's superior performance and to provide an incentive for future
14 superior performance. A performance incentive is fully warranted on the merits,
15 and is consistent with past Commission action. Adding this performance
16 incentive yields a midpoint for the allowed ROE of 12.3%, which is within Dr.
17 Avera's fair rate of return range. A 1% band should be established on either side
18 of the midpoint, resulting in a return on equity range of 11.3% to 13.3%.

19 **Q. What should the Commission consider in determining the Company's ROE?**

20 A. A company's ROE is an important indicator both of the economic return that the
21 company can provide to its equity holders and the overall financial strength of the
22 enterprise. It is axiomatic that any company must provide a prospective return to
23 shareholders that is at least as good as the return that the shareholders could

1 expect to earn on an investment of equivalent risk characteristics. Failure to do so
2 will result in a loss of equity value and the inability to access capital markets at a
3 reasonable cost. As I understand the Commission's task, it is, among other
4 things, to look at risk through the eyes of current and potential equity investors
5 and to set an allowed ROE that, if achieved by the Company, will induce the
6 needed level of investment at the lowest reasonable cost and fairly compensate
7 equity holders for the utilization of their assets. This level of ROE, if achieved by
8 the Company, coupled with prudent management of the capital structure, will also
9 satisfy investors' requirements for financial strength.

10
11 Investors' requirements at any particular point in time are set both by general
12 conditions and risks and by company-specific conditions and risks. Virtually all
13 conditions affect both debt holders and equity holders; however, they may affect
14 these classes of investors differently. Therefore, the Commission should look to
15 all the risk factors affecting a company when setting an allowed ROE, but should
16 emphasize those that have the greatest impact on equity holders. In the following
17 responses I have addressed these factors.

18 **Q. What general risk factors should the Commission consider in determining**
19 **the Company's ROE?**

20 **A.** There are three general risk factors which should be considered. The first two
21 factors have not significantly changed since the 1999 and 2002 rate proceedings,
22 while the third risk factor is somewhat greater today than in past rate proceedings.

23

1 The financial success of most companies will be influenced by the growth rate of
2 the economy, the inflation rate, and general unemployment levels. As I
3 mentioned in my 2002 testimony, the economy began to experience a sharp
4 slowdown starting in the second half of 2000 and into 2001, as businesses reduced
5 spending and investment. The terrorist attacks in September 2001 prolonged the
6 impact, and today uncertainties still exist from the war in Iraq. The active 2004
7 hurricane season creates further uncertainty due to the future possible adverse
8 effects on tourism and the number of relocations to Florida. Economic events tend
9 to have a disproportionate effect here in Florida, a tourist dependent state, which
10 relies greatly on intangibles like consumer confidence as a driver of economic
11 activity. Overall, this general risk factor has not changed significantly since 2002.

12
13 The second general factor is industry structural changes. From an investment
14 perspective, *all* geographic areas have experienced an increase in uncertainty both
15 because the future path of regulation is unclear and because the likely effects of a
16 particular regulatory scheme are now understood to be much less predictable than
17 previously thought. Although the regulated electric utility industry in Florida has
18 not undergone significant restructuring, uncertainty surrounding the implications
19 of FERC's Regional Transmission Organization policy and its potential impact on
20 customers and utilities in Florida creates uncertainty in investors' eyes. Again,
21 this general risk factor has not changed significantly since 2002.

22

1 The third general factor, which has increased the uncertainty and risk associated
2 with the utility industry overall, is the changing nature of the industry. Changes
3 in technology, uncertainty of long-term fuel supply, increased fuel price volatility,
4 stricter environmental control regulations for items such as carbon dioxide and
5 mercury, strained transmission grids and events such as the August 14, 2003
6 Northeast blackout augment industry risk and create an expectation that
7 substantial investment will be required of regulated utilities in the foreseeable
8 future. In a FitchRatings report titled "Outlook 2005: U.S. Power and Gas"
9 published December 16, 2004, the Agency notes that it "expects capital
10 expenditures for the regulated utilities and the generators over the next five years
11 to increase above current industry projections. Higher expenditures will involve
12 new investments for greater reliability of electric transmission and distribution
13 systems as well as investments in gas storage and liquefied natural gas (LNG)
14 terminal facilities. Also, electric utility operating companies and generators will
15 face higher expenditures to meet stricter or new environmental standards for
16 sulfur dioxide, nitrogen, mercury and greenhouse gasses."

17 **Q. Please identify and describe company-specific risk factors that are important**
18 **in determining FPL's ROE.**

19 **A.** There are five company-specific risk factors that must be addressed in
20 determining FPL's ROE:

21 **Growth**

22 The interaction of general economic uncertainty and the underlying strong growth
23 of our service territory create a particular set of risks for FPL. We expect to

1 continue to experience growth in the number of customers moving into our
2 service territory; however, the recent hurricanes have forced us to lower our
3 expectations and at the same time increase the range of outcomes that we must
4 prepare for. While our expectations for customer growth in the short-term may be
5 reduced, significant capital expenditures will still be necessary over the next few
6 years to ensure adequate and reliable supply under a more uncertain range of
7 outcomes.

8
9 All three rating agencies have expressed their concerns over the risk associated
10 with these significant capital expenditures. In a report dated May 7, 2004, S&P
11 stated that their concerns include “the need to construct new generation capacity
12 to meet growth needs and reserve margins.” Moody’s lists “capital expenditures
13 to remain high to meet demand growth and reserve margin requirements” as a
14 risk/weakness for Florida Power & Light in an October 2004 report. FitchRatings
15 lists “ongoing capital expenditure requirements” as a key credit concern for the
16 Company in a September 23, 2003 report and states that “new generation
17 investments will pressure customer rates” in a report dated February 4, 2005.

18 **Customer Base**

19 The majority of our revenues come from our residential and commercial
20 customers. Compared to utilities in other states, Florida has a low industrial load.
21 From an investor perspective, this reduces risk. There have been no major
22 changes in our customer base over the last few years, so this risk factor remains
23 the same as it has been for many years.

Florida Economy

As indicated earlier, the Florida economy has been particularly affected by the current economic uncertainty and the possibility of adverse effects from the 2004 hurricane season, in large part because of the heavy reliance on tourism. As a service provider to all segments of the Florida economy, we naturally absorb the consequences of this uncertainty, which from an investor perspective represents additional company-specific risk. While there has been no change in the level of risk exposure in this area, investor sensitivity to this risk has increased due to the heavy coverage of the storms by the media. At virtually every meeting with equity investors during the last several months they have focused on this issue.

Nuclear Generation

FPL has four nuclear generating units: Turkey Point Units 3 and 4 and St. Lucie Units 1 and 2. Together, these contribute 15.5% of available capacity and approximately 21% of actual supply, owing to their high reliability and their low-cost position in the economic dispatch. FPL has the highest percentage of generation from nuclear resources of any utility in the state. While our customers have enjoyed cost savings over the years from these units, the investment community assigns a higher level of risk to a utility that has nuclear units in its generating portfolio.

As discussed in Mr. Stall's testimony, recent events have caused an increase in the level of risk inherent in the nuclear industry. The Nuclear Regulatory Commission is taking a much more directive role in its oversight of the industry

1 following the Davis-Besse incident causing concern over increased compliance
2 costs for the industry as a whole. Additionally, heightened concerns surround the
3 future of spent fuel storage due to continued controversy and lack of progress in
4 the development of storage at Yucca Mountain. The delay in Yucca Mountain
5 poses a risk to the industry, as nuclear plants are running out of room to store
6 nuclear fuel on-site. Furthermore, security costs have increased due to the
7 heightened level of concern over terrorist acts. Finally, while the license
8 extension of many nuclear plants will clearly provide future benefits to both
9 investors and customers, those benefits come with increased risk of large capital
10 requirements for maintenance, as illustrated by the recent need for reactor vessel
11 head replacements and steam generator replacements. These considerations are
12 discussed further in Mr. Stall's testimony.

13
14 On a total cost basis (i.e., including depreciation and a fair allowance for capital
15 recovery and assuming a risk premium for nuclear) our cost per kWh for nuclear-
16 produced power is significantly less than the equivalent cost for fossil-fueled
17 plants. Recent estimates of fuel cost savings alone, comparing the fuel costs of
18 our nuclear and natural gas units, show that the nuclear units save approximately
19 \$1 billion per year in fuel cost. It would be an inconsistent use of the rate setting
20 process to take advantage of the very large customer savings in variable cost
21 without also compensating equity holders for the risk premium associated with
22 nuclear power.

23

1 **Geographic Position**

2 Florida's geographic position combined with an increasing reliance on natural gas
3 exposes the Company to certain additional risk factors related to gas supply.
4 Currently, FPL obtains gas supply via one of two pipelines, Florida Gas
5 Transmission or Gulfstream pipeline, both of which are sourced from the Gulf of
6 Mexico. Disruptions of gas supply in the Gulf of Mexico due to a hurricane or
7 other unforeseen event create additional risk in the eyes of investors and the rating
8 agencies (S&P FPL Group Research Article dated October 21, 2003). This risk is
9 partially mitigated through the use of fuel-switching capability, which has had the
10 additional benefit of keeping fuel costs lower than they otherwise would have
11 been. However, our dependence on natural gas has increased in recent years and
12 will continue to increase as the Martin and Manatee and Turkey Point expansions
13 are complete.

14
15 As discussed in our rate proceeding in 2002, Florida's geographic location
16 exposes our electrical systems to a higher likelihood of adverse weather events.
17 As evidenced in 2004, FPL's service territory experienced an unprecedented
18 amount of storm activity, taking direct hits from Hurricanes Charley, Frances, and
19 Jeanne. Concerns prevail over whether we may be entering into a more active
20 hurricane period over the next few years and uncertainty prevails regarding the
21 potential impact of El Nino/Southern Oscillation on future adverse weather
22 events. While the Storm Damage Reserve has historically provided substantial
23 mitigation of this risk, investors are still at risk for loss of revenues and other

1 impacts during adverse weather conditions. All other factors being equal,
2 Florida's greater likelihood of adverse weather events increases risk. Should the
3 Commission deviate from its past policy and practice in allowing the recovery of
4 prudent and reasonable storm restoration costs, risks to investors would
5 significantly increase beyond the level that has been factored into the ROE
6 submitted by FPL in connection with its request for an increase in base rates.

7 **Q. What conclusion should the Commission draw from these qualitative risk**
8 **factors?**

9 A. I believe it is important for the Commission to be aware of these risk factors as it
10 considers both the appropriate level of ROE and the capital structure that we have
11 maintained at FPL. Clearly, an analysis of the risk factors indicates that FPL
12 operates in a riskier environment today than in 1999 and 2002. In my judgment,
13 Dr. Avera has appropriately evaluated the impact of these uncertainties on
14 investors' willingness to supply capital and considered the implications for FPL's
15 financial integrity. An 11.8% ROE would fairly account for the exposures that
16 investors attribute to FPL, while ensuring the Company's ability to attract capital
17 even under adverse circumstances, assuming no material deviations in the
18 regulatory framework, particularly as it relates to the recovery of excess storm
19 restoration costs.

20

ROE PERFORMANCE INCENTIVE

1
2 **Q. Please explain the ROE performance incentive sought by the Company in**
3 **this proceeding.**

4 A. FPL is requesting that the Commission increase the midpoint of the Company's
5 authorized ROE band by 50 basis points to 12.3%. The purpose of the incentive
6 is to recognize FPL's past superior performance and to encourage continued
7 strong operational performance over the long-term. Such an action has the
8 additional benefit of providing a signal to other companies that outstanding
9 performance will be encouraged, recognized and rewarded.

10 **Q. Why would a performance incentive be necessary given the Company's**
11 **obligation or duty to serve?**

12 A. The obligation or duty to serve requires that the Company be physically and
13 financially capable of providing electric service to all those within a certain
14 geographic area who request it, and to meet that demand with adequate and
15 reliable resources. In return, a utility is entitled to "just and reasonable" rates that
16 provide a return of and on its investment. This regulatory regime generally has
17 worked very well in the United States, producing utility systems and services that
18 are among the most modern, efficient and reliable in the world. However,
19 traditional cost-of-service based regulation has a shortcoming in that it fails to
20 provide incentives for utilities to achieve more efficient levels of service over a
21 long period of time. Instead, the primary incentives are to avoid challenges by
22 regulators or intervenors, which is not conducive to attempts to reach higher
23 levels of cost-effectiveness.

1
2 To illustrate this point, consider two hypothetical utilities. Utility A plans and
3 operates its system in a way that is principally intended to avoid adverse
4 regulatory consequences such as imprudence disallowances. It operates with
5 adequate reliability, but it attains that reliability primarily through volume of
6 spending, not through process innovation. Its spending is clearly not imprudent,
7 yet its overall cost-effectiveness is inferior to industry averages. Utility B, on the
8 other hand, sets high standards for both reliability and cost levels. Over time,
9 through process improvements and innovation, it is able to reduce the level of cost
10 needed to attain top quartile reliability. Assuming the two utilities had similar
11 service territories, load profiles, risk profiles, and other characteristics, and were
12 entitled to the same ROE range, "just and reasonable" base rates for Utility A
13 would be higher than for Utility B. Yet Utility B, a better managed utility
14 producing lower base rates and better overall service for customers, earns no more
15 than Utility A. It is therefore clear that conventional ratemaking provides no
16 incentive to encourage companies to seek to become "Utility B." Yet, as in every
17 other field of human endeavor, it is always easier to adopt the "safe" path of
18 adequate but not outstanding performance.

19 **Q. Is it your impression that certain utilities explicitly choose to plan and**
20 **operate their systems at minimum acceptable levels?**

21 **A.** No. I have no reason to believe that such an approach would be contemplated by
22 or acceptable to any particular management team. Nevertheless, it is obvious that,
23 for whatever reason, there is a gradation of performance levels among investor-

1 owned utilities throughout the country. The point of my example is simply to
2 indicate the need for some variation on conventional rate of return regulation to
3 promote and reward better operational performance which ultimately benefits
4 customers. The difference to customers between “adequate” (e.g. industry
5 average) and “outstanding” performance is very substantial, yet conventional
6 regulation offers little inducement to companies to accept the risks involved in
7 seeking outstanding performance.

8 **Q. Has the Commission employed alternatives to conventional cost-of-service**
9 **based regulation?**

10 A. Yes. This Commission has approved such alternative regulatory approaches in
11 the past. Specifically, in the case of FPL, the Commission has approved revenue
12 sharing plans in 1999 and in 2002. Under these plans, the current of which
13 expires at the end of 2005, the Company has operated under certain revenue
14 sharing thresholds, providing refunds to customers where those thresholds were
15 exceeded due to unusually hot weather, for example, but being allowed to
16 enhance its earnings through efficient management without reference to an ROE
17 ceiling. The results of these two agreements have been very positive from the
18 standpoint of customers. Since 1999, FPL has been able to lower its retail base
19 rates by \$600 million in annual revenue requirements and has provided refunds of
20 more than \$220 million, which will result in a total of nearly \$4 billion in direct
21 savings to customers through the end of 2005.

22

1 Although these revenue sharing agreements have provided positive benefits to
2 customers, today, with utilities generally having to make very large investments
3 in infrastructure to continue providing reliable service and facing other significant
4 cost increases, such agreements hold much less appeal. Therefore, some other
5 type of incentive mechanism would be appropriate.

6 **Q. In what specific ways has the Company earned the opportunity for an**
7 **incentive of this nature?**

8 A. The Commission should evaluate FPL's performance in three key areas:

- 9 1. Reliability of Service
- 10 2. Quality of Customer Service
- 11 3. O&M Costs

12 Other witnesses in this proceeding will testify in detail about the Company's
13 specific achievements in each of these areas. I will indicate who these witnesses
14 are with a brief comment and then go on to discuss the magnitude of the
15 performance incentive and the potential impact on customers. I should point out
16 that there is an independent source that the Commission should consider when
17 examining these areas, namely Mr. Landon's testimony.

18 **Q. Please comment on the Company's achievements in reliability.**

19 A. The focus here should be on the excellent reliability of our operating system:
20 generating, transmission, and distribution. The Company's fossil and nuclear
21 availability rates are above the industry average and the average amount of time
22 customers were without power in 2003 was less than half the industry average.
23 Additionally, in 2003 and 2004, FPL's results for average annual outage time, as

1 measured by the System Average Interruption Duration Index (SAIDI), were the
2 best in Florida. In their testimonies, Witnesses Stall, Yeager, Mennes, and
3 Williams provide the specifics of these achievements within their respective
4 areas.

5 **Q. Please comment on the Company's achievement in quality of customer**
6 **service.**

7 A. FPL has improved an already excellent record of customer service with, for
8 example, our state-of-the-art Customer Care Centers. FPL earned the prestigious
9 Center of Excellence certification from Purdue University's Center for Customer-
10 Driven Quality - the first electric utility to be so honored and was awarded the
11 ServiceOne award by PA Consulting a leading management, systems and
12 technology consulting firm that recognizes utilities that provide exceptional
13 service to their customers as determined by a set of measures of excellence in
14 customer care developed by a panel of industry experts. These achievements are
15 detailed in the testimony of Mrs. Santos.

16 **Q. Please comment on the Company's achievement in controlling O&M costs.**

17 A. As outlined in the Company's test year letter, FPL achieved unprecedented
18 reductions in operating expenses during the decade of the 1990s. Since 1985 the
19 Company has succeeded in lowering its non-fuel O&M expenses per kWh by
20 approximately 29%, while the number of customers served through 2003
21 increased by 57%. During the decade of the 1990s, FPL actually reduced total
22 annual non-fuel O&M by over 15%. After a decade of steady reductions, costs

1 have grown only modestly over the last few years despite the increased costs of
2 nuclear maintenance, healthcare, and insurance.

3 **Q. Does the Company expect an increase in its O&M expenses in 2006?**

4 A. Yes, but O&M costs per kWh are still at low levels, especially compared with
5 industry averages. As indicated in Mr. Landon's testimony, FPL's average O&M
6 expenses over the six-year period beginning in 1998 were 41 percent lower than
7 the benchmark group on a per customer basis, and 22 percent lower on a per kWh
8 basis. The current and prospective cost pressures – driven to some extent by
9 unusual economic circumstances – should not obscure the much larger overall
10 point, which is the huge magnitude of the overall performance improvement over
11 the last decade. FPL has a consistent track record of achieving O&M costs per
12 kWh that are well below the industry average. Had FPL not undertaken these
13 extraordinary expense reductions, the level of expense included in test year
14 calculations would have been much higher. Furthermore, the current upward
15 pressure on O&M costs is common to the industry, mainly due to increased
16 nuclear costs, employee benefits, and insurance. What FPL seeks to be
17 acknowledged for is the exceptionally low base on which test year expenses are
18 built.

19 **Q. Why do you recommend that the performance incentive be 50 basis points?**

20 A. A performance incentive should be large enough to motivate FPL's continued
21 performance improvement over the long-term, yet not so large as to negate the
22 benefits of performance improvements for the customer. A 50 basis point

1 performance incentive equates to approximately \$50 million in revenue
2 requirements.

3
4 One way to evaluate the annual benefits customers receive from FPL's
5 performance improvements is to compare FPL's performance in major cost areas
6 to an industry or peer group average and calculate the impact to customers if FPL
7 simply operated at the cost and efficiency levels of the industry average versus the
8 actual levels attained. Fuel costs are set by the market and beyond FPL's control,
9 however; O & M and capital costs are a substantial portion of the total cost
10 customers pay for electricity. As illustrated in Mr. Landon's testimony, FPL's
11 O&M and gross plant have consistently been significantly lower than the average
12 for its peer group on both a kWh and per customer basis. In other words, FPL has
13 consistently collected less money from customers for the operation and
14 maintenance of plants, depreciation, financing costs and investor return than its
15 industry peer group. If FPL had operated based on the peer group average, costs
16 for O&M and depreciation alone during the 1998 through 2003 period would have
17 averaged approximately \$400 million higher per year (calculated on a per kWh
18 basis). See Exhibit MPD-1. The savings are even more significant on a per
19 customer basis. This estimated savings does not account for the cost of capital
20 associated with the increase in rate base. A 50 basis point performance incentive
21 equates to roughly 13% of the annual average cost savings.

1 **Q. Would customers continue to benefit from lower costs if the Commission**
2 **granted FPL's request for a rate increase in this docket?**

3 A. Yes, even with the rate increase requested for 2006 and the supplemental
4 adjustment requested for Turkey Point Unit 5 requested for 2007, FPL's O&M
5 costs and gross plant balance (expressed on a cents per kWh basis) are lower than
6 customers in FPL's peer group average for 2003. See Exhibit MPD-1.

7
8 As mentioned earlier, FPL's customers will have realized direct savings of almost
9 \$4 billion as of December 31, 2005, as a result of the two rate reductions and
10 associated refunds implemented by the Company. The efforts of a strong
11 management team and a quality-driven workforce have succeeded in delaying as
12 long as possible increases in FPL's retail base rates, while keeping pace with
13 Florida's rapid growth and demand for power. After many years, an increase in
14 retail base rates now is necessary to ensure that FPL can continue to provide
15 reliable, cost-effective electric service at the levels its customers have come to
16 expect and that are consistent with the Company's past record of performance.

17 **Q. What does FPL's proposed performance incentive imply for allowed ROE?**

18 A. As noted earlier, the addition of a proposed 50 basis point performance as an
19 incentive to recognize the superior management performance that the Company
20 has achieved over a sustained period of time and a method to encourage FPL
21 management to continue this exceptional performance leads to our
22 recommendation of a midpoint allowed ROE of 12.3%. A 1% band on either side

1 of the midpoint should be established. Therefore, I recommend a range of return
2 on equity of 11.3% to 13.3%.

3 **Q. What would be the impact of the performance incentive on FPL and other**
4 **companies subject to the Commission's jurisdiction?**

5 A. A performance incentive that shifted the allowed range up 50 basis points would
6 be a positive incentive for the Company to continue its excellent performance. At
7 the same time a performance incentive to FPL would be an important signal to
8 other companies as to the importance of, and the Commission's willingness to
9 recognize, performance and service achievements in establishing a utility's rates.
10 In Docket No. 010949-EI, Commission rewarded Gulf Power Company (Gulf)
11 with a 25 basis point adder to the mid-point ROE in recognition of Gulf's past
12 performance and as an incentive for Gulf's future performance. Without
13 commenting on whether a 25 basis point adder was sufficient in light of Gulf
14 Power's achievements, I believe a 50 basis point adder is a relatively modest
15 award considering FPL's track record and the amount of value the Company's
16 efforts have realized for customers.

18 CAPITAL STRUCTURE

19 **Q. What is FPL's current equity ratio?**

20 A. Since the 1999 Revenue Sharing Agreement took effect we have maintained our
21 equity position over time, on an adjusted basis, at approximately 55.83%, though
22 the pattern of seasonal cash flows may drive the ratio slightly up or down on a
23 short-term basis.

1 **Q. What is your recommendation for an equity ratio for FPL for regulatory**
2 **purposes?**

3 A. I recommend maintaining the adjusted equity ratio of 55.83%, which was
4 established in FPL's 1999 Stipulation and Settlement Agreement (the Revenue
5 Sharing Agreement) between FPL and the Office of Public Counsel that was
6 approved by the Commission and was sustained in FPL's 2002 Stipulation and
7 Settlement. As provided in both of the agreements, the adjusted equity ratio
8 equals common equity divided by the sum of common equity, preferred equity,
9 debt, and off-balance sheet obligations. Nothing has happened in the interim that
10 would suggest that the ratio should be reduced, and in fact the current industry
11 status would tend, if anything, to drive the required ratio in the opposite direction.
12 It would certainly be inconsistent for the Commission to seek to reduce the
13 financial strength of the Company at a time when many key risk drivers point to a
14 period of increased risk. However, I believe that an adjusted equity ratio of
15 55.83% provides adequate financial strength for the current environment.

16 **Q. Please explain your reference to FPL's equity position on an adjusted basis.**

17 A. In evaluating the adequacy of the capital structure of any company, investors will
18 take into account major financial commitments, whether these are reflected on the
19 balance sheet or not. In the case of a utility that has an obligation to serve its
20 customers, the financial community commonly takes into account obligations
21 associated with purchased power agreements (PPAs). This fairly acknowledges
22 the fact that a long-term contractual commitment to purchase firm capacity
23 behaves economically much like debt, imposing fixed charges independent of a

1 company's revenues and, thus, should be taken into account in evaluating the
2 financial strength of the company.

3
4 In the case of FPL, we have several long-term purchase contracts that supply
5 about 20% of the energy we sell to our retail customers. These obligations
6 significantly increase the fixed charge leverage of the Company and are generally
7 understood by the investment community. They are explicitly evaluated by the
8 rating agencies, who examine each contract and assign it a rating that dictates how
9 much of the nominal total value of the contract will be added to FPL's debt
10 obligations for rating purposes. The net effect is to increase the relative share of
11 debt and debt-like instruments in the capital structure. Accordingly, FPL will
12 need to maintain a higher unadjusted equity ratio to attain the same level of
13 financial security with PPAs than without.

14 **Q. Please describe the basic methodology employed to determine the amount of**
15 **imputed debt.**

16 **A.** While all of the rating agencies take off-balance sheet obligations into account
17 when evaluating credit quality, S&P uses an approach that has both quantitative
18 and qualitative aspects to value the debt component of off-balance sheet
19 obligations. It involves first computing the net present value of the remaining
20 capacity payments under the contract. A risk factor is then determined based
21 primarily on the method of recovery of capacity payments. Once the risk factor
22 is determined, it is then multiplied by the net present value of the remaining
23 capacity payments to determine the amount of off-balance sheet obligation to

1 include as debt in the capital structure of the company for purposes of analyzing
2 credit quality.

3 **Q. Do you believe an adjustment of this type is appropriate?**

4 A. Yes. In general I agree with the judgment of the financial community that an
5 adjustment for off-balance sheet obligations should be made in assessing the
6 financial condition of a utility. In addition, while our own calculation of the
7 appropriate amount to include might be different, I believe that the rating
8 agencies' overall assessment fairly represents the general investor viewpoint and
9 is thus directly relevant. It is therefore reasonable for the Commission to make a
10 comparable adjustment when it evaluates the financial strength of FPL.

11 **Q. Why is it important that regulatory policy be consistent with the perspective**
12 **of the financial community on this issue?**

13 A. There are two reasons. First, as I understand the goals of regulatory policy, one of
14 the Commission's tasks is to set rates such that investors have the prospect,
15 though not the guarantee, of earning a reasonable rate of return. In doing so, the
16 Commission must look to capital markets for evidence of investor requirements.
17 Rating agencies, acting as independent risk assessors on behalf of investors
18 generally, are an important source of evidence in this regard. The fact that they
19 include off-balance sheet obligations should be strong evidence of the relevance
20 of these obligations to financial risk.

21

22 In addition, however, there are sound fundamental economic reasons for viewing
23 purchased power obligations as part of the financial profile. These obligations are

1 similar to debt from a financial perspective. Moreover, they represent avoided
2 capacity – capital expenditures and rate base that would otherwise have been
3 included like other assets – but with a fixed obligation. Whereas all other assets
4 are supported by a cushion in the form of the most junior financial claim
5 (common equity), which bears the ultimate risk of financial fluctuations, these
6 PPAs have no such support. The Company is required to meet these obligations
7 and cannot, in a weak year, return less than the contractual commitment. From
8 the Company's perspective, it is as though the capacity represented by these
9 contracts were 100% financed by debt. The major bond rating agencies include a
10 portion of the present value of these contracts as debt in their analysis. Logically,
11 this effect should be incorporated into the overall assessment of financial
12 structure.

13 **Q. Has the Commission previously recognized the financial market's imputation**
14 **of debt in assessing the impact of purchased power on a utility's capital**
15 **structure?**

16 **A.** Yes. The Commission continues to recognize the financial leverage implicit in
17 purchased power contracts in the approach used for surveillance reporting
18 requirements. The current revenue sharing agreement in effect for FPL included
19 in Order No. PSC-02-0501-AS-EI, April 11, 2002, incorporates by reference the
20 following provision from the Stipulation and Settlement approved by the
21 Commission in 1999 (Order No. PSC-99-0519-AS-EI, March 17, 1999):

22 (FPL's) adjusted equity ratio equals common equity divided by the sum of
23 common equity, preferred equity, debt and off-balance sheet obligations.

1 The amount used for off-balance sheet obligations will be calculated per
2 the Standard & Poor's methodology as used in its August 1998 credit
3 report.

4 The Commission has also allowed consideration of imputed debt in approving
5 FPL's Standard Offer Contract. More recently, the Commission has recognized
6 this concept in accepting applications of an equity adjustment in Docket
7 No.031093-EQ, *In re: Petition for approval of revised standard offer contract*
8 *and revised COG-2 rate schedule by Florida Power and Light Company*, Order
9 No. PSC -04-0249-TRF-EQ, dated March 5, 2004, and in Docket No. 040206-EI,
10 *In re: Petition to determine need for Turkey Point Unit 5 electrical power plant,*
11 *by Florida Power and Light Company*, Order No. PSC-04-0609-FOF-EI, dated
12 June 18, 2004.

13 **Q. How do the capital markets react to an adjusted equity ratio of 55.83%**
14 **compare?**

15 A. The capital market's reaction is positive - both the debt and equity markets react
16 well. The market reaction supports our current ratings and overall credit profile
17 as evidenced by the tight trading spreads on FPL's bonds in both the new issuance
18 and secondary markets. FPL's performance and access in the market is good and
19 is consistent with the strong end of the industry.

20 **Q. What can you conclude about FPL's current adjusted equity ratio?**

21 A. Our 55.83% equity ratio has been and continues to be well received by the
22 markets. Maintaining this adjusted equity ratio will indicate to the Capital
23 Markets the Commission's continued commitment to support the financial

1 integrity of the service providers subject to its jurisdiction. Furthermore, a strong
2 capital structure is appropriate to current circumstances and offers flexibility and
3 security, which enables us to serve our customers well.

4 5 **STORM DAMAGE FUND**

6 **Q. What has FPL proposed as the annual accrual to the Storm Reserve to be**
7 **reflected in base rates?**

8 A. FPL has proposed that the Commission establish a target reserve level of \$500
9 million and that the annual accrual in base rates be increased to \$120 million.
10 This amount includes \$73.7 million, approximating the expected amount of
11 annual storm losses, based on Mr. Harris' analysis. The remainder of the \$120
12 million annual accrual would contribute toward the replenishment of the depleted
13 storm reserve. Assuming an annual accrual of \$120 million and a two year
14 surcharge recovery of any negative storm damage reserve balances, the expected
15 balance of the Storm Reserve would be approximately \$367 million after five
16 years, according to Mr. Harris' analysis.

17 **Q. What regulatory framework underlies this request?**

18 A. I believe the Commission has established and consistently endorsed an overall
19 framework that acknowledges that the costs associated with restoring service after
20 tropical storms are a necessary cost of doing business in Florida and as such are
21 properly recoverable from customers. This framework consists of three main
22 parts: (1) an annual storm accrual, adjusted over time as circumstances change;
23 (2) a storm damage reserve adequate to accommodate most but not all storm

1 years; and (3) a provision for utilities to seek recovery of costs that go beyond the
2 storm reserve. These three parts act together to allow FPL over time to recover
3 the full costs of storm restoration, while at the same time balancing competing
4 customer interests: as small an ongoing impact as possible; minimal volatility of
5 “rate shock” in customer bills because the reserve is insufficient; and
6 intergenerational equity. This balance requires periodic adjustment in the main
7 components of the framework – the annual accrual and the target reserve balance
8 – in light of changing storm experience and the growth of FPL’s T&D network.
9 The annual accrual can be reduced if a period of favorable loss experience leads
10 to a build-up in the storm reserve above the target level, while, conversely, a
11 period of unfavorable loss experience will lead to depletion of the reserve and a
12 need to increase the rate of annual accrual.

13 **Q. If the regulatory framework did not provide for the full recovery of storm**
14 **restoration costs over time, would your proposed annual accrual be the**
15 **same?**

16 **A.** No. The proposed annual accrual assumes FPL has the ability to recover
17 prudently incurred storm restoration costs, whether there is a deficit in the Storm
18 Damage Reserve or not. If FPL were not permitted to recover prudently incurred
19 storm restoration costs, we would need to modify our accrual and overall rate
20 request. The annual accrual would need to recover the annual expected cost of
21 storm restoration, plus provide for the build-up of substantial reserves that could
22 withstand an extreme storm season. In addition, investors would need to be

1 compensated for the additional risk capital that would be required to assume an
2 insurance function with increased returns.

3 **Q. Why should customers pay for storm restoration costs? Isn't this a risk of**
4 **doing business for FPL?**

5 **A.** To address these questions, one must first recognize that they embody two distinct
6 concepts: cost and risk. In fact, from a business perspective, the primary risk
7 around tropical storms is simply their timing. We will incur costs to restore
8 power after tropical storms and what is at issue here is the treatment of those
9 entirely foreseeable costs of restoring power after a tropical storm. These costs
10 are an integral part of the cost of providing electric service in Florida, a region
11 susceptible to tropical storms and hurricanes. As such, they are legitimately
12 recoverable from customers under basic principles of regulation.

13
14 At present we do not recover (and have not recovered since Hurricane Andrew)
15 through base rates the full expected costs of restoring service after tropical storms.
16 Nor do we recover through base rates the amounts that would be necessary to
17 compensate for the risk capital that would need to be supplied were investors to
18 assume an insurance function. There is a good reason we do not do so: the
19 current regulatory framework is a much less costly means of attaining the same
20 end. But an integral part of that framework is the ability of the utility to recover
21 prudently incurred costs in excess of whatever storm reserve balance happens to
22 exist at the precise moment that hurricanes strike, for while the long term

1 expected costs are relatively predictable, the adequacy of this balance is inevitably
2 a matter of chance.

3 **Q. How is this different than, for example, an accident at one of FPL's**
4 **generating plants?**

5 A. In many respects it is not. It is true that even an organization such as FPL, with a
6 good track record, will from time to time incur losses from accidents. These
7 losses are a part of the cost of providing electric service and as such a fair average
8 level of costs is reasonably recoverable from customers. The fundamental
9 difference, however, is that extraordinary losses from plant outages are covered
10 by insurance, the cost of which is recovered through base rates. So, the costs of
11 such extraordinary losses, effectively, are borne by customers. This is not the
12 case today with storm costs, since commercial insurance is unobtainable at
13 reasonable expense.

14 **Q. Why doesn't FPL purchase insurance for storm losses?**

15 A. The substantial losses associated with Hurricane Andrew in 1992 essentially
16 eliminated the commercial market for storm insurance in anything like the
17 amounts needed to provide adequate protection to FPL's extensive network of
18 assets and its ability to quickly restore reliable service. Though FPL continues to
19 explore the market for insurance for storm damage losses, it has been forced to
20 seek other methods to ensure that it would have adequate available resources for
21 the costs of repairing and restoring its T&D system in the event of a hurricane,
22 storm damage, or other natural disaster.

23

1 **Q. How has FPL paid for storm damage repairs and restoration since 1993?**

2 A. Following Andrew, FPL, with the Commission's approval, over time developed
3 an approach that relied more heavily on the Storm Damage Reserve, the existence
4 of which pre-dated Andrew. In 1993 FPL initially proposed a perpetual storm
5 clause, but this was rejected by the Commission at that time. Instead, the
6 Commission endorsed the composite approach I discussed earlier. We have
7 consistently applied this framework ever since.

8 **Q. Has this framework operated effectively in your view?**

9 A. Yes. Since Hurricane Andrew the current framework has operated to keep
10 customer rates lower than they otherwise would have been, since the annual
11 accrual has been significantly less than the expected annual costs of restoration,
12 even while the Storm Damage Reserve increased. However, this has only been
13 possible because of the very favorable storm experience over the last decade.
14 Simply put, Florida has been fortunate, and thus the restoration costs actually
15 incurred over this period -- which have all been funded by the Storm Damage
16 Reserve even while that reserve has increased -- have been well below the long-
17 run expected values. Thus, until this year, FPL has never had to call on the third
18 part of the framework, the right to petition for relief in the event the reserve is
19 exhausted.

1 **Q. After three hurricanes hit FPL territory in the unprecedented 2004 storm**
2 **season, was the Storm Damage Reserve adequate to cover storm restoration**
3 **and repair costs?**

4 A. No. The current estimated cost for all three storms, net of insurance proceeds is
5 \$890 million (total system). Payment of these costs has completely depleted the
6 Storm Damage Reserve of \$354 million as of December 31, 2004 and created an
7 approximate \$533 million (jurisdictional) deficit in the reserve.

8 **Q. Does this indicate a failure in the current regulatory framework?**

9 A. No. The current framework contemplated the potential that the existing Storm
10 Damage Reserve would not be sufficient to cover restoration costs in all
11 circumstances. What it does indicate is that the annual accrual was not set
12 sufficiently high, resulting in the need for the type of special assessment
13 contemplated by Order No. 93-0918, and requested by the Company in Docket
14 No. 041291-EI, in light of the extraordinary storm season of 2004. Higher levels
15 of annual accruals prior to 2004 would obviously have meant a higher Storm
16 Damage Reserve going into 2004 but would also have meant higher rates during
17 that time.

18 **Q. Explain FPL's proposal to recover the deficit.**

19 A. FPL has requested Commission approval in Docket No. 041291-EI to recover the
20 deficit through a monthly customer surcharge. The Commission authorized FPL
21 to implement the storm surcharge effective February 17, subject to refund pending
22 the outcome of hearings scheduled in April 2005. Another potential option for
23 the recovery of the storm deficit is the issuance of securitized bonds. This option

1 would require legislative action as well as the issuance of a financing order by the
2 Commission, and my testimony is not predicated upon a securitization approach.

3 **Q. If FPL's request to recover the deficit in the Storm Damage Reserve in**
4 **Docket No. 041291-EI is approved, will you still need to increase the annual**
5 **accrual to the Storm Damage Reserve?**

6 A. Yes. Recovery of the current deficit in the Storm Damage Reserve would put the
7 Reserve back to zero. The current annual accrual of \$20.3 million is not, and has
8 not been for some time, sufficient to cover expected annual storm losses. With
9 the depletion of the Storm Damage Reserve from the 2004 hurricane season, the
10 annual accrual must now not only fund annual expected losses (because there are
11 no existing reserves to rely on), but also contribute to the rebuilding of the Storm
12 Damage Reserve to a prudent level over a reasonable period of time.

13 **Q. What are the fundamental regulatory objectives that should be considered in**
14 **establishing the annual storm accrual and target reserve balance?**

15 A. FPL believes that the regulatory objectives should be the following: (1) achieve
16 the lowest long-term customer costs; balanced with (2) dampen volatility of the
17 reserve (i.e., reduce reliance on special assessments/rate increases); and (3) cover
18 the costs of most storms, but not those from the most catastrophic events.

19 **Q. How should the Commission determine the appropriate level of annual**
20 **accrual?**

21 A. Assuming that the current deficit in the storm fund is recovered through a special
22 surcharge, and that the regulatory framework continues to provide for the
23 recovery of prudently incurred storm costs in excess of storm reserves in periods

1 of high storm activity, the goal of the accrual over the next several years should
2 be to cover the expected value of annual windstorm losses and make some
3 progress in reestablishing the Storm Damage Reserve to a level adequate to fund
4 most but not all windstorm losses. On the other hand, if the current deficit in the
5 Storm Damage Reserve is not recovered from customers or the prospective
6 regulatory framework were altered in a way that did not provide for the recovery
7 of prudently incurred storm costs in excess of the Storm Damage Reserve in
8 periods of high storm activity, FPL would have to reevaluate both the level of the
9 annual accrual requested in this filing as well as the overall required investor
10 return.

11 **Q. Has FPL performed a study to determine the annual amount of expected**
12 **losses from windstorms?**

13 **A.** Yes. FPL commissioned studies to calculate the annual amount of expected
14 windstorm losses, as well as the expected value of the storm fund given various
15 funding levels. The studies were prepared by and are being sponsored by Mr.
16 Harris of ABS Consulting.

17 **Q. What direction was provided by FPL to ABS Consulting in the preparation**
18 **of the studies?**

19 **A.** FPL requested that ABS Consulting determine the levels of losses to which the
20 Company and its customers are statistically exposed and to develop average
21 annual cost estimates associated with repair of storm damage and service
22 restoration over a long period of time. Additionally, FPL requested ABS to

1 provide a probabilistic analysis of expected results for the Storm Damage Reserve
2 Balance over five years at various levels of annual accrual.

3 **Q. What does the analysis conclude regarding the expected annual long-term**
4 **cost for service restoration and repair of storm damage to FPL's assets?**

5 A. The ABS Consulting analysis concludes that the expected average annual cost for
6 windstorm losses is approximately \$73.7 million. Windstorm losses include costs
7 associated with service restoration and system repair of FPL's Transmission and
8 Distribution (T&D) system from hurricane, tropical and winter storm losses. Also
9 included are storm staging costs and windstorm insurance deductibles attributable
10 to non-T&D assets. The \$73.7 million expected annual loss is obviously much
11 greater than the current approved \$20.3 million annual accrual, which has not
12 been sufficient to cover expected annual losses for some time.

13 **Q. Does the analysis recommend a target reserve level?**

14 A. No. There is no single correct target reserve balance. The target reserve level
15 depends largely on the regulatory framework for storm cost recovery and the
16 point at which the Commission decides to balance the customer interests that I
17 referred to earlier. Obviously, the lower the Storm Damage Reserve balance, the
18 more likely that storm losses will exceed the funds available in the Storm Damage
19 Reserve and therefore the greater the reliance on special assessments. The higher
20 the Storm Damage Reserve Balance, the less likely windstorm losses will exceed
21 the funds available in the Storm Damage Reserve. If the regulatory framework
22 were to be changed such that FPL could not recover prudently incurred restoration
23 costs in excess of the Storm Damage Reserve, then the balance in the Storm

1 Damage Reserve would have to be maintained at substantially higher levels to
2 ensure that FPL could recover the full cost of providing electric service over the
3 long-term.

4 **Q. What target reserve level does FPL recommend?**

5 A. Under the assumption that the regulatory framework would provide for recovery
6 of prudently incurred costs that go beyond the Storm Damage Reserve (in other
7 words, continuing the Commission's existing policy) a target reserve level should
8 be set that is large enough to withstand the storm damage from most but not all
9 storm seasons. FPL recommends a \$500 million target reserve level. According
10 to the aggregate damage exceedance probabilities presented in Table 5-2 on page
11 5-6 of Mr. Harris' Storm Loss Analysis, Document SPH-1, the chance that losses
12 over five storm seasons will exceed \$500 million in any one of those seasons is
13 approximately 23.6%.

14 **Q. Will an annual accrual of \$120 million ensure that there will be adequate
15 funds in the Storm Damage Reserve to cover all windstorm losses?**

16 A. No. The analysis indicates that even with an increase in the annual accrual to
17 \$120 million and the ability to recover a storm deficit through a two-year
18 surcharge, there is still a 33% chance that losses will exceed the value of the
19 Storm Damage Reserve over a five year period. Additionally, the assumptions
20 used to develop the expected annual loss from windstorms did not take into
21 account any increase in restoration costs due to inflation or future customer
22 growth, much of which is projected to occur in coastal areas most susceptible to
23 windstorm damage.

1 While there is a significant probability that an annual accrual of \$120 will not be
2 sufficient to cover all windstorm losses, it provides a reasonable level of coverage
3 and, I believe, fairly meets the objectives stated by the Commission in Order No.
4 PSC-95-1588-FOF-EI:

5 "The annual accrual needs to be sufficiently low so as to prevent
6 unbounded storm fund growth and yet large enough to reduce reliance
7 upon emergency relief mechanisms in the event of catastrophic weather
8 events."

9 Order No. 95-1588-FOF-EI, issued December 27, 1995 in Docket No.
10 951167-EI, page 2.

11 **Q. How can the Company ensure that the requested annual accrual of \$120**
12 **million would prevent unbounded growth?**

13 A. FPL proposes to file updated studies at least every five years for review by the
14 Commission. Based on the ABS Consulting analysis, at an annual accrual level of
15 \$120 million, the probability that the storm fund will exceed \$500 million in five
16 years is approximately 39%, and there is a 5% chance that the reserve would
17 reach approximately \$634 million after five years, at which time the annual
18 accrual and appropriate reserve level could be reevaluated.

19 **Q. Has the Commission allowed for a 5-year review of other funded reserves?**

20 A. Yes. For example, the Commission currently requires FPL to file a study that
21 allows the Commission to review its nuclear decommissioning costs at least every
22 five years.

1 **Q. Can FPL change its storm fund accrual without Commission authorization?**

2 **A. No.**

3 **Q. Can funds collected from customers for storm restoration be used for**
4 **any other purpose?**

5 **A. Funds collected can be used for any allowed purpose of the fund including**
6 **costs associated with service restoration and repair of FPL's T&D system**
7 **as a result of hurricanes, tropical storms and winter storms, storm staging**
8 **costs, windstorm insurance deductibles attributable to non-T&D assets,**
9 **and payments of nuclear retrospective premiums.**

10

11 **INSURANCE COSTS**

12 **Q. According to Mr. Stamm, insurance cost increases are a significant driver of**
13 **increased operating and maintenance costs for FPL. What types of**
14 **insurance costs is he referring to?**

15 **A. Mr. Stamm is referring to non-nuclear property insurance, nuclear and non-**
16 **nuclear injuries and damage liability, nuclear property insurance, and nuclear**
17 **outage insurance.**

18 **Q. How much are these insurance costs expected to increase from 2002 to the**
19 **2006 test year?**

20 **A. Insurance costs are expected to increase from a negative expense (i.e.,**
21 **contribution to income) of \$10.0 million in 2002 to an expense of \$20.6 million in**
22 **2006. This is an increase of approximately \$30.6 million over this 2002-2006**
23 **time period, with approximately \$24.5 million of the increase occurring in the**

1 2002 through 2004 time period and an additional projected increase of \$6.1
2 million in the 2005 -2006 projection. This number excludes the Storm Damage
3 Reserve increase, which I have just discussed. By far the largest single
4 contributor to this increase (approximately \$16.5 million) relates to the cost to
5 insure our nuclear assets. The largest driver for increased nuclear insurance costs
6 has been a reduction in FPL's distributions from Nuclear Electric Insurance
7 Limited (NEIL) (from a high of \$26 million in 2002 to \$12.9 million in 2004, a
8 reduction of \$13.1 million). We believe an increase in industry nuclear claims
9 combined with three consecutive years of negative investment portfolio returns
10 are the primary drivers of the reduction in distributions. NEIL has indicated that
11 it is unlikely that distributions will return to their unusually high 2002 levels.

12
13 Non-nuclear insurance costs increased from \$8.1 million in 2002 to \$22.2 million
14 in 2006, an increase of \$14.1 million, with approximately \$9.9 million of the
15 increase occurring in the 2002-2004 time period, and an additional \$ 4.2 million
16 in the 2005-2006 projection.

17 **Q. Are increases in insurances costs occurring globally?**

18 A. Yes, they have in the time following September 11, 2001.

19 **Q. Please describe some of the drivers behind this global issue.**

20 A. Three primary drivers have been affecting insurance costs globally over the past
21 several years: the impact of the events of September 11, 2001, the declining
22 performance of insurer's investment portfolios, and payment of large losses,

1 particularly those associated with corporate governance issues (e.g., Enron,
2 Worldcom, Adelphia, etc.).

3
4 September 11, 2001, was the largest insured loss in history. According to the
5 Insurance Information Institute, the estimated insured loss estimate for 9/11 was
6 \$32.5 billion. After 9/11, many parties sought to increase their insurance
7 coverage, while concurrently the supply of insurance decreased because of the
8 large losses. In line with the basic principles of economics, this caused premiums
9 to increase significantly. Furthermore, coverages began to narrow, as insurance
10 carriers created more exclusions. Companies must purchase additional insurance
11 to cover these exclusions. A prime exclusion example is related to terrorist
12 insurance. After 9/11, insurance companies began to exclude terrorism from their
13 policies. The federal government stepped in and created an insurance backstop
14 program titled the Terrorism Risk Insurance Act (TRIA). With TRIA, insured
15 companies had to purchase terrorism insurance (or do without it) which had
16 previously been included in general property insurance. TRIA expires on
17 December 31, 2005 and the future of terrorism insurance remains uncertain.

18
19 The second global driver behind the significant increase in insurance premiums is
20 the decline of many insurers' investment portfolio returns. The drop in stock
21 market returns and large payouts for disasters in recent years, have forced
22 insurance providers to increase premiums to compensate for their loss of capital.
23 Some concrete explanations on the loss of capital are described below.

- 1 • Net investment income for the insurance industry has declined from its
2 peak in 1997 of \$41.5 billion to an estimated \$37.7 billion in 2004.
- 3 • As of 2004, loss reserve developments for the Property and Casualty
4 insurance industry increased more than \$49 billion for policy periods
5 2001 to 2003.
- 6 • Standard and Poor's estimates \$250-\$275 billion of capacity depletion in
7 the insurance industry from 2001-2003 due to equity/credit losses,
8 September 11, 2001, and reserve increases.

9

10 The third driver behind the rapid increase in insurance premiums is the rapid price
11 increases associated with directors and officers (D&O) liability insurance.
12 According to the Risk and Insurance Management Society Inc. Benchmark
13 Survey, D&O premiums increased by an average of 206% in the twelve month
14 period beginning the second quarter of 2002. D&O insurance liability costs
15 contribute the single largest portion of FPL's total projected non-nuclear
16 insurance increase.

17 **Q. In addition to the global drivers, has FPL had any company-specific issues**
18 **which would cause the significant increase in insurance costs?**

19 **A.** Yes, there are several company-specific factors. First, the amount of assets the
20 Company has to insure has increased and will continue to increase. From 2002-
21 2006, the Company expects the value of its insurable non-nuclear assets to
22 increase from \$9 billion to approximately \$11.0 billion. Secondly, while the
23 Company has had an excellent overall long-term loss history, FPL submitted

1 several property loss claims in the 2002-2003 time period. Lastly, the Company
2 had locked-in insurance rates for a multiyear period; as the lower locked-in rates
3 began to expire, price increases were more dramatic over this 2002-2004 time
4 period. The best example is in non-nuclear property insurance, where FPL had a
5 fixed rate program from 1999-2002.

6
7 **2007 ADJUSTMENT FOR TURKEY POINT UNIT 5**

8 **Q. Why is FPL requesting a subsequent year adjustment in base rates in 2007**
9 **for the incremental revenue requirements for Turkey Point Unit 5?**

10 A. The addition of the Turkey Point 5 generating plant is a significant item with
11 substantial operating and financing costs, the impacts of which are not reflected in
12 FPL's projections for 2006 and will have an immediate, substantial, negative
13 effect on FPL's earnings in 2007. Further, the Commission approved Turkey
14 Point Unit 5 as the least cost resource option to meet the incremental needs
15 associated with the rising demand for reliable power from our customers. Facing
16 such a known and significant cost impact only a few months outside of the
17 proposed test year, FPL believes that it is appropriate to consider that impact in
18 this proceeding.

19
20 Certainly, everyone involved in this docket, including the Commission, will
21 devote an enormous amount of resources this year in establishing new rates to be
22 effective in 2006. By also considering in this proceeding the addition of Turkey
23 Point Unit 5 in 2007, thereby mitigating the drop in the Company's rate of return

1 due solely to the addition of this generating unit, we may avoid a follow-up full
2 revenue requirements proceeding in 2007 --one that would be largely duplicative
3 of the review for 2006.

4
5 Conducting a review of FPL's request for base rate relief associated with the
6 addition of Turkey Point Unit 5 within this docket also would avoid the
7 unintended consequence of economically discriminating against a low cost self-
8 build option.

9 **Q. Please explain further FPL's proposal for a limited scope adjustment due to**
10 **the addition of Turkey Point Unit 5 in 2007.**

11 A. The various cost factors that will impact the Company in 2006, as described by
12 other FPL witnesses in this proceeding, are unabated in 2007. As shown by
13 FPL's 2007 Forecast schedules and the testimony of Mr. Davis, FPL's revenue
14 deficiency in 2007, assuming full relief is granted in 2006, will be \$86 million.
15 Of this overall 2007 deficiency, \$66 million is attributable to the revenue
16 requirements (i.e., added capital costs and O&M expenses) associated with
17 placing Turkey Point Unit 5 into commercial operation, scheduled for June 1,
18 2007. In order to address the increase in 2007 revenue requirements, FPL
19 proposes to adjust base rates effective 30 days after Turkey Point Unit 5 goes into
20 commercial operation. FPL proposes to base the amount of the increase on the
21 incremental revenue requirements for Turkey Point Unit 5, resulting in annualized
22 revenue requirements of approximately \$123 million.

1 This adjustment is a conservative proxy for the full increase in revenue
2 requirements that FPL expects for 2007 and beyond, because it does not take into
3 account increases in other costs of service. However, FPL is prepared to accept
4 this understated measure of the additional rate relief in the interest of
5 administrative efficiency, limiting the necessary regulatory review to the
6 relatively narrow issue of Turkey Point Unit 5's revenue requirements. This will
7 avoid burdening customers and the Commission, as well as FPL, with the time
8 and expense of a full 2007 revenue requirements proceeding. Therefore, at this
9 time, FPL is requesting that the Company's need for additional base rate relief in
10 2007 associated with the impact of Turkey Point Unit 5 be considered within the
11 scope of the full requirements proceeding for 2006.

12 **Q. Why should the Commission approve a subsequent year adjustment for**
13 **Turkey Point Unit 5 if FPL projects that it will continue to earn a return**
14 **within the range requested?**

15 **A.** Assuming a base rate increase in 2006, the projected earned return on equity in
16 2007 is 11.5%, near the low end of the range of return of 11.3% to 12.3%
17 requested in this proceeding. This projection includes only a portion of the
18 annualized cost of adding Turkey Point Unit 5, as the unit is not expected to be
19 placed in service until mid-year 2007. Consequently, there will be additional
20 costs and a further drag on earnings in 2008. All other things equal, ROE would
21 drop well below the bottom of the range in 2008. Had the unit been placed in
22 service at the beginning 2007, the earned return would be below the range
23 requested. Providing for a subsequent year increase properly compensates FPL

1 for costs incurred and maintains the earned return at a level which should delay
2 the need to request further rate relief.

3 **Q. What weighted average cost of capital is used to calculate the requested**
4 **adjustment?**

5 A. FPL used the projected incremental projected cost of debt, the cost of equity
6 requested in this proceeding, and assumed a capital structure for the incremental
7 costs that will maintain its overall capital structure on roughly a 45% debt /55%
8 equity basis (assuming investor capital and adjusted for off-balance sheet
9 obligations).

10 **Q. Why is it appropriate to use an incremental weighted average cost of capital**
11 **to determine the revenue requirements associated with Turkey Point Unit 5?**

12 A. FPL is requesting a subsequent adjustment for a specific asset, not based on the
13 overall results of a subsequent year. The incremental weighted average cost of
14 capital represents the best estimate of the actual costs to be incurred to finance
15 this asset. It is also consistent with the basis upon which respondent bids were
16 evaluated during the RFP process. Using an embedded weighted average cost of
17 capital would understate the cost of debt to be incurred and would provide for
18 additional equity in the capital structure to offset the off-balance sheet impact of
19 purchased power obligations when there has been no increase in such obligations.

20 **Q. What if 2006 embedded cost of capital were used to calculate the annualized**
21 **revenue requirement for Turkey Point Unit 5?**

22 A. The weighted average debt cost included in the 2006 embedded cost of capital
23 does not include the cost of financing Turkey Point Unit 5. If recovery is based

1 on this cost, FPL would not collect enough to pay the cost of debt financing and
2 still provide a reasonable return.

3 **Q. Please summarize your testimony.**

4 A. FPL's overall financial position today is strong, although without the requested
5 rate increase for 2006 and subsequent adjustment for Turkey Point Unit 5 in 2007
6 it will decline significantly. Our strong financial position is appropriate for the
7 risks and circumstances we face and is beneficial to the customers.

8
9 In order to maintain an appropriate degree of financial strength and to offer
10 investors an opportunity to earn a reasonable rate of return consistent with the
11 the risks they assume, we are asking the Commission to approve: (1) the
12 continuation of the 55.83% adjusted equity ratio; (2) an allowed rate of return of
13 12.3%, including a 50 basis point performance incentive to recognize and
14 motivate continued superior performance; (3) a rate increase that will include
15 sufficient allowance to enable us to increase the annual accrual to the Storm
16 Damage Reserve from the amount of \$20 million to \$120 million; and (4) a
17 subsequent year base rate increase in mid-2007 for the Turkey Point Unit 5.

18
19 These recommendations collectively would keep FPL in a strong financial
20 position - able to protect our credit rating, attract equity investment on reasonable
21 terms, finance future system expansion at a reasonable cost, and respond with the
22 flexibility we need to unforeseen events. We would have an incentive that
23 encourages us to build on the superior performance results we have achieved thus

1 far. Finally, my recommendation on the storm fund will allow FPL to achieve
2 and maintain a reasonable plan for responding to major storms in our service
3 territory. In the long run, all of these things add up to delivering reliable,
4 adequate electric service at the lowest reasonable costs to our customers.

5 **Q. Does this conclude your direct testimony?**

6 **A. Yes.**

ERRATA SHEET

(X) DIRECT TESTIMONY, OR () REBUTTAL TESTIMONY (PLEASE MARK ONE WITH "X")

WITNESS: M. P. Dewhurst

[illegible]

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

FLORIDA POWER & LIGHT COMPANY

TESTIMONY OF ROSEMARY MORLEY

DOCKET NO. 050045-EI

MARCH 22, 2005

7 Q. Please state your name and business address.

8 A. My name is Rosemary Morley. My business address is 9250 West Flagler
9 Street, Miami, Florida, 33174.

10 Q. By whom are you employed and what is your position?

11 A. I am employed by Florida Power & Light Company (FPL or Company) as a
12 Rate Development Manager in the Rates & Tariffs department.

13 Q. Please describe your duties and responsibilities in that position.

14 A. I am responsible for developing electric rates at both the retail and
15 wholesale levels. At the retail level, I am responsible for developing the
16 appropriate rate design for all electric rates and charges. I am also
17 responsible for proposing and administering the tariff language needed to
18 implement those rates and charges.

**19 Q. Please describe your educational background and professional
20 experience.**

21 A. I hold a bachelor's degree in economics from the University of Maryland
22 and a master's degree in economics from Northwestern University. I am
23 currently pursuing a doctorate in business administration from Nova
24 Southeastern University. Since joining FPL in 1983 I have held a variety of

1 positions in the forecasting, planning, and regulatory areas. I joined the
2 Rates and Tariff Department in 1987 as a Senior Cost of Service Analyst
3 and was subsequently promoted to Supervisor of Cost of Service. I have
4 held the position of Rate Development Manager since 1996.

5 **Q. Are you sponsoring an exhibit in this case?**

6 A. Yes. I am sponsoring an exhibit consisting of ten documents which are
7 attached to my direct testimony. They are as follows:

- 8 • Document No. RM-1, Summary of Sponsored MFRs and 2007
9 Turkey Point Unit 5 Adjustment Schedules
- 10 • Document No. RM-2, FPL's Base Rates Versus Inflation
- 11 • Document No. RM-3, Summary of Current Rate Structures
- 12 • Document No. RM-4, Cost of Service Methodology by Component
- 13 • Document No. RM-5, Trends in Relative Load Contributions
- 14 • Document No. RM-6, Resulting Parity Indices
- 15 • Document No. RM-7, Summary of Proposed Rate Structures
- 16 • Document No. RM-8, Cost of New Installations – Street Lights
- 17 • Document No. RM-9, Sample Bill Calculations
- 18 • Document No. RM-10, Impact on Base Rates

19 **Q. Are you sponsoring or co-sponsoring any MFRs in this case?**

20 A. Yes. The MFRs I am sponsoring or co-sponsoring are listed on Document
21 No. RM-1.

1 **Q. Are you sponsoring or co-sponsoring any 2007 Turkey Point Unit 5**
2 **Adjustment schedules or any of FPL's 2007 Forecast schedules in this**
3 **case?**

4 A. Yes. The 2007 Turkey Point Unit 5 Adjustment and FPL's 2007 Forecast
5 schedules I am sponsoring or co-sponsoring are listed in Document No.
6 RM-1.

7 **Q. What is the purpose of your testimony?**

8 A. The purpose of my testimony is to address six general areas. First, I discuss
9 the forecast of base revenues from the sale of electricity. Second, my
10 testimony addresses the load research and loss factors which are inputs into
11 the jurisdictional separation factors and cost of service study. Third, I
12 describe the methodology supporting FPL's jurisdictional separation
13 factors. Fourth, I discuss the cost of service study. Next, I address FPL's
14 proposed target revenues by rate class. Lastly, I present the proposed rate
15 design for achieving the target revenues by rate class.

16 **Q. When did FPL last propose an increase in its retail base rates?**

17 A. FPL has not proposed an increase in its retail base rates since Docket No.
18 830465-EI (the 830465-EI case) was initiated in November 1983. As a
19 result of the 830465-EI case, FPL's base rates were increased in 1985. No
20 increase in base rates has occurred since that time. Indeed, FPL has reduced
21 its retail base rates three times since 1985. In January 1990, base rates were
22 reduced by \$38 million as a result of a review of the Company's earnings
23 following a reduction in the corporate income tax rate. In April 1999, base
24 rates were reduced by \$350 million as a result of a settlement agreement.

1 Then in April 2002, a second settlement agreement reduced base rates by
2 another \$250 million. As a result of these reductions, FPL's current retail
3 base rates are 16% lower than they were in 1985 while consumer prices as
4 measured by the Consumer Price Index have increased over 80% during the
5 same period (Document No. RM-2). In addition, both the 1999 and 2002
6 settlement agreements provided for annual revenue rebates to customers
7 based on prescribed revenue thresholds. In total, the 1999 and 2002 rate
8 agreements are estimated to result in almost \$4 billion in customer savings
9 by the end of 2005.

11 OVERVIEW OF BASE REVENUES AND RATE STRUCTURES

12 **Q. Please provide an overview of adjusted jurisdictional revenues.**

13 A. Adjusted jurisdictional revenues are incorporated into the separation factors
14 and cost of service study. MFR C-5 outlines the various revenue
15 components comprising adjusted jurisdictional revenues including base
16 revenues from the sale of electricity and miscellaneous revenues. My
17 testimony specifically addresses the development of the forecast of base
18 revenues from the sales of electricity.

19 **Q. What is meant by base revenues from the sale of electricity?**

20 A. Base revenues from the sale of electricity represent FPL's billed revenues
21 from the sale of electricity, exclusive of revenues generated from
22 adjustment clauses.

1 **Q. How are base revenues from the sale of electricity determined?**

2 A. Base revenues from the sale of electricity are determined by applying the
3 applicable tariff charges, excluding the cost recovery adjustment clause
4 factors, to the appropriate billing determinants. As described in Document
5 No. RM-3, FPL has more than 30 retail rate schedules, each with its own set
6 of tariff charges and billing determinants.

7 **Q. What is meant by billing determinants?**

8 A. Billing determinants are the parameters used for billing customers. Billing
9 determinants reflect the rate structure established for a given rate schedule.
10 As such, customer, demand, and energy charges are each associated with
11 their own set of billing determinants. Customer determinants are expressed
12 in terms of the number of accounts billed by month. Demand determinants
13 are expressed in terms of kilowatts (kW), while energy determinants are
14 expressed in terms of kilowatt-hours (kWh). Some rate schedules are
15 limited to customer and energy billing determinants. For example,
16 customers in the small general service rate schedule (GS-1) are charged a
17 customer charge and a cents/kWh energy charge. GS-1 customers represent
18 the smallest of commercial/industrial electric customers, those with
19 maximum demands below 21 kW and their rate does not include a demand
20 charge. Larger commercial/industrial customers, on the other hand, are
21 charged on the basis of their demand, i.e., their maximum electric usage in a
22 given time period, and energy. Thus, the rate structure for the general
23 service demand (GSD-1) rate schedule includes a customer charge, a
24 cents/kWh energy charge, and a \$/kW demand charge.

1 **Q. What are the current rate structures for the major rate schedules?**

2 A. Document No. RM-3 provides a narrative explanation of the current rate
3 structures of FPL's major rate schedules.

4

5 **FORECAST OF BASE REVENUES**

6 **Q. What were the major inputs used to produce the forecast of retail base**
7 **revenues from the sale of electricity for 2006?**

8 A. The major inputs in the process were the customer and energy (kWh) sales
9 forecasts by revenue class produced by Dr. Green.

10 **Q. What is the difference between revenue classes and rate schedules?**

11 A. Revenue classes represent general categories of customers used for financial
12 reporting purposes. There are six retail revenue classes: residential,
13 commercial, industrial, street and highway lighting, railroads, and other.
14 The railroads revenue class is the only class specific to a particular rate
15 schedule; the Metropolitan Transit Service (MET) rate schedule and the
16 railroads revenue class are synonymous. In all other cases, revenue classes
17 are a combination of different rate schedules. In order to provide the level
18 of detail required in the MFR-E Schedules, the forecasts of sales and
19 customers by revenue class were converted into forecasts of sales and
20 customers by rate schedule.

21 **Q. Please describe how the customer and sales forecasts by rate schedule**
22 **were produced.**

23 A. First, specific sales and customer forecasts were developed for certain rate
24 schedules. For example, the Sports Field Service (OS-2) and

1 Commercial/Industrial Load Control (CILC) rate schedules are closed to
2 new customers. Therefore, the forecasted number of customers under those
3 rate schedules is based on their June 2004 values. The kWh sales forecast
4 for the closed rate schedules was based on the most recent actual kWh sales
5 data escalated by the projected change in use per customer from Dr. Green's
6 forecast by revenue class.

7
8 Second, the forecast for the number of customers and kWh sales for the
9 remaining rate schedules was developed based on the historical relationship
10 between customers and sales by rate schedule and customers and sales by
11 revenue class. Historical percentages were applied to the forecast of
12 customers and sales by revenue class. The result was a forecast of sales and
13 customers by retail rate schedule for the year 2006.

14 **Q. How was the forecast of sales and customers by rate schedule used to**
15 **develop the retail base revenue forecast?**

16 **A.** As needed, additional derivations were made to complete the forecast of
17 customer and energy billing determinants by rate schedule. For example,
18 the kWh sales for RS-1 were segmented to reflect the inverted rates
19 described in Document No. RM-3. Likewise, for time-of-use rate
20 schedules, total sales were segmented between on-peak and off-peak sales
21 based on historical patterns. In addition, for demand-metered rate
22 schedules, billing demands were developed based on the historical
23 relationship between billing demand and billed sales by rate schedule.

1 Once all billing determinants were forecasted, the retail base revenue
2 forecast was developed by applying the currently-approved base tariff
3 charges to the forecasted billing determinants. The result was a monthly
4 forecast of retail base revenue by rate schedule for the year 2006.

5 **Q. Which MFRs provide detail on the retail base revenue forecast**
6 **described above?**

7 A. The currently-approved base tariff charges are shown on MFR A-3. MFR
8 E-15 provides a description of how the projected billing determinants were
9 developed. The results of applying the base tariff charges to the projected
10 billing determinants are provided in MFR E-13c. Additional detail on the
11 base revenue forecast for the lighting rate schedules is given in MFR E-13d.

12

13 **LOAD RESEARCH AND LOSS FACTORS**

14 **Q. Has the Commission reviewed and approved the company's load**
15 **research?**

16 A. Yes. Florida Administrative Code Rule 25-6.0437 requires that investor-
17 owned utilities serving at least 50,000 retail customers submit a load
18 research sampling plan every three years to the Commission for review and
19 approval. FPL's most recent sampling plan was approved in December
20 2002 in Docket No. 020920-EI. In addition, the rule requires that utilities
21 submit a complete load research study every three years. FPL's most recent
22 complete load research study was filed with the Commission in April 2004.

1 **Q. Why is load research a necessary input into the jurisdictional**
2 **separation factors and cost of service study?**

3 A. Load research provides information on usage characteristics needed to
4 allocate costs between customer groups. For jurisdictional separation
5 purposes, the load research provides a basis for allocating costs between
6 retail and wholesale customers. For a retail cost of service study, the load
7 research provides information needed to allocate costs among the retail rate
8 classes.

9 **Q. Can you summarize the information provided by the load research**
10 **study?**

11 A. The load research study provides information on each rate class's
12 contribution to the system peak (CP), as well as its class or group non-
13 coincident peak (GNCP), and its customer non-coincident peak (NCP). The
14 contribution to the system peak represents the rate class usage at the time of
15 the system peak. By contrast, the class or group non-coincident peak
16 represents a rate class's maximum demand as a class. The customer non-
17 coincident peak demands are the sum of the individual customer peaks
18 regardless of when they occur. Load research data on all of the above are
19 developed on a monthly basis for each wholesale and retail rate class. The
20 cost of service study, in turn, is performed at the retail rate class level. In
21 total, FPL has twenty retail rate classes.

1 **Q. Are these rate classes the same as the rate schedules discussed under**
2 **the retail revenue forecast?**

3 A. Not always. In some cases, load research combines certain rate schedules
4 into a single rate class. Consistent with their treatment in the 830465-EI
5 case, time-of-use rate schedules are combined with their non-time-of-use
6 counterparts. For example, residential non-time-of-use, RS-1, and
7 residential time-of-use, RS(T)-1 are combined together. The grouping of
8 customers within load research is consistent with Florida Administrative
9 Code Rule 25-6.0437.

10 **Q. How is load research information developed by rate class?**

11 A. Load research information by rate class is developed by sampling,
12 modeling, or 100% metering with interval recording meters. Sampling is
13 performed for the following rate classes: RS(T)-1, GS(T)-1, GSD(T)-1,
14 GSLD(T)-1. FPL's sampling plan for these rate classes was approved in
15 Docket No. 020920-EI. The Ratio Extrapolation technique was the
16 methodology utilized to expand the historical load research data for
17 sampled rate classes. This methodology estimates the total rate class
18 demand by applying the ratio of demand to billed energy for each interval
19 times the total population billed energy. The sampling results for these rate
20 classes are filed every three years with the Commission. The most recent
21 sampling results were filed with the Commission in April 2004.

22

23 The following retail rate classes are 100% metered with interval recording
24 metering: CILC-1D, CILC-1G, CILC-1T, CS(T)-1, CS(T)-2, GSLD(T)-2,

1 GSLD(T)-3, MET, SST-1T, SST-1D1, SST-1D2, and SST-1D3. The Ratio
2 Extrapolation technique is used for the CILC-1D, CILC-1G, CS(T)-1,
3 GSLD(T)-2 rate classes. As needed, the Mean Per Unit Extrapolation
4 technique was the methodology utilized to expand the historical load
5 research data for the other census rate classes.

6
7 The usage characteristics of the lighting rate classes are modeled based on
8 the estimated number of burn hours. According to this modeling, SL-1 and
9 OL-1 lights are on an average of 48% of all hours in a year. On the other
10 hand, the Traffic Lights SL-2 rate class was modeled by assuming a 100%
11 load factor.

12
13 Prior to 2002, the Sports Field Service (OS-2) rate class was also modeled.
14 Since that time, interval recording meters have been installed on a random
15 sample of OS-2 accounts. The rate class's load research for 2002 and 2003
16 was developed by using these sample points and the previously described
17 Ratio Extrapolation technique.

18 **Q. Please discuss the historical load research information included in this**
19 **filing.**

20 **A.** MFR E-11 Attachments 2, 3, and 4, respectively, provide the monthly load
21 research data for the years 2001, 2002, and 2003. The load research data
22 for these years has been previously used in adjustment clause filings. The
23 historical load research information provided the basis for the projected
24 2006 load research data shown in MFR E-11, Attachment 1.

1 **Q. Please describe how the projected 2006 load research data were**
2 **developed.**

3 A. The historical load research data were combined with the sales forecast by
4 rate class to develop the coincident and non-coincident demand figures for
5 the projected test year 2006. Load research data for the years 2001 through
6 2003 were used. Monthly ratios of each rate class's coincident peak, non-
7 coincident group peak, and customer non-coincident peaks to actual kWh
8 sales were developed for each of the three years of historical load research
9 data.

10

11 Projected 2006 monthly ratios were then developed based on the average of
12 the three years of historical ratios. The projected ratios were then combined
13 with the sales forecast by rate class to derive the coincident peak, non-
14 coincident group peak, and customer non-coincident peak demands for each
15 class. As appropriate, adjustments were made where rate class-specific
16 factors (e.g., migration of large customers from rate classes) were
17 significant. Adjustments were also made to account for historical load
18 control events.

19 **Q. Has the ratio method of developing projected load research**
20 **information just described been utilized previously?**

21 A. Yes. The forecasted load research data in FPL's MFR filings in FPSC
22 Docket Nos. 900038-EI and 001148-EI, utilized this methodology.

23 **Q. How was the sales forecast by load research rate class developed?**

24 A. The sales forecast by rate schedule developed for the retail base revenue

1 forecast was aggregated into the load research rate classes. Thus, the
2 energy billing determinants reported in MFR E-13c are consistent with the
3 projected load research data.

4 **Q. Are the forecasted load research data consistent with the system load**
5 **forecast?**

6 A. Yes. The forecasted load research data are consistent with the forecast of
7 system monthly peak demands for 2006 presented in MFR E-18 and with
8 the forecast of system sales for 2006 presented in MFR F-8.

9 **Q. Which MFRs provide additional information on load research?**

10 A. MFRs E-9 and E-17 provide additional information on load research.

11 **Q. How are the load research data used in the development of the**
12 **separation factors and cost of service study?**

13 A. The load research data are utilized in developing the allocation factors
14 shown in MFR E-10. The load-related allocation factors are based on the
15 load research data with adjustments for losses as needed.

16 **Q. How are the adjustments for losses determined?**

17 A. Dr. Green forecasts system-wide energy losses and company use. I convert
18 these system-wide estimates into loss adjustment factors by voltage level
19 and by rate class. MFRs E-19a, E-19b and E-19c provide the details of this
20 process. When these loss factors are applied to the corresponding rate class
21 voltage levels for the twelve monthly coincident peaks, the resulting value
22 is termed the 12 CP adjusted for losses. Load data by rate class adjusted for
23 losses is summarized in MFR E-9.

24

JURISDICTIONAL SEPARATION FACTORS

1
2 **Q. What are separation factors?**

3 A. Separation factors estimate the jurisdictional/non-jurisdictional division of
4 cost responsibility between retail and wholesale customers. The separation
5 factors are expressed as figures between zero and one with the former
6 indicating 0% retail responsibility and the latter indicating 100% retail
7 responsibility. Separation factors are developed at the level of detail needed
8 for cost allocation purposes.

9 **Q. What types of transactions are considered wholesale jurisdictional?**

10 A. Sales of electricity at the wholesale level are considered wholesale
11 jurisdictional. This includes requirement power sales to other utilities,
12 which are firm, long term sales, as well as opportunity sales. Transmission
13 service between utilities also falls under wholesale jurisdiction.

14 **Q. What is the significance of these different types of power sales in
15 developing separation factors?**

16 A. The FPSC has historically made a distinction between separated versus non-
17 separated wholesale power sales. As outlined in Docket No. 970001-EI,
18 Order No. PSC-97-0262-FOF-EI, wholesale sales that are non-firm or less
19 than one year in duration are treated as non-separated sales because a utility
20 does not commit long-term capacity to such wholesale customers.

21 **Q. What are separated wholesale sales?**

22 A. The FPSC has historically required utilities to separate and treat as 100%
23 wholesale jurisdictional firm sales of more than one year which commit
24 production capacity to wholesale customers. Wholesale requirements sales

1 meet this definition; therefore, the revenues and loads associated with these
2 transactions are assigned a separation factor of .0000, which indicates 0%
3 retail cost responsibility. FPL's wholesale requirement sales for the 2006
4 test period include the Florida Keys Electric Cooperative (FKEC) and City
5 Electric System of Key West power sales contracts, the Metro-Dade Solid
6 Waste Management (MDSW) contract, and the Florida Municipal Power
7 Authority (FMPA) power sales contract.

8 **Q. How are costs separated between wholesale and retail loads?**

9 A. Separation factors are developed consistent with the cost methodology
10 specified in MFR E-1. MFR E-10, Attachment 1, outlines the specific
11 methodology used to develop the separation factors by each component of
12 cost.

13 **Q. How are the separation factors incorporated into the cost of service**
14 **study?**

15 A. The separation factors are used to compute the jurisdictional rate base and
16 net operating income, which are reported on MFR B-6 and C-4 respectively.
17 Jurisdictional rate base and net operating income, in turn, are allocated to
18 the retail rate classes in the cost of service study.

19
20 **COST OF SERVICE METHODOLOGY**

21 **Q. Please provide an overview of a cost of service study.**

22 A. A cost of service study 1) functionalizes, 2) classifies, and 3) allocates the
23 various components of rate base and net operating income.
24 Functionalization refers to the assignment of costs into one (or more) of the

1 major functions of an electric utility, e.g., production, transmission,
2 distribution, and customer service. Classification refers to the
3 categorization by cost driver, that is, the determination of whether a cost is
4 driven by demand, energy, customer, or lighting-related factors, or a
5 combination thereof. Finally, each component is allocated among the rate
6 classes. The method of allocating a cost should be consistent with its
7 functionalization and classification. Simply put, a cost classified as
8 demand-related should not be allocated on the basis of kWh of energy and
9 vice versa. On the other hand, a demand-related cost attributable to the
10 distribution function may utilize a different allocation methodology than
11 that utilized for a demand-related cost attributable to the production
12 function.

13 **Q. What role does the cost of service study play in supporting the**
14 **Company's proposed changes to its retail base rates?**

15 A. The cost of service study serves as a guide in determining the target
16 revenues by rate class. In addition, the cost of service study is among the
17 inputs used in determining the specific charges for each rate schedule.

18 **Q. Please explain the treatment of production plant in FPL's cost of**
19 **service methodology.**

20 A. Consistent with Commission policy, FPL's cost of service study utilizes a
21 12 CP and 1/13th methodology for production plant. The 12 CP and 1/13th
22 methodology recognizes that the decision to add generating capacity is
23 driven by peak demands on the system. This methodology classifies 12/
24 13th, or 92%, of costs on the basis of coincident peak demand and 1/13th, or

1 8%, of costs on the basis of energy. That portion classified on demand is
2 allocated to the individual rate classes based on their 12 CP contributions,
3 adjusted for losses, while the portion allocated on energy is allocated based
4 on the kWh sales, adjusted for losses. All generating units under the 12 CP
5 and 1/13th methodology are treated consistently, based on their function (i.e.
6 production), their classification (92% demand and 8% energy) and their
7 allocation (contribution to the system peak and kWh of energy).

8 The 12 CP and 1/13th methodology has a significant history of regulatory
9 acceptance in Florida. Indeed, with the exception of one generating unit,
10 the 12 CP and 1/13th methodology was approved for allocating production
11 plant approved in the 830465-EI case.

12 **Q. Please explain the exception to the 12 CP and 1/13th methodology**
13 **approved in the 830465-EI case.**

14 **A.** The previously approved methodology incorporated a special treatment for
15 the St. Lucie #2 nuclear generating unit. In the 830465-EI case, instead of
16 using the 12 CP and 1/13th methodology, the portion of the St. Lucie #2 unit
17 classified on energy was based on the residual cost of the unit above that of
18 a peaking unit. Thus, in the 830465-EI case, approximately 25% of the St.
19 Lucie #2 unit was classified on the basis of demand, and approximately
20 75% of the unit was classified on the basis of energy. At that time, St.
21 Lucie Unit 2 had only recently gone into service, and it represented a
22 substantial percentage of FPL's total production plant in rate base. Today,
23 St. Lucie Unit 2 has been in service for approximately 21 years, and its
24 remaining contribution to total production plant is much smaller. The

1 special exception made for St. Lucie Unit 2 should no longer apply, so FPL
2 is not proposing a cost of service study reflecting the St. Lucie Unit 2
3 exception. Instead, a 12 CP and 1/13th methodology has been used for all
4 production plant.

5 **Q. How does FPL's cost of service methodology treat transmission plant?**

6 A. With the exception of transmission pull-offs (which are required to connect
7 transmission voltage customers to the grid), transmission plant has also
8 been classified on the basis of 12 CP and 1/13th. That portion of
9 transmission plant classified on demand has likewise been allocated to the
10 individual rate classes based on their 12 CP contributions, adjusted for
11 losses, while the portion allocated on energy is allocated based on the kWh
12 sales, adjusted for losses. This mirrors the treatment of transmission plant
13 approved in the 830465-EI case.

14 **Q. How does FPL's cost of service methodology treat distribution plant?**

15 A. Unlike production and transmission plant which serve all of FPL's retail
16 classes, distribution plant is often specific to particular rate classes.
17 Metering costs, for example, are not relevant to lighting classes, such as
18 SL-1 and OL-1, which are unmetered. Likewise, the cost of secondary lines
19 is not incurred in providing service to transmission-level customers. As a
20 result, the distribution function is actually a mix of a number of distinct sub-
21 functions, each with its own allocation methodology. Substations and
22 primary voltage lines are allocated on the basis of the non-coincident group
23 peaks of customers served from the distribution system. Secondary voltage
24 lines are allocated on the basis of the non-coincident group peaks of

1 customers served from secondary voltages. Transformers are allocated on
2 the basis of the non-coincident customer peaks of customers served from
3 secondary voltages.

4
5 Metering equipment is classified on a customer basis and is allocated on the
6 basis of meter costs weighted by the number of metered accounts. In
7 addition, service drops (or their equivalent) are classified on a customer
8 basis. Thus, transmission voltage customers are allocated the cost of
9 transmission pull-offs, primary voltage customers are allocated the cost of
10 primary pull-offs, and secondary voltage customers are allocated the cost of
11 service drops.

12
13 Lastly, costs specifically dedicated to lighting customers, including fixtures,
14 poles, and conductors, are directly assigned to those rate classes. FPL's
15 methodology for treating distribution plant just described is consistent with
16 that approved in the 830465-EI case.

17 **Q. Is additional detail available outlining the methodology used in the**
18 **cost of service study?**

19 **A.** Yes. Document No. RM-4 provides detail on the methodology used in the
20 cost of service study. This document is intended to provide additional detail
21 on MFR E-10, Attachment 1, which discusses the cost methodology utilized
22 in the separation factors and cost of service study. Document No. RM-4
23 provides the cost of service treatment for each component of rate base and
24 net operating income.

1 **Q. Which MFRs outline the functionalization, classification and allocation**
2 **of costs in the cost of service study?**

3 A. MFRs E-4a and E-4b show the classification and functionalization by
4 FERC account of rate base and expenses respectively. MFRs E-3a and
5 E-3b show the allocation of rate base and expenses by FERC account to the
6 individual rate classes.

7

8 **COST OF SERVICE RESULTS**

9 **Q. What results are produced in the cost of service study?**

10 A. The cost of service study produces a calculation of rates of return (ROR) by
11 rate class. RORs are based on net operating income divided by rate base.
12 The system average ROR represents the jurisdictional adjusted net
13 operating income divided by the jurisdictional adjusted rate base. Having
14 allocated the various components of jurisdictional adjusted rate base and
15 jurisdictional adjusted net operating income across the retail rate classes,
16 RORs can then be computed on a rate class level. RORs on a system and
17 rate class level are reported in MFR E-1.

18 **Q. How are comparisons in ROR by rate class made?**

19 A. A measure of how a rate class's ROR compares to the system average can
20 be computed by dividing the class ROR by the system ROR. The resulting
21 figure is referred to as the parity index. Thus, a rate class with a parity
22 index of 100% would be earning the same ROR as the system average. A
23 rate class with a parity index less than 100% would be earning an ROR less
24 than the system average ROR, while the opposite would be true for a rate

1 class with an index above 100%. A rate class with a parity index of 100%
2 is said to be at parity, a state which implies that the rate class ROR is
3 consistent with the system average ROR.

4 **Q. What does FPL's cost of service study show regarding the system**
5 **average ROR and the parity indices by rate class?**

6 A. FPL's cost of service shows a system average earned ROR of 6.31% for the
7 2006 test year. This is consistent with the retail ROR reported in MFR A-1.
8 The cost of service study indicates that the parity indices vary by rate class
9 with some class indices well above 100% and others well below 100%.

10 **Q. Are there any specific trends in cost or load characteristics which may**
11 **have had an impact on the parity indices by rate class?**

12 A. As shown in Document No. RM-5, there has been a decline in the
13 contribution to system peak attributable to the residential rate class, RS-1, in
14 comparison with the rate class' increasing share of total kWh of energy
15 since the 830465-EI case. All things held equal, this trend suggests declines
16 in the RS-1 share of demand-related costs, increases in the RS-1 share of
17 energy-related costs, and increases in the RS-1 share of base revenues,
18 which for the most part are a function of kWh of energy. On balance, the
19 trend is consistent with increases in the RS-1 parity index.

20

21 By contrast, the Large General Service Demand rate class, GSLD-1, has
22 experienced relatively faster increases in its contribution to the peak than in
23 its share of total kWh of energy since the 830465-EI case. This suggests
24 that the GSLD-1 rate class is accounting for an increasing share of demand-

1 related costs. This trend is also consistent with the decline in the GSLD-1
2 parity index evident since the 830465-EI case.

3 **Q. Are there other specific factors contributing to the disparities in rates**
4 **of return?**

5 A. Yes. The implementation of the 1999 reduction in base rates resulted in
6 higher percentage reductions in base revenues for the larger
7 commercial/industrial rate classes. In addition, FPL's current rate classes in
8 some cases consist of a very limited number of customers. For example,
9 four retail rate classes for which FPL has estimated an ROR have fewer
10 than ten customers forecasted for test year 2006, while seven have fewer
11 than twenty. Customer migration and individual variations in load usage
12 can be expected to have a larger impact on those rate classes with a limited
13 number of customers.

14 **Q. What other results are produced in a cost of service study?**

15 A. A cost of service study also calculates revenue requirements by rate class.
16 Revenue requirements consist of a return on rate base plus income taxes and
17 expenses. Thus, revenue requirements represent the level of revenues
18 required to earn a particular ROR. In this filing, three sets of revenue
19 requirements by rate class have been developed. One set of revenue
20 requirements, shown in MFR E-6a, incorporates each rate class's individual
21 or class ROR. The second set of revenue requirements, also presented in
22 MFR E-6a, is based on the system average earned ROR. The third set of
23 revenue requirements, shown in MFR E-6b, is based on the required
24 average system ROR. The revenue requirements based on the required

1 system ROR represents the cost which would be recovered, if all rate
2 classes had a parity index of 100% and if FPL were earning the required
3 ROR supported in MFR A-1. Revenue requirements when divided by the
4 appropriate billing determinants are referred to as unit costs. Thus, the cost
5 of service provides estimates of the demand, energy and customer unit costs
6 of each rate class. The revenue requirements and unit costs at the required
7 ROR serve as a guide in designing rates.

9 **TARGET REVENUES BY RATE CLASS**

10 **Q. What is meant by the target revenues by rate class?**

11 A. The target revenues by rate class represent FPL's proposed level of
12 revenues by rate class designed, in total, to achieve the required ROR for
13 the test year presented in MFR A-1.

14 **Q. How are target revenues by rate class determined?**

15 A. In a rate case proceeding in which an adjustment in rates is proposed, the
16 cost of service serves as a guide in evaluating any proposed changes in the
17 level of revenues by rate class. More specifically, the allocation of any
18 revenue increase should be assessed in terms of its impact on the parity
19 between rate classes.

20 **Q. Has the FPSC recognized other factors in evaluating the target
21 revenues by rate class besides the cost of service?**

22 A. Yes. In past circumstances, the FPSC has found it appropriate to use a rule-
23 of-thumb that limits increases to individual rate classes to no more than

1 150% of the system average increase and to restrict any rate class from
2 receiving a decrease.

3 **Q. Is FPL offering any proposals to improve parity at this time?**

4 A. Yes. FPL proposes to move all rate classes closer to parity. Specifically,
5 FPL proposes using +/- 10% of parity as a goal in determining the target
6 revenues by rate class. In other words, if a rate class is earning in excess of
7 110% of parity the goal is to move that class to a parity index of no more
8 than 110%. Conversely, if a rate class is earning less than 90% of parity the
9 goal is the move that class to a parity index of at least 90%. In addition, no
10 rate class would receive a decrease under our proposal.

11 **Q. Why isn't FPL proposing to limit rate increases to 150% of the average**
12 **increase?**

13 A. If a utility has been involved in a rate proceeding every few years, then
14 significant progress toward parity may be achievable even while limiting
15 rate increases to 150% of the system average. In FPL's case, however,
16 limiting rate increases to 150% of the system average increase would allow
17 what are, in some cases, extreme subsidies among rate classes to continue.
18 Document No. RM-6 outlines the disparities among rate classes which
19 would be tolerated if rate increases were limited to 150% of the system
20 average. Overall, limiting rate increases to 150% of the system average
21 would result in only six out of twenty rate classes having a parity index
22 within +/- 10% of parity.

1 **Q. Does FPL's approach to parity recognize any factors other than the**
2 **cost of service in determining target revenues by rate class?**

3 A. Yes. The objective of achieving +/- 10% of parity for all rate classes is
4 tempered in two respects. First, there are some rate classes that are earning
5 below the system average return to such an extreme extent that moving
6 them to within +/- 10% of parity would require base rate increases in excess
7 of 50%. This is the case with FPL's OL-1 rate class which has a parity
8 index of -21%. FPL is proposing to limit the base revenue increase to any
9 rate class to 25% or less. The rate classes affected by this proposed cap are
10 OL-1, OS-2, SL-1 and SST1-D.

11
12 Second, in the case of distribution voltage demand metered
13 commercial/industrial customers, the +/- 10% guideline is applied to a
14 group of rate classes rather than to an individual rate class due to the
15 potential for migration among classes. Commercial/industrial customers
16 may migrate among the GSD and GSLD rate classes (or between the CS-1
17 and CS-2 rate classes) depending on their maximum kW during any twelve
18 month period. Moreover, the GSD, GSLD and CS rate classes have
19 historically shared a very similar rate structure. In light of this, a level of
20 target revenues has been established for distribution voltage demand
21 metered commercial/industrial customers as a group. At the same time,
22 FPL's proposed target revenues result in significant improvements in the
23 parities of each of the distribution voltage demand metered
24 commercial/industrial rate classes.

1 **Q. What impact would FPL's target revenues by rate class have on parity?**

2 A. As shown in Document No. RM-6, under FPL's proposed target revenues
3 by rate class the parity of all rate classes is improved. In addition under
4 FPL's proposal, the number of rate classes within +/- 10% of parity is
5 increased from 3 to 11.

6 **Q. How does FPL propose to achieve these target revenues by rate class?**

7 A. FPL proposes to use a three-prong approach that includes: 1) changes to
8 existing rates, 2) the addition of three new optional rates, and 3) revisions to
9 service charges. In the remainder of my testimony, I will outline each
10 element of FPL's proposal in detail.

11

12 **PROPOSED CHANGES TO EXISTING RATES**

13 **Q. Please explain why FPL is proposing changes to its existing rates.**

14 A. FPL is proposing to change its existing rates in order to support the target
15 revenues by rate class outlined above. The changes to existing rates
16 outlined below are consistent with the objectives of providing rates that are
17 cost-based and understandable, and that send appropriate price signals to
18 customers.

19 **Q. Please describe in general terms the methodology you used in**
20 **developing the proposed changes to FPL's existing rates.**

21 A. Generally speaking, the inputs I relied on include the target revenues by rate
22 class presented in MFR E-8, the unit costs at the required ROR presented in
23 MFR E-6b, and the projected revenues and billing determinants by rate
24 schedule presented in MFR E-13c. As appropriate, I have used the unit

1 costs in MFR E-6b as a starting point and then made adjustments to achieve
2 the target revenue by rate class outlined above. In addition, I have adjusted
3 every rate class's base rates to remove the embedded gross receipts tax.

4 **Q. Please explain the adjustment to remove the embedded gross receipts**
5 **tax.**

6 A. This adjustment is being made to make FPL's rates more understandable.
7 FPL is the only electric investor-owned utility (IOU) in Florida that has not
8 increased base rates since the gross receipts tax was increased in 1992.
9 Consequently, FPL is the only electric IOU with a portion of its gross
10 receipts tax embedded in base rates and the remaining portion shown as a
11 line item on the customer's electric bill. This is a frequent source of
12 confusion in explaining the rates to customers.

13 **Q. Do the jurisdictional adjusted revenues incorporated into the**
14 **separation study and cost of service study reflect the removal of the**
15 **gross receipts tax embedded in base rates?**

16 A. Yes. The gross receipts tax embedded in base rates has been removed from
17 the jurisdictional adjusted base revenues.

18 **Q. What specific details are available outlining how other changes FPL is**
19 **proposing to its existing rates were developed?**

20 A. Attachment No. 2 of MFR E-14 provides workpapers outlining the
21 derivation of the proposed changes to FPL's existing rates. In addition,
22 Document No. RM-7 provides a narrative explanation of the proposed rate
23 structures, much the same way as Document No. RM-3 outlines the current
24 rate structures.

1 **Q. What are the most significant revisions FPL is proposing to its current**
2 **rate structures?**

3 A. In terms of the major rate schedules, FPL is proposing to restructure its
4 residential rate RS-1 and its demand-metered commercial/industrial rate
5 schedules.

6 **Q. How is FPL proposing to change its residential rate schedule, RS-1?**

7 A. FPL is proposing to raise the inversion point on the RS-1 rate from 750
8 kWh to 1,000 kWh. This change is appropriate given the increase in use
9 per customer that has taken place since the 750 kWh inversion point was
10 established in 1977. In raising the inversion point, an energy charge of
11 3.481 cents is proposed for the first 1000 kWh and an energy charge of
12 4.481 cents is proposed for all additional kWh. The one cent delta between
13 the energy charges is consistent with the delta which existed in FPL's RS-1
14 rate schedule prior to the 2002 rate settlement agreement. The proposed
15 customer charge of \$7.00 approximates the customer unit cost presented in
16 MFR E-6b.

17 **Q. How is FPL proposing to change its demand-metered rates for**
18 **commercial/industrial customers?**

19 A. Currently, GSD-1, GSLD-1, GSLD-2, CS-1 and CS-2 all share the same
20 base demand charge while the energy charges for these classes vary
21 inversely with the class's kW threshold. This rate structure was approved in
22 the 830465-EI case. In that case, the Commission found it appropriate to
23 set the demand charges for the GSD-1, GSLD-1, GSLD-2, CS-1, and CS-2
24 classes at the same level rather than vary those charges with each class's

1 demand unit cost. Moreover, the standard demand charge approved by the
2 Commission was generally below the classes' demand unit costs.
3 Consequently, the energy charges approved for these schedules were
4 designed to recover any demand costs not recovered through the demand
5 charge. The Commission's decision in approving this rate structure relied,
6 in part, on the fact that the coincident peak contributions of these classes
7 tends to be more highly correlated with their kWh sales than with their
8 billing kW. Thus, the recovery of a portion of demand costs through the
9 energy charges was deemed appropriate.

10
11 The cost of service study in this filing suggests that there is little basis for
12 charging GSD-1, GSLD-1, GSLD-2, CS-1 and CS-2 customers the same
13 demand charge while charging a lower energy charge based on the rate
14 schedule's kW threshold. In light of this, and with the objective of
15 simplifying the rates where appropriate, a single set of energy and demand
16 charges is proposed for GSD-1, GSLD-1, GSLD-2, CS-1 and CS-2. In
17 addition, the 10 kW exemption for GSD-1 customers would be eliminated
18 under FPL's proposal. FPL is the only electric IOU in Florida that grants
19 customers a kW exemption in its demand-metered rates. In the 830465
20 case, the Commission acknowledged the goal of eliminating the exemption.
21 Lastly, the customer charges proposed for these classes approximate the
22 class's customer unit costs presented in MFR E-6b with adjustments for
23 their earned rates of return.

1 **Q. How is FPL proposing to change its lighting rate classes?**

2 A. FPL's current lighting rate classes include SL-1, OL-1 and SL-2. Excluding
3 SL-2, these rates are substantially below parity. Thus, the 25% cap on the
4 proposed revenue increase applies to SL-1 and OL-1.

5 **Q. How does FPL propose to recover its target revenue from the lighting**
6 **rate classes?**

7 A. Document No. RM-8 provides the estimated cost of installing and
8 maintaining new street lighting fixtures, poles and conductors. These
9 figures suggest that the cost of installing and maintaining new poles and
10 conductors substantially exceeds their charges under the current tariff.
11 Accordingly, the target revenue increases for SL-1 and OL-1 are achieved
12 primarily through increases in the pole and conductor charges with other
13 adjustments as needed to achieve the classes' target revenues. In addition,
14 the base energy charges for SL-1 and OL-1 are based on the energy unit cost
15 in MFR E-6b.

16 **Q. Which MFRs provide additional information on the proposed changes**
17 **to existing rates you have outlined?**

18 A. The impact the proposed rate changes would have on typical bills is
19 presented in MFR A-2. MFR A-3 provides a summary of the proposed rate
20 changes. The applicable proposed tariff sheets are presented in Attachment
21 No. 1 of MFR E-14. The revenue impact from the proposed changes to
22 existing rates is taken into account in calculating the revenues shown in
23 MFR E-12, E-13a, E-13c, and E-13d and the parity indices under proposed
24 rates are shown in MFR E-8.

NEW OPTIONAL RATES

1

2 **Q. Is FPL proposing new optional rates for its commercial/industrial**
3 **customers in this filing?**

4 **A.** Yes. FPL is offering three new rate options to help commercial/industrial
5 customers manage their electric bills. Two new offerings are time-of-use
6 (TOU) rates. They are the High Load Factor TOU rate and the Seasonal
7 Demand TOU rider. While many commercial/industrial customers have
8 elected to take advantage of FPL's existing TOU offerings, the High Load
9 Factor TOU rate and Seasonal Demand TOU rider will provide expanded
10 opportunities for customers seeking a time-of-use alternative. The third new
11 offering is an optional rate for small commercial customers with relatively
12 constant electric usage.

13 **Q. Please describe the optional High Load Factor TOU rate.**

14 **A.** FPL's objective in offering the optional High Load Factor TOU rate is to
15 provide a rate that is attractive to higher load factor customers while also
16 providing a time-differentiated price signal. The optional High Load Factor
17 TOU rate will be available to commercial/industrial customers with at least
18 21 kW of billing demand. Likely participants include manufacturers,
19 grocery stores and hospitals. The standard time-of-use hours will apply
20 under this rate.

21

22 The optional High Load Factor rate is cost-based. Distribution demand-
23 related costs are recovered through a maximum charge equivalent to ½ of
24 the unit cost for distribution plant. To adequately recover production and

1 transmission demand-related costs, the on-peak demand charge includes the
2 on-peak unit cost for production and transmission plant along with $\frac{1}{2}$ of the
3 on-peak unit cost for demand-related distribution plant. Both demand
4 charges are based on the average combined unit costs of rate classes
5 GSD(T)-1, GSLD(T)-1 and GSLD(T)-2. The off-peak energy charge is set
6 at the average system energy component from the cost of service study.
7 Derivation of the on-peak energy charge is the result of a break even
8 calculation with the otherwise applicable rate with a 70% load factor. As a
9 result, the demand charges under the optional High Load Factor TOU rates
10 are higher than those under the otherwise applicable TOU rates while the
11 energy charges are lower. Thus, only customers with a relatively high load
12 factor are likely to elect the optional High Load Factor TOU rate.

13 **Q. Please explain the optional Seasonal Demand TOU rider.**

14 A. FPL's objective in offering the optional Seasonal Demand TOU rider is to
15 provide a time-differentiated rate with a narrower on-peak window than that
16 specified under the standard TOU rates. The optional Seasonal Demand
17 TOU rider will be available to commercial/industrial customers with at least
18 21 kW of billing demand. Customers who typically experience lower usage
19 during the summer months are likely to take advantage of the optional
20 Seasonal Demand TOU rider. Likely participants include customers
21 involved in the agricultural and educational sectors.

22
23 Under the standard TOU rates, an eight to nine hour on-peak window is in
24 effect year round. Many customers interested in a time-differentiated rate

1 may not be able to plan around such a large on-peak window year round.
2 As an alternative, the on-peak period under the optional Seasonal Demand
3 TOU rider is limited to 3PM-6PM weekdays (excluding holidays) in June
4 through September. Customers under the optional Seasonal Demand TOU
5 rider may elect to receive service under either a time differentiated or non-
6 time differentiated rate during January through May and October through
7 December.

8
9 The optional Seasonal Demand TOU rider is designed to reflect FPL's cost
10 of service study. Within the cost of service study, each rate class is
11 allocated production and transmission demand costs based on their
12 contribution to the peak. In this allocation all twelve months of coincident
13 peak contributions are considered. At the same time, the relative
14 contributions to the peak from a rate class tend to vary based on its monthly
15 coincident factors. As shown in MFR E-11, the highest coincident factors
16 for commercial/industrial customers frequently occur during the summer
17 months. Reflecting this, the demand charge under the optional Seasonal
18 Demand TOU rider is higher in the summer months than it is in other
19 months of the year. During the 3PM-6PM on-peak period a demand charge
20 of \$6.40 is proposed based on the higher coincidence factor
21 commercial/industrial customers typically experience in June through
22 September. Likewise, a demand charge of \$5.51 is proposed during all
23 other months in order to make the optional Seasonal Demand TOU rider
24 revenue-neutral with the otherwise applicable commercial/industrial rate.

1 **Q. What is the third optional rate FPL is proposing?**

2 A. FPL is proposing the General Service Constant Use rate for small
3 commercial customers with a relatively constant, high load factor usage
4 which sets them apart from other GS-1 customers. Customers within the
5 telecommunications and cable television industries are among those that
6 might qualify for this optional rate. Consistent with an assumption of
7 constant electric usage, the energy charge under this rate is derived from the
8 demand and energy unit costs under the traffic signal rate class, SL-2. To
9 help ensure that application of the rate is limited to customers with the
10 intended load characteristics, energy charges will be assessed on the basis of
11 a ratcheted kWh. Specifically, a customer's monthly billed kWh will be
12 based on their maximum kWh per service day over the last 23 months.

13 **Q. Has FPL taken into account the customer migration likely to occur as a**
14 **result of the optional High Load Factor TOU rate, optional Seasonal**
15 **Demand TOU rider, and General Service Constant Use rate?**

16 A. Yes. The customer migration anticipated under these rates is presented in
17 MFR E-13c. Only customers who would save relative to the otherwise
18 applicable proposed rate schedule are projected to migrate to one of the
19 optional rates. The revenue impact from this migration is taken into account
20 in calculating the revenues under proposed rates shown in MFR E-13c and
21 the ROR under proposed rates are shown in MFR E-8.

22 **Q. Has FPL developed tariff sheets for its proposed optional rates?**

23 A. Yes. The tariff sheets applicable to the optional High Load Factor TOU
24 rate, the optional Seasonal Demand TOU rider and the General Service

1 Constant Use rate are presented in Attachment No. 1 of MFR E-14. The
2 same attachment also provides the tariff sheets for FPL's existing rate
3 schedules which are proposed to be revised as a result of this filing.

4 **Q. How will taking service under one of these optional rates affect a**
5 **customer's electric bill?**

6 A. Because they are optional rates, it is unlikely that a customer will elect
7 either the optional High Load Factor TOU rate, the optional Seasonal
8 Demand TOU rider, or the General Service Constant Use rate unless it is in
9 their benefit to do so. While individual circumstances may vary
10 significantly from customer to customer, I provide illustrative bill
11 calculations for each of these three optional rates in Document No. RM-9.

12 **Q. Are there any other tariff modifications FPL is proposing?**

13 A. Yes. FPL is proposing to close its current Premium Lighting rate schedule,
14 PL-1, and replace it with a Decorative Lighting rate schedule, SL-3. The
15 charges under the SL-3 rate schedule will be identical to those offered under
16 the current PL-1 rate schedule with two exceptions. Under the current PL-1
17 rate schedule, customers have the option of paying for facilities in a lump-
18 sum, over ten years, or over 20 years. The vast majority of customers have
19 elected the 20 year option. Accordingly, the lump-sum and ten-year
20 payment options are eliminated under the SL-3 rate schedule. Second,
21 under the PL-1 rate schedule, facilities charges are based on work order
22 estimates. In order to streamline the process, facilities charges under the
23 SL-3 rate schedule will be based on generic project cost estimates. This will
24 reduce the time and resources required to administer this rate schedule.

1 In addition, FPL is proposing to close the Wireless Internet Electric Service
2 (WIES-1) Rate to new delivery points effective January 1, 2006. As stated
3 in tariff sheet 8.120, FPL may petition to withdraw this rate schedule and
4 transfer any existing customers to the otherwise applicable rate schedule if
5 the total energy usage under this rates schedule has not reached 360,000
6 kWh by June 30, 2004. There are presently only 18,240 kWh served under
7 this rate schedule. Accordingly, FPL is proposing to close the WIES-1 rate
8 schedule effective January 1, 2006 and to transfer existing customers to
9 other rate schedules by January 1, 2007. In lieu of the WIES-1 rate
10 schedule, the unmetered GS-1 rate and General Service Constant Use rate
11 will be available. Both the unmetered GS-1 rate and General Service
12 Constant Use rate offer significant savings relative to the otherwise
13 applicable standard rate.

14 15 **SERVICE CHARGES**

16 **Q. What types of miscellaneous services are provided under FPL's tariff?**

17 A. FPL's tariff outlines specific charges for initial connects on new premises,
18 connects/disconnects on existing premises, reconnects after non-payment,
19 and field collections on past due accounts. The tariff additionally provides
20 for late payment fees and returned check charges. Charges for the
21 reimbursement of unauthorized or fraudulent use of electricity and
22 temporary construction accounts are also included in the tariff.

1 **Q. Has FPL performed a cost study estimating the cost of providing**
2 **miscellaneous services?**

3 A. Yes. As co-sponsored by Mrs. Santos and Ms. Williams, MFR E-7
4 provides estimates on the current cost of initial connects on new premises,
5 connects/disconnects on existing premises, reconnects after non-payment,
6 and field collections on past due accounts. In many cases, the current cost
7 of providing a service exceeds its currently-approved tariff charge.

8 **Q. Is FPL proposing to adjust the level of these service charges?**

9 A. Yes. FPL is proposing to adjust the charges for initial connects on new
10 premises, connects/disconnects on existing premises, reconnects after non-
11 payment, and field collections on past due accounts to reflect the cost of
12 performing these transactions.

13 **Q. Is FPL proposing any other changes to its service charges?**

14 A. Yes. FPL is proposing to modify its returned payment charge to reflect the
15 governing Florida Statutes. FPL currently charges \$23.24 per returned
16 payment. Section 68.065, Florida Statutes, however, specifies a tiered fee
17 structure based on the returned payment amount. Consistent with Section
18 68.065, FPL's proposed return payment charge is as follows:

19 \$25 if the payment amount does not exceed \$50
20 \$30 if the payment amount exceeds \$50 but does not exceed \$300
21 \$40 if the payment amount exceeds \$300 or 5% of the payment
22 amount, whichever is greater

23 In addition, FPL is proposing to add a \$5 minimum payment under the late
24 payment charge. As described in MFR E-7, this late payment minimum is

1 similar to those already approved for certain electric utilities in Florida and
2 for gas and water utilities.

3 **Q. Has the revenue impact from adjusting service charges been taken into**
4 **account in calculating the revenue increase needed to meet the target**
5 **revenues by rate class for the test year?**

6 A. Yes. As show in MFR E-8 the increase in service charge revenues is taken
7 into account in calculating the revenue increase needed to meet the target
8 revenue by rate class. In effect, the increase in service charge revenues
9 helps offset the needed increase in revenues from the sale of electricity
10 proposed for each rate class.

11

12 **2007 TURKEY POINT UNIT 5 ADJUSTMENT**

13 **Q. How is FPL proposing to recover the costs associated with Turkey**
14 **Point Unit 5?**

15 A. FPL is seeking an adjustment to reflect the annualized costs associated with
16 Turkey Point Unit 5 which is scheduled to be placed into service in June
17 2007. Schedule A-1, which is sponsored by Mr. Davis, shows the proposed
18 2007 annualized revenue increase to recover these costs. Schedule E-13a
19 shows the recovery of the proposed annualized revenue increase by rate
20 class.

21 **Q. How will FPL recover the proposed 2007 revenue increase from its**
22 **customers?**

23 A. The costs associated with Turkey Point Unit 5 are jurisdictionalized in
24 Schedules B-6 and C-4 consistent with the previously described separation

1 factor methodology. As shown in Schedule E-14 the jurisdictional cost
2 associated with the Turkey Point Unit 5 was allocated to the retail rate
3 classes by individual cost components. The allocation of each cost
4 component was consistent with the methodology outlined in MFR E-10.
5 Each rate class's allocated costs was then divided by its test year kWh sales.
6 The base rate increase for Turkey Point Unit 5 was then derived by
7 adjusting each rate class's cents per kWh factor for the estimated increase in
8 retail kWh sales in 2007. The recovery of these costs on an energy basis is
9 consistent with the recovery of 1985 costs approved in the 830465-EI case.

10 **Q. What other schedules are you sponsoring that provide additional**
11 **information on the 2007 Turkey Point Unit 5 adjustment?**

12 A. The tariff sheets outlining the proposed 2007 rates are presented in
13 Schedule E-14 along with the associated rate calculations. Typical bill
14 calculations with the proposed 2007 increase are provided in Schedule A-2.
15 Schedule A-3 summarizes the rates proposed for 2007.

16 **Q. Please describe these schedules.**

17 A. The revenue increase associated with the costs for Turkey Point Unit 5 as
18 allocated to the rate classes in Schedule E-14, Attachment No. 2 is used to
19 determine an adjustment to each rate class' base energy charge(s). The
20 Schedule A-2 applies the proposed charges against typical usage
21 characteristics and provides the increase for such typical usage
22 characteristics. Schedule A-3 provides a summary of the charges affected
23 by the Turkey Point Unit 5 Adjustment. The proposed tariff sheets for each

1 rate schedule incorporating the adjustment for Turkey Point Unit 5 are
2 shown in Schedule E-14, Attachment No. 1.

3 **Q. When would the tariffs become effective?**

4 A FPL proposes to implement the tariffs 30 days after Turkey Point Unit 5's
5 commercial in-service date. This proposed implementation date will ensure
6 that the new rates are not billed for consumption taken before Turkey Point
7 Unit 5's commercial in-service date.

8 **Q. How will the proposed tariff implementation date affect the recovery of**
9 **the cost of Turkey Point Unit 5?**

10 A Until the plant is placed in commercial service, it continues to accrue
11 AFUDC. However, upon placement into commercial service, the accruals
12 cease. Since the application of the new tariff will not be applied to meter
13 readings until 30 days after this date, coupled with the cycle billing process,
14 FPL will underrecover costs otherwise charged as AFUDC. FPL proposes
15 to recover the resulting underrecovered dollar amount through the fuel
16 recovery clause by including that amount as part of the fuel cost for the
17 true-up calculations in a future fuel clause proceeding. This proposal is
18 consistent with the Commission's decision in Order 12348 in Docket No.
19 820097-EU.

20

21 CONCLUSIONS

22 **Q. What impact will FPL's rate proposal have on the major rate classes?**

23 A. MFR E-8 summarizes the proposed base revenue changes by rate class for
24 the 2006 test year. In the case of RS-1, the total change in base revenues,

1 including revenues from electric service, unbilled revenues and service
2 charges, is approximately 8.8% of current base revenues and 4% of total
3 revenues including adjustment factors. For commercial/industrial customers
4 in the GSD-1, GSLD-1, GSLD-2, CS-1 and CS-2 rate classes, the total
5 change in base revenue is approximately 14.2% of current base revenue and
6 5.1% of total revenues. Other rate classes will see varying increases
7 depending on the rate of return (parity) for their respective rate classes
8 although in no case is the increase greater than 25% of a class's current base
9 revenues.

10
11 In addition, MFR A-2 presents the typical bill impacts for 2006 and 2007
12 for the major rate schedules. The typical bill calculations in this MFR are
13 based on the changes to base rates and certain clause factors that include the
14 effects of Company proposed adjustments. Specifically, the transfer of
15 certain capacity costs and revenues from base rates to the Capacity Clause
16 and the transfer of incremental security costs from the Capacity Clause to
17 base rates are taken into account in MFR A-2. For a 1,000 kWh RS-1
18 customer, the typical bill increases 3.0% in 2006. For large commercial
19 customers, such as those served under the GSLD-1 or GSLD-2 schedules,
20 the increase for 2006 ranges between 6-8% depending on the customer's
21 load characteristics. In 2007 the 1,000 kWh RS-1 bill increases an
22 additional 1.3% while large commercial customers would see incremental
23 increases of 1-1.4%.

1 **Q. If the requested base rate relief is granted, how will FPL's base rates**
2 **compare to previous levels?**

3 A. A typical 1,000 kWh residential base bill will be \$41.81 in 2006. Even with
4 the requested increases, however, FPL's base rates would remain lower than
5 they were in January 1999, prior to the first of two significant base rate
6 reductions, and lower than they were in 1985, the last time FPL's base rates
7 were increased. This is illustrated in Document No. RM-10.

8 **Q. Please summarize your testimony.**

9 A. I have provided background on FPL's current rate structures and forecasted
10 retail base revenues. I have also described the load research data which is
11 one of the inputs into the separation factors and cost of service study. In
12 addition, my testimony explains and supports FPL's cost of service study.

13 The cost of service study indicates the RS-1 and GS-1 rate classes are above
14 parity while some of the larger commercial/industrial rate classes,
15 particularly GSLD-1 and GSLD-2, are below parity. Relatively larger rate
16 increases are needed for those rate classes currently below parity. I have
17 outlined a proposal that improves the parity of all rate classes. Many rate
18 classes are moved to within +/-10% of parity while no rate class receives an
19 increase of more than 25%.

20

21 This filing represents the first time in over 20 years that FPL has sought an
22 increase in base rates. Because base rate cases have traditionally been used
23 as vehicles for improving the parity among rate classes, this filing
24 represents a significant opportunity to address the parity issue. FPL has

1 proposed revenues by rate class which would substantially improve the
2 parity of all rate classes. A comprehensive rate restructuring has also been
3 proposed that expands the number of rate options available to customers
4 while better aligning the charges under FPL's existing rates with their true
5 costs.

6

7 In conclusion, the Commission should approve FPL's rate proposals
8 presented in my testimony because they are reasonable, cost-based and send
9 the appropriate price signals to customers.

10 **Q. Does this conclude your direct testimony?**

11 **A. Yes.**

|

ERRATA SHEET

(x) DIRECT TESTIMONY, OR () REBUTTAL TESTIMONY (PLEASE MARK ONE WITH "X")

WITNESS: Rosemary Morley

[illegible]

1 STATE OF FLORIDA)
 : CERTIFICATE OF REPORTER
2 COUNTY OF LEON)

3
4 I, LINDA BOLES, RPR, CRR, Official Commission
5 Reporter, do hereby certify that the foregoing prefiled
6 testimony was assembled under my direct supervision.

7 I FURTHER CERTIFY that I am not a relative, employee,
8 attorney or counsel of any of the parties, nor am I a relative
9 or employee of any of the parties' attorneys or counsel
10 connected with the action, nor am I financially interested in
11 the action.

12 DATED THIS 24TH DAY OF AUGUST, 2005.

13
14 *Linda Boles*
15 _____
16 LINDA BOLES, RPR, CRR
17 FPSC Official Commission Reporter
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