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### BEFORE THE

# FLORIDA PUBLIC SERVICE COMMISSION

In The Matter of : DOCKET NO. 891345-EI

pplication of GULF POWER : HEARING OMPANY for an increase in rates : SECOND DAY : MORNING SESSION nd charges.

## VOLUME - III

#### RECEIVED Pages 283 through 427 Division of Records & Reporting

FPSC Hearing Room 106 JUN 12 1990 Fletcher Building 101 E. Gaines Street Florida Public Service Commission Tallahassee, Florida 32399

TuesdLy, June 12, 1990

et pursuant to adjournment at 9:00 a.m.

EFORE: COMMISSIONER MICHAEL McK. WILSON, CHAIRMAN

COMMISSIONER GERALD L. GUNTER COMMISSIONER THOMAS M. BEARD COMMISSIONER BETTY EASLEY

#### PPEARANCES:

(As heretofore noted.)

EPORTED BY:

JOY KELLY, CSR, RPR SYDNEY C. SILVA, CSR, RPR Official Commission Reporters and

LISA GIROD-JONES, CPR, RPR Post Office Box 10195

Tallahassee, Florida 32302

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1	F K O C E E D I K G S
2	(Hearing reconvened at 9:05 a.m.)
3	CHAIRMAN WILSON: Mr. Holland, you can call
4	your next witness.
5	MR. HOLLAND: Call Mr. Scarbrough.
6	COMMISSIONER BEARD: Before you get started,
7	there's been a munchkin or something working while I
8	was not around, and I've got something marked Exhibit
9	36 and No. 298. Is that something that's just laid out
10	today?
11	MR. STONE: Yes, Commissioner. We have
12	handed out the exhibits listed under Mr. Scarbrough's
13	name as miscellaneous exhibits, which I believe begin
14	at Page 99 of your prehearing order.
• 5	COMMISSIONER BEARD: Why is it that I thought
16	that I had already seen the audit report
17	CHAIRMAN WILSON: Are you all talking about
18	two different things?
19	MR. STONE: Those should be the audit
20	CHAIRMAN WILSON: What Commissioner Beard is
21	talking about is a very thick document.
22	COMMISSIONER BEARD: 881167, and I saw the
23	891, did I not? That's the difference.
24	MR. STONE: I've gotten the wrong one.
25	CHAIRMAN WILSON: Who put this on the bench?

1	MR. STONE: We put those on the bench and
2	we've made an error, Commissioner. The one that's
3	marked No. 36 and No. 298 is an error. We'll have to
4	get that duplicated for you. That's the report and it
5	should have been the Company's responses.
6	The other items, 20 through
7	CHAIRMAN WILSON: The number designation is
8	incorrect?
9	MR. STONE: No.
10	CHAIRMAN WILSON: The whole thing is
11	incorrect? Do you want this back?
12	MR. STONE: That big document with the rubber
13	band you can disregard. We can either have them back,
14	but the other package which you received, which will be
15	Exhibits 20 through 35, hopefully those are correct.
16	CHAIRMAN WILSON: All right.
17	(Pause)
18	MR. HOLLAND: Are we ready?
19	CHAIRMAN WILSON: Yes, go ahead.
20	ARLAN SCARBROUGH
21	was called as a witness on behalf of Gulf Power Company
22	and, after being first duly sworn, testified as
23	follows:
24	DIRECT EXAMINATION
25	BY MR. HOLLAND:

1	Q Mr. Scarbrough, would you state your name,
2	business address and your position with Gulf Power
3	Company?
4	A My name is Arlan Scarbrough, 500 Bay Front
5	Parkway, Vice President, Finance.
6	Q And have you prefiled testimony in this
7	docket entitled "The Direct Testimony of Arlan E.
8	Scarbrough"?
9	A Yes.
10	Q Do you have any corrections to make to that
11	testimony?
12	A Yes.
1 3	Q Would you please do so?
14	A Yes. If you go to Page 8 of my direct
15	testimony, on Line 3, change 6.21 to 6.20. On Page 19,
16	change the Line 15, change 5.7 to 5.1.
17	COMMISSIONER GUNTER: 5. what?
18	WITNESS SCARBROUGH: 1, yes, sir. Also on
19	Page 19, Line 22, change 3.7 to 4.0. On Page 37
20	COMMISSIONER GUNTER: You don't have a change
21	on Line 23?
22	WITNESS SCARBROUGH: Not on Page 19.
23	COMMISSIONER GUNTER: Okay.
2.4	WITNESS SCARBROUGH: Page 37, Line 23, change
25	"exhibit" to "schedule."

1	On Page 30, Dine 23, Change \$1.3 million less
2	to 912,000 more. On Page 39, Line 1, change "even
3	though" to "because."
4	On Page 46, change Line 20, the \$1,120 to
5	\$1,163.
6	Also on Page 46, Line 22, change the \$76.3
7	million to 85.4.
8	And those are all the changes in the
9	narrative. On Schedule 9
10	COMMISSIONER BEARD: Would you go back to
11	Page 19 for a minute, please.
12	WITNESS Yes. It's a nit, but since we're
13	correcting things there
14	WITNESS SCARBROUGH: Okay. I would just
15	point out on Page 19, Line 22, the 3.7, that 4-point
16	that was left blank in mine and I put in the zero, but
17	it should be 4.2. I gave you 4.0. It should be 4.2.
18	COMMISSIONER EASLEY: Line 22.
19	WITNESS SCARBROUGH: On Line 22.
20	COMMISSIONER BEARD: Does that make Line 23,
21	9.3?
22	COMMISSIONER GUNTER: That was my question
23	previously.
24	COMMISSIONER BEARD: Yeah, I know it was.
25	WITNESS SCARBROUGH: Hold it just a minute,

1	sir. Let me look at that. (Pause)
2	Yes. It's because of rounding, but go ahead
3	and change Line 23 to 9.3, so it adds.
4	COMMISSIONER GUNTER: That was the reason for
5	my question previously, Mr. Scarbrough.
6	WITNESS SCARBROUGH: Yes, sir. Thank you.
7	CHAIRMAN WILSON: Mr. Holland, you have
8	provided, or will provide the court reporter with
9	corrected pages, right?
10	MR. HOLLAND: Yes, sir.
11	COMMISSIONER EASLEY: Schedule 9.
12	WITNESS SCARBROUGH: Schedule 9. On the
13	"Customer Service and Information" line, under the
14	column headed "1984 Allowed," on the "Customer Service
15	and Information" line, strike the "3,514" and insert
16	",2522." And on that same line under the column headed
17	"1990 Benchmark," change the "5,297" to "3,801."
18	Now, the next column which just says, "1990
19	Budget," change the "2,666" to "3,410." And on the
20	column headed "Variance," change the "2,631" to "391."
21	COMMISSIONER EASLEY; Is that in brackets?
22	WITNESS SCARBROUGH: In brackets, yes, ma'am,
23	391 in brackets.
24	And on the "Sales" line, under the column
25	headed "1990 Budget," change the "252" to "281," and

also change the next column, the "Variance" line, from 1 "252" to "281." 2 Then on the totals on the "1984 Allowed" 3 column, change the "30,065" to "29,071." Then on the 4 "1990 Benchmark" column, change the "42,437" to 5 "40,941." The "1990 Budget," change the "41,080" to 6 "41,853." And on the "Variance" column, change the 7 "1,357" to a positive "912" number without brackets. 8 COMMISSIONER GUNTER: What was your '90 9 10 benchmark figure agair? WITNESS SCARBROUGH: 41,853. No. 40,941. 11 40,941. 12 13 COMMISSIONER GUNTER: All right. WITNESS SCARBROUGH: And then delete the 14 footnote that's on that schedule. 15 And those are all of the changes to my 16 17 testimony. (By Mr. Holland) Mr. Scarbrough, with those 18 changes, if I were to ask you the questions today 19 20 contained in your testimony, would your answers be the same? 21 A Yes. 22 MR. HOLLAND: Mr. Chairman, we ask that Mr. 23 Scarbrough's testimony be inserted into the record as 24 25 though read.

1	CHAIRMAN WILSON: His testimony will be so
5	inserted into the record.
3	MR. HOLLAND: And Mr. Scarbrough's exhibits
4	have been premarked and stipulated to and they are
5	Exhibits 6 through 36, I believe.
6	(Exhibit Nos. 6 through 36 received into
7	evidence).
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2		GULF POWER COMPANY
2		Before the Florida Public Service Commission Direct Testimony of
3		Arlan E. Scarbrough In Support of Rate Relief
4		Docket No. 891345-EI Date of Filing December 15, 1989
5		etacockationen tantat i tiette obertakkoisia täänttäänistatakoistat itaisettää ja pietastak
6	Q.	Please state your name, business address and
7		occupation.
8	Α.	My name is Arlan E. Scarbrough. My business address
9		is 500 Bayfront Parkway, Pensacola, Florida 32501.
10		am Vice President - Finance of Gulf Power Company.
1.1		
12	Q.	Please outline your educational background and
1.3		business experience.
14	Α.	I graduated from the University of Southern
15		Mississippi in 1958 with a Bachelor of Science degree
16		in Accounting. Following graduation from college, :
1.7		attended Officer Candidate School and was
18		commissioned in the United States Marine Corps.
19		While serving in the Marine Corps, I graduated from
20		East Carolina University in 1962 with a Master's
21		degree in Business Administration.
22		Following my discharge from active duty in
23		1962, I was employed by Mississippi Power Company an
24		operating subsidiary of The Southern Company, as .s
25		Gulf Power Company) in the Accounting Department and

Docket No. 891345-EI Witness: A. E. Scarbrough Page 2

15		held various positions in the department until June
2		1968, when I was elected Assistant Secretary and
3		Assistant Treasurer of Mississippi Power Company. In
4		this position, my primary function was responsibility
5		for all accounting activities. I continued to serve
6		in that capacity until October 1976, when I was
7		elected Comptroller, with similar responsibilities.
8		In October 1977, I accepted the position of Vice
9		President and Comptroller and Chief Financial Officer
10		of Gulf Power Company, and in April 1980, was
11		appointed to the position of Vice President - Finance,
12		with similar responsibilities.
1 3		
: 4	Q.	What professional license do you hold in the field of
15		Accounting?
16	Α.	I am a licensed Certified Public Accountant and a
1.7		member of the American Institute of Certified Public
18		Accountants and Florida Institute of Certified Public
19		Accountants.
20		
21	Q.	Will you briefly describe your duties as Vice
22		President - Pinance of Gulf Power Company?
23	Α.	I am the Chief Financial Officer with responsibility
24		for all accounting, financial, corporate records,
25		corporate planning, rates, and internal auditing and

corporate planning, rates, and internal auditing and

1		security activities of the Company. I also serve as
2		Chairman of the Budget Commettee.
3		
4	Q.	What is the purpose of your testimony?
5	Α.	The purpose of my testimony is to explain the need
6		for immediate rate relief and to discuss the rate
7		relief requested based on the 1990 test year approved
8		by this Commission. I will describe my role in the
9		budgeting process and the particular areas of the
10		budget that I am supporting in these proceedings. :
11		will discuss specific areas of the 1990 Operation and
12		Maintenance expense (O & M) budget and provide
13		justifications for variations from the benchmark in
14		those areas.
15		
16	Q.	Have you prepared an exhibit that contains
17		information to which you will refer in your
18		testimony?
19	Α.	Yes.
2 0		Counsel: We ask that Mr. Scarbrough's
21		Exhibit, comprised of 13 Schedules,
22		be marked for identification as
2 3		Exhibits 6-18 (AES-1).
2 4		
25	Q.	Are you the sponsor of certain Minimum Filing

Requirements (MFRs)? 2 A. Yes, these are listed on Schedule 13 at the end of my 3 exhibit. To the best of my knowledge, the information in these MFRs is true and correct. 5 Q. Were all of the schedules in this exhibit prepared 6 7 under your direction and supervision? Yes. 8 Α. 9 What is the source of the figures shown in these 10 Q. schedules? 11 12 The actual data presented on the schedules were prepared from the books and records of the Company. 13 14 Gulf Power Company maintains its books and records in accordance with generally accepted accounting 15 16 principles and the rules and regulations prescribed 17 for public utilities in the Uniform System of Accounts published by the Federal Energy 18 19 Regulatory Commission (FERC), and adopted by the 20 Florida Public Service Commission (FPSC). Our nooks 2: and records are audited by Arthur Andersen . Co., 22 independent public accountants, and a copy of their latest audit opinion, for the year ending 1986, is

included in the Company's 1988 Annua! Report to

Stockholders which is filed as MFR F-1 in this case.

23

24

Docket No. 891345-EI Witness: A. F. Scarbrough Page 5

Our books and records are also audited by the FERC and this Commission. In addition to the schedules 3 presenting results of operations for 1989 leight months actual and four months projected), I will also 5 present certain budgeted data for 1990. Mr. D. P. 6 Gilbert, Director of Corporate Planning, will testify 7 about the budgeting process and methodology used in making the projections; Mr. Mark R. Bell of Arthur Andersen & Co. will testify to his review of 9 the budget; and Mr. R. J. McMillan, Supervisor of 10 11 Financial Planning will testify to the allocations to 12 the Unit Power Sales customers and the calculations 13 of the total retail revenue requirements. 14 15 Why is it necessary for the Company to seek rate 16 relief at this time? 17 A. Gulf last received an increase in retail rates in 18 December 1984, five years ago. Gulf has made capital 19 expenditures of over \$385 million from January 1985 through August 1989 and is projected to make over 20 21 \$91 million of expenditures from September 1989 22 through December 1990. Thus the Company will have 23 expended more than \$476 million for plant facilities necessary to serve our customers since our last rate 24 25 increase. Also, the Company has incurred significant

increases in operating and maintenance expenses, primarily due to inflation and customer growth.

Offsetting the impact of these increased capital expenditures and O & M expenses, to a significant degree, were benefits derived from extensive cost control efforts, increased Non-Territorial Sales (Unit Power Sales), a declining cost of money, and a decrease in the corporate federal income tax rate from 46 percent to 34 percent. All of these changing factors were concurrently reflected in the monthly surveillance reports that are filed by Guif with the FPSC. These reports did not indicate a need for a significant adjustment in Gulf's retail rates until 1989.

Y

The major factor triggering the Company's immediate need for rate relief is that all 515 megawatts of Gulf's portion of the Plant Daniel capacity and 63 megawatts (mw) of Gulf's ownership in the Plant Scherer capacity is now committed for territorial service. As shown in Mr. Parson's testimony and Schedule 9 of his exhibit, which I am jointly sponsoring, up until February 1989, the vast majority of this capacity was supported by our Unit Power Sales (non-territorial service) contracts.

From June 30, 1988 to February 1, 1989, over 500 MW

of generating capacity was returned to territorial 1 service. The addition of this capacity, compined 2 with the normal increases in capital expenditures and 3 O & M expenses, created a significant 1989 retail 4 revenue deficiency. This was not a surprise to Gulf 5 Power Company. Since our last retail rate increase 6 in 1984, our long-range financial forecasts have 7 indicated a need for a substantial increase in retail 8 revenues in 1989. Nevertheless, our Company has 9 always placed great emphasis on attempting to find 10 ways to avoid filing for rate relief. Despite these 11 efforts, in order to maintain our high quality of 12 service to our customers and a reasonable level of 13 financial integrity, Gulf requested an increase in 14 retail rates of \$25.8 million on November 14, 1988. 15 Even though the Company's financial condition 16 continued to deteriorate as forecasted, Gulf withdrew 17 its request for rate relief on June 9, 1989, because 18 of the difficulties encountered in conducting a rate 19 case during a Grand Jury investigation. At that 20 time, the Company told the Commission we would file 21 another case when the situation was resolved. As 22 stated by Mr. McCrary, the investigation by the Grand 23 Jury as it relates to Gulf Power was resolved on 24 October 31, 1989. As anticipated, Gulf's earnings 25

1 have continued to deteriorate to a seriously 2 unreasonable level. Consequently, we are requesting 6 20 a \$26.3 million or a 6.21 percent increase in our 3 4 retail revenues. 5 6 O. Have you made a comparison of Gulf's retail cost to 7 that of other companies? Yes. I have compared Gulf's annual average retail 8 revenue per kilowatthour sold to those of 25 other 9 10 southeastern electric utilities for 1988. My 11 Schedule 11, page 1, shows Gulf in the lowest 12 quartile of this comparison group, with only three 13 companies that had lower costs than Gulf Power 14 Company. 15 Q. Would Gulf still have compared favorably if the 16 17 \$26.3 million rate relief requested in this case had been granted to Gulf in 1988? 18 Yes. As shown on my Schedule 11, page 2, Gulf's 19 retail revenue per kilowatthour sold would have 20 remained in the lowest quartile of the comparison 21 22 group. 23 24 Q. Your projections indicate that in 1990 Gulf's earnings, without rate relief, will be less than its 25

24

25

2		the implications of this weak financ:al projection
3		for the Company and its customers?
4	Α.	Common stockholders provide a significant portion of
5		the capital needed to construct our generation,
6		transmission and distribution facilities. In
7		exchange, they expect, and they deserve, a fair
8		return on their investment, and a large part of this
9		return is in the form of dividends.
10		For an ongoing business, earnings are the
11		ultimate source of dividend payments. On a
1 2		short-term basis, the Company could meet its dividend
13		obligation with cash flow from depreciation and other
14		non-cash expenses, or from borrowings. But beyond
15		the short term, a growing company like Gulf Power
16		must earn at a level in excess of its dividend. It
17		is not likely that additional equity capital would be
18		available to a company earning only enough to cover
19		its current dividend. Parlure to meet the dividend
20		obligation would adversely impact both the Company
21		and its customers.
2 2		The evidence is clear with respect to the
2 3		market's reaction to reduced or omitted dividends by

utility companies. The immediate decline in stock

price is only part of the overall reaction. The

annual common stock dividend requirement. What are

Witness: A. E. Scarprough Page 10

greater concern is the impact on the Company's 1 ability to access the markets for additional common 2 3 equity capital in the future. The inability of the 4 Company to obtain additional equity capital on 5 reasonable terms could restrict growth or result in 6 increased leverage which would only exacerbate a 7 deteriorating financial situation. 8 Gulf, as you know, obtains its equity from the 5 Southern Company, but the above impact would be no 10 less direct because Gulf is responsible for its share of Southern's dividend. Gulf's share is determined 1.1 12 bised on the amount of its equity as a percent of the 13 total Southern system equity. 14 Without rate relief, would your security ratings be 15 16 put in teopardy? 17 'es. In a recent report on Gulf Power, Schedule 12 Α. 18 of my exhibit, the Standard & Poor's rating agency 19 affirmed the single "A" rating of Gulf Power Company's First Mortgage Bonds and preferred stock. 20 This report referenced Gulf's "acgressive" debt 2: leverage and its need for rate relief. The report 22 concluded with a "Negative outlook" that stated, "if 23 24 needed rate relief is not forthcoming, financia.

protection measures could fall to levels below those

Witness: A. E. Scarbrough Page !!

commensurate with the current rating." 1 2 Therefore, we conclude that without rate relief 3 our bond and preferred stock ratings would likely be downgraded. This, of course, would increase our cost 4 5 of capital and possibly restrict, to some degree, our access to the capital markets. 6 Q. Mr. Scarbrough, what are the projected earnings of 8 9 Gulf Power Company for 1990 with present retail 10 rates. 11 With present rates, the adjusted jurisdictional 12 return on average rate base is projected to be 6.60 percent for 1990. This provides a return on the 1 3 average common equity (risk capital) component of 14 7.52 percent, which is significantly below the 13.00 15 16 percent determined by Dr. Morin to be appropriate for 17 Gulf Power Company. 18 Q. Mr. Scarbrough, what areas of the financial budget 19 are you testifying to in these proceedings? 20 21 A. As Vice President - Finance and as Budget Committee Chairman, I have overall responsibility for the 22 23 entire budgeting process. In these proceedings, however, the budget areas I am supporting will be 24 confined to the Customer Accounts function and the 25

1		Administrative and General area of Operation and
2		Maintenance (O & M) expenses, and to taxes, interest
3		rate assumptions, dividends, capital contributions
4		from The Southern Company and other financings.
5		
6	Ω.	Mr. Scarbrough, earlier you made reference to
7		resolution of the Grand Jury investigation. I
8		believe at least some of what occurred was as a
9		result of the circumvention of internal controls by
0		those involved. Have you made any changes to your
. 1		Management Procedures that provide additional
1 2		guidelines for internal controls?
1 3	Α.	Yes. Several accounting and purchasing Management
1 4		Procedures have been revised. Because of the
5		increased amount of transactions and the problems
. 6		which were focused during the investigation primarily
7		on the use of professional services throughout the
8		Company, we decided to include them in the purchase
. 9		requisition process to provide additional assurance
2 0		that the Company was getting the best possible
21		services for the best price.
2 2		In addition, other revisions included changes
2.3		to approval levels for purchase requisitions,
2.4		personal expense statements, and executive controlled
2.5		ornances Blanket nurchase orders were capped for

total annual spending limits. 1 2 Will the tightening of the internal controls 3 4 quarantee that the circumvention of controls will not occur in the future? 5 To my knowledge, no cost effective system of internal 6 controls exists which can detect every instance of 7 theft or fraud where collusion exists. I firmly 8 believe that we have carefully reviewed our controls 9 and made those changes reasonable to deter the 10 reoccurrence of this type activity. The best 11 internal controls are honest and ethical employees 12 who recognize the importance of adherence to these 13 controls. As indicated in Mr. McCrary's testimony, a 14 number of other steps have been taken to emphasize 15 the importance of such conduct. 16 17 Mr. Scarbrough, has the Company made those 18 Q. 19 adjustments necessary to remove from this rate case 20 any impact of the losses associated with the Grand Jury and internal investigations. 21 Yes, we have. On specific instruction from me, the 22

auditing and accounting personnel have attempted to

otherwise involving the circumvention of controls.

identify those dollars associated with theft or

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		Virtually all of these items relate to years prior to
2		1989 and do not impact the test year. A relatively
3		small amount was capitalized and would, therefore, be
4		included in the test year had they not been removed
5		from rate base as detailed in Mr. McMillan's
6		testimony. In addition, \$615,000 budgeted for legal
7		fees in connection with the investigation was removed
8		from O & M expenses in this case.
9		
10	Ω.	Would you please explain your involvement in the
11		O & M expense budget process?
12	Α.	As Budget Committee Chairman, I administer the budget
13		process and participate in the review and approval of
14		the O & M budget.
15		
16	Q.	What is the most appropriate comparison which can be
17		made to determine the reasonableness of the 1990
18		O & M expense budget?
19	Α.	Before I respond, let me first say that I am fully
20		aware of the Commission's directive to present a
21		"benchmark" comparison using the level of 0 & M
2 2		expenses approved in the last case. In Gulf's case,
23		the base amount is the level of 0 & M approved in our
24		last completed race case, Docket No. 840086-EI, Order
25		No. 14030. We have done this and, I believe, have

Docket No. 891345-EI Witness: A. E. Scarbrough Page 15

fully justified the variances between the 1984 base year and the 1990 test year.

However, you have asked me to address the most appropriate method of measuring the reasonableness of requested O & M expense levels. I feel very strongly that the most appropriate and most realistic method is to examine the reasonableness of the prior year expenditures. One can then compare the amount requested in the test year with the prior year.

In this case, the most appropriate test of the reasonableness of the 1990 O & M budget is to examine the reasonableness of 1989 O & M expenses and compare them with 1990 and review the explanations for the increase. In 1989, we have spent at the level necessary to provide adequate and reliable electric service to our customers. An examination of 1989 expenses and the comparison of 1989 to 1990 is the best measure of the reasonableness of our 1990 0 & M budget.

21 Q. Have you made such a comparison?

22 A Yes, I have. I will present the 1990 0 & M expenses,
23 exclusive of fuel and purchased power, and summarize
24 the explanations for the changes in 0 & M expenses
25 from 1989 (8 months actual and 4 months projected) to

1		1990. Those explanations are provided on Schedule 1.
2		In addition, I am prepared to address the
3		specific explanations for the variances related to
4		Customer Accounting and Administrative and General
5		expenses which are also shown on Schedule 1, page 2.
6		Mr. Lee, Director of Power Generation, is responsible
7		for O & M expenses related to Production.
8		Mr. Howell, Manager of Transmission and System
9		Control, is responsible for O & M expenses related to
10		Transmission. Mr. Jordan, Director of Power
11		Delivery, is responsible for O & M expenses related
1 2		to Distribution. Mr. Bowers, Director of Marketing &
1 3		Load Management, is responsible for O & M expenses
14		related to Customer Service and Information and Sales.
15		In addition to the Schedule 1 analysis,
16		Schedule 2 compares 1989 O & M expenses, escalated by
1 7		inflation and customer growth (benchmark analysis) to
18		the 1990 budgeted O & M expenses. The 1990 budgeted
19		O & M expenses are \$126.9 million, which is
2 0		\$5.9 million or 4.4 percent less than the escalatei
2 1		1989 expenses.
2 2		
2 3	Q.	Mr. Scarbrough, earlier you indicated that you would
2.4		present testimony relating to the benchmark
7.5		comparison used by the Commission to measure the

Docket No. 891345-E: Wilness: A. E. Scarbrough Fage 17

appropriateness of increases in O & M expenses. Do
you believe use of the benchmark is an appropriate
tool for testing the reasonableness of O & M

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expenses?

A. As long as it is truly used as an <u>analytical</u> tool as the Commission intended, use of the benchmark may be appropriate.

If the benchmark procedure requires that those expenses in excess of the benchmark undergo a more rigid analysis and justification by the Company before they are approved by the FPSC then I think the technique is appropriate. However, the benchmark methodology, as interpreted by some, assumes that customer growth (except for production) and inflation as measured by the Consumer Price Index (CPI), will adequately cover increases in O & M expenses from whatever baseline year is used to the test year. We know this is the exception rather than the rule. A multitude of O & M increases in the utility industry are totally unrelated to either customer growth or inflation. These may take the form of new programs or increases associated with conforming to newly adopted laws or regulations. Moreover the CPI .3 3 measure of increases in the cost of a multitude of consumer items, only a few of which are directly

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related to the utility industry. The increases in utility related expenses may far exceed those associated with general increases in consumer products across the country.

with use of the benchmark is the growing tendency of some to advocate its use as an absolute or, at the very least, a strong presumption that if a utility is over the benchmark, the overage should be disallowed. Arbitrary application and the absence of any clear guidelines for determining what constitutes a valid justification of an overage leaves the utilities in this state justificably apprehensive over the use of the benchmark methodology. Finally, unless the baseline year is representative of 0.6 % expenses required to be expended by the utility of maintain a high quality level of service to its customers, application of the benchmark methodology will render results which are unfairly skewed.

ACTION

21 Q. In Gulf's 1984 rate case, Order No. 14030, issued
22 January 25, 1985, the Commission approved 1984
23 adjusted O & M expenses (exclusive of fuel, purchased
24 power, and ECCR) totaling \$80.2 million. Was this
25 amount representative of a normal level of O & M

expense for 1984?

2 No. My testimony in the 1984 rate case indicated 3 that the level of O & M expenses included in the 4 original filing for that case was the level necessary 5 for the Company to continue normal operations. I 6 also stated that due to the poor return on average common equity which would result if the expenditures 7 8 were made and inadequate rate relief was received, the Company had deferred certain expenditures such as 9 turbine maintenance, travel, training, and the hiring 10 of new and replacement employees. 11

Order No. 14030, and as a result, the Commission reduced the requested level of O & M expenses by interest of the requested level of O & M expenses by annualizing the actual expenditures for 1984 through July which were under the level budgeted and needed for normal operations. The Commission also made several adjustments related to the benchmark justification which further reduced the allowed of the below the level needed for normal operations by approximately in million. The total reduction of O & M expenses amounted to \$9.5 million.

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Q. Have you prepared a comparison of 1990 O & M

expenses, exclusive of fuel, purchased power, and 2 ECCR, to a benchmark which uses the O & M allowed in 3 Order No. 14030 as the base year? Yes. The comparison of 1990 0 & M expenses to the Α. 5 benchmark has been prepared and is included on 6 Schedule 3. The 1990 O & M budget is \$5.2 million 7 over the 1990 benchmark. 8 As I stated earlier, while the benchmark can be a useful tool in performing an analysis of 0 5 M 9 10 expenses, the selection of the base year has a significant impact on the results obtained by using 11 the benchmark methodology. The use of a base year 12 that is well below the level of 0 & M expenses needed 13 for normal operations will result in the need to 14 15 provide extensive and additional justification for a 16 disproportionately large amount of expenditures whe... 17 analyzing a normal year. 18 As I have previously mentioned, the level of 19 O & M expenses allowed in Order No. 14030 was 20 \$9.4 million below the level required for normal 21 operations. The variance resulting from the application of the benchmark methodology to the 1984 . 2 23 allowed O & M expenses is larger than would have occurred had a normal level of O & M expenses been 24 used as the base. Gulf does not believe that the ise

1 of the 1984 O & M expenses allowed in Order No. 14010 as the base is appropriate. Nevertheless, we have 2 calculated the benchmark in compliance with the 3 Commission's directive using the O & M expenses 4 5 approved in Order No. 14030, with proper adjustments 6 as I will discuss later in my testimony, as the base 7 and provided the necessary justifications. 8 9 Would it be more appropriate to use a base other than the O & M expenses allowed for the 1984 test year in 10 the calculation of the 1990 benchmark? 11 12 Yes. Commission Order No. 11498, issued on January 11, 1983, allowed \$84.4 million for adjusted 13 14 O & M expenses (exclusive of fuel, purchased power and ECCR), which is \$4.2 million higher than the 15 16 \$80.2 million of O & M expenses allowed for the 1984 test year. The use of the 1983 allowed 0 & M level 17 as a base results in a benchmark of \$130.4 million 18 which is \$3.5 million greater than the 1990 budgeted 19 O & M expenses as shown on Schedule 4. The effect of 20 the Commission's directive to use the 1984 allowed 21 22 O & M as the base has required the Company to provide more detailed justification for a greater portion of 23 our 1990 O & M expenditures than would have been 24 25 necessary had a normal level of 0 & M been used as

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4		the base year, such as the o a m arrowed in our .909
2		Rate Case, Order No. 11498.
3		In Order No. 14630, the Commission stated that.
4		Gulf's strategy of intentionally not spending
5		what it professes to need has only served to complicate our examination of what its true
6		<pre>and legitimate needs are. It is not a strategy that should be repeated or adopted</pre>
7		by others.
8		In each year since 1984 the Company has heeded
9		this Commission admonishment and Gulf has incurred
10		the level of O & M expenses necessary to operate at a
11		normal level. Applying the benchmark methodology to
12		any base year since 1984 yields a benchmark that is
13		greater than the budgeted O & M expenses for 1990.
14		
15	Q.	Was the application of the benchmark methodology in
16		Gulf's 1984 rate case properly calculated regarding
17		the jointly owned Plant Daniel generating facilities?
18	Α.	No. In Order No. 14030, the benchmark methodology
19		was improperly applied to make two significant
20		adjustments to the O & M expenses related to Gulf's
21		50 percent ownership in Plant Daniel, which is
22		tointly owned with and operated by Mississippi Power

Company (MPC) as Gulf's agent. These adjustments

were for transmission line rentals and Gulf's portion

of MPC's Administrative and General (A & G) expenses

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which are incurred solely because of the pointly owned Plant Daniel production facility. The benchmark was calculated by applying the escalation factors to the 1979 base year, which contained 0 & M. expenses for only Gulf owned and operated generating facilities. This benchmark was compared to the 1984 budgeted O & M expenses which included O & M expenses for Gulf operated facilities as well as 0 & M expenses for the jointly owned production facilities (Plant Daniel) which were operated by Gulf's agent, MPC.

The methodology as applied gave no consideration to the facts that (1) there were not any 0 & M expenses related to jointly owned facilities in the base year, (2) all 0 & M expenses for Plant Daniel are production, and (3) all production 0 & M expenses should be added to the benchmark when the plant .s placed in service. The Commission inappropriately disallowed \$2.0 million of Plant Daniel Production 0 & M expenses which Gulf is contractually obligated to pay in order to receive its 50 percent share of the electricity generated at Plant Daniel.

Q. You stated previously that the O & M expenses allowed in Order No. 14030, issued January 25, 1985, were used

as the base for calculating the 1990 benchmark. Have

you made any adjustments to the allowed O & M in

3 calculating the 1990 Benchmark?

4 A. Yes. In Order No. 14030, the Commission disallowed

5 expenditures related to the transmission line rentals

6 and the Administrative and General (A & G) expenses

7 for Gulf's 50 percent ownership of Plant Daniel. We

8 have adjusted the 1990 benchmark calculation to

9 reflect the proper treatment of the costs for

10 transmission line rentals and Administrative and

11 General expenses incurred exclusively for Plant

12 Daniel Production facilities.

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14 Q. Please describe the adjustment made in Order

No. 14030 related to Plant Daniel transmission line

16 rentals.

17 A. The Commission excluded \$425,000 of expenses for

18 rentals of transmission lines necessary to transmit

19 Gulf's 50 percent share of the Plant Daniel

20 generation from Mississippi to Gulf's service

21 territory. The disallowance was based on the

calculation of the benchmark in which Gulf escalated

23 1979 base year transmission expenses by customer

24 growth and inflation in accordance with benchmark

25 methodology. We then justified the variance between the benchmark and the 1984 budgeted expenses by using

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transmission line rentals which were not included in the 1979 base. In 1984, this variance amounted to \$1.4 million.

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The Commission indicated that it was not proper to escalate the base year by customer growth and inflation and then ask for recovery of the line rentals. The Commission stated that "...we find the transmission line rentals to be comparable to new generating plants in purpose and shall disallow that portion of the requested expense that exceeds growth for inflation alone." I agree that transmission line rentals are comparable to new generating plants in purpose and should be treated in a like manner. disagree with the Commission's position that Gulf's 1984 benchmark should have been reduced by customer growth in order to attain the proper treatment. The disallowance was calculated by determining the customer growth component of the 1984 benchmark, which amounted to \$425,000. Schedule 5 shows the calculation of the Commission's adjustment of \$425,000 related to transmission line rentals. The transmission line rentals are required in order for Gulf to receive the electricity generated by the new Plant Daniel facility and should be allowed in the same manner as the new capacity. The rentals should

be added to the calculated benchmark prior to the determination of the benchmark variance. 2 3 0. Please compare the treatment of transmission line 4 5 rentals in Order No. 14030 with the proper treatment. Gulf's 1979 expenses in Account 567, Rents, included 6 \$6,000; hardly an amount representative of the annual 7 rental of a transmission line. The remaining 9 expenses in the transmission function were for the normal operation and maintenance of Gulf owned 10 transmission facilities for a total of \$1,444,000. 11 Gulf escalated the total 1979 expenses by customer 12 13 growth and inflation and compared this amount to the 14 projected 1984 expenses. The variance was explained 1.5 primarily by \$1,381,000 of transmission line rentals. 16 The transmission expenses included in 1979 represent the operation and maintenance costs of only 17 18 Gulf owned transmission facilities. All depreciation expenses associated with those facilities are 19 reflected in Account 403, Depreciation Expense, and 20 the carrying cost of the investment is included in 21 base rates through the rate of return calculation. 22 The use of customer growth and inflation to calculate 23 the benchmark is proper to cover the operation and 24 maintenance costs of any new Gulf owned transmission

not only reflect the operation and maintenance costs of the rented facilities but also include depreciation and carrying costs of the owning utility. For that reason, it is not proper to conclude that the benchmark calculated only on the expenses associated with Gulf owned transmission facilities would be sufficient to cover the costs associated with the rental of transmission lines from others.

Schedule 5 contains the calculation of the Commission's adjustment which removed the customer growth component from the 1984 benchmark related to transmission. Also included on Schedule 5 is a 1984 benchmark calculation related to the transmission function which reflects the proper treatment of transmission line rentals. As shown, the proper treatment of treatment of transmission line rentals in the 1984 benchmark would have resulted in Gulf's being only \$111,000 over the benchmark.

21 Q. Please describe the treatment of transmission line 22 rentals in the calculation of the 1990 benchmark.

23 A. Schedule 6 contains a detailed calculation of the
24 1990 benchmark for transmission expenses. We have
25 treated transmission line rentals in the same manner

1 as we would treat a generating unit in calculating the 1990 benchmark. The transmission expense allowed 2 3 in Order No. 14030 was divided between transmission line rentals and other transmission expenses. Other 4 5 transmission expenses were escalated using customer growth and inflation in keeping with the benchmark 6 7 methodology. In calculating the 1990 benchmark for line rentals, we added the Commission's transmission 8 9 line rental adjustment of \$425,000 as shown on Schedule 5, to the 1984 allowed amount for line 10 11 rentals to arrive at the proper base. This base was 12 then escalated by inflation only to calculate the 13 1990 benchmark for transmission line rentals. The 14 total transmission benchmark for 1990 amounts to 15 \$7.2 million. The 1990 budgeted transmission 16 expenses total \$7.3 million resulting in the 17 transmission function being over the benchmark by \$143,000. Justification for this benchmark variance 18 19 is included in MFR C-57.

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21 0. How is the inclusion of Plant Daniel transmission line rentals in Gulf's O & M expenses justified? 22 23 It is obvious that a means of transporting the power from Plant Daniel in Mississippi to Gulf's service 24

area is required. Several options were evaluated to

determine which option would be the most economical for Gulf to pursue. Rental of the transmission lines 2 3 from Mississippi Power Company and Alabama Power 4 Company was determined to be the most economical 5 option. The testimony of Mr. Howell addresses the 6 justification for renting the necessary transmission 7 lines rather than selecting the other available 8 alternatives. 9 Please describe the adjustment made in Order 10 No. 14030 related to Plant Daniel Administrative and 11 12 General expenses. A. The Commission excluded \$1,573,000 of the 13 14 Administrative and General expenses which are 15 incurred solely as a result of Gulf's 50 percent ownership in Plant Daniel. The justification for the 16 17 reduction was: 18 ...we reject Gulf's attempted justification for this amount in excess 19 of the CPI and customer growth benchmark. We reject it, not because 20 we find the amount to be unreasonable or imprudent, but because we find that 21 Gulf has already included this amount in a previous justification. This is 22 so because we find that A & G for new plant is accounted for in the base 23 O & M and to accept it as additional justification would result in counting 24 this expense twice.

The A & G expenses for the new plant (Daniel) was

not accounted for in the base 0 & M.

expenses of Plant Daniel.

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Q. Do you agree with the adjustment made by the
Commission in Order No. 14030 relating to Plant
Daniel A & G expenses?

No. Here again, the Commission applied the 6 7 rationale that customer growth provides for sufficient increases in the base year level of A & G 8 expenses to offset the increase in A & G expenses 9 occasioned by the increase in new generating plant. 10 11 This rationale is true for the addition of plant owned and operated by Gulf, as the base year 12 includes A & G expenses of a similar nature. 13 However, in the case of Plant Daniel, Gulf entered 14 15 into a contract with MPC whereby MPC operates Plant Daniel for the benefit of Gulf and MPC. Under this 16 contract Gulf is allocated a portion of MPC's A & G 17 18 expenses as well as 50 percent of the production

The A & G expenses for our 50 percent ownership of Plant Daniel are incurred by Gulf exclusively for the operation of the plant by MPC. There were no Plant Daniel A & G expenses included in the 1979 base year. It is inappropriate to assume that an adjustment for customer growth when applied to a

1		base year which included only Gulf A & G expenses
2		would cover expenses for the A & G billed to Gulf by
3		MPC for Plant Daniel.
4		
5	Q.	Please describe the treatment of Plant Daniel A & G
6		in the calculation of the 1990 benchmark.
7	Α.	We have separated A & G expenses into
8		production-related A & G and other A & G.
9		Schedule 7 contains a detailed calculation of the
0		1990 benchmark for Administrative and General
11		expenses. The A & G expense allowed in Order
2		No. 14030 was allocated between production-related
. 3		A & G and other A & G. The production-related A & G
14		is composed of a portion of Gulf's pension and
. 5		benefit expenses and property insurance expenses as
. 6		well as the A & G costs billed to Gulf by
. 7		Mississippi Power for the operation of Plant
		Daniel. Gulf's pension and benefit expenses were
. 8		PRODUCT STATE OF THE PRODUCT S
. 9		allocated to production based upon production labor
20		to total O & M labor, and the property insurance
2.1		expenses were allocated based upon insurable
2 2		values. These components of A & G expense were
2 3		included as production-related A & G since the level
2.4		of these expenditures would fluctuate in direct
2.5		proportion to the addition of new Gulf operated

1		generating plant. Gulf's portion of Plant Daniel
2		A & G is also included as production-related A & G.
3		In calculating the 1990 benchmark for
4		production A & G, we have added the Commission's
5		adjustment for Plant Daniel A & G to the allowed
6		production-related A & G to arrive at the proper
7		base. This base was then escalated by inflation
8		only to calculate the 1990 benchmark for
9		production-related A & G. The 1990 benchmark for
10		other A & G expenses was calculated by applying the
11		customer growth and inflation factors to allowed
12		other A & G expenses. The 1990 benchmark for A & G
13		was calculated to be \$39.2 million. The 1990
14		budgeted A & G expenses, adjusted for the
15		appropriate Net Operating Income adjustments, total
16		\$38.4 million which is \$.8 million less than the
17		benchmark.
18		
19	Ω.	Why did you add the 1984 Daniel A & G disallowance
20		to the Benchmark?
21	Α.	Gulf added the 1984 Daniel A & G expense
2 4		disallowance to the production-related A & G
23		benchmark for three reasons: (1) The Commission dis
24		not rule that the Plant Daniel A & G expenses were
25		either unreasonable or imprudent: (2) the

1		Commission authorized the inclusion of Plant Daniel
2		in rate base and the recovery of the production
3		expenses in the last rate proceeding, and the
4		cisallowed A & G expenses were exclusively for
5		production; and (3) these disallowed A & G expenses
6		are a specific component of the Plant Daniel
7		operating agreement between Gulf and Mississippi
8		Power Company.
9		
10	Q.	Please summarize the justification for recovering
1		the Plant Daniel A & G expenditures from Gulf's
1 2		customers.
1.3	Α.	Gulf has a contract with MPC which allocates to Gulf
4		a portion of MPC A & G expenses and 50 percent of
15		the Production expenses of Plant Daniel. The A & G
16		expenses for our 50 percent ownership of Plant
17		Daniel are solely for the operation of the plant by
18		MPC. The billings to Gulf by Mississippi are
19		audited by the Internal Auditors of Southern Company
2 0		Services on a periodic basis in order to determine
21		whether such billings are in compliance with the
2 2		terms of the operating agreement.
2 3		The approval by the FPSC of Plant Daniel
2 4		capacity in Gulf's rate base in the last rate case,
2.5		as well as the allowance of the production 0 & M

expenses,	recognizes '	that Plant	Daniel costs	are
properly	recoverable :	from Gulf':	s customers.	Since
the A & G	expenses are	e a necess	ary component	of the
operating	cost of Plan	nt Daniel,	they should	also be
recoverab	le from Gulf	's custome	rs.	

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- Q. How have you handled the O & M expenses associated with the addition of Plant Scherer for benchmark purposes?
- In calculating the 1990 benchmark, we have treated 10 Α. the O & M expenses for Plant Scherer the same as for 11 Plant Daniel. We have included the Production 0 & M 12 expenses, the A & G expenses for Plant Scherer 13 billed to Gulf by Georgia Power, and the 14 transmission line rentals billed to Gulf which are 15 necessary for Gulf to receive the electricity 16 generated by our 25 percent interest in Georgia 17 Power's Plant Scherer Unit No. 3. These are 18 expenses incurred by Gulf solely for the new 19 generating capacity at Plant Scherer Unit No. 3 and 20 as such should be included in the benchmark. This 21 treatment is consistent with the treatment specified 22 by the Commission in Order No. 14030 and given to 23 our 50 percent ownership in Plant Daniel which we 24

previously discussed.

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Q. Have you made any other adjustments in calculating the 1990 Benchmark?

A. Yes. We have made an adjustment related to certain

Customer Service and Information (CS&I) expenses

which were recovered through the Energy Conservation

Cost Recovery (ECCR) mechanism in 1984 but are

budgeted to be recovered through base rates in 1990.

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9 Q. How were CS&I expenses handled in the 1984 case?

10 A. In 1984, Gulf budgeted \$5.4 million of CS&I expenses.

11 Our original rate filing with the FPSC in that case

12 indicated that \$2.1 million of conservation expenses

13 would be recovered through the ECCR mechanism and

14 the remainder of the conservation expenses would be

recovered through base rates. The Commission ruled
that all conservation expenditures should be
recovered through ECCR and, as directed, Gulf moved
\$1.6 million from base races to ECCR. These
expenses were not disallowed. There was simply a
change in the mechanism through which these expenses
were to be recovered from our customers. Conse-

quently, the Commission in Order No. 14030 provided for the recovery of \$1.5 million of CS&I expenses through base rates and for the recovery of \$3.7 million of CS&I expenses through the ECCR clause.

	Q.	What has happened during the period 1984 through
2		1989 regarding the level of Customer Service and
3		Information (CS&I) expenditures being recovered
		through ECCR?

Since 1984 Gulf has continued to budget for and 5 recover conservation expenses from our customers 6 through the ECCR mechanism. However, due to changes 7 in the conservation marketplace and FPSC rulings 8 that certain of Gulf's programs were more customer 9 service in nature, there has been a shift in the 10 recovery of CS&I expenses from ECCR back to base 11 rates. The Commission did not disapprove the 12 programs but rather determined that they were no 13 longer appropriately recovered through SCCR. Once 14 again, the result was a shift in the method by which 15 CS&I expenses should be recovered from our customers. 16

Q. Please describe the adjustment that you made in calculating the CS&I benchmark.

17

20 A. As mentioned above, the FPSC has ruled that the
21 expenses associated with certain programs which were
22 designated to be recovered through the ECCR
23 mechanism in the 1984 rate case should no longer be
24 recovered through that mechanism in 1990. The
25 programs themselves were not disapproved. In order

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to properly calculate the 1990 benchmark it was necessary to reflect in the benchmark the change in the method of recovery of the CS&I expenses of certain programs. We identified the following programs which were designated for recovery through the ECCR clause in the 1984 rate case: (1) Gulf's Good Cents - New: (2) Good Cents - Improved: (3) Energy Education; and (4) Seminar programs and added the 1984 budgeted amounts for these programs to the CS&I expenses allowed to be recovered through base rates in Gulf's 1984 rate case. The affect of this adjustment is to determine a base year to be used to calculate the 1990 benchmark for CS&I expenses that is consistent with the recovery mechanisms being used to recover those CS&I expenses. This adjusted base level of CS&I expense was then escalated by customer growth and inflation to calculate the 1990 CS&I benchmark.

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Why was this adjustment made?

This adjustment was made to eliminate the effect of Α. 21 the method of recovery of CS&I expenditures on the 22 Schudule 1990 benchmark. Mr. Bower's Exhibit No. 3 shows 23 that, in total, Gulf's CS&I expenses are under the 24 benchmark. However, without adjusting for the

1		recovery mechanism in the base year, the benchmark
2		methodology could artificially create benchmark
3		variances. Of course, the adjustment for the
4		recovery mechanism change does not eliminate Gulf's
5		need to justify the CS&I programs.
6		Mr. Bower's testimony provides justification
7		for the programs included in the CS&I function in
8		1990. The programs are justified on their merits
9		without justifying benchmark variances due to a
10		shift in the recovery mechanism.
11		
12	Q.	Who is responsible for addressing the expenditures
13		that exceed the 1990 benchmark as shown on MPR C-57?
14	Α.	The 1990 non-fuel O & M expenses are compared to the
15		benchmark for each of the seven functional areas
16		Schedule 8 contains a listing of all benchmark
17		variance justifications included in MFR C-57 and the
18		witness responsible for providing the justification.
19		
20	Q.	Have you compared Gulf's O & M salaries to the
21		benchmark?
22	Α.	Yes. Schedule 9 of my exhibit contains the
23		benchmark calculations related to salaries for all
24		functions. As shown on Schedule 9, Gulf's total
25		salaries are \$1.3 million less than the benchmark

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		because
1		-even though Gulf's Production, Sales, and
2		Administrative and General functions exceed the
3		benchmark for salaries.
4		
5	Q.	Please elaborate on the reasons for the increases in
6		salaries.
7	Α.	Gulf's compensation program is designed to achieve
8		the two primary objectives of (1) attracting,
9		motivating, and retaining qualified employees and
0		(2) appropriately rewarding employee performance.
. 1		In order to attain these objectives, Gulf strives to
. 2		maintain pay levels at a competitive position in the
. 3		job market while at the same time ensuring internal
4		equity and individual recognition. Gulf regularly
. 5		monitors its pay practices in relation to other
. 6		companies through industry surveys.
. 7		During the 6-year period 1985-1990, Gulf's
. 8		compound average annual merit increase for the group
. 9		of employees exempt from the wage-hour law was
20		4.36 percent and for the non-exempt group was
21		3.87 percent. During the same period, the compound
2 2		average annual general and step increases for the
23		union group were 3.73 percent. In addition to merit

increases, Gulf included in the 1990 budget 4.00

percent of the salaries of exempt and non-exempt

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employees for the Performance Pay Plan. The purpose of the plan is to focus the attention and efforts of the employees on achieving goals which have direct and significant influence on individual, organizational, and corporate performance. By attaining individual, organizational, and corporate goals, employees will be eligible to receive a one-time, lump-sum incentive award. Incentive awards are not added to base pay and must be earned every year.

Gulf's compound average annual exempt merit increase is 4.36 percent for the period 1985-1990, inclusive. Por this same period, the compound average annual merit increase of several utilities and industries surveyed is 5.30 percent. Gulf's entry rate salary level for non-exempt employees is compared to the local businesses with which we compete for employees. In 1989 and projected 1990, Gulf is at 91.10 percent and 88.70 percent, respectively, of the average entry rate. The average annual general wage increase for Gulf's union group during the period 1985 through projected 1990, inclusive, is 3.73 percent compared to an increase of 3.74 percent in the Consumer Price Index for the same period. In addition, Gulf's average

1		maximum journeyman lineman wage rate is 2.90 percent
2		below the average for southeastern electric
3		utilities. Gulf's salary and wage levels are
4		reasonable when compared with other businesses with
5		which we compete for employees, and our compensation
6		program continues to meet its prime objectives.
7		
8	Q.	Please identify the major items comprising the
9		benchmark variance related to the Customer Accounts
0		function.
. 1	Α.	As shown on Schedule 3, the Customer Accounts
2		expenses are under the benchmark by \$1.6 million.
. 3		Improvements in the processing of customer bills and
4		increased computer enhancements have allowed Gulf to
. 5		hold these expenses significantly below the
. 6		benchmark level.
. 7		
. 8	Ω.	What is the amount of the benchmark variances
. 9		related to production-related A & G and other A & G
2.0		expenses?
21	Α.	As shown on 3chedule 3, production related A & G
2 2		expenses are under the benchmark by \$790,000 due
2.3		primarily to a reduction in the property insurance
4		attributable to production.

Other A & G expenses are over the benchmark by

1		\$43,000 due to salary increases. I have
2		previously justified Gulf's compensation
3		philosophy and the overall salary increases for
4		the period 1985 through 1990. Detailed
5		justification is provided in MFR C-57.
6		
7	Ω.	Have you compared Gulf's level of O & M expenses
8		with other utilities?
9	Α.	Yes. We routinely develop several indicators with
10		which we compare Gulf's O & M expenses, excluding
11		fuel and purchase power, to other utilities
1 2		throughout the southeast. Schedule 10 is a graph
13		which compares Gulf's O & M expenses less fuel and
14		purchased power per kilowatthour (kwh) generated
15		to the average for the Southeastern Electric
16		Exchange (SEE) companies for the period 1983
17		through 1988. As shown, Gulf's O & M expense per
18		kwh generated is significantly less than the SEE
19		average. Schedule 10 graphically depicts the
20		reasonableness of Gulf's O & M expenses when
21		compared to other electric utilities in the
22		southeast.
. 3		
24	Q.	Mr. Scarbrough, does this conclude your testimony

regarding the benchmark justification?

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1	Α.	Yes, it does. However, I would like to emphasize
2		once more that detailed justifications are provided
3		in MFR C-57. I would also request that the
4		Commission carefully consider Gulf's O & M expense
5		budget process and the importance which we place on
6		keeping our O & M expenses as low as possible while
7		maintaining our historically high quality of
8		service. We feel very strongly that the budgeted
9		O & M expenses in 1990 are reasonable and necessary
. 0		if we are to continue to maintain this reliable
1		level of service for our retail customers.
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- Q. Please discuss the purchase of the Plant Scherer
  Common Pacilities.
- Georgia Power Company sold their undivided ownership 15 in Plant Scherer Common Facilities to joint owners 16 Oglethorpe Power Corporation (OPC) and Dalton in 17 1980 and 1977, respectively. On November 19, 1987, 18 Gulf Power Company purchased its 6.25 percent (four 19 unit plant - 25 percent x 25 percent ownership in 20 21 one unit) proportionate share of the production plant facilities common to all four Scherer 22 23 generating units commensurate with its previously acquired 25 percent ownership in Unit No. 3 of Plant 24 Scherer. Gulf purchased its share of the common 25

1		facilities from OPC and Dalton. Gulf paid a net
2		price of \$29,131,850 for these facilities. The
3		original cost of the facilities was \$24,266,406.
4		The difference of \$4,865,444 represents the interest
5		(carrying costs) incurred by OPC and Dalton on the
6		facilities purchased by Gulf until the date of the
7		sale to Gulf. In addition, Gulf paid legal fees of
8		\$18,687 in connection with the purchase.
9		
10	Q.	How was the purchase of the Plant Scherer common
11		facilities recorded on Gulf's books?
12	Α.	We recorded the purchase in accordance with the
13		Uniform System of Accounts published by the FERC and
14		adopted by the PPSC. Electric Plant Instruction
15		No. 5, included therein, requires that when electric
16		plant constituting an operating unit or system is
17		acquired by purchase, the costs of acquisition
18		(\$29,131,850), including expenses incidental thereto
19		(\$18,687) properly includible in electric plant, be
20		charged to Account 102, Electric Plant Purchased or
21		Sold. The required accounting for the acquisition
22		continues as follows:
23		(1) The original cost of plant (\$24,266,406) is
24		credited to Account 102, Electric Plant
25		Purchased or Sold, and concurrently charged to

1		the appropriate electric plant-in-service
2		accounts.
3		(2) The accumulated depreciation (\$3,796,376) and
4		amortization (estimated if not known)
5		applicable to the original cost of the
6		properties purchased is charged to Account 102,
7		Electric Plant Purchased and Sold, and
8		concurrently credited to the appropriate
9		account for accumulated provision for
1 0		depreciation or amortization.
1.1		(3) The amount remaining in Account 102
1 2		(\$8,680,507), Electric Plant Purchased or Sold,
1 3		is then closed to Account 114, Electric Plant
14		Acquisition adjustments.
1.5		The Federal Energy Regulatory Commission
16		accepted the Company's proposal to clear Account
17		102, Electric Plant Purchased or Sold, including
18		depreciation, on November 2, 1988.
19		
2 0	Q.	What does the acquisition adjustment of \$8,680,507
21		represent?
2.2	Α.	The \$8,680,507 acquisition adjustment amount is made
2 3		up of three components: interest or carrying cost
2 4		in the amount of \$4,865,444; Accumulated
25		Depreciation \$3,796,376; and A & G Cost (legal) in

the amount of \$18,687.

Q. Is it reasonable and prudent to include the acquisition adjustment of \$8,680,507 in rate base?

A. Absolutely. Unlike other circumstances which have been reviewed in the past by the Commission,

particularly in the area of water and sewer

8 utilities, the selling utilities made no profit on

9 the sale of the common facilities to Gulf.

accounting methodology in determining the prudency of a purchase but should compare the value of the asset received with the total amount paid for the asset in determining the appropriate amount to approve for recovery. To illustrate this point and the significant value to Gulf's customers, it is estimated, as shown in Mr. Parson's testimony, that Plant Scherer's Unit No. 3 1990 depreciated book cost including common facilities, of \$760 per kilowatt is well under the estimated \$1,120 per kilowatt cost to construct to a new coal unit in 1990, a savings of approximately \$76.3 million.

Q. Please explain the non-utility adjustment made to the capital structure described by Mr. McMillan in

his testimony?

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In Gulf's 1984 rate filing, the Commission removed 2 the Company's non-utility investments directly from 3 equity, which was contrary to staff's own position 5 in the staff recommendation. Staff acknowledged that each expenditure made by the Company has a 6 multitude of effects on the Company's financial 7 position which are impossible to quantify and that 8 funds cannot be directly traced. No business can 9 operate in today's competitive environment by 10 financing with equity alone and expect to earn a 11 reasonable return. The majority of our ron-utility 12 investments are related to Appliance Sales and 13 Service, and a large percentage of that is the 14 accounts receivable for merchandise sales. 15 Recognizing that some items in the capital 16 structure, such as customer deposits, may not be 17 related to non-utility activities, we have adjusted 18 the non-utility activities from the capital 19 structure using long-term debt, preferred stock, and 20 common equity sources of capital as a reasonable 21 proxy for the cost of funds. As indicated in 22 Dr. Morin's testimony, Gulf's non-utility activities 23 do not increase the Company's cost of capital. 24

1	Q.	What is the revenue deficiency in the test period
2		brought about by the difference in the earned
3		overall jurisdictional rate of return of
4		6.60 percent with present rates and the 8.34 percent
5		requested?
6	Α.	The revenue deficiency is \$26,295,000, as shown on
7		Schedule 17 of Mr. McMillan's testimony.
8		
9	Q.	Would you please summarize your testimony?
10	Α.	Yes. As shown in my testimony, and the testimony of
11		the other Company's witnesses, as well as the
12		supporting documentation, Gulf Power needs and is
13		entitled to the rate relief it is requesting.
14		Without the interim and permanent rate relief
15		requested, it will be impossible for the Company to
16		sustain any reasonable level of financial integrity
17		in the future. The need is immediate. We have been
18		instructed by this Commission in the past not to cut
19		expenses below that level necessary to provide
20		quality reliable electric service to our customers.
21		We have not done so. At the same time, our
2 2		shareholders do not and should not expect to earn
23		below a reasonable level on their investment in our
24		Company. They are doing so. As the Chief Financial
25		Officer of Gulf Power Company, it is my

1		responsibility to see that the price of our product
2		is sufficient to sustain the required level of
3		service to our customers and to provide a reasonable
4		level of return to our shareholders. We have, in
5		our filings for interim and permanent relief, shown
6		the need for the requested increase in our rates.
7		
8	Q.	Does this conclude your testimony?
9	Α.	Yes.
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1	Q (By Mr. Holland) Mr. Scarbrough, have you
2	prepared a summary of your testimony?
3	A Yes.
4	Q Please proceed.
5	A Yes.
6	The purpose of my testimony is to explain the
7	need for immediate rate relief and to discuss the rate
8	relief requested based on the 1990 test year approved
9	by this Commission.
10	Gulf Power Company last received an increase
11	in retail rates in December 1984, five years ago.
12	Since 1984 Gulf and its investors have added \$298
13	million of rate base items necessary to serve our
14	retail customers. This is an increase in rate base of
15	48% since our last rate case.
16	Also, the Company has incurred significant
17	increases in operating and maintenance expenses during
19	that period, primarily due to inflation and customer
19	growth. Offsetting the impact of these increased
20	capital expenditures and O&M expenses to a significant
21	degree, were benefits derived from extensive cost
22	control efforts, increased nonterritorial sales, a
23	declining cost of money, and a decrease in the
24	corporate federal income tax rate, from 46% to 34%.

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All of these changing factors were

concurrently reflected in the monthly surveillance reports that are filed by Gulf with the Florida Public Service Commission. These reports did not indicate a need for a significant adjustment in Gulf's retail rates until 1989.

The addition of this rate base, since the 1984 rate case, combined with the increases in O&M expenses during that period, created a significant 1989 retail revenue deficiency. This was not a surprise to Gulf Power Company. Since our last retail rate increase in 1984, our long-range financial forcasts have indicated a need for a substantial increase in retail revenues in 1989. Nevertheless, our Company has always placed great emphasis on attempting to find ways to avoid filing for rate relief.

Despite these efforts, and in rder to maintain our high quality of service to our customers in a reasonable level of financial integrity, Gulf requested an increase in retail rates of \$25.8 million on November 14th, 1988.

Even though the Company's financial condition continued to deteriorate as forecasted, Gulf withdrew its request for rate relief on June the 9th, 1989, because of the difficulties encountered in conducting a rate case during a grand jury investigation.

At that time, the Commission told -- the Company told the Commission we would file another case when the situation was resolved. As stated by Mr. McCrary, investigation by the grand jury as it relates to Gulf Power Company was resolved on October 31, 1989.

As anticipated, Gulf's earnings have continued to deteriorate to a seriously unreasonable level. With present rates, the adjusted jurisdictional return on average rate base is projected to be 6.60% for 1990. This provides a return on the average common equity, which is the risk capital component, of 7.52%, which is significantly below the 13.5% determined by Dr. Morin to be appropriate for Gulf Power Company.

In fact, Gulf's actual return on equity for the 12 months ending April 1990 was only 8.78% as reflected in the monthly surveillance report filed with this Commission. This return is only slightly higher than the return any individual can get today on a government insured investment. As the chief financial officer of Gulf Power Company, it is my responsibility to see that the price of our product is sufficient to sustain the required level of service to our customers and to provide a reasonable level of return to our stockholders.

Therefore, Gulf Power Company is requesting

additional revenues of \$26,295,000 to achieve an 1 overall rate of return of 8.34%. Without this 2 increase, Gulf cannot restore its financial integrity. 3 That concludes my summary. 4 MR. HOLLAND: Tender Mr. Scarbrough for cross 5 examination. 6 MR. BURGESS: Commissioners, I'd like to start 7 with a guestion that Mr. Shreve had asked of Mr. 8 McCrary, and it involves executive salaries and 9 compensation. Mr. Holland has provided us with copies 10 from 10K, is that correct? 11 WITNESS SCARBROUGH: Yes. 12 MR. BURGESS: For '86 through '89. 13 COMMISSIONER GUNTER: Do we all have it? 14 15 MR. BURGESS: No, you don't have it, we just got them this morning. And what I'm getting at is how 16 you would like to proceed. What I was intending to do 17 18 was sort of use this to develop information which I was going to seek, probably necessarily through some kind 19 of late-filed, only because I would be surprised if Mr. 20 21 Scarbrough has the detail that we were going to look for. 22 I could either make copies of this and pass 23 them out so that we all have something to look for, in 24 which case I would defer cross, if I could, and come 25

back, perhaps after the Air Force has finished their 1 cross examination, or something like that. Or simply 2 go through the rest of the cross that I have and deal 3 with it later. However you would like to proceed on 4 5 that. COMMISSIONER GUNTER: Well, in looking at the 6 10Ks, if I'm not mistaken, somebody, I don't know who 7 to ask the question to, but the 10Ks is a summation of 8 total cash benefits that would be received by any 9 executive employee -- and in you all's case, I believe 10 in reviewing the 10K, it was three of the senior 11 executives getting total cash benefits, wasn't that 12 13 right? 14 WITNESS SCARBROUGH: It would be five, the top five. 15 16 COMMISSIONER GUNTER: Was it five? WITNESS SCARBROUGH: Yes. 17 COMMISSIONER GUNTER: I'm sorry, I thought it 18 19 was -- well, however many, but that's total cash. And I think the thrust of the questioning yesterday had to 20 do with the base cash salary and what the components 21 were, what the individual components were that arrived 22 at the total cash benefits as shown on the 10Ks. 23

we were going to ask about noncash compensation and

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MR. BURGESS: Exactly, Commissioner. And then

then talk about the projections of it. But this --1 COMMISSIONER GUNTER: If that's the thrust 2 that you're trying to go to, the 10Ks are not going to 3 get there. 4 MR. BURGESS: You're right, other than it is 5 just going to be what would be included in this 6 breakdown, just kind of as a guide to what we were 7 seeking to get. But you're right, that is a 8 possibility, simply construct here, theoretically, some 9 type of exhibit that would present the information that 10 11 we're seeking. COMMISSIONER GUNTER: Sorry, I thought that 12 was what was asked for yesterday. 13 CHAIRMAN WILSON: Why don't you proceed with 14 your other cross examination and have somebody from 15 Staff go ahead and duplicate those and get to it at the 16 end of cross examination. 17 18 MR. BURGESS: All right. 19 And perhaps we may not need, we're going to go ahead and make the copies, in the event the Commission 20 21 might find them useful. Apparently Mr. Scarbrough, I think, can put 22 23 together just from discussion the information we're seeking in some type of late-filed exhibit. 24

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WITNESS SCARBROUGH: Steve, let me ask you

about that. Is this the last time we're going to talk 1 about this as far as -- before we prepare this? 2 MR. BURGESS: No, I don't think so. 3 WITNESS SCARBROUGH: Okay. Okay. I just want 4 to make sure we don't prepare something that is not 5 what you want. 6 7 MR. BURGESS: Okay. CROSS EXAMINATION 8 BY MR. BURGESS: 9 The first question I have, Mr. Scarbrough, 10 relates to rate case expense, Issue 56 in the 11 12 Prehearing Order. When do you anticipate, when would you 13 anticipate rates would be established or implemented as 14 a result of the hearings that we're engaged in right 15 now? 16 I would assume sometime in October. 17 In October of '90? 18 Q Of '90. 19 20 And when were rates last implemented, a change 0 21 in rates -- a change in base rates last implemented? I think it was December, 1984. 22 23 0 1984. So it will have been about six years since a change in base rates, is that correct? 24 25 A That's correct.

1	Q And you are seeking to amortize any rate case
2	expense that's allowed through this base rate change
3	over two years, is that correct?
4	A That's correct.
5	CHAIRMAN WILSON: What was the amortization
6	period allowed in the last rate case?
7	WITNESS SCARBROUGH: Two years.
8	Q (By Mr. Burgess) You would agree, would you
9	not, that while recognizing that all expenses
10	fluctuate, if you establish an amortization period
11	that's shorter than the actual time for which rates are
12	collected, that there is something of and over
13	amortization of that individual item, is there not?
14	A It would be but, you know, that is not the
15	case in this particular event here. And our assumption
16	is that the two-year amortization is appropriate.
17	Q But if it turns out to be that you stay out
18	longer, then you've got an expense that's continuing to
19	be in the rates that were established, to be buried
20	somewhere in the establishment of the rates that no
21	longer exist? I mean, it's already achieved full
22	recovery, is that correct?
23	A That's correct. On the other hand, if you
24	have another rate case prior to that time, then you
25	don't fully recover all those rate case expenses that

1	you get in that rate case.
2	Q And you had a two-year amortization last time,
3	and you've been out for six years?
4	A That's correct. However, I would just point
5	out, we chose the two years. We didn't just pull this
6	out of a hat. We chose the two years for two reasons:
7	Number one, that's what the Commission last allowed;
8	and, primarily, number two, is you look over the last
9	ten years we've had five rate increases and five into
10	ten gives you two, and that's how we arrived at two
11	years. We had a rate case in 1979, in 1981, '84.
12	Q Some of those rate cases you received
13	increases that were substantially below that which you
14	sought, is that not true?
15	A Yes. Nevertheless, that didn't reduce the
16	amount of th cost of asking for the rate increase.
17	COMMISSIONER BEARD: I've got to back up to
18	something you said. Your comment was that to the
19	extent that, for example, the hypothetical you amortize
20	over three years, and you come back for a rate case in
21	two years, you just eat that?
22	WITNESS SCARBROUGH: Well, that's correct.
2 3	COMMISSIONER BEARD: I don't think that is.
24	WITNESS SCARBROUGH: Well, you eat it unless
25	it's included somehow or another in your test year.

1	COMMISSIONER BEARD: Well, I don't
2	WITNESS SCARBROUGH: In other words
3	COMMISSIONER BEARD: I haven't done an
4	electric rate case before. I've done a lot of water
5	and sewers and we deal with unamortized rate case
6	expense all the time.
7	WITNESS SCARBROUGH: Let's put it this way:
8	There is a method where you would not lose it. There's
9	a method where you would lose it. If you include the
10	unamortized balance in your rate base, and those kind
11	of things, you could recover.
12	COMMISSIONER BEARD: So it's not automatically
13	eat?
14	WITNESS SCARBROUGH: Not automatically.
15	COMMISSIONER BEARD: That's what I understood.
16	Q (By Mr. Burgess) But it is automatic that
17	you'd overamortize if you were out longer than the
18	duration set for the amortization of the rate case
19	expense? There's no vehicle to recapture that, is
20	there, unless you put it in some type of account
21	whereby you pay it back the next rate case?
22	A That's probably true.
23	CHAIRMAN WILSON: What is the period of time
24	under the revised Chapter 366 from last year for filing
25	of minimum I mean, how often are you going to

1	regularly be in front of the Commission?
2	WITNESS SCALBROUGH: Well, we would have had
3	to be in front of the Commission in 1990 irrespective
4	of this rate case, because we would have been required
5	I think we were the first ones required to file
6	MFRs, notwithstanding this rate case. so we would have
7	been before the Commission in any event in 1990,
8	without this rate increase.
9	CHAIRMAN WILSON: When will be the next time
10	you'll be required to be in front of the Commission
11	under those statutes?
12	WITNESS SCARBROUGH: My understanding, it's
13	1994.
14	Q (By Mr. Burgess) Mr. Scarbrough, can I get
15	you to look at Issue 69 in the Prehearing Order, Page
16	38?
17	COMMISSIONER GUNTER: 69?
18	MR. BURGESS: Yes, sir.
19	Q (By Mr. Burgess) This is just verification of
20	a number. Is 263,000 the amount of the A&G expenses,
21	production-related A&G expenses, related with Plant
22	Scherer?
23	A Yes.
24	Q Okay. Then if I could get you to move on to
25	Issue No. 90 on Page 45.

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A Okay.

Q Would you please explain the adjustment that was made that's at issue here, or would you like a more specific question? I don't know whether that troubles you, the generality.

- A You mean the --
- Q The adjustment. Did you make an adjustment for an overall accrual of uncollectibles?
  - A Yes; yes.
  - O And is it correct that --
- A Wait a minute. When you say make an adjustment for an overaccrual, I suppose that was the case. We felt like we were accruing the right amount each year, and what we did was change the method of doing it. We went to an aging method, and we went to the aging method, which we felt was a better method. We determined that we had about \$800,000 too much in accumulated reserve for allowing for bad debts, and we adjusted that out.
- Q So the way you adjusted that out was basically take a one-time shot, I suppose, to correct the excess that was in the reserve balance?
- A That's correct. Whenever we debited the reserve and credited expense for \$813,000, which actually gave us a negative amount for 1989.

A negative reserve balance? 1 Q 2 A Expense. Negative expense for '89. And according to 0 3 your filing in the tax savings refund for the 1989 4 5 billings, you don't see a refund as being proper, is that correct? 6 Not hardly, because we earned 10.81%. 7 So this will basically be a negative expense 8 that will be reflected in a year that will not -- this 9 negative expense will not go back to the ratepayers, so 10 to speak, is that correct? 11 Not for 1989. Well, I say it won't. I would 12 assume that it wouldn't, but I reckon there's always 13 that potential. 14 Based on Gulf's filings? I mean, it might be 15 challenged by certain parties, but --16 Probably you, but in any event -- on the other 17 A hand, though, when you look at, let's say, 1985, we 18 were allowed -- I don't remember the exact figure, but 19 it was in the neighborhood of a half-million dollar 20 21 expense, we wrote off something like -- (Pause) 1985 our bad debt expense allowed was \$523,000. That's what 22 we recovered from the customers in '85 as a result of 23

the '84 rate case. We wrote off \$622,667. The next

year, 1986, we also recovered \$523,000 from our

24

1	customers as a result of the 1984 case, which was the
2	amount allowed, and we wrote off \$867,258. So this
3	thing cuts both ways.
4	Q And that's part of those expenses that you
5	cited are part of what led to the excess in the
6	reserve, is that correct, that you then wrote off in
7	1989?
8	A The write-offs and the accruals together, when
9	you take the write-offs and the accruals, of course the
10	accrual increases the reserve, the write-off decreases
11	the reserve. When we got to 1989, changed the method
12	in the aging of the accounts receivable, we determined
13	that we had, based on that aging, we had \$813,000 too
14	much in the reserve.
15	Q Okay, I'm sorry. The numbers you read off for
16	1985 and 1986 were write-offs and not the accrual
17	amount, is that correct?
18	A I read both. What we
19	Q The larger of the two amounts were the
20	write-offs?
21	A Wait a minute. You're trying to compare
22	accrual see, one time you're trying to state what
23	I'm going to recover in 1989 from the customer, but you
24	can't do that. You can't compare the accrual to the

write-off. If you're going to start going like you're

1	trying to do, compare what I'm going to recover from
2	the customer, you've got to back and see what I really
3	recovered, not what I accrued in 1985. What I read off
4	was what I recovered from the customer, not what I
5	accrued.
6	Q I'm afraid you're misunderstanding what I'm
7	trying what I'm trying to do is understand your
8	testimony now. I'm not suggesting anything from the
9	testimony presented by our witnesses. I'm simply
10	trying to find out what you were saying. And the
11	numbers you read off were the accrual amount as a
12	result of amount allowed.
13	A Let me read you the accrual amount. If for
14	1985 we were allowed 523, we accrued 592,188 and we
15	wrote off 622,667.
16	I was anticipating your point there, I'm
17	sorry.
18	CHAIRMAN WILSON: That was for '85?
19	WITNESS SCARBROUGH: Yes, sir.
20	CHAIRMAN WILSON: What about '86?
21	WITNESS SCARBROUGH: '86 we recovered
22	523,000.
23	CHAIRMAN WILSON: Is that your accrual?
24	WITNESS SCARBROUGH: No, sir. That's what
25	was approved in the '84 case. We accrued 969,307, and

1	we wrote off 867,258.
2	Q (By Mr. Burgess) And when you say
3	"recovered", what you're saying is that amount was
4	included in the previous base rate case?
5	A That's exactly right. Which is what we
6	recover, or we can recover. That's what the base rates
7	are set on.
8	Q Well, that's assuming all other factors
9	remain constant.
10	A Just for that particular piece only by
11	itself.
12	Q Right. And not recognizing the flow from one
13	expense into another or revenues
14	A Recognizing anything
15	CHAIRMAN WILSON: Whoa, whoa, whoa. For the
16	court reporter and for my sake, let's have a question,
17	and when the question is over, then let's have an
18	answer, and when the answer is over, then we can have
19	another question.
20	MR. BURGESS: Yes. That's a point well
21	taken. I apologize for my part I aplogize for Mr.
22	Scarbrough, too. (Laughter)
23	Q (By Mr. Burgess) Was there a possibility
24	would it be an alternative, alternatively proper to
25	have dealt with the excess reserve on an ongoing basis.

1	In other words, rolled it in as into a factor into the
2	accrual for the future?
3	A Beginning at what point in time?
4	Q Beginning at 1989, beginning at the point at
5	which you changed the accrual method.
6	A The entry we made was the absolute way, we
7	changed the method of doing it and based on that method
8	we got the reserve balance right. That's the only way
9	to do it. We could have done it
10	COMMISSIONER BEARD: Time out a minute. Time
11	out on minute. I want to confess ignorance here and
12	get a little help. I understand recovered is actually
13	the dollars you got back from the ratepayers.
14	WITNESS SCARBROUGH: Yes, sir.
15	COMMISSIONER BEARD: Help me understand the
16	relationship of accrual and you wrote off.
17	WITNESS SCARBROUGH: Well, what we put on our
18	books many times is different than what the Commission
19	approves.
20	COMMISSIONER BEARD: I understand that. I
21	understand recovered, that's fairly simple for me.
22	WITNESS SCARBROUGH: What do you do in a
23	reserve for bad debts? You try to estimate in any
24	particular year how much of your revenues for a
25	narticular year let's say '86 are going to be

1	uncollectible.
2	COMMISSIONER BEARD: And that's what you
3	accrue on the books?
4	WITNESS SCARBROUGH: And you charge that to
5	expense and put it in the reserve, and let's say it was
6	for '86; that's one entry that you do that. And then,
7	obviously, as something actually becomes uncollectible
8	during that year, you write that off by charging the
9	reserve and crediting the accounts receivable.
10	COMMISSIONER BEARD: So in '85, you
11	underaccrued based on what you wrote off?
12	WITNESS SCARBROUGH: Yes, but the thing you
13	have to remember is what you're accruing is based on
14	how much you think you're going to not recover of the
15	'86, let's say revenues, but the write-offs could be
16	for a prior year, like it will be for a prior year.
17	COMMISSIONER BEARD: But accrual, you have
18	write-offs over a span of time, four or five years, you
19	can underaccrue because you wrote off more than you
20	actually accrued or vice versa?
21	WITNESS SCARBROUGH: Yes, sir.
2.7	COMMISSIONER BEARD: Okay.
23	WITNESS SCARBROUGH: That's right. Over a
24	long period of time, hopefully it balances out.
25	COMMISSIONER BEARD: Because you have got

multiple years involved in any given time.

WITNESS SCARBRUOGH: Yes, sir.

Q (By Mr. Burgess) Okay. And if you would, if I could ask you again to address the question I asked of whether it's permissible or theoretically possible to have dealt with the excess that you found in the reserve as a result of changing the accrual method by accruing somewhat less over a number of years in the future as opposed to taking a one-time shot to the account in the year at which you changed the accrual?

A You could have done that. I don't think that's the proper accounting procedure, I wouldn't reflect it as being. But that would be an option if you wanted to sort of transition it in, but we wanted to get the reserve balance correct in that particular year so we would have it right for going forward because we changed the method in 1989 to an aging method.

Q What goes into the determination as what's correct? Are there accounting principals that apply that dictate one or the other methods of approaching this particular problem?

A Yes, there are. There is generally accepted accounting principals that, you know, that talk about this. But what we went through is an aging method,

which basically takes the current month and then the 1 2 four succeeding months, tries to determine, based on the past 12-month history for each of those current, one month, two month, three month, four month in 4 arrears, get that relationship, the percentages; 5 compare that to your accounts receivable balance just 6 for that one month; multiply, come up with what you 7 think the reserve ought to be, then you compare that 8 with what the reserve is, and you make an adjustment. 9 The adjustment we made in 1989, we now make that 10 adjustment the same way every single month, January of 11 '90, February, March, from now on, we'll do it the same 12 way. We'll make the calculation, compare it to the 13 balance in reserve, and either take in the -- add to 14 the reserve or reduce the reserve each month as we go 15 16 along. The whole idea is you try to get -theoretically, if you can do it precisely, which you 17 cannot, obviously, you know, accounting is not a 18 science, but the whole idea, any point in time, the 19 balance in the reserve should reflect the amount of 20 your accounts receivable that you're not going to 21 22 collect at any point in time. CHAIRMAN WILSON: If you had changed methods 23 that indicated you had a deficit in the reserve, would 24

FLORIDA PUBLIC SERVICE COMMISSION

you have tried to make it up in a single year?

1	WITNESS SCARBROUGH: Yes.
2	COMMISSIONER BEARD: Let me go just a little
3	further. Explain to me what happens when you've got
4	\$800,000 if I got my numbers correct roughly
5	shift in '89 as opposed to a \$200,000 shift, in 89, '91
6	and '92, okay, if you took the alternative?
7	WITNESS SCARBROUGH: Yes, if you
8	COMMISSIONER BEARD: If you took the
9	alternatives?
10	WITNESS SCARBROUGH: That just means that
11	you're, had you wanted to phase this in, rather than
12	reducing your expenses by \$800,000 in 1989, you reduced
13	them by 200, and 200, and 200, and 200.
1 4	COMMISSIONER BEARD: I understand that. Now,
15	the question then becomes, what is the impact to the
16	test year of the two opposite extremes? What happens?
17	In other words, you have a \$800,000 excess reserve
18	I've got to go slow, okay? And it disappears in one
19	year?
2.0	WITNESS SCARBROUGH: Okay, if everything else
21	would have been
22	COMMISSIONER BEARD: Everything else?
23	WITNESS SCARBROUGH: if everything else
2.4	was constant, what you would have had, you would have
2.5	had a gredit of \$200 000 in 1990 which would reduce

your expenses by the \$200,000, which would increase 1 your net operating income. 2 COMMISSIONER BEARD: In lieu of that, you 3 have an \$800,000 expense reduction in '89, which gives 4 you negative expense. 5 WITNESS SCARBROUGH: Yes. 6 COMMISSIONER BEARD: So you've got about, for 7 the purposes of the test year, you have got about a 8 \$200,000 swing in expenses, comparing the two methods? 9 WITNESS 3CARBROUGH: I reckon, if you had 10 done it over a four-year period. 11 COMMISSIONER BEARD: Right. If you do it 12 over two years, it's \$400,000? 13 WITNESS SCARBROUGH: But remember. Remember, 14 what you're trying to accomplish here is not get your 15 expense right, that's not what you're trying to 16 accomplish. Let me make this accrual, it's not to get 17 18 the expense right. What you're trying to do is get the reserve 19 balance right compared to the accounts receivable; and 20 whatever extent it takes to do that, that's what your 21 expenses are. 22 23 Q (By Mr. Burgess) Mr. Scarbrough, does magnitude have anything to do with the way you would 24 25 handle that correction in the reserve balance? If it

1	were of a far greater significant magnitude, would that
2	make a difference as to how would you determine that
3	the correction should be made?
4	A I don't think so. I reckon if it was a, you
5	know
6	Q Several million?
7	A Few million dollars, or maybe not that high,
8	but I mean if it was significant enough, could you make
9	some kind of case for it. But we made the correct
10	entry, accounting entry, no question in my mind about
11	that.
12	Q In the nonpension postretirement benefits, in
13	switching to an accrual method from a pay-as-you-go,
14	when that switch was made, there was a significant
15	deficienc; in the reserve there, wasn't there?
16	A Well, it's not a reserve. What we did there
17	is changed methods again.
18	Q Yes.
19	A From a pay-as-you-go. Which meant that we
20	started accruing, based on actuarial assumptions, to
21	expense
22	Q So then you have a much greater
23	REPORTER: I'm sorry, I didn't hear you?
24	Q I shouldn't have said anything. Go ahead.
25	A We started expensing the postretirement

1	benefits based on an actuarial bases, so we can proper
2	match revenues, proper match expenses, make sure that
3	the expenses reflected the services that were received
4	in that particular year.
5	Q And so then you had a deficiency, under that
6	new method, you had a deficiency in the liability
7	associated or, excuse me that had actually
8	accrued over a number of previous periods, is that
9	correct?
10	A You had an unfunded of liability, yes.
11	Q And you had to make that up, you had to do
12	something to correct that unfunded liability, is that
13	correct?
14	A Yes.
15	Q And you dealt with that, basically, by an
16	additional amount of accrual on a going-forward basis?
17	A Yes.
18	COMMISSIONER GUNTER: Are you through with
19	that one, Steve?
20	MR. BURGESS: Yes, sir.
21	COMMISSIONER GUNTER: I was going to get you
22	to raise your hand when you get through.
23	MR. BURGESS: Okay.
24	COMMISSIONER GUNTER: Mr. Scarbrough, I'm not
25	finding any fault for what you all did when you began

1	to accrue for postretirement benefits, because
2	recognizing where FASB is with their exposure draft and
3	their history of once it gets exposure draft, that's
4	what you're going to see. Does the Staff have a copy
5	of your actuarial reports, with complete assumptions
6	and what have you, that your actuary made on your
7	postretirement benefits accrual?
8	WITNESS SCARBROUGH: I think they do, sir.
9	COMMISSIONER GUNTER: Could you tell me just
10	very briefly what items are covered in there for
11	postretirement? For instance, have you got life
12	insurance in there?
13	WITNESS SCARBROUGH: We have just got two,
14	medical benefits and life.
15	COMMISSIONER GUNTER: Medical benefits and
16	life insurance?
17	WITNESS SCARBROUGH: Yes, sir.
18	COMMISSIONER GUNTER: What's the amount?
19	What's your liability in that account today? Did they
20	tell you that? Your total liability?
21	WITNESS SCARBROUGH: Let's see if we can find
22	it, please. (Pause)
2 3	COMMISSIONER GUNTER: And the reason for
24	asking that question, Mr. Scarbrough, I read the
25	exposure draft that FASB has out, and there's some

1	discussion of whether they're going to allow you 15
2	years or 20 years to catch up. And at the same time
3	period, because of past accounting practices, you know
4	which were certainly appropriate in the time period of
5	expensing versus accruing for that, you've got to get
6	some idea as to what sort of basis the actuarial folks
7	had on escalation of health insurance, those kinds of
8	things that I would be interested in learning about.
9	Does Staff, do you know if Staff has a copy
10	of that actuarial report?
11	MS. RULE: Commissioner, Staff has a copy,
12	it's in your exhibit pile as No. 425.
13	COMMISSIONER GUNTER: 425, all right.
14	MS. RULE: That's the actuarial report of
15	postretirement benefits as of 1-1-89.
16	COMMISSIONER GUNTER: All right. Do you
17	treat this is going to get to be a generic thing, I
18	think, with the Commission as you move forward because
19	this is going to be big bucks. Do you treat your
20	postretirement benefits fund the same way that you
21	treat your cash pension? In other words, is that a
22	funded reserve?
23	WITNESS SCARBROUGH: Today, it's not. We
24	did. We've never funded any of the life portion of
25	this reserves but us uses allowed to fund some of the

medical accrual.

COMMISSIONER GUNTER: What would be the difference in, for instance, federal law established, I think, that you must fund your pension, your cash pensions, up to ERISA standards, to that minimum, you must fund that because recognizing the liability.

Now, what would be the difference if you have a noncash benefit, which translates itself to cash when an employee retires, what's wrong with the philosophy, of following that philosophy and requiring that that be funded, a funded reserve, versus just being on the books and the cash being used for other purposes?

mothing wrong with the philosophy, that's the exact philosophy that should be applied. That's the philosophy that we would like to apply. But the life and medical benefit plans are not what they call a "defined benefit plan" like the pensions are. And that's the reason that, thus far, the IRS will not allow us to fund that.

They did allow us to fund, as I said, some of the medical. Until the laws are changed, we're not going to be able to fund that.

There is, you know, there's a lot of bills -COMMISSIONER GUNTER: Well, why can't you

1	fund it, because of the tax? What precludes you
2	WITNESS SCARBROUGH: Okay, well, wait a
3	minute
4	COMMISSIONER GUNTER: There is no federal law
5	that would preclude you from funding it.
6	WITNESS SCARBROUGH: You're right. You're
7	right. We cannot fund it, we cannot fund it and get a
8	tax deduction.
9	COMMISSIONER GUNTER: Okay.
10	WITNESS SCARBROUGH: We could fund it, as you
11	suggest, we could fund it but we would not get a tax
12	deduction for it.
13	COMMISSIONER GUNTER: You don't get a tax
14	deduction for it with the accounting treatment that you
15	utilize today, do you?
16	WITNESS SCARBROUGH: You don't, not until you
17	fund it, no, that's correct.
18	COMMISSIONER GUNTER: Okay. So it really
19	doesn't matter, you don't get a tax deduction for the
20	accounting treatment that you afforded it, whether you
21	fund it or don't fund it, do you?
22	WITNESS SCAREROUGH: Yes, we get a tax
د 2	deduction for the amount that we fund. Because, see,
2.4	even though we're accruing one amount, we're actually
25	funding it to the extent we're paying out for medical

1	and life. So we do get a tax deduction for that, but we
2	don't get a tax deduction for the total amount of the
3	accrual.
4	COMMISSIONER GUNTER: Could you give me a
5	copy of any correspondence you've got as a late-filed
6	exhibit with the service on this? You're saying the
7	Internal Revenue Service won't let you or they will let
8	you, or what have you?
9	WITNESS SCARBROUGH: They wouldn't let you do
10	it and take it as a tax deduction.
11	COMMISSIONER GUNTER: All right, would you
12	give me, would you provide us as a late-filed exhibit
13	the correspondence that Gulf has had with the Internal
14	Revenue Service regarding your accounting treatment on
15	this?
16	MR. HOLLAND: Commissioner Gunter, we
17	provided as a late-filed in the tax refund docket
18	WITNESS SCARBROUGH: Wait a minute, no,
19	that's not what he's asking for.
20	COMMISSIONER GUNTER: No, no.
21	WITNESS SCARBROUGH: What he asked for there,
22	and we gave him, was our requested transfer from the
23	pension fund forward.
24	MR. HOLLAND: You're right, I'm sorry.
25	WITNESS SCARBROUGH: And I don't know if

1	we've got any correspondence, we've got income tax
2	regulations that are pretty clear.
3	COMMISSIONER GUNTER: Well, if we don't have
4	any correspondence, if you haven't been
5	WITNESS SCARBROUGH: And we may have some
6	correspondence, I don't know.
7	COMMISSIONER GUNTER: Okay. Then I have to
8	tell you, with my NARUC activities, I'm meeting with
9	IRS on this issue. And that's the reason I want to se
10	if, in fact, you all have made the request to allow yo
11	to fund that postretirement benefit
12	WITNESS SCARBROUGH: I can
13	COMMISSIONER GUNTER: to give it the same
14	treatment. Because logic would tell me that you would
15	want to treat it the same way, because it is a
16	liability that should be funded.
17	WITNESS SCARBROUGH: You can rest assured
18	that we have requested that and we were allowed to do
19	that; they withdrew the letter ruling and we can't do
20	it now. But we'll get you a copy of that
21	correspondence.
22	COMMISSIONER GUNTER: All right, fine, I
23	will appreciate that.
24	CHAIRMAN WILSON: Excuse me, do you have an
25	outstanding request?

1	COMMISSIONER GUNTER: Yes. I would like to
2	have a late-filed exhibit, could we have a number?
3	CHAIRMAN WILSON: 549.
4	COMMISSIONER GUNTER: The IRS/Postretirement
5	Benefits.
6	(Late-filed Exhibit No. 549 identified.)
7	CHAIRMAN WILSON: Mr. Scarbrough, on the
8	nondeductability of the accrual in terms of taxes, if
9	you're accruing an amount and you're paying out
10	benefits for which you do get a max deduction, is the
11	amount that you don't get a tax deduction on the
12	incremental difference between what you paid out and
13	what you accrued?
14	WITNESS SCARBROUGH: Yes.
15	CHAIRMAN WILSON: All right.
16	MR. BURGESS: Commissioners, I have copies
17	now of the pages, excerpts, from the 10K that I would
18	like to pass out. And they may just be marginally
19	useful as far as trying to develop the information that
20	we're looking for; and perhaps, I don't know, the
21	Commission may have some refinements, also.
22	CHAIRMAN WILSON: Why don't we take a
23	five-minute break and you hand those out and then we
24	can take that subject up.
25	MR. BURGESS: Very good.

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Q (By Mr. Burgess) Mr. Scarbrough, you've provided us with information from the 10K on executive salaries. And as I see it, for each of five specific individual officers, there is listed cash compensation, which includes the PIP program and Employee Savings Plan, Stock Ownership Plan, Would you explain the Stock Ownership Plan, please?

A The -- none of these figures that you're looking here in the stock ownership include any figures with the Stock Ownership Plan because of the stock options that are issued to certain level employees because they have no value until the employee actually exercises those stock options. And the redemption value of those stock options, they are probably \$5 a share higher now than the present market value of the selling company stock. So they really have no value until you, in fact, you know, exercise them. Then they have value. Then they would be income, of course, to the individual who exercises them. They've got potential value, but no actual value until they exercise them.

- Q How is the redemption determined?
- A I'm not -- I can't tell you exactly how it's

1	determined. Bob Jackson could probably tell you how
2	that's determined and he'll be one of the rebuttal
3	witnesses, but I don't know exactly how that is
4	determined, but I think it's probably I think it's
5	like 29, the last time that they issued them, versus
6	whatever the market is today, 24, \$25. To my knowledge
7	there's never been any of them exercised.
8	Q Never since the plan has been
9	A That's right because it was a relatively new
10	plan.
11	Q And, of course, that would be Southern
12	Company stock?
13	A Yes.
14	MR. BURGESS: Commissioners, I was hoping to
15	see if I could get from Mr. Scarbrough some type of
16	exhibit that would break out the various types of
17	compensation for the years that are provided, that have
1.8	been provided through the document that we've
19	distributed. And also for projected 1990.
20	COMMISSIONER BEARD: Can I ask a quick
21	question?
22	Somewhere in my memory bank there are two
23	components of the what's been termed a bonus but
24	performance incentive, isn't there? There is a

component associated with the general performance of

the Company and then there's a performance associated with the performance of the individual?

WITNESS SCARBROUGH: There was beginning in 1989. There are two. One of them is called the PIP, "The Productivity Improvement Frogram," which is limited to probably 12 to 15 employees at Gulf Power Company. And then there is the "Performance Pay Plan," what we call the "PPP Plan." And that, in 1989, was available to your exempt employees. And in 1990 will be available both to your exempt and nonexempt employees but not available to the covered, the union employees.

to delineate is dollars -- and I'll use the term
"bonus." I don't mean to be prejudicial with it, but
dollars in excess of base salary associated with the
general performance of Southern Company, I don't think
is where we were headed. I think it was more on
individual performance. Is that a separate figure?

WITNESS SCARBROUGH: The Performance Pay
Plan, which was initiated in 1989, has nothing to do
with Southern Company's -- the Southern Company's
performance. But the Productivity Improvement Plan
does, is tied to the Southern Company performance.

COMMISSIONER BEARD: It's tied to Southern

1	Company and to the individual goals established at the
2	beginning of the fiscal year?
3	WITNESS SCARBROUGH: At Gulf Power Company,
4	yes, that's correct.
5	COMMISSIONER BEARD: For an individual. In
6	other words, there is a way to delineate individual
7	performance?
8	WITNESS SCARBROUGH: Oh, yes. Yes.
9	COMMISSIONER BEARD: Okay.
10	MR. BURGESS: In addition, Mr. Scarbrough is
11	it possible to find out
12	WITNESS SCARBROUGH: Let me I want to make
13	sure that I fully answer Commissioner Beard's question.
14	In 1989 you had an individual component and a
15	corporate component of the Productivity Improvement
16	Program. The individual component had something to do
17	with the individual's performance. In 1990, in this
18	beginning in 1990, that individual component is no
19	longer there; it's just the corporate component. And
20	the corporate component really has nothing to do with
21	the performance of the individual. It's the
22	performance of the Southern Company.
23	COMMISSIONER BEARD: It probably works out as
24	well. I was more interested in historically, anyway.
25	WITNESS SCARBROUGH: Yes, sir.

Q (By Mr. Burgess) Under this particular
reporting method, how would you deal with it when if
individuals redeem their stock options under this plan?
Would it go into the following year? I mean, would you
come up with some type of
A It would go into the year that they exercised
it.
Q Okay. So it would likely be the year
following the year at which they earn the particular
stock option, would that be correct?
A No. I think these stock options have like, I
think ten years. You could go ten years and never
exercise the thing. I mean if you have got a \$29
redemption price and the stock never gets to a buck-29,
nobody's going to exercise it. It has a potential
value but it may not really have an absolute value, and
that could just depend on what the the stock does.
Q Is there a lapsing mechanism on the options?
A Ten years.
Q Ten years. So they accumulate for ten years?
A Well, I mean, if you get one in 1989, it
expires ten years later.
COMMISSIONER GUNTER: Let me ask you a
question about that.

How would you show -- for instance, I think

1	the one that I looked at in your filing is the price is
2	something less than \$22. And that's where the three
3	folks were illustrated. That was Horton, McCrary and
4	somebody else and Parsons. And the price was 2175
5	per share. And that's on 3-7 of your filing in your
6	Section F. That's the 10-K I'm looking at here.
7	WITNESS SCARBROUGH: Could we get that
8	please, sir?
9	COMMISSIONER GUNTER: I'm not going to talk
10	about the numbers. I just want to talk about the
11	operation.
12	WITNESS SCARBROUGH: All right.
13	COMMISSIONER GUNTER: If the price were 3175,
14	would you show that in the year they exercised at \$10 a
15	share?
16	WITNESS SCARBROUGH: Yes.
17	COMMISSIONER GUNTER: All right. Then what
18	would you do if, in fact, they held on to the stock?
19	Because the only cash they would receive is if they
20	bought it and then in turn sold it.
21	WITNESS SCARBROUGH: You would do it when
22	they exercise the option whether they sold it or not,
23	it would be then.
24	COMMISSIONER GUNTER: It would show it as a
25	cash benefit. And if you fell on hard times and all of

1	a sudden it went down to ten, that's just their
2	problem.
3	WITNESS SCARBROUGH: That's exactly right.
4	Although, you would have established a basis for it at
5	the redemption value because you have got income, and
6	then if it went down, you would have lost money but at
7	lease you get a tax deduction for it.
8	COMMISSIONER GUNTER: All right. I
9	understand. I just wanted to understand what the
10	mechanism was there, whether you recorded the losses,
11	too.
12	WITNESS SCARBROUGH: No. No, sir.
13	Q (By Mr. Burgess) Is the redemption value
14	adjusted annually?
15	A The redemption value?
16	Q Yes.
17	A I'm not too sure, Steve. Mr. Jackson could
18	I don't think that it is. I think once you get the
19	issue for 1989, I think that redemption value is fixed
20	but I'm not absolutely sure of that, and Mr. Jackson
21	can answer that question.
22	Q It's fixed for the options that you earn for
23	1989, but then 1990's would be adjusted for some
24	A Could be. That's my understanding, but you
25	may want to verify that with Mr. Jackson.

1	Q	Do each of these individuals receive the same
2	number of	options or options for the same number of
3	shares?	
4	A	No.
5	Q	Would all have the same redemption price?
6	А	Yes.
7	Q	Can you make available in this the number of
8	shares the	at each of the individuals receives options
9	for in the	at given year?
10	A	By year?
11	Q	Yes, sir.
12	A	Yes, we can.
13		MR. HOLLAND: Steve, let me clarify that.
14	You don't	want the number of the shares available to
15	them but	the number they actually
16		WITNESS SCARBROUGH: No, he wants
17		MR. BURGESS: No. I want the number of
18	shares for	r which they earned options in a given year.
19		MR. HOLLAND: Okay.
20	Q	(By Mr. Burgess) And then if you could also
21	provide th	ne redemption price, yes, the redemption price
2.2	in a giver	n year, for a given year's stock.
23	A	Okay.
24	Q	Now, as I understand it, what's presented
25	here does	not include various benefits such as

insurance premiums and that type of thing?

A Well, there are several differences. You can't tie this figure -- might as well go ahead and get this out in the open so we'll both have an understanding because if we don't, we come back you say that's not what you wanted -- you can't tie this figure in the 10-K to the W-2 Form and there are several reasons. Number one, included in the 10-K is some contribution by the Company to the Employee Savings Plan. It's included in the 10-K, but that's not taxable to the individual until he actually, you know, withdraws those securities upon his retirement or termination from the Company. So it's on here as a cash compensation, but it's not on his W-2.

Another thing you have to remember is, what's shown here, let's say an example 1989, wasn't paid to these employees in 1989, it was accrued in '89, and trued up in 1990. But it's the actual amount that they got paid, but they got paid in 1990, but it shows here in '89.

Q The individual being on the cash basis for tax reporting purposes?

A That's right. And then there are those differences. And then on the W-2 you have things like, I reckon the two -- you have, for instance, like the

personal use of an automobile would not be on here, but it would be on the W-2 Form. And also, as you said, there is a certain amount that is imputed as income if you have life insurance over, I think the figure is \$50,000, and that is not on here, but would be on the W-2 Form. So I'm saying you can't actually match tnese, and I just wanted you to have a clear understanding of that. 

Q Okay I appreciate that.

So in the breakout of trying to present a full compensation package of each of the individuals, would you be able to present certain benefits such as insurance premiums and that type of thing?

A Yes.

Q Okay. You have then listed below those that are identified individually, a group, executive officers as a group, and an amount for those. That group, for instance, in '86 includes eight persons.

That would be three in addition to those five listed, is that correct?

A Let me make sure that -- right, it would be three people in addition to the eight.

Q Okay.

A It would be three people in addition to the five totaling eight, I'm sorry.

1	Q Can you then, whether it's a column or a low,
2	simply lump the remaining three that would be included
3	here and they need not be identified individually?
4	A Well, basically, you want the same breakdown
5	for these three people as you want with the others.
6	Q Exactly. Yes, sir.
7	Q And I think that's all the information
8	COMMISSIONER GUNTER: For each of the years,
9	Steve, or the one year?
10	MR. BURGESS: Yes, sir. For each of the
11	years, including 1990, looking for some type of trend
12	or some type of examination on a trend basis.
13	COMMISSIONER GUNTER: Okay.
14	MR. HOLLAND: Mr. Chairman, let me just
15	inquire of Mr. Burgess. It was my understanding from
16	what Mr. Shreve said yesterday and in my conversation
17	with Mr. Burgess that this is requested under Issue 50.
18	Would that be a fair
19	MR. BURGESS: Yes.
20	MR. HOLLAND: reasonableness of salaries
21	and employee benefits?
22	MR. BURGESS: Right.
23	MR. HOLLAND: Okay.
24	CHAIRMAN WILSON: When will we be able to see
25	this?

1	WITNESS SCARBROUGH: We should tomorrow.
2	CHAIRMAN WILSON: Okay. So I'll give it the
3	No. 550. I'm not going to designate it a late-filed.
4	COMMISSIONER EASLEY: Is that all part of
5	549?
6	CHAIRMAN WILSON: Huh?
7	MR. HOLLAND: No.
8	CHAIRMAN WILSON: We've already gotten 549.
9	COMMISSIONER GUNTER: That was my effort.
10	CHAIRMAN WILSON: Because we'll see it before
11	the end of the hearing.
12	COMMISSIONER EASLEY: Oh, okay. You hadn't
13	giver it a number yet.
14	(Exhibit No. 550 marked for identification.)
15	MR. BURGESS: Okay. And just to make sure
16	what we're talking about, rather than the total
17	compensation, or in addition to the total compensation,
18	the breakdown into base pay and the amount under PIP,
19	PPP, et cetera.
20	WITNESS SCARBROUGH: Basically, as I
21	understand what you want to see is the 10K figure
22	broken down between base pay, incentives, other cash
23	compensation, and then other non- and then the noncash
24	ompensation, for a total. Which would basically give
25	you the 10K numbers plus your noncash compensation.

1	MR. BURGESS: Yes, thank you very much. And
2	that's all the questions we have of Mr. Scarbrough.
3	CHAIRMAN WILSON: Major Enders?
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1	CROSS EXAMINATION
2	BY MAJOR ENDERS:
3	Q Good morning, Mr. Scarbrough. I just have a
4	few questions for you. I want to visit with you on the
5	write-up of Gulf's portion of Plant Scherer, contained
6	on Pages 43 to 46 of your prefiled testimony. (Pause)
7	A Okay, sir.
8	Q The original cost of Plant Scherer, your
9	portion of Plant Scherer to develop, was 24.266
10	million? (Pause) It's on 44.
11	A This has to do with only the common
12	facilities for Plant Scherer. This is not all of Plant
13	Scherer by any means. This is just the common
14	facilities that go with our 6.25% of the total
15	four-unit plant of Plant Scherer at Georgia Power
16	Company. But that's right. That's the original cost
17	of 24,266,406.
18	Q And on the next page, Page 4, The Accumulated
19	Depreciation is approximately 3.8 million?
20	A That's correct.
21	Q But Gulf wants to include within rate base
22	the Scherer facilities at 29.132 million, correct?
23	A Which is what we had to pay for those, which
24	was the original, which was the cost of those

was the original, which was the cost of those facilities. It's the original cost plus the cost that

25

the Oglethorpe Power Corporation and the City of Dalton, there's a carrying cost for them carrying those facilities that were our share for the period from the time they had them and the time that we purchased them. That's the difference between the 24 and the 29.

2:

Q So basically, what you would term an acquisition adjustment for the interest or carrying charge?

A Well, it's not what I would term an acquisition adjustment. It's required by the Federal Energy Regulatory Commission that we account for it as a plant acquisition adjustment.

Q But would you agree with me that the original cost of the facilities, minus the accumulated depreciation, is some 8.68 million less than what Gulf wants to put in rate base?

A You're talking -- but you're talking about -and that's exactly right. The answer to that is yes.

And the 8 million you're talking about is the plant
acquisition adjustment. It is there because of an
accounting requirement that requires that when you
purchase an electric system that the difference between
the original cost, less accumulated depreciation -which is the book value on the books of the person that
you purchased it from -- and what you paid him for it,

you have to record as a plant acquisition adjustment.

However, it does not mean that that was in excess of cost. Because in this particular case, what happened in 1977, in 1980, Georgia Power Company sold common facilities to Oglethorpe Power Corporation in Georgia with the agreement that they would buy them back later when Unit 3 came on line.

When we purchased --

MAJOR ENDERS: Thank you, sir.

MR. HOLLAND: Let him finish, please.

MAJOR ENDERS: Okay, he can go ahead.

MR. HOLLAND: Okay.

A So when we purchased 25% of Unit 3, we also, in that agreement, agreed that we would fulfill Georgia's responsibility to buy our fair share that related to the 6.25%, which is 25% of the units times 25% of the ownership of Unit 3, which would be 6.25%. We agreed to fulfill their responsibility to buy those common facilities from Oglethorpe and Dalton.

Oglethorpe and Dalton had paid carrying costs that would have been paid by Gulf Power Company over this period of time from the time they purchased them up to the time that we bought them from 1977 up through 19 -- or '77 and '80 up through 1987. And all we did was reimburse them their carrying costs because it surely

1	would not be proper for them to pay the carrying cost
2	on something that belonged to Gulf Power Company.
3	Q Let me see if you agree with this question.
4	Would you agree that the interest or carrying charge
5	represents a claim for so-called regulatory lag?
6	A No.
7	Q Would it be fair to say that it's
8	well-settled that utility plant added to rate base is
9	added in the amount of the original cost minus
10	accumulated depreciation?
11	A No. That's absolutely not. We've added the
12	plant acquisition adjustment is part of this rate base.
13	Q Doesn't the accumulated depreciation
14	represent funds that have already been paid to Gulf by
15	the ratepayers?
16	A No. See, this accumulated depreciation
17	wasn't on Gulf's books, this was on Oglethorpe and
18	Dalton's books. The truth of the matter, if you really
19	get down to the absolute truth of the matter, it wasn't
20	actually on their books. Some of it was on their
21	books, it was on there wrong, and Dalton didn't even
22	have any depreciation on their books but we're required
23	to estimate that depreciation.
24	Q Aren't we geting a new set of ratepayers to
25	pay it a second time?

First of all, I do not know how Oglethorpe and Dalton treated this. But let's just assume --first of all, I'll assume they're unregulated, so to speak, like most municipals and cooperatives are, for ratemaking purposes. However, let's just assume that they did recover these carrying costs, this depreciation, during this period of time that they held it, from their customers. 

When we purchased it back, we paid them those dollars. If their regulation is being done properly like it would be done in this Commission, they would have to give that money back to those same customers. So it's a zero cost to those customers. So they break even. And now we have it on our books.

Their customers were made whole, we paid our fair share for those common facilities. There was no profits involved here or anything like this. This is not like you have in some water and sewer cases, where a guy sells it and makes a big profit. This was not the case. The irtent of this agreement was that you purchase these common facilities at cost. That's exactly what we did.

MAJOR ENDERS: I have nothing further, Mr. Chairman.

COMMISSIONER GUNTER: Let me just follow up

	Just 100 a second. Mr. Bear broagn, enose commen
2	facilities that you and the Major have been speaking
3	of, whose AFUDC rate was utilized in the calculation of
4	those figures? Do you know what that rate was?
5	WITNESS SCARBROUGH: You mean originally?
6	COMMISSIONER GUNTER: No.
7	WITNESS SCARBROUGH: For the original cost,
8	or included in the amount the difference between the
9	original cost and what we paid?
10	COMMISSIONER GUNTER: The difference between
11	original you know, the FASB folks like to talk about
12	creation of an asset.
13	WITNESS SCARBROUGH: Yes, sir.
14	COMMISSIONER GUNTER: And you have an AFUDC
15	rate, a carrying cost rate, that you've been referring
16	to. A carrying cost rate applied against those assets.
17	WITNESS SCARBROUGH: Right.
18	COMMISSIONER GUNTER: Whose AFUDC rate was that?
19	WITNESS SCARBROUGH: You're talking about on
20	the original cost, developing the original cost?
21	COMMISSIONER GUNTER: I'm talking about what
22	you paid for it. You know, you start with original
2 3	cost, minus depreciation, plus the carrying cost as I
24	understand and really, it's not minus depreciation.
25	It's original cost, plus the creation of the asset

through AFUDC, and that's what you paid for it. Isn't 1 that right? 2 WITNESS SCARBROUGH: Yes, sir. 3 COMMISSIONER GUNTER: All right, now, a very 4 simple question. Whose AFUDC rate did you use in order 5 to arrive at that figure? Theirs? Yours? Southern 6 Company's? Georgia Power's? 7 WITNESS SCARBROUGH: The original cost --8 let's just take it one step at the time, if we can. 9 COMMISSIONER GUNTER: Okay. 10 WITNESS SCARBROUGH: The original cost, the 11 12 \$24 million, the AFUDC rate that was used for that, some of that would have been probably Georgia's rate to 13 the extent that they had already begun construction 14 prior to the time of selling it to them in 1979 and 15 1980. But you've got to remember, this plant -- these 16 common facilities weren't completed in '77 and '80, 17 they were under construction. 18 COMMISSIONER GUNTER: Well, we'll get into a 19 chronology about when it was built, when it was 20 21 purchased, and what have you. I have that and provided that to your attorney, so I know it's not a surprise. 22 WITNESS SCARBROUGH: I reckon what I'm 23 saying, though, is some piece of it would be Georgia's, 24

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and then some piece of it would be Oglethorpe. And

through AFUDC, and that's what you paid for it. Isn't 1 2 that right? 3 WITNESS SCARBROUGH: Yes, sir. COMMISSIONER GUNTER: All right, now, a very 4 simple question. Whose AFUDC rate did you use in order 5 to arrive at that figure? Theirs? Yours? Southern 6 7 Company's? Georgia Power's? WITNESS SCARBROUGH: The original cost --8 let's just take it one step at the time, if we can. 9 COMMISSIONER GUNTER: Okay. 10 WITNESS SCARBROUGH: The original cost, the 11 \$24 million, the AFUDC rate that was used for that, 12 some of that would have been probably Georgia's rate to 13 the extent that they had already begun construction 14 prior to the time of selling it to them in 1979 and 15 1980. But you've got to remember, this plant -- these 16 common facilities weren't completed in '77 and '80, 17 tney were under construction. 18 COMMISSIONER GUNTER: Well, we'll get into a 19 20 chronology about when it was built, when it was purchased, and what have you. I have that and provided 21 that to your attorney, so I know it's not a surprise. 22 WITNESS SCARBROUGH: I reckon what I'm 23 saying, though, is some piece of it would be Georgia's, 24

and then some piece of it would be Oglethorpe. And

1	then the difference between the original cost and what
2	we paid them we wouldn't call it AFUDC, we'd call it
3	carrying cost, but that was the weighted average debt
4	cost during the construction period of Oglethorpe and
5	Dalton.
6	COMMISSIONER GUNTER: That was the weighted
7	WITNESS SCARBROUGH: Average debt cost.
8	COMMISSIONER GUNTER: average debt cost.
9	WITNESS SCAPBROUGH: During that construction
10	period.
11	COMMISSIONER GUNTER: Where can we see a
12	chronological, year-by-year, calculation of that? Mr.
13	Scarbrough, I have to be very honest with you, the day
14	of "Trust me" are gone. You know, "Trust me about the
15	calculation." I've got to see them.
16	WITNESS SCARBROUGH: Okay. I'll be happy to
17	show you.
18	COMMISSIONER GUNTER: Where would we be able
19	to see that and identify whose cost that was? If it's
20	cost-to-debt, at what rate, that's fine. I've got no
21	problem with that. But as I went through, I haven't
22	been able to find that. Do you understand what I'm
23	saying?
24	WITNESS SCARBROUGH: I think, we, that would
25	be a pretty good task. We may very well have to go

1	back to Oglethorpe and Dalton's books and get some of
2	that. But I think we could make an attempt to do that.
3	COMMISSIONER GUNTER: But at some point in
4	time when you make the purchase, it would appear that
5	you would have told them to "Belly up, boys, before we
6	buy it," as to how you reach that rate.
7	WITNESS SCARBROUGH: This has been, this
8	transaction has been audited. And, in fact, it was
9	audited rather recently and discovered that we ended up
10	getting a \$620,000 refund out of it
11	COMMISSIONER GUNTER: Okay. I'm just, I just
12	need to see that portion, that asset creation portion,
13	how that was done, you know. And whose was used. I
14	understand it was under construction for a while and I
15	understand
16	WITNESS SCARBROUGH: It's probably going to
17	end up being about two or three different people's
18	done, but
19	COMMISSIONER GUNTER: But at least it would
20	give us, we would have a trail
21	WITNESS SCARBROUGH: I understand.
2.2	COMMISSIONER GUNTER: of understanding
23	what the figure is. Because I don't understand today
24	what the figure is. I'm just honest with you.
25	WITNESS SCARBROUGH: You don't understand the

1	original cost.
2	COMMISSIONER GUNTER: No. I understand what
3	the original cost was. The original cost was the cost
4	to construct it to the point that it was available for
5	use, although at the time it was sold, it wasn't
6	available for use because you didn't have the generator
7	to use the common facilities on it.
8	But at the time that it would have come in
9	and been a completed project, rubber-stamped off, from
10	that point forward, that's the piece that I'm
11	interested in, is how was that, how was that asset
12	creation accomplished?
13	WITNESS SCARBROUGH: We'll make an attempt to
14	get that for you.
15	COMMISSIONER GUNTER: Okay, could I have a
16	late-filed on that, Mr. Chairman?
17	CHAIRMAN WILSON: 551.
18	COMMISSIONER GUNTER: 551.
19	(Late-filed Exhibit No. 551 identified.)
20	COMMISSIONER GUNTER: That would be "Carry
21	Cost Calculations Annually for Common Facilities
22	Scherer 3."
23	COMMISSIONER EASLEY: Who did that audit you
24	just mentioned, Mr. Scarbrough?
25	WITNESS SCARBROUGH: Southern Company

1	Services.
2	COMMISSIONER EASLEY: When was that? Last
3	year or two /ears?
4	WITNESS SCARBROUGH: Just a moment, I'll tell
5	you.
6	COMMISSIONER EASLEY: All right, I was
7	willing to settle for a ballpark. (Pause) Mr.
8	Scarbrough, I really don't need an exact date, if you
9	would just ballpark.
10	WITNESS SCARBROUGH: It was '89.
11	COMMISSIONER EASLEY: Okay. That's close
12	enough for government work. And from whom did you
13	receive the \$620,000 refund?
14	WITNESS SCARBROUCH: Oglethorpe Power
15	Corporation.
16	COMMISSIONER EASLEY: And where was that
17	booked?
18	WITNESS SCARBROUGH: It was booked as a
19	credit to plant service.
20	COMMISSIONER EASLEY: Okay. Thank you.
21	MS. RULE: Commissioner, one of our
22	supplemental exhibits contains the audit that you're
23	discussing.
24	COMMISSIONER EASLEY: Okay, I'm going to get
25	tne date after all.

1	CHAIRMAN WILSON: Go ahead.
2	MS. RULE: Commissioner, we have some
3	supplemental exhibits. My understanding is that Gulf
4	is willing to stipulate them in. And I would like to
5	have exhibit numbers assigned at this time.
6	I passed out the other day a Staff
7	supplemental exhibit list. It includes identification
8	numbers and titles for Staff's 152 through 157. And
9	Mr. Stone has indicated that Gulf would be willing to
10	stipulate to these exhibits and I would like to ask if
11	anybody else has any problem with stipulating the
12	exhibits at this time?
13	CHAIRMAN WILSON: All the other parties that
14	have seen this package have any concern with this? Any
15	objection? No?
16	MR. BURGESS: (Shakes head from side to side.
17	CHAIRMAN WILSON: Good. All right. The
18	numbers you have assigned on here are just your
19	numbers?
20	MS. PULE: Yes. We need hearing exhibit
2 1	numbers and I believe the first one would be
22	CHAIRMAN WILSON: 552, 553, 554, 555, 556 and
2 3	557.
2 4	MS. RULE: Thank you.
25	(Exhibit Nos. 552 through 557 marked for

identification.)

## CROSS EXAMINATION

BY MS. RULE:

Q Mr. Scarbrough, you should have in front of you, I believe, two exhibit packets, one labeled "Staff Exhibits" and the other "supplemental Exhibits." And I believe we have also given you a copy of Exhibit No. 430, which is the Staff Audit Report.

In Mr. Larkin's testimony, he made the statement that resale agreements related to the acquisition of common facilities from Oglethorpe and the City of Dalton were all part of The Southern Company obligation and were not transactions negotiated by Gulf Power. To what extent did Southern Company participate in the negotiations and signing?

- A The negotiations and signing of the transaction between Gulf and Georgia Power Company on purchase of Plant Scherer.
- Q The resale agreements related to Gulf's acquisition of the common facilities.
- A There may have been a couple of Southern

  Company Services employees at our request that was

  assisting with that, but for the most part, that was

  between Gulf Power Company and Georgia Power Company.
  - Q And that was largely negotiated by Gulf?

1	A The purchase of our porcion of Flanc Scherer.
2	Q Yes, sir. The resale.
3	A Yes.
4	Q Were any problems encountered by the Southern
5	Company
6	Services auditors in determining original costs and
7	accumulated depreciation reserve balance of the common
8	facilities? I believe you discussed the problem with
9	depreciation balance.
10	A I'm not too sure I understand. Are you
11	referring to something? Can I look at what you're
12	referring to?
13	Q No, sir. You were discussing that the City of
14	Dalton didn't carry a depreciation balance related to
15	Scherer on its books, is that correct?
16	A That's correct.
17	Q How did you figure out one to put on your
18	books?
19	A We went back and tried to recreate that based
20	on an estimate of the depreciation for those type items
21	for that period of time and made an estimate based on
22	that.
23	Q Was this done by Gulf Power or by SCS?
24	A Gulf Power Company did.
25	Q Do you know why Oglethorpe Power began

depreciation in 1984 instead of 1982 when the 1 facilities went into service? 2 3 I sure don't, but we adjusted that depreciation back to '82. We also had to do that also. 4 We had to try to get the right amount of depreciation 5 on the books in order to satisfy the FEKC accounting 6 7 requirements. Mr. Scarbrough, I'd like you to look in the 8 supplemental exhibit packet. We've identified an exhibit as No. 553, but on your copy it's identified as 10 Staff's 153. 11 Okay. 12 13 0 Do you have that before you? Uh-huh. 14 I'd like to direct your attention to part of 15 that exhibit, the Gulf Power Company audit of the 16 Oglethorpe Power Corporation, sales price adjustment 17 for Plant Scherer common facilities. That's part of 18 19 the December 8th, 1989 audit that Commissioner Easley was inquiring about, is it not? 20 December 8th? 21 22 Yes, sir. Α Okay. 23 Looking at the last page of that report, Page 24 0

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4 of 4, there's a statement that said -- it's about the

fourth paragraph down. "In addition, there exists 1 potential future adjustments to the common facilities 2 cost and capacity buy-back components." 3 Do you see that? 4 Yes, uh-huh. 5 What future adjustments may need to be made? 6 We don't know. As I said, they're minor. I'm 7 not sure there are any, but there are some 8 possibilities. It's primarily got to do with the past 9 buy-back components by Georgia Power Company, but, as 10 it says here, they would probably be minor, and we 11 don't know what they would be, but they would be minor. 12 As far as we know, when you take into consideration 13 these refund -- the overcharge because they included 14 some of the Unit 2 costs in the Unit 3 common 15 facilities, and we got the refund, that's the only 16 refunds that we have received so far. And, you know, 17 that's where we are today. But as to what these future 18 adjustments -- if we had known what these were, we 19 would have obviously made those. 20 Do you know what type of adjustments they will 21 be? 22 Well, they would be adjustments to the plant 23 service balances, not the depreciation, but it would be 24

adjustments, either up or down, to the plant service

balances.

- Q How will those be determined? Will that Le through another audic?
  - A Yes.
  - Q Will that be a Gulf audit or SCS audit?
- 6 A It will be an SCS audit.
  - O Do you know when that audit will be performed?
- 8 A No.
  - Q The same document that I just referred to you states on Page 3 of 4, the first paragraph, that Gulf has also requested information from Oglethorpe Power to recompoute the revised gain for Gulf's final booking of the electric plant acquisition adjustment. Could you tell me what that gain relates to? It's the first complete paragraph on that page.
  - A I'm not too sure exactly what they're talking about. I'll assume that they're talking about Georgia Power Company's gain, which has got to do with the capacity buy-backs, which, of course, affects the total amount. I'll assume that that's what they're talking about here. I can, you know, try to get the answer for you, but beyond that I do not know.
    - Q Did Georgia recognize a gain on the sale?
  - A Georgia billed Oglethorpe again earlier on for around a million bucks to do with the common

facilities, and we got credit for that. And when you 1 get the 29 million, that million dollars has been taken 2 out of that figure. In fact, if you'll go -- we can identify that. If you've got -- do you have all three 4 of these audits here together? 5 Yes, sir. 0 6 If you'll look on Page 4, Page 2 of 4 of the 7 audit dated January 10th, 1989 --8 I believe that should be Page 10 of 20 of the 9 exhibit. 10 10 of 20 of the exhibit, you're correct. And 11 if you'll look right in the middle of the pages where 12 it says, "Gulf's portion" over to the right-hand column 13 under the total. 14 Yes. 15 You see that they say Gulf's portion is 16 17 30,273,604. Yes, under the "total" column. 18 We've already talked about we booked 19 20 \$29,131,850. The difference is gain that we received a refund from Georgia Power Company. And that's the 21 reason we only recorded \$29 million. See, the audit 22 23 shows 30, but we got a million dollars back which we credited to this account. 24

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Have any additional adjustments been made to

the price, or ary other aspect of the purchase of common facilities, since the October '89 adjustment?

A Not to my knowledge.

1.

Q What is the adjusted net sales price of the common facilities as of today? Can you provide that now, or would that be better provided in the late-filed exhibit?

A Now, this doesn't include any amortization or anything. If we were to do it today, straight up, transaction today, the net amount on Gulf's books would be 28,529,750.

Q Can you reconcile that amount to the \$30,273,604 net sales price reported on Page 2 of 4 in that December '89 SCS audit?

That's the million dollar gain and the 600 that we received from Georgia, take the million-dollar -- I say it's million, it's a million-one-something gain, plus the 600. In other words, we got that from Georgia Power. You start out with the 30 million that you're looking there, take the reimbursement that we got from Georgia Power Company of the 1.1 million, and the \$620,787, which we also got from Oglethorpe Power Corporation because they had some Unit 2 items in there. If you take those two figures off of the \$30 million you end up with 28,529,750.

- Can you reconcile the adjusted net sales price 1 as of today to the \$29,131,850 that you've mentioned in 2 your direct testimony on Page 44, Line 2? 3 That's the \$620,000. 4 What's the amount of the acquisition Q 5 adjustment Gulf is requesting in rate base after making 6 all the adjustments for refunds and the other ones 7 we've discussed? 8 Well, I don't know what the 13-month average 9 would be, but I know the total plant acquisition 10 adjustment that we originally recorded was 8,680,507, 11 and that's in my testimony. And the plant acquisition 12 now would be less than that. It would be \$15,000 less. 13 It would be 8,665,447, and that represents -- that 14 \$15,000 reduction is calculated -- that's the carrying 15 cost on the \$620,000 we got refunded from Oglethorpe 16 Power Corporation, which reduced the acquisition 17 adjustment. 18 What was the acquisition -- I'm sorry. Was 19 20 the acquisition adjustment for Plant Scherer common facilities noted as a compliance exception by TERC in 21 its audit for 1985 through 1988? 22 I think there was a FERC issue there, yes. 23 Let me see if -- (Pause) Yes. 24 25 0 And, in fact, did FERC order Gulf to amortize
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the acquisition adjustment to a below-the-line account, until Gulf can demonstrate specific offsetting benefits to all customers, or until the adjustment is ruled fully recoverable through rates by this Commission?

A I think that was their position, yes. Let me tell you what happened. Can I tell you what happened on that, please?

Q Certainly.

A Originally, we requested that that be amortized, the plan acquisition adjustment be amortized below the line to account 425. That was in 1988.

When I became aware of that, that was before we closed the books in 1988, and I thought that was totally improper. Whoever looked it up in the FERC classification account didn't read far enough, so that's how we started recording it.

Once I discovered that, in my opinion, it absolutely ought to be recorded above-the-line, so we made an adjustment and started recording it above the line at 406. We have -- and, of course, FERC has taken exception to that. We went back to FERC and asked them for approval to record it, you know, above the line at 406, and they came back, as you stated, and basically have said, "First of all, show us that all customers receive benefit of it," as you just stated, "and also

if you receive recovery from it."

We, I reckon probably a month ago, have refiled with FERC, asking them to allow us to recovery this above the line to account 406, going into great detail explaining to them how this transaction benefits all of Gulf's customers, and have explained to them that we have requested it in this rate case.

We are sort of in a Catch 22 here, as I see
it. You know, FERC wants us to get it approved by the
Florida Public Service Commission Defore they'll
approve it recorded above the line, and the Florida
Public Service Commission wants to get FERC to approve
it recorded above the line. And one is sort of waiting
on the other and we're really on a box on the thing.
But where we stand right now, we have again requested
to FERC to allow us to recover it above the line.

- Q And at this point you have received no authorization to do so, is that correct?
- A No, ma'am.
- Q No, it's not correct or no, you haven't received the authorization?
- A No, we have not received the approval to do that.
- Q Thank you. (Pause)
- Mr. Scarbrough, I'd like to direct your

1	attention now to what's been identified as Staff's 152
2	and then numbered as Exhibit 552. You will not have
3	552 on your copy. It's contained in the supplemental
4	exhibit packet in front of you.
5	The title of the document is, "Invoices of
6	Timber Sales from Gulf Properties."
7	A Okay.
8	Q Staff's 152, now entered as Exhibit 552,
9	consists of various invoices, payment vouchers and
10	documents related to the sale of timber from Gulf
11	Properties, does it not?
12	A Yes.
13	Q Are you familiar with timber sales at Plant
14	Smith and Daniel, and the Caryville site?
15	A Yes.
16	Q As far as you can tell, does Exhibit 552
17	contain all the documentation regarding Gulf's sale of
18	timber from those properties?
19	A I think that it does, '84 through '89, yes,
20	ma'am.
21	Q Are there any revenues from timer sales
22	budgeted for 1990 from these properties, or any other
23	Gulf properties?
24	A No, ma'am, there are not.
25	We have asked our Land Department about that

1	if they have any plans for 1990, also if they have any
2	plans for 1991, and they tell us that the supervisor
3	of the Land Department told us that they have no plans
4	for any sales of timber from any of our properties for
5	the years 1990 through 1991.
6	Q Do they have plans beyond that?
7	A I do not know. That was the information that
8	I received from them, '90, '91. We can get that
9	information if they may have it, but all I have is they
10	say they have no plans through '91.
11	Q Could you tell me whether competitive bids
12	were solicited prior to any of these sales?
13	A I can't tell you, that was handled by the
14	Land Department. I would assume that they were, but I
15	do not know.
16	COMMISSIONER GUNTER: Have you reviewed these
17	invoices?
13	WITNESS SCARBROUGH: Cursory, yes.
19	COMMISSIONER GUNTER: Wouldn't you think it
20	would be the answer to your question, maybe and
21	maybe not? Because wouldn't you think that it would be
22	a little unreasonable to have a bid for less than 25
23	cords of wood? I'm talking about the practical aspect.
24	WITNESS SCARBROUGH: The materiality of it
25	that's probably true, but when you are I would

1	chink, like in caryville, in 1984 chere was \$425,000.
2	I'll assume that they probably sent a forester out
3	there and maybe had him coordinate some kind of bidding
4	kind of thing.
5	COMMISSIONER GUNTER: That's the reason I
6	said maybe or maybe not. You have got one that's a
7	very large sale, which certainly you're going to go out
8	for bids. Then there's some that I went through them,
9	and you have some in there for 23.17 cords, I think.
10	WITNESS SCARBROUGH: I change my answer to
11	maybe and maybe not. (Laughter)
12	COMMISSIONER GUNTER: Now, let me ask you a
13	question. Have you got Page 1? You've got exhibits
14	before you. Go to Page 5. You've got Page 1 of 2?
15	It's not included in there. This is the second page,
16	Page 5 of 25 is Page 2.
17	WITNESS SCARBROUGH: Yes, sir, I see.
18	COMMISSIONER GUNTER: I was wondering what
19	Page 1 was. It's not included in the package?
20	WITNESS SCARBROUGH: That's a good question.
21	I don't know.
22	COMMISSIONER GUNTER: Because, you know, it's
23	sort of has Staff got that? It's a Staff exhibit.
24	WITNESS SCARBROUGH: I see it. Commissioner
11.7	

1	MS. RULE: I'm told this is everything we got
2	from Gulf, sir.
3	COMMISSIONER GUNTER: Let me ask you a
4	question then, Mr. Scarbrough.
5	MS. RULE: Commissioner, I believe it's out
6	of order and the next page, Page 6, appears to be the
7	first page of that packet.
8	COMMISSIONER GUNTER: Is that it, 't's just
9	backwar is?
10	MS. RULE: I believe so, as far as I can
11	tell.
12	COMMISSIONER GUNTER: All right. That was a
13	piece I was trying to but that really didn't fit
14	because there is a Page 2 on Page 7. And the typing is
15	different. It's not the same letter.
16	MS. RULE: You're right.
17	COMMISSIONER GUNTER: You have a completion
18	of a letter from St. Regis Paper Company on Page 6 that
19	goes or and they have a signature page on Page 7.
20	MS. RULE: You're right and Page 5 is signed
21	by
22	COMMISSIONER GUNTER: I'm trying to find out
23	where Page 1, that would accompany Page 5.
24	WITNESS SCARBROUGH: I don't know, I think we
25	could probably get that for you. Apparently that is a

1	letter written by Jim Dunning, who, at that particular
2	time, was responsible for the Land Department.
3	COMMISSIONER GUNTER: Could you get that for
1	us?
5	WITNESS SCARBROUGH: Yes, and I'm sure it's
6	in the file because he wrote the letter to somebody
7	explaining this to them.
8	COMMISSIONER GUNTER: Let me just ask you a
9	question.
10	WITNESS SCARBROUGH: In fact, I have it here
11	right now.
12	COMMISSIONER GUNTER: Well, that would be
13	great. If we just get a copy of it, it would satisfy
14	my curiosity.
15	WITNESS SCARBROUGH: It was a letter from Mr.
16	Jim Dunning to Mr. Bill Pugh, who is our Manager of
17	Plant Accounting.
18	COMMISSIONER GUNTER: All right. In making a
19	determination of the value of plant held for future
20	use, you have a land total book cost, and for tax
21	purposes if you're going to go buy raw land, ou go get
22	that thing cruised, so that if you sell that timber you
2 3	don't have to pay tax on it.
24	WITNESS SCARBROUGH: Right.
25	COMMISSIONER GUNTER: When did you all buy

1	this property, the Caryville site?
2	WITNESS The 2,000 acres here?
3	COMMISSIONER GUNTER: Yeah. In the '70s?
4	WITNESS SCARBROUG: Can I gee some help here?
5	Let me find out what year it was. We didn't buy all
6	the land at the same time but it was over a period of
7	time. (Pause)
8	Initially we bought some in '64, the majority
9	of it was bought between '74 and '76.
10	COMMISSIONER GUNTER: The majority of it
11	between '74 and '76. What was the date of this
12	letter? You've got the first page of it.
3	WITNESS SCARBROUGH: Dated September 13th,
14	1984.
15	COMMISSIONER GUNTER: 1984. So the timber
16	value on that property increased almost tenfold in ten
17	years, 12 years, 14 years?
18	WITNESS SCARBROUGH: Yes. Wait a minute.
19	COMMISSIONER GUNTER: The reason I'm asking
20	the question, Mr. Scarbrough, is about the taxability
21	on the timber sale, \$425,000 worth of timber. If you
22	had a good cruise on the front end that's nontaxable to
ריַ	you when you sell it. That's you just getting your
24	money back.
	WITNESS SCAPRONICH: That's right

1	COMMISSIONER GUNTER: I'm just a little
2	interested I grow pine trees, you know. I don't
3	have the kind of soil that would let me have a terfold
4	return in anything less than a bunch of years. I was
5	just wondering, in fact, if they're using Miracle Grow.
6	That's what grows big vegetables?
7	WITNESS SCARBROUGH: Where are you getting
8	and you're absolutely right, I don't see the
9	COMMISSIONER GUNTER: I'm looking at the sale
0	price of timber of \$425,000. That's Page 5 of 25. And
1	the estimated timber value at the time of purchase of
12	\$48,000.
. 3	WITNESS SCARBROUGH: All right, sir.
14	COMMISSIONER GUNTER: And even if you
.5	clear-cut every stick of it, you had about a ninefold
.6	growth in the value of the timber, and timber prices
.7	have not changed that much.
8	WITNESS SCARBROUGH: The only thing I can
9	tell you is that that estimate was made by the St.
0	Regis Paper Company and I assume they know what they
1	have to do, and this is after the fact in fact, the
2	question you're asking you not only have to do what
3	you're describing to determine the taxability of it,
4	but that's how you determine how much is capitalized

25

and how much goes to revenue.

1	COMMISSIONER GUNTER: I understand.
2	WITNESS SCARBROUGH: The 48,000 would have
3	been the amount that would have been credited to the
4	land account and the difference between it would have
5	been accredited to revenue.
6	COMMISSIONER GUNTER: Okay. But you're going
7	to get us Page 1?
8	WITNESS SCARBROUGH: Yes, sir, I have it
9	here.
10	MS. RULE: Commissioner, I'm told that there
11	is not a problem with Gulf producing the document. For
12	some reason it was not copied into our exhibit. It's
13	being copied right now and I'll distribute copies of
14	that first page.
15	COMMISSIONER GUNTER: Okay. Fine. Thank you.
16	Q (By Ms. Rule) Mr. Scarbrough, at this point when
17	does Gulf plan to come in for its next rate case?
18	(Laughter)
19	A That could be, you know, as early as before
20	the end of this year; or as late as three or four or
21	five years out.
2 2	Q And you've made certain assumptions in
2 3	amortizing some amounts, have you not?
24	A In amortizing you're talking about the
25	rate case expense?

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O For example, yes.

A The rate case expense, as I said this morning, this is obviously always a very subjective type of thing in making that determination.

The first thing we try to do in making any kind of estimate like that, we try to determine what, you know, what the Commission might do. And we looked and determined that you allowed us, in the last rate case, to amortize it over two years. And, in addition to that, we have had five rate cases in the last ten years, which is an average of one every two years, and that's how we arrived at the two rather than looking forward. (Pause)

Q Mr. Scarbrough, do you have Exhibit 430 in front of you? That's a Staff audit report. I believe that was not contained in your exhibit packet, but was handed to you at the beginning of cross examination.

A Yes, I do.

Q Beginning on Page 98 of the exhibit, the audit report discusses Disclosures 59 and 60, and those are the FERC audit exceptions and violations, are they not?

A Yes.

Q Have any of those been resolved with FERC?

A I think they have. Just a minute. Let's get

1	a cheat sheet here and we'll see if
2	MS. RULE: Commissioners, would you like to
3	give this witness a few minutes to look through his
4	material? This might be a good time to give him a
5	break.
6	CHAIRMAN WILSON: Sure, let's take about five
7	or six minutes here.
8	( Recess)
9	
10	MS. RULE: Commissioners, we are handing out
11	now the first page of that two-page letter.
12	COMMISSIONER GUNTER: Hold on just a minute.
13	(Pause)
14	MS. RULE: Page 5 it's not the right one.
15	COMMISSIONER CUNTER: That's Page 5.
16	CHAIRMAN WILSON: I think Mr. Scarbrough said
17	he had it. (Pause)
18	MS. RULE: I'm told we preliminarily really
19	thought we had it, and now we are really going to have
20	it. And it's being copied is what I am told. This is
21	subject to check and later review, of course.
22	COMMISSIONER BEARD: Subject to further
23	review.
24	MS. RULE: The third final copy will be around
,5	soon.

1	Q (By Ms. Rule) Okay, Mr. Scarbrough, you were
2	looking at some of the FERC audit exceptions and
3	violations in Disclosure 59 and 60, and I had asked you
4	had any been resolved with FERC.
5	A You just want to start 1, 2, 3 and 4?
6	Q Uh-huh.
7	A You just want to start
8	Q That will be fine.
9	A Okay. Item 2 we have agreed.
10	Q What page are you on, sin? Are you looking at
11	Exhixbit 430?
12	A Here we go, just a minute.
13	COMMISSIONER EASLEY: Mr. Scarbrough, you're
14	confusing things when you want to start with 1, 2, 3
15	and 4.
16	WITNESS SCARBROUGH: Okay. On Page of your
17	exhibit I don't see the exhibit numler. It's Page
18	let me look at the front. Exhibit 430, Page 99 of
19	114.
20	Q (By Ms. Rule) That's Audit Disclosure No. 59
21	continued. is it not?
22	A That's right. And Item No. 2
23	Q By "Item No. 2" do you mean FERC Exception 2?
24	A Yes.
25	Q What was the outcome of FERC Exception 1?

1	A We basically have agreed with FERC on 1, which
2	has got to do with buy-out costs, and we have filed
3	agreements, or are in the process of filing an
4	agreement with FERC for approval, both our unit power
5	sales customers and our wholesale customers. That's a
6	fuel-related item.
7	No. 2, we have agreed to that adjustment.
8	Q That's the improper classification of payments
9	to Alabama By-Product Corporation?
10	A That's right. Here, again, that's
11	fuel-related.
12	Item 3 is fuel-related, and where we stand
13	there, we are sticking with our position and they are
14	supposedly reviewing their position. So that hasn't
15	been resolved.
16	Q And FERC Exception 3 deals with payments made
17	to Alabama By-Product Corporation in connection with
18	the closing of Maxine Mine, correct?
19	A Yes.
20	Q Have you resolved FERC Exception 4?
21	A No. We're loggerheads on that still. Here,
22	again, that's fuel-related also.
23	Q Have you resolved FERC Exception 5?
24	A That we have agreed; have actually received
25	the refund from Georgia and have actually recorded that

1	on our books.
2	Q That relates to the acquisition adjustment for
3	Plant Scherer?
4	A No. That doesn't relate to the acquisition
5	adjustment. That relates to the actual purchase of
6	Plant Scherer itself, not the common facilities.
7	Q Thank you. Has FERC Exception No. 6 been
8	resolved? That's the acquisition adjustment.
9	A That's what we reviewed earlier about the 406,
10	and no, we have refiled with FERC and are waiting on
11	their response.
12	Okay, on 59, 7, which is on Page 101 of 114 of
13	your exhibit.
14	Q You're referring to Audit Decision No. 59,
15	FERC Exception No. 7?
16	A That's correct.
17	Q That one deals with the accounting procedures
18	for accruing allowance for funds used during
19	construction?
20	A Right. Let me okay. What has happened
21	there and what the issue is, back at the time when we
2 2	could issue pollution control bonds, the way that
2 3	works, you issue a pollution control bond for qualified
24	pollution control facilities. It's tax exmpt to the
3.5	numerically volume and obviously you got a much

lower rate than you would have if the interest, of course, was taxable to the purchasers of those bonds.

The requirements are you put those amount of dollars into an interest bearing -- well, it doesn't have to be interest bearing, but you put them into a fund with a trustee, in most cases a bank. Then as you make those pollution control expenditures and certify that you have actually made the pollution control expenditures, you, in effect, draw down. So if you've got 50 million in there, and you spend \$3 million on pollution control facilities, you go and you with -- you drawn down \$3 million. At the same time, that fund is earning interest.

And the Accounting Release No. 13 issued by the Federal Energy Regulatory Commission says that you charge AFUDC on your normal rate to the fund balance and that you credit plant with any earnings on that fund balance. And they've got -- we followed that to the tee. The problem is when Unit 3 went in service on January 1st, 1987, we had not drawn down all of those funds because we were still in the process of trying to certify which expenditures were pollution control. And you may think that would be pretty simple, but it's really not. It takes a room full of lawyers to really sometimes decide exactly whether this is a qualifying

expenditure. So after -- normally when --

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CHAIRMAN WILSON: That's your real problem, probably should have had some engineers in there.

WITNESS SCARBROUGH: Well, they are included also, but normally, obviously, when you --

CHAIRMAN WILSON: You should have had a couple of regulators there.

COMMISSIONER GUNTER: You'd need a bigger room.

WITNESS SCARBROUGH: Normally when you place any project in service, you stop calculating AFUDC on it, and that's exactly what we did on Plant Scherer, we stopped AFUDC on the expenditures of Plant Scherer because it went in service on 1-1-87. However, on this fund we continued from 1-1-87 until we made the final drawdown in 1988, calculating AFUDC on the fund, and also crediting plant with the earnings on the fund. And that's where we have a difference of opinion. They say that we should have stopped it. We said, "By your own regulation we are doing what you asked us to do, and we disagree on that." We think -- "here is just an opinion, we think that we've got them leaning our way on that, but that hasn't been resolved yet and that's what the issue is, but it still hasn't been resolved.

Q (By Ms. Rule) So there are two parts to FERC Exception No. 7, Plant Scherer and unfunded post-retirement benefits, and neither of those have been resolved?

A Okay, you're right, there is another piece of it. On the part on the post-retirement expenses, what they are saying there, and they are technically correct, what they are saying is we have accrued some post-retirement benefits for life and medical and that we have capitalized some of those expenditures -- I mean some of those accruals, not expenditures, but accruals, and that we had not made the payment. And we have had conversation with Mr. Gunter about that this morning already about the lack of funding and so forth. And what you normally do, you don't charege AFUDC on an expenditure that's accrued on the books and that you've actually made the expenditure. And that's what we always try to do.

In this particular -- in other words, if we set up an account and have it in Accounts Payable, it will be charged in the plant, but you will have a payable. You won't have actually paid out the cash, and, therefore, you exclude that from your base in calculating AFUDC. We did not do that with these pollution control -- I mean the post-retirement

benefits that were capitalized. They were very small amounts. And with the new AFUDC rule, which says that you don't record any AFUDC, unless the expenditure is over \$25,000, plus extends beyond a year's period. The AFUDC that's bring recorded is very minimal, and to have to come up with a procedure would probably -- we'd probably have to spend 50 to \$75,000 modifying the general ledger system and the plant accounting system to automatically pick that up for these post-retirement benefits. So that's where we are on that. Basically, we technically agree with them, but we think it's so 

So that's where we are on that. Basically, we technically agree with them, but we think it's so immaterial, particularly such a small amount of AFUDC that we are recording. And if we are directed to do it by this Commission, we'll fix it, but it's going to cost some money to do it.

Q Has FERC Exception 8 been resolved? That's the accounting for the sale of railroad cars and subsequent leasing of other railroad cars?

A That's a fuel issue and it has not been resolved.

Q On the next page is Audit Disclosure No. 60.

It lists 13 compliance violations with the FERC Audit.

I'd like you to go through those and tell me what they are and whether they've been resolved.

1	A Okay, No. 1 on Page 102 of your wait a
2	minute. On Page 103 of your exhibit, 103 of 114, that
3	Violation No. 1 is a generating plant spart excuse
4	me, generating plant spare parts. That exception has
5	been dropped by FERC. No. 2 has been also dropped by
6	FERC. That has to do with land not currently being
7	used in utility operation. That's been dropped. We
8	have agreed with that and there was no impact on either
9	income statement or the balance sheet.
10	We agree with the FERC on that adjustment and
11	those corrections have been made and it's part of our
12	system to follow their recommendation.
13	Q Are you referring to FERC Violation 3,
14	Recording of Adjustments and Income Tax?
15	A 4, Accounting for Interest and Income
16	Expense. (Pause)
17	Yes, we agree with that, with the second, we
18	call it B, 4-B, the second part of Violation No. 4, and
19	have made the adjustment for that.
20	Okay. And No. 5, we agree with that
21	recommendation and we have made a correcting entry to
2.2	that last year.
23	Q Could you tell me the adjustment on 4-B that
2.4	was made and the correcting entry made in relationship
25	to Violation 5?

1	A Excuse me, are you talking about on
2	Compliance Exception No. 5? Marsha, are you talking
3	about 4-B? It actually shows up under 4 but there is
4	actually two pieces of that.
5	Q Yes. And I believe you said there was an
6	adjustment made as a result of that.
7	A Right. In other words, rather than charging
8	514 and 562, which is Miscellaneous Steam Plant and
9	Station Expenses, they said since that's a carrying
10	cost, they are saying that we should have debited that
11	to interest expense, which is Account 431 and we have
L 2	done that.
13	Q What was the amount?
14	A Excuse me. The carrying charge accounting,
15	which is the 4-B part, has not been changed. I was
16	looking at the A part. The carrying charge accounting
L7	has not been changed. It's probably less than \$1,000 a
18	month.
19	Q What affect, if any, would that have on 1990s
20	figures?
21	A Well, obviously it would take some money out
2	of 514, 562 and it put it in interest expense
3	Q Mr. Scarbrough, I think we can hurry this up
4	considerably, if you would provide me with a late-filed

exhibit listing for each FERC violation any resolution

1	chac a been made, and any - the amount and arrect on
2	the 1990 figures for any adjustments that were made.
3	A On the rate filing for 1990
4	Q Yes.
5	CHAIRMAN WILSON: That would be Exhibit 558.
6	(Late-Filed Exhibit No. 558 identified.)
7	A You're not asking for that on the exceptions,
8	you're just asking for that on the violations.
9	Q If there is any such impact from the
10	exceptions, yes, we'd like to know that, too.
11	CHAIRMAN WILSON: Let's break for lunch now.
12	Come back at 1:00.
13	(Lunch recess.)
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