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12	REVISED REBUTTAL TESTIMONY OF SCOTT W. VIERIM
13	BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
14	on behalf of
15	SOUTHERN STATES UTILITIES, INC.
16	DOCKET NO. 920199-WS
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DOCUMENT NUMBER-DATE

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FPSC-RECORDS/REPORTING

- 1 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
- 2 A. My name is Scott W. Vierima and my business address
- is 1000 Color Place, Apopka, Florida 32703.
- 4 Q. WHAT IS YOUR POSITION WITH SOUTHERN STATES
- 5 UTILITIES, INC. ("SOUTHERN STATES" OR THE
- 6 "COMPANY")?
- 7 A. I am Vice-President of Finance and Administration
- 8 for Southern States.
- 9 Q. ARE YOU THE SAME SCOTT W. VIERIMA WHO PREVIOUSLY
- 10 SUBMITTED DIRECT TESTIMONY IN THIS PROCEEDING?
- 11 A. Yes, I am.
- 12 Q. COULD YOU BRIEFLY DESCRIBE THE PURPOSE OF YOUR
- 13 REBUTTAL TESTIMONY?
- 14 A. I will address two adjustments to the Company's
- revenue requirements proposed by Public Counsel's
- witness Kimberly H. Dismukes. The first adjustment
- relates to the Company's test year merger costs.
- 18 The second adjustment relates to allegedly non-
- 19 recurring Price Waterhouse audit fees. Both
- 20 adjustments lack merit and should be rejected by the
- 21 Commission.
- 22 Q. PLEASE ADDRESS MS. DISMUKES' PROPOSAL TO REMOVE FROM
- 23 THE COMPANY'S REVENUE REQUIREMENTS THE COSTS
- 24 INCURRED BY SOUTHERN STATES TO MERGE THE FLORIDA
- 25 WATER AND WASTEWATER UTILITY AFFILIATES.

- A. Ms. Dismukes requests that the Commission deny
- Southern States recovery of these costs primarily
- 3 because it is impossible to quantify cost savings
- 4 which may result from the merger. The suggestion
- 5 that a utility should be denied the recovery of
- 6 expenses because cost savings which may or may not
- 7 result are not known and quantifiable is unique.
- 8 The Company's petition in Docket No. 910662-WS,
- 9 wherein the Company requested Commission approval
- of the merger, does not support Ms. Dismukes'
- suggestion for the simple reason that anticipated
- "efficiencies" do not necessarily equate to future
- cost savings. Ms. Dismukes refers to the Company's
- response to one of Public Counsel's interrogatories
- 15 (No. 177) but ignores the Company's response to
- 16 Public Counsel interrogatory no. 176.
- 17 Q. I SHOW YOU EXHIBIT (SWV-2) UNDER COVER PAGE
- 18 ENTITLED "PUBLIC COUNSEL INTERROGATORY NO. 176 TO
- 19 SOUTHERN STATES UTILITIES, INC. CONCERNING MERGER
- 20 EFFICIENCIES AND THE COMPANY'S RESPONSE THERETO."
- 21 ARE YOU FAMILIAR WITH THIS EXHIBIT?
- 22 A. Yes, I am.
- 23 Q. COULD YOU DESCRIBE THIS EXHIBIT?
- 24 A. The exhibit contains a copy of Public Counsel's
- interrogatory no. 176 to the Company requesting that

the Company speculate as to the level of cost savings, if any, which would be achieved by the Company in the future as a result of the merger. The Company's response indicates as follows:

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The Company anticipates savings in the future from the consolidation in terms of reduced accounting fees, reduced costs of reporting, etc. However, estimates of such savings are merely speculative. The savings may be absorbed in the future by further increases associated with accounting fees, reporting fees, additional reports which may be required in the future, etc. Since the consolidation was not completed until July 15, 1992, the Company has not yet been able to measure actual savings. Qualitative benefits also should arise in terms of less customer confusion as to the identity of their service provider, increased employee esprit d' corps, Since any estimate of cost savings is based on mere speculation at this time, such speculative savings have not been considered only known and filing since quantifiable items should be considered.

Ms. Dismukes' testimony does not in any way refute

- the facts contained in the Company's response.
- Q. DO YOU HAVE ANY OTHER COMMENTS CONCERNING MS.

  DISMUKES' PROPOSED ADJUSTMENT?

Ms. Dismukes alleges that "the Topeka Group A. Yes. or [Minnesota Power] would not have considered the 5 merger if no cost savings were anticipated." 6 date. Ms. Dismukes has offered no substantiation 7 for this allegation although the Company has 8 requested that such substantiation be provided. As 9 indicated in Southern States' petition requesting 10 authority to consolidate and our response to Public 11 Counsel's interrogatories, the merger was driven by 12 potential efficiencies, the need to alleviate 13 customer confusion as to the identity of their 14 service provider (which confusion was demonstrated 15 repeatedly during the customer service hearings) and 16 the potential benefits from the perspective of 17 future financing capabilities of presenting lenders 18 with a considerable pool of assets which could be 19 used as security for funds loaned to Southern 20 As I indicated in my direct testimony in States. 21 this proceeding, the Company currently is unable to 22 secure financing under reasonable terms on a stand 23 alone basis (that is, without the credit support of 24 our parent, Topeka). 25

- Q. DO YOU HAVE ANY COMMENTS CONCERNING THE OTHER TWO
  REASONS IDENTIFIED BY MS. DISMUKES TO SUPPORT THIS
  ADJUSTMENT?
- Ms. Dismukes suggests that the adjustment is A. justified because the expenses were incurred in the test year but the benefits from the merger I 6 described above were not enjoyed by our customers 7 until after the test year. Although Ms. Dismukes 8 9 has not yet responded to Southern States' request for her to identify similar situations where this 10 circumstance arises, it is beyond dispute that the 11 Commission permits utilities to recover expenses 12 incurred during a historic test year despite the 13 fact that the results to be achieved from the 14 associated expenditure of funds may not yet have 15 For instance, legal expenses, 16 been realized. expenses associated with professional studies and 17 other expenses for projects may not necessarily be 18 completed during the test year but these expenses 19 represent a prudently incurred cost of continually 20 seeking ways to maintain or enhance operating 21 Dismukes' proposed Moreover, Ms. efficiency. 22 adjustment is a clear example of a double standard. 23 By this I mean that Ms. Dismukes is quick to propose 24 out of period reductions to Southern States' revenue 25

requirements, her observations ignore situations where cost increases outside the test year may be indicated.

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Ms. Dismukes also suggests that the merger costs are non-recurring which, she alleges, justifies the removal of the costs entirely from the Company's revenue requirements. Ms. Dismukes presents no facts which suggest that the merger was not prudent or that the costs incurred to effectuate the merger were not reasonable. She makes no attempt to show that the merger constituted an extraordinary event outside of the ordinary course of operating a utility business in the best interests of customers She also makes and shareholders alike. suggestion that customers were harmed by the merger and she failed to refute in any way the facts presented to Public Counsel by the Company which identified the various benefits bestowed customers as a result of the merger. Yet, Ms. Dismukes suggests that it would be proper for the Commission to deny the Company the opportunity to recover from our customers any of the expenses associated with achieving these benefits, thereby creating an environment in which the Company is discouraged from seeking new ways to improve service and control expenditures. We believe that absent a showing either that the decision to merge the numerous Florida utilities into Southern States was an imprudent business decision when made or that the merger costs were unreasonable, the Company is entitled to recover such costs, particularly in light of the undisputed benefits bestowed on our customers as a result of the merger.

9 Q. DO YOU HAVE ANY FURTHER COMMENTS CONCERNING MS.

10 DISMUKES' ALLEGATION THAT THE MERGER COSTS ARE NON
11 RECURRING?

A. The fact that costs may not recur on an annual basis does not justify a complete denial of a utility's recovery of the costs. Under Ms. Dismukes' apparent theory of recoverability, Southern States could never recover legal costs, costs associated with professional studies or the like since these costs invariably are incurred on a project by project basis. Since all projects have a beginning and an end, all such projects and their related costs theoretically are "non-recurring". However, this fact does not render the costs non-recoverable. Rather, the Commission must recognize that the Company will incur legal expenses and expenses associated with professional studies each year and

these expenses are an ordinary cost of doing No adjustments are justified to these expenses, in total, unless a party demonstrates on the record either that individual items comprising these expenses were imprudently incurred or that the level of such expenses was unreasonably high. party has made such a showing in this proceeding. The Commission should reject Ms. Dismukes' proposed adjustment. In addition, Southern States does not agree that merger costs are non-recurring. The Company intends to merge Lehigh Utilities, Inc. into Southern States prior to the end of 1992, if possible and expects the incurrence of similar costs on a continuing basis as long as SSU remains active in acquiring new systems. It is highly unlikely that the costs associated with such mergers (including legal costs) would be less than \$11,000 in any given year.

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## Q. DO YOU AGREE WITH MS. DISMUKES' PROPOSED ADJUSTMENT RELATING TO ALLEGEDLY NON-RECURRING AUDIT FEES?

A. No. Neither Southern States nor Ms. Dismukes can bind Price Waterhouse to a statement that its annual audit fees "should be substantially less" in 1992 than they were 1991. Price Waterhouse may not be able to assign the same individuals who performed

the audit in 1991 to the 1992 audit. It is also possible that the audit in 1992 could be expanded in scope for one reason or another. Ms. Dismukes' proposed adjustment is not "known and measurable", the test she herself sets forth for out of period adjustments at page 3, lines 6 and 7, of her testimony. Ms. Dismukes acknowledges that these audit fees are not known and quantifiable since she proposes an arbitrary as opposed to an amount known and quantifiable reduction of approximately 25% of the 1991 audit fees. Finally, the fees assessed by Price Waterhouse for reviews of employee pension and savings plans represent only a small portion of that firm's total audit responsibilities. Circumstances such as normal employee turnover or reassignment at Southern States can create differing demands on Price Waterhouse personnel in any given year across the entire scope of their activities. The proposed adjustment is clearly based on unsubstantiated speculation, rather than known and measurable facts, and should therefore be rejected by the Commission.

- 22 Q. DOES THAT CONCLUDE YOUR REBUTTAL TESTIMONY?
- 23 A. Yes, it does.

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