1		ORE THE
2	FLORIDA PUBLIC	service commission 98-713
3	In the Matter	
4	Application for rate incr	
5	Charlotte/Lee, Citrus, Cl. Highlands, Lake, Marion,	Martin, Nassau,:
6	Orange, Osceola, Pasco, P Volusia, and Washington C	ounties by :
7	SOUTHERN STATES UTILITIES County by MARCO SHORES UT	ILITIES : 🧣 🤔
8	(Deltona); Hernando Count HILL UTILITIES (Deltona);	and Volusia :
9	County by DELTONA LAKES U	TILITIES :
10		
11	FIFTH DAY - 1	MORNING SESSION
12	VOL	UME XII
13	Pages 1791	through 1973
14	PROCEEDINGS:	FINAL HEARING
15	BEFORE:	CHAIRMAN THOMAS M. BEARD
16		COMMISSIONER BETTY EASLEY COMMISSIONER SUSAN F. CLARK
17	DATE:	Thursday, November 12, 1992
18	TIME:	Commenced at 9:10 a.m.
19	PLACE:	FPSC, Hearing Room 106
20		101 East Gaines Street Tallahassee, Florida 32399
21	REPORTED BY:	JOY KELLY, CSR, RPR
22		SYDNEY C. SILVA, CSR, RPR PAMELA A. CANELL
23		Official Commission Reporters and
24	APPEARANCES:	LISA GIROD JONES, RPR, CM
27		

(As heretofore noted.)

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FLORIDA PUBLIC SERVICE COMMISSION

13572 NOV 18 1987

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WITNESSES - VOLUME XII

3	NAME:	PAGE NO.
4	HELENA LOUCKS	
5	Direct Examination by Mr. Hoffman Prefiled Direct Testimony Inserted	1795 1797
6	Cross Examination by Mr. McLean	1814
7	Cross Examination by Ms. Jaber Redirect Examination by Mr. Hoffman	1828 1852
8	KIMBERLY H. DISMUKES	
9	Direct Examination by Mr. McLean	1858
10	Prefiled Direct Testimony Inserted Cross Examination by Mr. Hoffman	1866 1918
	Cross Examination by Ms. Knowles	1965
11	Redirect Examination by Mr. McLean	1971
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EXHIBITS - VOLUME XII

2	Numbe	er:	Identified	Admitted
3	124	(Composite) (Loucks) Exhibit HL-1 through HL-6	1796	1855
4 5	125	(Loucks) Yearly Precipitation	1816	1973
6	126	(Late-Filed) (Loucks) List of Systems Having in Excess of 50% One-Inch Residential Meters	s 1838	
7	127	(Composite) (Dismukes) KHD-1 (Eight Schedules)	1859	1973
9	128	(Dismukes) Potential Impact to Ratepayers of St. Augustine		
10		Shores Condemnation	1947	1973
11	129	(Dismukes) Public Counsel's Response to Southern States'	·	
12		Interrogatory No. 26	1962	1973
13				
14	<u> </u>			
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1	PROCEEDINGS
2	(Transcript continues in sequence from Volume
3	XI.)
4	(Hearing reconvened at 9:10 a.m.)
5	CHAIRMAN BEARD: Okay.
6	MR. McLEAN: Commissioners, I have a
7	preliminary matter I'd like to deal with just for a
8	moment.
9	CHAIRMAN BEARD: How many witnesses are you
10	going to eliminate?
11	MR. McLEAN: None. Not for the moment.
12	But, my job is to poke holes in the Utility's
13	case and point out whatever weaknesses I think are
14	there, And not to go after the witnesses personally.
15	In my questioning of Mr. Morse yesterday, I think I
16	crossed that line.
17	And I've known Mr. Morse for years; i've used
18	him as a witness myself. And to the extent I went
19	after Mr. Morse on a personal level, I want to apologize
20	to the Company, and particularly to Mr. Morse.
21	CHAIRMAN BEARD: Okay. I thought we were
22	just having fun.
23	MR. McLEAN: Probably no fun for him.
24	CHAIRMAN BEARD: Oh, okay. Thank you.
25	Wherever are we? Next witness, that's right.

And you've been sworn? 1 2 WITNESS LOUCKS: Yes. 3 CHAIRMAN BEARD: Okay. Anybody else that's 4 going to be testifying today that hasn't been sworn? 5 You might as well stand up and I'll get you, too. 6 (Witnesses sworn collectively.) 7 8 HELENA LOUCKS 9 was called as a witness on behalf of Southern States Utilities, Inc., and, having been duly sworn, testified 10 as follows: 11 12 DIRECT EXAMINATION BY MR. HOFFMAN: 13 14 Could you please state your name and your 15 business address? 16 My name is Helena Loucks. My business Α 17 address is Southern States Utilities, Inc., 1000 Color 18 Place, Apopka, Florida, 32703. 19 Ms. Loucks, did you prepare and cause to be 20 filed prefiled direct testimony on behalf of Southern States Utilities in this proceeding? 21 22 Α Yes, I did. 23 Q Do you have any changes or revisions to your 24 prefiled direct testimony? 25 Α Yes, I do. Only one.

1	Q Could you provide it right now?
2	A It's on Page 11, Line 11. It should read as
3	"Exhibit HL-6 under cover page," and strike the
4	following word "page" and "entitled."
5	Q With that revision, Ms. Loucks, if I asked
6	you the same questions contained in your prefiled
7	direct testimony today, would your answers be the same
8	A Yes, it would.
9	MR. HOFFMAN: Mr. Chairman, I would ask that
10	Ms. Loucks prefiled direct testimony be inserted into
11	the record as though read.
12	CHAIRMAN BEARD: It will be so inserted.
13	Q (By Mr. Hoffman) Ms. Loucks, have you
14	attached your Exhibits HL-1 through HL-6 to your
15	prefiled direct testimony?
16	A Yes.
17	MR. HOFFMAN: Mr. Chairman, could I have Ms.
18	Loucks Exhibits 1 through 6 marked for identification.
19	CHAIRMAN BEARD: Exhibit 124.
20	(Exhibit No. 124 marked for identification.)
21	
22	
23	
24	
25	

1 <u>I.</u>	QUALIFICATIONS	AND	RESPONSIBILITIES
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- Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.
- 3 A. My name is Helena Loucks. My business address
- is Southern States Utilities, Inc. ("Southern
- 5 States" or "Company"), 1000 Color Place,
- 6 Apopka, Florida 32703.
- 7 Q. WHAT IS YOUR POSITION AND YOUR RESPONSIBILITY
- 8 WITH SOUTHERN STATES?
- 9 A. I serve as Manager of Rate Administration for
- 10 Southern States. I am responsible for
- 11 coordinating and implementing all rate
- 12 schedules, customer billing and budgeted
- 13 revenues for operating and regulatory
- 14 purposes, including rate case applications.
- 15 Q. WHAT IS YOUR EDUCATIONAL BACKGROUND?
- 16 A. I received a Bachelor of Science Degree in
- 17 Business Administration from the University of
- 18 Minnesota Minneapolis. I have attended
- 19 several schools, seminars, conferences,
- 20 workshops and short courses in utility
- 21 economics, pricing, management and computer
- 22 science.
- 23 Q. PLEASE DESCRIBE YOUR PROFESSIONAL BACKGROUND?
- 24 A. My professional background consists of fifteen

years of experience in areas such as rates, rate design, revenue requirements and cost of service for electric, gas, telecommunication, and water and wastewater utilities.

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I began my career at Northern States Power Company in 1977 where I prepared and analyzed various rate design studies. 1979 to 1985, I was employed by the Minnesota Department of Public Service ("MDPS"). MDPS, I was responsible for making rate design recommendations to the Minnesota Public Utilities Commissions ("MPUC") for more than one hundred general and miscellaneous tariffs. I prepared and submitted rate design and cost of service study testimony and testified before the MPUC in nine rate cases. These rate proceedings involved major Minnesota utilities such as Northern States Power Company, Otter Tail Power Company, Minnesota Power Company, North Central Power Company, Inter-City Gas Corporation, Inc. and Peoples Natural Gas Company. I also acted as Rate Case Manager in some of the general rate proceedings and made recommendations to MPUC on both federal and state public utility regulatory legislation.

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I joined Seminole Electric Cooperative, Inc.'s ("Seminole") Rates and Corporate Planning Department in 1985. I was responsible Seminole's corporate revenue budget, wholesale rate design and fuel and purchased power costs budget. also analyzed Seminole's wholesale power suppliers' rate increase filings and made recommendations to Seminole's Board Of Trustees. In addition, I assisted in the development of Seminole's ten year generation planning forecast and its ten year purchased power cost requirements. On January 2, 1991, I started working for Southern States.

16 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

The purpose of my direct testimony is to 17 A. present the Company's rate design objectives 18 explain the development of Southern 19 20 States' proposed final rate design based on these objectives. I will also present the 21 proposed rate structure modifications and the 22 resulting tariff changes in the rate schedules 23 24 proposed by the Company.

1	Q.	ARE YOU SPONSORING ANY MINIMUM FILING
2		REQUIREMENTS ("MFRs") SCHEDULES?
3	A.	Yes. I am sponsoring the Rates and Rate
4		Design Schedules ("E" schedules) and the
5		Billing Analyses for all systems included in
6		the MFRs which previously have been identified
7		as Exhibit No. 39 (FLL-1).
8	Q.	WERE THESE SCHEDULES PREPARED BY YOU OR UNDER YOUR
9		DIRECTION AND SUPERVISION?
10	A.	Yes, they were.
11	Q.	COULD YOU BRIEFLY DESCRIBE THESE SCHEDULES?
12	A.	Yes. These Schedules and Billing Analyses are
13		found in the following volumes and books of the
14		MFRs:
15		Volume II - Water Minimum Filing Requirements
16		Book 8 of 11 Schedule E: Rates and Rate
17		Design -Schedule E1 - E5, E7,
18		<u>E9 - E13</u>
19		Book 9 of 11 Schedule E: Rates and Rate
20		Design - Schedule E14: Billing
21		Analyses Summaries By System
22		Book 10 of 11 Schedule E: Rates and Rate
23		Design - <u>Schedule E14: Billing</u>
24		Analyses Summaries By System,

1		By Class
2	<u> Volume III - Wastewa</u>	ater Minimum Filing Requirements
3	Book 4 of 6	Schedule E: Rates and Rate
4		Design - <u>Schedules E1 - E5, E9</u>
5		<u>- E13</u>
6	Book 5 of 6	Schedule E: Rates and Rate
7		Design - Schedule E14: Billing
8		Analyses Summary
9	Volume V - Addition	al Filing Requirements
10	Book 1 of 8	Rate Schedules
11	Book 2 of 8	Billing Analyses - Water
12		Summary
13	Book 3 of 8	Billing Analyses - Wastewater
14		Summary
15	Book 4 of 8	Billing Analyses - Water Detail
16		for Amelia Island through
17		Friendly Center
18	Book 5 of 8	Billing Analyses - Water Detail
19		for <u>Golden Terrace through</u>
20		Rosemont
21	Book 6 of 8	Billing Analyses - Water Detail
22		for <u>Samira Villas through</u>
23		Zephyr Shores
24	Book 7 of 8	Billing Analyses - Wastewater

1		Detail for <u>Amelia Island</u>
2		through Morningview
3		Book 8 of 8 Billing Analyses - Wastewater
4		Detail for Palm Port through
5		Zephyr Shores
6		II. SOUTHERN STATES' RATE DESIGN OBJECTIVES
7	Q.	WHY IS IT NECESSARY TO DEFINE THE OBJECTIVES
8		OF A PROPOSED RATE DESIGN?
9	A.	It is necessary to set forth rate design
10		objectives in order to provide a framework for
11		the Commission to evaluate the reasonableness
12		of the Company's recommendations as compared
13		to other potential alternatives.
14	Q.	WHAT ARE SOUTHERN STATES' BASIC RATE DESIGN
15		OBJECTIVES IN THE DEVELOPMENT OF THE PROPOSED
16		FINAL AND INTERIM RATES?
17	A.	There are four basic objectives the Company
18		seeks to accomplish through its proposed rate
19		design:
20		1. Rates should be designed to provide a
21		reasonable opportunity for the Company to
22		attract capital and maintain sound corporate
23		credit. This is consistent with the basic
24		principle that "rates as a whole should cover

- costs as a whole";
- Rates should be set as close as is
- 3 practical to reflect the allocated unit costs
- 4 of the customer (base facility) and commodity
- 5 (gallonage) components;
- 6 3. Rates should provide a reasonable
- 7 continuity with past and future rates. This
- is to prevent unnecessary impact on existing
- 9 and future customers; and
- 10 4. Rates should avoid unnecessary complexity
- and should be as simple, understandable and
- 12 easy to administer as practical.
- 13 Q. WHAT OTHER FACTORS WERE USED IN THE
- 14 DEVELOPMENT OF SOUTHERN STATES' PROPOSED FINAL
- 15 AND INTERIM RATE DESIGN?
- 16 A. Two other factors were used in the development
- of the Company's rate design. First,
- 18 residential customers with usage at 10,000
- 19 gallons should not pay more than \$52 for water
- 20 service and \$65 for wastewater service.
- 21 Second, no system will receive a rate
- 22 reduction even though its existing rates
- 23 result in collections that are more than the
- 24 required revenue requirements, unless its

1		residential bill at 10,000 gallons is more
2		than the maximum residential bills proposed by
3		SSU in this proceeding.
4		III. RATE DESIGN PROPOSAL
5	Q.	PLEASE BRIEFLY DESCRIBE SOUTHERN STATES
6		PROPOSED RATE CHANGE.
7	A.	SSU is proposing the following rate changes
8		for all systems included in this proceeding:
9		1. Establish a uniform monthly billing
10		cycle.
11		2. Establish flat gallonage rates (the same
12		gallonage rate regardless of the level of
13		consumption).
14		3. Establish a uniform wastewater cap of
15		10,000 gallons for all of its wastewater
16		systems.
17		4. Establish a uniform determination of
18		residential wastewater only rates (where
19		applicable) to be set at 10,000 gallons usage.
20		5. Eliminate public fire protection rates.
21		6. Establish a uniform determination of
22		private fire protection rates (where
23		available) at one-third of the base facility

charge of the applicable system.

1	Q.	WOULD YOU PLEASE EXPLAIN THE RATIONALE OF
2		SOUTHERN STATES' PROPOSED RATE DESIGN?
3	A.	Mr. Joseph P. Cresse will explain the
4		rationale and policies supporting Southern
5		States' proposed rate design.
6 7 8		IV. DEVELOPMENT OF SOUTHERN STATES' PROPOSED RATE DESIGN
9	Q.	HOW DID THE COMPANY DETERMINE THE MAXIMUM
10		RESIDENTIAL BILL OF \$52 AND \$65 FOR WATER AND
11		WASTEWATER, RESPECTIVELY?
12	A.	The level of the maximum water and wastewater
13		bill was essentially a judgement call made by
14		the Company. The rationale and policies
15		supporting the Company's determination of the
16		maximum residential bill are discussed by Mr.
17		Cresse. The maximum residential water bill
18		represents a multiple of 3 over and above
19		SSU's weighted average residential bill. The
20		maximum residential wastewater bill represents
21		a multiple of 2 over and above SSU's weighted
22		average residential bill.
23	Q.	I SHOW YOU EXHIBIT 124 (HL-1) UNDER COVER
24		PAGE ENTITLED "RESIDENTIAL BILL UNDER REQUIRED
25		STAND ALONE RATES AT AVERAGE USE." WAS THIS

1		EXHIBIT PREPARED BY YOU OR UNDER YOUR
2		DIRECTION AND SUPERVISION?
3	A.	Yes, it was.
4	Q.	I ALSO SHOW YOU EXHIBIT $\underline{/\mathcal{A}^{\psi}}$ (HL-2) UNDER COVER PAGE
5		ENTITLED "WEIGHTED AVERAGE RESIDENTIAL BILLS FOR
6		WATER AND WASTEWATER SERVICE AT AVERAGE USAGE."
7		WAS THIS EXHIBIT PREPARED BY YOU OR UNDER YOUR
8		DIRECTION AND SUPERVISION?
9	A.	Yes, it was.
10	Q.	COULD YOU BRIEFLY DESCRIBE THESE EXHIBITS?
11	A.	Yes. These exhibits demonstrate that the Company's
12		system average bills were developed as follows:
13		1. The average residential consumption for
14		each system was first calculated. The
15		residential bill at average usage under
16		Southern States' present rates for each system
17		was then developed. Exhibit No. $\frac{124}{}$ (HL-1)
18		shows the residential bill for each system
19		under required stand-alone rates at average
20		usage.
21		2. The residential bill was then weighted by
22		the average number of residential customers
23		for each applicable system. Exhibit No. $\frac{124}{}$
24		(HL-2) shows that our weighted average

- residential bills for water and wastewater
 services are approximately \$17.39 and \$32.92,
 respectively, at average usage.
- 4 Q. I SHOW YOU EXHIBIT $/2\psi$ (HL-3) UNDER COVER PAGE 5 ENTITLED "CONVERSION TO MONTHLY BILLING AND ERCS USING AWWA STANDARDS," EXHIBIT 1/24 (HL-4) UNDER 6 COVER PAGE ENTITLED "SYSTEMS WITH RESIDENTIAL BILLS 7 HIGHER THAN THE PROPOSED MAXIMUM BILL," EXHIBIT 124 8 (HL-5) UNDER COVER PAGE ENTITLED "RECALCULATED 9 SYSTEM REVENUES USING PROPOSED MAXIMUM BILL," AND 10 11 EXHIBIT /24 (HL-6) UNDER COVER PAGE PAGE ENTITLED "SYSTEMS CONTRIBUTING TO PROPOSED MAXIMUM BILL 12 ADJUSTMENT." WERE THESE EXHIBITS PREPARED BY YOU 13 14 OR UNDER YOUR DIRECTION AND SUPERVISION?
- 15 A. Yes, they were.
- 16 Q. COULD YOU BRIEFLY DESCRIBE THESE EXHIBITS?
- 17 A. These exhibits present information used by Southern States to develop the rates we are proposing in 18 this proceeding. In general, Southern States' 19 20 proposed rates were developed based on the rate design objectives and guidelines of the Company 21 that I have previously discussed. The steps taken 22 to calculate the proposed final rates were as 23 24 follows:

- 1 1. I used the revenue requirement cost 2 components by system as proposed by the 3 Company and allocated each of the cost components to either base facility cost or gallonage cost. MFR schedule E-1B in Volume 5 II, Book 8 of 11 and Volume III, Book 4 of 6 6 of Exhibit No.39 (FLL-1) shows the allocation 7 each cost component. 8 of Miscellaneous revenues were then subtracted from the base 9 facility costs. 10
- 11 Since we are proposing monthly billing, I converted bills for each system to a monthly 12 billing cycle. These bills were 13 equivalent residential 14 converted to connections ("ERC") by applying the standard 15 16 American Water Works Association demand factors to the monthly bills of each systems 17 by meter size. See Exhibit No. $\frac{134}{100}$ (HL-3). 18

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- 3. The annualized historical ERCs for each system were developed by totaling each system's ERCs by meter size as described above.
- 23 4. Unit cost for the base facility cost and 24 the gallonage cost were developed by dividing

the annualized total ERCs and consumption for each system into the allocated base facility cost and gallonage cost, respectively. Base facility charge by meter size for

- 5. Base facility charge by meter size for each system was then developed by multiplying the resulting base facility charge per ERC to each applicable demand factor.
- 6. The base facility charge and gallonage charge at 5/8" x 3/4" meter size were used to calculate the residential bill at 10,000 gallons.
- 7. Systems with residential bills higher than the proposed maximum bill were identified. See Exhibit No. $\frac{124}{(HL-4)}$. The base facility charge and the gallonage charge of these systems were reduced to meet the maximum water and wastewater bill levels of \$52 and \$65, respectively.
- 8. Proposed revenues for the Company were re-calculated to determine the revenue impact of the maximum bill. Exhibit No. $\frac{12\psi}{(HL-5)}$ shows that approximately \$775,500 in revenues was required to recover the maximum bill adjustment.

- 9. Since rates as a whole need to recover cost as a whole, the rates for each system were then adjusted to recover the maximum bill adjustment.
- 5 Q. HOW DID YOU ADJUST THE RATES TO RECOVER THE
 6 MAXIMUM BILL ADJUSTMENT?
- 7 A. To recover the maximum bill adjustment of \$775,500, the rates for each of the systems were adjusted as follows:
- Systems which required a rate reduction 10 1. due to existing revenues in excess of the 11 12 required stand-alone final revenue requirements were identified. 13 The base facility charge and the gallonage charge of 14 these systems were adjusted to generate their 15 existing revenue level. These systems would 16 not experience any increase or decrease in 17 18 revenues. The revenues in excess of the required revenue requirements, approximately 19 20 \$365,000, were used to mitigate the maximum bill adjustment. 21
 - 2. The remaining \$410,000 of the maximum bill adjustment were recovered by applying an additional increase of 1.9% to all the water

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l and	wastewater	systems	except:
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- 2 a) those systems that have been adjusted as
- 3 described in step 1 above; and
- 4 b) those systems that have stand-alone
- 5 revenue requirements in excess of the
- 6 company's proposed maximum bill for water and
- 7 wastewater services.
- 8 Q. I SHOW YOU EXHIBIT /24 (HL-6) UNDER COVER
- 9 PAGE ENTITLED "SYSTEMS CONTRIBUTING TO
- 10 PROPOSED MAXIMUM BILL ADJUSTMENT." WAS THIS
- 11 EXHIBIT PREPARED BY YOU OR UNDER YOUR
- 12 DIRECTION AND SUPERVISION?
- 13 A. Yes, it was.
- 14 Q. COULD YOU BRIEFLY DESCRIBE THIS EXHIBIT?
- 15 A. Exhibit $\frac{124}{100}$ (HL-6) shows the contributions
- 16 made to the proposed maximum bill adjustment
- by ten systems for which no stand alone rate
- 18 reduction is proposed. Mr. Cresse will
- 19 explain the Company's rationale behind the
- 20 proposed contributions from these ten systems.
- 21 Q. PLEASE INDICATE WHICH SYSTEMS BENEFIT FROM THE
- 22 MAXIMUM BILL ADJUSTMENT?
- 23 A. Exhibit No. 124 (HL-5) shows systems that have
- 24 required stand-alone final revenue

1	requirements which exceed proposed revenue
2	requirements utilizing the maximum bill rate
3	caps. Exhibit No. 124 (HL-5) also shows the
4	benefits in revenue relief these systems
5	receive as a result of the maximum bill
6	adiuatmonta

- 7 Q. HAVE YOU PREPARED ANY SCHEDULES THAT SHOW THE
 8 RESULT OF SOUTHERN STATES' PROPOSED FINAL
 9 RATES?
- 10 A. Yes. Columns 10 and 11 in Appendix P of Exhibit

 11 <u>39</u> (FLL-2) (modified MFR Schedules E-2A) provide

 12 our proposed rates and resulting revenues for each

 13 system.
- 14 Q. DO THESE RATES GENERATE THE PROPOSED FINAL 15 REVENUE REQUIREMENTS FOR EACH SYSTEM?
- 16 A. No. Due to our proposed rate design, Southern
 17 States' proposed final rates will not generate
 18 the required revenue requirements on a system
 19 by system basis. However, the proposed rates
 20 will generate Southern States' total revenue
 21 requirements of \$28.9 million for the Company
 22 as a whole.
- Q. DID YOU CALCULATE ANY RATES THAT WOULD

 GENERATE THE PROPOSED REVENUE REQUIREMENTS ON

1		A STAND ALONE BASIS!
2	A.	Yes. Columns 8 and 9 in Appendix P of Exhibit
3		39 (FLL-2) contain modified MFR Schedules E-
4		2A which indicate the rates that are required
5		to meet the proposed final revenue
6		requirements for each system and the resulting
7		revenues.
8	Q.	DOES THAT CONCLUDE YOUR DIRECT TESTIMONY?
9	A.	Yes, it does.
10		

1	MR. HOFFMAN: Thank you, Mr. Chairman, She's
2	available to cross.
3	CHAIRMAN BEARD: Public Counsel.
4	CROSS EXAMINATION
5	BY MR. McLEAN:
6	Q Good morning, Ms. Loucks.
7	A Good morning.
8	Q Ms. Loucks, you worked a good while for the
9	Minnesota Public Service, called the Minnesota
10	Department of Public Service, correct?
11	A That's correct.
12	Q And you participated in rate design matters
13	there, did you?
14	A Yes, I did.
15	Q For how many years?
16	A From 1985 to from 1979 to 1985.
17	Q And then you came to Florida and went to work
18	for Seminole Cooperative? Is that correct?
19	A Seminole Electric Cooperative, that's
20	correct.
21	Q And you worked in the Rate Design Department
22	or the Rate Department there, too, as well, right?
23	A That's correct.
24	Q Okay. When you were up at Minnesota Power
25	and Light, you handled quite a few rate filings I'm

1	sorry, when you were with the Minnesota PSC. I'm going
2	to call it that, now I understand that
3	A It's Minnesota DPS.
4	Q Okay. Sorry. You participated in some rate
5	filings filed by electric utilities up there?
6	A Yes, I did.
7	Q Okay. Did you all engage in any measure of
8	weather normalization when they would file; did you
9	make any inquiry on weather normalization?
10	A I did not do any kind of weather
11	normalization stuff like that.
12	Q Do you know whether the Commission itself
13	did?
14	A Yes, they did, only on projected year.
15	Q Only on projected year.
16	A As far as on the rate case I'm involved in.
17	Q I understand. Now, Minnesota probably is a
18	winter peaking state, isn't it? (Pause)
19	A I think so. I don't remember any more, it's
20	been so many years ago.
21	Q More than likely. Okay. My question is
22	going to be to you, and I want you to answer these
23	questions hypothetically. If it was an unusually cold
24	winter, if the test year represented an unusually cold
25	winter, wouldn't you look for a higher level of

1	revenues in electric utility during that time than you
2	would, all other things being equal?
3	A That's correct.
4	Q Okay. I am sorry, did I interrupt?
5	A Go ahead.
6	Q Okay. Now, let's look to Florida and to this
7	case more specifically and I have a hypothetical
8	question for you. Let me give out an exhibit first, if
9	you please. (Pause)
10	CHAIRMAN BEARD: Are you going to need an
11	exhibit number?
12	MR. McLEAN: Yes, sir. Please.
13	CHAIRMAN BEARD: 125. Short title, "Yearly
14	Precipitation"?
15	MR. McLEAN: Yes, sir, please.
16	(Exhibit No. 125 marked for identification.)
17	Q (By Mr. McLean) Let me back up just a little
18	bit and ask you whether you know enough about the
19	ratemaking process to say whether the test year is
20	really an attempt to find a typical operating period
21	for the Utility, isn't that true?
22	A If all the data are we trying to reflect
23	that that's true. However, this cost effect that we
24	have currently filed in the historical year, all the
25	data are based in a historical period? I do not think

1	that on that basis if you're going to adjust your
2	normalize your weather, there is a whole lot of factors
3	you do have to adjust at the same time. So you cannot
4	just adjust one and then ignore the rest.
5	Q Okay. Now, be that as it may, I want to ask
6	you: Did you agree with me that the test year is
7	really an attempt to find a typical operating period
8	for the Utility?
9	A Yes, it does.
10	Q And the hope is that that will be typical in
11	the future. And the way you determine whether it's
12	typical for the future is you look somewhat to the
13	past, right? Isn't that it, pretty much, roughly so?
14	A You are looking at the past, the present and
15	the future.
16	Q Sure. And your task, representing the
17	Utility, is to make the Commission aware of whatever
18	changes you know about that occurred during the
19	calendar year, for example, 1991, so that they could
20	arrive at a test year 1991, isn't that how ratemaking
21	works?
22	A They are looking at the 1991 test year, and
23	look at it whether there was any abnormal factors
24	Q Sure.

A -- that was out of the period that needs to

be adjusted.

Q Sure. And that might be in addition to the test year or deletion from the test year, so to speak, right?

- A That's correct.
- Q Now, I want you to look at the exhibit I've handed you, if you will, please?
 - A I have not seen this exhibit before.
- Q I understand. Sure. Take a moment or two and become familiar with it. (Pause)

Have you had a moment?

- A Yes, I did. I had a moment.
- Q Okay. Ms. Loucks, would you agree with me that what this graph purports to show are several things, but the bottom line is that it attempts to show the amount of rainfall for each of the years '81 through '91. Would you agree with me that the first page at least purports to do that?

A It tries to show the rainfall of Florida from '81 to '91 only on certain cities. It's not for every single city of Florida. As a matter of fact, as far as SSU goes, and we have a very diverse -- all our systems are very diverse, and we're all over the state of Florida. It may or may not be a representative as far as the rainfall that you show -- you are trying to

attempt to show that it would be a representative for SSU systems.

Q Sure. Now, suppose that that was every data collection station maintained by the National Weather Service in the state of Florida. Would you think that that would include areas where Southern States serves?

A Maybe include some of it, if it's for each of the weather station for each of the cities. I do not know whether it includes a certain subdivision. Like for example, in Florida, you could have rainfall one block and the next block you do not have any rainfall at all.

Q Yes, ma'am. So can you suggest a better way to measure weather in the state of Florida, rainfall?

I'm just trying to point out is that if you're trying to weather normalize something you will have to take a very representative data in order to do so. And to the points that I do not know, you know, whether these are the representation of Southern States Utilities, I do not know whether this particular graph will be representative reflection of Southern States Utilities systems, or companies, as a whole.

Q Okay. So what you're saying is basically that, if you don't have the rainfall for Jungle Den,

1	knowing what the rainfall was at an adjacent station
2	might not tell you anything about Jungle Den. Is that
3	your opinion?
4	A That's correct.
5	Q Okay. But, now you said you're not an expert
6	in the collection of weather data, correct?
7	A That's correct. I do not know about weather
8	data and I'm not an expert in that.
9	Q And for that reason, all the questions that I
10	ask you about this exhibit are going to be
11	hypothetical, okay?
12	A Okay.
13	Q Okay. Now hypothetically speaking, if the
14	horizontal line that begins at about 640 represents
15	typical rainfall for the state of Florida in general,
16	would you agree that that shows an eleven-year average,
17	based upon the data that's in the exhibit?
18	A Just for the exhibit limited to the exhibit
19	alone, yes.
20	Q Sure. Go ahead, ma'am.
21	A However, you are all over the map and I
22	really you know, you have to do a regression
23	analysis, and this is just probably it's an average?
24	Q Sure.
25	A I do not know how you arrive at this line in

the first place, either, so --Okay. We'll deal with that. Now, can you Q 2 look to the year 1991? 3 Okay. 4 Now, would you agree with me that whatever 5 Q rainfall fell that year, according to this graph, is 6 very substantially higher? Let me ask you if it's 7 substantially higher than the average which the graph 8 9 purports to show? It looks like. Α 10 Okay. Now, let's assume for a moment, and 11 this is an assumption I'd like you to make just for the 12 purposes of this question, that the rainfall which 13 purports to be measured on this graph accurately does 14 measure the rainfall in the Southern States areas where 15 it happens to serve. Do you understand, the assumption 16 I'd like you to make, just for the purposes of the 17 question? 18 To accurately reflect? 19 A 20 Yes, ma'am. Q SSU? Assuming this accurately reflects SSU 21 Α system? 22

> Yes, ma'am. Q

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This is an assumption, right? A

Q Yes, ma'am. You betcha.

I wanted to make sure that this is an 1 Α assumption, because it's not true at all. 2 You already said that --Q 3 I don't know at all, yes. 4 I'm just asking you to assume. 0 5 Now, if the rainfall were as high as this 6 graph shows in 1991, and if the average is as it is 7 shown right there, wouldn't that substantially lessen 8 the revenues which Southern States received during 9 1991, and wouldn't the rainfall be the cause? 10 11 Α Can you repeat that question? 12 I'll do my best. Q Okay. 13 Α If the amount of rainfall which this graph 14 Q says fell in 1991 is correct, and if the average here 15 shown is correct, wouldn't that suggest to you that 16 Southern States received less revenue than it otherwise 17 would have because of the difference in the rainfall? 18 19 Between 1991 and the average? 20 Α That's based on what -- at what points that 21 you set your rate at. For example, a company files a rate case, and they always have the danger of going 22 23 higher or lower than what you are being set at that 24 point of time when you set your rates at a certain

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level. And rainfall will probably will be a factor.

2	other factors that you would have to consider whether
3	or not you will have higher or lower revenues.
4	Q Well, I want you to keep all those constant
5	for the purposes of my question. All the other
6	variables, let's ignore them just for the moment and
7	look specifically to rainfall. And my question is if
8	it rained a whole lot more in 1991 than it did the
9	average, wouldn't Southern States have received less
10	revenue in 1991 than they would have if they had
11	received average rainfall?
12	A Did you set the rate at 1991, or did you set
13	the rate at the average?
14	Q During the calendar year 1991, the test year
15	for this case.
16	A If you set the rate at 1991, your denominator
17	for usage, your rate will be lower. Rates per unit.
18	Q Okay. I see what the problem is. Yes,
19	ma'am. I see where the problem is.
20	Now, if you construct a test year as you
21	know well this Company did and it took into account
22	all the known variables that it knew about, would it
23	take all of that into consideration?
24	A If the
25	Q Go ahead.

1 | Conservation will be a factor. There's a whole lot of

If the Company set rates in for --Okay. 1 based on the consumption in 1991 because you've got a 2 whole lot of rainfall, then are you assuming that the 3 consumption is lower? 4 Q Yes, ma'am. 5 You're assuming the consumption for 1991 will A 6 be lower. 7 Because the rainfall is higher. Q 8 That's right. 9 Α That's an assumption which I asked you Yes. 10 Q to make also for purposes of answering the question. 11 And you're asking me whether or not that I 12 would receive less revenues? Because the fact is that 13 I have lower consumption? 14 Perhaps, I could jump forward and ask you if 15 there is something shown to be atypical with respect to 16 the test year and in terms of rainfall, shouldn't the 17 Commission take that into consideration when they 18 design rates for future years? 19 If it can be identified as atypical, yes. 20 Α You said identified as "atypical," correct? 21 Q That's the difficulty Company's ran 22 Yes. into at this point, because due to the diversity of our 23 system, and because in the location of all of our 24 systems, that, you know. You could have higher or 25

lower in one system and higher and lower in the other. The diversity may be balance it all out. We don't know because we do not have a study and there's no study on record to show us that what is atypical at all. And at this point the Company is really not that sophisticated to be able to accumulate all the rainfall data to come up with atypical weather normalization pattern for the Commission to consider. That is the reason why we did not file. We did not put the weather normalizations into consideration due to the fact that I think that in the long run it would be all balanced right due to the diversity.

Q But that would be a guess that it would balance out, right? You don't really know that?

A We don't know that, and also on the fact that what is atypical is a big question. If we don't know that, you know, and you pick a certain number and say that that was atypical, that means that you are really picking an arbitrary number and the customer will not — either way you are not going to get to where you intended to go.

Q Okay. Ms. Loucks, I think I heard you say that the reason that the Company did not present the weather normalization to the Commission is because it lacks the sophistication and resources to do so. Is

that what you said?

A And at th

on the location of

A And at the same time because of the diversity on the location of our systems, it may well balance out in the long run, and it is factors we don't know at this point.

Q That would be speculation that it would balance out, correct?

A If you just -- there's always a theory saying that if you're higher or lower in one year in the long run your going to balance out.

Q You don't oppose weather normalization for more sophisticated utilities like Florida Power and Light, do you?

A No I do not oppose that. If we're going to file projected year I would be more in favor of it.

Because when you are weather normalized, you will also have to weather normalize, and when you not weather normalize certain things, your consumption being weather normalized, there will be certain variable costs. You also have to normalize it, because your consumption has certain costs -- variable costs associated with it that you have to put into consideration.

Q And that's part and parcel of any weather normalization study, right?

1	A Exactly. And
2	Q But you didn't present one to the Commission?
3	A No. And neither does any party do so in this case.
4	Q Let me ask you one more question. You mention
5	you are suggesting that a distinction ought to be drawn
6	between projected test year and historical test year for
7	purposes of weather normalization. Is that your testimony?
8	A That's part of the factor, too.
9	Q Okay. But isn't it true I think you
10	testified that what you're trying to do when you have a
11	test year is to arrive at atypical operating period for
12	the Utility, right?
13	A That's correct.
14	Q Well, isn't that also what you're trying to
15	do when you have a projected test period?
16	A No, we did not try to have a projected
17	period, we are filing a historical year. All our data
18	is based on historical data.
19	Q I think I may have stated the question wrong.
20	What I'm asking you to say is, if you can, first of
21	all, you agreed with me that a historical test year is
22	an attempt to find atypical operating period for a
23	utility, correct? You agreed with that before, I think.
24	A Yes, I do.
25	O Okay. Now if a utility does seek a projected

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test year, isn't the Commission's task exactly the same, and that is to find atypical operating period for a utility?

It's just for simplicity purposes, if you're taking a look at a projected year versus a historical year, and we say -- the Company is saying that we would like to file a historical year so all the historical data -- all our data is based on a historical year and, therefore, we're only going to make adjustment to any kind of out-of-period adjustments that we are really aware of. We're not going to file any projected purposes based on maybe weather, maybe conservation and what we're looking into the future. We're saying that we're going to file historical based on whatever the historical data is.

Yes. You know, our test year should reflect a normalized period; however, at the same time is that you have to look at on what kind of basis we are basing this particular case is on.

MR. McLEAN: Thank you, Ms. Loucks. no further questions.

CROSS EXAMINATION

BY MS. JABER:

I'm going to start out with a series of questions that were referred to you from Mr. Sweat. you can't answer them, just let me know who would be a

witness that could.

When the

When the Company discovers a stuck meter, how long does it take before it is changed out?

A That depends. If we are detect it, we will try to go out as soon as possible to try to resolve it and fix it as soon as possible. It can range from a month to two months, or maybe three to six months. That depends on a case-by-case basis.

Q Okay. During the period while the meter is stuck and not registering, does the Company render an estimated bill to the customer?

A On the commercial accounts, yes, we do. We generally go back to the prestuck period, and using a 12-month average, try to estimate those usages and backbill the customer based on that.

Q And do the estimated gallons show up on the billing analysis?

A When we backbill them, yes, it will show up on the billing analysis.

Q Is there a limit on the number of months the Company will estimate a bill, for instance, as a result

1	of a standard operating procedures manual?
2	A We only backbill our customer up to 12 months
3	Q Would you agree that as soon as a stuck meter
4	is replaced with a registering meter, the gallonage
5	becomes revenue producing?
6	A Yes, it would.
7	COMMISSIONER EASLEY: What do you do about
8	residential if you only backbill the commercial?
9	WITNESS LOUCKS: Generally, we'll be able to
10	detect a residential quite fast than a commercial
11	customer so we generally do not backbill the customers
12	COMMISSIONER EASLEY: So you don't do an
13	average if it's out longer than a month, you'll just
14	not bill for that month?
15	WITNESS LOUCKS: No, the customer would not
16	be billed for that month.
17	COMMISSIONER EASLEY: Okay. Thank you.
18	Q (By Ms. Jaber) The next series of questions
19	were referred to you from Mr. Lewis.
20	Palisades County Club has three connections
21	at the present time; is that correct?
22	A I'm sorry, I didn't catch your question.
23	Q Palisades Country Club has three connections
24	at the present time; is that correct?
25	A I have to check. Okay. (Pause)

for Amelia Island. Under fire protection, is it correct to say that the "4" shown next to "two inches" 2 indicates that there's only one customer there? 3 That's two customers there. I'd like to 4 -- under fire protection, if you look at number of 5 bills in Column 2, when you see a 4 over there, private 6 fire protection is a semi-annual billing. We have four 7 bills. So if you divide it by two -- during the year 8 we have four bill, if you divide it by two you, would 9 have two customers. So on your Column 6, you take that 10 two customers and multiply by 12, because we would 11 change it to a monthly billing, you will get 24. So 12 you would have two customers with two inches fire 13 protection. That is private fire protection. 14 Okay. So am I correct to say that these two 15 customers are receiving private fire protection through 16 17 a 2-inch meter? 18 Α That's correct. Besides these two customers, is there anyone 19 else that's receiving private fire protection from a 20 meter that is less than four inches? 21 Not that I know of at this time. 22 Α

Q Would you agree that the standard meter size for a residential customer is five-eighths by three-quarters?

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Q Let me go back and clarify. Earlier you testified that the extra water would follow that it would be used for purposes other than inside the home, such as lawn irrigation. Would you agree that that water does not return to the wastewater system?

A That's correct.

Q Wouldn't you also agree that water used for irrigation purposes does not place a greater demand on the wastewater system, and, therefore, would not have a effect on the wastewater treatment cost?

A If that particular meter is solely for the -having a larger meter, it may or may not because of the
fact that it is used for irrigation. What I'm trying
to say is that having a larger meter -- you may have a
bigger house that demands a larger meter, or it may be
the fact that you have a residential customer that has
irrigation.

Yes, for those residential customers that have irrigation demand require a larger meter. Those water would not be imposed any demand on your wastewater system. But if you have a larger house and you have a larger meter, then, in that case, you will impose a larger demand to the wastewater system.

That depends on what the purpose of the larger meter is, and it varies from customers to

1	customers. And I do agree the majority of our
2	customers having a larger meter is for the basis that
3	it was for the irrigation purposes.
4	Q You've proposed a 10,000 gallon wastewater
5	cap for all residential customers; is that correct?
6	A That's just a Company policy, yes, that's
7	correct.
8	Q How did you determine that the 10,000
9	wastewater gap was appropriate for all residential
LO	customers?
11	A It's a judgment call, and also for the rates
L2	simplicity purposes. I believe Mr. Ludsen and Mr. Cresse
L3	have already testified as far as the rationale behind
L4	why they used a 10,000 cap.
L 5	Q Well, your present rates have residential
L6	wastewater caps of 6,000, 7,000, 8,000 and 10,000
17	gallons for the systems involved in this application;
18	is that correct?
19	A That's correct.
20	Q Did the Utility do any kind of analysis or
21	study of the consolidated factors at different levels
22	to determine what the appropriate cap would be?
23	A We just make a judgment call saying that due to
24	the fact that our weighted average is approximately
) E	10 000 and we used the AWWA looking at the average water

consumption from the AWWA standard, and Mr. Cresse 1 and Mr. Ludsen do a judgment call saying that would be 2 -- 10,000 would be the uniform cap and that's how we 3 arrived at the cap. 4 So based on what you've just told me, is it 5 Q correct for me to say that you did not look at 6 consolidated factors in your determination? 7 That's correct. Α 8 CHAIRMAN BEARD: While you're hesitating, 9 which is a mistake to do that and let me get a shot at 10 this thing. 11 I'm trying to remember. I thought at one 12 time I asked for information related to, I thought it 13 was Sugar Mill, and specifically to the number of 14 customers or percentage of customers that had one-inch 15 meter. And I'm looking to see if I had a late-filed on 16 17 that. I think I did, too. COMMISSIONER EASLEY: It may have been 18 included in something. 19 MR. HOFFMAN: My recollection was, I think, 20 that, if I'm thinking of the right system, that maybe 21 22 Commissioner Easley had asked a question about that. If it was the Sugar Mill system, the number of 23 customers that had a one-inch meter versus a 5/8-inch 24

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meter, and I think we provided that answer.

CHAIRMAN BEARD: You did? 1 MR. HOFFMAN: Yeah, yeah. The information 2 that we had was based on the number of bills which we 3 divided by 12. 4 COMMISSIONER EASLEY: Yeah. And we needed to 5 talk about that. 6 CHAIRMAN BEARD: What was the percentage? 7 WITNESS LOUCKS: I can calculate it for you, 8 Mr. Chairman. 9 CHAIRMAN BEARD: Here's what I want to do. I 10 want a late-filed, okay. It's going to be Exhibit No. 11 126. I'm just punishing you this morning because no 12 one else was available at the moment. And what I would 13 like, and I'm just trying to think of the appropriate 14 percentage. I would like to see the systems, I'd like 15 to know which systems have residential meters that are 16 one inch that are in excess of 50%. 17 In other words, if you've got 51-plus percent 18 of the residential customers in each system that have 19 one-inch meters, I'd like to know which systems they 20 are, and I'd like to know what that percentage is, 21 22 okay. 23 And, specifically, I'm also going to be 24 curious about -- I don't know how to incorporate this

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in there -- I guess you could put a column with a "yes"

1	or "no," currently, prior to this rate case, are those
2	one-inch meters priced identically to the five-eights,
3	three-quarters. For example, in Sugar Mill I think
4	that is the case. They are priced identically. And
5	the 50% is somewhat arbitrary, but I just want to get
6	handle on where we are.
7	WITNESS LOUCKS: Mr. Chairman, are you
8	talking about for both water and wastewater?
9	CHAIRMAN BEARD: I don't know what kind of
10	one-inch meters you have on your wastewater. What I'm
11	talking about a one-inch meter on the water system.
12	WITNESS LOUCKS: On the water system. Okay.
13	COMMISSIONER EASLEY: And specifically
14	residential.
15	CHAIRMAN BEARD: Specifically residential.
16	I'm not worried about commercial or anything else.
17	(Late-Filed Exhibit No. 126 identified.)
18	CHAIRMAN BEARD: Okay?
19	WITNESS LOUCKS: Okay.
20	CHAIRMAN BEARD: And then I guess we'll see
21	from there.
22	Q (By Ms. Jaber) Ms. Loucks, are you aware
23	that the Commission's policy with regard to
24	establishing the wastewater gallonage charge for
25	residential and general service customers is that 80%

Okay. Do you know how many customers are

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Q

1	affected by this? How many customers receive two bills?
2	A That's approximately there's close to
3	if you're asking about a customer receiving more than
4	one bill because they have a different account,
5	customer account, irrigation versus water and sewer
6	services?
7	Q That is correct.
8	A Currently, we have approximately, let's see,
9	1,725 customers.
10	COMMISSIONER EASLEY: 17?
11	WITNESS LOUCKS: 1725 customers.
12	COMMISSIONER EASLEY: Out of the total of?
13	WITNESS LOUCKS: For water?
14	COMMISSIONER EASLEY: Well, whatever that
15	1725 represents. Is that systemwide? Let me ask you
16	that way.
17	WITNESS LOUCKS: For the total Company or
18	what we filed in this particular?
19	COMMISSIONER EASLEY: I don't know what your
20	1725 is.
21	WITNESS LOUCKS: Our total filed FPSC systems.
22	COMMISSIONER EASLEY: What's the total that
23	it could have been if everybody got double-billed?
24	WITNESS LOUCKS: Out of a total of 101,021
25	customers.

1	COMMISSIONER EASLEY: Can I ask the next
2	question?
3	MS. JABER: Yes.
4	CHAIRMAN BEARD: You bet.
5	COMMISSIONER EASLEY: We got the impression
6	when we were trying to explore this earlier, and I
7	don't remember whether it was with Mr. Sweat or who,
8	that the reason people were getting two bills was
9	because a consumer, a property owner, was counted as
10	two customers if they had two accounts and, therefore,
11	got two bills. Have I said that right?
12	WITNESS LOUCKS: Yeah. They're being set up
13	as two accounts due to the limitation of our billing
14	system.
15	COMMISSIONER EASLEY: How do you know that
16	you have 1725 if your computer can't make a distinction
17	that instead of two customers you have one customer?
18	Are you sure of that number and how do you know that?
19	WITNESS LOUCKS: We go through just to let
20	you know, is that we go through more than eight hours
21	of work in order to try to find this out. We do have
22	some things, we work very hard in order to get this
23	number up.
24	COMMISSIONER EASLEY: So you got this number
25	specifically because you knew that question was going

to be asked? 2 WITNESS LOUCKS: Because that question was 3 being deferred to me. 4 COMMISSIONER EASLEY: Ah-ha. It was not 5 information you would have had otherwise? 6 WITNESS LOUCKS: No. 7 CHAIRMAN BEARD: Did you employ one of those --8 WITNESS LOUCKS: It's a very difficult 9 information that we had to come up with. 10 CHAIRMAN BEARD: You employed one of those very slow speed computers, you have this one, this one, 11 12 the human being. 13 COMMISSIONER EASLEY: The problem we have is 14 that we really do not have a readily identified field 15 for those customers in the structure of the billing 16 file. 17 COMMISSIONER EASLEY: You can't sort by 18 address? 19 WITNESS LOUCKS: We sort it by address, sort it by accounts and then we have to go through it 20 21 manually --22 COMMISSIONER EASLEY: Oh, you can't make that 23 -- okay. 24 CHAIRMAN BEARD: When I said the low-speed 25 computer, that's what I was referring to, manually.

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1	WITNESS LOUCKS: They do got billed for the
2	base facility charge.
3	Q That would not reflect the gallons until the
4	meter is changed?
5	A That's correct. And there's not that many
6	incidents that we have stuck meters on the residential
7	customers. We really have a very, very small percentages
8	of that. And our billing system has exception reports
9	that comes out every month to look at it, and we try to
10	catch it as much as possible.
11	Q What about the systems that have gallons that
12	are included in the base facility charge, how is that
13	handled?
14	A That he was being billed for the base
15	facility charge.
16	CHAIRMAN BEARD: How many customers do you
17	all bill, total?
18	WITNESS LOUCKS: Including the gas customers?
19	CHAIRMAN BEARD: No. Just water and
20	wastewater.
21	WITNESS LOUCKS: For the systems that we
22	filed or including everybody?
23	CHAIRMAN BEARD: Everybody.
24	WITNESS LOUCKS: Everybody, we have
25	CHAIRMAN BEARD: Ballpark figure.

1	WITNESS LOUCKS: Altogether we have 152,000.
2	CHAIRMAN BEARD: Do you all do daily billing?
3	WITNESS LOUCKS: Every day we have a billing
4	out in most of the time.
5	CHAIRMAN BEARD: So your 130,000 or whatever
6	is spread over 21 or 22 working days in the month?
7	WITNESS LOUCKS: Yes, it is, approximately,
8	that's correct.
9	CHAIRMAN BEARD: Okay. Most of your systems
10	are read monthly?
11	WITNESS LOUCKS: No. Some of them are
12	bimonthly, some of them are quarterly. That's why in
13	this particular proceeding we asked to have a monthly
14	billing. And also of the facts that it will be easier
15	for us to develop some consumption patterns if we are
16	looking at any kind of normalization or conservation
17	study.
18	MS. JABER: Staff doesn't have any more
19	questions for the witness.
20	WITNESS LOUCKS: Pardon me?
21	MS. JABER: No more questions for you.
22	COMMISSIONER CLARK: You're going to eliminate
23	public fire protection rates. Does that mean it's not
24	going to be available?
25	WITNESS LOUCKS: The fire?

1	COMMISSIONER CLARK: Public fire protection.
2	I'm on Page 8 of your testimony.
3	WITNESS LOUCKS: Yes. It would be regarding
4	the fire hydrants that we will not
5	COMMISSIONER CLARK: You won't send water to
6	them any more?
7	WITNESS LOUCKS: We will provide them water
8	but there will not be any
9	COMMISSIONER CLARK: Charge for?
10	WITNESS LOUCKS: charge for it.
11	COMMISSIONER CLARK: Why not?
12	WITNESS LOUCKS: That's a Company policy at
13	this time that they make a judgment. And most of the
14	time it's for the county or for whatever the city we
15	bill, they refuse to pay the bill and it is for the
16	benefits of all the customers really for fire hydrant
17	surfaces, you know, if anybody their house is on fire
18	that particular service is a benefit.
19	COMMISSIONER CLARK: So it's for the benefit of
20	the customers so you might as well put it in their bill?
21	WITNESS LOUCKS: That's correct.
22	COMMISSIONER CLARK: I just want to make sure
23	I understand it. When you say "establish a flat
24	gallonage rate," that means regardless of what you use
25	you're going to be charged for 10,000 gallons?

1 WITNESS LOUCKS: No. A flat gallonage 2 charge, that means that you do not have any block rates. For example, you don't have -- for the first 3 1,000, you're going to charge that rate, the second 4 1,000, you're going to charge this rate. All you have 5 to do is any gallons that you use, you will charge that 6 particular rate per gallon or per 1,000 gallons. 7 8 COMMISSIONER CLARK: Okay. And let me be clear on wastewater. You have a cap of 10,000 and you 9 will assume that you will, for wastewater, you will use 10 a consumption of 10,000 gallons? 11 WITNESS LOUCKS: No more than 10,000. 12 your consumption is less than 10,000, you will be 13 billed less than 10,000. 14 15 COMMISSIONER CLARK: Okay. COMMISSIONER EASLEY: I just have one question, 16 Mr. Chairman. Let me -- this is a comfort, "I want to 17 feel good," question. 18 19 20

In Schedule, your Exhibit No. 1, and you don't really need to look at it, but what you're doing is comparing the typical residential water and wastewater bills for residences and you're talking about using the present rates and then making certain adjustments and going on forward, here's what's going to happen.

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1 I've got a question about present rates. 2 don't need to look at the exhibit. I just want to make sure that when you say "present rates," those are rates 3 that were in effect prior to the megacase, the last 4 5 case? WITNESS LOUCKS: In this, when we filed --6 COMMISSIONER EASLEY: Uh-hum. 7 8 WITNESS LOUCKS: -- some of those systems that's in the megacase will be under interim rates. 9 COMMISSIONER EASLEY: At the interim rate? 10 WITNESS LOUCKS: At the interim rate because 11 of the fact at that time the order, the court order, 12 having come out yet. 13 All right. COMMISSIONER EASLEY: 14 CHAIRMAN BEARD: I've got a question. 15 Counselor, you may need to listen because I don't think 16 you're the right witness, but I've only got two more 17 Company witnesses left and somebody may get to come 18 back to answer a question for me. 19 You have a system, and let's take Sugar Mill, 20 it's purported that it's some 95%-plus 1-inch meters 21 residential. Okay? I think it's Sugar Mill; anyway, 22 whatever system it was. And the requested rates would 23 now begin to differentiate between the five-eighths and 24

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the 1-inch meters. Where they are currently identical,

they would now become separation, which would then, I'm 1 2 assuming, cause customers to want to migrate to the 3 five-eighths, three-quarters inch meter. That's part of the purpose, as I understand it. 4 5 And one of the complaints or concerns was in replacing that 1-inch meter with a 5/8-inch meter --6 there's two, actually -- one is the pressure problem 7 that would now occur and the second is tearing up the 8 yard by replacing that meter. Okay. 9 My question is: to the extent that a customer 10 requested to move from a one-inch to a 5/8-inch meter, 11 number one, what cost is incurred and by whom to replace 12 that meter? Do you have the answer to that question? 13 WITNESS LOUCKS: We have a service connection 14 charges for replacing meters. 15 CHAIRMAN BEARD: So if I wanted to go from a 16 1-inch to a 5/8-inch meter, I'm going to have to pay 17 the Company to come out and replace that 1-inch meter, 18 19 is that correct? WITNESS LOUCKS: That's correct. 20 CHAIRMAN BEARD: Do you know how much that 21 will be? And take Sugar Mill as an example. 22 WITNESS LOUCKS: I don't have that offhand, 23 but I certainly will provide that to you. It will be 24

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-- probably it's in our tariff.

1	COMMISSIONER EASLEY: Do you think it's
2	probably close to somewhere around \$25? Does that
3	sound familiar?
4	WITNESS LOUCKS: \$25?
5	COMMISSIONER EASLEY: I don't know why, for
6	some reason, maybe it's Lehigh, but for some reason a
7	\$25 figure comes floating to go the surface here.
8	CHAIRMAN BEARD: I don't thing you can go out
9	I know you can't physically do it for \$25.
10	COMMISSIONER EASLEY: I know what it was. It
11	was checking a meter. Sorry.
12	CHAIRMAN BEARD: How about on that late-filed
13	these columns are growing exponentially. How about
14	on that where you have predominantly 1-inch meters and
15	we've indicated that yes, you will be changing from the
16	same charge for one-inch and five-eighths inch to
17	different charges, add one more column, and what will
18	be the charge to the customer for changing out that
19	meter from one inch to five-eighths.
20	MS. JABER: Mr. Chairman, if I may clarify.
21	I'm being told that the system you're talking about is
22	Sugar Mill Woods.
23	CHAIRMAN BEARD: What did I say?
24	MS. JABER: Sugar Mill.
25	CHAIRMAN BEARD: Sugar Mill Woods, okay.

1	Whatever, any of the systems. That way that's now
2	what, about four columns. You can turn it on and go on
3	legal size now?
4	WITNESS LOUCKS: Mr. Chairman, if we have any
5	questions regarding your late exhibit, who can we
6	contact just for clarification purposes?
7	CHAIRMAN BEARD: Me.
8	COMMISSIONER EASLEY: How about the Staff
9	attorney?
10	CHAIRMAN BEARD: My exhibit. Contact the
11	Staff attorney and they can contact me, or however you
12	want to do it. I don't care. I know what I want.
13	MS. JABER: If you can contact the Legal
14	Division, we'll can clarify it for you.
15	WITNESS LOUCKS: Okay, thank you.
16	CHAIRMAN BEARD: Because I know what I want.
17	WITNESS LOUCKS: We just want to make sure
18	that's the information you are looking for.
19	CHAIRMAN BEARD: It's pretty simple what I
20	want, I think, at least it's simple in my mind. It has
21	to be. Okay.
22	COMMISSIONER EASLEY: I did think of a
23	follow-up question, I'm sorry.
24	On this business about the rates you used,
25	are the interim rates for those systems that were

1	included in the megacase? I did remember at the
2	service hearings, I think Public Counsel pointed out
3	that the rates that are printed are based on the
4	interim rates and made some statement about how the
5	percentage of increase then is different.
6	I thought I recalled that, because of the
7	court order, there would be additional calculations
8	made. Do you know whether there was a decision to
9	simply not do that and just let it be done in the
10	process of the rate case analysis? Do you know?
11	WITNESS LOUCKS: I haven't heard that we need
12	to recalculate under that percentages.
13	COMMISSIONER EASLEY: Okay. I may have made
14	a leap of logic here that doesn't fit. But I brought
15	it up because I know that way I'll get an answer before
16	it's all over with. Thank you.
17	CHAIRMAN BEARD: Redirect?
18	REDIRECT EXAMINATION
19	BY MR. HOFFMAN
20	Q Ms. Loucks, leaving aside the many factors
21	which may affect the consumption and projected
22	revenues, if excessive rainfall has any impact on water
23	consumption, would that impact affect domestic
24	consumption, irrigation or both?

A Irrigation. It would not be domestic

consumption. 1 2 MR. HOFFMAN: That's all I have. 3 CHAIRMAN BEARD: Witness may step down. CHAIRMAN BEARD: Exhibits? 4 5 MR. McLEAN: 125. 6 MR. HOFFMAN: Mr. Chairman, I object to the 7 admission of Exhibit 125. 8 CHAIRMAN BEARD: You don't like the way he 9 draws his graphs? 10 MR. HOFFMAN: No, I like that. I don't know that he drew this one. I'm going to object because the 11 12 document has not been authenticated. It says "Florida 13 Statistical Abstract." I personally am not aware of 14 who they are. The Commission may know who they are, 15 and for that reason that may provide some exception in terms of the self-authentication. 16 But even more importantly, this document was 17 used only for the purpose of hypothetical questions, 18 and we don't believe it has any relevance to this case. 19 20 There has been no evidence that this document 21 represents rainfall applicable to Southern States 22 systems, either from a geographic standpoint or from a 23 customer distribution standpoint. 24 There is no information in this docket

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regarding year-to-date 1992, and we don't see how in

the world this document could possibly form the basis 1 2 for a known and measurable adjustment outside the test year which would be applicable to Southern States' 3 4 specific systems. 5 CHAIRMAN BEARD: I was going to ask Staff to do a linear regression so I could see the analysis. 6 7 (Laughter) MR. HOFFMAN: And I would add to that this 8 document -- there's no evidence in the record and there 9 was nothing taken from this docket on the historic 10 consumption levels of the specific SSU systems and what 11 that impact might be on projected revenues outside the 12 historic test year. So for those reasons, we object to 13 the admission of the document. 14 MR. McLEAN: I'll concede that it's compiled 15 by the University of Florida. 16 CHAIRMAN BEARD: Whoa. (Laughter) Wait a 17 minute. I went to school there, you're in trouble. 18 I didn't know that. (Laughter) 19 MR. McLEAN: COMMISSIONER CLARK: So did I. 20 I didn't. COMMISSIONER EASLEY: 21 MR. McLEAN: I'm going to -- I plan to look 22 23 to Witness Dismukes to authenticate it. Now, with respect -- I think all of Mr. Hoffman's objections go 24

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primary to authentication, actually.

1	CHAIRMAN BEARD: Why don't we do this. Why
2	don't we hold this exhibit, not move it until your
3	witness is done and then we can fold, spindle and
4	mutilate it as everybody desires. Okay. So we'll
5	withhold moving 125 into the record at this time. Do
6	you have any exhibits you want to move?
7	MR. HOFFMAN: Yes, sir. I would move Exhibit 124.
8	CHAIRMAN BEARD: Without objection? Hearing
9	none. Exhibit 123 we held until Kimball comes back up,
10	did we not?
11	MR. HOFFMAN: Yes, sir.
12	CHAIRMAN BEARD: It has not been moved?
13	MR. HOFFMAN: I did not move it yesterday.
14	CHAIRMAN BEARD: Just trying to keep my
15	records straight.
16	(Exhibit No. 124 received in evidence.)
17	(Witness Loucks excused.)
18	
19	CHAIRMAN BEARD: Okay. Public Counsel, if
20	you will put your witness on the stand
21	COMMISSIONER EASLEY: Let's take just a
22	couple minutes to make the switch.
23	CHAIRMAN BEARD: We're going to take a break.
24	MR. McLEAN: Is Mr. Wood not up next?
25	COMMISSIONER EASLEY: Oh, do you want to do

Mr. Wood, the Staff witness? 1 2 MR. HOFFMAN: Mr. Chairman, with respect to 3 Mr. Wood, we have discussed Issue 77 with Public 4 Counsel and with Staff. I am not sure where Staff is 5 on this issue. Public Counsel and the Utility have 6 agreed that Public Counsel will waive cross based on a 7 stipulation under which the costs of the Leilani 8 Heights reuse studies would be included in rates but 9 amortized over a four-year period. 10 MR. McLEAN: Yes. MS. BEDELL: And Staff is willing to agree to 11 that, also. 12 CHAIRMAN BEARD: You mean I can scratch Mr. Wood 13 off my list? 14 15 MR. HOFFMAN: I'm not sure if Staff has any 16 other questions for Mr. Wood. MR. McLEAN: But if that stipulation is 17 acceptable, we have none. 18 MS. BEDELL: We do have other questions for 19 Mr. Wood. 20 21 CHAIRMAN BEARD: Okay. Well, Mr. Wood currently is listed as the last witness in this case. 22 If there's a change in that, no one told me yet. So 23 unless there's a change, Public Counsel, your witness 24

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is on.

1	MR. McLEAN: I was mistaken, I thought he was
2	up next. Fine.
3	CHAIRMAN BEARD: Just for our own purposes
4	where we are now, Dismukes, Montanaro, Williams,
5	Chapdelaine, Todd except we're possibly taking Todd
6	out of order today if we don't get done today
7	Kimball and Wood. And I will remind Ms. Dismukes
8	yesterday evening she predicted that we would finish
9	today.
10	Okay, we're going to take a break.
11	(Brief recess.)
12	
13	CHAIRMAN BEARD: Did I tell you all how late
14	we'll work today and tomorrow?
15	MR. HOFFMAN: No, sir.
16	CHAIRMAN BEARD: Well, we'll just keep it a
17	surprise.
18	No, it is my intent to work to approximately
19	5:00 today and the same thing on Friday and, if
20	necessary, to come back on Saturday. So gear that
21	accordingly.
22	We will quasi work through lunch today; we
23	may take a short break, but it will not be a long one.
24	COMMISSIONER EASLEY: We can't get out
25	anyway.

1	CHAIRMAN BEARD: It's too wet to go anywhere
2	for something, so we'll send somebody else for the
3	food. Okay?
4	Public Counsel, you're on.
5	MR. McLEAN: Thank you, sir. The Citizens
6	call Kim Dismukes.
7	
8	KIMBERLY H. DISMUKES
9	was called as a witness on behalf of the Citizens of
10	the State of Florida and, after being duly sworn,
11	testified as follows:
12	DIRECT EXAMINATION
13	BY MR. McLEAN:
14	Q Have you been sworn, Ms. Dismukes?
15	A Yes, I have.
16	Q State your name, please, by whom you are
17	employed and in what capacity.
18	A My name is Kimberly H. Dismukes. I'm
19	employed by the Office of Public Counsel as a
20	Legislative Analyst.
21	Q Ms. Dismukes, have you caused to be filed
22	certain testimony in the docket?
23	A Yes, I have.
24	Q Do you have any additions, deletions or
25	corrections?

_	res, I have an erraca sheet.
2	CHAIRMAN BEARD: Got it.
3	COMMISSIONER EASLEY: Brownie points, brownie
4	points.
5	Q (By Mr. McLean) All right. Ms. Dismukes, if
6	I asked you all those questions contained in your
7	testimony, would your testimony be the same today as it
8	was then?
9	A Yes.
10	Q And this is your sworn testimony to present
11	to the Commission, correct?
12	A Yes, it is.
13	Q Now, you've prepared some schedules which go
14	along with your testimony, haven't you?
15	A Yes, I have.
16	Q How many schedules does that consist of?
17	A There are eight schedules.
18	MR. McLEAN: Thank you, ma'am. Mr. Chairman,
19	may we have those schedules marked as a composite
20	exhibit?
21	CHAIRMAN BEARD: It will be Exhibit No. 127.
22	(Exhibit No. 127 marked for identification.)
23	Q (By Mr. McLean) Now, Ms. Dismukes, were you
24	in the room during the testimony of Helena Loucks?
25	A Yes, I was.

1	Q Are you familiar with the exhibit that was
2	numbered 125
3	A Yes, I am.
4	Q during her examination? Was that exhibit
5	prepared at your direction and supervision?
6	A Yes.
7	MR. HOFFMAN: Mr. Chairman, I'm going to
8	object. The subject matter of this exhibit, if I
9	understood the questions and answers directed to Ms.
10	Loucks, relates to the issue of weather normalization.
11	That is an issue which is not discussed in Ms.
12	Dismukes' prepared testimony, and I think it is
13	inappropriate and improper to attempt to expand her
14	testimony at this stage of the proceeding.
15	MR. McLEAN: Mr. Chairman, the document is
16	offered only to show that it rained more in Florida in
17	1991 than it did in the average year from 1981 through
18	1991.
19	It is admittedly outside the scope of her
20	direct testimony, and I think the Commission ought to
21	weigh the prejudice to the parties in deciding what is
22	the correct thing to do.
23	The prejudice to the Company, if any, is
24	substantially discounted by the fact that if you look at
25	Issue No. 42, they should have known and did know that

weather normalization would be an issue in this case.

Now, the prejudice to us is somewhat different. We filed our testimony on September 25th. Our perennial problem is the testimony is filed before we know what the issues are. The issues we develop primarily from testimony; but if, in the course of discovery or other investigation other issues develop, it's virtually impossible to bring them before the Commission because the testimony is set in stone.

The issues were reduced to writing on October 28th in the form of the Prehearing Order. Because the document purports to say nothing more than 1991 was a atypical year, we think the prejudice to the Company is very minimal. To exclude it and to prevent us from supporting the weather normalization issue in any way, shape, manner or form, that prejudice is great.

MR. HOFFMAN: Mr. Chairman, may I very briefly respond?

Public Counsel had the opportunity obtain discovery and to endeavor into this issue four months ago, five months ago, seven months ago, whatever they wanted to do. They chose to sit back and not go after this issue; and I think it's inappropriate and I think it is prejudicial to the Company to, at this point, attempt to expand Ms. Dismukes' testimony.

1 And I just need to also add that I would 2 incorporate the objections I raised before. I think 3 there is no correlation between this document and the systems at issue in this case, and there is no evidence 4 5 supporting any correlation. For those reasons, I do 6 not think any questions should be directed to Ms. 7 Dismukes on this document and the document should not be admitted. 8 9 MR. McLEAN: I have misspoken. Ms. Dismukes' testimony was filed on October 5th of this year. 10 The point is, the issues -- the testimony is 11 filed before the issues are defined. And as we 12 investigate the case, if we find things potentially 13 wrong with the case, we don't have the opportunity to 14 tell you about that because their testimony is already 15 filed. This is our only way to do that. 16 CHAIRMAN BEARD: Any comments from Staff? 17 MS. BEDELL: No, sir. 18 CHAIRMAN BEARD: Mr. Pruitt, your sage 19 advice? 20 MR. PRUITT: Mr. Chairman, the insufficiency 21 of evidence to support a document goes more to the 22 weight of the evidence than it does to its 23 admissibility. And if it would be helpful to the 24 Commissioners to have the information in making their 25

decision, you could receive it under those restraints.

CHAIRMAN BEARD: Commissioners, any thoughts?

COMMISSIONER CLARK: The concern I have is if you were going to introduce this as an exhibit or want to provide evidence on this point, it seems to me as soon as you knew you wanted to do that, you should have filed a motion indicating that you were going to add or

supplement the testimony with it.

MR. McLEAN: Yeah. I think we only developed it as an exhibit last week, because it took us some considerable trouble to get to the data. It was a suspicion we had, and I think it was confirmed somewhat by the investigation. And I think the point is that the Company isn't particularly prejudiced by the introduction, and I think we would be particularly prejudiced by its exclusion. But I agree with you.

CHAIRMAN BEARD: Well, part of my problem is the cyclical nature of the weather in Florida. I don't see any of the '92 data. I know that '91 is the test year, but to the extent that the test year is abnormal, you have to look at that, I mean look at the data itself. I don't know.

MR. McLEAN: And you do have two witnesses who linked rainfall to revenues. As I recall, Mr. Hartman did and my recollection is Ms. Loucks did, as

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1 | well.

And I think you also have testimony before you that it would take a fairly sophisticated study to adjust revenues in accordance with the change in weather. I think the document is offered solely to show that the rainfall for the year 1991 was atypical.

COMMISSIONER EASLEY: Well, you know, the only problem is with one of these types of charts, you almost have to go back, since you can't go forward, you almost have to go back more than ten years to see if that pattern repeats itself.

MR. McLEAN: Well, yes, ma'am. As Mr. Pruitt says, that, of course, goes to the weight.

COMMISSIONER EASLEY: I understand.

COMMISSIONER CLARK: Is this something we could take judicial notice of?

MR. McLEAN: You could take judicial notice of the individual entries, I think. Actually, I think, Commissioner Clark, it comes in -- Mr. Hoffman did not raise a hearsay objection.

CHAIRMAN BEARD: Let me make it simple.

I'm going to allow the exhibit. I think that the weight given to it is extremely valid. To the extent that it's in isolation, to the extent that it may or may not relate to the Southern States systems,

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since this is, I assume, a state-wide statistic, 2 there's a lot of "what ifs" in here to generate this. 3 And I think we'll give it the weight it deserves once we finish with that. And you certainly have the 4 5 opportunity to cross examine the witness on this 6 exhibit; And if you haven't had time, to the extent that we need to come back later today on it or 7 8 something, we can. But we're going to allow it. 9 Go ahead. 10 (By Mr. McLean) Ms. Dismukes, do you believe Q 11 that the exhibit shows that the rainfall for the year 12 1991 was higher than it was for the average period '81 through '91? 13 14 Α Yes. 15 MR. McLEAN: Ms. Dismukes is available for 16 cross. 17 CHAIRMAN BEARD: Go forth. 18 MR. HOFFMAN: Thank you, Mr. Chairman. 19 (REPORTER'S NOTE: Prefiled Direct Testimony 20 of Witness Dismukes inserted for the convenience of the 21 record.) 22 23 24 25

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- 1 Q. What is your name and address?
- 2 A. Kimberly H. Dismukes, 111 West Madison Street, Room 812,
- 3 Tallahassee, Florida, 32399-1400.
- 4 Q. Do you have an appendix that describes your educational
- 5 and occupational history and your qualifications in
- 6 regulation?
- 7 A. Yes. Appendix I, attached to my testimony, was prepared
- 8 for this purpose.
- 9 Q. Do you have an exhibit in support of your testimony?
- 10 A. Yes. Exhibit [2](KHD-1) contains eight Schedules which
- 11 support my testimony.
- 12 Q. What is the purpose of your testimony?
- 13 A. The purpose of my testimony is to respond to certain
- 14 portions of Southern States Utilities, Inc.'s (SSU,
- 15 Southern States, or the Company) request to increase
- rates by \$8,665,518, which equates to an increase of
- 17 \$5,064,353 for water service and \$3,601,165 for
- 18 wastewater service.

- 20 My testimony is organized into eight sections. In the
- 21 first section of my testimony, I address the Company's
- 22 relationship to its parent and sister companies. In the
- second part of my testimony, I examine the method used by
- 24 the Company to allocate Southern States Utilities
- 25 Service, Inc.'s (SSUSI) common costs to SSU. In the third

1 section, I discuss the sale of St. Augustine Shores and 2 University Shores property and the appropriate ratemaking treatment of the gain on these sales. In the fourth 3 4 section of my testimony, I discuss the Company's method 5 of calculating margin reserve and propose an alternative 6 method. In the fifth section, I discuss certain known and measurable adjustments that should be made to the test 7 year. In the sixth section of my testimony, I discuss 8 9 expenses that should not be charged to ratepayers. the seventh section, I address out-of-period adjustments 10 that are necessary to reflect a more normal test period. 11 12 Finally, in the eighth section, I discuss nonrecurring expense adjustments. 13

- 14 Q. Let's turn to the first section of your testimony. Would
 15 you please describe the relationship between SSU, its
 16 parent companies, and its sister companies?
- Schedule 1 of my exhibit graphically depicts, in 17 A. Yes. large part, the organizational relationship between 18 Southern States, its parent companies, and its sister 19 companies. As shown on this schedule, as of 1991, the 20 Topeka Group owned Southern States Utilities, Inc. (which 21 owned Venice Gardens Utilities and Southern States 22 Utilities Service, Inc.), Deltona Utilities, Inc. (which 23 owned Seaboard Utilities Corporation), United Florida 24 Utilities (UFU), Lehigh Acquisition Corporation, and 25

Heater Utilities. The Topeka Group also owns Seminole 1 2 Utility, which in turn owns Lehigh Utilities, Inc. With the exception of Heater Utilities, which has water and 3 wastewater operations in North and South Carolina, all of 4 5 the remaining subsidiaries of the Topeka Group operate in the State of Florida. Southern States Utilities Services, 6 Inc. which is under Southern States Utilities, Inc., 7 8 provides customer service and administrative and general 9 services on behalf of the water and wastewater systems 10 operating in Florida.

- At some time in 1990 the Topeka Group began making plans
 to consolidate/merge the operations of SSU, DUI, VGU, and
 UFU into one company. In 1992 this merger was completed
 and the companies became a "new" Southern States
 Utilities, Inc. The merger, however, did not include
 Lehigh, apparently for tax reasons.
- 18 Q. Let's turn to the second section of your testimony. Would
 19 you discuss the allocation of SSUSI administrative and
 20 general (A&G), customer service, and general plant costs
 21 to the Company?
- 22 A. Certainly. According to the testimony of Mr. Ludsen, 23 these costs were allocated to Southern States' water and 24 wastewater systems based on the number of customers 25 served relative to the entire SSU system. Mr. Ludsen

1		claims that:
2		The allocation of common costs based
3		on the number of customers served by
4		individual systems is the
5		established methodology of the
6		Commission for water and wastewater
7		utilities as evidenced by the use of
8		this methodology by all such
9		utilities which must allocate common
10		costs similar to those allocated in
11		this proceeding. [Ludsen Testimony,
12		p. 32.]
13		
14		The Company's defense is also predicated upon its belief
15		that there are no Commission orders which oppose using
16		the number of customers to allocate common costs. Mr.
17		Ludsen concludes by stating that there is no logical
18		basis for treating SSU any differently than other water
19		and wastewater systems in Florida.
20	Q.	What are common costs and why are they allocated?
21	Α.	A common cost is a cost incurred for the purpose of
22		producing two or more products or services. Due to their
23		commonality (inseparability), these costs are often
24		considered unallocable except by some arbitrary method.

An example of a common cost is the salary of the officers

of a company. This cost often can not be directly assigned to the various products and services offered by a company.

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- In the context of utility regulation, common costs are allocated for the purpose of determining the revenue requirements of various jurisdictions. For example, the common costs of electric and telephone companies must be separated between the interstate and intrastate jurisdictions. In the instant proceeding, common costs are being split first between the various systems owned by the SSU family. Next, within particular systems, common costs are split between the water and wastewater operations. The distribution of these costs allows the Commission to develop a revenue requirement specific to each system owned by the SSU family.
- Q. Are there accepted allocation methods other than the one proposed by the Company?
- 19 A. Yes, there are. From a broad cost allocation perspective
 20 there are numerous ways in which common costs can be
 21 allocated--many of which have been accepted by regulatory
 22 commissions. In general, there is no one established
 23 method which is considered universally preferable by
 24 regulators and parties involved in the regulatory
 25 process. Hence, the Commission should not be persuaded by

the Company's attempts to indicate that the number of customers is the only allocation factor used by water and wastewater utilities. In the broader perspective of electric, telephone, and gas utilities, many methods are used to distribute common costs.

The number of customers might be reasonable for a small water and wastewater company. For example, administrative convenience might be the primary reason for using such a method. This allocation method may not be appropriate for SSU, which is the largest water and wastewater operation in Florida. These unique circumstances should persuade the Commission to deviate from tradition and from what is used for small utilities.

There is an added problem with the SSU family as well. SSU and Lehigh both own nonregulated operations (primarily gas). The Commission needs to be concerned about the fair treatment of the Company's regulated systems. Under the Company's proposed customer allocation methodology, a smaller amount of common costs are allocated to the nonregulated gas operations than under the direct labor method used for internal accounting purposes. The same may be true for SSU's water and wastewater operations which are not regulated by the

Commission, but by the counties. Clearly, the Commission 1 should address whether or not the allocation method 2 proposed by the Company is fair in light of SSU's 3 4 nonregulated operations. In the last SSU rate case, Docket No. 900329-WS, did 5 Q. 6 Southern States propose to use the number of customers to 7 allocate its common A&G costs? No, it did not. In the last rate proceeding, Southern 8 A. 9 States proposed to allocate these costs based upon direct 10 labor. As mentioned above, this is the method used by SSUSI for internal accounting purposes to distribute its 11 12 common A&G expenses. In contrast, in the instant case 13 SSUSI has repooled its common administrative and general 14 expenses and reallocated them to each system based upon 15 the number of customers. 16 17 In the last rate proceeding, SSU addressed, at fairly 18 great length, the benefits of using direct labor as an 19 allocation methodology and the pitfalls of using the 20 number of customers. In response to a question from 21 Commissioner Easley, Mr. Ludsen responded as follows: 22 23 Basically, two types of allocation 24 factors allocation are customer

labor

allocation

and

factors

1 factors. If you allocate -- if you 2 allocate A&G expenses or general 3 plant [on] customers, you're 4 assuming that each customer gets an 5 equal share of those costs no 6 matter what type of facilities they 7 have or what type of treatment or 8 how much labor they have providing 9 service in their area. 10 11 If you have, when you allocate on 12 labor, your A&G costs, which are 13 very closely related to labor, they 14 relate to labor, they will follow 15 the costs of labor. So if you get 16 into like wastewater plants, which 17 are labor intensive, they have a 18 higher intensity of labor, you'll 19 allocate more A&G costs to 20 wastewater plant than you would to a 21 water plant. 22 23 In the case of our RO [Reverse 24 Osmosis] plants, they are also very 25 labor intensive because they require

1 personnel. So you allocate more 2 more A&G to the RO plants. [Docket 3 No. 900329-WS, Tr. 338.] 4 5 Mr. Ludsen also explained at the hearings in the last 6 case that, if the number of customers was used to 7 allocate common A&G costs, SSU's FPSC regulated customers 8 may end up subsidizing the non-FPSC regulated water and 9 wastewater customers. In a response to a question raised 10 by Commissioner Easley, Mr. Ludsen replied: 11 12 Like, for instance, we serve 20 13 counties under FPSC jurisdiction and 14 counties under seven county 15 jurisdiction. Now, if a county has 16 an RO plant, then if we don't 17 allocate -- if we allocate on 18 customer, we're not properly 19 assigning the amount of costs to 20 that county, so the FPSC customers 21 are picking up more of those costs. 22 Whereas, if you assign on labor, 23 they're going to get their full 24 allocation. [Ibid., Tr. 338-39.]

1	Q.	has the company explained why it has deviated from its
2		recommendation in the last docket to the instant case?
3	A.	Not in its prefiled direct testimony. It did provide
4		several reasons in a response to an OPC Interrogatory:
5		(1) Commission precedent confirms that an
6		allocation based on customers is
7		reasonable;
8		(2) an allocation based upon customers is
9		easily quantified and verified;
10		(3) customers served by small systems will be
11		benefitted;
12		(4) in contrast to an allocation based on
13		direct labor, where a large proportion of the
14		A&G costs would be allocated to wastewater
15		customers and customers served by advanced
16		treatment methodologies, an allocation based
17		on customers provides for a large portion of
18		A&G costs to be allocated to water customers
19		who out-number sewer customers by a 2 to 1
20		margin. Since a larger portion of the costs
21		are spread over a larger base, the impact on
22		any one system is decreased;
23		(5) there is no conflict with prior Company
24		testimony in Docket No. 900329-WS since the
25		Company clearly stated that no allocation

1		method was perfect and we never indicated that
2		an allocation based upon the number of
3		customers was in any way unreasonable;
4		(6) interim rates in effect at the time this
5		case was filed were established, in part, on
6		allocations of A&G costs which had been
7		allocated based on the number of customers;
8		(7) reversion to the customer allocation
9		methodology was expected to eliminate a
10		controversial issue from this case
11		[Southern States Utilities, Inc., Response to
12		OPC Interrogatory 170.]
13	Q.	Do you have any comments concerning Southern States'
14		response?
15	A.	Yes. I have several comments. First, as I noted above,
16		administrative convenience might be appropriate for a
17		small water and wastewater Company, but it should not
18		necessarily be the driving force behind how costs should
19		be allocated to SSU's systems.
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21		Second, in the last case, SSU claimed that direct labor
22		was superior because A&G costs were closely related to
23		direct labor. SSU also argued that such a method tended
24		to allocate more costs to the more labor intensive
25		wastewater systems and even more costs to the very labor

intensive RO plants. In the last case, SSU appeared to be 1 arguing that the costs should follow the cost causers, to 2 the extent that an allocation methodology can effectuate 3 such a result. On the other hand, in this case, Southern 4 States appears to be arguing that it is preferable to use 5 a method which allocates more costs to the bigger systems 6 and hence the impact on any one system is decreased. 7 8 Contrasting the two positions, it would appear that Southern States is proposing that water customers 9 10 subsidize wastewater customers, accepting SSU's argument in its last rate case that direct labor more accurately 11 12 reflects the true A&G costs of serving the different 13 systems.

- 14 Q. Do you believe that the Commission, as a matter of 15 policy, should use an indirect vehicle, like cost 16 allocations, to achieve cross-subsidies?
- No, I do not. If the Commission decides that water 17 18 systems should subsidize wastewater systems, I do not 19 believe that implementing such a policy through the cost 20 allocation process would be a good regulatory practice. Commission decides that 21 Instead, if the cross-22 subsidization should take place, then it would be preferable to implement such a policy through the revenue 23 24 distribution process; thereby making the subsidy direct, 25 as opposed to indirect.

- 1 Q. Do you see any other reasons why the Company's logic for 2 using the number of customers should be closely 3 scrutinized?
- 4 Α. Yes. Put rather directly, allocation of the A&G costs 5 using the number of customers may require the Company's water customers to carry a larger share of A&G costs than 6 7 wastewater customers. If, as SSU argued in the last rate 8 case, allocating costs according to direct labor more 9 closely approximates the A&G costs that would be incurred 10 by the water versus wastewater systems, then a real 11 inequity may result if the Commission adopts the customer 12 method proposed by the Company.

- 14 For example, if an SSU water customer receives wastewater 15 service from a system other than SSU, and that other 16 system incurs a higher level of A&G costs consistent with 17 the more labor intensive nature of wastewater service, 18 then SSU's water customers will essentially pay for the 19 incrementally higher cost of wastewater service twice--20 once through the subsidy created by the Company's 21 customer allocation method and once through the direct 22 payment for the provision of wastewater service from the 23 other system. Clearly, such a situation would be unfair. Q. Have you analyzed different allocation methods for the
- Q. Have you analyzed different allocation methods for the SSU systems?

Yes, I have. The result of this analysis is depicted on 1 Α. Schedule 2 of my exhibit. This schedule shows the 2 allocation percentages for each system, under three 3 different allocation methods--direct labor, average ERCs, 4 shown, the allocation and average customers. As 5 6 percentages change considerably between the different 7 allocation methods.

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For example, using the number of customers as an allocation factor, 72.21% of SSU's common A&G costs would be allocated to water customers and 27.79% would be allocated to wastewater customers. In contrast, if direct labor is used as the allocation factor, 55.90% of these expenses would be allocated to water customers and 44.10% would be allocated to wastewater customers. If average ERCs is used as the basis for allocation, 71.11% of A&G expenses would be allocated to water customers and 28.89% would be allocated to wastewater customers.

- Q. What factors should the Commission consider wher evaluating alternative allocation methods?
- 21 A. Generally costs should be allocated using a cause and
 22 effect relationship. However, for costs such as A&G
 23 expenses and general plant this is generally not
 24 possible. Consequently, some arbitrary method must be
 25 used to distribute these expenses to SSU's various

systems. Under these circumstances, the Commission should look at a variety of factors. For example, one criterion the Commission should examine is the benefits received from the costs being incurred. In other words, is there an allocation method that would distribute these costs in proportion to the benefits received by each system?

Another factor to consider might be ability to pay. This is somewhat similar to the Company's use of the number of customers as an allocation method. That is, the systems with the larger base of customers receives the largest allocation of costs regardless of the benefits received.

- Finally, the Commission might want to consider the question of fairness and equity--does the allocation method distribute the costs in a fair and equitable manner?
- 18 Q. Do you have a recommendation concerning how A&G costs and general plant should be allocated?
- 20 A. Yes I do. I recommend that the Commission use a factor
 21 weighted equally based upon direct labor and ERCs. In
 22 other words, 50% weight should be given to the direct
 23 labor allocation factor and 50% weight should be given to
 24 the average ERCs allocation factor. Schedule 3 of my
 25 exhibit depicts this allocation factor. In my opinion,

this allocation factor is superior to the one employed by the Company.

Since it is difficult to determine a cause and effect relationship between administrative and general expenses and SSU's various water and wastewater systems, I believe that using this weighted ERC/direct labor factor will more fairly distribute the costs to SSU's different systems. Because the allocation factor is partly weighted with direct labor any relationship between direct labor and the incurrance of administrative and general expenses will be reflected in this part of the allocation factor.

Using ERCs for the other part of the allocation factor spreads the costs consistent with the services received. For example, water customers that use more water will generally pay more of the A&G costs. Using ERCs also accomplishes one of the Company's goals which is to spread the costs over a large customer base. However, the advantage of using ERCs over customers is that it distinguishes between varying customer usage.

As shown on Schedule 3, using this 50% direct labor/50% ERCs allocation factor results in allocating 63.51% of SSU's common costs to water customers and 36.49% to

- 1 wastewater customers.
- Q. Were you able to implement your recommendation?
- 3 A. No, I was not. Unfortunately, due to discovery
- 4 difficulties, I was unable to implement my
- 5 recommendations. For purposes of developing the
- 6 adjustments that I recommend, I was forced to use the
- 7 Company's customer allocation factor. Nevertheless, if
- 8 the Commission finds my method superior to the one
- 9 recommended by the Company, it can order it to distribute
- 10 its common A&G and general plant costs using this
- 11 methodology in SSU's next rate proceeding.
- 12 Q. Do you have any other recommendations concerning the
- 13 Company's cost allocations?
- 14 A. Yes. SSU did not allocate any common costs to its
- 15 acquisition and sales efforts. SSUSI expends considerable
- effort on possible acquisitions of new systems as well as
- sales of old systems. In my opinion, a portion of the
- 18 common A&G expenses and general plant costs of SSUSI
- should be allocated to this acquisition/sales effort.
- 20 Certainly the A&G costs incurred by SSUSI benefit the
- 21 acquisition/sales effort as much as they benefit the
- water and wastewater systems. For example, the cost of
- electricity for the general plant which houses SSUSI's
- 24 personnel was incurred for the benefit of the Company's
- 25 acquisition and sales activity as well as its water and

wastewater operations.

- Clearly if the Company treated this effort as a separate subsidiary or a separate division, A&G costs would be allocated to this subsidiary or division. Just because the Company does not clearly distinguish this effort from its water and wastewater service does not indicate that A&G and general plant costs should not be allocated to it.
- 10 Q. How did you develop these adjustments?
- 11 Α. I determined the approximate percent of A&G costs which should be allocated to SSUSI's acquisition/sales effort 12 13 based upon the direct wages and salaries of SSU and 14 Lehigh, relative to the expenses booked during the test 15 year to account 166.100 Possible Acquisitions-16 Miscellaneous and account 166.200 Possible Sale-Gas 17 Division. This comparison resulted in an allocation 18 factor of 2.28%. Applying this factor to the SSUSI A&G 19 and general plant costs results in the amount of expense 20 and plant that should be removed from Southern States' 21 test year results before the allocation of these costs to 22 the various SSU systems.
- 23 As shown on Schedule 8 of my exhibit, applying 2.28% to 24 the total SSU A&G expenses of \$7,321,659 produces an 25 adjustment of \$166,975. In other words, of the total

SSUSI A&G costs, \$166,975 should be removed prior to 1 allocating these costs to SSU's systems. For the SSU's 2 filed systems this amount to a reduction in test year 3 4 expenses of \$106,384. 5 Schedule 8 shows similar information for general plant: 6

a \$378,900 reduction to general plant, a \$119,163 7 8 reduction to accumulated depreciation, \$34,820 reduction to depreciation expense, and a \$9,122 reduction 9 to the Company's accumulated depreciation software 10 adjustment. Also, the Company's adjustments to allocated 11 12 A&G expenses needs to be reduced by \$47,735.

- Schedule 8 of my exhibit summarizes all of my recommended 14 15 adjustments and shows the impact on the filed SSU systems. It also shows that for each adjustment, I have 16 17 allocated a portion of it to SSU's acquisition efforts, 18 where applicable.
- 19 Are there any other general problems with the Company's Q. 20 allocations that you would like to bring to the attention 21 of the Commission?
- 22 Yes. Apparently, for internal accounting purposes the Α. 23 Company directly charges some of its A&G and customer 24 service expenses. However, for purposes of this rate case A&G and customer service costs were grouped into one 25

common pool and reallocated to all systems. This essentially requires that some directly incurred costs of one system be charged to other systems via the allocation process. For example, during the test year, the Company incurred \$14,097 in legal fees concerning either permitting or EPA and/or DER violations for the Venice Gardens system. The total legal fees allocated to the VGU system amount to only \$9,561. Thus, in this instance the directly incurred legal fees for the VGU system were more than the amount allocated.

Due to the Company's repooling of A&G costs, these legal fees have been allocated to all systems. In my opinion, it would have been more appropriate to directly charge this expense to the VGU system rather than all SSU systems. Likewise, all directly incurred A&G and customer service expenses should be charged to the system for which the service was rendered. The balance should be allocated. Only those costs which cannot be directly associated with a particular system should be allocated.

- Q. Let's turn to the third section of your testimony. Would you please discuss the sale of St. Augustine Shores?
- 23 A. Yes. According to SSU's response to OPC's Interrogatory
 24 215, United Florida Utilities Corporation (UFU), a
 25 wholly-owned subsidiary of Topeka and a sister company to

Southern States, sold substantially all of the assets of 1 the UFU's St. Augustine Shores water and sewer utility 2 division to St. Johns County, Florida as of August 22, 3 4 1991. [Southern States Utilities, Inc., Response to OPC Interrogatory 215.] According to Minnesota Power and 5 Light Company's (MPL) Annual Report, the net after-tax 6 gain associated with this sale was \$4.2 million. The sale 7 of St. Augustine Shores was the result of a condemnation 8 by St. Johns County. 9 10 Are you proposing that a portion of the gain Q. sale be passed along to Southern States customers? 11 12 Yes, I am. The Company is likely to claim that the A. proceeds from the gain on the sale do not belong to the 13 customers regulated by the Florida Public Service 14 Commission, since the St. Augustine system was not under 15 16 the Commission's jurisdiction. In fact, when Public Counsel requested information concerning the sale of St. 17 Augustine Shores, the Company initially objected to 18 19 providing the information claiming: 20 The St. Augustine Shores system was 21

regulated by St. Johns County at the time of the County's condemnation.

Southern States is not seeking recovery of any 1991 costs or investment in the St. Augustine

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system from customers serviced by 1 systems regulated by the Florida 2 Public Service Commission, 3 particularly those served by the 127 4 systems included in this proceeding. 5 The information requested is not 6 relevant and is not likely to lead 7 8 to the production of admissible 9 evidence in this proceeding. For Southern 10 these reasons, States objects to this discovery request. 11 12 [Southern States Utilities, Inc., 13 Response to OPC Audit Request 22.]

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Unlike Southern States, I believe that information concerning the sale of St. Augustine Shores is very relevant to this proceeding. While Southern States claims that no costs are being borne by the remaining FPSC regulated systems, this is not completely accurate. Because of the sale, Southern States, as well as the other systems, are absorbing the A&G and general plant costs that would have been allocated to St. Augustine Shores had it not been sold. Thus, indirectly through the allocation of common costs, Southern States' customers are paying for a portion of the costs that would have

- been allocated to St. Augustine Shores.
- 2 Q. Why do you believe that the gain on the sale of St.
- 3 Augustine Shores should benefit Southern States
- 4 customers?
- 5 A. In my opinion, there are several reasons why this gain
- 6 should be shared with ratepayers. First, the Company has
- 7 continually argued over the years that the acquisition of
- 8 small water and wastewater systems throughout Florida is
- 9 beneficial to all customers because of alleged economies
- of scale. [Southern States Utilities, Inc., Exhibit FLL-
- 11 3.] Continuing with the Company's logic indicates that
- the associated benefits (gains) of the sales of regulated
- 13 water and wastewater systems should be shared with
- 14 customers.

- 16 Second, as I explained above, unless adjustments are made
- 17 to SSUSI's A&G, general plant, and customer costs, SSU's
- 18 customers will incur a higher level of A&G, general
- 19 plant, and customer costs as a result of the sale.

- 21 Third, in past proceedings this Commission has required
- 22 utilities to share with ratepayers the gain on the sale
- 23 of utility property. For example, in Docket No. 82007-EU
- the Commission stated:
- 25 In Docket Nos. 81002-EU (FPL) and

1		810136 (Gulf Power), we determined
2		that gains or losses on the
3		disposition of property devoted to,
4		or formerly devoted to, public
5		service should be recognized above-
6		the-line. We consider it appropriate
7		to treat this gain in the same
8		manner [Florida Public Service
9		Commission, Docket No. 820007-EU,
10		Order No. 11307, p. 26.]
11		
12		The Commission should continue with it past precedent and
13		attribute the gain on the sale of this system to
14		ratepayers.
15		
16		For these reasons, I believe the Commission should impute
17		to the benefit of Southern States customers a portion of
18		the gain on the sale of St. Augustine Shores.
19	Q.	Have you developed a recommendation concerning the amount
20		of the gain that should be attributed to Southern
21		States' customers?
22	Α.	Yes. Using the number of customers as a basis to
23		distribute the gain between the various systems, I
24		determined that Southern States filed FPSC systems' share
25		of the gain is \$1,932,332 for water and \$668,304 for

- wastewater. I recommend that the gain be amortized over
- four years, so the adjustments to increase test year net
- 3 operating income would be \$483,083 for water and \$167,076
- 4 for wastewater.
- 5 Q. Have you attributed any of this gain to stockholders?
- 6 A. Yes, I have. I essentially attributed the portion of the
- 7 gain that would have been allocated to St. Augustine
- 8 Shores had it still been a part of the SSU family. The
- 9 portion of the gain that I attributed to the Company's
- stockholders was \$118,162.
- 11 Q. The Company had a gain on the sale of University Shores
- 12 property. Should this also be moved above the line for
- ratemaking purposes?
- 14 A. Yes. During the test year the Company received a pre-tax
- gain of \$229,703 associated with condemned property at
- the University Shores system. In response to OPC's
- 17 Interrogatory 113, the Company stated that this property
- was previously included in rate base as 100% used and
- 19 useful. For the reasons addressed above, I believe that
- this gain should also be shared with ratepayers.

- 22 Specifically, I believe that 98% of this gain should be
- 23 moved above the line. The remainder should be given to
- 24 SSU's stockholders. The percentage given to stockholders
- is based upon the percentage of SSU's efforts devoted to

the acquisition and sale of various water, wastewater, and gas systems.

- I have estimated the after tax gain to be \$144,000. Of this amount \$141,120 should be moved above the line and
- 6 attributed to the Company's University Shores wastewater
- 7 customers. Using a four year amortization this produces
- 8 an adjustment to test year Net Operating Income of
- 9 \$35,280.
- 10 Q. Do you have an alternative recommendation if the
- 11 Commission does not adopt your primary recommendation?
- 12 A. Yes. If the Commission treats these gains as non-utility
- or does not pass them along to ratepayers then I believe
- 14 that, at a minimum, the associated dollars should be
- 15 removed from the equity portion of SSU's capital
- 16 structure. This would reduce the Company's equity ratio
- 17 and overall cost of capital.
- 18 Q. Let's turn to the fourth section of your testimony. What
- 19 are your concerns about the Company's calculation of
- 20 margin reserve?
- 21 A. In calculating its requested margin reserve the Company
- 22 used historical growth in ERCs, generally over the last
- 23 five years. In reviewing the information supplied by the
- 24 Company in the MFRs, it appeared that in several
- 25 instances the historical growth in ERCs may not be

reflective of the growth that would occur during the next year and a half. Under these circumstances, the Company's requested margin reserve would be excessive.

To evaluate the reasonableness of the Company's estimates of future ERCs and the historical growth rates relied upon to make this projection, I examined the historical growth in ERCs compared to the growth actually projected by the Company over the next three years. This comparison, shown on Schedule 4 of my exhibit, indicates that in many instances the Company's historical growth rates are not indicative of what it projects for the future.

For example, as shown on page 1 of Schedule 4, the Company's five year historical growth rate for the Beacon Hills water system is 12.25%. The individual yearly growth rates suggest that the past may not be representative of the future. For the year 1988 the growth rate was 22.80%, for 1989 it was 13.01%, for 1990 it was 6.72%, and for 1991 it was 6.48%. This trend suggests that the Company's growth in ERCs is declining. Hence, it would not be appropriate to include in the estimate of future growth the high percentages that were achieved during the years 1988 and 1989. In fact, over

the next three years the Company only projects the ERCs for this system to grow by 4.7%.

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Based upon the Company's projections, the historic growth in ERCs will not continue in the future. Under these circumstances, I do not believe the margin reserve should be calculated using the average historic growth rate. Instead, it would be more appropriate to use the Company's projections. As shown on Schedule 5, for the Beacon Hills water system, the average June 31, 1993, number of ERCs the Company projects it will serve is 2.853. This compares to the number used to determine margin reserve of 3,084--a difference of 231 ERCs. this lower number of ERCs is used in the margin reserve calculations, SSU's used and useful percentages drop from 69% to 64% for supply wells. Similarly, if the analogous calculations are performed for the wastewater system, the Company's used and useful percentages drop from 64% to 59% for its treatment and disposal plant and effluent disposal lines. In my opinion, when the Company's historic growth rate is not indicative of the future, it would be more appropriate to use the actual projected ERCs to determine the used and useful number of percentages with margin reserve.

Another example where the Company's historic growth does not appear to be at all consistent with the Company's projection is Spring Hill. For this water system, the historic average growth rate was 8.75%. A review of Schedule 4 shows that the growth for this system has been declining. The Company's projected growth rate for the next three years is only 5.62%. Based upon its historic growth rate the Company used 28,148 ERCs for purposes of determining margin reserve. However, as shown on Schedule 5, the Company only projects that it will be serving 26,900 ERCs—a difference of 1,248 ERCs.

If this lower number of projected ERCs is used to determine the Company's margin reserve, the used and useful percentages for this water system drop from 93% to 88% for the supply well and from 85% to 84% for the distribution system. For the Spring Hill wastewater system the same calculations show that the used and useful percentage fall from 51% to 49% for the treatment and disposal plant and effluent disposal lines.

Schedule 4 of my exhibit shows the historic growth rates used by the Company compared to the Company's projected growth rate for each system for which the Company is requesting a margin reserve. As shown on this schedule,

the vast majority of the systems have a lower projected growth rate than the five year average growth rate. Schedule 5 depicts the number of ERCs the Company projects (shown under the OPC column) it will be serving over the next 18 months (or 12 months depending upon the Company's margin reserve request) compared to the number that results from applying the historic five year growth rate to test year ERCs. Again, for the vast majority of these systems, the Company's projections are less than what it used to calculate its margin reserve. In my opinion, where there is an important difference between the Company's projections and what the 5-year average growth rate produces, the Commission should use the projected number of ERCs, shown under the OPC column, on Schedule 5 to calculate margin reserve.

Specifically, in my opinion, the projected number of ERCs should be used for the following water systems: Amelia Island, Beacon Hills, Beechers Point, Burnt Store, Carlton Village, Deltona, Fountains, Gospel Island, Lake Ajay Estates, Marion Oaks, Palisades, Pine Ridge, Quail Ridge, Rolling Green, Spring Hill, Sunny Hills, Wooden. University Shores, Venetian Village, and Zephyr Shores.

For the wastewater systems, the projected number of ERCs

- should be used for the following systems: Beacon Hills,
- 2 Burnt Store, Florida Commerce Park, Fox Run, Marco University Shores
- 3 Shores, Point 'O Woods, Salt Springs, Spring Hill, ⁴and
- 4 Zephyr Shores.
- 5 Q. Let's turn to the fifth section of your testimony
- 6 concerning various adjustments necessary to reflect known
- 7 and measurable changes beyond the test year and other
- 8 events not reflected in the test year. What is the first
- 9 adjustment that you recommend?
- 10 A. The first adjustment that I recommend concerns the merger
- of SSU and its sister companies. Since the Company has
- 12 not quantified the cost savings associated with the
- merger, I believe that at a minimum the Commission should
- 14 remove from test year expenses the costs incurred to
- 15 effectuate the merger.

- 17 According to Southern States' response to OPC's
- 18 Interrogatory 177, \$11,640 of costs associated with the
- 19 merger of SSU, UFU, VGU and DUI into SSU were captured
- and expensed during the test year. Prior to April 1991,
- 21 the costs associated with the merger were booked to
- 22 account 186.500, a deferral account established to
- 23 collect these charges. In a memo written by Ms. Judy
- 24 Kimball, the policy was changed and SSUSI's employees
- 25 were informed that the costs associated with the merger

were to be expensed, rather than capitalized. 1 2

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It would appear that with the exception of the legal fees associated with the merger, the costs incurred by SSUSI, were not tracked after April 1991. Thus, to the extent that any costs were incurred, these would enter the normal expense accounts and it would be very difficult and time consuming to identify expenses incurred after April 1991. Nevertheless, it would appear fairly certain that expenses were incurred, although the amount is not known.

- 13 How do you recommend that these merger costs be treated Q. 14 for ratemaking purposes?
- I recommend that the Commission exclude these costs from 15 Α. 16 test year expenses, for several reasons. First, the 17 Company has not recognized any savings in the test year associated with the merger. Certainly, the Topeka Group 18 or MPL would not have considered the merger if no cost 19 20 savings were anticipated. In fact, in its petition to the 21 Commission for restructuring, the Company expounded on the efficiencies associated with several facets of its 22 23 operations:
- 24 The merger of Petitioners as 25 proposed herein will result in

-	namerous efficiencies associated
2	with regulatory oversight (one
3	annual report, one set of internal
4	and external audits, etc.), record-
5	keeping (one set of books and
6	records, etc.), customer service
7	procedures (billing, collections,
8	etc.) and corporate and regulatory
9	procedures (one tariff, one rate
10	application, one set of minimum
11	filing requirements.) [Petition of
12	Southern States Utilities, Inc.,
13	Deltona Utilities, Inc. and United
14	Florida Utilities Corporation for
15	Approval of Restructuring, Docket
16	No. 910662-WS, p. 7.]
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18	Second, there is a mismatch between the expenses incurred
19	during the test year and the benefits to be derived as a
20	result of the merger. The merger did not occur until 1992
21	and any benefits associated with it would not be included
22	in the test year results used by the Company.

Third, the costs associated with the merger should be considered nonrecurring and as such should not be

- included in the rates that will be charged customers on
- 2 an annual and ongoing basis.
- 3 Q. Have you determined what portion of the costs of the
- 4 merger were allocated to Southern States and should be
- 5 removed from the test year?
- 6 A. Yes. As shown on Schedule 8, I have determined that
- 7 \$5,385 should be removed from the Company's water
- 8 operations and that \$1,862 should be removed from the
- 9 wastewater operations.
- 10 Q. What is the next adjustment you recommend?
- 11 A. The next adjustment concerns an additional write-down of
- 12 the Deltona Lakes land values after the end of the test
- year. According to the Company, an additional \$30,000 was
- 14 written down to the acquisition adjustment account in
- 15 1992. [Southern States Utilities, Inc., Harter
- Deposition, p. 69.] Since this amount is known and
- measurable and consistent with the land write-downs
- included in the test year, I believe the Deltona Lakes
- 19 land should be reduced by an additional \$30,000.
- 20 Q. What is the next adjustment?
- 21 A. During early 1992 the Company consolidated several of its
- 22 customer service offices. As a result, certain expenses
- 23 incurred during the test year will not arise in the
- 24 future. Accordingly, adjustments should be made to the
- 25 test year to reflect these cost savings.

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In January 1992, the Company completed a study concerning these office consolidations with the associated cost savings. (Southern States Utilities, Inc., Response to OPC Document Request 37.] During depositions the Company indicated that several of the proposed office consolidations had taken place as planned. [Southern States Utilities, Inc., Haggerty Deposition, pp. 6-9.] Accordingly, I have used the estimated nonlabor cost savings provided by the Company to determine the necessary adjustments to reflect a more normal going forward level of expense.

- 13 Q. What offices were closed or consolidated and what
 14 adjustments are you recommending?
- According to the deposition of Ms. Haggerty, 15 A. 16 following office consolidations took place: Amelia Island and Keystone Heights were closed and combined with 17 Jacksonville; the Deep Creek customer service office was 18 closed and combined with Venice Gardens; the Sugarmill 19 20 Woods customer service office was closed and combined with Spring Hill; and the Citrus Springs customer service 21 22 offices were closed and combined with Marion Oaks.

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The adjustments that I recommend concerning these consolidations are taken directly from the Company's

report; however, the figures were annualized. The Company indicated that the savings appearing in the report were only for the part of the year after the consolidation took place. Thus, for example, the Company estimated that it could save \$9,365 in 1992, by closing Amelia Island and Keystone Heights by April 1992. This cost savings is nine months. I annualized the amount by only for dividing by 9 to arrive at a monthly figure of \$1,041. I then multiplied this result by 12. For this particular consolidation the annualized cost savings is \$12,487. Similar calculations for the other consolidations amount to \$29,547 for Deep Creek and VGU, \$24,120 for Spring Hill and Sugarmill Woods, and \$10,871 for Citrus Springs and Marion Oaks. For all four consolidations a total cost savings of \$70,024 is indicated.

It is unclear whether or not these expenses would be directly charged to the individual systems or if they were allocated. Based upon their description (rent, postage, purchased power, and telephone expenses) one would expect that they would be directly incurred. However, since the Company repooled customer service costs and reallocated them to all systems I recommend that the Commission also allocate these cost savings to all systems, unless the Company can show that they were

- directly charged during the test year. Schedule 8 of my
- 2 exhibits depicts the amount of the adjustment for the
- 3 filed SSU systems.
- 4 Q. Would you address your next adjustment?
- 5 A. Yes. The Company failed to include in test year revenue
- 6 effluent sales that occurred at Deltona Lakes. [Southern
- 7 States Utilities, Inc., Response to OPC Interrogatory
- 8 324.] Accordingly, the revenue associated with these
- 9 sales, \$9,308, should be included in the Deltona Lakes
- 10 test year revenues.
- 11 Q. Let's turn to the sixth section of your testimony
- 12 concerning expenses that should not be charged to
- 13 ratepayers and discounts which were booked below the
- 14 line. Would you discuss the discounts issue first?
- 15 A. Yes. In September 1990, SSUSI implemented a policy
- whereby the discounts lost or taken for early payment
- would be recorded below the line to account 420.00. In my
- opinion, these discounts should be recorded above the
- 19 line for ratemaking purposes. The Company's ratepayers
- 20 provide the funds to pay these invoices in a timely
- 21 manner and as such, they should receive the benefit of
- 22 any discounts received by the Company.

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- 24 According to the trial balance, Southern States booked
- 25 \$9,061 of discounts to account 420.00. In my opinion,

- the Commission should reduce test year expenses by \$5,641--the amount allocated to SSU's filed systems.
- 3 Q. What is the next adjustment you recommend?
- 4 In response to OPC's Interrogatory 30, Southern States Α. indicated that charitable contributions in the amount of 5 6 \$1,975 were expensed on Southern States' books and 7 subsequently allocated to the systems based upon the number of customers. The Company is apparently not 8 disputing that these costs should be removed from test 9 10 year expenses, since it stated: "The Company does not seek recovery of charitable contributions in this 11 filing." [Southern States Utilities, Inc., Response to 12 13 OPC Interrogatory 30.] In addition, at the deposition, Company indicated that \$500 for а Blue Key 14 15 Sponsorship should also be treated as a charitable contribution. Accordingly, this amount should be removed 16 17 from test year expenses, unless they Company can show that it was removed though a journal entry. [Southern 18 States Utilities, Inc., Kimball Deposition, p. 16.] In 19 20 total, charitable contributions amounted to \$2,457. For the Southern States filed systems this amounts to \$1,541. 21 22 What is the next group of adjustments that you propose? Q. 23 The next group of adjustments relate to costs which in my 24 opinion should not be passed along to ratepayers. If the 25 Company or SSUSI wishes to continue to incur these

1	costs, they should be absorbed by stockholders not
2	ratepayers. In particular, I do not believe that
3	customers should effectively pay dues to the various
4	chambers of commerce that SSUSI belongs to, nor should
5	they pay for related functions attended by SSUSI
6	personnel. During 1991, SSUSI incurred the following dues
7	and related fees for various chambers of commerce:
8	
9	Florida Chamber of Commerce - Dues \$ 586.00
10	Apopka Area Chamber of Commerce - Dues 300.00
11	Seminole County Chamber of Commerce - Dues 550.00
12	Apopka Chamber of Commerce - Breakfast 7.00
13	Apopka Chamber of Commerce
14	- Various Functions 365.50
15	Apopka Chamber of Commerce
16	- Planning Retreat35.00
17	Total \$1,843.50
18	
19	In past proceedings the Commission has disallowed chamber
20	of commerce membership dues. For example, in Docket No.
21	810002-EU, the Commission stated as follows concerning
22	chamber of commerce dues:
23	it is our opinion that these dues
24	serve to improve the image of the
25	Company, with direct benefits

accruing to the stockholders of the
Company and with no benefits being
received by ratepayers. [Florida
Public Service Commission, Order No.
10306, p. 27.]

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I addition, two of SSUSI's employees belong to a professional associations which I do not believe benefits ratepayers and hence these costs should not be passed on to customers. These two employees are members of the Florida Public Relations Association with an annual membership of SSUSI \$100 each. In addition, purchased a corporate membership for \$300. (It is unclear why individual and corporate memberships would be -needed. SSUSI also incurred \$590 for two employees to attend a conference sponsored by this group. It appears that the purpose of this association is to support the public relations efforts of its members which largely benefits stockholders not ratepayers. Accordingly, I believe that the total \$3,023 expensed for commerce dues and related functions and public relations efforts should be removed from test year expenses. As shown on Schedule 8, for the Southern States filed systems this amounts to \$1,882.

25 Q. What is your next adjustment?

My next adjustment concerns the Company's bad debt A. expense. During the test year the Company increased its bad debt expense by over \$80,000. According to the Company this increase resulted from a change methodology in determining the bad debt reserve. However, upon further inspection there appears to be some problems with the Company's estimate.

First, \$30,000 of the increased bad debt expense appears to relate to M&M Utilities. The Company, however, no longer operates this system. According to the Company's response to OPC's Interrogatory 215, the M&M Utilities receivership was terminated on 11/11/91. I see no reason to require SSU's customers to absorb the bad debt expense of a utility which is no longer a part of the SSU family. The Company has removed M&M Utilities' customers from its allocation base, thus requiring SSU's remaining customers to absorb the related administrative and general expenses. There is no reason to add to this burden by also requiring them to pay for the bad debt of a utility the Company no longer operates.

Second, the Company's increase in bad debt expense also included \$15,000 associated with the Deltona Gas operations that were sold. For the reasons discussed with

respect to M&M utilities, I see no logical basis for allocating this bad debt expense to SSU's water and wastewater customers.

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Third, \$20,000 of this increased bad debt expense may be related to Citrus Sun Club Condo Association, Inc. During the test year, the Company filed suit against this customer for the \$20,000 the customer owed. The lawsuit was settled and the customer has agreed to make payments to the Company for the amount owed. Accordingly, I do not believe this amount should be included in bad debt expense, since its appears likely that the Company will collect it. [Southern States Utilities, Inc., Response to OPC Interrogatory 272.] (I would note that discovery is still outstanding on this issue.)

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- 17 Accordingly, summing these amounts indicates that the 18 Company's test year bad debt expense should be reduced by 19 \$65,000. As shown on Schedule 8, the amount allocated to 20 SSU's filed systems is \$40,469.
- 21 Q. Would you please explain your next adjustment?
- 22 A. Yes. My next adjustment concerns legal fees associated 23 with Department of Environmental Regulations (DER) fines 24 and violations. This Commission has historically not 25 allowed the Company to pass along to customers such

fines. In fact, the Company has booked below the line \$127,848 in DER fines during the test year. [Southern States Utilities, Inc., Response to OPC Interrogatory 93.]

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In my opinion, ratepayers should not be charged with any legal fees associated with defending the Company in these situations. In response to an OPC Interrogatory asking the Company to state the amount of legal costs incurred during 1991, associated with EPA and DER violations, the Company indicated that it incurred legal expenses associated with fines as well as permitting issues in the amount of \$16,632. The Company noted in its response that it had not specifically determined the portion of the costs related directly to contesting EPA or violations as opposed to other environmental-related services, i.e. permitting. [Southern States Utilities, Inc., Response to OPC Interrogatory 307.] In the absence of a showing of what portion of the \$16,632 is related to penalties versus permitting, I recommend that the Commission disallow the entire amount. As shown on Schedule 8, this amounts to \$10,355 for the SSU filed systems.

- 24 Q. Would you please address property taxes?
- 25 A. Yes. I have two recommendations with respect to property

taxes. The first concerns property taxes associated with property held for future use in the Marion Oaks system. The Company removed this property held for future use from the test year, but did not remove the associated property taxes. In my opinion, if the property is not used and useful to current customers, then the associated property taxes should also not be charged to current customers. Accordingly, I recommend that the Commission reduce the property taxes for this system by \$4,477. [Southern States Utilities, Inc., Kimball Late Filed Deposition Exhibit 5.]

My second recommendation concerns the Company's treatment of property taxes associated with nonused and useful plant. Southern States has included these taxes in current operating expenses, despite the fact that the associated property is not included in rate base. When questioned about this at the deposition, the Company was unable to give a satisfactory explanation as to why its treatment of property taxes is appropriate for ratemaking purposes. When Mr. Lewis was questioned about this in his deposition, he responded that it was Company policy. [Southern States Utilities, Inc., Lewis Deposition, pp. 91-93.] When Mr. Ludsen was questioned about the same subject, he was also unable to respond:

1	Q. All right. Given that the non-
2	used and useful plant is not used
3	for provisions of water and sewer to
4	your customers, why would the taxes
5	associated with that part of the
6	plant be an expenses of providing
7	water and sewer service to
8	customers?
9	
10	A. I don't have a position on that
11	at this time. [Southern States
12	Utilities, Inc., Ludsen Deposition,
13	p. 43.]
14	
15	In response to a Staff Interrogatory the Company did
16	provide a better explanation than the ones offered by Mr.
17	Lewis and Mr. Ludsen.
18	The Company believes that the
19	application of the Non-Used and
20	Useful adjustment to Property Taxes
21	results in an excessive adjustment,
22	since it is highly unlikely that
23	there is any direct correlation
24	between the non-used and useful
25	percentages and the amount of

i	property taxes assessed against the
2	plant. For instance, if the
3	Commission determined that a 1
4	million gallon per day plant is 75%
5	used and useful, there is no
6	evidence that the taxes on the plant
7	would be reduced by 25% if the
8	valuation were determined on a .75
9	million gallon per day plant. Also,
10	certain counties reflect non-used
11	and useful facilities in their
12	computation of property taxes. These
13	would include the counties of
14	Charlotte, Citrus, Collier,
15	Hernando, Hillsborough, Lee, Marion,
16	Sarasota, Volusia, and Washington
17	Counties. [Southern States
18	Utilities, Inc., Response to Staff
19	Interrogatory 27.]
20	Contrary to the Company, I do not believe that property
21	taxes on non-used and useful plant should be collected
22	from current customers. This expense is more properly
23	collected through the AFPI charge.
24	
25	The Company's treatment of property taxes associated with

- 1 nonused and useful plant is inconsistent with its treatment of the investment and related depreciation, 2 both of which have been excluded from the calculation of 3 revenue requirements. In my opinion, the associated 4 property taxes should also be excluded, unless the 5 6 Company can show that the property appraisers in each county do not assess property taxes on nonused and useful 7 plant. As shown on Schedule 6, using each system's 8 composite nonused and useful percentages results in a 9 10 reduction to property taxes of \$283,653.
- 11 Q. Let's turn to the seventh section of your testimony 12 concerning out of period adjustments. What adjustments do 13 you propose that fit this category?
- 14 There are three adjustments that fit this category. First, during the test year, the Beacon Hills system was 15 charged for a purchased water billing error that occurred 16 during the previous three and one-half years. Apparently, 17 from August 27, 1987, until January 17, 1991, the 18 Jacksonville Suburban Utilities Corporation underbilled 19 20 Southern States for purchased water due to the former's failure to properly read the Beacon Hill's meter. For 21 22 this time period, Southern States was not billed for 16,587,000 gallons of purchased water. In December of 23 24 1991, the Company paid Jacksonville Suburban Utilities \$14,925 for the underbilling that took place during 1987, 25

1 1988, 1989, and 1990. This amount was apparently included 2 in the test year, but relates to a prior period. 3 Accordingly, it should be removed for ratemaking 4 purposes. In his deposition, Mr. Lewis agreed that the 5 amount should be removed. [Southern States Utilities, 6 Inc., Lewis Deposition, p. 75.]

Second, during the test year, the Company also expensed \$1,447 associated with a drinking water study conducted in 1984. This deferred charge was inadvertently not amortized over 1984-86. When it was discovered, the Company wrote it off to expense during the test year. [Southern States Utilities, Inc., Response to OPC Interrogatory 266.] Ms. Kimball agreed in her deposition that this charge should not be passed on to ratepayers. The amount charged to each system can be found in Appendix M of the Company's MFRs.

Third, during the test year, the Company reclassified costs, that it had previously booked to organizational costs, to acquisition adjustment and other miscellaneous expenses accounts. The amounts that were expensed above the line should be removed from test year expenses. As shown on Schedule 7, the total for the Southern States system is \$2,984.

- 1 Q. Let's turn to the eighth section of your testimony. What
 2 nonrecurring expense adjustments do you recommend?
- 3 A. There are five adjustments that fall into this category.

4 First, during 1991, SSUSI completed the amortization of

5 several professional studies that were deferred. The

6 costs associated with these studies were initially

charged to account 186.245 Deferred Professional Studies.

8 Through journal entries, the Company reversed these

9 accruals and charged them to various expense accounts. In

total, SSUSI charged \$24,489 to expense associated with

11 these professional studies. Although I do not yet have

12 complete documentation on these studies, it would appear

13 that the costs have been fully amortized and will not

14 recur in future years. As such, these nonrecurring costs

should not be passed to ratepayers. The amount that

should be removed from Southern States' test year

17 expenses is \$15,247.

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Second, during the test year, the Company used Price Waterhouse to perform an audit of Southern States' employee savings plan and employee pension plan. Price Waterhouse apparently exceeded the original budget for the project. The audit company explained in part that the additional time incurred by two of the individuals

working on the project was due to the fact that it was a

first year engagement and that the "recurring fee should be substantially less." [Southern States Utilities, Inc., Price Waterhouse Statement, August 31, Accordingly, since a portion of this test year charge appears to be nonrecurring, it should not be included in test year expenses. Of the total \$15,505 charge, I recommend that \$3,800 of this expense be removed from the to one-fourth of Price test year. This amounts Waterhouse's labor charges for these audits.

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Third, \$10,500 should be removed from the test year expenses of the Leilani Heights wastewater system. During 1991, the Company was required to prepare a reuse study to comply with the Indian River SWIM at Chapter 90-262 of the Laws of Florida. [Southern States Utilities, Inc., Response to OPC Interrogatory 278.] In his deposition, Mr. Wood responded that this was the first reuse study conducted for this system. As such it appears to be nonrecurring and should be removed from the test year.

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Fourth, during the test year, the Company incurred \$14,327 associated with services rendered due to manhole overflows and lift station failures at the Jungle Den wastewater system. [Southern States Utilities, Inc., Response to OPC Interrogatory 267.] During her

deposition, Ms. Kimball testified that these expenses were nonrecurring. [Southern States Utilities, Inc., Kimball Deposition, p. 48.] Accordingly, they should be removed from test year expenses.

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Fifth, during the test year, it appears that the Company incurred relocation expenses that will not be incurred at the same level in the future. According to the Company's response to OPC Interrogatory 104, during the test year, SSU spent \$58,788 in relocating employees. This amount is less than the amount spent in previous Nevertheless, the Company has been undergoing a fairly significant reorganization over the last three years and it appears that this level of expense will not recur in the future. In fact, the Company budgeted \$42,000 for relocation expenses for the year 1992. Likewise, as of July 31, 1992, the Company had only expended \$6,795 on relocation efforts. [Southern States Utilities, Inc., Response to OPC Interrogatory 292.] The Company, however, explained that it anticipates additional relocation expenses during 1992.

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For example, the Company expects to spend approximately \$15,000 in relocating the Vice President of Finance. The Company also expects additional expenses associated with

1	CROSS EXAMINATION
2	BY MR. HOFFMAN:
3	Q Good morning, Ms. Dismukes.
4	A Good morning.
5	Q As you know, I'm Ken Hoffman. I represent
6	Southern States.
7	If you could turn to Page 35 of your
8	testimony at Lines 16 and 17. (Pause) Are you there?
9	A Yes.
10	Q Okay. You use the words "known" and
11	"measurable" to support an adjustment of the value of
12	Deltona Lakes land. Based on your ratemaking
13	experience, can you give us an opinion what it is that
14	makes a proposed adjustment known and measurable?
15	A This adjustment or adjustments in general?
16	Q In general. (Pause)
17	A If it is something that has already occurred
18	obviously, it's known. If the data is available and i
19	historic or within some time period after the historic
20	test year but it is there available, then it's
21	measurable.
22	Q How does the availability of data make an
23	out-of-period adjustment measurable?
24	A Well, the data is available to measure the
25	information in question.

All right. So you're talking, then, if I 1 understand your testimony, about year-to-date results, 2 actual results, rather than projections. 3 Well, it wouldn't necessarily be 4 year-to-date. You may have, for example, a partial 5 year, and you could normalize it, something along those 6 7 lines, if you wanted to try and get, I guess, an estimate of what it would be on a yearly basis, if you 8 had a half a year's worth of historic data. 9 Okay. But you had to have some actual 10 Q results to annualize or to make that projection? 11 Yes. As we've been discussing it. 12 13 Q With respect to the Deltona Lakes adjustment, the Company has actually written down the value of the 14 land \$30,000. Is that correct? 15 I believe so, yes. 16 A And that is what makes that adjustment known 17 Q and measurable, isn't that true? 18 19 Α Yes. Ms. Dismukes, would you agree that if the 20 Commission evaluates what it considers to be known and 21 measurable of decreases in expenses which occurred 22 outside the test year that it should also consider 23 known and measurable increases in expenses which arise 24 outside the 1991 historic test year? 25

1	A Yes, as long as we're consistent in terms of
2	the information that we're looking at. So, for
3	example, if you have an expense increase that's going
4	to result in an increase in revenues, you would need to
5	take both of those into consideration, you can't just
6	look at the expense increase.
7	Q Ms. Dismukes, I'm going to hand you a copy of
8	a Court decision entitled "Marco Island Utilities v.
9	Public Service Commission." Do you have that in front
LO	of you?
L1	A Yes, I do.
L2	Q Okay. If you would turn to Page 1328 of that
13	opinion.
L4	COMMISSIONER EASLEY: Is this something that
L5	needs to be numbered, or is this something that needs
L6	to be taken notice of, or
17	MR. HOFFMAN: We would ask that you take
18	official recognition of this decision.
19	COMMISSIONER EASLEY: All right. Do you want
20	to put it on the record what it is?
21	MR. HOFFMAN: It is "Marco Island Utilities
22	v. Public Service Commission, 566 So.2d 1325, Florida
23	First DCA 1990."
24	COMMISSIONER EASLEY: Thank you.
25	MR. McLEAN: Commissioners, I want to raise a

relevance objection. I don't know what question Mr. 1 Hoffman is going to ask, and I'm willing to listen, but 2 I think we're going to have a relevance objection. 3 COMMISSIONER EASLEY: Well, you've put him on 4 notice, let's hear the question. 5 (By Mr. Hoffman) Ms. Dismukes, on Page 1328, 6 Q over on the right side of the page, in the second full 7 8 paragraph, I believe it's four sentences down. going to read into the record the statement by the 9 Court and ask you to read it yourself. 10 11 It says, "The law is well established that the Commission is not allowed to ignore an existing 12 fact establishing with certainty an expense item that 13 admittedly will affect future rates; such expense item 14 cannot be ignored even though not properly included 15 16 under the methodology employing the critical time frame of the test year." 17 18 Do you agree with that statement of the Court? 19 20 I think so. I'm not sure what they mean by "critical time frame of the test year." 21 All right. If you take that statement up to 22 the semicolon, where it says "The law is well 23 established that the Commission is not allowed to 24 ignore an existing fact establishing with certainty an 25

_	expense frem that admittedly will direct raction
2	do you agree with that, without any contingencies?
3	(Pause)
4	A As a nonlawyer, yes.
5	CHAIRMAN BEARD: As a nonlawyer, that second
6	half of that, I assume, would mean outside the test
7	year as opposed to the critical time frame of the test
8	year? I mean (Pause)
9	Never mind, go ahead.
10	Q (By Mr. Hoffman) Is that what you would
11	interpret that language to be?
12	A Basically, that the Commission should take
13	into consideration events that happened beyond the end
14	of the test year?
15	Q Right.
16	A Yes.
17	Q Under the standard set forth in this
18	decision?
19	A I haven't read the entire decision, but
20	basically, I agree with what's being said there.
21	Q You agree with the language that I've just
22	read into the record?
23	A Yes.
24	Q Ms. Dismukes, can you tell me how many
25	adjustments you have recommended to the Company's

1	revenue requirements for known and measurable increases
2	in expenses arising following the 1991 historic test
3	year?
4	A Did you say "increase in expenses following
5	the 1991 test year"?
6	Q Right. Known and measurable increases in
7	expenses following the 1991 historic test year.
8	A I don't believe I have any adjustments that
9	increase test year expenses for nonmeasurable changes.
10	I do have some proposed adjustments, if you will, that
11	would increase the level of the Company's rate base.
12	Q Okay. So you have not recommended any
13	increases in the Company's expenses outside the
14	historic test year for known and measurable increases
15	in expenses?
16	A I don't believe so. I think they are all
17	MR. McLEAN: Pardon me. May I object a bit
18	to the form of the question.
19	I think it may assume there are known and
20	measurable changes outside the test year.
21	I don't think Mr. Hoffman intends to mean
22	that, but that may be what the record would reflect.
23	MR. HOFFMAN: Let me ask the question again,
24	Ms. Dismukes.
25	Q (By Mr. Hoffman) Have you in your
	FLORIDA PUBLIC SERVICE COMMISSION

opinion, are there any known and measurable increases 1 in the Company's expenses following the 1991 historic 2 test year? 3 There is one that I believe Mr. Ludsen brought up in his rebuttal testimony concerning the 5 postage and mailing expenses associated with the 6 Company going from a bimonthly or quarterly billing 7 system to a monthly billing system. 8 Let me move along and ask you a couple of 9 Q questions about your allocation methodology. 10 You agree, do you not, that allocation 11 methodologies are not an exact science, don't you? 12 13 Α Yes. You have never previously proposed your 14 recommended methodology, which you've outlined in your 15 testimony in this case, before any regulatory body, 16 including the Florida Commission, have you? 17 18 Α That's correct. And you are not aware of any Florida Public 19 Service Commission precedent in which the Florida 20 Commission has adopted your methodology, is that 21 correct? 22 23 Α That's correct. 24 Q And per your testimony, you're not proposing the adoption of your methodology in this rate case, is 25

that correct?

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Well, I think the Commission could adopt the methodology, but they cannot implement it. And I suppose that's somewhat contradictory, but if they are persuaded by my arguments concerning how I believe that my allocation methodology is superior to the Company's, they can adopt it and ask that the Company, or order the Company to develop the information to allocate those costs in that manner for their next rate case.

And your testimony states, does it not, that Q the Commission -- and I'm reading at Page 18 -- that the Commission can order the Company to distribute its common A&G and general plant costs using this methodology in southern States' next rate proceeding, is that right?

That's correct. Α

Would you turn to Pages 35 through 37 of your testimony. On those pages, you discuss a proposed adjustment for the closing or consolidation of customer service offices, is that correct?

Α Yes, it is.

And per your testimony in Schedule 8 of your exhibit, you have recommended an adjustment of \$47,955 for office consolidations, is that correct?

FLORIDA PUBLIC SERVICE COMMISSION

A Yes.

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Is that what you consider to be a known and measurable adjustment?

It's not known and measurable in the context that I described it earlier, in the sense that the data that I used to develop the adjustment was not historic data. It was information that the Company provided in a -- what they -- we asked for productivity studies and they provided a study showing certain office consolidations and employee reductions that they anticipated making in 1992. During the deposition of Ms. Haggerty, she explained and told us which ones of those consolidations actually had taken place. majority of them had taken place by April of 1992. I did not make any kind of an adjustment for those office consolidations where the consolidation did not take place. The data, as I understand it, that the Company used in their report was an estimate. I looked at the items listed as far as cost savings go. They were things like telephone expenses -- (Pause) rental costs -- so if you closed a building you know what your rental cost is going to be -- but rental cost, purchase power, postage, telephone and data line.

And basically I felt like the Company's estimates would be fairly realistic, that they are not costs that are subject to a great deal of variability,

or they just were pretty known in the sense that the Company's estimates would be reliable, I guess, is the way I looked at it.

I did not adjust for people that the Company indicated would be terminated, or that they would have some labor savings also associated with this. And I specifically did not make the labor adjustment, because of the fact that the Company has a lot of turnover and they may also be adding people.

Q Ms. Dismukes, are you aware that the Company leased a new office in Marco Island for \$30,000 per year?

A That sounds vaguely familiar. It may have been in somebody's rebuttal testimony.

Q Can you tell me what the savings to the Company have been to date in 1992, with respect to the closing and consolidation of customer service offices?

A No, sir, I don't have that answer. I believe in the deposition we asked -- well, I'm not going to say. I don't recall whether or not we asked the Company whether or not they had that information. I think we may have, but --

Q Ms. Dismukes, on Pages 33 through 35 of your testimony, you recommend an adjustment for merger costs incurred by the Company of \$5,385 for water operations,

and \$1,862 for wastewater operations, is that correct?

A Yes.

Q And at Line 16 on that page you state that the Company has not recognized any savings in the test year associated with the merger. My question is, is it your testimony that savings must be recognized in the test year, in order to permit the inclusion of the merger expenses?

I'm arguing, that the Company incurred expenses during the test year. I think that they argued -- not argued, but in their petition for consolidation, indicated that there would be some efficiencies. I would have to say, undoubtedly, there would be cost savings associated with that. Those cost savings are not in the test year. I asked the Company several interrogatories about it, whether or not they had any estimates of it, what the cost Staff savings would be, et cetera. The Company said, that they didn't have anything. And so, in my opinion, since we can't, if you will, put the savings back in the test year at a minimum, we should at least take the costs out.

Q So it is your testimony that savings with respect to this adjustment, must be recognized in the test year in order to permit the merger expense to be

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1	included?
2	A That would be my preference, yes.
3	Q Now, can you cite me to any Commission
4	precedents in support of your opinion?
5	A No, sir, I can't.
6	Q In fact, in this rate case you have
7	recommended an adjustment, which we discussed
8	previously, for expenses arising out the consolidation
9	and closing of business offices based on anticipated
ro	savings, which may occur outside the test year, have
11	you not?
12	A Yes.
13	Q On Page 34 of your testimony, at Lines 20
14	through 22. Are you there?
15	A Yes.
16	Q Okay. You state that the merger did not
17	occur until 1992, and any benefits associated with it
18	would not be included in the test year results used by
19	the Company. Now, I take it from that sentence that
20	you do acknowledge that there are benefits enjoyed by
21	the ratepayers from the merger of Southern States

Yes. 24 A

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Q I'd like to just discuss briefly with you

Utilities, Deltona Utilities and United Florida

Utilities. Is that a correct assumption on my part?

some of those benefits that we went through in the 1 Lehigh case. Would you agree, that the merger makes it 2 less confusing for the customers because they will now 3 have one name associated with their utility service 4 provider? 5 Generally, yes. 6 Α Wouldn't you agree, as you did in the Lehigh 7 case, that it would be more efficient for 150 systems 8 owned and operated by the same Company to file one 9 10 annual report with the Commission? 11 Yes. Wouldn't you also agree that it would be more 12 efficient for 150 systems owned and operated by the 13 same Company to have one seat of financial statements 14 and one set of general ledgers? 15 Yes, and as I stated in the Lehigh case, it 16 Α would result in cost savings as well. 17 And it would also be more efficient, would it 18 not, for the Company to have one outside independent 19 auditor performing one independent audit, which results 20 in one set of audited financial statements? 21 22 Α Yes, and it should result in cost savings as 23 well. This is sounding familiar. And it would also 24 25 be more efficient for the ratepayers, would it not,

that -- to have a merger so that there would be a more efficient rate case process, and a more efficient rate case audit process?

A I think we had a little more discussion on that one in the Lehigh case.

Q Would you agree with that statement, that that -- there would be efficiencies in the rate case process and the rate case audit process due to the merger?

A I think it really depends on how you look at the situation. From OPC's standpoint, it makes it more difficult for our office to evaluate the rate case due to its size. Therefore, as far as the customer is concerned, perhaps there is not as great of a benefit to them because of that -- the complexity of the case and our inability to deal with something of this size.

To the extent that -- if you ignore Staffassisted rate cases and the PAA process, which are
available to the Company, then I would agree that it
would be more efficient because there would be savings
associated with the rate case expense. But you have to
ignore those two items.

Q So your response, essentially, is that combining the systems in a rate case makes it more difficult, from a work load standpoint, for Public

1	Counsel, the Company and other intervenors, is that
2	correct?
3	MR. McLEAN: I think there's a point of
4	confusion here, Mr. Chairman. The question is more
5	compared to what? We have the consolidated filing on
6	the one hand, but I don't think the witness has been
7	told what she is expected to compare that with.
8	MR. HOFFMAN: I think her last response is
9	what I was alluding to.
10	CHAIRMAN BEARD: How would you compare that
11	to putting on the Olympics in Atlanta? (Laughter)
12	WITNESS DISMUKES: I'm sorry, what?
13	CHAIRMAN BEARD: Everything is relative.
14	WITNESS DISMUKES: Are you waiting for an
15	answer?
16	MR. HOFFMAN: Yes. (Laughter)
17	MR. McLEAN: I'm objecting to the question,
18	and my memory is not good enough to remember
19	CHAIRMAN BEARD: Let me see if I can rephrase
20	it and see if I understood it correctly. You're
21	comparing one consolidated case, and the difficulty
22	associated with that, as opposed to filing in 127
23	individual cases?
24	MR. HOFFMAN: Yes, sir. My point is that
25	and if I recall correctly from the Lehigh case, I

believe Ms. Dismukes' testimony was that the merger 1 would, in fact, cause a more efficient rate case 2 process and more rate case audit process. And I think 3 the transcript would speak for itself, and I think what 4 she is talking about today is that, while that may be 5 true, it does impose a greater workload on the parties 6 and the Company. 7 CHAIRMAN BEARD: Does that conclude your 8 testimony? 9 10 MR. HOFFMAN: Yes. MR. McLEAN: Greater compared to what? 11 MR. HOFFMAN: Compared to filing separate 12 systems. 13 MR. McLEAN: I don't think she can answer 14 that unless you're willing to ask her to assume that we 15 would participate in all those separate filings, which 16 may or may not be true. 17 (By Mr. Hoffman) Let me just -- I'll get off 18 this. One more try. Ms. Dismukes, subject to check, I 19 believe your testimony in the Lehigh case was that the 20 merger would result in a more efficient rate case 21 process, compared to the filing of separate systems, 22 and a more efficient rate case audit process. 23 Mr. Hoffman -- I'm sorry. 24 Α

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Subject to check, do you still stand on that

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Q

testimony?

A Mr. Hoffman, if you have my transcript here,
I would like to take a look at it. I do recall this
discussion. I do recall kind of agreeing with you, but
I also recall making a small speech in terms of OPC's
problems with the process. So you're trying to either
take something out of context not intentionally,
necessarily, but I'd rather just have it here. I don't
particularly want to accept it, subject to check, at
this point. Because then I would have to come back
again and clarify it.

- Q Okay, fair enough. Ms. Dismukes, do you know how much a merger of two corporations typically costs?
- A In the Lehigh case my answer was no, I did not. I would like to expand upon that a little bit and say that there is probably not a typical merger.
- Q Have you ever been personally involved in a merger of two companies?
- A I have never been personally involved in the merger of two companies, however, I have testified on the subject of the merger of two companies and participated in a rate case where that was at issue.
- Q Ms. Dismukes, let's switch subjects, and let me ask you to turn to Pages 50 and 51 of your testimony.

and this is addressing a proposed adjustment for the expense associated with the Price Waterhouse audit.

You are recommending an adjustment of \$3,800, to the \$15,505 of expenses which Southern States paid for the Price Waterhouse audit of Southern States' employee savings plan and employment pension plan, is that correct?

- A Yes, sir.
- Q And your adjustment amounts to one-fourth of Price Waterhouse's labor charges for these audits, is that correct?
 - A That's correct.
- Q What data led you to conclude that a 25% adjustment, as opposed to a 10%, 40%, 15%, adjustment is appropriate?
- A Well, I didn't really rely upon any data. I relied upon the bill that was sent by Price Waterhouse that said the recurring fee would be substantially less. I did look at that the billing that they had, the individuals, the number of hours that they spent on the project. I considered disallowing half of it, and decided that 25% would be more reasonable.
- Q Is there anything specific apart from the answer you just gave me that led you to a 25% figure?

A No, sir.

Q Is there any way that the Public Counsel, the Southern States or the Commission can guarantee that the audit fee will be substantially less in future years?

A I think that would depend on whether or not the Company had negotiated any kind of arrangements with Price Waterhouse. I think in this particular instance, if Price Waterhouse does the same type of activity next year, and they charge me the same thing or they charge me more, I think I'd show this little bill to them and say, "You said it was going to be less. How come it's not? So, no, we can't guarantee it, but I would certainly question it if it was.

Q To your knowledge, have any such arrangements been negotiated or completed between to the Company and Price Waterhouse? (Pause)

A I don't believe so. I recall somewhere where we have a response to an interrogatory where the Company -- and it may be even unrelated to this, the Company indicated that because of the consolidation of their companies, that their Price Waterhouse audit costs would be less, but I think that's different than this particular savings plan.

Q Ms. Dismukes, isn't it possible that the same

individuals who performed the 1991 audit will not 1 perform the 1992 audit? 2 3 Α Yes. Wouldn't you agree that it's not unusual for 4 independent auditors to assign different individuals to 5 conduct an audit from year to year? 6 Yes. 7 Α Isn't it possible that the 1992 audit could 8 be expanded in scope, for one reason or another? 9 I'm sorry, that one was a little quick. 10 A I'm sorry, I'll slow down. Isn't it possible 11 that the 1992 audit could be expanded in scope, for one 12 13 reason or another? 14 Α Sure. 15 COMMISSIONER CLARK: Mr. Hoffman, are you 16 taking issue with Price Waterhouse' statement that the second -- the next audit should be substantially less? 17 MR. HOFFMAN: No, ma'am. Our position is 18 that there is no way we can know that. And there's no 19 20 way that the Public Counsel can know that. 21 COMMISSIONER CLARK: Well, you know, the 22 people you used represented that it would be less. 23 MR. HOFFMAN: I think I'm going to move on, Ms. Dismukes. If you're turn to page --24 25 CHAIRMAN BEARD: We could always stipulate

that death and taxes are the only two things that are 1 2 for sure. (By Mr. Hoffman) If you would turn to Page 50 of your testimony. You are recommending an 4 5 adjustment of \$15,247 for professional studies. Do you 6 have that? Yes, I do. Α 8 Now, your adjustment is based on your belief 9 that the customer survey study and the OPEB actuarial study are nonrecurring expenses, is that not correct? 10 I don't believe that's correct. I think you 11 put in there "customer survey study." I do not have an 12 adjustment for the customer survey study. 13 Okay. So your study pertains only to the 14 15 OPEB actuarial study? 16 No, sir. Let me just tell you what it refers 17 to and then you won't have to search for it. 18 Q Okay. It's basically the OPEB actuarial studies, as 19 well as the charges by Minnesota Power and Light for 20 what they refer to as organizational development. I 21 22 think that completes my answer. 23 So just to make sure that I understand, your 24 adjustment does not purport to adjust for the expense 25 associated with the Cambridge report study, which was

the customer survey study that the Company had done?

A No, sir, I don't believe at all. The information that I used to pull this from was the Company's -- the Company's general ledger, I believe. And the entries that I was using, the adjusting journal entries were described as Milian & Roberts, which is the Company's actuary, as I understand it, and then MPLOD charges, to the extent that Minnesota Power and Light OD charges are the Cambridge study, then perhaps I've done that, but the Cambridge study, I think, is booked someplace completely -- someplace else. It's an issue that was raised by Staff. Public Counsel didn't even raise the issue.

Q With respect to the organizational development costs that you referred to earlier, wouldn't you agree that those are recurring costs?

A I would agree that some of them will more than likely be recurring costs. The Company answered an interrogatory for us recently on that, and they indicated that the organizational development was an initial effort, plus an ongoing effort on behalf of Minnesota Power and Light to help the Company, perhaps, be more efficient.

So the recurring portion that the Company alleges is going to be recurring, I guess, would be

1	recurring, if that makes much sense. The initial piece
2	of it, I would have to say, would not be recurring
3	because it was kind of an up front effort, if you will,
4	you're moving down a learning curve, and I wouldn't
5	expect that to recur.
6	Q Let me ask you a few questions on that part
7	of your adjustment pertaining to the OPEB study,
8	actuarial study.
9	A Yes, sir.
ro	Q Wouldn't you agree that studies by
.1	independent actuaries of the appropriate level of the
L2	Company's OPEB expenses is a prudent business expense?
L3	A Yes, I would.
L 4	Q Wouldn't you agree that such studies are
۱5	necessary for the Company to justify to the Commission
۱6	the appropriate level of OPEB expenses necessary to
L7	attract and retain quality employees?
18	MS. McLEAN: I want to object a little bit.
۱9	There was a lot in that question.
20	MR. HOFFMAN: You want me to say it over
21	again?
22	MR. McLEAN: Say it over again without
23	testifying, Ken, and we'll be home free.
24	MR. HOFFMAN: Just following your lead.
25	Q (By Mr. Hoffman) My question, Ms. Dismukes,
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was would you not agree that such studies are necessary 1 for the Company to justify to the Commission the 2 appropriate level of OPEB expenses necessary to attract 3 and retain quality employees? MR. McLEAN: Mr. Hoffman, would you agree 5 just to one small amendment of the question, to try to 6 7 justify? MR. HOFFMAN: Sure. 8 9 WITNESS DISMUKES: Yes. 10 Q (By Mr. Hoffman) Isn't it true that it is 11 prudent for the Company to constantly review the level of postretirement benefits it provides to its employees 12 for such things as medical and dental insurance and 13 life insurance? 14 Yes. What I'd like to do at this point, if I 15 might, is we received a -- as I state in my testimony 16 17 here, I think I said, although I do not yet have complete documentation on these studies, it would 18 19 appear that the costs have been fully amortized and 20 will not recur in the future. 21 The Company provided us a response to an 22 interrogatory which basically says that of the actuarial expenses that were incurred during the test 23 year, included in the professional studies, 24

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approximately \$8,000 of those expenses would not be

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recurring. The expenses associated with, I believe, the OPEBs that we're talking about were to be recurring. So, basically, I'm not recommending at this point that we kick out the expenses associated with the Company's actuarial study.

\$8,000 that I just mentioned, that the Company has agreed is nonrecurring. And that only applies to the piece of the deferred professional studies associated with the actuarial information. There's two pieces to the puzzle: The actuarial studies and the OD charges.

Q I'm sorry, I didn't hear that.

A There's two pieces to the puzzle: The actuarial studies and the organizational development charges from Minnesota Power and Light. The \$8,000 figure that I just mentioned, \$8,141, relates only to the actuarial aspect of that.

Q Ms. Dismukes, have you been provided any documentation or other evidence from the Company that the organizational costs -- organizational development costs assessed my Minnesota Power and Light, will decrease in 1992 or any year thereafter?

A Let me tell you what the Company has provided me. Basically, I asked them to describe all professional studies for which the associated costs

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were expensed during the test year. Then I had several -- well, "For each study described indicate the amount of expense during the test year, describe and indicate when the study was begun and when it will be completed, indicate if the cost is recurring or nonrecurring. For each study which the Company indicates is recurring, please explain why it is recurring."

On organizational development, the Company responded: "The organizational development process will create an environment in which employees will be empowered to make decisions about how SSU conducts business. This problem involves initial and ongoing training to both management and employees so that business philosophies and strategies will be consistent throughout the organization."

And then the Company goes on to explain for another page, half a page, about all the benefits of organizational development. They didn't really answer the question as I asked it. But because you said that there was initial and ongoing, I will interpret that that is to say that there is a piece that is recurring and a piece that is nonrecurring. That's the only information that I do have at this point in time.

Okay. And there's nothing in that response which tells one anything about the level of expense in

1	future years, is that correct?
2	A That's correct.
3	Q Let me ask you a property tax question.
4	Would you agree that a determination that utility plant
5	is 25% nonused and useful does not translate directly
6	into a 25% reduction in property taxes associated with
7	such nonused and useful plant?
8	A Yes.
9	Q Ms. Dismukes, is it your testimony that it is
10	not fair for ratepayers to pay for the Company's
11	defense and legal fees when the DER or the EPA alleges
12	that the Company has violated the law?
13	A Yes, sir.
14	Q If the Company successfully defeats an
15	attempt by DER to require the Company to construct
16	additional treatment facilities, don't the ratepayers
17	benefit from those efforts?
18	A Could you I missed the key piece about
19	what was happening with the DER.
20	Q If the Company successfully defeats an
21	attempt by DER, which would require the Company to
22	construct additional treatment facilities, don't the
23	ratepayers benefit from these efforts by the Company?
24	A Mr. Hoffman, I really hate to ask you to read

that again, but --

1	Q That's okay. If the Company successfully
2	defeats an attempt by DER
3	A That I've got.
4	Q which would require the Company to
5	construct additional treatment facilities, water
6	treatment facilities, for example, don't the ratepayers
7	benefit from the Company's efforts?
8	A Let me see if I can restate what it is that
9	you're asking so that I can understand it.
.0	Are you saying basically that the fighting
.1	the DER fine allowed the Company not to construct
.2	additional facilities? Is
.3	COMMISSIONER CLARK: Right.
4	WITNESS DISMUKES: Okay.
15	COMMISSIONER CLARK: That's it. I think the
۱6	question is basically, if the Company doesn't have to
١7	build something they otherwise would have, if they
. 8	hadn't fought DER, are the customers better off? Do
L 9	they benefit?
20	MR. HOFFMAN: Yes, ma'am, that's
21	COMMISSIONER CLARK: They don't have to make
22	additional investment that ultimately the ratepayers
23	have to pay.
24	MR. McLEAN: Yeah, but there's
25	COMMISSIONER CLARK: I agree, but that's the

1 question.

2 MR. McLEAN: Okay.

COMMISSIONER CLARK: I mean, she can answer "yes" or "no" and then explain.

witness dismukes: I think it would depend upon the circumstances of the situation. If, for example, the quality of water would be improved, or the pressure, or whatever the situation might be, associated with what DER was requiring the Company to do, then perhaps the ratepayers don't benefit from that defeat. To the extent that you want to talk about placing additional dollars in the rate base, depending on the timing of the rate cases, et cetera, rates would be lower with a successful defeat, all else being equal.

Q Okay. Let me ask you just a few questions about your testimony which addresses the proposed adjustment for the gain on the sale of the condemnation of the St. Augustine Shores system, and I think that begins on Page 24 of your testimony.

A Yes, sir.

Q And I'd like to just limit my questions to that specific testimony which is found on Lines 16 through 19.

Excuse me just a moment. (Pause)

1	You are saying in that passage there, are you
2	not, that the ratepayers in this case have suffered
3	because, with the condemnation of the St. Augustine
4	Shores system, the same level of 1991 A&G and customer
5	service expenses will be spread over a smaller total
6	Company customer base, the result of which would be to
7	increase the A&G and customer service expense for the
8	ratepayers in this application?
9	A Well, I didn't use the word "suffered" in
10	there, but if you take that out, I think I can agree
11	with you.
12	Q Okay. What I would like to do is attempt to
13	explore with you a little further the dollar impact of
14	your position.
15	MR. HOFFMAN: I'm going to hand out an
16	exhibit, Mr. Chairman, which I would like marked for
17	identification. (Pause)
18	CHAIRMAN BEARD: This will be Exhibit No.
19	128. Short title?
20	MR. HOFFMAN: "Potential Impact to Ratepayers
21	of St. Augustine Shores Condemnation."
22	(Exhibit No. 128 marked for identification.)
23	Q (By Mr. Hoffman) Ms. Dismukes, why don't you
24	take a moment to review that exhibit. (Pause)

25

Okay.

1	Q Okay. Would you accept, subject to check,
2	that subject to check, that the number of customer
3	figures found on this exhibit are found in Volume 1,
4	Book 2, of the Company's MFRs?
5	A I can agree with the number there, if that's
6	what you want me to do.
7	Q Yes. I'm just trying to verify that, subject
8	to check, that these numbers, in terms of the number of
9	customers, were taken out of Volume 1, Book 2 of the
LO	MFRs.
11	A Okay, sure.
12	Q Okay. Now, if you look at the first line
L3	across the page, you'll see that total Company number
L4	of customers for the 1991 historic test year is
L5	158,594, is that right?
L6	A Yes.
L7	Q Okay. Then if we move over to the
L8	FPSC-filed, and that represents the number of customers
L9	for the 1991 historic test year in this application,
20	correct?
21	A Yes.
22	Q And that represents, on a percentage basis,
23	approximately 63.7126%, correct?
24	A Yes.
25	Q And then if you look at the next number over,

you would see that there are 57,550 customers in the 1 historic test year pertaining to the Lehigh system, the 2 nonjurisdictional county systems and gas operations, 3 correct? 4 5 Α Yes. And that would also include the Marco Island 6 Q systems which are not part of this application, 7 8 correct? Yes. 9 Α 10 And that comes to 36.28%? Q I'll accept that, subject to check. 11 Α 12 Q Okay, thank you. 13 If you move down, then, you'll see what we've 14 done on this page is, say, with the St. Augustine 15 Shores system, St. Augustine Shores, if you look all 16 the way over on the right part of that column, that 17 line -- excuse me -- had 4,591 customers, so that would make our total Company, if you add St. Augustine 18 19 Shores, 163,185, would you agree? 20 Α Yes. 21 And the percentages then go down in terms of Q 22 the number of customers in this application to approximately 62% for the customers in this 23 application, 35.2% for the -- under the other column, 24

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and 2.8% for St. Augustine Shores, is that correct?

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1	A Yes.
2	Q Now, moving down to the dollar figures, if
3	you look under "Customer Accounts," you'll see that
4	there is a 1.7 million figure, which was taken from
5	Volume 1, Book 2. And that represents total Company
6	customer account expense, is that correct?
7	A Subject to check, yes.
8	Q Okay. And same question, subject to check, i
9	terms of the total Company A&G expense of 7.3 million.
10	(Pause)
11	A I'll accept that number. It's been checked.
12	Q Thank you. And what we have done on this
13	exhibit, Ms. Dismukes, if you move over to the next
14	column, which is FPSC filed, is apply the percentages
15	of 63.7126% for the customers in this case, to come up
16	with the dollar figures under FPSC filed. Can you
17	accept that, subject to check?
18	A Yes.
19	Q Likewise, under the column under "other," we
20	have applied the percentage of 36.28% to the dollar
21	figures over on the left to come up with our figures
22	for customer account and A&G expense; can you accept
23	that?
24	A Could you repeat that, please?
25	Q Sure. What we have done under the column

"Other Lehigh County and Gas," and that should include

Marco Island; it does not but it should. Under

"Customer and A&G Expenses," what we have done is we've

applied the percentage number of customers, which is

36.2874%, to the total company dollar figures, all the

way on the left.

A Okay.

Q Okay. Now, what we come up with there, are total dollar figures for customer account expense and A&G expense for the 1991 historic test year, for the customers subject to the application in this rate case, and for the remaining customers of the Company; is that correct?

A Yes.

Q Okay. Finally, down to the last portion of this exhibit. What we have done here is we have thrown St. Augustine Shores back into the equation, using their percentage number of customers. And what we come up with by allocating to St. Augustine Shores, based on a 2.87% customer base, is \$48,929 of 1991 customer account expense, and 205,988 to St. Augustine Shores for A&G expense. Do you agree with that?

A Subject to check.

Q Subject to check. Thank you. And the total then is \$254,917, which would represent the amount

drawn out of the total company pool, and which would be allocated to the St. Augustine Shores customers; is 2 that correct? 3 4 Α Yes. And then the last figure on the page, the 5 \$157,844 is simply the 62%, a little bit under 62% of 6 the 254,917, which would then be allocated to the 7 customers in this application; is that correct? 8 Α Yes. 9 CHAIRMAN BEARD: You just lost me. We were 10 doing good until you got to there. I'm assuming that 11 12 61.9199% is equivalent to the 61.9199% that's up under 13 St. Augustine Shores, FPSC filed. 14 MR. HOFFMAN: Yes, sir. 15 CHAIRMAN BEARD: And I'm not sure why you're 16 using that figure there. 17 MR. HOFFMAN: The reasoning there, Chairman, 18 is that we take the 254,917, on the lower right part of 19 the page. 20 CHAIRMAN BEARD: I'm with you there. 21 MR. HOFFMAN: Okay. And we say that is the total company amount which would have gone to St. 22 23 Augustine Shores. So that we have a dollar figure 24 there, which we then divvy up between the customers in

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this case and other gas customers, Lehigh customers,

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Marco customers, nonjurisdictional county customers. 1 CHAIRMAN BEARD: Well, that's where I'm 2 confused. I don't need for you to testify, but as I 3 followed your logic, you had broken out your "other" 4 already. And I'm going back up to the top where you 5 got 61.9199% as FPSC filed, without St. Augustine 6 Shores -- I mean those percentages are fallouts of the 7 8 numbers. MR. HOFFMAN: Right. 9 CHAIRMAN BEARD: And they're already 10 separated out. It appears that you're hitting it 11 twice, to me, and I'm not understanding, maybe my math 12 is weak. 13 MR. HOFFMAN: Well --14 CHAIRMAN BEARD: I mean, I followed you all 15 the way down to the difference, and then going back and 16 reapplying the 61.9199% to the St. Augustine Shores 17 numbers confused me. 18 MR. HOFFMAN: Let me try asking Ms. Dismukes. 19 CHAIRMAN BEARD: Okay. Maybe she can help 20 Because if you understand it, then help me. 21 me. WITNESS DISMUKES: Well, now I'm confused, 22 23 but --(By Mr. Hoffman) I think you testified, Ms. 24 Q Dismukes, that the 157,844, you see that figure? 25

Yes.

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1	A I think it's the 157,844.
2	Q Okay. Now, my last question to you, I think,
3	on this is, in your opinion, does that not represent a
4	reasonable estimate of the amount of A&G and customer
5	account expenses which would be transferred back to the
6	customers in this case due to the condemnation of the
7	St. Augustine Shores system?
8	A Yes. I mean I think you actually
9	quantified my second paragraph.
10	Q Thank you.
11	CHAIRMAN BEARD: Not that it matters, I don't
12	understand. Let me talk to you for a minute.
13	Let's say that St. Augustine Shores was never
14	condemned and it was a part of this rate case, okay?
15	I'm assuming we would take the column of St. Augustine
16	Shores and migrate those numbers back in to the FPSC
17	filed column?
18	WITNESS DISMUKES: Wait, I think you'd put
19	them in the total company column, but they're not a
20	FPSC filed system.
21	CHAIRMAN BEARD: If they had not been
22	condemned.
23	WITNESS DISMUKES: They would end up under
24	the "other" category.
25	MR. HOFFMAN: They were not regulated,

Chairman, by the Florida Public Service Commission. 1 CHAIRMAN BEARD: Okay. So we would migrate 2 them into the "other" category. And at that point, in 3 the "with St. Augustine Shores" you would then have 4 62,141, or something like that, customers. You would 5 have 38-plus some percent, is that correct, I would 6 migrate that column back over, adding 35.2667% to 7 2.8134%? 8 WITNESS DISMUKES: That's correct. 9 CHAIRMAN BEARD: Okay. And get those 10 numbers. And you would do the same thing down at the 11 bottom. In each instance, you would be adding the St. 12 Augustine Shores column to the other column; is that 13 correct? 14 WITNESS DISMUKES: Yes. 15 CHAIRMAN BEARD: Okay. Now, when you 16 17 separate them out -- I see how you separate them out, I 18 saw how you got that. What I don't understand is when you get to the bottom line the difference, St. 19 Augustine Shores accounts for \$254,917. Okay? Their 20 portion of total company. 21 WITNESS DISMUKES: Right. 22 CHAIRMAN BEARD: I don't understand why you 23 are applying a 62% factor --24 WITNESS DISMUKES: Factor to that? 25

CHAIRMAN BEARD: Yes. 1 WITNESS DISMUKES: I think why that is 2 appropriate in this instance is you've got to then --3 this is the piece that would have been allocated to St. 4 Augustine Shores. 5 CHAIRMAN BEARD: 254,000 would have been 6 allocated to St. Augustine Shores. 7 WITNESS DISMUKES: Had it not been sold. 8 9 CHAIRMAN BEARD: Okay. WITNESS DISMUKES: And then we want to try to 10 11 figure out the impact of that on the customers in this 12 filing. Part of that 254,000 would impact customers in this filing and in the nonfiled systems. So applying 13 the allocation factor -- this 62% allocation factor 14 actually quantifies that as it impacts this filing. 15 CHAIRMAN BEARD: And that's my point. I do 16 17 not understand how it impacts the companies that were 18 filed in this filing. Okay. Because if I followed our discussion earlier, if St. Augustine Shores was still 19 20 hanging around, had not been condemned, the "other" 21 column, "Lehigh counties, gas," et cetera, would now 22 read \$347,404. You would add the "St. Augustine 23 Shores" column to the "other" column, right? 24 WITNESS DISMUKES: That's right.

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CHAIRMAN BEARD: Okay. How are the filed

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companies impacted? 1 MR. McLEAN: Commissioner, I have something I 2 want to whine about a little bit. 3 CHAIRMAN BEARD: Okay. 4 MR. McLEAN: They are using this exhibit to 5 whoop up on my witness. You all are asking her to give 6 7 it credibility. CHAIRMAN BEARD: Well, actually, that last 8 figure doesn't have any credibility with me. 9 10 MR. McLEAN: Okay. CHAIRMAN BEARD: Right now. 11 MR. McLEAN: I just wanted to whine about it 12 13 a little bit. CHAIRMAN BEARD: But if she agrees with the 14 figure, and she did -- okay, and, I mean, if she 15 doesn't agree with the figure, tell me. Because then 16 she and I would be thinking alike. Right now I don't 17 understand it. And I know we're not suppose to -- I 18 mean, the bottom line is, it's supposed to be to 19 educate us, but we try to avoid that whenever possible. 20 And I don't mean to put you on the spot either. 21 COMMISSIONER CLARK: All I can say is speak 22 for yourself. 23 CHAIRMAN BEARD: I guess I just don't 24

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understand.

1	WITNESS DISMUKES: Why it's not the 254,917
2	basically? (Pause)
3	CHAIRMAN BEARD: Are you saying maybe I do
4	understand. Are you saying because I think I just
5	understood.
6	You're saying you got \$254,917, St. Augustine
7	Shores is gone but the money is still there, it's got
8	to get accounted for.
9	WITNESS DISMUKES: Right.
10	CHAIRMAN BEARD: And you've got to spread
11	that back over the two columns, which is "FPSC filed"
12	and "other." And you've got to do that by the
13	percentage of 61.9199 and 35.2667?
14	WITNESS DISMUKES: Right.
15	CHAIRMAN BEARD: I'm sorry, I'm with you.
16	Just a little slow.
17	Q (By Mr. Hoffman) Ms. Dismukes, let me move
18	on.
19	In terms of known and measurable impacts and
20	adjustment, isn't it true that the impact on the
21	remaining ratepayers in this application in terms of
22	additional A&G and customer service expense, has been
23	more than offset by the addition of approximately
24	13,000 Lehigh customers?
25	A I think you're kind of mixing apples and

1	oranges. So I guess I can't agree to that, I will
2	agree that you have added Lehigh customers, and as a
3	result of that, there were total company A&G expenses
4	that were allocated to Lehigh. But then the Company
5	comes in and they have pro forma adjustments, and they
6	take the Lehigh A&G and they allocate it to the rest of
7	the system. So it's really kind of confusing in terms
8	of what the bottom line result is what the outcome
9	is in terms of is there a savings or not; how it
10	actually impacts the bottom line. I'm not prepared to
11	tell you that.
12	MR. HOFFMAN: Okay.
13	CHAIRMAN BEARD: Let me stop. Sorry, I've
14	got to finish my thought process here.
15	St. Augustine Shores left the Southern States
16	family when? Do you know, or can somebody help me?
17	WITNESS DISMUKES: I've got it in my
18	testimony, let me just find it for you.
19	CHAIRMAN BEARD: Subject to check.
20	WITNESS DISMUKES: Southern States sold
21	substantially all of its assets on August 22nd, 1991.
22	CHAIRMAN BEARD: Half way through the test
23	year?
24	WITNESS DISMUKES: Yes.
25	CHAIRMAN BEARD: Okay. So help me out. St.

Augustine Shores incurred A&G expenses during the test 1 2 year. WITNESS DISMUKES: Can I just elaborate, 3 4 maybe help out? CHAIRMAN BEARD: Sure. 5 WITNESS DISMUKES: I think what the thing you 6 7 need to consider here is that -- I don't want to use 8 the words "generally speaking," but I'm going to have to -- generally speaking, your A&G is fixed in the 9 10 short run. So all we're talking -- so we're not talking about actually incurred A&G that is specific to 11 St. Augustine Shores. 12 13 CHAIRMAN BEARD: I understand that. But to the extent that you allocate it over existing companies 14 15 during the test year, from January 1st to August the umpf, whatever that date was. Those should have been 16 17 allocated to St. Augustine Shores, right? 18 WITNESS DISMUKES: Yes, sir, but they made an 19 adjustment to the allocate factors to pull out all of 20 St. Augustine Shores from the test year. 21 CHAIRMAN BEARD: Okay. Go ahead. I'm sorry. 22 MR. HOFFMAN: Thank you, Mr. Chairman. 23 (By Mr. Hoffman) Ms. Dismukes, I'm going to 24 have an exhibit handed out to you. Mr. Chairman, if I 25 could have a number.

1	CHAIRMAN BEARD: This would be Exhibit No.
2	129. Short title.
3	MR. HOFFMAN: "Public Counsel's Response to
4	Southern States Interrogatory No. 26."
5	(Exhibit No. 129 marked for identification.)
6	CHAIRMAN BEARD: Now, next question. About
7	how much more do you have?
8	MR. HOFFMAN: About five minutes, I would say
9	CHAIRMAN BEARD: Good for you.
10	MR. HOFFMAN: Just looking to counteract the
11	brownie points distributed earlier in this proceeding.
12	CHAIRMAN BEARD: Keep moving along, you're
13	(?) How much does Staff have?
14	MS. KNOWLES: Probably about ten minutes.
15	CHAIRMAN BEARD: Very good. We may try to
16	finish before lunch then, if you all will live up to
17	your word.
18	WITNESS DISMUKES: Maybe we'll even get done
19	today.
20	CHAIRMAN BEARD: They'll make a great profit
21	out of you yet. That's P-H-R-O, not P-R-O-F-I.
22	Q (By Mr. Hoffman) Ms. Dismukes, do you have
23	what has been identified as Exhibit 129 in front of
24	you?
25	A Yes, I do have it in front of me.

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Q The question in that interrogatory, which says Southern States Interrogatory No. 26 to the Public Counsel, states "If Southern States successfully defeats a condemnation attempt, does Public Counsel believe that the costs associated with defeating the condemnation attempt should be recoverable from the customers?" And if you look at the third sentence of the response, the response is, "However, where the Utility demands more compensation than is found by a court to be just, then in the absence of a direct customer interest in the outcome, the customer ought not pay the reference costs.

Now, you are aware, are you not, Ms.

Dismukes, from some prior testimony in this case, that

Southern States is seeking recovery of expenses

associated with condemnation attempts by governmental

bodies which do not reach the point of filing a

lawsuit; is that correct?

A I think so, yes.

Q Do you have any evidence that Southern States demanded excessive compensation in any of those instances?

A No, sir.

Q Ms. Dismukes, if the Company establishes -- and this is a hypothetical, if the Company establishes

in this case that there will be known and measurable increases in the number of employees and the salaries associated therewith, in sludge-hauling cost, in water testing, in medical insurance and workers compensation costs, would you agree that those costs should be taken into account by the Commission in establishing rates?

A The very first part of your sentence, if the Company what?

Q If the Company establishes, in this proceeding, that there are known and measurable increases occurring outside the test year, in the number of employees, in the salary costs associated therewith, in sludge-hauling costs, in water-testing costs, in medical insurance costs and in workers compensation costs, would you agree that those known and measurable increases ought to be considered by the Commission in establishing rates?

A I'm sorry, but I really can't answer that with a yes. I think that there are a lot of things that would need to be considered before I could say yes to that question. It assumes that the Company needs those employees. I mean, there's just too many things in there that I'd have to assume in order to agree with that.

MR. HOFFMAN: Excuse me just a moment, Ms.

Dismukes, I'm getting ready to finish up here. 1 MR. HOFFMAN: Thank you, Ms. Dismukes, that's 2 all I have. 3 CROSS EXAMINATION 4 BY MS. KNOWLES: 5 Good morning, Ms. Dismukes. 6 Q Hi. 7 Α Ms. Dismukes, you discussed margin reserve in 8 your prefiled testimony. I'd like to ask you a couple 9 of questions about that. If the Commission did not 10 impute CIAC on margin reserve, the Utility would be 11 able to earn a return on plant that would be 12 contributed by future customers, correct? 13 That would be contributed by future 14 A 15 customers? 16 Yes, ma'am. Q Yes, I think that's correct. 17 How should the imputed CIAC amount be derived 18 when a plant capacity fee or a main extension fee is 19 20 being collected? You just went beyond the scope of my 21 Α 22 understanding on that subject. Would you agree that imputation of CIAC 23 against the margin reserve, recognizes that future 24 25 customers will make contributions to the Utility,

thereby partially funding plant that is required for
future growth?

A Yes.

Q Referring to your direct testimony on Page 18, your opinion is that certain common costs should be allocated to the acquisition and sales efforts and removed from this case. Why? I believe that's Line 14 on Page 18.

A Oh, I'm sorry. You asked me why a portion of the costs associated with the Company's acquisition and sales efforts should be removed from this case.

Basically all I'm recommending is that a portion of the A&G cost be allocated to the -- basically below the line, or be removed from the test year. And that is just essentially to recognize that the Company does incur direct costs associated with that effort, and in my opinion, there is also A&G that would have to be associated with that effort in order to support it. Obviously they've got computers that they use for their water and sewer operations, as well as their acquisition efforts. They use the same stationery, they have the same office building, they incur the same maintenance on their general plant, et cetera, et cetera, et cetera. So that's all in the little A&G pool, and all I'm recommending is the A&G

that follows the direct expenses be removed. 1 Do you consider the sales and acquisition 2 Q efforts to be nonutility activity? 3 Basically this Commission in the past has 4 said that those expenses should not be recovered from 5 ratepayers, that they do not benefit current 6 7 ratepayers. If no acquisition activities were taking 8 place, is it you opinion that certain common costs 9 10 would decrease, and if so, why? 11 If they did decrease, it would probably be 12 pretty minor and undetectable. 13 Is it your understanding that salaries related to these acquisition efforts are charged below 14 the line? 15 16 To the extent that they are quantified, they 17 are charged below the line. To the extent they are not 18 quantified, then they are not charged below the line. In other words, if you have somebody -- somebody's 19 20 secretary, for example, who works with the main man 21 that's doing the acquisitions, her time is -- could 22 easily be billed to an expense account that gets 23 charged to ratepayers and there's no allocation between

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water and sewer utility service and the acquisition

efforts. You also have situations where employees --

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1968 and I've seen this on the employees time sheets, where 1 they accidentally, it's not intentional, charge time 2 for acquisition efforts to expense accounts. And there 3 may be some other things, but I can't remember them off 4 the top of my head. 5 To your knowledge, does Southern States have 6 Q a separate business unit specifically for acquisition 7 and sales? 8 Α No, they do not. 9 As far as you understand, who conducts the 10 vast majority of the acquisition and sales efforts at 11 Southern States? 12 13 Α

A I'm just going to read you one of the Company's responses on that subject, if that's acceptable.

O That's fine.

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A "The lead individuals involved in possible acquisitions for the years '89, 90, '91 and '92," and this is going to make some Topeka people and some Southern States people -- but you'll get the whole picture with it," are Mr. Donald R. Crandell, Charles L. Sweat, Edward J. Mangold, Thomas C. Kravitz.

Employees with Southern States Utilities " -- those were the Southern States employees as indicated in this response, although, I don't believe Mr. Kravitz was an

employee in '92." Mr. Philip Bergerson, Scott Vierima of the Topeka Group, as well as individuals from Minnesota Power Internal Audit Department." That's basically for 1992, they also give some individuals for '89. They also indicated that in 1991 the following individuals were involved in the Lehigh acquisition.

Judith Kimball, Ralph Terrero, Frank Sanderson. And then as far as the sales efforts, the selling of their gas operations, the individuals were Donnie Middleton, Jack Bush, Diane Lindsey; there was a Spanish individual, Mercado, Arthur Atkinson, Kathy Harter, Ron Grella, George Hildreth. That's my list.

Q In light of the Utility's assertion that the majority of acquisition efforts are not handled by Southern States employees, what information can you offer -- what tangible proof can you offer to contradict that assertion, other than the information you have already given? (Pause)

A Let me just speak off the top of my head.

The Company has indicated, I believe on the record already, that any acquisitions under \$1 million are handled by the Southern States employees, they are not handled -- they have the authority to deal with those acquisitions, and they are generally handled by the Southern States employees.

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If you look at the Company's response to Interrogatory 6, Appendix B, in there you will see every system that this Company has acquired, the majority of those systems are under \$1 million. The Company had twenty-eight unsuccessful acquisitions during the test year that we know about. We also know that during 1991 -- again, this is in response to Interrogatory 6, Appendix B, that there were two systems that were purchased in 1991. We also know that Lehigh was purchased in 1991. Although the Lehigh was one of the biggest systems, and they wouldn't fall in the million-dollar category, but nevertheless, I've looked at the Company's time sheets and there were several individuals working on that effort. They billed their time back up to Minnesota Power and Light, but nevertheless, you still have those individuals working on it. They're support Staff, et cetera.

CHAIRMAN BEARD: Let me ask you a question:

The 28 -- and I don't know where that document is and all this other stuff, some of those 28 that I looked at, the dollar expenditure, if that was an acquisition attempt, my gut instinct would be to label it feeble.

I mean it's like, you know, they pick up a phone and they call us and they say, "Hey, are you all interested in being sold?" And that's about all you can afford to

do for what I saw. Is that the 28 you're talking 2 about? WITNESS DISMUKES: Those are the 28 that I'm 3 talking about in terms of the ones that were 4 unsuccessful. What we don't know about today are --5 those, as I understand it, are the ones they know 6 they're not acquiring; that they attempted, and that 7 they aborted their effort. There are also other 8 acquisitions underway that we don't know about because 9 the Company doesn't want to divulge that information 10 because it's confidential. And I'm not complaining 11 12 about that, but we went through that at the deposition. Those dollars are recorded in this "possible 13 acquisition account" that I used. 14 15 MS. KNOWLES: I have nothing further. CHAIRMAN BEARD: Redirect? 16 17 REDIRECT EXAMINATION 18 BY MR. McLEAN: 19 Ms. Dismukes, you had a line of questions 20 from Mr. Hoffman which dealt with merger savings and 21 merger costs. You mentioned costs in your testimony, 22 but you only mentioned savings in a vague sort of way; is that correct? 23 24 Yes. Α

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Okay. Did you make any attempt to quantify

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_	che savings:
2	A No.
3	Q Does the Commission look to you or to the
4	Company for that particular task? (Pause)
5	MR. HOFFMAN: Mr. Chairman, I'm going to
6	object. I think that calls for a legal conclusion as
7	to who has the burden of proof in this proceeding with
8	that issue.
9	MR. McLEAN: Good point.
LO	Q (By Mr. McLean) And just one last question,
L 1	Ms. Dismukes. There are strong successful attempts,
L2	presumably, and feeble successful attempts; do both
١3	require support Staff?
4	A Yes.
.5	Q And secretaries come in both genders, right?
.6	(Laughter)
.7	A I don't know with respect to this Company,
.8	but generally, yes. Did I do something wrong?
.9	(Laughter)
0	CHAIRMAN BEARD: Okay. The witness may step
:1	down. Exhibits.
2	(Witness Dismukes excused.)
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4	MR. HOFFMAN: Mr. Chairman, we move 128 and
5	129.

	CIMINAMI DIMID. Wichout objection
2	MR. McLEAN: We move the exhibits to
3	Ms. Dismukes.
4	CHAIRMAN BEARD: 125 and 127 with the
5	objection noted to 125.
6	MR. HOFFMAN: Yes, sir.
7	CHAIRMAN BEARD: With objection, 125 is in
8	the record. Without objection, 127 is in the record.
9	(Exhibits Nos. 125, 127, 128 and 129 received
10	into evidence.)
11	CHAIRMAN BEARD: We will come back here
12	since you all have been so good, we'll give you 45
13	minutes for lunch. And be back in here at a quarter to
14	one, with Ms. Montanaro, I believe is next on the stand,
15	fired up and ready to go.
16	(Lunch recess taken.)
17	(Transcript follows in sequence in Volume
18	XIII.)
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