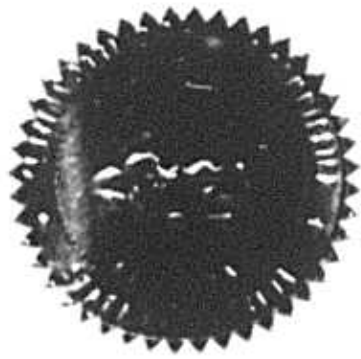


BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

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In the Matter of :
Review of nuclear outage at :
Florida Power Corporation's :
Crystal River Unit 3 :

DOCKET NO. 970261-EI



PROCEEDINGS: STAFF WORKSHOP

DATE: Wednesday, March 26, 1997

TIME: Commenced at 9:30 a.m.
Concluded at 12:14 p.m.

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: JOY KELLY, CSR, RPR
Chief, Bureau of Reporting

DOCUMENT NUMBER - DATE
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1 **IN ATTENDANCE:**

2 **JAMES A. MCGEE, Attorney, Florida Power**
3 **Corporation.**

4 **PAUL MCKEE, Manager of Operations Support,**
5 **Florida Power Corporation.**

6 **ROY ANDERSON, Senior Vice-President,**
7 **Florida Power Corporation.**

8 **PAT BEARD, Senior Vice-President Nuclear**
9 **Operations, Florida Power Corporation.**

10 **FRAN SULLIVAN, Manager Design and Engineering,**
11 **Florida Power Corporation.**

12 **ROBERT ELIAS, FPSC Division of Legal Services**

13 **ROBERTA BASS, FPSC Division of Electric &**
14 **Gas.**

15 **JIM BREMAN, FPSC Division of Electric & Gas.**

16 **CARL VINSON, FPSC Division of Research and**
17 **Regulatory Review.**

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1 responding to questions, but for the court reporter's
2 benefit and our benefit later on when we're listening
3 to the tapes or reading the transcript we'll know who
4 answered the question.

5 It is Staff's intent today to use this
6 workshop by focusing on the report that Florida Power
7 Corporation filed with the Commission on March 19th of
8 this year. Our questions will be directed to the
9 Company in an effort to gather additional data and
10 seek clarification of the information contained in the
11 report.

12 It's our hope that all the responses to our
13 questions, and questions from other interested parties
14 here today, will give us a better understanding of the
15 circumstances regarding the outage at Crystal River
16 Unit 3 as outlined in the Company's report.

17 My name is Roberta Bass. I work in the
18 Division of Electric and Gas. There are two other
19 Staff members that will be asking questions today and
20 I'd like to introduce them. Jim Breman works in the
21 Division of Electric and Gas with me and Carl Vinson
22 is in the Division of Research and Regulatory Review.

23 That's about all I have preliminarily. If
24 the Company wishes to introduce now the people who
25 will be making the presentation or you can do it as

1 they get up and do the presentation. But at this
2 time, unless there's any questions from anybody in the
3 audience, we're ready to start with the presentation.

4 MR. MCGEE: Thank you, Roberta. My name is
5 Jim McGee. I'm an attorney with Florida Power
6 Corporation.

7 I'd like to say that we appreciate the
8 opportunity to participate in the workshop today and
9 provide Staff with some information concerning the
10 specific actions and circumstances that led to the
11 shutdown of Crystal River 3 on September 2nd, 1996, as
12 well as the reasons that Florida Power determined that
13 it was necessary to keep the unit down for an extended
14 outage.

15 Last week, on March 19th, we submitted a
16 preliminary report on this issue. And today we'll
17 give an overview of the key points that are covered in
18 the report, and at the conclusion provide an
19 opportunity for Staff to ask questions.

20 I think it would be appropriate right now to
21 introduce the members of the presentation team.

22 First, we have Mr. Roy Anderson, who is our
23 new senior vice president; been on the job for about
24 two months. He's had 27 years in the nuclear power
25 industry, most recently coming from Carolina Power and

1 Light, where he was responsible for their nuclear
2 program.

3 Next I'd like to introduce Pat Beard on the
4 end. Pat is our outgoing senior vice president for
5 nuclear operations. Pat will be retiring at the end
6 of the month. Saying that this will bring a grin to
7 is face. Dr. Beard took over Florida Power's nuclear
8 program in 1989 and during his tenure Crystal River 3
9 achieved the best operating performance in the plant's
10 history.

11 Next we have Paul McKee, who is the manager
12 of operations at Crystal River 3. Paul has been at
13 Crystal River 3 since before the unit received its
14 operating license, and he probably has the best
15 institutional knowledge of anyone at Florida Power
16 regarding the plant and its history.

17 We also have with us Mr. Fran Sullivan.
18 Fran is the manager of design engineering. He's been
19 at Florida Power for 15 years. Fran is responsible
20 for all of the outage modifications that are taking
21 place during the current outage. And with that, I'd
22 like to turn the presentation over to Mr. Anderson.

23 MR. ANDERSON: Thank you. Again, my name is
24 Roy Anderson.

25 The way I would like to start -- I'm getting

1 training here.

2 The way I'd like to start, and I think it
3 would be more helpful, is to have Paul McKee go
4 through the chart showing the Crystal River nuclear
5 plant and talk about the various components and their
6 functions. And then I'll follow up with the
7 discussion about the license and how those things tie
8 together and then move on to the issues associated
9 directly with this outage. I think that will lay the
10 groundwork as all of us tend to drop back into our
11 acronyms and jargons, so I think a little start from
12 scratch with this diagram would be very helpful.

13 So, if I could ask Paul, would you come up
14 and walk through the nuclear steam supply, the valves,
15 the plant, the generation of electricity and the
16 systems associated with hypothetical emergency
17 situations.

18 MR. MCKEE: Okay. What I'm going to try and
19 do is just cover how we produce electricity using
20 nuclear energy and why we're concerned about
21 protecting the public and how we go about doing it.

22 Now, the basic concepts are going to be
23 pretty simple, but when you go to apply those concepts
24 that's when it gets more complicated.

25 For example, generating electricity is

1 pretty straightforward. You just move a magnet past a
2 wire and the electrons in the wire will then move.
3 That's the electrical current. But all of this
4 equipment that you see up here is for one purpose, and
5 that's for moving the magnet that's in the generator
6 here. So everything else serves the purpose of
7 causing that magnet to rotate.

8 We do that using nuclear fuel located in the
9 core of the reactor. It's uranium. And the uranium
10 is in the form of a ceramic called uranium dioxide in
11 small pellets, and we'll talk about that in a minute.
12 And the process is created by the fissioning of the
13 uranium, the splitting apart of it. Why would you
14 want to go to nuclear?

15 Well, when you think about a power plant,
16 let's take a coal plant as an example. To make 800
17 megawatts it takes 300 tons of coal an hour and
18 creates 30 tons of waste every hour. That's a lot of
19 real estate to move around.

20 In a nuclear plant you can produce 800
21 megawatts by bringing in six truckloads of fuel once
22 every two years; about 30 tons will last two years.
23 But like anything else, there's no free lunch. The
24 drawback is that at the end of that two years you've
25 got 30 tons of highly radioactive waste that you have

1 to handle.

2 By radioactive, I don't want you to be
3 afraid of that word. What we're talking about is
4 energy. And maybe a little illustration would help
5 there in the way that energy can be converted and how
6 you protect people from energy.

7 For example, suppose you had a donut this
8 morning for breakfast. Your body is going to convert
9 that into chemical energy. If your job is to change
10 out one of those light bulbs up there, you come in,
11 bring your ladder in, set it up; you convert chemical
12 energy into potential energy as you climb up the
13 ladder.

14 As you do your job, you control that
15 potential energy using the chemical energy, and then
16 come back down the ladder and you've safely done the
17 job. But if you're at the top of the ladder and you
18 slip and fall off, the potential energy is converted
19 into kinetic energy. The gravity brings you towards
20 the floor, and as your body gets at the floor level,
21 the kinetic energy is then converted back and absorbed
22 by your body and it does damage, such as cracking your
23 skull and breaking your bones.

24 So energy when it is not controlled from
25 that little donut that you had this morning now can do

1 damage to you.

2 It's the same thing here. The energy that
3 is in the core, in the form of electromagnetic
4 radiation, can only do damage if it gets to your body.
5 So the primary thing we're concerned with to protect
6 the public is to keep radioactive material where it
7 belongs. So we'll go through how we do that.

8 There's one other drawback when you use
9 nuclear power, and that is that after the fission
10 products, or after the fissioning occurs, the fission
11 products that are left that are giving off that
12 radiation are also giving off heat and the radiation
13 can even be converted back into heat. So when you
14 stop the fissioning process the heat doesn't go away.
15 It's called decay heat. We can't make it go away any
16 faster. It's going to decay on its own natural terms.

17 So we have to be able to remove that heat
18 and keep it cool or it can cause the system to heat up
19 and even reach the point where we could melt the fuel
20 or do damage to the system, which would then result in
21 the potential for radioactive material getting outside
22 of our control.

23 Now, decay heat would normally be removed
24 when we're shut down by a special system call the
25 decay heat removal system. It takes water from around

1 the core, brings it into the piping, through a pump,
2 through a heat exchanger, cools it off, puts it back
3 into the core and that flow of water removes the decay
4 heat and keeps it down at temperatures below 100
5 degrees when we shut down.

6 But what we're interested in right now is
7 how do we produce the power? So let's talk about
8 that.

9 The first thing we start off with is the
10 fuel. A fuel pellet is about the size of your little
11 finger, and it's about the length from the tip of your
12 finger to the first knuckle. We take the fuel pellets
13 and stack them into tubes. Zirconium 4 alloy is the
14 type of tubes we use. These tubes are 12 feet long.

15 So we just stack them one on top of the
16 other inside the tubes and when we get the tubes full,
17 we weld the ends of the tubes so it's sealed in there.
18 We normally call the whole piece of it or the tube
19 that is 12 feet long a fuel pin. And that material
20 that is on the outside of the zirc-alloy we refer to
21 as cladding. So when you hear us talk about cladding
22 and the temperature of the cladding, that's what we're
23 talking about, is this tube that the fuel pellets are
24 stacked into.

25 Then we take 208 of those fuel pins and put

1 them together in a cylinder, 8 inches by 8 inches and
2 12 feet long. We take 177 of the fuel assemblies,
3 stack them in the reactor in the shape of a right
4 circular cylinder. Now we have a coolable geometry
5 because we want to be able to remove the decay heat as
6 well as keep the radioactive material where we want
7 it. And by putting it in that configuration it makes
8 it easy to remove the decay heat. You don't have to
9 have a lot of fancy pumps and heat exchangers and
10 everything else. All you have to do is keep the fuel
11 covered with water. If the water boils and you allow
12 the steam to escape, it carries away the heat. So as
13 long as you replace the water that boils off and keep
14 the fuel covered, then you will protect the core and
15 it can't heat up.

16 So you have to have a source of water, and a
17 relief for the steam, a place for the steam to go. If
18 you do that, you can remove the decay heat, keep it
19 cool and prevent damage.

20 To produce power, though, we want to cause
21 fissions to occur. We do that with control rods. The
22 rods are merely special material that is inserted into
23 the fuel assemblies and can moved in and out. It will
24 absorb the neutrons. They absorb the neutrons better
25 than the fuel does. It's like a sponge. It keeps the

1 neutrons from reaching the fuel so fissioning can
2 occur. So when we start up the plant, we will pull
3 out the control rods. That will start the fissioning
4 process. If we want to shut the plant down, gravity
5 helps the rods go back in and that shuts it down. So
6 we can control the power level of the plant.

7 So the next thing we want to do is remove
8 the heat that we're now generating in there. So to do
9 that we have a pump to pump water around it. There's
10 actually four pumps, each one driven by a 10,000
11 horsepower motor. And there's 352,000 gallons a
12 minute of water flowing through the core. So now we
13 have a way to remove heat, but we want to keep it
14 simple, we want to keep it compact, so we don't want
15 that water to boil.

16 Water is unique in that as you raise the
17 pressure, the temperature where it boils will also go
18 up. So we raise the pressure to the point where we
19 can get the water temperature to 600 degrees, but the
20 water won't boil. We do this with a device called a
21 pressurizer. That's why this is called a pressurized
22 water reactor. We keep the water pressurized so that
23 it won't boil and we can remove the heat by
24 transferring fluid around it.

25 The pressurizer is nothing more than a tank

1 that is connected directly to the system. In the tank
2 are electric heaters that heat up the water, causes it
3 to boil, creates a bubble. The steam bubble in the
4 top pushes back on the water and makes the pressure.
5 So when we get it up to 2150 pounds per square inch,
6 we have got the system pressurized. The water at that
7 pressure will boil at about 643 degrees. And so we
8 can get 600 degrees coming out of the core and still
9 have a margin of better than 40 degrees until we get
10 to the boiling point.

11 We want to be able to control that pressure
12 pretty precisely. So besides the heaters we have a
13 sprayer that can spray water in there, condense the
14 steam and reduce the pressure. If for some reason
15 water surged in there, squeezed the bubble and caused
16 the pressure to go up, we have a control valve that
17 releases the pressure off; it goes into what is called
18 a quench tank, or reactor coolant drain tank, which is
19 merely a tank that has water in it with coolers to
20 cool the water. The steam bubbles through there and
21 is condensed back or quenched.

22 In case that's not big enough or in case the
23 controls fail, there are two safety valves, two
24 separate types, that also run back to that same tank.
25 So if the pressure got too high, it could relieve the

1 pressure and protect the piping system.

2 Now, taking the pressurized water as it
3 passes through the core, it's only heated up about 50
4 degrees, but there's quite a bit of water flow so it
5 carries a lot of power. Creates 2500 megawatts of
6 power, thermal power, that passes through the core out
7 through two 36-inch diameter pipes and over the top of
8 the steam generator. The steam generator is just a
9 heat exchanger that has a lot of tubes in it, 15,300
10 tubes. The water passes through the tubes. The heat
11 is removed from it, the temperature drops about 50
12 degrees. So it's coming in about 600 degrees; going
13 out about 550 degrees, right back through the pumps
14 and just continues that cycle of removing the heat
15 from the core and taking it through the steam
16 generator.

17 And the steam generator, we want it to be as
18 efficient as we can, so the water that we're putting
19 into it is very close to the boiling point.

20 Now, there again, by using the combination
21 of pressure versus temperatures we can control the
22 temperature it boils at. So we maintain the pressure
23 at around 900 pounds per square inch. That allows the
24 water to boil at about 532 degrees. The water as it's
25 coming in is very close to that, and as it goes down

1 around the outside of the steam generator it picks up
2 steam from the generated steam generator and is heated
3 to the boiling point. So that when it comes in
4 contact with the tubes at the bottom of the steam
5 generator, the water is already at a boiling
6 temperature, and it's boiling as it goes up around the
7 tubes. As more and more steam is made, the steam is
8 then heated until finally at the outlet we have
9 superheated steam, close to 600 degrees and 900 pounds
10 per square inch. This generates 6 million pounds of
11 steam an hour, total, between the two steam
12 generators; 300 million for each steam generator.

13 That amount of steam then flows through the
14 steam pipes to the high pressure turbine where it
15 causes the turbine to turn. It spins it up to 1800
16 revolutions a minute.

17 The steam then comes out of the high
18 pressure turbine, goes to the moisture separator
19 reheater where we heat it back up, again, for
20 efficiency reasons, using some of steam directly
21 coming from the steam generator. There are also
22 mechanical separators in there that separate out any
23 water particles or moisture drops so that the water
24 won't come in contact with the low pressure turbine,
25 which is also rotating at 1800 revolutions a minute,

1 and do damage to it. So the dry steam goes into the
2 turbine and we get every bit of energy out of it that
3 we can.

4 It's not a perfect device, so some of the
5 energy is still left in it. Steam comes out in what
6 is called a condenser which is just another heat
7 exchanger. You can think of like that radiator on
8 your car, and instead of using air to cool, we use
9 water from the Gulf. So the steam is around the
10 outside of the tubes, the titanium tubes, seawater is
11 being pumped through it and back out. So the seawater
12 would pick up the heat and condense the water back
13 into steam. That's why we call it a condenser. The
14 only thing that happens to the seawater is it's heated
15 up about 17 degrees.

16 If there were a leak in one of these tubes,
17 the water leaks into the condenser, not out, so even
18 with a damaged tube the only thing that is going out
19 to the Gulf is the temperature.

20 The water that is then condensed is
21 collected at the bottom of the condenser in an area
22 called the hot well. It's pumped through a condensate
23 pump because it's the water that just condensed back.
24 We then clean it up with a demineralizer that removes
25 any impurities that may have been picked up while it

1 was passing through the piping and turbine system, and
2 begin the process of heating the water back up by
3 pulling steam off the turbine.

4 We heat the water up in stages. It goes
5 through another heater here called a deaerator, where
6 we remove any oxygen to make sure that we reduce any
7 chance for corrosion in the piping and steam generator
8 tubes. Put it through a feedwater booster pump. This
9 is where we make the change. We now call it feedwater
10 because we're in the process of feeding it back. It
11 goes through the booster pump, through another heater,
12 and the main feedwater pump into another heater, so
13 that's six stages of heating. So it's almost up to
14 boiling again. It goes in and starts the process all
15 over again.

16 So that's basically how we generate power.
17 But we want to make sure that we protect the public,
18 that we keep the radioactive material where it
19 belongs, and to do that we need to remove decay heat.

20 So we set up a whole series of hypothetical
21 accidents. What kinds of things could happen to the
22 plant and how could we handle it? It could be
23 earthquakes; it could be hurricanes; it could be a
24 steam line break; it could be a feedwater line break;
25 it could be a loss of coolant accident, which means

1 the reactor coolant, as the water is passing through
2 the core, it leaks out. A whole series of accidents
3 that we consider.

4 And the way we consider these accidents is
5 saying there's a condition that's out there. For
6 example, we want to have a good electrical supply, so
7 we have off-site power. There are eight power lines
8 that come into the substation and then two lines from
9 the substation that go back into the plant that supply
10 emergency power. Each one of those power supplies are
11 backed up by a diesel. So there's two diesels capable
12 of supplying all of the power that we need under any
13 condition for safely shutting down the plant and
14 keeping it cool. To be even safer, we want to make
15 sure that we have batteries to back up the instruments
16 and power going to the instruments and supply some of
17 critical equipment, the valves, the pumps, things like
18 that. So we have all of these levels of redundancy of
19 the electrical power.

20 But suppose we set up a condition like we've
21 lost off-site power. The next thing we'll set up is
22 an accident. It could be a loss of coolant accident,
23 it could be a feed line rupture or whatever the
24 accident is. After we've set up the accident and a
25 condition, then we say what single failure do we need

1 to be protected for? Suppose it's a loss of a pump,
2 or suppose it's a loss of battery, or suppose it's a
3 loss of a valve, whatever it is you come with a single
4 failure and you try it out. So you have all of these
5 combinations of conditions, accidents and single
6 failures that you have to design the plant to be able
7 to withstand.

8 Let me explain how we go about doing that,
9 just concentrating on one area as an example. We'll
10 talk about the reactor coolant system, so this will
11 fit in with other items that you'll be hearing today
12 and we talk about having a leak in the reactor coolant
13 system, a loss of coolant action, or LOCA. You'll
14 hear that term used a lot.

15 So we start thinking about, hey, how can
16 these things happen? What would be the biggest leak
17 we could have? What would be the smallest leak? And
18 the idea before Three Mile Island was that we would
19 design for the biggest leak and the smallest leak and
20 everything in between should be taken care of. We
21 found out at Three Mile Island that was not quite
22 true, but I'll get into that later.

23 The first one we'll talk about is the
24 maximum hypothetical accident. This pipe, which is 36
25 inches in diameter, four inches thick, is one of the

1 barriers that keeps radioactive material from getting
2 out. Now, those barriers start with the fuel itself.
3 It's a ceramic pellet, it melts at over 5,000 degrees,
4 and it locks into it, the radioactive material, that
5 is created as it fissions. Then the tubing itself,
6 the cladding, is another barrier. Anything that could
7 leak out of the fuel is contained within the cladding.
8 Then the vessel and the piping itself, high quality,
9 thick steel vessel, eight-inch thick vessel, four-inch
10 thick piping with stainless steel cladding on the
11 inside of it, carbon steel on the outside, that was
12 inspected very carefully, built to high standards and
13 is reinspected on a regular basis to make sure there
14 is no erosion, corrosion or cracking in the piping or
15 the reactor vessel. So there's no reason to expect it
16 would crack. We don't know how it would crack, but we
17 just assumed this pipe, 36-inch diameter pipe, breaks
18 completely in half and moves aside so that both sides
19 of the pipe are open and unrestricted and all of the
20 water blows out.

21 So the final barrier is the containment
22 building, which is a large steel tank; over 2 million
23 cubic feet of just basically empty space that could
24 contain all of this water flashing to steam, because
25 as it leaks out, the pressure goes down, it's above

1 the boiling point for water, so it's going to turn to
2 steam.

3 This half-inch steel tank is backed up with
4 three feet of concrete. And that's post-tensioned and
5 re-enforced so it can support that tank and the
6 pressure that could get into it. It's designed and
7 routinely tested up to almost 50 pounds per square
8 inch. If this accident happened and all the water
9 flashed to steam, it would go up to above 40 pounds
10 per square inch. But that pressure on the building is
11 not something you want to keep there very long.

12 So the first protection equipment that we
13 put in, we call this engineered safeguard equipment;
14 equipment engineered to keep it safe, to protect the
15 public, is a building spray.

16 The building spray picks up water from a
17 large tank, over 450,000 gallons, pumps it into the
18 building and sprays it down, cools off the steam and
19 condenses it back to water. There are two of those
20 pumps, two sets of piping, and two sets of rings up in
21 the top of the containment dome that can spray the
22 water down; completely independent of each other.

23 There are also coolers in the unit, inside
24 the containment. These cooling units are cooled with
25 outside water and they have fans, and they just blow

1 the steam and air across the coolers and also help
2 cool the unit down.

3 Now, as this blows off or as this breaks
4 open and the water comes out, the pressure goes down.
5 So the normal way we were keeping pressure up was
6 through the pressurizer and through any additional
7 makeup water that we add in there, it won't keep up
8 with it. So we have a system called a high pressure
9 injection system, HPI.

10 Now these are two pumps, piping, all
11 independent, completely powered by separate power
12 supply and backed up by diesel generators, that pump
13 water from the same tank into the reactor vessel and
14 replaces any water that leaks out. Now they start
15 pumping as soon as the pressure drops below 1,500
16 pounds per square inch.

17 With this big a break the pressure is going
18 to drop very rapidly. So, in addition, we have two
19 tanks; they're called core flood tanks. They are half
20 filled with water and the other half is filled with
21 nitrogen gas at 600 pounds per square inch pressure.
22 They have a little check valve in there, and as long
23 as the pressure in the reactor coolant system is above
24 600 pounds, the water can't flow back in there, so
25 that tank sits there half full of water with the

1 pressure on it. And there are two tanks. When it
2 drops below 600 pounds the valve automatically opens
3 because of the pressure difference, the water flows
4 into the core and supplies coolant.

5 As the water continues to leak out and the
6 pressure continues to drop, then the low pressure
7 injection pumps will start. When it gets below 200
8 pounds, about 185 pounds actually, they will start
9 pumping water into the core to replace all of the
10 water that's has leaked out and to keep the core cool.

11 While all of this is going on, all the water
12 has been leaking out and we've been pumping the water
13 out of the tank, so the tank is starting to get lower
14 so we need to get some more water. Now, let's use the
15 water in the reactor building because we've been
16 spraying it down, it's been leaking out and we're
17 pumping water in there, so the bottom of the reactor
18 building is starting to fill up with water. And the
19 reactor building sump is connected to piping. We can
20 open valves and bring the water right back to the low
21 pressure injection pump. And in the case of a big
22 break like this, because the pressure rapidly drops
23 down to whatever the pressure in the reactor building
24 is, this pump can supply about 185 pounds per square
25 inch pressure and keep it cool. That's how we handle

1 the large breaks.

2 A small break would be like a one-inch
3 instrument line. In these loops here are flow
4 instruments which measure differential pressure and
5 pressure instruments so we can keep track of the
6 pressure and control it.

7 Suppose one of those broke off? The
8 pressure wouldn't drop as fast; it would drop slow,
9 and the high pressure injection could handle it. But
10 if it went on long enough where the tank started to
11 get empty, then we can take the water from the sump to
12 the low pressure injection pump and connect the low
13 pressure injection pump to the suction of the high
14 pressure pump and still put the water in. That's
15 called the piggyback operation, if you've ever heard
16 that. That's what we're talking about, is using this
17 pump that can suck the water out of the reactor
18 building, put it to the suction of this pump, which
19 can raise it to a high pressure and handle the small
20 breaks.

21 One of the things we found out is you can
22 get a certain size break that you can't cool by normal
23 means or you can lose your cooling water, and you
24 can't relieve the steam fast enough out that hole. So
25 even though you have the capability of pumping the

1 water in, the steam doesn't go away fast enough so you
2 can't get enough water in to actually remove the heat.
3 So you have to remove the heat through your normal
4 means, which is steam generator.

5 But suppose you had one of those conditions,
6 like the loss of off-site power, you've lost all of
7 this pumping equipment over here. What we had
8 initially was an auxiliary feedwater system that was
9 used to cool the steam generator when we lost main
10 feedwater. After Three Mile Island we learned about
11 this other break in between the biggest and the
12 smallest breaks that we had analyzed for where you
13 needed to have this extra cooling, so we started
14 upgrading this system.

15 This system consists of actually two
16 separate piping systems and two separate pumps. One
17 pump is electric-driven, and the other pump is
18 turbine-driven.

19 The electric driven-pump, now that we're
20 starting to think of it as safety-related pump needed
21 for emergency use, we needed to get better electrical
22 supply to that, so that was added on to the A diesel
23 after Three Mile Island. So now we've added an
24 electrical backup to it from the A diesel so if we
25 lose off-site power, it can still run with that

1 electrical power.

2 The steam-driven pump, steam turbine, gets
3 its steam from the steam generator so it pumps water
4 in and makes steam and can run itself. So it's okay.

5 We did need to upgrade the piping and the
6 control systems and the valves that we used. And a
7 system that was done, added to do that, was installed
8 in 1985. It's called the emergency feed initiation
9 and control system. You'll see the acronym EFIC.
10 That's all it means, emergency feed, initiation and
11 control. That system was added, and at the same time
12 another tank was added to give us more water to be
13 able to pump in, called an emergency feedwater tank.

14 We wanted to protect it from all types of
15 accidents, so it has a large concrete re-enforced with
16 steel building around it to protect it from missiles,
17 tonadoes, hurricanes or anything else that might
18 happen to it. The same way this tank has a concrete
19 shield built right around, right up next to it, so
20 it's not a separate building, but it is covered with
21 concrete to protect it from the same kinds of things.

22 Other accidents that we're protected from
23 are floods. That's what these steps represent.

24 (Indicating) The plant is actually built up on a
25 berm, 20 feet above normal ground level. These steps

1 would break up any waves from any hurricane that was
2 causing the flood, prevents it from washing away the
3 berm. And as an additional protection, there's an
4 11-foot wall all the way around the plant with
5 watertight doors in it that are closed whenever we
6 enter a hurricane warning.

7 One of the accidents -- let's just walk
8 through one of the accidents. Let's take the
9 condition, loss of off-site power. Let's take the
10 accident, a loss of coolant accident. And then we can
11 start thinking about what are the different kinds of
12 single failures that you can have.

13 And it really comes down that there are
14 three single failures we are concerned about, and
15 you'll hear more about this later.

16 One is what if you lost the A Battery. Why
17 is that important? Well, you lose some of the
18 controls that are applied to the A Emergency Feedwater
19 and the A Diesel won't start, because the A Diesel
20 needs battery power to start it.

21 What if you lost a B Battery? You don't
22 lose a B Battery at the same time that you lose the A
23 Battery; only one single failure. So you put
24 everything back in service. You have the condition
25 again, loss of off-site power, you have the accident

1 of a small break, loss of coolant accident and we lose
2 the B Battery. What does that do? That prevents the
3 B Diesel from starting. It prevents some of the
4 controls on the B side system that can pump water into
5 it.

6 And another single failure would be, well,
7 all the batteries are working at this time, but the
8 turbine driven pump fails to start. Is that a
9 problem? So you analyze it, because in some cases you
10 have diesel and in some cases you don't. You have to
11 analyze all the things and make sure you can cover all
12 of these conditions. We will talk about that later.

13 But just kind of to wrap up, we produce
14 electricity by fissioning, by removing the heat. The
15 drawbacks to doing it with nuclear power, the fact
16 that it's radioactive material that we have to protect
17 the public from, so we keep it in its place, and the
18 fact that decay heat has to be continuously removed
19 even though the fissioning process is stopped, and
20 there's a lot of equipment in there to make sure we
21 can do that.

22 MR. ANDERSON: What I would like to do now,
23 and I think it would help is go over the questions
24 that I asked myself when I was coming here as a new
25 employee, that I would want answers to, and it turns

1 out they are the most frequently asked questions that
2 I receive now that I'm here. So if I could, I'd like
3 to go through those.

4 When I first came down to Florida Power, was asked
5 to come down, the question in my mind is why is the unit shut
6 down, because that dictates what I have to do to return the
7 unit to service.

8 And in a very straightforward fashion the
9 unit is shut down because we need to make
10 modifications to our engineered safeguard systems to
11 restore margin in the plant; and those modifications
12 require an outage to perform, and an outage of
13 relatively significant duration.

14 Now, if I can, I'd like to back up and talk
15 a little bit about how the license is created, because
16 I think I can explain why that is, because there's a
17 series of questions that fall right off of this one.

18 The NRC, how they regulate, is they, in the
19 code of federal regulations, set five design criteria
20 for pressurized water plants, and they are relatively
21 general. And the standard is if you are going to
22 design a power reactor, you have to meet these five
23 criteria.

24 The first is, is that the fuel clad will
25 never exceed 2200 degrees Fahrenheit under any

1 circumstances under any situation.

2 The second two involve the clad, also, and
3 they have to do with ensuring that the cladding, which
4 is zirconium, or zirc-alloy, an alloy, does not
5 oxidize and does not react with the water to cause a
6 zirconium hydrogen reaction because the concern is you
7 could have an explosion.

8 The third that Paul mentioned -- or the
9 fourth that Paul mentioned was that you'll maintain a
10 coolable geometry. In other words, in earthquakes or
11 rapid leaks where there may be disruption from
12 hydraulic forces, the core will stay in position so
13 the rods can be inserted and water can flow around the
14 fuel to cool it.

15 And the fifth is, you have to demonstrate
16 the ability over a long period of time -- a year is
17 considered a long period of time here -- to cool the
18 core.

19 That's it. How you do that, the NRC doesn't
20 tell you how to do that, but that's in -- that's
21 10 CFR 50.46.B, whether it's a Westinghouse plant, a
22 B&W designed plant, a Combustion Engineering designed
23 plant, you all have to meet those five criteria. How
24 you go about doing that is up to licensee, Florida
25 Power, the reactor designer, B&W, or today it's

1 Framatome Technologies, an architect engineer that is
2 designing the layout of all the equipment and
3 selecting the particular pumps and equipment in our
4 case it was Parsons Power, formerly Gilbert &
5 Associates.

6 Interesting thing, too, about the design
7 criteria is NRC didn't talk about this part of the
8 plant, didn't talk about making electricity. NRC is
9 concerned with the health and safety of the public and
10 they are concerned about the protection of the
11 reactor, and that's where their regulations focus.
12 None of those five design criteria have you do
13 anything to make electricity. It's almost a
14 byproduct.

15 So with that fundamental design criteria,
16 there are approved codes that are established,
17 calculational methods that are established,
18 limitations are established, equipment limitations
19 from vendors are placed on it, and we run calculations
20 to demonstrate that we can meet those five criteria,
21 that this equipment installed in this configuration
22 operated within these limits will meet those five
23 criteria; and that comes down to a final safety
24 analysis report.

25 NRC reviews that in detail; they concur.

1 That's the basis for the license. Now, the license is
2 codified in the technical specification, so it's one
3 step down; and what the technical specification does
4 is it defines that your -- and I'll use the diesel
5 generator, for example -- that we agree that the core
6 will be protected, and we agree this equipment will
7 operate provided you maintain the diesel generator at
8 the limit that you said you would of 3500 kW level for
9 no longer than 30 minutes.

10 Each piece of equipment associated with the
11 safety systems has a defined limit, has a limit and a
12 time; and that's the license. And from that license,
13 from those specific things, we, the licensee, write
14 procedures to operate the power plant to ensure we
15 never exceed those values.

16 Now, the license, the technical
17 specification also dictates what you should do under
18 certain plant conditions if you do not meet those
19 specifications. And I'll use the diesel generator
20 again. Both diesel generators are required to be
21 operational, to be able to operate within their limits
22 while the reactor is running, while we're making
23 power.

24 The technical specification says that if the
25 diesel generator cannot operate within its limits or

1 can't run at all, that you have a time limit, 72
2 hours, to resolve the problem or to shut the unit
3 down. The technical specification is very specific
4 about the condition you will place the plant.

5 So when we looked at emergency feedwater
6 loading, this system that was not originally designed
7 for this plant but added to the plant in concert with
8 other motor operated valves that had been made safety
9 related, and the diesel generator, we found that for a
10 very short period of time the diesel generator
11 exceeded 3500 kilowatts.

12 That means it didn't meet the technical
13 specification. If it doesn't meet the technical
14 specification, that means the unit -- that the issue
15 either has to be resolved in 72 hours or the unit shut
16 down until it is resolved.

17 Now, the other part is if the unit is
18 already shut down, it's got to be resolved from --
19 before you start up. You're not allowed to go from a
20 lower state to a higher state; in other words, operate
21 for 72 hours and then shut it back down. That's not
22 the purpose of the license.

23 That's the chain of events from a very broad
24 based five things that the regulator requires in the
25 code of federal regulations all the way through to the

1 technical specification which directs the limits on
2 the equipment and the time durations associated with
3 it. That's why the unit is shut down.

4 Now, follow-on questions to this are always
5 that I get is, is the plant safe. I mean, if you have
6 to shut down and you don't meet this technical
7 specification requirement, is the plant safe? The
8 answer to that question is yes; unequivocally, yes.
9 Because our analysis, when you go back -- I'll use the
10 2200 degrees Fahrenheit for the cladding temperature
11 here in the reactor -- well, our analysis shows, this
12 broad base of analysis shows that we don't approach
13 2200 degrees. The highest temperature our analysis
14 shows it will get is 1859 degrees.

15 There's a fair difference between the
16 temperature the core will reach and the actual limit.
17 And if you call the diesel manufacturer and you say,
18 "Will your diesel generator for several seconds
19 operate at a higher level than 3500?" They will --
20 they'll say yes.

21 The challenge is that's not what the license
22 says. The license says 3500 maximum, thirty minutes.
23 Doesn't say 3700 for 30 seconds or two minutes; it
24 says 3500. So we don't meet the license requirements.

25 Will the systems perform their function and

1 keep the fuel below the 2200 degrees? Yes, they will.
2 Does the system meet the license as codified in the
3 technical specification? No, it doesn't.

4 And as a regulated entity, as a licensee, I
5 much prefer a very specific license. You do this,
6 this and this, and you can operate. If you can't do
7 this, this and this, then you can't operate until you
8 can. I like that situation. There's not a lot of
9 qualitative discussion about what you should, could or
10 might do; just meet it.

11 In our situation we couldn't, but the plant
12 was safe. It just didn't meet those requirements, and
13 they revolved around these two areas here, the diesel
14 generator and emergency feedwater which, as Paul
15 mentioned, was not safety related to start with and
16 got added on and got transferred over to the diesel.
17 So the next question that comes to mind, at least I've
18 been asked a lot is, how did we get here?

19 I need to check, see if we are in sequence.
20 (Referring to slides.)

21 And it goes back to TMI, and it was a
22 watershed event for all nuclear plants. Paul said
23 that nuclear plants were designed and the assumption
24 was the analytical capabilities at the time were, back
25 in the early '70's, if you designed for this

1 double-ended shear of a 36-inch pipe and you designed
2 for a rupture of a one-inch instrument line and you
3 could show you could handle those two, then the
4 assumption was, is that you could handle the continuum
5 of accidents from the very large leak to the very
6 small leak.

7 Three Mile Island proved that not to be the
8 case. Our knowledge was evolving. The hole, or leak,
9 that they had was about this big, I think, around that
10 size. (Indicating) And, in fact, they had problems.
11 There were other issues that came out of it.

12 But after that we went back and looked at
13 the basis for the design, and the basis for the design
14 in these systems were, as Paul mentioned. We looked
15 at -- originally we had looked at a couple scenarios.
16 One was a large leak with a loss of off-site power and
17 one of the components not functioning, and then -- and
18 the other was a very small leak with a loss of
19 off-site power and some of the components not
20 functioning, as well as other issues like earthquakes
21 and tornadoes and hurricanes and airplanes crashing
22 into containments and things like that.

23 But when we started to take the scenarios
24 and get much more specific, in other words, a 36-inch
25 pipe break, double-ended sheer, well, is it different

1 if it breaks in the hot leg or the cold leg to which
2 way the water is going to flow? Will it short circuit
3 the core and go out the leak, or will it go around and
4 go into the core where we want it?

5 It turns out it makes a difference, and we
6 started to get very smart about that. Now, please
7 appreciate these are very low probability events, but
8 the license, the five design criteria, it doesn't talk
9 about probability; it talks about meeting the
10 criteria.

11 So we started going back -- and the industry
12 has been doing this ever since, evolving and doing
13 this and looking at different scenarios, different
14 hypothetical, almost riddles -- and saying, can we
15 resolve that?

16 Florida Power, my observation was their
17 approach to dealing with this was to minimize the
18 major mods that were performed; modifications that
19 were performed. They -- we, I guess I should say --
20 we made a lot of control systems change.

21 We made the modifications here, but where
22 others made major piping modifications and put in
23 cavitating venturis and new motor operated valves, we
24 tried to manage with what we had.

25 Many of our modifications, the EFIC that

1 Paul mentioned were control system modifications. In
2 other words, if I went back to the original basis and
3 looked at the calculations, could I refine my
4 calculations to demonstrate that there was the
5 capability there so that I wouldn't reach the 2200
6 degrees? Is there any way to use the major pieces of
7 equipment which we had to not have to do those major
8 modifications? And that, literally, is what we did.

9 While other plants were doing analytical
10 work, some other plants were upgrading equipment and
11 they were going through the design phase with trial
12 and error. They were making modifications to the
13 plants. They were -- one comes to mind in the case of
14 Arkansas Nuclear 1. They had a great deal of
15 difficulty with the cavitating venturis; had several
16 starts at it before it worked for the first time, and
17 we stuck to the control mods.

18 At the time, and talking to the folks that
19 were there, when you looked at the problems these
20 other folks were having with these major
21 modifications, the control system modifications looked
22 like a lot better approach than to start modifying the
23 basis for the equipment.

24 We, also, as time -- and this has been an
25 evolution. It literally goes on today. One of the

1 questions we had here which was the 9-06 generic
2 letter -- this is 96-06 generic letter on
3 penetrations -- is fundamentally asking a question
4 about penetrations in the plant and has a "what if"
5 scenario -- if you will, another riddle -- and the
6 question is can our system deal with this. It's the
7 way you learn.

8 I'd almost liken it to that 737, a couple
9 crashes they had. That plane has been flying for
10 what, 20, 30 years, and now today there are
11 modifications going on to the tail control systems
12 because of two crashes?

13 It's the same thing here. You learn from
14 these potential situations. And then we're required
15 to demonstrate our systems can meet those five
16 criteria, which usually sends us into some design
17 work.

18 Our modeling skills have increased. The
19 fundamental design work for this plant was done in the
20 early '70s, maybe even the late '60s. Our ability to
21 take that large pipe leak and peel it like an onion,
22 making it ever smaller and ever smaller and ever
23 smaller until we find a leak. And this is the
24 situation we're dealing with right now is a leak
25 that's 2.7 inches in diameter in a specific location

1 in our system, somewhere in here, (indicating), that
2 if it occurs and I have a loss of off-site power, and
3 I have a loss of an A Battery or a B Battery or the
4 failure to start of the steam driven pump, that I
5 can't show that the diesel won't go above 3500, or I
6 can't show that I won't go above the 1859 degrees on
7 the fuel clad instead of 2200 and, therefore, I don't
8 meet my requirements. And that's what we're dealing
9 with.

10 My statisticians say that the probability is
11 once in 11.6 billion years. That's twice the age of
12 the earth, at least since -- when I read the National
13 Geographic. But, again, probability is not the issue.
14 License is codified; this is what you will meet and
15 this is what -- and this is the situation we have. We
16 got here because of our computer modeling.

17 As the diesels -- and we recognize the
18 diesels, from my reading of the records, where the
19 loading was getting tighter and tighter on them. We
20 improved our instrumentation on the diesels, tried to
21 get more sophisticated in the analysis of the diesels,
22 and, in fact, when we did that, we found for a short
23 period of time we were over.

24 In the spring of '96, we made an attempt to
25 solve this problem. And these -- by the way, these

1 modifications as we went along throughout time -- I
2 mean, we have two NRC inspectors on site all the time.
3 These don't go on in a vacuum. They go on with the
4 fuel scrutiny of the Regulatory Commission; and at
5 that time when we made these mods, everyone agreed.
6 The best people working in the business agreed that
7 these were all right.

8 In the spring we made one more attempt at a
9 control mod, and what we found out in the fall
10 subsequently, continuing to look at it, is that, in
11 fact, we've reached the diesel generator loading
12 criteria. The alternative would be to turn off a pump
13 which would say -- which would reduce flow, reduce
14 load, and also reduce the flow, and consequently we've
15 had a -- we would go elevated in temperature.

16 So back to the technical specification. If
17 the diesels can't do what they are supposed to do in
18 the time frame you're required to do it at the limits
19 that are specified, then you have 72 hours to resolve
20 it or shut down. That's how we got here.

21 The question came in my mind when I came
22 here, and I have been asked a lot, what is it going to
23 take to return the unit to service?

24 Now, we codified this with the NRC in a
25 confirmatory action letter, and I'll talk about it a

1 little bit later. But, fundamentally, there are eight
2 issues we've identified that we think we should
3 resolve prior to returning the unit.

4 The two that are keeping the unit down are
5 right here; the combination of the diesel generator
6 and emergency feedwater. (Indicating) But because
7 accident scenarios are not dealt with with just one
8 system, they're not dealt with just the low pressure
9 pump or the high pressure pump or the emergency
10 feedwater pumps or the diesels or the building spray,
11 they are dealt with in a combination; all of these
12 working in concert.

13 When you add margin to one, or use up margin
14 in your analysis in one, you can affect the burden
15 that the others have in resolving the accident
16 scenario. So the reasonable thing, in my opinion, to
17 do is to look at the remainder of these systems, and
18 we did -- high pressure injection, emergency feed pump
19 and some other modifications -- and do those in
20 conjunction, while we're resolving this problem. Use
21 the time wisely to restore margin in those other
22 systems. So those eight issues have to be resolved.

23 The second thing that I agreed to, which I
24 think is a reasonable thing, is are there any other
25 issues out there? I don't want to bring the unit

1 back, only to get, you know, the same set of
2 information, get smarter and have another issue come
3 up like this. So I want to look at the rest of the
4 safety system, and we're going to do it in a graduated
5 fashion.

6 First we'll look at those that have had the
7 most modifications, those that are the most
8 significant to mitigating accidents, and then we'll
9 look at those very thoroughly, and then we'll look at
10 specific attributes for others down the way.

11 And I think the third item is if we find
12 something, we're going to resolve it. I expect to
13 have that done by June. I mean, it's very important
14 to get it done and get it behind us, because if
15 anything comes out of it that's going to cause real
16 work, I want to know it and get it done within the
17 envelope of the work we're doing to return our system
18 to tech spec requirements.

19 Finally, the third item is, is I want to
20 make sure our engineering processes are the best that
21 they can be, and I want to make sure my quality
22 assurance processes are the best that they can be.

23 In a retroactive look -- this business is
24 one where we always look retroactively. This thing
25 was designed by people, and so when you learn

1 something about it and you look back and you say how
2 well did it perform, what did it do, the question is,
3 what can I learn from it and what can I do differently
4 to make tomorrow better than today, just like I hope
5 today is better than yesterday. It's progress. It's
6 the way we move along.

7 So I want to make sure for me that our
8 engineering and our quality assurance processes, the
9 ones outlined in the MCAP, do these reviews in
10 absolutely thorough fashion.

11 I have been asked a lot, sometimes, well,
12 okay, what would happen if you had found this issue in
13 the spring of '96? No difference. Immediately go to
14 tech spec. What happens if you found it a year ago?
15 No difference. Go to tech spec. Like tech spec says,
16 you meet the following criteria or you have 72 hours
17 to resolve it, and if you don't, you can shut down
18 while you resolve it. I mean, that stays right
19 intact.

20 I'd like to do it the first time, because
21 the NRC does their looks in a retroactive fashion and
22 they get judged in a retroactive fashion, and the
23 question is, is everybody was here, everybody looked
24 at the analysis, and in retrospect, we found the
25 problem with the diesel generator loading. What can I

1 do so I don't cross that path again? Not in that
2 specific situation, but in general. That's why that
3 fourth bullet is there. (Indicating)

4 This is another one which is interesting.
5 Does the SALP Report or the confirmatory action
6 letter, the one I just discussed, or the watch list
7 change anything? No.

8 This plant, if it had the highest SALP
9 grades and we didn't meet the technical specification
10 limit, would be shut down. This plant, if we met
11 these limits -- and we had the criticisms, those
12 retroactive criticisms that the government gives us
13 when they look back over the last 18 months or 24
14 months, even though we had those, if this didn't
15 exist, we'd be operating today.

16 The SALP Report, it's a systematic
17 assessment of licensee performance. It is the NRC's
18 cumulative look backwards in time at what went on and
19 their evaluation of whether it -- what happened and
20 why. And, it's up to us to figure out how to make it
21 run perfectly. We get one either anywhere between 12
22 and 24 months in time frame.

23 The confirmatory action letter. The
24 confirmatory action letter is part of the NRC's
25 regulatory process by which they can issue enforcement

1 discretion, and the mechanism works something like
2 this: NRC has a -- has, by regulation, the right to
3 issue civil penalties for violations of regulation.
4 They vary in severity from 4 to 1, 1 being the most
5 severe penalty that they will levy and 4 being the
6 least. Usually level 3 and above bring a civil
7 penalty along with it.

8 As the safety significance of the violation
9 increases, or the repetitive nature increases or you
10 don't take action, then so does the severity level.

11 We had violations, as a retroactive look at
12 the engineering work that was done here, that said,
13 you know, over the last several years, you could have
14 or should have seen this. Remember, these were
15 submitted to the NRC, and the people during that time
16 didn't, but they look backwards and say, what can we
17 learn from this. And, in fact, we were out of
18 requirement with the license, the technical
19 specification and, therefore, that is a significant
20 problem.

21 We've met with them, we've talked with them,
22 and we've said we understand the issue. I'm not sure
23 that a civil penalty will -- it's not going to
24 increase our attention to the problem. We don't like
25 it. We're going to resolve it. This unit isn't

1 running. That's not good. That's gives us -- you
2 know, giving us a fine isn't going to change anything,
3 and they agreed.

4 So in order to do that, what they had to do
5 was, very frankly, we talked, and they said to me, "We
6 understand, Mr. Anderson, that you will -- " does that
7 go backwards (indicating) -- "you will resolve those
8 issues and restore that margin. We understand that
9 you will look at the rest of the systems. You said
10 you'll do that -- the safety systems -- in this manner
11 to make sure there are no other issues laying out
12 there like this with our current understanding.
13 You'll resolve them if you find them, and you'll take
14 a look at the engineering process and learn something
15 from the past so we don't repeat these things in the
16 future." And I said, "Yes, I agree with that."

17 They sent me a letter confirming it, and I
18 think you have a copy. At the end of it, it's pretty
19 Draconian, because it says, "If this isn't exactly
20 what you agreed to, you call us immediately to resolve
21 it."

22 And the reason -- I can't speak for the
23 reason exactly -- but I interpret those words when I
24 saw them is -- because they were getting ready to act,
25 to give us discretion, not provide civil penalties;

1 and, in fact, that's what was done. I didn't know
2 that until I got the letter. But the significance of
3 this letter -- go forward please again. (Referring to
4 slides) One more. I don't know where I am in your
5 slides. Go backwards. I'm lost now. Okay; C-A-L.

6 The significance of that to me was, I got
7 agreement, you know. The NRC -- said, "Look, I'm
8 going to do these things." And the NRC said, "Fine.
9 If you do those things, it's okay with us; that's what
10 we expect you to do." And then in the letter they
11 sent to us, "and if you don't, we reserve the right to
12 reinitiate those penalties that we have not
13 implemented." I understand that.

14 The watch list. The watch list was created
15 about ten years ago. Fundamentally what the NRC staff
16 does it meets every six months, and in that watch
17 list, in that meeting, they literally, if you will,
18 put all the resources they have on the table and each
19 senior executive talks about the plants, the power
20 plants, the fuel facilities in their area and what is
21 going on; and they decide where they are going to
22 spend more resources and where they are going to spend
23 less resources and those places where they will spend
24 more resources are on the watch list.

25 Then there's a public meeting that is held,

1 and that's when that's announced, but it doesn't
2 change what we have to do to start up, but it does
3 give us a lot of public scrutiny; and it's not a group
4 of plants I particularly care to be associated with.
5 But it, in fact, does not change what we have to do to
6 start up.

7 Next line now. I got asked this question
8 when I went-- how do you feel about the situation? I
9 kind of had -- and that's what do you think? Well, I
10 guess my feeling is this: That the modifications that
11 we're going to be doing, the cavitating flow venturis
12 and emergency feedwater, those have been done at ANO
13 before, the design work has been done.

14 The analysis work has -- that we're doing on
15 our steam driven feed pump, similar work was done by
16 B&W for Davis-Besse. The diesel generator upgrade
17 that we were doing was done at Baltimore Gas &
18 Electric's Calvert Cliff plant, so we're going to use
19 their work. Much of these things, the trial and error
20 that these folks went through years ago, has been
21 done.

22 So from my standpoint, I am a lot more
23 comfortable with this position than I was at a
24 previous plant where I had a never-before-seen problem
25 and a never-before-engineered or designed solution

1 that we had to implement because of an evolving issue.

2 So I don't -- there's a lot of work to do,
3 but when I can take designs that others have used and
4 engineer them to my plants, I'm a lot surer of the
5 results and what we have to do to restore the margin.
6 The regulators have also seen these, and we talked to
7 the regulator about a cavitating venturi or a motor
8 operated cross-connect. They've already seen those
9 modifications or similar ones. They know the purpose
10 of the modification. They know how it is
11 fundamentally supposed to work, and so then the
12 business says, "Okay, we'll wait and see how well you
13 execute it." And that's a reasonable thing. I accept
14 that. That's my responsibility.

15 So from that standpoint I'm very comfortable
16 from this -- and it's entered -- we've always -- the
17 whole time we have been talking about this side of the
18 plant. This is the interest in the NRC. But in order
19 for me to stay in business here, I have to worry about
20 this side of the plant, too; and quite frankly, when I
21 looked at the plant, you know, the last cycles have
22 been very reliable. The plant had one of the best
23 mills per kilowatt hour in the area, had a low capital
24 embedded cost. I didn't think I was coming to
25 anything but a runner.

1 I came down here and -- with objective of
2 resolving these issues and I made a -- we're going to
3 make a partnership with Framatome Technologies and
4 we're going to use them as the design base agent, and
5 we're going to solve these things similar to they have
6 done at other places, and we're going to return this
7 plant to service and run it. So I felt pretty good.
8 Next slide.

9 You talk about how do you define excellence.
10 I think excellence in power plant operations is safe,
11 reliable, economic and environmentally sound
12 operations, not one without the other, but all in
13 balance. And what this outage is about is restoring
14 the balance to this plant, and restoring the --
15 getting back inside the technical speculation and
16 restoring the margin associated with these systems so
17 that we get back in balance with safe, reliable,
18 economic and environmentally sound.

19 With that, I would open it up for questions
20 as to the report, the reasons why the outage has
21 occurred or anything we can explain.

22 MS. BASS: Why don't we at this point take a
23 break until about 11:00, give us a chance to stretch
24 our legs, and then we'll start with the questions and
25 answers.

1 (Brief recess.)

2 - - - - -

3 MS. BASS: If everyone would take their
4 seats we can get started, please.

5 I thought for a minute Jim McGee was going
6 to answer all of the questions for us.

7 I guess my first question would be to ask
8 the Company if you could very specifically go over the
9 reason for the outage that occurred September 2nd, and
10 perhaps show us on your chart where that occurred, and
11 then go into the situation involving the diesel
12 generators, which seems to be the reason for the
13 extended outage.

14 MR. ANDERSON: I think Paul, you best talk
15 about the leak, point it out to us on the chart.

16 MR. McKEE: The chart doesn't show it
17 directly, but the system that caused the outage to
18 begin with is used on the generator, Item 42 up there.
19 It's the oil supply to the generator to lubricate the
20 bearings. And beneath the generator is a large tank,
21 and the oil, as it circulates, comes back into that
22 tank and it uses a device called a deducter, which is
23 just a pump that will pump the fluid by using pressure
24 of existing fluids. You've probably seen a little
25 device that you attach to your garden hose and can

1 suck water out; it's the same type of thing.

2 That device was causing vibration in the
3 pipe. And as the pipe continued to vibrate, some of
4 the supports failed in there which allowed the pipe to
5 vibrate more.

6 In addition, the pipe had what is called
7 inclusions in it. It just means some sand or some
8 leaky areas were in the pipe and those lined up in a
9 certain way that that's where the break occurred from
10 the vibration. It caused it to split in that certain
11 fashion. It would have split anyway from the
12 vibration, but the inclusions caused it to split
13 there.

14 So when this pipe failed, then the pressure
15 to the bearings, oil pressure started going down. So
16 it's just like in your car, when the light comes on,
17 tells you you have low oil pressure, we had to do
18 something. So we shut the unit down, went in there,
19 found the pipe, replaced it, took action to repair the
20 supports and improve them, and had the unit ready to
21 go back into service.

22 MS. BASS: Wasn't it this time that you
23 did -- you reanalyzed your technical specifications or
24 did the testing on the unit, or however you want to
25 term it, that you determined then that the unit could

1 not be brought back up because you did not meet the
2 technical specs. Can you kind of tell me how all of
3 that evolved?

4 MR. ANDERSON: Fran, can you answer that
5 because you were in the thick of it.

6 MR. SULLIVAN: Yes. We were reanalyzing some
7 questions that had come up as a result of the outage
8 that Mr. Anderson was referring to from the spring of
9 '96.

10 As a result of that analysis, in working
11 with our NSSS vendor Framatome, and in answering
12 questions from the Nuclear Regulatory Commission,
13 that's when we began to understand the issue that has
14 kept us shut down.

15 It's an extremely complicated issue. Not
16 only diesel loading is involved but the design basis
17 for emergency feedwater, mitigation strategies for
18 small break LOCA mitigation. It takes several hours
19 to explain. That's the way we understood it, yes.

20 MS. BASS: Are these tests that are normally
21 done when you go into -- after a refueling outage, do
22 you perform the same types of tests every time? I'm
23 not being clear about what I'm asking.

24 MR. BEARD: Test on the emergency diesel
25 generators?

1 **MS. BASS:** Yes. You said that these were
2 things that were indicated during the refueling
3 outage. And you tested again when you took the unit
4 down because of the oil leak.

5 **MR. SULLIVAN:** It wasn't a test; it was an
6 analysis.

7 **MS. BASS:** Was the analysis done during the
8 refueling outage the same analysis that was
9 subsequently done during the outage September 2nd?

10 **MR. SULLIVAN:** No, it was not.

11 **MR. BEARD:** Our understanding of these
12 complex series of events by our engineering staff,
13 headed by Fran Sullivan, it's just a continuum from,
14 say, early spring '96, during the refueling outage
15 where we made one modification. As Mr. Anderson said
16 at that time we thought okay, this will resolve this
17 thing once and for all. But it's so complex. We
18 continued to study it, as Mr. Sullivan said, and then
19 came to a further realization.

20 On October 4th he came to me with his team.
21 We discussed these issues. And it was clear to us and
22 to me -- me being in charge at the time -- that we
23 would have to declare the diesel generator inoperable.
24 Of course, we were on a shutdown, so it wasn't a
25 matter of shutting the unit down but clearly we had to

1 maintain the unit shutdown until we got to the bottom
2 of this issue.

3 MS. BASS: Okay. Can you describe for me
4 specifically what the problem is with the diesel
5 generator now? The system that's affected by it.

6 MR. SULLIVAN: There's a couple of problems
7 in the diesel generator. The one that Mr. Anderson
8 referred to is our technical specifications have
9 limits for our diesel. That limit is 3500 kW. We, as
10 a result of some analysis that was done throughout the
11 year, came to the conclusion that in a certain
12 scenario, that we exceeded that limit for
13 approximately two to three seconds. And that is the
14 analysis that refers back to the law that Mr. Anderson
15 is referring to where we exceeded it.

16 MR. ANDERSON: I think the other side, it's
17 almost more a scenario of events. And I'll just play
18 out the thought process.

19 Okay. We overload the diesel for two or
20 three seconds. We don't meet the license. Let's turn
21 those pumps off. Maybe we don't need them for this
22 situation. Now, if you turn them off, plan to do
23 that, what other types of problems exist that
24 unloading or turning off those pumps cause? And it
25 starts a series of issues.

1 And what -- the knowledge that was learned
2 during this period of time was that "A" and the "B"
3 was an overloaded initiating event. "B", you couldn't
4 turn off the emergency feedwater pumps or associated
5 equipment because you needed them for cooling. And
6 then the question is how long do you need them for
7 cooling down to reduce pressure -- that's what I say,
8 there truly is interconnection, if I'm doing this
9 correctly, between the diesel generator and the
10 emergency feedwater system. That interaction between
11 the two that set our system up, you could equally
12 describe the problem as one of we have to keep power
13 to the emergency feedwater system longer than the
14 diesel will allow, which is a corollary, I guess, of
15 the diesel is overloaded for a sort period of time.
16 And both are equally true.

17 The safety systems are almost like a net.
18 Their strength is in their combined working
19 together -- which is whenever I sit down to go through
20 this in detail and understand it, it's very maddening.
21 One thing affects another, affects another, affects
22 another, and then when we've done that, the question
23 is to go back and relook at all of the scenarios we
24 can consider; all of the breaks, all the break sizes,
25 all of the pressure, all of the pressure sizes, all of

1 the initiating conditions and make sure we haven't
2 changed any of those other things.

3 And this plant had pushed -- it has worked
4 around adding equipment to this plant for a long time
5 and used up the margin. So that when you get down to
6 trying to turn off the pump, it affects another
7 situation and puts us out above the required margin
8 and in another place. So you do something else.

9 And you're walking around this thing with
10 Framatome, with the most experienced people we could
11 find in the industry there's no alternative. In order
12 to make this less complex, we need to restore the
13 margins and take it from there.

14 MR. SULLIVAN: Yes, you described it
15 correctly.

16 MS. BASS: Can you describe for me the
17 specific scenario that causes that generator to exceed
18 its margin? What exactly are all of the parts of it?

19 MR. SULLIVAN: Yes, ma'am.

20 The first thing we need to talk about is a
21 loss of coolant accident. It's a certain size,
22 certain small size break. There's a complete spectrum
23 of breaks we may have. As we were talking about
24 earlier you can have a big one-inch break up to a 36-
25 inch break, and it's a circumscribed break that is

1 giving us an issue. So now you have the break. Then
2 we need to have a loss of off-site power.

3 MS. BASS: So the first thing is you have
4 the break.

5 MR. SULLIVAN: That is correct.

6 MS. BASS: Once that has occurred, then you
7 have another condition?

8 MR. SULLIVAN: Yes. We're not done yet.

9 MS. BASS: Okay.

10 MR. SULLIVAN: Then we have a loss of
11 off-site power. And what that means is that the power
12 into the power plant is removed and the diesel
13 generators are required to power the emergency
14 safeguards equipment.

15 There's actually three scenarios, but the
16 one that initially concerned us was we called it a
17 loss of DC; DC is electrical. We have DC power in the
18 power plant to provide electrical power for, say, its
19 related equipment. We lose -- and we have two trains
20 of DC electrical -- we lose one of the those trains.
21 In other words, that DC power is not available; a
22 fuse, a large failure like we have to suppose. That
23 created the situation where we were concerned about
24 overloading the diesel.

25 MR. BEARD: You have to assume all of this

1 simultaneously. That's what makes this so
2 complicated. That's why you have to have computers.
3 Human beings could never -- so you assume that
4 concurrently you have a loss of coolant accident of a
5 certain size; you've lost off-site power, and you've
6 lost all of your battery power on one side; single-
7 active failure. All at the same time you plug that
8 into the computer and sit back and say what happens?
9 If any of the limits appear to -- and this is all
10 calculations, hypothetical -- if the calculations
11 don't come out right, and the numbers don't match your
12 technical specification, then you have to do something
13 about it. That's the way it works, as Mr. Anderson
14 said.

15 And that's a scenario that -- out of
16 the millions of -- there's like a thousand basic
17 accident scenarios that we have analyzed and others.
18 And on top of that you can assume any single actual
19 failure anywhere in the plant, there are hundreds of
20 components in the plant -- you put those combinations
21 together and they are almost infinite.

22 And you can see why in the beginning without
23 today's Pentium chip computers that it was impossible
24 for the designers to figure out everything. They
25 said, "Gee, it works great. A loss of coolant

1 accident; that will probably be the worst case and
2 we'll design the plant to cope with that."

3 The only way that we could have avoided
4 doing what we're doing now, the plant has to be shut
5 down, is for the original designers to realize that a
6 small great load of 2.7 inch diameter would get us to
7 this problem. And no one realized that until well
8 after Three Mile Island.

9 MS. BASS: Okay.

10 MR. ANDERSON: This I found interesting when
11 I first got into it. It's not just the leak of a
12 certain size, it's literally a leak in a 14-inch piece
13 of pipe between two valves, two isolation valves.
14 That's the one we're dealing with. It's not a
15 two-inch leak in the reactor coolant system or a
16 two-inch leak in any other pipe; two valves 14 inches
17 apart, that pipe has to leak at a certain size. And
18 the A Battery, DC power doesn't exist and you have a
19 loss of off-site power.

20 And what we became aware of was in that
21 specific circumstance our system is going to have to
22 function so fast, and we have to have certain
23 equipment available, that we couldn't show the tech
24 spec margins.

25 I always find it interesting, in retrospect

1 knowing it, it's like the riddle you know the answer
2 to. Once you know the answer, or once you've seen how
3 to draw the line through the maze, I can always redraw
4 the line, but the first time out it's a blind alley.
5 And that's what we faced here.

6 MS. BASS: Okay. If I could ask one thing
7 when you start to answer a question, if you will just
8 say your last name for our court reporter. It makes
9 it easier for her.

10 I'm getting ready to leave this. Does
11 anybody have any questions specifically on that?

12 Okay. If you would -- do you have your
13 preliminary reports, because most of my questions are
14 going to come directly from that. And it's easier to
15 refer to the page so we have it in context.

16 On Page 1 it states that -- three lines up
17 from the bottom -- it talks about a statistical
18 probability of occurring once in 11.6 billion years.

19 Is this the probability associated with the
20 current situation, the emergency diesel generators, or
21 what does this probability correspond to?

22 MR. ANDERSON: That probability was
23 calculated to say a leak of this size in that piece of
24 pipe, in conjunction with the loss of off-site power,
25 in conjunction with a loss of the A Battery, B Battery

1 or a failure to operate steam driven feed pump. The
2 statisticians ran the numbers and said the probability
3 is once in 11.6 billion years.

4 MS. BASS: Okay. The modifications that you
5 talk about at the bottom of the page, have any of
6 those modifications been completed?

7 MR. SULLIVAN: The modifications on the
8 diesel generators to rate them, increase their power
9 150 kW have been completed and we're in the process of
10 testing the second diesel now.

11 MS. BASS: Okay. Have you made any cost
12 estimates of what all of these modifications are going
13 to cost?

14 MR. ANDERSON: We're going through that
15 right now. And what I told my boss -- it was the same
16 question, too, pretty vehemently, is first we have
17 to -- first we have to decide what we have to do.
18 That's why that action with the NRC was so important.
19 This is what we're going to do. The next step was
20 this is how we're going to go about it hopefully using
21 as many of the changes that other plants have done and
22 learned from experience. Once we determined the how,
23 then you cost it out in detail. And that's what we're
24 doing. I've committed to do that in the next month to
25 get that done.

1 But I wanted to -- again, I want to nail
2 down what we're going to do, how we're going to go
3 about doing it and then I'll staff it and schedule it.
4 Detail schedule it and move forward.

5 **MS. BASS:** Okay. On Page 2, in the second
6 full paragraph you talk about extensive changes that
7 are NRC safety systems over the years. And you used
8 approaches that satisfied NRC regulatory safety
9 requirements.

10 Does the NRC have to specifically approve
11 those engineering approaches that you used, or do you
12 choose the approach to use and then later on they let
13 you know that was wrong or right?

14 **MR. ANDERSON:** If we do an engineering --
15 first of all, the NRC has two resident inspectors who
16 look at everything we do. If we make changes to the
17 design basis and/or changes to the license in the
18 engineering approaches, we submit that and they
19 approve them at that time.

20 They also -- I don't like to say "ever" or
21 "never" because those don't exist -- they do inspect
22 close all of our work as possible at that time.

23 It's interesting, in the contemporary
24 reports back in '87, '90 and '95 time frame, in their
25 evaluation of the work, when you read those and read

1 the ones that are done today, ICAP, the retrospective
2 look, they are very critical. That's a time that --
3 Fran, can you answer that more specifically as to what
4 they looked at?

5 MR. SULLIVAN: As far as --

6 MR. ANDERSON: Engineering submittals.

7 MR. SULLIVAN: Engineering submittals. We
8 also have a law called 10 CFR 5059.

9 50.59 is an evaluation process by which we
10 go through to determine that the modification that
11 we're doing to the power plant conforms with the
12 standards and the licensing basis as the NRC
13 understands it. If we go through that screening
14 process and we find no problems with that, then the
15 modification goes in and we will submit to the NRC on
16 a periodic basis the updates to our licensing basis,
17 or what we call our final safety analysis report or
18 FSAR.

19 MR. ANDERSON: What is the frequency of
20 that? Is it every six months?

21 MR. BEARD: Every refuel.

22 MR. SULLIVAN: Yeah.

23 MR. BEARD: The NRC reviews all of the
24 modifications. As I've said, and let me sort of
25 summarize one of three ways.

1 Under 10 CFR 50.59 there are three questions
2 that are asked. If the answer to any one of those is
3 yes, then we submit the modification at that time for
4 NRC review. And this generally involves unanalyzed
5 situations.

6 Secondly, if -- because that is not the
7 case, then they see all of the modifications as part
8 of our periodic update to our final safety analysis
9 report.

10 Then as Mr. Anderson said, the various
11 on-site inspectors, inspectors from the region are
12 always watching us. So there's three different
13 opportunities for them to be involved and understand
14 what we're doing.

15 MS. BASS: And the NRC issues a formal
16 document that says "we agree with this" or "We approve
17 this" or --

18 MR. BEARD: Only in the first instance. In
19 other cases their approval is implicit; if they don't
20 say anything then obviously they concur. But by
21 regulation the owner is required to submit official
22 correspondence in that first instance that I
23 mentioned.

24 MS. BASS: And the last full paragraph on
25 that page, you make a statement the approach worked

1 until 1996, when the company and the NRC determined
2 that some of the changes they implemented could not
3 meet the requirements.

4 How was that determined? What did you or
5 what did the NRC do to determine that you no longer
6 fully met the rigid requirements or rigid margins of
7 safety?

8 **MR. SULLIVAN:** Crystal River determined
9 that. Florida Power determined that. We did it via
10 an analysis.

11 Quite simply, we sat down and we went
12 through all of the scenarios that we had talked about
13 previously, and rigorously analyzed them with some of
14 the best minds we could find. And that's when we made
15 the determination we had this problem. And that was
16 in the fall of last year.

17 **MS. BASS:** The analyses that you did, did
18 they result in a document or a report or anything?

19 **MR. BEARD:** Licensee Event Reports. In the
20 appendices to this report there are two Licensee Event
21 Reports that discuss these issues.

22 **MS. BASS:** Okay. In that paragraph you also
23 state that in consultation with the reactor designer
24 you performed comprehensive reviews. Were there
25 reports done? Is that review in the form of a report

1 or a document?

2 MR. SULLIVAN: That is a document that we
3 just presented to the NRC back last week, last Tuesday
4 and we'll be happy to show that to you.

5 MS. BASS: Okay. And we'll probably ask for
6 that.

7 MR. ANDERSON: What we're doing is -- in the
8 analytical work is we'll make a series of
9 presentations because, again, it's a relatively
10 complex issue and a complex solution for the NRC, so
11 we want to bring them along. "This is how we're
12 approaching the problem. This is what we plan to do."
13 And then as packages are put together, we'll send them
14 in. We have not sent those in yet.

15 That's in our time line -- coming in the
16 last of them, they should be starting to go in I would
17 guess around May or June time frame, and probably be
18 done in the September time frame, to support the
19 restart. But we'd like to make sure they come in as a
20 package because any one submittal taken by itself
21 doesn't answer all of the questions. As a matter of
22 fact, can cause just more questions. So it's more
23 important we keep them familiar, move them in. We're
24 going to move them in in a sequence and all at once.

25 MS. BASS: Okay. At the bottom of the page

1 you talk about no available, less extensive
2 modifications. How was that determined?

3 MR. SULLIVAN: We determined that as part of
4 the analysis, the rigorous analysis we went through
5 with Framatome, our engineering staff and their
6 engineering staff. We also have consulted other
7 nuclear plants of our type. And, again, that was part
8 of that rigorous analysis that we showed to the NRC
9 last week.

10 MS. BASS: That's also part of this report
11 or what was presented to the NRC?

12 MR. SULLIVAN: Yes.

13 MS. BASS: Who made the final decision --
14 this is on Page 3 -- the final decision that the only
15 way to restore the safety margins was to make the
16 significant equipment modifications?

17 MR. BEARD: My name is Beard and I made the
18 decision.

19 MS. BASS: Okay. And the next section,
20 making the modifications, could these modifications
21 have been done on a piecemeal basis or did they need
22 to be done all at one time?

23 MR. BEARD: Let me give my opinion, and then
24 Fran and Roy.

25 My opinion is that they cannot be made on a

1 piecemeal basis; particularly the ones, the emergency
2 diesel generators, emergency feedwater; that's the
3 issue that we're down to address. The others, as
4 Mr. Anderson has said, we could have elected not to
5 have done those now, although it's smart to do so
6 since we have this opportunity to avoid potential
7 future "what ifs" as we continue to analyze. And
8 analysis will continue forever.

9 But when you try to do things piecemeal in a
10 nuclear power plant you usually end up wishing you
11 hadn't because there are so many, it's been said,
12 interrelated actions that you have to look at the
13 system as a whole. So the answer is no. In my
14 opinion you have to do it the way we're doing it, and
15 as others have done.

16 **MS. BASS:** You state that if the
17 modifications had been made any sooner, another
18 extensive outage would have resulted, too. How did
19 you come to that conclusion?

20 **MR. ANDERSON:** That the work that we're
21 doing requires that the unit be shut down. I've
22 looked at what others have done.

23 As we went out culling the industry on how
24 some of these issues have been resolved, taking
25 pieces, all of this work requires the system to be out

1 of service. Once out of the service, the unit goes
2 into the tech spec, limited condition of operation and
3 it requires a shut down.

4 The longest line up there, diesel generator
5 and emergency feedwater line has to be done with the
6 unit shut down. You can't be operating when you do
7 that.

8 MS. BASS: So there are other nuclear units
9 that have made these modifications?

10 MR. ANDERSON: Similar modifications, that's
11 correct.

12 MR. BEARD: Similar but not all exactly the
13 same. None of the B&W plants, using the B&W plants,
14 are exactly the same. They are all somewhat
15 different. But all of them have in the past taken
16 actions to do things similar to this.

17 If you recall, the Three Mile Island
18 operating unit, which is still operating, was down for
19 some like seven years after the accident before they
20 came back on line. On the Davis-Besse unit they had
21 an event in '85, and they are down for some three
22 years. Arkansas Nuclear, well, the same thing.

23 So other B&W plants have had very long and
24 costly outages. Not just for these reasons but for
25 others, but including these, and we've not had that.

1 So now we're taking our turn to address this.

2 MR. ANDERSON: About the only way to avoid
3 this outage is if the original designers had done this
4 work during construction and had known what we had
5 known what we know today and dealt with these issues.
6 Other than that, I can see no way to avoid not doing
7 this work.

8 MS. BASS: Did the other units take care --
9 did the other utilities take their units down for an
10 extended outage and do it all at one time, or did they
11 do it on a piecemeal basis over an extended period of
12 time?

13 MR. ANDERSON: Yes.

14 MS. BASS: Thank you.

15 MR. ANDERSON: It happened both ways.

16 But it's interesting to look at, for
17 example, Arkansas Nuclear and their cavitating flow
18 orifices, that they didn't function the first time in
19 the way these orifices were anticipated to. They were
20 back down again. There were multiple times these
21 units went down to do this work. Some of them chose
22 to do pieces of this work in different outages.

23 Our choice here is since we have a long time
24 line, to do the work underneath the time line and put
25 it behind us. So it's not work that could potentially

1 affect outage time in the future.

2 MR. BASS: How does your time line compare
3 to what other utilities have done that have done it on
4 an one-time modification?

5 MR. ANDERSON: From what we've seen, talking
6 to executives of utilities at that time, pretty
7 favorably.

8 MR. BEARD: I'd like to again point out,
9 it's something that it's very difficult to compare us
10 exactly.

11 For example, and I've forgotten which B&W
12 unit it is, our major issue here is we have an
13 emergency feedwater pump, the "A" pump, that is motor
14 driven; takes electrical current. Once that was made
15 safety related after Three Mile Island to address
16 small break LOCAs, we had to put it on a safety
17 diesel, we put it on the "A" diesel; that's when this
18 issue started. Again, something that was not foreseen
19 by the original designers.

20 But there is a plant that does not have
21 motor driven emergency feedwater pumps, they're both
22 steam driven. So they don't have -- Davis-Besse. So
23 they don't have that particular problem.

24 So you see what I'm saying? Our plant is
25 somewhat unique so it's difficult to say exactly --

1 compare time lines with time lines.

2 MS. BASS: Do you have any idea when the
3 emergency diesel generator first did not meet its
4 technical specs? The analysis that you did when you
5 determined that it did not meet technical specs, was
6 that the first time that you were aware that it did
7 not meet technical specs?

8 MR. SULLIVAN: Yes. And the reason I say
9 that is because we did not shut down before.

10 MR. BEARD: The first time that I was aware.

11 MR. SULLIVAN: If we do not meet our
12 technical specifications, as Mr. Anderson referred to,
13 we need to comply with the limited condition for
14 operation, which means we either correct the situation
15 within a specified time frame, or we shut our unit
16 down.

17 MR. ANDERSON: Had we found it a year ago we
18 would be doing this. Had we found it in that, you
19 know, sometime in the future -- whether it was in the
20 spring or a year ago in the spring, this same type of
21 level of effort would have had to have been required
22 at that time.

23 MS. BASS: How often would you do an
24 analysis or run the computer model to determine
25 whether or not it was within its technical specs?

1 **MR. SULLIVAN:** The particular model, the
2 diesel loading model that we're talking about, we run
3 it approximately every two years. Just so you
4 understand the complexity of this, this model has
5 major, major databases that are associated with it.
6 In hard copy form it's about 7,000 pages. It takes a
7 long time to run.

8 We are presently working with a modeling
9 company to get a faster model so we can run more
10 often, but --

11 **MR. ANDERSON:** The real answer is when we
12 make -- to be absolutely specific, if we make a change
13 to the power plant that takes on or removes load or
14 changes the timing of any of the loads associated with
15 any of the diesel generators, we will remodel the
16 diesel generator.

17 If in industry situation with the FERC, a
18 generic letter from the NRC that says "Have you
19 thought about this? How do you know this couldn't
20 happen at your power plant?" And it affects any of
21 the systems that are powered from the emergency diesel
22 generator or support the emergency diesel generator,
23 we will rerun that analyses. It's our obligation.

24 **MS. BASS:** Is that an NRC requirement that
25 if you make a change that would affect the diesel

1 generator, that you run that specific model?

2 MR. ANDERSON: I would say specifically does
3 the NRC say you have to do this if you do this? No.
4 What it says is you have to assure that you're
5 maintaining the margins and that you have not changed
6 any of the loads that are identified in the technical
7 specification, any of the assumptions that we use when
8 we made these things. So from an engineer's point of
9 view the way I can do that is to redo it. To make a
10 leap of faith and say I don't think so can get us into
11 trouble.

12 MR. BEARD: They don't tell you how to do
13 it, you just have to meet the rules. I want to go
14 back to the calculation again and make a couple of
15 points.

16 As Fran said, we only make it once every two
17 years. And in fact we just completed our -- and are
18 even now doing a full computer-based model; is that
19 correct?

20 MR. SULLIVAN: That correct.

21 MR. BEARD: Which is very expensive; it's
22 7,000 pages.

23 At the interim, as Mr. Anderson said, as we
24 do a modification that would add an additional load,
25 there is someone in design engineering specifically

1 tasked with keeping the checkbook up-to-date. So you
2 do that. I mean just mainly, okay, we're at 3100,
3 added 12 kW, so we're at 3112. That's fine. But
4 that's not good enough because also over time we may
5 change a motor somewhere, do something over here, or
6 we may gain additional information from a manufacturer
7 for motors that says, "Hey, the load factor on our
8 motor is different than what we told you and it draws
9 more amps."

10 At some point you have to then put all of
11 that back into the computer. Or as pumps degrade with
12 time, they are not as efficient pumping water. And
13 they may draw more current. So from time to time you
14 have to go over and rebaseline the whole thing.

15 MR. ANDERSON: There was a problem, and I
16 don't recall the plant specifically, but it ended up
17 in a generic letter causing people to look at their
18 diesel generators.

19 And basically it looked at instrument and
20 relay, little switches, from a initiating event would
21 operate in the chain from the piece of equipment it
22 operates. And apparently with all of the errors that
23 2% inaccuracies, 2%, 2%, 2%, 2% -- I'm using just a
24 example, this one particular plant's function didn't
25 initiate within its limit at the end. And so we had

1 to go back and do instrument relays backups. I was
2 not here. I was at another power plant but I remember
3 doing it.

4 What we found was when you started stacking
5 up all of the most adverse potential errors, plus or
6 minus 2% -- plus or minus 2%, even though
7 statistically the probability of everything being low
8 or high are typically low. That's eating the margin
9 on this diesel generator. Because when we look at all
10 of the relays and all the starting times and all the
11 things, took them at the worst condition, we were
12 required by the letter to assume it was the worst
13 case. And consequently had to lower, that reduced, if
14 you will, the margin for the start time, which was the
15 mission. The way it showed up is we shortened our
16 start time. I'm using this as an example.

17 But that particular issue has caused
18 heartache in other systems when that's the measure by
19 which we are held accountable. Very, very
20 conservative but different from the way this plant was
21 designed.

22 The way it was designed is, I take a switch
23 and initiate it. If you operate on time at the right
24 place and perform according -- everything is assumed
25 to be okay. We don't do that anymore. And that's

1 enough weight over time to redo this analysis.

2 **MR. SULLIVAN:** Our process requires all of
3 this by the way. So when you ask the question does
4 the NRC requires it, actually it's Florida Power's
5 process. Our procedures require us to do the
6 calculation reruns and the assessments that Mr. Beard
7 is referring to. We do both. We do the calculation
8 on a periodic basis if we don't do a major
9 modification; if we do a major modification we run a
10 calculation. If we add a light bulb in the control
11 room, we do an assessment which is cost-effective.

12 **MS. BASS:** What was the impetus then for you
13 to do this calculation now? If the unit was done,
14 came down in September, but it wasn't a result of a
15 change to the emergency diesel generator system, why
16 did you do the analysis then on that particular
17 system?

18 **MR. SULLIVAN:** We were running one of those
19 periodic analysis that I was talking about. The way I
20 like to describe it is that we maintain a checkbook on
21 those small little changes, and periodically, by our
22 process, we have to update the checkbook, balance the
23 checkbook. And that's what we were doing in the
24 spring and summer of '96, is bringing our checkbook
25 up-to-date, if you will. And that's what put us in

1 this situation.

2 MS. BASS: If it unit hadn't been down when
3 you ran this check list, then it would have been one
4 of those technical specifications that you would have
5 had to bring the unit down if you --

6 MR. BEARD: That's correct.

7 MR. ANDERSON: Limiting condition of
8 operation, which would dictate an action, which in
9 this case was to shut down.

10 MS. BASS: At the bottom of Page 3 you talk
11 about you were beginning to develop and implement
12 corrective action plans far in advance of your
13 shutdown. How far in advance of this shutdown? When
14 did you begin these plans?

15 MR. BEARD: We began dialogue with the
16 Nuclear Regulatory Commission in March of 1995 with
17 our first meeting where we embarked on what we now
18 call Phase I of our Management Corrective Action Plan.
19 And even though in that time frame we were operating
20 with the highest capacity factors in the country and
21 what have you, we were not pleased with some of the
22 things that we had seen in our plant, again realizing
23 in our business, both our internal organization INPO
24 and NRC we continue to ascribe for ways to perform
25 standards of excellence. But nevertheless, they were

1 our standards.

2 So we embarked on a Management Corrective
3 Action Plan, Phase I, in March of '95. We completed
4 that in 1996, early '96, and in April of '96 we
5 embarked on what is now we call Phase II of MCAP. And
6 that's the one that we provided you. We presented
7 that to NRC for the first time in August of '96.

8 **MS. BASS:** Okay. On Page 4 you state the
9 NRC stated that Florida Power took appropriate action
10 in keeping the plant shut down. Did they state that
11 in a letter or a document or --

12 **MR. BEARD:** Yes. There are a couple of
13 places where they have endorsed both our MCAP and our
14 actions. I think Roy in the SALP Report, in the
15 enforcement action on engineering issues, I think
16 there's an acknowledgement of that. And there's one
17 other place where we're given credit for that.

18 **MS. BASS:** Are those documents that you have
19 provided in the appendix to this report?

20 **MR. ANDERSON:** I can't speak to all of them
21 but I believe the SALP Report is in here.

22 **MR. BEARD:** I want to make sure. Let's take
23 an minute and get that. (Pause)

24 In fact, I think when they replied to our
25 letter -- well, the confirmatory action letter, Roy,

1 also gives credit. (Pause)

2 MS. BASS: I'm now on Page 10. You're
3 discussing the emergency feedwater system. About
4 halfway down the page you make a statement that
5 "Florida Power opted to meet the loss of off-site
6 power contingency in the case of its emergency
7 feedwater " etcetera, etcetera.

8 Did you study what other options were
9 available to you? Or were there other options
10 available to you than the one that you picked?

11 MR. BEARD: This is back post Three Mile
12 Island when we were meeting the new reg 737
13 requirements, and Paul McKee, maybe you can -- you
14 were the only one around in that time.

15 MR. McKEE: Could I get you to state the
16 question again? I was looking at the SALP, trying to
17 find that other question.

18 MS. BASS: I guess maybe it was the wording
19 that kind of threw me off. It said that Florida Power
20 opted to meet the loss of off-site power contingency,
21 we would lead me to believe that there were other
22 operations available.

23 MR. BEARD: This is when the emergency feed
24 pumps, Paul, were safety related. You know, things
25 like other diesel, putting in other emergency diesel

1 generators.

2 **MR. McKEE:** Yes. At the time the other
3 options -- the only option that appeared to be
4 available to us was installing another diesel
5 generator, which would require a major outage, a lot
6 of money and a lot of electrical cabling, breakers
7 everything else in the plant. That was the option.
8 And this one, by adding it in and by working on the
9 control systems appeared to be a much better solution
10 and prevent a long shutdown and a new diesel
11 generator, similar to the type of thing that was done
12 at Turkey Point where they had to add new generators.

13 **MR. BEARD:** I think I remember hearing
14 figures of \$100 million in two years or something like
15 that.

16 Another option that we pursued to the point
17 that we think that we do not want to pursue that any
18 further, is that we've had our operators take manual
19 action in certain scenarios. And that's okay to a
20 point, but you don't want to burden them too much. So
21 we've used up, in our view, as far as we want to go
22 with that. Again that's a cost-effective way. You
23 don't have to put in any modifications. But, again,
24 you have to balance the burden you're placing on them.

25 **MS. BASS:** Okay. On Page 11, first

1 paragraph on that page you state that this action was
2 done in consultation with Babcock & Wilcox, the
3 designer of the reactor, and with the knowledge of the
4 NRC.

5 When you say "the knowledge of the NRC,"
6 does that also imply approval of the NRC, or is that
7 something that the NRC would have to give you specific
8 approval on?

9 MR. BEARD: That's the trip lock -- no, no,
10 that's the ASV 204, 1987, Fran?

11 MR. SULLIVAN: I'd have to --

12 MR. BEARD: I think there's a safety
13 evaluation report from the NRC on that.

14 MR. SULLIVAN: We'd have to go back and look
15 specifically at your question.

16 MS. BASS: Okay. You'll probably hear that
17 again, then.

18 Also at the bottom of the page, third line
19 up it also talks about a modification done with the
20 knowledge of the NRC. And my question would be the
21 same on that: Did that require approval also by the
22 NRC?

23 MR. SULLIVAN: That one I can talk about a
24 little more specifically. There were many discussions
25 between ourselves and the NRC on that particular

1 modification, the one that was done in 1990, so yes,
2 they are involved and it was direct.

3 MS. BASS: On the next page, Page 12, you
4 talk about essentially the unit's operating capacity
5 and that it's had a very favorable operating history.

6 Do you have the data available on that?

7 MR. BEARD: Yes. Yes, we do.

8 I don't think we've provided that but we
9 have it. It's all of that material that we put
10 together last week.

11 MS. BASS: And the last paragraph on the
12 page, about mid-way down in that paragraph, you're
13 talking about while the plant was shut down that
14 Florida Power became concerned. What caused you to
15 become concerned?

16 MR. ANDERSON: Paul? Fran?

17 MR. BEARD: We'll give Fran a chance.

18 MR. SULLIVAN: I'm trying to find the spot
19 here.

20 MR. BEARD: Towards the bottom of Page 12.
21 This is the beginning of the refuel when we became
22 worried about the MPSH on the emergency feedwater.

23 MR. SULLIVAN: Specifically the concern was
24 as analysis that we were doing to support a
25 modification, another modification in the power plant.

1 And a question came up in that if we had that scenario
2 we talked about earlier, a loss of coolant accident
3 with a loss of off-site power with a failure of a DC
4 train electric, that we may have a problem where both
5 our emergency feedwater pumps would cavitate, and
6 cavitate means they would become inoperable, and that
7 was the concern we were talking about.

8 MS. BASS: What other modification was being
9 made?

10 MR. SULLIVAN: I'd have to go back and look
11 at that. I don't remember the one in particular.

12 MS. BASS: On Page 13 in the first full
13 paragraph, about midway through the paragraph, you
14 state that Florida Power believed that the "A"
15 emergency generator could now handle the load. What
16 was that belief based on?

17 MR. SULLIVAN: That belief was based on
18 correspondence between ourselves and the diesel
19 generator manufacturer.

20 MS. BASS: Did you do tests to confirm that
21 the emergency feedwater pump without the assist of
22 -- I mean that the "A" emergency diesel generator
23 could now handle the load when you brought it back up
24 to service in May?

25 MR. BEARD: Getting back to your testing

1 question, after every refuel outage we do test the
2 emergency diesel generators, their ability to pick up
3 load as close as we can to postulated accident
4 conditions, realizing that we can't fully simulate nor
5 would you want to. And our testing was fully
6 satisfactory.

7 For example, I recall that we -- I think we
8 tested at 3159, even though the tech spec was 3100 in
9 the diesel, we have correspondence saying that it can
10 certainly handle that.

11 So we didn't run at 3700 because you can't
12 put enough load on it, you know, under normal
13 conditions. You can extrapolate. But, again, we had
14 correspondence from the diesel manufacturer based on
15 their analysis that our calculated worst-case load of
16 3500, or whatever it was, would be okay. So we feel
17 confident starting up the unit.

18 MS. BASS: Okay. On Page 14 in the top part
19 of the -- in that first paragraph, I guess the last
20 two sentences, it talks about improved technical
21 specifications, that Florida Power was required to
22 keep the plant shut down until it could rectify this
23 problem: Required by NRC or required by the technical
24 specs or -- ?

25 MR. ANDERSON: The technical specification

1 directs that the unit stay shut down.

2 MS. BASS: That's what you were responding
3 to, those technical specifications.

4 MR. ANDERSON: That's correct.

5 MS. BASS: The next paragraph, I guess it's
6 about of the second sentence, "Florida Power exhausted
7 the range of options available to it." What were
8 those options? Or did you do a study to determine
9 what those operations were?

10 MR. BEARD: There were operations like --
11 Fran, you join on this -- but, again, you know,
12 consider putting additional burden on operators. And
13 we did talk about that. You know, for example, you
14 could say, "Well, we'll just have the operators turn
15 back on the electrical driven feed pump at the right
16 time and then turn it off." But our belief was --
17 and, in fact, the Nuclear Regulatory Commission has
18 recently taken a position on this, is that no, adding
19 additional operating burden was not a reasonable
20 option. And, Fran, you can talk about other options
21 we considered. But I think we knew the answer by that
22 time.

23 MR. SULLIVAN: That is correct. Other
24 options we've looked at, there's only so many pieces
25 of equipment that you could take off the ES and still

1 perform the safety functions. We're looking at doing
2 some very small modifications this outage.

3 The other options that we've evaluated,
4 though, are replacing the diesels, putting in a third
5 emergency feedwater pump that would not be driven by a
6 motor but be driven by a diesel generator itself. All
7 of these are expensive modifications that will take
8 two years to design and implement.

9 MR. ANDERSON: There is something, just to
10 talk a little bit about emergency accident responsive
11 power plant.

12 During emergencies the objective of the
13 system, when we talked about operator actions -- the
14 objective of the systems is that they will function
15 automatically and the operators will observe their
16 functioning, and only step in and have to take action
17 when the automatic system doesn't function.

18 So the idea of not having a system that can
19 function and do its job automatically in requiring
20 operator action, not as a backup but as a first line
21 of defense, is not the preferred mode. And that's
22 what Pat was referring to earlier when the NRC -- you
23 know, their position is, is that the system should do
24 its job and the operator should act as a second line
25 of defense, not the first line, and that's why those

1 options are -- they are not preferred.

2 MS. BASS: Okay. On Page 15, fifth line up
3 from the bottom, it says "Florida Power intends to
4 submit a request for the NRC to approve license
5 amendments relating to these modifications." Do you
6 have any idea how long it will take to get those
7 approvals?

8 MR. ANDERSON: I believe it will take a
9 minimum of 60 days; 30 days in the public document
10 room and 30 days minimum time to review those. That's
11 why it's so important on the schedule that as this
12 work is being done, calculations are being made, that
13 we continue a dialogue with the NRC so that this isn't
14 a two shopping carts full of detailed calculations and
15 analysis that we give them and would like back in 30
16 days. It will be a culmination of the work.

17 I think Ms. Reyes at a recent press
18 conference, who is the regional administer of the NRC,
19 was asked that question directly, is can the NRC
20 respond to the amendments that we'll be submitting and
21 updates? And his comment was that if we keep to the
22 plan, that he believes the NRC can support in the time
23 frame that we have outlined.

24 MS. BASS: I think that's all of the
25 questions that I have. Does anybody -- Jim, do you

1 have any questions?

2 **MR. BREMAN:** Yes, I have a few. You
3 mentioned some plants that did some modifications. If
4 you turn to the time line chart over there where you
5 have Crystal River unit restart plan, can you point to
6 a line and name those units? Like for example, the
7 diesel generator emergency feedwater interaction. Is
8 there an unit that you're using as a model to meet
9 that requirement?

10 **MR. ANDERSON:** Yes, I can do that, but I'd
11 like to say that what we're doing is taking pieces of
12 what others have done, because since the designs are
13 similar but not exact, it's not a direct lift. I
14 can't take their engineering work, for example, and
15 apply it directly.

16 The emergency feedwater, the cavitating
17 venturis, Davis-Besse, Three Mile Island, Rancho Seco
18 all did those modifications. I'd have to check about
19 Oconee. I thought Oconee did them also. I'd have to
20 check that.

21 The low pressure injection time line for
22 there is a TMI modification. High pressure injection
23 flow restricting orifices. Oconee, TMI ANO. It's
24 embedded in their isolation of normal makeup line,
25 TMI, ANO, Davis Bessie, the diesel generator upgrades

1 were done as Baltimore Gas and Electric's Calver Cliff
2 Plant; one on top there we're using that work. Fran,
3 do you want to jump in here if I missed some?

4 MR. SULLIVAN: Sure. Additional
5 modifications that show up in that emergency feedwater
6 interaction time line we're working the ANO on which
7 is Arkansas Nuclear Unit 1. Install RB penetration
8 MAR. There's a generic letter, 9606 that's out on
9 that. That's a countrywide issue that has just come
10 out. And we're working with other utilities on that
11 one as well. In fact, we've come up with a device
12 that we're going to apply for a patent for that other
13 utilities will be using with us.

14 We are conversing with our fellow B&W plants
15 on all of these designs to take the information that
16 we can get. For example, that HPI cavitating venturi
17 modification that's up there, ANO has done that.

18 We have talked to them and gotten the
19 benefit of their lessons learned so we can improve
20 upon our designs. On the emergency feedwater
21 cavitating modification, we were utilizing their
22 structural designs to structurally support devices,
23 and, in fact, have beefed them up. So there are a lot
24 of lessons learned there that we are taking from the
25 industry which are helping us in our ability to do the

1 job in a faster manner.

2 **MR. ANDERSON:** The issues we talked about,
3 two of the failures we had to deal with were the loss
4 of DC power, the batteries from A and B site. We're
5 using work that was done as Oconee, Arkansas Nuclear 1
6 and Belefont plant. Again, just wherever -- we are
7 looking at other people's work and where in
8 conjunction with the reactor designer we feel it's
9 best applicable to us and provides the clearest cut
10 solution and has been tested and proven, we're
11 moving forward with it. But as you can see it's no
12 one specific plant, because we're not exactly the
13 same.

14 **MR. BREMAN:** Is there anything on this chart
15 that's an option that might be deferred until the next
16 fueling outage?

17 **MR. ANDERSON:** Yes. The cavitating venturis
18 could be deferred. We're geared up to look at these
19 systems and looking heavily with them. The reason we
20 chose to do that work now is because of the extended
21 outage to deal with the emergency diesel generator
22 emergency feedwater interaction, and felt that while
23 we had Framatome Technologies under contract, while we
24 were dealing with these issues, while we had the
25 welders trained, the engineers focused on it, and the

1 plant was available, it was the right thing to do.

2 Fran, are there any others --

3 MR. SULLIVAN: No. The rest of the
4 modifications up there are required for our startup
5 plan.

6 I'd like to add on that HPI venturi
7 modification, it is optional. That does two major
8 things for us. It adds margin into the power plant.

9 Mr. Anderson, when we started off, he was
10 talking about design margin. So it's a definite
11 benefit for us in that regard. The second thing it
12 does is it reduces operator burden, which we were
13 talking about earlier, and the operator having to take
14 actions earlier in an event. And while that's not an
15 analytical margin, it's a real world margin because
16 the operator doesn't have to put his hands on the
17 controls until later in the event. It gives him more
18 time to analyze.

19 MR. ANDERSON: Having that margin, having
20 that done, is a benefit because if future questions
21 come up -- and remember or appreciate that all of
22 these plants -- these systems operate in concert, when
23 a scenario comes up, if one does -- maybe one never
24 will -- it gives us the option to lean on that system
25 a little harder.

1 **MR. BREMAN:** I have a final question. It
2 has to do with my lack of understanding of how these
3 LERs get numbered. There's LER, there's a two-digit
4 number, three-digit number. What is that? How does
5 that work?

6 **MR. BEARD:** Yeah. The first two numbers of
7 the year, the calendar year, like LER 96-0012 would be
8 the 12th LER we wrote in '96. Then as you write
9 supplements to an LER, like providing additional
10 information, for example, in a case I just mentioned
11 like the first supplement would be No. 96-0012-1
12 that's supplement 1 to the 12th LER 1996.

13 **MR. BREMAN:** That's all for now. Thanks.

14 **MR. ANDERSON:** We have requirements that we
15 have to submit them within a specified time frame
16 regardless of whether the investigation is complete?
17 And we have to submit periodic updates until it is
18 completely resolved and closed out. So that's why you
19 end up you might see Rev. 1, Rev. 2, Rev. 3 and all it
20 is is an update of what it going on.

21 Those occur particularly when the solution
22 involves a refueling and work we would do then. And
23 if it occurred during a cycle, you're going to see
24 updates until we do the work.

25 **MR. VINSON:** I have a few questions related

1 to the planning or the anticipation of the problem
2 with the emergency diesel generators coming up.

3 For example, on Page 10 and part of the
4 excerpt that Roberta read to you earlier, talks about
5 "Florida Power opted to meet the loss of off-site
6 power contingency," etcetera. "This placed an
7 additional electrical loading burden on the A
8 emergency diesel generator and thus reduced its
9 operating margins."

10 I'm getting the picture of reducing margins
11 or an approaching problem with the emergency diesel
12 generators. And I'm not understanding why this was
13 not anticipated. Why was this not something that
14 needed to be planned for?

15 MR. BEARD: You mean what we're doing now?
16 Why wasn't that planned for? Because it was our
17 understanding and feeling, and we were satisfied, as
18 was the NRC back in these days, that considering the
19 alternative, like what we're doing now, like
20 hundred million dollars for a new diesel generator was
21 not a cost-effective or necessary thing to do. And,
22 again, we're trying to deal -- we have been trying to
23 deal with the fact that the original designer didn't
24 foresee what we're now having to cope with. So we
25 were very confident that this was sufficient. And

1 it's only been since that time, as we've talked here
2 many times, as additional requirements have been laid
3 on and we've had additional insight into this type of
4 event with the use of computers, that we finally come
5 to this point.

6 So at every point previous to this we were
7 satisfied that we were going to be okay, that we had
8 done what was sufficient and cost-effective.

9 MR. ANDERSON: I think that -- to build on
10 that, at the time, with the issues that were
11 presented, our diesel generators had the capability of
12 dealing with the problems. And I think the right
13 thing to do is to use that capability. If tomorrow or
14 a year from now we may find some other question or
15 have another requirement put on where other equipment
16 will be made safety grade, we'll deal with it at that
17 time and I think that's the right thing to do.

18 To have margin in the power plant, excess
19 capacity, whatever, built in, and then when the new
20 question comes up, not to relook at its use but to
21 just add more in, is not -- I don't think that's the
22 right way to deal with the situation.

23 And I appreciate your comment because all
24 nuclear power plants to one degree -- not all, that's
25 wrong.

1 The other power plants that I have been
2 dealt with, diesel loading, as we became more
3 restrictive with our instrument error loops, has
4 always been a question. And in each case these are
5 hypothetical situations. And I've always taken the
6 position that we should at this point -- we should
7 look very hard at the plant to see how we can make the
8 existing equipment do its job as opposed to add
9 equipment and time and money and shutdown time to
10 solve the problem.

11 So I think the actions at that time with
12 what people knew and were certainly approved by
13 everyone else were satisfactory. I agree with you
14 though in retrospect. Will that continue in the
15 future? I hope not. And I don't know of anything
16 that would cause it.

17 MR. SULLIVAN: I'd like to follow up for a
18 minute.

19 The issue that we're talking about here is
20 when we initially put the diesel -- emergency
21 feedwater pump on the diesel. This is the 1980 time
22 frame; this is post Three Mile Island.

23 As Mr. McKee and Mr. Anderson referred to
24 earlier, the original plant design did not have the
25 emergency feedwater pumps as safety related. If you

1 go back into the design periods of the '60s and '70s,
2 the best minds in the world felt that was
3 satisfactory.

4 As a result of Three Mile Island, you're
5 talking a great wealth of information came out to the
6 industry. A lot of modifications were done to our
7 power plants as a result of Three Mile Island. Our
8 training programs have increased. Our quality
9 programs have increased and our engineering staff has
10 increased.

11 What we've done is they made a decision to
12 put a emergency feedwater pump on the A diesel. We
13 had margin obviously, or we couldn't are done that to
14 start with on the original construction.

15 That's kind of the history. Now, how we
16 could have prethought that, there's no way we could
17 have done that.

18 MR. VINSON: Did the NRC conduct an
19 electrical distribution system functional inspection
20 at Crystal River 3 in the last five years?

21 MR. BEARD: Not in the last five years. I
22 think it was 1987, Paul or Fran, as I recall. It had
23 been done before I arrived.

24 MR. SULLIVAN: The call it the ED electrical
25 distribution safety functional inspection, and we'd

1 have to get the year for you. I forget. It has been
2 done at Crystal River.

3 MR. BEARD: I think it was '87 or '88.

4 MR. VINSON: So what would have prevented
5 that inspection from having detected these margin
6 problems?

7 MR. ANDERSON: I think the question is not
8 so much what would have prevented it, but for the
9 accident scenarios, we, in the collective industry and
10 the NRC, were looking at at the time we met the
11 requirements.

12 However, subsequent to that, looking at
13 other accidents -- I mean, we hadn't looked at a whole
14 2.7 inches in a 14-inch piece of pipe until very
15 recently. I mean gone back and looked at every place.
16 So I can't speculate back then why, but I can tell you
17 that those inspections, the function of them was to
18 take the design basis of the electrical distribution
19 system, the loads that were applied to that, and
20 ensure that these systems could function to the
21 postulated scenarios, to the scenarios that had been
22 postulated at that time. And without reading the
23 report in detail, I would say our system either did
24 that or they identified things that we had to do
25 something about.

1 **MR. BEARD:** That is correct. They did
2 identify some other design issues which we have dealt
3 with. We've upgraded the switch yard. We've added
4 another off-site transformer. We've changed the
5 timing relays that block load, the emergency diesel
6 generators with more accurate timing devices. And we
7 upgraded the capacity of the diesels in 1990 by adding
8 bigger turbo chargers or coolers.

9 So they did find issues that we've dealt
10 with. This issue was not seen by themselves or
11 ourselves at that time for the reasons we have talked.

12 **MS. BASS:** That's all the questions that
13 Staff has.

14 Does anybody else have any any questions
15 they want to ask at this time? Is there any other
16 party or interested person that wants to present any
17 additional information at this time that was part of
18 the notice of the workshop? No.

19 Well, that's all we have. Thank you very
20 much for coming and making the presentation and
21 answering our questions. Thank you. over the 1214
22 p.m.

23 (Thereupon, the workshop concluded at
24 12:14 p.m.)

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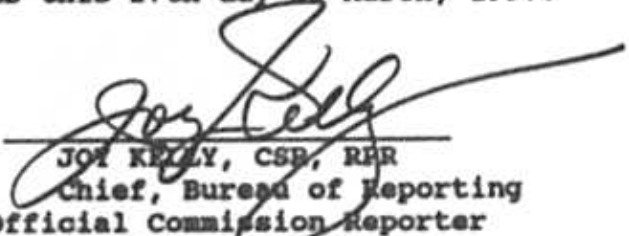
1 STATE OF FLORIDA)
: CERTIFICATE OF REPORTER
2 COUNTY OF LEON)

3 I, JOY KELLY, CSR, RPR, Chief, Bureau of
Reporting, Official Commission Reporter,
4

5 DO HEREBY CERTIFY that the Workshop in
Docket No. 97026-EI was conducted by the Staff of the
Florida Public Service Commission at the time and
6 place herein stated; it is further

7 CERTIFIED that I stenographically reported
the said proceedings; that the same has been
8 transcribed under my direct supervision; and that this
transcript, consisting of 102 pages, constitutes a
9 true transcription of my notes of said proceedings.

10 DATED this 27th day of March, 1997.

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13 
JOY KELLY, CSR, RPR
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Official Commission Reporter
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