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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Emergency Petition by) DOCKET NO. 981609-WS
D.R. Horton Custom Homes, Inc.)
to eliminate authority of)
Southlake Utilities, Inc. to)
collect service availability)
charges and AFPI charges in Lake)
County)

In re: Complaint by D.R. Horton) DOCKET NO. 980992-WS
Custom Homes, Inc., against)
Southlake Utilities, Inc. In)
Lake County regarding collection)
of certain AFPI charges.)

**REBUTTAL
TESTIMONY
OF
ROBERT L. CHAPMAN, III
ON BEHALF OF SOUTHLAKE UTILITIES, INC.**

Q. Please state your name and address.
A. My name is Robert L. Chapman, III. My business
address is 2525 Lanier Place, Durham, North Carolina
27705.
Q. Are you the same Robert L. Chapman, III who
previously filed direct testimony in this
proceeding?
A. Yes.
Q. Have you reviewed the prefiled direct testimony of
James L. Boyd and Michael Burton filed on behalf of
D. R. Horton Custom Homes ("D.R. Horton")?

1 A. Yes.

2 Q. Have you reviewed the prefiled direct testimony of
3 William Troy Rendell filed on behalf of the Staff of
4 the Florida Public Service Commission ("Commission")
5 in this proceeding?

6 A. Yes.

7 Q. Would you please respond to Mr. Mr. Boyd's direct
8 testimony starting on page 4, line 21, concerning
9 the date on which the properties were first
10 dedicated to public service.

11 A. In the ideal world, every project would have one
12 plan and would proceed from that plan to
13 construction. However, many projects involve
14 weighing alternatives before a final decision is
15 made. During 1990-1993 I was President of
16 Southlake, Inc., doing business as Southlake
17 Development Group, the developer of the 617 acre
18 Southlake mixed-use development. Through my efforts
19 Southlake, Inc., was designated as a Florida Quality
20 Development, an elite form of Development of
21 Regional Impact, and it received approvals for
22 construction of 8,000 housing units and two town
23 centers. Because the Southlake development would
24 not happen without water and sewer service, we had

25

1 to figure out how to obtain it. We came up with
2 three alternatives.

3 Our first alternative, Plan A, if you will, was to
4 use Polk County which already had a sewer plant in
5 operation less than one-half mile from the Southlake
6 site. Plan B was to create and use our own utility
7 company with its own franchise area. Plan C was to
8 have our development included in the territory of
9 Lake Groves which was being established to serve a
10 new subdivision called Greater Groves about one mile
11 north of our project. Both Greater Groves and Lake
12 Groves Utilities were controlled by Greater
13 Construction of Altamonte Springs, Florida. We met
14 with Lake Groves management and they were quite
15 willing to ask the Commission to include our project
16 in their territory. However, when we saw their
17 tariff, we concluded that we could save money if we
18 pursued our own franchise.

19 To be safe, we pursued Plans A, B and C - going back
20 and forth several times during the 1990-1993 period.
21 Just as we were leaning toward the Southlake
22 Utilities option, the Lake County Board of County
23 Commissioners stipulated that if we obtained
24 franchises from the Florida Public Service
25 Commission and built plants, we would immediately

1 have to transfer the certificates and plants to Lake
2 County. That was hardly desirable. This led us to
3 shelve the Southlake Utilities, Inc. plan. We
4 decided to use Polk County and instructed our
5 attorneys to draft a contract. Then Polk County
6 changed the proposed terms of their service by
7 substantially raising prices. The increased prices
8 were so extreme that they actually made our first
9 project economically infeasible, at least from a
10 Florida Housing credit-underwriting standpoint. So
11 we were forced to dust off the idea of utilizing the
12 Southlake Utilities alternative. By this time the
13 one-year option to lease ten acres for the plants
14 had long since expired.

15 Q. Please respond to Mr. Burton's discussion regarding
16 increases in value because of later development of
17 surrounding property.

18 A. Mr. Burton is incorrect in asserting that we are
19 trying to have the Commission recognize an increase
20 in value resulting from the later development of
21 surrounding land. We believe it is correct to value
22 the land as of the date when the property was first
23 dedicated to public service. We have provided an
24 MAI appraisal of the land as of August 17, 1993, and
25 an MAI appraisal as of September 22, 1990.

1 Q. Please respond to Mr. Burton's comments that the
2 assessed value should be used to value the land.

3 A. Mr. Burton errs when he suggests that Lake County
4 assessed valuation is pertinent. Because the
5 property was the beneficiary of an agricultural
6 exemption in 1991, it was appraised by the Lake
7 County Property Appraiser's office at its value for
8 use in tree farming, not at the value it had because
9 of its commercial zoning adjacent to a major four-
10 lane highway less than five miles from the boundary
11 of Walt Disney World.

12 Q. On page 2 of his testimony, Mr. Burton refers to the
13 use of lease payments in the establishment of
14 Southlake's initial rates. Please respond to his
15 comments.

16 A. Mr. Burton implies that Southlake recovered lease
17 payments through its rates commencing in 1990. This
18 is inaccurate. Southlake provided the pro forma
19 information required by the Commission in its
20 application for its original certificate. Southlake
21 did not provide any utility service to customers
22 until 1994, and, therefore, Southlake did not charge
23 for utility service until 1994. Accordingly,
24 Southlake did not recover anything for lease
25 payments through rates until 1994. Furthermore,

1 Southlake has operated at a loss for every year
2 except for a few years in which AFPI revenues were
3 sufficient to exceed the operating losses.
4 Accordingly, Southlake has never fully recovered its
5 operating expenses, including the expenses related
6 to the lease when it was an operating lease. Of
7 course, the lease is now a capital lease and
8 Southlake is not recovering the lease payments as
9 operating expenses. Since Southlake has been
10 operating at a loss, Southlake has not earned a
11 return on its ratebase, which includes the
12 capitalized lease.

13 Q. In Mr. Burton's testimony, he also referred to a
14 statement by you that development density issues
15 were why the property was being leased rather than
16 sold.

17 A. Southlake leased the property because, as a start-
18 up, we did not have enough money to purchase it,
19 just the same as why many companies rent equipment
20 or office buildings. The land had been granted a
21 density of 13 units gross, i.e., across the entire
22 617 acre parcel. As part of the negotiations it
23 helped me persuade the owners to lease the land to
24 Southlake to discuss the concept that if they leased
25 it rather than sold it and it was not used for

1 multi-family purposes, they might be able to use
2 some of the unused density elsewhere. That was
3 strictly a hypothetical negotiating point because in
4 reality the lease contained no provisions which
5 would have prevented us from removing the plants and
6 using all of the permitted density for the remainder
7 of the 99-year lease period. When the lease was
8 amended to include the bargain purchase option, the
9 new landowners requested that we include a utility
10 purposes only provision. We refused to agree to
11 that because, if we outgrow the site or connect to
12 other facilities, including the density in the
13 residual value of the land was too valuable an asset
14 to give away.

15 Q. On page 4 of Mr. Burton's testimony, he states "[w]e
16 believe there is also an argument to be made that
17 the recent capitalization of the land lease was done
18 for no purpose other than to try and inflate the
19 Service Availability charges." Please respond.

20 A. After several months of negotiating, Southlake
21 obtained the bargain purchase option in June of
22 1998. Southlake had no plans at that time to revise
23 its service availability charges. In fact, the
24 reason why Southlake's service availability charges
25 are before the Commission is because D. R. Horton

1 filed two matters with the Commission months after
2 Southlake had obtained the bargain purchase option.
3 The matter filed by D. R. Horton seeking to
4 eliminate Southlake's service availability charges
5 was not filed until on or about November 16, 1998,
6 about 5 ½ months after the execution of the
7 amendment providing the bargain purchase option.
8 The other matter filed in August of 1998 was a
9 complaint about Southlake's procedures in collecting
10 AFPI charges and the Commission has already found in
11 favor of Southlake on this issue. In short,
12 Southlake had entered into the amendment for the
13 bargain purchase option long before its service
14 availability charges become the subject matter of
15 Docket No. 981609-WS.

16 Q. Why did Southlake want a bargain purchase option in
17 its lease?

18 A. First, Southlake wanted the security and flexibility
19 of the constructive ownership of its plant sites.
20 Southlake determined that it had a much better
21 chance at getting from the owner a bargain purchase
22 option to be exercised at a distant future time
23 rather than an outright and immediate sale of the
24 sites. Southlake also believed that the cost of the
25 amendment of the lease would be much less expensive

1 than an outright purchase. Second, Southlake wanted
2 to strengthen its balance sheet. Southlake's lease
3 was an advantage to Southlake which did not show up
4 as an asset on Southlake's balance sheet. By
5 obtaining the bargain purchase option, Southlake was
6 able to include the lease as an asset on its balance
7 sheet and was also able to lower operating costs,
8 which improved its profit and loss report. By
9 improving Southlake's financial statements to
10 clearly reflect the long-term lease as an asset,
11 Southlake believes that it has improved its
12 opportunities to obtain financing at lower costs.
13 As discussed in my direct testimony, consistent with
14 the advice of Southlake's accounting advisors and
15 accounting instructions from NARUC, Southlake
16 included the capitalized lease into its plant
17 accounts in 1998, the year of the amendment for the
18 bargain purchase option. Contrary to Mr. Burton's
19 argument, Southlake was not seeking to act "for no
20 purpose other than to try to inflate the Service
21 Availability charges." Instead, Southlake had
22 legitimate and prudent business reasons to obtain
23 the bargain purchase option and to capitalize the
24 lease in accordance with generally accepted
25 accounting principles.

1 Q. In Mr. Rendell's testimony, he contends that the
2 reassessment provision in Southlake's tariff does
3 not apply to residential customers. Do you agree?

4 A. Yes. However, Southlake is not trying to charge
5 individual residential customers for the
6 reassessment charge. Southlake does believe that
7 the provision allows for the reassessment regarding
8 understatements of capacity needed made by
9 developers of commercial property and developers of
10 residential property. The tariff uses the term "all
11 Contributors" and developers if the Commission had
12 meant "all nonresidential developer Contributors",
13 it should have not approved the tariff as it was
14 written. However, if the Staff believes that the
15 reassessment should be limited to commercial
16 property, Southlake believes that the buildings
17 which are used for short term rentals should be
18 included as commercial property subject to such a
19 reassessment.

20 Q. Mr. Rendell states that the reassessment of service
21 availability charges would cause confusion on the
22 part of residential customers. Please respond.

23 A. Apparently, Mr. Rendell thinks that Southlake
24 intended to seek the increased charges from the
25 individual residential customers. To the contrary,

1 Southlake intended to seek the additional charge
2 from the developer, the contributor who
3 underrepresented the capacity needed for its
4 development and thereby understated the associated
5 service availability charges. Southlake had not
6 sought to recover the additional charge from
7 residential customers. As noted in its December 17,
8 1999, letter:

9 It appears that D. R. Horton Custom
10 Homes, Inc. [the developer] has not
11 paid for its pro rata share of the
12 cost of the Utility's water and
13 wastewater treatment facilities.
14 Accordingly, it may be necessary for
15 Southlake Utilities, Inc. to collect
16 additional contributions in aid of
17 construction from D. R. Horton Custom
18 Homes, Inc.'s [the developer]
19 existing construction and its future
20 construction.

21 Because it is the developer who underrepresented the
22 capacity needed, it is appropriate to reassess
23 residential developments on a whole subdivision
24 basis rather than on an individual home basis.
25 Furthermore, the reassessment for the contributor

1 would be for its development, not just one
2 homeowner's house. The necessity for a
3 reassessment become evident as a result of a water
4 audit as ordered by the water management district
5 that showed the overusage by certain subdivisions.

6 Q. Mr. Rendell indicated that Southlake's actions
7 appeared to be discriminatory, especially since
8 Southlake had not offered any refunds. Please
9 respond.

10 A. First, Southlake has not reassessed anyone in a
11 discriminatory manner. Southlake has not reassessed
12 D. R. Horton for the additional plant capacity
13 charges. Southlake in two letters to the Staff has
14 demonstrated that the tariff allows for reassessment
15 and that such reassessment is needed based upon the
16 results of its water audit. As shown by the audit
17 results, D. R. Horton has been the developer who was
18 biggest offender in understating capacity usage and
19 it seemed appropriate to start with D.R. Horton, but
20 Southlake had not intended to limit the reassessment
21 to only D. R. Horton. Southlake intended to obtain
22 direction from the Staff on how to conduct the
23 reassessment and use that information to reassess
24 all developers who substantially understated their
25 capacity usage pursuant to the tariff. With respect

1 to not offering refunds, Southlake is following its
2 tariff. Southlake's tariff provides for the
3 recovery of additional charges related to the
4 reassessment - it does not provide for refunds.
5 Southlake does not seek to act outside of its
6 tariff. Furthermore, it would not be prudent for a
7 utility company which has traditionally lost money
8 to give money away in the form of refunds when the
9 refunds were not required by the tariff. Obviously,
10 Southlake has not acted in a discriminating manner.

11 Q. Mr. Rendell indicated that Southlake had the remedy
12 of going to the Commission with a petition to revise
13 its service availability charges if residential
14 customers were not paying their pro rata share of
15 facilities. Please respond.

16 A. Southlake did not need to go to the Commission for a
17 remedy because the Commission had already given
18 Southlake a remedy. The Commission had approved
19 tariff provisions which allowed Southlake to
20 reassess and recover the additional charges.
21 Southlake did not need another remedy to recover the
22 additional charges.

23 Q. Do you agree with Mr. Rendell's suggestion that
24 Southlake give refunds for underusage?
25

1 A. No. As discussed in Mr. Guastella's rebuttal
2 testimony, there should be no refunds. Southlake
3 needs to have its plant built to provide for
4 expected usages by developments and collect the
5 charges for such expected usage. If someone is
6 requiring substantially more service than they
7 contracted for, they are using more plant capacity
8 than they paid for, and they should contribute more
9 accordingly. If someone is underusing service,
10 Southlake must still be prepared to provide the
11 level of service that would be expected from that
12 type of development. Furthermore, underusage could
13 have many causes which should make refunds
14 inappropriate. For example, if the developer of a
15 new office building was only able to rent the
16 building for only three of the first twelve months
17 and had standard usage those three months, the
18 developer would probably be entitled a refund under
19 Mr. Rendell's approach - even if the developer
20 rented the office building for the next twelve
21 months and it had normal usage. Or the developer
22 could have planned to use the office building for
23 itself and grow its staff over time. Again the
24 usage in the first twelve months might result in a
25 refund under Mr. Rendell's approach, even if the

1 building will start having normal usage in another
2 year or two. A utility might not be able to
3 determine how or why underusage occurs, but it can
4 see if overusage is occurring and seek the
5 appropriate additional charge. One action the
6 Commission might consider is to establish a
7 commercial classification for service availability
8 charges for single family residence buildings being
9 used as short term rentals. Southlake's experience
10 would indicate that such units could constitute 2.5
11 ERCs.

12 Q. Does this conclude your rebuttal testimony?

13 A. Yes. However, I will be glad to answer any
14 questions that anyone would like to ask.

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