

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Investigation into Pricing of)
Unbundled Network Elements) Docket No. 990649B-TP
)

DIRECT TESTIMONY OF

DAVID G. TUCEK

ON BEHALF OF

VERIZON FLORIDA INC.

SUBJECT: LONG RUN INCREMENTAL COSTS

NOVEMBER 7, 2001

DOCUMENT NUMBER-DATE

14155 NOV-7 01

FPSC-COMMISSION CLERK

DIRECT TESTIMONY OF DAVID G. TUCEK

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. My name is David G. Tucek. My business address is 1000 Verizon Drive, Wentzville, MO 63385.

Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?

A. I am employed by Verizon Communications (Verizon) as Staff Manager - Economic Issues. In this capacity, I am responsible for supporting Verizon's incremental cost studies for its telephone operating companies. In this proceeding I am representing Verizon Florida Inc., which was formerly known as GTE Florida Incorporated.

Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND WORK EXPERIENCE.

A. I have a Bachelor of Science Degree in Mathematics and Economics from Southeast Missouri State University and a Master of Arts Degree in Economics from the University of Missouri. I also have a Master of Business Administration from St. Louis University. I began my career in the telecommunications industry as a Senior Cost Analyst with Contel Service Corporation in 1979. I became an employee of GTE in 1991, at the time of the merger between the two companies. During the course of my career, I have held various positions dealing with cost analysis and modeling, rate design, tariff development, carrier billing, and demand analysis. I assumed my present position in August of 1996.

1

2 **Q. HAVE YOU TESTIFIED BEFORE THIS OR ANY OTHER**
3 **REGULATORY COMMISSION?**

4 A. Yes. I have presented testimony on behalf of the Company before this
5 Commission and before state public utility commissions in Alabama,
6 Arkansas, Hawaii, Illinois, Indiana, Iowa, Kentucky, Michigan, Missouri,
7 Nebraska, New Mexico, North Carolina, Ohio, Pennsylvania, Texas,
8 Virginia and Washington.

9

10 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

11 1. The purpose of my testimony is to describe and sponsor Verizon's long-
12 run, forward-looking cost study. This study is based on a Florida-specific
13 version of Verizon's Integrated Cost Model (ICM-FL). ICM-FL is a long-
14 run incremental cost model that estimates the long-run, forward-looking
15 costs of provisioning unbundled network elements (UNEs) out of
16 Verizon's Florida network. My testimony also addresses the appropriate
17 assumptions and inputs to be used in the model (Issue 7), with the
18 exceptions of depreciation lives and the cost of capital, which are
19 addressed in the testimony of Verizon witnesses Sovereign and Vander
20 Weide, respectively.

21

22 **Q. WHAT STUDIES AND EXHIBITS ARE YOU SPONSORING?**

23 A. In addition to Verizon's long-run, forward-looking cost study, which has
24 been filed concurrently with my testimony, I am sponsoring the following
25 two exhibits:

- 1 (1) Exhibit DGT-1, "Main Components of ICM-FL's Modeled Network";
2 (2) Exhibit DGT-2, "ICM-FL's Modeling Process".

3

4 Included with the Company's cost study filing is a CD containing ICM-FL
5 and all of the files and input data needed to replicate the study results.
6 Copies of this CD are available to parties for review upon execution of an
7 appropriate protective agreement. A second CD, with the confidential
8 information redacted, has also been provided as part of the Company's
9 cost study filing.

10

11 **Q. HOW DOES ICM-FL DIFFER FROM EARLIER VERSIONS OF**
12 **VERIZON'S INTEGRATED COST MODEL (ICM)?**

13 A. ICM-FL represents a move towards even more state- and
14 company-specific estimates of the long-run costs of provisioning
15 telecommunications services in Verizon's Florida network. ICM-FL differs
16 from earlier versions of ICM in two major areas. The first difference is
17 found in ICM-FL's modeling of local loop costs. Earlier versions of ICM
18 modeled the number of Digital Loop Carrier (DLC) locations and their
19 attendant fiber feeder routes in order to meet a user-specified restriction
20 on copper loop length. Specifically, the length of the copper portion of an
21 end-user's loop was restricted to either 12 or 18 kilofeet. In ICM-FL, this
22 option is disabled and the modeled DLC locations are based on the
23 existing network in Verizon's Florida serving area. The modeled DLC
24 locations are inputs to the modeling process rather than outputs of it.

25

1

2 The second difference between ICM-FL and earlier versions of ICM is
3 found in the inputs provided to ICM's Transport Module. Previously, the
4 end-office assignments to the SONET rings were specified with minimal
5 regard for the assignments found in the existing network. While the
6 assignments continue to be specified outside of the model, on ICM-FL
7 they are now based on Verizon Florida's network configuration. In
8 particular, not every hub office on a ring is an access tandem. In Florida's
9 existing network, and in ICM-FL's modeled network, some SONET rings
10 are used to transport traffic between offices without passing through the
11 Tampa access tandem. Generally, a large office on these collector rings
12 serves as the hub.

13

14 These two changes move ICM-FL's modeled network substantially closer
15 to the network that actually exists in Verizon's Florida operations.
16 Nevertheless, ICM-FL retains many attributes of earlier versions of the
17 model. In particular, the material and placement costs continue to be
18 company- and state-specific. Likewise, the network modeled by ICM-FL
19 continues to be based on the existing wire center locations and on the
20 host/remote relationships found in Florida. Finally, ICM-FL continues to
21 reflect Verizon's engineering standards, and the technologies Verizon is
22 using now and going forward.

23

24 **Q. HOW IS THE REMAINDER OF YOUR TESTIMONY ORGANIZED?**

25 A. The remainder of my testimony is organized into three major sections.

1 First, I explain why the Commission should choose ICM-FL to estimate
2 the long-run, forward-looking costs of Verizon's Florida network. Second,
3 I present an overview of ICM-FL. In the final section of my testimony, I
4 summarize the major assumptions and inputs underlying ICM-FL.

5

6 **MODELING VERIZON'S LONG-RUN, FORWARD-LOOKING COSTS**

7

8 **Q. WHY SHOULD THE COMMISSION CHOOSE ICM-FL TO ESTIMATE**
9 **THE FORWARD-LOOKING COSTS OF VERIZON'S FLORIDA**
10 **NETWORK?**

11 A. There is one main reason. ICM-FL provides estimates of the
12 forward-looking costs of provisioning telecommunications services out of
13 the Company's own network in Florida, as opposed to the costs produced
14 by a proxy model based on assumptions and input values that are not
15 company-specific. ICM-FL estimates the forward-looking costs of
16 provisioning telecommunications services out of the Company's own
17 network by reflecting Verizon's engineering practices and operating
18 characteristics, and by relying on the Company's Florida costs for material
19 and labor. Additionally, ICM-FL possesses several characteristics that
20 will facilitate the Commission's determination of Verizon's forward-looking
21 costs in Florida.

22

23 **Q. WHY IS IT IMPORTANT THAT A COST MODEL REFLECT VERIZON'S**
24 **ENGINEERING PRACTICES AND OPERATING CHARACTERISTICS,**
25 **AND BE BASED ON VERIZON'S COSTS FOR MATERIAL AND**

1 **LABOR?**

2 A. Unless a cost model reflects Verizon's engineering practices and
3 operating characteristics, it cannot produce realistic estimates of
4 Verizon's forward-looking costs. As I explain below, ICM-FL reflects a
5 long run forward-looking loop network designed according to the
6 Company's engineering practices and guidelines, along with switches
7 using Verizon's forward-looking technology and engineered to the service
8 characteristics of Verizon's system. In particular, the switching costs
9 produced by ICM-FL are based on the host/remote relationships and
10 technology mix found in Verizon's network, and on the switch prices that
11 Verizon is able to obtain today and for the foreseeable future. In addition,
12 costs are based on input prices for material and labor that Verizon, as an
13 efficient buyer with a national presence, is able to obtain. The material
14 costs input to ICM-FL are based on Verizon's actual contracts with
15 vendors, and the labor costs are based on Verizon's experience of what
16 labor activities actually cost in Florida.

17

18 **Q. WHAT ARE THE FEATURES OF ICM-FL THAT WILL FACILITATE THE**
19 **COMMISSION'S DETERMINATION OF VERIZON'S FORWARD-**
20 **LOOKING COSTS IN FLORIDA?**

21 A. ICM-FL provides the advantages of testability, flexibility, complete
22 openness to inspection, and internal integration. ICM-FL allows the user
23 to easily see and vary inputs, and evaluate the impact on intermediate
24 and final output, thereby affording tremendous testing capability. Without
25 this capability, the user is left with gaps in knowledge about a model's

1 operation and performance. ICM-FL is flexible in that it can be used for
2 various purposes, such as the estimation of UNE costs and the
3 determination of costs for retail services. Another dimension of flexibility
4 that ICM-FL offers is that it is capable of easily accommodating a change
5 in the definition of a service. ICM-FL is completely open to inspection,
6 including the model code and all preprocessing functions. This attribute
7 allows a user to understand precisely how the model is operating. Finally,
8 ICM-FL is integrated, combining all components of Verizon's network into
9 one model that operates on a consistent set of inputs.

10

11 **Q. PLEASE EXPAND ON ICM-FL'S TESTING CAPABILITY.**

12 A. ICM-FL was developed with the premise that the more ways in which a
13 model can be tested, the easier it is for reviewers to gain confidence in it.

14 The six primary features that enable the user to test ICM-FL are:

15

16 (1) Sensitivity Analysis Capabilities - ICM-FL offers two avenues for
17 the user to conduct sensitivity analyses. First, a menu-driven "Run
18 Time Options" feature allows the user to change model
19 assumptions such as administrative fill, sharing percentages, pole
20 spacing, etc. Second, a table reader function allows the user to
21 view and revise all other model inputs, which include material
22 costs, plant mixes, rate of return, depreciation lives, and others.
23 The ability to change ICM-FL's inputs and assumptions enables
24 the user to easily test the sensitivity of its outputs to specific input
25 changes.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

(2) Intermediate Outputs - The ability to change inputs and observe the impact on final output provides the user with a solid tool for evaluating the operation of a cost model. ICM-FL expands dramatically upon this capability by offering the user a large set of intermediate outputs. These outputs are generated and saved to a series of output files that can be viewed via the table viewer. Intermediate outputs are available for items such as size, length, and type of facilities placed at the demand cluster level. (As explained below, a demand cluster is an area within the wire center that is served directly by the switch or by a DLC.) Investment results are available at the wire center level for items such as poles, conduit, aerial copper distribution cable, etc.

(3) Integrated Table Query Function - Much of the intermediate output produced by ICM-FL is offered to the user on a detailed basis. For example, the total amount of 25-pair buried copper distribution plant placed can be viewed at the cluster level. In some instances, the user may wish to view intermediate output on a slightly more aggregated basis. For this purpose, ICM-FL features a database query function as part of its table viewer. The user may define search parameters and query the desired intermediate output table to view a customized level of intermediate output detail.

1 (4) Database Export Function - ICM-FL offers the user the capability
2 to export database files and table viewer query results in a
3 comma-delimited format for use by an analytical software program
4 (e.g., a spreadsheet program) of the user's choice. The user may
5 view and export any ICM-FL database files (e.g., input tables, raw
6 input data, and intermediate output tables) to perform tests on
7 ICM-FL's performance as a whole and/or to evaluate the operation
8 of specific functions within the model. The Export Function makes
9 it possible to extract these outputs into such off-the-shelf tools as
10 Microsoft Access or Excel.

11

12 (5) Visual Interface Output - ICM-FL offers the user the ability to view
13 a graphical representation of the modeled network designed to
14 serve the demand in a particular wire center. The user can view,
15 by CLLI code, maps depicting items such as the distribution of
16 demand density, DLC placement, feeder network design, and
17 demand clustering results. This function can be used in
18 conjunction with sensitivity analyses to see how the network
19 placement may vary due to input and/or assumption changes.

20

21 (6) Numerical Output Integrated With Visual Interface -
22 Accompanying the Visual Interface is an option to see detailed
23 intermediate output results that correspond to the wire center
24 serving area map being viewed on the screen. For example, the
25 user may simply click on a particular demand cluster depicted on

1 the visual interface to examine details about the type and amount
2 of distribution plant placed by ICM-FL in that particular distribution
3 area (e.g., type of plant, size, length, number of units, etc.).
4

5 **Q. WHAT DO YOU MEAN WHEN YOU SAY THAT ICM-FL IS FLEXIBLE?**

6 A. ICM-FL produces both TSLRIC and TELRIC estimates, meaning it can be
7 used for the purposes of establishing UNE costs and to assist in retail
8 rate rebalancing. In addition, the Mapping/Report Module of ICM-FL
9 allows the user to define new elements or services by assembling the
10 desired type and number of basic network functions. Thus, ICM-FL can
11 respond to new requirements for element or service costs.

12

13 **Q. IS ICM-FL OPEN TO INSPECTION?**

14 A. Yes. All of ICM-FL's processes and inputs are well defined and
15 documented. The programming code of ICM-FL is readily available for
16 review. Output from the model, including intermediate output, can be
17 reviewed at nearly any level of detail desired, and all supporting
18 information is available for review. However, for obvious reasons, a
19 company's costs and customer or market information, including vendors'
20 proprietary information, must be maintained as confidential.
21 Consequently, Verizon makes all of this supporting information available
22 once the necessary confidentiality agreements and/or protective orders
23 have been executed. This information will allow thorough review so that
24 interested parties can confirm that the proposed inputs reflects Verizon's
25 source data.

1

2 **Q. WHAT ADVANTAGE DOES ICM-FL OFFER BY BEING INTEGRATED?**

3 A. ICM-FL is integrated in that it combines all of the components of Verizon's
4 network -- the loop, switching, transport and signaling -- into one model.
5 ICM-FL was developed from its inception in its present modular format.
6 This modular approach provides a consistency within the model with
7 respect to inputs, programming logic, and assumptions. This not only
8 makes the model easier to use but, more important, it makes the cost
9 studies internally consistent. Because a common set of inputs and
10 modeling assumptions is used, the results are consistent across the
11 various network components and uses for which ICM-FL is employed,
12 whether this is for a UNE proceeding, or rate rebalancing. ICM-FL can be
13 used to support regulatory proceedings dealing with both retail and
14 wholesale telecommunication services. The advantage is that this
15 enables this Commission to consistently identify costs for Verizon in both
16 UNE proceedings and in rate rebalancing proceedings.

17

18

OVERVIEW OF ICM-FL

19

20 **Q. WHAT IS THE PURPOSE OF ICM-FL?**

21 A. The purpose of ICM-FL is to calculate the total element long-run
22 incremental costs (TELRICs) of individual UNEs and the total service
23 long-run incremental costs (TSLRICs) of retail services provisioned out of
24 Verizon's Florida network. As explained below, ICM-FL does this by
25 designing the network all at once, using currently available, forward-

1 looking technology and the prices for labor, material and equipment that
2 Verizon is actually able to obtain. The network is modeled so that it is
3 capable of serving one hundred percent of current demand, and its
4 components include all the network elements Verizon is required to
5 unbundle (e.g., loops, switches, transport). Exhibit DGT-1 provides a
6 diagram illustrating the main components of the modeled network.

7

8 **Q. PLEASE DESCRIBE ICM-FL.**

9 A. ICM-FL is comprised of six modules: Loop, Switch, Interoffice Transport,
10 Signaling System 7 (SS7), Expense, and Mapping/Reporting. These six
11 modules design and cost the forward-looking network as if it is built all at
12 once using all new plant and technology. The designed network reflects
13 the economies of scale of all services across Verizon's entire Florida
14 network. ICM-FL can be used for both retail services, such as residence
15 and business services, and for wholesale services such as UNEs and
16 switched and special access.

17

18 ICM-FL's overall modeling process is depicted in Exhibit DGT-2. This
19 diagram shows the relationships between the supporting documentation
20 and inputs to ICM-FL, and between the ICM-FL outputs and the rest of
21 Company's filing. An Excel spreadsheet version of this exhibit, named
22 ICM-FL_Flow.XLS, is contained on the ICM-FL CD. The other tabs in this
23 spreadsheet list the ICM-FL files shown in each grouping in Exhibit DGT-
24 2. As shown in the diagram, the modeling process begins with inputs
25 dealing with material and placement costs and other engineering

1 assumptions that are used by the first five of ICM-FL's modules to model
2 a forward-looking network and develop investments and expenses for the
3 network components. The Mapping/Report Module is then used to
4 combine the network component investments and costs into basic
5 network functions (BNFs), UNEs, and services. All of the modules are
6 consistent, and utilize the same set of inputs. If, for example, inputs
7 related to cable prices are changed, then all six modules of ICM-FL will
8 be updated when the model is run.

9

10 **Q. HOW DOES ICM-FL CALCULATE THE TELRIC OF A UNE?**

11 A. The first four ICM-FL modules identify the forward-looking investments
12 associated with the various network elements, and the Expense Module
13 calculates the factors needed to convert these investments into monthly
14 recurring costs. These monthly recurring costs fall into two broad
15 categories, capital costs and operating expenses. The capital costs
16 include: (1) both a return of and a return on the investment; (2) property
17 taxes associated with the investment; and (3) income taxes associated
18 with the return component of capital costs. The operating expenses
19 consist of the costs of maintaining and operating the network, including
20 the costs of general support assets such as motor vehicles and general
21 purpose computers. Also included are the expenses of any marketing,
22 billing and collection activities associated with a given UNE. The
23 Mapping/Report Module calculates the capital costs and operating
24 expenses, using the factors produced by the Expense Module and the
25 investments identified by the other four modules. The Mapping/Report

1 Module also maps the costs of the network components into UNEs, and
2 produces reports showing the recurring costs of each UNE.

3

4 For example, the investments associated with an unbundled loop are
5 modeled by the Loop Module and include both (1) the material costs of
6 loop facilities, such as the feeder cable, distribution cable, and drop wire;
7 and (2) the cost of installing these facilities, such as trenching and labor
8 costs. After the Mapping/Report Module calculates the capital costs and
9 the operating expenses of each network component and maps these
10 recurring costs to UNEs, it reports these costs in seven categories. Here
11 is an illustrative example of one of the ICM-FL's UNE Reports for a
12 two-wire loop:

13

14	<u>Network</u>		<u>Deprec.</u>	<u>Composite</u>	<u>Property</u>	<u>Maint. &</u>		<u>B/C &</u>	
	<u>Element</u>	<u>Investment</u>	<u>& Return</u>	<u>Inc. Tax</u>	<u>Tax</u>	<u>Support</u>	<u>Marketing</u>	<u>Directory</u>	<u>TELRIC</u>
15	2-wire	940.95	148.02	38.69	9.44	65.08	6.90	7.16	22.94

16

17 **Q. PLEASE EXPLAIN THE COSTS SHOWN IN EACH COLUMN.**

18 A. The Investment column shows the total investment associated with the
19 two-wire loop, which includes the material cost of the loop facilities, as
20 well as the cost of installing the facilities. In the above example, the total
21 investment cost of the loop equals \$940.95.

22

23 The Depreciation and Return column shows the annual capital charge
24 necessary to recover the total loop investment. This charge includes both
25 a return of the total investment (the annual depreciation cost) and a return

1 on the total investment (the rate of return). As illustrated in our example,
2 if the owners of the network receive \$148.02 (after taxes and other
3 operating expenses) each year over the estimated life of the loop, they
4 will recover the total long-run investment cost of the loop -- \$940.95 --
5 plus a reasonable return. The Depreciation and Return charge will, of
6 course, vary depending on the depreciation lives and cost of capital
7 inputs that are used in the model. Longer depreciation lives or a lower
8 cost of capital will produce a lower annual charge associated with the
9 loop investment, and vice versa.

10

11 The Composite Income Tax and Property Tax columns reflect the Florida-
12 specific annual state and federal income taxes and the property taxes
13 associated with the loop. The composite income tax reflects both state
14 and federal taxes, and its calculation incorporates statutory state and
15 federal income tax rates, depreciation rates, the weighted average cost of
16 capital, capital structure and cost of debt. The formula used to calculate
17 the composite income tax also accounts for differences that may exist
18 between book and tax depreciation methods, and is designed to reflect
19 any tax benefits available under the IRS Modified Accelerated Capital
20 Recovery System (MACRS) that result from such differences. Within
21 ICM-FL, a separate factor input is used to calculate the property taxes
22 associated with the modeled investments. This input factor is calculated
23 by taking the ratio of current annual property tax expense to the current
24 gross taxable plant balance.

25

1 The Maintenance and Support column reflects the annual maintenance
 2 expenses, such as the costs of maintaining and repairing poles, conduits,
 3 and other outside plant required for loops. Additionally, this column
 4 reflects the costs associated general support assets unless the user has
 5 opted to exclude them. The next two columns show the annual operating
 6 expenses associated with marketing activities, and billing and collection.
 7 All of these capital costs and operating expenses are calculated using
 8 ICM-FL's Expense Module.

9
 10 The last column shows the monthly TELRIC of the loop, which is simply
 11 the sum of all the annual costs divided by 12:

12	Depreciation and Return	\$148.02
13	Composite Income Tax	38.69
14	Property Tax	9.44
15	Maintenance and Support	65.08
16	Marketing	6.90
17	B&C and Directory	<u>7.16</u>
18	Total	\$275.29 / 12 =
19		\$22.94

20 **Q. BRIEFLY DESCRIBE THE SIX MODULES OF ICM-FL.**

21 A. ICM-FL's Loop Module estimates the investments needed to construct
 22 the loop -- that portion of the local exchange telephone network that
 23 extends from the Main Distribution Frame in the wire center to the
 24 Network Interface Device at the end user's location. These investments
 25 include items such as telephone poles, manholes, copper and fiber optic

1 cables, and conduit. ICM-FL builds the loop from existing wire center
2 locations to customer locations determined through the use of detailed
3 census information, actual line counts, tariffed exchange boundaries, and
4 road length data. The line counts used in this filing of ICM-FL correspond
5 to year-end 2000.

6
7 The Switch Module calculates the investment needed to provide the
8 circuit connections for completing telephone calls. The switch module
9 designs a network based on Verizon's existing wire center locations,
10 host/remote relationships, and the digital switch types that Verizon
11 deploys in its network. Costs are based on the current prices Verizon
12 pays for initial switch placements and expansions.

13
14 The Interoffice Transport Module designs the facilities needed to carry
15 traffic among Verizon offices and between Verizon's network and the rest
16 of the public switched network. These facilities consist of specialized
17 transmission equipment within wire centers and outside plant facilities
18 that carry communication signals between hosts, remotes, and tandem
19 offices. ICM-FL models the investments associated with these facilities
20 using the most efficient fiber optic equipment and technologies.

21
22 The SS7 Module calculates the investments needed for a stand-alone
23 signaling network. This signaling network, via connections at end office
24 and tandem switches, governs the operation of the switched telephone
25 network by setting up calls and ensuring efficient utilization of facilities.

1

2 The output of the four modules described above represents the
3 investment needed to build a modern, efficient telephone network. The
4 Expense Module determines the factors and ratios used to calculate the
5 costs of operating this network. Nonrecurring costs of establishing or
6 terminating service and common costs are not included in the
7 development of expenses. In addition, the Expense Module calculates
8 the capital cost ratios (depreciation, return on investment, and taxes)
9 associated with the network investments.

10

11 The Mapping/Report Module applies the factors and ratios developed in
12 the Expense Module to the investments generated by the other four
13 modules. This module also aggregates the costs of Basic Network
14 Functions (BNFs - e.g., network access channels, line terminations, call
15 setup and minutes of use) to TSLRICs of services and TELRICs of
16 unbundled network elements and develops detailed output reports. BNF
17 reports are also generated, which include a cost for every network
18 function. Output reports can be aggregated at the wire center level,
19 groups of wire centers, or at statewide weighted average totals.

20

21 Each of the six modules of ICM-FL is described more fully in the ICM-FL
22 Model Methodology contained on the ICM-FL CD.

23

24 **Q. CAN ICM-FL CALCULATE COSTS ON A DEAVERAGED BASIS?**

25 A. Yes, ICM-FL calculates and reports costs at the wire center level which

1 can be extracted to an external analysis tool, such as a spreadsheet
2 program, and combined into any combination the user believes is correct.
3 ICM-FL also aggregates and reports the wire center costs as a statewide
4 average. These reports are in the same format illustrated above.

5

6

UNDERLYING ASSUMPTIONS AND INPUTS

7

8 **Q. WHAT ARE THE MAJOR ASSUMPTIONS UNDERLYING ICM-FL?**

9 A. The major assumptions underlying ICM-FL are that:

- 10 (1) the network is modeled as if it is built all at once, using all
11 new plant and technology;
- 12 (2) customer locations below the wire center level can be
13 approximated by the amount of road feet in a relatively
14 small area;
- 15 (3) the study is based on forward-looking capital costs;
- 16 (4) the study reflects structure mix and sharing parameters
17 based on Verizon's actual operating experience;
- 18 (5) the costs are based on the input prices for material,
19 equipment and labor that Verizon expects to pay;
- 20 (6) the study sizes cable based on Verizon's engineering
21 guidelines;
- 22 (7) the costs exclude common costs and the nonrecurring
23 costs of initiating and terminating service.

24

25 **Q. DOES THE ASSUMPTION THAT THE NETWORK IS BUILT ALL AT**

1 **ONCE WITH ALL NEW PLANT AND TECHNOLOGY REFLECT**
2 **VERIZON'S EXISTING NETWORK OR HOW NETWORKS ARE BUILT**
3 **IN THE REAL WORLD?**

4 A. No. Obviously, Verizon's network and any real-world network evolve
5 through time and reflect a mix of technologies. Neither Verizon nor any
6 other business immediately replaces its plant or technology whenever a
7 new product or technology enters the market. For example, American
8 Airlines does not retire its fleet and replace it whenever a new plane is
9 introduced. Likewise, accounting firms do not throw away all their
10 desktop computers every six months just because a more efficient
11 computer becomes available. Additionally, ICM-FL builds the network to
12 serve one hundred percent of the market; this implies that no other
13 company will install facilities, which is contrary to fact. Verizon believes
14 that the results of such a model have meaning, but that they only serve as
15 a lower bound on the forward-looking incremental costs of provisioning
16 UNEs to new entrants.

17
18 **Q. WHY SHOULD THE RESULTS OF A COST MODEL THAT ASSUMES**
19 **THE NETWORK IS BUILT ALL AT ONCE USING ALL NEW PLANT**
20 **AND TECHNOLOGY BE VIEWED AS A LOWER BOUND OF THE**
21 **FORWARD-LOOKING INCREMENTAL COSTS OF PROVISIONING**
22 **UNES?**

23 A. There are a number of reasons. First, such a model assumes economies
24 of scope and scale that do not exist in the real world. For example,
25 suppose that along a particular route, ICM-FL places a 400-pair cable. In

1 the real network, the required capacity may be provisioned with a 300-
2 pair cable, followed by a 100-pair cable, because of the way that demand
3 is realized through time. Comparing the modeled network with the real-
4 world network leads to several other examples:

5

6 (1) in the modeled network, pole lines are assumed to run down only
7 one side of the street, whereas in the real network clearance
8 considerations may require poles on both sides;

9

10 (2) in the modeled network, one pedestal may be provisioned for
11 every four drops, when in the real network some pedestals will
12 serve fewer drops simply because there isn't always an even
13 number of customer locations on a street;

14

15 (3) in the modeled network, distribution plant may be built only to
16 serve existing customers, whereas in the real network plant is built
17 to serve both vacant and planned structures.

18

19 Second, the assumptions underlying many long-run economic cost
20 models do not reflect the constraints that an incumbent LEC will face over
21 the next few years. In particular, long-run economic cost models do not
22 account for the costs of transitioning the existing network to the network
23 contemplated by the model. For example, in Verizon's network, many
24 end users are served by integrated pair-gain devices, via a trunk-side
25 connection to the switch, because this is the most economical way of

1 providing service to these end users. If such an end user decides to
2 leave Verizon in favor of a CLEC, and if the CLEC only orders an
3 unbundled loop in order to provide service to that end user, then Verizon
4 must terminate that end user's loop at the mainframe in order to hand it
5 off to the CLEC. A cost model that assumes all new plant and technology
6 does not capture these transition costs.

7

8 Because such a model assumes economies of scope and scale that will
9 not be realized, and because many real-world constraints are ignored, the
10 model results will underestimate the long-run, forward-looking costs of
11 provisioning UNEs. Hence, the long-run costs produced by such a model
12 are a lower bound.

13

14 **Q. PLEASE EXPLAIN HOW ICM-FL MODELS CUSTOMER LOCATIONS**
15 **USING ROAD FEET DATA.**

16 A. The basic unit of analysis in the Loop Module is the Demand Unit, which
17 is a grid that is 1/200th by 1/200th of a degree in size. For Tampa, this
18 equates to 1,823 feet by 1,617 feet, or about 0.11 square miles. Utilizing
19 line count estimates by census block from PNR Associates, Stopwatch
20 Maps assigns customer lines to each Demand Unit on the basis of each
21 grid's share of road feet in the wire center. The Demand Units are
22 assigned to each wire center based on Verizon's tariffed exchange
23 boundaries and the resulting totals for each wire center are trued up to
24 Verizon's actual line counts by wire center. The road feet measure in
25 ICM-FL is taken from the US Census Bureau's TIGER files, and

1 corresponds to the types of roads along which residential or business
2 development would normally occur, and from which customers would
3 have access to their premises. The measure excludes interstate
4 highways, limited access roads, bridges, tunnels, access ramps, alleys,
5 driveways and motorcycle trails. The sum of the lines assigned to the
6 individual Demand Units in a wire center equals the total actual line count
7 for the wire center. ICM-FL uses this same road feet measure to
8 constrain the structure length placed within a wire center.

9
10 **Q. HOW DOES ICM-FL REFLECT THE FORWARD-LOOKING**
11 **TECHNOLOGY MIX THAT VERIZON EXPECTS TO EMPLOY IN ITS**
12 **NETWORK?**

13 A. ICM-FL assumes that the existing wire center locations and host/remote
14 relationships remain unchanged. ICM-FL models switching costs based
15 on the switches that it purchases from its three primary vendors - Lucent's
16 5ESS, Nortel's DMS-10 and DMS-100, and AGCS's GTD-5. Besides
17 assuming the host/remote relationships are unchanged, ICM-FL models
18 the host and remotes in a consistent fashion - that is, if the host is a DMS-
19 100, then any remote switches are DMS-100 remote units. Additionally,
20 the DLCs used by ICM-FL reflect the line sizes and vendor choices
21 actually used by Verizon in making additions to its real-world network.
22 ICM-FL's transport network is based on existing tandem locations, with
23 offices clustered together on SONET rings based on their distance from
24 the tandems. In instances where only two nodes are involved, such as a
25 host/remote link or tandem serving a single Verizon switch, ICM-FL

1 involved, such as a host/remote link or tandem serving a single Verizon
2 switch, ICM-FL models a point-to-point connection. The SS7 network
3 modeled by ICM-FL is based on the actual locations of the Service
4 Control Points and Signal Transfer Points within Verizon's nationwide
5 SS7 network.

6

7 **Q. WHY IS IT APPROPRIATE FOR VERIZON'S COST STUDIES TO BE**
8 **BASED ON FORWARD-LOOKING CAPITAL COSTS?**

9 A. Capital costs are the costs associated with the capital used by the firm.
10 These costs include both a return on and a return of the invested capital.
11 The return on component of capital costs is called the cost of capital or
12 the cost of money. The providers of Verizon's capital do so on the basis
13 of their required expected, or ex ante, rate of return. This required rate of
14 return is largely determined by the risk associated with investing in a local
15 telecommunications carrier. This risk has increased because of several
16 factors: the prospect of increased competition and the attendant loss of
17 market share; the uncertainty surrounding the prices to be charged for
18 resale services and for unbundled network elements; the magnitude of
19 implementation costs and the question of how or whether they will be
20 recovered; the loss of geographical diversification of regulatory risk due to
21 the simultaneity of arbitration proceedings among the states; and the
22 possibility that prudently made historical investments will not be
23 recoverable. Unless Verizon's TELRIC estimates are based on a risk-
24 adjusted, forward-looking cost of capital, they will not reflect the costs
25 Verizon expects to incur. Verizon has used a cost of capital of 12.95

1 of Verizon witness Vander Weide.

2

3 The return of component of capital costs is called depreciation. This
4 component reflects the using up of the service potential of an asset. It
5 accounts for the change in the market value of an asset due not only to its
6 utilization in providing a service, but to other factors as well. For
7 example, the loss in the market value of a machine may be due to wear
8 and tear resulting from the provision of the service or element, or it may
9 simply be due to obsolescence resulting from changing demand
10 conditions or technology. While obsolescence may not physically destroy
11 an asset, it nonetheless reduces its economic or market value.
12 Depreciation lives that account for such a loss in the value of an asset are
13 called economic lives. Use of longer lives, or lower rates, will understate
14 the true economic cost of the service under study. Therefore, economic
15 depreciation more accurately reflects the cost of providing an unbundled
16 network element. Because Verizon's TELRIC estimates are based on the
17 economic lives of the underlying assets, they reflect the costs Verizon
18 expects to incur. Verizon witness Sovereign explains the economic lives
19 used in Verizon's TELRIC studies in his testimony.

20

21 **Q. WHY IS IT APPROPRIATE FOR VERIZON'S COST STUDIES TO**
22 **REFLECT STRUCTURE MIX AND SHARING PARAMETERS BASED**
23 **ON VERIZON'S ACTUAL OPERATING ENVIRONMENT?**

24 **A.** Unless these parameters are based on Verizon's actual operating
25 environment, then the resulting cost estimates will not reflect the forward-

1 looking costs Verizon expects to incur. With respect to structure sharing
2 in particular, parties in other proceedings have attempted to justify levels
3 of sharing that substantially exceed actual experience based on the
4 conclusory statement that opportunities for sharing will be greater in the
5 future. Such proposals conveniently overlook the fact that Verizon's
6 network is in place today. They assume that Verizon (or other utilities)
7 would have the foresight to install poles and conduit systems that were
8 large enough to accommodate these greatly expanded levels of sharing.
9 With respect to buried cable, these parties apparently believe that Verizon
10 will dig up its existing cable in order to immediately rebury it in a shared
11 trench. Even if one takes the position that it is the costs of some
12 hypothetical new entrant that is going to rebuild the entire network that
13 should be modeled, greatly increased levels of sharing still cannot be
14 supported. Even under this hypothesis, the required coincidence of
15 wants in space and time among the sharing utilities must be assumed as
16 well. However, there is no hypothetical new entrant that will completely
17 rebuild the electric power and cable TV networks in Verizon's serving
18 areas. Like Verizon, their networks are already in place along with
19 sharing arrangements that made sense at the time. Indeed, in FPSC
20 Order No. PSC-99-0068-FOF-TP, the Commission found the LECs'
21 sharing percentages to be reasonable surrogates for an efficient level of
22 sharing and also rejected sharing inputs that relied on the assumption
23 that power and cable companies would rebuild their networks. (Order at
24 pp. 125-126).

25

1 Q. WHY IS IT APPROPRIATE FOR VERIZON'S COST STUDIES TO BE
2 BASED ON THE INPUT PRICES FOR MATERIAL, EQUIPMENT AND
3 LABOR THAT VERIZON EXPECTS TO PAY?

4 A. It is appropriate because, unless the input prices correspond to what
5 Verizon expects to pay, there is no reasonable expectation that the
6 resulting cost estimates will reflect the costs Verizon expects to incur in
7 provisioning telecommunication services and UNEs. In particular, the
8 labor costs must reflect the wage rates Verizon pays in Florida, and any
9 sales taxes or shipping costs included in the costs of material and
10 equipment must reflect whatever Verizon pays. Also, the discount factor
11 used to estimate switching costs must reflect a blend of that realized for
12 modernization purchases and for growth purchases.

13

14 Q. WHAT IS THE SOURCE OF ICM-FL'S INPUTS FOR MATERIAL,
15 EQUIPMENT AND LABOR?

16 A. The material prices used in ICM-FL reflect Verizon's current experience.
17 Verizon purchases materials and equipment on a nationwide basis to
18 capture the economies of scale associated with buying in quantity. The
19 material prices for switches are based on Verizon's contracts with switch
20 vendors, and include loadings for vendor and Verizon engineering and
21 installation costs, supply expense, and costs of acceptance testing.
22 Additionally, loading factors are applied to the material costs to reflect the
23 cost of power and test equipment. The material prices are used as inputs
24 to SCIS (Switching Cost Information System), which is used to produce
25 the required investments for ports, call origination and termination, usage

1 and switch features. SCIS is a product of Telcordia Technologies and is
2 used to assign the costs of switch components on the basis of how the
3 component is engineered. ICM-FL uses the output from SCIS to
4 determine the costs of the Nortel and Lucent switches. Another program,
5 CostMod, is used to determine the costs of the GTD-5. Both of these
6 programs base the costs on the usage characteristics of each switch in
7 Verizon's Florida network. The inputs for the switching module can be
8 found on the ICM-FL CD in the FLSWINVW.DB table.

9
10 Material prices for such items as poles, manholes, fiber and copper
11 cables, drop wires, NIDs, DLCs, terminals and pedestals are taken from
12 GTE Advanced Material System (GTEAMS). GTEAMS is an information
13 management system used by Verizon in the normal course of business to
14 perform planning, inventory accounting, and material purchasing
15 management functions. The inputs for material costs in ICM-FL include
16 loadings for freight, sales tax, engineering, minor materials and supply
17 expense. Placement costs for these items are based on vendor contracts
18 specific to the state of Florida. The material and placement cost inputs
19 can be found on the ICM-FL CD in the FLMATL.DB and FLLABR.DB
20 tables, respectively.

21

22 **Q. HOW DOES ICM-FL SIZE CABLE CONSISTENT WITH VERIZON'S**
23 **ENGINEERING GUIDELINES?**

24 A. ICM-FL sizes feeder and distribution plant based on the ratio of installed
25 to working lines. For feeder, this ratio is based on the ratio of forecasted

1 lines at the midpoint of a four-year planning horizon to the current number
2 of lines in the network, and reflects the engineering practice of designing
3 feeder plant with the expectation that it will require reinforcement. Unlike
4 feeder plant, distribution plant is not designed with the expectation that it
5 will require reinforcement, and it is instead built to serve ultimate demand.
6 For distribution, the ratio of installed to working lines is based on an
7 assumption of 2.37 lines per lot. Within the ICM-FL documentation, these
8 ratios are also referred to as the engineering factors for feeder and
9 distribution, respectively. The ratios are user-adjustable inputs and the
10 details of their calculation are found on the ICM-FL CD. These values are
11 input under the Outside Plant tab of ICM-FL's Runtime Options user
12 interface.

13

14 **Q. WHY IS IT APPROPRIATE FOR VERIZON'S TELRIC ESTIMATES TO**
15 **EXCLUDE COMMON COSTS AND THE NONRECURRING COSTS OF**
16 **ESTABLISHING AND TERMINATING SERVICE?**

17 A. TELRICs, by definition, represent the costs that can be directly assigned
18 to an individual element. By comparison, common costs are those costs
19 that are necessary for the provisioning of elements and for the operation
20 of the company as a whole, but that cannot be directly assigned to
21 specific elements. The identification of Verizon's common costs is an
22 integral part of the development of the operating expenses modeled by
23 ICM-FL. ICM-FL's operating expenses are based on a combination of
24 Activity Based Cost (ABC) factors and expense to investment factors
25 (E/I). Activity Based Costs are developed from the study of work activities

1 related to specific BNFs, UNEs or services. The E/I factors are developed
2 by mapping 2000 ARMIS data at the work center/FCC account level detail
3 into cost pools. One of these cost pools, the common cost pool,
4 identifies costs that cannot be directly attributed to specific elements or
5 groups of elements. In addition, billing and collection costs not reflected
6 elsewhere, and line-of-business administrative and information
7 management costs, are identified as common costs. The costs so
8 identified are excluded from the operating expenses modeled by ICM-FL.
9 Similarly, expenses associated with nonrecurring activities are not
10 included in ICM-FL's modeled operating expenses. The development of
11 Verizon's nonrecurring costs is explained in the testimony of Verizon
12 witness Larry Richter.

13

14 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

15 **A.** Yes, it does.

16

17

18

19

20

21

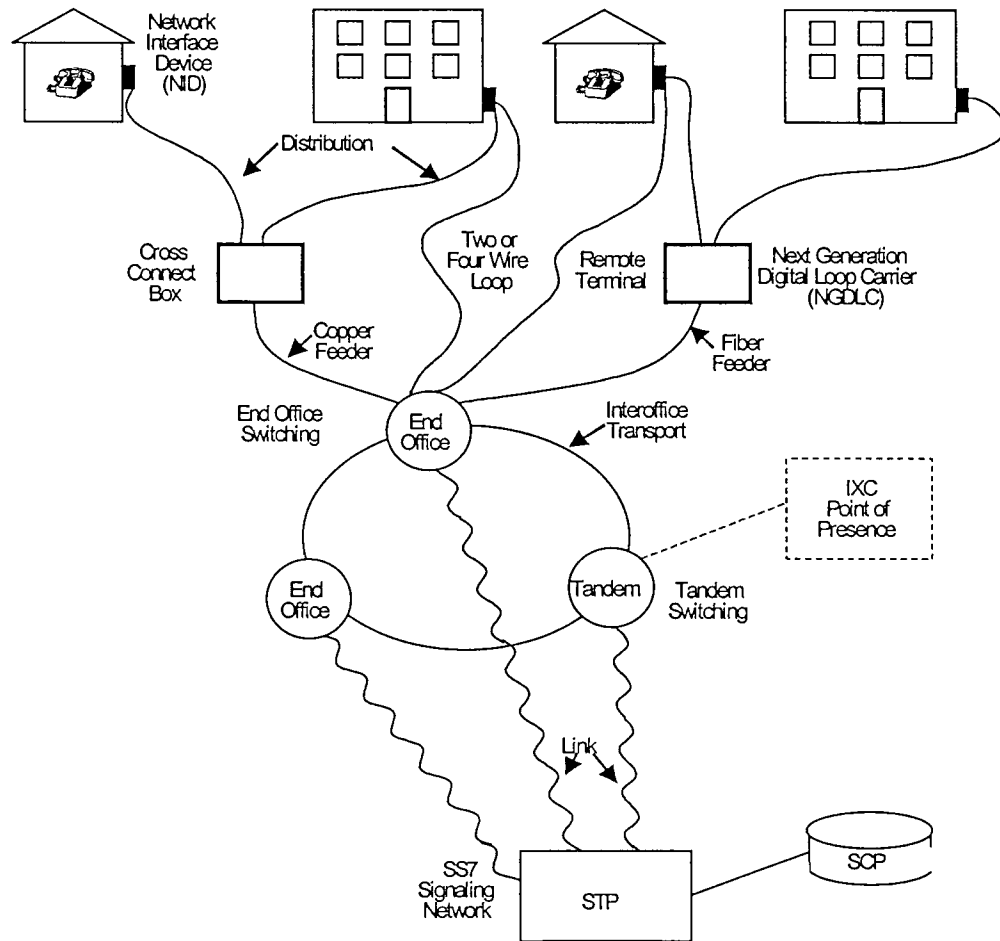
22

23

24

25

MAIN COMPONENTS OF ICM's MODELED NETWORK



ICM-FL's Modeling Process

Supporting Documentation

Program Inputs

ICM-FL Modules

