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September 25, 2003

HAND DELIVERED

Ms. Blanca S. Bayo, Director
Division of Commission Clerk
and Administrative Services
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, Florida 32399-0850

Re: Fuel and Purchased Power Cost Recovery Clause with Generating Performance
Incentive Factor; FPSC Docket No. 030001-EI

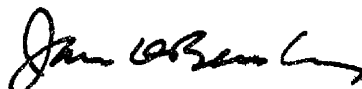
Dear Ms. Bayo:

Enclosed for filing in the above docket are the original and ten (10) copies of Tampa
Electric Company's Motion for Leave to File Supplemental Direct Testimony and Exhibit.

Please acknowledge receipt and filing of the above by stamping the duplicate copy of this
letter and returning same to this writer.

Thank you for your assistance in connection with this matter.

Sincerely,


James D. Beasley

JDB/pp
Enclosure

cc: All Parties of Record (w/enc.)

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FPSC-COMMISSION CLERK

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Fuel and Purchased Power Cost Recovery)
Clause with Generating Performance Incentive) DOCKET NO. 030001-EI
Factor.) FILED: September 25, 2003
_____)

**TAMPA ELECTRIC COMPANY'S MOTION FOR
LEAVE TO FILE SUPPLEMENTAL DIRECT TESTIMONY AND EXHIBIT**

Tampa Electric Company ("Tampa Electric" or "the company"), pursuant to Rule 28-106.204, Florida Administrative Code, hereby moves the Commission for leave to file the attached supplemental direct testimony and exhibit of Tampa Electric witnesses Brent Dibner and the supplemental direct testimony of Tampa Electric witness Joann T. Wehle and, as grounds therefor, says:

1. The due date for the utilities' projection filing testimony and exhibits for 2004 was September 12, 2003. Consistent with that schedule Tampa Electric filed and served 2004 projection testimony and exhibits of six witnesses, including the prepared direct testimony of Brent Dibner and the prepared direct testimony and exhibit of Joann T. Wehle. The projection testimony and exhibits of the various Tampa Electric witnesses addressed all generic fuel adjustment issues relating to Tampa Electric and all of the Tampa Electric company specific issues set forth in Staff's Preliminary List of Issues dated July 31, 2003. Those issues included such matters as whether Tampa Electric's June 27, 2003 Request for Proposals for coal transportation was reasonable for cost recovery purposes.

2. In his September 12 prepared direct testimony Mr. Dibner addressed at length the state of the waterborne transportation markets and the adequacy and reasonableness of the bid solicitation Tampa Electric issued on June 27, 2003. The witness described his assistance to

Tampa Electric in the preparation and issuance of the RFP. He also described the bid evaluation methodology that would be used and stated that at the conclusion of that evaluation process he would offer supplemental direct testimony and an exhibit describing in detail the results of his analysis and his recommendations based on those results.

3. The 2004 projection testimony and exhibit of Joann T. Wehle, filed September 12, 2003, likewise addressed the RFP process and witness Dibner's assistance in developing and implementing that process. Witness Wehle's September 12, 2003 testimony similarly stated her intent to file supplemental direct testimony describing details of the bid evaluations, the methodologies used for market assessment and the results of the evaluation process.

4. In its September 12, 2003 projection filing for calendar year 2004 Tampa Electric advised all parties that it anticipated being able to file the supplement prepared direct testimony of witnesses Dibner and Wehle on or before September 25, 2003. Tampa Electric has been able to accomplish that goal and submits herewith for filing the supplemental prepared direct testimonies of Mr. Dibner and Ms. Wehle and Mr. Dibner's supplemental exhibit.

5. The enclosed supplemental testimonies and Mr. Dibner's supplemental exhibit, together with the prepared direct testimony and exhibits filed on behalf of Tampa Electric's witnesses on September 12, 2003, provide a complete review and analysis of Tampa Electric's RFP process and of the result and recommended course of action derived from that RFP process. The attached supplemental testimonies and exhibit will provide useful information to the Commission and the parties in addressing and resolving all issues relating to the reasonableness of Tampa Electric's coal transportation costs for 2004 and the reasonableness of the methodology used by Tampa Electric in soliciting and evaluating responses to its RFP.

6. The company's proposed filing of supplemental direct testimony of witnesses Dibner and Wehle and witness Dibner's supplemental exhibit is not unlike the filing of corrected or revised testimony updating earlier testimony with information that was not known or available when a witness's testimony was originally submitted. The filing of corrected or revised testimony has been routinely allowed to avoid resolving issues based on erroneous or incomplete data.

7. Attached hereto as Exhibit "A" are redacted versions of supplemental direct testimonies of witnesses Dibner and Wehle and the supplemental exhibit of witness Dibner. Mr. Dibner's supplemental exhibit consists of his report to Tampa Electric entitled "Assessment of Market Transportation Rates and Costs for Tampa Electric Domestic Marine Coal Delivery." Given the fact that this entire report reflects the copyrighted professional work product, methodologies and other intellectual property of Mr. Dibner's business, along with detailed cost information that is highly proprietary from Tampa Electric's perspective, the enclosed redacted version of Mr. Dibner's report is submitted in abbreviated format, including the cover page and a single page listing the pages that are redacted. All of the reasons for confidential protection of this report will be submitted in detail in Tampa Electric's detailed justification that will be filed within 21 days of the filing of this notice of intent. Single copies of the unredacted versions of the testimonies of Mr. Dibner and Ms. Wehle and of Mr. Dibner's supplemental exhibit are being filed with the Commission this date on a confidential basis along with a notice of intent to seek confidential classification of confidential information contained in such testimonies and exhibit.

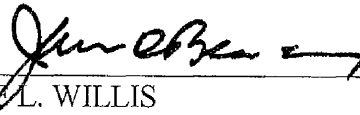
8. The undersigned counsel for Tampa Electric has consulted with representatives of the Office of Public Counsel, Florida Industrial Power Users Group and the Commission Staff

regarding this motion and is authorized to state that OPC does not oppose this motion, FIPUG opposes this motion and the Commission's Staff takes no position on this motion.

WHEREFORE, Tampa Electric Company respectfully requests that the Commission receive and consider the enclosed supplemental direct testimonies of Tampa Electric witnesses Dibner and Wehle and witness Dibner's supplemental exhibit.

DATED this 25th day of September 2003.

Respectfully submitted,



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ATTORNEYS FOR TAMPA ELECTRIC COMPANY

CERTIFICATE OF SERVICE

I HEREBY CERTIFY that a true and correct copy of the foregoing Motion for Leave to File Supplemental Testimony, filed on behalf of Tampa Electric Company, has been furnished by U. S. Mail or hand delivery (*) on this 25th day of September 2003 to the following:

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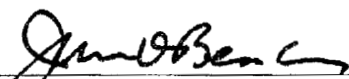
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ATTORNEY



BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 030001-EI
IN RE: FUEL & PURCHASED POWER COST RECOVERY
AND
CAPACITY COST RECOVERY

PROJECTIONS
JANUARY 2004 THROUGH DECEMBER 2004

SUPPLEMENTAL TESTIMONY
OF
BRENT DIBNER
ON BEHALF OF
TAMPA ELECTRIC COMPANY
REDACTED VERSION

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **PREPARED DIRECT TESTIMONY**

3 **OF**

4 **BRENT DIBNER**

5 **ON BEHALF OF**

6 **TAMPA ELECTRIC COMPANY**

7
8 **Q.** Please state your name and business address.

9
10 **A.** My name is Brent Dibner. My business address is Dibner
11 Maritime Associates, LLC, 151 Laurel Road, Chestnut Hill,
12 Massachusetts 02467.

13
14 **Q.** By whom are you employed and in what capacity?

15
16 **A.** I am President of Dibner Maritime Associates, LLC,
17 ("DMA") a firm that I founded in 2002. I am responsible
18 for directing DMA as it provides management consulting
19 services to the maritime industry.

20
21 **Q.** Are you the same Brent Dibner who submitted direct
22 testimony in this proceeding?

23
24 **A.** Yes, I am. I filed my direct testimony in this docket on
25 September 12, 2003.

- 1 Q. What is the purpose of your supplemental testimony?
2
- 3 A. The purpose of my testimony is to provide updated
4 descriptions of my analyses and evaluations of the
5 waterborne transportation bid responses received by Tampa
6 Electric. My testimony also presents my findings, the
7 market rates for each segment and recommendations to
8 Tampa Electric as to how to fulfill its needs for
9 waterborne transportation services.
10
- 11 Q. Have you prepared an exhibit in support of your
12 supplemental testimony?
13
- 14 A. Yes, Exhibit No. ____ (BD-1) is a copy of my report to
15 Tampa Electric, which is entitled, "Assessment of Market
16 Transportation Rates and Costs for Tampa Electric
17 Domestic Marine Coal Delivery." The report includes
18 descriptions of the bid evaluations and my market models
19 along with my final recommendations to Tampa Electric.
20
- 21 Q. Please describe the bids that Tampa Electric received in
22 response to its request for proposals for waterborne coal
23 transportation services ("RFP")?
24
- 25 A. Tampa Electric received four bids--two bids for rail

1 transportation and two bids for waterborne transportation
2 services. The testimony of Tampa Electric witness J. T.
3 Wehle addresses the two rail transportation bids, while
4 my testimony addresses the two waterborne transportation
5 bids. Of the two waterborne transportation bids, one is
6 for inland river transportation and the other is for
7 terminal services. Neither bid proposed to provide an
8 integrated package of services, and only the bid for
9 terminal services proposed to accommodate the volume
10 Tampa Electric will require. Tampa Electric did not
11 receive any bids for the ocean transportation segment.

12
13 **Q.** Please describe how you evaluated the inland river
14 transportation bid.

15
16 **A.** I took into account several factors when evaluating this
17 bid. The inland river transportation bidder has been in
18 Chapter 11 bankruptcy status since late January 2003.
19 Although Tampa Electric requested financial and insurance
20 information, the bidder never provided the information
21 nor addressed the bankruptcy in its proposal. Therefore,
22 my evaluation included a review of limited publicly
23 available information that pertains to the bankruptcy. I
24 obtained information showing that the bidder may be
25 reorganized, broken up or liquidated. The bidder has

1 requested to restructure or terminate contracts. I also
2 learned that the bidder's fleet size has decreased
3 dramatically. These factors, along with the age of the
4 bidder's existing fleet, which raises an additional
5 concern regarding its fleet's performance, resulted in my
6 determination that there are unavoidable and significant
7 risks to engaging in a contractual relationship with this
8 bidder.

9
10 The bid for inland river transportation also offered to
11 provide transportation for only one million tons per
12 year, approximately 20 percent of Tampa Electric's stated
13 maximum annual requirements. Given the bidder's failure
14 to provide a proposal that meets Tampa Electric's full
15 requirements or to provide financial information, in
16 conjunction with the fact that the bidder is in Chapter
17 11 bankruptcy status, I recommended rejecting the inland
18 river transportation bid.

19
20 **Q.** Were you able to gain any market insight based upon this
21 one bid?

22
23 **A.** Yes. Since the bidder is a large company, and the
24 volumes it proposed to serve are substantial, I
25 considered it worthwhile to continue analyzing the terms

1 of the bid. While there may be differences from a true,
2 valid market bid due to the bidder's financial status and
3 contracted fleet size, I believe that the bid still
4 serves as a practical market indicator. Therefore, I
5 evaluated the bid to determine the reasonableness of its
6 rates for the one million tons per year that it offered
7 to transport.

8
9 I compared the bid to the current rates paid by Tampa
10 Electric for inland river transportation and to rates
11 that have been developed by DMA using proprietary models.
12 My evaluation of the bid, the models, and my
13 recommendations are described in greater detail below.

14
15 **Q.** Please describe the bid Tampa Electric received for
16 terminal services.

17
18 **A.** As I indicated, the bid for terminal services proposed to
19 accommodate the volume Tampa Electric will require. DMA
20 examined the bid with respect to its terms, conditions,
21 facility features, performance, conformance and capacity
22 to meet Tampa Electric's requirements.

23
24 In general, the terminal segment has very high fixed
25 costs because the cost to build and maintain a terminal

1 is substantial, as is the cost of maintaining staff to
2 operate a facility 365 days per year, 24 hours per day.
3 The only major variable costs are electricity to operate
4 the systems and operating and maintenance costs for the
5 machinery and equipment.

6
7 In a weakened terminal market like today's, I expect
8 rates to be restrained. This was reflected in the
9 terminal bid received. I took the terms and conditions
10 of the bid and compared them to the current terms and
11 conditions Tampa Electric pays to provide a complete
12 market perspective on terminal service rates and market
13 conditions. As a result of my analysis, I concluded that
14 the rates in the terminal bid are competitive and should
15 form the basis for my recommended rates. Because Tampa
16 Electric's annual volumes may vary several-fold over the
17 term of the contract, the ratio of coal that is directly
18 transferred from a river barge to an ocean-going vessel
19 versus coal that is stored prior to ocean transportation
20 will vary. Therefore, I adjusted the base rate for the
21 full range of annual tonnages. The rate for each
22 throughput level, my detailed evaluation of the bid and
23 my recommendations are described in greater detail in my
24 final report.

1 Q. In addition to evaluating the bid responses, what
2 methodology did you use to establish the appropriate
3 market rates for waterborne coal transportation services?
4

5 A. I relied on two customized, proprietary market models for
6 this purpose, as well as various supporting analyses and
7 information. One model evaluated the costs and market
8 for the inland river barge movements from various coal
9 loading points. The other model evaluated ocean coal
10 transportation between loading points on the Gulf of
11 Mexico and Tampa Bay to establish market rates, while
12 considering the freight rates for available equipment
13 during the next five years.
14

15 Q. Please describe your model used to evaluate the market
16 for the inland river barge movements from various coal
17 loading points.
18

19 A. Notwithstanding the limited responses to Tampa Electric's
20 RFP, my methodology recognized that the inland barge
21 transportation market is a large and multi-faceted one.
22 Several major coal carriers operate nearly 6,000 open
23 hopper barges and have created a market with spot and
24 period market dynamics. These dynamics have shifted in
25 recent years as Ohio River Valley utilities have bought

1 larger amounts of transportation under more flexible
2 terms. These shorter contracts create more frequent
3 contract mobilization and de-mobilization costs that are
4 challenging for smaller carriers with limited options and
5 traffic patterns. In contrast, larger carriers are
6 better able to mobilize fleets of barges for new
7 contracts, encouraging consolidation that has left fewer,
8 larger carriers competing in the market.

9
10 While not all aspects of rates, utilization, contract
11 coverage and costs are transparent, my methodology
12 estimated the costs of every movement of coal from barge
13 loading origin to barge unloading destination with
14 reasonable accuracy and meaning. Since these rates were
15 consistent and similar to prevailing rates and barge
16 earnings, there was a basis to conclude that these costs
17 reflect market rates.

18
19 Utilizing this information, I developed market rates
20 based upon each origin point that Tampa Electric expects
21 to use for domestic purchases over the contract period.
22 I compared the bidder's rates to the market rates for
23 verification that they are reflective of the market for
24 inland river transportation. I concluded that indeed
25 they are similar to market rates.

1 Q. How did you establish appropriate market rates for inland
2 river barge transportation of coal?

3
4 A. To determine rates for inland river barge transportation
5 of coal to Davant, Louisiana from 25 locations on the
6 Ohio, Green, Tennessee and upper Mississippi rivers, I
7 utilized my model, which captures the physical
8 requirements for moving each barge load of coal, with
9 operating parameters typical of the barge industry. The
10 model tracks the time required for each activity in each
11 barge's voyage, the resources employed and the cost for
12 each activity and resource. The cost components of a
13 voyage include variable voyage costs (*i.e.*, making and
14 breaking tows, fleeting and shifting); fixed costs (*i.e.*,
15 barge hire and towboat capital cost recovery); and fuel
16 costs. Variable barge voyage costs are driven by the
17 number, type and duration of activities performed by or
18 for a barge along its route; how many times it is moved
19 for loading or to make or break a tow; and the amount of
20 time it spends waiting for a tow at the load dock,
21 integration points along the way and discharge dock.
22 Other non-voyage variable costs are determined by the
23 number of days required for a barge to complete a voyage,
24 the number of towboat days it employs, the size of the
25 towboats and the respective daily cash operating costs

1 for towboats and barges (i.e., costs for towboat crews,
2 insurance, stores and supplies, maintenance and repair,
3 general and administration, and barge maintenance and
4 repair). Towboat costs are straightforward and
5 obtainable from U.S. Army Corps of Engineers guidelines
6 while barge hire costs are market-driven. To determine
7 the appropriate barge hire, I analyzed several years of
8 financial data as well as freight rate indicators,
9 employing proprietary models developed by DMA. The model
10 assumes a daily barge hire rate of [REDACTED] including capital
11 and fixed operating costs. Fuel costs are determined by
12 the number of towboat days, towboat horsepower and the
13 average percentage of capacity used by the towboat on
14 each river segment.

15
16 In order to determine the activity times and allocated
17 costs for each barge, it is necessary to understand the
18 patterns of river movements. The key variables that
19 affect these parameters are the number of barges moved by
20 a towboat on each river segment; whether the barges will
21 be part of a tow dedicated to a single movement, a tow
22 dedicated to Tampa Electric coal from a number of docks,
23 or a passing tow; and the frequency of tows available for
24 a given barge. The analysis is made more complex by the
25 fact that each barge is usually part of at least two tows

1 because the towboats employed and number of barges per
2 tow change from river to river.

3
4 To determine these inputs to the model, I used the bid
5 solicitation, data published by the U.S. Army Corps of
6 Engineers, barge line financial filings, information from
7 interviews with river service providers and industry
8 norms and rules of thumb. I evaluated how rates would
9 vary under a number of scenarios and determined that
10 Tampa Electric must be able to benefit from the
11 efficiencies of the inland system. If its barges were to
12 move only in dedicated tows, rates would be unreasonably
13 high, especially if tonnages decrease in the latter part
14 of the contract period. I concluded that the appropriate
15 scenario is the "partially dedicated tow", in which Tampa
16 Electric-specific barges move in dedicated tows as long
17 as justifiable by coal volumes. When volumes drop to
18 where costs and operating profiles are misaligned with
19 those of the larger river system, the model assumes that
20 Tampa Electric-specific barges will join passing tows and
21 incur costs in accordance with those tows. For each
22 loading dock, the model generates subtotals of fixed,
23 variable and fuel costs and total cost. The total cost
24 is divided by the number of tons that can be loaded in
25 the barge at each dock to determine a rate in dollars per

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ton.

My recommended inland river transportation market rates are very close to those of the bid and are based on an analysis of each movement from origin to destination at rates that will provide for reasonable returns expected by a supplier. There are some differences between the recommended rates and the bid, but these can be attributed to differences between the bidder's strategy and models and the model that DMA employed. As I mentioned above, the bidder is in Chapter 11 bankruptcy status, and their open hopper business is in a state of apparent rapid contraction in terms of fleet size and contracts. The company may also be broken up or liquidated due to its financial condition. Therefore, the forces and considerations behind this bidder's proposal may reflect factors and forces that are not consistent with an ongoing business strategy, so the proposal cannot on its own determine the market for these services.

Q. What are your recommended inland river transportation rates?

A. The market inland river transportation rates that I recommended comprise a fixed and a variable component.

1 The fixed component covers the capital charges that
2 assure appropriate returns on the debt and equity
3 portions of capital investment. The variable component
4 includes charges to cover all other costs, including
5 charges for shifting barges to and from loading and
6 discharge docks, fleetng, cleaning, maintenance and
7 repairs, towboat crewing, general and administrative
8 expenses and fuel. The fuel charge is described
9 separately, and it is based on the estimated cost of fuel
10 to transport coal. The allocation of the rate into fixed
11 and variable components is appropriate because it places
12 the risk and responsibility on the operator for the
13 variable costs of which it is aware when the contract is
14 arranged or that it has some ability to control during
15 the contract period. The fixed component is the portion
16 of the rate that enables the operator to earn a profit on
17 the equipment, based on its ability to use barges and
18 towboats efficiently. The variable component consists
19 primarily of costs that are under the control of the
20 operator and which can be expected to change during the
21 duration of the contract. Other variable costs are
22 incurred by the use of outside service providers, for
23 example, costs for shifting or fleetng. These charges
24 tend to follow macroeconomic trends; hence they are
25 adjusted by the price indices.

1 Q. How did you establish appropriate market rates for
2 waterborne coal transportation terminal services?

3
4 A. I did not create or rely upon a market model of the
5 terminal segment because the company received a bona fide
6 bid for its full requirements of terminal services, and
7 the rates quoted can be viewed as representing the market
8 for those services. I determined that the bidder
9 possesses the facilities, capacity, and financial
10 strength to fully meet Tampa Electric's requirements, and
11 I regarded its bid as being valid and meaningful. The
12 rates were also generally consistent with prior rates
13 tendered by the bidder and market indications gleaned by
14 DMA for bulk terminal services. Consequently, its bid
15 can be deemed to reasonably represent the market.
16 Therefore, the rate structure of the terminal bid was
17 used with no modifications, as outlined later in my
18 testimony.

19
20 Q. Please describe your second model and how you established
21 appropriate market rates for the ocean segment of the
22 waterborne coal transportation services.

23
24 A. A critical factor in establishing market rates for the
25 ocean segment is a consideration of the opportunities to

1 transport other domestic dry bulk and U.S. export dry
2 bulk preference cargoes. As I explained in my direct
3 testimony, preference trades are U.S. government-impelled
4 grain export programs that donate grain, expedite grain
5 donations or finance grain purchases to developing and
6 less-developed nations. These types of hauls tend to be
7 more lucrative than coal hauls. It is imperative that
8 the earnings potential for ocean shipping vessels be
9 considered. This represents an opportunity cost of
10 deciding to serve Tampa Electric's needs. In fact, I
11 believe that because these alternative opportunities are
12 lucrative and in high demand, Tampa Electric did not
13 receive a bid to provide ocean transportation.
14 Therefore, my methodology considered market pricing for
15 the ocean transportation system as the rates that vendors
16 would require to transport all of the 5.5 million tons
17 that Tampa Electric established as its maximum annual
18 volume, taking into account the domestic and foreign-
19 trading marketplaces in which these vessels operate and
20 the amounts that they are capable of earning in those
21 trades.

22
23 I considered the earnings potential for ocean shipping
24 vessels. I defined earnings as the net funds that would
25 be expected or required to be earned by each vessel after

1 deducting voyage expenses for port, cargo handling,
2 canal, and fuel expenses. The net earnings (termed "time
3 charter equivalent" earnings) of vessels allowed me to
4 calculate the total amounts that vessels would require to
5 carry coal from the existing terminal in Davant,
6 Louisiana to Tampa Electric's Big Bend Station. This
7 provided a context in which to view and understand the
8 maximum ocean rate.

9
10 A maximum time charter rate was defined by the observed
11 patterns of earnings of vessels in the preference trades.
12 I analyzed more than 135 preference voyages of U.S.-flag
13 Jones Act vessels between the years 2000 and 2003 to
14 estimate time charter earnings for the full range of
15 differently sized vessels. The pattern of time charter
16 earnings was used to establish a trend curve by which
17 each size vessel could have a preference time charter
18 rate assigned to it.

19
20 Next, I established the market rate of the core fleet of
21 TECO Transport barges currently used to serve Tampa
22 Electric's needs. It was defined as the average of the
23 minimum and maximum time charter rates for those vessels.
24 This rate represents the average rate needed to move the
25 maximum volume of coal. The large, efficient barges

1 currently dedicated to Tampa Electric's ocean
2 transportation needs keep rates low in comparison to the
3 spot rates that would prevail if Tampa Electric were
4 forced to go to the tight ocean transportation
5 marketplace, which would result in the use of smaller
6 vessels, if adequate capacity could be found.

7
8 DMA examined two key marketplaces for U.S.-flag Jones Act
9 dry bulk vessels--the domestic dry bulk market and the
10 government-impelled dry cargo market. First, to assess
11 the general state of the dry bulk market, DMA evaluated
12 the transportation demand in 2001 for all dry bulk
13 commodities moving along the coasts. Because all of this
14 business is unregulated and privately negotiated, no
15 public disclosures of rates or earnings are available.
16 However, using total tonnage and distances, and the role
17 of ships versus barges, the demand for barges was found
18 to be approximately 806,000 capacity tons. The fleet of
19 ships and barges over 10,000 tons cargo capacity, which
20 is the size that are primarily engaged in these trades
21 and are most competitive, totaled about 880,000 capacity
22 tons, with only four barges that total 80,000 capacity
23 tons idled and one large barge with cargo capacity that
24 exceeds 35,000 tons without access to a push-linked tug.
25 Thus, the market is essentially in balance, while smaller

1 barges are providing some additional minimal capacity at
2 higher rates. Consequently, I was able to conclude that
3 barges certified for ocean service and married to
4 appropriately equipped tugs are generally busy in the
5 domestic market.

6
7 Second, DMA considered the U.S. government preference
8 cargo trades that reserve export shipments donated or
9 granted by governments for transportation by U.S.-flag
10 ships. DMA analyzed more than 135 individual voyages by
11 ships and barges to estimate their net time charter
12 earnings to gain insight into the earnings of specific
13 vessels. Based on the overall trend, a preference cargo
14 earnings rate was assigned to each ship and tug-barge
15 unit presently serving Tampa Electric's needs, as well as
16 to a range of key vessels controlled by other carriers.

17
18 A minimum time charter rate was established by
19 considering the embedded costs and values of the vessels,
20 using depreciated replacement costs based upon remaining
21 lives and related reconstruction costs. The
22 reconstruction cost estimates were based on known recent
23 life extensions and capacity expansion programs costs.
24 These capital costs were combined with ship operating
25 costs for crew, stores and supplies, insurance, repairs

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and maintenance and administration and management to determine the minimum required time charter rate.

The recommended rate for ocean shipping includes a fixed component and a variable component. The fixed component recovers the capital cost of establishing and maintaining a fleet of vessels dedicated to serving Tampa Electric's transportation needs. The variable component covers charges for all other costs, including fuel. The fuel costs are described and escalated separately. The fuel price assumption for the market rate I established is based on a price of [REDACTED] per gallon for No. 2 fuel oil. The fuel component of the rate will vary as the index by which it is determined, the Platts Gulf Coast Waterborne No. 2 Oil - Low, varies.

To complete my market analysis, I examined and considered the costs of new equipment. I found that the current costs and risks associated with new equipment are prohibitively high and are significantly higher than they were a decade ago. This evaluation provided me with yet another way to attempt to determine appropriate market rates, with the resulting rate setting the boundary for the higher range of potential market rates.

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In the end, my methodology established a single overall market rate for the ocean transportation segment, or an average rate that leaves the decision about the particular mix of vessels engaged in the trade to the provider.

I calculated a separate market rate for the movement of petroleum coke from refineries in east Texas. This was necessary because Tampa Electric contracts for a significant portion of its petroleum coke needs from this region. DMA selected the current core fleet vessel that has a time charter rate closest to the average rate of the core fleet vessels because it is representative of the market price for the size of the vessel used. I then calculated the required rate for that vessel to transport the product from Texas to Big Bend Station.

Q. What conclusion did you reach regarding the ocean segment?

A. As a result of my analysis, I concluded that no existing fleet or combination of Jones Act dry bulk barges or ships other than the TECO Transport fleet is capable of competitively serving Tampa Electric's needs from a capacity and price standpoint. All of the other fleets

1 and combinations of vessels are committed to hauling other
2 products in the dry bulk market and the government-
3 impelled preference trades. Therefore, my analysis has
4 determined that the appropriate market rates for the ocean
5 segment are based upon the continued use of the TECO
6 Transport fleet and reflect the capital, operating and
7 opportunity costs of those vessels.

8
9 **Q.** How should the various components of the contract charges
10 be escalated during the contract period?

11
12 **A.** I recommended that the inland segment and the ocean
13 segment have similar contract price escalation methods.
14 Fixed charges must be included to assure the desired
15 level of capacity, plus the incremental rate per ton to
16 actually move cargo. An appropriate portion of the
17 incremental charge is for fuel, which should be indexed
18 to the Platts Gulf Coast Waterborne No. 2 Oil - Low
19 index. The balance of the incremental portion should be
20 linked to the Consumer Price Index and Producer Price
21 Index. The rates do not include escalation of the fixed
22 component.

23
24 **Q.** Please summarize the recommendations you made to Tampa
25 Electric regarding the fulfillment of its waterborne coal

1 transportation services needs as a result of your
2 evaluation of the bid responses and your market
3 simulations and analyses.

4
5 **A.** Regarding the bids, I considered the river segment bid to
6 be non-conforming. Given the bidder's failure to provide
7 a proposal that meets Tampa Electric's full requirements
8 or to provide financial information, in conjunction with
9 the fact that the bidder is in Chapter 11 bankruptcy
10 status, I recommended that Tampa Electric reject the
11 inland river transportation bid and utilize the market
12 rates established in DMA's inland river model.

13
14 For the marine terminal element, I utilized the rate
15 structure of the bid as an appropriate market rate.

16
17 In assessing the ocean transportation market, I evaluated
18 the core fleet that presently carries Tampa Electric's
19 coal from the terminal and delivers it to the plant. I
20 examined the costs per ton for the journey from Davant to
21 Big Bend Station. I calculated a market rate, and then I
22 evaluated that rate to assure that it provides the
23 supplier with acceptable returns given the current market
24 conditions and alternative hauls.

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Overall, the combined market waterborne transportation rate as of January 1, 2004 is [REDACTED] per ton. This is [REDACTED] per ton less than the rates paid during the third quarter of 2003 under the existing contract. The individual segment market rates that I recommended are described below.

The average market rate for inland river transportation is [REDACTED] per ton. This average rate was calculated using the estimated rates of the river locations where Tampa Electric has contracted for delivery of its 2004 coal supply. The market rate for terminal services is [REDACTED] per ton, which includes a [REDACTED] fleeting charge. The market rate for ocean transportation of Tampa Electric's maximum annual requirements of 5.5 million tons is [REDACTED] per ton. These rates total to the [REDACTED] per ton market rate listed above.



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Q. Please describe your final report.

A. I have summarized the results of my evaluation, analyses and recommendations above. The deliverable that I provided to Tampa Electric is my final report, which is attached as my exhibit. The report provides detailed information about my analyses and recommendations as well as descriptions of my methodologies and supporting background information.

Q. Does this complete your testimony?

A. Yes, it does.

TAMPA ELECTRIC COMPANY
DOCKET NO. 030001-EI
FILED: 09/25/03

EXHIBIT TO THE TESTIMONY OF
BRENT DIBNER

ASSESSMENT OF MARKET TRANSPORTATION RATES AND
COSTS FOR TAMPA ELECTRIC DOMESTIC
MARINE COAL DELIVERY

PAGES 1 THROUGH 78

OF

MR. DIBNER'S EXHIBIT ARE REDACTED



BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 030001-EI
IN RE: FUEL & PURCHASED POWER COST RECOVERY
AND
CAPACITY COST RECOVERY

PROJECTIONS
JANUARY 2004 THROUGH DECEMBER 2004

SUPPLEMENTAL TESTIMONY
OF
JOANN T. WEHLE
REDACTED VERSION

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **PREPARED DIRECT TESTIMONY**

3 **OF**

4 **JOANN T. WEHLE**

5
6 **Q.** Please state your name, address, occupation and employer.

7
8 **A.** My name is Joann T. Wehle. My business address is 702 N.
9 Franklin Street, Tampa, Florida 33602. I am employed by
10 Tampa Electric Company ("Tampa Electric" or "company") as
11 Director, Wholesale Marketing & Fuels.

12
13 **Q.** Are you the same Joann Wehle who submitted Prepared
14 Direct Testimony in this proceeding?

15
16 **A.** Yes, I am. I filed my direct testimony in this docket on
17 September 12, 2003.

18
19 **Q.** Please state the purpose of your testimony.

20
21 **A.** The purpose of my testimony is to provide updated
22 information about Tampa Electric's evaluation of
23 proposals to provide coal transportation services and the
24 reasonableness of the market prices that will be
25 established for the company's new coal transportation

1 contract as a result of that activity.

2
3 **Q.** What evaluations did Tampa Electric perform regarding the
4 bids received in response to its solicitation for
5 waterborne coal transportation services?

6
7 **A.** Tampa Electric received one inland river bid, one
8 terminal bid and two rail bids. Tampa Electric evaluated
9 each of the four bids, with the assistance of two outside
10 consulting firms.

11
12 **Q.** Please describe Tampa Electric's evaluation of the rail
13 transportation bids received in response to its request
14 for proposals for waterborne transportation services
15 ("RFP").

16
17 **A.** Tampa Electric received two rail transportation proposals
18 in response to its RFP. Although the bids were non-
19 conforming, Tampa Electric reviewed the responses and
20 identified key factors related to the proposals that
21 supported the need for further analysis. The first of
22 these factors was the identification of necessary
23 modifications and their associated costs for the capital
24 improvements and new capital investment required for rail
25 deliveries to Tampa Electric's generating stations.

1 Tampa Electric's facilities currently do not have the
2 infrastructure to directly receive rail deliveries.
3 Secondly, the company recognized that there could be
4 additional transportation costs, such as trucking costs
5 from existing coal supply sources to a rail loading
6 facility, that needed to be taken into account. Third,
7 Tampa Electric needed to evaluate whether a decision to
8 use dedicated rail service rather than waterborne
9 transportation service to move coal to the generating
10 plants would otherwise affect its ability or the cost-
11 effectiveness of acquiring coal from different supply
12 locations. Currently, the company's coal supply comes
13 from a number of sources in the Midwest. Finally, the
14 timing of the rail service infrastructure construction
15 had to be considered given Tampa Electric's needs
16 beginning January 1, 2004. To aid Tampa Electric in
17 evaluating the rail transportation bids, the company
18 hired Sargent & Lundy ("S&L"), an engineering design
19 consulting firm, to review the bids and complete an
20 analysis of the above-mentioned factors.

21
22 **Q.** Please describe S&L's methods for evaluating the costs
23 and associated operational considerations if rail
24 deliveries were made to the plants.

25

1 **A.** S&L reviewed the rail transportation bids, assessed the
2 capital costs proposed in the bids and determined other
3 costs and factors that should be evaluated by Tampa
4 Electric. As a result of its analysis, S&L determined
5 that it was necessary to modify the bidder's design to
6 reflect realistic design parameters that take into
7 account Tampa Electric's specific facilities and
8 operating needs. S&L estimated costs that were omitted
9 from the bidder's proposal. The S&L cost estimates
10 included construction, installation, modification and
11 operating changes. For each of the bidder's two
12 proposals, S&L provided an analysis of estimated capital
13 costs, installation costs, fixed and variable operating
14 costs and demurrage costs. In addition, the S&L report
15 listed the environmental considerations that would need
16 to be studied prior to acceptance of any of these
17 proposals, such as additional dust, noise abatement,
18 wetlands reconstruction and permit modifications.

19
20 The report from S&L stated that the capital costs
21 provided by the bidder included costs for new equipment
22 only and did not address installation or other
23 modification costs necessary to ready Tampa Electric's
24 facilities for direct rail deliveries. Nor were
25 operating costs addressed in the bidder's proposals. In

1 addition, S&L stated that given the facility design, the
2 unloading and demurrage rates included in the bidder's
3 proposal appeared aggressive and that this could result
4 in increased costs to Tampa Electric and its ratepayers.

5
6 **Q.** Was the consultant's analysis thorough and complete?

7
8 **A.** Yes, I have reviewed the data utilized and the methods of
9 analysis employed by S&L. I also asked Tampa Electric
10 personnel who specialize in generation engineering to
11 review the assumptions, analysis and conclusions of the
12 report. They concluded that the report is a reasonable
13 analysis of the costs of installing rail unloading
14 facilities at Big Bend and Polk stations and of the
15 operational and environmental impacts of the rail
16 transportation proposals. In addition, S&L is a
17 longstanding full-service engineering consulting firm
18 with extensive experience designing power plants and
19 related facilities. The S&L report was prepared under
20 the supervision of a Professional Engineer licensed in
21 Florida. Given this, I am satisfied that the analysis
22 completed by S&L was a thorough and complete
23 consideration of the factors that could reasonably be
24 anticipated to affect Tampa Electric's operations and
25 costs if one of the rail transportation proposals were

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accepted.

Q. With respect to the rail transportation bids, what were the results of the S&L analysis?

A. The results of the S&L analysis of both rail transportation proposals showed that estimated capital costs for infrastructure additions and improvements greatly exceeded the bidder's estimates for these same capital improvements. In addition, Tampa Electric would incur additional operating expenses. In both cases, the capital, installation and facility modification costs estimated by S&L exceed the bidder's estimates by more than 400 percent. Operating costs were estimated to increase by a minimum of one million dollars and up to approximately three million dollars annually. Capital costs could increase if additional environmental restrictions are required, such as fully enclosed coal transfer conveyors. These potential costs were not included in the S&L analysis. Other costs, such as costs for demurrage penalties and required environmental studies, have not been quantified, but they are factors that must be considered. The total costs to prepare Tampa Electric's facilities for direct rail deliveries and for operational changes that were estimated by S&L

1 range from \$27 million to over \$53 million.

2
3 **Q.** Did you analyze any other factors in evaluating the rail
4 transportation proposals?

5
6 **A.** In addition to the high capital costs for infrastructure
7 and operating costs previously described, Tampa Electric
8 considered how the proposals would affect transportation
9 costs given the company's current coal supply contracts.
10 Tampa Electric has contracts with suppliers to deliver
11 coal to barges at various specific locations on the
12 Mississippi and Ohio rivers. Utilizing rail
13 transportation instead of waterborne transportation would
14 entail additional costs to truck the coal from the
15 suppliers' contractual delivery location to the nearest
16 rail loading facility. The company determined that these
17 costs could range from an additional \$2.00 to as much as
18 \$6.00 per ton, depending on distance. Tampa Electric
19 reviewed its portfolio of coal sources and found that the
20 vast majority of its current coal supplies are not
21 located close to rail facilities. Using rail
22 transportation would therefore make these supply sources
23 more expensive in the short run and potentially non-
24 competitive in price in the future. Therefore, Tampa
25 Electric was concerned that by utilizing rail

1 transportation, the company would limit its purchasing
2 ability to only those mines currently served by rail.

3
4 This proposal also requires significant time for
5 construction prior to the beginning of rail
6 transportation service. Since Tampa Electric's coal
7 transportation needs begin January 1, 2004, the company
8 would have to obtain short-term waterborne transportation
9 services to meet its requirements until the rail
10 construction was completed. The need for short-term
11 waterborne transportation services will certainly result
12 in increased costs that are not included in the rail
13 transportation proposals.

14
15 **Q.** What did you conclude as a result of the evaluation of
16 the rail transportation proposals?

17
18 **A.** Given the significant costs for capital infrastructure
19 and the additional operating and transportation costs
20 that would result from choosing to use rail
21 transportation, as well as concerns about future supply
22 limitations due to the distance from a rail loading
23 facility, Tampa Electric determined that the bidder's
24 proposals were not competitive. I recommended rejecting
25 both proposals.

1 Q. Is Tampa Electric engaged in other activities regarding
2 the evaluation of transportation proposals?

3
4 A. Yes. Tampa Electric hired a consultant to assist with
5 the evaluation of waterborne transportation proposals.
6 Dibner Maritime Associates ("DMA") evaluated the
7 waterborne transportation bids and constructed market
8 models to assess appropriate market prices for the
9 transportation services segments. DMA provided Tampa
10 Electric with its determination of the appropriate
11 waterborne transportation market prices in a report that
12 includes descriptions of its methodologies, evaluations,
13 market assessments and supporting information. The
14 report provided by DMA is provided as an exhibit to the
15 supplemental testimony of Tampa Electric witness Dibner.

16
17 Q. Have you reviewed the models and analyses DMA used to
18 determine the appropriate market prices for each of the
19 three segments included in the waterborne transportation
20 system?

21
22 A. Yes, I have reviewed the proposals submitted in response
23 to Tampa Electric's RFP, the data used by DMA's
24 proprietary models, the modeling methodologies and the
25 analyses conducted by DMA to evaluate the waterborne

1 transportation bids and determine the market price for
2 each segment of the waterborne transportation services
3 requested by Tampa Electric. I am confident that DMA
4 conducted a thorough and complete evaluation of the bids.
5 I believe that DMA's long experience in and extensive
6 knowledge of the maritime industry allowed it to conduct
7 a reasonable and thorough market assessment and to
8 establish market prices that accurately reflect the
9 markets for the services Tampa Electric requested.

10
11 **Q.** Do you agree with the recommendations made by DMA?

12
13 **A.** Yes, I do. I believe that they are reasonable and
14 appropriate and take into account the best information
15 available regarding the status of the waterborne
16 transportation markets and Tampa Electric's operational
17 requirements.

18
19 **Q.** How did Tampa Electric determine the appropriate market
20 prices for each of the three segments included in the
21 waterborne transportation system?

22
23 **A.** Tampa Electric reviewed the responses to the RFP and its
24 consultants' findings. The company also utilized its
25 knowledge of the waterborne transportation market and

1 Tampa Electric's needs. The company rejected some
2 proposals for the reasons previously described in this
3 testimony or in the supplemental testimony of Tampa
4 Electric witness Dibner. Tampa Electric then relied on
5 the results of DMA's report and the market prices
6 established therein.
7

8 **Q.** Please describe DMA's findings or evaluation results that
9 were provided to Tampa Electric.
10

11 **A.** The inland river bid was only for a portion of Tampa
12 Electric's requirements, and the bidder is in Chapter 11
13 bankruptcy status. The bankruptcy and related activities
14 raised questions about the bidder's fleet status and its
15 potential to provide transportation services given its
16 existing financial circumstances. The terminal bid was a
17 bona fide bid for full terminal services. Tampa Electric
18 did not receive any ocean bids. Therefore, the terminal
19 bid determined the market price, and the market analysis
20 performed by DMA determined the appropriate market prices
21 for the inland river and ocean transportation segments.
22

23 **Q.** What recommendations did DMA make regarding the market
24 price components for a new waterborne transportation
25 contract?

1 **A.** DMA recommended cost structures comprising fixed and
2 variable charges, and a fuel component, if applicable,
3 for each segment. In addition, DMA recommended
4 escalation methodologies and initial fuel price levels.
5 They are detailed in Tampa Electric witness Dibner's
6 supplemental testimony.

7

8 **Q.** Do you believe that appropriate market rates have been
9 established?

10

11 **A.** Yes. The appropriate market rates have been established
12 using the bona fide terminal bid received and the results
13 of the detailed and thorough analyses conducted by DMA
14 for the inland river and ocean transportation segments.

15

16 **Q.** After accepting the established market prices, how did
17 Tampa Electric proceed?

18

19 **A.** 

20

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1 Q. What is the next step in establishing a new contract for
2 waterborne transportation services?

3
4 A. Tampa Electric has begun negotiating a new contract [REDACTED]
5 [REDACTED]. The company is working to incorporate
6 the terms established in the solicitation and the rates
7 provided as a result of DMA's market analysis into a new
8 five-year waterborne transportation agreement. The
9 target date for the completion of these negotiations is
10 early October 2003. Tampa Electric is on task to
11 complete the negotiations as scheduled so that this
12 matter can be addressed at the hearing in this docket
13 that is scheduled for November 12-14, 2003.

14
15 Q. How do the market prices established for a new contract
16 compare to the waterborne coal transportation costs that
17 were included in Tampa Electric's total projected 2004
18 fuel cost?

19
20 A. The market prices that were established for the new
21 contract are less than the waterborne coal transportation
22 costs utilized in Tampa Electric's projected 2004 fuel
23 costs that were filed on September 12, 2003. At the time
24 that the company completed the analysis required for that
25 filing, the best estimate of 2004 waterborne coal

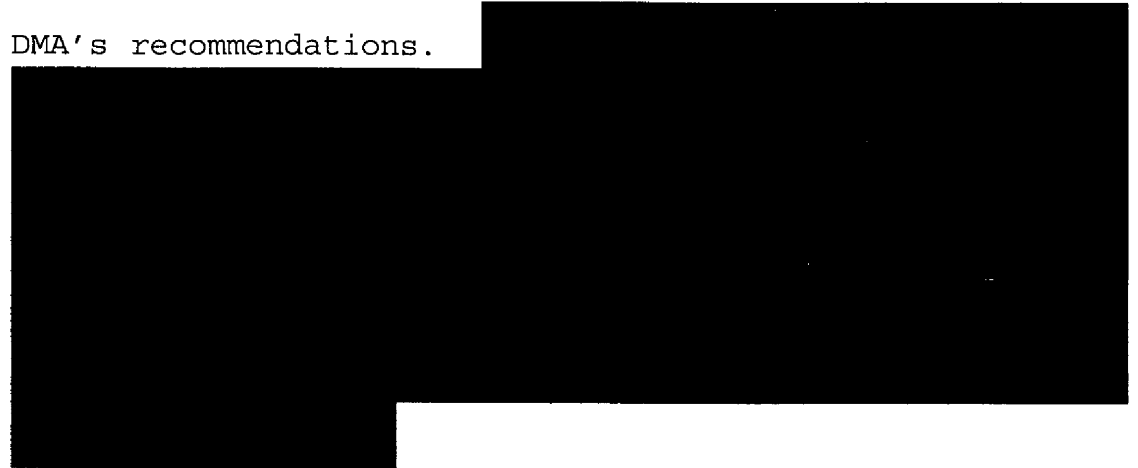
1 transportation costs were based on the transportation
2 costs under the current contract. The new coal
3 transportation contract costs will be the actual costs
4 recovered by Tampa Electric beginning in January 2004 and
5 will be incorporated in the company's 2004 actual-
6 estimated filing.

7
8 **Q.** Please summarize your testimony.

9
10 **A.** Tampa Electric hired two consulting firms to assist with
11 its evaluation of the bids received in response to the
12 RFP. S&L concluded that the rail proposals received did
13 not identify all of the necessary capital costs to modify
14 Tampa Electric's facilities to accept rail deliveries,
15 nor did they account for changes in Tampa Electric's
16 expected operating costs. Tampa Electric determined that
17 the rail transportation proposals were not competitive
18 alternatives when all potential costs, the schedule for
19 completion of rail infrastructure construction and
20 environmental impacts were considered.

21
22 DMA provided Tampa Electric with an analysis of the two
23 waterborne transportation bids and a thorough and
24 effective study of the inland river, terminal and ocean
25 market rates that meet Tampa Electric's full requirements

1 for waterborne transportation services for the period
2 2004 through 2008. DMA's evaluation of the inland river
3 and terminal bids resulted in its recommendation to
4 reject the non-conforming river bid, to use the terminal
5 bid to set the market rate for that segment and to use
6 DMA's analysis of the transportation markets to set
7 appropriate market rates for the inland river and ocean
8 transportation segments. Tampa Electric agreed with
9 DMA's recommendations.



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17 **Q.** Does this conclude your testimony?

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19 **A.** Yes, it does.
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