# ORIGINAL

## State of Florida



Hublic Service Commission
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COMMISSION

DATE: December 26, 2003

**TO:** Division of Commission Clerk and Administrative Services

FROM: Sam Merta (Professional Accountant Specialist) 5M

RE: Docket No. 030423-WU

Attached is a December 18, 2003 letter from Robert C. Nixon, Cronin, Jackson, Nixon & Wilson, to Troy Rendell presenting additional documentation related to areas that remain in dispute. Please include these letters in the above docket file.

cc: Division of Economic Regulation (Rendell)

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COCUMENT WHEEL-CATE

# Cronin, Jackson, Nixon & Wilson CERTIFIED PUBLIC ACCOUNTANTS, P.A.

JAMES L. CARLSTEDT, C.P.A. CHISTINE R. CHRISTIAN, C.P.A. JOHN H. CRONIN, JR., C.P.A. ROBERT H. JACKSON, C.P.A. ROBERT C. NIXON, C.P.A. HOLLY M. TOWNER, C.P.A. REBECCA G. VOITLEIN, C.P.A. JAMES L. WESON, C.F.A.

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CLEARWATER, FLORIDA 33765-4419
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(727) 797-3602
e-Mail
cpas@cjnw.net

December 18, 2003

Mr. Troy Rendell Public Utility Supervisor Florida Public Service Commission Division of Economic Regulation 2540 Shumard Oak Boulevard Tallahassee, Florida 32399

RE:

Residential Water Systems, Inc.

Docket No. 030423-WU

Dear Troy:

Thank you for your letter of December 8, 2003 and Staff's response to the information previously submitted. Mr. deMenzes is anxious to resolve the overearnings investigation as soon as possible.

On Monday, December 15, 2003, I met with Mr. deMenzes at my office and we discussed each element of Staff's response in detail. This letter and the enclosed Exhibits are presented as additional documentation related to the areas that remain in dispute.

#### Rate Base

### 1. Utility plant in service

## a) Meter and services replacement

A misunderstanding exists as to the actual and estimated cost of replacing these items. That misunderstanding apparently relates to the auditor's interpretation of the letter from Mr. deMenzes and contract found in audit workpaper (WP) 16-16, page 4. That letter describes the scope of the proforma additions and contained an estimate to complete. Although the letter is undated, the auditor workpaper to which the letter is attached has a date of 8/03. What the letter meant to convey was that after the actual expenditures totaling \$40,810 (through June 19, 2003), an additional \$120,000 would be needed to complete, bringing the total estimated project cost to approximately \$147,000. A summary of the additions through June 19, 2003 is as follows:

Mr. Troy Rendell Public Utility Supervisor Florida Public Service Commission December 18, 2003 Page Two

2001 2002 2003 - 6/19/03	\$	7,064 18,836 14,910
Less: cost of new customer meters	<del></del>	40,810 (14,064)
Total replacements 6/19/03 Estimate to complete		26,746 120,000
Total project estimate 6/19/03	<u>\$</u>	146,746

That this total estimate at June 19, 2003 was reasonable can be demonstrated as follows:

	No.	_Cost_	Total_
5/8 X 3/4" meters to be replaced	575	\$ 99	\$ 56,925
1" meters to be replaced	113	175	19,775
New services	188	250	<u>72,000</u>
Total estimated project cost			<u>\$148,700</u>

Since June 19, 2003, the Company has spent an additional \$8,618 on services and \$15,283 on meters and meter replacements. Of the \$15,283 related to meters and meter replacements, \$3,150 represented new connections (18 meters X \$175) for which meter fees were collected and therefore unrelated to the meter replacement project. As a result, meter replacements since June 19, 2002 total \$12,133. Thus, the remaining amounts to complete meter replacements and services as of December 15, 2003 is as follows:

Total project estimate to be complete 6/19/03	\$	120,000
Completed services		(8,618)
Completed meter replacements		(12,133)
Total remaining on project at		
December 15, 2003	<u>\$_</u>	99,249

Attached to this letter is Exhibit A, which includes the letter indicating that \$120,000 was the estimate to complete as of June 19, 2003 and summaries showing the additions as of June 19, 2003 and December 15, 2003.

Mr. Troy Rendell Public Utility Supervisor Florida Public Service Commission December 18, 2003 Page Three

## b) Building

The Company is unable to make a firm commitment for completion of the \$59,000 building scheduled for completion by the end of 2004. This is due to the proposed magnitude of the rate decrease. However, management believes that it could commit to completion of the building by the end of 2005.

4

## 2. CIAC related to the replacement project

The Company will not collect any CIAC related to the meter replacement and service upgrades. Customers/developers have already paid for these items at the time of hook up and cannot be assessed again. The only additional CIAC, which is being collected, relates to new connections in Dalton Woods.

### 3. Averaging adjustments

The Company believes that year-end investment in the project to replace meters and upgrade water services should be recognized. By averaging these additions, the Company will not have the full cost of its investment recognized in going forward rates. The same is true of depreciation expense related to these improvements. In addition, this small company has experienced unusual growth due to the rapid build out of the Dalton Woods subdivision. Over the period January 1, 2001 through December 31, 2002, the Company added 97 one inch residential customers. This equates to an average growth rate over 24 months of 18.20%. This new subdivision resulted in extremely high water usage and produced a large increase in income, which in part, led to this rate investigation. Operating revenues increased from approximately \$152,000 in 2001 to \$198,000 in 2002, an increase of approximately 30%. We believe this level of growth in customers and revenues requires a year-end approach to rate base. Attached as Exhibit B is an explanation of the extraordinary growth and demands on the water system due to the addition of the Dalton Woods subdivision.

### 4. Accumulated depreciation

The Company agrees with the Staff's calculation of historic accumulated depreciation. The only remaining issue relates to accumulated depreciation and depreciation expense on the projected plant additions. As mentioned above, we believe that a full year's accumulated depreciation and full year's depreciation expense on the proforma additions is necessary to recognize the Company's full investment on a going forward basis.

## 5. CIAC and accumulated amortization

The Company agrees with Staff's comments on CIAC and accumulated amortization.

Mr. Troy Rendell Public Utility Supervisor Florida Public Service Commission December 18, 2003 Page Four

## Operating Income

## 1. O&M expense

## a) Officer's Salary

The Company does not believe that Staff's proposal to reduce Mr. deMenzes' salary based on \$28.63 per hour is fair. Mr. deMenzes set his salary for Residential Water Systems, Inc. based on the time and value of his services rendered to the Utility. A more reasonable hourly rate would be at least \$39 per hour.

This hourly rate was developed using 2000 U.S. Census Bureau Median earnings for Chief Executives in Florida, who were working full time. According to this Census Data, the Median 2000 salary was \$76,651. Assuming a 40 hour week and 2,080 hours per year, this equates to \$36.85 per hour. This data is 3 years old. If the Commission's GNP Price Deflator Indexs are then applied for 2001 – 2003, the current fair hourly rate is \$39.16, say \$39.

Based on 30 hours per week and 1,560 hours per year, the fair annual salary for Mr. deMenzes is \$60,840. Attached as Exhibit I is the Census data on which these calculations are based. In addition, a letter from the Company's contract services plumber is attached that shows an hourly rate of \$50. Mr. deMenzes believes that his salary should at least be comparable to the hourly rates paid to outside contractors for their services.

Finally, it should be noted that Mr. deMenzes' current salary is being covered by the existing low service rates. He is not asking for a rate increase to pay his salary.

### b) Officer life insurance

Staff has removed the expense for officer's life insurance on the basis that the beneficiary was the Utility's former owner. This is not correct and the auditor failed to ask who the current beneficiaries were and relied solely on the 1996 agreement for sale and purchase of the Company. On May 6, 2002, the beneficiaries were changed to the following:

Tradewinds Utilities, Inc. – 20%; Pette Roaderick (wife) – 40%; and Residential Water Systems, Inc. – 40%

Therefore, 40% of the annual premium should be recognized as insurance expense. The quarterly premium is \$3,700.20. Therefore the Utility's portion of the cost is \$5,920.31 (\$3,700.20 X 4 X 40%). Attached as Exhibit C is documentation for the change of beneficiaries and a copy of the quarterly premium billing from Valley Forge Life Company, a CNA company.

Mr. Troy Rendell Public Utility Supervisor Florida Public Service Commission December 18, 2003 Page Five

## c) Management fees

Staff has allowed approximately \$29,000 for management fees for 2003. It is unclear exactly what this amount consists of since certain maintenance expenses performed by MIRA are included in the total. The Company believes this amount exclusive of the maintenance expenses, is understated and does not reflect a fair allocation of actual costs. Attached as Exhibit D is a schedule showing that the current weekly management fee allocated to Residential Water Systems, Inc. is \$781.85. On an annual basis, this amounts to approximately \$40,656. As you will note, the total expense was allocated based on number of customers and includes the salary of the utility maintenance man, related benefits, workmen's comp insurance, liability and casualty insurance, and other administrative overhead. The Company believes that these actual allocated costs should be utilized in addition to the other maintenance contract services, which are provided to the utility.

## d) Miscellaneous expense

The preliminary Staff calculations have zero provision for any miscellaneous expenses. Apparently, the audit staff reclassified balances in 2002 miscellaneous expense to other accounts. However, the Company incurs ongoing miscellaneous expense for bank charges and charges related to direct deposit and administration of payroll and related expense. Residential Water Systems, Inc. is a credit card merchant and allows its customers to pay for their water bills with credit cards. The Company is charged a monthly service fee by the bank for such credit card sales. Credit card payments are provided as a service to the customers, many of whom take advantage of this option for payment. The charges for payroll processing include direct deposit of employee paychecks, payroll record keeping and all payroll tax reporting and administration. Through November 30, 2003, such charges totaled \$2,855. On an annualized basis, these charges are expected to total approximately \$3,115.

Attached as Exhibit E is a summary and breakdown of bank and payroll processing charges through November 30, 2003. We believe that the auditors finding that \$1,740 in this account was interest, is completely erroneous. The Company knows better than to charge interest expense above the line as a miscellaneous expense.

## Capital Structure

## 1. Long-term debt

### a) Wachovia loan payoff

As indicated in the Company's initial response, the Wachovia loan has been paid off. Attached as Exhibit F is a letter from the bank acknowledging the pay off as well as a copy of the satisfaction of the mortgage.

Mr. Troy Rendell Public Utility Supervisor Florida Public Service Commission December 18, 2003 Page Six

b) State of Florida loan

The current balance on the State of Florida loan through DEP is \$178,794. Attached as Exhibit G is a copy of the amortization schedule and a copy of the general ledger account balance for this loan showing the same outstanding balance. In addition, the local disbursement officer contact information with DEP is provided.

c) Bobcat and Kubota

Attached as Exhibit H is a copy of the general ledger page showing the balance on this note of \$15,437 as of November 30, 2003.

Troy, I hope this additional information and enclosed Exhibits are of assistance to you. Based on my experience, Residential Water Systems, Inc. is one of the better run small utilities I have seen. The state of maintenance of the system and attention to customer service is exceptional. In addition, I believe the record keeping is far above average. Although we can argue about how expenses may have been misclassified in certain accounts, certainly the detailed descriptions and record keeping are very good. At the same time, I believe you would agree that the existing rates are extremely low and that any drastic reduction in rates and revenues could have a detrimental impact on continued maintenance of the system and customer service. Sometimes, setting rates which are fair involves consideration of qualitative factors and not simply a quantitative analysis applied to the standard rate making formula. I trust you will keep these factors in mind as we proceed to resolve this matter in an expeditious manner.

Very truly yours,

CRONIN, JACKSON, NIXON & WILSON

Robert C. Nixon

cc: Charles deMenzes w/enclosures
Marty Deterding w/enclosures
Wayne Schiefelbein w/enclosures

RCN:dd

**Enclosures** 

8/63 per PSC: W.F.

Residential Water Systems, Inc. P.O. Box 5220 Ocala, FL 34478 352-622-4949

Scheduled Replacement and/or Upgrades since 2001.

Replace all meters with AMR type (Invensys) in the following subdivisions:

- Edgewood
- Suntree
- Country Estates Buffington
- High Point
- Wineberry
- **Dalton Woods**

Replace all thin wall poly services with current standard thick wall poly in the following subdivisions:

- Edgewood
- Suntree
- Country Estates Buffington
- High Point
- Wineberry

Install under road chases in the following subdivisions:

- Edgewood
- Suntree
- Country Estates Buffington

Status as of June 25, 2003:

113 (5/8") meters replaced

44 (1") meters replaced

\$7066 pd. in 2002, Completed in 200 \$25,902

Funds expended in 2002 were \$25,900.00

Funds expended so far in 2003 are \$14,910.00

4 Thre 6/19/03

Total to date \$40,810.00

Estimated projected cost to complete AMR and lateral service replacement is \$120,000.00 to be completed in 18 months.

Exhibit A 1843

## WATER UTILITY PLANT ACCOUNTS

MO. (a)   (b)   YEAR (c)   ADDITIONS   DELETIONS   YEAR (f)	TACCT	ACCOUNT DESCRIPTION	PREVIOUS			CURRENT I
301 FRANCHISES AMORT 4 YEARS 400 0 0 400 304 STRUCTURES AND INPROVEMENTS 43,366 0 0 43,366 310 POWER GENERATION EQUIPMENT 32,588 0 0 32,588 311 PUMPING EQUIPMENT 47,374 0 0 47,374 320 WATER TREATMENT EQUIPMENT 89,714 0 0 89,714 330 DISTRIBUTION RESERVOIR AND STANDPIPES 173,719 0 0 173,719 331 TRANSMISSION AND DISTRIBUTION MAINS 198,553 0 198,553 333 SERVICES 26,115 4,615 334 METERS AND METER INSTALLATIONS 42,705 10,295 0 53,000 35 HYDRANTS 14,500 0 0 4,920 36 OTHER TANGIBLE PLANT AND MISC EQUIPME 4,920 0 0 4,920 37 OTHER TANGIBLE PLANT AND EQUIPMENT 27,985 0 1,976 26,009	₩O.		YEAR			YEAR
304 STRUCTURES AND INPROVEMENTS 43.366 0 0 43.366 310 POWER GENERATION EQUIPMENT 32.588 0 0 32.588 311 PUMPING EQUIPMENT 47.374 0 0 47.374 320 WATER TREATMENT EQUIPMENT 89.714 0 0 89.714 330 DISTRIBUTION RESERVOIR AND STANDPIPES 173.719 0 0 173.719 331 TRANSMISSION AND DISTRIBUTION MAINS 198.553 0 0 198.553 333 SERVICES 26.115 4.615 334 METERS AND METER INSTALLATIONS 42.705 10.295 0 53.000 335 HYDRANTS 14.500 0 0 14.500 339 OTHER TANGIBLE PLANT AND MISC EQUIPME 4.920 0 0 4.920 340 OFFICE FURNITURE AND EQUIPMENT 27.985 0 1.976 26.009	(a)	(b)	(c)	(d)	(e)	(f)
310 POWER GENERATION EQUIPMENT 32,588 311 PUMPING EQUIPMENT 47,374 320 WATER TREATMENT EQUIPMENT 330 DISTRIBUTION RESERVOIR AND STANDPIPES 331 TRANSMISSION AND DISTRIBUTION MAINS 333 SERVICES 333 SERVICES 334 METERS AND METER INSTALLATIONS 42,705 4,615 4,615 10,295 0 30,730 35 HYDRANTS 14,500 0 0 1,976 36,000 37,000 38,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553 0 0 0 198,553	301	FRANCHISES AMORT 4 YEARS	400	0	0	400
311 PUMPING EQUIPMENT 47.374 0 0 47.374 320 WATER TREATMENT EQUIPMENT 89,714 0 0 89,714 330 DISTRIBUTION RESERVOIR AND STANDPIPES 173,719 0 0 173,719 331 TRANSMISSION AND DISTRIBUTION MAINS 198,553 0 0 198,553 333 SERVICES 26,115 4.615 0 30,730 334 METERS AND METER INSTALLATIONS 42,705 10,295 0 53,000 35 HYDRANTS 14,500 0 0 14,500 339 OTHER TANGIBLE PLANT AND MISC EQUIPME 4,920 0 0 4,920 340 OFFICE FURNITURE AND EQUIPMENT 27,985 0 1,976 26,009	304	STRUCTURES AND INPROVEMENTS	43,366	0	0	43,366
320   WATER TREATMENT EQUIPMENT   89,714   0   0   89,714   330   DISTRIBUTION RESERVOIR AND STANDPIPES   173,719   0   0   173,719   331   TRANSMISSION AND DISTRIBUTION MAINS   198,553   0   0   198,553   333   SERVICES   26,115   4,615   4,615   0   30,730   334   METERS AND METER INSTALLATIONS   42,705   10,295   0   53,000   339   OTHER TANGIBLE PLANT AND MISC EQUIPME   4,920   0   0   4,920   340   OFFICE FURNITURE AND EQUIPMENT   27,985   0   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   26,009   1,976   1,976   26,009   1,976	310	POWER GENERATION EQUIPMENT	32,588	0	0	32,588
330   DISTRIBUTION RESERVOIR AND STANDPIPES   173,719   0   0   173,719   331   TRANSMISSION AND DISTRIBUTION MAINS   198,553   0   0   198,553   333   SERVICES   26,115   4,615   4,615   0   30,730   334   METERS AND METER INSTALLATIONS   42,705   10,295   0   53,000   339   OTHER TANGIBLE PLANT AND MISC EQUIPME   4,920   0   0   4,920   340   OFFICE FURNITURE AND EQUIPMENT   27,985   0   1,976   26,009	311	PUMPING EQUIPMENT	47,374	0	0	47.374
331 TRANSMISSION AND DISTRIBUTION MAINS  333 SERVICES  334 METERS AND METER INSTALLATIONS  35 HYDRANTS  36 OTHER TANGIBLE PLANT AND MISC EQUIPME  37 OFFICE FURNITURE AND EQUIPMENT  38 OTHER TANGIBLE PLANT AND EQUIPMENT  39 OFFICE FURNITURE AND EQUIPMENT  30 OTHER TANGIBLE PLANT AND EQUIPMENT  30 OTHER TANGIBLE PLANT AND EQUIPMENT  30 OTHER TANGIBLE PLANT AND EQUIPMENT  31 OTHER TANGIBLE PLANT AND MISC EQUIPME  32 OTHER TANGIBLE PLANT AND EQUIPMENT  33 OTHER TANGIBLE PLANT AND EQUIPMENT  34 OTHER TANGIBLE PLANT AND EQUIPMENT  35 OTHER TANGIBLE PLANT AND EQUIPMENT  36 OTHER TANGIBLE PLANT AND EQUIPMENT  37 OTHER TANGIBLE PLANT AND EQUIPMENT  38 OTHER TANGIBLE PLANT AND EQUIPMENT  39 OTHER TANGIBLE PLANT AND EQUIPMENT	320	WATER TREATMENT EQUIPMENT	89,714	. 0	0	89,714
333 SERVICES  334 METERS AND METER INSTALLATIONS  35 HYDRANTS  36 OTHER TANGIBLE PLANT AND MISC EQUIPME  37 OFFICE FURNITURE AND EQUIPMENT  26,115	330	DISTRIBUTION RESERVOIR AND STANDPIPES	173,719	0	0	173,719
334   METERS AND METER INSTALLATIONS   42,705   10,295   0   53,000     35	331	TRANSMISSION AND DISTRIBUTION MAINS	198,553	0	0	198,553
334   METERS AND METER INSTALLATIONS   42,705   10,295   0   53,000     35   HYDRANTS   14,500   0   0   14,500     339   OTHER TANGIBLE PLANT AND MISC EQUIPME   4,920   0   0   4,920     340   OFFICE FURNITURE AND EQUIPMENT   27,985   0   1,976   26,009	333	SERVICES	26,115	4,615	149100	30,730
339 OTHER TANGIBLE PLANT AND MISC EQUIPME 4,920 0 0 4,920 340 OFFICE FURNITURE AND EQUIPMENT 27,985 0 1.976 26,009	334	METERS AND METER INSTALLATIONS	42,705	10,295	0	53,000
340 OFFICE FURNITURE AND EQUIPMENT 27,985 0 1,976 26,009	35	HYDRANTS	14,500	0	0	14,500
	339	OTHER TANGIBLE PLANT AND MISC EQUIPME	4,920	0	0	4,920
TOTALS	340	OFFICE FURNITURE AND EQUIPMENT	27,985	0	1,976	26,009
		TOTALS	\$ 701,939	14,910	1,976	714,873

W-1

Total Additions as of 6/19/03 per G.L. + Balance 6-30-03.

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Exhibit A

UTILITY NAME: RESIDENTIAL WATER SYSTEMS, INC. 59-23930

YEAR OF REPORT 12/12/2003

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## WATER UTILITY PLANT ACCOUNTS

ACCT.	ACCOUNT DESCRIPTION	PREVIOUS	ADDITIONS	DELETIONS	CURRENT
NO (a)	(b)	YEAR (c)	ADDITIONS (d)	DELETIONS (e)	YEAR (f)
301	FRANCHISES AMORT 4 YEARS	400	0	0	400
	•	-			
304	STRUCTURES AND INPROVEMENTS	43,366	1,610	0	44,976
310	POWER GENERATION EQUIPMENT	32,588	. 0	0	32,588
311	PUMPING EQUIPMENT	47,374	39,906	40,086	47,194
320	WATER TREATMENT EQUIPMENT	89,714	0	0	89,714
330	DISTRIBUTION RESERVOIR AND STANDPIPES	173,719	0	0	173,719
331	TRANSMISSION AND DISTRIBUTION MAINS	198,553	0	0	198,553
333	SERVICES	26,115	13,233	35,511 0	39,348
334	METERS AND METER INSTALLATIONS	42,705	<b>(1)</b> 25,578	0	68,283
335	HYDRANTS	14,500	0	0	14,500
339	OTHER TANGIBLE PLANT AND MISC EQUIPME	4,920	0	0	4,920
340	OFFICE FURNITURE AND EQUIPMENT	27,985	0	1,976	26,009
	TOTALS	\$ 701,939	80,327	42,062	740,204

W-1

Additions as of 12/15/03

(1) Includes cost of 18 New Meters, not part of replacement program. CIAC + Cost = 18 x \$175 = \$3150

Exhibit A 30/3 EXHIBIT "E"

Residential Water Systems, Inc. P.O. Box 5220 Ocala, FL 34478

June 26, 2003

To Whom It May Concern:

In 1999 Residential Water Systems, Inc. applied to the Florida PSC for an extension of its franchised area, which was approved in Order No. PSC-99-2248-FOF-WU as of 11/15/1999. The new development known as Dalton Woods, with all ¼ acre lots, was originally projected to build out in 5 to 7 years as the majority of medium to high priced subdivisions have in the past.

What was not expected was a complete sellout of the subdivision in less than 120 days. Construction began in late 2000 with four (4) homes, then in 2001 fifty-three (53) homes and in 2002 forty (40)-homes for a total of 97 homes in two (2) years.

During this construction we were in the midst of upgrading our water plant to handle the projected water demand from the new subdivision as well as bringing the plant up to current capacity code regarding fire flow.

Contractors in the meantime were building furiously and upon completion of each home, they were irrigating the ¾ acre lots in an attempt to complete landscaping and grass (St. Augustine) for marketing purposes.

As a result of the new construction and construction irrigation we experienced a tremendous water demand and unusual income. The average contractor would use 100,000 to 150,000 gallons of water per month once the landscaping was installed. Once the vegetation took hold, the contractor would reduce usage accordingly. Our water demand this year has reduced significantly now that homeowners are maintaining their own property as our monthly accounting reports for 2003 currently reflect.

Please take this into consideration in calculating future income and expense levels.

Sincerely.

Charles deMenzes President

> Ghibit B pageix1

11



100 CNA Drive Nashville TN 37214-3439

May 6, 2002

Charles DeMenzes 12601 SE Sunset Harbor Rd. Weirsdale, FL 32195

Valley Forge Life Insurance Company

Insured:

Charles DeMenzes

Policy Number:

AUBA000374

#### AN IMPORTANT NOTICE ABOUT YOUR LIFE INSURANCE POLICY

Dear Mr. DeMenzes:

We have received your request to change this policy's beneficiary and recorded the change in our records. Enclosed is your copy of the beneficiary change request. Please keep it with your policy.

Thank you for making CNA your insurance carrier and we hope you will consider us for your future insurance needs. If you have questions or need further assistance, please contact your agent who will assist you or contact us directly at 1-800-437-8854.

Sincerely, Policy Owner Services Team

**Enclosure** 

rd

cc: Best Agcy-USA Inc #2237 Scott R. Kiefer #049115001

Exhibit C

BENECHG

## CNA

## **Change Of Beneficiary**

Check one:	Please print	t or type all information.	See instructions.
☐ Continental Assurance Company, CNA Plaza,	Chicago IL 60685		
☐ Valley Forge Life Insurance Company, 401 Pe	nn Street, Reading PA 19601		
Executive Office: CNA Plaza, Chicago IL 60685 Administrative Office: CNA Life, P.O. Box 305153, N	Jashville TN 37230-5153		
Policy No.: AV3A000374		MES DE ME	MES
C11001 - 1- 10- 0-		INES OF THE	w ees
			<del></del>
I, owner of the above numbered policy, revoke the in effect, and change the beneficiary designation			ment option now
Primary Beneficiary's Name and Address:		34478	<u> </u>
TRADEWWAS UTILITIES, WC.	P.O. BOX 5330 OCA	ry br 3,712	- 20%
BETTE ROADERICK 12601 SE SU			
RESIDENTIAL WATER SYSTEMS, IN	1c. P.O.Bux 5770 0	CALA FL 34478	1 - 40%
Date of birth		Relationship to	insured
Contingent Beneficiary's Name and Address:			
		<del></del>	
Date of high		Deleteration	
Date of birth		Relationship to	
If the above Policy now requires endorsement of C			
requirements. I expressly agree that the above reveffect as of the date this notice was signed, except			
change is recorded by the Company. The right to	hange the beneficiary is reser	ne company before in ved unless otherwise :	s revocation and stated above.
authorize the above change of beneficiary.	mange are senerally to recei	104 011400 0010, 11100	
1714	00.0		
Dated the 3 day of A(ILL	300.9		(month/year).
A 1 · · · · · · · · · · · · · · · · · ·	0 -21	<i>n</i> ———	
		<del> </del>	
PARILLIA ///MAN		E	
Officer's Ti	tle) Witness (required to	r residents of MA only	)
Spouse (Community Property States only)		ary (only required if the	
(AZ, CA, ID, CA, WM, NV, WA, WH		an irrevocable designa	
The above reducated Cylinge of Beneficiary ha	s been accepted and records	ed by The Company	at its Office
By: Wolling	Date:	MAY 0 6 20	302
LV207-676-C	Page 1		ADM207676-D
	· -a- ·		

Exhibit C page 20f 3



CNA Insurance - Life (800) 437-8854 PO BOX 305153 Nashville, TN 37230-5153

#### STATEMENT OF PREMIUMS DUE

**JANUARY 03, 2003** 

CHARLES DE MENZES 12601 SE SUNSET HARBOR ROAD WEIRSDALE, FL 32195

INDIVIDUAL LIFE INSURANCE FOR:
QUARTERLY RENEWAL PREMIUM DUE FOR:
POLICY NUMBER:
BILL CONTROL NUMBER:
AMOUNT DUE:

**AGENT INFORMATION:** 

SCOTT ROBERT KIEFER %THE KIEFER AGENCY INC 2143 NE 2ND STREET OCALA, FL 34470 (352)732-7500

CHARLES DE MENZES JANUARY 28, 2003 AUBA000374

0030100001

\$3,700.20

, 40% =1480.08

ВА

KEEP THIS PORTION. A RETURN ENVELOPE IS ENCLOSED FOR YOUR CONVENIENCE.

Ghibit C 1 page 3 of 3

# Residential Water Systems, Inc. Analysis of Management Fee

	Attachment HAII						
	Attachment "A"	<u> </u>	ļ				
Anglesia of Workly Evens		4-4-4-4-4	Danid - Al	1104 4 - 0		-	
Analysis of Weekly Expen	86 Aliocation A	turputed to	Residenti	al water Sys	tems, inc.		
Utility Company	# Water Accts	<del></del>	% Total				
Residential Water	632		47%				
Tradewinds Utilities	498	4000000	37%				
CFAT H2o	221		16%				
BFF			0%				
Total Num Accts	1351		078		<del></del>		-
1000	1001					RWS Wkly	Annua
Maintenance Dept	Weekly	Weeks	Monthly	Annual	Weekly	Portion	Amoun
Missing Dept	TOOKIY	4400,00	wonuny		TOOKIY	7 010011	74170911
Steve Carroll	650,00	54	2,925.00	35,100.00	675.00	1	
Corp SS				2,685.15	51.64		
Overtime				2,000.00	38.46		
Hospitalization			593.36	7,120.32	136.93		
Workmens Comp		V.,		3,500.00	67.31		
Van Insurance			101.00	1,212.00	23.31		
Fuel Avg	<del> </del>		350.00	4,200.00	80.77		
Total Service Dept			300.00	4,200.00	1,073.41	502.14	26,111.50
. Our 0011100 Esp.	·			,	1,070.41	332.14	25,111.00
Office Expenses					10.00 ·		
Mortgage	/		1,510.00	18,120.00	348.46		
Ocala Utilities			800.00	9,600.00	184.62		
Grounds Maint			250.00	3,000.00	57.69		
Real Estate Taxes			***************************************	3,800.00	73.08		
Phone Service		w., <del> </del>	250.00	3,000.00	57.69		·
Yellow Pages			166.00	1,992.00	38.31		
Janitorial			200.00	2,400.00	48.15		
Total Facilities Exp		RW\$ @ 6.	5%	·	806.00	56.56	2,940.98
Other Gen Expenses							
Liability & Casualty					-		
Insurance Coverage				1,503.00	13.52		
Meter Reading				3,792.00	72.92		
Postage				2,806.08	53.96		
Supplies (paper, envelopes)				1,137.60	21.88		
Cell Phones		U) 64.4.84		4,200.00	37.78		
Misc				1,200.00	23.08		<del></del>
Total Other	19 117			· · · · · · · · · · · · · · · · · · ·	223.15	223.15	11,603.56
Total Weekly RWS Liab						781.85	40,656.03
Charged in 2002			<del> </del>			600.00	26,000.00
	T			Annual Shor	tfail	550100	,
Undercharged						(281.85)	(14,656.03

Exhibit 0 page lof1

# Analysis of Miscellaneous Bank, Credit Card and Payroll Charges for Residential Water Systems, Inc. from January through November 2003

Month	Credit	Bank	Payroli	
	Card	Charges	Charges	
Jan	54.56	148.00	104.40	306.96
Feb	50.08	104.12	104.40	258.60
Mar	61.42	99.61	104.40	265.43
Apr	47.35	90.10	104.40	241.85
May	60.08	103.17	105.00	268.25
Jun	66.28	100.60	108.40	275.28
Jul	55.22	91.67	112.40	259.29
Aug	63.60	60.42	113.00	237.02
Sep	62.74	72.20	112.40	247.34
Oct	51.84	97.23	112.40	261.47
Nov	49.16	81.80	102.70	233.66

2,855.15

Exhibit E Page 10f1

## **WACHOVIA**

Retail Credit Servicing P.O. Box 13327 Roanoke, Virginia 24040-0343

August 15, 2003

Residential Water Sysyem Inc PO BOX 5220 OCALA FL 34478

**Loan Number:** 321090000005849

**Date Closed:** 07/29/2003

Interest Paid This Year: \$4,688.23

Dear Residential Water Sysyem Inc:

Thank you and congratulations on paying off your Wachovia loan. We have certainly appreciated your business. Now that your account has been paid in full, we will go ahead and forward the mortgage to the appropriate courthouse for release.

Should you have any questions or need additional information, please call 1-800-347-1131.

Sincerely,

William R Scarborough

Senior Leader, VP

Wachovia Direct

Exh,b,+ F Page 10f.2 RHPAIDMAILER FRM 2,00

Wachovia Bank, N.A. PO Box 53010 Roanoke, VA 24022 By Kelly Cakes



DAVID R ELLSPERMANN, CLERK OF COURT MARION COUNTY
DATE 08/18/2003 04:34:37 PM
FILE #: 2003105755 OR BK/PG 03498/0727
RECORDING FEES 8.00

#### SATISFACTION OF MORTGAGE

THE UNDERSIGNED AS OWNER OF THAT CERTAIN MORTGAGE MORE PARTICULARLY IDENTIFIED BELOW AND THE OBLIGATION WHICH IT SECURES, CERTIFIES THAT SAID MORTGAGE AND OBLIGATION HAVE BEEN PAID AND FULLY SATISFIED, AND HEREBY DIRECTS THAT THE SAME BE DISCHARGED OF RECORD, TO-WIT: THE MORTGAGE DEED WHEREIN.

MORTGAGOR WAS:

RESIDENTIAL WATER SYSTEM INC

DATE OF MORTGAGE:

February 20, 2001

ORIGINAL PRINCIPAL

AMOUNT OF DEBT SECURED: \$90,000.00

PLACE OF ORIGINAL

RECORDING.

MARION

RECORDING REFERENCE:

BOOK: 2939 PAGE: 1344 CLERK'S FILE NO. N/A

IN WITNESS WHEREOP, UNDERSIGNED HAS DULY EXECUTED THIS SATISFACTION AS OF 31st day of July, 2003.

WITNESS:

All Romain, Witness

WACHOVIA BANK, N. A., PORMERLY REPUBLIC SECURITY, BANK

By Kelly M Oakes, Assistant Vice President

STATE OF VIRGINIA CITY OF ROANOKE

On the 31st day of July, 2003, before me a Notary in and for said county, personally came the above named Kelly M Oakes, Assistant Vice President, an Authorized Officer of WACHOVIA BANK, N. A., known to me to be the person named in or has produced satisfactory identification to prove such and who executed the above instrument, and acknowledged that he/she executed the same for the intents and purposes therein mentioned.

Cynthia Catino, Notary Public

MY COMMISSION EXPIRES 01-31-2007





Exhibit F page 24:2



```
8 0 RESIDENTIAL WATER SYSTEMS, IN TRIAL BALANCE AS OF 12/12/2003 PAGE 42
ACCT # DATE
                C/J NUM BEG BAL
                                     TR AMT
                                                   DESCRIPTION
             0.00 DB
                             0.00
                                          0.00 ENDING ACCOUNT BALANCE
    CB
224003 STATE OF FL SRF LOAN (DW4215-010)
                        -186,648.30
                                              BEGINNING ACCOUNT BALANCE
224003 01/01/2003 2
                        101
                                        648.74 DEC 02 SALES...01/01/2003
                                        648.74 JAN SALES..02/01/2003
224003 02/01/2003 2
                        201
224003 03/01/2003 2
                        301
                                        648.74 FEB SALES...03/01/2003
                                        648.74 MARCH SALES..04/01/2003
224003 04/01/2003 2
                     401
224003 05/01/2003 2 501
                                        648.74 APRIL SALES..05/01/2003
224003 06/01/2003 2
                        601
                                        648.74 MAY SALES..06/01/2003
                       701
                                        648.74 JUNE SALES..07/01/2003
224003 07/01/2003 2
                     801
                                        648.74 JULY SALES..08/01/2003
224003 08/01/2003 2
                       901
                                        648.74 AUG SALES..09/01/2003
224003 09/01/2003 2
                     1001
224003 10/01/2003 2
                                        648.74 SALES SEPT..10/01/2003
224003 11/01/2003 2
                     1101
                                        648.74 OCT SALES..11/01/2003
                                        717.83 NOV SALES..12/01/2003
224003 12/01/2003 2
                       1201
                         7,853.97
             0.00 DB
                                   -178,794.33 ENDING ACCOUNT BALANCE
   CR
224006 WACHOVIA BANK (90,000) 3-2-10-9000000584-9
                                              BEGINNING ACCOUNT BALANCE
                         -84,065.30
                                       292.95 WACHOVIA BANK, N.A.-584-9 01/2..01/13/2003
224006 01/13/2003 1
                       3025
                                       295.09 WACHOVIA BANK, N.A.-584-9 02/2..02/10/2003
224006 02/10/2003 1
                       3041
                                       297.24 WACHOVIA BANK, N.A.-584-9 03/2..03/07/2003
224006 03/07/2003 1
                       3057
                                       299.41 WACHOVIA BANK, N.A.-584-9 4/20..04/10/2003
                     3076
224006 04/10/2003 1
                                       301.59 WACHOVIA BANK, N.A.-584-9 5/20..05/08/2003
224006 05/08/2003 1
                     3088
                                        303.79 WACHOVIA BANK, N.A.-584-9 6/20..06/10/2003
224006 06/10/2003 1
                      3101
224006 07/09/2003 1
                     3110
                                        306.01 WACHOVIA BANK, N.A.-584-9 7/20..07/09/2003
                                    81,969.22 PAID OFF BY DEMENZES..07/25/2003
224006 07/25/2003 2
                       725
                                          0.00 ENDING ACCOUNT BALANCE
             0.00 DB 84,065.30
   CR
231000 ACCRUED SRF LOAN PAYMENT
                                              BEGINNING ACCOUNT BALANCE
                               0.00
                        101
                                     -1,200.91 DEC 02 SALES...01/01/2003
231000 01/01/2003 2
                                     -1,200.91 JAN SALES..02/01/2003
231000 02/01/2003 2
                        201
231000 03/01/2003 2
                        301
                                     -1,200.91 FEB SALES..03/01/2003
                                     -1,200.91 MARCH SALES..04/01/2003
231000 04/01/2003 2
                        401
                                   -1,200.91 APRIL SALES..05/01/2003
                        501
231000 05/01/2003 2
                                     -1,200.91 MAY SALES..06/01/2003
231000 06/01/2003 2
                        601
                                     -1,200.91 JUNE SALES...07/01/2003
231000 07/01/2003 2
                        701
231000 07/17/2003 2
                                     7,205.45 SRF WIRED PAYMENT..07/17/2003
                        717
                                    -1,200.91 JULY SALES..08/01/2003
231000 08/01/2003 2
                        801
                     · 901
231000 09/01/2003 2
                                    -1,200,91 AUG SALES..09/01/2003
231000 10/01/2003 2
                       1001
                                     -1,200.91 SALES SEPT..10/01/2003
                       1101
                                     -1,200.91 OCT SALES..11/01/2003
231000 11/01/2003 2
                                     -1,200.91 NOV SALES..12/01/2003
231000 12/01/2003 2
                     1201
                                     -7,205.47 ENDING ACCOUNT BALANCE
   CR -14,410.92 DB 7,205.45
```

231004 ACCOUNTS PAYABLE TRADE

BEGINNING ACCOUNT BALANCE

-2,024.14

## Amortization Schedule

Dif kending loom

Project Sponsor: Residential Water Systems, Inc.

Project Number: DW4215 010

	_
Initial	.nsn

Rate: 3.55%

					oun K	att. 5.55 %		Amount to
	Date	No.	Payment	Serv. Fee	SF Interest	Interest	Principal	be Repaid
	8/15/2000	0.0						205,115.60
	2/15/2001	1- fd	7,205.45	3,564.65	70.06	3,570.74		201,550.95
	8/15/2001	2-14	7,205.45	382.13	6.78	3,570.75	3,245.79	سمن 197,923.03
	2/15/2002	3-1A	7,205.45			3,513.13	3,692.32	194,230.71
	8/15/2002	4- (d)	7,205.45	•		3,447.60	3,757.85	190,472.86
	2/15/2003	5-70	7,205.45			3,380.89	3,824.56	186,648.30
	8/15/2003	6 Pd	7,205.45			3,313.01	3,892.44	182,755.86
>	2/15/2004	7	7,205.45			3,243.92	3,961.53	178,794.33
	8/15/2004	8	7,205.45			3,173.60	4,031.85	174,762.48
	2/15/2005	9	7,205.45		-	3,102.03	4,103.42	170,659.06
	8/15/2005	10	7,205.45			3,029.20	4,176.25	166,482.81
	2/15/2006	11	7,205.45			2,955.07	4,250.38	162,232.43
	8/15/2006		7,205.45			2,879.63	4,325.82	157,906.61
	2/15/2007		7,205.45			2,802.84	4,402.61	153,504.00
	8/15/2007		7,205.45			2 <b>,7</b> 24.70	4,480.75	149,023.25
	2/15/2008		7,205.45			2,645.16	4,560.29	144,462.96
	8/15/2008		7,205.45			2,564.22	4,641.23	139,821.73
	2/15/2009		7,205.45			2,481.84	4,723.61	135,098.12
	8/15/2009		7,205.45			2,397.99	4,807.46	130,290.66
	2/15/2010		7,205.45			2,312.66	4,892.79	125,397.87
	8/15/2010		7,205.45			2,225.81	4,979.64	120,418.23
	2/15/2011		7,205.45			2,137.42	5,068.03	115,350.20
	8/15/2011		7,205.45			2,047.47	5,157.98	110,192.22
	2/15/2012		7,205.45			1,955.91	5,249.54	104,942.68
	8/15/2012		7,205.45			1,862.73	5,342.72	99,599.96
	2/15/2013		7,205.45			1,767.90	5,437.55	94,162.41
	8/15/2013	•	7,205.45			1,671.38	5,534.07	88,628.34
	2/15/2014		7,205.45			1,573.15	5,632.30	82,996.04
	8/15/2014		7,205.45			1,473.18	5,732.27	77,263.77
	2/15/2015		7,205.45			1,371.43	5,834.02	71,429.75
	8/15/2015		7,205.45			1,267.88	5,937.57	65,492.18
	2/15/2016		7,205.45			1,162.49	6,042.96	59,449.22
	8/15/2016		7,205.45			1,055.22	6,150.23	53,298.99
	2/15/2017		7,205.45			946.06	6,259.39	47,039.60
	8/15/2017		7,205.45			834.95	6,370.50	40,669.10
	2/15/2018		7,205.45			721.88	6,483.57	34,185.53
	8/15/2018		7,205.45			606.79	6,598.66	27,586.87
	2/15/2019		7,205.45			489.67	6,715.78	20,871.09
	8/15/2019		7,205.45		•	370.46	6,834.99	14,036.10
	2/15/2020		7,205.45			249.14	6,956.31	7,079.79
	8/15/2020		7,205.46			125.67	7,079.79	0.00
	Subtotals	S	288,218.01	3,946.78	76.84	83,025.57	201,168.82	

Schibit G Prege Zef 3

## **Charles DeMenzes**

Full Name:

Sheri Garcia

Last Name:

Garcia Sheri

First Name: Job Title:

SRF Disbursement Officer

Company:

**FDEP** 

**Business Address:** 

2600 Blair Stone Road

Station 3505

Tallahassee, FI 32399-2400

Business:

(850) 245-8377

**Business Fax:** 

(850) 921-2769

E-mail:

Sheri.Garcia@dep.state.fl.us

Pruyn, Carleen

0.00 BEGINNING ACCOUNT BALANCE

CR 0.00 DB 0.00 0.00 ENDING ACCOUNT BALANCE

#### 236001 ACCRUED TAXES PAYABLE

0.00 BEGINNING ACCOUNT BALANCE 236001 01/01/2003 2 -224.00 DEC 02 SALES...01/01/2003 101 236001 02/01/2003 2 201 -224.00 JAN SALES..02/01/2003 -224.00 FEB SALES..03/01/2003 236001 03/01/2003 2 301 236001 04/01/2003 2 401 -224.00 MARCH SALES..04/01/2003 236001 05/01/2003 2 501 -224.00 APRIL SALES..05/01/2003 236001 06/01/2003 2 601 -224.00 MAY SALES..06/01/2003 236001 07/01/2003 2 701 -224.00 JUNE SALES..07/01/2003 236001 08/01/2003 2 801 -224.00 JULY SALES..08/01/2003 236001 09/01/2003 2 -224.00 AUG SALES..09/01/2003 901 236001 10/01/2003 2 1001 -224.00 SALES SEPT..10/01/2003 236001 11/01/2003 2 -224.00 OCT SALES..11/01/2003 1101 236001 11/19/2003 1 79.44 THOMAS 'MAC' OLSON-R35818-000-..11/19/2003 3197 226.41 THOMAS 'MAC' OLSON-R3581-000-0..11/19/2003 236001 11/19/2003 1 3197 236001 11/24/2003 1 3200 3,077.44 THOMAS 'MAC' OLSON-P831196 200..11/24/2003 236001 12/01/2003 2 ~224.00 NOV SALES..12/01/2003 1201 236001 12/01/2003 2 1201 -695.29 ADJ TO ACTUAL..12/01/2003

CR -3,383.29 DB 3,383.29 0.00 ENDING ACCOUNT BALANCE

#### 236002 BOBCAT & KUBOTA OF OCALA

236002	ROBCAL & KO	BOTA (	OF OCALA				
			-21,926.16		BEGINNING ACCOUNT BALA	NCE	
236002	01/01/2003	2	101	1,699.60	YE 2002 ADJ01/01/200	3	
236002	01/20/2003	1	3031	428.35	BOBCAT01/20/2003		
236002	02/14/2003	1	3046	429.75	BOBCAT02/14/2003		
236002	03/19/2003	1	3064	431.14	BOBCAT03/19/2003		
236002	04/16/2003	1.	3078	432.54	BOBCAT04/16/2003		
236002	05/23/2003	1 .	3094	433.95	BOBCAT05/23/2003		
236002	06/18/2003	1	3107	435.36	BOBCAT/INGERSOLL-RAND	FIN.	SVC06/18/2003
236002	07/18/2003	1	3120	436.77	BOBCAT/INGERSOLL-RAND	FIN.	SVC07/18/2003
236002	08/20/2003	1	3141	438.19	BOBCAT/INGERSOLL-RAND	FIN.	SVC08/20/2003
236002	09/19/2003	1	3157	439.62	BOBCAT/INGERSOLL-RAND	FIN.	SVC09/19/2003
236002	10/24/2003	1	3182	441.05	BOBCAT/INGERSOLL-RAND	FIN.	SVC10/24/2003
236002	11/19/2003	1	3196	442.48	BOBCAT/INGERSOLL-RAND	FIN.	SVC11/19/2003

CR 0.00 DB 6,488.80 (-15,437.36) ENDING ACCOUNT BALANCE

## **Ú.S.** Census Bureau

## **Earnings By Occupation and Education**

TABLE 2. EARNINGS BY DETAILED OCCUPATION: 1999
(Data for Civilian Noninstitutional Workers From the 2000 Census. Workers who worked 50 weeks or more and 35 or more hours per week in 1999 were classified as year-round full-time workers.)

FLORIDA; BOTH SEXES

	***************************************	11		Year-round		Percent
	Worked	Median	College	Full-time	Median	College
,	1n 1999	Earnings	Graduates	Workers	Earnings G	raduates
21 to 74 years	7,369,435	\$23,964	25.1	4,788,230	\$29,961	27.1
MANAGEMENT OCCUPATIONS					/E	1
Chief executives	79,035	\$71,156	52.9	64,545	\$76,651	53.6
General and Operations Managers	60,345	\$47,108	39.8	51,635	\$50,031	40.0
Legislators	445	\$39,238	59.7	255	\$51,875	63.0
Advertising and Promotions Managers	3,395	\$39,280	63.0	2,660	\$41,993	61.2
Marketing and Sales Managers	66,560	\$44,106	50.3	51,880	\$50,371	50.7
Public Relations Managers	2,960	\$41,083	62.9	2,285	\$47,018	62.1
Administrative Services Managers	4,775	\$37,275	35.4	3,900	\$40,938	37.4
Computer and Information Systems Managers	13,545	\$59,102	57.6	11,755	\$61,588	58.4
Financial Managers	54,865	\$41,812	48.8	45,050	\$45,376	49.7
Human Resources Managers	26,420	\$36,143	37.8	20,825	\$40,102	39.7
Industrial Production Managers	12,435	\$41,924	32.1	10,495	\$45,056	32.3
Purchasing Managers	11,045	\$41,593	44.0	9,440	\$44,216	43.6
Transportation, Storage, and Distribution Managers	15,935	\$31,157	19.2	13,080	\$33,177	19.3
Farm, Ranch, and Other Agricultural Managers	7,415	\$29,495	21.0	5,300	\$34,413	22.3
Farmers and Ranchers	7,900	\$16,336	18.4	4,540	\$22,114	19.7
Construction Managers	43,515	\$44,701	26.4	35,400	\$48,271	27.2
Education Administrators	35,485	\$41,622	71.5	25,060	\$46,847	73.5
Engineering Managers	6,875	\$67,912	65.9	5,765	\$71,146	67.0
Food Service Managers	46,400	\$27,834	19.9	34,480	\$31,009	20.3
Funeral Directors	2,095	\$35,228	22.4	1,575	\$40,124	21.9
Gaming Managers	1,920	\$34,753	37.2	1,515	\$36,547	37.1
Lodging Managers	12,775	\$28,258	29.0	9,020	\$31,279	30.0
Medical and Health Services Managers	23,540	\$39,393	49.5	18,790	\$42,256	49.5
Natural Sciences Managers	560	\$58,611	89.6	455	\$73,958	93.7
Postmasters and Mail Superintendents	1,075	\$50,917	23.5	940	\$52,160	23.3
Property, Real Estate, and Community Association						
Managers	33,735	\$30,090		24,095	\$32,228	30.3
Social and Community Service Managers	10,820	\$31,858		8,065	\$36,179	62.7
Managers, All Other	104,185	\$41,666	40.9	82,995	\$46,506	41.3
BUSINESS AND FINANCIAL OPERATIONS OCCUPATIONS						
Agents and Business Managers of Artists, Performers,						
and Athletes	2,555	\$26,949	40.3	1,495	\$35,882	45.7
Purchasing Agents and Buyers, Farm Products	705	\$36,184	24.9	500	\$37,500	24.1
Wholesale and Retail Buyers, Except Farm Products	13,865	\$25,425	24.0	8,590	\$30,916	25.5
Purchasing Agents, Except Wholesale, Retail, and						
Farm Products	12,170	\$30,262	27.2	9,635	\$31,795	26.8
Claims Adusters, Appraisers, Examiners, and						
Investigators	19,985	\$31,463	36.3	15,800	\$33,751	37.1
Compliance Officers, Except Agriculture, Construction,						
Health and Safety, and Transportation	5,945	\$31,848	40.8	4,735	\$35,282	43.1
Cost Estimators	6,390	\$36,738	23.5	5,170	\$40,192	23.2

TABLE 2. EARNINGS BY DETAILED OCCUPATION: 1999
(Data for Civilian Noninstitutional Workers From the 2000 Census. Workers who worked 50 weeks or more and 35 or more hours per week in 1999 were classified as year-round full-time workers.)

FLORIDA; BOTH SEXES

	Worked	Median	Percent College	Year-round Full-time	Median	Percent College
	——— <del>i</del> n—1999—	Earnings (	Graduates	Workers	Earnings	Graduates
Human Resources, Training, and Labor Relations						
Specialists	45,665	\$31,124	42.4	33,955	\$33,913	41.9
Logisticians	1,970	\$40,036	45.4	1,630	\$42,385	46.9
Management Analysts	30,200	\$42,049	64.0	19,260	\$50,847	63.7
			- I	11		

http://www.census.gov/hhes/income/earnings/call2flboth.html

baelate 1011



1255 N.E. 17th ROAD OCALA, FLORIDA 34470 (352) 629-8142

November 7, 2003

**Dear Valued Customer:** 

Your patronage over the years has been truly appreciated. It is always our desire to provide the highest quality service possible in a prompt and courteous manner. Our service rates have remained the same for 5 ½ years. Rising costs of operating expenses such as fuel, insurance, and the cost of living, make it necessary to implement an increase in those rates.

Effective Monday, January 5, 2004, our single man service rate will increase to \$50.00 per hour. Our overtime rate will increase to \$75.00 per hour for a single man. Our two man rate will also increase to \$75.00 per hour for a technician and helper during regular working hours. Rates for use of equipment will not change.

We thank you for your past patronage and hope that you will understand the need for this increase. We look forward to serving you, our valued customer, in the future.

Sincerely,

HAROLD ELLZEY PLUMBING, INC.

Chris Chappell

President

pog zofz