



BEFORE THE

FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 040007-EI

IN RE:

ENVIRONMENTAL COST RECOVERY FACTORS

PROJECTIONS

JANUARY 2005 THROUGH DECEMBER 2005

TESTIMONY

OF

GREG M. NELSON

DOCUMENT NUMBER-DATE

09710 SEP-30

FPSC-COMMISSION CLERK

1                                   BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2                                   PREPARED DIRECT TESTIMONY

3                                   OF

4                                   GREGORY M. NELSON

5  
6    Q.   Please state your name, address, occupation and employer.

7  
8    A.   My name is Gregory M. Nelson. My business address is 702  
9       North Franklin Street, Tampa, Florida 33602. I am  
10       employed by Tampa Electric Company ("Tampa Electric" or  
11       "the company") as Director, Environmental, Health and  
12       Safety in the Generation Services.

13  
14   Q.   Please provide a brief outline of your educational  
15       background and business experience.

16  
17   A.   I received a Bachelors Degree in Mechanical Engineering  
18       from the Georgia Institute of Technology in 1982 and a  
19       Masters of Business Administration from the University of  
20       South Florida in 1987. I am a registered Professional  
21       Engineer in the State of Florida. I began my engineering  
22       career in 1982 in Tampa Electric's Engineering  
23       Development Program. In 1983, I worked in the Production  
24       Department where I was responsible for power plant  
25       performance projects. Since 1986, I have held various

1 environmental permitting and compliance positions. In  
2 1997, I was promoted to Administrator - Air Programs in  
3 the Environmental Planning Department. In this position,  
4 I was responsible for all air permitting and compliance  
5 programs. In 1998, I was promoted to Manager,  
6 Environmental Planning and in 2000 I became Director,  
7 Environmental Affairs. In 2003, I became Director,  
8 Environmental, Health and Safety and my present  
9 responsibilities include the management of Tampa  
10 Electric's environmental permitting and compliance  
11 programs as well as generation safety programs.

12  
13 **Q.** Have you previously testified before the Florida Public  
14 Service Commission ("Commission")?

15  
16 **A.** Yes, I have provided testimony regarding environmental  
17 projects and their associated environmental requirements  
18 in various Environmental Cost Recovery Clause ("ECRC")  
19 proceedings before this Commission.

20  
21 **Q.** What is the purpose of your testimony in this proceeding?

22  
23 **A.** The purpose of my testimony is to demonstrate that the  
24 activities for which Tampa Electric seeks cost recovery  
25 through the ECRC for the 2005 projection period are

1 activities necessary for the company to comply with  
2 environmental requirements. Specifically, I will  
3 describe the ongoing activities that are associated with  
4 the Consent Final Judgment ("CFJ") entered into with the  
5 Florida Department of Environmental Protection ("FDEP")  
6 and the Consent Decree ("CD") lodged with the U.S.  
7 Environmental Protection Agency ("EPA") and the  
8 Department of Justice. I will also discuss other  
9 programs previously approved by the Commission for  
10 recovery through the ECRC. Finally, I will discuss four  
11 new environmental compliance programs to control nitrogen  
12 oxides ("NO<sub>x</sub>") emissions: Big Bend Unit 4 Selective  
13 Catalytic Reduction ("SCR"), Big Bend Unit 1 Pre-SCR, Big  
14 Bend Unit 2 Pre-SCR and Big Bend Unit 3 Pre-SCR. These  
15 compliance programs were submitted to the Commission for  
16 ECRC cost recovery approval on July 15, 2004 and assigned  
17 Docket No. 040750-EI.

18  
19 **Q.** Please provide an overview of the ongoing environmental  
20 compliance requirements that are the result of the CFJ and  
21 the CD ("the Orders").

22  
23 **A.** The general requirements of the Orders include repowering  
24 Gannon Station and provide further reductions for sulfur  
25 dioxide ("SO<sub>2</sub>"), particulate matter ("PM") and NO<sub>x</sub>

1 emissions at Big Bend Station. The repowering of Gannon  
2 Station was completed in early 2004 and the plant has  
3 been renamed the H. L. Culbreath Bayside Power Station.

4  
5 Regarding SO<sub>2</sub> emissions reductions at Big Bend Station,  
6 the Orders require Tampa Electric to create a plan for  
7 optimizing the availability and removal efficiency of the  
8 flue gas desulfurization systems ("FGD" or "scrubbers")  
9 at Big Bend Station. The plan was submitted to EPA in  
10 two phases, and both were approved. Phase I of the plan  
11 required that Tampa Electric work scrubber outages around  
12 the clock and with contract labor, when necessary, speed  
13 the return of a malfunctioning scrubber to service. In  
14 addition, Phase I required Tampa Electric to review all  
15 critical scrubber spare parts and increase the number and  
16 availability of spare parts to ensure a speedy return to  
17 service of a malfunctioning scrubber. Phase II of the  
18 plan outlined capital projects **that** Tampa Electric  
19 performed to upgrade each scrubber at Big Bend and also  
20 addressed the use of environmental dispatching in the  
21 event of a scrubber outage. All of the preliminary SO<sub>2</sub>  
22 emissions reduction projects have been completed. There  
23 will be additional work required in 2009 and 2012  
24 coincident with the elimination of the scrubber outage  
25 days.

1 Concerning PM emissions reduction, the Orders require  
2 Tampa Electric to develop and implement a best  
3 operational practices ("BOP") study to minimize PM  
4 emissions from each electrostatic precipitator ("ESP"),  
5 complete and implement a Best Available Control  
6 Technology ("BACT") analysis of the ESPs at Big Bend  
7 Station, demonstrate the operation of a PM Continuous  
8 Emissions Monitoring System ("CEM") and evaluate the  
9 possibility of installing a second PM CEM. Nearly all of  
10 the BOP and BACT PM emission reduction projects will be  
11 completed in 2004 and there are no projects scheduled for  
12 2005. There will be some required BOP projects in the  
13 future which are expected to primarily consist of limited  
14 wide plate spacing upgrades for Big Bend Units 1 and 3.

15  
16 The early NO<sub>x</sub> reduction activities are ongoing and will  
17 continue into 2005. The Orders require Tampa Electric to  
18 perform NO<sub>x</sub> reduction projects on Big Bend Units 1 through  
19 3 and allowed, pursuant to an amendment, for Big Bend  
20 Unit 4 to be substituted for Big Bend Unit 3. These  
21 early NO<sub>x</sub> reductions use 1998 NO<sub>x</sub> emissions as the  
22 baseline year for determining the level of reduction  
23 achieved. Tampa Electric was also required by the Orders  
24 to demonstrate innovative or provide additional NO<sub>x</sub>  
25 technologies beyond those required by the early reduction

1 activities.

2

3 Q. Please describe the Big Bend Early NO<sub>x</sub> Emissions  
4 Reduction program activities and provide the estimated  
5 O&M and capital expenditures for 2005.

6

7 A. The Big Bend NO<sub>x</sub> Emissions Reduction program was approved  
8 by the Commission in Docket No. 001186-EI, Order No. PSC-  
9 00-2104-PAA-EI, issued November 6, 2000. In the Order,  
10 the Commission found that the program met the requirements  
11 for recovery through the ECRC. For 2005, Tampa Electric  
12 has identified the projects that will reduce NO<sub>x</sub> emissions  
13 as required under the Orders. These include performing  
14 the requisite maintenance on the previously approved NO<sub>x</sub>  
15 reduction projects, completion of the Department of Energy  
16 neural network sootblowing project and continuing the coal  
17 and air-flow monitoring and balancing projects, both on  
18 Big Bend Unit 2. These projects are expected to result in  
19 approximately \$165,000 of capital expenditures and  
20 \$484,000 of O&M expenses.

21

22 Q. Please describe the Big Bend PM Minimization and  
23 Monitoring program activities and provide the estimated  
24 O&M and capital expenditures for 2005.

25

1    **A.**    The Big Bend PM Minimization and Monitoring program was  
2            approved by the Commission in Docket No. 001186-EI, Order  
3            No. PSC-00-2104-PAA-EI, issued November 6, 2000.  In the  
4            Order, the Commission found that the program met the  
5            requirements for recovery through the ECRC.  Tampa  
6            Electric had previously identified various projects to  
7            improve precipitator performance and reduce PM emissions  
8            as required by the Orders.  For 2004, the BOP and BACT  
9            projects included the installation and demonstration of a  
10           PM CEM system, the installation of flyash controls on Big  
11           Bend Units 2 and 3, thermal flow corrections on Big Bend  
12           Unit 3 and completion of the work on Big Bend Unit 1 slag  
13           vent fans.  No new capital improvement projects are  
14           planned for 2005.  However, there will be O&M expenses  
15           associated with existing and newly installed BOP and BACT  
16           equipment and continued implementation of the BOP  
17           procedures.  These projects are expected to result in  
18           approximately \$1,050,000 of O&M expenses.

19  
20    **Q.**    Please identify and describe the other Commission approved  
21            programs you will discuss.

22  
23    **A.**    The programs previously approved by the Commission that I  
24            will describe include Big Bend Unit 3 Flue Gas  
25            Desulfurization Integration, Big Bend Units 1 and 2 Flue



1 Gas Desulfurization, Gannon Thermal Discharge Study,  
2 Bayside SCR Consumables and Big Bend Unit 4 Separated  
3 Over-fired Air ("SOFA").  
4

5 Q. Please describe the Big Bend Unit 3 Flue Gas  
6 Desulfurization Integration and the Big Bend Units 1 and 2  
7 Flue Gas Desulfurization activities and provide the  
8 estimated O&M and capital expenditures for 2005.  
9

10 A. The Big Bend Unit 3 Flue Gas Desulfurization Integration  
11 program was approved by the Commission in Docket No.  
12 960688-EI, Order No. PSC-96-1048-FOF-EI, issued August 14,  
13 1996. The Big Bend Units 1 and 2 Flue Gas Desulfurization  
14 program was approved by the Commission in Docket No.  
15 980693-EI, Order No. PSC-99-0075-FOF-EI, issued January  
16 11, 1999. In those Orders, the Commission found that the  
17 programs met the requirements for recovery through the  
18 ECRC. The programs were implemented to meet the SO<sub>2</sub>  
19 emissions requirements of the Phase I and II Clean Air Act  
20 Amendments of 1990.  
21

22 For 2005, there will be no capital expenditures for these  
23 programs; however, Tampa Electric anticipates O&M expenses  
24 for the Big Bend Unit 3 Flue Gas Desulfurization  
25 Integration program and the Big Bend Units 1 and 2 Flue

1 Gas Desulfurization program to be approximately \$2,240,000  
2 and \$4,400,000, respectively. The dominant component of  
3 the expenses is projected to be reagents utilized in the  
4 scrubbing process with the balance of expenses being  
5 incurred for maintenance.  
6

7 **Q.** Please describe the Gannon Thermal Discharge Study program  
8 activities and provide the estimated O&M and capital  
9 expenditures for 2005.  
10

11 **A.** The Gannon Thermal Discharge Study program was approved by  
12 the Commission in Docket No. 010593-EI, Order No. PSC-01-  
13 1847-PAA-EI, issued September 14, 2001. In that Order, the  
14 Commission found that the program met the requirements for  
15 recovery through the ECRC. The FDEP is currently  
16 reviewing the sampling plan submitted by Tampa Electric.  
17 Approval is expected in late 2004 with commencement of the  
18 work immediately thereafter. For 2005, there will be no  
19 capital expenditures for this program; however, Tampa  
20 Electric anticipates O&M expenses will be approximately  
21 \$500,000.  
22

23 **Q.** Please describe the Bayside SCR Consumables program  
24 activities and provide the estimated capital and O&M  
25 expenditures for 2005.

1    **A.**    The Bayside SCR Consumables program was approved by the  
2            Commission in Docket No. 021255-EI, Order No. PSC-03-0469-  
3            PAA-EI, issued April 4, 2003. For 2005, there will be no  
4            capital expenditures for this program; however, Tampa  
5            Electric anticipates O&M expenses associated with the  
6            consumable goods (primarily anhydrous ammonia) will be  
7            \$115,000.

8  
9    **Q.**    Please describe the Big Bend Unit 4 SOFA program  
10           activities and provide the O&M and capital expenditures  
11           for 2005?

12  
13   **A.**    The Big Bend Unit 4 SOFA program was approved by  
14            Commission for ECRC recovery in Docket No. 030226-EI,  
15            Order No. PSC-03-0684-PAA-EI, issued June 6, 2003. In  
16            that Order the Commission found that the program met the  
17            requirements for recovery through the ECRC, contingent  
18            upon Big Bend Unit 4 remaining coal fired. On August 19,  
19            2004, Tampa Electric submitted a letter to the EPA  
20            declaring the intent for Big Bend Units 1 through 4 to  
21            remain coal fired and, as such, will comply with the  
22            applicable provisions of the CD associated with this  
23            decision. The SOFA project was completed in 2004 and the  
24            annual O&M expense for 2005 is anticipated to be  
25            approximately \$50,000.

1 Q. Please describe long term NO<sub>x</sub> requirements associated with  
2 the Orders and Tampa Electric's efforts to comply with the  
3 requirements.

4  
5 A. The Orders require Big Bend Unit 4 to begin operating with  
6 an SCR system or other NO<sub>x</sub> control technology, be  
7 repowered, or be shut down and scheduled for dismantlement  
8 by June 1, 2007. Big Bend Units 1, 2 and/or 3 must either  
9 begin operating with an SCR system or other NO<sub>x</sub> control  
10 technology, be repowered, or be shut down and scheduled  
11 for dismantlement by May 1, 2008, May 1, 2009 and May 1,  
12 2010, respectively, one unit per year.

13  
14 In order to meet the NO<sub>x</sub> emission rates and timing  
15 requirements of the Orders, Tampa Electric engaged an  
16 experienced consulting firm, Sargent and Lundy, to assist  
17 with the performance of a comprehensive study designed to  
18 identify the long-range plans for the generating units at  
19 Big Bend Station. Attached as Exhibit A to Tampa  
20 Electric's July 15, 2004 petition for cost recovery to  
21 the Commission is a document entitled "The Big Bend  
22 Technology Assessment Study and NO<sub>x</sub> Compliance Plan"  
23 ("Study"), which contains the results of the evaluation.  
24 The Study evaluated the options of: 1) remaining coal-  
25 fired, 2) repowering the facility, or 3) shutting down

1 the station and replacing it with new generation. The  
2 results of the Study clearly indicate that the option to  
3 remain coal-fired at Big Bend Station and installing the  
4 necessary NO<sub>x</sub> reduction technologies is the most cost-  
5 effective alternative to satisfy the NO<sub>x</sub> emissions  
6 reductions required by the Orders. This option will  
7 require Tampa Electric to install SCR reduction  
8 technologies to meet future NO<sub>x</sub> emission rates as required  
9 by the Orders.

10  
11 **Q.** Please describe the Big Bend Unit 4 SCR, Big Bend Unit 1  
12 Pre-SCR, Big Bend Unit 2 Pre-SCR and Big Bend Unit 3 Pre-  
13 SCR programs and provide estimated capital and O&M  
14 expenditures for 2005.

15  
16 **A.** Tampa Electric's July 15, 2004 petition to the Commission  
17 seeks approval of recovery through the ECRC for the costs  
18 associated with the projects identified in the Study,  
19 namely, Big Bend Unit 4 SCR, Big Bend Unit 1 Pre-SCR, Big  
20 Bend Unit 2 Pre-SCR and Big Bend Unit 3 Pre-SCR, as  
21 necessary to begin to cost-effectively meet the NO<sub>x</sub>  
22 emissions requirements of the Orders. The Big Bend Unit 4  
23 SCR project encompasses the design, procurement,  
24 installation and annual O&M expenses associated with an  
25 SCR system for the unit. The Pre-SCR Big Bend Units 1

1 through 3 projects are cost-effective precursors to SCR  
2 systems. These Pre-SCR technologies include a neural  
3 network system, secondary air controls and windbox  
4 modifications for Big Bend Unit 1; secondary air controls  
5 and windbox modifications for Big Bend Unit 2; and a  
6 neural network system, secondary air controls, windbox  
7 modifications and primary coal/air flow controls for Big  
8 Bend Unit 3. The purpose of the Pre-SCR technologies on  
9 Big Bend Units 1 through 3 is to reduce inlet NO<sub>x</sub>  
10 concentrations to the SCR systems thereby mitigating  
11 overall SCR capital and O&M costs. The installation of  
12 these Pre-SCR technologies is accepted throughout the  
13 industry as the more prudent, cost-effective decision over  
14 simply installing larger SCR systems.

15  
16 The 2005 projected costs for which Tampa Electric is  
17 seeking ECRC recovery are for the capital and O&M  
18 expenditures associated with the engineering, procurement,  
19 construction, start-up, tuning, operation and ongoing  
20 maintenance for three of the four programs. The 2005  
21 projected capital and O&M expenditures for Big Bend Unit 1  
22 Pre-SCR are \$1,705,000 and \$27,000, respectively. The  
23 2005 projected capital and O&M expenditures for Big Bend  
24 Unit 2 Pre-SCR are \$1,000,000 and \$23,000, respectively.  
25 Finally, the 2005 projected capital and O&M expenditures

1 for Big Bend Unit 3 Pre-SCR are \$2,135,000 and \$66,000,  
2 respectively.

3  
4 The 2005 projected capital expenditure for Big Bend Unit  
5 4 SCR is \$9,500,000. However, as previously stated in  
6 Tampa Electric witness Bryant's Prepared Direct Testimony  
7 in the 2004 ECRC Actual/Estimated True-Up filed August 3,  
8 2004, the company will not seek recovery of the capital  
9 expenditures until mid-2007, the expected in-service date  
10 for the project. At that time, the associated  
11 depreciation expense and allowance for funds used during  
12 construction for the program will be requested for ECRC  
13 recovery.

14  
15 Q. Please summarize your testimony.

16  
17 A. Tampa Electric's settlement agreements with FDEP and EPA  
18 which require significant reductions in emissions from  
19 Tampa Electric's Big Bend and Gannon Stations. The Orders  
20 established definite requirements and time frames in which  
21 air quality improvements must be made and result in  
22 reasonable and fair outcomes for Tampa Electric, its  
23 community and customers, and the environmental agencies.  
24 My testimony identified projects which are legally  
25 required by the Orders. I described the progress Tampa

1 Electric has made to achieve the more stringent  
2 environmental standards. I have identified estimated  
3 costs, by project, which the company expects to incur in  
4 2005. Finally, my testimony identified other projects  
5 which are required for Tampa Electric to meet  
6 environmental requirements and I provided associated 2005  
7 activities and projected expenditures.

8

9 **Q.** Does this conclude your testimony?

10

11 **A.** Yes it does.

12

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