

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Petition for rate increase by
Progress Energy Florida, Inc.

Docket No. 050078-EI

Submitted for filing:
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REBUTTAL TESTIMONY OF
EARL M. ROBINSON
ON BEHALF OF
PROGRESS ENERGY FLORIDA

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REBUTTAL TESTIMONY OF

EARL M. ROBINSON

1 **I. Introduction and purpose.**

2 **Q. Please state your name and business address.**

3 A. My name is Earl M. Robinson and my business address is Weber Fick & Wilson
4 Division of AUS Consultants – Utility Services, 275 Grandview Avenue, Camp
5 Hill, Pennsylvania.

6
7 **Q. Are you the same Earl M. Robinson that prepared the Depreciation Study on**
8 **behalf of Progress Energy Florida, Inc. (“PEF” or the “Company”) that was**
9 **filed in this proceeding and sponsored by Mr. Bazemore?**

10 A. Yes.

11
12 **Q. What is the purpose of your rebuttal testimony?**

13 A. The purpose of my rebuttal testimony is to address the positions taken and
14 statements made by the Office of Public Counsel (“OPC”) and Florida Industrial
15 Power Users Group’s (“FIPUG”) witness, Jacob Pous. In addition I will address
16 comments and positions taken by Mr. Hugh Larkin and Mr. Michael Gorman.

17
18 **Q. Do you have any exhibits to your rebuttal testimony?**

19 A. Yes. I have prepared or supervised the preparation of the following exhibits:

- 20 • Exhibit No. ____ (EMR-1), a chart of the relationship between the Company’s cost
21 of removal and average age of retirement for FERC account 364.

- 1 • Exhibit No. ____ (EMR-2), a schedule of the Company's depreciation analyses for
2 1997, 2002, and 2005.
- 3 • Exhibit No. ____ (EMR-3), a schedule of Florida Power & Light Company
4 ("FPL"), Gulf Power Company ("Gulf"), and PEF net salvage parameters.
- 5 • Exhibit No. ____ (EMR-4), excerpts of the Public Utility Depreciation Practices,
6 Staff Subcommittee on Depreciation of the National Association of Regulatory
7 Utility Commissioners ("NARUC") Finance and Technology Committee of the
8 NARUC, August 1996.

9 These exhibits are true and correct.

10

11 **II. Rebuttal testimony to witness Jacob Pous.**

12 **Q. What is the order of your rebuttal testimony with regard to Mr. Pous?**

13 A. For ease of reference, my rebuttal to Mr. Pous' testimony generally follows the
14 manner in which Mr. Pous' testimony was organized.

15

16 **Q. What do you understand are the criticisms of Mr. Pous with regard to your
17 depreciation study?**

18 A. I understand Mr. Pous' criticisms of my study are as follows:

- 19 1. That the study does not contain sufficient detail and documentation in
20 support of the study recommendations.
- 21 2. That the variance between the Company's book depreciation reserve and
22 theoretical depreciation reserve is being addressed within the study via the
23 use of an Average Remaining Life depreciation approach as opposed to an

1 amortization of the variance over four (4) years.

2 3. Mr. Pous disputes the net salvage factors proposed for eleven (11)
3 transmission and distribution (“T&D”) accounts.
4

5 **Q. Do you agree with Mr. Pous’ criticisms?**

6 A. No, I do not.
7

8 **Q. Are the depreciation proposals set forth in your comprehensive depreciation
9 study relative to PEF’s plant in service reasonable and appropriate?**

10 A. Yes. The Company’s proposed depreciation rates resulting from an analysis of
11 the Company’s property investments as of 12-31-2003 and 12-31-2005 are well
12 founded and fully supported by a detailed analysis of the history of the
13 Company’s plant in service and the factors anticipated to impact the Company’s
14 property over the remaining lives of the asset groups. In contrast, while the
15 Company’s remaining asset categories comprise the majority of the Company’s
16 extensive investment in Production, Transmission, Distribution, and General Plant
17 accounts, Mr. Pous chose to address only his claimed resulting book depreciation
18 reserve excess adjustment plus the net salvage parameters relative to eleven (11)
19 property categories within the Company’s T&D functions. It appears that
20 Mr. Pous addressed only portions of those eleven (11) property categories because
21 these are areas where he could most easily affect the greatest impact on the
22 Company’s depreciation proposal.
23

1 **Q. Mr. Pous provides an overview of his testimony. What comments do you**
2 **have in response to his statements?**

3 A. Mr. Pous states that the Company has understated as well as failed to address the
4 treatment of the excess variance in the Company's accumulated provision
5 depreciation ("reserve"). Mr. Pous further states that he identified an additional
6 reserve excess and subsequently proposed an amortization of that depreciation
7 reserve variance over a period of four (4) years.

8 Mr. Pous not only misinterpreted the Company's level of future net
9 salvage (that can be anticipated relative to the Company's property) in developing
10 his extensive level of book versus theoretical depreciation reserve, but likewise
11 seems to imply that the Company did something imprudent or improper in not
12 proposing an amortization period consistent with the additional reserve variance
13 he sets forth in his proposal. That is, while Mr. Pous initially accepted the
14 Company's proposed recovery of its unrecovered property investments over their
15 average remaining life, he is proposing to amortize his calculated additional book
16 versus theoretical depreciation reserve variance over an extremely short four (4)
17 year period. There simply is no rational support for his calculated depreciation
18 reserve variance or his amortization proposal.

19 The Florida Public Service Commission ("FPSC" or the "Commission")
20 requires that a theoretical depreciation reserve study be prepared and provided as
21 part of the Company's depreciation study. In the process of preparing the
22 theoretical depreciation study the currently estimated depreciation parameters
23 (average service lives, Iowa Curves, and future net salvage factors) are utilized

1 with the current surviving vintage investment to identify the accrued depreciation
2 that theoretically should be on the Company's accounting books as of December
3 31, 2005. The proposed depreciation parameters reflect the current best estimates
4 of the present and anticipated usage, and the related recovery of the cost of the
5 Company's property. While the information is interesting as a general reference,
6 the fallacy of the theoretical reserve is that the calculation assumes that the
7 current depreciation parameters have been utilized since day one of the current
8 plant in service. Clearly this has not been the case and this underlying assumption
9 therefore contributes to the difference between the book and theoretical
10 depreciation reserve. As a result, it would be pure coincidence if the book and
11 theoretical depreciation reserve were ever equal. While there will always be a
12 book versus theoretical depreciation reserve variance, the FPSC has no mandate
13 for companies under their jurisdiction to provide any special treatment of the
14 variance. The standard and normal treatment of the depreciation reserve variance
15 is to recover the amount over the average remaining life of the company's
16 property.

17 In fact, the Company's filed depreciation study does address what Mr.
18 Pous claims is a large book versus theoretical depreciation reserve variance. That
19 is, the Company is addressing the existing depreciation reserve variance (as it has
20 done in all prior depreciation studies) through the continued use of the Average
21 Remaining Life (ARL) depreciation rates, which has been the historical basis of
22 the Company's depreciation rates for many years and has been indirectly used to
23 remedy past reserve variances resulting from prior studies. In the discipline of

1 depreciation the use of the ARL depreciation technique is widely recognized as an
2 excellent and appropriate approach to recover a company's unrecovered
3 investment over the remaining useful life of a company's plant in service.
4 Likewise, the FPSC has supported the use of ARL depreciation rates for the
5 recovery of utility property for essentially most, if not all, companies under its
6 jurisdiction.

7 Next, the book versus theoretical depreciation reserve variance as set forth
8 on Table 5-F of Section 2 of the depreciation study totals approximately \$504
9 million, and is approximately twelve (12) percent of the Company's book
10 depreciation reserve as of the proforma December 31, 2005 test year book
11 depreciation reserve of \$4,122 million. Almost ninety (90) percent of the
12 variance is attributable to the Company's production plants. For example, the
13 Company's depreciation study includes a first time assumption for a life extension
14 at the Company's Crystal River Unit No. 3 nuclear plant ("CR3"), thus, the
15 theoretical depreciation reserve variance reflects this assumption and further
16 assumes that this CR3 life extension assumption was in place from day one (1) of
17 the plant's operations. While the Company anticipates receiving approval for the
18 life extension, no formal action has yet been taken by the Nuclear Regulatory
19 Commission ("NRC") nor is it a certainty that the approval will be received. To
20 the extent that approval is not received a sizable portion of the reserve variance
21 will instantaneously disappear. To illustrate this impact, excluding the reserve
22 variance related to CR3 reduces the book versus theoretical depreciation reserve
23 variance from twelve (12) percent to eight (8) percent; hardly a large or

1 significant book versus theoretical depreciation reserve variance. Even if the CR3
2 license extension is granted by the NRC there is no assurance that the plant will
3 operate the full additional period of years. It may simply become uneconomical
4 to make additional required investment nearer to the anticipated end of life.
5 Similarly, if the plant does not operate the full life extension portions of the
6 perceived reserve variance will disappear.

7 Furthermore, to attain the full life extension of CR3, the Company will
8 need to add a considerable level of investment that ultimately will need to be
9 recovered over a very short time period compared to the original life span of the
10 generating facilities. Accordingly, it would be imprudent to rapidly adjust the
11 Company's book depreciation reserve downward through Mr. Pous' accelerated
12 amortization proposal, only to then need to increase the level of depreciation
13 expense for the significant level of new investments. This demonstrates that the
14 nature of the theoretical reserve variance is fluid and should not be the basis of
15 Commission's policy affecting the Company's capital recovery, particularly
16 without a full and clear understanding of the reasons for all the the parameter
17 changes within the study. For these reasons, the Company's ARL proposal is the
18 most logical approach to addressing the point in time theoretical to book variance
19 caused by the changes in the Company's depreciation parameters.

20
21 **Q. Please comment on Mr. Pous' claim that your statement in the study that you**
22 **considered the Company's experience and expectations are "meaningless**
23 **generalizations." (Pous testimony, page 9).**

1 A. I did consider the Company's experience and future expectations in the course of
2 my analysis of the Company's detailed historical analysis and preparation of the
3 future net salvage forecast. Mr. Pous simply fails to acknowledge the fact that the
4 Company will experience additional levels of end of life negative net salvage
5 relative to the property currently in service.

6 For example, in Account 364- Poles, the Company's historical net salvage
7 data identifies that the average net salvage was only approximately negative six
8 (6) percent. In addition, the historical analysis further identified that historical
9 gross salvage averaged approximately fifty-two (52) percent and historical cost of
10 removal averaged fifty eight (58) percent. In further analyzing the underlying
11 detailed data, the Company's historical gross salvage data did experience periods
12 of high levels of gross salvage that simply are not anticipated with regard to the
13 entire population of the Company's poles because poles routinely generate little
14 or no salvage value at the end of their lives. Based on this future expectation,
15 these historic levels of gross salvage were discounted in the estimation of future
16 net salvage. Conversely, in the review of the historical data, the recent years' cost
17 of removal notably was far higher than the overall historical experience due to
18 ongoing historical cost increases. Recognizing that the cost of removal is
19 essentially labor driven, and will continue to increase in future years until the end
20 of the property's future life, this increasing level of recent removal costs was
21 given greater weight in determining the future net salvage. All of this Company
22 experience, and the anticipated future expectations, were considered in arriving at
23 my estimation of a negative ninety percent (90%) future net salvage for this

1 property account. There are various other illustrations of factors considered in the
2 net salvage analysis that were provided during my deposition but this is an
3 example of how I considered both the Company's experience and future
4 expectations in estimating future net salvage.

5
6 **Q. What comments do you have regarding Mr. Pous' criticism of the future net**
7 **salvage forecast model included with the company's net salvage analysis?**
8 **(Pous Testimony, Page 9 and Pages 40 to 42).**

9 A. Mr. Pous' criticisms regarding the inclusion of the net salvage forecast analysis
10 model within the depreciation study are unfounded and unsupported. Mr. Pous
11 criticizes the use of linear analysis in the process of preparing my future gross
12 salvage analysis and the inclusion of the inflation factor in determining the end of
13 life removal costs. The use of the future forecasting approach is appropriate
14 because it is a tool that enables a depreciation professional to identify and
15 understand the drivers behind the future end of life property costs. It is very
16 important to understand that the tools are not applied blindly through a simple
17 mathematical formula, but professional judgment must be exercised based on the
18 depreciation professional's experience and the Company's experience with and
19 knowledge about the properties.

20 In more recent years, within the preparation of depreciation studies,
21 increased focus has been placed on the full recognition of the recovery of all
22 applicable plant costs (both the beginning and end of life costs) for each property
23 group being depreciated. Therefore, in recent studies, forecasts of future net
24 salvage have been calculated and included with the depreciation study analysis.

1 These forecasts assist in determining a reasonable estimate of the level of future
2 net salvage that is anticipated to occur at the end of the life of the existing plant in
3 service. This information is simply an additional analytical tool and source of
4 information to be considered in arriving at the future net salvage estimate.

5 Furthermore, the results of the forecast analysis serve to reinforce the fact
6 that the current level of experienced net salvage should routinely be the floor or
7 minimum level for the estimated future net salvage percent. Future net salvage is
8 a required component in the development of ARL-based depreciation rates.

9 Accordingly, the development of the future net salvage is a forward looking
10 analysis that must identify the level of end of life cost that will be incurred for the
11 property being studied. Because the average age of the property that produced the
12 historical net salvage is routinely far less than average service life, the remaining
13 future retirement at an older age can be anticipated to generate lower levels of
14 gross salvage and higher levels of cost of removal, hence lower levels of positive
15 net salvage or higher levels of negative net salvage than historically experienced.
16 Also, because cost of removal is affected principally by labor costs, and labor
17 costs routinely increase over time, future removal costs by their very nature will
18 be higher than that incurred in prior years.

19 Additionally, selecting a more conservative net salvage amount than that
20 generated by the forecast analysis does not mean the forecast analysis was flawed.
21 It simply means that it is prudent not to move all at once to the results indicated
22 by the analysis and is simply a reflection of how conservative the estimate used in
23 developing the proposed depreciation rate for each of the applicable plant

1 accounts is. Gradualism, such as this, is a concept specifically endorsed by Mr.
2 Pous in his testimony.

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Q. Mr. Pous further claims that many factors beside inflation impact the historical level of net salvage and must be taken into account. How do you respond? (Pous Testimony, page 41).

A. Mr. Pous never identifies the “many” factors besides inflation that he claims must be considered. As a result, it is hard for me to specifically respond to his claim. However, other factors that may affect the historical cost generally do not impact the future net salvage because the historical cost of removal is an accumulation of a diverse range of factors within the property groups that can be expected to be reflected in the future costs. The one factor that will increase and impact future costs is inflation.

Mr. Pous does claim that future economics of scale will drive down future costs of removal. Mr. Pous would have us believe that the Company’s property retirement process is similar to a production line, with the employees gaining significant efficiencies through improved knowledge, experience, and workflows. Such productivity benefits simply will not occur, in that retirements will continue to occur in a random fashion throughout the Company’s large distribution area. Furthermore, work crews will continue to change and there are regularly circumstances encountered that complicate the retirement process, such as soil conditions and other utility infrastructure in the affected area.

Mr. Pous’ argument that my approach still produces a “mismatch that

1 results when one requires cost of removal expressed in future dollars to be
2 collected from current customers in current dollars,” (Pous Testimony, page 39),
3 is a mischaracterization of real world events. The relationship of cost of removal
4 (retirement) always has been, and always will be, end of life cost as it relates to
5 beginning of life cost. Recovery of invested capital through depreciation rates
6 must appropriately reflect the recovery of the total life cost of the assets that are
7 being consumed by the Company’s customers in the process of receiving
8 Company services. Depreciation expense is, in fact, the mechanism designed to
9 collect anticipated future costs of retirement from current customers. Net present
10 value concepts, proposed by Mr. Pous and Mr. Gorman, therefore, have no
11 application to depreciation principles.

12 Finally, with respect to his criticism of the linear trend analysis of the
13 historical gross salvage, the analysis is performed for 5, 10, 15, and 20 year
14 periods and is the product of actual company experience for those periods. The
15 analysis is simply prepared to identify trends that have occurred over the period of
16 years. Under certain circumstances, based upon the gross salvage trends that the
17 Company has experienced, the mathematical results yield negative results,
18 although I recognize that future gross salvage cannot be less than zero (0) percent.
19 In such situations, a correction of an anomaly in the historical data reasonably
20 may have caused the linear analysis to yield a negative result. Mr. Pous agreed
21 that such an occurrence is a plausible explanation. Accordingly, such occurrences
22 are appropriately considered when future net salvage estimates are made. Mr.
23 Pous, however, has repeatedly implied in his testimony that the estimation process

1 deviated from the calculation model. This is totally false because the specific
2 future net salvage factor is not simply extracted from a mathematical model. The
3 group of analysis tools, of which the future net salvage is one component, are all
4 utilized together in the professional analysis and data assessment in arriving at the
5 recommended net salvage factor for each property group. This is no different
6 than the basis of Mr. Pous' estimates, except that Mr. Pous routinely fails to
7 recognize the factors that will impact the level of net salvage that the Company
8 can be anticipated to experience in future years. That is, he gives no
9 consideration to the future end of life cost of the property in his future net salvage
10 estimates.

11
12 **Q. Mr. Pous finds fault with the manner in which the Company chose to file the**
13 **prepared Depreciation Study in its current proceeding. What are your**
14 **comments? (Pous testimony, page 11-12)**

15 **A.** Mr. Pous expounds at length about the manner in which the Company chose to
16 file its depreciation study, going so far as to imply that the Company did
17 something inappropriate in not having me initially file testimony in support of the
18 study. The Company simply chose to have its accounting witness initially
19 sponsor the study with full knowledge that if intervenors desired to further
20 investigate the study that the author of the study would be available to support the
21 study results. The actual comprehensive depreciation study was prepared and
22 filed with full acknowledgment that I performed the depreciation study for the
23 Company. Mr. Pous claims that the study contained inadequate documentation

1 and presentation notwithstanding the three volumes of information that comprised
2 the study. The depreciation study contained an extensive complement of
3 depreciation summaries along with a narrative of depreciation methods,
4 procedures, study results, graphical charts, and underlying supporting
5 depreciation calculations. The depreciation study is fully consistent, both in
6 quality and quantity, with not only prior depreciation studies filed by the
7 Company before the FPSC, but also with studies that I have prepared and filed for
8 an extensive number of clients in various regulatory jurisdictions throughout the
9 United States.

10
11 **Q. Does Mr. Pous correctly define net salvage? (Pous Testimony, Page 14)**

12 A. Yes. Mr. Pous quotes the NARUC definition that, "Net salvage value
13 means the salvage value of property retired less the cost of removal. The
14 cost of removal results whether the retirement reflects demolition of the
15 item of plant or only the accounting transaction for retiring an item of
16 property abandoned in place."

17 However, Mr. Pous fails to properly recognize the true cost to retire assets
18 at the ultimate end of their life in his proposed future negative net salvage factors
19 for the eleven T&D accounts for which he provides alternative estimates. That is,
20 Mr. Pous' recommendations are based upon the Company's historical experience
21 with no consideration of the anticipated future costs incorporated into his future
22 net salvage estimates.

23

1 **Q. Mr. Pous implies that the information provided by the Company is**
2 **inadequate to support the Company's proposed negative net salvage factors.**
3 **Do you agree? (Pous testimony page 16).**

4 A. No. The Company's net salvage data, provided in response to Mr. Pous' data
5 request, was a full and complete database of all of the Company's available
6 historical net salvage data for the period 1976-2003. Furthermore, the
7 depreciation study contains the detailed historical analysis plus the forecasted net
8 salvage calculations for all categories of the Company's depreciable property.
9 Mr. Pous is incorrect in his assertion that the historical and forecast analysis of net
10 salvage trends does not provide adequate support for the proposed net salvage
11 factors.

12 In addition, my recommended net salvage factors are based on Company
13 specific data, with specific consideration given to the anticipated level of future
14 net salvage, and are comparable to the analysis results produced in the Company's
15 internally completed 2002 depreciation study summarized in Exhibit No. ____
16 (EMR-2). Exhibit No. ____ (EMR-2) is a summary schedule comparing the 1997
17 FPSC-approved net salvage factors, the 1997 depreciation study analysis results,
18 and the 2005 proposed net salvage parameters in the PEF 2003/2005 study,
19 OPC's proposed net salvage parameters, the net salvage parameters proposed in
20 the PEF 2002 depreciation study, and the normal net salvage parameters from the
21 2002 depreciation analysis, as well as the total net salvage parameters. The
22 normal net salvage parameters reflect true net salvage (exclusive of abnormal
23 events) and appear to have been used by the FPSC when developing the 1997

1 approved net salvage parameters.

2 Not only are my recommended net salvage parameters conservative when
3 compared to the forecasted net salvage in the current depreciation study, but in
4 reviewing Exhibit No. ___ (EMR-2), one can quickly see that my proposed net
5 salvage parameters are consistent with the analysis in the Company's study
6 performed during 2002. For example, my proposed 2005 net salvage factor is
7 negative ninety (90) percent net salvage for Account 364-Poles and, using the
8 2002 normal net salvage analysis in the 2002 study, there is a negative net salvage
9 of one hundred eleven (111) percent for the 5 year average and negative ninety-
10 eight (98) percent for the 10 year average net salvage for Account 364-Poles.
11 Even more compelling is a comparison of my proposed negative twenty-five (25)
12 percent net salvage for Account 365-Overhead Conductors and Devices to the
13 negative one hundred two (102) percent for the 5 year average and negative one
14 hundred twenty four (124) percent for the 10 year average net salvage derived for
15 the same account from the Company's 2002 depreciation analysis. This
16 demonstrates that my proposed net salvage for this account is conservative based
17 on the Company's most recent depreciation analysis. A further review of the
18 Exhibit will demonstrate that, in all other property accounts, my proposed net
19 salvage parameters are similar to or more conservative than the Company's 2002
20 depreciation analysis. The Company's net salvage recommendations in 2002
21 varied somewhat from its analysis but the indisputable fact is that my proposed
22 net salvage parameters are consistent with or more conservative than the
23 Company's expected future net salvage analysis in 2002.

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Q. Do you have a general comment regarding Mr. Pous' net salvage recommendations?

A. It appears that Mr. Pous is most concerned with the level of the change in the depreciation expense rather than what level of net salvage is appropriate. That is, Mr. Pous made a point to identify how much of a reduction to depreciation expense his proposed net salvage adjustments produce as opposed to spending more time to investigate and understand the underlying data.

Q. Do you have any comments on Mr. Pous' question concerning whether the recovery of capital through depreciation is a precise process? (Pous testimony, page 17).

A. In response to his own question he indicates that it is not an exact science –as all depreciation professionals acknowledge. But following that acknowledgement, Mr. Pous discusses the development of a theoretical depreciation reserve and somehow reaches the conclusion that the theoretical reserve calculation is exact enough to recommend that a calculated excess variance of the book reserve versus the theoretical depreciation reserve should be flowed back to ratepayers over a very short time period of four (4) years. This is in contrast to the Company's proposal to use ARL-based depreciation rates to correct any ultimate reserve variance relative to the plant in service over its remaining useful life. It must be recognized that much, if not most of the book versus theoretical depreciation reserve variances are routinely caused by changes in the estimates of useful

1 service life and net salvage factors. The fallacy of the calculation of theoretical
2 depreciation reserve is that the calculation is prepared on a prospective basis and
3 makes the assumption that the currently estimated depreciation parameters have
4 been in place since the inception of the property investment -- that is clearly not
5 the real world situation. To the extent that depreciation parameters (average
6 service lives and net salvage factors) change in future studies, the variances will
7 continue to fluctuate. In the meantime, the use of ARL-based depreciation rates
8 will serve to mitigate any such variances on a rational basis. The use of the ARL-
9 based depreciation rates recover both the applicable portion of the undepreciated
10 plant in service investment which may include a reserve variance over the average
11 remaining life. The result is that by the end of the property life, the depreciation
12 reserve variance will have been eliminated and the customers will have paid their
13 fair share of the costs in each period.

14
15 **Q. What comments do you have regarding Mr. Pous' recommendation for his**
16 **theorized calculated reserve variance? (Pous Testimony, Pages 20-21)**

17 A. First, Mr. Pous reaches his level of a reserve variance by inappropriate estimates
18 of future net salvage. Second, the calculated book versus theoretical reserve
19 variance developed in the Company's depreciation study is twelve (12) percent of
20 the total reserve, and only eight (8) percent if the significant portion of the
21 variance generated by the Company's decision to seek a license extension for
22 CR3 is considered. The drastic action Mr. Pous proposes is totally inappropriate
23 and inconsistent with the long standing use of ARL-based depreciation rates both

1 by the Company and the FPSC. In addition, such action will do unjustified
2 financial harm to the Company and ultimately to the Company's customers
3 through higher future customer rates. That is, it causes higher customer rates due
4 to the retention of a higher rate base which results in both higher future
5 depreciation expense and a higher return on rate base.

6
7 **Q. Mr. Pous cites various prior Commission orders in his attempt to find**
8 **support for his recommendation to amortize his additional reserve variance**
9 **over a short period of 4 years. Are the orders cited by Mr. Pous consistent**
10 **with his amortization position? (Pous Testimony, Pages 21-22)**

11 A. No. Essentially, all of the orders cited are simply related to reserve transfers
12 between plant functions and/or plant accounts or recovery schedules for items
13 such as PCB contaminated equipment. The only order in which a five year
14 amortization schedule was referenced was the General Telephone Company of
15 Florida case (Docket No. 840049-TL; Order No. 14929). In that order, the
16 Commission ordered a five (5) year amortization of unrecovered costs relative to
17 obsolete telecommunications equipment. None of the circumstances in these
18 orders are applicable to Mr. Pous' recommendation to inappropriately amortize a
19 calculated book versus theoretical reserve variance (part or all of which simply
20 could go away in future studies), over a short period of four (4) years.

21 Reserve transfers have absolutely no relevance to the current case because
22 they are simply the movement of dollars from one account balance to another
23 account. Equally irrelevant are adjustments for the recovery of obsolete

1 equipment. Neither situation is in any way comparable to a normal book versus
2 theoretical depreciation reserve variance. Obsolete equipment, for example, is
3 subject to current or rapid retirement because the property no longer provides any
4 service to the Company's customer. With regard to the Company's reserve
5 variance, the property will continue to provide customer service for many years.

6
7 **Q. Is the book versus theoretical reserve variance the product of improper**
8 **depreciation rates being used or other improper action taken by the**
9 **Company?**

10 **A.** No. The level of annual depreciation rates utilized by the Company to record
11 depreciation in prior years has been investigated and approved by the FPSC.
12 Furthermore, the useful average service lives and net salvage percentages vary
13 over time and, therefore, require modifications from one depreciation study to the
14 next to reflect updates for current experience. As previously noted, to the extent
15 that such changes in depreciation parameters occur over time, the resulting level
16 of the theoretical depreciation reserve variance increases or decreases with each
17 change. This is exactly why the Commission requires that depreciation studies be
18 performed on a regular basis. The required depreciation studies and resulting
19 recommendations are reviewed and approved by the Commission.

20
21 **Q. On page 28 of his testimony Mr. Pous states that he is aware of one**
22 **jurisdiction that has quantified a 5% difference between the theoretical and**
23 **book reserve as the point at which a correction process will be implemented.**

1 **Do you have any comments regarding Mr. Pous' statement?**

2 A. Yes. Mr. Pous is wrong. The jurisdiction that Mr. Pous is referring to is Alberta,
3 Canada, although he did not identify it in his testimony. (Pous deposition, page
4 148, line 8). Mr. Pous claims that this jurisdiction uses 5% percent as a test of the
5 appropriateness of a company's book depreciation reserve and then takes
6 appropriate action. This is simply not true.

7 The fact is that utility depreciation within Alberta is calculated using
8 EGL/Whole Life based depreciation rates. In addition, each company also
9 calculates a theoretical depreciation reserve using ELG/Whole Life procedure and
10 technique. Then after preparing the theoretical reserve calculation, to the extent
11 that the variance between the book and theoretical reserve exceeds five (5)
12 percent, the company amortizes the variance over a Broad Group procedure based
13 on Average Remaining Life. Furthermore, irrespective of the length of the
14 remaining life, the minimum remaining life for the amortization period for the
15 reserve variance is five years for short lived assets. This is clearly not a test of the
16 company's book depreciation reserve -- it is simply a regulatory modification of
17 the Average Remaining Life depreciation technique. Also it needs to be noted
18 that Alberta uses ELG based depreciation rates which routinely produce higher
19 depreciation rates than the Broad Group/ARL-based depreciation upon which
20 PEF rates are calculated. Mr. Pous' statement and implied support for his reserve
21 adjustment proposal is incorrect and misleading.

22
23 **Q. On page 31 of his testimony, Mr. Pous raises the question whether the use of**

1 **ARL-based depreciation rates adequately address the intergenerational**
2 **inequity that exists for current customers. What is your response?**

3 A. First and foremost there is no intergenerational inequity. The level of depreciation
4 recovery is the product of the Company's application of Commission-approved
5 depreciation parameters to the applicable plant in service investments. The
6 reserve variance that exists is simply the product of depreciation parameters that
7 change over time. For example, the estimate of the life of the CR3 unit was
8 extended from forty (40) to sixty (60) years. The continued use of the long
9 approved and utilized ARL-based depreciation rates will provide full recovery of
10 the Company's total plant in service investment cost over the average remaining
11 useful life. To simply propose a drastic amortization of Mr. Pous' perceived
12 reserve variance over an unsupported very short amortization period is
13 unwarranted and potentially harmful to both the Company and its customers.
14 Doing so, would result in increased customer rates due to the retention of a higher
15 rate base and depreciation expense.

16
17 **Q. What comments do you have regarding Mr. Pous' statement on pages 31 and**
18 **32 of his testimony that the current reserve variance could not turn around?**

19 A. In his testimony Mr. Pous discusses his perceived \$1.2 billion reserve variance as
20 if it is fact, when in reality it is not. Seven hundred million dollars of Mr. Pous'
21 \$1.2 billion is simply the product of Mr. Pous' misinterpretation and incorrect net
22 salvage estimates for the Company's future net salvage recoveries. Mr. Pous'
23 \$1.2 billion variance even includes a further proposal to refund a portion of the

1 Company's legally required external nuclear decommissioning fund that cannot
2 be distributed for any purpose other than for nuclear decommissioning.

3 As noted by Mr. Pous on page 17 of his direct testimony, he acknowledges
4 that capital recovery is not a precise process. As such estimates routinely change
5 over time and variances between the book and theoretical reserve increase and
6 decrease. In fact, approximately ninety (90) percent of the Company's calculated
7 \$504 million reserve variance is related to the Company's Production Plant
8 accounts, which Mr. Pous admitted in deposition (page 111, lines 4 and 5) that he
9 did not review. Various Production Plant reserve variances are the product of
10 current estimates using the same process used for the T&D account estimates that
11 he challenges. Of course, the reserve variance will fluctuate in future years for
12 not only the production plant accounts but also for the remaining T&D and
13 General Plant accounts where changes occur. The use of the ARL depreciation
14 technique is a longstanding and appropriate approach to address any such ongoing
15 variances.

16
17 **Q. On page 37 of his testimony, Mr. Pous states that under the Company's**
18 **position, "PEF contends it must collect \$1.4 billion, or 16%, more than its**
19 **original investment in plant to recoup its capital investment". What**
20 **comment do you have regarding Mr. Pous' statement?**

21 **A.** In reading Mr. Pous' statement, as written, it could be interpreted that Mr. Pous is
22 implying that the Company is estimating that future net salvage is equal to one
23 hundred sixteen (116) percent of the Company's original cost investment. If that

1 conclusion is drawn from Mr. Pous' statement, that conclusion is clearly not true.
2 The Company's depreciable original cost investment is \$8.671 billion and the
3 estimated future negative net salvage is \$1.419 billion or 16.4 percent of original
4 cost. This level of future negative net salvage is not at all unusual. For example,
5 electric industry depreciation studies completed in recent years in various
6 jurisdictions including South Carolina, Kentucky, Indiana, and North Dakota have
7 included net salvage factors in the range of negative 18 to negative 29 percent.
8 Conversely, the AGA/EEI depreciation statistics survey that Mr. Pous relies on
9 cannot support his statement. The problem with the AGA/EEI depreciation
10 survey (which was completed as of 1998), is that much of the information within
11 that document is very outdated in that it is relative to depreciation studies that
12 were completed many years earlier, some of which date back to the early to mid
13 1980's. Therefore, one cannot reliably rely on the AGA/EEI depreciation survey
14 for current net salvage factors.

15
16 **Q. Is Mr. Pous' data plotting of the forecast analysis, as discussed on pages 41**
17 **and 42 of his direct testimony and shown on Exhibit No. ___ (JP-7), correct?**

18 A. Absolutely not. Mr. Pous states, "if [my] overall model had any validity it would
19 be easy to plot the historical cost of removal in relation to its age of retirement
20 and see a constantly upward sloping relationship." (Pous Testimony, page 41).
21 His first error is his use of net salvage in lieu of cost of removal in developing the
22 property retirement age to cost of removal relationship. The use of net salvage
23 (including gross salvage) does not represent the cost of removal and incorrectly

1 skews the relationship by understating the cost of removal. Secondly, and equally
2 important, is the fact that the Company's cost of removal data does not permit
3 identification of age specific cost of removal data. However, this is not unique to
4 PEF. The manner in which the Company's net salvage data is recorded is
5 consistent with that used by all types of utilities. Utility records, therefore, do not
6 provide a direct link between the specific age and dollar amount of a retirement to
7 the corresponding cost of removal amount. The information within the salvage
8 data is simply the accumulation of the yearly cost of removal transaction data.
9 That data is then compared to the year's aged retirements. It is apparent that the
10 data is an accumulation of retirements of different ages and costs of removal of
11 differing levels. That is, the cost of removal experience within the Company's
12 data is related to average retirements (for example with an average age of 20
13 years), but the specific cost of removal may be applicable to underlying
14 retirements that occur at 10 and 30 years (which result in a 20 year average age).
15 Since the cost of removal is not identified by specific age, therefore, specific age
16 analysis cannot be performed.

17 Nevertheless, correctly capturing the relationship of the Company's cost
18 of removal data and the average age of retirements with a linear regression
19 analysis does produce a line sloping upward as age increases, as shown in Exhibit
20 No. ___ (EMR-1). Thus, the linear forecast of cost of removal is, in fact, valid.
21 Mr. Pous simply used incorrect data to complete his analysis.

22
23 **Q. On pages 43 to 44 of his testimony, Mr. Pous claims you failed to explain**

1 **differences between your study and PEF's internal depreciation study**
2 **prepared in 2002? What are your comments?**

3 A. I was engaged by the Company to perform an independent depreciation study
4 relative to PEF's plant in service as of 12-31-2003, with an update to 12-31-2005.
5 In preparing the study my focus was simply that, to prepare an independent study.
6 In the normal process of preparing such a study, a depreciation professional starts
7 with an analysis of the Company's historical data to develop initial assessments of
8 the Company's property and the experience that has been achieved to date.
9 Subsequent to the completion of the historical analysis, on site meetings are held
10 with Company management to gain an understanding of current and anticipated
11 future events that will impact the useful life and future net salvage parameters that
12 can be anticipated for each of the Company's property groups.

13 In completing the study, a general review was completed of the
14 Company's 1997 Depreciation Study because the Company's current depreciation
15 rates were based on that study. The present depreciation rates and underlying
16 depreciation parameters from the 1997 study were included with the current
17 depreciation study. During the course of completing the current study, references
18 were made to a depreciation study prepared as of 12-31-2002 but the rates
19 proposed in that study were not the basis of the presently-approved depreciation
20 rates. Accordingly, no specific comparisons were made to the recommendations
21 within the Company's 12-31-2002 study. In finalizing the current study,
22 discussions were held with Company personnel to discuss the reasonableness of
23 the proposed depreciation rates set forth in the current depreciation study relative

1 to the Company's December 31, 2003 plant in service.

2 Subsequently, I have compared the Company's 12-31-2002 study analysis
3 and the proposed parameters under the current depreciation study. In the 2002
4 study, there is a significant variance in various accounts between the net salvage
5 analysis and the net salvage parameters ultimately proposed in that study. The
6 actual normal net salvage analysis set forth in the 2002 depreciation study is very
7 consistent with the net salvage parameters proposed in the current depreciation
8 study. In fact, in several cases, the level of experienced negative net salvage
9 exceeds even the levels that I have proposed in the current depreciation study.
10 Apparently the Company chose at the time not to incorporate the higher levels of
11 negative net salvage into its 2002 recommendations. However, it is indisputable
12 that the net salvage experience in the 2002 study supports my recommended net
13 salvage parameters. Mr. Pous simply chooses to ignore this analysis in the 2002
14 study.

15
16 **Q. What are your comments regarding Mr. Pous' discussion on pages 44 and 45**
17 **of his testimony regarding your alleged failure to check the reasonableness of**
18 **the study results with industry data?**

19 A. While industry data is a gauge to determine applicable levels of depreciation
20 parameters if sufficient specific Company data is not available, it should not
21 supplant specific Company data where such data is available. The industry data,
22 while a useful tool, has limitations. That is, the industry data is simply an average
23 of many companies and in no way specifically relates to the Company's operating

1 plant. Equally, if not far more important, is that fact that the latest available
2 statistics were prepared in 1998 and they include various studies that are
3 significantly more dated -- some information is from studies completed in the
4 earlier to mid 1980's.

5
6 **Q. What are your comments regarding Mr. Pous' discussion regarding**
7 **anomalous data? (Pous Testimony, page 45)**

8 A. While there appear to be some inconsistencies within the net salvage data, one
9 must recognize that the underlying net salvage data is comprised of extensive cost
10 data that occurred over a wide range of years. The anomalous data is minor,
11 involving several negative transactions that generally occurred during earlier
12 vintages in some of the T&D accounts. Because the entries are generally of early
13 vintage years, specific, detailed records are not available. However,
14 understanding the way transactions are booked and various accounting corrections
15 are made, the negative amounts are very likely the result of corrections of prior
16 year activity. In any event, these anomalous entries are few in number and they
17 do not have a material impact upon a reasonable assessment of the net salvage
18 results in the study. Mr. Pous is simply overreacting to items within the salvage
19 analysis that are not material.

20
21 **Q. How do you respond to Mr. Pous' assertion that there are inconsistencies in**
22 **your net salvage analysis? (Pous Testimony, pages 45 to 47)**

23 A. Mr. Pous states that my salvage analysis is inconsistent. That statement is
24 totally false. The process utilized is consistent across the study of net

1 salvage for the Company's entire range of accounts. Mr. Pous simply
2 does not like the results of the estimates made relative to estimated future
3 net salvage in certain of the T&D accounts.

4 In completing the analysis, consideration is given to the range and
5 level of historical activity (gross salvage and cost of removal), the content
6 of the account, and the likely and/or potential for generating gross salvage
7 at the end of the property's useful life. Such factors must be considered in
8 estimating future net salvage otherwise an improper level of net salvage
9 will be estimated if only the raw historical data is analyzed and an
10 estimate made from an arithmetic calculation. My analysis process is
11 totally consistent with the process used by the Company in prior
12 depreciation studies in making a professional assessment regarding the
13 make up of the historically experienced gross salvage. Likewise this type
14 of assessment was recognized and acknowledged by the FPSC in its
15 consideration and approval of prior net salvage parameters.

16
17 **Q. Conversely, what comment do you have regarding Mr. Pous' inconsistent**
18 **analysis results and recommendations?**

19 A. While Mr. Pous severely criticizes the presentation of the net salvage forecast
20 analysis and the supposed inconsistency in the development of the future net
21 salvage estimates in the Company's depreciation study for selected accounts for
22 which he proposes alternative net salvage factors, he readily accepts the results of
23 the net salvage study analysis for all the remaining accounts. It is clearly obvious

1 that there is an inconsistency in his actions.

2
3 **Q. Please provide your responses to Mr. Pous' net salvage analysis comments**
4 **and resulting net salvage proposals.**

5 A. For ease of reference, I will respond to Mr. Pous' net salvage analysis by specific
6 account in the same order that he does in his testimony. Specifically, I address his
7 comments and recommendations on an account-by-account basis for the eleven
8 (11) T&D property groups for which he provides alternative proposals.

9 To begin with, however, I have some general comments on the net salvage
10 analysis Mr. Pous performed on the eleven (11) T&D accounts. Mr. Pous
11 criticized the results of the depreciation study for not considering the results of
12 the Company's 2002 study, but he ignores the very net salvage information that is
13 contained in that 2002 study in his net salvage analysis. The 2002 study provides
14 specific Company information that was developed relative to abnormal and
15 normal net salvage for each of the Company's T & D accounts that Mr. Pous has
16 critiqued and for which he has proposed alternative net salvage parameters.
17 Similar net salvage information was provided to the FPSC at the time of the
18 completion of the 1997 study and was incorporated into the FPSC-approved net
19 salvage parameters. The analysis from the 2002 and 1997 study are contained in
20 Exhibit No. ____ (EMR-2). In general, as noted before, the information in Exhibit
21 No. ____ (EMR-2) clearly demonstrates that the net salvage parameters in the
22 current depreciation study are reasonable.

23 Throughout his net salvage analysis Mr. Pous makes reference to Electric

1 Industry depreciation statistics. As previously noted, inherent shortcomings exist
2 with the overall industry data because of the age of the survey data and underlying
3 depreciation studies and because the statistics include many companies that are
4 far removed from the Company's location and have different operating
5 characteristics. The more reasonable industry comparison with the Company's
6 depreciation study results, are recently completed depreciation studies in the
7 Company's general location. In this regard, a comparison was prepared between
8 the proposed net salvage parameters in the current PEF depreciation study with
9 the net salvage parameters for the same T&D accounts in the most recent Gulf
10 and FPL depreciation studies. These other utility net salvage parameters were
11 also compared to the net salvage parameters proposed by Mr. Pous. This
12 comparison is included in Exhibit No. ____ (EMR-3). As shown there, Mr. Pous'
13 proposed net salvage parameters are "way off the mark" from the parameters
14 proposed by the Company's depreciation study and the average of Gulf and FPL's
15 depreciation studies. In contrast, the Company's proposed net salvage parameters
16 are consistent with the net salvage parameters for Gulf and FP&L.

17 As noted, Mr. Pous relies on the 2002 Study several times in making his
18 recommendations. I have since reviewed the Company's 2002 study's net salvage
19 analysis and have banded the 2002 study salvage and removal cost data into 5 and
20 10 year bands to further illustrate the Company's trends over this period of time.
21 This is illustrated as part of Exhibit No. ____ (EMR-2) and is referred to
22 throughout my testimony. The analysis in the 2002 study defines normal salvage
23 as the salvage received when the asset is disposed of and sold/scrapped.

1 Abnormal salvage is defined as accounting generated salvage such as insurance
2 proceeds, reimbursements/relocations, and re-use. While I believe insurance
3 proceeds and reimbursements should be considered normal, consistent with the
4 NARUC definition, these amounts are relatively modest when compared to the
5 total abnormal salvage amounts. Because accounting generated salvage, such as
6 returns to stores, are non-cash entries, I have discounted them when establishing
7 net salvage parameters. Generally, I have found the levels of normal salvage in
8 the Company's prior depreciation analyses to be consistent with my view that
9 future gross salvage for these T&D accounts will be minimal at best.

10 It should be clear, then, from all of these sources that my net salvage
11 estimates for the Company were conservative and gradually move the Company
12 from its prior net salvage parameters to net salvage parameters more in line with
13 the Company's experience and the experience of other Florida investor owned
14 utilities.

15 I now address Mr. Pous' recommended net salvage parameters for each of
16 the T&D accounts for which he proposes alternative net salvage parameters to the
17 parameters in the Company's study.

18
19 **Account 353.1 – Transmission Station Equipment**

20 My proposed net salvage parameter for this account is zero (0) percent.
21 From the Company's experience, the depreciation analysis data within the
22 Company's 2002 depreciation study was summarized and a five (5) and ten (10)
23 year average net salvage of negative nine (9) percent and negative nine (9)

1 percent, respectively, were identified for both periods. Mr. Pous' recommended
2 net salvage is positive ten (10) percent net salvage.

3 Mr. Pous simply ignored both the actual net salvage analysis that was
4 provided in the current study as well as the detailed analysis information that is
5 contained in the 2002 depreciation study. In the analysis process, the level of
6 achieved gross salvage was significantly discounted in my analysis in arriving at
7 my proposed zero (0) percent net salvage. The historical cost of removal has
8 averaged eight percent which would imply negative eight (8) percent if one
9 assumed zero (0) percent gross salvage. However, it was anticipated that some
10 minor level of future net salvage may be received from the disposal of the retired
11 station equipment. Accordingly, future net salvage was therefore estimated a
12 conservative zero (0) percent net salvage.

13 While the Company's proposed net salvage in the 2002 study was 10
14 percent positive net salvage, the recommendation was overly conservative in
15 comparison with the actual study analysis results. The Company's 2002 study
16 contained a detailed analysis demonstrating that normal net salvage for the most
17 recent five and ten year period was negative nine (9) percent, which fully supports
18 the proposed zero (0) percent net salvage proposed in the current study. Mr. Pous
19 simply ignored the detailed information in the 2002 depreciation study that was
20 provided to him. The detailed analysis in the Company's 2002 study supports my
21 recommendation.

22
23

1 **Account 355 – Transmission Poles & Fixtures**

2 My proposed net salvage parameter for this account is negative twenty-
3 five (25) percent. From the Company’s experience, the depreciation analysis data
4 within the Company’s 2002 depreciation study was summarized and a five (5) and
5 ten (10) year average net salvage of negative fifty (50) percent and negative forty-
6 seven (47) percent, respectively, were identified. Mr. Pous’ recommended net
7 salvage is negative fifteen (15) percent net salvage.

8 While the historical net salvage analysis averaged approximately positive
9 five (5) percent net salvage, the net salvage experience is being driven by a level
10 of gross salvage which is clearly not representative of what can be anticipated in
11 connection with the ultimate retirement of the property group’s assets.
12 Retirement poles simply have no value at the end of their life.

13 The net salvage forecast indicates that end of life cost of removal is
14 anticipated at over one hundred percent and that gross salvage is calculated at
15 approximately fifty (50) percent (a level that simply will not occur). While there
16 may be a minor level of third party damages for the pole account throughout the
17 property’s life, it is not realistic that this category of salvage receipts will come
18 anywhere close to fifty (50) percent.

19 The net salvage factor underlying the current depreciation rate (and
20 approved by the FPSC) is negative thirty (30) percent. It can be anticipated that
21 the future net salvage of this property category will be driven more by the cost of
22 removal than the gross salvage activity. Because the three year rolling average
23 cost of removal from Section 8 of the Company’s study declined somewhat

1 during several recent bands, a slight reduction was proposed to the current
2 negative thirty (30) percent to negative twenty-five (25) percent net salvage.

3 For this account, Mr. Pous simply ignored both the recommended negative
4 twenty-five (25) percent salvage proposed in the 2002 study as well as the actual
5 5 and 10 year normal net salvage of negative 50 and 47 percent, respectively, in
6 developing his proposed negative fifteen (15) net salvage for Transmission Poles.
7 The detailed analysis within the 2002 study supports my recommendation.

8
9 **Account 356 – Transmission Conductors & Devices**

10 My proposed net salvage parameter for this account is negative thirty (30)
11 percent. From the Company's experience, the depreciation analysis data within
12 the Company's 2002 depreciation study was summarized and a five (5) and ten
13 (10) year average net salvage of negative sixty (62) percent and negative thirty-
14 nine (39) percent, respectively, was identified. Mr. Pous' recommended net
15 salvage is negative ten (10) percent net salvage.

16 In this account, while the three year rolling bands from Section 8 of the
17 Company's study are positive for most years, various individual years during
18 recent periods experienced considerable levels of negative net salvage. With the
19 exception of a couple of recent years, the level of cost of removal has been
20 escalating over time. Future cost of removal trended to in excess of one hundred
21 twenty-five (125) percent and gross salvage trended to nearly seventy (70)
22 percent. Again this level of gross salvage will simply not occur at the end of the
23 property's life. While some level of scrap value will be received, any such

1 salvage will be limited because most of the property is aluminum conductors as
2 opposed to more valuable copper conductors. Given the currently increasing cost
3 of removal and gradualism, future net salvage was conservatively estimated at
4 negative thirty (30) percent.

5 In this account, since the 2002 study negative salvage recommendation
6 was beneficial to Mr. Pous' position he quoted the study's recommended negative
7 fifteen (15) percent net salvage. However, the recommendation was clearly
8 overly conservative in comparison with the actual analysis in the study. The
9 Company's 2002 study contained a detailed analysis which demonstrates that
10 normal net salvage for the most recent five and ten year period was negative
11 sixty-two (62) percent and negative (47) percent, respectively. These study
12 results demonstrate just how conservative the current depreciation study
13 recommendation is. Again, Mr. Pous ignored the detailed information that was
14 provided to him.

15
16 **Account 362 – Distribution Station Equipment**

17 My proposed net salvage parameter for this account is negative fifteen
18 (15) percent. From the Company's experience, the depreciation analysis data
19 within the Company's 2002 depreciation study was summarized and a five (5) and
20 ten (10) year average net salvage of negative seven (7) percent and negative six
21 (6) percent, respectively, were identified. Mr. Pous' recommended net salvage is
22 zero (0) percent net salvage.

23 The overall average experience does not begin to indicate the real

1 expectation with regard to the anticipated future net salvage for this property
2 group. The gross salvage has averaged approximately thirty-five (35) percent
3 over the historical experience but has declined rather dramatically during the last
4 several years. Accordingly, the gross salvage was discounted to zero (0) percent.
5 Likewise, while the cost of removal has historically averaged approximately ten
6 (10) percent, it has declined during several recent years and then turned up to
7 seventeen (17) percent in the most recent year. Cost of removal through the end
8 of the useful service life of the property group forecasted to in excess of twenty-
9 six (26) percent. The historical experience is not anticipated in the future,
10 nevertheless, some minor level of end of life gross salvage (e.g. scrap, etc) was
11 anticipated to be received at the end of life of the property.

12 With regard to cost of removal, this is a continual and ongoing factor.
13 Sizable portions of the investments in this property groups are related to the
14 station transformers which can either be retired and/or moved from one location
15 to another. Retirement and/or relocation of these facilities is anticipated to occur
16 at much greater frequency for distribution facilities and for transmission facilities
17 (for which zero percent net salvage was estimated). With the occurrence of this
18 retirement/relocation activity there will be a significant work effort and costs
19 incurred in connection with those tasks. All of the above factors were considered
20 in estimating the proposed negative fifteen (15) percent net salvage for this
21 property group.

22 While the Company proposed positive five (5) percent net salvage in its
23 2002 depreciation study, from the study analysis a negative seven (7) and

1 negative five (5) percent net salvage, respectively, for the past five (5) and ten
2 (10) year periods can be identified. Again, Mr. Pous simply ignores both the
3 underlying historical data and the Company's 2002 study analysis data that was
4 provided to him at his request. The detailed analysis in the 2002 study is
5 consistent with my recommendation.
6

7 **Account 364 – Distribution Poles, Tower & Fixtures**

8 My proposed net salvage parameter for this account is negative ninety (90)
9 percent. From the Company's experience, the depreciation analysis data within
10 the Company's 2002 depreciation study was summarized and a five (5) and ten
11 (10) year average net salvage of negative one hundred eleven (111) percent and
12 negative ninety-eight (98) percent, respectively, were identified. Mr. Pous'
13 recommended net salvage is negative thirty-five (35) percent net salvage.

14 While the historical net salvage for this account averaged approximately
15 negative six (6) percent, the average by itself is misleading. Likewise the gross
16 salvage forecasted to in excess of 380 percent and is also misleading. Both are
17 the product of an anomalous gross salvage percent which occurred during 2001
18 which I will discuss below. The gross salvage and cost of removal that was
19 booked during 2001 is most likely a delayed accounting transaction. The levels of
20 gross salvage recorded for various other years will not be achieved at the end of
21 the life of the property group.

22 The net salvage forecast indicates that end of life cost of removal is
23 anticipated at over one hundred (100) percent and that gross salvage is calculated

1 at a level that simply will not occur. While there will be a certain level of third
2 party damages for the pole account throughout the property's life, it is not realistic
3 that these salvage receipts will reoccur to a significant degree.

4 The Company's cost of removal experience is the true driver of the
5 anticipated future net salvage. The cost of removal has been continuously
6 increasing in recent years and can be anticipated to continue to do so in future
7 years. While the historical average cost of removal was approximately sixty (60)
8 percent that level does not begin to recognize the actual cost of removal
9 experienced in more recent years. The experience in recent years is in excess of
10 one hundred (100) percent cost of removal. Considering all of these facts, I
11 estimated future net salvage of negative ninety (90) percent for the Company's
12 distribution poles.

13 The net salvage factor underlying the current depreciation rate (and
14 approved by the FPSC) is negative thirty-five (35) percent. The future net salvage
15 of this property category will be driven more by the occurrence of cost of removal
16 than the gross salvage activity. The Company's 2002 study contained a detailed
17 analysis from which one can determine that normal net salvage for the most
18 recent five and ten year periods were negative one hundred eleven (111) percent
19 and negative ninety-eight (98) percent, respectively, which fully supports the
20 proposed negative ninety (90) percent net salvage proposed in the Company's
21 current study. Again, Mr. Pous simply ignores both the underlying historical data
22 and the Company's 2002 study analysis data that was provided to him.

23 In his analysis Mr. Pous singled out an anomalous entry, which I agreed

1 was anomalous, as representative of the Company's historical experience. The
2 single, anomalous entry does not represent the true Company experience. One
3 needs to look more closely at the data and recognize that the cost of removal
4 dollars in that entry are most likely the result of delayed activity and accounting
5 transactions from prior years. The activity did occur, the funds were expended,
6 and there, of course, is a reasonable explanation. It is simply a matter of the
7 timing of the activity. No adjustments are appropriate and/or warranted.
8

9 **Account 365 – Distribution Overhead Conductors & Devices**

10 My proposed net salvage parameter for this account is negative twenty-
11 five (25) percent. From the Company's experience, the depreciation analysis data
12 within the Company's 2002 depreciation study was summarized and a five (5) and
13 ten (10) year average net salvage of negative one hundred two (102) percent and
14 negative one hundred twenty-four (124) percent, respectively, were identified.
15 Mr. Pous' recommended net salvage is negative fifteen (15) percent net salvage.

16 The Company's net salvage averaged approximately positive four (4)
17 percent, but many of the factors contributing to the positive salvage occurred
18 during the period 1975 to 1985, with some high levels of gross salvage during the
19 late 1990's, specifically 1997 to 1999. Such salvage was likely not true salvage.
20 Because the gross salvage dropped off significantly during the most recent years,
21 the gross salvage was interpreted as zero (0) percent. Cost of removal has
22 historical been high and averaged approximately ninety-three (93) percent but,
23 likewise has dropped off during the last couple of years. The forecasted end of

1 life cost of removal aggregated approximately 188 percent. Because cost of
2 removal dropped off some from the prior high level, a modest decline in the
3 current level of future net salvage of negative thirty-five (35) percent to negative
4 twenty-five (25) percent was proposed for this property group.

5 The Company had actually proposed negative twenty-five (25) percent net
6 salvage for this account in its 2002 study. Mr. Pous did not specifically mention
7 the net salvage recommendation in the study. Mr. Pous also did not mention the
8 fact that the 2002 study contained an analysis from which normal average net
9 salvage levels of negative 102 percent and negative 124 percent net salvage for
10 the five and ten year periods, respectively, can be determined. Both the
11 Company's 2002 and the current depreciation study net salvage proposals are
12 very conservative in comparison to the actual net salvage being experienced by
13 the Company.

14 Mr. Pous, on various occasions, including for this account, has relied
15 rather heavily on industry statistics, even though the Company has extensive level
16 of salvage analysis data specific to its property. While industry statistics are a
17 reference point, significant weight should only be placed upon such data when
18 specific Company information is not available. Furthermore, as discussed earlier
19 in my testimony, the industry depreciation statistic (in general) have various
20 shortcomings, one of which is the fact that many of the studies underlying the
21 industry data are quite dated and therefore are increasingly unreliable. More
22 recently, completed depreciation studies for Florida investor owned utilities and
23 well as other utilities tend to demonstrate increasing levels of negative net

1 salvage.

2 Mr. Pous even goes so far as to state that his recommended negative
3 fifteen (15) percent net salvage "is more representative of the industry average."
4 This statement simply is not true. The industry average net salvage for this
5 property group is negative twenty (20) percent, which is midway between Mr.
6 Pous' negative fifteen (15) percent and the Company's study which proposes
7 negative (25) percent. All of the above data support my recommendation.

8
9 **Account 367 – Distribution Underground Conductors & Devices**

10 My proposed net salvage parameter for this account is negative fifteen
11 (15) percent. From the Company's experience, the depreciation analysis data
12 within the Company's 2002 depreciation study was summarized and a five (5) and
13 ten (10) year average net salvage of negative four hundred three (403) percent and
14 negative two hundred forty-six (246) percent, respectively, were identified. Mr.
15 Pous' recommended net salvage is negative five (5) percent net salvage.

16 The Company's historical net salvage has averaged approximately
17 negative eight (8) percent net salvage, in which the resulting negative net salvage
18 is being significantly mitigated by the continuous positive net salvage up through
19 the early 1990's. Since that period of time the net salvage has turned significantly
20 negative. During the late 1990's, notwithstanding the fact that significant levels
21 of gross salvage were recorded, negative net salvage remained very high.

22 Future gross salvage was discounted to zero (0) percent because the high
23 levels of gross salvage during the late 1990's dropped off significantly in recent

1 years. While various levels of gross salvage have been received in connection
2 with third party damage of limited portions of the Company's property and will
3 continue to be experienced, it is extremely unlikely that levels anywhere near the
4 levels recorded will be applicable to the "total property group" throughout the
5 property's life.

6 Conversely, with regard to the cost to retire this property, ongoing costs
7 can be anticipated to continue throughout the life of the property at increasing
8 levels. Cost of removal for this property group actually forecasts to in excess of
9 two hundred sixty (260) percent. The 2002 study likewise acknowledges
10 extremely high levels of net negative salvage. Accordingly, future net salvage
11 was modestly increased from the current zero (0) percent net salvage to negative
12 fifteen (15) net salvage.

13 Mr. Pous references the 2002 study comment that "abandonment in place
14 is the preferred method of retirement" and then states that, because of the
15 abandonment in place, cost of removal should diminish. First, while
16 abandonment in place may be the preferred method of retirement, retirements are
17 not necessarily limited to that approach. Second, even with abandonment in
18 place, the Company still incurs costs to isolate and disconnect the assets from the
19 operating distribution system.

20 Now in this property account, when the net salvage recommendation in the
21 2002 study zero (0) percent is beneficial to his proposed negative five (5) percent
22 net salvage, Mr. Pous specifically mentions the net salvage parameter in the 2002
23 study. Even more important, however, the 2002 depreciation study demonstrates

1 that this property class is experiencing extremely high levels of negative net
2 salvage. From the 2002 study one can see that, during the recent five (5) and ten
3 (10) year periods, the property group has experienced negative four hundred and
4 three (403) percent and negative two hundred forty eight (248) percent net
5 salvage. Mr. Pous simply chose to ignore this information when he recommended
6 his negative five (5) net salvage and criticized the proposed negative fifteen (15)
7 percent net salvage recommended in the current depreciation study. Again, all of
8 this data supports my recommendation.

9
10 **Account 368 – Distribution Line Transformers**

11 My proposed net salvage parameter for this account is negative ten (10)
12 percent. From the Company's experience, the depreciation analysis data within
13 the Company's 2002 depreciation study was summarized and a five (5) and ten
14 (10) year average net salvage of negative nineteen (19) percent and negative
15 fifteen (15) percent, respectively, were identified. Mr. Pous' recommended net
16 salvage is negative five (5) percent net salvage.

17 Historically, the Company has experienced average net salvage of
18 approximately negative seven (7) percent for this property group. Gross salvage
19 has averaged twelve (12) plus percent and cost of removal has averaged nineteen
20 (19) percent. The forecasted gross salvage is two (2) percent, which is being
21 driven by the recent decline in the gross salvage experience. Likewise, while the
22 cost of removal level has also experienced declines during the last several years
23 (which lowers the overall average cost of removal), the future forecast cost of

1 removal level is still at more than thirty (30) percent. Given that the level of cost
2 of removal has declined over the last several years, a modest reduction from the
3 net salvage parameter of negative fifteen (15) percent underlying the present
4 depreciation rate, to negative ten (10) percent net salvage was currently estimated
5 for this property group.

6 Mr. Pous references the potential impact of PCB related costs being
7 associated with the disposal of earlier PCB contaminated facilities. While such
8 costs may have occurred during earlier years in the Company's experience, this
9 activity would not have occurred during the late 1990's when the Company
10 experienced negative net salvage ranging from negative ten (10) to negative
11 eighteen (18) percent net salvage.

12 Furthermore, the proposed net salvage for this account in the Company's
13 2002 depreciation study was negative ten (10) percent net salvage. Mr. Pous does
14 not mention that fact in his analysis. Also, from the Company's 2002
15 depreciation study analysis it can be determined that the Company's normal net
16 salvage for the five and ten year periods was negative nineteen (19) and negative
17 fifteen (15) percent, respectively, again, data which Mr. Pous simply ignored.
18 This data supports my recommendation.

19
20 **Account 369.1 – Distribution Services**

21 My proposed net salvage parameter for this account is negative seventy-
22 five (75) percent. From the Company's experience, the depreciation analysis data
23 within the Company's 2002 depreciation study was summarized and a five (5) and

1 ten (10) year average net salvage of negative four hundred twenty-six (426)
2 percent and negative three hundred fifty-six (356) percent, respectively, were
3 identified. Mr. Pous' recommended net salvage is negative fifty (50) percent net
4 salvage.

5 The Company's historical net salvage in this account averaged negative
6 one hundred sixteen (116) percent. Gross salvage averaged ninety-six (96)
7 percent and the cost of removal averaged in excess of two hundred (200) percent.
8 Both the gross salvage and cost of removal were nonexistent during the two most
9 recent years due to a delay in the booking of retirements. Gross salvage
10 forecasted to approximately one hundred ninety two (192) percent, while cost of
11 removal forecasted to more than four hundred (400) percent. While future
12 customer relocations will likely generate some level of gross salvage, nothing
13 near the overall recorded levels of gross salvage will be experienced for the
14 Company's total plant. Conversely, cost of removal levels will continue to
15 increase over time. Considering the high levels of both historic and even higher
16 future cost of removal factors, I very conservatively estimated an increase in
17 negative net salvage from negative fifty (50) percent to negative seventy-five (75)
18 percent net salvage.

19 Mr. Pous claims the "almost total elimination of gross salvage is
20 questionable.....". I did not "eliminate" salvage. In reality, the net of
21 forecasted gross salvage and cost of removal is nearly negative two hundred fifty
22 (250) percent net salvage. The proposed negative seventy-five (75) percent net
23 salvage demonstrates how conservative the recommendation really is.

1 Mr. Pous selectively quotes the Company's proposed net salvage factor of
2 negative fifty (50) percent since it seems to support his net salvage proposal of
3 negative fifty (50) percent. What Mr. Pous fails to mention is the fact that the
4 same 2002 depreciation analysis demonstrates that the Company has experienced
5 normal net salvage of negative four hundred twenty six (426) percent and
6 negative three hundred fifty-six (356) percent net salvage over the past five (5)
7 and ten (10) years, respectively. Accordingly, while the Company's proposed net
8 salvage in the 2002 study was set forth at negative fifty (50) percent net salvage,
9 the net salvage recommendation (within the 2002 study) was overly conservative
10 in comparison with the actual study analysis results. This data supports my
11 recommendation.

12
13 **Account 369.2 – Distribution Services**

14 My proposed net salvage parameter for this account is negative twenty-
15 five (25) percent. From the Company's experience, the depreciation analysis data
16 within the Company's 2002 depreciation study was summarized and a five (5) and
17 ten (10) year average net salvage of three (3) percent and negative five (5)
18 percent, respectively, were identified. Mr. Pous' recommended net salvage is
19 zero (0) percent net salvage.

20 The Company's historical net salvage for this account averaged
21 approximately four (4) plus percent, which is influenced by the significant levels
22 of positive salvage during the 1970's and early 1980's. While gross salvage
23 averaged approximately fifteen (15), the gross salvage forecast was assumed to be

1 zero (0) percent. While various levels of gross salvage have been received relative
2 to swimming pool construction and third party damage, it is extremely unlikely
3 that future levels will be anywhere near the past levels recorded throughout the
4 total property's life.

5 The historical cost of removal averaged eleven percent and forecasted to
6 in excess of twenty-six (26) percent. Using the Company's 2002 depreciation
7 study, it can be determined that normal negative net salvage of nine (9) and (8)
8 percent, respectively, occurs for the most recent five (5) and (10) year periods.
9 While it can be argued that much, if not most of the underground services will be
10 abandoned in place, the Company will still incur cost to disconnect the services
11 from the distribution system at the end of the life. Giving consideration to the
12 historical experience, the results of the forecast analysis which identifies that cost
13 will continue to escalate in future years, future net salvage for this account was
14 estimated at negative twenty-five (25) percent.

15
16 **Account 373 – Distribution Street Lighting**

17 My proposed net salvage parameter for this account is negative twenty
18 (20) percent. From the Company's experience, the depreciation analysis data
19 within the Company's 2002 depreciation study was summarized and a five (5) and
20 ten (10) year average net salvage of negative sixty-two (62) percent and negative
21 thirty-eight (38) percent, respectively, were identified. Mr. Pous' recommended
22 net salvage is zero (0) percent net salvage.

23 While the Company's historical net salvage in this account averaged a

1 positive fifteen (15) percent, the average was driven by large positive values
2 during the 1970's and 1980's. More recent years routinely experience negative
3 net salvage.

4 The historic gross salvage averaged thirty three (33) percent which
5 forecasted to approximately thirty-four (34) percent. Company management
6 specifically indicated that no municipalities had recently acquired street light
7 systems and no street lighting system acquisitions are anticipated for future years.
8 Conversely, historical cost of removal averaged more than eighteen (18) percent
9 and forecasted to twenty five (25) percent due increased future costs.

10 Mr. Pous discusses the occurrence of the 2001 cost of removal and implies
11 that this cost of removal entry influences the cost of removal. The vintage level
12 of cost of removal has no impact on the cost of removal forecast because the
13 calculation is based upon the overall average cost of removal. This high cost of
14 removal entry is simply a matter of the timing of the recording of the expenditure.
15 Mr. Pous would have us make an adjustment when, in fact, the Company actually
16 expended those dollars in connection with the retirement of plant in service.

17 Mr. Pous relies on my deposition statement regarding the 1997 and 1998
18 net salvage entries that "it doesn't make sense". After a further look at the data,
19 "it clearly does make sense". It is quite obvious, even to the untrained eye that
20 the calculations are being impacted by the timing of transactions within the data.
21 That is, within the data there are clearly corrections that lead to adjustments
22 between 1997 and 1998. Netting the two years data to account for the timing of
23 the adjustment would bring the net salvage well within the range of the other

1 year's activity.

2 In this account Mr. Pous referenced the recommendation in the
3 Company's 2002 depreciation study of negative five (5) percent net salvage. But
4 he again failed to mention that the same study provides the information necessary
5 to demonstrate that the Company has experienced normal net salvage of negative
6 sixty-two (62) percent and negative thirty-eight (38) percent net salvage over the
7 past five (5) and ten (10) years, respectively, a fact that fully supports the
8 proposed negative twenty (20) percent net salvage within the current depreciation
9 study. The Company's 2002 depreciation study net salvage recommendation was
10 overly conservative in comparison with the actual study analysis results.

11
12 **III. REBUTTAL TESTIMONY TO WITNESS MICHAEL GORMAN**

13 **Q. What do you understand are the criticisms of Mr. Gorman with regard to**
14 **your depreciation study?**

15 A. I understand Mr. Gorman's criticism of my study to be as follows:

- 16 1. He claims a variance exists between the Company's book depreciation
17 reserve and theoretical depreciation reserve and proposes an immediate
18 five year flow back of \$250 million of the reserve variance.
- 19 2. He claims that including the Company's proposed future net salvage
20 parameters in the depreciation rates produces excessive depreciation rates.
- 21 3. He claims that the recovery of the net salvage component of depreciation
22 should be recovered on a cash basis as opposed to the standard
23 depreciation accrual basis.

1

2 **Q. Do you agree with Mr. Gorman's criticisms?**

3 A. No, I do not.

4

5 **Q. Mr. Gorman is proposing an accelerated reserve adjustment. Is his**
6 **proposal reasonable or appropriate?**

7 A. No. Just as with Mr. Pous' proposed adjustment, Mr. Gorman is proposing an
8 accelerated adjustment to the Company's annual depreciation rates and expense
9 for a perceived excess depreciated reserve variance. Mr. Gorman's proposal is
10 inconsistent with depreciation practices and procedures that have been
11 continuously used and applied by the Company and the FPSC for recovery of the
12 Company's plant investments for many years. The perceived excess depreciation
13 reserve is not unusual by any means. Furthermore, the variance that currently
14 exists was exacerbated by the fact that the Company, in the calculation of its
15 current theoretical depreciation reserve, incorporates the proposed license
16 extension of CR3 even though an extension has not yet been received. Even
17 assuming that the license extension is granted, there is no assurance that the plant
18 will operate until the end of the proposed life extension. To the extent that the
19 plant does not operate to the full end of life, the calculated reserve variance would
20 be reduced.

21

22 **Q. Does Mr. Gorman understand what causes the alleged depreciation reserve**
23 **surplus?**

1 A. Yes. As Mr. Gorman stated “The theoretical book depreciation reserve reflects
2 the size of the book depreciation reserve if the proposed depreciation parameters
3 (average service lives, survivor curves, remaining lives, and net salvage ratios)
4 had been in place over the entire asset lives.” That is the exact issue. The current
5 depreciation parameters have not been utilized over the entire life of the property.
6 The resulting depreciation reserve variance is simply a snap shot in time and will
7 change upwards or downwards depending upon the ongoing change in the
8 proposed depreciation parameters. The depreciation reserve has been built up
9 over the life of the asset and therefore should continue to be adjusted using the
10 average remaining life rates over time (the average remaining life of the
11 property).

12 **Q. Mr. Gorman states that the Company’s net salvage estimates produce**
13 **depreciation rates that are excessive. Do you agree?**

14 A. No. The Company’s proposed net salvage factors and related depreciation rates
15 are reasonable and appropriate. The depreciation rates, inclusive of net salvage,
16 are designed to recover the unrecovered original cost of the investment minus end
17 of life positive or negative net salvage over the average remaining life of each of
18 the property groups. In doing so the annual depreciation expense will, by design,
19 in the early years recover far more of the net salvage depreciation component than
20 the Company receives or expends because such net salvage activity does not
21 generally occur until the end of the property’s useful service life. To defer the
22 recovery of the end of life cost until it occurs is inconsistent with accrual
23 accounting concepts, straight line depreciation based accounting, and is therefore

1 totally inappropriate. This is one answer to Mr. Gorman's criticism that the
2 Company's proposed net salvage parameters are different from the Company's
3 books.

4
5 **Q. Does Mr. Gorman's Table 2 demonstrate that the Company's proposed net**
6 **salvage parameters are excessive?**

7 A. No. Mr. Gorman's table is misleading because the positive salvage amounts
8 incorporated into his schedule include return to stores salvage amounts along with
9 the normal cash salvage amounts and are, therefore, significantly overstated.
10 Furthermore, the accounting entries for return to stores are a far more limited
11 portions of the Company's plant retirements and will not apply to the larger
12 portion of the Company's overall plant investments.

13
14 **Q. Is Mr. Gorman's conclusion that "what causes the disparity between net**
15 **salvage expense included in depreciation rates and actual net salvage**
16 **experience" is the product of inflation and economies of scale correct?**

17 A. Absolutely not. As previously discussed in my testimony, the reason for the
18 variance between the net salvage per books and that included in the depreciation
19 rates is that the depreciation rates, by design, must include the proportional
20 recovery of end of life net salvage cost in the current depreciation rates.
21 Furthermore, Mr. Gorman's conclusion that inflation was improperly included in
22 the net salvage estimate is also incorrect. The net salvage estimating process does
23 not inflate future net salvage, but simply defines the true end of life cost (net
24 salvage percent) as it relates to the current plant in service investment serving the

1 Company's customers.

2 Mr. Gorman's comment with regard to potential future economies of scale
3 is also unfounded. Mr. Gorman would have us believe that the Company's
4 property retirement process is similar to a production line, with the employees
5 gaining significant efficiencies through improved knowledge, experience, and
6 workflows. Such benefits simply will not occur, in that retirements will continue
7 to occur randomly throughout the Company's large distribution area.
8 Furthermore, work crews will continue to change and there are regular
9 circumstances encountered that complicate the retirement process such as soil
10 conditions and other utility infrastructure in the affected area.

11
12 **Q. What comments do you have regarding Mr. Gorman's example of the impact**
13 **on net salvage associated with including future inflation in the development**
14 **of net salvage ratios?**

15 A. Mr. Gorman's testimony is partially correct, but for the most part incorrect and
16 misleading. To the extent that inflation will occur over the remaining years until
17 the end of the life of the property (and the occurrence of the end of life costs),
18 such increased costs must be included in the net salvage estimate. This situation
19 is no different than what has historically occurred. The inflation included in the
20 future calculation is not inflating the historical cost, but is only used to define the
21 true future end of life cost that will be incurred. The depreciation rate must
22 recognize the total beginning of life and end of life cost if it is going to properly
23 recover such costs. Mr. Gorman then discusses applying a discount rate to the

1 future cost of removal as if the Company has a cash sinking fund upon which it
2 can earn a return. There is no cash sinking fund. More importantly, to calculate a
3 straight line depreciation rate (as opposed to a sinking fund based depreciation
4 rate), the depreciation rate calculation must be based upon the yearly proportional
5 recovery of the total cost over the average remaining life rate.

6
7 **Q. On pages 12 and 13 of his testimony Mr. Gorman provides an illustration of**
8 **the revenue requirement of a \$1,000 investment with a negative 25 net**
9 **salvage percentage at end of life. What are your comments?**

10 A. While it is true that, as a result of including the negative 25 percent net salvage in
11 depreciation rates, the rate base will temporarily go negative near the end of the
12 property's life, such an event must occur if the Company is to recover its full cost
13 of the property proportionately and correctly from the customers who benefited
14 from the use of the property. Otherwise, the Company's plant would reach the
15 end of its life and the Company would be faced with the cost of removal of the
16 plant with no customers from which to recover the cost.

17
18 **Q. Please provide your comments regarding Mr. Gorman's proposal to use**
19 **current expensing (cash accounting) of net salvage. (Gorman Testimony,**
20 **pages 13 and 14).**

21 A. Mr. Gorman's position to amortize historic levels of net salvage is incorrect and
22 unwarranted. The fallacy of Mr. Gorman's proposal is that the proposed five (5)
23 year average net salvage is a back-end loaded recovery mechanism. First, his

1 proposal uses five years of experience which ignores ever increasing cost of
2 removal in the Company's recovery amounts. Therefore, the Company fails to
3 begin recovering its full cost of removal at the beginning of life which means
4 customers are not paying their fair share of the end of life plant cost that was
5 utilized in providing service. The result is a dramatic mismatch between the
6 provision of service and the payment for the service provided. This proposed net
7 salvage approach totally fails to recognize the basic matching principle that
8 underlies the fairness doctrine inherent in rate making principles.

9 Mr. Gorman's incorrect and inappropriate approach will result in the
10 Company facing dramatic under-recovery of its total life asset costs. If Mr.
11 Gorman's proposal were adopted, the Company will find itself in a position where
12 property is routinely being taken out of service and the Company will not receive
13 the recovery of the retirement cost until after the fact. This approach is totally
14 inconsistent with any accounting and rate making principles.

15 A simple illustrative test to demonstrate the unreasonableness of Mr.
16 Gorman's recommended net salvage approach can be provided. To make the
17 demonstration clear, concise, and simple, consider the following basic
18 depreciation principles and facts:

- 19 1. The customer should pay all the Company's plant
20 related cost incurred in providing service to the
21 customer.
- 22 2. The plant used to provide the service to one (1)
23 customer has an initial original cost of \$1,000.

1 3. The useful service life is 10 years after which the
2 customer will no longer exist.

3 4. The end of life retirement cost is \$500.

4 Under Mr. Gorman's proposal the customer would pay annual
5 depreciation expense of \$100 per year for 10 years to recover the \$1,000 initial
6 original cost investment. After 10 years the customer leaves and no longer exists.
7 The Company retires the plant and has been made whole for the initial
8 investment. However, in the process of retiring the plant the Company must
9 expend \$500 to retire the plant that has previously served the customer. Given
10 that the customer no longer exists, there is no one to pay for the retirement cost.

11 The true annual cost of providing the customer service was actually
12 \$1,000 plus \$500 (cost to retire) = \$1,500 divided by 10 years = \$150 per year.
13 The customer only paid \$100 per year or 1/3 less than he should have paid.
14 Furthermore, the Company has expended \$500 for the asset retirement and has no
15 available source of recovery. If new customers are assumed to be added, this
16 illustration demonstrates that future customers will incorrectly and inappropriately
17 pay for plant cost from which they received no benefit. That is, these new
18 customers would end up paying the \$500 negative net salvage incurred to retire
19 the facility that the prior customers used.

20 By using the appropriate depreciation rate approach (under which
21 depreciation rates are routinely calculated), the annual depreciation relative to the
22 above illustration would be \$150 per year during the 10 years which the company
23 was providing service. After 10 years the company would retire the plant and

1 expend the \$500 for retirement cost with the result that the company would have
2 been made whole and the customer who received the benefit would have paid the
3 appropriate level for annual depreciation expense.
4

5 **Q. Mr. Gorman states that his proposal is supported by industry trade**
6 **publications. Is he correct?**

7 A. While the quote provided by Mr. Gorman is included in the NARUC Depreciation
8 Practices Manual, the quote is taken out of context. The complete reference to the
9 net salvage discussion in the NARUC text is included as Rebuttal Exhibit No.
10 ____ (EMR-4). The generally accepted depreciation practice, referenced on page
11 18 of the NARUC publication, is as follow:

“Net salvage is expressed as a percentage of plant retired by dividing the dollars of net salvage by the dollars of original cost of plant retired. The goal of accounting for net salvage is to allocate the net cost of an asset to accounting periods, making due allowance for the net salvage, positive or negative, that will be obtained when the asset is retired. This concept carries with it the premise that property ownership includes the responsibility for the property's ultimate abandonment or removal. Hence, if current users benefit from its use, they should pay their pro rata share of the costs involved in the abandonment or removal of the property and also receive their pro rata share of the benefits of the proceeds realized.”

12 “This treatment of net salvage is in harmony with generally accepted accounting principles and tends to remove from the income statement any fluctuations caused by erratic, although necessary, abandonment and removal operations. It also has the advantage that current consumers pay or receive a fair share of costs associated with the property devoted to their service, even though the costs may be estimated.”

13 “The practical difficulties of estimating, reporting, and accounting for salvage and cost of retirement have raised questions as to whether more satisfactory results might be obtained if net salvage were credited or charged, as appropriate, to current operations at the time of retirement instead of being provided for over the life of the asset. The advocates of such a procedure contend

that salvage is not only more difficult to estimate than service life but, for capital intensive public utilities, it is typically a minor factor in the entire depreciation picture.”

1

The full NARUC discussion supports the annual recognition of net salvage consistent with generally accepted accounting and depreciation principles followed in the Company’s study.

2

3 **IV. REBUTTAL TESTIMONY TO WITNESS HUGH LARKIN**

4 **Q. What do you understand are the criticism’s of Mr. Larkin with regard to**
5 **your depreciation study?**

6 A. I understand Mr. Larkin’s criticism of my study to be as follows:

7 1. He claims that there is significant Commission precedent
8 supporting the amortization of the variance between the
9 Company’s book depreciation reserve and theoretical depreciation
10 reserve over an accelerated basis as opposed to the Company’s
11 proposed recovery of the unrecovered cost using ARL depreciation
12 rates.

13

14 **Q. Do you agree with Mr. Larkin’s criticisms?**

15 A. No, I do not.

16

17 **Q. In his approximate ten (10) pages of testimony on the depreciation reserve**
18 **amortization subject, Mr. Larkin cites numerous orders in which the**
19 **Commission authorized the amortization of asset investments over**

1 **accelerated time periods. He also acknowledges that most of the referenced**
2 **orders were relative to telecommunications. Please provide us with your**
3 **comments.**

4 A. The referenced telephone cases were applicable to telecommunications equipment
5 that became rapidly obsolete due to technological changes and were either already
6 retired from service and/or were subject to retirement from service during a very
7 short time frame. Because the assets were either no longer providing service to
8 the applicable company's customer or were subject to providing service for
9 extremely short periods of time, the company was permitted to accelerate
10 recovery of the cost of the obsolete equipment. Maintaining such residual
11 telephone asset costs in rate base would have resulted in far higher costs to rate
12 payers than the cost for providing a rapid recovery of those out of service asset
13 costs.

14 Conversely, with the Company's current reserve variance, the assets are
15 currently in service, and prospectively will continue to provide service to the
16 Company's customers. The book versus theoretical depreciation reserve variance,
17 relative to the assets in question, is not overly material given the current level of
18 depreciation reserve. Since the Company's book depreciation reserve is
19 somewhat higher than the theoretical depreciation reserve, rate base is lower than
20 it would otherwise have been. Given the lower rate base, both the depreciation
21 expense and return is lower, resulting in a lower cost to the Company's
22 customers. This lower cost to current customers will continue until the book and
23 theoretical depreciation reserve are at equilibrium.

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Q. Do you believe that the Company's proposed treatment of retired meters supports Mr. Larkin's proposal to refund the variance between the company's theoretical and book reserve?

A. No. Again, the above amortization discussion is relative to the recovery of property investments that are no longer in service as opposed to the depreciation of assets that are continuing to provide service to the Company's customers. It would be imprudent, as well as costly to customers, to continue to carry unrecovered costs, relative to retired assets, on the Company's books for long periods of time after the property was removed from service.

Q. Does that conclude your rebuttal testimony?

A. Yes, it does.

Progress Energy - Florida
 Account 364 - Poles

Avg Age of Retirements Plot X-Axis
 Cost of Removal Percent Plot Y-Axis

0.5 0
 0.5 37.19
 17.3 19.43
 18.7 20.29
 19.1 20.53
 19.1 25.43 SUMMARY OUTPUT
 21.2 31.67
 21.4 38.32 Regression Statistics
 22.5 24.94 Multiple R 0.458997166
 22.8 47.47 R Square 0.210678398
 24 54.63 Adjusted R Squ 0.180319875
 24.5 21.19 Standard Error 32.04800634
 24.5 32.08 Observations 28
 24.8 42.02
 25.1 54.26 ANOVA
 25.4 17.81
 25.4 38.93 Regression 1 7127.569 7127.569 6.939679 0.014015
 25.5 33.26 Residual 26 26703.94 1027.075
 25.6 23.12 Total 27 33831.51
 25.9 73.82
 27 108.92
 27 114.78 Intercept -4.427924405 20.57366 -0.215223 0.831273 -46.71769 37.86184 -46.71769 37.86184
 27.1 18.58 X Variable 1 2.266435198 0.860347 2.634327 0.014015 0.497967 4.034904 0.497967 4.034904
 27.2 71.69
 27.5 102.42
 28.5 83.11
 30.5 146.58 RESIDUAL OUTPUT
 31.3 23.84

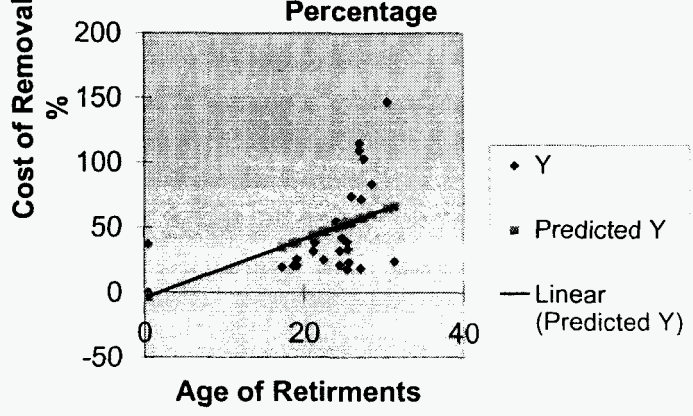
Regression Statistics		
Multiple R	0.458997166	
R Square	0.210678398	
Adjusted R Square	0.180319875	
Standard Error	32.04800634	
Observations	28	

ANOVA					
	df	SS	MS	F	Significance F
Regression	1	7127.569	7127.569	6.939679	0.014015
Residual	26	26703.94	1027.075		
Total	27	33831.51			

	Coefficients	Standard Error	t Stat	P-value	Lower 95%	Upper 95%	Lower 95.0%	Upper 95.0%
Intercept	-4.427924405	20.57366	-0.215223	0.831273	-46.71769	37.86184	-46.71769	37.86184
X Variable 1	2.266435198	0.860347	2.634327	0.014015	0.497967	4.034904	0.497967	4.034904

Observation	Predicted Y	Residuals
1	-3.294706806	3.294707
2	53.13952963	-35.32953
3	56.99246947	-38.41247
4	34.78140452	-15.3514
5	37.9544138	-17.66441
6	38.86098788	-18.33099
7	51.09973795	-29.90974
8	53.59281667	-30.47282
9	66.5114973	-42.6715
10	46.56686755	-21.62687
11	38.86098788	-13.43099
12	43.6205018	-11.9505
13	51.09973795	-19.01974
14	53.36617315	-20.10617
15	-3.294706806	40.48471
16	44.07378884	-5.753789
17	53.13952963	-14.20953
18	51.77966851	-9.759669
19	47.24679811	0.223202
20	52.45959907	1.800401
21	49.96652035	4.66348
22	57.21911299	14.47089
23	54.27274723	19.54725
24	60.16547874	22.94452
25	57.89904355	44.52096
26	56.76582595	52.15417
27	56.76582595	58.01417
28	64.69834914	81.88165

Progress Energy - Florida
 Acct 364 Poles-Average Age of Retirements Versus Cost of Removal Percentage



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PROGRESS ENERGY FLORIDA
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1993	2746106	0.5	0
1991	2514976	25.4	17.81
1998	4060101	27.1	18.58
1975	1136166	17.3	19.43
1977	1053089	18.7	20.29
1976	957892	19.1	20.53
1992	2896079	24.5	21.19
1990	3758480	25.6	23.12
2003	576245.77	31.3	23.84
1982	1328414	22.5	24.94
1978	1120701	19.1	25.43
1979	1159045	21.2	31.67
1981	2065274	24.5	32.08
1988	3067333	25.5	33.26
1985	1951410	0.5	37.19
1980	1189092	21.4	38.32
1989	3140995	25.4	38.93
1986	1834171	24.8	42.02
1983	1274262	22.8	47.47
1987	2256345	25.1	54.26
1984	1157835	24	54.63
1999	2301634	27.2	71.69

1994	2111281	25.9	73.82
2000	1606786	28.5	83.11
1995	1703710	27.5	102.42
1997	1876729	27	108.92
1996	1781958	27	114.78
2002	194928.26	30.5	146.58
2001	501139	7.6	1090.82

Progress Energy - Florida
Salvage Analysis Comparison
2005 Depreciation Study

Accounts	Description	1997	1997 Depr. Study		2005		Proposed in	2002 Depr. Study Analysis			2002 Depr. Study Analysis		
		FPSC Approved			Proposed Net		2002 Study						
		Net Salvage			Salvage		Net Salvage	Net Salvage - Normal			Net Salvage - Total		
		Net Salv. - Normal	Net Salv. - Total	PEF	OPC		5 Yr Ave	10 Yr Ave	Total	5 Yr Ave	10 Yr Ave	Total	
<i>(Transmission)</i>													
350.02	Land Rights	0%			0%		0%						
352.00	Structures and Improvements	-5%	-8%	-8%	-15%		-5%	-11%	-12%	-9%	-11%	-12%	-9%
353.10	Station Equipment	10%	-3%	30%	0%	10%	10%	-9%	-9%	-3%	45%	37%	35%
353.10	Station Equipment - Step Up Transformers				0%		0%						
353.20	Station Equipment - Station Control	0%			0%		0%						
354.00	Towers and Fixtures	-30%	-48%	-34%	-25%		-30%	0%	-5%	-32%	1%	-4%	-22%
355.00	Poles and Fixtures	-30%	-35%	2%	-25%	-15%	-25%	-50%	-47%	-37%	39%	25%	11%
356.00	Overhead Conductors and Devices	-20%	-13%	38%	-30%	-10%	-15%	-62%	-39%	-15%	55%	37%	41%
357.00	Underground Conduit	0%			0%		0%						
358.00	Underground Conductors and Devices	0%			-3%		0%						
359.00	Roads and Trails	0%			0%		0%						
<i>(Distribution)</i>													
360.02	Land Rights	0%			0%		0%						
361.00	Structures and Improvements	-5%	-4%	-3%	-5%		-5%						
362.00	Station Equipment	15%	-5%	30%	-15%	0%	5%	-7%	-6%	-4%	26%	31%	29%
364.00	Poles, Towers, and Fixtures	-25%	-42%	7%	-90%	-35%	-25%	-111%	-98%	-54%	-68%	-49%	-7%
365.00	Overhead Conductors and Devices	-35%	-74%	-8%	-25%	-15%	-25%	-102%	-124%	-78%	53%	-1%	4%
366.00	Underground Conduit	0%	-32%	34%	0%		0%						
367.00	Underground Conductors and Devices	0%	-29%	56%	-15%	-5%	0%	-403%	-246%	-122%	-199%	-67%	-10%
368.00	Line Transformers	-15%	-15%	-8%	-10%	-5%	-10%	-19%	-15%	-16%	-6%	-7%	-7%
369.10	Services - Overhead	-50%	-149%	-100%	-75%	-50%	-50%	-426%	-356%	-171%	-299%	-296%	-117%
369.20	Services - Underground	-15%	-33%	0%	-25%	0%	-10%	3%	-5%	-15%	18%	12%	9%
370.00	Meters	-10%	-13%	-10%	-8%		-10%	-9%	-8%	-11%	-6%	-4%	-9%
370.10	Meters - Energy Conservation	0%			0%		0%						
371.00	Installation on Customers Premises	0%			0%		0%						
373.00	Street Lighting and Signal Systems	-10%	-7%	22%	-20%	0%	-5%	-62%	-38%	-16%	-17%	-6%	15%

Progress Energy - Florida
Net Salvage Analysis Comparison (PEF with Gulf and FPL) Versus Pous Proposal
2005 Depreciation Study

Accounts	Description	FPSC Approved Net Salvage			Proposed Salvage			Proposed Removal			Proposed Net Salvage			Proposed Net Salv		
		PEF	Gulf	FPL	PEF	Gulf	FPL	PEF	Gulf	FPL	PEF	Gulf	FPL	Average Gulf/FPL	PEF	Pous
(Transmission)																
350.02	Land Rights	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
352.00	Structures and Improvements	-5%	-5%	-5%	0%	0%	20%	-15%	-5%	-30%	-15%	-5%	-10%	-8%	-15%	
353.10	Station Equipment	10%	-5%	10%	10%	2%	20%	-10%	-7%	-15%	0%	-5%	5%	0%	0%	10%
353.10	Station Equipment - Step Up Transformers			10%		0%	20%		0%	-15%	0%	0%	5%	3%	0%	
353.20	Station Equipment - Station Control	0%	0%		0%	0%	0%	0%	0%		0%	0%	0%	0%	0%	
354.00	Towers and Fixtures	-30%	-30%	-15%	10%	0%	10%	-35%	-25%	-25%	-25%	-25%	-15%	-20%	-25%	
355.00	Poles and Fixtures	-30%	-40%	-45%	10%	0%	30%	-35%	-40%	-80%	-25%	-40%	-50%	-45%	-25%	-15%
356.00	Overhead Conductors and Devices	-20%	-30%	-30%	10%	5%	10%	-40%	-40%	-55%	-30%	-35%	-45%	-40%	-30%	-10%
357.00	Underground Conduit	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
358.00	Underground Conductors and Devices	0%	0%	0%	3%	0%	0%	-6%	0%	0%	-3%	0%	0%	0%	-3%	
359.00	Roads and Trails	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
(Distribution)																
360.02	Land Rights	0%			0%	0%	0%	0%	0%		0%	0%	0%	0%	0%	
361.00	Structures and Improvements	-5%	-5%	-5%	5%	0%	15%	-10%	-5%	-30%	-5%	-5%	-15%	-10%	-5%	
362.00	Station Equipment	15%	-5%	-10%	5%	0%	10%	-20%	-5%	-20%	-15%	-5%	-10%	-8%	-15%	0%
364.00	Poles, Towers, and Fixtures	-25%	-70%	-35%	10%	10%	40%	-100%	-85%	-80%	-90%	-75%	-40%	-58%	-90%	-35%
365.00	Overhead Conductors and Devices	-35%	-5%	-50%	15%	35%	30%	-40%	-45%	-80%	-25%	-10%	-50%	-30%	-25%	-15%
366.00	Underground Conduit	0%	0%	0%	30%	0%	10%	-30%	0%	-20%	0%	0%	-10%	-5%	0%	
367.00	Underground Conductors and Devices	0%	10%	0%	5%	20%	15%	-20%	-20%	-20%	-15%	0%	-5%	-3%	-15%	-5%
368.00	Line Transformers	-15%	-25%	-25%	10%	5%	5%	-20%	-30%	-40%	-10%	-25%	-35%	-30%	-10%	-5%
369.10	Services - Overhead	-50%	-25%	-60%	10%	10%	15%	-85%	-45%	-75%	-75%	-35%	-60%	-48%	-75%	-50%
369.20	Services - Underground	-15%	0%	-10%	30%	5%	0%	-55%	-10%	-10%	-25%	-5%	-10%	-8%	-25%	0%
370.00	Meters	-10%	0%	0%	5%	5%	0%	-13%	-5%	-30%	-8%	0%	-30%	-15%	-8%	
370.10	Meters - Energy Conservation	0%	0%	0%	0%		0%	0%	0%	0%	0%	0%	0%	0%	0%	
371.00	Installation on Customers Premises	0%	0%	-20%	0%		15%	0%	0%	-30%	0%	0%	-15%	-8%	0%	
373.00	Street Lighting and Signal Systems	-10%	0%	-35%	0%	10%	0%	-20%	-15%	-35%	-20%	-5%	-35%	-20%	-20%	0%

Public Utility

Depreciation Practices

August 1996



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Costs may also be distributed over production rather than over service life. This method, the unit of production method, distributes the costs as units are produced using a rate per unit developed from the total estimated units to be produced. It is similar to the straight-line method but is a function of production rather than a function of time.

Salvage Considerations

Under presently accepted concepts, the amount of depreciation to be accrued over the life of an asset is its original cost less net salvage. Net salvage is the difference between the gross salvage that will be realized when the asset is disposed of and the cost of retiring it. Positive net salvage occurs when gross salvage exceeds cost of retirement, and negative net salvage occurs when cost of retirement exceeds gross salvage. Net salvage is expressed as a percentage of plant retired by dividing the dollars of net salvage by the dollars of original cost of plant retired. The goal of accounting for net salvage is to allocate the net cost of an asset to accounting periods, making due allowance for the net salvage, positive or negative, that will be obtained when the asset is retired. This concept carries with it the premise that property ownership includes the responsibility for the property's ultimate abandonment or removal. Hence, if current users benefit from its use, they should pay their pro rata share of the costs involved in the abandonment or removal of the property and also receive their pro rata share of the benefits of the proceeds realized.

This treatment of net salvage is in harmony with generally accepted accounting principles and tends to remove from the income statement any fluctuations caused by erratic, although necessary, abandonment and removal operations. It also has the advantage that current consumers pay or receive a fair share of costs associated with the property devoted to their service, even though the costs may be estimated.

The practical difficulties of estimating, reporting, and accounting for salvage and cost of retirement have raised questions as to whether more satisfactory results might be obtained if net salvage were credited or charged, as appropriate, to current operations at the time of retirement instead of being provided for over the life of the asset. The advocates of such a procedure contend that salvage is not only more difficult to estimate than service life but, for capital intensive public utilities, it is typically a minor factor in the entire depreciation picture. The obvious exception, of course, is the huge retirement cost of decommissioning nuclear power plants. The advocates of recording salvage at the time of retirement further contend that salvage could properly be accounted for on the basis of known happenings at the date of retirement rather than on speculative estimates of factors, such as junk material prices, future labor costs, and environmental remediation costs in effect at the time of retirement.

One of the practical difficulties of estimating net salvage is that reported salvage is a mixture of salvage on items retired and reused internally, salvage on items sold externally as functional equipment, and salvage on items junked and sold as scrap. Because the likelihood of reuse is greater for items that are retired at early ages, the historical salvage is usually higher than the future salvage to be realized when the account begins to decline and there is little opportunity for reuse. Therefore, under these circumstances, book salvage may overstate the average salvage realized over the entire life of the account. This has led to the proposal to

redefine net salvage and retirements to eliminate the effect of reused material. Reuse salvage is further discussed in Chapter III.

The sensitivity of salvage and cost of retirement to the age of the property retired is also troublesome. Due to inflation and other factors, there is a tendency for costs of retirement, typically labor, to increase more rapidly than material prices. In an increasing number of instances, the average net salvage is estimated to be a large negative number when expressed as a percentage of original cost, sometimes in excess of negative 100%. This may look unrealistic but is appropriate and necessary so that the required cost allocation occurs. Nonetheless, a careful analysis of retirements should be made to determine if such large negative net salvage values are due to unusual circumstances. An example is the retirement of old cast iron gas mains in congested metropolitan areas. Due to urban renewal, a utility may have a significant amount of such activity for a few years. Since most of the investment in this account may now be in plastic mains in rural or suburban areas where access is easier, the removal of old cast iron gas mains at today's cost may not be representative of the costs that can be expected for plastic mains.

While this situation should not impose insurmountable difficulties from a depreciation expense or cost allocation perspective, it presents an interesting problem from the standpoint of the rate base. Since rate base is generally the difference between book cost and accumulated depreciation, the provision for negative salvage further decreases the rate base. If the original book cost for old plant is less than the accumulated provision for depreciation, the rate base could be a negative amount.

As the foregoing discussion indicates, gross salvage, in contrast to service life, is usually small in its overall effect on calculating a depreciation rate. Cost of retirement, however, must be given careful thought and attention, since for certain types of plant, it can be the most critical component of the depreciation rate.

Group Plan

The group plan of depreciation accounting is particularly adaptable to utility property. Rather than depreciating each item by itself (unit depreciation) or depreciating one single group containing all utility plant, a group contains homogeneous units of plant which are alike in character, used in the same manner throughout the utility's service territory, and operated under the same general conditions.

Of course there will be different lives for individual units within groups. For example, poles are generally combined in a single group. Some poles will be retired because of storms or automobile accidents. Some will decay, some will be displaced due to road relocations and some will be retired because of underground replacements. However, they are combined in the same group because they are homogeneous units. Years ago when some poles were untreated, there was a need for a separate grouping as these poles were more susceptible to decay and termite infestation than treated poles. Likewise, concrete poles have unique characteristics and qualify to be grouped separately from wood poles. Buried, aerial, and underground (in conduit) cables are further examples of the same type of plant receiving different grouping because of

CHAPTER XI

ESTIMATING SALVAGE AND COST OF REMOVAL

General

A general discussion of salvage and cost of removal is presented in Chapter III. Before discussing the process of analyzing and estimating these factors, a review of definitions and discussion of general principles is presented below.

When depreciable plant facilities are retired from service and physically removed, costs may be incurred and/or cash or other value may be realized if they are sold or retained for reuse. The abandonment of utility property in place can also cause costs to be incurred, (e.g., the cost of filling an abandoned gas pipe line with an inert gas). The term gross salvage refers to the amount received for retired property sold or junked, reimbursement received from insurance or other sources, or the amount at which reusable material is charged to a utility's Material and Supplies Account.¹ Cost of removal is the expenditure incurred in connection with retiring, removing, and dispersing of property. Net salvage is the difference between gross salvage and cost of removal.

Historically, most regulatory commissions have required that both gross salvage and cost of removal be reflected in depreciation rates. The theory behind this requirement is that, since most physical plant placed in service will have some residual value at the time of its retirement, the original cost recovered through depreciation should be reduced by that amount. Closely associated with this reasoning are the accounting principle that revenues be matched with costs and the regulatory principle that utility customers who benefit from the consumption of plant pay for the cost of that plant, no more, no less. The application of the latter principle also requires that the estimated cost of removal of plant be recovered over its life.

Some commissions have abandoned the above procedure and moved to current-period accounting for gross salvage and/or cost of removal. In some jurisdictions gross salvage and cost of removal are accounted for as income and expense, respectively, when they are realized. Other jurisdictions consider only gross salvage in depreciation rates, with the cost of removal being expensed in the year incurred.

Determining a reasonably accurate estimate of the average or future net salvage is not an easy task; estimates can be the subject of considerable discussion and controversy between regulators and utility personnel. This is one of the reasons advanced in support of current-period accounting for these items. When estimating future net salvage, every effort should be made to ensure that the estimate is as accurate as possible. Normally, the process should start by

¹ Regulatory agencies generally require that reusable material consisting of retirement units be salvaged at original cost, while minor items may be salvaged at current prices new. Some regulatory agencies take into consideration the fact that depreciation has been sustained.

analyzing past salvage and cost of removal data and by using the results of this analysis to project future gross salvage and cost of removal.

When performing an analysis of net salvage data, certain considerations should be kept in mind. Generally, if transfers or sales of plant have contributed significantly to realized salvage, and such transactions are considered to be unrepresentative of the future, these transactions should be eliminated from the data. If the account consists of several categories of plant, such as several radically different types and sizes of buildings, the realized salvage should be analyzed to determine whether the related retirements are a representative cross-section of the account. The age of the retired plant, market conditions prevailing at the time of retirement, company policy regarding reuse in the past, environmental remediation costs, and reimbursements in instances of damage, condemnation or forced relocation resulting from highway construction should all be considered in preparation for projecting future net salvage.

It is frequently the case that net salvage for a class of property is negative, that is, cost of removal exceeds gross salvage. This circumstance has increasingly become dominant over the past 20 to 30 years; in some cases negative net salvage even exceeds the original cost of plant. Today few utility plant categories experience positive net salvage; this means that most depreciation rates must be designed to recover more than the original cost of plant. The predominance of this circumstance is another reason why some utility commissions have switched to current-period accounting for gross salvage and, particularly, cost of removal.

Analysis and Forecast

Data relative to gross salvage and cost of removal associated with past retirement of plant can be obtained from a variety of sources; the depth of the necessary analysis will depend on the particular circumstances surrounding the past retirement of plant from the account under analysis. Generally, a first cut can be obtained from data found in the utility's annual report filed with the state regulatory commission; that data should replicate the data contained in the utility's Depreciation Reserve or Accumulated Depreciation account records. The utility, however, may subdivide primary accounts into two or more classifications for depreciation purposes, while the data contained in its annual report to the regulatory commission may be for the entire primary account.

Frequently it is necessary to go beyond the summary information contained in utility annual reports. Internal utility reports that provide monthly and cumulative data on retirements, gross salvage, and cost of removal by sub-account or depreciation category are usually available. Review of these records, particularly monthly records, can be of great benefit in isolating the circumstances surrounding apparently abnormal data. It may be necessary to review specific work orders or estimates to determine whether particular data is correct and/or representative of the category and future activity. If the utility is using retirement work orders, and is using them properly, the salvage and cost of removal amounts appearing in a utility's Accumulated