

**BEFORE THE FLORIDA  
PUBLIC SERVICE COMMISSION**

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**DOCKET NO. 08\_\_\_\_-EI  
FLORIDA POWER & LIGHT COMPANY**

**IN RE: FLORIDA POWER & LIGHT COMPANY'S  
PETITION TO DETERMINE NEED FOR  
CONVERSION OF CAPE CANAVERAL PLANT**

**IN RE: FLORIDA POWER & LIGHT COMPANY'S  
PETITION TO DETERMINE NEED FOR  
CONVERSION OF RIVIERA PLANT**

**DIRECT TESTIMONY & EXHIBITS OF:**

**RENE SILVA**

DOCUMENT NUMBER - DATE

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**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

**FLORIDA POWER & LIGHT COMPANY**

**DIRECT TESTIMONY OF RENE SILVA**

**DOCKET NO. 08\_\_\_\_\_EI**

**APRIL 30, 2008**

**INTRODUCTION AND CREDENTIALS**

**Q. Please state your name and business address.**

A. My name is Rene Silva. My business address is 9250 West Flagler Street, Miami, Florida 33174.

**Q. By whom are you employed and what is your position?**

A. I am employed by Florida Power & Light Company (FPL or the Company) as Senior Director, Resource Assessment and Planning (RAP).

**Q. Please describe your duties and responsibilities in that position.**

A. I manage the RAP group, the department that is responsible for developing FPL's integrated resource plan (IRP) and other related activities, such as developing system production cost projections for various generation capacity alternatives, analyzing demand side management (DSM) programs, and negotiating and administering wholesale power purchase agreements (PPAs).

**Q. Please describe your educational background business experience.**

A. I graduated from the University of Michigan with a Bachelor of Science Degree in Engineering Science in 1974. From 1974 until 1978, I was

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1 employed by the Nuclear Energy Division of the General Electric Company in  
2 the area of nuclear fuel design. While employed by General Electric, I earned  
3 a Masters Degree in Mechanical Engineering from San Jose State University  
4 in 1978.

5  
6 I joined the Fuel Resources Department of FPL in 1978, as a fuel engineer,  
7 responsible for purchasing nuclear fuel. While employed by FPL, I earned a  
8 Masters Degree in Business Administration from the University of Miami in  
9 1986. In 1987 I became Manager of Fossil Fuel, responsible for FPL's  
10 purchases of fuel oil, natural gas and coal. In 1990, I assumed the position of  
11 Director, Fuel Resources Department, and in 1991 became Manager of Fuel  
12 Services, responsible for coordinating the development and implementation of  
13 FPL's fossil fuel procurement strategy. In 1998, I was named Manager of  
14 Business Services in the Power Generation Division (PGD). In that capacity,  
15 I managed the group that is responsible for coordinating (a) the development  
16 of PGD's long-term plan for the effective and efficient construction, operation  
17 and maintenance of FPL's fossil generating plants, (b) the preparation of PGD  
18 annual budgets and tracking of expenditures, and (c) the preparation of reports  
19 related to fossil generating plant performance. On May 1, 2002, I was  
20 appointed to my current position.

21 **Q. Are you sponsoring any exhibits in this case?**

22 **A.** Yes. I am sponsoring Exhibits RS-1 through RS-4, which are attached to my  
23 direct testimony.

1	Exhibit RS-1	Summary of Benefits of Conversion of FPL's Cape
2		Canaveral Plant and Riviera Plant
3	Exhibit RS-2	FPL's Flexibility to Incorporate Increased DSM and
4		Renewable Resources into Its Resource Plan
5	Exhibit RS-3	Calculation of Reserve Margin in 2014
6	Exhibit RS-4	Example Showing why a 15% Reserve Margin
7		Reliability Criterion Is Inadequate to Ensure
8		Reliable Service

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10

**PURPOSE**

11

12 **Q. What is the purpose of your testimony in this proceeding?**

13 The purpose of my testimony is to support FPL's request that the Florida  
14 Public Service Commission (Commission):

15 (1) Grant affirmative determinations of need for (a) the conversion of FPL's  
16 Cape Canaveral Plant (Canaveral) to an advanced combined cycle unit located  
17 at the same Canaveral site, to be renamed Cape Canaveral Energy Center  
18 (CCEC), with a nominal summer peak capability of 1,219 megawatts (MW)  
19 and a targeted completion date of June 2013, and (b) the conversion of FPL's  
20 Riviera Plant (Riviera) to an advanced combined cycle unit located at the  
21 same Riviera site, to be renamed Riviera Beach Energy Center (RBEC), with  
22 a nominal summer peak capability of 1,207 MW and a targeted completion  
23 date of June 2014; and

1 (2) Grant FPL's requests for exemption from the Commission's Bid Rule, as  
2 they pertain to the requests for determinations of need for the conversions of  
3 Canaveral and Riviera.

4 **Q. Although you have analyzed and presented the proposed plant**  
5 **conversions of Canaveral and Riviera together as a resource option,**  
6 **would either project be worth pursuing on its own merits?**

7 A. Yes. As discussed throughout FPL's filing, these conversion projects  
8 combined will produce enormous customer benefits in the form of hundreds  
9 of millions of dollars in savings and millions of tons in reduced carbon  
10 dioxide (CO<sub>2</sub>) emissions, as well as significant reductions in other emissions.  
11 But either of these plant conversions on its own provides significant benefits  
12 compared to a "no conversion" plan, independent of the other plant  
13 conversion and thus could, and does, stand on its own merits. Each  
14 conversion, of course, will need separate Site Certification Approval. For that  
15 reason, it is important that the Commission grant affirmative determinations  
16 of need for the conversions of Canaveral and Riviera that are separate and  
17 independent of one another.

18 **Q. What do the proposed conversions of Canaveral and Riviera involve?**

19 A. The proposed conversions consist of removing from service the existing 792  
20 MW (summer rating) of generating capacity at Canaveral and replacing it with  
21 a 1,219 MW (nominal summer rating) 3x1 G combined cycle unit at the same  
22 CCEC site by June of 2013, and similarly removing from service the existing  
23 565 MW (summer rating) of generating capacity at Riviera and replacing it

1 with another 1,207 MW (nominal summer rating) 3x1 G combined cycle unit  
2 at the same RBEC site by June of 2014.

3  
4 Converting the existing Canaveral and Riviera steam generating plants into  
5 new, advanced, cleaner generation will produce energy much more efficiently  
6 beginning by 2013 and 2014. These conversions will transform 1,357 MW of  
7 much less efficient oil and gas-fueled steam generation into more than 2,400  
8 MW of highly efficient, state-of-the-art, environmentally sensitive advanced  
9 combined cycle units.

10 **Q. How is your testimony organized?**

11 **A.** My testimony consists of 6 sections. Section 1 outlines FPL's request before  
12 the Commission regarding each of the proposed plant conversions. Section 2  
13 introduces FPL's witnesses. Section 3 describes the resource plans used by  
14 FPL in the analysis related to the conversion of Canaveral and Riviera.  
15 Section 4 describes the projected benefits associated with the conversion of  
16 Canaveral and Riviera by 2013 and 2014, respectively, and explains why FPL  
17 concluded that these plant conversions constitute the best, most cost-effective  
18 self-build alternative to meet FPL's capacity needs in that period. Section 5  
19 discusses the results of the evaluation of FPL's proposed conversion of  
20 Canaveral and Riviera compared to market proposals received in February,  
21 2008, which confirm that the proposed plant conversions provide the best,  
22 most cost-effective resource to meet FPL customers' needs through 2014, and  
23 explains why FPL's request for an exemption from the Commission's Bid

1 Rule should be granted. Section 6 presents the significant adverse  
2 consequences FPL and its customers would face if the Commission does not  
3 grant affirmative determinations of need for these plant conversions,  
4 accompanied with Commission approval to proceed with the conversions.

5

6

### I. FPL'S REQUEST FOR COMMISSION APPROVALS

7

8 **Q. Please explain the relief FPL seeks in this proceeding.**

9

A. FPL seeks from the Commission affirmative determinations of need for the  
10 conversion of Canaveral, and for the conversion of Riviera, with projected  
11 completion dates of June 2013 and June 2014, respectively.

12

13 FPL's request for affirmative determinations of need for these two plant  
14 conversions is the culmination of an extensive evaluation designed to identify  
15 the best, most cost-effective alternatives available to meet FPL's resource  
16 need through 2014, as the next step in FPL's resource plan after the addition  
17 of West County Energy Center Unit 3 (WCEC 3) in 2011. FPL's evaluation  
18 began with FPL's assessment of its customers' future generation capacity  
19 needs after all cost effective additional DSM measures and renewable  
20 resources are considered. FPL then compared the proposed plant conversions  
21 against a different self-build alternative that did not involve the conversion of  
22 existing plants. This comparison resulted in the selection of the proposed plant  
23 conversions as the most cost-effective self-build option available to FPL. FPL

1 also compared the proposed plant conversions against recent market proposals  
2 for generation capacity. The results of this analysis confirmed that the  
3 proposed plant conversions are the best alternative available to FPL to meet  
4 resource needs through 2014.

5  
6 Both the addition of WCEC 3 in 2011, the determination of need for which is  
7 currently pending before the Commission, and the conversion of Canaveral  
8 and Riviera by 2013 and 2014, respectively, are essential components of  
9 FPL's strategy to provide the new generating capacity needed to meet the  
10 growing resource needs of its customers through 2017, as well as to reduce  
11 emissions of CO<sub>2</sub> and other substances in the most cost-effective manner.  
12 These capacity additions are necessary in order for FPL to continue to deliver  
13 electricity at a reasonable cost, while complying with anticipated  
14 environmental requirements.

15 **Q. How much generating capacity will be needed to meet FPL customers'**  
16 **needs through 2017?**

17 A. Based on FPL's load forecast revised in 2008, FPL projects that between 2011  
18 and 2017 FPL will have to add about 4,844 MW of new generation capacity,  
19 or 3,625 MW of new generation capacity after the addition of WCEC 3 in  
20 2011, over and above what will be saved through FPL's extensive DSM and  
21 renewable resource efforts, to keep pace with population and economic  
22 growth in Florida.



1 **Q. Why is FPL proposing to convert Canaveral and Riviera?**

2 A. Because the resource plan that includes the conversion of Canaveral and  
3 Riviera by June of 2013 and June of 2014, respectively, the Resource Plan  
4 with Conversions, which was developed to meet the reliability criteria  
5 previously approved by the Commission and thus ensure reliable electric  
6 service to FPL's customers beginning in 2013, will result in significantly  
7 greater benefits to FPL's customers than the other resource plans that FPL has  
8 evaluated. These benefits fall in five categories:

9 • First, as shown in Exhibit SRS-6 attached to the testimony of FPL  
10 witness Sim, FPL's plan with the proposed plant conversions, the  
11 Resource Plan with Conversions, will result in customer savings of  
12 about \$457 million, cumulative present value of revenue  
13 requirements in 2008 dollars (CPVRR) compared to the Resource  
14 Plan without Conversions, a plan that would add a new FPL-built  
15 combined cycle generating unit at a Greenfield site in 2014,  
16 instead of the Canaveral and Riviera conversions. The magnitude  
17 of the savings that would result from these plant conversions  
18 would grow to \$890 million (CPVRR) with a high environmental  
19 compliance costs, and would grow further to \$1,221 million  
20 (CPVRR) with high natural gas cost and high environmental  
21 compliance costs.

1 The Resource Plan with Conversions will also result in customer  
2 savings of more than \$480 million (CPVRR) compared to the lowest  
3 cost alternate resource plan that includes one or more market proposals  
4 as capacity additions in 2013 and/or 2014, instead of the Canaveral  
5 and Riviera conversions.

6

- 7 • Second, replacing the existing Canaveral and Riviera plants with  
8 the two clean, highly efficient, gas-burning CCEC and RBEC by  
9 2013 and 2014, respectively, will enable FPL to reduce system air  
10 emissions during the life of the converted units as follows: CO<sub>2</sub> by  
11 about 15.7 million tons, sulfur dioxide (SO<sub>2</sub>) by 60,300 tons, and  
12 nitrogen oxide (NO<sub>x</sub>) by 55,300 tons, compared to the Resource  
13 Plan without Conversions. These emission reductions will be  
14 accomplished while saving FPL's customers about \$457 (CPVRR).  
15 As a result, these plant conversions will contribute significantly  
16 toward achieving the CO<sub>2</sub> emission targets reflected in Governor  
17 Crist's Executive Order 07-127, and whatever specific legal  
18 requirements may be implemented in the future as a result of that  
19 Order or pursuant to federal or state law.

20

- 21 • Third, FPL's system average heat rate, the measure of system fuel  
22 efficiency, will improve to 8,040 Btu/kWh in 2015 after the  
23 conversions, compared to 8,127 Btu/kWh under the Resource Plan

1 without Conversions, a difference of 1.07%. As a result, the plant  
2 conversions would reduce FPL's use of natural gas and fuel oil.  
3 For example, natural gas use in 2013 through 2017 alone would be  
4 reduced by about 10.6 million MMBtu and fuel oil use would be  
5 reduced by about 7.5 million barrels, compared to the Resource  
6 Plan without Conversions. This fuel efficiency gain will help  
7 offset, in part, the effects of projected rising fuel prices in the  
8 future.

9  
10 • Fourth, some of the projected cost components for the conversion  
11 of Canaveral and Riviera present far less uncertainty for FPL and  
12 its customers, compared to the costs of building generation at a  
13 new Greenfield site. The economic analysis results of the proposed  
14 plant conversions already reflect the fact that costs related to land,  
15 water and transmission at an existing plant site are significantly  
16 lower than they would be at an undeveloped Greenfield site.  
17 Moreover, the magnitude of these costs is much more uncertain for  
18 a Greenfield site (i.e., actual costs at a Greenfield site may well be  
19 significantly higher than currently projected), a fact that is not  
20 reflected in the results of the analysis. Therefore, the benefit to  
21 FPL's customers of converting Canaveral and Riviera could be  
22 significantly greater than the \$457 million (CPVRR), reported  
23 above.

1                   • Fifth, the proposed conversions of Canaveral and Riviera will  
2                   enable FPL to increase system generation that is required to  
3                   maintain system reliability and system fuel efficiency to reduce  
4                   fuel costs without using new land and without increasing the  
5                   allocation of water resources to plant use. Converting Canaveral  
6                   and Riviera will also avoid the need for new rights-of-way for  
7                   transmission facilities. In addition, because the new CCEC and  
8                   RBEC can receive backup fuel delivered via waterborne transport  
9                   it will contribute to much greater system reliability than would be  
10                  the case with inland plants that must rely solely on truck deliveries.

11  
12                  In summary, the proposed conversions of Canaveral and Riviera by 2013 and  
13                  2014, respectively, are the best, most cost-effective alternatives available as  
14                  part of FPL's strategic resource plan to reliably meet the growing electricity  
15                  needs of FPL's customers in this time frame, while also reducing CO<sub>2</sub>  
16                  emissions. The benefits of the plant conversions discussed above are  
17                  summarized in Exhibit RS-1, attached to my testimony.

18   **Q.   Do new DSM and renewable resources diminish the beneficial effects of**  
19       **the proposed plant conversions?**

20   **A.**   No. There is no currently identified additional cost-effective DSM not already  
21       reflected in FPL's resource plan for the period through 2017. Therefore,  
22       additional cost-effective DSM cannot be relied on to contribute to system  
23       reliability, and there is no evidence to suggest that additional DSM could

1 provide economic benefits to FPL's customers that could in any way diminish  
2 the unquestionable benefits provided by the conversion of Canaveral and  
3 Riviera.

4  
5 Similarly, there are no significant cost-effective renewable resources  
6 identified that could provide any significant amount of firm generating  
7 capacity in the period through 2017. Therefore, renewable capacity cannot be  
8 counted on to contribute to system reliability, as does the conversion of  
9 Canaveral and Riviera. Furthermore, any future renewable resources that  
10 could cost-effectively provide energy (but not firm capacity) would not  
11 compete with the benefits described above that will be provided by the  
12 proposed plant conversions, but rather would complement those benefits.

13  
14 Further, FPL's projected growth in load is such that there remains ample  
15 opportunity for additional DSM and renewable capacity to play an even more  
16 important role than it does today in helping to meet the ever increasing needs  
17 of Florida's growing population and economy for reliable electric service.

18 **Q. Please summarize your conclusions regarding the conversions of**  
19 **Canaveral and Riviera.**

20 **A.** In summary, without the conversions of Canaveral and Riviera by 2013 and  
21 2014, respectively, FPL's customers would be served by a less efficient, much  
22 more costly and less environmentally sensitive system. Also, without the  
23 proposed plant conversions FPL would not be able to make such a major

1 contribution towards achieving compliance with any CO<sub>2</sub> emission limit that  
2 may be imposed by future laws and regulations, nor to achieve significant  
3 CO<sub>2</sub> emission reductions in such a highly cost-effective way for its customers.  
4 These factors lead to the conclusion that the conversions of Canaveral and  
5 Riviera by 2013 and 2014, respectively, are needed to meet the system  
6 reliability criteria considered essential by FPL and previously approved by the  
7 Commission, and thus enable FPL to provide adequate electricity at a  
8 reasonable cost to FPL's customers.

9 **Q. Does the 2008 load forecast used by FPL in this proceeding include the**  
10 **Lee County Electric Cooperative (Lee County) load?**

11 A. Yes. About 200 MW of Lee County load is included in 2010 through 2013.  
12 The full Lee County load is included beginning in 2014.

13 **Q. How will the addition of the Lee County load affect the timing of FPL's**  
14 **resource needs?**

15 A. The addition of the Lee County load does not affect the timing of FPL's  
16 resource needs until 2014. This is because in 2010 through 2013 FPL's  
17 incremental capacity commitment related to the Lee County load adds only  
18 about 200 MW to FPL's peak load, which can be met with the new resource  
19 additions that have already been approved by the Commission and have been  
20 reflected in FPL's resource plan. Consequently, FPL's resource plan does not  
21 reflect any adjustment due to the Lee County load addition until 2014.

1 **Q. Does FPL's recommendation to convert Canaveral and Riviera depend**  
2 **on the addition of the Lee County load?**

3 A. No. The proposed plant conversions will provide the significant benefits listed  
4 above, regardless of the Lee County load addition. The precise amounts of  
5 savings to customers, emission reductions, efficiency gain, and oil and gas use  
6 reductions would be somewhat different if FPL were not serving the Lee  
7 County load, but these benefits would still be equally compelling. Therefore,  
8 FPL would be requesting from the Commission approval for the conversion of  
9 Canaveral and Riviera even without the Lee County load.

10 **Q. Is it reasonable to reflect the Lee County load in FPL's resource planning**  
11 **process?**

12 A. Yes. FPL has entered into an obligation to serve the Lee County load and,  
13 subject only to regulatory approval, the Company is committed to meet that  
14 future need. Therefore, FPL has reflected the Lee County load in its resource  
15 planning process, especially because of the very long lead time required to  
16 complete the process from identifying a future capacity need to cost-  
17 effectively placing new generation capacity in service to meet that need in an  
18 environmentally sensitive manner.

19 **Q. What would FPL's cumulative projected resource need through 2017**  
20 **have been absent the Lee County load?**

21 A. Without the Lee County load FPL would need to add 3,665 MW of new  
22 generation capacity instead of the 4,844 MW reported above in the period  
23 through 2017. After adding WCEC in 2011, FPL would still need 2,446 MW

1 of new generation capacity by 2017. Therefore, the net capacity addition  
2 (1,069 MW) provided by the conversion of Canaveral and Riviera would still  
3 be needed, and it would provide about 44% of this remaining 2,446 MW of  
4 capacity to meet its customers' demand for electricity through 2017 even in  
5 this reduced load situation. More importantly, the conversion of Canaveral  
6 and Riviera would still be needed to provide the many significant customer  
7 benefits described above.

8 **Q. Are the conversions of Canaveral and Riviera the most cost-effective**  
9 **alternatives to meet FPL's customers' needs for new resources?**

10 A. Yes. As explained in the testimonies of FPL witnesses Sim and Taylor, the  
11 conversions of Canaveral and Riviera are the best, most cost-effective self  
12 build options available to meet the needs of FPL's customers. Specifically,  
13 these proposed plant conversions were determined to be the best, most cost-  
14 effective alternatives compared to both another self-build option, and  
15 alternative portfolios constructed using market proposals.

16  
17 Furthermore, neither of these no-conversion alternatives offered any non-  
18 economic advantages over the conversions of Canaveral and Riviera.  
19 Therefore, FPL has established that the conversions of Canaveral and Riviera  
20 by 2013 and 2014, respectively, are by far the best, most cost-effective  
21 alternatives to meet FPL customers' needs for additional resources in that time  
22 period.



1    **Q.    Will FPL continue to evaluate the type of equipment to be used for the**  
2           **conversions of Canaveral and Riviera?**

3    A.    Yes. As explained in the testimony of FPL witness Tindell, FPL will consider  
4           combustion turbines (CT) with improved characteristics relative to those of  
5           the “G” CTs, should such technology become available. Although the  
6           currently projected benefits of this unique opportunity presented by the  
7           conversions of Canaveral and Riviera, which are based on the use of “G” gas  
8           turbines, are very significant, FPL will continue to evaluate the possible use of  
9           CTs projected by manufacturers to be even more efficient than the “G”  
10          technology, to determine whether even greater benefits could be achieved.

11   **Q.    If FPL were to select CTs other than the “G” CTs assumed in FPL’s**  
12           **analysis, how does FPL propose to address such selection as it pertains to**  
13           **the determinations of need requested by FPL in this proceeding?**

14   A.    FPL requests that, as part of the Commission’s Order granting affirmative  
15           determinations of need for the conversions of Canaveral and Riviera, the  
16           Commission provide that its determinations are not predicated on the use of a  
17           particular CT, thus ensuring that FPL has the flexibility through its  
18           negotiations and analyses to select the CT that best meets customers’ needs in  
19           terms of reliability and cost-effectiveness. Of course, FPL would make that  
20           decision only if the projected cost to FPL’s customers related to the  
21           conversions of Canaveral and Riviera measured in terms of system CPVRR  
22           would be lower as a result of the use of an alternate CT than with the use of  
23           “G” CTs, regardless of any changes in the capital costs attributable to the

1 choice of technology. In the event of its selection of something other than the  
2 “G” CTs subsequent to the Commission having granted determinations of  
3 need for the projects, FPL would propose to make an informational filing to  
4 the Commission that documents the projected comparative cost advantage of  
5 the alternate CT technology chosen.

6

7 **II. INTRODUCTION OF FPL WITNESSES**

8

9 **Q. How many witnesses are supporting FPL’s petition through direct pre-**  
10 **filed testimony?**

11 A. Six other witnesses are submitting direct testimony.

12 **Q. Please summarize the topics addressed in the testimony of each of these**  
13 **witnesses.**

14 A. FPL witness Dr. Rosemary Morley presents FPL's load forecasting process,  
15 discusses the methodologies and assumptions used in that process, and  
16 presents FPL’s resulting load forecasts, which have been used in FPL's IRP  
17 process, and were used in analyses performed related to the proposed plant  
18 conversions.

19

20 FPL witness Dr. Steven R. Sim describes FPL’s IRP process, presents the  
21 need for new resources to meet customers’ demand for electricity in 2008  
22 through 2017, concludes that DSM alone cannot meet this need and explains  
23 the analyses FPL performed to evaluate the conversion of Canaveral and

1 Riviera compared to other self-build alternatives. FPL witness Sim presents  
2 the results of FPL's analyses, and explains his conclusion that based on FPL's  
3 evaluation, the proposed plant conversions constitute the best choice for  
4 FPL's customers.

5  
6 FPL witness Alan Taylor of Sedway Consulting describes his role as an  
7 Independent Evaluator of FPL's proposed plant conversions, of FPL's  
8 Greenfield self-build option and of comparable generation portfolios that  
9 include generating capacity proposals received by FPL in February, 2008.  
10 FPL witness Taylor also explains the process he followed and the tools he  
11 used to conduct his economic evaluation, presents the results of that  
12 evaluation, and explains his conclusion that the conversions of Canaveral and  
13 Riviera are the most cost-effective alternatives to meet FPL's resource need.

14  
15 FPL witness Heather Stubblefield describes the transportation plan to deliver  
16 natural gas and light oil to the new converted Canaveral and Riviera plant and  
17 testifies to the ready availability of natural gas for those converted plants, as  
18 part of FPL's overall system. FPL witness Stubblefield also supports the fuel  
19 price forecast used in FPL's economic analysis of the proposed conversions  
20 and other generation alternatives.

21  
22 FPL witness Kennard Kosky presents the environmental compliance cost  
23 forecasts for SO<sub>2</sub>, NO<sub>x</sub>, mercury (Hg), and CO<sub>2</sub> utilized by FPL in its analysis

1 of the proposed plant conversions and available generation alternatives. In  
2 addition, FPL witness Kosky discusses the magnitude of future reductions in  
3 emissions that will be realized through the conversions of Canaveral and  
4 Riviera.

5  
6 FPL witness Cindy Tindell presents the engineering details of FPL's proposed  
7 plant conversions, which involve the removal of the existing facilities at  
8 Canaveral and Riviera, and the construction of two new state-of-the-art 3x1  
9 combined cycle (CC) units, one at CCEC and the other at RBEC. Included in  
10 FPL witness Tindell's testimony are the cost and performance specifications  
11 of the proposed conversions, which are reflected in FPL's economic analyses.

12

13 **III. RESOURCE PLANS USED IN FPL'S ANALYSIS**

14

15 **Q. Please outline how FPL determined its generation capacity needs through**  
16 **2017 as part of its IRP process.**

17 A. As explained by FPL witness Morley, in early 2008 FPL reviewed and revised  
18 its peak electricity demand forecast to reflect recent growth trends. FPL's  
19 current peak demand forecast was used in its generation reliability assessment  
20 using the two reliability planning criteria previously approved by the  
21 Commission. One planning criterion consists of maintaining a 20% reserve  
22 margin; the other criterion consists of demonstrating that the Loss of Load

1 Probability (LOLP) in FPL's system will remain lower than 0.1 days per year  
2 during the planning period. FPL witness Sim discusses the reliability criteria.

3 **Q. What was the result of FPL's generation reliability assessment in 2008?**

4 A. FPL's reliability assessment completed in early 2008 determined that due to  
5 load growth and the expiration of power purchases, FPL's total resource need  
6 in 2011 through 2017 is 6,490 MW. After considering all cost-effective DSM  
7 increases in this period, all projected cost-effective renewable resources, and  
8 the uprates to FPL's existing nuclear units already approved by the  
9 Commission, FPL will still need to add 4,844 MW of new generation capacity  
10 in this period. After adding WCEC 3 FPL will still need 3,625 MW by 2017  
11 in order to continue to meet its 20% reserve margin. FPL also determined that  
12 adding the new generating capacity required to meet the 20% reserve margin  
13 criterion as specified above would enhance and further ensure FPL's ability to  
14 meet the 0.1 days per year LOLP criterion during that period.

15 **Q. What amount of cost-effective DSM is available during FPL's planning  
16 period?**

17 A. As can be determined from column 5 in Exhibit SRS-2 attached to FPL  
18 witness Sim's testimony, FPL projects that it will add about 884 MW  
19 (summer MW at the generator) of new DSM in the years 2011 through 2017,  
20 sufficient to avoid about 1,061 MW of new generating capacity in that  
21 planning period based on FPL's 20% reserve margin requirement. However,  
22 this increase in DSM has already been reflected in the calculation FPL has  
23 performed, which identified a need for 4,844 MW of new generation capacity

1 in 2011 through 2017, above the 1,061 MW avoided by new DSM, as well as  
2 renewable purchases and nuclear uprates. It is important to note from these  
3 figures that without DSM FPL's total generation capacity need in this period  
4 would be 5,905 MW, and that the 1,061 MW avoided through DSM additions  
5 cover almost 18% of that total capacity need.

6  
7 It is also important to note that, as indicated by FPL witness Sim, through  
8 2007 FPL and its customers have avoided the need for 4,753 MW of  
9 generation capacity as a result of cost-effective DSM programs, and that in  
10 2008 through 2010 DSM increases will be sufficient to avoid another 454  
11 MW of generating capacity. Added to the 1,061 MW of capacity that will be  
12 avoided by DSM additions in 2011 through 2017, FPL and its customers will  
13 have avoided a total of 6,268 MW of generating capacity by 2017 as a result  
14 of DSM programs, equal to about 21% of the projected amount of FPL-owned  
15 generating capacity (almost 30,000 MW) in operation by 2017.

16 **Q. Is there DSM adequate to avoid or significantly mitigate the need for the**  
17 **proposed plant conversions?**

18 A. No. At present FPL has not identified any additional cost-effective DSM  
19 beyond that already reflected in the need calculations. Therefore, considering  
20 the need for resources through 2017, DSM is not available to avoid or  
21 indefinitely defer the need for the proposed plant conversions. In fact, even  
22 after the addition of all the currently projected DSM increases and generation  
23 capacity additions already reflected in FPL's resource plan, and after adding

1 WCEC 3 in 2011, and after the proposed plant conversions FPL would still  
2 need to add about 2,556 MW of new generating capacity by 2017.

3  
4 As FPL witness Sim discusses in his testimony, FPL will continue to evaluate  
5 DSM opportunities as part of its planning process, and as part of the  
6 Commission's upcoming DSM Goals proceeding. To the extent that FPL were  
7 to identify and implement additional cost-effective DSM opportunities in the  
8 future, such additional DSM would help reduce part of the 2,556 MW of  
9 currently projected generation capacity need through 2017 that remains after  
10 the addition of WCEC 3 in 2011 and the conversions of Canaveral and Riviera  
11 by 2013 and 2014, respectively. This remaining projected need of 2,556 MW,  
12 which is shown on Exhibit RS-2 as being met by "Natural Gas and/or Other  
13 Resources," is determined by subtracting the capacity provided by WCEC 3  
14 (1,219 MW) from the total need for new generating capacity (4,844 MW),  
15 then adding the existing capacity at Canaveral and Riviera (1,357 MW,  
16 combined) that will be removed from service, then subtracting the new  
17 capacity provided by the new CCEC and RBEC (2,426 MW, combined).

18 **Q. What amount of cost-effective generation capacity from renewable**  
19 **resources is available during FPL's planning period?**

20 A. FPL's resource plan already includes (in the future) all the existing firm  
21 renewable generating capacity that FPL is currently purchasing, including  
22 about 98 MW from contracts that expire and FPL will try to renew by 2010,  
23 and another of about 45 MW that expires by 2011, which FPL will try to

1 renew. FPL's resource plan also reflects 126 MW of new capacity from  
2 renewable resources based on what FPL believes is a reasonable estimate of  
3 cost-effective proposals for firm renewable generating capacity it will receive  
4 by June 2008 in response to FPL's April 2008 request for proposals for  
5 renewable generation and FPL's own renewable development efforts. At  
6 present FPL has not been able to identify any other cost-effective sources of  
7 firm renewable generating capacity.

8 **Q. Is there adequate firm generating capacity from renewable resources to**  
9 **avoid or significantly mitigate the need for the proposed plant**  
10 **conversions?**

11 A. No. As explained above, all the existing and new potential cost-effective firm  
12 generating capacity from renewable resources that would become available  
13 during the planning period has already been reflected in FPL's resource plan.  
14 Therefore, neither the need for nor the benefits provided by the proposed plant  
15 conversions are diminished by DSM or renewable resources.

16 **Q. How did FPL select the conversions of Canaveral and Riviera by 2013**  
17 **and 2014, respectively as FPL's most cost-effective self-built alternatives**  
18 **to meet FPL's need in that period?**

19 A. FPL compared a resource plan that meets FPL's reliability criteria and  
20 includes the proposed conversions of Canaveral and Riviera by 2013 and  
21 2014, respectively, the Resource Plan with Conversions, to an alternate plan  
22 that would also meet FPL's reliability criteria, but would instead add a new  
23 3X1 G CC unit at a Greenfield site in 2014 (and make no changes to FPL's



1 existing generation portfolio), the Resource Plan without Conversions. As  
2 described below and explained in greater detail by FPL witness Sim, the  
3 results of this analysis confirmed that the proposed plant conversions  
4 constitute the best alternatives to maintain system reliability for FPL's  
5 customers.

6 **Q. Please indicate how much new generating capacity would be added to**  
7 **FPL's system in each of the resource plans used in FPL's economic**  
8 **analysis of the proposed plant conversions?**

9 A. The resource plans FPL utilized are described in the testimony of FPL witness  
10 Sim and tabulated in Exhibit SRS-3 attached to FPL witness Sim's testimony.  
11 The Resource Plan with Conversions adds 6,372 MW of total net long-term  
12 resources to meet a projected need of 6,490 MW in 2011 through 2017. The  
13 alternative Resource Plan without Conversions differs from the first primarily  
14 in that it does not remove 1,357 MW of existing capacity at Canaveral and  
15 Riviera by 2011 and, instead of adding 1,219 MW of capacity in 2013 and  
16 1,207 MW in 2014, it adds 1,219 MW of new capacity in 2014. This alternate  
17 Resource Plan without Conversions would add 6,522 MW of new long-term  
18 resources in 2011 through 2017.

19 **Q. Is it possible that the resource additions, after 2014, reflected in these**  
20 **resource plans would change in the future?**

21 A. Yes. A utility's resource plan is not, and cannot be, static. As indicated earlier  
22 in my testimony, FPL is evaluating self-build renewable resource  
23 opportunities, pursuing additional renewable purchases and continuing to

1 evaluate cost-effective DSM opportunities. The outcome of these efforts could  
2 well change FPL's resource plan beyond 2014. However, such a possibility  
3 has no bearing on FPL's recommendations with regard to the conversions of  
4 Canaveral and Riviera.

5  
6 The objective of the generation additions reflected in the resource plans  
7 presented by FPL witness Sim is to provide a reasonable, neutral backdrop  
8 against which the proposed conversions of Canaveral and Riviera in 2013 and  
9 2014, respectively, can be fairly compared to another comparable self-build  
10 generation capacity alternative that FPL could use in place of the proposed  
11 plant conversions as part of the resource strategy to meet its capacity needs  
12 through 2017.

13  
14 At this time, FPL has not committed to pursuing the two additional gas-fueled  
15 combined cycle units that would be added in 2016, after the addition of  
16 WCEC 3 and the proposed conversions of Canaveral and Riviera. Therefore,  
17 as FPL's projected need for new resources in the future changes, and as other  
18 resource alternatives such as additional cost-effective DSM, or additional  
19 renewable resources (purchased or self-build), or other alternatives become  
20 available, and as factors that affect some or all of the resource alternatives  
21 such as new legislation or regulations requiring increased use of renewable  
22 resources, change, FPL's resource plan would be modified. Nevertheless, the  
23 resource plans utilized in FPL's analyses reflect reasonable choices for

1 meeting FPL's needs through 2017, based on what is known today.  
2 Therefore, they provide appropriate frames of reference within which to  
3 assess the customer benefit of the conversions of Canaveral and Riviera.

4 **Q. Is adding WCEC 3 in 2011, as has been proposed by FPL in the ongoing**  
5 **need determination proceeding for WCEC 3, necessary for FPL to**  
6 **proceed with the conversion of existing plants for 2013 and 2014?**

7 A. Yes. In order to do the work required to convert existing steam plants to new,  
8 cleaner, highly efficient generation, it will be necessary to remove from  
9 service generation about 1,357 MW of existing generation capacity at  
10 Canaveral and Riviera by 2011. Removing from service this quantity of  
11 generating capacity by 2011 would reduce FPL's reserve margin to about  
12 16%, well below the 20% reserve margin level that the Commission and FPL  
13 agree is necessary to ensure reliable service. Such a low planning reserve  
14 margin would be inadequate to ensure reliable service because it would  
15 consist of only 6% generation reserve and 10% DSM reserve. Adding the  
16 1,219 MW of WCEC 3 in June of 2011 would offset the loss of generating  
17 capacity from the existing plants being removed from service and would  
18 restore the reserve margin to just above 21%, with 11% generation reserve.  
19 FPL cannot proceed to remove from service the existing generation at  
20 Canaveral and Riviera without offsetting these capacity reductions in 2011.  
21 Therefore, without WCEC 3 in 2011, FPL would have to obtain some other  
22 capacity alternative to maintain system reliability if it were to proceed with  
23 the cleaner, high efficiency conversion of existing plants. However, as has

1           been explained in FPL's testimony presented in support of its request for a  
2           determination of need for WCEC 3, because, whether with or without the  
3           proposed plant conversions, adding WCEC 3 in 2011 is the most economic  
4           resource available to FPL in 2011 through 2013, it would not be beneficial to  
5           FPL's customers to implement any other alternative. Therefore, adding  
6           WCEC 3 in 2011 is necessary and appropriate if FPL is to proceed with the  
7           cleaner, high efficiency conversion of Canaveral and Riviera and continue to  
8           ensure system reliability.

9   **Q.   Is the 20% reserve margin planning criteria appropriate for use in**  
10 **FPL's IRP process?**

11 A.   Yes. The 20% reserve margin reliability criterion utilized by FPL in its  
12 integrated resource planning process has been reviewed and approved by the  
13 Commission and it is appropriate and necessary to ensure reliable service for  
14 FPL's customers.

15 **Q.   Could FPL lower the planning reserve margin reliability criterion to 15%**  
16 **and still provide reliable service to its customers?**

17 A.   No. A 15% reserve margin is not adequate to ensure reliable service in FPL's  
18 system.

19 **Q.   How was FPL's current reserve margin criterion of 20% established?**

20 A.   Prior to 1999 FPL used a reserve margin criterion of 15%. It should be noted  
21 that FPL's reserves at that time consisted more heavily of generation reserves,  
22 with load management contributing less than half of what it will provide in  
23 2014. However, the Commission initiated in the late 1990s a proceeding to

1 determine what the appropriate reserve margin criterion should be to ensure  
2 reliability of electric service in the future, recognizing rapid increases in  
3 electric loads, the introduction and expansion of new technologies, and  
4 recognition that fuel supply interruptions could occur. After audits were  
5 performed by the Commission Staff, and after several stakeholders, including  
6 Florida's investor-owned utilities, presented their analyses and conclusions,  
7 all parties agreed that a 20% reserve margin for the investor-owned utilities  
8 was the appropriate level that would ensure reliability of service in the  
9 utilities' systems, as well as in peninsular Florida. These investor-owned  
10 utilities stipulated that they would agree to use a 20% reserve margin as one of  
11 the reliability criteria for resource planning, in addition to a probabilistic  
12 criterion such as LOLP, beginning in the summer of 2004. This stipulation  
13 was approved by the Commission.

14 **Q. Why is a 15% reserve margin not adequate to ensure reliability in FPL's**  
15 **system?**

16 **A.** Because a 15% reserve margin, as used in the resource planning process,  
17 would provide a level of generation reserves that would be too low to offset  
18 the consequences of commonly occurring differences between the  
19 assumptions used in FPL's long term plan and actual operating conditions,  
20 especially if those differences occur at times when FPL has scheduled planned  
21 maintenance outages for one or more generating units.

1 **Q. What differences are you referring to?**

2 A. There are a number of such differences, as one would expect when  
3 recognizing that six or more years can separate forecasts that are used to make  
4 resource decisions from actual conditions at the time the resource plan is  
5 implemented. To illustrate my point I will provide a numerical example that  
6 addresses two differences: one is the point in time during the year in which the  
7 peak load actually occurs, and the other is the difference between the actual  
8 magnitude of the peak load in a future year (2014) and the projected  
9 magnitude of the peak for that year that would have been forecasted six years  
10 earlier (2008).

11 **Q. How will you present this illustration?**

12 A. I will first use a calculation very similar to that presented in Exhibit SRS-2  
13 attached to the testimony of FPL witness Sim to show, pursuant to the  
14 resource planning process FPL follows to determine future needs, how a  
15 projected reserve margin of 15% would be achieved for the summer of 2014.  
16 This calculation is presented in my Exhibit RS-3. The only difference between  
17 this calculation and that presented in SRS-2 is that the former includes  
18 sufficient firm generating capacity in FPL's portfolio to reach a reserve  
19 margin of 15%. The forecasted load for 2014 was developed in 2008 as part of  
20 FPL's IRP process. Column 3 shows the total projected capacity available in  
21 FPL's system in the summer of 2014 (27,502 MW). Column 4 shows the  
22 projected peak load in the summer of 2014 (26,576 MW). Column 5 shows  
23 the quantity of projected DSM available in the summer of 2014 (2,651 MW).

1 Column 6 shows the projected “firm” peak load; that is, that portion of the  
2 projected peak load that cannot be mitigated through the exercise of DSM.  
3 This projected “firm” peak load is equal to the projected peak load less the  
4 projected DSM, or 23,925 MW. It should be noted that this demonstrates that  
5 in its resource planning process FPL first considers all the cost-effective DSM  
6 as a resource before determining what additional supply-side resources are  
7 required.

8  
9 Column 7 shows the projected generation reserves compared to the projected  
10 “firm” load. This projected generation reserve compared to projected “firm”  
11 peak load is equal to projected capacity available less projected “firm” peak  
12 load, or 3,577 MW. Column 8 shows the projected reserve margin that this  
13 projected generation reserve provides compared to the “firm” peak load; it is  
14 equal to the projected generation reserve against “firm” peak load divided by  
15 “firm” peak load, expressed as a percent. This is the reserve margin that is  
16 used in FPL’s resource planning process to develop and compare plans that  
17 will provide a 20% reserve margin relative to “firm” peak load. In this case,  
18 however, the projected reserve margin against the projected “firm” peak load,  
19 after all the DSM is utilized is 15% in the summer of 2014. As column 9  
20 shows, FPL would need to add 1,208 MW of additional firm capacity in order  
21 to meet the 20% reserve margin criterion.

1 Q. You indicated that the calculation above is consistent with FPL's resource  
2 planning process. How does FPL allocate resources to meet actual electric  
3 load?

4 A. In actual daily operations FPL dispatches its generation resources in economic  
5 order, with lowest cost generation first, to produce all the electricity its  
6 customers need. It is only if generation resources are insufficient to meet  
7 actual load that the load management portion of DSM is utilized. I am  
8 providing an example of the effect of having only 15% reserve margin in my  
9 Exhibit RS-4, page 1 of 2. For simplicity, my example assumes that all the  
10 DSM consists of load management. First, it is assumed that actual conditions  
11 in 2014 are the same as shown on Exhibit RS-3. In other words, the peak load  
12 is 26,576 MW and total capacity available is 27,502 MW. Therefore, FPL  
13 would be able to meet the load and have 926 MW of unused generation. It  
14 would also have 2,651 MW of unused DSM for total reserves of 3,577 MW.  
15 This is the same total of reserves as shown on column 7 of Exhibit RS-3, but  
16 note that only 926 MW are generation reserves. In other words, in actual  
17 operations, generation reserves are only about one fourth of total reserves,  
18 with DSM providing three fourths of the reserve. Another way to look at these  
19 results is that, in effect, accepting a 15% reserve margin criterion would result  
20 in generation reserves that actually provide less than 4% operational reserve  
21 margin. Applying the rest of the reserve margin, which is provided by DSM,  
22 requires partial curtailment of service to customers who subscribe to load



1 control. This is the situation that would exist in 2014 if all happens as was  
2 forecasted six years earlier, in 2008.

3 **Q. How would a difference between the projected and actual date of a year's**  
4 **peak load affect FPL's ability to meet its customer's needs?**

5 A. FPL's forecast typically projects that the summer peak load will occur in  
6 August and, at present, no plant outages for inspection and maintenance are  
7 planned during that month. However, the peak load can occur in June and  
8 July when such plant outages are planned. In fact, in the last 16 years the  
9 actual peak load day has occurred in August only 9 times. Therefore, it has  
10 been a fairly common occurrence that the peak day has occurred in June or  
11 July, instead of August.

12 **Q. How would the actual peak day occurring in June of 2014 instead of**  
13 **August affect the results presented above, assuming FPL were to plan for**  
14 **a 15% reserve margin in 2014?**

15 A. Typically, about 800 MW of generation capacity will be out of service for  
16 planned maintenance in the month of June. Therefore, if the projected peak for  
17 2014 were to occur in June, instead of having 926 MW of generation reserves  
18 on the peak load day FPL would have only 126 MW of generation reserves. In  
19 other words, the operational reserve margin provided by generation resources  
20 in this situation would be not 4%, but only 0.5%.

1 **Q. How would a difference between the actual and projected magnitude in**  
2 **the peak load affect FPL's ability to meet its customer's needs?**

3 A. If the actual peak load in a particular year is significantly greater than had  
4 been projected at the time the resource plan was developed for that year as  
5 much as six years earlier, unless the reserves are adequate FPL would not be  
6 able to meet its customers' needs.

7 **Q. What has been the average percent difference between the actual peak**  
8 **load and the peak load forecast developed six years earlier?**

9 A. On average in the last four years the actual peak load has been 7.3% higher  
10 than had been projected six years before. As stated previously, FPL's resource  
11 plan that includes the proposed addition of WCEC in 2011 and the  
12 conversions of Canaveral and Riviera by 2013 and 2014, respectively utilizes  
13 FPL's most recent peak load forecast developed in 2008.

14 **Q. How would your results above change if instead of the actual peak in**  
15 **2014 occurring in August it occurred in June, and if the actual magnitude**  
16 **of the peak load were 7.3% higher than the forecast, consistent with the**  
17 **three-year average percent variance, and assuming that FPL plans for a**  
18 **15% reserve margin in 2014?**

19 A. The actual peak load in June of 2014 would be 28,516 MW, which would  
20 exceed by 1,814 MW the amount of generation capability of 26,702 MW. In  
21 other words, if "average" differences were to occur in only these two areas  
22 that affect FPL's ability to meet its customers' needs, based on a 15% reserve  
23 margin criterion FPL would be short of generation resources to serve its

1 customers and would be forced to exercise 1,814 MW of the DSM capability,  
2 or almost 70% of all DSM. In fact, FPL would then have zero generation  
3 reserves and would have only 821 MW of DSM left to address all other  
4 possible unexpected occurrences.

5 **Q. Under these circumstances wouldn't FPL return to service all generation**  
6 **facilities that are scheduled for planned maintenance to meet the higher**  
7 **than projected peak load?**

8 A. FPL would indeed try to bring as many of the resources as possible back in  
9 service. However, depending on the type of technology scheduled for planned  
10 maintenance, the type of maintenance activity to be performed or the stage at  
11 which the maintenance work is when there are indications that a significant  
12 peak load is likely, FPL may not be able to return generation to service  
13 quickly enough to meet the peak load requirement. It should be noted that as  
14 FPL continues to add advanced gas turbines to its system, there will be less  
15 and less flexibility regarding scheduling planned outages. For advanced gas  
16 turbine technology, inspections and maintenance must be performed on a  
17 strict schedule to avoid the risk of catastrophic technical failure.

18 **Q. In your calculations above have you assumed that any unplanned**  
19 **generation or transmission outages would occur on the peak day?**

20 A. No. The results provided above assume that all generation that is scheduled to  
21 operate on the peak day is operating at maximum capacity and that there are  
22 no transmission interruptions. Similarly, this calculation assumes that there  
23 are no fuel interruptions and that FPL is not providing emergency assistance

1 to other utilities. In other words, the calculations represented in these  
2 examples reflect perfect performance of all systems, with only commonly  
3 recurring differences between actual operating conditions and the forecast on  
4 which the resource plan is based. The results above indicate that even if  
5 everything in 2014 were to occur exactly as projected, generation reserves  
6 would only be adequate to mitigate the effect of a combination of unplanned  
7 outages and interruptions totaling up to 926 MW. To put this in perspective,  
8 FPL has more than 20 generating units with generating capacity greater than  
9 400 MW, of which 9 have a generating capacity greater than 630 MW.  
10 Therefore, unplanned outages that could exceed 926 MW are not rare.

11  
12 If the only deviation from the forecast is that the peak occurs in June when  
13 800 MW of capacity is out of service for a planned maintenance outage, the  
14 resulting generation reserves of 126 MW would not be adequate to mitigate  
15 the effect of any unplanned outage except for one occurring in FPL's smallest  
16 peaking units. As can be seen, the 15% reserve margin criterion is not  
17 adequate to ensure reliable service.

18 **Q. How would the results with the higher adjusted peak load occurring in**  
19 **June of 2014 change when FPL maintains a 20% reserve margin?**

20 A. As shown in Exhibit RS-3, maintaining a 20% reserve margin would require  
21 total generation capacity to be 28,711 MW in 2014. As shown in Exhibit RS-  
22 4, page 2 of 2, this plan would result in available generating capacity of  
23 27,911 MW (after accounting for the 800 MW out for planned maintenance in

1 June 2014) plus 2,635 MW of DSM for a total of 30,546 MW of resources  
2 against the higher adjusted total peak of 28,516 MW. In this situation FPL  
3 would be able to meet load demand, provided that it exercises 605 MW of  
4 DSM, leaving a DSM reserve of 2,030 MW to meet any other unexpected  
5 circumstance. It is important to note that even with a 20% reserve margin in  
6 2014, the occurrence of ordinary differences between planned and actual peak  
7 load conditions such as those presented in this example could use up all  
8 generation reserves and about 23% of available DSM would have to be  
9 utilized. That leaves only 77% of the DSM reserves, and no generation  
10 reserves to offset all other unplanned occurrences, against which the reserve  
11 margin is intended to protect FPL's customers. For this reason FPL believes  
12 that maintaining a 20% reserve margin criterion for resource planning  
13 purposes is in the best interest of its customers.

14 **Q. Is this example intended to demonstrate that FPL's 20% reserve margin**  
15 **criterion will always be the correct level of reserve margin to apply to**  
16 **resource planning?**

17 A. No. This example shows that the Commission should dismiss any suggestion  
18 that a 15% reserve margin planning criterion would be adequate. The results  
19 above show that a 15% reserve margin reliability criterion is totally  
20 inadequate to ensure that FPL could provide reliable service to its customers.  
21 Furthermore, these analysis results demonstrate that the additional reliability  
22 provided by a 20% reserve margin planning criterion compared to what it  
23 would be with a 15% reserve margin is very valuable to FPL's customers.

1 The question regarding the proper level of reserve margin for future resource  
2 planning processes would need to be addressed in an independent proceeding  
3 and the implementation date of any change should be far enough into the  
4 future to allow utilities to incorporate it into their strategic and operational  
5 planning processes, especially because it could well be determined that a  
6 reserve margin greater than 20% would be appropriate in the future. It is  
7 important to note that the reserve margin criterion is a critical starting point in  
8 a utility's multi-year process of identifying need for new resources, obtaining  
9 data on the various alternatives, evaluating those alternatives, selecting the  
10 best alternative to meet that need, negotiating contract for equipment and  
11 construction services or purchased power, and presenting a petition to the  
12 Commission to obtain a determination of need. If this basic foundation of the  
13 process were to be changed as part of the need determination proceeding,  
14 there would be no basis on which a utility could begin the planning process.  
15 This view is consistent with the Commission's own views, expressed in  
16 Commission Order No. PSC-03-0175-FOF-EI regarding a need determination  
17 petition for Progress Energy Florida's Hines Unit 3 in which the Commission  
18 stated that it is inappropriate to consider a change to the reserve margin  
19 planning criterion in a particular utility's need determination proceeding.



1 return to service by June of 2013; the new converted RBEC would return to  
2 service by June of 2014.

3 **Q. What advantages do the cleaner, high efficiency conversions of existing**  
4 **FPL plants provide, compared to adding a new generating unit to FPL's**  
5 **system in 2014, without making any changes to the existing generation**  
6 **portfolio?**

7 A. The principal advantage of FPL's proposed plant conversions is that, in  
8 addition to providing 1,069 MW of net new, system capacity to maintain  
9 system reliability, these cleaner, high efficiency plant conversions also  
10 transform existing, low efficiency steam generation into new, highly efficient,  
11 low emission, gas-fueled, advanced combined cycle generation. In effect,  
12 these conversions will replace about 1,357 MW of inefficient steam  
13 generation with 2,426 MW of highly efficient combined cycle generation.

14  
15 As a result, this cleaner, high efficiency conversion plan will reduce system  
16 emissions of CO<sub>2</sub>, SO<sub>2</sub> and NO<sub>x</sub>, reduce fuel use, and produce very significant  
17 fuel cost savings, and large overall savings to FPL's customers.

18 **Q. Has FPL quantified the magnitude of the reduced emission advantage of**  
19 **the plant conversions?**

20 A. Yes. FPL has compared the emissions of its Resource Plan with Conversion to  
21 those of a Resource Plan without Conversions. The results of this comparison  
22 indicate that during the projected life of the converted CCEC and RBEC, the  
23 Resource Plan with Conversions will reduce system CO<sub>2</sub> emissions by as



1 much as 15.7 million tons compared to the “no conversions” plan. As a result,  
2 this cleaner, high efficiency conversion plan will contribute significantly  
3 toward meeting the CO<sub>2</sub> emission targets reflected in the Governor’s  
4 Executive Order 07-127, and whatever specific legal requirements may be  
5 implemented in the future regarding CO<sub>2</sub> emissions as a result of that Order or  
6 pursuant to federal or state law. Also, as is presented in Exhibit SRS-7  
7 attached to the testimony of FPL witness Sim, the conversion of Canaveral  
8 and Riviera will reduce SO<sub>2</sub> emissions by about 60,300 tons, and NO<sub>x</sub>  
9 emissions by 55,300 tons in that same period.

10 **Q. Could the Canaveral and Riviera conversions actually result in FPL**  
11 **being able to fully comply with those CO<sub>2</sub> emission requirements?**

12 A. The conversions of Canaveral and Riviera clearly will make a major  
13 contribution towards achieving compliance with any future laws and  
14 regulations related to CO<sub>2</sub> emissions, and do so in a highly cost-effective way  
15 for FPL’s customers. However, determining actual compliance will depend on  
16 the specific framework and legal requirements that are adopted by the state or  
17 federal governments with respect to CO<sub>2</sub> emissions.

18 **Q. Has FPL quantified the reduction in fuel use that will result from the**  
19 **plant conversions?**

20 A. Yes. FPL has compared the amounts of natural gas and fuel oil used in FPL’s  
21 system under the Resource Plan with Conversion to those under a Resource  
22 Plan without Conversions during the period 2013 through 2017. As is  
23 presented in Exhibit SRS-9 attached to the testimony of FPL witness Sim, the

1 results of this comparison indicate that in 2013 through 2017 the Resource  
2 Plan with Conversions will reduce natural gas use by about 10.6 million  
3 MMBtu compared to the “no conversions” plan. Fuel oil use will also be  
4 reduced by about 7.5 million barrels. Reducing oil and gas use is a very  
5 important benefit to FPL’s customers because of the projected high cost of  
6 natural gas and fuel oil in the future, and further because of the risk that actual  
7 fuel costs in the future could be even higher than projected.

8 **Q. How did system costs with the proposed conversions of Canaveral and**  
9 **Riviera compare with those with the other self-build alternative?**

10 A. FPL determined that the proposed conversions of Canaveral and Riviera in  
11 2013 and 2014, respectively, would result in significant savings to its  
12 customers. Specifically, the proposed plant conversions result in system  
13 savings of \$457 million (CPVRR) compared to adding a new 3x1 G CC in  
14 2014. FPL witness Sim’s testimony discusses the evaluation in detail. The  
15 result of this evaluation, combined with the other significant advantages of the  
16 proposed plant conversions, demonstrate that the conversion of Canaveral and  
17 Riviera by 2013 and 2014, respectively, is the best, most cost-effective  
18 alternative, as part of FPL’s strategy to meet its customers’ resource needs  
19 through 2017.

20 **Q. Did FPL perform any sensitivity analysis regarding the economic benefit**  
21 **of the proposed plant conversions?**

22 A. Yes. FPL determined that the savings of the Resource Plan with Conversions  
23 would increase to \$890 million (CPVRR) if environmental compliance costs

1           were to be at the high end of FPL's range of possible outcomes, even with no  
2           change in fuel prices. FPL also determined that the savings of the Resource  
3           Plan with Conversions would increase further to \$1,221 million (CPVRR) if  
4           both environmental compliance costs and gas prices were to be at the high end  
5           of FPL's range of possible outcomes. This is a very clear indication that in  
6           addition to providing significant savings to FPL's customers based on current  
7           forecasts, the proposed plant conversions also provide a very effective hedge  
8           against higher natural gas prices and or higher environmental compliance  
9           costs in the future.

10    **Q.    Do the conversions of Canaveral and Riviera provide any other benefits?**

11    A.    Yes. The conversions of Canaveral and Riviera provide benefits that are  
12           unique, in that they could not be obtained by any other resource alternative.  
13           Specifically, these conversions will enable FPL to increase system capacity,  
14           which is necessary to continue to provide reliable service to its customers,  
15           increase system fuel efficiency and reduce system emissions, including CO<sub>2</sub>  
16           emissions, without using any additional land, without increasing the water  
17           allocated to FPL's use, and without the need for new rights-of-way for  
18           transmission lines. In addition, because CCEC and RBEC will have the  
19           capability of receiving light oil delivered using waterborne transportation,  
20           these new generation facilities will have much greater backup fuel supply  
21           reliability than any similar facility located away from the coast where the  
22           supply of light oil would be limited exclusively to what could be delivered by  
23           truck.

1 **Q. Have you calculated the cost difference to FPL's customers of adding**  
2 **WCEC 3 in 2011 and converting Canaveral and Riviera versus a plan**  
3 **that delays the 2011 capacity addition until 2013 and adds another new**  
4 **3x1 G combined cycle unit in 2014 instead of the plant conversions?**

5 A. Yes. FPL's resource plan with both the addition of WCEC 3 in 2011 and the  
6 conversions of Canaveral and Riviera by 2013 and 2014, respectively, will  
7 result in savings to FPL's customers of more that \$1,190 million (CPVRR),  
8 compared to a plan that would delay the 2011 capacity addition to 2013 and  
9 not convert Canaveral and Riviera. These combined savings of WCEC 3 in  
10 2011 and the plant conversions would be even greater if environmental  
11 compliance costs were to be greater than projected, and/or if natural gas prices  
12 were to be higher than projected.

13 **Q. Is the approval of the conversions of Canaveral and Riviera necessary for**  
14 **the Commission also to approve WCEC 3?**

15 A. No. As discussed at length in the testimony and materials submitted in  
16 connection with the Company's request for a determination of need, WCEC 3  
17 in 2011, on its own, will result in very significant savings to FPL's customers,  
18 as well as provide emission reductions that benefit all the citizens of Florida.  
19 In fact, FPL's analyses performed as part of its need determination filing for  
20 WCEC 3 in 2011 indicate that, independent of the conversions of Riviera and  
21 Canaveral, a resource plan that includes WCEC 3 in 2011 will reduce costs to  
22 customers by \$460 million (CPVRR) and at the same time reduce emissions,  
23 compared to delaying the new 3X1 G CC unit addition until 2013. Therefore,

1 while the addition of WCEC 3 in 2011 does enable the conversions of  
2 Canaveral and Riviera, it should be approved on its own, based on the very  
3 significant benefits it provides to FPL's customers, and not be contingent on  
4 the approval or implementation of the proposed conversion projects.

5

6

## V. EVALUATION OF PLANT CONVERSIONS VS. MARKET

7

### PROPOSALS

8

9 **Q. Has FPL evaluated the proposed conversion of Canaveral and Riviera**  
10 **relative to market alternatives?**

11 **A.** Yes. In addition to performing the economic analysis described in the  
12 testimony of FPL witness Sim, which compared the Resource Plan with  
13 Conversions, including the proposed conversions of Canaveral and Riviera,  
14 against the Resource Plan without Conversions, FPL also compared the  
15 Resource Plan with Conversions to resource plans that include market  
16 proposals instead of the plant conversions.

17

18 Specifically, FPL witness Taylor of Sedway Consulting compared FPL's  
19 Resource Plan with Conversions to resource plans that include the addition of  
20 new purchased power in 2013 and 2014 in place of FPL's proposed plant  
21 conversions. The purchased power reflected in these resource plans is based  
22 on three proposals received by FPL in February of 2008.

1 **Q. What is the source of the market proposals used in the evaluation**  
2 **performed by Sedway Consulting?**

3 A. FPL witness Taylor of Sedway Consulting utilized proposals received by FPL  
4 on February 15, 2008, in response to the request for proposals issued by FPL  
5 in December of 2007. These proposals offered new capacity beginning in  
6 2011 and 2012. However, for the purpose of this evaluation, Sedway  
7 Consulting assumed that the power purchase agreement related to these  
8 proposals would commence in 2013 and/or 2014, respectively, consistent with  
9 the timing of the proposed plant conversions.

10 **Q. How did the alternate resource plans utilizing the market proposals**  
11 **compare to the Resource Plan with Conversions?**

12 A. As shown in the testimony of FPL witness Taylor, the resource plan  
13 developed using the lowest cost market proposal was more than \$480 million  
14 (CPVRR) more costly than the Resource Plan with Conversions. All other  
15 market alternatives were between \$790 million and \$870 million more costly  
16 than the plant conversions. This result confirms that the conversion of  
17 Canaveral and Riviera by 2013 and 2014, respectively, provides a far more  
18 economic resource plan than can be achieved with the market proposals  
19 received in February 2008.

1 **Q. Did the market proposals received in February 2008 provide any non-**  
2 **economic advantages compared to the conversions of Canaveral and**  
3 **Riviera?**

4 A. No. As stated earlier in this testimony, the proposed Canaveral and Riviera  
5 plant conversions result in improved system fuel efficiency, reduced  
6 emissions and reduced oil and gas use. In addition, the plant conversions  
7 enable FPL to increase system capacity to meet its customers' needs without  
8 using any additional land or water resources, and without the need for new  
9 transmission rights-of-way. The converted CCEC and RBEC also provide the  
10 option to deliver backup fuel via waterborne transport. Only one of the  
11 generating units proposed in response to FPL's RFP provides waterborne fuel  
12 delivery.

13 **Q. FPL has asked for exemptions from the Bid Rule for the Canaveral and**  
14 **Riviera conversion projects. Why is it not necessary to require FPL to**  
15 **issue another request for proposals to solicit new bids that would now**  
16 **compete against the proposed conversions of Canaveral and Riviera?**

17 A. There are four key reasons. First, the proposed conversions of Canaveral and  
18 Riviera provide a means of significantly reducing emissions of CO<sub>2</sub>, and do so  
19 at a significant savings compared to the cost of adding only new generation.  
20 The conversions of Canaveral and Riviera provide the magnitude of net  
21 capacity addition necessary to meet the reliability needs of FPL's customers  
22 and, through cleaner, high efficiency generation, reduce CO<sub>2</sub> emissions  
23 sufficiently to make a very substantial contribution to meeting any future CO<sub>2</sub>

1 emission requirement that may be imposed by federal or state law. This  
2 combination results in a cost-effective, high system reliability solution to the  
3 CO<sub>2</sub> emission challenge that, as explained below, is unique.

4  
5 Second, time is of the essence. FPL must be certain that it can proceed with  
6 the proposed plant conversions at the selected locations. The only way to have  
7 this certainty is for FPL to have obtained all the necessary approvals and  
8 permits to implement the plant conversions at Canaveral and Riviera. At  
9 present there is broadly expressed local interest in proceeding with the  
10 proposed conversions of Canaveral and Riviera, so it is very important that we  
11 proceed expeditiously to secure all the approval and permits for these projects  
12 in order to ensure their success and maximize their benefits to FPL's  
13 customers. In addition, FPL must complete this approval and permitting  
14 process sufficiently early to ensure that, if approvals and permits for the  
15 conversions of Canaveral and Riviera are not granted, there would still be  
16 time for FPL first to identify, then select from among the best available, other  
17 strategies that could achieve the necessary CO<sub>2</sub> emission reductions, and  
18 obtain the approvals and permits necessary to implement such strategy and  
19 still be in a position to comply with the CO<sub>2</sub> emissions limit in 2017.

20  
21 Third, as indicated above, converting existing steam generation at the  
22 Canaveral and Riviera plants to advanced combined cycle generation will  
23 enable FPL to increase system generation capacity to meet the reliability



1 needs of FPL's customers, significantly reduce system costs, and increase  
2 system efficiency and reduce fuel use, while at the same time reducing  
3 emissions, including CO<sub>2</sub> emissions, all without dedicating new land to plant  
4 use, and without increasing the allocated use of Florida's water resources. The  
5 Canaveral and Riviera conversions would also avoid the need to acquire new  
6 rights-of-way for transmission facilities. By contrast, any proposal that would  
7 offer to build the large, efficient generation facility that would be necessary to  
8 reduce system CO<sub>2</sub> emissions would require a new plant site, and new  
9 transmission rights of way, and it would require the commitment of new water  
10 resources.

11  
12 In addition, the Canaveral and Riviera plants have the capability of receiving  
13 light oil delivered by waterborne transport. Conversely, a new inland  
14 generation facility would have to be supplied fuel oil exclusively by truck.  
15 This gives the conversion of Canaveral and Riviera a significant advantage in  
16 that having the option to effect delivery of backup fuel by waterborne  
17 transport makes the FPL system much more reliable than would be the case if  
18 FPL were to rely exclusively on truck transportation.

19  
20 These are very important advantages in favor of the proposed plant  
21 conversions, because they help reduce the impact that generation additions  
22 will have on the communities where they are located, as well as on the entire  
23 state of Florida. Proposals that could be submitted in response to a request for

1 proposals could not provide comparable advantages to FPL's customers and  
2 would therefore be found lacking when compared to the proposed plant  
3 conversions.

4  
5 Fourth, the response to FPL's recent request for proposals (RFP) is an  
6 indication of an apparent reluctance on the part of the independent supplier  
7 market to take the risk associated with providing to FPL the type of new,  
8 sufficiently large, highly efficient generation facilities that would be necessary  
9 to both significantly reduce CO<sub>2</sub> emissions and deliver firm electricity to FPL  
10 at specified, competitively low base prices. Specifically, in late 2007 FPL  
11 solicited bids to provide new capacity by June of 2012, to compete with its  
12 selected self-build unit (WCEC 3), a large, very efficient advanced combined  
13 cycle unit that will cost-effectively and significantly reduce CO<sub>2</sub> emissions.  
14 FPL emphasized its concern with reducing CO<sub>2</sub> emissions. This RFP gave  
15 bidders an opportunity to propose a similar, large, highly efficient competitive  
16 unit. Yet FPL only received three proposals, all based on existing, less  
17 efficient facilities. One proposal was for a 3-year power purchase from an  
18 existing oil-burning, inefficient steam plant. The other proposals consisted of  
19 converting two existing CTs to a 2x1 F combined cycle unit. None of these  
20 proposals can contribute the size and increased efficiency necessary to  
21 meaningfully reduce CO<sub>2</sub> emissions in FPL's system. Although in prior  
22 solicitations FPL received proposals based on larger generating units, these  
23 proposals were significantly more expensive than FPL's self-build option.

1           Furthermore, it is not clear that any potential bidder currently has control of a  
2           new plant site for a new large generating unit.

3  
4           Delaying the benefits of FPL's proposed conversions, and increasing the risk  
5           of not being able to obtain all approvals and permits as a result of such delays,  
6           in order to allow for consideration of the type of proposals provided in  
7           response to FPL's recent RFP would not be in the best interest of FPL's  
8           customers. Furthermore, the analysis performed by FPL witness Taylor,  
9           comparing the proposed plant conversions to proposals received in February  
10          2008 adequately demonstrates that the conversions of Canaveral and Riviera  
11          provide far greater benefits to FPL's customers.

12  
13          For these reasons, the proposed plant conversions at Canaveral and Riviera  
14          present a unique opportunity to maintain system reliability while providing to  
15          FPL's customers and to citizens of Florida significant benefits that extend  
16          well beyond comparative costs and that cannot be matched by market  
17          alternatives. Because of these unique, incomparable advantages of the  
18          proposed plant conversions, which would be achieved at significant savings,  
19          FPL believes that the requested exemptions to the Commission's Bid Rule  
20          should be granted.

1                   **VI. ADVERSE CONSEQUENCES OF DENYING FPL'S REQUEST**  
2                   **FOR DETERMINATIONS OF NEED FOR THE CONVERSIONS OF**  
3                   **CANAVERAL AND RIVIERA**

4  
5   **Q.    Would there be any adverse consequences to FPL and its customers if the**  
6           **Commission were not grant determinations of need for the conversion of**  
7           **Canaveral and that of Riviera?**

8    A.    Yes. If the Commission were to not grant the determinations of need sought in  
9           this proceeding, FPL's customers will face significant adverse consequences  
10          related to the cost of electricity, air emissions and other factors.

11 **Q.    Please describe the adverse consequences of denying FPL's petition in**  
12          **this proceeding.**

13 A.    FPL's analysis shows that without the proposed conversion on Canaveral and  
14          Riviera FPL's customers would incur significantly higher costs. FPL has  
15          estimated the incremental cost to be \$457 million (CPVRR). Moreover, if  
16          natural gas prices and/or environmental compliance costs were to be higher  
17          than currently projected, the cost penalty to FPL's customers could be  
18          significantly greater. In addition, because the cost uncertainty of a number of  
19          components associated with capacity additions at Greenfield sites is greater  
20          than that at existing sites, the actual cost of a Greenfield capacity addition  
21          could be significantly greater than has been estimated in FPL's comparative  
22          analysis, and the cost penalty to FPL's customers due to not proceeding with  
23          the proposed plant conversions could therefore be even greater.

1 As indicated by the much greater cost savings achieved by the Plan with  
2 Conversions under the sensitivities that assume high environmental  
3 compliance costs and high natural gas costs, not approving the proposed plant  
4 conversions would also remove a very effective hedge that would protect  
5 FPL's customers in the event that future environmental compliance costs or  
6 natural gas costs are higher than currently projected.

7  
8 Not granting determinations of need for the proposed plant conversions would  
9 also result in higher emissions of CO<sub>2</sub> (15.7 million tons), SO<sub>2</sub> (60,300 tons),  
10 and NO<sub>x</sub> (55,300 tons). Rejecting the plant conversions would also result in  
11 lower system fuel efficiency and consequently much greater use of fuel oil  
12 and natural gas in the future.

13  
14 In addition, not implementing the proposed plant conversions would require  
15 that FPL utilize new land and new Florida water resources and would also  
16 require new rights-of-way for transmission to achieve, with other generation  
17 additions, and at much higher costs, the same generation capacity additions  
18 that could be achieved without using new land or new Florida water resources,  
19 with these plant conversions.

20  
21 In summary, it is clear that FPL's customers would not benefit if the  
22 Commission were to not grant affirmative determinations of need for the  
23 conversion of Canaveral with a planned in-service date of June 2013 and the

1 conversion of Riviera with a planned in-service date of June 2014 in this  
2 proceeding.

3

4

## CONCLUSION

5

6 **Q. Please summarize your testimony.**

7 A. The conversions of Canaveral and Riviera by 2013 and 2014, respectively, are  
8 both unique, and the most beneficial choices among the alternatives that FPL  
9 has considered to meet its customers' resource needs in that time frame. FPL  
10 first considered DSM and renewable resources in order to meet future  
11 resource needs and maintain system reliability. However, FPL has already  
12 included in its resource plan all the cost-effective DSM additions that have  
13 been identified. There is no additional cost-effective DSM that could diminish  
14 the significant benefits to FPL's customers of converting Canaveral and  
15 Riviera.

16

17 Similarly, FPL has already included in its resource plan all the potential cost-  
18 effective renewable firm capacity that has been identified through  
19 communications with existing suppliers, through issuance of a request for  
20 proposals for renewable generation, and through other contacts with potential  
21 suppliers. There is no additional cost-effective firm renewable capacity that  
22 could affect the benefits of converting Canaveral and Riviera. Furthermore,  
23 FPL will continue to pursue additional cost-effective DSM and renewable

1 resources, both purchased and self-built, and to the extent that such additional  
2 resources become available and/or are developed, FPL can and will  
3 effectively integrate them into its resource plan. However, the benefit of  
4 converting Canaveral and Riviera will not be diminished.

5  
6 FPL considered adding new generation capacity at a Greenfield site without  
7 modifying any existing generating plants as an alternative to the proposed  
8 plant conversions. FPL also evaluated proposals received in response to its  
9 December 2007 RFP. FPL's analysis results show that the conversions of  
10 Canaveral by 2013 and Riviera by 2014 are, by at least \$457 million  
11 (CPVRR), the best and most cost-effective self-build alternatives available to  
12 FPL to meet the reliability needs of its customers. Furthermore, if higher than  
13 projected environmental compliance costs and/or higher than projected natural  
14 gas costs were to occur in the future, the economic benefit of the proposed  
15 conversions could increase to as much as \$1,221 million (CPVRR). In  
16 addition, FPL determined that proceeding with the proposed plant conversions  
17 would be more than \$480 million (CPVRR) less costly than entering into  
18 power purchase agreements based on the lowest cost proposal submitted in  
19 response to FPL's December 2007 RFP.

20  
21 FPL's current analysis also indicates that a resource plan that includes the  
22 both the addition of WCEC 3 in 2011, which is necessary to effect the  
23 proposed conversions of Canaveral and Riviera, and the proposed plant

1 conversions will result in customer savings of more than \$1,190 million  
2 (CPVRR), compared to a resource plan that delays the 2011 addition to 2013  
3 and does not include the plant conversions.

4  
5 Further, the proposed plant conversions result in reduced emissions of CO<sub>2</sub>,  
6 SO<sub>2</sub> and NO<sub>x</sub>, and reduced use of oil and natural gas. In fact, the reduction in  
7 CO<sub>2</sub> emissions achieved with the conversion of Canaveral and Riviera would  
8 make a very significant contribution towards meeting any CO<sub>2</sub> emission limits  
9 that may be imposed in the future.

10  
11 Finally, the proposed plant conversions are unique in that they enable FPL to  
12 meet its customers' growing needs for additional generation capacity without  
13 using new land or new water resources, and without new transmission rights-  
14 of-way. In addition, backup fuel can be delivered to the converted CCEC and  
15 RBEC via waterborne transportation if needed. No other alternative, self-built  
16 or market power purchase could provide comparable advantages to FPL's  
17 customers.

18  
19 Because of these significant benefits, the Commission should grant an  
20 affirmative determination of need for the conversion of Canaveral plant with a  
21 target in-service date of June 2013 and an affirmative determination of need  
22 for the conversion of Riviera plant with a target in-service date of June 2014,



1 based on finding that each of these plant conversions is the best, most cost-  
2 effective alternative to meet the needs of FPL's customers in this time frame.

3 **Q. Does this conclude your direct testimony?**

4 **A. Yes.**

## **Summary of Benefits of Canaveral and Riviera Conversions**

- Provides new generation capacity necessary to ensure system reliability
- Total customer savings of \$457 Million (CPVRR) compared to not doing the plant conversions, increasing to \$1,221 Million with high gas prices and high environmental compliance costs.
- Total customer savings of more than \$480 million (CPVRR) compared to proposals received in February 2008.
- Reduction in air emissions: CO<sub>2</sub> by 15.7 million tons, SO<sub>2</sub> by 60,300 tons, and NO<sub>x</sub> by 55,300 tons.
- Significant contribution will help FPL cost-effectively meet any CO<sub>2</sub> emission requirement adopted by federal or state governments.
- FPL's system average heat rate, the measure of fuel efficiency, improved by more than 1%.
- Reduced use of fuel oil by 7.5 billion barrels and natural gas by 10.6 million MMBtu in 2013 through 2017 alone.
- No new land resources, no new water resource allocation, no new rights-of-way for transmission or gas pipelines required.
- Option to deliver backup fuel via waterborne transportation, thus enhancing system reliability.

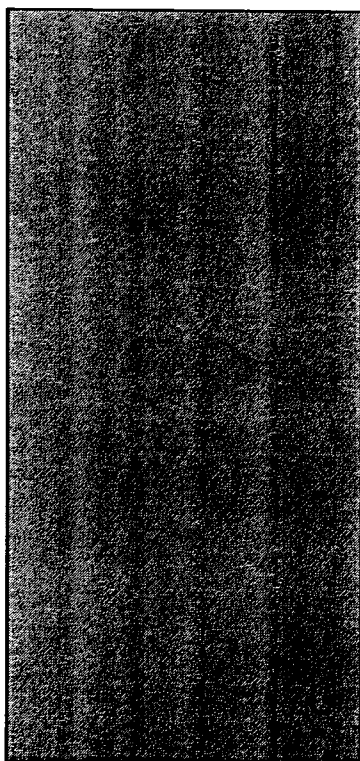
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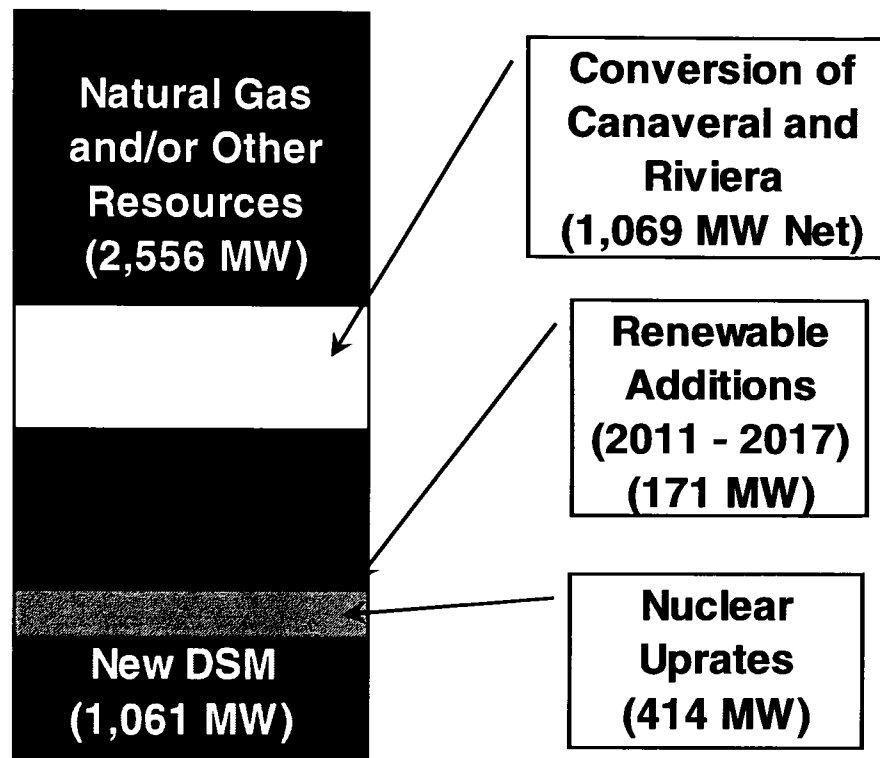
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# FPL's Flexibility to Incorporate Increased DSM and Renewable Resources

**Resource  
Need  
(2011 – 2017)  
6,490 MW**



**Resource  
Supply  
(2011 – 2017)  
6,490 MW**



**Calculation of FPL's Reserve Margin in Summer of 2014**

<b>Maintaining a 15% Reserve Margin</b>									
	(1)	(2)	(3) = (1)+(2)	(4)	(5)	(6)=(4)-(5)	(7)=(3)-(6)	(8)=(7)/(6)	(9)=((6)*1.20)-(3)
August of the Year	Projections of FPL Unit Capability (MW)	Projections of Firm Purchases (MW)	Projection of Total Capacity (MW)	Peak Load Forecast ** (MW)	Summer DSM Forecast *** (MW)	Forecast of Firm Peak (MW)	Forecast of Summer Reserves (MW)	Forecast of Summer Res. Margins w/o Additions (%)	MW Needed to Meet 20% Reserve Margin (MW)
2014	25,002	2,500	27,502	26,576	2,651	23,925	3,577	15.0%	1,208

<b>Maintaining a 20% Reserve Margin</b>									
	(1)	(2)	(3) = (1)+(2)	(4)	(5)	(6)=(4)-(5)	(7)=(3)-(6)	(8)=(7)/(6)	(9)=((6)*1.20)-(3)
August of the Year	Projections of FPL Unit Capability (MW)	Projections of Firm Purchases (MW)	Projection of Total Capacity (MW)	Peak Load Forecast ** (MW)	Summer DSM Forecast *** (MW)	Forecast of Firm Peak (MW)	Forecast of Summer Reserves (MW)	Forecast of Summer Res. Margins w/o Additions (%)	MW Needed to Meet 20% Reserve Margin (MW)
2014	26,536	2,175	28,711	26,576	2,651	23,925	4,785	20.0%	(0)

\* The Peak Load Forecast is FPL's Feb 2008 load forecast that includes Lee County load.

\*\* DSM values shown represent cumulative load management and incremental conservation capability.

## EXAMPLE WHY 15% RESERVE MARGIN IS INADEQUATE OPERATIONS WITH NO WCEC 3 NOR PLANT CONVERSIONS

### ADDED 325 MW PPA TO MEET 15% RESERVE MARGIN IN 2014

Year	Month	Week	Total Generating Capacity (MW)	Planned Maintenance (MW)	Available Generating Capacity (MW)	Peak Load (MW)	Generating Capacity Reserves (MW)	DSM Available for Use (MW)	DSM Reserves (MW)	Total Reserves (MW)
2014	August	4	27,502	0	27,502	26,576	926	2,651	2,651	3,577

The above outcome assumes everything occurs in 2014 exactly as forecasted six years earlier, in 2008.

2014	June	1	27,502	(800)	26,702	26,576	126	2,635	2,635	2,761
------	------	---	--------	-------	--------	--------	-----	-------	-------	-------

The above outcome assumes that the forecasted peak occurs in June; otherwise, there is no change.

2014	June	1	27,502	(800)	26,702	28,516	(1,814)	2,635	821	821
------	------	---	--------	-------	--------	--------	---------	-------	-----	-----

The above outcome assumes that the peak occurs in June, and that the actual peak is higher than forecasted, and the variance is equal to the average percent variance observed in 2004 - 2007.

**Note:**

The results above assume that all generating capacity except that explicitly scheduled for maintenance is operating at maximum capacity (i.e., no forced outages), that there are no fuel supply interruptions or transmission interruptions, and that FPL is not providing assistance to any other utility.

## EXAMPLE WHY 15% RESERVE MARGIN IS INADEQUATE OPERATIONS WITH WCEC 3 AND CONVERSIONS OF CANAVERAL AND RIVIERA

Year	Month	Week	Total Generating Capacity (MW)	Planned Maintenance (MW)	Available Generating Capacity (MW)	Peak Load (MW)	Generating Capacity Reserves (MW)	DSM Available for Use (MW)	DSM Reserves (MW)	Total Reserves (MW)
2014	August	4	28,711	0	28,711	26,576	2,135	2,651	2,651	4,786
The above outcome assumes everything occurs in 2014 exactly as forecasted seven years earlier.										
2014	June	1	28,711	(800)	27,911	26,576	1,335	2,635	2,635	3,970
The above outcome assumes that the forecasted peak occurs in June; otherwise, there is no change.										
2014	June	1	28,711	(800)	27,911	28,516	(605)	2,635	2,030	2,030
The above outcome assumes that the peak occurs in June, and that the actual peak is higher than forecasted, and the variance is equal to the average percent variance observed in 2004 - 2007.										

**Note:** The results above assume that all generating capacity except that explicitly scheduled for maintenance is operating at maximum capacity (i.e., no forced outages), that there are no fuel supply interruptions or transmission interruptions, and that FPL is not providing assistance to any other utility.