

I N D E X

WITNESSES

| 1 | NAME | PAGE |
|----|--------------------------------------|------|
| 2 | | |
| 3 | | |
| 4 | JAMES A. ROTHSCHILD | |
| 5 | Cross-Examination by Mr. May | 176 |
| 6 | Cross-Examination by Mr. Jaeger | 191 |
| 7 | Redirect Examination by Mr. Beck | 205 |
| 8 | STEPHEN F. ANZALDO | |
| 9 | Direct Examination by Mr. May | 211 |
| 10 | Prefiled Rebuttal Testimony Inserted | 213 |
| 11 | Cross-Examination by Mr. Beck | 220 |
| 12 | PAUL R. MOUL | |
| 13 | Direct Examination by Mr. May | 227 |
| 14 | Prefiled Rebuttal Testimony Inserted | 230 |
| 15 | Cross-Examination by Mr. Beck | 261 |
| 16 | JOHN F. GUASTELLA | |
| 17 | Prefiled Direct Testimony Inserted | 276 |
| 18 | ANDREW T. WOODCOCK | |
| 19 | Direct Examination by Mr. Reilly | 293 |
| 20 | Prefiled Direct Testimony Inserted | 296 |
| 21 | Cross-Examination by Ms. Bradley | 319 |
| 22 | Cross-Examination by Mr. May | 331 |
| 23 | Redirect Examination by Mr. Reilly | 339 |
| 24 | JOHN F. GUASTELLA | |
| 25 | Prefiled Rebuttal Testimony Inserted | 342 |
| | CERTIFICATE OF REPORTER | 361 |

EXHIBITS

| | NUMBER | ID. | ADMTD. |
|----|---|-----|--------|
| 1 | | | |
| 2 | | | |
| 3 | 93 JAR-1 | | 210 |
| 4 | 94 JAR-2 | | 210 |
| 5 | 95 ATW-1 | | 341 |
| 6 | 96 ATW-2 | | 341 |
| 7 | 97 ATW-3 | | 341 |
| 8 | 98 ATW-4 | | 341 |
| 9 | 134 SFA-1 | | 226 |
| 10 | 145 JFG-1 | | 359 |
| 11 | 149 PRM-1 | | 274 |
| 12 | 150 PRM-2 | | 274 |
| 13 | 183 10-Q Excerpt Aqua | 221 | 226 |
| 14 | 184 S&P 500 Index | 262 | 274 |
| 15 | 185 Daily Treasury Yield Curve Rates | 264 | 274 |
| 16 | 186 One-Year Stock Chart of Aqua America | 267 | 274 |
| 17 | | | |
| 18 | | | |
| 19 | | | |
| 20 | | | |
| 21 | | | |
| 22 | | | |
| 23 | | | |
| 24 | | | |
| 25 | | | |

P R O C E E D I N G S

1
2 (Transcript follows in sequence from
3 Volume 2.)

4 CHAIRMAN CARTER: Thank you. Mr. May.

5 MR. MAY: Thank you, Mr. Chairman.

CROSS-EXAMINATION

6
7 BY MR. MAY:

8 Q. Good afternoon, Mr. Rothschild.

9 A. Good afternoon, Mr. May.

10 Q. I'm Bruce May appearing today on behalf of
11 Aqua Utilities Florida. You and I were introduced
12 during your deposition on November -- I think it was
13 19th of this year. Do you recall that?

14 A. Yes, I do.

15 Q. We had a nice conversation. Do you have that
16 deposition with you?

17 A. No, I do not have a copy of the transcript.

18 Q. Does your counsel have a copy of your
19 deposition transcript?

20 MR. BECK: I have one of my own.

21 MS. FLEMING: For ease of reference, I would
22 note that it is available in the staff composite
23 exhibit. It is tab number 28.

24 BY MR. MAY:

25 Q. While he's getting the transcript, I've got

1 a -- let's just cut to the chase here. You've got -- on
2 page 7, lines 9 through 12, you made a big deal out of
3 the statement that \$392 million of debt financing at the
4 AAI level were issued, but are not reflected on any of
5 the books of Aqua America, Inc. subsidiaries; is that
6 correct?

7 CHAIRMAN CARTER: Hang on one second.

8 COMMISSIONER SKOP: Thank you, Mr. Chairman.
9 Mr. May, can you repeat that page, because I'm on page
10 7, and I don't see that.

11 MR. MAY: Sure.

12 COMMISSIONER SKOP: Is that the correct page?

13 CHAIRMAN CARTER: The page number.

14 MR. MAY: It's page 7, lines 10 through 12.

15 COMMISSIONER SKOP: Oh, okay. I'm sorry. The
16 testimony. I thought you were looking at the
17 deposition. I'm sorry.

18 MR. MAY: I was just -- I was going to ask him
19 another question while he got comfortable with the
20 deposition transcript.

21 CHAIRMAN CARTER: All right. So we're on page
22 7 of the --

23 MR. BECK: Just to clarify, you're asking
24 about page 7 of his prefiled testimony?

25 MR. MAY: Right. Let's just start there.

1 MR. BECK: He's asking about the prefiled
2 testimony, not the deposition.

3 THE WITNESS: Oh, sorry.

4 BY MR. MAY:

5 Q. In your summary, Mr. Rothschild, you stated
6 that -- and I think you quoted from page 7, lines 10
7 through 12, that there was \$392 million in debt
8 financings at the Aqua America, Inc. level that are not
9 reflected on any books of any of Aqua America, Inc.'s
10 subsidiaries. And I want to be absolutely certain
11 that's what you're saying here today. I want you to
12 read that very carefully.

13 A. Okay. So you have me on page 7?

14 Q. Page 7, lines 10 through 12. You quoted it in
15 your summary.

16 A. Yes, I see where you're -- I see where you are
17 referencing.

18 Q. Are you stating here today that of that
19 \$392 million in debt financings at the parent level,
20 none of that is reflected on the books of any of Aqua
21 America, Inc.'s subsidiaries? That's what it appears to
22 say, and I just want to make sure that's what you're
23 saying.

24 A. Yes. That's what was shown in the 10-K, 10-Q
25 reports of Aqua America that I reviewed.

1 Q. You reviewed the Aqua America, Inc. reports?

2 A. Yes.

3 Q. But what you're saying here is that none of
4 that \$392 million is reflected on the books of any of
5 the subsidiaries.

6 A. Yes. And if you look at the -- I don't
7 remember if it was the 10-K or the 10-Q, it shows --
8 there is the corporate debt, and it shows the debt that
9 has been allocated to the utilities in a separate line
10 on that balance sheet.

11 Q. That's not my question. Have you reviewed any
12 of the books or records of the Aqua America, Inc.
13 subsidiaries?

14 A. No. Instead, I looked --

15 Q. That's all I asked. You have not reviewed any
16 of the books or records of the Aqua America, Inc.
17 subsidiaries?

18 A. Instead, I looked at the conclusion in the
19 consolidated statement and how it was noted and how it
20 was categorized in that audited statement.

21 Q. And you said you looked only at a consolidated
22 statement at the parent level?

23 A. Yes, and saw what it said. The consolidated
24 statement, which I don't have in front of me right now,
25 but it makes it quite clear that there is --

1 Q. We'll have Mr. Anzaldo come up and clarify
2 this a little later. I just want to make sure that
3 you're saying, for the record, that none of that
4 \$392 million is reflected on any book or record of an
5 Aqua America subsidiary.

6 A. That is what is indicated in the audited
7 reports that I reviewed of the consolidated books of the
8 company.

9 Q. And the only thing you reviewed was the
10 consolidated report of the parent company; correct?

11 A. I did not do an independent audit of that. I
12 trusted the auditor of the company and its opinion
13 letter.

14 Q. Very good. Mr. Rothschild, you recommend that
15 in setting the rates for Aqua Utilities Florida, the
16 Commission should ignore Aqua Utilities Florida's
17 capital structure and instead use the capital structure
18 of Aqua Utilities Florida's parent, Aqua America, Inc.;
19 is that correct?

20 A. The appropriate capital structure to use to
21 determine the overall cost of capital as perceived as
22 appropriate by the management of the company is the
23 consolidated capital structure of Aqua America, Inc. An
24 intermediate capital structure of a subsidiary such as
25 AUF does not provide the appropriate tradeoff that has

1 occurred between the equity investors and the debt
2 investors and so really does not give the insight that
3 would be implied if one were to just simply take that
4 capital structure.

5 Q. Mr. Rothschild, just to move things along,
6 could I ask you to answer a question that's capable of
7 being answered yes or no, yes or no, and then I will
8 certainly give you the courtesy of explaining that.

9 So I want to ask this question again. Are you
10 asking the Commission to ignore AUF's capital structure
11 and instead use the capital structure of AUF's parent?

12 A. I gave you the answer I did because I wouldn't
13 go so far as to say ignore. It was the word "ignore"
14 that bothered me. That's why I didn't give you just the
15 yes or no. Ignore is a step more strong than I would
16 like to use.

17 Q. Aqua Utilities Florida is not the same company
18 as Aqua America, Inc., is it?

19 A. It's not the same company.

20 Q. Okay. In fact, Aqua Utilities --

21 A. I thought I got to give you the yes or no
22 answer and then explain. It's not the same company, but
23 when you're looking at -- what are you doing when you're
24 looking at capital structure? I think that -- my
25 understanding of what regulators are doing is, they're

1 saying, "Okay. It's not the easiest thing in the world
2 to figure out what an optimal capital structure is, so
3 we'll take look and see what management has chosen as
4 what hopefully would be its choice of an optimal kind of
5 capital structure, and we'll take a look and see whether
6 that's reasonable."

7 When you're asking that question, you have to
8 go further than the AUF level, because the tradeoffs,
9 which include what the capital markets believe,
10 especially in this case, the equity investors believe,
11 is it occurs at the consolidated level, because the cash
12 flows that occur to service the debt and service the
13 equity are only reflected in a true sense in the -- in a
14 complete sense, I should say, when you're looking at the
15 consolidated capital structure.

16 Q. Aqua is a separate, wholly owned subsidiary of
17 Aqua America, Inc., is it not?

18 A. Aqua Florida is a separate, wholly owned
19 subsidiary, yes.

20 Q. Aqua Utilities Florida is not a division of
21 Aqua America, Inc.; correct?

22 A. For the purpose of my question, it wouldn't
23 change the answer, but it's a separate, wholly owned
24 subsidiary.

25 Q. Could you answer the question? Aqua Utilities

1 Florida is not a division of Aqua America, Inc. ;
2 correct?

3 A. Correct. I believe I did answer your
4 question, but I'll answer it again. Yes.

5 Q. In fact, Aqua Utilities Florida has its own
6 board, and it has its own officers separate and apart
7 from Aqua America, Inc. ; correct?

8 A. I don't know to what extent there's
9 duplication on the board. I didn't check that.

10 Q. Mr. Rothschild, do you know that the capital
11 structure of Aqua America, Inc. contains debt items from
12 industrial development bonds and state revolving funds
13 in Ohio which by law must be used in Ohio and cannot be
14 used in Florida?

15 A. That's -- I'm aware that such bonds exist, and
16 I have not suggested that those bonds be used in
17 Florida. That is not implied in my recommendation.

18 What you're talking about when you have those
19 kinds of bonds, which tend to be tax-favored bonds and
20 at a lower interest rate, what's important to do is to
21 not assign that -- the cost of that debt to the costs
22 outside the state in question. It should be assigned to
23 the state in question. And as I explained in my summary
24 and in my direct testimony, I have adopted the cost of
25 debt as proposed by the company, so I have not done what

1 you said.

2 However, when you have debt that exists -- and
3 indeed, good management should take advantage of such
4 low cost debt when it's available. But when that's
5 done, it still puts pressure on the common equity ratio
6 to support all of the debt. And so when you get to
7 ratios, it's a completely different issue than the cost
8 of debt.

9 So when Mr. Anzaldo talks about the issue of
10 allocating the debt that's been -- the debt that has to
11 be used within each state, he's mixing concepts here.
12 Keep the cost of the debt where it is when it's
13 provided, but remember that the equity that's supporting
14 this is the consolidated equity, and it supports all of
15 the debt proportionally.

16 Q. So isn't it true, Mr. Rothschild, subject to
17 check, that the capital structure of Aqua America, Inc.
18 involves restricted debt financings with earmarked
19 capital projects that are limited to county and state?

20 A. Well, yes. But when you're doing that, from
21 the point of view of the question I'm answering, that's
22 a different point. The debt is limited to finance those
23 items, but to the extent that more debt might be
24 available in one state, it takes that much more pressure
25 on the equity.

1 So when you're allocating capital structure
2 ratios, you need to look to the consolidated entity.
3 When you're allocating the cost of debt, you should --
4 when that debt has been especially subsidized and is
5 financing something within the state that has provided
6 it, that cost of debt should be assigned totally to that
7 state. I haven't argued against that. I wouldn't argue
8 against that.

9 MR. MAY: I'm not going to belabor this line
10 of questioning any longer, Mr. Chairman. I would like
11 to shift gears a little bit.

12 BY MR. MAY:

13 Q. Mr. Rothschild, did you recently testify
14 before the Rhode Island Public Utilities Commission in a
15 rate case involving the gas operations of Narragansett
16 Electric Company doing business as National Grid?

17 A. Yes.

18 Q. And on whose behalf did you testify in that
19 proceeding?

20 A. I was a division witness, which is the
21 Commission.

22 Q. Did you raise similar parent capital structure
23 issues in that case?

24 A. There were capital structure issues brought
25 out that had some similarities. They weren't identical.

1 Q. Where is that case in the process? Is the
2 case over?

3 A. I got an e-mail a few days ago suggesting
4 there were some deliberations, but I'm not sure whether
5 a decision has been rendered.

6 Q. I just have a few more questions,
7 Mr. Rothschild. Let's get your deposition out.

8 Are you aware that the OPC has objected to
9 Aqua Utilities Florida's use of the leverage graph
10 formula to establish common cost of equity in this case?

11 A. Yes.

12 Q. Were you hired to provide a recommendation on
13 what you believe to be a fair and reasonable cost of
14 capital for AUF?

15 A. Yes.

16 Q. And I believe you stated in your deposition
17 you didn't consider in making that recommendation
18 whether Aqua Utilities Florida faces any unique
19 regulatory risks in Florida; correct?

20 MR. BECK: Do you have a reference for that,
21 Mr. May?

22 MR. MAY: Well, I can't find it.

23 BY MR. MAY:

24 Q. I'll just ask you again. In making your
25 recommendation on an appropriate capital structure, did

1 you consider any unique regulatory risks that Aqua
2 Utilities Florida faces in Florida?

3 A. Did I make any adjustments for any unique
4 risk? No.

5 Q. You've never inspected Aqua Utilities' plant
6 operations in the state, have you?

7 A. No, I did not.

8 Q. And you haven't reviewed any of the
9 environmental regulations that pertain to Aqua
10 Utilities' systems in the state, have you?

11 A. No.

12 Q. And you haven't evaluated the used and useful
13 regulations and policies of the Public Service
14 Commission as it applies to Aqua's operations in the
15 state, have you?

16 A. I'm aware of used and useful type regulations.
17 Whether or not I specifically reviewed them in Florida,
18 I don't know. They tend to be reasonably similar and
19 would be the kind of risk that would be a diversifiable
20 risk anyway. So in answer to your request, I'm not
21 sure, but I don't know what I would do with the
22 information if I had.

23 Q. Would you agree that beta is a measure of
24 nondiversifiable risk?

25 A. Yes.

1 Q. You're familiar, are you not, with the
2 comparative gas company group which serves as a
3 foundation for the Florida Public Service Commission's
4 leverage formula, are you not?

5 A. Yes.

6 Q. And I think you stated in your testimony that
7 the beta for that comparative gas company group is .83;
8 is that correct?

9 A. That sounds right, yes.

10 Q. Aqua America currently has a Value Line beta
11 of 1.0, does it not?

12 A. Yes.

13 Q. So since Aqua America's beta is greater than
14 the beta for the comparative gas group, that indicates
15 that Aqua America faces more systemic risk than the
16 comparative gas group; correct?

17 A. No. As we talked about during the deposition,
18 that would be an overuse of the concept of beta. Beta
19 is designed to -- it's a statistical analysis that's
20 designed to have meaning of how the risk of an
21 individual company participates or contributes to the
22 risk of a portfolio. When you start looking at an
23 individual situation, it's going a bit too far to reach
24 that kind of an absolute conclusion. Because it has
25 statistical aberrations around it, it's just going too

1 far.

2 Q. But you stated previously that beta is a
3 measure of nondiversifiable risk; correct?

4 A. It's the measure of nondiversifiable risk for
5 a company -- as a way of determining the risk of a
6 portfolio. For example, and you can read this -- I
7 think I could still find it. This comes out of Value
8 Line's description on how to use beta.

9 If you had a portfolio with 15 companies, and
10 let's say for simplification purposes you had an equal
11 dollar investment of each 15 companies. You would then
12 average the betas of those 15 companies to arrive at a
13 reasonable estimate of the risk of the overall
14 portfolio.

15 To change the computation around a bit, in the
16 real world, you would probably never have an exact
17 dollar amount investment of all 15 companies, so you
18 would come out with a weighted computation of the beta.
19 Assuming that the percentages of those companies weren't
20 too terribly diverse, you would get a pretty good
21 estimate of how that portfolio would perform in response
22 to a change in the overall market.

23 But when you get to an individual company,
24 then the beta tends to be not such a good indicator.
25 The beta is going to tell you how a portfolio is going

1 to be likely to behave in response to a percentage
2 change in a broad market index.

3 So, for example, if you had a diversified
4 portfolio with a beta of 1.2, and you heard on the radio
5 when you were driving home that the Dow Jones industrial
6 average was up 5 percent that day, you could estimate
7 that your portfolio probably went up 20 percent more
8 than that or 20 percent more than the 5 percent, which
9 would be 6 percent. That's how you use beta.

10 But to reach a conclusion from that that if
11 all of your investment were in IBM and that therefore
12 IBM went up 5 percent that day if its beta was 1 would
13 be a lot less likely to be correct.

14 MR. MAY: Thank you for that clarification,
15 Mr. Rothschild. I have no further questions.

16 CHAIRMAN CARTER: Commissioner Skop.

17 COMMISSIONER SKOP: Thank you, Mr. Chairman.
18 Just one quick question for Mr. Rothschild as a point of
19 clarification.

20 With respect to the cost of equity analysis
21 presented in your prefiled testimony, that's based upon
22 discounted cash flow and CAPM model analysis prior to
23 any adjustments or proposed adjustments for quality of
24 service issues; is that correct?

25 THE WITNESS: Yes, that's correct.

1 COMMISSIONER SKOP: All right. Thank you.

2 CHAIRMAN CARTER: Thank you. Staff?

3 MR. JAEGER: Thank you, Chairman. I have just
4 a few questions. And unfortunately, I'm going to take
5 off where Bruce let off on the difference between
6 subsidiary and capital structure.

7 CROSS-EXAMINATION

8 BY MR. JAEGER:

9 Q. Mr. Rothschild, do you know how the Public
10 Service Commission has historically treated the
11 determination of capital structure of utilities?

12 A. I don't remember the exact wording offhand,
13 so -- I don't want to state it wrong, so let me say I'm
14 not sure.

15 Q. I asked that same question at the deposition
16 on page 43, line 19. Could you open yours? I said, "Do
17 you know how the Florida Public Service Commission has
18 historically treated the determination of capital
19 structure of utilities?"

20 And you said, "I have not done a survey to
21 determine what the history has been." Do you stand by
22 that answer?

23 A. Yes.

24 Q. Okay. Then do you have an understanding of
25 how this Commission determines the appropriate capital

1 structure for ratemaking purposes?

2 A. Well, as I say in my answer there, I haven't
3 done a survey to be able to tell you that. But what the
4 Commission, I'm sure, wants to do is come up with a fair
5 and reasonable result based upon good, solid financial
6 and regulatory principles, and my recommendation for
7 capital structure is the way to do that.

8 Q. Okay. Are you familiar with Order No.
9 PSC-08-0327-FOF-EI that was issued May 19, 2008, in
10 Docket No. 070304-EI? That was the petition for a rate
11 increase by the Florida Public Utilities Company.

12 A. I do not specifically remember reviewing that
13 decision.

14 Q. So you're not aware that Florida Public
15 Utilities Company has a divisional capital structure?

16 A. I'm not familiar with that case.

17 Q. Okay. And so you're not aware that the
18 Florida Public Service Commission applied the capital
19 structure of the FPUC company on a consolidated basis to
20 allocate investor capital to each division?

21 A. That sounds like a reasonable thing to have
22 done from what you're telling me, but without being
23 familiar with the details of the case, I would put a
24 caution in my probable agreement with the Commission.

25 Q. Well, are you familiar with Order No.

1 PSC-05-0902-S-EI issued on September 14, 2005, regarding
2 Florida Power & Light's petition for a rate increase?

3 A. I'm not sure whether that's one of the Florida
4 Power & Light decisions I've read or not.

5 Q. So you're not aware that FPL has a subsidiary
6 structure?

7 A. Oh, I am aware FPL has a subsidiary structure.
8 That's a different question.

9 Q. Okay. And are you aware of the difference
10 between a divisional structure and a subsidiary
11 structure?

12 A. Essentially, yes. But from the perspective of
13 the tradeoffs in terms of the risk perceived by equity
14 and how it affects the cost of debt and the debt rating,
15 I don't see that big of a difference.

16 Q. So are you aware that the Commission's
17 determination of the appropriate rate structure has been
18 dictated somewhat on whether it is a divisional or
19 subsidiary structure? You're not aware of that?

20 A. I am aware of that differentiation. I have to
21 say that I would suggest that the Commission take
22 another look at that, look at some of the Standard &
23 Poor's statements, look at what really happens when
24 extra debt is issued at the consolidated level and when
25 that debt effectively becomes equity, which can occur

1 either through a subsidiary structure or a divisional
2 structure. And so if -- I would be hard pressed to
3 defend that kind of differentiation. I think you have
4 to recognize the true dynamics in the financial
5 marketplace, the tradeoff between the debt and equity
6 holders in the company and where that takes place and
7 what the impacts are of that.

8 Q. I think this has been touched on, but do you
9 know if Aqua America has a divisional or a subsidiary
10 structure?

11 A. My understanding is that Aqua America has a
12 subsidiary structure. But as you can see here from
13 what's going on with Aqua America and this extra
14 hundreds of millions of dollars that's not allocated,
15 any of it allocated to Aqua Florida, but nevertheless,
16 it's there to impact the bond rating and the cost of
17 debt being charged to Aqua Florida, it just doesn't make
18 any sense to hang one's hat on the capital structure of
19 convenience, which is the Aqua Utilities Florida capital
20 structure.

21 Q. Just a couple more questions. Would you agree
22 that it is important for a regulatory commission to be
23 consistent in its treatment of utilities under its
24 jurisdiction?

25 A. Well, consistency is a great thing, but

1 consistency to hold on to something which might not be
2 correct anymore wouldn't be a good thing. I would say
3 that getting it correct is more important than being
4 totally consistent. But that isn't to say -- if you had
5 to answer, if you kept switching up and back, that would
6 suggest as inconsistency that wouldn't make any sense.

7 So I guess I would rather be inconsistently
8 correct than consistently wrong. But ideally what you
9 will do is fix a problem and then be consistent with it
10 once it's correct.

11 Q. I guess the bottom line of your testimony is,
12 you're just saying you do agree that all water and
13 wastewater utilities need to attract capital in order to
14 provide regulatory utility service; is that correct?

15 A. Well, I don't know if they all need to attract
16 capital, but please don't misunderstand what I'm saying.
17 They certainly need to be given a reasonable opportunity
18 to earn the cost of capital, assuming that all of the
19 costs were incurred appropriately, and without making
20 any statements as to whether or not there are punitive
21 actions that might occur if those should be deemed
22 appropriate.

23 But absent those extraordinary things, it
24 would be unfair to ratepayers, it would be unfair to
25 investors, it would be unfair to everybody to do

1 anything but give a regulated utility company that's
2 doing things right a fair opportunity to earn its cost
3 of capital.

4 MR. JAEGER: That's all staff has.

5 CHAIRMAN CARTER: Commissioner McMurrin.

6 COMMISSIONER McMURRIAN: Thank you, Chairman.

7 Mr. Rothschild, with regards to the 392
8 million that you're stating is not allocated at all to
9 the subsidiaries, have you determined how much of that
10 392 million should be allocated to Aqua utilities
11 Florida?

12 THE WITNESS: Well, it would be a proportional
13 share based upon its total capitalization as a
14 percentage of the total capitalization of Aqua America,
15 and that automatically happens when you use the
16 consolidated capital structure.

17 So if we take the consolidated debt percentage
18 and multiply it by whatever rate base you determine,
19 that would tell you how many dollars of total debt are
20 being allocated, and then you could subtract out from
21 that how much is the debt that's not that 392 million,
22 and you could find out that way.

23 COMMISSIONER McMURRIAN: Okay. But you didn't
24 do that calculation?

25 THE WITNESS: I didn't do it that way because

1 I didn't have to. It was about the percentages. But I
2 could do it for you if you wanted to, although I
3 guess -- I don't even know. To the extent there's any
4 dispute as to what the rate base ought to be, you could
5 have two different numbers. And I could make the
6 computation for you if you like using whatever rate base
7 number you would like me to, or I could tell you
8 assuming a rate base of X dollars, it would be this, and
9 it would go up or down at whatever you might find for
10 rate base.

11 COMMISSIONER McMURRIAN: I don't think I need
12 that. I was just -- would it be a great deal, the
13 392 million? I can't remember how much subsidiaries
14 you're talking about with Aqua Utilities.

15 THE WITNESS: I don't know offhand what
16 percentage of Aqua America is represented by AUF, but it
17 would be its proportional share, which is not going to
18 be any \$392 million or anything like that. It's going
19 to be much lower than that.

20 COMMISSIONER McMURRIAN: Okay. Thank you.

21 CHAIRMAN CARTER: Commissioner Skop.

22 COMMISSIONER SKOP: Thank you, Mr. Chairman.

23 Mr. Rothschild, a quick question following up
24 on Commissioner McMurrian's question with respect to the
25 \$392 million. We heard a line of questioning or

1 cross-examination from Mr. May about the debt that Aqua
2 America has and how some debt is specifically earmarked
3 to certain projects at the state level and local level.
4 Have you convinced yourself that the \$392 million of
5 debt in question has no restrictions, it's just general
6 debt so that it can be allocated?

7 THE WITNESS: Well, from the assertions made
8 by Mr. May, I'm wondering if for some reason or other
9 there was some perhaps unintentional misleading
10 conclusions that come just from reading the 10-K report.

11 But it wouldn't -- I can't imagine how it
12 would change my recommendation even if some of that
13 392 million had been assigned to a different subsidiary,
14 because the real question is, how much equity and how
15 much debt does the company have on a percentage basis,
16 and how is that determined?

17 So if you have a higher level of debt in one
18 subsidiary, it still doesn't change the dynamic of what
19 the tradeoff between equity and debt is. As your own
20 leverage formula recognizes, as the percentage of equity
21 goes up, the cost of equity and the cost of debt go
22 down, and vice versa.

23 And so when you come along and say that you're
24 going to adopt the company's -- in this case, the
25 company's 5.10 percent cost of debt, that comes out of

1 the tradeoffs that occur, the coverage ratios that
2 occur, the cash flow that occurs, because investors
3 perceive that dynamic based upon the consolidated
4 capital structure. And you can see that very clearly
5 from the statements in Standard & Poor's and how it
6 looks at companies and recognizes the tradeoff.

7 And also, to the extent you think like an
8 investor, you realize that that's true, that Aqua
9 America is going to pay its debt holders contractually
10 to the extent they possibly can. Because it doesn't
11 like to, doesn't want to be in bankruptcy, it makes the
12 payment. And indeed it should, and you want it to make
13 those payments.

14 But then the equity holders recognize that if
15 there is a problem, the dividends are going to be that
16 much harder to pay, that the debt holders have to be
17 paid first. And it's in that tradeoff that occurs, and
18 that's why the consolidated capital structure is what
19 determines the true tradeoff between debt and equity.
20 It's the closest statement we have as to what management
21 really believes is the way of getting its best overall
22 cost of capital.

23 COMMISSIONER SKOP: Sorry to belabor this,
24 Mr. Chairman. I'm just trying to get things clear in my
25 own mind.

1 Going back to the \$392 million with respect to
2 your prefiled testimony on page 2, if that were
3 allocated or burdened to the Florida subsidiary, is that
4 reflected in your results presented at the bottom of
5 page 2, lines 18 through 25, or would that be something
6 that you've not accounted for already?

7 THE WITNESS: Oh, no. I've already accounted
8 for that. The consolidated capital structure of
9 44.03 percent is the capital structure that does take
10 into account all of that debt.

11 But that number, the 44.03 percent, is the
12 capital structure number to start out with, which is
13 consistent with the way Mr. Anzaldo was talking about
14 capital structure. It's the one that -- it's better for
15 comparative purposes, but it in no way suggests that the
16 Commission should change its policy, and I'm not
17 suggesting the Commission change its policy on how it
18 treats deferred taxes and customer deposits. And so
19 when you blend those in, you would have your normal
20 differences.

21 COMMISSIONER SKOP: Okay. And just briefly,
22 one point of confusion that has resulted to me from
23 this. On page 2, lines 18 through 25, you recommend a
24 cost of equity of 9.47 percent, but then down on --
25 beginning at lines 23 and 24, if you use the company's

1 common equity ratio, it would lower the cost of equity.
2 So are you advocating for a higher cost of equity? I'm
3 a little confused on that now that I've had a moment
4 to --

5 THE WITNESS: The 8.75 is what would be the
6 cost of equity if the company's requested 62.31 percent
7 number -- and you'll find the 62.31 in Mr. Anzaldo's
8 testimony. If you were to use that -- I recommend not
9 using that capital structure, but if you were, then the
10 lower financial risk associated with a 62.31 percent
11 common equity ratio has a lower cost of equity.

12 COMMISSIONER SKOP: Okay. So you're adjusting
13 for the risk premia then?

14 THE WITNESS: I'm adjusting for the financial
15 risk difference, yes.

16 COMMISSIONER SKOP: Okay. But just guess
17 holistically, I guess if -- you're saying that the
18 number should actually be lower than the 8.75 asserted
19 by the company for the cost of equity?

20 THE WITNESS: No, the company -- I'm sorry. I
21 certainly don't intend to mislead you. The company is
22 not saying its cost of equity is 8.75. The company is
23 saying its common equity ratio is 62.31.

24 And I'm saying if you had a typical water
25 utility, then with a 62.31 percent common equity ratio,

1 then its cost of equity would be 8.75. The company is
2 saying, no, use the leverage formula. And if you used
3 your currently approved leverage formula and its capital
4 structure of 62.31, then you would get 10.25.

5 COMMISSIONER SKOP: Okay. All right. I think
6 I understand now. Thank you.

7 CHAIRMAN CARTER: Commissioner McMurrian.

8 COMMISSIONER McMURRIAN: I guess I'm still a
9 little confused with the questions that Commissioner
10 Skop was just asking you. I thought what I was hearing
11 him ask you was about the difference in the 9.47 and the
12 8.75, and I think he was asking you, you're recommending
13 that higher cost of equity because you're suggesting you
14 should use the 44 percent common equity.

15 THE WITNESS: Yes.

16 COMMISSIONER McMURRIAN: And I think he was --
17 I don't want to put --

18 THE WITNESS: Yes, that's correct.

19 COMMISSIONER McMURRIAN: Okay. And I'm
20 puzzled too, so I guess I'm --

21 THE WITNESS: I am recommending that before
22 making the normal regulatory adjustments for deferred
23 taxes and customer deposits and computing the overall
24 cost of capital, that the common equity ratio is
25 44.03 percent.

1 COMMISSIONER McMURRIAN: Right.

2 THE WITNESS: And that -- go ahead and make
3 the adjustments for deferred taxes and customer deposits
4 as you normally do, and then you'll have a little bit
5 less than the 44.03 percent common equity ratio,
6 whatever that is. When you do that, the cost of debt is
7 the same as the company has requested, which is 5.10,
8 and the cost of equity should be 9.47 percent. That's
9 my recommendation.

10 In a perfect world, that's what your decision
11 will say, and I will be happy. I recognize in a world
12 that's less than perfect, it doesn't always come out the
13 way I exactly hope.

14 And if for some reason I haven't done the job
15 I should hopefully have done appropriately in explaining
16 why the consolidated capital structure is appropriate, I
17 just wanted to give you the additional information that
18 if I only partially have convinced you, then in that
19 case where you choose to -- were you to choose to use
20 the AUF capital structure, which Mr. Anzaldo has defined
21 as the 62.31 percent, then you would also take that, go
22 ahead and make your normal downward adjustments for
23 deferred taxes and customer deposits -- and I don't
24 think there's any dispute on doing that. But then when
25 you're done, if you when you're done like my arguments,

1 my computations for DCF and CAPM and agree with me on
2 how to do that, then you would go ahead and use the 8.75
3 percent cost of equity for that alternative capital
4 structure.

5 COMMISSIONER McMURRIAN: Okay. I think I do
6 understand why you're saying to use the 44 percent
7 common equity numbers. I guess I'm just surprised that
8 it yields a larger cost of equity.

9 THE WITNESS: Well, as the -- and this is one
10 area where your own leverage formula does it this way.
11 And Mr. Moul will shortly speak for himself. I
12 guarantee you he will agree with me that a lower
13 percentage of common equity in the capital structure
14 adds to financial risk and therefore adds to the cost of
15 equity.

16 While we might not agree on the magnitude of
17 the change, we certainly agree on the direction of the
18 change, and so does your leverage formula agree on the
19 direction of the change, if not the magnitude.

20 COMMISSIONER McMURRIAN: Okay. Thank you.

21 CHAIRMAN CARTER: Thank you, Commissioners.
22 Anything further from the bench?

23 Mr. Beck.

24 MR. BECK: Thank you, Mr. Chairman.
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REDIRECT EXAMINATION

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BY MR. BECK:

Q. Mr. Rothschild, let me go back to the consolidated capital structure. The consolidated capital structure of Aqua America and its subsidiaries is the one that's 44 percent equity and 56 percent debt; is that right?

A. Yes.

Q. And you found that on a 10-K of Aqua America and its subsidiaries, a consolidated statement of capitalization?

A. Yes. It might have been the 10-Q, because I think I used one a little bit more current, but I got some information both from the 10-Ks, which come out once a year, and the 10-Qs, which come out quarterly.

Q. Okay. Now, of that capital structure, the consolidated capital structure that's 56 percent debt and 44 percent equity, is part of that 56 percent debt debt of other subsidiaries of Aqua America?

A. It includes all of the debt, so it would include all of the debt of all of -- anything that Aqua America owns, everything.

Q. So that when Mr. May asked you about the industrial development bonds of Ohio, for example, that would be part of the debt on the parent company or the

1 consolidated capital structure; is that right?

2 A. Yes. And any debt that's financing the
3 Florida operations that it so encountered it would be
4 included too, and Pennsylvania operations, et cetera,
5 et cetera. It's all of the debt, all of it.

6 Q. Now, the fact that some of that debt that's
7 reflected on the consolidated statement of
8 capitalization, the fact that some of that debt is
9 dedicated to certain places or purposes, how does that
10 affect the overall capital structure that the parent
11 chooses?

12 A. Well, to the extent that a company has an
13 opportunity to get cheap debt in one state, good
14 financial management would say go take that debt. But
15 good financial management would also recognize that as a
16 hunk of debt was obtained somewhere, it means that it
17 needs to get some equity to go along with that extra
18 debt. So you can't look at the debt in one state in
19 isolation just because there might be regulations in one
20 state that say this low cost debt has to be used in that
21 state, that you then would say you're going to allocate
22 that debt out and not allocate the associated equity
23 out. So by using the consolidated capital structure,
24 you're keeping the debt ratios and the equity ratios in
25 balance.

1 But -- and I have testified in states where
2 there is a situation where the low cost debt is
3 available in that state. When that happens, you don't
4 change the capital structure for that state, but you do
5 allocate the lower cost of debt to that state, and that
6 is appropriate. I have not allocated and would not
7 recommend allocating the low cost debt that was issued
8 and must be used in another state, do not recommend in
9 any way allocating that in any way to the Florida
10 operations.

11 Q. Mr. May asked you about a Rhode Island case
12 involving Narragansett gas utility. Do you recall that?

13 A. Yes.

14 Q. And they do business as National Grid?

15 A. Yes.

16 Q. Okay. Who is the ultimate owner of those
17 companies, the parent company?

18 A. That would be National Grid, LLC, which is a
19 company that's in Great Britain.

20 Q. Okay. And are there any special issues with
21 the fact -- that are associated with the ownership by a
22 British company as opposed to an American company?

23 A. Well, there were issues that the company
24 brought out which I think were not relevant, but they
25 brought them out, that are different. They argued that

1 because regulation is different in -- let me step back
2 by staying that National Grid is -- roughly 50 percent
3 of the assets, approximately 50 percent are utilities
4 regulated in England, and the other roughly 50 percent
5 are in the United States. And so they argued because
6 regulation is different in Great Britain, that it would
7 possibly cause different pressures on the capital
8 structure.

9 Q. Okay. You testified in that case; is that
10 correct?

11 A. Yes, I did.

12 Q. And that was on behalf of the regulatory
13 agency or --

14 A. Yes. I was a division witness, as they call
15 it, which is, in essence, working for the Commission.

16 Q. Did Mr. Moul also testify in that case?

17 A. Yes, he did.

18 Q. And did he conduct a discounted cash flow
19 analysis of the gas company in that case?

20 A. Yes, he did.

21 Q. Do you recall what the results of that were
22 for the gas company?

23 A. I remember his number was only very slightly
24 higher than mine, 9.7, 9.8. I don't remember exactly.
25 It was in the upper 9s.

1 Q. Let me change to another topic, and that's the
2 subsidiary versus divisional status of Aqua Utilities
3 Florida. You recall that Aqua Utilities Florida is a
4 subsidiary of the parent company; is that right?

5 A. Yes.

6 Q. Okay. Would it make any difference to your
7 recommendation if it were a division as opposed to a
8 subsidiary?

9 A. No.

10 Q. Why?

11 A. Because the tradeoff between the debt holders
12 and the equity holders remains the same. The dynamics
13 are the same. The cash flow to service all of the debt
14 is still there. Aqua Utilities, that cash flow goes up
15 the line, and bond investors are aware of that. They're
16 not naive to that.

17 And Standard & Poor's goes to great length to
18 explain that it recognizes that difference. And most of
19 the time when Standard & Poor's provides a rate, a bond
20 rating for a utility company, it specifically issues a
21 corporate debt rating and does not issue a higher bond
22 rating for the subsidiary. You'll find exceptions to
23 that, but they're few and far between, and there's some
24 extenuating circumstance if and when that happens.

25 Q. The Florida Power & Light case that staff

1 asked you about, do you happen to know whether that was
2 a settlement case that the Commission approved or a
3 litigated case, if you know?

4 A. I know there have been many settlement cases.
5 I'm not positive about that one.

6 MR. BECK: Okay. Thank you. That's all I
7 have.

8 CHAIRMAN CARTER: Thank you. Okay. We have
9 two exhibits. That will be Exhibit Number 93 and 94.
10 Any objections?

11 Without objection, show it done.

12 (Exhibits 93 and 94 were admitted into the
13 record.)

14 CHAIRMAN CARTER: Commissioners, we're a
15 little over two hours. Good breaking point for the
16 court reporter and staff. We'll come back at 32 after.
17 We're on recess.

18 (Short recess.)

19 CHAIRMAN CARTER: We are back on the record,
20 and when we left we had finished with Mr. Rothschild.
21 And what we had done, Commissioners, we had taken
22 witness Anzaldo on direct and Rothschild on direct, and
23 now we are ready to go on rebuttal with Anzaldo and
24 rebuttal on Moul.

25 MR. MAY: Yes, Mr. Chairman.

1 CHAIRMAN CARTER: It's not spelled that way.
2 Just kidding. Mr. May, you're recognized.

3 MR. MAY: Mr. Chairman, with your permission,
4 Aqua Utilities Florida would call its rebuttal witness,
5 Mr. Stephen Anzaldo.

6 CHAIRMAN CARTER: You may proceed.
7 Thereupon,

8 STEPHEN F. ANZALDO
9 was called as a rebuttal witness on behalf of Aqua
10 Utilities Florida, Inc. and, having been previously duly
11 sworn, was examined and testified as follows:

12 DIRECT EXAMINATION

13 BY MR. MAY:

14 Q. Good afternoon, Mr. Anzaldo.

15 A. Good afternoon.

16 Q. Have you previously been sworn?

17 A. Yes, I have.

18 Q. Did you prepare and cause to be filed rebuttal
19 testimony in this proceeding?

20 A. Yes, I did.

21 Q. Do you have that rebuttal testimony before
22 you?

23 A. I do.

24 Q. Do you have any corrections to that rebuttal
25 testimony?

1 A. There are no corrections.

2 Q. Mr. Chairman -- well, Mr. Franceski, if I were
3 to ask you the questions that are in your rebuttal
4 testimony today, would your answers be the same? I'm
5 sorry. Mr. Anzaldo.

6 CHAIRMAN CARTER: That's okay. It's been a
7 long day.

8 MR. MAY: Let me start over.

9 BY MR. MAY:

10 Q. Mr. Anzaldo, if I were to ask you the
11 questions that are in your rebuttal testimony today,
12 would your answers be the same?

13 A. They would.

14 MR. MAY: Mr. Chairman, I would ask that the
15 prefiled rebuttal testimony of Mr. Anzaldo be inserted
16 into the record as though read.

17 CHAIRMAN CARTER: The prefiled testimony of
18 the witness will be entered into the record as though
19 read.

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1 Florida, and has its own capital structure that reflects the unique risks that the
2 Company faces in Florida.

3 **Q. Mr. Rothschild also takes issue with AUF's thirteen month average methodology**
4 **for calculating pro-forma capital structure. Do you agree with his position?**

5 A. No, I do not. First, Mr. Rothschild ignores the fact that the thirteen month average
6 methodology is the Commission's required capital structure approach.

7 Second, Mr. Rothschild argues that it would be inappropriate to assign a
8 higher level of common equity to the capital structure than AUF is actually using
9 unless such assignment could be shown to result in a lower, not higher, revenue
10 requirement. His argument assumes that the thirteen month average I have used to
11 calculate AUF's capital structure would result in a higher return than if the December
12 31, 2007 AUF capital structure were used. That simply is not the case. The
13 components of my AUF capital structure that are not contained in Mr. Rothschild's
14 Exhibit JAR-1, Schedule 1 are a zero cost of capital for deferred taxes and 6% cost of
15 capital for customer deposits. These added components result in a lower overall
16 return compared to the AUF capital structure without these items.

17 **Q. Has Mr. Rothschild utilized the thirteen month methodology in presenting his**
18 **recommended capital structure?**

19 A. No.

20 **Q. In light of Mr. Rothschild's testimony, what is your recommendation with**
21 **respect to the appropriate capital structure to be used in this proceeding?**

22 A. For the reasons stated above, I recommend that the AUF capital structure, based on
23 the thirteen month methodology, be utilized in this rate case. The schedule attached
24 to my rebuttal testimony as Exhibit SFA-1 sets forth AUF's recommended capital
25 structure and weighted cost rate in the instant rate case. Please note that the ROE

1 shown in Exhibit SFA-1 is based on the Commission's 2007 leverage formula for
2 illustrative purposes. I understand that the 2008 leverage formula has been issued and
3 may result in slightly higher ROEs.

4 **USE OF PARENT COMPANY DATA**

5 **Q. If the Commission were to adopt Mr. Rothschild's recommendation that capital**
6 **structure should be based on the June 30, 2008 AAI consolidated capital**
7 **structure instead of the AUF capital structure, do you have any substantive**
8 **comments regarding changes that should be made to Exhibit JAR-1, Schedule 1?**

9 **A.** Yes. First, as stated above, AUF is a separate wholly-owned subsidiary of AAI with
10 its own rate structure. Thus, I believe that AUF's rate structure should be used in this
11 case. However, if the Commission were to disagree with that approach, the
12 Commission should carefully note that Mr. Rothschild's recommended capital
13 structure and cost rates as shown in Exhibit JAR-1, Schedule 1 contain an invalid
14 Long-Term debt cost rate and an unduly low ROE which is disputed by Paul Moul in
15 his rebuttal testimony. It is also important that Mr. Rothschild's recommended
16 capital structure failed to net against the principal amount outstanding the funds held
17 by the trustee of the tax-exempt debt that has not yet been expended on utility assets.
18 The 5.10% weighted cost of Long-Term debt utilized by Mr. Rothschild in Exhibit
19 JAR-1, Schedule 1 is the interest rate of the note between AAI and AUF. The actual
20 AAI weighted cost of Long-Term debt at December 31, 2007 was 5.58%, as reported
21 in AAI's 2007 Annual Report in the MD&A, on page 10. In the second schedule of
22 Exhibit SFA-1, I have corrected for (1) the lack of a thirteen month methodology with
23 the inclusion of customer deposits and deferred taxes in the capital structure, (2) the
24 correct weighted cost of Long-Term debt, and (3) an ROE based on the
25 Commission's leverage formula.

1 **Q. Has Mr. Rothschild correctly identified the amount of AAI Long-Term debt in**
2 **Exhibit JAR-1, Schedule 8?**

3 A. No. The capital structure for AAI and subsidiaries that Mr. Rothschild derived from
4 Aqua's 10-Q, dated June 30, 2008, contains debt items for Industrial Development
5 Bonds and State Revolving Funds in Ohio, New Jersey, Illinois, New York, Maine
6 and Pennsylvania, which is not available for use in Florida. If the capital structure of
7 AAI is to be used in this proceeding, AAI's short-term debt and restricted debt
8 financings must be eliminated because the earmarked capital projects are limited as to
9 County and State, and thus cannot be used in Florida. The cost of AAI Long-Term
10 debt is increased to 6.27% by removing the subsidized tax exempt state financings.
11 Included in Exhibit SFA-1 is a thirteen month workpaper of AAI capital structure
12 without tax-exempt financing and short-term debt. It is important to note that this is
13 not the Company's recommendation. However, it provides a more accurate picture of
14 the AAI capital structure and weighted cost rate.

15 **Q. Why have you removed AAI's short-term debt in your bottom schedule in**
16 **Exhibit SFA-1?**

17 A. AAI's capital structure includes short-term debt that is not part of AUF's capital
18 structure and thus should not be imputed.

19 **Q. Mr. Anzaldo, how should this AAI information be used in the instant rate**
20 **filings?**

21 A. As I indicated earlier in my testimony, there are very good regulatory and legal
22 reasons to adhere to the AUF capital structure. However, I offer corrected, thirteen
23 month AAI capital structure and weighted cost of debt figures to use in the event the
24 Commission is influenced by Mr. Rothschild's arguments. In my opinion, it would
25 be inappropriate and inaccurate to accept Mr. Rothschild's unadjusted figures that are

1 not based on real Long-Term debt rates, the Commission's leverage formula, or the
2 Commission's thirteen month methodology.

3 **CAPITAL STRUCTURE – DEFERRED TAXES**

4 **Q. What has OPC witness Merchant recommended with regard to Accumulated**
5 **Deferred Taxes in the capital structure?**

6 A. Ms. Merchant points out that in AUF's response to OPC's Interrogatory No. 102, it
7 did not consider the deferred taxes related to the pro-forma additions to plant when
8 the MFRs were originally filed. She calculates that deferred taxes should be
9 increased by \$850,382 and that this amount should be added to the capital structure.

10 **Q. Do you agree?**

11 A. No. AUF agrees that the values included on page 25, lines 5 to 10, of Ms. Merchant's
12 testimony are those provided by AUF in response to the referenced interrogatory.
13 However, in developing her proposed adjustment of \$850,318, Ms. Merchant has
14 failed to account for required averaging of the taxes related to IT equipment and 2008
15 pro-forma additions, and has used total Florida values for taxes related to the IT
16 equipment. The deferred taxes related to 2008 pro-forma adjustments of \$712,841
17 represent the full year accumulation of taxes based on accelerated depreciation in
18 2008. Based on the half-year convention used for depreciation in the pro-forma rate
19 base adjustment, this would not be the appropriate amount to be used to adjust the
20 average capital structure. Rather, the appropriate adjustment would be to use the
21 average amount of \$356,421. In addition, taxes of \$117,477 for IT equipment
22 represent the total value for AUF, of which 65.85%, or \$77,353 should be allocated to
23 systems included in the filing. Then, the appropriate capital structure adjustment for
24 deferred tax on the 2008 IT equipment would be the average balance of \$38,677. Ms.
25 Merchant also proposes to adjust for the average balance of \$22,064 for year 2007

1 Corporate IT and Corporate Structures and Improvements related deferred taxes.
2 This adjustment is a duplication. Ms. Merchant fails to realize that a spreadsheet
3 entitled "Analysis of Temporary Differences-2007," which AUF provided to the OPC
4 in response to OPC's Request for Production No. 2, provided support that this
5 \$22,064 was indeed included in the deferred taxes allocated to the capital structure of
6 each AUF system. Therefore, the appropriate average deferred tax correction is
7 \$395,098. Furthermore, Ms. Merchant fails to recognize the offsetting impact of the
8 deferred tax adjustments. The increase in average deferred taxes would be offset by a
9 decrease in current accrued taxes, which would increase the AUF working capital
10 claim by the same \$395,098.

11 **Q. Does this conclude your direct testimony?**

12 **A. Yes, it does.**

1 BY MR. MAY:

2 Q. Mr. Anzaldo, have you attached exhibits to
3 your rebuttal testimony?

4 A. Yes, I did.

5 Q. And would that be Exhibit SFA-1?

6 A. That is correct.

7 Q. Do you have any corrections or revisions to
8 that exhibit?

9 A. I do not.

10 Q. Mr. Anzaldo, have you prepared a summary, a
11 brief summary of your rebuttal testimony?

12 A. I have.

13 Q. Would you please provide that summary now?

14 A. Afternoon, Commissioners and staff. My name
15 is Stephen F. Anzaldo, and I'm treasurer for Aqua
16 Services, Inc. and for all the subsidiaries of Aqua
17 America, Inc., including Aqua Utilities Florida, AUF.
18 AUF is a separate wholly owned subsidiary of Aqua
19 America, Inc.

20 My rebuttal testimony responds to portions of
21 the direct testimony presented by Office of Public
22 Counsel witness James A. Rothschild relative to capital
23 structure and Office of Public Counsel witness Patricia
24 W. Merchant relative to deferred taxes.

25 Q. Does that complete your summary?

1 A. That completes my summary.

2 MR. MAY: We would tender the witness for
3 cross.

4 CHAIRMAN CARTER: Mr. Beck, you're recognized.

5 MR. BECK: Thank, Mr. Chairman.

6 CROSS-EXAMINATION

7 BY MR. BECK:

8 Q. Mr. Anzaldo, when you left the stand from your
9 direct testimony, you were going to do a calculation
10 comparing the revenue requirement associated with a
11 10.25 percent return on equity compared to 10.77. Have
12 you done that?

13 A. Yes, I did. The 52 basis point increase would
14 generate an additional 182,000 of revenue.

15 Q. So that would increase the request that Aqua
16 has compared to what it originally filed by that
17 \$182,000?

18 A. Yes, if the Commission adopts the leverage
19 formula.

20 MR. BECK: Mr. Anzaldo, I have an exhibit I
21 would like to hand out and ask that it be marked for
22 identification.

23 CHAIRMAN CARTER: That will be Exhibit Number
24 183, 183.

25 MR. JAEGER: That's right.

1 CHAIRMAN CARTER: Thank you. Short title,
2 Mr. Beck?

3 MR. BECK: Aqua America 10-Q dated June 30,
4 2008, excerpt from.

5 CHAIRMAN CARTER: 10-Q Excerpt Aqua. Got
6 that? 10-Q Excerpt Aqua.

7 (Exhibit 183 was marked for identification.)

8 BY MR. BECK:

9 Q. Mr. Anzaldo, do you have the exhibit in front
10 of you?

11 A. Yes, I do.

12 Q. And do you recognize that as an excerpt from
13 the 10-Q filed by Aqua American for the period ended
14 June 30, 2008?

15 A. Yes, I do.

16 Q. And could you turn to the last page, which is
17 the consolidated statement of capitalization for Aqua
18 America and its subsidiaries? Do you see that?

19 A. Yes, I do.

20 Q. It shows the total common equity of Aqua
21 America and its subsidiaries of \$1,022,114,000.

22 A. Yes.

23 Q. Do I have that right?

24 And if we go down toward the bottom, there is
25 long-term debt, excluding current portion, of

1 approximately \$1.2 billion; is that right?

2 A. That's correct.

3 Q. And do you see where there's a section called
4 long-term debt of subsidiaries substantially secured by
5 utility plant?

6 A. Yes.

7 Q. Okay. And it totals \$827,121,000; is that
8 right?

9 A. That is correct.

10 Q. Does that include the tax-exempt debt to which
11 you've referred in your rebuttal testimony?

12 A. Yes. That includes the tax-exempt debt, the
13 state revolving loan funds, and any first mortgage bonds
14 for all the subsidiaries.

15 Q. Okay. Now, in addition to that debt for the
16 subsidiaries, there's other amounts listed for long-term
17 debt, is there not?

18 A. Yes.

19 Q. There's a note payable for \$50,000; is that
20 right? \$50 million?

21 A. Fifty million, that's correct.

22 Q. And notes, 4.87 percent due 2010 through 2023,
23 and that's 135 million; is that right?

24 A. That is correct.

25 Q. And then there are some other notes for

1 \$207,132,000?

2 A. Yes.

3 Q. And we add those three together, the notes
4 payable and those other two notes, that's \$392 million;
5 is that right?

6 A. Yes, that's correct.

7 Q. Okay. Does the capital structure that you've
8 recommended, which is for Aqua Utilities Florida by
9 itself, it consists of equity and a note payable to the
10 parent; is that right?

11 A. Yes.

12 Q. Is the note payable from Aqua Utilities
13 Florida to the parent company shown anywhere on this
14 consolidated statement of capitalization?

15 A. Yes, it is.

16 Q. Where would that be?

17 A. It would be shown as part of the notes for
18 4.87 percent for 135 million and part of the notes for
19 \$207 million.

20 Q. And that's a note payable from the subsidiary
21 to the parent corporation?

22 A. Yes.

23 Q. And why is that not eliminated through the
24 process of consolidation?

25 A. Because that note is on the books of the

1 subsidiary. It is on the books of Aqua Utilities
2 Florida, and it's also on their general ledger, as well
3 as the annual report filed by Aqua Utilities Florida to
4 the Public Service Commission for December 31, 2007, on
5 page F-15, bonds, in the amount of \$26,136,123, which is
6 the debt that I used in my capital structure.

7 Q. Okay. How did you determine the amount of the
8 note that should be payable from the subsidiary to the
9 parent corporation?

10 A. That was decided by our management based on
11 financial results and capital expenditures.

12 Q. Would you agree that's simply subject to the
13 judgment of the management then to determine how much of
14 a note payable would be made from the subsidiary to the
15 parent?

16 A. No. I think there could be some -- I think
17 there is some documentation that would support where the
18 number came from. I don't believe it's been pulled out
19 of the air in any way.

20 Q. Would you agree that the capital structure
21 shown on the consolidated statement of capitalization,
22 that is the capital structure that is most -- in which
23 investors are most interested?

24 A. It depends. When debt is issued as a
25 subsidiary, they look at the subsidiary books also. But

1 the shareholders mainly look at the consolidated, and
2 S&P will look at the consolidated results also. I think
3 they look at both. They look at us as a separate
4 company and collectively what we do.

5 Q. The stock of Aqua Utilities Florida is not
6 traded at all, is it not?

7 A. That is correct.

8 Q. That stock is 100 percent owned by the parent
9 corporation; is that correct?

10 A. Yes.

11 MR. BECK: Mr. Anzaldo, thank you. That's all
12 I have.

13 CHAIRMAN CARTER: Thank you. Ms. Bradley?

14 MS. BRADLEY: No questions, Mr. Chairman.

15 CHAIRMAN CARTER: Mr. May?

16 MR. MAY: No questions.

17 CHAIRMAN CARTER: Excuse me, Mr. May, before I
18 come back to you. Staff, do you have any questions?

19 MR. JAEGER: Staff has no questions.

20 CHAIRMAN CARTER: Mr. May.

21 MR. MAY: No questions.

22 CHAIRMAN CARTER: Commissioners, anything
23 further for this witness?

24 Exhibit Number -- I think you said 134; is
25 that correct?

1 MR. MAY: It's Exhibit 134 on staff's
2 composite list.

3 MR. JAEGER: Comprehensive exhibit list.

4 MR. MAY: I'm sorry. Comprehensive exhibit
5 list.

6 CHAIRMAN CARTER: Comprehensive exhibit list.
7 Commissioners, that's Number 134. Any objections?
8 Without objection, show it done.

9 (Exhibit 134 was admitted into the record.)

10 CHAIRMAN CARTER: Mr. Beck, Exhibit 183?

11 MR. BECK: We move it into the record.

12 CHAIRMAN CARTER: Mr. May, any objections?

13 MR. MAY: No, I don't.

14 CHAIRMAN CARTER: Without objection, show it
15 done.

16 (Exhibit 183 was admitted into the record.)

17 CHAIRMAN CARTER: Okay. Call your next
18 witness.

19 MR. MAY: Aqua Utilities Florida would call
20 Mr. Paul Moul, a rebuttal witness, to the stand.

21 CHAIRMAN CARTER: One second.

22 Mr. May, you may proceed.

23 MR. MAY: Thank you, Mr. Chairman.
24
25

1 Thereupon,

2 PAUL R. MOUL

3 was called as a rebuttal witness on behalf of Aqua
4 Utilities Florida, Inc. and, having been previously duly
5 sworn, was examined and testified as follows:

6 DIRECT EXAMINATION

7 BY MR. MAY:

8 Q. Good afternoon, Mr. Moul.

9 A. Good afternoon.

10 Q. Have you previously been sworn in this
11 proceeding?

12 A. I have.

13 Q. Would you please state your name and business
14 address for the record?

15 A. Yes. My name is Paul, middle initial R., last
16 name Moul. That's spelled M-o-u-l. And the way I
17 pronounce it, it rhymes with owl. You couldn't tell
18 from the spelling how to pronounce it.

19 Q. That's for sure.

20 Mr. Moul, did you prepare and cause to be
21 filed 29 pages of rebuttal testimony in this proceeding?

22 A. I did.

23 Q. Do you have that rebuttal testimony before you
24 today?

25 A. I do.

1 Q. Do you have any corrections or revisions to
2 your rebuttal testimony?

3 A. Yes. There are two corrections we should make
4 to the rebuttal testimony, pages 13 and 21. Let's do 13
5 first.

6 On page 13, line 19, towards the end of the
7 line there's a parenthetical. And what we need to do,
8 there's a term there, year-end, and we should make that
9 e-d. It should be "year-ended," and then insert "and
10 spot." So the parenthetical should read, "using
11 year-ended and spot market prices."

12 And then the second one I have is on page 21,
13 and this is on line 3.

14 CHAIRMAN CARTER: Say again.

15 THE WITNESS: On line 3. Also within the
16 parenthetical, about in the middle of the line there's
17 the word "deviation." The correct word should be
18 "duration."

19 CHAIRMAN CARTER: Duration?

20 THE WITNESS: Duration. And those are all the
21 corrections I would like to make at this time.

22 BY MR. MAY:

23 Q. Mr. Moul, with those corrections noted, if I
24 were to ask you the questions in your rebuttal testimony
25 today, would your answers be the same?

1 A. Yes, they would.

2 MR. MAY: Mr. Chairman, I would ask that the
3 rebuttal testimony of Mr. Moul be inserted into the
4 record as though read.

5 CHAIRMAN CARTER: The prefiled testimony of
6 the witness will be entered into the record as though
7 read.

8 MR. MAY: Thank you.

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**AQUA UTILITIES FLORIDA, INC.****REBUTTAL TESTIMONY OF PAUL R. MOUL****DOCKET NO. 080121-WS**

1

INTRODUCTION AND SCOPE OF TESTIMONY

2

Q. Please state your name, business address and occupation.

3

A. My name is Paul Ronald Moul. My business address is 251 Hopkins Road, Haddonfield, NJ 08033-3062. I am Managing Consultant at the firm P. Moul & Associates, an independent financial and regulatory consulting firm.

4

5

6

Q. On whose behalf are you submitting rebuttal testimony in this proceeding?

7

8

A. Aqua Utilities Florida, Inc. ("AUF" or the "Company").

9

Q. What is the purpose of your testimony?

10

A. The purpose of my testimony is to address, comment on, and rebut the testimony presented by Mr. James A. Rothschild, a witness appearing on behalf of the Office of Public Counsel ("OPC").

11

12

13

Q. Are you sponsoring any exhibits to your rebuttal testimony?

14

A. Yes. My educational background, business experience and qualifications are attached as Exhibit PRM-1. I am also sponsoring Exhibit PRM-2 regarding Florida's leverage formula law.

15

16

17

REBUTTAL SUMMARY

18

Q. Please summarize those issues raised in Mr. Rothschild's testimony that you will address.

19

20

A. The central areas of dispute in this case involve: (i) the appropriate capital structure ratios that should be used to calculate the overall rate of return, (ii)

21

1 whether the Company's cost of equity should be set using the leverage
2 formula that is prescribed annually by the Commission for water and
3 wastewater utilities, (iii) whether the cost of equity proposed by Mr.
4 Rothschild, if adopted, will be adequate to satisfy investor expectations, (iv)
5 the determination of a reasonable Discounted Cash Flow ("DCF") cost rate,
6 and (v) the proper application of the Capital Asset Pricing Model ("CAPM")
7 as a measure of the Company's cost of equity.

8 CAPITAL STRUCTURE

9 **Q. Please outline the deficiencies in Mr. Rothschild's proposal related to**
10 **capital structure?**

11 A. Mr. Rothschild recommends that the Company's cost of capital be based on
12 the capital structure of the Company's parent – Aqua America, Inc. ("AAI").
13 Mr. Anzaldo points out in his rebuttal testimony that in making this
14 recommendation, Mr. Rothschild ignores the facts that the Company is a
15 separate wholly-owned subsidiary of AAI, operates exclusively in Florida,
16 and has its own capital structure that reflects the unique risks that the
17 Company faces in Florida.

18 **Q. Are there other reasons why it would inappropriate to base the**
19 **Company's cost of capital on the capital structure of AAI?**

20 A. Yes. As explained in more detail in Mr. Anzaldo's testimony, the capital
21 structure of AAI includes capital from restricted debt financings which is
22 not available for use in Florida. In addition, AAI's capital structure includes
23 short-term debt that is not part of the Company's capital structure and thus
24 should not be imputed to the Company. If the capital structure of AAI is to
25 be used in this proceeding, AAI's short-term debt and restricted debt

1 financings must be eliminated before imputing the parent's capital structure
2 to the Company.

3 **THE COMMISSION'S LEVERAGE FORMULA**

4 **Q. Mr. Moul, were you engaged to participate in this case when AUF filed**
5 **its direct case in May 2008?**

6 A. No. It is my understanding that AUF did not require the services of a cost of
7 capital expert and the Company made no provision in its rate case expense
8 for my services. When it presented its direct case, AUF utilized the leverage
9 formula to establish the cost of equity and Mr. Steven Anzaldo filed
10 testimony in support of that proposal. After the OPC ignored the leverage
11 formula and presented alternative cost of equity testimony, it became
12 necessary for AUF to respond and engage my services.

13 **Q. Has Mr. Rothschild adequately explained why the Company's rate of**
14 **return on common equity should not be based on the Commission's**
15 **leverage formula?**

16 A. No. In fact, he has not even addressed the issue. It is my understanding that
17 the Commission has encouraged water and wastewater utilities in Florida to
18 take advantage of the leverage formula in rate cases based upon legislation
19 enacted for this purpose. The leverage formula provides a streamlined
20 approach to an often contentious issue in rate cases, which can consume
21 considered resources for the Commission and its regulated utilities. Indeed,
22 this approach provides administrative efficiency and helps to minimize the
23 cost of rate cases to both the utility and its customers. Unfortunately, the
24 OPC has created a rate of return issue that the Company is forced to deal
25 with in this case. The submission of Mr. Rothschild's testimony in this case

1 subverts the intention of the leverage formula, which has been used
2 successfully by other water and wastewater cases in Florida to reduce rate
3 case expense which is ultimately borne by the ratepayers.

4 **Q. Has the Commission and its staff recognized that the leverage formula**
5 **statute was designed to provide cost savings to ratepayers?**

6 A. Yes. As shown in Exhibit PRM-2, the Commission has long recognized that
7 presenting cost of equity testimony in a rate case can be extremely
8 expensive; and, that the leverage formula statute allows a utility to mitigate
9 significant rate case expense by employing the cost of equity on a leverage
10 scale in lieu of presenting its own cost of equity witness.

11 **Q. Please outline the deficiencies in Mr. Rothschild's proposals related to**
12 **return on equity?**

13 A. Mr. Rothschild recommends a 9.47% rate of return on common equity based
14 upon a flawed discounted cash flow approach for determining the cost of
15 common equity. The ROE proposed by Mr. Rothschild is entirely
16 inadequate to reflect the current risk of common stocks. Rates of return
17 established in other ratesetting proceedings show that the return proposed by
18 Mr. Rothschild is much too low. For example, Aqua Pennsylvania, an
19 affiliate of AUF, was recently granted an 11% equity return in its recent rate
20 case (Order entered July 31, 2008 in Docket No. R-00072711). The
21 weighted average of other major authorized returns for subsidiaries of Aqua
22 America is 10.86%. The table presented below shows those returns.

23

24

25

1 Table 1

| AQUA AMERICA INC | | | |
|--|---|---------------------|---|
| Authorized Equity Returns Weighted by State | | | |
| | Net Property, Plant and Equipment | Percent to Total | State Authorized Return on Equity |
| Pennsylvania | \$ 1,555,155 | 59.6% | 11.00% |
| North Carolina | 214,024 | 8.2% | 10.40% |
| Illinois | 210,270 | 8.1% | 10.75% |
| Ohio | 202,798 | 7.8% | 10.48% |
| Texas | 172,556 | 6.6% | 12.00% |
| New Jersey | 137,510 | 5.3% | 10.00% |
| Indiana | 114,994 | 4.4% | 10.00% |
| Total or Weighted Average | <u>\$ 2,607,307</u> | <u>100.0%</u> | <u>10.86%</u> |
| <p>Excluding New York, Virginia, Maine and Florida for which no recent data is available. These jurisdictions, along with other states and eliminations, represent approximately 7% of total net property, plant and equipment</p> | | | |

2 If the Commission were to adopt the proposals of Mr. Rothschild in this
3 case, it would provide a disincentive for further investment by Aqua
4 America in its Florida operations, because higher returns could be obtained
5 in other jurisdictions.

6 **Q. Are there other factors that lead you to believe that Mr. Rothschild has**
7 **understated the Company's cost of equity?**

8 A. Apart from the Value Line forecasts which I will discuss later in my
9 testimony, it is apparent that Mr. Rothschild has failed to adequately take
10 into account the tremendous volatility in the capital markets that has resulted
11 from the current financial crisis. Volatility in the financial markets can be
12 traced initially to turmoil in the credit markets that began with the collapse
13 of the sub-prime mortgage market, which prompted central banks

1 throughout the world to inject enormous amounts of reserves into the
2 banking system to increase liquidity in reaction to the credit crunch.
3 Valuation uncertainties for asset-backed securities linked to sub-prime
4 mortgages caused liquidity concerns for many hedge funds, investment
5 banks, and financial institutions, including the near collapse of a major
6 investment bank (i.e., The Bear Stearns Companies). During this period,
7 many critical events occurred including the third-largest banking failure in
8 U.S. history after a “run on the bank” by depositors of IndyMac.
9 Subsequently, the Federal Housing Finance Agency placed the government-
10 sponsored enterprises (“GSE”) -- Federal National Mortgage Association
11 (Fannie Mae) and Freddie Mac into conservatorship on September 7, 2008.
12 Thereafter, in the largest bankruptcy in history, Lehman Brothers Holding,
13 Inc. filed a bankruptcy petition on September 15, 2008. Then, JPMorgan
14 Chase acquired the banking operations of Washington Mutual, which was
15 the largest U.S. savings bank (its holding company subsequently filed for
16 bankruptcy protection); Bank of America rescued Merrill Lynch & Co., Inc.
17 with assistance of the Federal government; and the U.S. Treasury effectively
18 nationalized through acquisition of 79.9% of the equity in American
19 International Group, which was the world’s largest insurance company.
20 Afterward, on October 3, 2008, Congress passed and the President signed
21 the Emergency Economic Stabilization Act of 2008, which among other
22 provisions provides the mechanisms to deploy up to \$700 billion through the
23 Troubled Asset Relief Program (“TARP”) to address the urgent needs of the
24 credit crisis. Then, the Federal Reserve Board instituted its Commercial
25 Paper Funding Facility (“CPFF”), which was authorized on October 7, 2008,

1 and it participated in coordinated efforts by major central banks to support
2 financial stability and to maintain flows of credit in the banking system.
3 These programs included a \$75 billion Term Auction Facility (“TAF”), a
4 future TAF auction totaling \$150 billion, and an increase to \$620 billion of
5 swap authorizations with central banks in Canada, England, Japan,
6 Denmark, the European Union, Norway, Australia, Sweden, and
7 Switzerland.

8 **Q. Have these recent events which have destabilized the financial markets**
9 **increased the cost of capital for water and wastewater utilities like**
10 **AUF?**

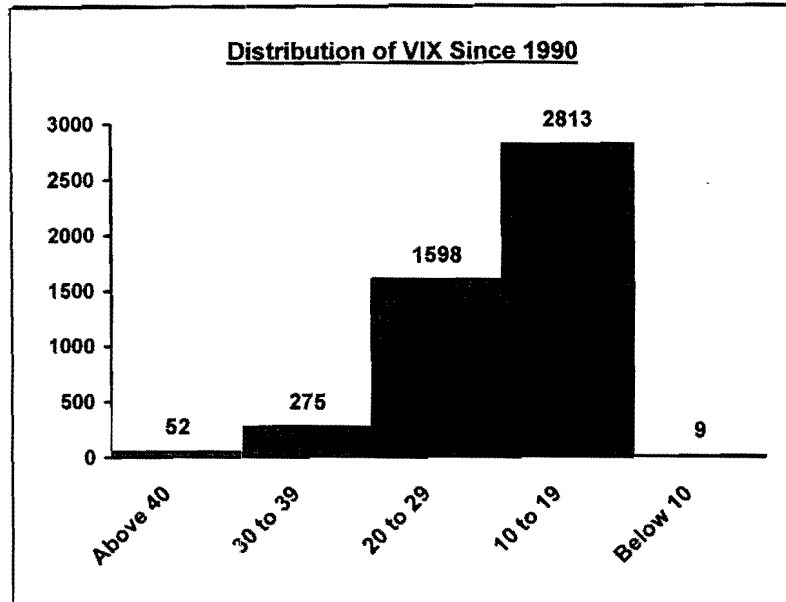
11 A. Yes. Higher capital costs for public utilities are revealed by the increased
12 volatility in the stock market, declining stock prices, and higher public
13 utility bond yields. I will describe each of these factors that point to a
14 higher cost of capital, including the cost of equity. Mr. Rothschild’s
15 testimony does not reflect these higher capital cost rates.

16 **Q. Is there an objective measure of volatility in the stock market that**
17 **reflects the increase in the cost of equity?**

18 A. Yes. Volatility is a measure of the risk associated with common stocks. As
19 volatility in the stock market increases, the cost of equity also increases.
20 The Chicago Board Options Exchange (“CBOE”) Volatility Index (i.e.,
21 “VIX”) can be used to measure this risk. The VIX is based on real-time
22 prices of options on the S&P 500 Index, and is designed to reflect investors’
23 consensus view of future (30-day) expected stock market volatility.

24 **Q. Can you present the VIX in an historical context?**

25 A. Yes. Presented below is the distribution of the history of the VIX.

1 Table 2

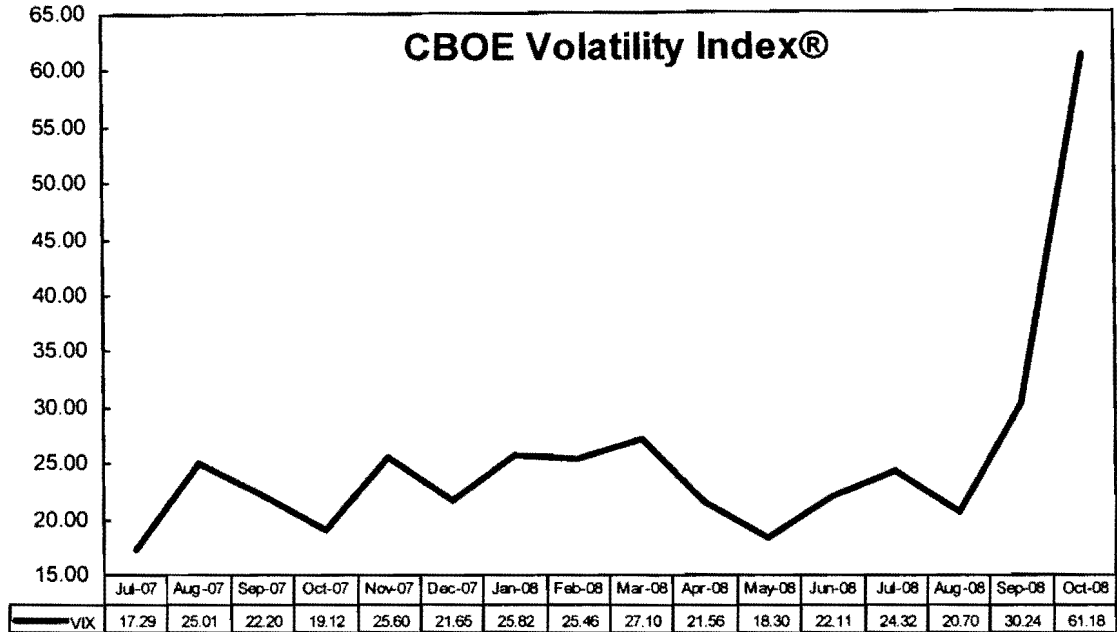
2 The histogram in Table 2 represents the VIX daily closing index sorted into
 3 five groupings over the period from January 2, 1990 to October 31, 2008.
 4 The higher the index values, the more volatility investors expect in the S&P
 5 500. For 2008 through October 31, the VIX averaged 27.96, or above its
 6 historic average of 19.37. Such volatility is not surprising given investor
 7 concerns about financial market uncertainties and future economic growth.

8 **Q. Has Mr. Rothschild taken these current market conditions into**
 9 **account?**

10 A. Not that I can see. Mr. Rothschild uses stock prices through August 31,
 11 2008 in his analysis. As previously explained, current market conditions are
 12 substantially different as represented by increased stock market volatility.
 13 This can be further demonstrated by recent performance of the VIX as
 14 shown below.

15

Table 3



The graph indicates that the VIX has ballooned outside of its historical range by moving well above 40 and peaking at 80 on October 27, 2008. The volatility of the stock market is today significantly higher than in the recent past. This high volatility increases risk, which brings with it higher capital costs. Given the recent performance of the VIX, there is no support for Mr. Rothschild's unduly low proposed equity return in this case.

Q. You have identified a number of factors that cause Mr. Rothschild to understate the Company's cost of equity. In your opinion, are there other reasons that have led Mr. Rothschild to propose an unduly low (i.e., single digit) return on equity?

A. Yes. For a variety of technical reasons that I will cover later in my rebuttal testimony, the rate of return testimony submitted by Mr. Rothschild misapplies the models used to measure the cost of equity. In general, the infirmities in his analyses include:

1 low growth. Due to this circularity, the DCF model may not fully reflect the
2 true risk of a utility because the model may not deal with the high risk traits
3 of a utility with low growth caused by poor accounting returns as revealed
4 by reported earnings per share. If the DCF approach cannot cope with
5 general capital market fundamentals, then either the assumptions underlying
6 the DCF method are incomplete or the approach is not being properly
7 implemented. For this reason, other models of the cost of equity should be
8 used along with DCF.

9 **Q. Previously, you indicated that Mr. Rothschild's market evidence ended**
10 **with stock prices on August 31, 2008. Do his stock prices fully reflect**
11 **the current status of the equity market?**

12 A. No. I described previously the significant dislocations that have occurred in
13 the capital markets -- both debt and equity markets. By ending his analysis
14 in August 2008, he does not reflect current capital cost conditions. As
15 shown below, the updated dividend yields for his gas companies of
16 reference are:

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Table 4

| | Spot Dividend Yield | | | Average Dividend Yield | | |
|-----------------------|---------------------|----------------|--------------|---------------------------|---------------------------|--------------|
| | At 10/31/08 | At 08/31/08 | Δ | Avg. for Year 10/08 | Avg. for Year 08/08 | Δ |
| AGL Resources | 5.53% | 5.08% | 0.44% | 5.31% | 4.58% | 0.73% |
| ATMOS Energy Corp. | 5.36% | 4.72% | 0.64% | 5.31% | 4.76% | 0.55% |
| Equitable Res | 2.54% | 1.76% | 0.77% | 1.82% | 1.43% | 0.39% |
| Laclede Group | 2.87% | 3.34% | -0.47% | 3.47% | 3.82% | -0.34% |
| Nicor, Inc. | 4.03% | 4.05% | -0.03% | 4.41% | 4.70% | -0.29% |
| N. W. National Gas | 3.11% | 3.08% | 0.03% | 3.44% | 3.26% | 0.18% |
| Piedmont National Gas | 3.16% | 3.60% | -0.45% | 3.73% | 3.91% | -0.18% |
| South Jersey Inds. | 3.17% | 3.03% | 0.14% | 3.35% | 3.03% | 0.31% |
| Southwest Gas | 3.45% | 2.97% | 0.48% | 3.29% | 3.16% | 0.12% |
| WGL Holdings | 4.41% | 4.47% | -0.06% | 4.84% | 4.37% | 0.48% |
| Average | <u>3.76%</u> | <u>3.61%</u> | <u>0.15%</u> | <u>3.90%</u> | <u>3.70%</u> | <u>0.19%</u> |
| AQUA AMERICA INC. | <u>3.00%</u> | <u>2.73%</u> | <u>0.27%</u> | <u>3.05%</u> | <u>2.53%</u> | <u>0.52%</u> |

With these updated prices, the dividend yields for Mr. Rothschild's gas group increased by 0.15% using spot prices and 0.19% using average prices.

The dividend yield increases for Aqua America have been 0.27% and 0.52%, respectively. This shows that Mr. Rothschild has understated his DCF analysis in this case. I will subsequently incorporate these updated dividend yields into Mr. Rothschild's DCF application.

Q. How does Mr. Rothschild arrive at a growth rate for purposes of his DCF model?

A. Mr. Rothschild relies principally on a retention growth calculation. I believe that there are serious limitations in this approach. Retention growth, along with external financing growth, is one way of describing book value per share growth. That is to say, book value changes from period to period by earnings not paid out in dividends plus the accretion to existing stockholders from the sale of new shares at above book value. Other factors also

1 contribute to earnings growth, which are not accounted for by the retention
2 growth formula. Some of the factors which actually contribute to investors'
3 expectations of earnings growth and which should be considered in
4 assessing those expectations, are: (i) the earnings rate on existing equity,
5 (ii) the portion of earnings not paid out in dividends, (iii) sales of additional
6 common equity, (iv) reacquisition of common stock previously issued, (v)
7 changes in financial leverage, (vi) acquisitions of new business
8 opportunities, (vii) profitable liquidation of assets, and (viii) repositioning of
9 existing assets. In my view, book value per share growth, or its surrogate
10 retention growth, does not represent the proper financial variable to be
11 considered when selecting the DCF growth component. This is because
12 utility stocks do not typically trade at book value.

13 **Q. Please illustrate the infirmities in Mr. Rothschild's DCF approach?**

14 A. The major infirmity of the DCF method becomes apparent when viewing the
15 model in its retention growth rate form, which has been proposed by Mr.
16 Rothschild. Essentially, Mr. Rothschild merely adjusts his assumed return
17 on book common equity by the difference between the dividend yield on
18 book value and the dividend yield on market value. The table of figures
19 provided below shows how his DCF result (using ~~year-end~~ ^{year-ended and spot} market prices)
20 can be expressed from the values shown on page 1 of JAR Schedule 3.
21 Each element is referenced to the associated line item shown on those pages
22 of Mr. Rothschild's schedules.

1 Table 5

| <u>Gas Group</u> | <u>Year Ended</u> | <u>At 08/30/08</u> |
|---|---------------------|---------------------|
| Return on Equity (Line 2c) | 12.25% | 12.25% |
| Dividend Yield on Book Value (Line 2b) | -8.86% | -8.14% |
| Dividend Yield on Market Value (Line 1) | <u>3.70%</u> | <u>3.61%</u> |
| Result | 7.09% | 7.72% |
| Additional factors (Lines 4 & 6) | <u>2.19%</u> | <u>1.99%</u> |
| Average DCF return | <u><u>9.28%</u></u> | <u><u>9.71%</u></u> |

2 A key component of retention growth is his assumed return on book
3 common equity. In his testimony, Mr. Rothschild acknowledges that the
4 Gas Group will earn a 12.25% return on equity, but instead he proposes a
5 DCF return of just 9.71% using August 31, 2008 stock prices and 9.28% for
6 the year ended August 31, 2008 stock prices. The key to Mr. Rothschild's
7 analysis is the set of values that he presents in footnote [A] on page 1 of
8 JAR Schedule 3.

9 We know that the DCF model is intended to represent the investor expected
10 returns using variables that they will realize in the future. To conform with
11 the forward-looking nature of the DCF model, it is necessary to employ
12 forecasts of investor expected returns. Unfortunately, Mr. Rothschild has
13 mixed historic and forecast variables in his calculations, thus double
14 counting the historical data. This double counting arises because when
15 making their forecasts, analysts consider historical data, which they then
16 adjust for abnormalities that are not considered relevant for future growth,

1 or for trends in the historical data. As such, the analysts' growth rate
2 forecasts already reflect the historical performance of the utilities that they
3 follow. To avoid double-counting for historical information, the investor
4 expected equity returns would be 12.95% (12.25% + 13.00% + 13.08% +
5 13.45% = 51.78% ÷ 4) for the Gas Group. By employing investor expected
6 returns, which do not double-count historical returns, the results of Mr.
7 Rothschild's DCF model would be 10.41% (12.95% - 8.14% + 3.61% +
8 1.99%) for the Gas Group using August 31, 2008 stock prices. The results
9 using the year ended August 31, 2008 stock prices would be 9.98% (12.95%
10 - 8.86% + 3.70% + 2.19%) for the Gas Group. This data clearly show that
11 Mr. Rothschild's DCF results are unreasonably low.

12 **Q. In your prior illustration which demonstrates that the DCF return is**
13 **highly sensitive to the assumed return on equity, you show that Mr.**
14 **Rothschild's retention growth form of the DCF is merely a**
15 **reformulated earnings/book ratio. Does Mr. Rothschild attempt to**
16 **rationalize this discrepancy?**

17 A. Yes. However, Mr. Rothschild's justification is inconsistent and
18 contradictory. For example, Mr. Rothschild suggests that the cost of equity
19 would not change because increases (or decreases) in the return on book
20 common equity will be offset by decreases (or increases) in the price of
21 stock as it affects the variables within his form of the DCF model. Mr.
22 Rothschild offers no proof of his assertion that higher (or lower) dividend
23 yields would be offset by lower (or higher) growth rates. Under this theory,
24 the cost of equity is always the same. Essentially, his highly structured DCF
25 analysis provides an overly simplified expression of the cost of equity that is

1 significantly dependent upon Mr. Rothschild's selection of the value that he
2 assigns to the Return on Equity of his companies. As clearly shown, his
3 selection in this regard is biased. Further, Mr. Rothschild never explains
4 how his gas group could earn a 12.25% return on book value if his DCF cost
5 rates are 9.28% or 9.71% which are used to set their allowed returns in rate
6 cases.

7 **Q. In order to implement the constant growth DCF model using the**
8 **retention growth rate formula, must one assume a constant dividend**
9 **payout ratio?**

10 A. Yes.

11 **Q. Is this assumption reasonable?**

12 A. No. With forecasts showing higher earnings growth rates than dividend
13 growth rates, the expectation is that dividend payout ratios will decline in
14 the future. Indeed, Value Line projects declining dividend payout ratios for
15 the natural gas companies, which means that earnings per share and price
16 appreciation (i.e., the capital gains yield, or growth component of the DCF)
17 can be expected to grow at a higher rate than dividends in the future. This is
18 shown below based on the Value Line forecasts for each of the natural gas
19 utility companies covered by Value Line.

20
21
22
23
24
25

1 Table 6

| Company | 2008 | 2009 | 2011-13 |
|-------------------------------|--------------|--------------|--------------|
| AGL Resources, Inc. | 62.0% | 61.0% | 59.0% |
| Atmos Energy Corporation | 66.0% | 63.0% | 58.0% |
| Equitable Resources | 43.0% | 34.0% | 28.0% |
| Laclede Group, Inc. | 54.0% | 61.0% | 56.0% |
| Nicor Inc. | 78.0% | 72.0% | 51.0% |
| Northwest Natural Gas Co. | 58.0% | 57.0% | 56.0% |
| Piedmont Natural Gas Compan | 66.0% | 67.0% | 60.0% |
| South Jersey Industries, Inc. | 47.0% | 46.0% | 42.0% |
| Southwest Gas Corporation | 44.0% | 42.0% | 41.0% |
| WGL Holdings, Inc. | 58.0% | 59.0% | 61.0% |
| Average | <u>57.6%</u> | <u>56.2%</u> | <u>51.2%</u> |

2 These forecasts as of September 12, 2008 show that dividend payout ratios
3 will not be constant, hence, a critical element of the retention growth
4 formulation of the DCF model is unrealistic.

5 **Q. As to the DCF growth component, what financial variables should be**
6 **given greatest weight when assessing investor expectations?**

7 A. The theory of DCF suggests that, absent a change in price-earnings multiple,
8 the value of a firm's equity (i.e., share price) will grow at the same rate as
9 earnings per share. Hence, earnings per share form the basis for investors'
10 capital gains yield, and earnings are the source of dividend payments to
11 investors. As shown above, a constant dividend payout ratio does not reflect
12 the reality of the equity markets, nor investor expectations. Therefore, to
13 properly reflect investor expectations within the limitations of the DCF
14 model, earnings per share growth, which is the basis for the capital gains
15 yield and the source of dividend payments, must be emphasized. Moreover,
16 it is instructive to note that Professor Gordon, the foremost proponent of the
17 DCF model in rate cases (and the individual whose name is most commonly

1 associated with the DCF model), has determined that the best measure of
 2 growth in the DCF model is analysts' forecasted earnings per share growth.
 3 Hence, to follow Professor Gordon's findings, earnings per share forecasts
 4 must be given primary weight.¹

5 **Q. Does Mr. Rothschild use earning per share forecasts in his DCF model?**

6 A. Not directly. While Mr. Rothschild provided analysts earnings growth rates,
 7 he declined to use them directly in his DCF model.

8 **Q. How would the use of analysts' forecasts of earnings growth impact the**
 9 **DCF?**

10 A. The Zack's earnings growth rates for his gas group are shown on page 3 of
 11 JAR Schedule 4 and revealed by footnote [B]. There, the gas group average
 12 growth rate is 7.12%. For Aqua America, the Zack's growth rate is 8.70%.

13 Using the Zacks average growth rate, the DCF result is:

14 Table 7

| <i>Discounted Cash Flow (DCF)</i> | D_0/P_0 | x | $(1+0.5g)$ | + | g | = | k |
|-----------------------------------|-----------|---|------------|---|-------|---|--------|
| Gas Group | 3.61% | x | 1.03560 | + | 7.12% | = | 10.86% |
| Aqua America | 2.53% | x | 1.04350 | + | 8.70% | = | 11.34% |

15 **Q. Previously, you provided a comparison of dividend yields that showed**
 16 **that they have increased. By recognizing those higher yields, what DCF**
 17 **result would now be produced?**

18 A. Yes. As indicated previously, the dividend yield component of the DCF
 19 model has increased. The Zacks earnings growth estimates for the gas
 20 group have also changed. The updated growth rate is now 7.20% for the
 21 Gas Group. The Zacks forecast for Aqua America has remained constant.

¹ "Choice Among Methods of Estimating Share Yield," The Journal of Portfolio Management,
 Spring 1989 by Gordon, Gordon & Gould.

1 By utilizing the midpoint of the spot and average dividend yields updated
2 through October 2008, the DCF results would be:

3 Table 8

| <i>Discounted Cash Flow (DCF)</i> | D_0/P_0 | \times | $(1+0.5g)$ | + | g | = | k |
|-----------------------------------|-----------|----------|------------|---|-------|---|--------|
| Gas Group | 3.83% | \times | 1.03600 | + | 7.20% | = | 11.17% |
| Aqua America | 3.02% | \times | 1.04350 | + | 8.70% | = | 11.85% |

4 **Q. Has Mr. Rothschild taken flotation costs into account in his DCF**
5 **model?**

6 A. No. By failing to adjust his DCF model for flotation costs, Mr. Rothschild
7 has understated the required rate of return on common equity. To the
8 extent that the Gas Group is expected to issue new shares to investors, it is
9 necessary to make a provision in the cost of equity for the costs associated
10 with issuing those new shares. I should also note that Mr. Rothschild's
11 failure to account for flotation costs is inconsistent with the Value Line
12 forecasts that show that the gas companies will be issuing new common
13 stock in the future. Indeed, Mr. Rothschild acknowledges that there will be
14 a 1.50% annual increase in shares outstanding for his gas group and 0.83%
15 for Aqua America (see JAR Schedule 5). It is obvious that issuance costs
16 associated with these common stock financings, yet Mr. Rothschild ignored
17 these costs in his DCF model.

18 **Q. What impact would a flotation cost adjustment have on Mr.**
19 **Rothschild's DCF model?**

20 A. In Docket No. 080006-WS, the Commission Staff memorandum dated May
21 8, 2008 calculated 0.20% for flotation costs. Based upon my experience,
22 this allowance is reasonable. Using this allowance, the DCF results are

1 11.06% (10.86% + 0.20%) for the gas group using August 31, 2008 prices
2 and 11.54% (11.34% + 0.20%) for Aqua America using August 31, 2008
3 prices. Using updated dividend yields through October 2008, the DCF
4 results would be 11.37% (11.17% + 0.20%) for the gas group and 12.05%
5 (11.85% + 0.20%) for Aqua America.

6 **CAPITAL ASSET PRICE MODEL**

7 **Q. You previously stated that Mr. Rothschild had included a CAPM**
8 **element as part of his cost of equity calculation. Do you agree with Mr.**
9 **Rothschild's CAPM approach?**

10 A. No.

11 **Q. How do you understand the CAPM approach used by Mr. Rothschild?**

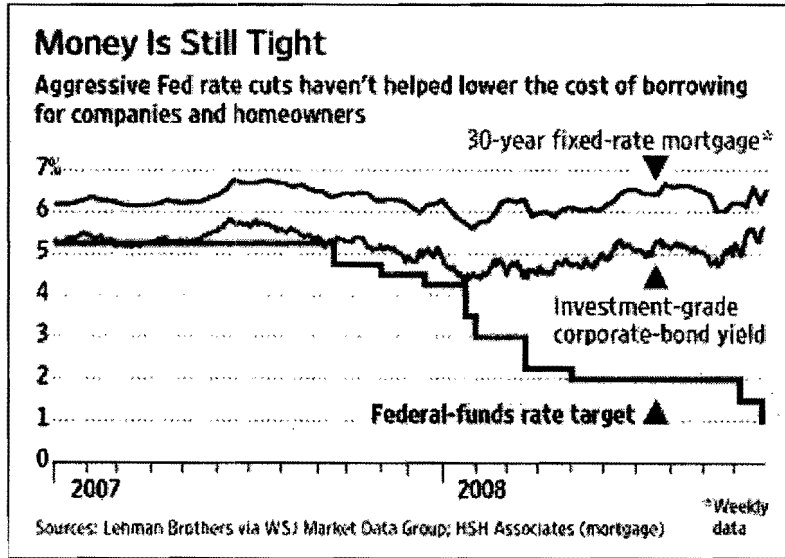
12 A. Mr. Rothschild submits a cost of equity that is loosely tied to the CAPM,
13 and he employs a convoluted process to apply his version of the CAPM.
14 Rather than using a straight-forward approach to the CAPM, Mr. Rothschild
15 essentially reduces the historical return on the S&P Composite published by
16 Ibbotson Associates (now Morningstar) downward for changes in inflation
17 that occurred historically and the inflation rate that he calculated.

18 **Q. One element of the CAPM is the risk-free rate of return. Mr.**
19 **Rothschild employed a 4.43% risk-free rate of return using the yields**
20 **on 30-year Treasury bonds. Are there problems with using Treasury**
21 **yields as a measure of the risk-free rate of return in this economic**
22 **environment?**

23 A. Yes. There are real problems with using Treasury yields as a measure of the
24 risk-free rate of return in our current economic environment. Due to the
25 financial turmoil that I described previously, there has been a flight to

1 quality, thereby reducing the yields on Treasury obligations. While this
 2 condition is most pronounced at the shortest end of the yield curve (i.e.,
 3 obligations with the shortest ^{duration} deviation), all Treasury yields display relatively
 4 low yields by reference to other credit obligations. This situation is
 5 displayed by the graphic published on the front page of the October 30,
 6 2008 edition of The Wall Street Journal. That graph is shown below.

7 Table 9



8 This situation is also revealed by the yield spreads related to public utility
 9 borrowing costs. Those comparisons are:

1

Table 10

| <u>A Rated Public Utility Bonds over 20-Year Treasuries</u> | | | | | | | |
|---|------------------------------------|--------------------|--------|--------|------------------------------------|--------------------|--------|
| Month | A-rated Public Utility Bonds | 20-Year Treasuries | | Month | A-rated Public Utility Bonds | 20-Year Treasuries | |
| | | Yield | Spread | | | Yield | Spread |
| Jan-07 | 5.96% | 4.95% | 1.01% | Jan-08 | 6.02% | 4.35% | 1.67% |
| Feb-07 | 5.90% | 4.93% | 0.97% | Feb-08 | 6.21% | 4.49% | 1.72% |
| Mar-07 | 5.85% | 4.81% | 1.04% | Mar-08 | 6.21% | 4.36% | 1.85% |
| Apr-07 | 5.97% | 4.95% | 1.02% | Apr-08 | 6.29% | 4.44% | 1.85% |
| May-07 | 5.99% | 4.98% | 1.01% | May-08 | 6.28% | 4.60% | 1.68% |
| Jun-07 | 6.30% | 5.29% | 1.01% | Jun-08 | 6.38% | 4.74% | 1.64% |
| Jul-07 | 6.25% | 5.19% | 1.06% | Jul-08 | 6.40% | 4.62% | 1.78% |
| Aug-07 | 6.24% | 5.00% | 1.24% | Aug-08 | 6.37% | 4.53% | 1.84% |
| Sep-07 | 6.18% | 4.84% | 1.34% | Sep-08 | 6.49% | 4.32% | 2.17% |
| Oct-07 | 6.11% | 4.83% | 1.28% | Oct-08 | 7.56% | 4.45% | 3.11% |
| Nov-07 | 5.97% | 4.56% | 1.41% | | | | |
| Dec-07 | 6.16% | 4.57% | 1.59% | | | | |

2 Here, the spread in yields on A-rated public utility bonds and 20-year
3 Treasury bonds has tripled since the beginning of 2007. This means that the
4 CAPM, which is based on Treasury yields, has a tendency to understate the
5 cost of equity for a water utility. And, the fact that the yield on A-rated
6 public utility bonds is now over 7.50%, it shows clearly that Mr.
7 Rothschild's 9.25% cost of equity recommendation, prior to his adjustment
8 for a 44% common equity ratio, is well off the mark. Indeed, due to the
9 much higher risk of common equity over long-term corporate debt, the risk
10 spread must be substantially higher than 1.75% (9.25% - 7.50%).

11 **Q. Are there other features of the CAPM which suggest that the**
12 **Company's cost of equity should be higher than indicated by the CAPM**
13 **results for the comparative gas companies used by Mr. Rothschild in his**
14 **analysis?**

15 A. Yes. The beta for Aqua America is 1.00 based upon the October 24, 2008
16 issue of Value Line, while Mr. Rothschild reported a beta value of 0.95 for
17 Aqua America. I presume the difference in betas is attributable to Mr.

1 Rothschild's use of an earlier Value Line publication. The beta for the gas
2 group is 0.83 according to Mr. Rothschild, although the Staff memorandum
3 dated May 8, 2008 shows a 0.87 beta for the gas group. The higher beta for
4 Aqua America indicates more systematic risk. Therefore the Company's
5 cost of equity must be higher than indicated for the comparative gas
6 company group, which serves as the foundation for the Commission's
7 leverage formula.

8 **Q. Mr. Rothschild has used a geometric mean to measure historic returns**
9 **in his CAPM application. Do you agree with that approach?**

10 A. No. A serious flaw in Mr. Rothschild's CAPM approach rests with his
11 measurement of the historical returns using the geometric mean rather than
12 the correct arithmetic mean. This is shown by Mr. Rothschild's erroneous
13 inflation-adjusted market return of just 9.66%, as compared to the 12.20%
14 market return used in the Staff memorandum dated May 8, 2008. It is
15 obvious that Mr. Rothschild is way off the mark. Fundamentally, the
16 arithmetic mean must be used to the exclusion of the geometric mean in the
17 CAPM. As I will describe below, it has been established that the arithmetic
18 mean best describes expected future returns -- the objective of the CAPM.
19 The arithmetic mean provides the correct representation of all probable
20 outcomes and has a measurable variance. The geometric mean, which Mr.
21 Rothschild advocates, consists merely of a rate of return taken from two data
22 points which would have no measurable variance (i.e., the dispersion of the
23 returns cannot be calculated with a geometric mean). So while a geometric
24 mean will capture the growth from an initial to a terminal value, it cannot
25 provide a reasonable representation of the market premium in the context of

1 the CAPM because the model requires a single period return expectation of
 2 investors. The arithmetic mean provides an unbiased estimate, provides the
 3 correct representation of all probable outcomes, and has a measurable
 4 variance.

5
 6 As stated by Ibbotson:

7 *Arithmetic Versus Geometric Differences*

8 For use as the expected equity risk premium in the CAPM,
 9 the arithmetic or simple difference of the arithmetic means
 10 of stock market returns and riskless rates is the relevant
 11 number. This is because the CAPM is an additive model
 12 where the cost of capital is the sum of its parts. Therefore,
 13 the CAPM expected equity risk premium must be derived by
 14 arithmetic, not geometric, subtraction.

15
 16 *Arithmetic Versus Geometric Means*

17 The expected equity risk premium should always be
 18 calculated using the arithmetic mean. The arithmetic mean
 19 is the rate of return which, when compounded over multiple
 20 periods, gives the mean of the probability distribution of
 21 ending wealth values....This makes the arithmetic mean
 22 return appropriate for computing the cost of capital. The
 23 discount rate that equates expected (mean) future values
 24 with the present value of an investment is that investment's
 25 cost of capital. The logic of using the discount rate as the
 26 cost of capital is reinforced by noting that investors will
 27 discount their (mean) ending wealth values from an
 28 investment back to the present using the arithmetic mean,
 29 for the reason given above. They will therefore require such
 30 an expected (mean) return prospectively (that is, in the
 31 present looking toward the future) in order to commit their
 32 capital to the investment. (Stocks, Bonds, Bills and Inflation
 33 - 1996 Yearbook, pages 153-154)
 34

35 As stated in the 2003 Yearbook published by Ibbotson Associates:

36 The arithmetic mean is the rate of return which, when
 37 compounded over multiple periods, gives the mean of the
 38 probability distribution of ending wealth values....This
 39 makes the arithmetic mean return appropriate for
 40 forecasting, discounting, and computing the cost of capital.
 41 The discount rate that equates expected (mean) future values
 42 with the present value of an investment is that investment's

1 cost of capital. The logic of using the discount rate as the
 2 cost of capital is reinforced by noting that investors will
 3 discount his expected (mean) ending wealth values from an
 4 investment back to the present using the arithmetic mean,
 5 for the reason given above. They will, therefore, require
 6 such an expected (mean) return prospectively (that is, in the
 7 present looking toward the future) to commit his capital to
 8 the investment. (Stocks, Bonds, Bills and Inflation - 2003
 9 Yearbook, page 100)

10
 11 In the 2006 Yearbook, Ibbotson added:

12
 13 A simple example illustrates the difference between
 14 geometric and arithmetic means. Suppose \$1.00 was
 15 invested in a large company stock portfolio that experiences
 16 successive annual returns of +50 percent and -50 percent.
 17 At the end of the first year, the portfolio is worth \$1.50. At
 18 the end of the second year, the portfolio is worth \$0.75. The
 19 annual arithmetic mean is 0.0 percent, whereas the annual
 20 geometric mean is -13.4 percent. Both are calculated as
 21 follows:

$$22 \quad r_A = \frac{1}{2} (0.50 - 0.50) = 0.0, \text{ and}$$

$$23 \quad r_G = \left[\frac{0.75}{1.00} \right]^{\frac{1}{2}} - 1 = -0.134$$

24
 25
 26
 27
 28
 29 The geometric mean is backward-looking, measuring the
 30 change in wealth over more than one period. On the other
 31 hand, the arithmetic mean better represents a typical
 32 performance over single periods.

33
 34 In general, the geometric mean for any time period is less
 35 than or equal to the arithmetic mean. The two means are
 36 equal only for a return series that is constant (i.e., the same
 37 return in every period). For a non-constant series, the
 38 difference between the two is positively related to the
 39 variability or standard deviation of the returns. For
 40 example, in Table 6-7, the difference between the arithmetic
 41 and geometric mean is much larger for risky large company
 42 stocks than it is for nearly riskless Treasury bills. (Stocks,
 43 Bonds, Bills and Inflation - 2006 Yearbook, page 108)

44
 45 As such, the geometric mean should not be used in the CAPM.
 46

1 **Q. How would the use of the arithmetic mean affect Mr. Rothschild's**
2 **CAPM result?**

3 A. To begin, the correct arithmetic mean historical return is 12.3% according to
4 the 2008 Ibbotson Associates Yearbook. The arithmetic mean historical
5 inflation rate was 3.1% during that period. To adjust the historical returns
6 for changes in inflation as proposed by Mr. Rothschild, the market return
7 would become 11.46% (i.e., 2.26% - 3.1% + 12.3%) using his other inputs
8 from page 1 of JAR Schedule 6. Correcting Mr. Rothschild's analysis to
9 reflect an 11.46% market return, the result would be:

10 Table 11

| <i>Capital Asset Pricing Model (CAPM)</i> | $R_f + \beta \times (R_m - R_f) = k$ |
|---|--|
| Gas Group | 4.43% + 0.83 x (11.46% - 4.43%) = 10.26% |
| AAI | 4.43% + 1.00 x (11.46% - 4.43%) = 11.46% |

11 By recognizing flotation costs, the resulting CAPM returns would be
12 10.46% (10.26% + 0.20%) for the gas group and 11.66% (11.46% + 0.20%)
13 for Aqua America.

14 **Q. Does an 11.46% market return that you are using in the CAPM**
15 **calculations shown above, seem reasonable in the current investment**
16 **environment?**

17 A. It is certainly too low by reference to the 12.20% market return specified in
18 the Staff memorandum dated May 8, 2008. Mr. Rothschild has substantially
19 understated the total return for the market in today's environment. To bring
20 some perspective to the market return approach advocated by Mr.
21 Rothschild, the DCF return can be calculated for the Value Line Composite
22 of 583 industrial, retail and transportation companies, which includes 72 of
23 Value Line's 98 industry groups and excludes financial services, utilities

1 and non-North American companies. In its semi-annual forecast dated May
 2 9, 2008, Value Line forecasts growth for the Industrial Composite of 11.0%
 3 for earnings per share, 10.0% for dividends per share, 6.0% for book value
 4 per share, and 16.5% for percent retained to common equity. An average of
 5 these four growth rates is 10.9% (11.0% + 10.0% + 6.0% + 16.5% = 43.5%
 6 ÷ 4), which is very close to the earnings forecast. The resulting DCF return
 7 is 12.7% (1.8% dividend yield plus 10.9% growth rate for the Value Line
 8 composite). This DCF return shows that the market return of 11.46% is far
 9 too low.

10 **Q. What would the CAPM results look like if the Value Line DCF return**
 11 **for the industrial composite were used?**

12 A. Those results are:

13 Table 12

| | | | | | | | | | | |
|---|-------------------------|----------|---------------------------|----------|----------|-------------------------|----------|-------------------------|------------|-----------------------|
| Capital Asset Pricing Model (CAPM) | R_f | + | β | x | (| R_m | - | R_f |) = | k |
| Gas Group | 4.43% | + | 0.83 | x | (| 12.7% | - | 4.43% |) = | 11.29% |
| AAI | 4.43% | + | 1.00 | x | (| 12.7% | - | 4.43% |) = | 12.70% |

14 Adjusted for flotation costs, the returns would be 11.49% (11.29% + 0.20%)
 15 for the gas group and 12.90% (12.70% + 0.20%) for Aqua America.

16 **ADJUSTMENT TO THE COST OF EQUITY APPLICABLE TO THE AQUA**
 17 **AMERICA CONSOLIDATED CAPITAL STRUCTURE**

18 **Q. Mr. Rothschild adjusts his 9.25% recommended cost of equity for his**
 19 **gas companies upward by 0.22% when it is to be applied to the Aqua**
 20 **America capital structure. Do you agree with this adjustment?**

21 A. No. His adjustment is deficient because a 0.22% adjustment is inadequate
 22 to compensate investors for the financial risk associated with the 44.03%

1 common equity ratio that he is proposing. As revealed by the leverage
2 formula contained in the Staff memorandum dated May 8, 2008, the cost of
3 equity would increase by 0.54% (4.82% - 4.28%) when the common equity
4 ratio declines by 5.59% (49.62% - 44.03%) for the gas group.

5 Further, there are serious errors with regard to Mr. Rothschild's use of short-
6 term debt for the gas company group. Most stand-alone LDCs have
7 seasonal working capital needs related to stored gas inventory. Those cash
8 flow needs often correspond with the end of the fiscal year for many LDCs,
9 which are typically at September 30 or December 31. A stand-alone LDC
10 would borrow short-term to finance injections of natural gas into storage in
11 the summer when their cash flow is at a trough. In the heating season, that
12 inventory is sold to customers and the short-term debt is repaid. Hence, for
13 natural gas companies, their cash flow requirements are cyclical according
14 to seasons, which cause short-term debt to peak near the end of the fiscal
15 year. It is for this reason that average short-term debt is commonly used for
16 gas companies in rate cases. Similar situations do not apply to water
17 companies because they do not temporarily finance raw water stored in
18 inventory. For water companies, their cash flow typically peaks after the
19 summer sales of water, which does not correspond to the end of their fiscal
20 year. Regardless of these errors, Mr. Rothschild is incorrect in adopting a
21 0.22% adjustment for change in common equity ratios, particularly when we
22 know that the leverage formula shows a 0.54% increase.

23 REBUTTAL SUMMARY

24 **Q. What conclusions do you reach regarding the return on common equity**
25 **and capital structure recommendations sponsored by Mr. Rothschild in**

1 **this proceeding?**

2 A. For purposes of establishing rates in this proceeding, AUF has elected to use
3 Commission's leverage formula to establish ROE. This ROE based upon the
4 leverage formula is conservative. Mr. Rothschild's proposed cost of equity
5 is far too low in comparison to returns for the gas utilities, investor
6 expectations and other objective measures, and thus understates the cost of
7 equity of AUF. In my rebuttal, I have pointed out that the DCF and CAPM
8 approaches as applied by Mr. Rothschild are flawed and systematically
9 understate the Company's cost of equity. Finally, the Commission should
10 not adopt the low common equity ratio recommended by Mr. Rothschild.
11 As explained in Mr. Anzaldo's testimony, this low equity ratio was
12 determined and applied in an inappropriate manner and when combined
13 with his low return on equity recommendation produces a weighted return
14 on equity well below the types of returns that investors expect for water
15 utilities such as AUF.

16 **Q. Does this conclude your rebuttal testimony?**

17 A. Yes.

1 BY MR. MAY:

2 Q. Mr. Moul, have you attached two exhibits,
3 PRM-1 and PRM-2, to your rebuttal testimony?

4 A. Yes, I did.

5 Q. Do you have corrections or revisions to those
6 exhibits?

7 A. None that I'm aware of at this time.

8 Q. Mr. Moul, have you prepared a summary of your
9 rebuttal testimony?

10 A. Yes, I have.

11 Q. Would you please provide that summary now?

12 A. Yes, I can do that.

13 Good afternoon, Chairman and Commissioners.

14 My name is Paul Moul, and I'm managing consultant at the
15 firm P. Moul & Associates. I've been engaged by AUF to
16 analyze, critique, and rebut the rate of return
17 testimony of OPC Rothschild.

18 It is unfortunate that the rate of return has
19 become an issue in this case, because the Commission has
20 been innovative in its approach to setting the cost of
21 equity for water and wastewater utilities through use of
22 its leverage formula. The company is agreeable to using
23 the Commission's leverage formula rather than litigating
24 this issue. The OPC did not agree, so the company was
25 obligated to respond. In my view, the OPC never

1 explains why the Commission's leverage formula is not
2 applicable to the company.

3 My assessment of the proposed rate of return
4 contained in the testimony of Mr. Rothschild is that it
5 is much too low. As part of his testimony, he has
6 proposed a capital structure that is skewed with too
7 much debt. I have reviewed the direct and rebuttal
8 testimony of Mr. Anzaldo, and I agree with his
9 conclusions regarding the capital structure issue.

10 As to the cost of equity, Mr. Rothschild's
11 proposal is outside mainstream returns, and clearly it
12 does not conform with the risks now present in the
13 financial markets. We are in turbulent times in the
14 capital markets, which began last winter with the Bear
15 Stearns rescue, and followed by a series of tumultuous
16 events, including the fed takeover of Fannie Mae and
17 Freddie Mac, the bankruptcy of Lehman Brothers, the
18 nationalization of AIG, and the creation of the
19 \$700 billion TARP. Mr. Rothschild's proposed cost of
20 equity is incompatible with the risk present in today's
21 capital markets.

22 In my rebuttal, I have provided a detailed
23 critique of the technical shortcomings of
24 Mr. Rothschild's analysis, which focused on items such
25 as his misspecification of the DCF model, the biased

1 input that he used in that model, his failure to include
2 flotation costs, and his CAPM application that used
3 improper inputs. After addressing these issues, the
4 proper application of both the DCF model and CAPM
5 essentially support the rate of return on common equity
6 that is produced by the Commission's leverage formula.
7 As such, application of the Commission's leverage
8 formula provides a return that is reasonable for the
9 company, and there is no reasonable evidence that would
10 refute the return produced by it.

11 Thank you for your attention, and that
12 concludes my summary.

13 MR. MAY: We tender the witness for cross.

14 CHAIRMAN CARTER: Mr. Beck.

15 MR. BECK: Thank you, Mr. Chairman.

16 CROSS-EXAMINATION

17 BY MR. BECK:

18 Q. Good afternoon, Mr. Moul.

19 A. Good afternoon.

20 Q. In your summary, I believe I heard you use
21 terms such as turbulent times and tumultuous events to
22 describe recent events relating to the financial
23 markets; is that right?

24 A. Yes, that is correct.

25 Q. And it's your conclusion in your rebuttal

1 testimony that this should increase the return on equity
2 that this Commission would approve; is that right?

3 A. Well, it certainly produces a higher cost of
4 equity today than before those events took place, sure.

5 MR. BECK: Okay. I've got a few exhibits to
6 ask you about. I'm going to ask Mr. Reilly to hand out
7 one to start with.

8 CHAIRMAN CARTER: We need number for that.

9 MR. BECK: Number 184 would be --

10 CHAIRMAN CARTER: This will be 184,
11 Commissioners.

12 MR. BECK: S&P 500 Index.

13 CHAIRMAN CARTER: S&P 500.

14 (Exhibit 184 was marked for identification.)

15 CHAIRMAN CARTER: You may proceed.

16 BY MR. BECK:

17 Q. Mr. Moul, do you have the exhibit in front of
18 you?

19 A. I do.

20 Q. And would you accept, subject to check, that
21 this reflects the movement of the Standard & Poor's 500
22 Index over the past year?

23 A. That's what it appears to represent; correct.

24 Q. And does it look correct to you?

25 A. Yes.

1 Q. Okay. It indicates the Standard & Poor's 500
2 at the beginning of this year was at about 1450; would
3 you agree?

4 A. That is correct.

5 Q. Okay. And as of this Friday, the S&P 500 was
6 at 876.07; is that right?

7 A. Correct.

8 Q. Would you agree that's quite a substantial
9 drop?

10 A. It is indeed a very substantial drop.

11 Q. Okay. I would like to ask you to focus on the
12 graph and the time period from October through the
13 present for the S&P 500. Do you see that?

14 A. I do.

15 Q. Okay. Is a lot of the drop over the last year
16 in the Standard & Poor's 500 reflective of what has
17 happened in the last two months or so?

18 A. Well, generally I can agree with your
19 proposition. The downtrend was established before then,
20 but the failure and the bankruptcy of Lehman Brothers
21 really exacerbated that and caused what you see in the
22 graph for the later months.

23 Q. And what was the date of the failure of Lehman
24 Brothers that you just referred to?

25 A. September 15th sticks in my head, but I could

1 be a day or two off on that.

2 Q. And that was about the time that the
3 substantial drop started that takes us through the
4 present day; is that correct?

5 A. That's right.

6 MR. BECK: Now, I have another exhibit that I
7 would like to ask Mr. Reilly to pass out.

8 CHAIRMAN CARTER: This will be number 185.
9 Title, Mr. Beck?

10 MR. BECK: Yes. It's the Daily Treasury Yield
11 Curve Rates.

12 CHAIRMAN CARTER: Thank you. You may proceed.

13 (Exhibit 185 was marked for identification.)

14 BY MR. BECK:

15 Q. Mr. Moul, before we get to the yield rates,
16 let me ask you a few more questions about the S&P 500
17 Index. Would you agree that the stock price decline is
18 in part a reaction by investors to the possibility of a
19 recession that might cause a substantial reduction in
20 the earnings for many companies?

21 A. I would agree with that.

22 Q. Would you agree that investors fear that some
23 companies might be going through a period of several
24 quarters or more where instead of making money, they'll
25 actually show losses?

1 A. I would also agree with that.

2 Q. Would you agree that investors have responded
3 to that prospect by undergoing a flight to quality?

4 A. Oh, absolutely. That's why Treasury yields
5 have dropped the way Mr. Rothschild described in his
6 testimony.

7 Q. And with that, I would like to ask you to look
8 at the exhibit I just handed out on Treasury yields. Do
9 you have that in front of you?

10 A. Yes, I do.

11 Q. Okay. And the first page shows the Treasury
12 yields from this past week, does it not?

13 A. Yes.

14 Q. Okay. And the yield for one-month and
15 three-month yields is .02 percent; is that right?

16 A. Yes. The yields are almost nonexistent.
17 They're almost -- they're near zero.

18 Q. And would you agree that the reason investors
19 are willing to take that type of yield is again because
20 they're looking for safety rather than a large return?

21 A. Well, there's two things that are driving it.
22 One is the action of the Federal Open Market Committee
23 and some of the actions it has taken to deal with the
24 credit crisis, and the other is the one that you
25 suggest, which is a flight to quality.

1 Q. In fact, the yields right now at this moment
2 are among the lowest we've seen over the course of the
3 past year; is that right?

4 A. On one-month Treasury bills, I cannot think of
5 another time when they've been this low.

6 Q. Okay. And the yields for long-term debt, for
7 example, the 30-year, as of Friday they were at
8 3.11 percent; is that right?

9 A. Yes. Again, they've come down as well due to
10 the flight to quality. And now, of course, this applies
11 just to Treasuries. This doesn't apply to corporate
12 borrowers.

13 Q. Right. And the reason we're looking at
14 Treasuries, is it not, is because that's where there's
15 the least risk?

16 A. Sure. But corporations and public utilities
17 can't borrow at the Treasury rate. Only the government
18 can borrow at these rates. Corporations can't borrow at
19 these rates. You and I can't borrow at these rates.

20 Q. Now, would you agree that given the tumultuous
21 times and the prospect of a recession, that some
22 companies are going to do worse, and some companies are
23 going to do better than others?

24 A. Oh, winners and losers, sure. There's winners
25 and losers in good times and bad. There's always

1 winners and losers.

2 Q. Would you agree that investors might find a
3 stock such as Aqua America a safe haven as a type of
4 investment in these types of times?

5 A. It depends. The beta of Aqua America of 1
6 would indicate that it would move like the rest of the
7 market. So I don't know with the beta of Aqua being
8 what it is whether it would move a whole lot different
9 than the rest of the market.

10 Q. Okay. Mr. Moul, let's look at the performance
11 of Aqua America, if we could. Where's Mr. Reilly?

12 CHAIRMAN CARTER: He got tired of you using
13 him, I guess.

14 This will be Exhibit 186.

15 MR. BECK: And it would be one-year stock of
16 Aqua America.

17 CHAIRMAN CARTER: Thank you.

18 (Exhibit 186 was marked for identification.)

19 CHAIRMAN CARTER: You may proceed.

20 BY MR. BECK:

21 Q. Mr. Moul, do you have the stock chart for Aqua
22 America in front of you?

23 A. I see that. Yes, I do.

24 Q. Would you agree that the -- and this shows the
25 closing prices of Aqua America through this past Friday,

1 does it not?

2 A. I'll take your word for it. I don't really
3 see that.

4 Q. Well, would you look at the chart, please. Do
5 you see the ending date?

6 A. Oh, there you go. 12/5/08, yes, right.

7 Q. Would you agree that the stock price of Aqua
8 America is essentially unchanged for this year and has
9 rallied substantially in the last few months?

10 A. Yes. There was a big uptick in the price of
11 the stock from November through early December.

12 Q. And isn't that --

13 A. But then it trailed off a little bit towards
14 the end.

15 Q. And doesn't that uptick in Aqua America occur
16 at the very time that the Standard & Poor's 500 was
17 declining so substantially?

18 A. Yes, that's correct.

19 Q. And would you agree that one possible
20 explanation for that is that investors right now see
21 Aqua America as a less risky place to put their money?

22 A. That, or they might see significant dividend
23 growth out of Aqua America that might be driving the
24 stock price. There's a whole host of items or factors
25 that could influence the stock price.

1 Q. Would you agree that the fact that Aqua
2 America's stock price has been resistant to the downward
3 movement we saw in the Standard & Poor's 500, and in
4 fact went up during the last few months, indicates that
5 the cost of equity that is appropriate for Aqua America
6 is lower than it was a few months ago?

7 A. Well, what I can see here is two things. One,
8 the stock price had declined, it appears, like the rest
9 of the market, and then in the recent periods, it moved
10 back up. And that could be attributed to a reassessment
11 of the growth prospects for Aqua America.

12 Q. But the Standard & Poor's 500 dropped about
13 40 percent over the course of the last year, did it not?

14 A. I agree with that.

15 Q. And Aqua America is essentially unchanged over
16 the course of -- from the beginning of the year to the
17 end of the year?

18 A. Well, what I think you see is a lot of
19 volatility in Aqua America's stock price. I mean,
20 you're absolutely right in what you say from the
21 beginning to the end, but look at all of the volatility
22 that took place in between.

23 Q. Okay. Mr. Moul, let's move to another part of
24 your rebuttal testimony. You stated, and you stated
25 this in your summary, that we haven't adequately

1 explained why Aqua's rate of return shouldn't be based
2 on the leverage graph; is that right?

3 A. Yes, at least as I read the testimony.

4 Q. Would you agree that one of the factors
5 included in the leverage formula determination is the
6 size of the company?

7 A. Yes, there is a size factor in there.

8 Q. Do you know how the size of Aqua Utilities
9 Florida compares to the size of the average water and
10 wastewater utility in Florida?

11 A. Well, it depends on whether you look at the
12 individual systems within Aqua Florida or if you look at
13 it as a single company. I think they set rates on an
14 individual system basis, at least at the moment.

15 Q. Do you think we're setting -- you're talking
16 about the rates for customers?

17 A. Yes.

18 Q. Is return on equity set on an individual
19 customer basis?

20 A. Oh, no. I'm presuming that the cost of equity
21 in the capital structure and the cost of debt will be
22 set on a systemwide basis.

23 Q. And the stock of Aqua Utilities Florida is not
24 publicly traded, is it not?

25 A. No.

1 Q. Okay. If Aqua Florida needs new common stock,
2 it has to obtain that from the parent corporation, would
3 it not?

4 A. Correct.

5 Q. The parent corporation is larger than Aqua
6 Florida; is that right.

7 A. Yes.

8 Q. And in fact, Aqua America's stock trades on
9 the New York Stock Exchange, does it not?

10 A. Correct.

11 Q. Would you agree that the current market
12 capitalization of Aqua America is approximately
13 \$3 billion?

14 A. Hang on. Let me check.

15 The last figure I have is 2.3 billion,
16 according to the Value Line report dated October 24th.

17 Q. And that would be before the Aqua stock price
18 went up in the last two months or most recently, would
19 it not?

20 A. Yes, there has been an increase in stock price
21 since then. Let me just see here for a second.

22 The stock price at the time was \$17.32, and I
23 really can't tell from your graph exactly what the price
24 was on the 5th. It looks like it's about -- over 20,
25 between 20 and 21. So it went up from 17.32 to maybe 20

1 and a half.

2 Q. And what would that put the market
3 capitalization at, about?

4 A. It would be higher than the 2.3 billion.

5 Q. And how would that compare to the average
6 water and wastewater company in Florida?

7 A. Larger.

8 Q. At page 4 of your rebuttal testimony,
9 Mr. Moul, you take issue with the 9.47 rate of return on
10 common equity, the discounted cash flow approach, or the
11 9.47 percent rate of return recommended by
12 Mr. Rothschild; is that right?

13 A. You're on line 13, are you?

14 Q. Yes.

15 A. Yes, uh-huh.

16 Q. Okay. Do you recall earlier where your
17 counsel asked Mr. Rothschild about a proceeding in Rhode
18 Island?

19 A. Yes.

20 Q. And you testified in that proceeding?

21 A. Yes.

22 Q. And that was for a gas company, was it not?

23 A. Correct.

24 Q. And the leverage graph in Florida is based
25 upon a comparison group of gas companies, is it not?

1 A. Yes.

2 Q. And what was your DCF calculation for the gas
3 company in Rhode Island?

4 A. Oh, I don't recall.

5 Q. Would you agree, subject to the check, that it
6 was 9.11 before making a .54 leverage adjustment and a
7 .19 percent financing cost adder?

8 A. I would just have to check. Of course, you
9 would have to include those other factors to get a true
10 DCF cost rate.

11 Q. Right. And after them, do you recall whether
12 it was 9.84 after including those factors?

13 A. It might have been. Again, I would have to
14 check. But I think the Commission found a much higher
15 ROE than what was indicated there.

16 MR. BECK: Mr. Moul, thank you. That's all I
17 have.

18 THE WITNESS: You're welcome.

19 CHAIRMAN CARTER: Thank you. Ms. Bradley?

20 MS. BRADLEY: No questions.

21 CHAIRMAN CARTER: Staff?

22 MR. JAEGER: No questions.

23 CHAIRMAN CARTER: Commissioners? Mr. May.

24 MR. MAY: No questions, Mr. Chairman.

25 CHAIRMAN CARTER: Okay. Let's deal with the

1 exhibits.

2 MR. MAY: We would ask that Mr. Moul's
3 rebuttal exhibits PRM-1 and PRM-2 be assigned --

4 MR. JAEGER: They're 149 and 150.

5 MR. MAY: 149 and 150.

6 CHAIRMAN CARTER: 149 and 150, Commissioners.

7 Any objections? Without objection, show it done.

8 (Exhibits 149 and 150 were admitted into the
9 record.)

10 CHAIRMAN CARTER: Mr. Beck, Exhibits 184
11 through 186. Mr. May, any objections?

12 MR. MAY: No, sir.

13 CHAIRMAN CARTER: Without objection, show it
14 done.

15 MR. BECK: Thank you, Mr. Chairman.

16 (Exhibits 184, 185, and 186 were admitted into
17 the record.)

18 CHAIRMAN CARTER: Mr. May. Staff, based upon
19 my notes, the next witness, Guastella, has been
20 stipulated to; is that correct?

21 MS. FLEMING: That's correct. And I think as
22 we stated previously in the preliminary matters, the
23 parties would move in any prefiled testimony and any
24 prefiled exhibits at the time of the witness.

25 CHAIRMAN CARTER: That's the agreement of the

1 parties? The prefiled testimony of the witness will be
2 entered the record as though read. Are there any
3 exhibits?

4 MR. JAEGER: There were no exhibits, Chairman,
5 for his direct.

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1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **AQUA UTILITIES FLORIDA, INC.**

3 **DIRECT TESTIMONY OF JOHN F. GUASTELLA**

4 **DOCKET NO. 080121-WS**

5

6 **Q. Please state your name and business address.**

7 A. John F. Guastella, Guastella Associates, Inc., 6 Beacon Street, Suite 410, Boston, MA
8 02108.

9 **Q. Please describe Guastella Associates, Inc.**

10 A. Guastella Associates, Inc. provides utility management; valuation and rate consulting
11 services to both regulated and unregulated utilities.

12 **Q. Please describe your educational, professional and business background and
13 experience.**

14 A. I graduated from Stevens Institute of Technology in June of 1962, receiving a degree in
15 Mechanical Engineering. I am a licensed professional engineer. I have completed
16 courses in utility regulation sponsored by the National Association of Regulatory Utility
17 Commissioners ("NARUC") and conducted by the University of Colorado, University of
18 South Florida, Florida Atlantic University, the University of Utah, Florida State
19 University, and the University of Florida.

20

21 I was employed by the New York State Public Service Commission for sixteen years
22 from 1962 to 1978. With the exception of two years in which I was involved in the
23 regulation of electric and gas utilities, my time with the New York Commission was
24 devoted to the regulation of water utilities. After a series of promotions during the years

1 1962 to 1970, attained through competitive examinations, I was promoted to Chief of
2 Rates and Finance in the Commission's Water Division. In 1972, I was made Assistant
3 Director of the Water Division. In 1974, I was appointed by the Chairman of the
4 Commission as Director of the Water Division, a position I held until my resignation
5 from the Commission in August of 1978.

6
7 My duties with the Commission included the performance and supervision of various
8 engineering and economic studies concerning valuation of utility property, financing,
9 rates and service of electric, gas and water utilities. While in the Water Division, I either
10 examined or supervised the examination of the books and records of literally hundreds of
11 water utilities.

12
13 As Director of the Water Division, I was responsible for the regulation of more than 450
14 water companies in New York State, heading a professional staff consisting of 32
15 engineers and three technicians. One of my primary duties was to advise the
16 Commission during its adjudication of formal proceedings, as well as other matters. In
17 the course of those deliberations, testimony, exhibits and briefs submitted in formal
18 proceedings were reviewed and analyzed. My duties and responsibilities covered such
19 subjects as the reasonableness of investments in utility plant, appropriate depreciation,
20 contributions in aid of construction, advances in aid of construction, construction work in
21 progress, working capital, amortizations, rate base, revenue level, operation and
22 maintenance expenses, taxes, cost of capital, fundable capital, financing, capital structure,
23 rate of return, rate design, rate structure, quality of service and, in general, all aspects of
24 utility valuation, rate setting and service.

1
2 Another major responsibility was the review of all proposed legislation affecting water
3 utilities in New York and the subsequent preparation of recommendations for use by the
4 governor or the legislature in considering such legislation. I also made legislative
5 proposals and participated directly in drafting bills that were enacted: one expanded the
6 New York Commission's jurisdiction with respect to the regulation of the service
7 provided by small water companies and another dealt specifically with rate regulation and
8 financing of developer-related water systems. During my employment with the New
9 York Commission, I handled or supervised the handling of thousands of consumer
10 complaints by individuals, corporations and municipal, governmental and political
11 officials.

12
13 In 1978, I formed Guastella Associates, Inc. Concurrently with my position as President
14 of Guastella Associates, Inc., I served as President of Country Knolls Water Works, Inc.
15 from 1987 to 1991, directing the management and operation of this utility which served
16 some 5,000 customers.

17
18 I have prepared appraisals and valuations of utility property, depreciation studies, rate
19 analyses, cost allocation and rate design studies, and management and financial analyses.
20 I have provided consulting services for municipal and investor-owned water and
21 wastewater utilities, as well as gas utilities and solid waste collection and disposal
22 companies.

23

1 **Q. Have you previously presented expert testimony in proceedings involving regulatory**
2 **agencies, municipal jurisdictions and court cases with respect to utility matters?**

3 A. Yes.

4 **Q. In what states were the utilities located?**

5 A. My testimony was presented on behalf of utilities or regulatory agencies in the states of
6 Alaska, California, Connecticut, Delaware, Florida, Georgia, Illinois, Indiana, Maryland,
7 Massachusetts, Missouri, Montana, Nevada, New Hampshire, New Jersey, New Mexico,
8 New York, North Dakota, Ohio, Pennsylvania, Rhode Island, South Carolina, Texas, and
9 Virginia.

10 **Q. Briefly state your activities in connection with professional organizations and**
11 **associations.**

12 A. I served as Vice-Chairman of the Staff-Committee on Water of NARUC. While on that
13 committee, I prepared a 95-page instruction manual entitled, "Model Record-Keeping
14 Manual for Small Water Companies," which was published by the NARUC. The manual
15 describes in detail the kinds of operating and accounting records that should be kept by
16 small water utilities, with instructions on how to use those records in order to properly
17 operate a water system and properly keep account of the cost of providing service.

18
19 Since 1974, I have prepared the rate case study material, assisted in the coordination of
20 the program and served as an instructor at the Annual Fall Seminar on Water Rate
21 Regulation sponsored by the NARUC and conducted by the University of South Florida,
22 Florida Atlantic University, University of Utah, Florida State University, the University
23 of Florida, and currently Michigan State University. This seminar is recognized as being
24 one of the best in the country for teaching rate-setting principles and methodology. It is

1 attended by representatives of regulatory agencies, utilities, and engineering, accounting,
2 economic and law firms throughout the country. In 1980, as a special consultant to
3 NARUC, I assisted in the establishment of another similar seminar, which has been held
4 annually in the spring in the western United States.

5
6 I served as an instructor and panelist in a seminar on water and sewer utility regulation
7 conducted by the Independent Water and Sewer Companies of Texas. In 1998, I
8 prepared and conducted a rate regulation seminar in Maine on behalf of the New England
9 Chapter of the National Association of Water Company's ("NAWC"). In 2000 and 2001,
10 I prepared and conducted a seminar for developer related and small water and sewer
11 utilities in conjunction with Florida State University, and again in 2003 in conjunction
12 with the University of Florida. This seminar provided instruction as to the financial
13 structuring of utilities, rate setting, financing and valuation for market value
14 determinations in preparation for negotiated sales or condemnations. It also identified the
15 various problems faced by small utilities, the impact on their operations and potential
16 solutions. In 2005, I prepared and conducted a special seminar on rate regulation for the
17 newly formed Office of Regulatory Staff in South Carolina. In 2006 and 2007, I
18 prepared and conducted seminars on rate regulation and valuation on behalf of the New
19 York and New England Chapters of NAWC, respectively.

20
21 As a member of the NAWC, I served on its Rates and Revenue Committee and Small
22 Company Committee. I am a life-time member of the American Water Works
23 Association ("AWWA") and served on its Water Rates Committee, assisting in the
24 preparation of the AWWA Rates Manual, Third Edition. I am a life-time member of the

1 New England Water Works Association. I have also served on a joint committee on rate
2 design composed of staff members of NARUC and NAWC. In connection with my
3 serving on these committees, and in connection with cost allocation and rate design
4 studies I have performed in the course of my work, I have participated in decisional
5 meetings to determine proper engineering and construction criteria in relation to costs in
6 the design of water and sewer systems.

7
8 I have prepared and presented papers at a number of meetings of the National Association
9 of Water Companies, the National Association of Regulatory Utility Commissioners, the
10 New England Conference of Public Utilities Commissioners, the Mid-America
11 Regulatory Conference, and at meetings of the Public Utility Law Section of the New
12 Jersey Bar Association, the Pennsylvania Environmental Council, the Southeastern
13 Association of Regulatory Utility Commissioners, the New Jersey Chapter of the
14 American Water Works Association, and the Florida, New England, New Jersey and
15 New York chapters of NAWC. I also participated in a special workshop conducted by
16 the U.S. Environmental Protection Agency, State Revolving Fund Section, with respect
17 to its Full Cost Pricing Initiative.

18 **Q. What is the nature of your involvement in this proceeding?**

19 A. Guastella Associates, Inc. has been retained by Aqua Utilities, Florida ("AUF" or
20 "Company") to provide consulting services with respect to the preparation of its rate
21 filing. In addition to general assistance in the preparation of the MFRs, our specific
22 assignment included the performance of used and useful analyses.

23

1 **Q. What is the scope of work performed by Guastella Associates in connection with this**
2 **assignment?**

3 A. Mr. Gary C. White, Mr. John M. Guastella and I have examined the Company's
4 operating and billing data, and we supervised an analysis of the maps of each system.
5 Our work was also coordinated with that of the Company's staff as well as other
6 consultants.

7 **Q. Have you prepared or supervised the preparation of any schedules that comprise**
8 **the Minimum Filing Requirements?**

9 A. Yes, the following schedules of the Minimum Filing Requirements ("MFR") were
10 prepared by me or under my direction: Schedules F-5, F-6, F-7, F-8, F-9 and F-10. The
11 results of my used and useful analysis are also reflected in Schedules A-1, A-2, A-3, A-5,
12 A-6, A-7, A-9, A-10, A-12, A-14, B-13 and B-14.

13 **Q. Are schedules F-5 through F-10 all related to used and useful calculations?**

14 A. Yes.

15 **Q. Would you please explain what you mean by used and useful?**

16 A. The term "used and useful" is simply a regulatory rate setting term that describes the cost
17 of property that is included in a utility's rate base (net investment) upon which the utility
18 is entitled to earn a rate of return. The balance of the cost of property that is excluded
19 from rate base is referred to as "non used and useful" or "future use" plant.

20

21 The reason for performing this type of allocation study is to have existing customers pay
22 rates based on the cost of plant necessary to provide safe and adequate service to them on
23 a reasonably continuous basis, and therefore preclude any subsidization of future
24 customers by existing customers.

1 **Q. Is there a prescribed method for performing used and useful analyses?**

2 A. The FPSC recently adopted Rule 25-30.4325 with respect to Water Treatment and
3 Storage Used and Useful Calculations in Docket No. 070183-WS. In addition, Rule 25-
4 30.432 provides for Wastewater Treatment Plant Used and Useful Calculations. Those
5 rules require specific calculations as well as opportunity to apply judgment if variations
6 of the specific formulas or input data are supported.

7 **Q. What was your approach in performing the used and useful calculations?**

8 A. With a few minor exceptions that I will address, I applied the provision of the FPSC rules
9 to which I referred.

10 **Q. Are you able to summarize your used and useful determinations without discussing
11 the individual calculations for each of the water and wastewater systems?**

12 A. Yes. The rate filing includes 57 water and 25 wastewater systems that are relatively
13 small - - some very small - - and most have characteristics that have enabled an easy
14 determination of used and useful, as described in the respective "F" schedules. The used
15 and useful F schedules include specific calculations and, if appropriate, explanations of
16 the proposed used and useful percentages.

17 **Q. Before summarizing your used and useful determinations, would you describe the
18 source of the data you used?**

19 A. The data were obtained from the Company, as reflected in the various "F" schedules
20 showing demands and capacities, and including operating and billing reports and maps.

21 **Q. Did you use a margin of reserve in your calculations?**

22 A. Yes, but in many instances the used and useful percentages were found to be 100%
23 regardless of a margin reserve allowance.

24 **Q. Would you briefly describe margin reserve?**

1 A. Margin reserve is an allowance for growth in customers for a five-year period after the
2 test year. The Company's revenue requirement is based on the 2007 test year, and the
3 growth was projected to 2012. A margin reserve allowance recognizes that utilities must
4 have capacity available to provide service to new customers so that both new and existing
5 customers will in the future receive adequate service. Obviously, facilities must be
6 installed and operational in order to provide service to customers in the future, and the
7 utility must incur costs for those facilities that must be recognized in setting rates.

8 **Q. With respect to permanent rates, would you please describe your determination of**
9 **the used and useful percentages of the water transmission and distribution mains?**

10 A. On the basis of our take-offs of the individual system maps, and review of the number of
11 connected customers and related ERCs, I found that transmission and distribution mains
12 of 39 water systems are 100% used and useful. Transmission and distribution water
13 mains were determined to be 100% used and useful when the ratio of ERCs to total lots
14 (lots with mains fronting the property) was found to be over 90% or greater, after an
15 allowance for margin reserve, and when the system was fully developed as planned.
16 Only 2 systems (Piney Woods/Spring Lake and Palm Port) were treated as 100% because
17 the ratio of ERCs to lots on lines exceed 90%. There are 5 systems (Beecher's Point,
18 Friendly Center, Hobby Hills, Silver Lake Estates/Western Shores and Village Water) for
19 which the ratio of ERCs to lots on line were less than 100% but the used and useful
20 percentage was treated as 100% because the systems are fully developed or built out.
21 There are 32 systems for which transmission and distribution mains were found to be
22 100% used and useful on the basis of the ratio of ERCs to lots on line. There are 18
23 systems where the used and useful percentages for transmission and distribution mains

1 were found to be less than 100% and the calculated percentages were used without
2 adjustment.

3 **Q. Why do you use ERCs as the numerator in the ratio of ERCs to lots on lines with**
4 **respect to mains?**

5 A. Mains are not only designed to cover distance, but also to meet varying demands. A ratio
6 of connected lots to total lots on lines would only consider distance; the ratio of ERCs to
7 total lots on lines take into account both distance and demands, because ERCs reflect the
8 higher demands of general service customers or customers with larger meters.

9 **Q. Would you please describe your determination of the used and useful percentages of**
10 **the wastewater collection mains?**

11 A. The calculations of the used and useful percentages for the collection (gravity) mains are
12 similar to those for the water mains. The number of connected customers and total lots
13 fronting mains was obtained from the map take-offs of individual systems. The ratio of
14 ERCs (adjusted for margin reserve) to total lots on lines determined the used and useful
15 percentage, but adjusted to 100% if the ratio exceeded 90% or the system is fully
16 developed. Although there are 2 systems in which that ratio exceeded 90%, those
17 systems as well as 5 others are fully developed, and treated as 100% used and useful.
18 There are 11 systems for which the ratio of ERCs to total lots on lines produced 100%
19 used and useful, without adjustment. There are 7 wastewater systems for which the
20 collection mains were found to be less than 100% used and useful; specifically, Holiday
21 Haven, Leisure Lakes, Palm Port, Silver Lake Oaks, Sunny Hills, The Woods and Village
22 Water.
23

1 **Q. Why are your calculations of used and useful only applicable to collection gravity**
2 **mains?**

3 A. The recently adopted rules with respect to water treatment and storage facilities state that
4 the Commission's used and useful evaluation will consider the prudence of the
5 investment, economies of scale and other relevant factors. Those considerations are also
6 applicable to used and useful evaluations of other components of utility systems, such as
7 lift stations and force mains. There are no customers directly connected to force mains
8 and they are not comprised of a grid of collection mains, as is the case of gravity mains.
9 Typically, there is significantly less footage of force mains, and they serve the purpose of
10 dealing with the elevations of the service area. Wastewater from multiple customers is
11 collected by gravity mains into the receiving wells of lift stations and pumped towards
12 the treatment facilities. The size and cost of lift stations and force mains would not
13 significantly fluctuate if more or less customers are added to the gravity mains; nor would
14 it be economically prudent or practical to construct and replace such facilities with
15 slightly increasing capacities, particularly when the design must not only accommodate
16 average wastewater flow but also peak periods of inflow and infiltration during heavy
17 rainfalls -- a factor not taken into account in the ratio of ERCs to lots on lines.
18 Accordingly, the ratio of ERCs to lots on lines is not similarly applicable to lift stations
19 and force mains, and considerations of prudence and economies of scale reasonably
20 support the use of 100% for the used and usefulness of lift stations and force mains.

21 **Q. Your testimony thus far regarding the used and useful percentages of water**
22 **transmission and distribution mains and wastewater collection mains pertains to**
23 **permanent rates. What are the respective percentages for interim rates?**

1 A. The used and useful percentages with respect to interim rates are the same as for
2 permanent rates for both water mains and sewer mains, except that the calculated ratio of
3 ERCs to lots on lines was not adjusted to 100% when the ratio exceeded 90% or when the
4 system is fully developed.

5 **Q. Would you summarize the results of your used and useful determination for the**
6 **water treatment plants?**

7 A. Yes. First, however, I would point out that for interim rates for both water and
8 wastewater plants, our calculations followed the methods accepted by the Commission in
9 the last rate decisions, as best as we could understand them.

10

11 For permanent rates, the calculations comply with the recently adopted Rule 25-30.4325.
12 The specific calculations are shown in the appropriate F schedules, and when a departure
13 from those calculations was allowable under the under the rule, an explanation is
14 provided in addition to the calculations. A spreadsheet analysis is also being provided as
15 a work paper containing summaries of all source data and component calculations, by
16 system.

17

18 With respect to water systems with storage, exclusive of hydropneumatic tanks, all
19 storage facilities were determined to be 100% used and useful for both interim and
20 permanent rates.

21

22 For interim rates, 17 of the 57 systems were calculated to be less than 100% used and
23 useful. For permanent rates, only 5 systems have used and useful percentages that are

1 less than 100%, including Hermits Cove, Picciola Island, Sebring Lakes, Venetian
2 Village and Welaka/Saratoga Harbour.

3 **Q. Did you vary from the Commission's new rule with respect to the calculation of**
4 **water treatment plants?**

5 A. No. I would, however, note that for 10 water systems (Chuluota, Haines Creek, Hobby
6 Hills, Lake Gibson Estates, Picciola Island, Piney Woods/Spring Lake, Pomona Park,
7 Silver Lake Estates/Western Shores, Sunny Hills and Tangerine) the calculated lost and
8 unaccounted for water is 10.6% to 12.2%. Although these percentages are above the
9 10% figure as stated as excessive in the Rule, 25-30.4325, Section (1) (e), the rule also
10 states in Section (10) that the Commission would consider (with respect to unaccounted
11 for water) "whether a proposed solution is economically feasible." Only 2 of those 10
12 systems are less than 100% used and useful. In any event, it is deemed reasonable not to
13 make an adjustment to used and useful for unaccounted for water considering such small
14 excesses in light of the economic feasibility of the cost to find and correct the losses,
15 particularly when the determination of the level of unaccounted for water is not precise.

16 **Q. Would you summarize your used and useful determinations for the wastewater**
17 **treatment plants?**

18 A. There are only 5 of the 21 wastewater treatment plants that are less than 100% used and
19 useful, including Holiday Haven, Leisure Lakes, Silver Lake Oaks, Sunny Hills and
20 Village Water. There are 4 systems that do not have treatment plants but purchase
21 wastewater treatment (Beecher's Point, Lake Gibson Estates, Lake Suzy and Village
22 Water). The capacities of the treatment plants are based on average annual permitted
23 capacities except for 4 systems (Jasmine Lakes, Lake Suzy, Rosalie Oaks and The
24 Woods) for which the permitted capacities are based on the average of the three

1 maximum consecutive months. The capacities of the treatment plants are the same as the
2 capacities of the effluent treatment except in two instances, in which the lower capacity
3 was used as the limiting factor.

4 **Q. Were adjustments made for excessive I&I?**

5 A. Yes, but only for 3 systems, Holiday Haven, Rosalie Oaks and Summit Chase. The level
6 of excessive I&I was calculated according to a methodology used by the FPSC Staff.
7 The acceptable infiltration is based on 500 gallons per day per inch foot per mile of
8 gravity main. The inflow is based on 10% of water sold to wastewater customers. The
9 inflow from customers is 80% of water use by residential wastewater customers and 96%
10 of water use by commercial customers. Consideration was also made for systems where
11 there were sewer customers who were not also water customers.

12 **Q. What are the primary plant accounts to which the used and useful percentages for**
13 **water treatment plants were applied?**

14 A. The used and useful percentages were applied to Source of Supply, Wells and Springs
15 and Pumping and Equipment, and to Water Treatment Structures and Improvements and
16 Pumping Equipment. The intangible plant, land, source of supply structures (well
17 housing) and power generation equipment are considered 100% used and useful. The
18 water treatment equipment is also considered 100% used and useful because it relates to
19 chemical feed equipment for which the cost does not fluctuate with demands.

20 **Q. What are the primary plant accounts for wastewater treatment plants to which the**
21 **used and useful percentages were applied?**

22 A. The used and useful percentages were applied to Treatment and Disposal Plant,
23 Structures and Improvements and Treatment and Disposal Equipment. The land, power
24 generation equipment, plant sewers, outfall sewer lines and miscellaneous equipment

1 were considered 100% used and useful, because those costs do not fluctuate with
2 demands.

3 **Q. Do you have general comments with respect to used and useful for multi-system**
4 **utilities?**

5 A. Yes. The consolidation of many small systems under single ownership provides
6 significant economies of scale in terms of common management, administration,
7 accounting, operations and financing. It also provides each small system with levels of
8 professional and technical staff and resources that would not be available at the same cost
9 or at all, if the systems were owned and operated as single utilities. As single tariff
10 pricing is established, the level of used and useful should be 100% if the dollar weighting
11 of the used and useful percentages of all systems under single tariff pricing equals or
12 exceeds 90%.

13 **Q. Does that conclude your direct testimony at this time?**

14 A. Yes.

1 CHAIRMAN CARTER: Okay, then. Mr. Beck, we're
2 getting ready to go with witness Woodcock. Any kind of
3 idea for planning purposes?

4 MR. BECK: Mr. Reilly will answer that.

5 CHAIRMAN CARTER: Mr. Reilly?

6 MR. REILLY: I can't anticipate the amount of
7 cross-examination for Mr. Woodcock. Maybe you could
8 inquire of Mr. May.

9 CHAIRMAN CARTER: Let's see. Staff, do you
10 have questions for -- I'll come to you in a minute,
11 Mr. May. Staff?

12 MR. JAEGER: Staff has no cross that we know
13 of.

14 CHAIRMAN CARTER: Mr. May, any kind of idea,
15 just for planning purposes? Commissioners, just for
16 your records, I did not clear that with you, so I don't
17 plan on going beyond 5:00 today. I think it would have
18 been -- if I were going to go beyond that, I would have
19 cleared it with you, and I did not, so we're going to
20 stop at 5:00 today. So I'm looking for a good breaking
21 point.

22 Mr. May, any idea?

23 MR. MAY: I have just a few questions. But
24 again, the scope of my cross will depend on, I think,
25 Ms. Bradley. I think she had some questions for this

1 witness.

2 CHAIRMAN CARTER: Okay. Well, let's see how
3 far we can get, but be advised, we will be breaking at
4 5:00.

5 MR. BECK: Mr. Chairman, one other matter I
6 forget to ask.

7 CHAIRMAN CARTER: Mr. Beck.

8 MR. BECK: Could Mr. Rothschild be excused?

9 CHAIRMAN CARTER: Oh, certainly.
10 Mr. Rothschild, thank you so kindly.

11 MR. MAY: And, Mr. Chairman, may I ask the
12 same of --

13 CHAIRMAN CARTER: Absolutely.

14 MR. MAY: -- Mr. Moul and Mr. Anzaldo?

15 CHAIRMAN CARTER: Yes.

16 MR. MAY: Okay. Thank you, sir.

17 CHAIRMAN CARTER: Thank you, attorneys, for
18 bringing that to my attention. Are there any other
19 witnesses that we -- I think the rest of them we're
20 going to deal with as we come to them. Is that correct?
21 Is that the agreement of the parties?

22 Okay. Thank you. Mr. Reilly, welcome back.

23 MR. REILLY: Thank you very much,
24 Commissioner. Nice to be back.

25 CHAIRMAN CARTER: You're recognized, sir.

1 MR. REILLY: Thank you so much.

2 Thereupon,

3 ANDREW T. WOODCOCK

4 was called as a witness on behalf of the Citizens of the
5 State of Florida and, having been previously duly sworn,
6 was examined and testified as follows:

7 DIRECT EXAMINATION

8 BY MR. REILLY:

9 Q. Mr. Woodcock, would you please state your full
10 name and business address for the record?

11 A. Andrew Woodcock, 201 East Pine Street,
12 Orlando, Florida, 32801.

13 Q. Were you previously sworn this morning?

14 A. Yes, I was.

15 Q. Did you prepare and cause to be filed prefiled
16 direct testimony in this docket?

17 A. I did.

18 Q. Do you have any corrections or changes you
19 need to make to your prefiled direct testimony?

20 A. I do.

21 Q. Would you share those with us?

22 A. Sure. On page 10, line 16, for Arrendondo --

23 CHAIRMAN CARTER: Just one second, please.

24 You may proceed.

25 THE WITNESS: Page 10, line 16, Arrendondo

1 Farms, the water treatment used and useful changes from
2 68.89 to 100.00 percent.

3 Also on page 10, line 8 --

4 CHAIRMAN CARTER: From 68.89 to what?

5 THE WITNESS: 100.00 percent.

6 CHAIRMAN CARTER: 100.00?

7 THE WITNESS: Yes.

8 CHAIRMAN CARTER: Okay. Thank you.

9 THE WITNESS: Also on page 10, line 18, midway
10 through 76.94 percent changes to 95.87 percent.

11 CHAIRMAN CARTER: 76.94 changes to --

12 THE WITNESS: 95.87.

13 CHAIRMAN CARTER: 95.87 percent. Thank you.

14 THE WITNESS: And there are also numerous
15 changes to my testimony due to the -- reflecting the
16 partial stipulations to Items 7, 9, 10, and 11.

17 CHAIRMAN CARTER: Okay. We'll just cross
18 those bridges when we get to them. Is that okay with
19 the parties?

20 MR. REILLY: Yes. His testimony is modified
21 as stipulated to.

22 CHAIRMAN CARTER: Based upon the stipulation.
23 That will be fine. You may proceed.

24 MR. REILLY: Okay. Thank you.

25 BY MR. REILLY:

1 Q. If I were to ask you the same questions posed
2 in your prefiled direct testimony, would your answers be
3 the same as those prefiled, except as modified today?

4 A. Yes.

5 MR. REILLY: At this time, I would move that
6 Mr. Woodcock's prefiled direct testimony be inserted
7 into the record as though read.

8 CHAIRMAN CARTER: The prefiled testimony of
9 the witness will be entered into the record as though
10 read.

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1 **PREFILED TESTIMONY OF**

2 **ANDREW T. WOODCOCK PE, MBA**

3 **Q. WHAT IS YOUR NAME AND BUSINESS ADDRESS?**

4 A. My name is Andrew Woodcock. My business address is 201 East Pine St. Suite 1000,
5 Orlando, Florida.

6 **Q. BY WHOM ARE YOU EMPLOYED AND WHAT IS YOUR POSITION?**

7 A. I am employed by Tetrattech as a Professional Engineer and Senior Project Manager.

8 **Q. WHAT IS YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE?**

9 A. I graduated from the University of Central Florida in 1988 with a B.S. degree in
10 Environmental Engineering and in 1989 with an M.S. degree in Environmental
11 Engineering. In 2001, I graduated from Rollins College with an MBA degree. In 1990, I
12 was hired at Dyer, Riddle, Mills and Precourt as an engineer. In May of 1991, I was hired
13 at Hartman and Associates, which has since become Tetrattech. My experience has been
14 in the planning and design of water and wastewater systems with specific emphasis on
15 utility valuation, capital planning, utility financing, utility mergers and acquisitions and
16 cost of service rate studies. I have also served as utility rate regulatory staff for St. Johns
17 and Collier Counties in engineering matters. Before the Florida Public Service
18 Commission (FPSC) I have provided testimony for Docket No. 070183-WU, regarding
19 the Used and Useful Rule for Water Treatment Systems and for Docket No. 070293-SU,
20 KW Resort Utilities Rate Case. Exhibit ATW-1 provides additional details of my work
21 experience.

22 **Q. WHAT ARE YOUR PROFESSIONAL AFFILIATIONS?**

23 A. I am a member of the Florida Stormwater Association, American Water Works
24 Association and Water Environment Federation.

25

1 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE A RATE REGULATORY**
2 **BODY AS AN ENGINEERING WITNESS?**

3 A. Yes, I testified in 2002 for the St. Johns County Regulatory Authority at a special
4 hearing in an overearnings case against Intercoastal Utilities. In 2008, I testified before
5 the FPSC on the Used and Useful Rule for Water Treatment Systems on behalf of the
6 Office of Public Counsel (OPC). Also, in 2008, I testified in Docket 070293-SU
7 regarding the used and usefulness of utility plant of KW Resort Utilities on behalf of
8 OPC.

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is to offer used and useful (U&U) testimony on the 70
11 water systems and 25 wastewater systems included in this rate case. I will also provide
12 testimony regarding the importance of meeting secondary potable water standards for
13 utilities.

14 **Q. WHAT DOCUMENTS HAVE YOU REVIEWED AND WHAT**
15 **INVESTIGATIONS AND ANALYSES HAVE YOU MADE IN PREPARATION**
16 **FOR YOUR TESTIMONY?**

17 A. I have studied the filings of AUF, including the Minimum Filing Requirements
18 (MFRs) and the direct Testimony of John Guastella and John Livarcik. I also reviewed
19 the Annual Reports filed by AUF with FPSC for 2006 and 2007. I also contacted the
20 Offices of the Florida Department of Environmental Protection (FDEP). I have reviewed
21 and studied many of AUF's responses to discovery requests. I also for purposes of
22 service area determination consulted the property maps of several County Appraisers
23 offices.

24 I made an inspection trip to each of the systems in the rate case and personally inspected
25 the major above ground treatment facilities of each system in the summer of 2007 as part

1 of the previous rate filing by AUF which was withdrawn. In the summer of 2008, I
2 reinspected the following systems:
3 48 Estates
4 Arredondo Estates
5 Arredondo Farms
6 Belleview Hills Estates (Ocala Oaks)
7 Carlton Village
8 Chuluota
9 Imperial Mobile Terrace
10 Jasmine Lakes
11 Kings Cove
12 Lake Josephine
13 Lake Suzy
14 Leisure Lakes
15 Ocala Oaks
16 Palm Terrace
17 Picciola Island
18 Piney Woods
19 Pomona Park
20 Ravenswood
21 Rosalie Oaks
22 Sebring Lakes
23 Silver Lake Estates/Western Shores
24 South Seas
25 Summit Chase

1 Sunny Hills

2 Tangerine

3 The Woods

4 Tomoka

5 Twin Rivers

6 Valencia Terrace

7 Venetian Village

8 Village Water

9 Welaka/Saratoga Harbour

10 Zephyr Shores

11 I also analyzed the system maps of each system in relation to the number of connected
12 customers, vacant lots and ability to provide fire flow.

13 **Q. WHAT METHODOLOGY DID YOU USE TO CALCULATE THE U&U**
14 **PERCENTAGES FOR WATER TREATMENT AND STORAGE?**

15 A. I made my calculations based upon the requirements of the Commission's Rule No.
16 25-4325, F.A.C.

17 **Q. WHAT ARE YOUR FINDINGS WITH RESPECT TO WATER TREATMENT**
18 **AND STORAGE FOR THE SYSTEMS IN THIS RATE CASE?**

19 A. A summary of my U&U percentages for treatment and storage is presented in Exhibit
20 ATW-2 with supporting calculations. For water treatment, of the 70 systems evaluated I
21 found 24 are 100% U&U due to either the U&U calculation, being a single well system
22 or having a completely built out service area with no potential for expansion. The
23 remaining systems have less than 100% U&U for treatment. For storage I found that all
24 systems with storage are 100% U&U with respect to storage. I also found nine systems
25 that receive treated water only from other non AUF utilities and therefore have no U&U

1 for treatment.

2 **Q. WHAT DID YOU FIND WITH RESPECT TO EXCESS UNACCOUNTED FOR**
3 **WATER IN THE SYSTEMS INCLUDED IN THE RATE CASE?**

4 A. I relied upon the data provided by the Utility in the MFRs. In determining what
5 amount of unaccounted for water is considered excessive I used a threshold of 10% of the
6 pumped water, which is the standard pursuant to Rule No. 25-30.4325, F.A.C. Any
7 unaccounted for water over this amount was deducted from the used and useful
8 calculation.

9 **Q. HOW DID YOU DETERMINE THE MAXIMUM DAY DEMAND FOR THE**
10 **WATER SYSTEMS?**

11 A. I conducted a thorough analysis of the Monthly Operating Reports (MORs) AUF was
12 required to submit to the FDEP for the 2007 test year and selected the single highest
13 demand recorded for the year.

14 **Q. IN YOUR ANALYSIS DID YOU OCCASIONALLY USE A DEMAND OTHER**
15 **THAN THE MAXIMUM DAY DEMAND?**

16 A. Yes, I did. In several instances AUF in its MFRs did not use the actual maximum day
17 demand of the historic test year in its used and useful calculation. I take this to mean that
18 those days are anomalies and are not to be used in the used and useful calculations and
19 therefore I relied upon the demands utilized in the filing. The systems in question are:

20 Chuluota

21 Grand Terrace

22 Haines Creek

23 Harmony Homes

24 Imperial Mobile Terrace

25 Kings Cove

- 1 Silver Lake Estates
- 2 Sunny Hills
- 3 Tangerine
- 4 Venetian Village
- 5 Welaka/Saratoga Harbour
- 6 The Woods

7 In some other cases the U&U for water was not individually calculated per system in
 8 favor of a grouped calculation for numerous systems. I address these systems specifically
 9 further in my testimony. However, for purposes of determining demand I relied upon the
 10 maximum day demand as reported in the MORs of the test year. In two other cases the
 11 maximum day demand presented in the MFRs did not match the test year MOR data. In
 12 these cases I relied upon the MOR amount.

13 **Q. WHAT STEPS DID YOU TAKE TO DETERMINE THE CAPACITIES OF**
 14 **THE WATER TREATMENT COMPONENTS?**

15 A. I relied primarily upon what was stated in the MFRs submitted by AUF, as verified by
 16 my reviews of the system permits, sanitary surveys, and review of on-site O&M manuals
 17 and other data. In some cases where there was no data to document what was in the
 18 MFRs I conducted rudimentary flow tests during my system inspections. These tests on
 19 the system pumps consisted of reading the flow meters during their operation. I made the
 20 following adjustments or changes to the U&U calculation:

| 21 | <u>System</u> | <u>Component</u> | <u>Notes</u> |
|----|-----------------------------|------------------|----------------------------|
| 22 | 49th St Villas (Ocala Oaks) | Wells | Added 75 gpm well based on |
| 23 | | | Sanitary Surveys |
| 24 | Belleaire (Ocala Oaks) | Wells | Added two 92 gpm wells |
| 25 | | | based on Sanitary Surveys |

| | | | |
|----|-------------------------------------|-------|-----------------------------|
| 1 | Bellevue Hills (Ocala Oaks) | Wells | Added two 70 gpm wells |
| 2 | | | based on Sanitary Surveys |
| 3 | Bellevue Hills Estates (Ocala Oaks) | Wells | Added two 200 gpm wells |
| 4 | | | based on Sanitary Surveys |
| 5 | Chappell Hills (Ocala Oaks) | Wells | Added one 70 gpm well |
| 6 | | | based on Sanitary Surveys |
| 7 | Fairfax Hills (Ocala Oaks) | Wells | Added two 70 gpm wells |
| 8 | | | based on Sanitary Surveys |
| 9 | Gibsonia Estates | Wells | Used well capacities of 305 |
| 10 | | | and 180 gpm based on onsite |
| 11 | | | O&M data |
| 12 | Hawks Point (Ocala Oaks) | Wells | Added two 185 gpm wells |
| 13 | | | based on Sanitary Surveys |
| 14 | Marion Hills (Ocala Oaks) | Wells | Added one 50 gpm well |
| 15 | | | based on Sanitary Surveys |
| 16 | Ridgeview (Ocala Oaks) | Wells | Added two 90 gpm wells |
| 17 | | | based on Sanitary Surveys |
| 18 | Westview (Ocala Oaks) | Wells | Added one 70 gpm well |
| 19 | | | based on Sanitary Surveys |
| 20 | Woodbury (Ocala Oaks) | Wells | Added one 70 gpm well |
| 21 | | | based on Sanitary Surveys |
| 22 | Zephyr Shores | Wells | Added a 500 gpm well from |
| 23 | | | field inspection |
| 24 | | | |
| 25 | | | |

1 **Q. HOW DID YOU ADDRESS GROWTH IN YOUR USED AND USEFUL**
2 **ANALYSIS?**

3 A. Chapter 367.081 (2)(a)2.b., F.S., requires that used and useful calculations include a
4 growth factor for the first full five years after the end of the test year. In this case the test
5 year is 2007. In my growth calculations I have included growth through 2012 which is
6 five years past the projected test year.

7 For the estimate of annual growth for each system I relied upon the data submitted by the
8 Utility in Schedules F-9 and F-10. In instances where a negative growth rate was
9 calculated I used 0%. In instances where the growth rate over the five year period was in
10 excess of 25% I used a growth rate of 5% for five years as required by Chapter 367.081
11 (2)(a)2.b., F.S.

12 **Q. ARE ANY OF THE SYSTEMS YOU EVALUATED INTERCONNECTED?**

13 A. Yes, I found four instances where water systems were interconnected; East Lake
14 Harris - Friendly Estates, St Johns Highlands - Hermits Cove, Sebring Lakes – Lake
15 Josephine and Welaka - Saratoga Harbour. In each case it was necessary to calculate the
16 used and useful percentages with the interconnected systems operating together as
17 detailed in Exhibit ATW-2. For the most part this consisted of calculating the firm
18 reliable capacity using the combined wells of the systems. However, In the case of
19 Sebring Lakes – Lake Josephine it was also necessary to combine the unaccounted for
20 water analysis and growth factors based on a weighted average of the systems.

21 **Q. WHY IS IT IMPORTANT THAT INTERCONNECTED SYSTEMS BE**
22 **EVALUATED TOGETHER FOR PURPOSES OF U&U?**

23 A. Interconnected water systems generally operate as one water system, so even though
24 there may be two water treatment plants (one for each system) they provide capacity to
25 the system as if they were a single water treatment plant. For U&U purposes this would

1 require using the capacity of the wells for both water treatment plants and removing the
 2 largest well per Rule No. 25-30.4325, F.A.C. If the water systems are considered
 3 separately the largest well at each water treatment plant would be removed from the
 4 calculation and would overstate the U&U of the combined system.

5 **Q. WERE THERE ANY ANOMALIES IN THE WATER SYSTEM DATA**
 6 **SUBMITTED BY THE UTILITY?**

7 A. Yes, there were three situations apart from the numerous capacity changes previously
 8 mentioned. First, is the case of Ocala Oaks. The MFRs submitted by the Utility for Ocala
 9 Oaks actually comprise data for 12 water systems in Marion County. It is difficult to
 10 determine exactly how the MFRs arrive at a single used and useful value for these
 11 systems. Discovery responses received from the Utility on this issue reveal that the
 12 Utility has considered each system individually and maintains that as a whole the Marion
 13 County systems are 100% U&U
 14 I evaluated each system individually based on the available data. Much of the
 15 information on well capacities was obtained from Sanitary Surveys and my inspections.
 16 For both the unaccounted for water and growth rates I applied what the utility used for
 17 Ocala Oaks as a whole. The individual used and useful analyses generated are as follows:

| 18 | <u>System</u> | <u>Water Treatment Used and Useful</u> |
|----|-------------------------|--|
| 19 | 49th Street Villas | 100.00% |
| 20 | Belleaire | 100.00% |
| 21 | Belleview Hills | 100.00% |
| 22 | Belleview Hills Estates | 100.00% |
| 23 | Chappell Hill | 100.00% |
| 24 | Fairfax Hills | 84.85% |
| 25 | Hawks Point | 100.00% |

| | | |
|---|--------------|---------|
| 1 | Marion Hills | 100.00% |
| 2 | Ocala Oaks | 100.00% |
| 3 | Ridgeview | 84.14% |
| 4 | Westview | 100.00% |
| 5 | Woodbury | 100.00% |

6 A combined analysis was prepared by using a weighted average of the used and useful
 7 calculations with the connected customers as a weighting factor. The resulting composite
 8 used and useful percentage is 99.00%.

9 The second and third unusual instances are similar to Ocala Oaks and include the
 10 combining of Arredondo Farms and Arredondo Estates and the combining of Tomoka
 11 and Twin Rivers. In both cases the data of two non-connected systems are combined in
 12 the MFRs.

13 An individual analysis of the Arredondo systems yields the following:

| 14 | <u>System</u> | <u>Water Treatment Used and Useful</u> |
|----|-------------------|--|
| 15 | Arredondo Estates | 89.99% |
| 16 | Arredondo Farms | 100.00% 68.89% |

17 Combining the used and useful calculations using connected customers as a weighting
 18 factor generates an overall percentage of ^{95.87}76.94%, which is used at this time.

19 The individual used and useful analysis of the Tomoka and Twin Rivers systems yields:

| 20 | <u>System</u> | <u>Water Treatment Used and Useful</u> |
|----|---------------|--|
| 21 | Tomoka | Treatment 50.54%; Storage 100.00% |
| 22 | Twin Rivers | Treatment 27.97%; Storage 100.00% |

23 The weighted average calculation also generates overall component percentages of
 24 46.37% for treatment and 100.00% for storage.

25

1 **Q. WHAT IS YOUR POSITION ON FIRE FLOW AND USED AND USEFUL?**

2 A. When fire flow is actually provided by the water system, it should be a part of the used
3 and useful calculation. In the MFRs the Utility uses fire flow for 11 systems as follows:

| 4 | <u>System</u> | <u>Fire Flow Requirements</u> |
|----|------------------------------------|-------------------------------|
| 5 | Chuluota | 750 gpm for 2 hours |
| 6 | Hobby Hills | 500 gpm for 2 hours |
| 7 | Imperial Mobile Terrace | 500 gpm for 2 hours |
| 8 | Kings Cove | 500 gpm for 2 hours |
| 9 | Quail Ridge | 500 gpm for 2 hours |
| 10 | Silver Lake Estates-Western Shores | 500 gpm for 2 hours |
| 11 | Skycrest | 500 gpm for 2 hours |
| 12 | Summit Chase | 500 gpm for 2 hours |
| 13 | Sunny Hills | 700 gpm for 2 hours |
| 14 | Tangerine | 500 gpm for 2 hours |
| 15 | Valencia Terrace | 500 gpm for 2 hours |

16 In evaluating whether or not a system is actually able to provide fire flow I reviewed the
17 system maps submitted by the Utility. My review consisted of looking for the presence of
18 fire hydrants throughout the service area as well as evaluating the line sizes of the system
19 that fed the hydrants. In cases where the hydrants were not located in sufficient numbers
20 to cover the full service area or when the pipes for the hydrants were less than six inches
21 in diameter, the system was considered not able to provide fire flow and fire flow was not
22 considered in the used and useful calculations. Based on my review, fire flow should not
23 be considered in the following systems:

24 Chuluota: Hydrants are not located throughout the service area.

25 Hobby Hills: Maps show no fire hydrants or sufficiently sized lines.

1 Imperial Mobile Terrace: Maps show no fire hydrants or sufficiently sized lines.

2 Silver Lake Estates-Western Shores: Hydrants are not located throughout the service
3 area.

4 Skycrest: Hydrants are not located throughout the service area.

5 Sunny Hills: Hydrants are not located throughout the service area.

6 Tangerine: Hydrants are not located throughout the service area.

7 **Q. DESCRIBE YOUR USED AND USEFUL METHODOLOGY FOR**
8 **WASTEWATER TREATMENT SYSTEMS?**

9 A. I followed the methodology stated in Rule No. 25-30.432, F.A.C. My analysis
10 consisted of a review of the test year Discharge Monitoring Reports (DMRs) that are
11 required to be filed monthly with FDEP. For many systems I found that the DMR flows
12 do not match with what is found in the MFRs. However, in most cases it did not appear to
13 be a significant difference. In my calculations I used the flows that were presented in the
14 DMRs.

15 The appropriate basis for the calculation was then determined from the system permits. In
16 instances where the permit delineated two permitted capacities, one for treatment and one
17 for effluent disposal, two separate used and useful percentages were produced. For these
18 cases I used the larger of the two used and useful values. Of the 25 wastewater systems
19 three receive treatment through agreements with other utilities and therefore no U&U
20 percentages were provided for these facilities. Exhibit ATW-3 provides a summary sheet
21 of my wastewater treatment used and useful calculations as well as detailed sub sheets for
22 each system.

23 **Q. DESCRIBE YOUR EFFORTS TO IDENTIFY INFILTRATION AND INFLOW**
24 **IN THE WASTEWATER SYSTEMS?**

25 A. To determine if infiltration and inflow (I/I) is an issue one must first look at the billed

1 water flow relative to the wastewater flow. Engineering guidelines state that 70% to 90%
2 of water purchased by customers is returned to the wastewater system. In order to
3 determine if I/I is present in a system I used an 80% return ratio. If the wastewater flow is
4 greater than 80% of the billed water flow then I considered the system to have excessive
5 I/I. Some systems have a different number of water and wastewater customers so in these
6 cases I used the ratio of water to wastewater Equivalent Residential Connections (ERCs)
7 to factor the appropriate billed water from the wastewater customers.

8 I then looked to what would be an allowable amount of I/I for a system. For this analysis
9 I used a value of 500 gpd/in-dia/mi of pipe for allowable infiltration and a value of 10%
10 of the water sold to customers for inflow. Based on this criterion the following systems
11 were found to have excessive I/I and require adjustment to the used and useful
12 calculations:

13 Interlachen-Park Manor

14 Jungle Den

15 Rosalie Oaks

16 Summit Chase

17 **Q. DESCRIBE YOUR METHODOLOGY FOR DETERMINING THE USED AND**
18 **USEFUL PERCENTAGES FOR WATER DISTRIBUTION AND WASTEWATER**
19 **COLLECTION?**

20 A. For determining the U&U of the water distribution and wastewater collection systems
21 I used the ERC to available ERC method. These calculations were determined based
22 upon lot and customer counts from the maps provided with the MFRs. In my calculations
23 I assume that the character of future development will be similar to that of past
24 development in the service area, and that future development will be as dense, with the
25 same ratio of ERCs to developed lots, as is currently present in the service area. A

1 summary of the used and useful percentage for each system along with detailed sub
2 sheets are shown in Exhibit ATW-4.

3 **Q. AS PERMITTED BY (3) OF THE COMMISSION'S RULE NO. 25-30.4325,**
4 **F.A.C., DO YOU BELIEVE IT IS APPROPRIATE TO PROVIDE AN**
5 **ALTERNATIVE CALCULATION FOR CERTAIN WATER TREATMENT**
6 **SYSTEMS?**

7 A. Yes. There are three systems that I considered exceptions to Rule No. 25-30.4325(4),
8 F.A.C., regarding consideration of 100% U&U for systems with one well. In 19 cases I
9 found single well systems that are considered 100% U&U. However, even though some
10 systems are served by a single well the calculated U&U numbers are actually quite low.
11 In these instances further consideration of the system is required.

12 In defining my criteria for further consideration I looked at both the calculated U&U and
13 the size of the supply well. If the well is greater than 150 gpm and the calculated U&U is
14 less than 75% I believe further evaluation of the U&U is appropriate.

15 **Q. HOW DID YOU COME ABOUT THESE CRITERIA?**

16 In deviating from the requirements of the one well rule I wanted to be sure that I was only
17 considering systems where a further analysis would have a significant impact. I generated
18 these criteria to provide a conservative basis for isolating special cases to the one well
19 rule. For the U&U criterion I wanted to make sure that I was not including facilities that
20 would be close to 100% U&U without consideration of the one well rule. I set 75% U&U
21 as a threshold so that there would be a significant difference for deviating from the one
22 well rule.

23 With respect to the well pumps I wanted to conservatively eliminate smaller capacity
24 pumps where a small change in demand could have a large percentage impact on U&U.
25 This recognizes the fact that a smaller well pump could easily approach 100% U&U with

1 only a few additional customers. Whereas, a larger well serving the same customer base
2 would not see as high of a U&U increase. Based on my review of the systems I believe
3 that 150 gpm is a conservative threshold to account for this.

4 **Q. WHAT SYSTEMS WERE AFFECTED BY THESE CRITERIA?**

5 A. Of the 70 water systems I found three systems with one well that meet the above
6 criteria and should be evaluated for U&U on a calculated basis. These are the Fern
7 Terrace system which has a single 180 gpm pump and a calculated U&U of 56.17%; the
8 Rosalie Oaks system which has a single well of 250 gpm and a calculated U&U of
9 10.00% and; the Twin Rivers system which has a single well of 268 gpm and a calculated
10 U&U of 27.97%.

11 **Q. DO YOU HAVE ANY COMMENTS REGARDING MR. GUASTELLA'S U&U**
12 **CALCULATIONS OTHER THAN THE DIFFERENCES IN METHODOLOGIES**
13 **USED IN YOUR TESTIMONY?**

14 A. In his U&U calculations Mr. Guastella rounds any calculated U&U percentage over
15 90%, up to 100%. This rounding over estimates the actual U&U of a system at the
16 expense of the customers. I find that it is appropriate to let the U&U percentage remain as
17 calculated without rounding up, which would favor the company, or rounding down,
18 which would favor the customers.

19 **Q. WHAT COMMENTS DO YOU HAVE REGARDING MR. GUASTELLA'S**
20 **TREATMENT OF U&U FOR WATER DISTRIBUTION AND WASTEWATER**
21 **COLLECTION SYSTEMS?**

22 A. Mr. Guastella's U&U calculations for the water and wastewater piping always use the
23 number of lots served by lines in the denominator. For the numerator he uses the greater
24 of the customers identified on the MFR maps or the flow based ERCs. This does not
25 provide an accurate representation of the usage of the system and seeks to achieve the

1 highest U&U for the system. When calculating U&U it is important to recognize that the
2 units of the numerator and denominator are comparable, or “apples to apples”. So an
3 appropriate U&U calculation would use either developed lots to available lots or ERCs to
4 available ERCs.

5 **Q. WHAT OTHER COMMENTS DO YOU HAVE REGARDING MR.**
6 **GUASTELLA’S TESTIMONY?**

7 A. Mr. Guastella’s testimony indicates that he only applies used and useful for
8 wastewater system piping to the gravity collection system, and not to force mains and lift
9 stations. I find that this assumption ignores the fact that the collection lines, force mains
10 and lift stations act as a system to convey wastewater from the customers to the
11 wastewater treatment plant. In evaluating the used and useful of a wastewater system
12 prudent design would dictate that the lift stations and force mains are sized in a manner
13 consistent with the gravity system. Therefore if a collection system is 50% used and
14 useful it follows that the corresponding force mains and lift stations would have a similar
15 U&U of 50%.

16 **Q. WHAT ARE YOUR COMMENTS REGARDING MR. GUASTELLA’S**
17 **APPLICATION OF WATER TREATMENT U&U PERCENTAGES TO PLANT**
18 **ACCOUNTS?**

19 A. I disagree with selective application of the percentages to the accounts under the
20 Source of Supply and Water Treatment. The U&U percentages for treatment should
21 apply to all accounts under these headings. To eliminate plant accounts from used and
22 useful consideration serves to increase the rate base and misrepresent the actual amount
23 of plant investment serving customers. Within the basic assumptions of U&U, is a
24 recognition that the facilities as a whole are considered U&U even though the basis of
25 calculation relies upon specific components of a treatment facility. In the case of water

1 treatment facilities it is the wells that serve as the basis for the U&U of the entire
2 treatment facility.

3 Specifically in his testimony Mr. Guastella states the water treatment equipment is
4 considered 100% U&U because it relates to chemical feed equipment for which the cost
5 does not fluctuate with demands. The cost of the pump itself does not fluctuate with
6 demands but if it is only operating at 50% capacity it is certainly not 100% U&U.

7 **Q. WHAT IS YOUR OPINION OF MR. GUASTELLA'S USE OF SYSTEM**
8 **BUILD OUT TO DETERMINE U&U?**

9 A. Mr. Guastella treats eight systems as 100% U&U because the system are "fully
10 developed as planned". I find that this criteria does not follow the build out language
11 contained in Rule No. 25-30.4325, F.A.C. The rule states that a water treatment system is
12 considered 100% U&U if the service territory the system is designed to serve is built out
13 and there is no apparent potential for expansion of the service territory. In my review of
14 the systems I found that application of this criteria applies to only four water systems.
15 In addition, in some cases it appears that "fully developed as planned" does not consider
16 that fact that there are available lots for service in a service area.

17 **Q. WHAT IS THE IMPORTANCE OF SECONDARY DRINKING WATER**
18 **STANDARDS TO WATER SYSTEMS?**

19 A. Secondary Drinking Water Standards focus on contaminants that adversely affect the
20 appearance, odor or taste of the water. These standards were promulgated by the EPA in
21 1979 and have also been adopted by FDEP. These standards are not directly tied to public
22 health like Primary Drinking Water Standards and are not enforceable. Nevertheless, they
23 represent reasonable goals for drinking water quality and are considered industry wide to
24 be the standards that pertain to the aesthetics of the water. As such, whether a utility
25 meets or exceeds these standards speaks directly to the quality of service provided.

1 Q. DOES THAT CONCLUDE YOUR TESTIMONY AT THIS TIME?

2 A. Yes.

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1 BY MR. REILLY:

2 Q. Also, Mr. Woodcock, did you sponsor exhibits
3 which are attached to and a part of your prefiled direct
4 testimony, ATW-1 through 4?

5 A. Yes.

6 Q. Do you have any corrections or changes to
7 those exhibits?

8 A. I do.

9 Q. Would you share those?

10 A. The first change is also to reflect the
11 partial stipulations on Items 7, 9, 10, and 11. In
12 addition, on Exhibit ATW-2, page 3 of 62 --

13 CHAIRMAN CARTER: Hold the phone. Let's go
14 with our composite list of numbers. Let's use the
15 numbering system --

16 MR. JAEGER: ATW-2 is 96.

17 CHAIRMAN CARTER: I beg your pardon?

18 MR. JAEGER: ATW-2 is 96.

19 CHAIRMAN CARTER: Ninety-six? You may
20 proceed.

21 THE WITNESS: Okay. Ninety-six, page 3 of 62,
22 the second line on the table, Arrendondo Farms, the
23 third column over, which is identified as used and
24 useful, the number 68.89 should change to
25 100.00 percent.

1 Also on that same page, the last line on the
2 table, the average used and useful of 76.94 should
3 change to 96.18.

4 Also on page 8 of 62 of the same exhibit, the
5 second to the last line, which starts out as used and
6 useful treatment, that number should change to
7 100 percent.

8 And my last change is on ATW-4, which I
9 believe would be 98.

10 MR. JAEGER: Ninety-eight; correct.

11 THE WITNESS: On page 1 of 3, the fourth line
12 down on the table that starts out with Arrendondo
13 combined, the used and useful number, which is the
14 second column from the right-hand side, should change
15 from 86.69 to 95.87. And that is all my corrections.

16 CHAIRMAN CARTER: Thank you.

17 BY MR. REILLY:

18 Q. Thank you. Do you continue to endorse and
19 sponsor Exhibits -- well, now they're Exhibits 95
20 through 98 attached to your prefiled direct testimony
21 except as modified today?

22 A. I do.

23 MR. REILLY: Okay. At this time, I would ask
24 that Mr. Woodcock's exhibits be identified as previously
25 noted, 95 through 98.

1 CHAIRMAN CARTER: For the record,
2 Commissioners, 95 through 98, as modified.

3 BY MR. REILLY:

4 Q. Have you prepared a summary today to share?

5 A. Yes, I have.

6 Q. Would you do so?

7 A. Sure. Good afternoon. I am Andy Woodcock.

8 The scope of my testimony primarily covers the used and
9 useful of the water and wastewater systems in this case.

10 As part of my efforts, I consulted the MFRs of
11 the utility as filed not only in this current rate case,
12 but also in the prior rate case in 2007 that was
13 withdrawn. In addition, I reviewed many responses to
14 discovery that were a part of this case. I also
15 contacted the offices of FDEP, and for purposes of
16 service area determination, consulted the property maps
17 of several county appraisers' offices. I made an
18 inspection trip to each of the systems in the rate case
19 and personally inspected the aboveground facilities for
20 each system in the summer of 2007, and in August of
21 2008, I made several follow-up inspections.

22 My used and useful calculations for water
23 systems follow the requirements of the Commission's Rule
24 Number 25-4325. In three cases, I found it necessary to
25 provide alternative calculations pursuant to paragraph

1 (3) of that rule. The Fern Terrace, Twin Rivers, and
2 Rosalie Oaks systems are single-well systems that under
3 the rule would be considered 100 percent used and
4 useful. However, through my evaluation, I found that
5 the calculated used and useful of these systems is so
6 significantly less than 100 percent that their
7 evaluation should be based on a calculated used and
8 useful number.

9 I found three cases where there were multiple
10 non-interconnected water systems that were combined for
11 rate base and financial purposes. These include
12 Arrendondo Estates and Arrendondo Farms, Tomoka/Twin
13 Rivers, and the Ocala Oaks systems in Marion County.
14 For these cases, I calculated the used and useful for
15 each of the systems individually and then generated a
16 composite percentage for application to rate base based
17 on the number of customers.

18 I also found water systems that were
19 interconnected, yet accounted for separately for rate
20 base purposes. Even though these systems are considered
21 separate in the rate filing, the interconnection
22 requires them to act as a single system. Therefore, in
23 my analysis, I combined the capacities of these systems
24 for my used and useful.

25 Also, based on my review, I found that of the

1 11 systems in the rate filing with fire flow, seven
2 cannot provide fire flow throughout the service area,
3 due to either a lack of available fire hydrants or
4 insufficiently sized water supply lines.

5 My used and useful calculations for wastewater
6 systems follows the Commission's Rule 25-30.432. In
7 each instance, I used the permitted capacity of the
8 wastewater treatment plant in the used and useful
9 calculation, with the exception of the Chuluota
10 wastewater treatment plant, which has an actual design
11 capacity that is four times the permitted capacity.

12 My used and useful calculations for both water
13 distribution and wastewater collection utilizes the ERC
14 to available ERC method based on customer counts from
15 the maps provided by Aqua Utilities in the MFRs.

16 Other than as mentioned above, I disagree with
17 the testimony of Mr. Guastella with respect to his
18 method of determining the used and usefulness of system
19 piping and method of application of the used and useful
20 percentages to plant accounts. I also disagree with
21 Mr. Guastella's rounding of calculated used and useful
22 percentages of 90 percent or greater to 100 percent,
23 which favors the utility. It is my opinion that the
24 used and useful percentages should remain as calculated
25 without rounding up, which benefits the utility, or

1 rounding down, which would benefit the customers.

2 Finally, I disagree with Mr. Guastella's use
3 of the term "fully developed as planned" to justify a
4 system as used and useful. The language in the
5 Commission's water used and useful rule says that a
6 system is considered 100 percent used and useful if both
7 the service area is built out and there is no potential
8 for expansion to the service territory.

9 And that concludes my summary.

10 MR. REILLY: Okay. We would tender
11 Mr. Woodcock for cross-examination.

12 CHAIRMAN CARTER: Thank you. Ms. Bradley.

13 MS. BRADLEY: Thank you.

14 CROSS-EXAMINATION

15 BY MS. BRADLEY:

16 Q. Mr. Woodcock, staff was kind enough to give us
17 a cheat sheet with some of the stipulations and some of
18 those that have not been stipulated.

19 Looking at the wastewater treatment
20 facilities, I guess most of the calls we've gotten have
21 been about the Chuluota area. And I notice that Aqua
22 rated it as 100 percent used and useful, and you only
23 rated it as 35.63 percent. Can you explain to me why
24 yours is so much lower?

25 A. Sure. As I understand the filing from Aqua

1 Utilities, they're using the current permitted capacity
2 of the wastewater treatment plant, which is
3 100,000 gallons per day. Based on the actual flows that
4 are being received, using 100,000 gallons per day would
5 generate a used and useful number of 100 percent, even
6 greater once you make allowance for growth.

7 Based on my inspections and my review of
8 documentation provided by the utility, what is actually
9 constructed out there is a 400,000-gallon-per-day
10 treatment plant. It hasn't been permitted for that
11 much, but it has been constructed and installed and is
12 physically on-site, and I inspected it during my
13 inspections. Therefore, I feel like it's appropriate to
14 consider the design capacity of the wastewater treatment
15 plant in the used and useful calculation versus the
16 permitted capacity.

17 Q. So when you're doing this evaluation, you're
18 looking at how much capacity it has versus how much
19 they're actually using?

20 A. Yes. In this case, though, we actually have
21 two different types of capacity. You have the permitted
22 capacity, which is pursuant to the Florida Department of
23 Environmental Protection. They say that this plant
24 cannot treat any more than 100,000 gallons per day, when
25 in fact that plant has been expanded and can actually

1 treat, even though they're not permitted to, but the
2 facilities are on-site and the assets are in place to
3 treat four times that amount.

4 And in making a used and useful determination,
5 you have to take a look at what are the assets that are
6 actually out there, what is the capacity of those assets
7 physically. Frequently, the two match up. Usually you
8 see that a design capacity is the permitted capacity.
9 This is a special case, and that's why I considered the
10 design capacity over the permitted capacity.

11 Q. How does this 100 percent versus 35 percent
12 affect the rates as far as the customers and what
13 they're paying?

14 A. We may be getting a little bit out of my
15 realm, but generally, as I understand it, the used and
16 useful percentage is applied to the net plant in service
17 of the plant, in other words, what is the value of that
18 plant on the books. Whatever is non-used and useful
19 gets deducted from rate base, and therefore also gets
20 deducted from rates.

21 Q. So if I'm understanding that, if you apply a
22 100 percent rate, then it's going to be 100 percent used
23 and useful, and it's going to be much higher than with
24 the 35 percent?

25 A. A 100 percent used and useful system will

1 generate higher rates than a system -- that same system
2 calculated at 30 percent; correct.

3 Q. And that would be true of all these other
4 differences that we see between the utility and your
5 calculations?

6 A. Yes.

7 Q. Okay. Did you hear the testimony today about
8 sewage backing up in the street and some of that
9 testimony?

10 A. Yes, I did.

11 Q. Does that have any factor in used and useful?

12 A. No. In used and useful, generally we're
13 looking at the physical assets that are in place and to
14 what extent they're being utilized. With the sewage
15 backing up issue, there you're looking more at quality
16 of service, company response to a problem. They're more
17 operational type issues.

18 Q. So that's more of a gross rate versus a used
19 and useful?

20 A. Correct.

21 Q. Okay. Did you hear the testimony today about
22 all the flushing that's going on with the system?

23 A. Yes, in Chuluota.

24 Q. How does that affect the water usage in that
25 area?

1 MR. MAY: Mr. Chairman, I'm going to object.
2 I think this goes well beyond Mr. Woodcock's prefiled
3 testimony in this proceeding.

4 CHAIRMAN CARTER: Ms. Bradley?

5 MS. BRADLEY: Well, he was talking about water
6 and wastewater usage and this type of thing, and I
7 certainly would like to know if this affects that.

8 CHAIRMAN CARTER: Ms. Helton?

9 MS. HELTON: I'm in a little bit of a
10 quandary, because I know at least one of you sitting up
11 there on the bench had some questions about flushing.
12 I'm not sure, though, that OPC's witness would be the
13 appropriate witness to direct those questions to. I
14 think -- and correct me if I'm wrong, please. I'm
15 thinking maybe the DEP witness might be more
16 appropriate. As I understand Mr. Woodcock's testimony,
17 he's talking about used and useful percentages.

18 MS. BRADLEY: Well, I think there's two
19 different factors here, one, the effect that it may have
20 on the aquifer, if there's any THMs that are being put
21 back into the aquifer, or bacteria or something, versus
22 how much is being used and allocated to the customers.
23 And I think this would go to, you know, who's paying for
24 this water, are the customers having to pay for that, or
25 how does it affect, if at all, his calculations.

1 CHAIRMAN CARTER: But is this the right
2 witness for that?

3 MS. BRADLEY: Well, I don't think DEP would
4 certainly be the person to respond to that.

5 MS. HELTON: Mr. Chairman, can I make a
6 suggestion? Let's see if Mr. Woodcock can answer the
7 question, and then --

8 CHAIRMAN CARTER: Hang on a second. Just one
9 second, please.

10 I want to be fair to all the witnesses.

11 "What is the purpose of your testimony?"

12 Answer, "The purpose of my testimony is to
13 offer used and useful testimony on the 70 water systems
14 and 25 wastewater systems included in the rate case. I
15 will also provide testimony regarding the importance of
16 meeting secondary potable water standards for
17 utilities."

18 Does that fall within the ambit of that,
19 Ms. Helton? I mean, I want to make sure that we're fair
20 to the witnesses. If you've got a witness on -- the
21 person is on notice and the parties are on notice what a
22 person is going to be testifying to, and if it's outside
23 of the scope of that, then we'll just --

24 MS. HELTON: Since I'm not really an engineer,
25 can I hold on one minute?

1 CHAIRMAN CARTER: Okay. We'll take a minute.

2 (Off the record briefly.)

3 MS. HELTON: Mr. Willis just suggested that if
4 it has anything to do with unaccounted-for water, then
5 it could have some application to what the used and
6 useful calculation would be, so there's a possibility.

7 MR. MAY: I'll withdraw the objection.

8 CHAIRMAN CARTER: Okay. If you can answer,
9 then we'll do that. If not, we'll just -- I mean, if
10 it's outside of the scope of your expertise, just say,
11 "I can't answer it," and we'll move forward.

12 THE WITNESS: I can answer the question, but
13 if you could restate it for me.

14 CHAIRMAN CARTER: Okay.

15 MS. BRADLEY: I'll try, after all that.

16 BY MS. BRADLEY:

17 Q. There was testimony this morning about all the
18 flushing that's going on and how often. You know, I
19 think one person said they had calculated four to five
20 hours every other week, and I think their calculation
21 was something like 200 gallons per minute. You know,
22 I'm sure that's subject to check and would defer to your
23 expertise, but it looks like -- and I don't know whether
24 you saw the pictures, but a substantial amount of water
25 that's being flushed out every other week. Does that

1 factor in or influence your calculations at all?

2 A. Yes, it does.

3 Q. How so?

4 A. There are several components to water demand
5 in a water system. You have the water that's pumped,
6 which is the water that physically leaves the plant.
7 That water generally, once it leaves the plant, it falls
8 into two -- or three categories. It either gets billed
9 to the customers, it goes to system flushing or other
10 operation needs, or it's unaccounted for, we don't know
11 what happened to it.

12 So to the extent there is excessive flushing
13 in the system, it's raising the demand on the water
14 treatment plant and would therefore lend itself to a
15 higher used and useful percentage.

16 Q. So the customers are going to be getting
17 charged a higher rate?

18 A. Essentially, yes.

19 Q. Okay. Does the consumptive use permit have
20 anything to do with your calculations?

21 A. It's something I consider, but it has no
22 direct impact.

23 Q. Okay. When you say you consider it, what do
24 you mean?

25 A. I look at it in the same way that we had the

1 DEP permit issue versus design capacity. You know, the
2 water management district consumptive use permit is
3 something that I would look at to get an overall sense
4 of the system when I'm evaluating its used and useful.
5 It would not directly plug into the calculation
6 anywhere, but it is something that I would consider.

7 Q. The fact that they have not gotten a
8 consumptive use permit, how does that factor in, if at
9 all?

10 A. It doesn't. That's more of a -- it is an
11 engineering issue. It is a quality of service issue, I
12 suppose. It doesn't impact directly the used and useful
13 calculation.

14 Q. Okay. You mentioned something about fire
15 flow, I thought you said. And did I understand you to
16 say that there were several areas that didn't have fire
17 flow?

18 A. There are several areas that -- in the
19 utility's filing, there were several systems. There
20 were 11 of them that they claimed had fire flow. Fire
21 flow is something that directly influences a water used
22 and useful calculation.

23 In my opinion, for a system to actually be
24 able to provide fire flow, it has to do so throughout
25 its service area, which means it has to have

1 appropriately located hydrants, and it has to have
2 appropriately sized lines to be able to provide the
3 entire service area.

4 What I found was, of the 11 systems, that
5 seven of them, they had some hydrants. They weren't
6 throughout the service area. They weren't sufficiently
7 spaced to provide fire protection to the entire service
8 area. And in some cases, they just didn't have big
9 enough lines to carry a fire flow. So for those
10 systems, I did not include a fire flow in my used and
11 useful calculations.

12 Q. Do you remember where the areas were that did
13 not have fire flow?

14 A. I've got them in my testimony and can read
15 them to you. The systems that the utility has in this
16 filing considered for fire flow that I have not are the
17 Chuluota water system, Hobby Hills, Imperial Mobile
18 Terrace, Silver Lake Estates/Western Shores -- that's a
19 combined system -- Skycrest, Sunny Hills, and Tangerine.

20 Q. And do I understand that these are areas where
21 if there was a fire, they wouldn't be able to bring
22 in --

23 A. In these systems, there is some element of
24 fire protection for most of them. There are maybe
25 hydrants in the system, let's say, but they're not

1 hydrants that are spaced close enough to provide fire
2 protection for the entire service area.

3 In my mind, in order to include a fire flow
4 into the used and useful number, all customers have to
5 be able to receive the benefit of that fire flow. And
6 in many of these cases, that were a few hydrants, but
7 not by any means that could be practically used by a
8 fire department to provide fire protection for the
9 entire service area.

10 Q. Okay. And you also testified about some
11 interconnected areas?

12 A. Yes.

13 Q. And you said that -- I'm trying to remember
14 your testimony, but something to the effect of if they
15 were interconnected, but they haven't been included as
16 one in the rate request, then you separated them out,
17 but if they -- I may have that just backwards. In other
18 words, you looked at the rate to determine whether or
19 not to count them as one versus several?

20 A. Yes. What I found is that there were a couple
21 of systems that are -- they're financially -- rate base
22 wise, they're tracked completely separately, but
23 physically, they are interconnected as a water system.

24 Now, when you do your used and useful
25 calculation, one of the things that's very important is

1 that you take a look at a water treatment plant. You
2 look at its wells. You remove the largest capacity well
3 from the used and useful calculation, because that is
4 provided as a backup for the system. It just doesn't
5 enter into the calculation.

6 Well, if you've got two water plants running
7 one system, I added up all those wells and removed the
8 largest one. Now, if those systems weren't connected, I
9 would look at this system and remove the largest one,
10 and I would look at this system and remove the largest
11 one, which would generate, you know, two different used
12 and useful numbers. And what I found is that for those
13 systems that are interconnected, even though they may be
14 considered separately in the MFRs, for a used and useful
15 number, there needs to be a combined percentage, and
16 then that applied to both systems, that reflects the
17 interconnected nature of them.

18 MS. BRADLEY: Okay. I don't think I have any
19 further questions. Thank you.

20 THE WITNESS: Thank you.

21 CHAIRMAN CARTER: Thank you. Before -- this
22 is just kind of a housekeeping matter. When we dealt --
23 everybody kind of hold yourself in place there. When we
24 dealt with Mr. Guastella on -- I guess we'll do his
25 rebuttal after we do Mr. Woodcock; is that correct?

1 MR. JAEGER: That's correct, Chairman.

2 CHAIRMAN CARTER: Okay. Staff, questions for
3 this witness?

4 MR. JAEGER: Did you want to do the utility
5 first? Staff has no questions.

6 CHAIRMAN CARTER: Okay. Mr. May.

7 MR. MAY: I thought I had no questions, but in
8 light of that, I have just a couple. I understand --

9 CHAIRMAN CARTER: You're recognized.

10 MR. MAY: I understand the time is waning
11 here.

12 CHAIRMAN CARTER: You may ask your questions.

13 CROSS-EXAMINATION

14 BY MR. MAY:

15 Q. Good afternoon, Mr. Woodcock.

16 A. Good afternoon.

17 Q. Do you consider yourself knowledgeable with
18 respect to the Commission's rules and policies regarding
19 used and useful adjustments?

20 A. Yes.

21 Q. Good. I'm going to have my partner show you a
22 Commission policy that I would like you to read into the
23 record, if you would, and I want to ask you a couple of
24 questions about it.

25 MR. MAY: Mr. Chairman, I'm not going to

1 identify this as an exhibit. This will just be a
2 demonstrative exhibit. We'll distribute to it counsel
3 and you all and the parties, but I don't intend to offer
4 it into evidence, in that it's an order of yours, so I
5 don't think there's any need to do that.

6 BY MR. MAY:

7 Q. Mr. Woodcock, while she's distributing that,
8 were you in the room most of the day today to hear the
9 dialogue between and the witness and the counsel and the
10 Commission?

11 A. Yes, I was.

12 Q. Okay. Good.

13 This is an excerpt from Order No.
14 PSC-01-2514-FOF. It's a 2001 order where the Commission
15 adopted return on equity for water and wastewater
16 utilities. And I've highlighted on page 17 a portion of
17 a paragraph there, and I would like you to read it into
18 the record.

19 A. Okay.

20 MR. REILLY: I would impose an objection on
21 this. I'm not sure what this exhibit has to do with
22 Mr. Woodcock's testimony.

23 MR. MAY: I'm voir diring the witness,
24 Mr. Chairman. He said that he was an expert in
25 Commission policy, and I'm going to ask him a question

1 about it, if you don't mind.

2 MR. REILLY: On used and useful?

3 MR. MAY: Yes.

4 CHAIRMAN CARTER: You may proceed.

5 BY MR. MAY:

6 Q. Please read the highlighted section into the
7 record.

8 A. "Another risk factor facing Florida's water
9 and wastewater industry is regulatory risk. There are
10 two primary regulatory risk factors that have a profound
11 effect on these utilities. First, water and wastewater
12 utilities face significant exposure to used and useful
13 adjustments. These adjustments impact cash flow and
14 financial integrity. Unlike electric utilities who have
15 the opportunity to sell excess generation capacity on
16 the wholesale market, water utilities have limited
17 revenue producing options for excess capacity, even
18 though it may be prudent to build for future growth."

19 Q. Thank you, Mr. Woodcock. What did the
20 Commission mean when it said that water utilities have
21 limited revenue producing options for excess capacity,
22 even though it may be prudent build for future use?
23 Future growth, excuse me.

24 A. Can you repeat that question again? I'm
25 sorry.

1 Q. Yes. What did the Commission mean -- you said
2 you were an expert in Commission policy, so I wanted to
3 know, what did the Commission mean when it said water
4 utilities have limited revenue producing options for
5 excess capacity, even though it may be prudent to build
6 for future growth?

7 A. I don't want to speak for the Commission, but
8 I will interpret this.

9 Q. Sure.

10 A. I think probably the best example is in the
11 sentences right above it, where water and wastewater
12 utilities do not have the ability to sell excess
13 capacity on a wholesale market like electrical utilities
14 do.

15 Q. So if there was a used and useful adjustment
16 to an electric utility plant, the portion of the plant
17 that was not used and useful, the electric utility could
18 recover that investment through wholesale sales; right?

19 A. I have no idea about electric utilities.

20 Q. Okay. But that opportunity is not as
21 prevalent for water and wastewater utilities; correct?

22 A. It is not.

23 Q. Okay. Please turn to page 11 of your
24 testimony. I think in your response to the friendly
25 cross from Ms. Bradley, you indicated that there was

1 a -- several systems that you did not believe were
2 entitled to a fire flow adjustment.

3 A. Okay. I'm there.

4 Q. Okay. Am I correct that you have proposed to
5 eliminate fire flow from used and useful calculations
6 for these systems because hydrants are not located
7 throughout the service area?

8 A. Well, it's different for each system. I would
9 be happy to read my testimony to you about it.

10 Q. But is that one of the reasons?

11 A. Yes, that is one of the reasons.

12 Q. And is another reason that when pipes for
13 hydrants were less than six inches in diameter?

14 A. That is correct, yes.

15 Q. Mr. Woodcock, are you stating today that the
16 utility has been cited by the appropriate authority for
17 not having adequate fire protection in Chuluota?

18 A. I'm not saying that at all.

19 Q. Are you suggesting that the utility has been
20 cited by the appropriate authority for not having
21 adequate fire protection in Hobby Hills?

22 A. I am not. What I am saying is, for used and
23 useful purposes, I do not find that these systems
24 adequately provide enough fire protection to be
25 considered in the used and useful calculation.

1 Q. But you're not suggesting that the appropriate
2 authority has deemed or charged the utility for failure
3 to have adequate fire flow, are you?

4 A. I am not.

5 Q. Okay. Could you please turn to page 14, lines
6 16 and 17 of your testimony?

7 A. Okay.

8 Q. Isn't it true that the Public Service
9 Commission has consistently found that water systems
10 with one well are 100 percent used and useful unless it
11 appears that the system was not prudently designed?

12 A. I'm sorry. Could you repeat that again?

13 Q. Yes. Isn't it true that the Commission has
14 consistently found that water systems with one well are
15 100 percent used and useful unless it appears that the
16 system was not prudently designed?

17 A. Yes, that is my understanding.

18 Q. Now, you're proposing that the Commission
19 deviate from that rule, are you not?

20 A. I am, pursuant to the Commission's rule, for
21 purposes of a few systems, proposing an alternative
22 calculation.

23 Q. So under your approach, you would propose that
24 the Commission deviate from the one-well rule if the
25 well is greater than 150 gallons per minute and the

1 calculated used and useful is less than 75 percent; is
2 that correct?

3 A. That would be my recommendation to the
4 Commission. That is what I consider would be an
5 appropriate threshold for doing the alternative
6 calculation.

7 Q. So if both of those criteria were met, you
8 would just do the math, apply the ratio, and whatever
9 fell out would be the used and useful adjustment?

10 A. Well, I would say rather than just blindly
11 saying that's a one-well system and calling it
12 100 percent used and useful, that there are some systems
13 that require further scrutiny.

14 Q. But I guess my question to you, if a well had
15 a greater capacity than 150 gallons per minute and the
16 calculated used and useful was less than 75 percent, you
17 would impose the adjustment? You would apply the ratio?

18 A. I would recommend using the calculated used
19 and useful number, yes.

20 Q. And you would impose that ratio without
21 considering prudence of investment; is that correct?

22 A. I did not see anything that was imprudent in
23 any of my evaluation of these systems. Prudence is a
24 separate issue from used and useful. I did not see
25 anything imprudent about the three systems that are in

1 question here.

2 Q. So you just apply the math? You don't look at
3 the prudence of the investment?

4 A. Oh, no. I looked at the prudence of the
5 investment. I find that the investment appears to be
6 prudent. I certainly can't find it imprudent. And I
7 did a calculated used and useful number rather than just
8 making it 100 percent.

9 Q. But I thought you said at the beginning of our
10 dialogue that the Commission has consistently found that
11 if a water system with one well is 100 percent used and
12 useful -- would be 100 percent used and useful unless it
13 appears that the system was not prudently designed.

14 A. That is true. I'm --

15 Q. I'm having a difficult time --

16 A. May I continue?

17 Q. Yes.

18 A. I'm proposing an alternative calculation that
19 is allowed by the used and useful water treatment rule
20 approved by the Commission, and I've provided in my
21 testimony the criteria for why I think that should
22 apply.

23 MR. MAY: I'm just trying to understand how
24 you do your math. And that concludes my questions.

25 CHAIRMAN CARTER: Thank you. Mr. Reilly.

1 MR. REILLY: Just a couple of brief redirect.

2 REDIRECT EXAMINATION

3 BY MR. REILLY:

4 Q. When you did your alternative calculation, is
5 that allowed in the Commission's rule? Would you like
6 to have a copy of that rule to read the factors that can
7 be considered?

8 A. If you would like me to read it, I would. It
9 is in the rule. It is allowed.

10 Q. My question is, is your alternative
11 calculation, in your judgment, consistent with the rule,
12 that it -- if you can read that (3)?

13 A. Would you like me to read it?

14 Q. If it's your pleasure.

15 A. From the Commission's rule, (3) of 25-30.4325,
16 Water Treatment and Storage Used and Useful
17 Calculations. "Separate used and useful calculations
18 shall be made" -- yes. "Separate used and useful
19 calculations shall be made for water treatment system
20 and storage facilities. An alternative calculation may
21 also be provided along with supporting documentation and
22 justification, including service area restrictions,
23 factors involving treatment capacity, well drawdown
24 limitations, changes in flow due to conservation or a
25 reduction in the number of customers and alternative

1 peaking factors."

2 Q. In those systems that you did the alternative
3 calculation, was there a major unused portion of water
4 treatment?

5 A. Yes, there was.

6 Q. And that was one of the several bases that you
7 relied upon to bring it to the attention of the
8 Commission that they should consider the alternative
9 calculation under (3) of the rule?

10 A. That's true. My threshold was 75 percent, but
11 what I actually found for these three systems was that
12 Fern Terrace, the water treatment was 56 percent; for
13 Rosalie Oaks, 10 percent; and for Twin Rivers,
14 28 percent.

15 Q. And in light of those extreme conditions, you
16 made a recommendation on only those three systems?

17 A. That is correct.

18 Q. The last kind of follow direct question, you
19 were asked some questions about this order and the
20 increased risks that water companies are exposed to
21 because of used and useful adjustments. Do you recall
22 those questions?

23 A. Yes.

24 Q. Are you familiar with the allowance for funds
25 prudently invested means of water companies collecting

1 for prudently constructed plant that is not considered
2 used and useful?

3 A. Only in a very general sense.

4 Q. But it is your understanding that the
5 Commission has mechanisms in place to allow companies to
6 recover --

7 A. Non-used and useful, yes, that is correct.

8 MR. REILLY: Thank you. I have no further
9 direct, or redirect.

10 CHAIRMAN CARTER: Let's see. Commissioners,
11 Exhibits Numbers 95, 96, 97, and 98. Mr. May, any
12 objections?

13 MR. MAY: No, Commissioners.

14 CHAIRMAN CARTER: Without objection, show it
15 done, 95, 96, 97, 98.

16 (Exhibits 95, 96, 97, and 98 were admitted
17 into the record.)

18 CHAIRMAN CARTER: Also, Commissioners, now
19 we're back on witness Guastella, which has been
20 stipulated for rebuttal. Anything further on this
21 witness? Did we move the -- the prefiled testimony of
22 the witness will be entered into the record as though
23 read, moved by the party.

24

25

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**AQUA UTILITIES FLORIDA, INC.****REBUTTAL TESTIMONY OF JOHN F. GUASTELLA****DOCKET No. 080121-WS**

1 **Q. Please state your name and business address.**

2 A. My name is John F. Guastella. My business address is Guastella & Associates,
3 Inc., 6 Beacon Street, Suite 410, Boston, Massachusetts 02108.

4 **Q. Have you previously testified in this docket?**

5 A. Yes. The primary purpose of my testimony was to determine the used and
6 useful percentages of various plant components, which were then used to
7 establish the rate base for each of the Company's utility systems.

8 **Q. Are you sponsoring any exhibits to your rebuttal testimony?**

9 A. Yes, I'm sponsoring Exhibit JFG-1.

10 **Q. Have you examined the testimony and exhibits of Mr. Andrew T.
11 Woodcock that he submitted on behalf of the Office of Public Counsel?**

12 A. Yes.

13 **Q. Do you have any comments with respect to Mr. Woodcock's testimony?**

14 A. Yes. The primary purpose of Mr. Woodcock's testimony is to address the issue
15 of used and useful investment in utility plant in service. Mr. Woodcock's
16 testimony and exhibits reflect both agreement and disagreement with the used
17 and useful percentages that I provided, as revised in some instances.

18 **Q. Am I correct that the revisions to which you refer were made as a result of
19 discovery, and were submitted in response to discovery?**

20 A. Yes.

1 **Q. Have you prepared a comparison of Woodcock's and your used and useful**
2 **percentages, by system?**

3 A. Yes. I have attached Exhibit JFG-1 containing four schedules: Schedule 1
4 compares Mr. Woodcock's used and useful percentages for water treatment
5 plants with mine; Schedule 2 compares our respective used and useful
6 percentages for wastewater plants; Schedule 3 is a similar comparison with
7 respect to water transmission and distribution systems; and Schedule 4 compares
8 collection system percentages. I do not provide a similar schedule for water
9 storage facilities because Mr. Woodcock and I agree that all such facilities are
10 100% used and useful.

11 **Q. How have you organized your schedules?**

12 A. The systems that are listed first (i.e., the top of the list) are those that both Mr.
13 Woodcock and I find are 100% used and useful. The rest of the systems are
14 those for which we differ, and show both Mr. Woodcock's and my used and
15 useful percentages along with the percentage differences. I would note, however,
16 that there is an exception on Schedule 1, Water Treatment Plants, for the systems
17 that are interconnected with systems that are not owned by the Company and do
18 not have their own treatment or supply facilities. Mr. Woodcock characterizes
19 them 0% used and useful, while I characterize them 100% used and useful.
20 Setting those different characterizations aside, we apparently both agree that no
21 used and useful adjustment should be made to the utility plant in service for
22 these systems with respect to "water treatment plant," even though the
23 differences are shown on Schedule 1 as a negative 100%.

24 **Q. Are you and Mr. Woodcock in agreement with respect to adjustments**
25 **related to unaccounted for water?**

1 A. No. I have made exceptions for 10 systems where the unaccounted for water
2 exceeded 10% but was less than 13%; Mr. Woodcock used the 10% limit
3 without exception.

4 **Q. Would you please describe your findings and treatment with respect to**
5 **unaccounted for water?**

6 A. I found that unaccounted for water was less than 10% for 31 out of the 57
7 water systems. There are 16 systems for which the unaccounted for water
8 exceeded 13%, in which case the excess over 10% was used as an adjustment
9 in the used and useful calculations. (Jasmine Lakes, Welaka/Saratoga
10 Harbour, Oakwood, Tomoka/Twin Rivers, Palms MHP, Harmony Homes,
11 Arredondo Estates/Farms, Zephyr Shores, Leisure Lakes, Beecher's Point,
12 Sebring Lakes, Holiday Haven, Wootens, Village Water, Interlachen
13 Lake/Park Manor and Summit Chase.) Accordingly, for the most part my
14 used and useful calculations did adjust for unaccounted for water in excess of
15 10%.

16 I did, however, find 10 exceptions where the excess over the 10% limit
17 (an additional 0.8% to 2.9%) produced an obvious circumstance in which the
18 cost of identifying the cause of the water losses only slightly in excess of 10%
19 and taking the steps necessary to implement a solution outweigh the benefits.
20 This is the very kind of exception discussed by the FPSC in its March 27,
21 2008 memorandum in *In re: Proposed Adoption of Rule 25-30.4325, F.A.C.,*
22 *Water Treatment Plant Used and Useful Calculations*, Docket No. 070183-
23 WS, Issue 14, Analysis and Conclusion, page 37,

24 "Excessive unaccounted for water is both an economic and an
25 environmental issue. Water utilities are expected to operate their
26 systems in the most cost effective manner possible, while striving to
27 preserve and protect Florida's water resources. However, there are

1 circumstances in which the cost of identifying the cause of water losses
2 and taking the steps necessary to implement a solution outweigh the
3 benefits. This provision of the proposed rule identifies the types of
4 mitigating circumstances the Commission will consider in determining
5 whether adjustments to plant and operating expenses should be made for
6 excessive unaccounted for water. This is not an alternative calculation
7 for the utility, but rather provides flexibility to the Commission in
8 deciding whether those adjustments should be made.”
9

10 Staff testimony in that docket also noted that,

11 “For systems that have slightly over 10% unaccounted for water the
12 adjustments on such small amounts would be immaterial.”

13 For all 10 systems, the estimates of water used for flushing and line breaks
14 were more than the differences between 10% and 13% unaccounted for water,
15 and in most cases the quantity of water losses in excess of 10% was only a
16 small fraction of the estimates of losses due to flushing and breaks. In other
17 words, the water represented by the excess over 10% may very well be
18 attributable to an underestimate of the water used for flushing and main
19 breaks. Even assuming that the estimates for flushing and main breaks
20 were perfectly accurate, the average loss in gallons per minute per system is
21 only about 2.3 gpm, which is probably not detectable considering that it could
22 represent very small seepage at a number of the many main joints and service
23 lateral connections scattered throughout the systems.

24 From a cost perspective, the average cost of power and chemicals, per
25 system, attributable to the unaccounted for water in excess of 10%, is only
26 about \$430 annually; the highest is about \$2,200 and the remaining less than
27 \$700, with half of the systems less than \$100. These immaterial and highly
28 doubtful cost savings simply do not justify spending thousands of dollars per
29 system to reduce the estimate to 10% or less, or to make an adjustment for rate
30 setting purposes, because it would not be economically feasible to do so. See

1 Rule 25-30.4325(10), F.A.C.

2 **Q. On pages 6 and 7 of his testimony, Mr. Woodcock lists, except for Ocala**
3 **Oaks, the systems in Marion County (Ocala Oaks systems) as well as**
4 **Gibsonia Estates and Zephyr Shores, along with the capacities of their**
5 **respective wells. Do you agree with the well capacities he shows for those**
6 **systems?**

7 A. Yes. Except for Gibsonia Estates and Zephyr Shores, eleven of the systems
8 Mr. Woodcock lists are the "Ocala Oaks" systems in Marion County that the
9 Company treats as one system, including the Ocala Oaks system, for
10 accounting, rate base and rate setting purposes. Although I agree with the
11 well capacities, I disagree with the ultimate conclusion Mr. Woodcock reaches
12 regarding the combined used and useful percentage of 99.0% for the Ocala
13 Oaks systems. As shown on page 9 and 10 of his testimony, Mr. Woodcock
14 calculates that Fairfax Hills is 84.85% and "Ridgeview" (Ridge Meadows) is
15 84.14% used and useful, and the remaining 10 systems are 100% used and
16 useful. Because Fairfax Hills is fully developed, I consider that system to be
17 100% used and useful, instead of Mr. Woodcock's 84.85%, which is
18 consistent with the FPSC's recently adopted Rule 25-30.4325(4), F.A.C., for
19 water treatment plant used and useful calculations. That change would bring
20 Mr. Woodcock's combined used and useful percentages even closer to 100%.
21 In my opinion, when used and useful percentages, strictly based on
22 demand/capacity ratios, are calculated as 90%, the system(s) should be
23 considered 100% used and useful for rate setting purposes.

24 **Q. On page 15 of his testimony, Mr. Woodcock disagrees with your 90%**
25 **threshold, stating that, "this rounding over estimates the actual used and**

1 **usefulness of a system at the expense of the customers.” Would you explain**
2 **your position?**

3 A. As I stated in my pre-filed direct testimony, used and useful is a regulatory rate
4 setting term that provides for the recovery of all or a portion of costs as
5 allowances in the determining of revenue requirements. The used and useful
6 allowances must, as the FPSC recognizes in its recently adopted Rule 25-
7 30.4325(2), take into account prudence of investment, economies of scale and
8 other relevant factors. When strict application of the ratio of demand to capacity
9 fails to even consider let alone account for those evaluations, the result may be
10 unreasonable. Considering a system to be 100% used and useful when the
11 applicable formula produces a ratio of 90% is not merely an arithmetic rounding,
12 as Mr. Woodcock opines, but an evaluation of the costs that should be
13 recognized as necessary to provide service to existing customers, taking into
14 account prudence of investment, economies of scale and other factors, which
15 Mr. Woodcock has ignored.

16 Utilities incur capital costs on the basis of the design of their water or
17 wastewater systems. Those designs typically and intentionally assume greater
18 demands than are ultimately realized, so that adequate and reliable service is
19 assured. The used and useful calculations are based on actual demands
20 projected for margin reserve (growth), not on designed criteria. When
21 systems are reasonably designed they should have 10% to 20% unused
22 capacity even when fully developed, if they were prudently designed.

23 From another perspective, intentionally designing a water system with 10% -
24 20% more capacity that will actually be reached not only assures adequate
25 service, but the cost is not significantly higher than for a system with slightly

1 less capacity. This economy of scale is especially apparent for small systems.
2 For example, although the capacity of a well could vary significantly between
3 any given well diameter and the next diameter, or the next step up in the pump
4 horsepower, the incremental cost differences are not proportional to the
5 capacity differences. And, there is no difference in the other components of
6 the water source and treatment, such as the land, well and pump structures,
7 chemical feed equipment and structures, well housing, piping, electrical
8 supply and controls, and fencing. With respect to all construction there is no
9 difference in such costs as design, permitting, construction mobilization,
10 construction supervision and administration, etc. Moreover, in the longer
11 term, both the existing and future customers benefit from lower rates because
12 the larger capacity wells represent prudence of investment and economically
13 efficient expenditures as compared to installation of multiple wells and pump
14 components that have smaller capacities and will ultimately cost more.

15 **Q. Does the FPSC establish rates for new water utilities on the basis of less**
16 **than a full compliment of customers?**

17 A. Yes. Applications for initial rates of newly established water and wastewater
18 utilities are based on operations at 80% of build out, as well as 80% of each
19 phase of the development. I believe this is a clear recognition that the design
20 capacities of utility systems typically exceed expected actual demands.

21 **Q. If a system is treated as 100% used and useful where there is still growth**
22 **anticipated beyond the test year, should there be a concern that the utility**
23 **may “over-earn” after the permanent rate becomes effective?**

24 A. No. First, I would stress that if a system is treated for rate setting purposes as
25 100% used and useful, considering prudence of investment, economies of

1 scale and related factors, as well as ratios of demand to capacity, then the
2 resultant rates reflect the cost of serving existing customers as best as the rate
3 setting process is able to estimate it. Just as there is no concern after a rate
4 determination that the actual return might be less than the allowed return,
5 similarly there should be no concern that on a prospective basis the actual
6 return might exceed the allowed return. In my opinion, it would be improper
7 to deny a portion of a full rate increase that is based on proper used and useful
8 determinations because of uncertainty about whether future earnings may
9 exceed allowed returns. In any event, it has been my experience that in almost
10 every instance, future earnings do not exceed allowed returns. The difference
11 in the impact of revenue requirements related to a used and useful
12 determination of 100% compared to 90% is invariably less than future
13 inflationary increases in operating expenses and the installation of plant
14 replacements that are considerably more costly than the historical cost of the
15 plant being replaced.

16 **Q. Mr. Guastella, returning to the systems Mr. Woodcock lists on pages 6**
17 **and 7, in addition to Ocala Oaks (Marion County) systems, he shows**
18 **Gibsonia Estates with two wells having a capacity of 305 gpm and 180**
19 **gpm, and also Zephyr Shores with an additional 500 gpm well. Do you**
20 **agree with those capacities?**

21 **A.** Yes. With respect to Gibsonia Estates, upon review the Company found that
22 the well capacities of 305 gpm and 180 gpm are correct and the use of 55 gpm
23 instead of 305 gpm was probably a typo. Correcting the used and useful
24 calculation produces a percentage of 60.6% instead of 100% as filed. With
25 respect to Zephyr Shores, although I agree that a 500 gpm well was added, it

1 was not added until April 2008 after the test year, and its cost is not included
2 in the revenue requirement and rates. Accordingly, as a single well system
3 during the test year, Zephyr Shores should be considered 100% used and
4 useful, as filed.

5 **Q. On page 8 of his testimony, Mr. Woodcock discusses his calculations of**
6 **growth. Do you agree with his method?**

7 A. I agree with the use of a 5 year growth period. Mr. Woodcock uses MFR
8 Schedules F-9 and F-10, or average consumption ERCs. My growth or
9 margin reserve for treatment plants, however, is based on MFR Schedule F-8
10 or growth in ERCs based on meter equivalents (relative meter capacity ratios).
11 Because the meter capacity ratios are based on the relative maximum flow
12 through various size meters, and the design of treatment plants are also based
13 on maximum demands, it is more consistent to use the growth in ERCs from
14 Schedule F-8.

15 **Q. On page 8 Mr. Woodcock also discusses systems that he treats as**
16 **interconnected. Would you address each of these?**

17 A. Mr. Woodcock treats the East Lake Harris Estates and "Friendly Estates"
18 (Friendly Center) as one interconnected system. Because each system was
19 originally designed and developed individually and subsequently
20 interconnected for reliability, it is not appropriate to use a combined used and
21 useful calculation. The cost of those systems reflects separate systems, not a
22 combined system. Moreover, used and useful determinations should not be
23 geared to simply finding the lowest ratio of demand and capacity, particularly
24 if such used and useful determinations have the effect of discouraging utilities
25 from finding after-the-fact opportunities to improve reliability. This falls

1 within one of the “other relevant factors” that Rule 25-30.4325(2) specifies
2 that the Commission will consider in its used and useful evaluation.

3 In addition to disagreeing with Mr. Woodcock’s approach with respect
4 to East Lake Harris Estates and Friendly Center, it appears that while he
5 includes the capacity of both wells in these systems, his calculation of used
6 and useful only includes the 49.03 gpm peak hour demand of East Lake Harris
7 Estates but not the peak hour demand at Friendly Center, adjusted for margin
8 reserve, or 45.58 gpm. Had he done so, his used and useful calculation would
9 be 94.6% (which I would consider 100%) instead of his 49.03%. In any
10 event, these systems should be treated as single well systems and 100% used
11 and useful.

12 With respect to Hermits Cove and St. John’s Highlands, I agree with
13 Mr. Woodcock that these systems should be treated as one interconnected
14 system, but the reason is that St. John’s Highlands has no source of supply.

15 With respect to Sebring Lakes and Lake Josephine, those systems were
16 originally developed as separate systems and, moreover, the interconnection is
17 only for emergencies. The Company reports that DEP requires the
18 interconnection to remain closed except for emergencies. Accordingly, these
19 systems should not be treated for used and useful purposes as one integrated
20 system, as Mr. Woodcock proposes.

21 With respect to Welaka and Saratoga Harbour, while I do not disagree
22 with treating these systems as one system, I do differ with Mr. Woodcock
23 regarding the capacity and number of wells. He shows three wells at 188
24 gpm, 110gpm and 110 gpm, which is not the case. There are only two wells
25 at 110 and 76 gpm.

1 **Q. Although the Company treats Arredondo Estates and Arredondo Farms,**
2 **as well as Tomoka and Twin Rivers, as single water systems, Mr.**
3 **Woodcock treats all four of these systems as individual systems. In each**
4 **case his used and useful calculations produce less than 100%. Do you**
5 **agree?**

6 A. No. These systems are fully developed and, according to the new used and
7 useful Rule 25-30.4325(4), should be treated as 100% used and useful.

8 **Q. On page 11 and 12 Mr. Woodcock proposes to eliminate fire flows from**
9 **the used and useful calculations with respect to Chuluota, Hobby Hills,**
10 **Imperial Mobile Terrace, Silver Lake Estates/Western Shores, Skycrest,**
11 **Sunny Hills and Tangerine. Do you agree?**

12 A. I disagree with Mr. Woodcock with respect to Chuluota, Silver Lake
13 Estates/Western Shores, Sunny Hills and Skycrest. Mr. Woodcock's
14 objection is based on his claim that "hydrants are not located throughout the
15 service area." On the basis of a review of the system maps and responses to
16 data requests previously submitted, those systems do have hydrants and
17 provide fire protection. Accordingly, fire flows should be considered. If Mr.
18 Woodcock believes that a system does not have a sufficient number of
19 hydrants or that the spacing of hydrants is inadequate, adjusting used and
20 useful calculations is not an appropriate recommendation. Instead, if he
21 believes it is worthwhile, he should recommend that the Company install
22 additional hydrants and also propose that additional investment be included in
23 the revenue requirement, resulting in higher rates related to the new hydrants.
24 With respect to Imperial Mobile Terrace and Tangerine, Mr. Woodcock has
25 determined that those systems are 100% used and useful, so that fire flow is

1 immaterial.

2 With respect to Hobby Hills, this system is built out and, according to
3 the recently adopted Rule 25-30.4325(4), is 100% used and useful.

4 **Q. On page 14, Mr. Woodcock is asked whether he believes that it is**
5 **appropriate, “as permitted by (3) of the Commission’s Rule No. 25-**
6 **30.4325, to provide an alternate calculation for certain water system**
7 **calculations.” He responds in the affirmation and goes on to propose**
8 **using a demand/capacity formula for single well systems. Do you agree**
9 **that the cited section provides for alternative determinations for single**
10 **well systems, or with Mr. Woodcock’s proposed alternative?**

11 A. No. As a participant in Docket 070183-WS in which the new used and useful
12 rule was established, it is my understanding that after many years of trying to
13 limit controversy and cost associated with used and useful determinations, this
14 rule would simplify such determinations for water treatment and storage
15 facilities. While Rule 25-30.4325(3) provides for alternative calculations
16 under certain conditions that would affect the formulas set forth in the rule,
17 subsection (4) of that Rule identifies two conditions, a built out system and
18 single well systems, for which the treatment would be considered 100% used
19 and useful, without calculation. This provision eliminates the need for a
20 calculation and controversy for obviously small systems (single well) or built
21 out systems that clearly should be considering 100% used and useful. In my
22 opinion, proposing alternative calculations for a single well system tends to
23 reverse the efficiencies and cost-savings for which the new rule is designed to
24 accomplish. That said, the relatively minor cost of down-sizing a well or well
25 pump is simply not consistent with prudence of investment or economy of

1 scale considerations.

2 **Q. Do you have any other remaining issues with Mr. Woodcock's used and**
3 **useful determinations regarding water treatment plants?**

4 A. Yes. I found what appears to be an inadvertent error in his calculation of the
5 water treatment plant of Piney Woods. He apparently subtracted the lowest
6 not the highest yield well from the total well capacity. Correcting this error
7 would bring his U&U from 52.06% to 100%.

8 **Q. With respect to water distribution and wastewater collection systems Mr.**
9 **Woodcock states on page 15 that your use of ERCs to lots served by lines**
10 **"does not provide an accurate representation of the usage of the system**
11 **and seeks to achieve the highest U&U for the system." Would you please**
12 **respond to that statement?**

13 A. It seems from that statement that Mr. Woodcock does not have a complete
14 understanding of the rate setting principles that should govern such concepts
15 as used and useful. The entire water transmission system and the entire
16 wastewater collection system are used to meet the actual maximum demands
17 of existing customers. Thus, if "usage of the system" were the used and
18 useful standard, it would rarely if ever drop below 100%.

19 The ultimate purpose of used and useful calculations is to establish the
20 cost of providing service, not to simplistically achieve the highest U&U -- or
21 the lowest in order to keep rates low. The importance of establishing the cost
22 of providing service is to assure that a utility will be able to maintain financial
23 viability and attract capital -- so that it will be able to continue to provide safe
24 and adequate service.

25 **Q. Why did you use the ratio of ERCs to lots on lines in calculating the used**

1 **and useful percentage of mains?**

2 A. That ratio recognizes that when there is a mix of customer classes and
3 customers with varying demands, the ratios of lots to lots or ERCs to ERCs do
4 not provide sufficient costs for mains that are designed to meet demands as
5 well as cover distances. While the ratio of ERCs to lots on lines appropriately
6 recognizes costs that better represent the design of systems, even that ratio
7 does not add anything for fire demands, or for example distribution grids
8 where mains at intersection require more footage than captured by any of the
9 ratios.

10 **Q. Has the FPSC recognized the use of the ratio of ERCs to lots, and in fact**
11 **rejected the use of lots to lots with respect to water and wastewater**
12 **mains?**

13 A. Yes. The FPSC has accepted the ratio of ERCs to lots instead of lots to lots in
14 a number of cases including those involving Marco Island Utilities [Docket
15 No. 850151-WS], Southern States Utilities [Docket No. 950495-WS] and
16 Palm Coast Utility Corp. [Docket No. 951056-WS]. Furthermore, Florida's
17 First District Court of Appeal in *Southern States Utilities v. Florida Public*
18 *Service Commission*, 714 So. 2d 1046 (Fla. 1st DCA 1998), as well as in *Palm*
19 *Coast Util. Corp. v. State of Florida, Public Service Commission*, 742 So. 2d
20 482 (Fla. 1st DCA 1999), rejected attempts by the FPSC to change its policy
21 of using ratios of ERCs to lots and convert to using ratios of lots to lots or
22 ERCs to ERCs, because there has been no basis for such a change.

23 I would add that Mr. Woodcock's "apples-to-apples" argument does
24 not support the use of lots to lots or ERCs to ERCs, because such ratios are
25 not adequate for establishing costs that reflect the designed and installation of

1 varying size mains to meet demands as well as cover all distances in a grid
2 system.

3 **Q. Do you have any other observations regarding Mr. Woodcock's**
4 **allowances for water distribution systems?**

5 A. Yes. I would note that with respect to Beecher's Point, Mr. Woodcock
6 apparently used the wrong map for his lot count for the water system.

7 **Q. What is the major difference between Mr. Woodcock and you with**
8 **respect to wastewater treatment plants?**

9 A. It appears that Mr. Woodcock did not give consideration to the systems that
10 are fully built out. In his testimony he states that only four water systems
11 have no potential "for expansion of the service territory." We consider a
12 system to be built out if there is no or virtually no room for growth where
13 there are mains. In most cases, there is no room for growth in the entire
14 service areas of those systems considered built out. We also consider a
15 system to be built out if all or nearly all lots are connected to existing mains.
16 We do not disqualify a system from being considered built out if there are
17 vacant areas within the service area but no mains, which is consistent with the
18 FPSC rules regarding new systems and initial rates.

19 **Q. Do you know why Mr. Woodcock's I&I figures differ from yours?**

20 A. It seems there are two areas that cause the differences. One is that Mr.
21 Woodcock estimates the amount of water sold to wastewater customers by
22 applying the ratio of water ERCs to wastewater ERCs; whereas I obtained
23 specific data from the Company as to water sales to wastewater customers.
24 Another is that Mr. Woodcock estimates the quantity of water returned to the
25 wastewater plant by applying 80% to all water sold to wastewater customers;

1 whereas I apply 80% to residential customers and 96% to commercial
2 customers as I believe is typically used by the FPSC. In addition, with respect
3 to the Jungle Den system, Mr. Woodcock does not seem to take into account
4 that its wastewater customers receive an unknown amount of water from an
5 unrelated utility, making it impossible to determine an accurate level of I&I
6 for that system.

7 **Q. Do you agree with Mr. Woodcock's analysis regarding the accounts to**
8 **which the used and useful percentages should be applied?**

9 A. No. It seems that Mr. Woodcock's determination of used and useful relies
10 solely on the arithmetic ratios of demand to capacity or ERCs to ERCs,
11 without any consideration of prudence of investment, economies of scale and
12 other factors, or that used and useful allowances are only one component of
13 the primary goal of rate setting, which is to establish the cost of providing
14 reliable service to existing customers in an ongoing basis. Mr. Woodcock
15 proposes that used and useful percentages of wells be applied to all accounts
16 within the general "Source of Supply and Water Treatment" that would
17 include such items as land, generators and chemical feed equipment. These
18 items of plant are entirely necessary for reliable and adequate service to the
19 existing customers, and their cost would not be any less even though the wells
20 may be less than 100% used and useful.

21 **Q. Should similar considerations be applied to force mains as opposed to**
22 **gravity mains?**

23 A. Yes. Unlike gravity mains, there are no individual customers connected to
24 force mains; they accommodate wastewater and from multiple customers as
25 well as inflow and infiltration, and are designed to enable the transfer of

1 wastewater to treatment plants as necessary to span natural elevation
2 differences in the service areas, which is independent of the number of
3 customers. The related lift stations also collect wastewater from multiple
4 customers; their structures would not be any smaller in size or cost; and
5 although the lift pumps could be scaled as the flows increase, this is typically
6 not economical particularly for relatively small systems. Applying the same
7 used and useful percentages of gravity mains to force mains and lift stations
8 does not take these differences into account or recognize the actual cost of
9 serving the existing customers.

10 **Q. Does that conclude your rebuttal testimony at this time?**

11 A. Yes.

1 CHAIRMAN CARTER: Any exhibits for this
2 witness?

3 MS. ROLLINI: Yes, Mr. Chairman.

4 CHAIRMAN CARTER: Okay.

5 MS. ROLLINI: We respectfully request to move
6 into evidence Exhibit JFG-1 identified by staff as
7 Exhibit 145.

8 CHAIRMAN CARTER: Okay. For the record,
9 Exhibit Number 145 in your records, Commissioners.

10 Mr. Reilly, any objections?

11 MR. REILLY: No objections.

12 CHAIRMAN CARTER: Without objection, show it
13 done.

14 (Exhibit 145 was admitted into the record.)

15 CHAIRMAN CARTER: That completes it for
16 witness Woodcock and witness Guastella.

17 And this looks like a good enough breaking
18 point, Commissioners, in terms of where we are now and
19 the remainder of the day. We'll start tomorrow at 9:30
20 bright and early.

21 Mr. Reilly?

22 MR. REILLY: May we excuse Mr. Woodcock?

23 CHAIRMAN CARTER: Oh, sure. Absolutely.
24 Thank you.

25 So be there, be square. We're adjourned until

1 tomorrow, 9:30 a.m. tomorrow, 9:30 a.m.

2 (Proceedings concluded at 4:56 p.m.)

3 (Transcript follows in sequence in Volume 4.)

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