

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

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In the Matter of:

DOCKET NO. 110138-EI

PETITION FOR INCREASE IN
RATES BY GULF POWER COMPANY.

VOLUME 5

Pages 728 through 900

PROCEEDINGS: HEARING

COMMISSIONERS
PARTICIPATING: CHAIRMAN ART GRAHAM
COMMISSIONER LISA POLAK EDGAR
COMMISSIONER RONALD A. BRISÉ
COMMISSIONER EDUARDO E. BALBIS
COMMISSIONER JULIE I. BROWN

DATE: Tuesday, December 13, 2011

TIME: Commenced at 11:06 a.m.
Concluded at 12:57 p.m.

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: LINDA BOLES, RPR, CRR
Official FPSC Reporter
(850) 413-6732

APPEARANCES: (As heretofore noted.)

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EXHIBITS

NUMBER:		ID.	ADMTD.
17			818
190	Gulf Power 2011 TYSP	780	819

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P R O C E E D I N G S

CHAIRMAN GRAHAM: Get you to call your next witness.

MR. GUYTON: Call Mr. Burroughs.

MICHAEL L. BURROUGHS

was called as a witness on behalf of Gulf Power Company and, having been duly sworn, testified as follows:

EXAMINATION

BY MR. GUYTON:

Q Mr. Burroughs, have you previously been sworn?

A I have.

Q Would you please state your name for the record.

A Michael L. Burroughs.

Q And what is your position?

A I am Vice President of Power Generation for Gulf Power Company.

Q Mr. Burroughs, did Gulf file with the Commission on July 8th, 2011, your direct testimony, consisting of 29 typewritten pages?

A That's correct.

Q And do you have any corrections to your direct testimony?

A I do.

Q Would you share those with the Commission

1 slowly so that we can all keep up with the changes?

2 Thank you.

3 A Sure. The first change, page 8, line 5,
4 change improvement to incentive.

5 Also we had several changes regarding removing
6 intransient fuel related to Scherer, and those changes
7 are on page 15, line 1. Change 86,804,000 to
8 86,454,000.

9 On line -- on page 15, line 5, change
10 86,804,000 to 86,454,000.

11 Page 15, line 2, change 10,718,000 to
12 10,368,000.

13 Page 20, line 2, change 10,718,000 to
14 10,368,000.

15 On page 21, line 2, change 2.21 MCF to 2.27.

16 Related to my exhibit, on Schedule 7, under
17 the column Budget 2015, the entry for baseline other
18 should be changed to 55,973, from that to 49,933. The
19 entry for total baseline should be changed from 99,670
20 to 93,630. The total for, total actual budget should be
21 changed from 120,607 to 114,567.

22 Also the average shown on the bottom of
23 Schedule 7 should be changed from 113,223 to 112,015.

24 Q Mr. Burroughs, if I were to ask you today the
25 same questions that appear in your direct testimony,

1 would your answers, as amended by the changes you've
2 given this morning, be the same?

3 A Correct, sir.

4 MR. GUYTON: We ask that Mr. Burroughs' direct
5 testimony be inserted into the record as though read.

6 CHAIRMAN GRAHAM: We'll insert Mr. Burroughs'
7 direct testimony into the record as though read.

8 BY MR. GUYTON:

9 Q Mr. Burroughs, with the correction to Schedule
10 7 of your Exhibit MLB-1 and the revised Schedule 8 that
11 was previously filed with the Commission, is the
12 information in your exhibit true and correct, to the
13 best of your knowledge and belief?

14 A That's correct.

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1 GULF POWER COMPANY

2 Before the Florida Public Service Commission
3 Prepared Direct Testimony of
4 Michael L. Burroughs
5 Docket No. 110138-EI
6 In Support of Rate Relief
7 Date of Filing: July 8, 2011

8 Q. Please state your name and business address.

9 A. My name is Michael L. Burroughs. My business address is One Energy
10 Place, Pensacola Florida, 32520.

11 Q. What is your position?

12 A. I am Vice President of Gulf Power Company (Gulf or the Company) with
13 responsibility for Power Generation, and in that capacity I am Senior
14 Production Officer.

15 Q. What are your responsibilities as Vice President of Power Generation and
16 Senior Production Officer?

17 A. I am responsible for Power Generation, Fuel, Supply Side Renewable
18 Development and Generation Planning. This includes responsibilities for
19 all of Gulf's wholly owned and jointly owned plants and all power purchase
20 agreements.

21 Q. Please state your prior work experience and responsibilities.

22 A. I was hired by Alabama Power Company in 1991 as a Junior Engineer at
23 Plant Barry in Mobile, Alabama. I progressed through various positions
24

25

1 until I transferred to Gulf, assuming the role of Planning and Engineering
2 Manager at Plant Smith in Panama City, Florida in 1999. During the
3 following eight years, I held positions of Maintenance Manager as well as
4 Compliance and Engineering Manager. In May 2006, I was selected to be
5 the Assistant to the Executive Vice President and Chief Production Officer
6 of Southern Company Generation and Alabama Power Company. In
7 September 2007, I was named Plant Manager of Yates Generating Plant
8 in Newnan, Georgia with Georgia Power Company. I assumed my current
9 position as Vice President of Power Generation and Senior Production
10 Officer of Gulf Power in August 2010.

11

12 Q. What is your educational background?

13 A. I graduated with a Bachelor of Science degree in Mechanical Engineering
14 from the University of Alabama – Birmingham in 1990.

15

16 Q. What is the purpose of your testimony?

17 A. My testimony discusses Gulf's generation resources used and useful in
18 the provision of electric service to our customers. My testimony also
19 addresses the operation of Gulf's Power Generation Fleet, including
20 Production Safety Performance and Plant Performance. My testimony
21 explains Gulf's Production capital additions, Operation & Maintenance
22 (O&M) expense and fuel inventory levels necessary for Gulf's continued
23 provision of reliable generation. My testimony explains and justifies Gulf's
24 decision to purchase a generating unit site that preserves a
25 prospective nuclear plant option for Gulf's customers. Finally, my

1 testimony sets forth Gulf's approach to renewable generation. Gulf
2 Witness Grove provides more detail regarding Gulf's generation
3 resources, Production investment, Production O&M expenses and the
4 resource planning process.

5

6 Q. Are you sponsoring any exhibits?

7 A. Yes. I am sponsoring Exhibit MLB-1, Schedules 1 through 8. Exhibit
8 MLB-1 was prepared under my direction and control, and the information
9 contained therein is true and correct to the best of my knowledge and
10 belief.

11

12 Q. Are you sponsoring any of the Minimum Filing Requirements (MFRs)
13 submitted by Gulf?

14 A. Yes. A list of MFRs I sponsor or co-sponsor is included on Schedule 1 of
15 my Exhibit MLB-1. The information contained in the MFRs I sponsor or
16 co-sponsor is true and correct to the best of my knowledge and belief.

17

18

19

I. GULF'S GENERATION RESOURCES

20

21 Q. Please describe Gulf's generating resources.

22 A. Gulf generates or purchases electricity from a diverse group of resources,
23 including: (a) units owned solely by Gulf; (b) units owned jointly with other
24 Operating Companies within the Southern Electric System (SES); (c) units
25 in the SES available to Gulf through the SES Intercompany Interchange

1 Contract (IIC); and (d) units available to Gulf under power purchase
2 agreements (PPAs). The fuels used for the generation resources
3 available to Gulf include coal, oil, natural gas, landfill gas and municipal
4 solid waste.

5
6 Q. Please describe the generation forecasted to be owned, operated and
7 used by Gulf Power Company to serve its retail customers in 2012.

8 A. Exhibit MLB-1, Schedule 2 provides a list of the units owned and operated
9 or co-owned by Gulf. With the exception of the new Perdido landfill gas-
10 to-energy facility (Perdido), which was placed in service in October of
11 2010, all of these generating facilities were included in Gulf's rate base in
12 its last rate case proceeding, and most of their O&M expenses were
13 considered in computing Gulf's net operating income in Gulf's last rate
14 case.

15
16 Q. Please briefly describe the Perdido facility.

17 A. The Perdido facility has two 1.6 megawatt (MW) generators connected to
18 internal combustion engines that burn landfill methane gas as their fuel.
19 Gulf submitted a bid for the purchase of methane gas from the landfill in
20 August 2008. The project began commercial operation in October 2010.
21 The investment in the Perdido project will be in service in 2012 and will be
22 used and useful in providing electric service to Gulf's customers. The
23 associated O&M expenses will be necessary and reasonable to provide
24
25

1 retail electric service to Gulf's customers. Mr. Grove will provide a
2 discussion of the analysis used to develop the Perdido project.

3

4 Q. What PPAs will Gulf have in place and use to provide electric service in
5 2012?

6 A. Schedule 3 of Exhibit MLB-1 provides a list of the power purchase
7 resources available to Gulf during 2012 and information regarding the
8 fuels and technologies used by these generating resources. Mr. Grove,
9 who is responsible for Gulf's planning process and who assisted in the
10 negotiation of these contracts, will discuss these contracts in detail in his
11 testimony. All of these agreements have been approved by the Florida
12 Public Service Commission (FPSC or the Commission).

13

14 Q. Other than the environmental capital projects addressed through Gulf's
15 Environmental Cost Recovery Clause (ECRC), what major changes have
16 been made to Gulf's generation resources since Gulf's last base rate
17 proceeding?

18 A. Since Gulf's last rate case, Gulf retired Units 1, 2, and 3 at Plant Crist,
19 added four PPAs, and added the Perdido project. Mr. Grove will provide a
20 detailed discussion of each of these items.

21

22 Q. What effect have the changes in your generation resources had on Gulf's
23 customers?

24 A. The retirement of Units 1, 2, and 3 at Plant Crist reduced Gulf's reserve
25 margin by 80 MW. However, there was no discernable impact related to

1 energy production, since these units had very high operating costs and
2 were not routinely run. Each of the four PPAs that were added since the
3 last rate case provides benefits to Gulf's customers in the form of capacity,
4 energy and fuel diversity. In addition, these contracts avoided capital
5 investments for additional generating capacity that Gulf would have
6 otherwise been required to construct to reach an acceptable capacity
7 reserve margin. Lastly, the Perdido project was constructed at or below
8 avoided cost and has a neutral cost impact on our customers. In addition,
9 Perdido is a renewable resource that enhances fuel diversity and has a
10 positive environmental impact.

11 12 13 **II. GULF'S PRODUCTION SAFETY PERFORMANCE**

14
15 Q. Please address Production safety at Gulf Power.

16 A. Safety is the first priority for every employee at Gulf Power. Safety is a
17 core value, and it is our desire that we work every day and every job
18 safely. The overall objective of our safety program is zero accidents.

19
20 The Power Generation organization is very proud of our safety record.
21 For the ten-year period ended 2010, Power Generation experienced only
22 28 Occupational Safety and Health Administration (OSHA) recordable
23 incidents, with Plant Scholz having experienced no recordable incidents
24 for over ten years. This compares favorably with the ten-year period
25 ending 1990, when Power Generation experienced 255 recordable

1 incidents, or to the ten-year period ending in 2000, when Power
2 Generation experienced 162 recordable incidents. Over the course of the
3
4 last two decades, Gulf's Power Generation Safety record has improved by
5 89 percent.

6
7 Gulf's Production safety performance has not only improved internally but
8 also compares favorably with the industry. Since 2003 Gulf's OSHA
9 Recordable Incident Rate (RIR) has been 0.77 compared to the industry
10 average RIR of 1.596. Stated differently, Gulf's RIR has been 51.74
11 percent better than the industry for the period 2003 through 2010.

12
13 Gulf's remarkable improvement in safety performance in Power
14 Generation is shown graphically on Exhibit MLB-1, Schedule 4. The
15 success we have experienced is driven by our philosophy that
16 management at Gulf will provide an environment where we send every
17 employee home every day as healthy as when they reported to work. This
18 provides benefits to our employees and our customers through greater
19 productivity.

20
21
22 **III. GULF'S PLANT PERFORMANCE**

23
24 Q. Please address the performance of Gulf Power's power plants since Gulf's
25 last base rate proceeding.

1 A. Gulf uses a number of indicators to measure the performance of its
2 units/plants. They include Equivalent Availability Factor (EAF), heat rate,
3 Equivalent Forced Outage Rate (EFOR) (both annual and peak season),
4 and OSHA recordable incidents. Both EAF and heat rate are tracked in
5 the Commission's Generation Performance ^{Incentive} ~~Improvement~~ Factor (GPIF)
6 program. Gulf considers heat rate and EFOR to be the primary indicators
7 of efficiency and reliability, respectively, and uses them to evaluate the
8 effectiveness of our planned outage and maintenance programs.

9

10 Q. What does EFOR measure?

11 A. EFOR measures a generating unit's inability to provide electricity when
12 dispatched and is the primary tool used by Gulf to track unit reliability.
13 EFOR is reported in terms of the hours when a generating unit could not
14 deliver electricity as a percentage of all the hours during which that unit
15 was called upon to deliver electricity. Our customers directly benefit from
16 Gulf's efforts to minimize EFOR. Whenever a generating unit is forced off
17 line, the energy lost must be replaced, which often increases fuel expense
18 recovered through the fuel clause. Gulf focuses maintenance and outage
19 planning efforts to ensure our units do not experience forced outages and
20 instead remain available for economic dispatch to meet the needs of our
21 customers.

22

23 Q. What is economic dispatch?

24 A. Economic dispatch is the process of dispatching units based on cost. Gulf
25 has units committed and on line to serve existing load in addition to

1 spinning reserves. The spinning reserves are units that are on line
2 (running at less than full load) to support the loss of another unit in the
3 event a unit is forced off line. Spinning reserves are a critical part of
4 ensuring the reliability of the system. As customer demands increase,
5 Gulf commits additional resources to serve those demands. As customer
6 demands decrease, Gulf takes the highest cost units off line first.
7 Economic dispatch is designed to ensure the customers receive the
8 benefits of the least cost units, that is, the units with the lowest
9 incremental operating costs.

10

11 Q. Why is it important to ensure units are available for economic dispatch?

12 A. By dispatching the least-cost units first, Gulf ensures our customers
13 receive the lowest cost resources. This is why it is critical to maintain a
14 low EFOR, particularly in the peak months. Whenever a low cost unit is
15 forced off line, the replacement energy will likely be more expensive, and
16 this impacts our customers through higher fuel costs.

17

18 Q. What EFOR measures does Gulf track, and why?

19 A. Gulf tracks both Annual EFOR and Peak Season EFOR. Plant
20 performance goals are set around Peak Season EFOR. This is the period
21 from May 1 through September 30 each year when the demand for
22 electricity is the highest.

23

24

25

1 Q. What is a heat rate?

2 A. Heat rate is a measure of a unit's ability to convert fuel to energy. It is a
3 measure of the amount of fuel required to generate a kilowatt hour (kWh).
4 The lower a unit's heat rate, the more efficiently it converts fuel to energy.

5
6 Q. Please address why EFOR and heat rate performance are important to
7 customers.

8 A. Again, EFOR is a measure of a unit's reliability. A low EFOR ensures that
9 the lowest cost units are producing electricity when called upon to meet
10 the demands of customers. Also, maintaining a low EFOR ensures that
11 units are available to make wholesale power sales when opportunities
12 arise. This results in a reduced fuel cost to our retail customers since
13 more than 80 percent of the gain from these sales is applied as a credit to
14 fuel expense. As discussed earlier in my testimony, heat rate is an
15 efficiency measure. The lower the heat rate, the less fuel consumed to
16 generate electricity. The customer benefits by paying less in fuel costs
17 and having lesser amounts of fuel required in inventory.

18
19 Q. What are the Annual and Peak Season EFOR for Gulf's generating units?

20 A. Exhibit MLB-1, Schedule 5 shows Gulf's Annual and Peak Season EFOR.

21
22 Q. How does Gulf's EFOR compare to others in the industry?

23 A. As shown on Schedule 5, Gulf's Annual and Peak EFOR performances
24 compare extremely favorably with peer utilities. Schedule 5, pages 1
25 and 2 show graphically how Gulf's actual Annual and Peak Season EFOR

1 compare to the peer group averages from 2002 through 2009.
2 Schedule 5, pages 3 and 4 show where Gulf's actual average
3 performance for the same period compares to each of the peer utilities.
4 Gulf's results are exceptional, despite three major hurricane events that
5 impacted our plants. Gulf's excellent performance is indicative of a well
6 managed organization, with great employees, all committed to serving our
7 customers.

8

9 Q. What is the source of the data Gulf has used to compare its EFOR
10 performance to that of other utilities?

11 A. Gulf obtained Annual and Peak Season EFOR data from the North
12 American Electric Reliability Council (NERC). This data became available
13 approximately 12 to 15 months after the end of 2009 and is the latest data
14 currently available. Gulf participates in a NERC benchmark analysis with
15 19 comparable utilities that have a minimum of 4,000 MW of generation
16 excluding nuclear.

17

18

19

IV. GULF POWER'S PRODUCTION INVESTMENT

20

21 Q. Gulf Witness McMillan shows a total of \$2.6 billion of plant in service
22 investment in Gulf's 2012 rate base in this case. Other witnesses have
23 testified that these costs are properly recorded consistent with the Uniform
24 System of Accounts and generally accepted accounting principles. Are

25

1 the Production assets associated with these costs used and useful in the
2 provision of electric service to the public?

3 A. Yes. The Production assets, which comprise a total of \$1,043,349,000 of
4 plant in service in Gulf's 2012 rate base in this case, are used and useful
5 in Gulf's provision of electric service.

6
7 Q. Were these Production costs reasonably and prudently incurred?

8 A. Yes. They were incurred pursuant to our capital budget process as
9 discussed in Mr. Grove's testimony. These Production investments are
10 also subject to cost controls used to govern budgeted expenditures. The
11 investment in Production plant is reasonable, prudent and necessary to
12 ensure continued excellent reliability.

13
14 Q. What is Gulf's projected Production capital additions budget for 2011 and
15 2012, excluding Plant Scherer and environmental projects recovered
16 through the ECRC?

17 A. Gulf Power Company's Production non-ECRC capital additions budget for
18 2011 is \$68,334,000 and for 2012 is \$43,738,000.

19
20 Q. Are the Production capital additions, excluding ECRC, for 2012 reflective
21 of the level of capital additions for the five-year budget cycle that began in
22 2011?

23 A. No, they are markedly lower. The amount of Production capital additions
24 projected in the 2012 test year is conservative when compared to the five-

25

1 year budget cycle. Mr. Grove will provide a summary of major capital
2 expenditures for 2011 and 2012.

3
4
5 **V. GULF'S 2012 PRODUCTION O&M BUDGET**

6
7 Q. What is Gulf's Production O&M budget for 2012?

8 A. Gulf's Production O&M budget of \$110,888,000 for 2012 is set forth on
9 Schedule 6 of my exhibit.

10
11 Q. Is Gulf Power's projected level of Production O&M expenses of
12 \$110,888,000 million in 2012 reasonable and prudent?

13 A. Yes.

14
15 Q. Is Gulf Power's projected level of Production O&M expenses of
16 \$110,888,000 in 2012 representative of a going forward level of
17 Production O&M expenses beyond 2012?

18 A. Yes. Schedule 7 clearly shows the dollars requested in 2012 are
19 representative of expenses expected through our current budget period
20 (2011 through 2015).

21
22 Q. Please explain your conclusion that Gulf Power's projected level of
23 Production O&M expense of \$110,888,000 for 2012 is reasonable and
24 prudent.

25

1 A. As addressed by Mr. Grove in more detail, Gulf's 2012 projected level of
2 Production O&M expenses is the result of a rigorous multi-level budgeting
3 process, and these O&M expenses are subjected to demanding cost
4 control programs.

5
6 Unlike Gulf's 2012 Production capital additions budget, which is lower than
7 2010 or 2011, Gulf's 2012 Production O&M expense has risen relative to
8 historical expenses. As Mr. Grove explains in detail in his testimony, this
9 is necessary. In 2009 and 2010, Gulf responded to the economic
10 downturn and held Production O&M expenses below budgeted levels in
11 an effort to forestall a base rate increase. While appropriate at the time,
12 these temporary reductions cannot be sustained over the long term. More
13 Production O&M dollars have to be spent in 2012 and future years to
14 avoid a predictable decline in the unit reliability.

15
16 Mr. Grove's testimony addresses in detail the numerous drivers of
17 Production O&M cost escalation and justifies Production O&M benchmark
18 variances.

19

20

21

VI. GULF'S 2012 FUEL INVENTORY

22

23 Q. What recovery amount is Gulf requesting for total fuel inventory, including
24 fuel stock and in-transit fuel?

25

1 A. Gulf is requesting a total fuel inventory of ~~\$86,804,000~~^{\$ 86,454,000} to be included in its
2 2012 rate base. This includes \$76,086,000 for fuel stock and ~~\$10,718,000~~^{\$ 10,368,000}
3 for in-transit fuel.
4

5 Q. How does the request for \$86,804,000 in inventory compare to the
6 inventory levels since the last rate case?

7 A. Exhibit MLB-1, Schedule 8 clearly shows that since 2005, Gulf's inventory
8 levels have exceeded the inventory level in working capital allowed in
9 Gulf's last rate case. In fact, since 2008 the inventory levels have been at
10 least twice the amount allowed in the prior rate case.
11

12 Q. Please describe Gulf's coal inventory policy.

13 A. Gulf's policy is to maintain coal inventory levels sufficient to safeguard
14 against disruptions in supply, inconsistencies in delivery of coal due to
15 weather conditions and other factors affecting the coal transportation
16 sector. Coal inventory levels for each generating plant are evaluated, and
17 targets are established based on a number of factors such as: plant
18 specific coal handling and storage limitations; market intelligence on coal
19 supply availability; coal transportation/logistics information; and the
20 historical perspective obtained through considerable experience in coal
21 stockpile management in the Southern Company fuel organization.
22 Collectively, the Operating Companies of the Southern Company are
23 among the largest coal consumers in the nation and have a long history of
24 successfully operating coal fired generating plants.
25

1 These established coal stockpile targets are further evaluated using the
2 Utility Fuel Inventory Model (UFIM) developed by the Electric Power
3 Research Institute and the electric utility industry. The UFIM model
4 evaluates, among other factors, the economic cost of not being able to
5 serve customer load if coal inventory is depleted and the economics
6 associated with being forced to procure coal and/or replacement energy in
7 the spot market during periods when coal supply is disrupted compared to
8 the financial costs associated with carrying various levels of coal
9 inventory. The economic cost results derived from the UFIM model runs
10 are then evaluated along with specific plant coal logistics issues and other
11 coal market inputs to determine the most economical target plant coal
12 inventory level for a specific plant.

13
14 Once the target coal inventory levels are validated, they are formally
15 approved by the Vice President of Power Generation for use as an input
16 into the SES fuel budgeting model, FUELPRO, to develop a fuel cost of
17 generation budget for all plants in the SES. The fuel burn derived from the
18 hourly load dispatch of each generating unit in the SES fleet and the
19 current fuel price forecast for each fuel type, including transportation rates,
20 are also inputs to the FUELPRO model. The output of FUELPRO is a fuel
21 budget for each plant, which includes monthly fuel purchases, burn and
22 ending inventory expressed in units of measure (quantity), total dollars,
23 and dollars per unit. For the test year the coal inventory evaluation
24 resulted in inventory targets for Gulf's barge-served coal fired plants of
25

1 approximately 40 normal full load (NFL) burn days and for Gulf's rail-
2 served plants (excluding Scherer), a range from 20 to 40 NFL burn days.

3

4 Q. What is a normal full load (NFL) burn day?

5 A. A NFL burn day is the normal maximum consumption of fuel at a specific
6 generating facility over a 24 hour period. Normal maximum consumption
7 does not include output maximums that can be achieved for short periods
8 by using supplemental firing to operate at "full pressure" on traditional
9 steam and combined cycle units. The use of NFL burn days allows for the
10 expression of inventory units in common terms so that fuel inventories of
11 generating plants with various capacity sizes and capacity factors can be
12 compared on an "apples to apples" basis. A NFL burn day is calculated
13 by multiplying the total daily energy output (in kilowatt hours or kWh) of a
14 generating plant by the weighted average heat rate (British Thermal Units
15 per kWh or BTU/kWh) of the units at that generating plant. Both the total
16 daily energy output and the unit heat rates are determined by actual plant
17 performance measurements over a period of time. The resulting
18 calculated BTUs per day are then converted to standard units for each fuel
19 type such as tons for coal and gallons or barrels for oil. This method
20 explicitly recognizes Gulf's heat rate performance in establishing its
21 required fuel inventory levels.

22

23 Q. How does the current coal inventory policy compare to the policy used in
24 Gulf's last case?

25 A. There is no change in coal inventory policy from Gulf's last rate case.

1 Q. Based on this policy, what is Gulf's forecasted coal inventory level for the
2 test year?

3 A. For all Gulf plants (excluding Scherer), the 13 month average of the
4 monthly ending coal inventory levels, not including in-transit coal, for the
5 test year, is a stockpile of 693,196 tons (\$67,958,000) or 34 days NFL
6 burn supply. This compares to a total of 695,829 tons (\$26,800,000) or 36
7 days NFL burn supply allowed in the last rate case. The increase in coal
8 inventory value (dollars) is due to an increase in the delivered market price
9 of coal since the last rate case.

10

11 Q. The Commission previously established a generic fuel inventory guideline
12 in Order No. 12645 in Docket No. 830001-EU which may apply if a utility
13 fails to justify its own inventory policy. For coal inventory, that guideline is
14 90 days projected burn plus base coal volumes. How does Gulf's
15 requested coal inventory target expressed in NFL burn days compare to
16 the same quantity of coal expressed in projected burn days?

17 A. Gulf's requested coal inventory target for the test year expressed in
18 projected burn days is 64 days, which is less than the Commission
19 approved 90 day burn guideline.

20

21 Q. How does the average unit cost of coal inventory compare to the amount
22 used in Gulf's last rate case?

23 A. In Gulf's last rate case, the weighted average unit cost of coal in inventory
24 was \$38.51 per ton. Since the last rate case the market prices of coal and
25 coal transportation have increased significantly. The current weighted

1 average unit cost of coal used to project the total cost of Gulf coal
2 inventory in the test year is \$98.04 per ton. The increase in the market
3 price of coal is due to a general decline in coal supply combined with
4 higher worldwide market demands for coal (primarily from developing
5 nations), higher production costs associated with domestic coal mining,
6 and higher rail and barge transportation rates charged by coal shippers.

7
8 Q. Why does Gulf include an amount in working capital for in-transit coal
9 inventory?

10 A. Gulf pays its coal suppliers upon loading of the coal into Gulf's
11 transportation equipment at the coal supplier's originating facility.
12 Therefore, capital is invested in coal that has not yet been received at the
13 destination generating plants. A major portion of Gulf's coal supply is
14 delivered by rail and ship (import sources) to an intermediate coal
15 blending/transfer facility located in Mobile, Alabama and then by barge to
16 the Crist and Smith generating plants. A considerable amount of time is
17 involved in the process of transporting coal from the origin mine to the
18 intermediate blending and barge loading location and then transporting the
19 coal to the final destination plant stockpile. This investment in coal that is
20 in-transit should be included in the working capital component of Gulf's
21 rate base.

22
23 Q. How does the amount for in-transit coal you have included in your request
24 for working capital compare to the amount included in the previous rate
25 case?

1 A. The amount of in-transit coal included in the 2012 test year fuel inventory
2 request is ~~\$10,718,000~~ ^{\$10,368,000}. This compares to roughly \$13,000,000 included
3 in Gulf's last rate case. The decrease is due to a reduction in the average
4 quantity of coal that is projected to be in-transit during the test year.

5
6 Q. What is Gulf's natural gas inventory forecast for the test year?

7 A. Gulf's policy is to maintain a certain portion of its natural gas requirements
8 in storage to provide for pipeline balancing and natural gas supply
9 interruptions caused by pipeline and compressor station failures,
10 hurricanes, well freezes, etc. Gas storage for balancing is necessary to
11 avoid penalties imposed by pipelines for large swings in daily and hourly
12 demands when the generating unit is economically dispatched or when
13 other sudden changes, like plant outages, cause a swing in demand.
14 Currently, for Smith Unit 3, a target inventory level of approximately ten
15 NFL burn days supply, or 835,702 MCF (thousand cubic feet), has been
16 set. Gulf has included \$4,759,000 in working capital for gas storage.

17
18 Q. How does this target natural gas inventory compare to the approved
19 inventory from the last case?

20 A. There is no change in natural gas inventory target from Gulf's last rate
21 case.

22
23 Q. How does the average unit cost of natural gas inventory compare to the
24 amount used in the last rate case?

25

1 A. In the last rate case the average unit cost of natural gas in inventory was
2 ~~\$2.21~~ ^{\$2.27} per MCF. Since the last rate case the market price of natural gas
3 has increased due to higher demand, primarily from the electric generating
4 sector. The current average unit cost of natural gas used to project the
5 total cost of Gulf natural gas inventory in the test year is \$5.69 per MCF.

6
7 Q. What is Gulf's forecast distillate oil inventory level for the test year?

8 A. Gulf's projected distillate oil inventory level, including both lighter oil and
9 combustion turbine generating fuel, for the test year (excluding Scherer) is
10 49,850 barrels. An amount of \$3,370,000 has been included in working
11 capital for distillate oil inventory.

12
13 Q. How does this distillate oil inventory request compare to the oil inventory
14 amount approved in Gulf's last rate case?

15 A. The amount of distillate oil inventory included in the last rate case was
16 16,105 barrels, which was primarily for lighter oil inventory. Since the last
17 rate case Gulf has executed three PPAs in which Gulf has the fuel supply
18 responsibility. While the units associated with these PPAs are primarily
19 natural gas fired, Gulf is including combustion turbine generating fuel oil in
20 the 2012 test year inventory amount to allow for the continued operation of
21 these PPA generating units during times of natural gas supply disruption.
22 Natural gas supply is typically disrupted during periods of high demand for
23 natural gas when incremental gas pipeline transportation is unavailable.
24 Gulf will maintain an oil inventory level that will allow the PPA units to
25 operate at full load for approximately 30 hours.

1 Q. How does the average unit cost of distillate oil inventory compare to the
2 amount used in the last rate case?

3 A. In Gulf's last rate case, the average unit cost of distillate oil in inventory
4 was \$30.23 per barrel. Since the last rate case the market price of
5 distillate oil has increased due to higher worldwide demand for all oil
6 products. The current average unit cost of distillate oil used to project the
7 total cost of Gulf's distillate oil inventory in the 2012 test year is \$67.60 per
8 barrel.

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VII. LAND HELD FOR FUTURE USE

12

13 Q. Please explain Gulf's approach to land held for future use.

14 A. As part of its normal, ongoing planning processes, Gulf Power evaluates a
15 variety of generation resources to meet future needs. Prudence dictates
16 that Gulf consider all viable technology types that have the potential to
17 provide the greatest benefit to customers with regard to economy and
18 reliability. This broad technology evaluation has implications in Gulf's
19 approach to land held for future use. It provides no value to the customer
20 to have a broad evaluation of resources in the resource planning process
21 if land is unavailable for some of the options being considered. Thus, in
22 order for Gulf to fully consider all types of resource options, we must make
23 appropriate investments in land that would support any or all of those
24 options.

25

1 Q. Have Gulf's recent generating resource additions required the use of Gulf
2 owned power plant sites?

3 A. No. As Mr. Grove discusses in detail, Gulf has had some unique
4 opportunities related to our most recent generation additions. Neither
5 Gulf's 2009 to 2014 PPAs nor the recent agreement with Shell Energy
6 North America (SENA) required use of a Gulf-owned plant site. As a
7 result of the PPA with SENA, Gulf's next planned addition for capacity as
8 reflected in our most recent Ten Year Site Plan is in 2022. One of the
9 many benefits provided by this agreement is the flexibility it provides from
10 a planning perspective.

11
12 Q. How has this planning flexibility served Gulf's customers?

13 A. The primary benefit of that planning flexibility has been Gulf's ability to
14 avoid having to commit to specific generation technologies during a time
15 of high uncertainties associated with potential environmental
16 requirements. There are major environmental initiatives being proposed
17 that could change the face of the electric utility industry. Regulations
18 regarding greenhouse gases emissions, hazardous air pollutants (HAPS
19 MACT), coal combustion byproducts, ozone, particulate matter, industrial
20 boilers and water intake structures are all in various stages of the
21 regulatory process. Gulf's prospective need for new generation may not
22 be limited to just system growth, but could involve the retirement of
23 existing resources driven by regulatory changes. These potential
24 environmental regulatory requirements could drive new generation
25 additions.

1

2

Over the past several years Gulf has had to consider many different scenarios related to the potential impacts of carbon legislation, other pending environmental regulatory proposals and fluctuating fuel prices.

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14 Q.

What has Gulf done to preserve a potential nuclear option for its customers?

15

16 A.

For all generation technologies, the pool of potential sites is limited. This is especially true of nuclear technology for which there are significantly greater technical requirements to fulfill before a site can be considered suitable.

17

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In order to preserve the option of meeting future capacity needs with nuclear generation, Gulf began the process of evaluating potential nuclear sites in Northwest Florida. Gulf performed exploration across the region and investigated multiple locations in Northwest Florida to determine sites suitable for nuclear technology. This search was an exhaustive effort that

1 included site specific assessment of geology, geotechnical factors,
2 seismic conditions, water supply, transmission, transportation, topography,
3 environmental factors, emergency planning issues, land availability and
4 other factors.

5
6 Gulf considered over two dozen unique locations across our service area.
7 A subset of these were actively drilled and evaluated for subsurface
8 conditions to determine those that could potentially meet the geological
9 requirements as well as water requirements for a potential nuclear site.

10
11 After careful evaluation, Gulf identified a site in North Escambia County as
12 the only suitable site for a nuclear plant; this site is also suitable for other
13 generation technologies such as coal, gas, or renewable. The site is in
14 relative proximity to transmission, natural gas pipelines, railroad, major
15 highways and access to water, all suitable to meet new generation needs.
16 An additional consideration was the potential number of individuals and
17 home owners impacted by our purchase of their land. This site had only
18 35 property owners, some of whom owned multiple properties. By far the
19 largest portion of the land was held by timber companies.

20
21 Gulf made the decision to begin the process of procuring this site, and at
22 the end of 2012 we will have procured 100 percent. The site is 4,000
23 acres and includes property located directly on the Escambia River to
24 support the water supply needs for any future generating facility. Gulf has
25 included \$27,687,000 for this site in land held for future use in the 2012

1 test year rate base. Mr. McMillan discusses in detail the accounting and
2 amount to be included in land held for future use associated with this site.

3
4 Gulf's decision to purchase land as a site suitable for new generation,
5 including possible nuclear generation, is reasonable, prudent and
6 necessary to continue to provide our customers with the most cost-
7 effective generating resources in the future.

8
9 Q. Please describe any other land held for future generating sites.

10 A. Gulf currently has two additional sites being held as potential future
11 generating sites:

12 (1) Approximately 2,200 acres of property in Holmes County, Florida
13 (Caryville) with a book value of \$1,356,000.

14 (2) Approximately 250 acres of property in Walton County, Florida
15 (Mossy Head) with a book value of \$296,000.

16
17 Q. Please discuss the value the Caryville site provides to Gulf's customers.

18 A. Caryville is certified under the Power Plant Siting Act and remains one of
19 the few suitable sites in Northwest Florida for a steam electric generating
20 plant to meet Gulf's future generation needs. Gulf's customers benefit by
21 having a certified site ready for use when new generation is needed. The
22 geological and other site work which was previously completed will be
23 utilized when a unit is built in the future. It should be noted that Caryville
24 was evaluated for nuclear and determined not to be viable for that option.
25 The Commission agreed with Caryville's inclusion in rate base as plant

1 held for future use in Docket Nos. 800001-EI, 810136-EU, 820150-EU,
2 840086-EI, 891345-EI, and 010949-EI.

3
4 Q. Please discuss the value the Mossy Head site provides to Gulf's
5 customers.

6 A. The Mossy Head site is uniquely located in Walton County in close
7 proximity to both natural gas transportation and transmission. The site
8 was purchased in 1998 and 1999 as a potential future site for simple cycle
9 combustion turbines. Mossy Head was included as plant held for future
10 use in Gulf's prior rate case and was approved in Docket No. 010949-EI.

11
12
13 **VIII. RENEWABLE GENERATION**

14
15 Q. Since Gulf's last rate case, the Legislature has passed statutes
16 encouraging the development of renewable energy within Florida. What
17 has Gulf Power's approach been to encouraging renewable generation?

18 A. Renewable energy continues to be an important topic in Florida and
19 across the nation. Gulf receives inquiries concerning potential providers
20 of renewable energy on a regular basis. Recognizing the importance of
21 minimizing the upward pressure on rates charged to customers, Gulf has
22 chosen not to pursue projects in excess of avoided costs. Gulf will
23 continue this policy until there are clearer rules or requirements. It should
24 be noted that Gulf has successfully added renewable generation at or

1 below avoided cost through its PPA with the Bay County municipal solid
2 waste facility and its Perdido landfill gas-to-energy facility.

3
4
5 **IX. CONCLUSION**

6
7 Q. Please summarize your testimony.

8 A. Gulf maintains and operates a diverse set of generation resources
9 designed to serve our customers economically and reliably. Gulf has
10 made sound generation planning decisions that are clearly in the best
11 interest of our retail customers.

12
13 At a time when customer demand has increased, Gulf's Production
14 operation has continued to provide low cost, reliable electricity to our
15 customers. The reliability of Gulf's generating units and low EFOR are
16 clear indications that Gulf has executed an effective maintenance program
17 that continues to provide our customers with reliable service. Gulf is
18 committed to maintaining our generating facilities through the effective use
19 of resources that focuses not only on reliability but also efficiency.

20
21 Gulf's Production O&M expenses are carefully controlled and incurred in a
22 manner to ensure high availability. The \$110,888,000 budgeted for
23 Production O&M in the test year is reasonable, prudent, and necessary,
24 and it is representative of the levels of costs that will continue to be
25 incurred in the future when new rates resulting from this case are in effect.

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Gulf's Production capital additions are also carefully controlled and are designed to ensure high availability of our generating units. The \$43,738,000 budgeted for Production capital additions in the test year are reasonable, prudent and necessary.

The fuel inventory requested by Gulf is reasonable, prudent and necessary to provide fuel inventory levels that will ensure Gulf's units are prepared to meet the needs of our customers with the lowest cost generation available.

Over the past several years, Gulf has had to consider many different scenarios related to the potential impacts of carbon legislation, other pending environmental proposals and fluctuating fuel prices. Although there are many uncertainties, it is clear that there are situations in which nuclear could be a cost-effective solution for meeting our long-term need for generation additions. In order to preserve the nuclear option, it was necessary and prudent for Gulf to find and procure a site suitable for nuclear generation.

Q. Does this conclude your testimony?

A. Yes.

1 BY MR. GUYTON:

2 Q Mr. Burroughs, would you please summarize your
3 testimony for the Commission.

4 A Sure.

5 Good morning, Commissioners. My name is
6 Michael Burroughs, and I'm the Vice President of Power
7 Generation for Gulf Power. I have oversight
8 responsibility for all aspects of power production at
9 Gulf Power, including safety, plant performance,
10 operations, maintenance, production capital additions,
11 fuel, resource planning, and renewable energy.

12 First let me say safety is the first priority
13 of every employee at Gulf Power. In fact, safety is a
14 core value, and it's our desire that every day we work
15 every job safely.

16 The overall objective of our safety program is
17 zero accidents. Since 1990 we've reduced recordable
18 accidents by 89%, and our recordable incident rate has
19 been more than 50% better than the industry between 2003
20 and 2010.

21 Gulf measures plant performance in terms of
22 reliability, that's EFOR (phonetic), equivalent forced
23 outage rate; efficiency, heat rate; both of which can
24 have a profound effect on our customers.

25 Gulf's plant performance metrics have been

1 excellent since our last rate case, and compares very
2 favorably to our industry peers. In fact, Gulf's
3 reliability has consistently been in the top quartile
4 during this time frame.

5 While it is recognized that our past
6 performance has been superior, appropriate capital and
7 O&M budgets are necessary to ensure we continue to
8 maintain reliable and efficient operation of our
9 generation fleet.

10 Both the capital and O&M budgets are developed
11 using a rigorous multilevel process that ensures the
12 most critical issues are addressed. Again, our past
13 performance is evidence of this fact. The budgeted
14 dollars for both capital and O&M are representative of
15 the expenditures that Gulf expects in 2012 and beyond.

16 Gulf's philosophy regarding to fuel inventory
17 has not changed since our last rate case. Our request
18 for coal and gas inventory is almost identical from our
19 last rate case with regard to volume. However, prices
20 have increased significantly.

21 Gulf's request for distillate oil has
22 increased since our last rate case. That is due to a
23 contractual obligation for Gulf to maintain fuel oil
24 inventories relative to our three purchased power
25 agreements.

1 As part of our planning process, Gulf
2 evaluates a variety of generation resources to meet
3 future needs. Regulations regarding greenhouse gas
4 emissions, hazardous air pollutants, hazmat, coal
5 combustion by-products, ozone, particulate matter, are
6 all in the various stages of the regulatory process.

7 Given the uncertainty of the effect on our
8 generating fleet and future generation decisions, Gulf
9 made a strategic decision to purchase land in north
10 Escambia County that would meet the requirements of a
11 nuclear generation, of a generation facility. This
12 decision was made to preserve a nuclear option for our
13 customers. By making this strategic decision, Gulf now
14 has property for all types of generating capacity,
15 including nuclear, gas, clean coal, and renewables.

16 An option is most valuable when uncertainty is
17 at its highest. I submit to you that our industry is
18 confronted with great uncertainty, and we must be
19 strategically positioned to make the best decision for
20 our customers.

21 Gulf recognizes the importance of a diverse
22 portfolio of generating options, and we proactively
23 evaluate all renewable generation projects. We also
24 recognize the importance of minimizing upward pressure
25 on rates charged to our customers. As a result, Gulf

1 continues to evaluate all projects against our avoided
2 costs.

3 In conclusion, Gulf customers expect and
4 deserve a reliable and efficient generating fleet.
5 We've provided reliable and efficient generation for our
6 customers since our last rate case in 2002. Our
7 performance indicators are a testament to that fact.
8 Every short and long-term decision we make has the
9 customer as our focal point.

10 However, our costs related to fuel, materials,
11 and services have increased significantly. In order to
12 continue to maintain our outstanding performance and
13 provide excellent reliability for our customers, we must
14 have a rate increase. Approval of this rate request
15 will ensure that Gulf can meet the needs of its
16 customers in the future.

17 That concludes my summary.

18 **MR. GUYTON:** We tender Mr. Burroughs.

19 **CHAIRMAN GRAHAM:** I think this is a good --
20 we're coming up on a two-hour mark for the court
21 reporter, so I think it's a good time for us to take
22 about a five-minute break.

23 (Recess taken.)

24 Mr. McGlothlin, you have control.

25 **EXAMINATION**

1 BY MR. McGLOTHLIN:

2 Q Mr. Burroughs, I'm Joe McGlothlin with the
3 Office of Public Counsel. My questions relate to page
4 26 of your testimony, if you have that available to you.

5 A I didn't hear the last part.

6 Q Page 26, if you have that available to you.

7 A Okay.

8 Q In the middle of that page you referred to the
9 additional land that is being held as potential future
10 generating sites, did you not?

11 A You got a particular line you're referring to?

12 Q Yes. Lines 9 through 15.

13 A That would be correct.

14 Q And one of those sites is the site we commonly
15 refer to as Caryville; correct?

16 A That's correct.

17 Q And you've indicated that there's 2,200 acres
18 of property there?

19 A That's correct.

20 Q And also that this particular property has
21 been through the process under the Power Plant Siting
22 Act; correct?

23 A That's correct.

24 Q And as part of that process, is it correct
25 that the applicant can ask the siting board to approve

1 not only an individual proposed plant, but also to
2 review and establish the maximum capacity for which the
3 site is certified?

4 A I can't speak to the accuracy of that.

5 Q Is it true that the certification order issued
6 for the Caryville site certifies that site for
7 3000 megawatts of capacity?

8 A I'm not aware of that.

9 MR. MCGLOTHLIN: Well, in that case I want to
10 distribute a document, Mr. Chairman.

11 CHAIRMAN GRAHAM: Please.

12 MR. MCGLOTHLIN: We may have to take a quick
13 time-out. The individual who has the documents is not
14 in the room apparently.

15 CHAIRMAN GRAHAM: Well, we'll move on to
16 Ms. Kaufman and come back to you.

17 MS. KAUFMAN: Okay.

18 EXAMINATION

19 BY MS. KAUFMAN:

20 Q Good morning, Mr. Burroughs.

21 A Good morning.

22 Q I'm Vicki Gordon Kaufman. I'm here on behalf
23 of the Florida Industrial Power Users Group, some of the
24 very largest users in your territory.

25 You are the Vice President for Power

FLORIDA PUBLIC SERVICE COMMISSION

1 Generation; is that correct?

2 A That's correct.

3 Q And you've described your duties a little bit
4 in your, in your remarks, but would I be correct in
5 assuming that you're intricately involved in planning
6 what units Gulf will add to its system as we move
7 forward?

8 A You're asking me to assume what you mean by
9 intricately. But would I be involved? That would be,
10 that answer would be yes, I would be involved.

11 Q And certainly, I am assuming that meetings are
12 held and analyses are performed regarding what the next
13 generation addition should be; correct?

14 A That is correct.

15 Q Okay. Do you know what the next planned
16 generation units are for Gulf in, say, the next ten
17 years?

18 A We don't have any particular units planned for
19 development in the next ten years at Gulf Power.

20 Q Okay. Take a look at Schedule 2, if you
21 wouldn't mind, in your exhibits.

22 A Okay.

23 Q And what you've depicted there are the current
24 units on the Gulf system, correct, as well as their
25 retirement dates, whether owned totally by Gulf or

1 jointly owned.

2 A Yes. It depicts the units owned by Gulf,
3 owned jointly, yes.

4 Q Okay. And all of those units, as I read this
5 chart, are going to be in service past the 2012 test
6 year; correct?

7 A That would be correct.

8 Q Okay. Can you tell us how many megawatts Gulf
9 needs in the test year to serve its customer base?

10 A How many megawatts we need in 2012?

11 Q Uh-huh. Yes.

12 A I can't --

13 Q Approximately.

14 A I can't give you an approximate number. I
15 would tell you the units, the megawatts we have at this
16 moment is sufficient to serve our customers in 2012.

17 Q And you don't know what that number is
18 ballpark?

19 A I can tell you what number we, as a, we have
20 at our disposal, but the exact number that's needed to
21 serve our customers, no. It varies, depending on the
22 weather, loading, et cetera, et cetera.

23 Q Sure. So can you give me a ballpark? I
24 understand it varies from hour to hour.

25 A I cannot give you a ballpark, but -- no, I

1 can't give you a ballpark number.

2 Q Is there another witness that could tell me
3 that?

4 A We could get that number, but you feel -- I
5 would ask you to refer to Ray Grove.

6 Q To who? I'm sorry.

7 A Witness Ray Grove.

8 Q Okay. I will do that. Thank you.

9 I don't want to take the wind out of
10 Mr. McGlothlin's sails, but I did have a few questions
11 about the Caryville site as well.

12 And my first question is, do you know how long
13 the Caryville site has been in rate base?

14 A I can't tell you how long it's been in rate
15 base.

16 Q Okay. Certainly would you agree since your
17 last rate case ten years ago?

18 A I would say it has been in rate base since
19 2002.

20 Q Okay. And would you agree that all that time
21 Gulf Power has been earning a return on that site?

22 A Again, if you're going to get into earning
23 returns and those kinds of things, I refer you to
24 Witness McMillan.

25 Q Okay. As we sit here today, there is no power

1 plant on that site, is there?

2 A That is correct.

3 Q And I understand that, as we sit here today,
4 Gulf doesn't have any plans to put a power plant on that
5 site; correct?

6 A We don't have any plans in the present or in
7 the near future to put a facility on the Caryville site.
8 It is an option for us, and we will use it depending on
9 what loading is, what the economic growth is, and
10 whatever environmental regulations that come down in the
11 near future that will force us into one direction or the
12 other. So it serves as an option. It is not planned at
13 this purpose for any particular type of facility.

14 Q And it's, I think you testified earlier it's
15 certainly not an option that you're planning at this
16 point to exercise in the next ten years.

17 A I don't plan, nor do I not plan. The issue is
18 we don't have a situation at this moment that requires
19 us to use that particular land site. It's an option for
20 us and it will be available for us to use it in whatever
21 capacity is needed in the near future or in the further
22 out distant future.

23 Q But I think you did testify that Gulf doesn't
24 have any plans in the next ten years to add plant.

25 A We don't have plans.

1 MR. GUYTON: Objection. Asked and answered.

2 CHAIRMAN GRAHAM: I agree.

3 Move on, Ms. Kaufman.

4 BY MS. KAUFMAN:

5 Q Let's talk for a minute about the proposed
6 nuclear site that you mentioned in your summary. And,
7 as I understand it, you're asking the Commission to
8 include \$28 million in rate base, which is the cost of
9 these 4,000 acres. Is that right?

10 A The approximate number is correct.

11 Q Okay. What is -- do you have an understanding
12 of generally the amount of megawatts that are necessary
13 to construct a nuclear power plant?

14 A I don't understand your question.

15 Q Okay. Well, generally when you build a power
16 plant, would you agree that there's a threshold number
17 of megawatts to be generated that you need to look at in
18 order for the plant to be cost-effective?

19 A That's one thing I could agree with you on.

20 Q Okay. Do you know what amount of megawatts
21 you typically see when you, when a nuclear plant is
22 built?

23 A For the sake of discussion, I will give you
24 the number 11 to 1200.

25 Q Okay. So would you agree with me that

1 certainly Gulf's system doesn't have the need for 11 to
2 1200 megawatts of nuclear power?

3 A At this moment we do not have the need for 11
4 or 1200 megawatts of power.

5 Q Have you discussed with anyone, whether it be
6 your sister companies or others, any sort of sharing of
7 the cost of this potential nuclear site?

8 A We have not entered in any discussions with an
9 affiliate utility or our sister utilities about sharing
10 that site related to any kind of generating facility.
11 We do not have plans specifically to use that site to
12 build a nuclear plant at this time. It is an option for
13 us to use as needed in the future.

14 Q Thank you. And I guess I can assume from that
15 last comment that certainly you haven't filed a
16 determination of need for that site?

17 A I'm not aware of that. If you want more
18 details about that, I refer you to Witness Rhonda
19 Alexander.

20 Q Okay. Have you had any -- has anyone had any
21 discussions with the NRC in regard to building a nuclear
22 plant on that site?

23 A I'm not aware. If you want more details on
24 that, I refer you to Witness Rhonda Alexander.

25 Q Would you be aware if those discussions had

1 occurred?

2 A If they had happened since I've been back at
3 Gulf, then I would be aware.

4 Q Okay. So as -- sorry.

5 A You may not be aware, but my return to Gulf
6 was in August of 2010.

7 Q Okay. Welcome back.

8 A So I'm speaking, I'm speaking to my time
9 frame.

10 Q Okay. So in your time frame you are not aware
11 of any discussions?

12 A I am not. So, again, if you want any details
13 outside of that time frame, again, I refer you to
14 Witness Rhonda Alexander.

15 Q Have you followed in any way the nuclear
16 projects of Florida Power & Light and Progress Energy in
17 the state?

18 A I do not follow those projects closely. I do
19 from time to time read blurbs in technical magazines and
20 I glance through them. But for detail I don't. I'm
21 busy enough, I don't have time to follow them.

22 Q Do you have a general understanding that the
23 two proposed nuclear projects, one by Florida Power &
24 Light at Turkey Point, and one by Progress, Levy site,
25 have encountered delays?

1 A I have heard that.

2 Q Okay. And you would agree with me, would you
3 not, that licensing a nuclear plant is a very complex
4 and difficult process?

5 A Not having been involved in one before, I
6 would be speculating. But if I speculated, I would say
7 yes, it does. But, again, I wouldn't compare Southern
8 Company, Gulf Power to other utilities. We consider
9 ourselves a very superior performing company, and we
10 don't generally compare ourselves to others.

11 **MS. KAUFMAN:** That's all I have, Mr. Chairman.
12 Thank you.

13 **CHAIRMAN GRAHAM:** Thank you.

14 Mr. McGlothlin.

15 **MR. McGLOTHLIN:** Mr. Guyton, I wonder if this
16 is something we could accomplish by stipulation. My
17 understanding of the review of the certification order
18 and conditions of certification was that the
19 certification order approved the Caryville site for an
20 ultimate capacity of 3000 megawatts. Is there any
21 dispute about that?

22 **MR. GUYTON:** I understand that that's correct.

23 **MR. McGLOTHLIN:** With that stipulation on the
24 record, I have no further questions.

25 **CHAIRMAN GRAHAM:** No further questions?

1 Major Thompson.

2 MAJOR THOMPSON: No questions.

3 CHAIRMAN GRAHAM: Mr. Wright.

4 MR. WRIGHT: Thank you, Mr. Chairman. If I
5 may just ask before I start, the Public Counsel
6 distributed an exhibit. Do I understand that's not
7 going to be proffered?

8 CHAIRMAN GRAHAM: I believe so.

9 MR. WRIGHT: Thank you.

10 EXAMINATION

11 BY MR. WRIGHT:

12 Q Good morning, Mr. Burroughs.

13 A Good morning, sir.

14 Q We met, I think, for the first time in
15 Pensacola. I'm Schef Wright, and I represent the Retail
16 Federation.

17 A I remember.

18 Q Good. Me too.

19 I have a few questions for you.

20 First, at page 23, lines 7 and 8 of your
21 direct testimony, you make the statement, "Gulf's next
22 planned addition for capacity as reflected in our most
23 recent Ten-Year Site Plan is in 2022."

24 Are you familiar with that statement?

25 A That's correct.

1 Q Okay. Now isn't it true that you do not have
2 a specific planned capacity addition in 2022 or any
3 other year reflected in your Ten-Year Site Plan?

4 A I hate to parse words with you, but, I mean,
5 that's what you do, so that's what I do. When you say a
6 planned addition, what do you mean by that? Or do we
7 have a facility designed on the board for 2022? The
8 answer to that is no.

9 But we do have a need development in 2022, and
10 we will have a power purchase agreement for 885
11 megawatts that will expire in May of 2023. As such, we
12 will have to do something during that time frame.

13 Q I understand that. Like, the follow-up
14 question I would ask you is do you know what plant you
15 would build in 2022 or 2023?

16 A Of course not, not with environmental
17 regulations that are being proposed. We cannot
18 determine at this time what that facility needs to be.

19 And I will reiterate again, just at the end of
20 this week, the environmental regulations that are
21 supposed to come out on December 16th, that we're in
22 this moment preparing for how do we respond to them.
23 And if we have to shut down a majority of our coal-fired
24 units, it's going to affect our decision that we make at
25 that time frame.

1 So, again, for me to be able to project out,
2 we can't do that. But we know we will have to make a
3 decision come 2022, '23, and we can't wait 'til then to
4 do it. We have to be prepared in the next two, three,
5 four years to make a decision what we're going to do.

6 Q I understand. That's what planning is all
7 about. Do you agree?

8 A We have to plan.

9 **MR. WRIGHT:** Mr. Chairman, Mr. McGlothlin has
10 kindly agreed to distribute an excerpt from the
11 company's Ten-Year Site Plan that I would like to have
12 marked for identification as, I believe, Exhibit 190.

13 **CHAIRMAN GRAHAM:** That is correct. We'll mark
14 it as Exhibit 190.

15 **MR. WRIGHT:** Thank you.

16 **CHAIRMAN GRAHAM:** Do you have a title for it?

17 **MR. WRIGHT:** Gulf Power 2011 TYSP Excerpt.

18 And if the company wants the whole plan in,
19 I'm happy to put it in. If so, I would prefer to do so
20 electronically as opposed to killing a few more trees.

21 **CHAIRMAN GRAHAM:** Go ahead. We'll let them
22 ask if they need it.

23 **MR. WRIGHT:** Pardon?

24 **CHAIRMAN GRAHAM:** We'll let them ask if they
25 want it all in.

1 MR. WRIGHT: Thank you, sir.

2 (Exhibit 190 marked for identification.)

3 BY MR. WRIGHT:

4 Q Are you involved in preparing the company's
5 Ten-Year Site Plan, Mr. Burroughs?

6 A I am not the sole responsible person for
7 developing it. That is generally developed by Ray Grove
8 and some folks that he work with. But, of course, I am
9 involved.

10 Q You'll agree that the excerpt I distributed,
11 which includes page 68 of text and also Schedule 9, that
12 page 68 represents the company's preferred and potential
13 sites for capacity additions over the planning horizon;
14 correct?

15 A Yes.

16 Q And I'm sure you'll also agree that the sites
17 identified here are Plant Crist, Plant Smith, and Plant
18 Scholz, as well as a greenfield site at Shoal River in
19 Walton County; correct?

20 A That's correct.

21 Q Now I note that the Caryville site is not
22 included here; correct?

23 A That is correct.

24 Q You've used the phrase both, I guess, in your
25 testimony and in this document, the Ten-Year Site Plan,

1 about your need beginning to develop. Can you give me
2 some bounds about what that means? Does it mean you're
3 going to have a need for sure in 2023 or 2022, or
4 sometime in that general time frame, or what?

5 A When you see the statement, "because the
6 company's next need for capacity does not begin to
7 develop until 2022," in 2022 our latest analyses show
8 that we have about a 30-megawatt need. We have about a
9 30-megawatt need that develops in 2022.

10 Q Thank you.

11 A In 2023 you will add 885 megawatts to that due
12 to Central Alabama Power purchase agreement expiring.
13 So that's when we first start to see the need develop,
14 and it's going to accelerate dramatically about five
15 months later.

16 Q So other things equal, and in particular let's
17 assume for the purposes of this question that the
18 environmental regulations of which you just spoke do not
19 cause the company to shut down your coal fleet, other
20 things equal, in, like, 2013 I should expect to see a
21 need in 2023 of 800 odd megawatts showing up in the out
22 year 2023, that site plan?

23 A So you're assuming that the economy is not
24 going to bounce back in a great way. You're assuming
25 that the housing industry may not pick up. So you're,

1 making -- you're asking me to make a lot of assumptions
2 to assume that we'll have in the neighborhood of a
3 920-megawatt need.

4 But, you know, since you're asking me to
5 assume, I'll assume the economy is going to start to
6 pick up between now and ten years from now. And as
7 such, the need is going to be even greater. And if we
8 have to shut down coal-fired units, then you can add a
9 lot of additional megawatts on top of that.

10 So, again, the need is going to develop. The
11 question is how much. And also the question is, which
12 direction do we take to fill that need?

13 Q Thank you. I want to ask you a few questions
14 about the company's consideration of nuclear options.
15 If Gulf were to build a nuclear plant, do you have any
16 idea what it would be?

17 A I don't understand that question.

18 Q Well, for example, in response to a question
19 by Ms. Kaufman, you said the typical size, in your
20 understanding, the typical size for a nuclear power
21 plant is in the range of 1100 to 1200-megawatts. Now
22 you did testify to that; correct?

23 A Oh, yes, I did.

24 Q Okay. That's, in my understanding that's
25 pretty consistent with the size of a couple of current

1 different models that are available, including the
2 Westinghouse AP1000; correct?

3 A That's correct.

4 Q Would it be your thought that if Gulf were to
5 build a nuclear power plant, would it be something like
6 an AP1000, 1100, 1200-megawatt unit?

7 A If you're asking me to assume ten years out,
8 based on what we know today, then we would most likely
9 look at something like the AP1000, because, as part of
10 Southern Company, we've already evaluated that
11 particular technology. And it is in fact being
12 constructed over at one of our sister companies, and we
13 understand that technology and we think it is going to
14 be something that's going to be very successful for the
15 future.

16 So there is no reason why we would take a
17 different direction, if you ask me to assume ten years
18 out.

19 Q Do you have any idea how much a one-unit
20 station would cost? And you can answer that in terms of
21 overnight construction costs today or what you think the
22 in-service cost would be in 2025, or whatever, however
23 else you want to specify your answer.

24 MR. GUYTON: Commissioners, we're going beyond
25 the scope of this witness's testimony. I mean, all that

1 he is addressing is a potential plant site held for
2 future use, not the potential construction of a nuclear
3 unit. It's just simply an option of land for a
4 potential build. We're into plant design cost, matters
5 that go well beyond his direct.

6 **CHAIRMAN GRAHAM:** I'll allow the witness to
7 answer the question, just to get a ballpark.

8 **THE WITNESS:** A ballpark cost would be, oh,
9 70, 7,500 to 7,800 dollars per kilowatt hour.

10 **BY MR. WRIGHT:**

11 Q I think you meant a kilowatt?

12 A Per kilowatt.

13 Q Would you have an EPC contractor to stand
14 behind that cost?

15 A No, I don't. And, again, that's not something
16 that I testify to. I don't know where you're going
17 there.

18 **CHAIRMAN GRAHAM:** You're going a little deep
19 now, Mr. Wright.

20 **MR. WRIGHT:** Pardon?

21 **CHAIRMAN GRAHAM:** I said you're going a little
22 too deep now.

23 **MR. WRIGHT:** Okay.

24 **BY MR. WRIGHT:**

25 Q Who ultimately -- what entity ultimately

1 decides what plants Gulf would build?

2 A What entity decides what plant we build?

3 Q Yes, sir. That's my question.

4 A Well, I'm trying to get some clarification.

5 So, again, let me -- ask me specifically what you, what
6 you want me to answer, because I don't get the question.

7 Q Well, let me ask you this. If Gulf were going
8 to consider building a nuclear power plant that's going
9 to cost in the range of 8 or \$9 billion, would that have
10 to be approved by the Southern Company board of
11 directors?

12 A I can't tell you that.

13 Q What corporate entity within the Southern
14 system would have to sign off on such an expenditure?

15 A Well, first of all, Gulf Power would have to
16 sign off on it. And something that large, of course we
17 would collaborate with Southern Company on it. But I
18 can't tell you that the Southern Company board is going
19 to have to sign off on that.

20 Q Okay.

21 A Furthermore, I don't understand what that has
22 to do with us maintaining an option to build a nuclear
23 plant in the future.

24 **MR. WRIGHT:** Well, Mr. Chair, in our view, it
25 has to do with whether preserving that option is

1 reasonable and prudent for the interest of Gulf's
2 customers.

3 **BY MR. WRIGHT:**

4 Q If you know, how much, if any, of the existing
5 Plant Vogtle costs, the existing nuclear units at Plant
6 Vogtle, do Gulf and its customers pay for?

7 A I'm not aware of any --

8 **MR. GUYTON:** Objection. Goes beyond scope of
9 this witness's testimony.

10 **CHAIRMAN GRAHAM:** I'll allow it. I, I think
11 the witness's testimony is the possibility of a nuclear
12 plant being built on the piece of property that you have
13 an option on, and I think he's just asking some probing
14 questions.

15 **THE WITNESS:** Repeat the question.

16 **BY MR. WRIGHT:**

17 Q Yeah. The question was how much, if any, of
18 the existing Plant Vogtle nuclear units do Gulf and its
19 customers pay for?

20 A I'm not aware of any.

21 Q Do you know whether any of Plant Vogtle's
22 costs are factored into the Southern Company
23 intercompany interchange contract?

24 A I'm not aware of any.

25 Q If you know, how much, if any, of the proposed

1 additional, the two new units at Plant Vogtle would Gulf
2 and its customers pay for upon completion?

3 A I'm not aware of any.

4 Q Is there another witness in this case who
5 might know?

6 A No, I don't.

7 Q Okay. Thanks.

8 If Gulf were to build an 1100 or 1200-megawatt
9 nuclear plant, do you have an idea of how much of its
10 output would stay in Florida as opposed to going to
11 other Southern operating companies?

12 **MR. GUYTON:** I object.

13 **CHAIRMAN GRAHAM:** I think you're going, I
14 think you're going a bit too far.

15 **MR. WRIGHT:** Mr. Chairman, yes, sir. I am --
16 the proffer is this. They represent that this option
17 has value to Gulf's customers. If they're going to
18 build a plant, I think it's fair for us to know how much
19 of the value of that plant is going to stay in Florida
20 versus going to Alabama, Georgia, or Mississippi.

21 **CHAIRMAN GRAHAM:** But I think from the
22 testimony I've heard so far, you're asking him to
23 speculate to things that are quite a bit down the road.

24 **BY MR. WRIGHT:**

25 Q A follow-up question regarding your Exhibit 2.

1 This is a follow-up -- well, a question about your
2 Exhibit 2. Whether it's a follow-up or not is up for
3 grabs.

4 Am I correct that there are no significant,
5 and when I say significant, I mean in terms of
6 megawattage, no significant retirements before about 20
7 -- about 2030? You've got a couple of 75-megawatt units
8 that are scheduled to retire in '24 and '26 and some
9 little ones that are scheduled to retire in '18. Is
10 that right?

11 A I show that we have several units scheduled to
12 retire between now and 2018. Your statement was, do we
13 have any significant retirements prior to 2030?

14 Q That was my question. Yes, sir.

15 A We don't have significant retirements planned
16 between now and 2030.

17 Q Thank you.

18 So just to wrap up a loop of our earlier
19 conversation, the real driver for your -- drivers for
20 your need, say, over the next 15 years are going to be
21 the environmental regulations and the expiration of your
22 Shell PPA; is that correct?

23 A The need that's going to -- big need that's
24 going to develop is going to be ten years out, and the
25 primary driver is the Central Alabama PPA.

1 Q And, again, subject to the possible impacts of
2 the environmental regulations that you discussed;
3 correct?

4 A The PPA has nothing to do with environmental
5 regulations.

6 Q I apologize if my question was ambiguous.

7 A Okay.

8 Q I certainly understand that. What I was
9 meaning to ask is doesn't your need over the next ten
10 years depend on whether the environmental regulations
11 cause Gulf to decommission one or more of its
12 significant coal plants?

13 A That is incorrect.

14 Q Please tell me why.

15 A Well, as I previously stated, we've got a
16 30-megawatt need that's developing in 2022. The
17 following year, in May of 2023, the Central Alabama PPA
18 will expire, 885 megawatts. So if you just do the math
19 there, you're in the neighborhood of 915 megawatts,
20 assuming nothing else happened. And that is a large
21 assumption by anybody's part right now, that nothing is
22 going to happen in the environmental arena that's not
23 going to accelerate that.

24 So, again, retirements, environmental
25 regulation has nothing to do with the 915-megawatt need

1 that's going to develop in 2023.

2 Q Thank you. I understand that.

3 What I was trying to ask is would -- is it
4 possible that environmental regulations kicking in in
5 2015 or so could accelerate a need to an earlier date
6 than 2022 or 2023?

7 A The answer to that question is yes.

8 MR. WRIGHT: Okay. Thank you. That's all I
9 had.

10 CHAIRMAN GRAHAM: Staff?

11 MS. BARRERA: Just a few questions.

12 CHAIRMAN GRAHAM: Is your mike on?

13 MS. BARRERA: Pardon?

14 CHAIRMAN GRAHAM: Is your mike on?

15 MS. BARRERA: Oh. Sorry. I always do that.

16 EXAMINATION

17 BY MS. BARRERA:

18 Q Mr. Burroughs, as Vice President of Power
19 Generation and Senior Production Officer, you're Gulf's
20 witness regarding issues number 23 and 24; is that
21 correct?

22 A I believe you're correct, but let me turn to
23 that and make sure.

24 Q Issue number 23 is, "Should an adjustment be
25 made to plant held for future use for the Caryville

1 plant site?"

2 And then Issue 24 is, "Should the north
3 Escambia County nuclear plant site and associated costs
4 identified by Gulf be included in plant held for future
5 use? And if not, should Gulf be permitted to continue
6 to accrue AFUDC on the site?"

7 A I am responsible for both of those issues.

8 Q Okay.

9 **MR. GUYTON:** In addition to other witnesses.

10 **MS. BARRERA:** Yes.

11 **BY MS. BARRERA:**

12 Q And these issues refer also -- well, to land
13 held for future use, as we stated.

14 As Gulf's vice president, your duties include
15 power generation for fuels, for resource planning, for
16 renewables; is that correct?

17 A That is correct.

18 Q And do you recall having your testimony taken
19 in deposition on Thursday, November 17th, 2011, in this
20 case?

21 A I do.

22 Q And as vice president and senior production
23 officer, you were Gulf's corporate representative at
24 this deposition; is that correct?

25 A That's correct.

1 Q And before you should be the transcript of
2 your deposition identified in the Composite Exhibit List
3 as Staff's Exhibit No. 147.

4 A I don't have that.

5 MS. BARRERA: Okay. Excuse me for a second.
6 They were supposed to be handed out.

7 MR. GUYTON: We'll stipulate that that's been
8 identified as Exhibit 147.

9 MS. BARRERA: Okay. Thank you.

10 BY MS. BARRERA:

11 Q And is this deposition transcript -- is this
12 the deposition transcript which you signed a true and
13 correct transcript of the questions you were asked and
14 the answers you gave at the deposition?

15 A It appears to be.

16 MS. BARRERA: Okay. Mr. Chair, at this time I
17 ask that Exhibit 147 be moved into the record.

18 CHAIRMAN GRAHAM: We'll wait until after we're
19 done with the witness before we move the exhibits into
20 the record.

21 MS. BARRERA: Okay. Which I thought we were.

22 CHAIRMAN GRAHAM: You want to move -- this is
23 just a deposition?

24 MS. BARRERA: Yes, sir.

25 CHAIRMAN GRAHAM: Okay. We'll move the

1 deposition.

2 **MR. McGLOTHLIN:** I object, Mr. Chairman. At
3 the appropriate point I want to register an objection
4 and explain the basis for it.

5 **CHAIRMAN GRAHAM:** Please continue.

6 **MR. McGLOTHLIN:** During the conversation
7 yesterday regarding the use of depositions, Mr. Young
8 referred to Rule 1.330 as governing the consideration of
9 depositions. And I agree that that is the appropriate
10 rule, but I disagree that so far the Commission has
11 considered that rule in full context.

12 The basis for our objection to this and
13 similar depositions is that it doesn't fit those
14 occasions prescribed by the Supreme Court of Florida
15 through its rules of court, which are applicable to this
16 situation in terms of what the court permits as the
17 appropriate use of depositions.

18 And to, to expedite your consideration of
19 that, I've highlighted the language in 1.330 that I
20 would like for you and the other Commissioners to see as
21 I make my argument. It would just take a second to
22 distribute.

23 **CHAIRMAN GRAHAM:** Okay.

24 (Pause.)

25 **MR. McGLOTHLIN:** Mr. Chairman and

1 Commissioners, as you see, Rule 1.330 of the *Florida*
2 *Rules of Civil Procedure* promulgated by the Florida
3 Supreme Court states those occasions when the use of the
4 deposition is permitted if in accordance with any of the
5 following provisions.

6 The first one is that a deposition may be used
7 by any party for the purpose of contradicting or
8 impeaching the testimony of the deponent as a witness.
9 That is not the situation in this case.

10 The second one refers to someone who has been
11 designated under 1.310(b)(6) to testify on behalf of a
12 public or private corporation. In that situation, the
13 party may be used by an adverse party for any purpose.

14 There are two dimensions of this particular
15 provision. First of all, the designation of a deponent
16 under 1.310(b)(6) is a subset of the larger universe of
17 depositions, and that's why I handed out the second
18 document, which is Rule 1.310.

19 You'll see that this particular avenue for
20 asking for a deposition is highlighted in subsection
21 (6), and that is a special use deposition. And it
22 arises when the person requesting a deposition can only
23 specify the subject matter and cannot identify the
24 individual who should respond.

25 And by way of illustration, perhaps an

1 attorney for someone who has an employment issue might
2 issue a notice of deposition asking the corporation to
3 designate someone in human resources who can respond to
4 questions about employee evaluations or termination
5 criteria. And in that situation the corporation would
6 identify someone, designate someone to respond at the
7 deposition.

8 Again, that isn't the case here. I'm sure
9 that Mr. Burroughs is, was deposed because he's a
10 witness in the case and the notice of deposition
11 identified him as such.

12 Further, the other dimension of this is that,
13 even if one has been designated, the full use of the
14 deposition, as prescribed by the court, is a party may
15 be used by an adverse party for any purpose. And I
16 question whether the Commission Staff is an adverse
17 party for that purpose.

18 I understand Staff -- Staff has described to
19 me their, their role as building the record for the
20 Commission's consideration and being neutral. The idea
21 of Staff being an adverse party seems not to fit that
22 circumstance. And for those two reasons, sub (2)
23 doesn't seem to fit.

24 The third paragraph identifies those occasions
25 which are more typical, and the court has said that the

1 deposition can be used in any of these situations: The
2 witness is dead. Thankfully that's not the case. The
3 witness is at a greater distance than 100 miles. That's
4 not the case; he's here and available to answer
5 questions. Unable to testify because of age, illness,
6 infirmity, or imprisonment. Mr. Burroughs looks like a
7 very fit individual to me.

8 (E) describes some discretion that the
9 presiding officer has, and it's important to look at the
10 standard that the court established for exercising that
11 discretion. Upon application and notice that such
12 exceptional circumstances exist as to make it desirable,
13 in the interest of justice and with due regard to the
14 importance of presenting the testimony of witnesses
15 orally in open court, to allow the deposition to be
16 used.

17 I want to mention two things about this.
18 First of all, we Intervenors are not the only parties
19 who regard the value of live testimony in open
20 proceedings as important. The Supreme Court has
21 established that as, as important also. And so the
22 court is looking for exceptional circumstances as
23 reasons to overcome the desirability of having live
24 testimony.

25 As I understand it, the situation here is that

1 Staff would prefer to put the deposition in as opposed
2 to asking the same questions, which they have the
3 ability and opportunity to do here. I don't think that
4 constitutes exceptional circumstances that would satisfy
5 the standard that the court has laid down here.

6 The next one is that the deposition can be
7 used if the witness is an expert or skilled witness.
8 And here two comments are, I think, called for. First
9 of all, by expert or skilled witness, I believe the rule
10 has in mind someone who is here in a consulting capacity
11 offering opinion testimony. If someone who's in a
12 profession or even in a craft trade is considered as
13 skilled and expert by virtue of training and experience
14 in the occupation, then that would be so commonplace as
15 to render this criterion a nullity.

16 As a matter of fact, I'm sure he didn't have
17 this distinction in mind when he proffered the
18 testimony, but in his introductory remarks,
19 Mr. Crosswhite noted that Gulf Power is going to sponsor
20 several witnesses, some of them employees and others are
21 consultants who have a special expertise in particular
22 areas. So I think that same distinction holds -- is
23 applicable to here.

24 But even if a particular witness is deemed to
25 be skilled and expert for purposes of this avenue for

1 entering a deposition, notice that there are other
2 conditions which indicate to me, and I hope to you, that
3 the use of depositions instead of live testimony should
4 not be a matter of course.

5 For instance, under sub (c), the introduction
6 in evidence of the deposition or any part of it for any
7 purpose other than contradicting or impeaching the
8 deponent makes the deponent the witness of the party
9 introducing the deposition. In other words, that would
10 make the witness who has been deposed Staff's witness,
11 when I think that is not appropriate in and of itself.

12 But in addition, by making the deponent the
13 Staff's witness, that creates the effect of introducing
14 additional testimony that has not been prefiled. And
15 you'll notice that the final sentence that I've
16 highlighted says, "At the trial or hearing, any party
17 may rebut any relevant evidence contained in a
18 deposition, whether introduced by that party or by any
19 other party."

20 That suggests to me and I think would suggest
21 to you that the notion that the use of depositions is
22 going to be something that is an expedient or
23 economizing feature may not be valid if any party feels
24 prejudiced by the introduction of that and says I invoke
25 my right to rebut that by, by appropriate means.

1 And for those reasons, again, I hope I'm not
2 coming across as being obstructive. That certainly
3 isn't the case. And I want to make the point that these
4 apply in the absence of stipulations, and we and other
5 Intervenors have participated in many of those,
6 including stipulated depositions. But we contend that
7 where no stipulation is in effect and where the witness
8 is available, the court has prescribed the, the uses
9 that are permitted, and we have not yet heard from Staff
10 any justification that satisfies these criteria.

11 And that's the nature of the objection, and I
12 appreciate your allowing me to develop it.

13 **CHAIRMAN GRAHAM:** Ms. Kaufman?

14 **MS. KAUFMAN:** Mr. Chairman, I'm not going to
15 belabor the point. I think that Mr. McGlothlin has ably
16 taken you through the rule and the limited circumstances
17 under which depositions can be used, and so FIPUG would
18 join in his argument, and we also object to the use of
19 depositions in this manner.

20 **MR. WRIGHT:** We join in Mr. McGlothlin's
21 argument. Thank you. Citizen's argument.

22 **CHAIRMAN GRAHAM:** I have a question before I
23 go to Staff for comment.

24 If Staff were to ask the same questions that
25 they asked in deposition here of this witness right now,

1 would that make that testimony sufficient?

2 **MR. McGLOTHLIN:** As a matter of fact, I
3 believe that is the better course. That is a part of
4 the reason for the objection, so that the triers of fact
5 can assess credibility and so that the importance of the
6 live testimony that the court reflected in its
7 limitations for depositions can be given effect.

8 **CHAIRMAN GRAHAM:** But explain to me how that
9 would be different than if the Staff asked the questions
10 before or asked the questions now, how does that make it
11 any different?

12 **MR. McGLOTHLIN:** Well, the difference would be
13 that it is in live testimony before the triers of fact,
14 and with all the other appurtenances to the desirability
15 of live testimony.

16 **CHAIRMAN GRAHAM:** So you're adding a lot of
17 credibility to the fact that it's live testimony and
18 just not something that we're reading in, something that
19 we're reading in the record later?

20 **MR. McGLOTHLIN:** Well, I am. But with
21 respect, I believe the court has, has done that. And
22 I'm citing the standard established by the court, in
23 addition to the other measures that I indicated, such as
24 the fact that by, by virtue of doing this the Staff is
25 making the deponent the Staff's own witness. And, and

1 the possibility, not the certainties, I agree, but the
2 possibility that there may be something in this
3 deposition or others that are likely to follow that
4 would lead a party to, to wish to rebut it, in which
5 case you have that procedural complication.

6 **CHAIRMAN GRAHAM:** Gulf, any comments?

7 **MR. GUYTON:** Mr. Chairman, I think the, the
8 objection is somewhat misguided. The rule being invoked
9 has to do with use of depositions in court proceedings.
10 That's the title of Rule 1.330. The applicable
11 provision for this Commission doesn't look to the use of
12 the *Florida Rules of Civil Procedure*. It looks to the
13 Administrative Procedures Act. And it's a statute that
14 I read to you yesterday.

15 The standard there is irrelevant, immaterial,
16 unduly repetitious evidence shall be excluded, but all
17 other evidence of a type commonly relied upon by
18 reasonably prudent persons in the conduct of their
19 affairs shall be admissible, whether or not such
20 evidence would be admissible in a trial in the courts of
21 Florida. That is the standard before the Commission
22 today in terms of ruling on this.

23 I would respectfully submit that even under
24 Rule 1.330 there is opportunity for the Commission to
25 decide upon, on Section (a)(3)(E), that there are

1 exceptional circumstances here that make it desirable,
2 or, under subsection (F), the witness is an expert or
3 skilled witness. There is no question that every
4 witness that Gulf is offering in this case has expertise
5 and skill, as is defined by the evidence code.

6 The only argument that I've heard that has
7 been offered by Public Counsel is that you're not going
8 to have the benefit of assessing the witness's
9 credibility. I think you've had plenty of opportunity
10 to assess this witness's credibility through
11 cross-examination up 'til now. I don't think the
12 consideration of a deposition is going to make -- I
13 think the conclusions are drawn.

14 So, from our perspective, we think the motion
15 is misguided. We have no opposition to the inclusion of
16 a deposition.

17 **CHAIRMAN GRAHAM:** Staff?

18 **MR. McGLOTHLIN:** Could I respond to Mr. Guyton
19 very briefly?

20 **CHAIRMAN GRAHAM:** Okay.

21 **MR. McGLOTHLIN:** Mr. Guyton referred to the
22 Administrative Procedures Act. That act also is the
23 source of the ability of parties to an administrative
24 proceeding to engage in discovery. And the standard
25 there is that the party can engage in discovery using

1 the tools prescribed by and in the manner prescribed by
2 rules of court, and that is, that is the nexus between
3 the rule of court that I cited to you and its use in
4 this proceeding.

5 **CHAIRMAN GRAHAM:** Staff?

6 **MS. BARRERA:** To address the last issue
7 brought up by Mr. McGlothlin, I do want to explain that
8 in several trials that I have been in, when we do
9 discovery depositions and we ask the corporation to
10 provide the person with the most knowledge on the
11 specific subject, it's because we don't know who that
12 person is. In this situation, the person with the most
13 knowledge to represent the corporation in a specific
14 issue has been already provided by Gulf, so that we
15 don't need to do a special notice of taking deposition
16 for that purpose.

17 It still does not take away the issue that
18 this is a corporate representative and speaks for a
19 corporate entity, and that is the rule -- that's
20 allowable under Rule 1.330. The exceptional
21 circumstances, as counsel for Gulf has pointed out, are
22 that these proceedings in front of the Public Service
23 Commission are way different than anything, frankly,
24 that I've ever done.

25 These proceedings, for example, allow the

1 filing of prefiled testimony. There are several
2 witnesses even here today that are not going to be shown
3 to the Commission whose testimony has been stipulated
4 to. So you won't have the chance to observe their
5 credibility. This witness is before you at this point
6 in time, and you've had the opportunity to observe the
7 witness.

8 I also want to respond to the argument, while
9 Mr. McGlothlin and Intervenors have very carefully
10 reviewed the Rule 1.330, they have not cited any
11 authority to interpret that rule. I have two cases,
12 *Castaneda v. Redlands Christian Migrant Association*, and
13 also *Kelley v. Lorrell H. Webb*. In both of those cases,
14 the court, the trial court decided that, not to admit
15 the depositions because they wanted to see the witness
16 present.

17 In one case the witness was standing right
18 there in the courtroom, or sitting right there in the
19 courtroom, and the judge said, you know, I'm not going
20 to admit the deposition into evidence. Both the 5th DCA
21 and the 4th DCA overruled those decisions of the trial
22 court, insofar as they allowed the introduction of the
23 deposition as evidence in the proceeding.

24 And let me quote from -- "The deposition of a
25 party" -- interpreting 1.330(a)(2). "The deposition of

1 a party or of anyone who at the time of taking a
2 deposition was an officer, director, or managing agent
3 of a person designated under 1.310(b)(6) or 1.320(a) to
4 testify on behalf of a public or private corporation, a
5 partnership, or association of a governmental agency may
6 be used for any purpose.

7 "While we appreciate the trial court's
8 preference for appellee's in-court testimony and commend
9 its obvious desire, we feel that the court's concern
10 with these matters could have unfairly influenced
11 appellant to prematurely rest her case.

12 "The deposition may be used by any party for
13 any purpose and such a deposition may be used,
14 notwithstanding that the deponent is available to
15 testify at trial."

16 There's also the case of *Monsalvatge & Company*
17 *of Miami, Inc., versus Ryder Leasing*. It's a 3rd DCA
18 case from 1963, saying the adverse party use of
19 deposition of party, or officer, director or managing
20 agent of public or private corporation is not
21 conditioned upon availability of the deponent.

22 In this situation, Mr. McGlothlin has stated
23 that Staff is not an adverse party. That's my
24 understanding in the short time that I've been here,
25 that we obtain evidence in order for the Commission to

1 make its ruling based on the big -- the most record that
2 is available.

3 Under the *Rules of Administrative Procedure*,
4 this is the exigent circumstance and this is the reason
5 that you're allowed to go beyond the strictures of the
6 evidence code and beyond the strictures of the *Florida*
7 *Rules of Civil Procedure*. So at this time I would like
8 to move again the deposition into evidence.

9 **MR. McGLOTHLIN:** Very brief comment on the
10 case law citations. I believe both of those involved
11 situations in which the deposition was performed
12 pursuant to the designation criterion. And I disagree
13 with the statement that the deposition of this witness
14 and others in this case occurred pursuant to that.
15 There are, it's a separate provision that provides the
16 deposition of a person, and that is invoked when you
17 know who you want to talk to. And that differs from and
18 is distinct from the designation criteria, which is the
19 one under which both those cases occurred.

20 **MS. KAUFMAN:** Chairman Graham, could I make a
21 brief comment?

22 **CHAIRMAN GRAHAM:** Please.

23 **MS. KAUFMAN:** Thank you. I just wanted to
24 focus for a minute on the adverse party criteria in
25 subsection (a)(2) of the rule that we've been

1 discussing. And I have two, two comments. And that is
2 if you go forward and allow the depositions to be
3 entered by Staff, then I think you'll have to consider
4 Staff to be an adverse party, and you would have to
5 allow the other parties the opportunity to conduct
6 cross-examination after Staff does theirs.

7 And I also would suggest to you that
8 subsection (2) is a very limited and specific situation
9 involving the designation of a corporate representative,
10 which has not been done in this case at all, and it is
11 not related to section (3), and it certainly does not
12 create an exceptional circumstance that would overcome
13 the explicit criteria that's set out in the rule.

14 Staff has, has, as Ms. Barrera said, often
15 said that they are not an adverse party, and I think
16 that they can't have it both ways. So I would suggest
17 to you that both of those rules provide a strong basis
18 for not proceeding with introducing depositions.

19 **CHAIRMAN GRAHAM:** Ms. Helton?

20 **MS. HELTON:** There's one rule that no one has
21 mentioned to you today. It's found in the *Uniform Rules*
22 *of Procedure*, in 28-106.211, Conduct of Proceedings.
23 And for purposes of this, you are the presiding officer
24 today as the Chairman. "The presiding officer before
25 whom a case is pending may issue any orders necessary to

1 effectuate discovery, to prevent delay, and to promote
2 the just, speedy, and inexpensive determination of all
3 aspects of the case."

4 I believe that by admitting the deposition
5 transcripts you are doing just that. You have -- are
6 promoting the just, speedy, and inexpensive
7 determination of all aspects of the case.

8 As has already been stated on the record
9 today, you have had a chance to watch this witness in
10 action. You have had a chance to judge this witness's
11 credibility.

12 I hear the arguments with respect to whether
13 Staff is an adverse party. You have heard me say, and
14 you will hear me say again, Staff is not a true party in
15 ratemaking proceedings. I still believe that.

16 However, I believe that the spirit of the rule
17 can be met by allowing the depositions in. I believe
18 that this witness is an expert witness. The
19 Commission's practice is to view all witnesses that
20 appear before it as expert witnesses, unless the witness
21 is clearly a fact witness. That is not the case here.

22 I believe that it would be appropriate to
23 allow the deposition into the record, as requested by
24 Ms. Barrera and as agreed to by Gulf Power.

25 **CHAIRMAN GRAHAM:** Now according to this Rule

1 1.330, it's got to be an expert witness or a skilled
2 witness. So even if he didn't designate himself as an
3 expert witness, the company has put him forward as a
4 skilled witness. Is that correct?

5 **MS. HELTON:** Well, there's several components
6 to the rule. I believe whether he is an expert or a
7 skilled witness, and I think he -- I can't speak for
8 what, how the company is bringing him forward, but I
9 believe, based on the discussion today, that he is an
10 expert witness. There has been nothing done here in
11 this proceeding to, to call him anything but that.

12 **CHAIRMAN GRAHAM:** Okay.

13 Commissioner Balbis.

14 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.

15 And I just want to give my personal opinion on this
16 matter. It certainly is not a legal opinion by any
17 means.

18 But one thing that Mr. Moyle, I believe,
19 mentioned yesterday was that this is a fact-finding
20 body. And our job, one of our jobs is to find out the
21 facts and enter information into the record. And my
22 assumption is that, you know, the various tools, whether
23 it's the *Administrative Procedures Act*, whether it's the
24 *Rules of Civil Procedure*, *Uniform Rules of Procedure*,
25 any one of those tools are used to have an efficient

1 process, an efficient hearing process.

2 I doubt that this Commission, however long
3 ago, that agreed or the Legislature agreed to use these
4 tools looked at it as a way to find technicalities to
5 keep information from being entered into the record. We
6 have restraints here on, on information we can get. We
7 have manpower issues, we have a lot of issues we have to
8 deal with, but the main purpose and main goal of us
9 today is to get as much information into the record so
10 we can make a decision.

11 And my concern is, and maybe it's the
12 nonlawyer in me, is that we're spending a lot of time
13 and energy on looking for technicalities to keep
14 information out of the record, and I think it could be
15 better spent on moving forward with this process.

16 **CHAIRMAN GRAHAM:** Thank you, Mr. Balbis.

17 The deposition comes in.

18 Staff.

19 **MS. BARRERA:** We have no further questions of
20 this witness.

21 **CHAIRMAN GRAHAM:** Commissioners?

22 Commissioner Brown.

23 **COMMISSIONER BROWN:** I just have a quick
24 clarification question about the north Escambia County
25 land. Is it being held as an option solely for nuclear

1 or for other generation needs? I got a little confused
2 during the testimony.

3 **THE WITNESS:** Okay. Yes, Commissioner.

4 The north Escambia site primary function,
5 primary usage is an option for a nuclear plant site, if
6 needed. It also has the capability to support a
7 coal-fired, a combined cycle, and other things, if
8 needed. But if it wasn't for the fact that we wanted to
9 and needed to preserve a nuclear option, then the north
10 Escambia County site would not be an item of discussion.
11 So that's its primary use, but it has other uses also.

12 **COMMISSIONER BROWN:** Okay. Thank you.

13 **CHAIRMAN GRAHAM:** Commissioner Brisé.

14 **COMMISSIONER BRISÉ:** Thank you, Mr. Chairman.

15 I have one -- or maybe two questions, and I'm
16 not certain if you would be the most appropriate witness
17 or if Mr. Grove might be more appropriate.

18 We've heard testimony about Gulf's avoidance
19 of a rate case due to its energy procurement program
20 with other providers. Would an expansion of that model
21 provide better savings for customers moving forward, or
22 are you at the point -- I'm sure you've all done some
23 breakeven analysis with respect to how that's working.
24 Are you at the point where you need to be considering
25 other options?

1 **THE WITNESS:** I apologize. I just, I didn't
2 completely understand the question about energy. I just
3 didn't completely understand the question. I want to
4 make sure I answer it correctly.

5 **COMMISSIONER BRISÉ:** Sure. No problem.

6 It is my understanding that you all purchased
7 power from other producers.

8 **THE WITNESS:** Okay.

9 **CHAIRMAN GRAHAM:** All right. So obviously you
10 all have done some analysis to determine how long you
11 could sustain that practice before you actually have to
12 go out and build your own plant. So my question is are
13 you at the point now where that is becoming an issue, or
14 can you expand on that, elaborate on that for me?

15 **THE WITNESS:** Okay. All right. I understand
16 now. I apologize I didn't get it the first time.

17 **COMMISSIONER BRISÉ:** No, no problem.
18 Sometimes I'm unclear, I guess.

19 **THE WITNESS:** When we entered into the power
20 purchase agreement with Dahlberg and with Coral
21 Baconton, that was between 2009 and 2014, they allowed
22 us to bridge a gap. And then we entered into the power
23 purchase agreement with Central Alabama that allowed us
24 to bridge a gap through 2023.

25 And the reason those power purchase agreements

1 were so important is because there is so much
2 uncertainty regarding environmental regulations that we
3 did not feel where we were in the optimum position to
4 make the best decision for our customers, not knowing
5 what was going to happen. So these power purchase
6 agreements were available to us, and so that's why we
7 entered into them.

8 Now those expire. They may not even be
9 available at the time that we're ready to make a
10 decision. So, again, if it's the best option at that
11 time, we will enter into other power purchase agreements
12 or renew those. But not knowing whether those will be
13 available when they expire, we can't make that decision
14 at this point.

15 **COMMISSIONER BRISÉ:** Okay. A more general
16 question. If you can talk about the fuel mix that Gulf
17 currently employs or has.

18 **THE WITNESS:** At this point we feel like we
19 have a fairly good mixture. You know, we have the
20 combined cycle, CC unit over at Plant Smith, and then we
21 have the coal units, and we have a CT.

22 Our concern is if we have to start shutting
23 down multiple coal units, or just, say, most if not all
24 of it, we're concerned about relying strictly on gas.

25 The reason is, as we all know, the price of

1 gas is very volatile. And we feel like that will expose
2 our customers to dramatic shifts in fuel prices that we
3 don't feel like is the best thing for them, which is one
4 of the reasons, one of the reasons we were looking at a
5 nuclear site, and why it's a real viable option for our
6 customers in the future, because the fuel is very
7 stable. You don't have wild swings in fuel prices.

8 So, with that said, we feel like we need to --
9 our CEO of the whole Southern Company uses this phrase,
10 we need to have all quivers -- all arrows in the quiver,
11 so to speak. We need clean coal, we need gas, we need
12 nuclear, we need renewables, we need all of it so that
13 we can mitigate the impact on our customers when there
14 are price shifts in different types of fuel types.

15 So, again, we don't know exactly what that mix
16 needs to be, but we don't feel like it's all gas.
17 That's too much of a potential impact to our customers.

18 **COMMISSIONER BRISÉ:** And I think you answered
19 the next question which I was going to pose, and I think
20 I'll frame it a little bit differently. If I'm a Gulf
21 customer, how does keeping that nuclear option benefit
22 me today?

23 **THE WITNESS:** Today, while we understand that
24 any cost is a cost to someone, any increase impacts
25 customers, and we understand that. But for 26 cents on

1 a thousand-kilowatt-hour residential bill, we're able to
2 reserve, preserve a nuclear option for our customers so
3 that we're able to move in that direction, if necessary,
4 if hazmat, which may roll out December 16th, if all of
5 these other issues with coal combustion by-products and
6 316(b) and ozone and additional greenhouse gas
7 regulations, if those things develop such that coal
8 becomes nonexistent or minimally existent in our
9 territory, then nuclear would be the best option.

10 Rhonda Alexander can get into a lot of
11 analysis on this, but we've done our evaluation, and
12 there are eight out of nine scenarios that show that
13 nuclear is a great option for our customers. When you
14 look at low, medium, and high gas prices, 10, 20, and
15 \$30 CO2 prices, nuclear is a great option for our
16 customers in eight out of those nine scenarios.

17 So, for 26 cents, we feel like we've done the
18 right thing to reserve that option for our customers.

19 **COMMISSIONER BRISÉ:** Thank you, Mr. Burroughs,
20 and I certainly appreciate your testimony and the fact
21 that you quantified what that actually means to
22 consumers on a move-forward basis. Thank you.

23 **CHAIRMAN GRAHAM:** Mr. Burroughs, a quick
24 question for you. What is that land currently being
25 used for right now?

1 **THE WITNESS:** The north Escambia site? We're
2 in the process of continuing to purchase the remaining
3 land sites, but it is being used as an option for our
4 customers.

5 **CHAIRMAN GRAHAM:** I know, but is it just
6 vacant land, is it timberland, is there cattle on there?
7 I mean, what's currently on the land? What is it being
8 used for right now?

9 **THE WITNESS:** Well, there are homesites.
10 There's a church campground. There are timber. A lot
11 of it, a significant portion of it, was timberland. So
12 you've got homesites, you've got a church campground,
13 you've got timber sites, and a lot of it is just hunting
14 ground. So those are generally the type things that are
15 on that site right now.

16 **CHAIRMAN GRAHAM:** So is the site currently
17 generating some sort of revenue?

18 **THE WITNESS:** I'm not aware of that. Richard
19 McMillan can give you an exact answer, or we can get it
20 for you before the day is out. But I'm not aware of it
21 being used to generate any particular revenue.

22 **CHAIRMAN GRAHAM:** Okay. Thank you.

23 Commissioner Balbis.

24 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.

25 Thank you, Mr. Burroughs. I just have two

1 questions concerning the north Escambia site. When was
2 the decision made to purchase portions or all of that
3 site?

4 **THE WITNESS:** We made the decision to purchase
5 the north Escambia site on August the 26th, 2008.

6 **COMMISSIONER BALBIS:** And were you involved
7 with that decision?

8 **THE WITNESS:** No, sir. I was at Georgia Power
9 at the time.

10 **COMMISSIONER BALBIS:** Okay. Thank you.

11 **CHAIRMAN GRAHAM:** Redirect.

12 **MR. GUYTON:** Just a couple of questions.

13 **EXAMINATION**

14 **BY MR. GUYTON:**

15 Q Mr. Burroughs, when you gave your errata to
16 your exhibit on Schedule 7, you gave values in
17 thousands. Did you mean to give that in thousands or
18 did you mean to give that in millions of dollars?

19 A I meant to give that in millions of dollars,
20 and I misspoke.

21 Q Thank you.

22 You were asked from the bench about Gulf's
23 current fuel mix, and you made reference to gas, coal,
24 and oil. Are there any other fuels in use on Gulf's
25 system besides those three fuels?

1 A Yes, it is. I misspoke again. We do have a
2 landfill gas renewable site that's 3 megawatts that
3 we -- that actually went into service October of 2010.

4 Q And how does the cost of that fuel compare to
5 other fuels on Gulf's system?

6 A The fuel at the Perdido landfill gas site is
7 the lowest. It's about \$2.47 per million Btu. It is
8 the lowest fuel source for our customers.

9 **MR. GUYTON:** That's all we have. We would
10 move Exhibit 17.

11 **CHAIRMAN GRAHAM:** Page 6, Exhibit 17, we'll
12 move into the record.

13 (Exhibit 17 admitted into the record.)

14 **MR. WRIGHT:** Mr. Chairman, I move Exhibit 190.

15 **MR. GUYTON:** Is that the Ten-Year Site Plan?

16 **MR. WRIGHT:** It's the Ten-Year Site Plan
17 excerpt.

18 **MR. GUYTON:** We'd ask that the entire Ten-Year
19 Site Plan be inserted into the record rather than just
20 the excerpt. We'll be happy to provide copies to the
21 Commission.

22 **CHAIRMAN GRAHAM:** Are you going to provide the
23 Ten-Year Site Plan then?

24 **MR. GUYTON:** Yes.

25 **CHAIRMAN GRAHAM:** Okay. Well, so do it.

1 (Exhibit 190 admitted into the record.)

2 MR. WRIGHT: Just so I'm clear, then will
3 Exhibit 190 then become the complete Gulf Power Ten-Year
4 Site Plan?

5 CHAIRMAN GRAHAM: That's correct.

6 MR. WRIGHT: Thank you, Mr. Chairman.

7 MR. MCGLOTHLIN: Mr. Chairman, I wanted to
8 thank you and the Commissioners for allowing us to
9 express our objection in full context of the rule on
10 which we rely. Probably there will be other depositions
11 offered. At that point I'll reduce my objection to a
12 single sentence and refer back to this, this argument.

13 I would like to inquire. At some point in
14 discussing this with Staff, there was some thought of
15 offering only the Staff portion of the deposition. I
16 wonder what is the status of that?

17 MS. KLANCKE: Staff is amenable to
18 accommodating the parties. Our, our desire with respect
19 to these depositions is to have the questions that Staff
20 asked, as they, as we believe they are pertinent with
21 regard to our issues and our analysis for your benefit.
22 However, to the extent that we can accommodate the
23 parties to exclude or identify certain pages of their
24 cross-examination, as long as Gulf doesn't have an
25 objection to it, we'd be happy to accommodate them.

1 **CHAIRMAN GRAHAM:** On a go-forward basis;
2 correct?

3 **MS. KLANCKE:** Going forward, certainly.

4 To date, I do not believe that there was any
5 identified pages with respect to, with particularity
6 specified to Staff. But in going forward, to the extent
7 possible, feasible, we can accommodate them.

8 **MR. McGLOTHLIN:** To the extent there is
9 agreement on that, that would be preferable to OPC.

10 **CHAIRMAN GRAHAM:** Okay.

11 **MR. GUYTON:** Gulf would propose to have, if
12 the depositions are going to go in, to have the entire
13 deposition transcript inserted into the record.

14 **CHAIRMAN GRAHAM:** Well, we'll see if there's
15 objections to specifics, what those objections are.

16 But, Mr. McGlothlin, I, I listened to the
17 argument again today, because you had new facts or a new
18 position, and I appreciate the position you're coming
19 from. Me being the, the layman, I depend a lot on my,
20 on my staff as far as legal matters, and I think that
21 from what the Staff says we're legally sufficient on
22 where we were.

23 And so I always err on the, on the side of
24 getting more information into the record rather than
25 less information into the record, but I do appreciate

1 your arguments.

2 MR. MCGLOTHLIN: Thank you, sir.

3 CHAIRMAN GRAHAM: Okay. Next witness.

4 MR. GUYTON: May Mr. Burroughs be excused?

5 CHAIRMAN GRAHAM: Is he here for rebuttal?

6 MR. GUYTON: He does not have rebuttal.

7 CHAIRMAN GRAHAM: The only concern I have is
8 there was one or two witnesses that he said can answer
9 questions that he chose not to answer. If for some
10 reason those witnesses cannot answer those questions, we
11 may have to recall him.

12 MR. GUYTON: We will keep him available.

13 CHAIRMAN GRAHAM: Thank you. Unless you can
14 guarantee me those witnesses can answer those questions.

15 MR. GUYTON: There's only two things in life
16 that are guaranteed, and I'm not --

17 (Laughter.)

18 CHAIRMAN GRAHAM: Okay. Next witness.

19 MR. MOYLE: Mr. Chairman, just a quick
20 inquiry. For planning purposes, is it your plan, like
21 we did yesterday, to break at 1:00 for lunch, or --

22 CHAIRMAN GRAHAM: Give or take 15 minutes or
23 so.

24 MR. MOYLE: Okay. Thanks.

25 MR. GUYTON: Gulf calls Mr. Grove.

1 **CHAIRMAN GRAHAM:** And before you get started
2 with Mr. Grove, I believe the witness that Mr. Burroughs
3 referred to was McMillan, and he is not the next
4 witness, the one after that. So after McMillan is done,
5 if those questions are answered, we can release
6 Mr. Burroughs.

7 **MR. GUYTON:** Thank you, Mr. Chair.

8 **RAYMOND W. GROVE**
9 was called as a witness on behalf of Gulf Power Company
10 and, having been duly sworn, testified as follows:

11 **EXAMINATION**

12 **BY MR. GUYTON:**

13 Q Mr. Grove, have you previously been sworn?

14 A Yes, sir, I have.

15 Q Would you please state your name and position
16 for the record.

17 A Yes. My name is Raymond W. Grove, and I am
18 the Manager of Power Generation Services for Gulf Power
19 company.

20 Q Mr. Grove, did you or did Gulf have occasion
21 to file with the Commission on July 8th, 2011, your
22 direct testimony, containing 68 typewritten pages?

23 A Yes, sir, they did.

24 Q And do you have any corrections to that
25 testimony as filed?

1 A Yes, I do.

2 Q Would you present those to the Commission,
3 please.

4 A On page 27, line 6, please change 113,000,223
5 to 112,015,000.

6 On page 61, line 15, add the words "allocation
7 of" before the word "personnel."

8 **CHAIRMAN GRAHAM:** One more time. Which line?

9 **THE WITNESS:** I'm sorry. On page 61, line 15,
10 add the word "allocation of" before the word
11 "personnel."

12 **CHAIRMAN GRAHAM:** Got you.

13 **THE WITNESS:** Also on line 61 -- I'm sorry, on
14 page 61, line 16, please strike the word "new."

15 And on page 65, line 5, change the word "six"
16 to "seven."

17 **BY MR. GUYTON:**

18 Q Mr. Grove, with those changes to your direct
19 testimony, if I were to ask you the same questions today
20 as are contained in your direct testimony, would your
21 answers be the same?

22 A Mr. Guyton, I still have some additional
23 changes.

24 Q I'm sorry.

25 A Thanks for your help.

1 On Schedule 7, page 1, several values in the
2 schedule are going to change, because Gulf is going to
3 make some changes to Baseline Other, and you'll see how
4 that flows through. It's similar to what Mr. Burroughs
5 did.

6 On Baseline Other, please change --

7 **CHAIRMAN GRAHAM:** I'm sorry. What page are
8 you on, sir?

9 **THE WITNESS:** I'm sorry. It's Schedule 7.

10 **CHAIRMAN GRAHAM:** Okay.

11 **THE WITNESS:** Under Baseline Other, please
12 change the amount for 2015 from 55,973 to 49,933.

13 Also for 2015, change the total from 99 --
14 total baseline, I'm sorry -- from 99670 to 93630.

15 And then change the actual budget, the total
16 actual budget amount from 120,607 to 114,567. Change
17 the average from 113,223 to 112,015.

18 And lastly, on Schedule 11, in the column
19 entitled 2011, move the 39,000, or the number 39 from
20 Scholz Common to Scholz 2.

21 In the column entitled 2012, move the 39,000
22 from Scholz Common to Scholz 1.

23 And finally, in 2013, move the 40,000 from
24 Scholz Common to Scholz Unit 2.

25

1 BY MR. GUYTON:

2 Q Mr. Grove, if I were to ask you the same
3 questions today as are contained in your prefiled
4 testimony, would your answers be the same as amended?

5 A Yes, sir, they would.

6 Q And is the information in your Exhibit RWG-1,
7 consisting of Schedules 1 through 12, true and correct
8 to the best of your knowledge and belief?

9 A Yes, sir.

10 (**REPORTER'S NOTE: For ease of the record,
11 Witness Grove's prefiled direct testimony was inserted
12 into the record.)

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1 GULF POWER COMPANY

2 Before the Florida Public Service Commission
3 Prepared Direct Testimony of
4 Raymond W. Grove
5 Docket No. 110138-EI
6 In Support of Rate Relief
7 Date of Filing: July 8, 2011

8 Q. Please state your name and business address.

9 A. My name is Ray Grove. My business address is One Energy Place,
10 Pensacola Florida, 32520.

11 Q. By whom are you employed?

12 A. I am employed by Gulf Power Company (Gulf or the Company). I am the
13 Manager of Power Generation Services.

14 Q. What are your responsibilities as Manager of Power Generation Services?

15 A. I am responsible for Generation Planning, including the Ten Year Site
16 Plan and the Renewable Standard Offer Contract, reporting plant
17 performance through the Generation Performance Incentive Factor,
18 supply side renewable energy development, Operations and Maintenance
19 (O&M) budgeting for Production, and capital budgeting for Production.
20

21 Q. Please state your prior work experience and responsibilities.

22 A. I was hired by Gulf in January 1982 as a district accountant responsible
23 for accounting and budgeting for the Western District. In 1984, I
24 transferred to Internal Auditing, with primary responsibility for auditing
25

1 Power Generation and Fuel. I transferred to Power Generation in 1998,
2 with responsibility for accounting and budgeting for Power Generation. I
3 assumed the additional responsibility for Generation Planning in 2002 and
4 supply side renewable generation in 2008.

5

6 Q. What is your educational background?

7 A. I graduated with a Bachelor of Arts in Accounting from the University of
8 West Florida in 1981.

9

10 Q. What are the purposes of your testimony?

11 A. My testimony discusses Gulf's generation resources used and useful in
12 the provision of electric service to our customers. These resources
13 include Gulf-owned resources, jointly-owned generation resources, the
14 Southern electric system (SES) resources available pursuant to the
15 Intercompany Interchange Contract (IIC), and power purchase
16 agreements (PPAs) with independent generators, including renewable
17 generators. My testimony also addresses Gulf's resource planning
18 process, Production investment, and 2012 Production O&M budget.

19

20 Q. Are you sponsoring any exhibits?

21 A. Yes. I am sponsoring Exhibit RWG-1, Schedules 1 through 12. Exhibit
22 RWG-1 was prepared under my direction and control, and the information
23 contained therein is true and correct to the best of my knowledge and
24 belief.

25

1 Q. Are you sponsoring any of the Minimum Filing Requirements (MFRs) filed
2 by Gulf?

3 A. Yes. A list of MFRs I sponsor or cosponsor is included on Exhibit RWG-1,
4 Schedule 1. The information contained in the MFRs I sponsor or co-
5 sponsor is true and correct to the best of my knowledge and belief.

6

7

8

I. GULF'S GENERATION RESOURCES

9

10 Q. Please describe Gulf's generating resources during the 2012 test year.

11 A. Gulf will generate or purchase electricity from a diverse group of resources
12 in 2012. These resources will include: (a) units owned solely by Gulf,
13 (b) units owned jointly with other operating companies within the SES,
14 (c) units in the SES available to Gulf through the SES IIC, and (d) units
15 available to Gulf under PPAs. The fuels used for the generation resources
16 available to Gulf include coal, oil, natural gas, landfill gas and municipal
17 solid waste.

18

19 Q. Please describe Gulf's projected capacity mix by fuel type for 2012.

20 A. In the summer of 2002 at the beginning of the test year in Gulf's last rate
21 case, Gulf had 2,625 megawatts (MW) of capacity available to serve our
22 customers, as shown on Schedule 2, page 1 of 2, of Exhibit RWG-1. The
23 resources available to Gulf were primarily coal generation, which made up
24 75.7 percent of the resources owned or available through PPAs. For the
25 summer of 2012, Gulf will have 3,852 MW of capacity available for our

1 customers. Exhibit RWG-1, Schedule 2, page 2 of 2, shows that the
2 resources available to Gulf will be made up of 48.4 percent coal,
3 50.4 percent gas, 0.8 percent oil, and 0.4 percent renewable. Since our
4 last rate case, Gulf has increased its fuel diversity and reduced its reliance
5 on coal.

6
7 Through an effective planning process, Gulf has a generation mix which
8 will allow us to provide our customers energy from whichever resources
9 are most economical. When coal prices are high, more gas resources can
10 be utilized; when gas prices are high, more coal resources can be utilized.
11 In addition, as a party to the SES IIC, Gulf takes advantage of making
12 purchases or sales through the Southern Company Power Pool (the Pool)
13 that further benefit our customers.

14
15 Q. Please describe the generation resources forecasted to be owned,
16 operated and used by Gulf to serve its retail customers in 2012.

17 A. Exhibit RWG-1, Schedule 3 provides a list of the units owned and
18 operated or co-owned by Gulf and used to provide retail service. The list
19 includes Gulf's ownership in Plant Daniel located in Mississippi. A
20 summary of these units, fuel type, and capacity is as follows:

- 21 ● Plant Crist has four coal units totaling 906 MW;
- 22 ● Plant Smith has two coal units, a gas fired Combined Cycle
23 (CC), and an oil fired Combustion Turbine (CT) totaling 945
24 MW;
- 25 ● Plant Scholz has two coal units totaling 92 MW;

- 1 ● Plant Daniel has two coal units of which Gulf owns 510 MW;
- 2 ● Pea Ridge has three gas fired units totaling 12 MW; and
- 3 ● Perdido has two landfill gas units totaling 3.2 MW.

4

5 Q. What PPAs will Gulf have in place and use to provide electric service in
6 2012?

7 A. Exhibit RWG-1, Schedule 4 provides a list of the power purchase
8 resources available to Gulf during 2012 and information regarding the
9 fuels and technologies used by these generating resources.

10

11 Q. You mentioned the SES Intercompany Interchange Contract, or IIC.
12 Please summarize that arrangement.

13 A. The IIC is a contract among Alabama Power Company, Georgia Power
14 Company, Mississippi Power Company, Gulf Power Company and
15 Southern Power Company (collectively the Operating Companies). The IIC
16 is designed to provide for the continued operation of the electrical system
17 of the Operating Companies in such a manner as to achieve the maximum
18 possible economies consistent with the highest practical reliable service,
19 the reasonable utilization of natural resources, and the equitable sharing
20 among the Operating Companies of the costs associated with the
21 operation of facilities that are for the mutual benefit of the Operating
22 Companies and their customers.

23

24

25

1 Q. How does the SES IIC work to the benefit of Gulf's customers?

2 A. Gulf's customers benefit tremendously from Gulf's participation in this
3 pooling arrangement. Benefits include, but are not limited to, the
4 following:

- 5 1. Economic dispatch production cost savings,
- 6 2. Economic sharing of generating reserve capacity,
- 7 3. Lower reserve margin requirements,
- 8 4. Ability to install large, efficient generating units,
- 9 5. Reduced requirements for operating reserves,
- 10 6. Pool market for temporary surpluses of capacity and energy on
11 Gulf's system,
- 12 7. Ready supply of energy for purchase when Gulf is short,
- 13 8. Peak-hour load diversity, and
- 14 9. Opportunity energy sales and purchases.

15
16 In summary, Gulf's decision to enter into and participate in the SES IIC
17 was reasonable and prudent, and the benefits justify that Gulf's
18 participation in the IIC is in the best interest of our customers.

19
20 Q. Besides the environmental capital projects addressed through Gulf's
21 Environmental Cost Recovery Clause (ECRC), what major changes have
22 been made to Gulf's generation resources since Gulf's last base rate
23 proceeding?

24 A. Since our last rate case, there have been five major changes to Gulf's
25 generating fleet unrelated to ECRC projects.

- 1 (1) Plant Crist Units 1, 2, and 3 (80MW) were retired as part of an
2 agreement with the Florida Department of Environmental Protection
3 (FDEP). The retirement of Plant Crist Units 1, 2, and 3 was
4 approved in Docket No. 020943-EI, Order No. PSC-02-1396-PAA-
5 EI.
- 6 (2) In 2006, Gulf signed two PPAs for a total of 488 MW of peaking
7 capacity that took effect in June 2009 and will last for five years
8 through May 2014. The contracts are with Shell Energy North
9 America for the electrical output from four units at the Coral
10 Baconton facility and with Southern Power Company (an affiliate)
11 for the electrical output from four units at their Dahlberg facility.
12 These PPAs were approved in Docket No. 060811-EI, Order No.
13 PSC-07-0329-PAA-EI. In addition, the contract with Southern
14 Power Company was approved by the Federal Energy Regulatory
15 Commission (FERC).
- 16 (3) In 2008, Gulf signed a 6-year PPA with Bay County in Florida to
17 purchase the electrical output from its 11 MW waste-to-energy
18 facility. The PPA with Bay County was approved in Docket No.
19 080612-EI, Order No. PSC-09-0012-PAA-EI.
- 20 (4) In 2009, Gulf signed a 14-year PPA with Shell Energy North
21 America for 885 MW of intermediate capacity from its Central
22 Alabama facility. The contract took effect in November 2009. This
23 PPA was approved in Docket No. 090169-EI, Order No. PSC-09-
24 0534-PAA-EI.
25

1 (5) In 2010 Gulf finished construction of a 3.2 MW landfill gas-to-
2 energy facility (Perdido) in Escambia County, Florida.

3
4 Each of these changes to Gulf's generating resources is discussed later in
5 my testimony.

6
7
8 **II. GULF'S RESOURCE PLANNING PROCESS**

9
10 **Q.** Please provide an overview of Gulf's resource planning process.

11 **A.** The resource planning process utilized by Gulf to determine its future
12 needs is coordinated within the SES Integrated Resource Planning (IRP)
13 process. Gulf participates in the IRP process along with the other SES
14 retail operating companies (Alabama Power, Georgia Power, and
15 Mississippi Power). Gulf receives a number of benefits from being part of
16 a large system planning process. Since Gulf comprises only about
17 6.9 percent of the total SES summer peak demand, its needs are relatively
18 small compared to the entire system. This collaborative planning allows
19 Gulf to coordinate its capacity additions to meet its demand and reserve
20 requirements in a manner that utilizes the temporary surpluses of capacity
21 available on the SES or shares our temporary surpluses of capacity with
22 the other retail operating companies.

23
24 This ability to coordinate capacity additions and rely temporarily on any
25 surplus system reserves also allows Gulf to defer capacity addition

1 decisions until the timing allows consideration of (a) larger blocks of need
2 that might justify less costly addition alternatives, (b) emerging
3 technologies that might not have been available earlier, and (c) emerging
4 environmental requirements that might affect unit addition choices.

5 Another benefit to Gulf is the advantage gained from planning a large
6 system such as the SES without the costs of a large planning staff of its
7 own.

8
9 As discussed in Gulf's Ten Year Site Plan (TYSP), the SES IRP process
10 employs a 15 percent reserve margin target for long range planning. Gulf,
11 as a member of the SES, has access to all the reserves of Southern
12 Company, which at a 15 percent reserve margin represents approximately
13 5,000 MW. A 15 percent reserve margin in 2012 for Gulf represents 396
14 MW. If Gulf were required to carry a 20 percent reserve margin (as other
15 Florida utilities are required to carry) Gulf would need to add 132 MW of
16 capacity. Assuming Gulf purchased or constructed CT capacity to meet
17 this increased reserve requirement, Gulf's customers would be subjected
18 to, at least, an additional \$12.5 million in annual revenue requirements.

19 As I discussed earlier in my testimony, the ability for Gulf to carry lower
20 reserve margins is one of the many benefits of Gulf's participation in the
21 IIC.

22
23 The generation mix process employed by the SES uses PROVIEW (a
24 computer model) to screen available technologies in order to produce a
25 listing of preferred capacity resources from which to select the most cost-

1 effective plan for the system. The resulting SES resource needs are
2 allocated among the operating companies based on reserve requirements.
3 Each operating company then determines the resources that will best
4 meet its capacity and reliability needs.

5
6 Gulf's long-range goal is to have economical, reliable generating capacity
7 available to meet our customers' needs. In order to meet the anticipated
8 demand that often develops irregularly and in increments much smaller
9 than the capacity of a large, efficient generating unit, and to realize the
10 economies of scale inherent in large units, most electric utilities will
11 construct "blocks" of generating capacity which are temporarily in excess
12 of the requirements anticipated at the time the unit is initially brought on
13 line. If the utility were to satisfy only the annual increase in demand, these
14 small blocks would be much higher in cost on a per unit basis and much
15 lower in efficiency.

16
17 In planning generating capacity additions, Gulf has certain advantages
18 that greatly benefit its customers. Gulf Power, Alabama Power, Georgia
19 Power, and Mississippi Power operate as an integrated generation and
20 transmission network over a four-state area. Coordinated planning with
21 our Southern system affiliates allows for the staggered construction of
22 larger, more efficient generating units spread throughout the Southern
23 electric system.

24
25

1 Q. Is this the same planning process used in Gulf's last rate case and the
2 same process described in Gulf's TYSP?

3 A. Yes.
4

5 Q. Please address the relationship of Gulf's major generating resource
6 changes since its last rate proceeding to Gulf's generation resource
7 planning process.

8 A. Since Gulf's last rate case, Gulf entered into four PPAs, which were the
9 result of Gulf's effective resource planning process. Each of these
10 agreements has been reviewed and approved by the Florida Public
11 Service Commission (FPSC or the Commission). In addition, Gulf
12 constructed a 3.2 MW landfill gas-to-energy facility which began operation
13 in 2010, and this resource addition was evaluated within Gulf's generation
14 resource planning process. The retirements of Plant Crist Units 1, 2 and 3
15 were the result of an agreement negotiated with the FDEP. While the
16 retirement decision was not the product of Gulf's resource planning
17 process, the effect of the retirements was incorporated into Gulf's
18 resource planning process.
19

20 Q. Please address Gulf's decision to retire Plant Crist Units 1, 2 and 3.

21 A. In 2002, Plant Crist Units 1, 2, and 3 were the oldest units on Gulf's
22 system and were scheduled for retirement in 2011. On August 28, 2002,
23 Gulf entered into an agreement with the FDEP for the purpose of ensuring
24 compliance with new air quality standards for ozone. The agreement
25 required Gulf to undertake various activities at Plant Crist in order to

1 reduce overall plant-wide air emissions of nitrogen oxides. The
2 Commission approved this settlement with the FDEP, including the early
3 retirement of Crist Units 1, 2, and 3, in Docket No. 020943-EI, Order No.
4 PSC-02-1396-PAA-EI.

5

6 Q. Please address Gulf's decision to enter into 488 MW of five-year power
7 purchase contracts from June 2009 through May 2014.

8 A. In the 2005 TYSP, Gulf forecasted that its reserve margins in 2009 would,
9 absent construction or purchase of resources, be below its reserve margin
10 criterion of 15 percent. The forecasted reserve deficiency was
11 approximately 400 MW.

12

13 Confronted with a need for additional peaking capacity, Gulf determined,
14 for a variety of reasons, to look to the market rather than self-build
15 alternatives to meet its additional short-term needs. First, Gulf's
16 assessment of the competitive wholesale market suggested there was
17 likely capacity available that could be obtained through a Request for
18 Proposals (RFP) process. Second, Gulf desired, if the costs were
19 appropriate, to diversify its portfolio of resources. Third, Gulf desired the
20 flexibility associated with deferring a decision that would involve
21 consideration of a self-build alternative. Deferring consideration of a self-
22 build alternative at this time of great uncertainty about prospective
23 environmental compliance costs provided several advantages. The type
24 and timing of Gulf's 2009 need suggested an addition of CT capacity if
25 Gulf's need were to be met by a self-build option in 2009. However,

1 deferring that need to 2014 would allow Gulf to consider other types of
2 technologies and allow Gulf to defer capital investment. As a result, the
3 deferral allowed more time for the emergence of technology improvements
4 that might enhance performance and/or reduce costs.

5
6 To meet its projected 2009-2014 reserve margin shortfall, Gulf conducted
7 a capacity solicitation in 2005. The RFP was conducted consistent with
8 the Commission's rule regarding capacity solicitations, even though the
9 rule was inapplicable because Gulf was not considering a self-build option.

10
11 Gulf received three bids in response to the RFP, and after careful
12 analysis, Gulf selected two bids that best fit Gulf's needs. The contract
13 negotiations resulted in Gulf submitting two executed PPAs to the
14 Commission for approval. The contracts were approved by the
15 Commission in Docket No. 060811-EI, in Order No. PSC-07-0329-PAA-EI.
16 In addition, because one of the contracts was with an affiliate (Southern
17 Power), that contract was reviewed and approved by the FERC.

18
19 Q. Please address Gulf's decision to enter into a power purchase agreement
20 with Bay County for the electrical output from its Municipal Solid Waste
21 Facility.

22 A. Bay County owns and operates a Solid Waste Facility in Panama City,
23 Florida. Gulf is committed to obtaining cost-effective energy supplies for
24 our customers and to obtaining the benefits of fuel diversity wherever
25 practical. Gulf is also committed to encouraging and promoting renewable

1 energy pursuant to several sections of Chapter 366, including Sections
2 366.82, 366.91, and 366.92, Florida Statutes. This negotiated contract
3 provides renewable energy produced by an existing in-state facility with a
4 proven performance record. It also enhances Gulf's fuel diversity. The
5 resulting contract between Gulf and Bay County was reviewed and
6 approved by the Commission in Docket No. 080612-EI, Order No. PSC-
7 09-0012-PAA-EI.

8
9 Q. Please address Gulf's decision to enter into the 14-year PPA with Shell
10 Energy North America (SENA) for the capacity and energy from its Central
11 Alabama facility.

12 A. The PPA with SENA was also the result of Gulf's generation resource
13 planning process. Anticipating the expiration of the 2009 PPAs, Gulf
14 began the process of developing an RFP for 2014. The primary drivers of
15 Gulf's need to add generation resources in 2014 were the expiration of
16 two PPAs totaling 488 MW and projected load growth. Gulf's 2009 TYSP
17 indicated that Gulf's 2014 generation resource need was expected to be
18 976 MW, and Gulf anticipated issuing an RFP with a self-build option.

19
20 Just prior to the date scheduled for issuing the final RFP, Gulf learned that
21 SENA desired to enter into a bilateral negotiation for a PPA with Gulf for
22 the output of its facility located in Central Alabama. Initial review indicated
23 that the SENA resource might be an extraordinary opportunity for Gulf's
24 customers. Therefore, Gulf decided not to proceed with its RFP.

25

1 Further cost-benefit analysis revealed a net present value (NPV) cost
2 savings to customers of \$587 million in 2014 dollars associated with the
3 PPA compared to the self-build resource. Therefore, Gulf entered into a
4 PPA with SENA.

5
6 The resulting contract between Gulf and SENA was reviewed and
7 approved by the Commission in Docket No. 090169-EI, Order No. PSC-
8 09-0534-PAA-EI. It should be noted that the forecasted \$587 million NPV
9 savings to customers did not reflect the additional benefits of having the
10 capacity and energy of the unit available to Gulf prior to 2014. Every time
11 the unit is dispatched prior to June 2014, Gulf's customers benefit from
12 additional energy savings.

13
14 Q. Please address Gulf's decision to construct a landfill gas-to-energy facility
15 at the Perdido landfill.

16 A. In July 2008, Escambia County, Florida issued an RFP for the sale of
17 landfill methane gas from its Perdido landfill. Landfill gas is defined as a
18 renewable energy resource pursuant to Section 366.91(2), Florida
19 Statutes. The Florida Legislature has repeatedly recognized that it is in
20 the public interest to promote the development of renewable energy
21 resources in the state in order to, among other things, reduce dependence
22 on natural gas, minimize volatility of fuel costs, encourage investment in
23 the state and improve environmental conditions. Given these facts, Gulf
24 began to evaluate the possibility of developing a project to utilize the gas
25 being offered through this RFP.

1 In order to minimize or negate any impact to our customers, Gulf used the
2 avoided cost of the unit contained in its Renewable Standard Offer
3 Contract (RSOC) as the basis for determining the price Gulf would be
4 willing to pay to Escambia County for its landfill methane gas. Using the
5 established avoided cost concepts, Gulf submitted a bid for the
6 procurement of the gas being offered under this RFP.

7
8 After submitting a winning bid in response to the RFP, Gulf entered into a
9 twenty-year agreement with Escambia County to purchase landfill gas
10 necessary to fuel a 3.2 MW landfill gas to energy facility to be located
11 adjacent to the Perdido landfill. The total price to construct the project
12 was \$5.5 million, including the associated connection to Gulf's distribution
13 system.

14
15 The facility's investment and expenses are included in Gulf's base rate
16 request. The O&M expense included in the test year is \$770,000. The
17 fuel savings associated with this project are already being passed to
18 customers through the fuel clause. At the time Gulf conducted its analysis
19 of the Perdido project, Gulf estimated that it would result in approximately
20 \$23.5 million in fuel savings to Gulf's customers over its twenty-year life.

21
22 As Gulf continues to evaluate technologies available to provide renewable
23 energy, it has become clear that the ability for a renewable energy
24 provider to develop a project at or below avoided cost will be very
25 challenging. Landfill gas may be the most cost-effective renewable

1 resource available at this time. This confirms that Gulf's decision to
2 develop this project was prudent and in the best interest of our customers.

3

4 Q. Are the major changes to Gulf's generating resources since its last rate
5 case proceeding reasonable and prudent?

6 A. Yes. The changes in Gulf's generating fleet since our last rate case were
7 driven by Gulf's desire to provide economical and reliable generating
8 capacity to our customers. The retirement of Crist Units 1, 2 and 3 was
9 required by an agreement that Gulf entered into with the FDEP as part of
10 a plan to ensure compliance with new air quality standards for ozone.
11 These retirements accelerated Gulf's projected need to add capacity to
12 meet our customers' rising demands.

13

14 Gulf's subsequent decision to solicit intermediate-term PPAs to defer its
15 2009 capacity need was also reasonable and prudent. Indeed, the
16 Commission determined the reasonableness of that capacity solicitation in
17 approving the contracts that were the products of the RFP. Gulf went
18 beyond legal requirements in soliciting alternatives and ultimately
19 purchased power at a cost less than the cost of a self-build option.

20

21 As noted in the Commission order approving the agreement, the contract
22 between Gulf and Bay County provides Gulf with a viable source of
23 electric energy from a renewable fuel source. It also meets all the
24 requirements and rules governing Qualified Facilities and small power
25 producers, including purchases at or below avoided cost. It was

1 reasonable and prudent for Gulf to enter into the Bay County agreement
2 consistent with the Commission's policy to encourage Qualifying Facilities.

3
4 Gulf's decision to enter into a 14-year PPA with SENA for the output of
5 gas-fired combined cycle units from 2010 through 2023 was also
6 reasonable and prudent, as the Commission determined in Order No.
7 PSC-09-0534-PAA-EI. Gulf seized the opportunity to use a market
8 resource which was available at a cost well below the cost at which Gulf
9 could have built comparable combined cycle units. These cost savings
10 will flow entirely to Gulf's customers, who at the same time avoid having to
11 pay carrying costs on an additional investment. This decision also
12 forestalled Gulf from having to make other generating addition decisions at
13 a time of great uncertainty about prospective environmental compliance
14 costs.

15
16 Gulf's decision to develop the landfill gas project in Escambia County was
17 reasonable and prudent. The methodology employed to determine cost
18 effectiveness was sound and in compliance with Gulf's RSOC that was
19 approved by the Commission.

20
21 In each instance, Gulf Power clearly had an eye on the future and
22 considered the effect of these decisions on prospective Gulf Power
23 capacity decisions. Each decision met Gulf's long-range resource
24 planning goal to have economical, reliable generating capacity available to
25

1 meet our customers' needs. Each decision was reasonable, prudent and
2 in the best interests of our customers.

3
4
5 **III. GULF'S PRODUCTION INVESTMENT**

6
7 Q. Mr. Grove, Gulf Witness McMillan shows a total of \$2.6 billion of plant in
8 service investment in Gulf's 2012 rate base in this case. Other witnesses
9 have testified that these costs are properly recorded consistent with the
10 Uniform System of Accounts and generally accepted accounting
11 principles. Are the Production assets associated with these costs used
12 and useful in the provision of electric service to the public?

13 A. Yes. The Production assets, which comprise a total of \$1,043,349,000 of
14 plant in service in Gulf's 2012 rate base in this case, are used and useful
15 in Gulf's provision of electric service.

16
17 Q. Were these Production costs reasonable and prudently incurred?

18 A. Yes. They were incurred pursuant to our capital budget process. I will
19 discuss that process later in my testimony. They also were subject to cost
20 controls used to govern budgeted expenditures. These cost controls are
21 also discussed later in my testimony.

22
23 Q. What is Gulf's projected Production Capital Additions Budget for 2011 and
24 2012 excluding Plant Scherer and items recovered through the ECRC?

25

1 A. Gulf's Production non-ECRC Capital Additions Budget for 2011 is
2 \$68,334,000. As shown on Exhibit RWG-1, Schedule 5 page 1 of 2, there
3 are 75 projects scheduled for 2011.

4
5 Gulf's Production, non-ECRC Capital Additions Budget for 2012 is
6 \$43,738,000. The major items included in the Production non-ECRC
7 Capital Additions Budget for the test year are:

- 8 ● Crist Unit 6 Spring Boiler/Turbine Outage (\$6,200,000);
- 9 ● Crist Unit 7 Fall Boiler/Turbine Outage (\$14,000,000);
- 10 ● Static Exciter and Voltage Regulators on Crist Units 6 & 7 (\$5,000,000)
- 11 ● Smith Unit 2 & 3 Spring Boiler Outages (\$3,400,000); and
- 12 ● Daniel Unit 1 Spring Boiler Outage (\$800,000).

13 All of these budgeted projects are needed to address safety issues, to
14 maintain efficiency (heat rate), or to sustain reliability. As shown in Exhibit
15 RWG-1, Schedule 5, page 2 of 2, there are 58 capital projects in 2012.

16
17 Q. Please address how Gulf's Production Capital Additions Budget is
18 formulated.

19 A. The Production Capital Additions Budget process is a multi-step process
20 that begins at the plant level and is ultimately approved by Gulf's
21 Executive Management Team, which is made up of the CEO and the four
22 Vice Presidents of Gulf. All capital projects are evaluated to ascertain the
23 necessity of performing the work.

24
25

1 Plant personnel begin the Production budgeting process by evaluating
2 existing plant equipment performance and maintenance costs. Where
3 performance has degraded or is forecasted to degrade to an unacceptable
4 level and maintenance costs are increasing, replacement of the equipment
5 becomes necessary. As part of this evaluation process, plant personnel
6 review the information provided by Gulf to the North American Electric
7 Reliability Corporation Generation Availability Data System (NERC GADS)
8 to evaluate events that have triggered unplanned outages or unit derates.
9 Gulf develops plans to address GADS events that continue to be
10 problematic and makes decisions to repair or replace existing equipment.
11 Once plant personnel have identified specific projects, the Group
12 Managers at each plant review the proposed project list to determine
13 which projects will be submitted to the Plant Management Team (the Plant
14 Manager and his direct reports). The Plant Management Team meets to
15 discuss each proposed project to determine which projects will be
16 submitted for the next level of review to be included for consideration in
17 the final budget.

18
19 Each plant presents its proposed list of capital projects to the Power
20 Generation Leadership Team (the Vice President of Power Generation
21 and his direct reports). The Plant Managers then meet with the Power
22 Generation Leadership Team to prioritize all projects at the Power
23 Generation Level to ensure the most critical projects are included in the
24 budget submitted for final review by Gulf's executives.

25

1 Lastly, the Production Capital Additions Budget request is presented to
2 Gulf's executives. The Vice President of Power Generation is required to
3 explain and justify the Production Capital Additions Budget, and the final
4 Capital Additions Budget is ultimately approved by executive
5 management.

6
7 Q. How does Gulf control capital costs after the Capital Additions Budget is
8 developed?

9 A. Once the Capital Additions Budget is approved, each project is assigned a
10 project manager who is responsible for all aspects of the project. The
11 project manager will develop documentation outlining the scope of the
12 project and work with Supply Chain Management to develop a bid
13 package. From start to finish, the project manager is responsible for all
14 on-site management, including contractor performance and invoice
15 review. The plant manager receives a report from the Manager of Power
16 Generation Services each month detailing capital project expenditures and
17 any budget variance for all projects. The plant manager is responsible for
18 explaining all budget variances. At the Company level, the Corporate
19 Planning group requires a detailed explanation quarterly of all budget
20 variances greater than 10 percent or \$250,000 (whichever is lower).
21 Variances less than \$10,000 do not require a variance explanation.

22
23 Q. How are new capital projects or changes to existing projects incorporated
24 in the current year budget?

25

1 A. In the event a new project or an increase in expenditures associated with
2 an existing project is necessary, the planning unit must submit a
3 justification letter to the Vice President with functional responsibility. If
4 approved by the functional Vice President, the letter is also reviewed and
5 approved by the Chief Financial Officer. Finally, the letter is sent to
6 Corporate Planning where the change is documented and added to the
7 financial plan.

8

9 Q. Was Gulf's Production non-ECRC Capital Additions Budget of
10 \$68,334,000 in 2011 and \$43,738,000 in 2012 developed by this budget
11 and cost control process?

12 A. Yes. The projects included in Gulf's Production Capital Additions Budget
13 were approved pursuant to this rigorous evaluation and approval process.
14 Gulf's effective capital budgeting and spending program has helped
15 ensure our generating fleet has continued to provide reliable and efficient
16 generation. The dollars included in the test year non-ECRC Capital
17 Additions Budget for Production are reasonable, prudent, and necessary.
18 Gulf will continue to evaluate the benefits of additional capital projects in
19 the future to ensure that we are able to provide our customers with
20 reliable, cost-effective and efficient generating capacity.

21

22

23

24

25

IV. GULF'S 2012 PRODUCTION O&M BUDGET

1

2

3 Q. What are Gulf's Production O&M budgets for 2011 and 2012?

4 A. Gulf's Production O&M budget for 2012 is set forth on Exhibit RWG-1,
5 Schedule 6 and Schedule 7. Gulf's Production O&M budget for 2012 is
6 \$110,888,000, including Steam Production, Other Production, and Other
7 Power Supply expenses.

8

9 Gulf's Production O&M budget for 2011 is set forth on Exhibit RWG-1,
10 Schedule 7. Gulf's Production O&M budget for 2011 is \$110,435,000,
11 including Steam Production, Production Other, and Other Power Supply
12 expenses.

13

14 Q. Are Gulf's projected levels of Production O&M expenses of \$110,435,000
15 in 2011 and \$110,888,000 in 2012 reasonable and prudent?

16 A. Yes. My conclusion is based primarily on the fact that Gulf's 2011 and
17 2012 Production O&M budget are the product of a rigorous budget
18 process implemented by experienced employees who know their jobs and
19 their facilities. Each year, Gulf's Power Generation Organization develops
20 a five-year O&M budget based on historical results, projected
21 maintenance and outage planning. As we develop the budget request, we
22 focus on planned outages and baseline expenses.

23

24 Over the years, Gulf's plant personnel have gained valuable knowledge
25 relating to the maintenance of our equipment. Our experience indicates

1 that each unit should have a regularly scheduled planned outage to
2 inspect and repair fuel handling equipment, boilers, turbine valves and
3 auxiliary equipment every 18 to 24 months. In addition, a major planned
4 outage is scheduled on each unit every 8 to 10 years, which includes work
5 on the turbine and generator equipment in addition to the equipment listed
6 above.

7
8 Baseline expenses are costs required to conduct the day-to-day operation
9 and maintenance of the generating equipment and auxiliary equipment
10 and facilities. Baseline expenses include all labor, material and other
11 expenses, such as contracts for maintaining grounds, janitorial services,
12 and other services.

13
14 The five-year O&M budgets are developed at the plant level with the goal
15 of maintaining high reliability and efficiency. As discussed in Gulf Witness
16 Burroughs' testimony, Gulf has done an exceptional job of maintaining
17 high unit reliability and efficiency while at the same time fostering an
18 environment where employee safety is our number one priority.

19
20 As each plant develops a five-year O&M budget, the Plant Management
21 Team seeks input from system owners and unit owners to ensure the
22 most critical issues receive attention. Each plant assigns a system owner
23 (expert) over major systems such as boiler, turbine or generator. In
24 addition, each unit has an individual assigned as the unit owner with the
25 expectation that the individual will be the coordinator of any work related

1 to the assigned unit. As the O&M budget is developed, the Plant
2 Management Team, which includes the plant manager and his direct
3 reports, meets to discuss all aspects of the equipment maintenance
4 requirements.

5
6 Once the Plant Management Teams are satisfied that their O&M budgets
7 meet the plant's needs, the Power Generation Leadership Team (the Vice
8 President of Power Generation and his direct reports) meets to discuss
9 the overall Power Generation O&M budget. In the event that there are
10 resource (labor, physical, or financial) constraints, the Power Generation
11 Leadership Team discusses risks associated with projects and prioritizes
12 projects to help ensure the most critical activities are included in the
13 budget. Lastly, the Power Generation budget is submitted to Gulf's
14 Corporate Planning group. Gulf Witness Buck discusses the budget
15 process that takes place after Corporate Planning receives the Power
16 Generation O&M budget request.

17
18 The \$110,888,000 2012 Production O&M budget was developed using
19 teams from the plants whose expertise and understanding of plant
20 equipment and plant operations has been clearly demonstrated by the
21 continued high performance indicators of the units. Their budgets were
22 then reviewed and modified by Plant Management Team, the Vice
23 President of Power Generation and his leadership team, and ultimately
24 Gulf's Executive Management Team. The 2012 Production O&M budget
25 is the product of this robust budgeting process.

1 Q. Is Gulf's projected level of Production O&M expenses of \$110,888,000 in
2 2012 representative of a going forward level of Production O&M expenses
3 beyond 2012?

4 A. Yes. As shown on Schedule 7 of Exhibit RWG-1, the average Production
5 O&M budget for the five year period (2011 – 2015), which includes the
6 prior year and the test year, is ~~\$113,223,000~~ ^{\$112,015,000}. The Production O&M
7 expense for 2011 and the 2012 test period are consistent with this
8 average, and they are representative of the ongoing level of expense
9 necessary to maintain generation performance and reliability.

10

11 Q. Production O&M expenses in 2012 are higher than the five year historical
12 average for the period 2006 through 2010. Why is the 2012 Production
13 O&M Budget representative of the ongoing level of expenses necessary to
14 maintain generation performance and reliability?

15 A. The historical average levels of Production O&M expense for the years
16 2006 through 2010 are not representative of Gulf's going forward level of
17 Production O&M expenses. If Gulf were held to such a level of expenses,
18 necessary and essential maintenance would have to be foregone, and
19 generation unit performance would likely suffer significantly. There are a
20 number of factors that have led to the increase in Production O&M
21 expenses for the period 2011-2015 relative to the period 2006-2010.

22

23 Q. Please address the factors that are driving Gulf's Production O&M
24 expense level up in the period 2011-2015.

25

1 A. There are at least five primary factors that are driving the Production O&M
2 expense increase. First, despite the retirement of old units and the
3 addition of new units, the age of Gulf's generation fleet is increasing, and
4 with age, greater levels of maintenance are necessary to maintain or
5 improve generating unit performance. Second, there are a number of
6 costs in the Production function that are simply increasing at a rate higher
7 than the Consumer Price Index (CPI), the general measure of inflation.
8 Third, Gulf has a generating unit (Smith Unit 3) that was relatively new in
9 the 2006-2010 time-periods and required very little O&M expense. Fourth,
10 Gulf has one new unit (Perdido) that was not constructed and operational
11 until October 2010. Fifth, Gulf worked very hard during the 2009-2010
12 time frames to avoid asking for base rate relief when customers were
13 struggling during the worst economic downturn since the Great
14 Depression. The lower O&M expenses incurred during this historical
15 period helped Gulf avoid asking for base rate relief without affecting the
16 reliability or efficiency of our generating fleet. However, the historical level
17 of expenses is not sustainable without affecting the reliability and
18 efficiency of our fleet.

19
20 Q. Mr. Grove, please address the effect of Gulf's aging generation fleet on its
21 Production O&M budget in 2012.

22 A. This is best explained by comparing the ages of Gulf's generating units at
23 the time of its last rate case with the age of Gulf's generating units in
24 2012, and comparing the amount of Production O&M expense allowed in
25

1 the last rate case with not only the levels of actual expenses in 2006-2010,
2 but also the budgeted levels of Production O&M expense in 2011-2015.

3
4 All of Gulf's generating units that were in-service at the end of 2002 are
5 now 9.5 years older. Exhibit RWG-1, Schedule 8 shows the age of the
6 fleet in 2002 compared to 2012.

7
8 When one examines the trend of Production O&M expenses over both the
9 2006-2010 periods and the projected 2011-2015 period, the trend is
10 generally upward. This is shown on Exhibit RWG-1, Schedule 7. As the
11 age of the generating fleet increases, so does the cost necessary to
12 maintain and repair the fleet. There are only two years during this period
13 in which that relationship has not held true: 2009 and 2013. In each of
14 those years, factors other than age cause a slight deviation from this
15 discernable trend of cost increases. In 2009, the Production O&M
16 expense declined from the 2008 level because Gulf made a conscious
17 decision to avoid requesting a rate increase during a severe economic
18 recession. In 2013, the projected O&M level of expenses is only modestly
19 below projected 2012 levels, due primarily to a decrease in planned
20 outage expense from \$23,149,000 in 2012 to \$18,886,000 in 2013. This
21 reduction in planned outage expense in 2013 is driven by a smaller scope
22 of outages. When these differences are explained, the general
23 relationship between aging units and levels of operation and maintenance
24 expenses is clear – as units age, more must be spent on maintenance to
25 maintain or improve reliability.

1 Q. Since Gulf's last rate case has the projected useful life of your generating
2 fleet changed?

3 A. Yes. Based on Gulf's effective ongoing maintenance practices, we have
4 been able to extend the projected retirement dates on many of Gulf's units
5 by up to 20 years. Exhibit RWG-1, Schedule 9 shows the estimated
6 retirement dates included in the 2002 TYSP and the 2012 TYSP.

7

8 Q. What are the expected benefits of extending the projected lives of these
9 units?

10 A. There are two major benefits. First, extending the lives of the units
11 reduces the effective depreciation rate of the assets. This, in turn,
12 reduces the need for rate relief. In addition, extending the lives of units
13 allows Gulf to postpone the procurement or construction of additional
14 resources. That also reduces or defers Gulf's need for rate relief.

15

16 Q. Mr. Grove, the second reason you gave for projected O&M expenses for
17 2011-2015 being higher than historical expenses in the 2006-2010 period
18 was an increase of certain costs at a rate greater than the rate of inflation.
19 Please explain your observation.

20 A All other things being equal, if the same work was performed in 2002 and
21 in 2012, one would expect the cost of the work to have risen close to the
22 rate of inflation. However, that has not been the case; costs for the same
23 scope of work have risen much faster than inflation. For example, in
24 2005, Plant Crist replaced the Lower Economizer on Unit 6 at a cost of
25 \$1,127,667 for material. The same work was performed again in 2010,

1 and the cost of the material was \$2,050,120. That is an increase of
2 81 percent, or a 16.4 percent increase each year. In comparison, the CPI
3 rose cumulatively by only 11.64 percent between 2005 and 2010.

4
5 In its O&M benchmark calculations, the Commission uses CPI, which is a
6 general measure of inflation for consumers. However, the rate of inflation
7 for the work performed on generating units is better captured in other
8 measures of inflation. The Producer Price Index (PPI) is a better overall
9 measure for inflation than CPI when it comes to addressing Production
10 O&M expense inflation. From the test year in Gulf's last rate case through
11 the 2012 test year requested in this case, CPI has risen 25.34%, while:

12 PPI - Turbine & Generator set manufactures has risen 37.4%;

13 PPI - Commodities - Metals and Metal Products has risen 64.3%;

14 PPI - Commodities - Iron and Steel has risen 95.2%; and

15 PPI - Industrial - Valve Manufacturing has risen 48.8%.

16 These escalation rates, which are more closely tied to Production O&M
17 expenses than CPI, explain some of the increase in Production O&M
18 expense between test periods.

19
20 Q. The third reason you gave for the increase of Production O&M expenses
21 between 2006-2010 historical periods and the 2011-2015 projected period
22 was the aging of a generator (Smith 3) that was relatively new in the
23 historical period. Please address how that affects the relative levels of
24 Production O&M expenses in those time periods.

25

1 A. In our prior rate case, Plant Smith Unit 3 was in its first full year of
2 operation. As discussed later in the benchmark variance justification for
3 Production Other, the budget for Plant Smith has risen significantly since
4 the last rate case. Similarly, the average projected cost associated with
5 Smith 3 in the period 2011-2015 of \$7.3 million is \$1.7 million higher than
6 the average cost in the historical period 2006 through 2010 of \$5.6 million.
7 Once again, this increase is being driven by an increase in maintenance
8 expense that is directly related to repairing equipment that was relatively
9 new in the historical period.

10
11 Q. The fourth reason you gave for the increase of Production O&M expenses
12 between the 2006-2010 historical period and the 2011-2015 projected
13 period was the addition of new generating units (Perdido). Please
14 address how this affects the relative levels of Production O&M expenses
15 in those time periods.

16 A. Gulf added new generation at Perdido in October 2010. There were no
17 O&M expenses associated with this facility in the years 2005 through
18 2009. In addition, there was less than a full year of expenses in 2010;
19 however, the years 2011 through 2015 fully reflect the annual O&M
20 expense associated with the Perdido facility.

21
22 Q. The final reason you gave as to why the 2012 level of Production O&M
23 expenses is more representative of ongoing levels of Production O&M
24 levels than the levels of Production O&M levels during the period 2006-
25 2010 relates to Gulf's efforts to control expenses to avoid asking for a

1 base rate increase at a time when Gulf's customers were struggling
2 through the worst economic downturn since the Great Depression. Please
3 address that point in more detail.

4 A. This is best explained by looking at the allowed Production O&M
5 expenses in the 2002/2003 test year, the actual Production O&M
6 expenses in 2006 through 2010 and the budget levels of Production O&M
7 expenses for 2011 through 2015. There was a clear trend of an increase
8 in Production O&M expenses from the 2002/2003 test year level of
9 \$76,996,000 in Gulf's last rate case through the actual level in 2008 of
10 \$88,424,000. (Actual Production O&M expense for 2006 through 2010 is
11 shown on Exhibit RWG-1, Schedule 7). Then, in 2009, Gulf decreased its
12 Production O&M expenses to \$84,209,000. This \$4,215,000 reduction in
13 Production O&M expenses was part of the effort that Gulf undertook to
14 defer its need to ask for base rate relief.

15
16 This reduction in Production O&M expenses in 2009 was not done without
17 careful deliberation. We prioritized our maintenance decisions to address
18 critical issues. We took the approach of trying to perform as much
19 maintenance as we could on our larger units that are dispatched more
20 often, and we did not perform selective maintenance on smaller units
21 which, if they experienced forced outages, would not as severely impact
22 overall reliability.

23
24 A similar effort was undertaken in 2010, but in that year we could no
25 longer drive down Production O&M costs. They had to increase.

1 Although our internal budget process had developed and submitted a
2 Production budget of \$94,665,000, we were able to hold actual expenses
3 to \$92,889,000. Once again, we prioritized maintenance, but we did it to
4 avoid having to ask for a base rate increase during a time of weak
5 economic recovery and high unemployment. We made calculated risk
6 assessments of what maintenance had to be performed. Our EFOR
7 performance indicator shows Gulf was able to make these reductions
8 while we continued to maintain excellent performance.

9
10 Q. Does the level of Gulf's actual expenses in 2009 and 2010 indicate that it
11 is not necessary for Gulf to spend Production O&M at the levels
12 suggested by its 2011 budget process?

13 A. Absolutely not. A well maintained system such as Gulf's can forego some
14 scheduled maintenance for a limited period of time without a severe risk of
15 adverse consequences. However, it cannot forego scheduled
16 maintenance over an extended period of time without predictable adverse
17 consequences in unit performance, system reliability and ultimately
18 customer satisfaction. Gulf has no prudent choice other than to increase
19 Production O&M expenses to avoid these adverse consequences.
20 Continued operation at these levels of Production O&M is simply too risky
21 for our customers. It is time to increase Gulf's Production O&M expenses
22 and recognize those levels on a going forward basis.

23
24
25

1 Q. Mr. Grove, the Commission has historically employed an O&M benchmark
2 calculation in base rate proceedings. How does Gulf's 2012 Production
3 O&M expense forecast compare to the O&M expense benchmark?

4 A. The O&M benchmark for Production is \$96,507,000, as provided to me by
5 Mr. McMillan. Gulf's projected 2012 Production O&M expenses for 2012
6 are \$110,888,000, which results in a benchmark variance of \$14,381,000.
7 This is shown on Exhibit RWG-1, Schedule 10.

8
9 Q. Does Gulf's O&M benchmark variance for 2012 undermine your
10 conclusion that Gulf's 2012 Production O&M expenses are reasonable
11 and prudent?

12 A. No. The O&M benchmark has never been, nor is it meant to be, a
13 budgeting tool. It is a regulatory mechanism used to provide a reference
14 point to reflect CPI growth between rate cases. As discussed by
15 Mr. McMillan, benchmark variations may be explained by a variety of
16 different factors. For example, an O&M increase due to the cost of
17 compliance with a new regulatory requirement would be totally unrelated
18 to inflation. Gulf's projected 2012 Production O&M budget is the result of
19 a sophisticated and robust budgeting process, and it is that process that
20 assures that those projected expenses are reasonable and prudent.
21 Indeed, that process has been used to justify Gulf's entire Production
22 O&M budget, not just the O&M benchmark variance.

23
24 Q. Please break down the \$14,381,000 Production benchmark variance into
25 Production Steam, Production Other, and Production Other Power Supply.

1 A. As shown on Exhibit RWG-1, Schedule 10, Production Steam is
2 \$9,965,000 over the benchmark, Production Other is \$2,940,000 over the
3 benchmark and Production Other Power Supply is \$1,476,000 over the
4 benchmark.

5
6 Q. Please justify Gulf's \$9,965,000 Production Steam O&M benchmark
7 variance.

8 A. Gulf's Production Steam O&M benchmark variance justification consists of
9 two general categories. First, there are certain Production Steam O&M
10 expenses in the 2012 test period that were not included in the test year of
11 Gulf's last rate case; therefore, these costs are not captured by the O&M
12 benchmark calculation. These expenses total \$3,559,000. Second,
13 certain Production Steam expenses have grown faster than inflation since
14 Gulf's last rate case. This growth is explained both by increased scope of
15 work and underlying costs that have risen faster than inflation as
16 measured by CPI. This second group of Steam Production O&M
17 expenses totals \$7,565,000.

18
19 Q. Please justify the \$3,559,000 of Production Steam O&M expenses that are
20 new or incremental and therefore not captured in the O&M benchmark
21 calculation.

22 A. None of the following Production Steam O&M expenses projected for
23 2012 were included in the Steam Production O&M expenses allowed in
24 Gulf's last rate case. Therefore, they are not captured in the O&M
25 benchmark calculation. They are all new or incremental activities, and all

1 of them are necessary for Gulf to provide continued reliable service to our
2 customers.

3	● Genguard cyber security	\$ 550,000
4	● Research and Development (R&D)	370,000
5	● Renewable energy manager	150,000
6	● O&M improperly attributed to Scherer Unit 3	<u>2,489,000</u>
7	Total	<u>\$3,559,000</u>

8

9 Q. Please justify the \$550,000 of O&M expenses associated with Gulf's
10 Genguard cyber security programs that were not projected to be incurred
11 in Gulf's last rate case.

12 A. The Genguard Cyber Security program is Gulf's response to the need to
13 ensure protection and reliability of the grid and to ensure compliance with
14 the NERC Cyber Security policies of 2009. Gulf is required by law to
15 comply with these policies, subject to penalties. Failure to comply with
16 these policies would also expose Gulf's system to reliability risks. The
17 project improves cyber security and control for selected units whose loss
18 potentially could impact the reliability of the grid. This is an entirely new
19 activity that is necessary to meet requirements that have been imposed
20 since Gulf's last rate case.

21

22 Q. Please justify the \$370,000 of O&M expenses associated with R&D
23 projects that were not projected to be incurred in Gulf's last rate case.

24 A. The test year of Gulf's last rate case included \$867,000 of R&D expenses.
25 Escalating that amount by CPI (25.34 percent) results in an O&M

1 benchmark for Steam Production O&M R&D expenses of \$1,087,000.
2 Gulf projects it will spend \$1,457,000 on Steam Production O&M R&D
3 expenses in 2012, resulting in a \$370,000 benchmark variance.
4

5 This 2012 Steam Production O&M R&D expense benchmark variance is
6 primarily due to Gulf's participation in three ongoing projects: (1) Flue Gas
7 Treatment, (2) the Power System Development Facility at Wilsonville, and
8 (3) the 25 MW Carbon Capture center at Plant Barry in Alabama. As I
9 discuss below, these projects are important to Gulf's customers. Gulf,
10 indeed the entire Southern system, relies heavily on coal generation, and
11 efforts to control emissions in the face of new environmental emission
12 regulations will be critical to keeping these units operating to serve
13 customers.
14

15 The Flue Gas Treatment project screens, develops, and tests new
16 technologies for more cost effective compliance with new and future
17 power plant emission regulations. Power plant flue gas is treated with
18 emissions control equipment, including the scrubber and Selective
19 Catalytic Reduction system currently installed at Plant Crist. With proper
20 development and testing, these technologies can be used to increase the
21 collection of other emissions that are the subject of new regulations.
22 These emissions include particulates, mercury and hydrochloric acid
23 aerosols. However, other new technologies such as baghouses, activated
24 carbon and wet electrostatic precipitation may still be required. Gulf's
25 customers benefit as a result of the knowledge gained through the

1 program, which helps provide a foundation on which our decisions are
2 made relative to the types of technologies that best suit our generating
3 fleet. In our prior rate case, Gulf included \$75,897 in our requested O&M
4 expenses for this project. When escalated by CPI, the benchmark for this
5 project is \$95,000. Our request of \$221,000 in the 2012 test year for
6 Gulf's share of the project creates a benchmark variance of \$126,000.

7
8 Southern Company manages and operates the U.S. Department of
9 Energy's National Carbon Capture Center (NCCC), a focal point of the
10 national effort to develop advanced technologies to reduce greenhouse
11 gas emissions from coal-fired power plants. Working with scientists and
12 technology developers, the NCCC, located at the Power Systems
13 Development Facility in Alabama, screens, develops, and tests emerging
14 technologies to capture carbon dioxide from coal-based power plants.
15 The center accelerates carbon dioxide technology by offering
16 infrastructure that bridges the gap between lab-scale research and large
17 demonstration projects, providing a testing ground for the next generation
18 of more cost effective, higher-performing carbon capture technologies. In
19 2012, Gulf's portion of this R&D demonstration project is \$178,000.

20
21 A portfolio of solutions is needed to provide timely and least cost
22 reductions in carbon dioxide emissions from power generation sources.
23 Accordingly, Southern Company, Mitsubishi Heavy Industries and the
24 Electric Power Research Institute began construction of a 25 MW carbon
25 dioxide capture and storage demonstration at Alabama Power's Plant

1 Barry. The demonstration involves the construction and operation of a
2 500 ton per day carbon capture plant. The captured carbon dioxide will be
3 transported through an 11 mile pipeline and injected into a deep geologic
4 formation near the Citronelle Oil Field. Extensive geologic formations like
5 that found in the Citronelle area are common in the Southeast U.S.
6 providing a large carbon dioxide storage capacity. In 2012, Gulf projects
7 O&M R&D expenses of \$219,000 for its portion of this demonstration
8 project. If EPA's carbon control rule is adopted or carbon control
9 legislation is adopted, carbon capture and sequestration will become
10 critically important and may be necessary for Gulf to preserve any coal
11 fired generation.

12
13 Q. Please justify the \$150,000 of 2012 Production Steam O&M expenses
14 associated with Gulf's Renewable Energy Manager that were not included
15 in Gulf's last rate case.

16 A. As I discussed earlier, Gulf is committed to obtaining cost-effective energy
17 supplies for our customers and to obtaining the benefits of fuel diversity
18 wherever practical. Gulf is also committed to encouraging and promoting
19 renewable energy pursuant to several sections of Chapter 366, including
20 Sections 366.82, 366.91, and 366.92, Florida Statutes. In order to
21 effectively manage the continuous inquiries related to renewable energy
22 projects and to develop cost effective supply side renewable projects, Gulf
23 has created a Renewable Energy Manager position to deal with all issues
24 associated with supply-side renewable energy. This position will play a
25 critical role in developing Gulf's overall renewable energy program in a

1 manner that maximizes the benefits of emerging technologies while at the
2 same time ensuring the impacts to our customers are minimized.

3

4 Q. You also mentioned that another \$2,489,000 of 2012 Production Steam
5 O&M expenses are projected for Gulf's retail operations that were not
6 included in Gulf's Production Steam O&M expenses in the last rate case.
7 Please explain.

8 A. In the 2012 test year, all expenses associated with Plant Scherer have
9 been removed from the retail base rate calculation due to the fact that Gulf
10 uses the output from Plant Scherer to serve wholesale contracts. In our
11 prior rate case, Gulf also removed all expenses associated with Plant
12 Scherer from our base rate calculation. However, in making that
13 adjustment Gulf made an error and removed \$1,986,000 of Steam
14 Production expenses greater than the Steam Production expenses
15 included in the financial projection for Plant Scherer. As a result of this
16 error, Gulf's request for Steam Production O&M expense in the prior rate
17 case was \$1,986,000 below what was actually needed for maintenance of
18 Gulf's territorial units. Since Gulf's retail rates were set including this
19 error, Gulf's retail customers have received the benefit of this error for the
20 past ten years. For 2012, only those O&M expenses specifically
21 associated with Plant Scherer have been removed from Gulf's request for
22 Production Steam O&M expense.

23

24

25

1 The error discussed above accounts for \$2,489,000 of the benchmark
2 variance in 2012. Without this error in Production O&M expenses in Gulf's
3 last test year, Gulf's 2012 Steam Production O&M benchmark would have
4 been \$91,098,000 million rather than \$88, 609,000. Consequently, Gulf's
5 benchmark variance would have been \$7,476,000 instead of \$9,965,000.
6 Gulf's error, which has worked to the benefit of Gulf's customers for
7 almost a decade, should not be perpetuated into the future.

8

9 Q. Earlier you mentioned another type of Production Steam O&M expenses
10 that was part of Gulf's O&M benchmark justification – expenses that have
11 grown faster than inflation as measured by CPI. Why have these
12 expenses exceeded the O&M benchmark?

13 A. There are two reasons that these expenses (listed below) have exceeded
14 inflation as measured by CPI. First, Gulf has expanded the scope of this
15 work in 2012 relative to the scope of the work performed in the last test
16 year of 2002/03 in Gulf's last rate case. This expansion of scope is
17 necessary and is representative of the expenses Gulf will incur on a going
18 forward basis. Second, the costs associated with these types of expenses
19 have escalated at a rate faster than the rate of inflation reflected in CPI,
20 the measure of inflation used in the O&M benchmark calculation. These
21 increases are beyond Gulf's control.

22

23

24

25

1 The Production Steam O&M expenses that share these justifications are:

2	• Planned outage expenses	\$4,422,000
3	• Enterprise Solutions	587,000
4	• Fuels Management expenses	1,135,000
5	• Ash disposal and sales	<u>1,421,000</u>
6	Total	<u>\$7,565,000</u>

7
8 Q. Please discuss Gulf's approach to planned outages.

9 A. Gulf has 12 generating units, and in 2012 there are 8 planned outages. A
10 total of 40 planned outage weeks are scheduled across the fleet. The
11 planned outage schedule varies from year to year based on the
12 maintenance requirements of each generating unit and the need for
13 adequate generating capacity in service to meet demand throughout the
14 year. The planned maintenance forecast for 2012 is typical of the
15 expected future planned outage requirements.

16
17 In general, Gulf plans outages on each unit every 18 to 24 months, unless
18 conditions indicate a planned outage is needed sooner. Outage planning
19 begins as soon as the previous outage is completed. Plant management,
20 system owners, and unit owners continually evaluate unit performance
21 and determine what items need to be addressed at the next outage. Prior
22 to the unit outage the team meets to determine what specific items need
23 to be addressed while the unit is off-line. The major equipment evaluated
24 for each outage includes boilers, pulverizers, condenser systems, turbine
25 valves and other auxiliary equipment.

1 Q. Please address why Gulf's request for \$22,016,000 for planned outages in
2 Production Steam in the test year is representative of planned outage
3 expenses in the future.

4 A. Exhibit RWG-1, Schedule 11 provides a detailed analysis of planned
5 outage expense in Production Steam for the five-year period beginning
6 with 2011. The planned outage expenses for the 2012 test year are
7 \$22,016,000. The prior year (2011) is budgeted for \$21,923,000.

8

9 Q. How does Gulf's 2012 Production Steam O&M planned outage expenses
10 compare with Gulf's planned outage expenses allowed in its last rate
11 case?

12 A. Exhibit RWG-1, Schedule 11, page 2 of 2 shows the total outage expense
13 requested for Production Steam in the last rate case was \$14,037,000,
14 which escalates to a benchmark amount of \$17,594,000. The Gulf
15 Production Steam request for the test year is \$22,016,000, for a variance
16 of \$4,422,000.

17

18 Q. Why do Gulf's 2012 planned outage O&M expenses for Production Steam
19 exceed the O&M benchmark level of \$17,594,000 based upon Gulf's
20 allowed level of planned outage expenses from its last rate case?

21 A. As I noted earlier in my testimony, there are two primary reasons. First,
22 Gulf's scheduled planned outages in the 2012 test year are much broader
23 in scope than the planned outages in Gulf's 2002/2003 test year. Even
24 though Gulf will be performing fewer planned outages in 2012 than in the
25 last test year, the dollars associated with the planned outages is much

1 greater due to the increased scope of work needed to maintain reliability
2 on an aging fleet.

3
4 Second, the cost of planned outages and the equipment and materials
5 used in these outages have risen much faster than inflation as measured
6 by CPI. These cost increases are beyond Gulf's control and are not
7 captured in the O&M benchmark calculation. For instance, turbine and
8 generator set manufacturing costs, a critical part of the planned outages in
9 2012 at Plant Crist on Units 6 and 7, have risen 37.4 percent since the last
10 test year, although CPI has risen only 25.34 percent. Similarly, industrial-
11 valve manufacturing costs have risen 48.8 percent since Gulf's last rate
12 case whereas CPI has risen only 25.34 percent. Industrial valves are
13 critical equipment in almost every outage. In each of Gulf's planned
14 outages in 2012, iron and steel will comprise component parts. The price
15 of iron and steel commodities has risen 95.2 percent since Gulf's last rate
16 case, whereas the rate of inflation in the CPI benchmark calculation has
17 risen only 25.34 percent. Similarly, the cost of metals and metal products,
18 also used in Gulf's planned outages in 2012, have risen 64.3 percent
19 since Gulf's last rate case, instead of the CPI increase of only 25.34
20 percent.

21
22 Q. Please address why the scope of planned outages assumed in the 2012
23 test year is appropriate.

24 A. As I have discussed throughout my testimony, Gulf has worked hard to
25 maintain our fleet of generators in a manner that ensures high reliability.

1 Our success is demonstrated in the testimony of Mr. Burroughs. We
2 achieved this success while controlling cost to prevent Gulf from having to
3 ask for a base rate increase at a time when our customers were
4 recovering from a major hurricane and a major recession. However, we
5 have reached a point where additional dollars are needed to maintain the
6 reliability of our fleet. As one can see from the outages discussed below,
7 the work we are planning simply includes the normal type of maintenance
8 that is required to maintain our fleet of generation. Moreover, the work
9 described below is indicative of the work we plan to continue on our entire
10 fleet in the future. The following is a list of the outages planned for the
11 test-year:

- 12 ● Plant Crist Unit 6 has a 72-day planned outage to address turbine,
13 turbine valves, generator, Selective Catalytic Reduction (SCR) tie-
14 in, boiler inspection/repairs, fan/air preheater, pulverizers, and ash
15 handling systems.
- 16 ● Plant Crist Unit 7 has a 79-day planned outage to address turbine,
17 turbine valves, generator, boiler inspection/repairs, fan/air
18 preheater, condensate pumps, pulverizers, and ash handling
19 systems.
- 20 ● Plant Scholz Unit 1 has a 22-day planned outage to address off-line
21 work orders and general boiler inspection.
- 22 ● Plant Smith Unit 2 has a 23-day planned outage to address turbine
23 valves, fans/ductwork, ash handling, boiler inspection/repairs, and
24 boiler feed pumps.

25

- 1 • Plant Daniel Unit 1 has a 58-day planned outage to address turbine
- 2 valves, fans/air preheater, pulverizers, ash handling, boiler
- 3 inspection/repairs, and boiler feed pumps.
- 4 • Plant Daniel Unit 2 has a 9-day planned outage to address
- 5 common equipment and install ductwork isolation blanks.
- 6 • Plant Daniel Unit 2 has an additional 7-day planned outage to
- 7 address common equipment and remove ductwork isolation blanks.

8

9 Q. How do the planned outages scheduled in the 2012 test year compare to

10 the prior test year planned outages?

11 A. The scope of the work on an outage has a direct impact on the cost of the

12 outage. In the prior test year Gulf had outages scheduled on Crist Units 6

13 and 7, Smith Unit 2, and Daniel Unit 1. Gulf has scheduled outages on

14 these same units in the current test year; however, the scope of the work

15 in 2012 is much larger.

16

17 In the prior test year, the outage on Plant Crist Unit 6 included work on the

18 boiler, pulverizers, precipitator and cooling towers. In 2012 Gulf will

19 perform work on the boiler, pulverizers, and precipitator. However, Gulf

20 will also perform significant work on the turbine (\$2,400,000) and the

21 generator (\$2,200,000). The total benchmark variance for Plant Crist

22 Unit 6 is \$5,098,000.

23

24 In the prior test year, the outage on Plant Crist Unit 7 included work on the

25 boiler, pulverizers, precipitator, turbine valves, and cooling towers. In

1 2012 Gulf will again perform work on the boiler, pulverizers, and
2 precipitator. However, Gulf will also perform significant work on the
3 turbine (\$750,000) and the generator (\$2,300,000). The total benchmark
4 variance for Plant Crist Unit 7 is \$3,899,000.

5
6 In the prior test year, the outage on Plant Smith Unit 2 included work on
7 the boiler, ash handling, and pulverizers. In 2012 Gulf will again perform
8 work on the boiler and pulverizers. However, Gulf will also perform
9 significant work on the turbine valves (\$750,000). The total benchmark
10 variance for Plant Smith Unit 2 is \$986,000.

11
12 In the prior test year, the outage on Plant Daniel Unit 1 included work on
13 the boiler, pulverizers, generator and turbine. In 2012, Gulf will again
14 perform work on the boiler and pulverizers. However, Gulf will also
15 perform significant work on the nose arch of the boiler (\$3,200,000). The
16 total benchmark variance for Plant Daniel Unit 1 is \$1,626,000.

17
18 Q. Mr. Grove, you justified Steam Production O&M outage expense
19 benchmark variances totaling \$11,609,000 for outages associated with
20 four units due to increased scope of work and increased cost of materials
21 since the last rate case. Why do you use only \$4,422,000 of that
22 benchmark variance in your benchmark variance justification?

23 A. All of the \$11,609,000 of increased outage related Steam Production O&M
24 expenses for these four units is justified by the increased scope of work
25 and increased costs in 2012 relative to the last test year. However, there

1 were some Steam Production outages in the last test year that are not
2 scheduled again for 2012. So, to be conservative in my approach, I have
3 netted the benchmark escalated costs of the projects that do not reoccur
4 in 2012 against the \$11,609,000 variance justification.

5
6 Q. Please justify the \$587,000 of Production Steam O&M related to
7 Enterprise Solutions forecast in 2012 that were not projected to be
8 incurred in Gulf's last test year and so are not in the O&M benchmark
9 calculation.

10 A. As described by Gulf Witness Erickson, the Enterprise Solutions project
11 consisted of the installation of Oracle and Maximo to replace the aging
12 accounting, supply chain, and generation systems. Oracle and Maximo
13 are used to input, process, and summarize accounting information. In
14 addition, the system allows users to procure and pay for materials and
15 services as well as manage work orders. Many of the previous systems
16 were old, highly customized, and were becoming increasingly expensive
17 to maintain. The expenses of \$587,000 are the portion of Enterprise
18 Solution expenses being charged directly to Production Steam that are
19 above the level of expense charged for the old systems.

20
21 Q. Please address the \$1,135,000 of Production Steam O&M fuels
22 management expenses forecasted in the 2012 test year that are above
23 the benchmark.

24 A. Gulf's fuels management expenses have exceeded the benchmark as a
25 result of a variety of changes in these activities:

- 1 ● Railcar lease and management
- 2 ● Fuel Services management and oversight
- 3 ● Crist Scrubber limestone and gypsum management, and
- 4 ● Plant Daniel fuel unloading expenses.

5

6 Since Gulf's last rate case Plant Daniel has begun using Powder River
7 Basin (PRB) Coal. This has increased the management oversight
8 associated with this new coal supply and transportation requirement. Gulf
9 has also changed the delivery mode for a majority of its coal supply from
10 an exclusive barge transportation mode to rail and barge transportation.
11 This shift in transportation mode has required Gulf to lease a fleet of open
12 hopper railcars for the movement of coal from the coal's origin to the
13 Alabama State Docks in Mobile, Alabama. This fleet of railcars requires
14 both logistic support and maintenance by our Fuel Services organization.
15 Additional personnel were needed to perform these railcar management
16 functions, and the labor, overhead, and expenses of these new employees
17 are being included in Gulf's O&M expenses. In 2012 these expenses will
18 be \$351,000 over the benchmark. The increased cost of managing the
19 PRB coal is more than offset by associated fuel savings.

20

21 Since Gulf's last rate case a new fuel accounting system (COMTRAC)
22 was purchased to replace the original fuel accounting system (FAACS).
23 This was necessary because the FAACS system software was no longer
24 being technically supported due to outdated source code. In addition,
25 more stringent accounting controls adopted as a result of Sarbanes-Oxley

1 requirements made changes to the fuel accounting process necessary.
2 As a result of accounting system upgrades and new accounting control
3 requirements, additional O&M costs associated with management of
4 software system and accounting oversight have been incurred by Fuel
5 Services. Additional personnel were needed to perform these fuel
6 accounting management functions, and the labor, overhead, and
7 expenses of these new employees are being included in Gulf's O&M
8 expenses. In 2012 these expenses will be \$355,000 over the benchmark.
9

10 Since the last rate case Gulf has added Flue Gas Desulfurization
11 (scrubber) equipment at Plant Crist for the reduction of sulfur emissions.
12 The scrubber uses limestone as a feedstock to react with sulfur in the gas
13 stream which produces a synthetic gypsum product. The procurement
14 and delivery of the limestone feedstock and the associated contract
15 administration is being managed by Fuel Services, but it is not being
16 recovered by Gulf in either the Fuel or ECRC clauses. In addition, the
17 synthetic gypsum product is required to be disposed of in a beneficial use
18 under an agreement between Gulf and the FDEP. This cost is not being
19 recovered through ECRC. Fuel Services also manages the marketing and
20 sales of Gulf's synthetic gypsum to end users in the wallboard, cement,
21 and agricultural industries. Additional personnel were needed to perform
22 these limestone and gypsum management functions, and the labor,
23 overheads, and expenses of these new employees are being included in
24 Gulf's O&M budget. In 2012 these expenses will be \$264,000 over the
25 benchmark.

1 Since our last rate case Mississippi Power Company (MPC) contracted
2 with a third party to unload coal trains at Plant Daniel. This work was
3 previously performed by MPC employees. Plant Daniel has leased
4 additional equipment to handle the increased requirements of managing
5 PRB coal inventory. In 2012 these expenses will be \$367,000 over the
6 benchmark. This increased cost is more than offset by fuel savings
7 associated with burning PRB coal.

8
9 Other Fuel expenses increased at less than the O&M benchmark.
10 Collectively, these expenses are \$202,000 below the benchmark.

11
12 Q Please address why the cost of ash disposal and sales has increased
13 beyond the benchmark.

14 A. In the prior test year, Gulf budgeted \$918,000 for ash disposal and sales.
15 Using the CPI adjustment, the benchmark for ash disposal and sales is
16 \$1,150,000. Gulf's current request for ash disposal and sales is
17 \$2,571,000, resulting in a benchmark variance of \$1,421,000.

18
19 Q. What has caused the cost of managing ash to increase beyond the CPI
20 benchmark?

21 A. The ash disposal expense included in the test year, which is above the
22 benchmark by \$1,421,000, is necessary to manage ash and meet all
23 environmental requirements at our four coal electric generating facilities.
24 The major change in ash handling expense is not driven by an increase in
25 volume as one might expect. The ash contracts (which are competitively

1 bid) are renegotiated every three or four years, and the contract price to
2 handle ash has exceeded CPI growth. As an example, in 2002 the
3 contract for managing ash at Plant Crist was \$339,000; in 2012 the
4 contract is \$800,000, or an increase of 136 percent. This is far beyond the
5 25.34 percent increase used in the benchmark calculation. Another
6 contributing factor is that in the prior test period Plant Daniel was able to
7 dispose of ash by selling the ash in the market. Such sales are no longer
8 available. The change in the market for ash sales has reduced revenues
9 which previously were credited against ash disposal costs.

10
11 Plant Crist has increased the budget for removing solids from the ash
12 pond settling basins by approximately \$250,000 in order to meet the more
13 stringent water quality standards required by Gulf's National Pollution
14 Discharge Elimination System industrial wastewater permits. The
15 stringent water quality-based copper effluent limitations included in
16 Chapter 62 Part 302, Florida Administrative Code, became effective in
17 May 2002.

18
19 The ash disposal expense included in the 2012 test year is necessary to
20 manage ash and meet all environmental requirements at our four coal
21 electric generating facilities.

22
23 Q. Please justify Gulf's \$2,940,000 Production Other O&M benchmark
24 variance.

25

1 A. Expenses in this area relate mainly to the Plant Smith Unit 3 Combined
2 Cycle and the Perdido Landfill gas to energy project. The following is a list
3 of projects that have caused Gulf to exceed the benchmark calculation:

4	• Plant Smith Unit 3 planned outage	\$830,000
5	• Plant Smith Unit 3 maintenance	845,000
6	• Gas Fuel Management	593,000
7	• Perdido	<u>770,000</u>
8	Total Other Production	<u>\$3,038,000</u>

9

10 Q. How old was Smith Unit 3 at the time of Gulf's last rate case?

11 A. Smith Unit 3 went into commercial service in April 2002, approximately
12 two months earlier than projected. The test year for the last rate case was
13 June 2002 through May 2003, which corresponded with the first twelve
14 months that Smith Unit 3 was projected to be in service. At the end of
15 2002, Smith Unit 3 had been in service nine months.

16

17 Q. How old will Smith Unit 3 be at the midpoint of the 2012 test year?

18 A. At the midpoint of the 2012 test year, Plant Smith Unit 3 will be ten years
19 old.

20

21 Q. How has the relative age of Smith Unit 3 affected the level of Production
22 Other O&M expenses in the projected test year versus the test year in
23 Gulf's last rate case and the O&M benchmark calculation?

24 A. Because Smith Unit 3 was a new unit in Gulf's last rate case and will be
25 over a decade old in the 2012 projected test year in this case, there are far

1 more O&M expenses projected for Smith Unit 3 in the 2012 test year.
2 Since the O&M expenses associated with Smith Unit 3 comprise a
3 significant portion of Gulf's Other Production O&M expenses, a major
4 portion of the O&M benchmark variance for Other Production is justified by
5 examining the Smith Unit 3 O&M expenses.

6
7 Q. What is the O&M benchmark level of Smith Unit 3 planned outage
8 expenses escalated from the last test year to 2012?

9 A. Exhibit RWG-1, Schedule 11, page 2 of 2 shows the total outage expense
10 requested for Production Other in the last rate case was \$242,000. That
11 escalates to an O&M benchmark amount of \$303,000. Gulf's Smith Unit 3
12 planned outage expense for the test year is \$1,133,000, which results in a
13 benchmark variance of \$830,000.

14
15 Q. Why is the 2012 Smith Unit 3 planned outage expenses of \$830,000 over
16 the O&M benchmark?

17 A. This is due to a combination of factors. First, Smith Unit 3 is no longer
18 new. It has aged, and like other units, with the passage of time, more
19 O&M expenses are required. Second, the scope of the planned outage at
20 Smith Unit 3 in 2012 is appreciably larger than the scope of the Smith
21 Unit 3 planned outage included in the 2002/03 test period. In Gulf's last
22 rate case, most of the \$241,000 was budgeted for work on the turbine
23 system and the heat recovery steam generator. In the current test year,
24 the planned outage scope includes work on the gas supply system,
25 generator system, cooling towers, condenser/hotwell system, boiler feed

1 pumps, air and gas system, combustion turbine system, heat recovery
2 steam generator valves and piping, and the control system.

3
4 The scope of the planned outage at Smith Unit 3 in 2012 has been
5 developed based upon the manufacturer's recommended maintenance
6 schedule, the expertise of the capable people at Gulf who operate and
7 maintain Smith Unit 3 and Gulf's Production Management Team. This
8 scope of work is necessary to preserve the reliability and performance of
9 this valuable generating asset.

10

11 Q. Please discuss the \$845,000 O&M expenses over the benchmark for
12 maintenance related to the Smith Unit 3.

13 A. There are three major systems at Smith Unit 3 that are causing
14 maintenance to exceed the O&M benchmark. Those three systems are
15 the feedwater system, the combustion turbine system and the heat
16 recovery steam generator system.

17

18 The feedwater system includes a vast amount of transport piping, drains
19 and valves. All of this is insulated and much of the piping is elevated
20 above ground level. We have been steadily replacing components as
21 needed to prevent reliability issues. The majority of the work requires
22 scaffold and insulation removal and reinstallation. Components are being
23 changed from carbon steel to stainless steel to increase longevity while
24 helping to control future costs. This work represents \$130,000 of the
25 benchmark variance.

1

2 The combustion turbine system also contains piping, drains, and valves.
3 Additionally, multiple platforms, enclosures, exposed motor and electrical
4 boxes are being replaced. Where possible, components are being
5 replaced with stainless steel to increase longevity while helping to control
6 future costs. This work represents \$370,000 of the benchmark variance.

7

8 The heat recovery steam generator requires the same type of ongoing
9 maintenance as the feedwater and combustion turbine systems. Piping,
10 valves, platforms, and handrails are commonly replaced. Various paint
11 coatings are also being applied to assess their impact on longevity and the
12 future cost control. This work represents \$670,000 of the benchmark
13 variance.

14

15 Other maintenance that will be performed on Smith Unit 3 will increase at
16 less than the O&M benchmark. Collectively, these expenses are
17 \$325,000 below the benchmark.

18

19 Q. Please discuss the \$593,000 of Production Other O&M expenses related
20 to the gas procurement program.

21 A. Smith Unit 3 was Gulf's first large scale gas asset, and in the prior rate
22 case no dollars were requested to support the gas program. The
23 \$593,000 of Production Other O&M expenses for the gas procurement
24 program covers procuring gas, managing the transportation contract, and
25 managing the hedging program for Smith Unit 3. In addition, these dollars

1 include the gas procurement program for Gulf's three PPAs totaling over
2 1,350 MW.

3
4 Q. Please justify the \$770,000 of 2012 Production Other O&M expenses
5 associated with the Perdido landfill gas to energy facility that were not
6 included in Gulf's last test year.

7 A. As I discussed earlier, in July 2008, Escambia County, Florida issued an
8 RFP for the sale of landfill gas from its Perdido landfill. Landfill gas is
9 defined as a renewable energy resource pursuant to section 366.91(2),
10 Florida Statutes. The Florida Legislature has repeatedly stated that it is in
11 the public interest to promote the development of renewable energy
12 resources in the state. They recognized that renewable energy reduces
13 dependence on natural gas, minimizes volatility of fuel costs, encourages
14 investment in the state and improves environmental conditions. To
15 address these legislative concerns, Gulf began to evaluate the possibility
16 of developing a project to utilize the gas being offered within this RFP.

17
18 In order to minimize or negate any impact to our customers, Gulf used the
19 RSOC as the basis for determining the price Gulf would be willing to pay
20 the County for its gas. Using the established avoided cost concepts, Gulf
21 submitted a bid for the procurement of the landfill gas being offered under
22 this RFP.

23
24
25

1 The O&M dollars used in this evaluation were part of the overall
 2 assessment of avoided cost for the Perdido project. As a result, the cost
 3 is prudent, necessary and reflective of expenses going forward.

4
 5 Q. Please justify Gulf's \$1,476,000 Production Other Power Supply O&M
 6 benchmark variance.

7 A. Expenses in Production Other Power Supply that exceed the benchmark
 8 are related to the following:

9	• Energy Management Systems	\$486,000
10	• Resource Planning	79,000
11	• Fleet Operations and Trading	700,000
12	• Financial and Contract Services	<u>277,000</u>
13	Production Other Power Supply	<u>\$1,542,000</u>

14
 15 Q. Please justify the \$486,000 of 2012 Production Other Power Supply O&M
 16 expenses associated with the Energy Management Systems that are over
 17 the Benchmark calculation.

18 A. Energy Management System budget increases over the last 10 years are
 19 a reflection of expanding industry regulations as well as increasing
 20 complexities in managing the bulk electric system. Bulk Power Operations
 21 (BPO) is responsible for ensuring a reliable and economic operation of the
 22 bulk electric system and as such provides direct benefit to Gulf. The
 23 Sarbanes-Oxley Act of 2002 and the Energy Policy Act of 2005 (along with
 24 the resulting establishment of the Electric Reliability Organization and
 25 mandatory reliability standards) have resulted in additional processes,

1 procedures, application features, new tools, and resources to maintain
2 and demonstrate compliance with the industry regulations. In addition to
3 the regulatory requirements, new business requirements related to power
4 purchase agreements at Plant Dahlberg, Coral Baconton, and Central
5 Alabama that directly benefit Gulf Power have been implemented.

6
7 The additional complexity related to the bulk electric system stems from a
8 need to continuously improve our ability to collect and manage
9 supervisory control and data acquisition assets in compliance with
10 regulatory requirements and support business requirements. Over the
11 past 10 years, BPO and Energy Management Systems (EMS) have
12 continued to enhance current systems and implemented new systems,
13 such as operator training simulators, N-1 contingency analysis, situational
14 awareness, and transient stability analysis. Implementation of these
15 technologies has a direct benefit to Gulf Power associated with operating
16 the transmission system at an increased level of reliability due to the
17 advancements of these technologies. The operator training simulators are
18 a benefit because they afford our Power Systems Coordinators (PSCs)
19 the opportunity to participate in training that provides Continuing
20 Education Hours, thus helping the PSCs maintain their NERC
21 Certification. Without such technology and training improvements, Gulf's
22 ability to manage its increasingly complex bulk electric system would
23 decline, system reliability would deteriorate and customer satisfaction
24 would drop. As a direct result of these additional technologies and
25 business requirements, BPO and EMS have increased their need for

1 resources and have increased their reliance on application/tools to
2 increase efficiency and reduce risk of errors.

3

4 Q. Please justify the \$79,000 of 2012 Production Other Power Supply O&M
5 expenses associated with the Resource Planning that are over the
6 Benchmark calculation.

7 A. The Resource Planning Organization is responsible for developing
8 generation mix studies, Integrated Resource Planning, environmental
9 compliance evaluations and supporting RFP development for supplying
10 generation resources to meet our retail customers' growing demands. In
11 addition, they support the eventual development of contracts (PPAs) and
12 contract negotiations that develop as a result of an RFP. The complexities
13 associated with planning at a time with so much uncertainty related to
14 potential environmental legislation have also resulted in additional
15 expenses. Additional ^{allocation of} personnel are needed to support the overall
16 planning process, and the labor, overhead, and expenses of these ~~new~~
17 employees are being included in Gulf's O&M expenses.

18

19 The prior test year budget for planning was \$124,000, resulting in a
20 benchmark of \$155,000. In the 2012 test year Gulf has budgeted
21 \$234,000 for Resource Planning. This results in a variance of \$79,000.
22 The O&M dollars budgeted for generation planning are prudent and
23 necessary to insure the Company has adequate generation to meet our
24 customers' needs.

25

1 Q. Please justify the \$700,000 of 2012 Production Other Power Supply O&M
2 expenses associated with the Fleet Operations and Trading that are over
3 the Benchmark calculation.

4 A. Fleet Operations and Trading (FOT) is responsible for ensuring a reliable
5 and economic generation supply for the Pool. Budget increases in FOT
6 over the last 10 years reflect the ever-increasing complexity in managing
7 the generation Pool and growing compliance requirements.

8
9 The additional complexity related to the Pool stems from an increased
10 reliance on third-party generation and contract implementation for those
11 resources, as well as managing new challenges in operations. FOT has
12 implemented numerous new contracts including Gulf's PPAs for facilities
13 located at Plant Dahlberg, Coral Baconton, and Central Alabama.

14
15 With respect to regulatory and compliance requirements, FOT
16 responsibilities have increased in areas such as NERC requirements,
17 energy auction, market based rates and generation dominance analysis.
18 As a direct result of these additional complexities, FOT has increased its
19 reliance on application/tools to increase efficiency and reduce the risk of
20 errors.

21
22 Q. Please justify the \$277,000 of 2012 Production Other Power Supply O&M
23 expenses associated with the Financial and Contract Services that are
24 over the Benchmark calculation.

25

1 A. Financial and Contract Services manages the billings for capacity and
2 energy purchases (PPAs), which ultimately provide energy to our retail
3 customers. This includes Gulf's PPAs for power from the facilities located
4 at Plant Dahlberg, Coral Baconton and Central Alabama. The costs
5 associated with these contracts are incremental to our prior rate case, and
6 each of these contracts provides value to our retail customers. The other
7 services provided by the Financial and Contract Services group include
8 (a) wholesale fuel and emission reconciliations which document the
9 wholesale portions of these costs to ensure retail customers do not
10 subsidize the wholesale customers, (b) administration of the Intercompany
11 Interchange Contract, (c) and Pool Billing. The increase in expenses
12 associated with the Financial and Contract Services group are a direct
13 result of additional workload associated with an increase in the number
14 and complexities of contracts used to support Gulf's retail customers. The
15 benchmark variance of \$277,000 is prudent and necessary to effectively
16 support Gulf's PPAs.

17 18 19 **V. 2012 PRODUCTION WORKFORCE**

20
21 Q. Mr. Grove, at the end of 2010, Gulf had 342 full time equivalent (FTE)
22 employees in the Production function. In the test year Gulf has budgeted
23 labor costs equivalent to 394 FTE employees in Production. Why does
24 Gulf need to add 52 FTEs in Production by 2012?

25

1 A. At the end of 2010, three years of holding the line on Production O&M
2 expenses to help avoid asking for a base rate increase had taken a toll on
3 Gulf's Production labor force. It was clear that it was necessary to hire
4 additional employees in the Production function to be able to perform not
5 only baseline maintenance, but also a broader scope of unit outages. This
6 increased personnel requirement was reflected in the 2011 O&M budget
7 cycle.

8

9 Q. What is the status of Gulf filling the 52 FTE positions budgeted for 2012
10 that were vacant at the end of 2010?

11 A. We are in the process of filling the positions with the exception of the
12 positions at Plant Scholz. We plan to have the majority of the positions
13 filled by the end of 2011. I will discuss the status of the positions as they
14 relate to the Power Generation Office, Plant Crist, Plant Smith and Plant
15 Scholz.

16

17 Q. Please address the projected additional workforce at the Power
18 Generation Office.

19 A. As of December 2010, there was one vacant position, the Renewable
20 Energy Manager, at the Power Generation Office. The previous
21 incumbent took a position at Alabama Power at the end of 2010, and Gulf
22 hired a replacement in March 2011. I have previously justified this
23 incremental position in the O&M benchmark justification section.

24

25

1 Q. Please address the projected additional workforce at Plant Crist.

2 A. At Plant Crist, there were 15 vacancies at the end of 2010 that we are in
3 the process of filling. These 15 vacancies, as well as five new positions at
4 Plant Crist, are set forth by position and budget type on Exhibit RWG-1,
5 Schedule 12. ~~Six~~^{Seven} of the positions at Plant Crist will either be charged to
6 capital projects or the Environmental Cost Recovery Clause. Also note
7 that five of the positions are for Utilitypersons. These are entry level
8 positions that form the pool for future mechanics, electricians, or
9 operators. It is our intent to fill all 20 of these positions. A complete work
10 force capable of performing all necessary operation and maintenance at
11 this site is in the best interest of Gulf's customers.

12
13 Q. Please address the projected additional workforce at Plant Smith.

14 A. At Plant Smith, there were 23 vacancies at the end of 2010 that are
15 included in Gulf's 2012 O&M budget. These 23 vacancies are set forth by
16 position and budget type on Exhibit RWG-1, Schedule 12. Gulf has filled
17 or is in the process of filling all except 2 of these 23 vacancies. There are
18 two positions that are open. An Instrument and Control (I&C) Specialist
19 position is currently on hold pending resolution of uncertainty regarding
20 environmental regulation. This open position is included in Gulf's 2012
21 O&M budget. The second open position is for an Operations Team
22 Leader, and that position is being used as a developmental position. That
23 position will be filled by the end of 2011. Eight of the 23 positions are for
24 entry level Utilitypersons. These are entry level positions that form the
25 pool for future mechanics, electricians, or operators. With the exception of

1 the I&C Specialist, all other positions at Plant Smith that were vacant at
2 year end 2010 are scheduled to be filled.

3

4 Q. Please address the vacancies at Plant Scholz at year end 2010 and
5 whether those positions are likely to be filled by 2012.

6 A. At year end 2010 there were 26 filled positions at Plant Scholz, and in
7 2012 Gulf has budgeted a full complement or 34 positions at Plant Scholz.
8 The eight vacancies at Plant Scholz are set forth by position and budget
9 type on Exhibit RWG-1, Schedule 12.

10

11 Due to current uncertainty associated with environmental regulations, Gulf
12 has not begun to fill these eight vacant positions at Plant Scholz. Contract
13 labor and temporary reassignments from Plant Smith have been used to
14 supplement the workforce at Plant Scholz. Although Gulf has chosen not
15 to fill those positions until there is more clarity about prospective
16 environmental regulations, the labor expenses included in the 2012 test
17 year are appropriate for the ongoing operation of this plant.

18

19

20

VI. SUMMARY

21

22 Q. Please summarize your testimony.

23 A. Gulf maintains and operates a diverse set of generation resources
24 designed to serve our customers economically and reliably. Since our last
25 rate case, Gulf has made sound generation planning decisions that were

1 clearly in the best interest of our customers. In the case of the Central
2 Alabama PPA, the Company was able to defer potentially large
3 construction expenditures with a solid contract that is expected to provide
4 over \$500 million (NPV) in savings to our customers.

5
6 Gulf's Production operation continues to provide low cost, reliable electric
7 service to our customers to meet their increasing demand for electricity.
8 The reliability of Gulf's generating units and low EFOR are clear
9 indications that Gulf has executed an effective maintenance program that
10 continues to provide our customers with reliable service. Gulf is
11 committed to maintaining our generating facilities through the effective use
12 of resources that focuses not only on reliability but also efficiency.

13
14 Gulf's entire Production, Other Production, and Other Power Supply
15 investment should be included in Gulf's rate base. This property is used
16 and useful in providing service to Gulf's customers. Moreover, the
17 investment has been reasonably and prudently incurred and managed.

18
19 Gulf's Production capital additions and O&M expenses are carefully
20 controlled and utilized in a manner to ensure high availability and low
21 EFOR. The \$110,888,000 budgeted for Power Production O&M and
22 \$43,738,000 budgeted for Capital Additions in the test year are
23 reasonable, prudent, and necessary expenditures and should be included
24 in establishing Gulf's base rates.

25

1 Q. Does this conclude your testimony?

2 A. Yes, it does.

3

4

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25

1 BY MR. GUYTON:

2 Q Have you prepared a summary of your testimony?

3 A Yes, sir, I have.

4 Q Would you present that summary to the
5 Commission, please.

6 A Yes, I will.

7 Good morning, Commissioners. My name is
8 Raymond Grove, and I am the Manager of Power Generation
9 Services for Gulf Power Company.

10 I want to thank you for this opportunity to
11 summarize my testimony, because I recognize that
12 providing you with clarifications to any questions you
13 may have concerning the production organization is
14 critical in filling the record in order to help you make
15 a fully informed decision in this proceeding, as the
16 production organization represents a significant portion
17 of the increase Gulf is asking for.

18 At stake is Gulf's ability to continue to
19 provide reliable and efficient generating resources to
20 our customer.

21 My testimony touches on four subjects: Gulf's
22 generation resources, the production capital additions,
23 the production O&M budget, and the production workforce.

24 Since our last rate case, Gulf has executed
25 four purchased power agreements, and each has been

1 approved by this Commission. Each of these purchased
2 power agreements was designed to ensure our system
3 reliability and to provide value to our customers, who
4 ultimately pay for those contracts.

5 In addition, Gulf constructed the Perdido
6 landfill gas to energy facility, and in developing that
7 project Gulf used the Commission's approved 2008
8 renewable standard offer contract as the basis for all
9 decisions.

10 As discussed by Witness McMillan, Gulf has
11 \$2.6 billion of plant-in-service in the 2012 rate base,
12 and the production assets represent approximately
13 \$1 billion, or over 40% of Gulf's total
14 plant-in-service.

15 The production capital additions test year
16 budget in each year since the last rate case was
17 developed using a rigorous multilevel review and
18 approval process. Every project must pass this rigorous
19 review before it is ultimately included in Gulf's
20 approved capital additions budget.

21 Gulf is keenly aware of the pressures in terms
22 of revenue requirements that each capital addition
23 triggers and the potential effect it has on our
24 customers.

25 The production organization is the single

1 largest O&M budget at Gulf Power Company. The O&M
2 request for production in this case is \$110 million, and
3 we have justified this request using three approaches.

4 First, all the dollars included in the budget
5 have passed this multilevel review and approval process.
6 Next, we have provided an outline of the drivers behind
7 the change from the historical period to the forecast
8 period. And lastly, using the Commission's approved
9 benchmark methodology, we have justified all expenses
10 and explained all in excess of the benchmark.

11 Once again, we recognize the pressures that
12 the increased O&M requirements put on our customers, and
13 we have taken steps to hold those costs down. But we
14 have reached a point where we can no longer sustain
15 historical spending without affecting reliability and
16 efficiency of our generating fleet.

17 Lastly, the production organization is
18 requesting 394 full-time equivalents spread across
19 northwest Florida in our three generating plants and the
20 corporate office. And although there is a variance
21 between the 2010 year-end actual FTEs and the 2012
22 budgeted FTEs, the main driver has been that we've held
23 filling those jobs in order to avoid, in order to avoid
24 spending those dollars at a time when our customers were
25 struggling.

1 In conclusion, the dollars included in the
2 production budget are critical in Gulf's ability to
3 continue to provide reliable and efficient generating
4 resources to our customers. It is our desire to provide
5 our customers with what they deserve, a reliable and
6 efficient generating fleet that minimizes cost.

7 Thank you very much.

8 **MR. GUYTON:** We tender Mr. Grove.

9 **CHAIRMAN GRAHAM:** Mr. Sayler, how long do you
10 think you have questions for this witness?

11 **MR. SAYLER:** Potentially, depending upon his
12 answers, probably ten, 15 minutes, maybe 20.

13 However, I also had an inquiry regarding
14 schedule for today, because we still have witnesses
15 later on. We're not sure how far we're going to get
16 through all the witnesses and whether we're going to get
17 into the Intervenor witnesses, and we still have even
18 witnesses that are traveling today and some won't even
19 arrive until this evening. So I wanted to raise that
20 question at the appropriate time as well.

21 **CHAIRMAN GRAHAM:** Okay. What is your
22 question?

23 **MR. SAYLER:** Our question is, do you think --

24 **CHAIRMAN GRAHAM:** I think we're going to be
25 done today.

1 **MR. SAYLER:** Huh?

2 **CHAIRMAN GRAHAM:** I said, "I think we're going
3 to be done today."

4 (Laughter.)

5 **MR. SAYLER:** Well, I guess my question would
6 be do you think we will at least start into the
7 Intervenor witnesses and get through all the Intervenor
8 witnesses or a portion? Because we have one, one of our
9 witnesses arriving tonight after 7:00.

10 **CHAIRMAN GRAHAM:** Well, it's all right if your
11 witnesses don't appear in order. I mean, I didn't set
12 the order, that was the Prehearing Officer. But if one
13 is not here, we can move on to the next one.

14 **MR. SAYLER:** Okay.

15 **CHAIRMAN GRAHAM:** I mean, we're not going to
16 say since they're not here that we're not going to hear
17 from them.

18 **MR. SAYLER:** Okay.

19 **CHAIRMAN GRAHAM:** But we'll move on to the
20 next one, and hopefully they'll be here by the time
21 you're done answering your -- asking your questions, or
22 your witnesses.

23 **MR. SAYLER:** Certainly. I was just inquiring
24 as well if we were still planning to go to 7:00, or if
25 we're getting time off for good behavior today.

1 **CHAIRMAN GRAHAM:** We plan on going to 7:00.
2 If we get time off for good behavior, it will be on
3 Friday.

4 **MR. SAYLER:** All right. Would you like me to
5 start my cross-examination?

6 **CHAIRMAN GRAHAM:** No. I think we're close
7 enough to lunch.

8 **MR. SAYLER:** Okay.

9 **CHAIRMAN GRAHAM:** Let's go ahead and break for
10 lunch, and reconvene at 1:45, if that's possible.

11 **MR. SAYLER:** All right. Thank you.

12 (Recess taken.)

13 (Transcript continues in sequence with Volume
14 6.)

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1 STATE OF FLORIDA)
2 COUNTY OF LEON) : CERTIFICATE OF REPORTER

3

4 I, LINDA BOLES, RPR, CRR, Official Commission
5 Reporter, do hereby certify that the foregoing
6 proceeding was heard at the time and place herein
7 stated.

8

9 IT IS FURTHER CERTIFIED that I
10 stenographically reported the said proceedings; that the
11 same has been transcribed under my direct supervision;
12 and that this transcript constitutes a true
13 transcription of my notes of said proceedings.

14 I FURTHER CERTIFY that I am not a relative,
15 employee, attorney or counsel of any of the parties, nor
16 am I a relative or employee of any of the parties'
17 attorneys or counsel connected with the action, nor am I
18 financially interested in the action.

19 DATED THIS 16th day of December,
20 2011.

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