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August 22, 2024

BY E-FILING

Mr. Adam Teitzman, Clerk
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

Re: Docket No. 20240099-EI - Petition for rate increase by Florida Public Utilities Company

Dear Mr. Teitzman:

Attached, for electronic filing, on behalf of Florida Public Utilities Company, please find the Testimony and Exhibit of Michelle Napier.

Thank you for your assistance with this filing. As always, please don't hesitate to let me know if you have any questions whatsoever.

(Document 3 of 18)

Sincerely,

A handwritten signature in cursive script that reads 'Beth Keating'.

Beth Keating
Gunster, Yoakley & Stewart, P.A.
215 South Monroe St., Suite 601
Tallahassee, FL 32301
(850) 521-1706

1 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2 Docket No. 20240099-EI: Petition for rate increase by Florida Public Utilities Company

3
4 Prepared Direct Testimony of Michelle Napier

5 Filed: August 22, 2024

6
7 **Q. Please state your name and business address.**

8 A. My name is Michelle D. Napier. My business address is 1635 Meathe Drive, West
9 Palm Beach, Florida 33411.

10 **Q. By whom are you employed and in what capacity?**

11 A. I am employed by Chesapeake Utilities Corporation (“CUC”) as the Director,
12 Regulatory Affairs.

13 **Q. Can you please provide a brief overview of your educational and employment
14 background?**

15 A. I received a Bachelor of Science degree in Finance from the University of South
16 Florida. I have been employed with Florida Public Utilities Company (“FPUC” or
17 “Company”) since 1987. Over the course of my employment at FPUC, I have
18 performed various roles and functions in accounting, including General Accounting
19 Manager, before moving to the regulatory department in 2011. As previously stated,
20 I am currently the Director, Regulatory Affairs and in this role, my responsibilities
21 include directing the regulatory activities for all of CUC’s regulated distribution
22 companies. This includes regulatory analysis and filings before the Florida Public
23 Service Commission (“FPSC” or “Commission”) for FPUC Natural Gas and
24 Electric, Peninsula Pipeline Company, as well as regulatory analysis and filings

1 before Delaware and Maryland Public Service Commissions for our business units
2 that operate in those states.

3 **Q. Have you ever testified before the FPSC?**

4 A. Yes. I have previously provided written, pre-filed testimony in a variety of the
5 Company's annual proceedings, including the Purchased Gas Adjustment, Docket
6 No. 20170003-GU; the Gas Reliability Infrastructure Program (GRIP) Cost
7 Recovery Factors for FPUC, Docket No. 20120036-GU; and the Swing Service Cost
8 Recovery for FPUC, Docket No. 20170191-GU, the Limited Proceeding for
9 Hurricane Michael, Docket No. 20190156-EI, as well as the FPUC Gas Rate Case,
10 Docket No. 20220067-GU.

11 **Q. What is the purpose of your testimony in this docket?**

12 A. My testimony will support certain costs on projected data presented in the Minimum
13 Filing Requirements ("MFR") listed in my Exhibit MDN-1. Specifically, I will
14 address the costs and adjustments represented within the MFR schedules for interim
15 rate relief, rate base, net operating income ("NOI"), and cost of capital. In addition, I
16 will address other requests in this case related to storm reserves, rate case expense
17 and the technology rider.

18 **Q. Are you sponsoring any exhibits with your testimony?**

19 A. Yes. Exhibit MDN-1 is a list of MFRs that I am sponsoring or co-sponsoring and
20 were prepared under my supervision and direction.

21 **REVENUE REQUIREMENT**

22 **Q. What is the revenue increase requested by FPUC in this proceeding?**

23 A. FPUC is requesting a permanent increase in the electric rates and charges for its

1 consolidated electric operation in the amount of \$12,593,450 in order to cover the
2 deficiencies in revenue for the projected test year ending December 31, 2025. In
3 accordance with Rule 25-6.140, F.A.C., Test Year Notification, we have notified the
4 FPSC that we have selected the twelve-month period ending December 31, 2025 as
5 the projected test year for our petition to increase our rates and charges. FPUC is also
6 requesting an interim increase in the electric rates and charges for its consolidated
7 operations in the amount of \$1,812,869 based on deficiency in revenues for the
8 historic year ended December 31, 2023.

9 **Q. How did you derive the projected revenue requirement for the December 31,**
10 **2025 test year?**

11 A. The derivation of the revenue requirement and projected revenue deficiency is
12 summarized on MFR Schedule A-1. In summary, the 2025 revenue requirement is
13 determined by multiplying the projected test year rate base by the required rate of
14 return to arrive at the operating income required. This required operating income is
15 then compared to the projected test year ended December 31, 2025 operating
16 income, shown on MFR Schedule C-1, using our existing billing rates and charges
17 multiplied by our projected billing determinants and our operating expenses. Any
18 deficiency in operating income is then expanded using the revenue expansion factor
19 to arrive at the additional revenue required to realize a fair rate of return on rate base.
20 This required increase amounts to an additional \$12,593,450 in annual electric rates
21 and charges. The required rate of return is 6.89% as shown on Schedule D-1a. The
22 projected rate base is \$150,053,096 and is provided in MFR Schedule B-1.

23

1

2 **INTERIM RATE RELIEF**

3 **Q. Is the Company seeking interim rate relief in this proceeding?**

4 A. Yes, the Company is seeking interim rate relief because, as of the historic test year,
5 FPUC is not earning a sufficient return on its investments to provide the Company
6 the opportunity to earn a fair rate of return. Without appropriate rate relief, this
7 under-earning will hinder the Company's ability to continue to provide efficient,
8 reliable service to the communities and customers it serves. With the length of the
9 rate case process, interim rates will mitigate our negative earnings posture until final
10 rates can be put in place. While the Company has successfully worked to control
11 costs and expenses, as evidenced by the fact that the Company has not filed for a
12 base rate increase in almost a decade. The impact of inflation on the cost of materials
13 and labor since the last base rate proceeding has put negative pressure on the
14 Company's returns. Utilizing the methodology authorized in Section 366.071,
15 Florida Statutes, the Company has calculated the required annual interim rate relief
16 of \$1,812,869 based on the historical test year ending December 31, 2023. The
17 Company is below the range of reasonableness on rate of return as calculated in
18 accordance with Section 366.071(5) and without rate relief, is projected to continue
19 to experience declining returns.

20 **Q. How did you derive the revenue deficiency used in your interim rate relief**
21 **calculation?**

22 A. The calculation of the 2023 revenue deficiency is summarized on the minimum filing
23 requirements (MFR) Schedule G-1, Line 8, with an interim rate relief of \$1,812,869.

1 The interim rate relief revenue requirement is determined by multiplying the average
2 December 31, 2023, rate base by the required rate of return as stated in Section
3 366.071(5)(b)(2) of the Florida Statutes, which provides the operating income
4 required. This required operating income is then compared to the 2023 operating
5 income from the achieved rate of return, as stated in Section 366.071(5)(b)(1) which
6 is the rate of return earned by the utility with appropriate adjustments, to determine
7 the Company's revenue deficiency. The Company's adjustments are detailed on
8 Schedules G-3, G-5 and G-8. The deficiency in operating income is expanded using
9 the revenue expansion factor of 1.3477, see Schedule G-18 for the calculation of the
10 revenue expansion factor, to arrive at the additional revenue required to realize a fair
11 rate of return on rate base. The Company's required rate of return is 4.95% as is
12 shown on Schedule G-19a in the MFR, and the December 31, 2023, rate base is
13 \$116,666,956 as provided in Schedule G-2. The Company's interim rate relief
14 requirement is based on its average rate base investment, as allowed in
15 366.071(5)(a), since this amount represents the actual used and useful plant
16 providing service to customers. In determining the required rate of return for interim
17 rates, the Company followed the parameters prescribed in 366.071(5)(b)(2) including
18 using the minimum range of the last authorized rate of return on equity established in
19 the most recent individual rate proceeding. The impact of interim rate relief, stated in
20 percentage terms as an increase on base rates and charges, is approximately 7.39% as
21 reflected on Schedule G-20.

22 The Company asks that the Commission allow us to collect appropriate interim rates
23 pending the effective date of the final order in this proceeding. We recognize that, in

1 accordance with Section 366.071, F.S., any approved interim increase will be subject
2 to refund with interest upon the outcome of these proceedings. FPUC therefore
3 requests that the Commission allow the Company to secure the requested amount
4 through corporate undertaking, in lieu of a bond. FPUC, through its parent CUC, has
5 sufficient liquidity, ownership equity, profitability, and interest coverage to
6 guarantee any potential refund as reflected by our financial statements, which are
7 incorporated in the MFR Schedules F-1 and F-2.

8 **Q. Have any adjustments been made to interim schedule G-8 that aren't included**
9 **in Schedule C-1 (2023)?**

10 A. Yes. The Company had revenue from a special contract in 2023 that expired in
11 November 2023. Since that revenue does not apply to the period interim rates will
12 be in effect, we have removed that revenue in Schedule G-8.

13 **Q. How has the Company applied the requested interim rate relief to the rate**
14 **classes?**

15 A. On Schedule G-20 the total requested interim rate relief is divided by total revenues
16 by rate class (customer charge and energy charge) in order to calculate a percentage
17 increase for each rate class. That percentage increase is then multiplied by the
18 customer and energy charge for each individual class to derive at the dollar increase
19 per class to be charged during the interim rate period. This dollar increase is divided
20 by annual therm sales to calculate the per therm increase to be charged to each class
21 during the interim rate period.

22 The proposed interim rates by class are shown in MFR Schedule F-9.

23

1 **Q. Is the Company proposing any changes to the Service Charges in this filing?**

2 A. No, not for the interim period. We are requesting some changes in the final Service
3 Charges, as addressed in the testimony of Witness Grimard.

4

5 **RATE BASE**

6 **Q. What is the amount of rate base included in the projected test year December**
7 **31, 2025, as a basis for determination of revenue requirement?**

8 A. As set forth in MFR Schedule B-1, rate base is \$150,053,096. The rate base is
9 comprised of two main sections, Net Plant and Working Capital.

10 **Q. What was the basis for projecting the rate base?**

11 A. The Company did a detailed analysis and projection of planned capital projects,
12 retirements, and other components for the projected years ending December 31,
13 2024, and December 31, 2025, to project Net Plant. The Company utilized in-house
14 experts in the division, including the General Manager, Florida Operations,er,
15 William Haffecke, Manager of Electric Operations, Mark Cutshaw and Director of
16 Finance, Stephanie Keithley, as well as input from other key employees to determine
17 the projects, amounts, and timing of items to be included in Net Plant projections.
18 The Company has planned capital projects required for safety, reliability, storm
19 protection plan, infrastructure replacements, customer growth and other key projects;
20 all have been incorporated into these projections and Witness Haffecke describes
21 some of these projects in his testimony. Working Capital was projected using either
22 trend factors or year end balances, as appropriate. Direct projections were utilized

1 for certain balance sheet accounts that do not lend themselves to projections based on
2 trend factors.

3 **Q. What is the amount of the Company's capital additions for the historic test year**
4 **ending December 31, 2023, and capital budget for the two projected test years**
5 **ending December 31, 2024, and 2025, respectively?**

6 A. The capital additions, including allocations of common plant, for the twelve months
7 ending December 2023 were \$9,061,642. The budget amounts for capital additions
8 for the periods ending December 31, 2024, and 2025 are \$37,648,477 and
9 \$51,605,279, respectively.

10 **Q. Is it appropriate to include the construction work in progress ("CWIP")**
11 **planned for the projected test year in rate base?**

12 A. Yes, CWIP is a component of FPUC's Net Plant, so the Company should be allowed
13 to earn a fair return on capital projects under construction. Costs associated with
14 these projects are all prudently incurred and necessary, and therefore, should be
15 included in rate base for recovery through base rates. Historically, the Commission
16 has allowed construction work in progress to be included in rate base for the
17 Company. The Company has removed any construction work in progress projects
18 that are accruing "AFUDC" in MFR Schedule B-1, and therefore, the Company will
19 not receive duplicate recovery on these projects while under construction. With this
20 proceeding, we are asking that the Commission allow us to recover costs associated
21 with ongoing construction, because these projects are critical to maintaining and
22 improving safety, system reliability and ensuring our ability to meet our customer's
23 needs.

1 **Q. What are the items that are included in net plant that have been allocated from**
2 **Florida Common to the Electric operating unit?**

3 A. As in previous rate proceedings, the Company determined that certain Plant Assets
4 were categorized as Florida Common due to their shared utilizations between
5 Florida's multiple regulated and/or non-regulated utilities. The allocation is based on
6 the Modified Distrigas for Florida business units, which allocates to the utility its
7 share of the total for plant, payroll, customers or earnings. These assets are detailed
8 on Schedule B-8 under Florida Common Plant.

9 **Q. What are the items that are included in net plant that have been allocated from**
10 **CUC to FPUC?**

11 A. The Company also determined that certain Plant Assets of CUC should be allocated
12 to the Company due to their shared utilizations between multiple regulated and/or
13 non-regulated utilities. These assets consist mainly of common area space in office
14 buildings used for corporate personnel, computer and communication equipment,
15 and other general plant accounts. The allocation is also based on a Modified
16 Distrigas method for all CUC business units and allocates to the utility its share of
17 the CUC total for plant, payroll, customers or earnings. These assets are detailed on
18 Schedules B-7 and B-8 under Corporate Common Plant.

19 **Q. Please describe how working capital was projected for the projected test year**
20 **ending December 31, 2025?**

21 A. In developing working capital projections, the Company reviewed each balance sheet
22 item, and where appropriate, utilized a trend factor, usually based on history. For
23 some accounts, we used the balance that existed at the historic year end, when there

1 were no fluctuations. This basis produced a better projection. And for some accounts
2 that did not lend itself to a pure trend, we directly projected their balances based on
3 history or estimates received from external experts, such as pension and benefits
4 reserve.

5 **Q. Is working capital as projected appropriate for computing the projected test**
6 **year rate base for the period ending December 31, 2025?**

7 A. Yes, the working capital as projected is appropriate for inclusion in rate base for the
8 period ending December 31, 2025. The Company performed an analysis on working
9 capital accounts, reviewed historical methodology used and reviewed expense items
10 related to these accounts to determine the most appropriate factor to use in projecting
11 working capital.

12 **Q. What is the appropriate adjusted rate base for the projected test year ending**
13 **December 31, 2025?**

14 A. The appropriate adjusted rate base for the projected test year is \$150,053,096,
15 reflecting utility plant (including Florida Common & Corporate Common) after
16 deductions for accumulated depreciation and amortization, and other adjustments as
17 noted for the projected test year (non-utility plant, CWIP accruing AFUDC) plus
18 working capital allowance. This amount is shown on MFR Schedule B-1. Additional
19 information on capital additions for rate base for the projected test year is provided
20 in the testimony of Witness Haffecke.

21 **Q. Please explain all adjustments included in rate base for the projected test year**
22 **included in the Company's submitted MFRs.**

23 A. We have made the following adjustments:

1 Removed Non-Utility Assets

2 The Company has removed plant and its reserve for a portion of the assets used
3 and/or shared with other non-utility operations, consistent with the treatment
4 approved by Order No. PSC-2008-0327-FOF-EI. The adjustment to net plant
5 decreased rate base by \$5,730.

6 Clause Under-Recoveries Set at Zero

7 Consistent with that same Order, PSC-2008-0327-FOF-EI, fuel and conservation
8 under-recoveries were eliminated and estimated at zero at December 31, 2025.
9 Therefore, no adjustment was made.

10 Unamortized Rate Case Expense

11 The Deferred Rate Case account has been reduced by the unamortized rate case
12 balance from working capital, which is consistent with Commission direction in
13 Order PSC-2023-0103-FOF-GU in our gas rate proceeding. The reduction amounted
14 to \$1,331,206 as shown for December 31, 2025 in Schedule B-1. However, the
15 Company believes it is more appropriate to remove one half of the unamortized rate
16 case balance from working capital, which had been a long standing policy of the
17 Commission for FPUC, even though the Commission had not taken that approach
18 with other utilities. In the Company's 1993 rate case, Order No. PSC-1994-0170-
19 FOF-EI at pg. 10, for its electric division, the Commission addressed this same issue.
20 In that case, the Commission acknowledged that it had, in several prior cases for
21 other utilities, removed rate case expense from working capital. The Commission
22 nonetheless recognized that:

1 We believe that the company should be given the opportunity to
2 recover prudently incurred costs. Not including the unamortized
3 portion of rate case expense in working capital is a partial
4 disallowance. It is analogous to allowing depreciation expense, but
5 not allowing a return on rate base. Rate case expense is a cost of
6 doing business not unlike other administrative costs. Further, PSC
7 rules, such as the MFR rule, influence the level of rate case expense.

8 The Commission therefore concluded:

9 . . . if it is determined that rate case expense is prudent and
10 reasonable, the company should be allowed to earn a return on the
11 unamortized balance. Rate case expense is a necessary expense of
12 doing business in the regulated arena.

13 Also, in the Commission's final order in the 2007 FPUC Electric rate case, Order No.
14 PSC-2008-0327-FOF-EI, page 33, issued in combined Dockets Nos. 20070300-EI
15 and 20070304-EI, states:

16 Our practice in prior rate cases, including FPUC's is to allow one-
17 half of the rate case expense in Working Capital. Based on the
18 above, we find that the appropriate balance of deferred debit rate
19 case expense to be included in Working Capital is \$303,400.

20 That decision is also consistent with Commission Order No. PSC-2004-0369-AS-EI,
21 issued in the 2003 FPUC Electric rate case, Docket No. 20030438-EI.

22 We acknowledge that the Commission reached a different conclusion in our recent
23 rate case consolidating our natural gas divisions in Docket No. 20220067-GU;

1 however, we still believe this approach is appropriate for our electric division, which
2 is substantially smaller than our natural gas sister companies.

3 In addition, FPUC is not staffed at a level to allow for preparation of rate
4 proceedings, MFR's, or the additional rate case related workload required after the
5 MFRs are filed nor does the Company have the expertise in all areas required to
6 facilitate the preparation of a rate case. As a result, FPUC hires the expertise and
7 extra assistance as necessary to complete this process. The Company believes this is
8 a more cost-effective approach than increasing staff to completely handle the rate
9 case internally and benefits our customers by having lower operation and
10 maintenance expenses on a recurring basis. Therefore, the Company deems it
11 appropriate to include one half of the unamortized rate case balance in working
12 capital and earn a return.

13 If allowed to include one half the unamortized rate case in working capital, this would
14 increase rate base by \$665,603 and the revenue requirement by \$45,860.

15 Removal of SPP-Related Expense in Rate Base

16 In 2019, the Florida Legislature passed Section 366.96, F.S. that requires public
17 electric utilities to file a Storm Protection Plan ("SPP") with the Commission and
18 allows them to petition for cost recovery annually through a Storm Protection Plan
19 Cost Recovery Clause ("SPPCRC"). The SPP is handled in a separate docket,
20 SPPCRC, outside of the base rate proceeding and is reviewed and approved within
21 that docket.

22 The plant investment related to the SPP accrues interest and since no interest earning
23 costs are supposed to be in rate base, the projected test year included adjustments for

1 net plant related to the Company's SPP. FPUC has decreased rate base by
2 \$31,297,633 for the projected test year ending December 31, 2025.

3 Removal of CWIP

4 According to FPSC Rule 25-6.0141 F.A.C., FPUC has removed CWIP accruing
5 AFUDC. This investment pertains to the implementation of the new corporate-wide
6 SAP Customer Billing System, which is expected to be in service third quarter of
7 2024. As noted above, no interest earning/bearing costs should be in rate base and
8 therefore, FPUC has removed \$731,263 in December 31, 2025.

9 Removal of Storm Restoration Costs

10 Lastly, FPUC was approved to recover and amortize storm restoration costs,
11 including interest, related to Hurricane Michael in 2019, Docket No. 20190156 by
12 Order No. PSC-2020-0347-AS-EI. This resulted in a reduction in rate base of
13 \$3,769,633 for December 31, 2025.

14 No other adjustments were made to rate base and all of the above adjustments are
15 reflected on MFR Schedule B-2.

16 **Q. Are there any adjustments made to the projected test year rate base outside of**
17 **those made for the historic test year?**

18 A. Yes, the Company made the same adjustments to the projected test year as were
19 made to the historic test year but included additional rate base of \$4,803,241 to
20 reflect the substation purchases and renovations in 2025 being in-service for a full
21 year. The details regarding these substations will be discussed in more detail in the
22 testimony of Witness Haffecke.

23

1 **NET OPERATING INCOME and OPERATING EXPENSES**

2 **Q. Please describe how the historic year net operating income was calculated.**

3 A. The Net Operating Income (NOI) was based on the historic test year for the 12
4 months ending December 31, 2023 on the Company's books. This calculation is
5 shown on MFR Schedule C-1. Certain adjustments to NOI are reflected on MFR
6 Schedule C-2. As shown on MFR Schedule C-1, the Company Adjusted Net
7 Operating Income for the historic test year is \$4,468,646.

8 **Q. Does the historic test year accurately reflect net operating income?**

9 A. Yes, the Company has included all adjustments to remove items that did not belong
10 in the historic year. Accordingly, the MFR Schedule C-1 for the period ending
11 December 31, 2023, reflects the appropriate historic year net operating income.
12 Other adjustments were required to the historic year to remove items that do not
13 belong to the electric division or were otherwise made consistent with Commission
14 decisions in past rate proceedings.

15 **Q. Please explain the items and basis for any adjustments made to the operating
16 income for the historic year included in MFR Schedules C-2 and C-3.**

17 A. Eliminate Fuel and Conservation:

18 Consistent with prior rate proceedings, the fuel and conservation revenues and
19 expenses, as well as their respective net under recoveries, have been eliminated from
20 both the historic and projected test years. These items are handled in separate
21 dockets outside of the base rate proceeding and are appropriate for review and
22 approval within those separate proceedings.

23 Eliminate Franchise and Gross Receipts Tax:

1 Franchise and Gross Receipts tax revenue and expenses have also been eliminated
2 from the historic and projected test years. Although they are not handled in separate
3 dockets, it is appropriate to remove them. They are a direct pass-through for
4 revenues and expenses and they are excluded from setting base rates.

5 Economic Development Costs:

6 Expenses have been reduced for the lower of 5 percent of the economic development
7 costs in compliance with 25-6.0426 F.A.C. . This amount was under the maximum
8 adjustment of .225% of the gross revenue.

9 Storm Recovery:

10 As previously discussed, FPUC was approved to recover and amortize storm
11 restoration costs, including interest, related to Hurricane Michael in 2019, Docket
12 No. 20190156, by Order No. PSC-2020-0347-AS-EI. Therefore, the Company has
13 removed the revenues and expenses associated with interest earning storm recovery
14 to avoid duplicate recovery.

15 Remove Storm Protection Plan Cost Recovery:

16 The revenues and expenses related to the SPPCRC have been eliminated from NOI.
17 The SPPCRC is handled in a separate docket outside of the base rate proceeding and
18 are reviewed and approved within that docket. In this case, we are requesting an
19 adjustment in addition to the adjustment to remove the SPPCRC costs in the filing.
20 In the most recent 2025 Projection filing, \$975,504 was removed from projected tree
21 trimming and inspection costs because they were included in base rates within the
22 2015 rate case. The Company is now proposing that all tree trimming and inspection
23 costs be removed from base rates and included in their entirety in the SPP filing. If

1 approved, the true-up calculation filing for the SPPCRC with the PSC would be
2 adjusted to remove the deduction for base rate costs. If not approved, our rate
3 request would need to be increased to cover the additional \$975,504 that would
4 remain in base rates.

5 EEI Dues:

6 FPUC is a member of Edison Electric Institute (“EEI”), an association that represents
7 all U.S. electric utilities. A portion of the dues paid to EEI represent lobbying and
8 are not recoverable. Therefore, FPUC has reduced expenses for these lobbying
9 expenses of \$7,500.

10 Depreciation Expense:

11 The Company has removed the appropriate depreciation expense related to plant
12 adjustments mentioned above and has been appropriately reflected in the MFR
13 Schedules.

14 PSC Assessment:

15 Taxes Other Than Income (“TOTI”) for the PSC Assessment was calculated on the
16 related adjustments described above and has been appropriately reflected in the
17 schedules.

18 Income Tax Impact:

19 The effective income tax rate on the adjustments described above has been
20 appropriately calculated and included as an additional adjustment to expense in the
21 historic year and projected test years.

22 For reference, MFR Schedules C-2 and C-3 include a summary of the above
23 adjustments and amounts.

1 **Q. Have you calculated the appropriate adjustment in income taxes to reflect the**
2 **synchronized interest expense related to the adjusted rate base?**

3 A. Yes. The NOI has been adjusted to reflect the tax effect of synchronizing interest
4 expense to rate base and the related income tax synchronization. Consistent with
5 prior Commission practice, the synchronized or calculated interest expense is
6 computed by multiplying the jurisdictional adjusted rate base by the weighted cost of
7 debt included in the cost of capital. This adjustment, which amounts to \$5,950,
8 ensures that the calculated revenue requirement reflects the appropriate tax deduction
9 for the interest component of the revenue requirement calculation.

10 **Q. How did you project Operating and Maintenance (O&M) expenses for the**
11 **projected test year ending December 31, 2025?**

12 A. O&M expenses were projected using the historic year as the starting point, making
13 all necessary adjustments as reflected in this rate proceeding for the historic year and
14 either trending those forward with an appropriate trend factor, or directly projecting
15 the expense using the expertise of internal managers or known items impacting
16 certain expenses as a basis for the projection.

17 Final projected O&M amounts were reviewed by internal managers and analysts and
18 were determined to be a good estimate for expected recurring prudent costs during
19 the projected test year.

20 **Q. Please explain in more detail the basis for projecting the O&M expenses**
21 **included in the MFR filing.**

22 A. The O&M expenses for the historic test year ending December 31, 2023, provide the
23 basis for most of the expense items in the projected test year ending December 31,

1 2025. Each FERC account’s details were separated into payroll and non-payroll
2 components for the historic year. All historic adjustments were made to the payroll
3 and non-payroll components to exclude out-of-period items, if any, or other items as
4 reflected in the historic year adjustments described in this testimony and shown on
5 MFR Schedule C-2.

6 Some historic year amounts were then adjusted to normalize the expenses for the
7 purpose of trending historic year accounts to the projected years. Normalization
8 adjustments totaling \$82,877 were made to exclude depreciation expense that had
9 been charged to FERC operation and maintenance accounts for vehicles because all
10 depreciation is recorded in this filing as depreciation expense. These adjustments
11 only impact the projected year’s amounts and were not included for purposes of
12 establishing the historic year expenses included in the NOI for the period ending
13 December 31, 2023. The adjusted historic test year expenses, plus or minus any
14 “normalization” amounts, were then projected by multiplying the normalized 2023
15 costs by one of several trend factors that were the most reflective of each account
16 and consistent with prior rate proceedings.

17 Some historic year items that were trended did not reflect the annual amount
18 expected; estimates have been adjusted for specific cost estimates or increases and
19 decreases above and beyond the trended amounts (Over and Under Adjustments), as
20 shown on MFR Schedule C-7. Certain expenses were not trended and were
21 projected based on direct cost estimates provided by our internal management.
22 Examples of direct cost estimates include: pension, property insurance, injuries and
23 damages, and rate case expense.

1 The application of trend factors, including over and under items plus the direct
2 projections, produced reasonable and expected results in O&M amounts for the
3 projected test year.

4 **Q. Please explain the basis of the trend factors used to project O&M expenses for**
5 **the projected test year.**

6 A. The trend factors used were: (a) inflation, (b) customer growth, (c) payroll growth,
7 (d) revenues, (e) inflation and customer growth and (f) payroll and customer growth
8 -- and were based on whether the costs were payroll or non-payroll. Trend factors
9 have been applied that are appropriate for each account and consistent with prior rate
10 proceedings. A list of projection factors used is located on MFR Schedule C-7. In
11 addition, known expenses that are an increase or decrease to the trended expenses
12 were incorporated and detailed on MFR Schedule C-7 as well. Among the most
13 commonly used trend factors for payroll-related expenses is Payroll and Payroll x
14 Customer Growth, while one of the most commonly used trend factors for non-
15 payroll related expenses is Inflation and Inflation x Customer Growth. We have
16 applied trend factors that are most appropriate for the accounts in question, and we
17 have made sure that the applications of these factors have produced reasonable
18 results. The inflation trend factor is based on the average Consumer Price Index
19 (“CPI”). The payroll trend factor is based on historical data and the experience of the
20 Company’s Human Resources Assistant Vice President, Witness Rudloff, and her
21 projections of expected payroll increases for both 2024 and 2025. The factors for
22 customer growth, unit (kWh) growth and revenues are based on a detailed analysis
23 and the results from revenue related projections used within this rate proceeding. The

1 methodology used to determine the billing determinants and revenue factors for these
2 projections have been provided by, and explained in greater detail in, the testimony
3 of Witness Taylor from Atrium Economics, LLC.

4 Trend factors used were consistent with those used for expense projections in prior
5 rate proceedings.

6 **Q. How did the Company determine the appropriate trend factor for each expense
7 projection?**

8 A. As previously mentioned, all expenses were divided into two components, payroll (if
9 applicable) and non-payroll. The payroll expenses for each account used either the
10 Payroll or Payroll and Customer Growth trend factors. The payroll factor was used
11 on payroll accounts, like 560-Supervision and Engineering. All other payroll
12 components used the Payroll and Customer growth factor. This is because the
13 Company expects payroll to increase by not only the expected rate of pay, but also
14 the expected overall number of personnel, as more customers are added. Although it
15 is not a direct correlation, personnel will fluctuate overall by the number of
16 customers the Company serves. The non-payroll component was based on the type
17 of expense and most appropriate trend factor for the account. This is consistent with
18 historically approved trend factors used in prior rate proceedings, and resulted in
19 expected levels of expenses.

20 **Q. Can you explain the basis for the projected expenses outside of those based on
21 historical data trended to the projected test year?**

22 A. The O&M over and under adjustments, as well as direct projections, were made to
23 certain accounts outside of trending historical data when management determined

1 that a trend would not adequately reflect expected results. A detailed listing of the
2 over and under adjustments, including direct projections, have been included in the
3 filing under MFR Schedule C-7 page 7 and 8. The over and under adjustments are
4 each assigned to a specific witness and will be discussed in their testimony.

5 **Q. Can you summarize the adjustments assigned to you?**

6 A. Because fuel and conservation are eliminated from net operating income for the
7 purposes of setting base rates, when projecting costs for these clauses, the Company
8 assumes that revenues equal expenses. Since the Company did not have a 2025 fuel
9 or conservation filing at the time the MFRs were prepared, the 2024 rates were used
10 to calculate 2025 revenue and the expenses were adjusted to equal the revenues.
11 Since all fuel and conservation costs and revenues are removed in Schedule C-1 for
12 2025, there is no effect of any of the fuel or conservation adjustments made in C-7
13 page 7 and 8 in 2025.

14 The projected increase in the storm reserve accrual of \$446,979 per year was made to
15 ensure coverage due to the Company's exposure and risk of storm damage because
16 the conditions related to storm activity has changed significantly from our last rate
17 proceeding in that Florida has encountered and is projected to experience an
18 increased number of minor and named storms in the coming years. To project the
19 storm reserve and expense, the Company included the amount approved in its
20 previous rate proceedings of \$121,620 annually for a total storm reserve of \$2.9
21 million, which was previously approved in Commission Order No. PSC-2008-0327-
22 FOF-EI. Then, FPUC projected estimated costs, \$619,454, related to expected minor
23 and named storms, by calculating a five-year average of actual costs from 2020

1 through 2023 and projected 2024. This resulted in a deficit in the reserve balance of
2 \$734,894 for the projected test year ending December 31, 2025.

3 On February 28, 2018, FPUC filed a petition for a limited proceeding to recover
4 incremental storm restoration costs due to minor and named storms. Because these
5 storms had depleted FPUC's reserves, FPUC also proposed to restore its storm
6 reserve to \$1.5 million as originally approved by Order No. PSC-2017-0488-PAA-
7 EI, which was again approved in this petition by Order No. PSC-2019-0114-FOF-EI.

8 As previously mentioned, the conditions related to storm activity have changed
9 significantly from our last rate proceeding in that Florida has encountered and is
10 projected to experience an increased number of minor and named storms in the
11 coming years. The Company's exposure to the risk of storm damage, suggests a need
12 to increase the reserve at this time. This risk also contributes to the fact that this
13 account is currently projected to be underfunded by December 31, 2025, which also
14 implies an increase is in order for the reserve. Therefore, FPUC projected an increase
15 in the reserve and expense to replenish its storm reserve to \$1.5 million from its
16 deficit of \$734,894. In order to lessen the impact to its customers, especially in light
17 of this proceeding, FPUC requests to collect \$2,234,894 over five years, which
18 amounts to \$446,979 annually.

19 The projected regulatory commission expense amortization of \$382,727 was based
20 on rate case expenses outlined in Schedule C-10. Schedule C-10 shows estimated
21 costs pertaining to all aspects of filing a rate proceeding. These costs include, but are
22 not limited to, preparation, review, filing, responses to data requests and specific
23 forecasts from consultants and attorneys, which includes internal review of, as well

1 as the in-house review of, appropriate and anticipated costs. These forecasts assume
2 that this case would not be fully litigated since the Company is filing as a proposed
3 agency action as authorized in Section 366.06(4) F.S. The Company estimates the
4 incremental expenses related to this rate case to be \$1,530,907 and is requesting to
5 recover these expenses at a rate of \$382,727 per year over a four-year period, which
6 is consistent with the Commission's decisions on this issue in a previous FPUC rate
7 case. NOI has been adjusted by \$382,727 for the projected test year -- provided this
8 proceeding does not require a full hearing. If this proceeding goes to hearing, the
9 Company respectively requests that those additional costs be included in expense for
10 recovery.

11 The Company has projected rate case expense based on specific forecasts including
12 the cost to use consultants to assist in preparation and support of a rate case and the
13 cost for representation and consultation by attorneys and consultants. The Company
14 is not staffed at a level to allow for preparation of a rate proceeding, MFRs or the
15 additional rate case related workload required after the MFRs are filed. We do not
16 retain expertise in all areas to help facilitate the preparation of a rate case given that
17 we avoid regular rate case filings through cost controls. Instead, we hire the
18 necessary expertise and extra assistance necessary to help us complete the process
19 when we do find a rate proceeding necessary. Therefore, we are utilizing various
20 external consultants to assist us in the areas of preparation of the cost of capital, cost
21 of service, rate design, billing determinants, and tariffs. The Company is also
22 utilizing full-time temporary internal staff to assist with the rate case and extra rate

1 case work beyond the normal workload of the regulatory and accounting
2 departments.

3 The Company included a four-year amortization period for the Company's rate case
4 expense of \$382,727. The Commission has authorized the Company to use a four-
5 year amortization in the past for rate case expense, specifically, in Order No. PSC-
6 2008-0327-FOF-EI, issued in Docket No. 20070304-EI on May 19, 2008. Therein,
7 the Commission recognized that it is appropriate to amortize rate case expense over
8 the period of time between rate case proceedings and then concluded that the four-
9 year period was appropriate for FPUC.

10 **Q. How were depreciation and amortization expense projected?**

11 The detailed projected plant balances were multiplied by the applicable depreciation
12 rates approved during the Company's last depreciation study per Order PSC-2023-
13 0384-PAA-EI. Amortization expense includes the remaining amortization of
14 regulatory assets and liabilities previously approved by the Commission. The
15 amortization is detailed on MFR Schedule C-19.

16 **Technology Investment – Regulatory Asset and Cost Recovery Rider (“TCRR”)**

17 **Q. What is the Company doing to stay current with technology?**

18 A. The Company has made, and is continuing to make, significant investments in
19 technology to modernize our current platform and to lay the foundation for future
20 technology upgrades. The new customer information project is an example of one of
21 those upgrades and will be in service in the test year. The testimony of Witness Kim
22 Estrada, discusses the Company's decision to upgrade its outdated technology in the
23 ERP project. The Company's current technology (SAP), which is over 20 years old

1 and is at end-of-life, is currently being installed. The Company is currently working
2 on the implementation of an enterprise wide Enterprise Resource Planning (“ERP”)
3 project, which will integrate with the new customer information system. Company
4 Witness Vikrant Gadgil expands upon the technological enhancements CUC has
5 implemented and discusses future investments in his testimony. To save customers
6 the additional costs of a subsequent rate case, the Company is requesting approval of
7 a rider mechanism to recover these costs, including a return on the investment and
8 additional operating costs, as reflected in the TCRR Rider provision as set forth in
9 our tariff and presented in Schedule E-14.

10 **Q. Please describe the TCRR.**

11 A. The proposed TCRR is a mechanism that allow us to avoid the cost and expense of
12 single-issue rate cases or limited proceedings, which will avoid regulatory lag,
13 provide certainty regarding the recovery of this significant investment, and
14 ultimately reduce costs for our customers. The tariff proposed presents a formula to
15 calculate a fixed monthly charge to recover the revenue requirement and costs
16 related to the new advancement. The TCRR format in the tariff would be used to
17 calculate a fixed monthly charge per customer for the purpose of recovering the cost
18 associated with the Company’s newly implemented and updated technology costs.
19 The formula calculates a return on the investment and includes any new costs
20 associated with the project implementation. It also removes any costs already in the
21 base rate calculation. The TCRR would be applicable to all residential and
22 commercial rate schedules unless otherwise stated in the tariff. The Company will
23 record both actual expenses and revenues associated with the purchase and

1 implementation of the Company's technology implementation plan. The TCRR cost
2 recovery mechanism will be based on a projected twelve (12) month recovery period
3 of January 1 to December 31. The Company will file the first TCRR rates with the
4 Commission at least sixty (60) days before the rate effective date and refile on an
5 annual basis at least sixty (60) days prior to the January 1 effective date. This would
6 give the Commission time to review and approve the rider.

7 **Q. Does this conclude your testimony?**

8 A. Yes.

<u>SCHEDULE</u>	<u>TITLE</u>	<u>WITNESS</u>
A-4	Interim Revenue Requirements Increase Requested	Napier
A-5	Interim Revenue Requirements Bill Comparison - Typical Monthly Bills	Napier
B-1	Adjusted Rate Base	Haffecke, Galtman, Napier
B-2	Rate Base Adjustments	Napier
B-3	13 Month Average Balance Sheet - Electric Division	Galtman, Haffecke
B-3a	14 Month Average Balance Sheet - Florida Common	Galtman, Napier
B-5	Detail of Changes In Rate Base	Haffecke, Napier
B-6	Jurisdictional Separation Factors-Rate Base	Haffecke, Galtman, Napier
B-9	Depreciation Reserve Balances By Account and Sub-Account	Galtman, Napier
B-10	Monthly Reserve Balances Test Year-13 Months	Galtman, Napier
B-17	Working Capital-13 Month Average	Napier
B-19	Miscellaneous Deferred Debits	Galtman, Napier
B-20	Other Deferred Credits	Galtman, Napier
B-21	Accumulated Provision Accounts-228.1, 228.2 and 228.4	Galtman, Napier
C-1	Adjusted Jurisdictional Net Operating Income	Napier
C-2	Net Operating Income Adjustments	Napier, Haffecke
C-3	Jurisdictional Net Operating Income Adjustments	Napier, Galtman, Haffecke
C-7	Operation and Maintenance Expenses-Test Year	Galtman, Haffecke, Napier
C-8	Detail of Changes in Expenses	Galtman, Haffecke, Napier
C-9	Five Year Analysis-Change in Cost	Galtman, Haffecke, Napier
C-37	O & M Benchmark Comparison By Function	Napier
C-38	O & M Adjustments By Function	Napier
C-39	Benchmark Year Recoverable O & M Expenses By Function	Napier
C-40	O & M Compound Multiplier Calculation	Napier
F-5	Forecasting Models	Taylor, Haffecke, Napier
F-8	Assumptions	Napier
F-9	Public Notice	Napier
G-1	Interim Revenue Requirements Increase Requested	Napier
G-2	Interim Adjusted Rate Base	Napier
G-3	Interim Rate Base Adjustments	Napier
G-5	Interim Working Capital - 13 Month Average	Napier
G-7	Interim Adjusted Jurisdictional Net Operating Income	Napier
G-8	Interim Net Operating Income Adjustments	Napier
G-9	Interim Jurisdictional Net Operating Income Adjustments	Napier
G-18	Interim Revenue Expansion Factor	Napier
G-21	Interim - Revenues From Service Charges (Account 451)	Napier
G-22	Interim - Base Revenue By Rate Schedule Calculations	Napier
G-23	Interim - Revenue By Lighting Schedule Calculation	Napier

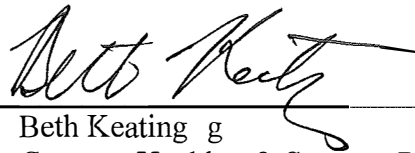
Docket No. 20240099-EI
Florida Public Utilities

CERTIFICATE OF SERVICE

I hereby certify that a true and correct copy of the foregoing filing has been served by Electronic Mail this 22nd day of August, 2024, upon the following:

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