

CONFIDENTIAL

Docket No. 20190140-EI
Cross-Examination
Hearing Exhibit

Exhibit No.: 9C

Proffered by: Public Counsel

Short title: _____

Witness(s): _____

NorthStar Group Holdings, LLC
Backlog
As of December 31, 2019

	TOTAL BACKLOG DEC 2019	WORK TO BE COMPLETED								
		JAN 2020	FEB 2020	MAR 2020	Q2 2020	Q3 2020	Q4 2020	2021	2022	BEYOND
Northern California	601	403	171	26	-	-	-	-	-	-
Los Angeles	10,291	1,422	1,474	1,119	2,250	2,250	1,775	-	-	-
Boston	17,690	3,997	3,258	3,294	1,212	537	931	4,460	-	-
Connecticut	332	80	220	33	-	-	-	-	-	-
Philadelphia	2,851	578	1,154	1,120	-	-	-	-	-	-
New Jersey	127,341	11,610	9,726	9,393	25,864	25,695	25,695	19,358	-	-
Las Vegas	10	2	7	-	-	-	-	-	-	-
Chicago	1,340	675	395	255	15	-	-	-	-	-
PNW	5,346	2,167	1,803	98	362	714	200	-	-	-
TOTAL UNION	165,802	20,935	18,208	15,338	29,703	29,197	28,602	23,819	-	-
Rochester	507	455	-	-	-	52	-	-	-	-
Connecticut	240	130	110	-	-	-	-	-	-	-
Boston	1,479	140	100	70	796	200	173	-	-	-
Maryland	5,652	1,001	1,196	1,184	1,462	805	5	-	-	-
Denver	847	663	184	-	-	-	-	-	-	-
Nuclear	532,546	6,718	8,823	8,735	27,276	20,497	22,490	97,852	90,885	249,271
Brea	9,564	1,524	1,520	1,210	2,197	1,800	1,313	-	-	-
Texas	5,021	1,073	540	130	450	1,840	800	188	-	-
Orlando	42,054	3,070	2,216	1,852	6,153	5,811	1,550	9,973	8,000	3,428
TOTAL NON UNION	597,910	14,773	14,689	13,181	38,334	31,005	26,330	108,014	98,885	252,699
Eliminations	(8,450)	(1,300)	(1,300)	(925)	(1,800)	(1,800)	(1,325)	-	-	-
REMEDIATION/DECONSTRUCTION	755,262	34,408	31,597	27,594	66,237	58,402	53,607	131,832	98,885	252,699
SUBTOTAL BASE	755,262	34,408	31,597	27,594	66,237	58,402	53,607	131,832	98,885	252,699
Tampa I.E.	27,450	4,946	3,550	4,500	11,729	2,657	69	-	-	(0)
Response Services	2,071	191	191	191	755	744	-	-	-	-
COMPANY TOTALS	784,784	39,544	35,338	32,285	78,721	61,802	53,676	131,832	98,885	252,699

NORTHSTAR GROUP SERVICES INC.
SOFT BACKLOG
December 31, 2019

NRS	13,869,498	Twelve month actual rolling revenue, exclude Hurricane
RENU	11,740,544	Twelve month actual rolling revenue
Morenci Mine	3,250,000	Contract expires January 31, 2021, 250k per month
Hurricane Work - 2017 / 2018 / 2019	11,000,000	T&M
I&E Refinery T&M	2,400,000	Revenue approx. \$300k month, GHD - Cactus & Phillips 66 Duncan
NRS - Backlog December 2019 - Exclude	(363,269)	

Awarded Contracts > 5.0 Mil

Ameren McComb IL	8,191,150
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Backlog - December 31, 2019	784,783,687
Exclude - NRS - Backlog	(363,269)
Exclude - DOBO Hall	(1,708,196)
Exclude - 270 Park Ave	(121,352,100)
Exclude - Duke Crystal River Units 1 & 2	(28,613,760)
Exclude - Vermont Yankee	(532,546,420)
	100,199,942

CO on Net Backlog - December 2019	32.00%	32,063,982	New Jobs / Change Orders - Rolling Twelve Months
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New Jobs < 100k, exclude NRS, Rolling Twelve	2,178,188	26,138,261	Twelve Month Projection
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108,290,166

Contracted Nuclear Decommissioning - subject to regulatory approval

Crystal River	540,000,000
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TOTAL SOFT BACKLOG

648,290,166