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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO 891345-EI

REBUTTAL TESTIMONY AND EXHIBITS OF E. C. CONNER, JR.



DOCUMENT NUMBER-DATE 04456 MAY 21 1990

1		GULF POWER COMPANY
2		Before the Florida Public Service Commission Rebuttal Testimony of
3		Ernest C. Conner, Jr. In Support of Rate Relief
4		Docket No. 891345-EI Date of Filing: May 21, 1990
5		
6	Q.	Please state your name, address and occupation.
7	Α.	My name is Ernest C. Conner, Jr., and my business
8		address is 500 Bayfront Parkway, Pensacola, Florida
9		32501. I am Manager of General Services of Gulf Power
10		Company.
11		
12	Q.	Have you previously testified before this Commission?
13	Α.	Yes. I submitted direct testimony in this docket.
14		
15	Q.	Have you prepared an exhibit that contains information
16		to which you will refer in you testimony?
17	Α.	Yes. Schedule 1 is an index to the subsequent
18		schedules to which I will refer. Each schedule of
19		this exhibit was prepared under my supervision and
20		direction.
21		
22		Counsel: We ask that Mr. Conner's Exhibit, (ECC-2), comprised of 4 Schedules,
23		be marked for identification as Exhibits through
24		·
25		

and the second

DOCUMENT NUMBER-DATE 04456 MAY 21 1990 FPSG-RECORDS/REPORTING

1	Q.	What are your areas of responsibility within Gulf Power
2		Company?
3	Α.	I have responsibility for providing budgeting,
4		planning, design, construction, operations,
5		maintenance, and administrative support to all Company
6		Division buildings and the Corporate Office.
7		
8	Q.	What is the purpose of your rebuttal testimony in this
9		proceeding?
10	Α.	The purpose of my testimony is to rebut the direct
11		testimony of Mr. Larkin and Mr. Schultz and to provide
12		additional information relating to the Corporate
13		Headquarters project, the Graceville and Bonifay
14		buildings, and land held for future use at Bayfront
15		Parkway, Pace Boulevard, and Panama City.
16		
17	Q.	Is Mr. Larkin's testimony on the Bonifay and
18		Graceville offices valid in asserting that Mr. Conner
19		can not offer any personal insight into this
20		construction because of the fact that he was not an
21		employee of the Company at the time these buildings
22		were constructed?
23	Α.	No, Mr. Larkin's assertion is not valid. It fails to
24		recognize that I have been an employee of the Company
25		since shortly after these buildings were occupied

eight years ago. Additionally, Mr. Larkin does not 1 acknowledge the fact that I have held various 2 positions of increasing responsibility in my eight 3 years of employment all of which provided technical 4 construction, operations, and maintenance support to 5 all customer facilities including Bonifay and 6 Graceville. Finally, Mr. Larkin's assertion fails to 7 recognize my 21 years of work and educational 8 experience in the areas of architecture and building 9 construction. Included in this experience are four 10 years of undergraduate work in Architecture and 11 Building Construction at Auburn University, nine years 12 of practical work experience in private sector General 13 Contracting and Construction Management prior to 14 employment with Gulf Power, and during eight years of 15 employment with the Company, three years of serving as 16 an adjunct instructor for the Construction 17 Administration class in the Building Construction 18 program at the University of West Florida in 19 Pensacola, Florida. Also while working at Gulf, my 20 experience has included completing a Master's Degree 21 in Management and as a requirement for this degree, 22 authoring an extensive research paper on the benefits 23 to the Owner in administering various approaches to 24 project design and construction management. This 25

diversified blend of educational and work experience
 qualify me to present testimony on the Bonifay
 and Graceville offices both from the perspective
 of the Company and from the industry as a
 whole.

6

Q. Is Mr. Larkin's testimony on the Bonifay and
Graceville offices valid in asserting that Mr.
Conner's testimony "... does not offer any additional
information which the Commission did not have
available to it when it originally made this
disallowance ..."?

No, Mr. Larkin's assertion is not valid. My testimony 13 Α. highlights several areas of additional information 14 which the Commission did not have available to it when 15 it made the adjustment in the 1984 rate case. In 16 the 1984 rate case, Gulf Power did not prefile direct, 17 or rebuttal testimony on the cost of the Bonifay and 18 Graceville offices. It was during the rate case 19 hearings that questions were raised relating to the 20 "per square foot cost" of these office buildings. 21 During cross examination, the Company was also asked 22 to supply the Commission with industry average "per 23 square foot cost" figures to compare with the 24 Company's actual figures on the Bonifay and Graceville 25

offices. The Company answered the Commission with 1 construction cost data from the Means Survey showing 2 the average cost for office buildings sized from 3 20,000 square feet to 100,000 square feet to be \$67.00 4 per square foot. In its testimony before the 5 Commission, the Company clarified this data by 6 indicating that the Survey results did not include 7 commercial office buildings of less than 20,000 8 square feet. In this rate case, the Company is 9 asserting that, in making its final decision, the 10 Commission drew the wrong conclusion from the Means 11 Survey construction cost data. The final order in the 12 1984 rate case stated that "... we shall disallow all 13 construction costs in excess of \$67.00 per square 14 foot, which is a cost supported by the Means Survey 15 provided by the Company". Cost information which 16 projects average costs for office buildings with the 17 economies of scale of up to 100,000 square feet is not 18 appropriate for projecting a reasonable cost for a 19 small 1,582 square foot building. Use of the Means 20 Survey data provided in this manner is not appropriate 21 and resulted in an unjustified reduction of allowable 22 plant in service. 23

24 The proper test for reasonableness of cost is an 25 analysis of the bid methodology and results which

ultimately formed the basis for the costs of the 1 project. Information on the prospective letting of 2 bids for these buildings appeared in construction 3 industry trade publications, assuring notification of 4 all interested contractors. Gulf Power obtained 5 sealed competitive bids from six qualified general 6 contractors on a combined bid package for the Bonifay, 7 Graceville, and Chipley facilities. This number of 8 bidders represents a sufficient number to ensure that 9 good competition was achieved in obtaining bids on the 10 project. 11

The successful contractor's bid was approximately 12 6 percent below that of the next lowest bidder 13 indicating an opportunity for Gulf Power to receive 14 the full advantage of the low contractor's uniquely 15 competitive bid. Additionally, the range of bids from 16 low to high bidder indicated that the low contractor's 17 bid apparently did not represent an error on the 18 bidder's part. Such an error could result in a 19 potential contract default due to financial problems 20 on the part of the low bidder. All things considered, 21 my analysis of the bids received leads me to the 22 conclusion that construction of these buildings 23 resulted from a well managed bid process. This 24 process generated a highly competitive bidding 25

environment thereby ensuring Gulf Power the best price
 for the three buildings in the bid package.

The design of the buildings represents a 3 reasonable level of quality construction to reflect 4 the Company's commitment to long term customer 5 service. Recognizing that unlike some unregulated 6 industries which may build for the short term in 7 anticipation of selling their facilities, Gulf Power 8 is obligated and prepared to support its customers 9 with reliable service for many years to come from 10 facilities which will continue to support effective 11 customer service. The Bonifay and Graceville 12 buildings, albeit small in size, are large in terms of 13 our continued commitment to these communities and our 14 customers. 15

16

17 Q. Did the packaging of the bids for Bonifay, Graceville,
18 and Chipley as one bid have the effect of increasing
19 the price of the buildings by restricting the number
20 of contractors available to bid?

A. No. The packaging of the bids for small buildings
together in lieu of requiring that they be bid
separately has the effect of attracting qualified
contractors to the possibility of a more appealing
project. The opportunity to spread overhead costs

such as supervision, office trailers, and other minor 1 jcb site costs actually serves to reduce the overall 2 cost to the Owner. The Commission's decision in the 3 1984 rate case final order that the packaging of the 4 bids served to restrict the number of bidders did not 5 recognize the tangible advantages that Gulf Power 6 achieved by increasing the economies of scale of such 7 small buildings through packaging them together. 8 Furthermore, even with the combined bid approach, the 9 total bid amounts were not high enough to cause any 10 contractors to withdraw from the bidding because they 11 had exceeded their financial support capabilities. 12 Altogether, a fine balance of competitive bidding was 13 achieved allowing Gulf Power a reasonable cost for 14 facilities designed to meet the Company's specific 15 requirements. 16

17

18 Q. Should the total cost of the Bonifay and Graceville
 19 offices be allowed in rate base?

20 A. Yes. As covered in my direct testimony, the total
21 cost of the Bonifay and Graceville offices should be
22 allowed in the rate base. The cost per square foot
23 adjustment made in the 1984 rate case decision did not
24 represent a valid method for determining a reasonable
25 cost for these small buildings. Both of these

buildings were competitively bid. The resulting 1 contract costs for construction represent the true 2 market value for construction of the building in the 3 given market and economic conditions, given the 4 reduced economies of scale for such small commercial 5 construction, geographic location, and functional 6 needs of the facility as reflected in the building 7 design. The 1984 adjustment did not recognize these 8 relevant facts. 9

10

11 Q. Should the property held for future use for parking
 12 expansion at the Bayfront office building be included
 13 in the rate base?

The land should be included in the rate base. Yes. Α. 14 The long range parking plans for the Corporate Office 15 building require 23.9 acres of land to support the 16 project through the year 2010. The land Gulf 17 currently owns is approximately 20.5 acres of land. 18 Of this land, approximately 17.4 acres is classified 19 as plant in service supporting the present needs of 20 the building. Approximately 3.1 acres is being held 21 for use as future parking in the Plant Held for Future 22 Use account. 23

Because of the anticipated future growth and
 development at this building and site, the only

prudent decision for the Company to make was to 1 proceed expeditiously in acquiring the property 2 needed to support the building while property costs 3 are reasonable and before land availability diminishes 4 due to other development in the area. The Company 5 prudently recognized that the presence of our quality 6 structure in this previously undeveloped area of the 7 city would and has enhanced the value of neighboring 8 property. This enhanced value tends to drive up the 9 price for subsequent purchases of property needed by 10 the Company. While the approved site specific zoning 11 plan only requires Gulf to build parking to support 12 the needs of the building at the given time, the total 13 land need is based upon the ultimate requirement for a 14 minimum of 1,200 parking spaces to support the present 15 building. Provisions were also made in the planning 16 process for the addition of another building on site 17 sometime after year 2010. The future building will 18 further impact parking requirements and may create the 19 need to expand land acquisition efforts beyond the 20 23.9 acres required for eventual support of the 21 present building. The timing of the need for the 22 future building will be affected by employee growth 23 over the years. 24

25

The intent of the overall master plan is to allow

the Hawkshaw site to serve as the permanent home for 1 Gulf Power Company's Corporate Office. Securing 2 property to meet this need when and while it is 3 available at reasonable prices is in the best interest 4 of our customers. By prudently planning for our 5 future needs, we are assuring the most efficient use 6 of these facilities at the lowest cost to the 7 ratepayers. 8

9

Q. What are the land development requirements for the
 Gateway District in which the new building is
 located?

The Gateway District of Pensacola is a special zoning 13 Α. district requiring adherence to site planning 14 guidelines, fiscal impact guidelines, screening of 15 off street parking, street set backs for development, 16 vehicle access restrictions to area thoroughfares, 17 underground utilities, and landscaping requirements. 18 The area is bordered generally on the north by 19 Heinberg Street, on the west by Ninth Avenue, and on 20 the south and east by Bayfront Parkway. All 21 developments within the boundaries of the district 22 are subject to the restrictions through a site 23 specific zoning process. 24

25

1 Q.	Did Gulf consider the construction of parking decks in
2	lieu of surface parking in order to reduce the land
3	requirements of the project?
4 A.	Yes. Parking decks were considered, but they did not
5	prove to be a desirable alternative. The cost
6	comparison included in Schedule 2 of ECC-2 shows the
7	cost for a parking deck to be approximately twice the
8	cost of surface parking. Gulf prudently pursued the
9	option of surface parking.
10	
11 Q.	Has the Commission staff reviewed Gulf's need for and
12	use of the Corporate Office building and associated
13	land?
14 A.	Yes. The Commission staff thoroughly reviewed these
15	aspects of the building and land. Their report
16	entitled "Final Report on Corporate Office Building,
17	Gulf Power Project PE 872 (3336), AW 408951 (E-84-14)
18	is dated May 23, 1989. In virtually all respects,
19	this report is supportive of my testimony.
20	
21 Q	. Should the property held for future use at the Pace
22	Boulevard site be included in the rate base?
23 A	
24	Boulevard complex is an integral component of an
25	evolving 60 year master plan which is currently

The second

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projected through year 2008. The site supports the 1 Western Division Headquarters facility growth needs 2 and the general and industrial facility growth needs 3 of various Company support functions. These needs are 4 summarized in Schedule 3. This property should be 5 included in the rate base. 6 7 Can you elaborate on the evolution of this site in Q. 8 serving the needs of the Company? 9 Yes. The Pace Boulevard complex has been the 10 Α. permanent home for many Company functions for over 40 11 years beginning with the initial purchase of property 12 in 1949 to build a general warehouse, line service 13 building, repair shop, garage, and a combination 14 Western Division Headquarters and General Office 15 building. My direct testimony described the details 16 of the evolution of this site from its initial stages. 17 For nearly 30 years from the initial purchase, the 18 site was adequate to meet initial Company needs. As 19 customer growth continued and productivity 20 improvements were developed through implementing the 21 use of equipment such as bucket trucks, congestion on 22 the site became a real problem. In the mid-70's, the 23 line service function was relocated off site to the 24 Pine Forest facility near Interstate Highway I-10. 25

This relocation extended the life of the Pace 1 Boulevard site for the remaining functions. 2 By the 1980's, continued growth of the functions remaining at the site lead once again to overcrowding 3 4 and congestion on the site. The study titled 5 "Corporate and Western Division Survey" which was completed in 1982 lead to the Company's decision to 6 7 provide relief by relocating the Corporate Office 8 function to its present Bayfront Parkway location. 9 This relocation was completed in 1987. 10 11 Which functions are presently located on the site? Q. 12 The Pace Boulevard complex presently serves as the 13 Α. home of the Western Division Headquarters and many company-wide general and industrial support functions. 14 15 The industrial functions include the Bayou Chico 16 Substation, the General Repair Shop, the Automotive 17 Rebuild Center, the General Warehouse, the System Protection Shop, and the Investment Recovery Center. 18 In addition, some general functions have historically 19 20 been located at this site and remain there today. 21 These functions include the Employment Center, the 22 Training Facility, and the Credit Union. 23 Is Mr. Larkin correct in his assertion that the land 24 Q. 25

held for future use at the Pace Boulevard complex site 1 is not needed because Building Maintenance is housed 2 on the third floor of the Corporate Office Building? 3 No. Mr. Larkin is not correct in stating that the 4 Α. land held for future use at Pace Boulevard is not 5 needed. Furthermore, his cursory contention that the 6 third floor of the Corporate Office Building negates 7 the need for land at Pace Boulevard is without merit 8 in that it fails to recognize the growth needs of the 9 60 year master plan for the multiple functions located 10 on and planned for the site. 11 12 Why is Building Maintenance located on the third floor 13 Q. of the Corporate Office Building? 14 Building Maintenance is located on the third floor 15 Α. because that location temporarily represents the most 16 cost effective alternative for providing this 17 necessary function of Company operations. In 18 designing the Corporate Office Building to meet the 19 needs of the Company, office growth space was provided 20 in three phases. Short range growth was provided 21 through provision of space for future work stations 22 within departments. Intermediate growth space was 23 provided in the form of the third floor avoiding the 24 costs of beginning a new major construction program to 25

accommodate intermediate growth. Finally, to ensure 1 the longevity of the Corporate Office site as the 2 permanent home for this Company function, provisions 3 have been made in the site planning to accommodate 4 another building for growth beyond the year 2010. 5 This comprehensive approach produced a long range plan 6 which solved the Company's needs in a logical and 7 orderly manner. 8

9

10 Q. Would the Building Maintenance function be facilitated
 11 in the near future by relocating it from the Corporate
 12 Office to the Pace Boulevard site?

No. The Building Maintenance function operates 13 Α. reasonably well from the third floor of the Corporate 14 Office Building. A ground level facility would have 15 easier access for loading and unloading by not having 16 to use a service elevator. However, this advantage 17 would be offset by the fact that some of the services 18 from a Building Maintenance Facility would be provided 19 to the Corporate Office Building itself resulting in 20 using the same service elevator to transport items 21 back into the building. Altogether, the plan to 22 presently utilize the office space growth area 23 provided by the third floor as a maintenance shop and 24 for storage provides an excellent plan compatible with 25

- the overall needs of the various functions affected by
 the third floor.
- 3

Should the property held for future use for a general 4 Q. repair facility be included in the rate base? 5 Yes. This property which was reported in the filing 6 Α. as Plant Held for Future Use and is part of the Pace 7 Boulevard complex is now plant in service. After this 8 property was purchased and booked, the General Repair 9 Facility, originally planned for this site, was 10 relocated to another property at the Pace Boulevard 11 site. Accounting does not change the name on the 12 property once it has been booked. The property held 13 for future use at the Pace Boulevard site originally 14 for the General Repair Facility is now used to support 15 the Electric Operations Center Project. 16

17

18 Q. Are you familiar with the "Navy House"?

The structure referred to as the Navy House is a Α. Yes. 19 former residence which became the property of the 20 Company when it purchased land needed to install a 21 transmission line from the Company's Bayou Chico 22 Substation to serve the Pensacola Naval Air Station. 23 The transmission line property on which the Navy House 24 is located is at 615 South Navy Boulevard in Pensacola 25

adjacent to the bridge leading to the Main Gate of the 1 Pensacola Naval Air Station. The installation and 2 maintenance requirements of the transmission line 3 equipment made the purchase of only a portion of the 4 property impractical. Consequently, the Company 5 purchased the land which included the structure which 6 has come to be called the Navy House. 7 8 How is the Navy House being used by the Company? 9 0. The Navy House is used today for Company business 10 Α. meetings and training. During construction of the 11 transmission line, the Company leased the house to the 12 transmission line contractor for their use as a 13 temporary construction office. 14 15 Were the costs to renovate the structure reasonable? 16 0. Yes, although the total cost may appear high on the Α. 17 surface without a full understanding of the 18 difficulties encountered during the renovation 19 project. The final costs for renovation of the 20 structure itself were only approximately \$39 per 21 square foot. When compared to the costs for 22 construction of a facility for training, these costs 23 would compare quite favorably. However, in addition 24 to these renovation costs, the Company found itself 25

obligated to conform to regulatory requirements 1 related to the sewer connection for the building. 2 After renovation of the structure had been essentially 3 completed, the Company found that the Escambia County 4 Utilities Authority (ECUA) would not allow continued 5 use of the septic tank system on the property. Gulf 6 Power had anticipated that the septic tank system, or 7 a septic tank combined with on site self contained 8 sewage processing equipment would be approved by the 9 ECUA officials. The septic tank and equipment were 10 not approved and the Company found itself with a newly 11 renovated building which could not be used. 12

13 Gulf Power Company decided to extend a small 14 sewer line from the house to the closest accessible 15 sewer tap location. The cost for this sewer line when 16 added to the renovation costs make the overall project 17 appear to be costly. The Company felt that we had no 18 logical option at the time but to comply with the 19 regulatory decisions made relative to the sewer.

20

Q. Has the Company determined the incremental costs
included in the 1990 test year for the Navy House?
A. Yes. The majority of the work associated with
refurbishing the Navy House for Company use was
expensed in years prior to 1990. The impact on the

1990 test year is therefore minimal. O & M costs for 1 the Navy House are approximately \$600 per month. The 2 investment costs which were booked to plant for 3 refurbishing the structure were approximately \$5,300. 4 5 If the Company had not renovated the Navy House for 6 Q. meetings and training, where would these activities 7 have taken place? 8 If the Navy House were not available, the Company Α. 9 would have continued to operate without the space 10 recommended in its training study. The meetings and 11 training would have taken place at Company facilities 12 and at rented facilities depending upon the nature of 13 the activity. 14 15 Why was \$252,000 budgeted in 1990 O & M for the Panama Q. 16 city Office renovation? 17 The project was budgeted as expense to be consistent 18 λ. with past practice on project work. FERC Electric 19 Plant Instructions 10A state: "For the purpose of 20 avoiding undue refinement in accounting for additions 21 to and retirements and replacements of electric plant, 22 all property shall be considered as consisting of (1) 23 retirement units and (2) minor items of property. 24 Each utility shall use such list of retirement units 25

as is in use by it at the effective date hereof or as 1 may be prescribed by the Commission, with the option, 2 however, of using smaller units, provided the 3 utility's practice in this respect consistent." 4 In being consistent with other prior renovation 5 projects, the \$252,000 was determined to be expense б work on the following basis. When changes are made to 7 a component that is existing and is not classified as 8 a retirement unit as per the approved Gulf Power 9 Retirement Unit Manual, then that work is considered 10 minor items of property and in the case of the Panama 11 City project, was budgeted in O & M. All new 12 additions or replacements of retirement units are 13 accounted through the electric plant budget. 14 15 Will the Panama City Renovation Project be completed Q. 16 in 1990? 17 No, the renovation project was deferred to 1991 during Α. 18 the February 1, 1990 capital budget process. The 19 capital dollars were reallocated to 1991 reflecting 20 this change. The O & M dollars associated with the 21 project in the 1990 budget were reallocated as shown 22 in Schedule 4 of ECC-2 to various expense projects 23 that were unanticipated during the 1990 O & M 24 budgeting process. 25

Will the funds for the Panama City Renovation be 1 0. rebudgeted in the 1991 O & M budget? 2 Yes. 3 Α. 4 Can you summarize your testimony? 5 ٥. Yes. Gulf Power Company's management philosophy is to 6 Α. provide adequate facilities to meet the needs of our 7 customers and to provide a productive work environment 8 for our employees. The Company utilizes long range 9 planning to prudently acquire the necessary property 10 to support needed facilities. Such property additions 11 help to ensure that our facilities provide long term 12 solutions to needs. Concern for our customers is also 13 exhibited through wisely implementing our facility 14 investments in a method which enhances the communities 15 that we serve. Great pride is taken in the tremendous 16 large scale contribution made in helping to revitalize 17 downtown Pensacola through our Corporate Office 18 building. On a much smaller scale, but no less 19 important, the local offices in Bonifay and Graceville 20 also serve to enhance those communities. Long range 21 planning together with a facility design which 22 enhances the community at reasonable costs all combine 23 for an effective facilities planning and development 24 25 program.

1	Q.	Does	this	conclude	your	testimony?
2	Α.	Yes.				
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AFFIDAVIT

STATE OF FLORIDA)) COUNTY OF ESCAMBIA) Docket No. 891345-EI

Before me the undersigned authority, personally appeared <u>E. C. Conner</u>, who being first duly sworn, deposes and says that he/she is the <u>Manager of General</u> <u>Services</u> of Gulf Power Company and that the foregoing is true and correct to the best of his/her knowledge, information and belief.

Sworn to and subscribed before me this <u>11</u>⁽¹⁾ day of <u>May</u>, 1990. <u>Candace Kluelesmul</u> Notary Public, State of Florida at Large

My Commission Expires: My MUMANSHIM FYPERFS MAY 18, 1991

Florida Public Service Commission Docket No. 891345-EI GULF POWER COMPANY Witness: Conner Exhibit No. ___ (ECC-2) Schedule 1

INDEX

Schedule No.	Title	
2	PARKING COST COMPARISONS	
3 - Pg. 1	PACE BOULEVARD LAND HELD FOR FUTURE USE	
3 - Pg. 2	GULF POWER LAND AND BUILDING SURVEY	
4	1990 PROJECT REALLOCATION	

1

Florida Public Service Commission Docket No. 891345-EI GULF POWER COMPANY Witness: Conner Exhibit No. ____ (ECC-2) Schedule 2

PARKING COST COMPARISONS

An alternative to the ground level parking lots is a garage structure. The advantages of garage structure parking are more efficient use of site acreage, covered parking for some portion of the cars and the ability to locate more cars in closer proximity to the facility. The disadvantages of a garage structure is the cost.

The following comparison identifies the cost difference between ground level parking and a garage structure.

GARAGE STRUCTURE PARKING

Assume a 3 level structure on a site approximately 190' x 260' (49,400 SF). Assume capacity of 360 cars.

Land	SS))	49,400	SF	855	444,600
Structure			118,560			2,608,320
Stormwater Retention			•		-	10,000
Landscaping allow					985	25,000

TOTAL = \$3,087,920

At 360 cars = \$8,577 per car

GROUND LEVEL PARKING LOT

Site area 190' x 260' (49,400 SF, 5,488 SY) Assume a capacity of 135 cars.

Land \$9	x	49,400 SF	-	444,600
Paving, Grading & Curbs \$12.50	x	5,488 SY	-	68,600
Stormwater Retention allow			-	10,000
	x	49,400 SF	-	24,700
		\$900 Each		10,800

TOTAL \$ 558,700

At 135 cars = \$4,129 per car

The obvious difference in cost per car will continue to support ground level parking until land costs increase dramatically. Gulf's acquisition plan is avoiding the problem of increasing land costs by providing adequate property for parking at reasonable land costs.

Florida Public Service Commission Docket No. 891345-EI GULF POWER COMPANY Witness: Conner Exhibit No. ____ (ECC-2) Schedule 3 Page 1

PACE BOULEVARD LAND ANALYSIS

Summary of land available compared to future needs:

2008 PLAN

Land owned by GPC in January, 1988	28.80	Acres
Land needed by GPC	46.45	Acres
Excess or (Deficit)	(17.65	Acres)*

* All of this 17.65 acres will be fully utilized. Therefore, a cushion of unutilized land should be added to this.

Florida Public Service Commission Docket No. 891345-EI GULF POWER COMPANY Witness: Conner Exhibit No. ____ (ECC-2) Schedule 3 Page 2

GULF POWER LAND SURVEY Area Summary

	(In Square	Feet)	
	3 /1 /1000	SPACE	
	1/1/1988	NEEDS	
FUNCTION	EXISTING	NEEDS	
GENERAL WAREHOUSE CENTER			
1. Gen Warehouse Bldg	151,744	219,950	
2. Investment Recovery	61,313	59,363	
3. Open Storage	97,822	139,126	
4. Appl Sales, Inv. & Svc	47,875	69,784	
5. Survey Crew	900	900	
6. Substation	1,000	1,500	
GENERAL REPAIR CENTER			
7. General Repair Bldg	65,580	104,993	
8. Paint Shop	7,250	9,460	
9. PCB Storage	5,700	2,000	
ELECTRIC OPERATIONS CTR			
10. Telecommunications	9,685	26,972	
11. Relay Shop	6,750	27,117	
12. Central Meter Shop	0	10,490	
13. Central Testing Lab	0	24,440	
14. AUTO REBUILD	28,925	94,019	
15. BUILDING MAINTENANCE	0	44,975	
16. WESTERN DIVISION	239,699	334,759	
17. TRAINING	27,300	483,517	
18. EMPLOYMENT CENTER	13,100	13,370	
19. CREDIT UNION	21,600	21,600	
20. BAYOU CHICO SUBST.	201,220	201,220	
21. MISC FUNCTIONS	266,859	133,800	
TOTALS	1,254,322	2,023,355	
	-,,		
IN ACRES	28.80	46.45	

Florida Public Service Commission Docket No. 891345-EI GULF POWER COMPANY Witness: Conner Exhibit No. ____ (ECC-2) Schedule 4

1990 PROJECT REALLOCATION

Panama City Expense Work	\$ 45,000
Reroofing Western Division Headquarters	130,000
Reroofing Chase Street (West and Middle Section)	35,000
Drive-Thru Reroofing	7,000
Ft. Walton Interior Painting	20,000
Milton Interior Painting	15.000
	\$252,000