

1 BEFORE THE  
2 FLORIDA PUBLIC SERVICE COMMISSION

98-713

3 In the Matter of :

: DOCKET NO. 920199-WS

4 Application for rate increase in Brevard:  
5 Charlotte/Lee, Citrus, Clay, Duval, :  
6 Highlands, Lake, Marion, Martin, Nassau, :  
7 Orange, Osceola, Pasco, Putnam, Seminole:  
8 Volusia, and Washington Counties by :  
9 SOUTHERN STATES UTILITIES, INC.; Collier:  
County by MARCO SHORES UTILITIES :  
(Deltona); Hernando County by SPRING :  
HILL UTILITIES (Deltona); and Volusia :  
County by DELTONA LAKES UTILITIES :  
(Deltona) :

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10  
11 FIFTH DAY - AFTERNOON SESSION

12 VOLUME XIII

13 Pages 1974 through 2111

14 PROCEEDINGS:

FINAL HEARING

15 BEFORE:

CHAIRMAN THOMAS M. BEARD  
COMMISSIONER BETTY EASLEY  
COMMISSIONER SUSAN F. CLARK

RECEIVED  
Division of Records & Reporting

17 DATE:

Thursday, November 12, 1992

NOV 18 1992

18 TIME:

Reconvened at 12:45 p.m.

Florida Public Service Commission

19 PLACE:

FPSC, Hearing Room 106  
101 East Gaines Street  
Tallahassee, Florida 32399

21 REPORTED BY:

JOY KELLY, CSR, RPR  
SYDNEY C. SILVA, CSR, RPR  
PAMELA A. CANELL  
Official Commission Reporters  
and  
LISA GIROD JONES, RPR, CM

24 APPEARANCES:

25 (As heretofore noted.)

FLORIDA PUBLIC SERVICE COMMISSION

DOCUMENT NUMBER-DATE

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FPSC-RECORDS/REPORTING

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EXHIBITS - VOLUME XIII

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<u>Number:</u>		<u>Identified</u>	<u>Admitted</u>
130	(Composite) (Montanaro)		
	11 Schedules VAM-1 through VAM-11	1979	2047

P R O C E E D I N G S

1  
2 (Transcript Continues in sequence from Volume  
3 XII.)

4 (Hearing reconvened at 12:45 p.m.)

5 CHAIRMAN BEARD: Are we ready?

6 MR. McLEAN: Yes, sir.

7 CHAIRMAN BEARD: Good.

8 MR. McLEAN: Mr. Chairman, during Ms.  
9 Dismukes' testimony, she was running down a list of  
10 persons employed by Southern States and mentioned one  
11 person's name who she could not pronounce, and she  
12 referred to that person as a Spanish person.

13 I think we all know this, but I'm not sure  
14 that the record would reflect that she meant that in no  
15 pejorative sense whatsoever.

16 MR. HOFFMAN: Thank you, sir.

17 MR. McLEAN: Citizens call Ms. Victoria  
18 Montanaro.

19 CHAIRMAN BEARD: I take no offense when  
20 people refer to me as "that red-necked idiot," so, you  
21 know. (Laughter)

22 MR. McLEAN: Well, we certainly meant it in  
23 no pejorative sense.

24 CHAIRMAN BEARD: I understood, I'm sure.

25 - - - - -

1 VICTORIA A. MONTANARO

2 was called as a witness on behalf of the Citizens of  
3 the State of Florida and, after being duly sworn,  
4 testified as follows:

5 DIRECT EXAMINATION

6 BY MR. McLEAN:

7 Q State your name for the record, please,  
8 ma'am.

9 A My name is Victoria Montanaro.

10 Q By whom and in what capacity are you  
11 employed?

12 A I'm employed by the Office of Public Counsel --

13 Q Ms. Montanaro, -- go ahead.

14 A -- as a Legislative Analyst.

15 Q Okay. Have you caused to be filed testimony  
16 in this case?

17 A I have.

18 Q Do you have any changes, additions, deletions  
19 to make to that testimony?

20 A I do not.

21 Q And if I asked you the same questions as set  
22 forth in that testimony, would your answers be the same  
23 today?

24 A They would.

25 Q So it's your sworn testimony as of today,

1 correct?

2 A It is, but I have not been sworn.

3 MR. McLEAN: Good point.

4 (Witness sworn.)

5 CHAIRMAN BEARD: Is Vicki Montanaro really  
6 your name?

7 WITNESS MONTANARO: It really is.

8 CHAIRMAN BEARD: Okay.

9 Q (By Mr. McLean) And you weren't lying about  
10 any of that other stuff I asked you, were you?

11 (Laughter)

12 You have affixed to your testimony an  
13 exhibit, is that correct?

14 A That's correct.

15 Q How many schedules are in the exhibit,  
16 please, ma'am?

17 A I believe there are 11 exhibits attached.

18 MR. McLEAN: Mr. Chairman, may we have those  
19 exhibits marked as a composite exhibit?

20 A It will be Exhibit No. 130.

21 (Exhibit No. 130 marked for identification.)

22 MR. McLEAN: Thank you, sir. I move Ms.  
23 Montanaro's testimony inserted into the record as  
24 though read.

25 CHAIRMAN BEARD: It will be so inserted.

1 MR. McLEAN: And I think I neglected that  
2 particular motion on Ms. Dismukes.

3 CHAIRMAN BEARD: It's too late --

4 MR. McLEAN: Okay. Well --

5 CHAIRMAN BEARD: No, it's in the record.

6 MR. McLEAN: Thank you, sir.

7 (REPORTER'S NOTE: Prefiled testimony of  
8 Kimberly H. Dismukes inserted at Volume XII, Page 1866  
9 for the convenience of the record.)

10 Q (By Mr. McLean) Do you have any additions,  
11 deletions or corrections to your exhibit?

12 A No, I do not.

13

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

DIRECT TESTIMONY

OF

VICTORIA A. MONTANARO

DOCKET NO. 920199-WS

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Q. Please state your name and business address.

A. My name is Victoria A. Montanaro. My business address is 111 West Madison Street, Room 812, Tallahassee, Florida, 32399-1400.

Q. What is your present occupation?

A. I am employed by the Office of the Public Counsel, Florida Legislature as a legislative analyst. My responsibilities are primarily related to special assignments in the area of telecommunication.

Q. Will you summarize your educational background and your professional experience in the field of utility regulation?

A. I earned my Masters in Accounting from Florida State University in 1983. I hold a CPA certificate in the state of Florida and am a member of the American Institute of Certified Public Accountants. From 1983 - 1987 I served as regulatory utility analyst with the Staff of the Florida Public Service Commission. While employed by the Florida Commission, I participated in



1 rate case examinations involving the water and sewer and  
2 the telecommunications utilities operating in Florida.  
3 In 1987, I accepted employment with the Office of Public  
4 Counsel. I have presented testimony to this Commission  
5 and participated in depositions and hearings as a class  
6 B practitioner.

7 Q. What is the purpose of your testimony?

8 A. The purpose of my testimony is to address the issue of  
9 whether using Statement of Financial Accounting Standard  
10 (SFAS) 106 to calculate postretirement benefit costs is  
11 appropriate for ratemaking.

12 Q. Does the Office of Public Counsel (OPC), support the  
13 adoption of SFAS 106 for ratemaking?

14 A. No.

15 Q. Why is Public Counsel opposed to Southern States  
16 Utilities, Inc. (Southern States) recovering the  
17 postretirement related costs as calculated using SFAS 106  
18 in rates at this time?

19 A. There are several reasons why the rates set in this case  
20 should not include the estimate of SFAS 106 as identified  
21 by the company.

22 Q. Ms. Montanaro, before we get to the details of SFAS 106,  
23 will you provide its historical perspective.

24 A. Yes. Until the early part of this century, businesses in  
25 this country were primarily sole proprietorships and

1 partnerships which did not look to the public for  
2 investment. Capital was acquired against the personal  
3 credibility and integrity of the principal(s) of the firm  
4 with which lenders were personally acquainted.

5  
6 As our economy became more complex, ownership of firms  
7 became more diversified; common stock was offered to  
8 members of the public who could look only to the  
9 principals of the firm (and to the principals'  
10 appointees) for accurate information concerning the  
11 income and financial health of the firm. Banking firms  
12 and other lenders were less likely to be personally  
13 familiar with principals of the firm; lenders, like  
14 investors, could look only to representations of persons  
15 they did not know.

16  
17 Needless to say, there is an ever present incentive for  
18 firms to optimistically represent their financial  
19 condition to those from whom they wish to attract  
20 investment and from whom they hope to borrow money.  
21 Moreover, even in the absence of such an incentive, there  
22 was no system of uniform accounting in place to insure  
23 that financial statements rendered by firms were reliable  
24 and presented in a uniform and consistent manner. The

1 Great Depression proved this notion in a tangible--and in  
2 some respects--terrible way.

3  
4 After a false start, or two, and with the threat of  
5 pervasive governmental regulation of the accounting  
6 profession, the Financial Accounting Standards Board  
7 (FASB, Board) was established as a private, independent  
8 board. Statements of this board are considered Generally  
9 Accepted Accounting Principles (GAAP). SFAS 106  
10 (Statement of Financial Accounting Standard) is a  
11 statement of that board.

12  
13 In my view it is extremely important to understand the  
14 purpose of FASB in its historical and present  
15 perspective. FASB requires firms (and specifically, the  
16 accountants retained by them) to accurately represent the  
17 financial condition of the firm primarily by ensuring  
18 that each firm utilizes similar accounting procedures  
19 which are generally accepted by the accounting  
20 profession.

21  
22 The beneficiaries of FASB are those who were historically  
23 at risk in its absence; namely, those from whom firms  
24 seek investment and those from whom firms wish to borrow  
25 money.

1 Q. Ms Montanaro, your treatise on the history of FASB is  
2 interesting: please tell why you believe it relevant.

3 A. Because there is sometimes a notion advanced by regulated  
4 utilities that the Commission, must recognize expenses  
5 the utility incurs under SFAS 106 because FASB requires  
6 the utility to calculate its potential postretirement  
7 liability for external reporting using this standard.  
8 To the contrary, SFAS 106 is devoid of any of the  
9 traditional inquires of utility regulation. With respect  
10 to obligations which the company might incur for OPEBs  
11 (other post employment benefits), SFAS 106 suggests no  
12 inquiry of whether the obligations ought to have been  
13 incurred; whether obligations might be unilaterally  
14 modified by the company during the time rates are in  
15 effect; and no inquiry as to whether company-employee  
16 negotiations, or governmental regulations yet to be  
17 adopted might affect the obligations in a material way.

18  
19 SFAS 106 was designed for external financial reporting  
20 purposes. It was not designed to ascertain whether  
21 expenses associated with OPEBs were reasonably incurred  
22 in the provision of utility service to the People of the  
23 State of Florida. To put it simply, it is the wrong tool  
24 for the job: it has no place in regulatory accounting.

1 Q. Would you please apply your view on SFAS 106 to this case  
2 in particular?

3 A. Yes. First, there is significant reason to believe that  
4 the company may restructure its benefit plan to reduce  
5 costs in the future. We would applaud the company's  
6 attempt to reduce the costs that are assigned in the  
7 ratemaking environment. However, if the rates set in  
8 this case are established before those cost-saving  
9 mechanisms can be instituted, then the revenues will  
10 recover costs greater than what the company is  
11 experiencing and rates will generate more cash than the  
12 company is entitled to.

13

14 Second, there is reason to believe that the SFAS 106  
15 calculations are inherently unreliable in a rate setting  
16 environment. SFAS 106 requires that several assumptions  
17 be made in order for the company to calculate  
18 postretirement benefits per SFAS 106. The Financial  
19 Accounting Standards Board (FASB) and the accountants  
20 within the profession recognize the calculations are  
21 tentative and not precise on a period-to-period basis.  
22 The Actuarial Standards Board has questioned the accuracy  
23 of the calculations in the long run. Throughout SFAS 106  
24 there is mention of the need to modify traditional  
25 accounting principles to achieve a pragmatic goal. The

1 calculations require retroactively calculating service  
2 costs for these prior periods, which could date back as  
3 far as twenty or thirty years. The calculations, for  
4 both the current period costs and those retroactive  
5 costs, are based upon the estimated future costs of  
6 health care. The calculations do not reflect either the  
7 cost containment measures that the company may institute  
8 or governmental intervention which may very well occur in  
9 the future.

10  
11 Third, the company's postretirement calculation assigns  
12 costs of prior periods (the transitions obligation) plus  
13 current costs (the service costs) to current ratepayers.  
14 The assignment of prior period costs results in an  
15 intergenerational inequity. The point made by many  
16 utility companies is that today's costs (earned benefits  
17 as defined under SFAS 106) should not be assigned to  
18 future ratepayers, as would happen under the pay-as-you-  
19 go method. It should be noted that the adjustment  
20 proposed by Southern States Utilities does just that. It  
21 assigns costs to today's ratepayers for costs that the  
22 company says relate to a prior period. The actual  
23 current period service costs represents approximately 50%  
24 of the SFAS 106 costs which Southern States is asking  
25 recovery of.

1 Fourth, as these cost estimates become more reliable and  
2 cost containment measures are instituted, future  
3 ratepayers would receive the benefits from those events  
4 if the company's rates are still set based on rate of  
5 return regulation.

6  
7 Fifth, there are no assurances that the funds taken from  
8 the ratepayers' pockets will be used to pay for the  
9 postretirement benefits of Southern States employees.  
10 The regulatory framework is designed to provide an  
11 opportunity to recover actual costs and a return on  
12 actual investment. This change in accounting, which is  
13 not pure accrual accounting, has the potential for  
14 violating the regulatory framework by compensating a  
15 company for expenses that will not be incurred.

16  
17 Continuing the current method of cost recovery (pay-as-  
18 you-go) ensures that there is a consistent methodology  
19 for all ratepayers for all periods. No set of ratepayers  
20 is funding more than the company is paying in any  
21 specific period. If the company does continue its  
22 efforts to contain costs, then the costs in the future,  
23 under the pay-as-you-go method, could be substantially  
24 less than are estimated today.

25 Q. Can you briefly explain the purpose of SFAS 106?

1 A. Yes. Financial accounting standards are premised upon  
2 certain accounting principles. The purpose of these  
3 principles is to enhance the usefulness and reliability  
4 of the external general purpose financial statements by  
5 providing information that is useful in assessing the  
6 plan's present and future ability to pay its obligations  
7 when due and report the earnings for the period.

8  
9 In adopting Financial Accounting Standard 106 the  
10 Financial Accounting Standards Board wanted to alert the  
11 users of the financial statements that a company has a  
12 growing potential postretirement benefit liability. For  
13 external financial statements, the company under SFAS 106  
14 will be required to accrue a portion of the future  
15 liability as if a portion of the benefit is earned in  
16 each accounting period.

17 Q. Is the Commission obligated to follow Financial  
18 Accounting Standards for setting rates?

19 A. No. This Commission in the past has reserved the right  
20 to review the appropriateness of adopting a particular  
21 financial accounting standard. A standard that furthers  
22 the goal of sound accounting for external, general  
23 financial statements can be inappropriate for ratemaking.

24



1 Financial Accounting Standards are not designed for rate  
2 setting. The Financial Accounting Standards Board  
3 recognized that standards designed to strengthen the  
4 usefulness of the external financial statements might not  
5 be appropriate for ratemaking. In recognition of this  
6 fact FASB adopted SFAS 71 which is an accounting standard  
7 adopted to address issues unique to a regulated company.

8 Q. Does SFAS 71 have the same standing as a pronouncement as  
9 any other FASB pronouncements?

10 A. Yes, however, paragraph 7 of SFAS 71 states:

11 Authoritative accounting pronouncements that  
12 apply to enterprises in general also apply to  
13 regulated enterprises. However, enterprises  
14 subject to this Statement shall apply it  
15 instead of any conflicting provisions of  
16 standards in other authoritative  
17 pronouncements.

18 Q. Has the accounting profession recently recognized that  
19 there is the possibility that in some circumstances the  
20 application of an accounting standard or other principles  
21 may not be appropriate?

22 A. Yes. In Statement of Auditing Standard 69, The Meaning of  
23 Present Fairly in Conformity with Generally Accepted  
24 Accounting Principle in the Independent Auditor's Report,  
25 AICPA recognized that there is a possibility that the

1 application of an accounting standard could render  
2 misleading financial statements. Within that Statement,  
3 there is reference to Rule 203 of the AICPA Professional  
4 Standards Volume II. This rule implies that adherence to  
5 officially established accounting principles would  
6 normally result in financial statements which are not  
7 misleading. If further states however:

8 in establishment of accounting principles it  
9 is difficult to anticipate all of the  
10 circumstances to which such principles might  
11 be applied. This rule therefore recognizes  
12 that upon occasion there may be unusual  
13 circumstances where the literal application of  
14 pronouncements on accounting principles would  
15 have the effect of rendering financial  
16 statements misleading. In such cases, the  
17 proper accounting treatment is that which will  
18 render the financial statement not misleading.

19 Q. Would you please explain what is meant by the term GAAP?

20 A. As stated in SAS 69:

21 The phrase "generally accepted accounting  
22 principles" is a technical accounting term  
23 that encompasses the conventions, rules, and  
24 procedures necessary to define accepted  
25 accounting practice at a particular time.

1 Q. Do generally accepted accounting principles change?

2 A. Yes. The chairman of the Financial Accounting  
3 Standards Board in his article, What's right with the  
4 FASB, stated, "we are committed in our mission statement  
5 and rules of procedure to review the effects of our  
6 decisions and interpret, amend or replace standards in  
7 a timely fashion when necessary."

8 Q. Would you please explain the theoretical difference in  
9 the presentation of SFAS 106 costs and the current method  
10 of pay-as-you-go?

11 A. The current method of pay-as-you-go is a cash receipts  
12 methodology. SFAS 106 is premised on accrual accounting.

13

14 When using the cash receipts form of accounting, the  
15 level of postretirement expense is presented in terms of  
16 the dollars that the company actually pays out within the  
17 current accounting period.

18

19 The theory behind the accrual method is premised upon an  
20 employee earning this benefit over the years that he is  
21 employed. When using SFAS 106, methodology of accounting  
22 for postretirement costs, the level of postretirement  
23 expense presented in the external financial statements is  
24 based upon a calculation of the future health care costs  
25 of an employee after he retires. A portion of this

1 future cost is prorated to each accounting period in  
2 which the employee works.

3 Q. What is the difference between accrual accounting and  
4 cash receipts accounting?

5 A. FASB Statement of Concepts, Concept 6, paragraph 144,  
6 states the major difference is the timing of the  
7 recognition of revenues, expenses, gains, and losses.  
8 All other things remaining equal the costs incurred and  
9 reported would be the same over time.

10 Q. What is the goal of accrual accounting?

11 A. The goal of accrual accounting is to account for the  
12 economic impacts of events on an entity within the  
13 accounting period in which they occur. Embodied within  
14 the accrual accounting concept is a presumption that the  
15 economic impact of the event or transaction is  
16 recognizable and measurable.

17 Q. Does SFAS 106 represent traditional accrual accounting?

18 A. No. It is a hybrid. It deviates from Accounting  
19 Principles Board's Opinion (APB) 20 which provides  
20 guidance on the generally accepted treatment for a change  
21 in accounting estimates.

22 Q. Normally, does accrual accounting require immediate  
23 recognition of any prior period impacts of an accounting  
24 change?

1       A.    Yes.  FASB indicated in paragraph 252 that "conceptually,  
2            the immediate recognition of the cumulative effect of the  
3            accounting change would be most appropriate....  However,  
4            recognizing the magnitude of the obligation and the  
5            limited availability of historical data on which to base  
6            its measurement suggests the need for a more pragmatic  
7            approach."

8        Q.    Does the recognition of the transition obligation over  
9            the next twenty years distort the reporting of period  
10           specific results for those years?

11       A.    Yes.  In fact, several corporations including utility  
12            companies have or are considering recognizing the  
13            transitional obligation immediately for that reason.

14

15            For example, GTE in their letter dated November 9, 1989,  
16            to the Financial Accounting Standards Board stated on  
17            page 4 the following:

18                    ...we believe that amortization of essentially  
19                    prior year costs against current earnings is  
20                    not conceptually sound nor does it serve the  
21                    interest of financial statement users.  This  
22                    "doubling up" of costs in future years  
23                    distorts current earnings for a significant  
24                    number of future years and does not properly  
25                    reflect the current earning power of the

1           enterprises. In GTE's case, we estimate that  
2           postretirement costs (which are not  
3           insignificant) initially would be increased by  
4           over 60% by the inclusion of these prior  
5           period costs. [see attachment 1 p.4]

6       Q. Did regulated utilities advocate the treatment of the  
7       transition obligation for regulated companies be  
8       different from the treatment for non-regulated companies?

9  
10      A. Yes. In another letter written by GTE dated June 28,  
11      1990 the company wrote, " the treatment of rate regulated  
12      companies must, of necessity, be different." [see  
13      attachment 2 p. 3]

14     Q. Was there an effort by several utility companies to  
15     address the concern of the transition obligation for the  
16     regulated companies?

17     A. Yes. According to a letter dated July 11, 1990, USTA,  
18     BellSouth, Bell Atlantic and GTE participated in a  
19     conference call with Diana Scott the OPEB Project  
20     Manager- FASB Staff on June 18, 1990 to discuss the  
21     industry's position on immediate recognition versus  
22     amortization of the transition obligation. The letter  
23     states that FASB's decision of June 27, 1990 to allow the  
24     option of either amortizing the obligation or immediately  
25     recognizing the expense "...is optimal from a regulated

1 accounting prospective". A decision to mandate  
2 immediate recognition and/or to charge the obligation to  
3 retained earnings could have provided ammunition for  
4 federal or state Commissions to deny the recovery of  
5 these expenses. [See attachment 3]

6 Q. Have you identified any documents from Southern States or  
7 any other utility which indicates that the FASB revised  
8 its exposure draft ruling regarding recognition of the  
9 transition obligation as an accommodation to the  
10 regulated industry?

11 A. Yes. In the memo attached to the joint Bell Atlantic and  
12 BellSouth letter, it states:

13 ...the FASB plans to address recognition of  
14 the transition obligation at its June 27 Board  
15 meeting (and is considering modifying the  
16 existing exposure draft proposal to allow the  
17 immediate recognition option or even go so far  
18 as to mandate immediate recognition of the  
19 transition obligation). [See attachment 3 p.  
20 3]

21 The memo goes on to state:

22 After discussing and analyzing the issue, we  
23 agreed to communicate the following industry  
24 consensus position to the FASB, prior to the

1 Board's scheduled meeting on June 27, 1990, to  
2 resolve this issue:

3 1. If the FASB modifies the Exposure  
4 Draft to give companies the option  
5 of either immediate recognition or  
6 amortization of the transition  
7 obligation, the industry would not  
8 object to this modification.

9 2. If the FASB modifies the Exposure  
10 Draft to mandate immediate  
11 recognition, the industry is  
12 strongly opposed for the following  
13 reasons:... [See attachment 3, p.3-  
14 4]

15 Q. From your reading of the memorandum did those reasons  
16 focus on the issue of sound accounting principles or  
17 strategies for increasing the revenue requirement?

18 A. The telephone industry wanted the costs amortized and  
19 reflected in the income statement to advance their  
20 argument for increased revenues to support the effect of  
21 the new accounting standard. The thrust of their argument  
22 was not to advance sound accounting principles. [See  
23 attachment 3, p. 5-7]



1 Q. What is the effect on Southern States's ratepayers as a  
2 result of the company seeking recovery of this  
3 transitional amount?

4 A. The adoption of SFAS 106 for ratemaking shifts Southern  
5 States's estimates of these prior period costs (as  
6 retroactively calculated by SFAS 106) onto the current  
7 and future ratepayers for the next twenty years. In  
8 effect, the Southern States customers will be double  
9 charged for postretirement benefits. The customers will  
10 be charged for costs associated with the employee's  
11 services of the current period as well as costs  
12 associated with employee's services rendered to a prior  
13 generation of customers.

14 Q. Do you have some concern with the way Southern States has  
15 applied SFAS 106?

16 A. Yes. SFAS 106 attempts to alert the user of the  
17 financial statement that the company has incurred a  
18 liability or future cost and reports the costs associated  
19 with that liability in the proper accounting period. In  
20 addition to the improper assignment of prior period costs  
21 to current ratepayers, it is possible that the cost which  
22 the company is attempting to recover in future rates may  
23 not meet the commonly understood term of costs.

24 Q. Please explain.

1 A. An accounting cost is commonly understood to represent an  
2 occurrence of a sacrifice in financial or monetary terms.  
3 Southern States may never experience a sacrifice of its  
4 monetary resources to the extent presented in its  
5 calculation of its postretirement cost based on SFAS 106.

6 Q. Is SFAS 106 based upon the following assumptions: (1) the  
7 company has promised a benefit to the employee; (2) the  
8 benefit is earned over the period of employment; and (3)  
9 the plan in effect today will remain in effect in the  
10 future?

11 A. Yes. FASB is attempting to recognize through SFAS 106  
12 the postretirement obligations that the company has  
13 undertaken. These costs are viewed as a form of deferred  
14 compensation which should be accrued as a liability over  
15 the period of service or employment. SFAS 106 does not  
16 address the issue of possible or potential gratuities  
17 that a company may grant to its employees after  
18 retirement. Rather, SFAS 106 addresses the issue of a  
19 promise between an employee and its employer. It  
20 reflects a promise by the company to pay an employee  
21 providing services in a particular accounting period for  
22 those services after the employee's retirement.

23 Q. Why do you say Southern States may not experience an  
24 economic loss at the level presented in this case?

1 A. There are two main reasons. One reason is Southern  
2 States is continuing to review options to modify its  
3 benefit plan; and therefore, the level of benefits which  
4 the company is presenting in this case may or may not be  
5 offered in the future. The other reason is the accuracy  
6 of the estimate of postretirement benefit costs as  
7 calculated using the SFAS 106 methodology.

8 Q. Would you please explain your concern with the level of  
9 benefits which the company may or may not be providing in  
10 the future?

11 A. Yes. A modification of the plan will impact the costs  
12 calculated by SFAS 106. If the modification is for the  
13 purpose of containing health care costs in the future,  
14 then the costs calculated under SFAS 106 in the MFRs  
15 would be overstated.

16 Q. Are you aware of any plans which Southern States has  
17 regarding modifying its postretirement benefit plans?

18 A. Yes, In the May 29, 1992 Actuarial study undertaken by  
19 McMillian and Robertson three alternatives to the current  
20 plan are evaluated. [See attachment 4, p.8 of 19]

21 Q. What is the calculated percent change in the net periodic  
22 cost for each of these alternatives when compared to the  
23 plan presented in this rate case?

24 A. Alternative 1, which would increase the retiree  
25 contribution, generates a 5% decrease in annual expense;

1 Alternative 2, which would cap benefits for participants  
2 65 years of age and older at \$10,000 for their lifetime,  
3 generates a 44% decrease in annual costs; and, Alternative  
4 3, which would define the dollar benefit and match the  
5 level of benefits to the number of years of service  
6 rendered, generates a 32% decrease in annual costs  
7 compared to the costs presented in this case. [See  
8 attachment 4 p.8 of 19]

9 Q. Does SFAS 106 accommodate the possibility of  
10 modifications to the postretirement plans?

11 A. Yes, SFAS 106 speaks to the possibility that many  
12 companies, upon seeing the dollar magnitude of the  
13 liability, may well look for ways to curb this growing  
14 liability. The study, Retiree Health Benefits How to  
15 Cope with the Accounting, Actuarial, and Management  
16 Issues, written by Coopers and Lybrand, one of the larger  
17 accounting firms, states, "It is anticipated that the  
18 nature and prevalence of retiree health benefits will  
19 change over time as employers respond to increasing  
20 pressure to hold down costs as well as to changing  
21 demographics and retiree needs."

22 Q. Has there been a more recent report on efforts of  
23 corporations to contain their health care costs?

1 A. Yes. In the July 1992, Journal of Accountancy, Stanley  
2 Zarowin, senior editor of the Journal and an employee of  
3 the AICPA, wrote the following:

4 An increasingly popular idea, from the  
5 employers' point of view is dollar-denominated  
6 benefits, sometimes called defined-dollar or  
7 company caps. Under such a plan, recently  
8 adopted by both AT&T and IBM, a company sets a  
9 cap on future payments for retirement health-  
10 care benefits; costs exceeding the cap shift  
11 to the retirees.

12 Q. Does the calculation of postretirement costs as  
13 prescribed by SFAS 106 include the possibility that the  
14 benefit levels of a plan may change?

15 A. No. In paragraphs 173-176 of SFAS 106, FASB discusses  
16 the rationale for basing the calculation of future health  
17 care costs on the assumption that the current level of  
18 compensation will continue in the future unless there is  
19 evidence to the contrary. Only, if a company has  
20 communicated to its employees that the company is  
21 amending its plan would the company incorporate the  
22 reduction of benefits in the calculation of  
23 postretirement benefits under SFAS 106. Further, if the  
24 company's past practices differ from the written plan,  
25 then the substantive plan is based upon the past

1 practices. In the event a company has deviated from the  
2 written plan or has communicated to its employees that  
3 there will be plan amendments, then the substantive plan  
4 should reflect the impact of the amendment to the extent  
5 known. In the case where the benefits have been  
6 collectively bargained, then the calculations are based  
7 upon the written plan for those employees.

8 Q. Is it your position a company should not try to control  
9 its costs?

10 A. No. The point is postretirement costs, as calculated  
11 under SFAS 106, could and probably would cause  
12 overrecovery in the rate making environment. SFAS 106  
13 costs, as calculated by the company, are based upon  
14 today's substantive plan. By the time the employees  
15 retire, ten or twenty years from now, the company could  
16 be offering a very different plan. If SFAS 106 were  
17 adopted for rate recovery, it is very probable the  
18 ratepayer will be paying for a transitional obligation  
19 and current costs which has little resemblance to the  
20 health benefits provided under the plan at the time the  
21 employee retires.

22 Q. Would you agree the level of benefits that a company  
23 offers its employees is a management prerogative?

24 A. While it can be argued that it is management's  
25 prerogative to determine the level of compensation given

1 to their employees or to modify their promise of  
2 deferred compensation, it is the Commission's  
3 responsibility to evaluate the reasonableness, accuracy  
4 and certainty of costs that are to be included in rates.

5  
6 If it is likely that a company will institute cost  
7 cutting measures or even terminate a plan, then the  
8 Commission should not include postretirement costs as  
9 calculated under SFAS 106 in rates. To do so could allow  
10 overrecovery of the company's actual expense level.

11 Q. Has there been any study of the level of benefits offered  
12 to utility employees as compared to the employee of other  
13 industries?

14 A. Foster and Higgins, consultants on employee benefits  
15 constructed a study of on health care benefits. In their  
16 study, utilizing 1991 survey data, they reported that the  
17 utility industry had the highest average per employee  
18 medical plan costs. [See attachment 5 p.7]

19 Q. Do you have concerns regarding the SFAS 106 calculation  
20 methodology for purposes of setting rates?

21 A. Yes. In addition to the possibility that Southern States  
22 may modify, suspend or terminate its postretirement plan  
23 and therefore never incur the costs for which they are  
24 seeking recovery of today, there are other concerns with  
25 the postretirement plan. The main concern relates to the

1 assumptions that are employed in the calculation of the  
2 future costs and the apportionment of those projections  
3 to the various accounting periods.

4 Q. Would you please describe the method for calculating the  
5 future health care costs?

6 A. Yes. The methodology used in computing SFAS 106 costs is  
7 multi-faceted and based upon many assumptions. The  
8 interplay between the assumptions can have a significant  
9 impact on the final calculation. The calculation (like  
10 pensions) is based upon actuarial data. But further,  
11 assumptions have to be made regarding the future health  
12 needs of Southern States's "employee/retiree" population,  
13 the marital status of the employee during retirement, the  
14 dependent status of future employees, health care costs  
15 during retirement as well as the usual retirement date  
16 and longevity assumptions.

17 Q. Have other accountants questioned the complexity and  
18 reliability of the calculations of future health care  
19 costs which are produced using the SFAS 106 methodology?

20 A. Yes. The accounting firm of Arthur Young stated in its  
21 comments on the exposure draft of SFAS 106, that the  
22 estimates "suggest that the amounts shown are precise,  
23 when in fact they are at best ballpark estimates." The  
24 firm further described the computations used in  
25 calculating SFAS 106 costs as an "approach to measuring



1 the postretirement benefit without basis in fact and an  
2 arbitrary exercise."

3 Q. Does SFAS 106 recognize the unreliable nature of the  
4 calculation of future health care costs?

5 A. Yes. In its discussion regarding whether to allow  
6 immediate recognition of the transition liability, SFAS  
7 106 states the following in paragraph 256 of the  
8 appendix:

9 [FASB] also note that the actuarial techniques  
10 for measuring postretirement health care  
11 benefit obligations are still developing and  
12 should become more sophisticated and reliable  
13 with time and experience. They observe that  
14 near-term measures of the accumulated  
15 postretirement benefit obligation from which  
16 the transition obligation is derived will  
17 reflect the deficiencies of insufficient data  
18 collection in the past and the evolving  
19 actuarial practice in this area....

20 Q. Does the SFAS 106 acknowledge there will be significant  
21 volatility in the calculation of SFAS 106 estimates over  
22 time?

23 A. Yes. In paragraph 293 the FASB discusses the volatility  
24 in estimating the health care costs of employees who will

1 retire years in the future. The Board admits the  
2 volatility,

3 ... may reflect an unavoidable inability to  
4 predict accurately the future events that are  
5 anticipated in making period-to-period  
6 measurements. That may be particularly true  
7 for postretirement health care plans in light  
8 of the current inexperience in measuring the  
9 accumulated postretirement benefit obligation  
10 for those plans.

11 Q. Are there mechanisms within SFAS 106 to recognize the  
12 change in the actuarial assumptions, such as the level of  
13 coverage?

14 A. Yes. After the first year of implementation, the actuary  
15 will evaluate the actuarial gains or losses. If the plan  
16 or cost calculations have been modified, then there will  
17 be an adjustment. However, the level of the adjustment  
18 reflecting the modification will be repressed. In an  
19 attempt to deal with volatility between accounting  
20 periods, in paragraph 294, of SFAS 106, FASB concluded  
21 that the impact of changes in estimates should not be  
22 recognized in the period in which they occur. Rather,  
23 the FASB requires a delayed recognition of gains or  
24 losses. Only the portion of the gain or loss that  
25 exceeds 10% of the accumulated postretirement benefit

1 obligation will be reflected in the net periodic costs.

2

3 Q. Does FASB acknowledge that the smoothing mechanism is  
4 contrary to normal accrual accounting?

5 A. Yes. Paragraph 294 states, "Both the extent of reduction  
6 in volatility and the mechanism adopted to effect it are  
7 essentially practical decisions without conceptual  
8 basis."

9 Q. Why did FASB believe that it was necessary to have a  
10 mechanism that reduced volatility in the calculation of  
11 the SFAS 106 obligation?

12 A. FASB states in paragraph 293:

13 In the case of the accumulated postretirement  
14 benefit obligation, reported volatility may  
15 not be entirely a faithful representation of  
16 changes in the status of the obligation  
17 (phenomenon represented). It also may reflect  
18 an unavoidable inability to predict accurately  
19 the future events that are anticipated in  
20 making period-to-period measurements. That  
21 may be particularly true for postretirement  
22 health care plans in light of the current  
23 inexperience in measuring the accumulated  
24 postretirement benefit obligation of those  
25 plans. The difference in periodic measures of

1 the accumulated benefit obligation for a  
2 postretirement health care plan, and therefore  
3 the funded status of the plan, results partly  
4 from the inability to predict accurately for a  
5 period, or over several periods, annual  
6 expected claims costs, future trends in the  
7 cost of health care, turn over rates,  
8 retirement dates, dependency status, life  
9 expectancy, and other pertinent events. As a  
10 result, actual experience often differs  
11 significantly from what was estimated, which  
12 leads to changes in the estimates for future  
13 measurements. Recognizing the effect of  
14 revisions in estimates in full in the period  
15 in which they occur may produce financial  
16 statements that portray more volatility than  
17 is inherent in the employer's obligation.

18 Q. In your opinion is the concern regarding the volatility  
19 heightened because of the magnitude of postretirement  
20 expense that the company is presenting on their financial  
21 statements?

22 A. Yes. It is my belief that, if the current service costs  
23 were the only expense at issue, it is probable that the  
24 smoothing mechanism would not have been adopted by FASB.  
25 For example, the current service costs represent only 50%

1 of the cost which Southern States is seeking to recover.  
2 However, because the calculation includes recognition of  
3 a portion of the transition or prior period obligation,  
4 a change in an assumption could have a significant impact  
5 on the cost presented for the financial statements.

6 Q. What impact does this smoothing mechanism have on the  
7 ratepayer?

8 A. If the Commission adopts SFAS 106, then there is little  
9 hope the current ratepayer will see any benefit from cost  
10 containment provisions or improvement in estimates made  
11 by Southern States. If the company were to reduce its  
12 costs, the expense recovery would remain the same unless  
13 the effect of the cost containment provisions exceed 10%  
14 of the accumulated postretirement benefit obligation and  
15 rates were reset. It should be noted that an overcharge  
16 can only be corrected prospectively, and then only if the  
17 rates are adjusted.

18 Q. Does the company have a great deal of flexibility  
19 regarding the assumptions that are used in the actuarial  
20 valuation?

21 A. Yes. Coopers and Lybrand illustrated the flexibility in  
22 its study. The firm stated in reference to that  
23 illustration, "Employers should be aware that the use of  
24 different plan terms and actuarial assumptions would have

1           resulted in significantly different estimates of  
2           obligations and expense."

3  
4           Further, Coopers and Lybrand in the study referenced  
5           above, stated:

6                     The measurement of the obligations and expense  
7                     related to retiree health benefits is in an  
8                     evolutionary stage.           Employers, their  
9                     actuaries, and accountants are continuing to  
10                    improve their understanding of the complex  
11                    issues surrounding the measurement of these  
12                    benefits.

13          Q.    Does the actuarial firm select the assumptions for the  
14                calculation of SFAS 106?

15          A.    No.    According to SFAS 106, the actuarial assumptions  
16                represent the company's best estimate of what will occur  
17                in the future.

18          Q.    Is there variation in the discount rate used by  
19                companies?

20          A.    Yes.   Attached is late filed deposition exhibits 1 and 6  
21                filed by Hewitt and Associates in the Florida Power  
22                Corporation rate case which depicts the variability in  
23                the discount rate selected by companies using this  
24                actuarial firm.   [See attachment 6]

25

- 1           The second attachment is a survey conducted by Towers  
2           Perrin Company. The discount rates used varied from a  
3           range of 5.1% to 10.0%. [See attachment 7]
- 4           Q. What is the significance of a low versus high discount  
5           rate?
- 6           A. The lower the discount rate the higher the present value  
7           calculation. This high present value calculation  
8           translates into a higher expense for the accounting  
9           period. The decrease in the discount rate would increase  
10          the period costs because the transition obligation  
11          portion would increase, the interest component would  
12          decrease, and the service costs would increase.
- 13          Q. Is it true that over time the cost would be the same?
- 14          A. This is only true if you assume that the discount rate  
15          used for the calculation will not change over time.
- 16          Q. Does this variation in discount rates effect the  
17          integrity of the calculation?
- 18          A. Yes.
- 19          Q. What is the discount rate that Southern States used in  
20          calculating the SFAS 106 costs?
- 21          A. Southern States used a discount rate of 8.00%.
- 22          Q. Is the use of the rates of return on long term fixed  
23          investments an appropriate discount amount for  
24          ratemaking?

1 A. No. For the unfunded plan using the company's cost of  
2 capital as the discount rate would better reflect the  
3 economic effect of the passage of time.

4 Q. Are there any utilities who would agree with you?

5 A. Yes. GTE's filed the following comments in their August  
6 7, 1989 letter to Timothy S. Lucas regarding the  
7 appropriate basis for calculating the present value of  
8 the potential post retirement obligation: ...

9 It is probable that benefits for unfunded  
10 plans will be paid with funds generated from  
11 operations or raised through debt or equity  
12 financing. Accordingly, we believe that the  
13 company's cost of capital would more  
14 appropriately reflect the rate at which  
15 obligations of unfunded plans will be settled  
16 and should be used as the discount rate for  
17 these plans.

18  
19 We understand that the Board disagrees with  
20 this approach. The Board believes that it  
21 would reduce comparability since the cost of  
22 capital differs among companies. However, we  
23 believe that if the cost of capital is the  
24 cost of paying these benefits, using it as the  
25 discount rate will better reflect these



1 economics in the financial statements.  
2 Comparability should provide assurance the  
3 differences can be seen, not hidden. The  
4 latter would occur if a similar discount rate  
5 is used for all companies with unfunded plan.

6 [See attachment 8 p. 5]

7 Q. Would you recommend that this Commission use the  
8 company's cost of capital as the discount rate for  
9 ratemaking purposes for Southern States?

10 A. Yes. While FASB rejected the use of the cost of capital  
11 as the discount rate in determining the calculation for  
12 external, general purpose financial statement purposes,  
13 it should be considered in the calculation of  
14 postretirement costs for ratemaking purposes.

15 Q. You mention an actuarial study earlier in your testimony,  
16 in order to implement this standard, is there a need for  
17 an actuary to assist in the calculations?

18 A. Yes.

19 Q. Were there any actuaries who commented on the FASB  
20 exposure draft on postretirement benefits?

21 A. Yes. David J. D. Mecleish, Chairman and Chief Executive  
22 Officer of Godwins International Holdings Inc. commented  
23 that, "...traditional thinking which underpins the  
24 accounting treatment of employee retirement benefits is

1 fundamentally flawed. More simply, that is wrong." [See  
2 attachment 9, p.1]

3  
4 The comments go on to state that the methodology used to  
5 calculate the postretirement obligation creates a false  
6 liability and violates the intent of the accounting  
7 profession which emphasizes the representational  
8 faithfulness of the balance sheet. He further states:

9 Presumably the liability is an "accounting  
10 liability" and just as with the actuarial  
11 liability I referred to earlier, I would  
12 observe that it would not represent a true  
13 liability in any legal sense nor indeed in any  
14 other sense that normally would be attached to  
15 that word. [ see attachment 9 p.4]

16 Q. Does the actuarial profession have standards which would  
17 provide guidance on the development of the actuarial  
18 calculations required by SFAS 106?

19 A. Yes. In addition to the standards the Actuarial  
20 Standards Board had previously issued to meet the needs  
21 of their profession, the Board has issued an exposure  
22 draft of guidelines to be used in the calculation of SFAS  
23 106 costs. The proposed Actuarial Compliance Guidelines,  
24 entitled Compliance with Statement of Financial  
25 Accounting Standards No. 106 Employer's Accounting for

1           Postretirement Benefits other than Pensions was released  
2           in October 1991. The guidelines are in the comment  
3           phase. The comment deadline was March 15, 1992. The  
4           Board is currently reviewing those comments and the Board  
5           will decide whether to adopt these guidelines at their  
6           October 1992 meeting. According to the Board staff the  
7           Board may decide to continue to revise the proposed  
8           guidelines.

9           Q. Do the guidelines deviate from other procedures which are  
10          required for generally accepted actuarial purposes?

11          A. Yes. In the transmittal letter of the exposure draft the  
12          Board indicated:

13                 Enclosed in this booklet is an exposure draft  
14                 of a proposed actuarial compliance guideline  
15                 of actuarial calculation required under SFAS  
16                 106, promulgated by the Financial Accounting  
17                 Standards Board(FASB). The purpose of the  
18                 guideline is to set forth generally accepted  
19                 actuarial principles for such calculations.  
20                 Because this document is a standard for  
21                 compliance with an outside requirement (i.e.,  
22                 an accounting standard), certain procedures  
23                 may or may not be generally accepted for other  
24                 actuarial purposes. [See attachment 10 p. ix-  
25                 x]

1 Q. Does the Actuarial Board comment on the level of  
2 reliability that can be expected from the actuarial  
3 calculations?

4 A. Yes. In the background section, it is stated:

5 The committee recognized the SFAS 106 implies  
6 more precision and accuracy than exists in  
7 this area of actuarial practice. The  
8 relatively long-term nature of the  
9 obligations, the significant year-to-year  
10 variations in the trend rates, and the  
11 underlying political and economic nature of  
12 the benefits almost assure substantial  
13 variations between the actual results and  
14 expected results. [See attachment 10 p. ix-x]

15 Q. Does the exposure draft make a reference to a scope  
16 limitation?

17 A. Yes. The guideline reads, "This guideline is believed  
18 to accurately represent current understanding of SFAS 106  
19 as it pertains to actuarial calculations; the guideline  
20 is not an actuarial standard of practice." [See  
21 attachment 10 p. 1]

22 Q. Are there disclosure requirements?

23 A. Yes. The actuarial communication for purposes of SFAS  
24 106 should be identified as such, and should disclose  
25 that the results of calculations performed for other

1 purposes (e.g., plan reporting, government requirements,  
2 etc.) may differ significantly from the results for  
3 purposes of SFAS 106. [See attachment 10 p. 33]

4 Q. Would you please review the components that are involved  
5 in calculating SFAS 106 costs for external, general  
6 purpose financial statements?

7 A. There are six possible components involved in the  
8 calculation of SFAS 106 costs. Not every company will  
9 include each of these costs. The cost components  
10 included will depend upon a company's particular  
11 circumstances. The possible cost components are:

12 (1) service costs

13 (2) interest costs

14 (3) returns on plan assets

15 (4) prior service costs

16 (5) gains and losses

17 (6) amortization of the unrecognized  
18 transition obligation or asset.

19 Q. Is Southern States requesting cost recovery of  
20 postretirement costs that relate only to the current  
21 period for ratemaking purposes?

22 A. No. Southern States has included service costs,  
23 amortization of its prior period costs (unrecognized  
24 transitional liability) and interest costs in its test  
25 period costs.

- 1 Q. Do the components included in Southern States's  
2 calculation for ratemaking match the components which  
3 would be included in their calculation for external,  
4 general purpose financial statements?
- 5 A. It can not be determined. We do not know how the company  
6 will treat the transition obligation for external  
7 financial statements.
- 8 Q. Would you please explain service costs?
- 9 A. Yes. Service costs represent the increase in the  
10 accumulated post retirement obligation that relates to  
11 the present period. It is that portion of the  
12 postretirement benefits that is earned by the employee  
13 during the current period. The cost is stated in terms  
14 of present value.
- 15 Q. What is the unrecognized transitional obligation cost?
- 16 A. It is defined in SFAS 106 paragraph 46 as "the  
17 amortization of the unrecognized obligation or asset  
18 existing at the date of initial application of this  
19 statement...." Under SFAS 106 definition of period  
20 costs, these costs would represent the benefits earned in  
21 prior periods.
- 22 Q. Does the company have the option of either recognizing  
23 the obligation immediately or delaying the recognition of  
24 the costs and amortizing it over future periods.
- 25 A. Yes.

- 1 Q. Please explain the accounting entries for immediate  
2 recognition of the accumulative effect of implementing  
3 SFAS 106.
- 4 A. Immediate recognition of the accumulative effect of SFAS  
5 106 is reflected as a charge or debit to the income  
6 statement and a credit to the liability account for the  
7 period in which it was recognized. It would be treated  
8 as the effect of an accounting change as outlined in APB  
9 20.
- 10 Q. Were companies prohibited from recognizing postretirement  
11 costs on an accrual basis in the past?
- 12 A. No. The issue of postretirement liability and its  
13 growing impact on the financial statements has been  
14 discussed by the accounting standards-setting body since  
15 1979.
- 16 Q. Is it true that the generally accepted accounting  
17 principles in existence prior to the issuance of SFAS 106  
18 would have allowed for the accrual of postretirement  
19 benefits.
- 20 A. Yes. If the company has a liability, that is a company  
21 will experience an economic sacrifice in financial or  
22 monetary terms as defined in FASB Statement of Financial  
23 Accounting Concept 6, then the company could and should  
24 accrued for the expense. This basis of accrual  
25 accounting has been in practice for years and would have

1 provided the authority to recognize the postretirement  
2 cost in the past.

3 Q. If this is true, then why weren't corporations accruing  
4 for this postretirement costs are calculated under SFAS  
5 106 in the past?

6 A. The main reason is the postretirement costs recognized by  
7 SFAS 106 do not represent a legal liability or a  
8 liability as previously defined by the accounting  
9 literature. However, for purposes of SFAS 106 the  
10 definition of a liability has been broadened.

11 Q. Does the broaden definition of liability as it relates to  
12 postretirement benefit reflect the normal definition of  
13 costs to be included in the ratemaking process?

14 A. No. It has been the Commission's prior practice and the  
15 interpretation of statutory language as referenced in the  
16 Water and Sewer DORP under the Operation and Maintenance  
17 Expense that the "... regulated utilities are entitled to  
18 recover through their rates prudently and reasonably -  
19 incurred expenses, necessary to the provision of  
20 adequate, sufficient and efficient service. The law  
21 provides that entitlement, but no more."

22 Q. It is your testimony that the SFAS 106 is an inadequate  
23 and inappropriate measure of postretirement benefits  
24 costs for ratemaking?



1 A. Yes. The current method of pay-as-you-go for recognizing  
2 and compensating the company for the postretirement costs  
3 which it has or will incur is adequate to meet any the  
4 statutory requirements placed upon this Commission.  
5 Further, it is my testimony that SFAS 106 will over  
6 compensate the company for these expenses and therefore  
7 is in conflict with the intent of the statute and the  
8 Commission's own policy as outlined in the DORP.

9 Q. Are postretirement benefits characterized as deferred  
10 compensation in SFAS 106?

11 A. Yes.

12 Q. If this is in fact a form of deferred compensation, is  
13 there reason to believe that in a projected test year the  
14 costs of wages and compensation should be limited to the  
15 inflation rate?

16 A. Yes. The Water and Sewer DORP, under the topic of  
17 Employee Compensation, states that projected expenses  
18 should be adjusted to reflect the current projection of  
19 inflation. Further there is a reference to wages  
20 increases being limited for non-union employees. The  
21 wage increase is to be limited to the inflation rate.  
22 Since the Commission is not bound by union negotiated  
23 contracts and Southern States does not bargain  
24 postretirement benefits, the issue of treating union  
25 personnel differently is mute.

1 Q. Is it fair to assume a company will adjust its total  
2 compensation package if one component of that package is  
3 increased disproportionately?

4 A. Yes. A rationale company would evaluate its  
5 compensation package as a whole if one portion of that  
6 package were to increase disproportionately. There is no  
7 basis to believe that the company will allow a portion of  
8 the compensation package to increase without some  
9 compensating decrease elsewhere.

10 Q. Have you reviewed any documents which would indicate that  
11 a Florida regulated utility has in fact adjusted benefits  
12 as you have suggested?

13 A. Yes. Two electric companies have done just that.  
14 Florida Power Corporation in the last union contract  
15 reduced postretirement benefits and increased pension  
16 benefits. TECO has a stated policy of maintaining the  
17 benefit to salary ratio. TECO has adjusted its benefits  
18 to maintain the relationship of no more than 42 cents  
19 toward benefits for each dollar of compensation. [See  
20 attachment 11]

21 Q. Is there an interest component included in the  
22 postretirement costs as calculated using SFAS 106?

23 A. Yes.

24 Q. Please define the interest costs in the SFAS 106  
25 calculation of costs for postretirement benefits.

1 A. The interest costs in the SFAS 106 calculation represents  
2 the passage of time costs associated with calculation.  
3 The costs are initially presented in terms of present  
4 value. Because the Board did not require funding, there  
5 was a need to recognize the increase in the liability as  
6 time passed. For those companies who do fund, the  
7 interest costs are offset by the earnings on the fund.  
8 If the company recovers service cost in rates and invests  
9 those funds, then there is no need to assign interest to  
10 the current or future ratepayer.

11 Q. Should the ratepayer be assessed for interest costs  
12 associated with the transitional obligation?

13 A. No. As characterized the Financial Accounting Standards  
14 Board these are prior period costs. If one accepts the  
15 premise that the postretirement benefits are earned  
16 ratably over the attribution period (length of employment  
17 until eligible to retire), then it is not appropriate to  
18 assign the current ratepayer the passage of time costs  
19 associated with services provided in prior periods to  
20 prior generation of customers.

21 Q. In Southern States's calculation of its postretirement  
22 costs, does the company include any expected earnings?

23 A. No. Although the company states on schedule B-3 page 2-2  
24 that the company intend to fully fund its postretirement

1 benefits liability, there is no indication that the  
2 company has recognize interest earnings on those funds.

3 Q. Why do you recommend that the interest associated with  
4 the service costs, interest costs and transition costs  
5 which have been recognized be recorded as a below the  
6 line expense?

7 A. If the company funds the plan the cash would be earning  
8 a return to offset the interest associated with the  
9 recognized service costs, recognized interest costs and  
10 recognized transition costs. Additionally, the  
11 regulatory ratemaking process should eliminated costs  
12 which relate to prior periods.

13 Q. Should the ratepayer pay a return on the cash flow the  
14 company experiences from collecting the expense prior to  
15 paying the associated costs?

16 A. No. Just as the Commission does not allow the company to  
17 earn a return on the deferred taxes, the Commission  
18 should not allow the company to earn on return on the  
19 cash flow generated by the adoption of SFAS 106. Any  
20 expense recovered in excess of the pay-as-you-go amount,  
21 should be recognized as a zero-cost source of capital.

22 Q. Is it your testimony that the company should reflect the  
23 full liability as zero source of capital even if the  
24 company funds their plan as indicated on schedule B-3  
25 page 2 of 2?

- 1 A. Yes. Unless the company establishes a non-revocable  
2 external trust, then the company could still have control  
3 over the funds. If the company still has control of  
4 those funds then the cash flow from the adoption of SFAS  
5 106 is in fact an other source of funds to the company.
- 6 Q. Why is there a need to recognize any special adjustment  
7 to the capital structure?
- 8 A. When an accrued expense is greater than the current cash  
9 outlay for that expense, then there is a concern that the  
10 customer will be paying a return to the company on those  
11 funds through the working capital adjustment. This  
12 possibility arises because the cash in isolation will  
13 increase the working capital balance. For regulatory  
14 purposes the balance of cash working capital is viewed as  
15 a component of the ratebase.
- 16 Q. Should the company be recording a liability for the  
17 recognized portion of their postretirement costs?
- 18 A. Yes. Unless the company has established a non-revocable  
19 external trust for these benefits, then a liability  
20 should be recorded.
- 21 Q. Would you please review the journal entries involved in  
22 recognizing postretirement benefit costs.
- 23 A. Yes. The debits are to the expense and cash accounts  
24 with a corresponding credit to the long term liability  
25 account and revenue accounts.

1 The following illustrates the entries. It  
2 should be noted that pay-as-you-go amount is  
3 included within the postretirement expense  
4 recorded for the period.

5	1. Postretirement Exp.	\$110	
6			OPEB liability \$110
7	2. Cash/Accts Rec/d (dr.)	\$110	
8			Revenue \$110
9	3. OPEB Liab (paygo portion)	\$10	
10			Cash \$10
11	4. OPEB Liab. (to fund Trust)	\$100	
12			Cash \$100

13  
14 The entries above would be the same, in isolation, for a  
15 regulated or non-regulated corporation assuming each  
16 increased the price of its product to cover its increased  
17 costs as calculated under SFAS 106.

18 Q. Does the application of SFAS 106 create a tax timing  
19 difference?

20 A. Yes. Unless a corporation funds its postretirement plan  
21 using a taxed advantaged fund, the revenues generated  
22 from the price increase will be taxable. The  
23 postretirement expense is tax deductible only to the  
24 extent that there is an actual cash outlay for the tax  
25 period (pay-as-you-go). For book purposes the cost is tax

1 deductible. Whether it is permanent or temporary is  
 2 dependent upon the actual occurrence of a tax deductible  
 3 expense in the future.

4 Q. What effect does the tax timing difference have in the  
 5 regulatory process?

6 A. For ratemaking, the deferred taxes are treated as a zero-  
 7 cost source of funds for the utility in the capital  
 8 structure. If SFAS 106 is adopted for ratemaking, the  
 9 booked tax expense is less than the tax payable amount.  
 10 The difference is recorded as a debit to deferred taxes.  
 11 The effect is to increase the cost of capital in the  
 12 regulatory revenue requirement calculation. For example  
 13 (in isolation):

14	Tax expense (dr.deducted for books.)	\$0
15	Deferred taxes (dr.)	\$34
16	Tax Payable (cr.)	\$34

17  
 18 When the tax is paid the following entry would be made:

19	Tax payable (dr.reverse the liab.)	\$34
20	Cash (Cr. remit the tax)	\$34

21 Q. Has the Commission ruled in any prior case that the  
 22 revenue requirement should be reduced to reflect a  
 23 reduction in the ratebase for the unfunded amount of the  
 24 accrued postretirement liability?

1 A. Yes. In the Order NO. PSC-92-0708-FOF-TL, it states on  
2 page 40, the following:

3 We believe that treating the liability as a  
4 reduction to working capital fully recognizes  
5 the effect of the liability in reducing the  
6 revenue requirement. Accordingly, we find it  
7 appropriate to treat the liability as a  
8 reduction to working capital.

9 Q. Is there any other reference made regarding the  
10 Commission's intent to reduce ratebase by the accrued  
11 liability?

12 A. Yes. The order referenced above further states on page  
13 40, "We believe that there are two positive aspects to  
14 not funding. By not funding, the company can reduce its  
15 external financing needs. Additionally, the accrued  
16 liability serves to reduce rate base".

17 Q. Does the recognition of the revenues associated with  
18 postretirement expenses as a zero-cost source of capital,  
19 in isolation, lower the revenue requirement that a  
20 company experiences?

21 A. No. The recognition of the expenses recovered as a zero-  
22 cost source of capital prevents the company from charging  
23 the customer a return on these funds. If it is the  
24 Commission's intent to reduce the revenue requirement by  
25 the amount of the liability, as stated in order PSC-92-



1           0708-FOF-TL, then the final order for Southern States  
2           should reflect that intent.

3           Q.    How could this be accomplished?

4           A.    If the commission were to order that the company reduce  
5           equity by the amount of the postretirement benefits this  
6           would prevent the company from having excess cash and  
7           would reduce the revenue requirement of the company.

8           Q.    In Southern States's MFRs did the company record a  
9           liability equal to the debit in the expense account?

10          A.    No.  Mr. Gangnan stated at the time of his deposition  
11          that the company would fund this plan.  It should be  
12          noted, however, that he stated to the best of his  
13          knowledge the company had not determine what vehicle that  
14          the company would use to fund the plan.  In response to  
15          staff's question, he stated the company wanted to fund  
16          "primarily because we don't want to have that liability  
17          shown on the balance sheet."

18          Q.    You mentioned that several problems associated with SFAS  
19          106 would be solved if the company were to fund the plan.  
20          Would the customer be better off with funding versus not  
21          funding?

22          A.    If the company does establish an external trust, then the  
23          incentive to inflate the costs is curbed since the  
24          company's control of those funds would be irrevocably  
25          relinquished.  Further, if the plan were funded, the

1 revenues associated with recovery of the postretirement  
2 costs would be placed in a postretirement fund and all  
3 earnings would remain in the trust. There would be no  
4 need to charge the customer for interest costs on the  
5 funds the company had already collected. Nor, there  
6 would be any need to track the rate base or capital  
7 structure impact.

8  
9 Funding the plan through a tax deductible plan would  
10 prevent the reduction of deferred taxes (a zero-cost  
11 source of capital). Additionally, funding the plan could  
12 reduce the costs assigned to the ratepayer in the future  
13 through earnings much like the earnings on pension funds  
14 has done.

15 Q. Since Southern States is planning to fund its plan, if  
16 the Commission accepts the company's adjustment for  
17 postretirement benefits as calculated under SFAS 106,  
18 should an adjustment be made to normalize the cost of  
19 postretirement benefits?

20 A. Yes. There should be an adjustment to recognize the  
21 benefit of funding.

22 Q. Have any of the accounting firms analyzed the impact of  
23 funding, not funding and continuing a pay-as-you-go  
24 method?

- 1 A. Yes. Coopers & Lybrand's Joint Study with the National  
2 Association of Accountants Retiree Health Benefits How to  
3 cope with the Accounting, Actuarial, and Management  
4 Issues, illustrated a hypothetical case which depicts the  
5 long run impact of prefunding. The assumption in the  
6 prefunding case was that the contributions and earnings  
7 were each tax deductible. In this illustration, pay-as-  
8 you-go is the least costly. However, if SFAS 106 is  
9 adopted, this illustration indicates a funded, tax  
10 deductible plan is less costly than an unfunded plan.
- 11 Q. Is it true that the attribution period for SFAS 106 is  
12 less than the service life of the employee?
- 13 A. SFAS 106 requires that the cost of postretirement  
14 benefits be accrued by the time the employee is eligible  
15 for full benefits. This may and probably will be prior  
16 to the time an employee will retire. This has the effect  
17 of "front loading" the costs onto the current ratepayers.
- 18 Q. Does the adoption of SFAS 106 by Southern States "front  
19 load" cost on to current ratepayers?
- 20 A. Yes. According to the company's current plan any  
21 employee with 5 years of service and 55 years of age is  
22 eligible for benefits. Under SFAS 106, the full benefit  
23 obligations for that employee must be accrued on the  
24 books by the time the employee is eligible for benefits.  
25 However, according to the McMillian and Robertson's

- 1 actuarial valuation report only 2% of the employees will  
2 retire by 55 years of age. [See attachment 4 p.19 of 19]
- 3 Q. If the Commission does not adopt SFAS 106 for rate making  
4 does this create an accounting problem for the company?
- 5 A. No. The company can recognize the costs under an accrual  
6 method of accounting for their external, general purpose  
7 financial statements and recover in rates on a pay-as-  
8 you-go basis.
- 9 Q. Does a Commission have a choice of whether it uses SFAS  
10 106 or some other method for ratemaking purposes?
- 11 A. Yes. The Financial Accounting Standards Board cannot  
12 dictate to this Commission or any commission what costs  
13 are to be included in rates or how those costs are to be  
14 calculated. The Financial Accounting Standards Board  
15 recognized this when it adopted SFAS 71.
- 16 Q. Does SFAS 71 envision the situation where rates are set  
17 based upon accounting estimates that may not come to  
18 pass?
- 19 A. Yes, paragraph 11 gives three examples where the rate-  
20 setting action of a regulator can impose a liability on  
21 a regulated enterprise. The second example addresses the  
22 question of how to account for a commission's actions  
23 which are designed to protect the customer when rates are  
24 set based upon an estimate or anticipated cost. Item b  
25 in paragraph 11 states:

1           A regulator can provide current rates intended  
2           to recover costs that are expected to be  
3           incurred in the future with the understanding  
4           that if those costs are not incurred future  
5           rates will be reduced by corresponding  
6           amounts. If current rates are intended to  
7           recover such costs and the regulator requires  
8           the enterprise to remain accountable for any  
9           amounts charged pursuant to such rates and  
10          not yet expended for the intended purpose,  
11          the enterprise shall not recognize as revenues  
12          amounts charged pursuant to such rates. Those  
13          amounts shall be recognized as liabilities and  
14          taken to income only when the associated costs  
15          are incurred.

16        Q. Do you believe there is a need for the Commission to  
17          address the issue of recapturing changes in estimates if  
18          they do include the cost of postretirement benefits as  
19          calculated using SFAS 106?

20        A. Yes, the order should require that the company  
21          recalculate the SFAS 106 costs and record a credit to the  
22          postretirement expense account to reflect any changes in  
23          estimates. A change in the estimate could significantly  
24          affect the costs that should be charged to the ratepayer.

1 Q. Is the company harmed if the Commission does not adopt  
2 SFAS 106?

3 A. No. Whether the Commission continues the current pay-as-  
4 you-go method or adopts SFAS 106, the company recovers  
5 its costs. It is a matter of timing. Under the pay-as-  
6 you-go method the company recovers its costs in the year  
7 it pays the expense. Under the SFAS 106 method, the  
8 company recovers its estimate of costs years prior to  
9 expending those funds on the associated postretirement  
10 liability.

11 Q. Does the pay-as-you-go method prevent overrecovery of  
12 costs from the ratepayer?

13 A. Yes, under the pay-as-you-go method all cost containment  
14 adjustments are reflected in the costs that are assigned  
15 to the customer.

16 Q. Why is Public Counsel opposed to Southern States  
17 recovering its estimate of postretirement related costs  
18 in rates at this time?

19 A. As indicated above postretirement costs as calculated  
20 under SFAS 106:

- 21 1. Do not represent a legal liability,
- 22 2. Can not be calculated with any accuracy, and
- 23 3. Represents the most costly recovery of
- 24 post-retirement costs for the next twenty
- 25 years.

1 Continuing the current method of cost recovery (pay-as-  
2 you-go) ensures that there is a consistent methodology  
3 for all ratepayers for all periods. No set of ratepayers  
4 is funding more than the company is paying in any  
5 specific period. If the company does continue its  
6 efforts to contain costs, then the costs in the future,  
7 under the pay-as-you-go method, could be substantially  
8 less than are estimated today.

9

10 Q. Does this conclude your testimony on postretirement  
11 benefits?

12 A. Yes.

13

1 MR. McLEAN: Thank you, ma'am. We tender Ms.  
2 Montanaro for cross.

3 MR. ARMSTRONG: Thank you, Commissioners.

4 CROSS EXAMINATION

5 BY MR. ARMSTRONG:

6 Q Good afternoon, Ms. Montanaro.

7 A Good afternoon.

8 Q You would agree that, whether the Southern  
9 States uses the pay-as-you-go method for recognizing  
10 OPEB expenses or switches to the accrual method and  
11 recovers transition costs, that the fact will remain  
12 that expenses will be paid today for services which  
13 have been rendered in the past. Wouldn't you agree  
14 with that statement?

15 A Okay. Let's see if I understand your  
16 question.

17 I think your question was, Under the  
18 pay-as-you-go method, will services or will benefits be  
19 provided that were earned over a wide range of years?

20 Q In the past.

21 A In the past? Yes, that would be true under a  
22 pay-as-you-go method.

23 Q Okay. And if we switch to the accrual  
24 method, isn't it one of your contentions that because  
25 the Company will recover transition costs under that



1 accrual method, that that same type of relationship  
2 will exist, that past services will have been rendered  
3 but we'll be recovering those expenses currently?

4 A I think the point we're making is that  
5 Financial Accounting Standard 106 requires a  
6 retroactive calculation of prior service costs. And  
7 that while your point is well-taken that under a  
8 pay-as-you-go method when you pay those benefits out  
9 you could have attributed those benefits to a prior  
10 period, we are willing to accept that benefit being  
11 paid out, though you might be able to assign it to a  
12 prior period under pay-as-you-go, for the consistency  
13 and the reliability of the amount you're paying.  
14 That's a trade-off we're willing to make.

15 Q Okay. Ms. Montanaro, you said you would --  
16 you say you accept the point, or the point is  
17 well-made? Or do you agree with the statement that I  
18 made that under the accrual method, the recognition of  
19 transition costs would reflect expenses currently for  
20 services provided in the past? If you could just say  
21 you agree or you don't agree, then we will be able to  
22 move on.

23 A Under Financial Accounting Standards 106, the  
24 accrual method, as they're describing it there,  
25 requires that prior period costs be recognized in a

1 current period.

2 Q Thank you very much. (Pause)

3 Can we also agree that in the first few years  
4 that the transition costs -- of the transition, I  
5 should say -- that the ratio of OPEB expenses to  
6 payroll will appear large in comparison to the ratio of  
7 pension costs to payroll? Will you agree with that?

8 A I have seen an interrogatory response  
9 provided by the Company that would indicate that, yes.

10 Q Would you also agree that as the Company  
11 moves further into the 20-year transition period the  
12 ratio of OPEB costs to payroll will decrease?

13 A I have nothing to base that statement on.

14 Q Okay. Well, if we have a sum certain today  
15 and we're paying down that sum certain over a 20-year  
16 period, isn't it just logical that if we're paying down  
17 that sum certain, the ratio of OPEB expenses to payroll  
18 will decrease?

19 A Okay. What I can say is, based on my reading  
20 of your particular plan, your plan does front load.  
21 You are assigning prior period costs, as well as future  
22 costs, as well as current costs, to the ratepayers for  
23 the next few years. That's the way your plan is  
24 designed, it's working. It's assuming that all your  
25 employees working will be taking early retirement at

1 age 55. That's just the way the assumption is built  
2 into that plan.

3 So under the analysis that I think it's about  
4 14% of your people would need to have their full  
5 benefits amortized within the next five years since  
6 this is a new plan, then I guess you could make that  
7 assumption that your OPEB costs would be decreasing.  
8 But again, it would be disproportionately assigning  
9 costs to this particular group of ratepayers.

10 Q Okay. You have agreed that the OPEB costs  
11 would be decreasing. Now, if we could take that one  
12 step further, wouldn't it also be true that the ratio  
13 of OPEB costs to payroll also will be decreasing? It  
14 will no longer reflect what you saw in the  
15 interrogatory, that is, it looks like a significantly  
16 greater amount. Wouldn't you agree with that?

17 A And I've not seen your numbers projected out  
18 to the next 20 years. And so while the fact that  
19 you're making the assumption that all your people will  
20 be retiring at the age of 55 would lead one to believe  
21 that, I have not seen your calculations, so I can't  
22 give a certain --

23 Q Okay, that's fine. Thank you.

24 Okay, now, with your statement that it would  
25 lead a person to believe that, then you also could

1 agree, or you also could be led to believe, then, that  
2 what we'll see over time as we go further into the  
3 transition period is that the ratio of OPEB expenses to  
4 payroll will more closely approximate or approach the  
5 ratio that exists currently for pension costs to  
6 payroll. Isn't that true?

7 A Again, I --

8 Q Would it lead you to believe that?

9 A I really do not have any basis to make that  
10 assumption, the relationship of pension to wage, and  
11 OPEB to wage, and OPEB to pension; I don't have the  
12 basis for that.

13 Q Okay. Thank you.

14 I'm going to ask you to turn to Page 3, Lines  
15 17 through 24, of your testimony, where you speak of  
16 "an ever-present incentive for firms to optimistically  
17 represent their financial condition to those from whom  
18 they wish to attract capital." Do you see that?

19 A Yes, I do.

20 Q Have you ever owned a business?

21 A No, I have not.

22 Q Have you ever requested a business loan from  
23 a bank or other lender?

24 A No, I have not.

25 Q Have you ever approached potential equity

1 investors to encourage them to invest money into a  
2 business which may have been a former client of yours?

3 A No, I have not.

4 Q You're a CPA, is that correct?

5 A That is correct.

6 Q Have you ever counseled a former client or  
7 any entity whatsoever to optimistically represent their  
8 financial condition to potential lenders or investors?

9 A No, I have not.

10 Q In fact, your testimony suggests that your  
11 work experience consists of approximately five years  
12 with the Public Service Commission and six years with  
13 the Office of Public Counsel, is that correct?

14 A I think each one of those was overstated  
15 about a year. But yes.

16 MR. ARMSTRONG: Thanks, okay.

17 COMMISSIONER EASLEY: It just seems that  
18 long.

19 MR. ARMSTRONG: I'm not knocking that, by the  
20 way.

21 WITNESS MONTANARO: This year is especially  
22 long.

23 Q (By Mr. Armstrong) In your opinion, and that  
24 is as a CPA --

25 A Yes.

1 Q -- would it be advisable for a utility whose  
2 stock is publicly traded to optimistically represent  
3 their financial position to lenders and equity  
4 investors?

5 A If I may expand?

6 Q Yes, you may.

7 A Okay. We're speaking here of firms in  
8 general. And I think the fact that you have CPAs  
9 auditing management's presentation of their financial  
10 statements is an indication there is a desire either on  
11 the part of borrowers or investors for someone to  
12 verify, if not in fact scrutinize, the presentation by  
13 management.

14 So, I think whether corporations have or have  
15 not overstated, there certainly is a concern that they  
16 might. And that's what I'm speaking to here -- that  
17 there is an inherent bias within the financial  
18 statements, external financial statements, to overstate  
19 earnings and understate expenses.

20 Q You said the "external financial statements"  
21 there is that bias?

22 A Right. Has that bias, that the auditor would  
23 go in looking for the overstatement of revenues, the  
24 understatement of expenses; the overstatement of  
25 earnings, the understatement of liabilities.

1           Q     In other words, the auditor is going to go in  
2 and he's going to look for those things; and if he  
3 finds them, he is going to say, "Client, don't be  
4 overly optimistic or you might get yourself into  
5 trouble." Is that correct?

6           A     He would make an adjustment if it were  
7 material.

8           Q     Okay. Thank you.

9           A     He or she.

10          Q     Yes. (Pause) Would you agree that lenders  
11 or investors who even suspect that a utility company,  
12 for instance, which might be publicly traded, have been  
13 presenting them with overly-optimistic projections  
14 would be less likely to provide the Utility with funds  
15 in the future?

16          A     I think it would certainly be one of those  
17 factors -- again, this is my opinion. It would be one  
18 of those factors a lender would take into consider when  
19 evaluating future loans, yes.

20          Q     Okay. Now, if that utility had subsidiaries  
21 of which it owned 100% of the stock, the lenders and  
22 investors also would be interested, would they not, in  
23 the existing financial situation as well as the  
24 projections and the projected financial situation of  
25 those subsidiaries?

1           A     That's correct. But I think our concern for  
2 the regulated company is that they would understate  
3 their earnings and overstate their liabilities for  
4 costs in a regulatory setting. (Pause)

5           Q     I just have one final question.

6                     If that subsidiary of a utility company was  
7 overly optimistic in projections, financial  
8 projections, that also might get the parent in some  
9 difficulty with lenders and borrowers in terms of  
10 future financing as well as possible other liabilities?  
11 Is that true?

12          A     One, the over-optimistic factor you're  
13 speaking of would have to be material, and so you would  
14 have to determine how material the subsidiary was to  
15 the total consolidated picture. So I think that would  
16 certainly play in.

17          Q     I accept that. Thank you.

18                     I said I only have one, but I have just a  
19 couple more. Sorry.

20                     You're aware that publicly-traded companies  
21 are regulated by the Securities and Exchange  
22 Commission, is that correct?

23          A     That's correct.

24          Q     And the Securities and Exchange Commission,  
25 as well as the Financial Accounting Board that you



1 referred to, also would be interested in whether or not  
2 the utilities that are publicly traded are making  
3 overly-optimistic projections of financial situations,  
4 isn't that true?

5 A That's correct. And that's one of the  
6 reasons that they came out with Financial Accounting  
7 Standard 106 is that they were concerned that the  
8 Company may be understating their liabilities for  
9 external financial statements, yes.

10 Q This is the last question. If Southern  
11 States Utilities was to provide overly-optimistic  
12 projections of revenue increases and sales increases to  
13 its parent, Minnesota Power, upon which the parent  
14 relied when approaching investors or lenders, and those  
15 investors or lenders subsequently came back and  
16 determined or could establish that those projections  
17 were overly optimistic, wouldn't that cause some  
18 problems -- or couldn't that cause some problems, I  
19 should say -- in the future with the abilities of  
20 Minnesota Power as well as Southern States obtaining  
21 financing?

22 A Certainly. And I think we have seen that  
23 with other corporations that have done similar.

24 MR. ARMSTRONG: Thank you, Ms. Montanaro. I  
25 have no further questions.

1 MS. BEDELL: Staff has no questions.

2 CHAIRMAN BEARD: Commissioners?

3 COMMISSIONER CLARK: No questions.

4 CHAIRMAN BEARD: Redirect?

5 MR. McLEAN: No redirect, thank you.

6 CHAIRMAN BEARD: The witness may step down.

7 Exhibits?

8 MR. McLEAN: I move Ms. Montanaro's exhibits.

9 CHAIRMAN BEARD: Exhibit No. 130, without  
10 objection.

11 (Exhibit No. 130 received into evidence.)

12 (Witness Montanaro excused.)

13 - - - - -

14 CHAIRMAN BEARD: The next witness is John  
15 Williams. Have you been sworn in?

16 WITNESS WILLIAMS: No, sir.

17 (Witness sworn.)

18

19

20

21

22

23

24

25

1 JOHN D. WILLIAMS

2 was called as a witness on behalf of the Staff of the  
3 Florida Public Service Commission and, after being duly  
4 sworn, testified as follows:

5 DIRECT EXAMINATION

6 BY MS. BEDELL:

7 Q Mr. Williams, would you state your name and  
8 your business address, please?

9 A My name is John D. Williams. My business  
10 address is 101 East Gaines Street, Tallahassee,  
11 Florida.

12 Q And by whom are you employed and in what  
13 capacity?

14 A I'm employed by the Florida Public Service  
15 Commission. I'm the Bureau Chief of Certification in  
16 the Division of Water and Wastewater.

17 Q And did you prepare prefiled testimony in  
18 this proceeding?

19 A Yes, I did.

20 Q And if I were to ask you the same questions  
21 today that are in your prefiled testimony, would your  
22 answers be the same?

23 A Yes.

24 Q And do you have any corrections to that  
25 testimony?

1           A     No.

2                   MS. BEDELL: We would like to have his  
3 testimony entered into the record as though read,  
4 please.

5                   COMMISSIONER EASLEY: It will be inserted  
6 into the record as though read.

7                   MS. BEDELL: Mr. Williams, did you have any  
8 exhibits to your testimony?

9           A     No.

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## DIRECT TESTIMONY OF JOHN D. WILLIAMS

1 |  
2 | Q. Would you please state your name and address?

3 | A. John D. Williams, 101 E. Gaines Street, Tallahassee, Florida 32399.

4 | Q. By whom are you employed?

5 | A. The Florida Public Service Commission (PSC).

6 | Q. How long have you been so employed?

7 | A. For approximately 18 years.

8 | Q. Would you state your educational background and give a summary of your  
9 | experience?

10 | A. I received a Bachelor of Science Degree from the University of Florida  
11 | with a major in Business Administration. During the course of my employment  
12 | with the Florida Public Service Commission, I have spent approximately 15  
13 | years as a rate analyst, rate supervisor or Rate Bureau Chief. I have  
14 | testified and made recommendations regarding rate structure, rate design and  
15 | service availability policies and charges in more than 100 cases over the  
16 | course of my employment. For the last 3 years, I have been the Bureau Chief  
17 | of Certification. I have attended many training courses and seminars on  
18 | utility regulation and rate making sponsored by the NARUC and the American  
19 | Water Works Association. I am a member of the staff subcommittee of the NARUC  
20 | Water Committee, and for the last 5 years have been on the faculty of the  
21 | Eastern Rate Seminar sponsored by the NARUC Water Committee.

22 | I am currently responsible for the PSC's role in developing a statewide  
23 | Water Conservation Plan with the Florida Water Management Districts and the  
24 | Department of Environmental Regulation.

25 | Q. Have you ever testified as an expert witness?

1 A. Yes, I have testified as an expert witness in Commission hearings. I  
2 testified in Docket No. 800161 (Investigation of CIAC), Docket No. 800634  
3 (Dyna-Flo Rate Case), Docket No. 810433 (Seagull Utility Rate Case), Docket  
4 No. 810485 (Palm Coast Utility Company Rate Case), and Docket No. 870743  
5 (Marco Island Utilities New Class of Service). I have also been qualified as  
6 an expert witness in several proceedings before DOAH hearing officers. In  
7 each of these cases, my testimony was related to rates and service  
8 availability.

9 Q. What is the purpose of your testimony today?

10 A. The purpose of my testimony today is to discuss the various options the  
11 Commission has regarding rate structure for Southern States Utilities, Inc.  
12 (SSU).

13 Q. Please explain some of the alternatives the Commission has with respect  
14 to rate structure?

15 A. The Company has provided sufficient data that allows the Commission  
16 staff to calculate separate rate base, revenue requirement and rate schedules  
17 for each SSU system on an individual basis. When the staff prepares its  
18 recommendation at the conclusion of this case, taking into consideration all  
19 adjustments, "stand alone" rates will be calculated for each system. Pure,  
20 "stand alone" rates for each system can be one rate structure alternative.  
21 The obvious advantage of stand alone rates is that each system would pay its  
22 true cost of service. On the other hand, there would be tremendous extremes  
23 in the final rates of the systems so that some customers would see large  
24 increases or decreases from their current rates. Many SSU systems have never  
25 operated under stand alone rates. Also, customers in systems in close

1 | proximity to one another could have large rate variances depending on the age  
2 | of the systems, contribution level, and type of treatment.

3 |         In contrast, all water or wastewater systems could be combined to  
4 | calculate a company wide revenue requirement and rate structure. This would  
5 | certainly be the simplest approach, is easily understood, and could be  
6 | economically implemented. It has been Commission policy in the past to  
7 | consolidate water and wastewater systems operated by one company for  
8 | ratemaking purposes. For example, Jacksonville Suburban Utilities Corporation  
9 | operates multiple systems in Duval, Nassau, and St. Johns Counties under one  
10 | rate structure. It has had uniform rates for all of its systems, going back  
11 | to the early 1970's. Other examples are Marion Utilities, Sunshine Utilities,  
12 | and Utilities Inc. of Florida. Averaging rates recognizes the economies of  
13 | scale that a large multi-system company can bring to its customers. At any  
14 | time during the life of a system, major capital improvements may be required  
15 | as a result of plant upgrades, expansion, or regulatory requirements.  
16 | Statewide rates would allow unusually high plant costs and operating expenses  
17 | to be spread over more customers to mitigate rate shock.

18 |         There are several rate structure options that fall in between these two  
19 | ends of the spectrum. During the 1980's, the Commission grouped systems  
20 | together by county in setting rates for SSU. The rationale for combining  
21 | these systems for ratemaking purposes was that the systems shared certain  
22 | costs of operation, maintenance, and meter reading, as well as similar types  
23 | of treatment. For example, the rates for the SSU systems in Lake, Marion,  
24 | Martin, Orange, Duval and Seminole Counties were grouped for ratemaking  
25 | purposes. As I mentioned previously, there are many SSU systems within these

1 | counties that have never had stand alone rates in effect. In evaluating the  
2 | implementation of a countywide rate structure, the Commission should consider  
3 | whether the common costs are better associated with systems within a county  
4 | or some other regional basis.

5 |       Along these lines, another rate structure option is to group systems  
6 | into regions of the state. It is my understanding that the SSU systems are  
7 | divided into a North Division, a Central Division, a West Division, and a  
8 | South Division for purposes of engineering and operations. The benefit to  
9 | this type of grouping is that it is consistent with the way the company  
10 | operates its systems currently. If the Commission's goal in this rate case  
11 | is to work toward statewide rates, this would be a step in that direction.

12 |       In any of the rate structure options, other than stand alone rates, an  
13 | additional feature to consider would be adding a surcharge for systems with  
14 | advanced methods of water or wastewater treatment to recognize the higher cost  
15 | of service for these systems.

16 | Q.    Would you please comment on SSU's proposed rate structure?

17 | A.    It appears that SSU is proposing to move toward statewide rates in an  
18 | effort to alleviate the disparity in the rates on a stand alone basis. SSU's  
19 | proposed rate structure results in a maximum bill at 10,000 gallons for the  
20 | residential class for all systems of \$52 for water service and \$65 for  
21 | wastewater service. The revenue deficiencies resulting from these caps are  
22 | made up by increasing all systems by a small percentage across the board  
23 | except those that are currently overearning on a strict stand alone basis.  
24 | Rates for these systems will not be reduced. SSU's proposal is the beginning  
25 | of the move to uniform rates, which is probably inevitable for this company.



1 Q. Do you support the Company's rate structure proposal?

2 A. Yes. I think that the Company's proposal is a good first step in the  
3 gradual move to some type of uniform rate structure. I support the concept  
4 the company developed, although not necessarily the specific dollar amounts  
5 of the caps. It would probably be too extreme to go all the way to uniform  
6 rates in the first major rate case for all systems since the merger of the  
7 Deltona Companies into SSU. However, a key element in the plan to move this  
8 utility to a uniform rate structure is missing. The Company has not proposed  
9 any change to its service availability charges in this rate case. Carefully  
10 designed service availability charges can, to the extent that there is growth,  
11 move each system's average investment per customer closer together which  
12 supports the uniform rate structure concept. Some of the SSU systems have  
13 contribution levels as low as 15% and others as high as 100%. I believe that  
14 service availability charges analyzed on an individual system basis would  
15 cause the utility's average investment per customer to be more uniform. If  
16 the Commission approves the Company's rate structure proposal, or any  
17 variation of a uniform rate structure proposal, it should also require the  
18 Company to file a service availability case as soon as it could be prepared.

19 Q. Do you believe the Commission should move SSU toward statewide rates?

20 A. Yes. Uniform, statewide rates for SSU should be a Commission goal;  
21 however not in this rate case. The utility's revised service availability  
22 charges will need to be in place for some period of time in order to support  
23 the uniform rate concept.

24 A uniform, statewide rate would put SSU on par with telephone and  
25 electric utilities which charge the same rates for service whether the

1 customer is in downtown Miami or in rural Gadsden County. Allowing SSU to  
2 implement a statewide rate would provide a strong incentive for them to  
3 continue acquiring small systems throughout the state.

4 From a public policy standpoint, the merger of utilities and the  
5 acquisition of one utility by another is a favorable solution to the  
6 fragmented provision of water and wastewater service in Florida and the  
7 inherent viability problem. The larger utility resulting from the merger or  
8 acquisition should benefit from economies of scale in production, better  
9 access to capital, a larger customer base, more management capabilities, etc.  
10 The overall financial character of the larger system is less precarious than  
11 the small stand alone systems. Most importantly, the larger system is in a  
12 better position to meet all regulatory requirements, both economic and public  
13 health, and provide a higher standard of service.

14 Q. Do you have any further comments on the rate structure of SSU?

15 A. Yes I do. If the Commission approves any variation of a uniform rate  
16 structure in this case, some thought should be given to the effect this should  
17 have on the rates of systems acquired by SSU in the future. Some systems  
18 acquired by SSU have existing rates and others do not. If the Commission's  
19 goal is to move the utility toward countywide, regional, or statewide rates,  
20 some provision should be made to allow SSU to implement an existing SSU rate  
21 for the acquired system. While this rate case is not the vehicle for  
22 approving rates for systems to be acquired in the future, the issue should be  
23 addressed in future certification cases.

24 Q. Should the Commission consider a conservation rate structure for SSU?

25 A. For most of the SSU systems, the base facility charge rate structure may

1 | be considered an adequate conservation rate structure, as well as a cost based  
2 | rate structure. However, for systems located within a critical use area as  
3 | defined by the Water Management Districts, and where the customer usage is  
4 | excessive, the Commission should consider a rate structure which would provide  
5 | stronger incentives for conservation. For example, the rate structure could  
6 | be designed to increase the gallonage charge and decrease the base charge to  
7 | encourage conservation. This would provide a more direct incentive to  
8 | customers with high usage to conserve water.

9 | I have noted that three water systems that are in the St. Johns River  
10 | Water Management District have what appears to be excess water consumption  
11 | (average residential consumption in excess of 15,000 gallons per month). All  
12 | of the St. Johns River Water Management District has been designated as a  
13 | critical water use area. The systems with excess water consumption are Dol  
14 | Ray Manor, Silver Lake Estates, and Stone Mountain. I believe that for these  
15 | systems, a conservation rate incentive should be implemented. There are  
16 | several methods available. One would be to reallocate the revenue requirement  
17 | so that more revenue is recovered in the gallonage charge than the base  
18 | charge. Another method would be to increase the gallonage charge, leaving the  
19 | base charge alone, and use any excess revenue generated to offset the revenue  
20 | deficiencies created by the move to a uniform rate structure.

21 | Q. Does that conclude your direct testimony?

22 | A. Yes, it does.

23 |

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25 |

1 Q (By Ms. Bedell) And would you give us a  
2 brief summary of your testimony, please?

3 A My prepared testimony explains various rate  
4 structure options in this case. I briefly give the  
5 pros and cons of these alternatives. I comment on the  
6 Company's proposed rate structure. I discuss  
7 modification of service availability charges in the  
8 event the Commission is going to move towards uniform  
9 rates. And I discuss conservation rates for systems  
10 that have excess residential consumption in critical  
11 use areas.

12 MS. BEDELL: Staff would tender the witness  
13 for cross.

14 MR. HOFFMAN: No questions.

15 CHAIRMAN BEARD: Mr. Twomey?

16 MR. TWOMEY: Yes, Mr. Chairman, thank you.

17 CROSS EXAMINATION

18 BY MR. TWOMEY:

19 Q Mr. Williams, on Page 2 of your prefiled  
20 testimony, Line 21, speaking about stand-alone rates,  
21 you say that the obvious advantage of stand-alone rates  
22 is that each system would pay its true cost of service;  
23 is that correct?

24 A Yes.

25 Q Let me ask you, what do you mean by that?

1           A     Well, by developing rates on a stand-alone  
2 basis, you, to the best extent you can, attempt to  
3 tailor-make rates for each individual system.

4           Q     Does it mean that if you had stand-alone  
5 rates that each system would be providing a return on  
6 the investment used to serve it?

7           A     Yes.

8           Q     That is, the used and useful investment used  
9 to serve it?

10          A     Yes.

11          Q     Okay. Likewise, does that term mean that  
12 each system, aside from the common costs that have been  
13 allocated to it from the pooled, so-called pooled  
14 expenses of A&G and other common type costs, would  
15 support the expenses associated with that plant?

16          A     That's what you attempt to do.

17          Q     Okay. Now, were you here when there was the  
18 discussion that I think led to some question, at least,  
19 on the part of Commissioner Easley about which type of  
20 rates the Company itself is advocating? Did you hear  
21 that?

22          A     I believe so.

23          Q     Okay. Well, let me ask you. What type of  
24 rates is the Utility advocating or what type of rates  
25 are they requesting in this case?

1           A       From my review of their request, they're  
2 asking for stand-alone -- they've calculated  
3 stand-alone rates for each system. However, they have  
4 capped some systems, the higher cost systems, in their  
5 request.

6           Q       Okay. Now, you've testified to the concept  
7 of uniform rates, is that correct?

8           A       I discussed it, yes.

9           Q       Do you advocate uniform rates?

10          A       Not necessarily. I think that generally it's  
11 my belief that a company like Southern States should  
12 begin moving towards uniform rates.

13          Q       Why?

14          A       I think it makes common sense or practical  
15 sense for a company of their nature and I, believe, to  
16 encourage the Utility to continue acquiring systems,  
17 and I think it generally is the logical and reasonable  
18 thing for them to do.

19          Q       Okay. On Page 5 of your testimony, at the  
20 bottom, you indicate that a uniform statewide rate  
21 would put the Utility on par with telephone and  
22 electric utilities. What advantage is there to that?

23                   And first of all, let me ask you, do you  
24 equate a water and sewer utility such as this that has  
25 as many systems that are geographically spread apart

1 with a great distance between them in many cases that  
2 are in most cases not interconnected, do you equate  
3 this Utility to a electric or gas company, telephone  
4 company?

5 A Not necessarily.

6 Q Do you find they have similarities?

7 A There may be some.

8 Q What would they be, Mr. Williams?

9 A Well, it's a monopoly service that's  
10 regulated; it's a utility, fixed utility service.

11 Q Okay. At the top of Page 6, you say,  
12 beginning at Line 1, "Allowing SSU to implement a  
13 statewide rate would provide a strong incentive for  
14 them to continue acquiring small systems throughout the  
15 state." Why would it provide that incentive?

16 A To require the Company to continue keeping  
17 separate records and calculating separate rates for  
18 each system and to require them to continue seeking  
19 separate rate relief every time a major new component  
20 of plant goes in in an individual system, I think, is  
21 unnecessarily burdensome. And to move towards a  
22 uniform rate or to at least have one rate with perhaps  
23 a differentiation based on the type of treatment is  
24 ultimately where we would like this Company to be.

25 Q So, did I understand then that you see the

1 provision for the implementation of statewide rates or  
2 uniform rates as providing an ease of administration  
3 for operating a number of systems, somewhat like Mr.  
4 Ludsen testified to, is that correct?

5 A Yes, and cost savings, hopefully.

6 Q Where would the cost savings accrue?

7 A In regulatory expense, such as rate cases,  
8 rate case preparation, and in recordkeeping  
9 requirements.

10 Let me take one point that I don't think has  
11 been made real clearly. Southern States has several  
12 systems that have never had their rates set separately.  
13 They have always been included within a group of  
14 systems. And so their proposal in this case could be  
15 viewed as a departure from the groupings that have  
16 occurred in the past.

17 In other words, they are recommending a rate  
18 cap because several of those systems that the rate cap  
19 is going to apply to, are little systems that have  
20 never had stand-alone rates. And this would be the  
21 first case if you went to stand-alone rates where these  
22 systems would actually be paying the full cost of  
23 service. So this particular recommended -- or the  
24 Company's proposal could be viewed two ways. In one  
25 sense, you could view it as a beginning of a move



1 towards uniform rates. But in another step, it's a  
2 departure from the previous groupings that have  
3 occurred in the past. And the rate cap is a step --  
4 going more towards separate system rates with the cap  
5 being, perhaps, a transition to help buffer the rate  
6 shock that will occur.

7 Q I see. Now, let me ask you, do you recognize  
8 that the rate cap proposal that the Company has  
9 apparently advocated here. Do you recognize that  
10 inherent in that there is a subsidy being -- a subsidy  
11 flowing from one group, one group of systems of  
12 utilities, to the remaining systems?

13 A Yes.

14 Q Okay. And it is a -- did you hear Mr. Cresse's  
15 testimony?

16 A Some of it.

17 Q Did you hear the part where he said, I  
18 believe, that the subsidy of the revenue responsibility  
19 transfer is apparently flowing from a mix of the return  
20 on rate base and the nonallocated expenses that are  
21 associated with each utility. Did you hear that?

22 A Yes.

23 Q Do you agree with him?

24 A Yes.

25 Q Okay. Now, is it your testimony then that you

1 find that the incentives provided by ease of operation,  
2 ease of administration of number of systems, and perhaps  
3 the reduced administrative cost associated with rate cases  
4 and the like, benefit of those -- exceed any adverse  
5 consequences associated with the subsidy?

6 A Generically, yes, I believe that.

7 Q Now, let me ask you this: You -- pardon me.  
8 You say, again on that Page 6, you said that the -- "a  
9 statewide rate would provide an incentive for them to  
10 continue acquiring small systems throughout the state."  
11 My question is: Do you envision some goal with respect  
12 to the number of small systems this utility, SSU,  
13 should acquire?

14 A Not necessarily a goal. I think from a public  
15 policy standpoint, it makes sense for the Public Service  
16 Commission to encourage the acquisition of small nonviable  
17 stand-alone utilities by a larger, better equipped company  
18 -- larger Company better equipped to deal with the  
19 necessary regulatory requirements that are being placed on  
20 utilities. In other words, we are encouraging --  
21 discouraging the proliferation of small individual systems  
22 and encouraging larger companies in acquiring or  
23 preventing the creation of new small utilities. So this  
24 very much is our goal here.

25 Q How much of a factor is the aspect of

1 preventing or reducing rate shock? How important is  
2 that to you and the Staff, vis-a-vis the ease of  
3 administration aspect?

4 MS. BEDELL: Mr. Twomey, Mr. Williams is  
5 giving his testimony as to his opinion, I don't think  
6 he can give an opinion for Staff.

7 MR. TWOMEY: I'm sorry, I misunderstood.

8 MS. BEDELL: In answer to that particular  
9 question.

10 MR. TWOMEY: Okay. Strike that.

11 Q (By Mr. Twomey) What is your view on the  
12 relative importance of reducing rate shock vis-a-vis  
13 providing greater ease of administration?

14 A Basically, I think the idea that you have  
15 several hundred systems put together for ratemaking  
16 purposes will help mitigate the dramatic increases that  
17 happen when new plants are put on-line.

18 Generally, a large body of customers can absorb  
19 increases that would be gradual increases when put  
20 together, but would be very dramatic if the systems are --  
21 or the rates are set on a separate system-by-system basis.

22 Q Let me ask you, are a great many of the  
23 systems involved -- that is the 127 that are involved  
24 here -- are a great many of those developer systems,  
25 that is systems that were initially put together to

1 help in the development of real estate, or do you know?

2 A I don't know for sure, but I would say that's  
3 probably the case.

4 Q Would you have an opinion on whether  
5 individuals, when they move into a development inquire,  
6 among other things, about the level of their utility  
7 rates?

8 A Do they inquire?

9 Q Yes, sir. Do they inquire or is that rational?

10 A They do now. I don't think they did in the  
11 past.

12 Q Do you think, Mr. Williams, to the extent  
13 that one group of customers, that is of the systems,  
14 let's say right now in the rate cap, there is a certain  
15 group of systems and their customers will have --  
16 provide the subsidy to the remaining systems; is that  
17 correct?

18 A Yes.

19 Q Do you think it is fair for them to have to  
20 provide that subsidy merely by the acquisition -- the  
21 common acquisition of their systems with the others by  
22 SSU?

23 A Well, it certainly isn't a very easy thing to  
24 explain to people in those situations, but if I had to  
25 explain it to them, I would have to say that perhaps

1 you're in a system where there have been some economies  
2 of scale or the plant has worked successfully in the  
3 past but at some point in the future you're going to  
4 have to have a new treatment plant too, and at some  
5 point in the future, perhaps the rest of the thousands  
6 of customers will help insulate you from major  
7 increases. So --

8 Q Would you agree with me -- let me ask you  
9 first, under the statewide common rate, would that, in  
10 essence, involve throwing all the rate bases together  
11 and of all the systems and all of the operating and  
12 maintenance expenses of all the systems and dividing by  
13 the number of customers, essentially?

14 A That's what it would be.

15 Q That would be real easy to administer,  
16 wouldn't it?

17 A Yes.

18 Q Okay. Would you agree with me that more  
19 likely than not, such a system of -- would involve a  
20 greater subsidy than is likely to be imposed by the  
21 rate cap system being suggested by SSU now?

22 A Yes.

23 Q And you would still recommend that,  
24 notwithstanding the subsidy?

25 A In this case?

1 Q Yeah.

2 A No.

3 Q You still recommend it as a goal?

4 A An eventual goal for this Company, but not in  
5 this case, and perhaps not even in the next case.

6 Q I have a last line of questions and that is:  
7 Are there other utilities, aside from SSU, that have  
8 been identified as being candidates for acquiring  
9 smaller systems?

10 A You mean are there other utilities that are  
11 acquiring small systems? Yes.

12 Q How many are there?

13 A Three or four.

14 Q Okay. But do you see the advantages of those  
15 systems acquiring -- those utility acquiring systems as  
16 being the same as the advantages inherent with SSU  
17 acquiring them?

18 A Yes

19 MR. TWOMEY: That's all I have. Thank you.

20 CHAIRMAN BEARD: Public Counsel is not here?

21 I assume no questions. Staff? I mean -- that's it.

22 Are all these witnesses yours, or am I just trying to  
23 give them to you?

24 MR. FEIL: Commissioners?

25 COMMISSIONER CLARK: I don't have any.

1 CHAIRMAN BEARD: Redirect?

2 MS. BEDELL: Just one question.

3 REDIRECT EXAMINATION

4 BY MS. BEDELL:

5 Q Mr. Williams, Mr. Twomey was asking you if we  
6 implemented -- or if statewide rates were implemented  
7 if you would take the rate bases, dump them all into  
8 one pile and divide them by the customers and your  
9 answer was yes.

10 Is there -- in your testimony, you mentioned  
11 service availability. Can you explain how that would  
12 work with the statewide rates to help even out the  
13 fairness issue that Mr. Twomey raised?

14 A Yes. That's one of the things that I think  
15 needs to happen before, or as a part of a process, if  
16 we're moving this Company towards uniform rates. And  
17 that is a system-by-system evaluation needs to be done  
18 to attempt, to the extent there is growth in systems,  
19 to attempt to help move the rate bases closer together  
20 individually. This would help support uniform rates.

21 There are other companies, for example  
22 Jacksonville Suburban Utilities that operates in St.  
23 Johns, Duval and Nassau Counties. They are actively  
24 acquiring systems. The Commission has allowed them to go  
25 to uniform rates, even in acquisitions. But as a key part

1 of that is that each system service availability charges  
2 are designed separately, and the point is to help try to  
3 get the average investment per customer closer together in  
4 an attempt to help support the concept of uniform rates.

5 So you may have to pay a substantially higher  
6 hook-up fee to enjoy a uniform rate in a particularly  
7 high-cost system. And I think that if the Commission  
8 does move this utility towards uniform rates, they  
9 ought to require them to come in for a service  
10 availability case, which would be a substantial case  
11 for all of these systems, within some reasonable period  
12 of time at the conclusion of this case.

13 COMMISSIONER EASLEY: You mean the giga case  
14 isn't enough?

15 WITNESS WILLIAMS: Pardon?

16 COMMISSIONER EASLEY: The giga case isn't  
17 enough? What's after giga?

18 CHAIRMAN BEARD: Gagga.

19 MS. BEDELL: Mr. Chairman, we don't have any  
20 further questions of Mr. Williams and I've been told  
21 that --

22 COMMISSIONER EASLEY: I do have one that I  
23 should have asked. Is the banding of rates, in your  
24 opinion, is that a step toward uniform? Is it a step  
25 away from uniform? What is it in the scheme of things?



1 WITNESS WILLIAMS: I would say it's a step  
2 towards uniform.

3 COMMISSIONER EASLEY: Could it be an end in  
4 itself?

5 WITNESS WILLIAMS: Yes.

6 COMMISSIONER EASLEY: Would you recommend it?

7 WITNESS WILLIAMS: I think that down the road  
8 that may be where we are. I don't think in this case  
9 that we have the -- enough data to actually do a good  
10 job at it.

11 COMMISSIONER EASLEY: You don't think we're  
12 ready for that yet either?

13 WITNESS WILLIAMS: I don't think so.

14 COMMISSIONER EASLEY: That's it.

15 CHAIRMAN BEARD: Okay, witness is excused.

16 (Witness Williams excused.)

17 - - - - -

18 MS. BEDELL: Mr. Chairman, I understand that  
19 Staff -- if the parties don't mind -- would like to  
20 take Mr. Todd now.

21 CHAIRMAN BEARD: Okay.

22 MR. HOFFMAN: Chairman?

23 CHAIRMAN BEARD: Um-hum.

24 MR. HOFFMAN: We would prefer to do  
25 Mr. Chapdelaine first, stay in order, if that's

1 possible.

2 CHAIRMAN BEARD: Okay. You all want to take  
3 them as a panel? (Laughter) It will be Mr. Chapdelaine  
4 then.

5 (Witness sworn.)

6 JERROLD E. CHAPDELAINÉ  
7 called as a witness on behalf of Staff of the Florida  
8 Public Service Commission, having been duly sworn,  
9 testified as follows:

10 DIRECT EXAMINATION

11 BY MR. FEIL:

12 Q Could you please state your name and business  
13 address for the record?

14 A My name is Jerrold E. Chapdelaine. I work  
15 for the Florida Public Service Commission, Division of  
16 Water and Wastewater, 101 East Gaines Street,  
17 Tallahassee, Florida.

18 Q Did you prepare prefiled direct testimony in  
19 this docket consisting of seven pages?

20 A Yes, I did.

21 Q Did you have any exhibits attached to your  
22 testimony?

23 A I did not.

24 Q If I asked you the same questions asked in  
25 that testimony, would your answers be the same?

1 A Yes, they would.

2 Q Do you have any changes to the testimony?

3 A I do not.

4 MR. FEIL: Mr. Chairman, I'd move that  
5 Mr. Chapdelaine's testimony be inserted into the record  
6 as though read.

7 CHAIRMAN BEARD: It will be so inserted.

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## DIRECT TESTIMONY OF JERROLD E. CHAPDELAINÉ

1  
2 Q. WOULD YOU PLEASE STATE YOUR NAME AND ADDRESS?

3 A. Jerrold E. Chapdelaine, 101 East Gaines Street, Tallahassee, Florida  
4 32399-0873.

5 Q. BY WHOM ARE YOU EMPLOYED?

6 A. The Florida Public Service Commission.

7 Q. HOW LONG HAVE YOU BEEN SO EMPLOYED?

8 A. For approximately 14 years.

9 Q. WOULD YOU STATE YOUR EDUCATIONAL BACKGROUND?

10 A. I received a Bachelor in Mathematics with major studies in Electrical  
11 Engineering and Naval Science from the University of Minnesota (1954), a  
12 Bachelor in Accounting from the University of West Florida (1978), and a  
13 Master of Business Administration from Florida Atlantic University (1977).  
14 I am a graduate of the United States Naval Test Pilot School with major  
15 studies in Aeronautical and Flight Test Engineering (1961). During my  
16 employment with the Florida Public Service Commission I have served as an  
17 Accounting (Regulatory) Analyst, Management Analyst, Management Review  
18 Specialist, and Engineer IV. My current duties are as a Utility  
19 Systems/Communication Engineer. I am a Certified Internal Auditor and a Class  
20 B Practitioner before the Florida Public Service Commission.

21 Q. WOULD YOU EXPLAIN WHAT YOUR GENERAL RESPONSIBILITIES ARE AS A UTILITY  
22 SYSTEMS/COMMUNICATION ENGINEER?

23 A. My general responsibilities include review and analyses of complex system  
24 designs associated with certification of jurisdictional investor owned utility  
25 systems, frequent interaction with other governmental agencies involved in

1 | regulation of water and wastewater utilities, making recommendations  
2 | concerning water source development, water treatment and delivery of potable  
3 | water, wastewater collection and pumping, and treatment and disposal of  
4 | wastewater, conducting plant site evaluations and inspections, conducting cost  
5 | studies of plant systems, handling customer complaints, preparation of agenda  
6 | recommendations for the Commissioners, preparation of testimony and testify  
7 | on engineering and associated rate making matters at hearings, making  
8 | presentations at customer service meetings, preparation of technical cross-  
9 | examination questions for hearings and technical questions for deposition of  
10 | witnesses, and staying abreast of the latest design criteria and standard  
11 | engineering practices utilized in the utility industry for water and  
12 | wastewater systems.

13 | Q. HAVE YOU EVER TESTIFIED AS AN EXPERT WITNESS?

14 | A. Yes. I have been accepted and testified as an expert witness in hearings  
15 | which include Docket No. 820073-WS (Seacoast), Docket No. 830059-WS (Deltona-  
16 | Spring Hill), Docket No. 840419-SU (Florida Cities Water Company), Docket No.  
17 | 850100-WS (Du-Lay), Docket No. 850151-WS (Deltona-Marco Island), Docket No.  
18 | 870981-WS (Miles Grant Water and Sewer Company), all before the Florida Public  
19 | Service Commission, and Docket No. 881425-WS (St. Johns North Utility Corp.)  
20 | before the Division of Administrative Hearings.

21 | Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY TODAY?

22 | A. The purpose of my testimony today is to describe and present the bases for  
23 | Commission policy regarding used and useful adjustments incident to rate  
24 | applications of water and wastewater utilities under Commission jurisdiction.

25 |

1 Q. WHY IS IT NECESSARY FOR USED AND USEFUL ADJUSTMENTS TO BE CONSIDERED IN  
2 A RATE PROCEEDING?

3 A. Used and useful adjustments to the investment in plant in service  
4 generally may be required when a utility is providing service in its territory  
5 but does not utilize the full design capacity of the system due to the  
6 connected load being less than that expected at build-out or design load.

7 Q. WHY IS THE ADJUSTMENT IMPORTANT IN A RATE PROCEEDING WHERE THE UTILITY IS  
8 PROVIDING SERVICE AT LESS THAN ITS DESIGN SYSTEM LOAD?

9 A. The failure to make adjustments for utilization at less than full design  
10 capacity would cause the customers being served to pay, through their service  
11 rates, for plant capacity which should more properly be paid for by future  
12 customers. Furthermore, if current customers pay, through service rates, for  
13 plant which is not being utilized or furnished in their behalf, growth in  
14 customers would result in the utility earning above its last authorized rate  
15 of return on its rate base.

16 Q. WHAT CONCERNS MUST THE COMMISSION BALANCE IN DETERMINING AND ESTABLISHING  
17 THE LEVEL OF ADJUSTMENTS TO USED AND USEFUL PLANT IN A RATE PROCEEDING?

18 A. The Commission must balance the fairness of the level of the investment  
19 in plant that should be borne by the customers under a readiness to serve  
20 concept with a degree of encouragement for the utility to make prudent  
21 decisions and proper investment in plant necessary to serve its territory in  
22 the context of effective long-range planning and least-cost design and  
23 construction. On one hand, if the used and useful adjustment results in  
24 excessive rate base relative to the test year customers, service rates will  
25 be comparatively elevated and the potential for the utility to earn excess

1 returns during periods of growth will exist. Alternatively, if the used and  
2 useful adjustment results in a rate base which is unfairly low, the utility  
3 will have little incentive to employ effective long range planning and seek  
4 economies of scale, the result being higher incremental costs and service  
5 rates to future customers.

6 Q. WHAT CONSIDERATIONS ARE EMPLOYED IN THE DETERMINATION OF USED AND USEFUL  
7 PLANT IN SERVICE?

8 A. A utility must recover its prudent investment costs incurred in satisfying  
9 statutory requirements to provide safe, efficient and sufficient service to  
10 its customers. The utility should be able to recover the cost of its  
11 investment as well as earn a fair rate of return on the rate base used and  
12 useful in serving its customers. A used and useful analyses would begin with  
13 a determination of the hydraulic share of the plant used and useful in service  
14 to the customers in the test year used for the rate application. Such a  
15 beginning would consider only the connected load on the system under average  
16 flow conditions. For instance, if the system provided one-half of its design  
17 capacity to current customers, then it should have a 50% used and useful  
18 adjustment applied. However, there are a number of other considerations which  
19 should be taken into account in determining the final used and useful  
20 adjustment.

21 Q. WHAT CONSIDERATIONS SHOULD BE TAKEN INTO ACCOUNT OVER AND ABOVE AN  
22 HYDRAULIC SHARE BASIS?

23 A. Design and construction of the facility, as set forth in Chapter 17-555  
24 and Chapter 17-600, Florida Administrative Code, are considered in the context  
25 of sound engineering, standard industrial practices and regulatory

1 requirements. The prudence of the investment concerning source, treatment,  
2 storage, transmission and distribution, collection and pumping, disposal,  
3 economies of scale, growth rates, demand levels, customer mix, seasonal  
4 effects, natural occurrences, demographics and topography are all taken into  
5 account. Various maximum flows may be taken into account based on peak month,  
6 peak day and peak hour demands to determine the highest level of capacity  
7 which is indicated for the system based on the test year data which may be  
8 adjusted for natural occurrences, line breaks and fire fighting. It is  
9 Commission practice to utilize maximum daily production water flow based upon  
10 the average of the five highest pumping rate days in the highest pumping rate  
11 month. In the case of wastewater used and useful determinations, the  
12 Commission utilizes average daily flow from the peak flow month.  
13 Consideration may be given to the class of customer and the characteristics  
14 of demand which the peak capacity situation indicates in cases where customer  
15 class, such as an industrial entity, may have a bearing on the peak  
16 requirement. A margin reserve is determined based upon growth characteristics  
17 in the service area for periods of the past five years. Generally, the margin  
18 reserve is designed to provide sufficient capacity for growth in the customer  
19 base for a specific period into the future, usually up to 18 months for  
20 treatment facilities and 12 months for distribution and collection systems or  
21 up to 20% of the plant in service. Regulatory requirements such as redundancy  
22 of equipment and the provision for adequate service and plant operation with  
23 portions down for maintenance and repair are taken into account. Fire flow  
24 is taken into account for the water system based on Insurance Services  
25 Organization (ISO) and other governmental agency requirements depending on the



1 type of service territory and customer mix. Fire flow requirements may range  
2 from a minimum of 500 gallons per minute (GPM) for two hours (60,000 gal.) to  
3 more than 1,500 GPM for 4 hours (360,000 gal.). Fire flow requirements can  
4 make a considerable difference in establishing used and useful adjustments,  
5 particularly in smaller systems. Unaccounted-for water is determined, and  
6 levels exceeding specific limits (10%) are investigated for possible  
7 adjustment to used and useful plant levels. Infiltration and inflow into the  
8 wastewater system are examined, and excessive amounts (above 10%) may effect  
9 the level of adjustment for used and useful plant.

10 Q. WOULD YOU ADDRESS ASPECTS OF THE SOUTHERN STATES' FILING WHICH IMPACT UPON  
11 USED AND USEFUL ADJUSTMENTS AND WHICH ARE NOT BASED UPON STANDARD COMMISSION  
12 PRACTICE?

13 A. Several adjustments in the filing were not done strictly in accordance  
14 with Commission practice regarding used and useful adjustments and no  
15 explanation or justification was found as to why deviations occurred. The  
16 utility made adjustments based upon a single peak day rather than the average  
17 of the peak five days mentioned previously in this testimony. The use of a  
18 single peak day makes it likely that an anomalous occurrence will result in  
19 an excessive used and useful level. The utility calculated hydro-pneumatic  
20 tank used and useful based upon a factor of 15 rather than a factor of 10  
21 relative to the well capacity as called for in the Ten State Standards  
22 (Recommended Standards for Water Works). The utility included fill-in lots  
23 in the distribution and collection systems used and useful adjustment rather  
24 than only lots which were or would be developed as is the basis pursuant to  
25 Commission practice. Commission policy with regard to contributions-in-aid-

1 of-construction (CIAC) calls for 100 % of the distribution and collection  
2 systems to be contributed. Compliance with CIAC policy obviates used and  
3 useful determinations involving distribution and collection systems.  
4 Furthermore, non-used and useful plant should be accommodated through  
5 recognition of an allowance-for-funds-prudently-invested (AFPI). Used and  
6 useful determinations should be made based upon Commission practice and the  
7 MFR requirements, all of which are known to utilities such as Southern States.  
8 It is incumbent upon the utility to justify its filing, prove its case, and  
9 indicate why it chose to deviate from Commission practice. Absent detailed  
10 evidence justifying the utility's deviations from Commission practice in this  
11 filing, the Commission should calculate used and useful in accordance with its  
12 practice.

13 Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY FOR THIS PROCEEDING?

14 A. Yes it does.

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1 MR. FEIL: And we tender the witness for cross.

2 CROSS EXAMINATION

3 BY MR. HOFFMAN:

4 Q Good afternoon. I'm Ken Hoffman and I  
5 represent Southern States Utilities. Have you ever  
6 provided expert testimony before this Commission on the  
7 methodologies to be employed in conducting a used and  
8 useful analysis?

9 A I have not.

10 Q Did you conduct the used and useful analysis  
11 for any of the systems in this application?

12 A I did not.

13 Q Have you reviewed all of the work papers of  
14 all of the Staff engineers who have performed used and  
15 useful analyses in this docket?

16 A I have not.

17 Q Did the Staff engineers in this case employ  
18 the used and useful methodology which you advocate in  
19 your testimony?

20 A To the best of my knowledge, yes.

21 Q Sir, you previously testified that you have  
22 not reviewed the work papers. So, I guess, my question  
23 is: How would you know what methodology the Staff  
24 engineers follow?

25 A I don't think it required any kind of

1 in-depth analysis to determine that. I attended some  
2 meetings and have had some interactions and  
3 conversations with the engineers, but have not --  
4 that's not supported by any type of analytical work.  
5 It's just a general knowledge of what they did and how  
6 they do their work.

7 Q Okay. Thank you, sir. Do you know how many  
8 water systems are included in this application?

9 A I saw some evidence about that, and I don't  
10 recall what it is. I would say maybe 60.

11 Q Would you accept, subject to check, 90?

12 A Sure.

13 Q Are you aware that the Staff agrees with the  
14 Company's used and useful percentages for water  
15 treatment plant on 73 of the 90 water systems?

16 A I'm not surprised.

17 Q Are you aware that the Staff agrees with the  
18 the Company's used and useful percentages with respect  
19 to water distribution lines on 81 of the 90 water  
20 systems?

21 A Could be.

22 Q Do you know how many wastewater systems are  
23 included in the application?

24 A Not really, no.

25 Q Mr. Chapdelaine, can you tell me what an

1 economy of scale is?

2 A I would say that an economy of scale would be  
3 a measurement or equalitative statement, perhaps, of  
4 value associated with building or creating or designing  
5 something that could serve at a lower cost a certain  
6 number of customers than doing it in a fragmented way  
7 or discontinuous way.

8 Q All right, sir. Is it the Commission's  
9 policy to include considerations of economies of scale  
10 in the used and useful analysis?

11 A I think it is, if we can find out what it is.  
12 I don't think it's always very easy to determine that.  
13 In many cases it's very subjective.

14 Q Can you tell me how the Commission  
15 accomplishes considerations of economies of scale in  
16 the used and useful analysis?

17 A I don't think I could answer that. That's a  
18 very general question. I think we would almost have to  
19 deal in specifics, and I don't know about any specifics  
20 having to do with this particular case.

21 Q Okay. Is it fair to say that you would have  
22 to look at potential economies of scale on a  
23 system-specific basis. You would have to take it by on  
24 a case-by-case basis.

25 A I think you would, at least that's where you

1 would have to begin. How you summed it all up at the  
2 end might be a totally different matter, but you would  
3 have to start that way.

4 Q Mr. Chapdelaine, would you agree that there  
5 are Florida Public Service Commission, Water Management  
6 District, and Department of Environmental Regulation  
7 regulatory requirements that a utility must meet in  
8 constructing plant and providing service?

9 A Yes, I do.

10 Q Are you aware that the Commission has  
11 approved a Memorandum of Understanding with the DER  
12 that addresses the consideration of DER's requirements  
13 in planning the construction of wastewater treatment  
14 plants?

15 A Yes.

16 Q Isn't Southern States required to comply with  
17 DER requiremetns in the construction of wasterwater  
18 treatment plants?

19 A Yes. And I think the emphasise should be on  
20 construction of plants.

21 Q Would that include also the design of  
22 wastewater treatment plants?

23 A Certainly.

24 Q Mr. Chapdelaine, isn't it possible that  
25 customers could experience a very wet year in which

1 water consumption is, say, 25% less, but wastewater  
2 flows are greater because inflow and infiltration goes  
3 up?

4 A To the extent that we would allow  
5 infiltration, that we would allow that to be in the  
6 rate base -- you know, the answer to that is not very  
7 simple. But there could be years in which that would  
8 occur, yes.

9 Q Okay. And conversely, couldn't there be  
10 situations in which there has been a very dry year in  
11 which the water flow, particularly for irrigation,  
12 would be greater than the year before, but wastewater  
13 flows would go down because of less inflow and  
14 infiltration?

15 A Oh, sure. Anything in between could occur,  
16 sure.

17 Q Okay. And in your judgment, shouldn't these  
18 considerations be taken into account in the used and  
19 useful analysis?

20 A They should be examined and determined as to  
21 the merit and the value of those things in whether or  
22 not they should be considered in any type of  
23 adjustment, yes.

24 Q Do you agree that there are various  
25 components of water and wastewater systems that have

1 different regulatory requirements which apply to them?

2 A I may not have been concentrating on that  
3 question. Say that again.

4 Q Do you agree that various components of water  
5 and wastewater systems have different regulatory  
6 requirements which apply to these components?

7 MR. FEIL: Excuse me. Perhaps it would help  
8 if Mr. Hoffman were a little more specific in the  
9 question.

10 WITNESS CHAPDELAIN: I think, you know, I'm  
11 trying to answer the question and trying to think of  
12 what you're really asking here.

13 Yes, I think there are some differences in  
14 the recognition of various components in the system, if  
15 that's the methodology that's being used for used and  
16 useful, but if it's not, then you look at it on a  
17 system basis.

18 Q (By Mr. Hoffman) Would you agree that the  
19 Water Management District's regulate the annual average  
20 and maximum day withdrawal of water wells?

21 A In their permitting process, yes.

22 Q Would you agree that the DER regulates the  
23 number of wells that are necessary for service, water  
24 quality parameters to be meet and sets forth  
25 engineering guidelines for water wells?



1           A     I think that's what they do, yes, uh-huh.

2           Q     Isn't it true that there are counties in this  
3 state which regulate the fire flow requirements for  
4 high service pumps and storage facilities?

5           A     Yes.

6           Q     And I think you previously testified that the  
7 DER regulates the design and construction of wastewater  
8 treatment plants; is that correct?

9           A     Yes.

10          Q     And isn't it true that the EPA regulates  
11 surface water discharge?

12          A     I suppose they do. We don't get involved  
13 with EPA but perhaps they do.

14          Q     Are you aware that the EPA and the DER  
15 impose, criteria for Class I reliability and treatment  
16 of effluent for public access reuse?

17          A     Yes.

18          Q     Mr. Chapdelaine, isn't it true that a design  
19 engineer -- isn't a design engineer required to design  
20 the various components of water and wastewater systems  
21 based on these regulatory requirements as they apply to  
22 each component of the system?

23          A     Yes.

24          Q     Would you agree that these different  
25 regulatory requirements affect the timing and necessity

1 of investment in various components?

2 A I kind of feel like we're getting way off  
3 field of what I testified to begin with. I think we're  
4 getting into something that's beyond what I testified  
5 on in my direct testimony. Maybe I can't object to it,  
6 but I can interject it into the record. (Laughter) Go  
7 ahead, ask your question, again.

8 COMMISSIONER CLARK: Get ready, Matt.

9 Q (By Mr. Hoffman) My question was: Mr.  
10 Chapdelaine, isn't it true that the different  
11 regulatory requirements that we've been discussing over  
12 the last few minutes, affect the timing and whether  
13 there is a necessity to invest in various components of  
14 water and wastewater facilities?

15 A Yes.

16 Q Isn't it true that the economies-of-scale are  
17 different for different components of water and  
18 wastewater facilities?

19 A I don't know. That's pretty general. I  
20 don't know.

21 Q Let me try and be a little more specific. To  
22 your knowledge would the economy of scale involved in  
23 doubling the capacity of a storage tank be different  
24 from the economy of scale, if any, which would be  
25 attributable to adding an average size high service

1 pump?

2 A I don't know.

3 Q Okay.

4 A Not without doing some analytical work on  
5 something like that could I answer that question. I  
6 just don't know the answer to it.

7 Q All right. Would you agree that there are  
8 different peak load customer service requirements used  
9 in the design of different components?

10 A There may be: If you look at it by  
11 component, there may be.

12 Q Mr. Chapdelaine, how do you determine the  
13 capacity of the water system using the method set forth  
14 in your testimony?

15 A Well, for one thing, I didn't do any work  
16 like that, so I don't know how I would be able to  
17 respond to your question. I didn't do analytical work  
18 in this case.

19 Q Well, would you agree -- let me go back.  
20 Have you ever conducted a used and useful analysis and  
21 derived used and useful percentages for water or  
22 wastewater facilities?

23 A I've reviewed information that was presented  
24 to the Commission, and reviewed that, but, no, I have  
25 not made any original calculations, no.

1 Q Okay. Wouldn't you agree that construction  
2 modifications occur which can either diminish or  
3 increase treatment capacity?

4 A Say that again, please?

5 Q Yes. Wouldn't you agree that construction  
6 modifications occurred which can either diminish or  
7 increase treatment capacity?

8 A Perhaps.

9 Q Aren't there system additions, such as  
10 storage tanks and additional wells, that are not  
11 reflected in the DER plant capacity of various systems?

12 A I don't think I understand what you're  
13 getting at here. I don't understand. Say that again  
14 now?

15 Q My question was: Aren't there system  
16 additions of facilities, for example, storage tanks and  
17 additional wells, that may not be reflected in the  
18 permitted capacity for the plant as issued by DER?

19 A I don't see how you could have that, no. I  
20 think in order to construct components of the plant you  
21 have to have a permit to do it.

22 Q Are you aware if there are instances where  
23 various components can compensate for each other to  
24 maximize capacity?

25 A I suppose that's possible, yes, uh-huh.

1 Q Water and wastewater facilities are normally  
2 constructed in standard sizes; isn't that true?

3 A Well, if you're referring to package plants,  
4 perhaps, but I think you can build any kind of a plant  
5 you wanted if you just constructed it from the  
6 beginning. You could build it any size you like.

7 Q Based on your experience and knowledge, isn't  
8 it more economical to use and construct standard sizes  
9 for the next increment of demand rather than  
10 custom-made sizes?

11 A Once you get beyond the initial phase, of  
12 course.

13 Q Mr. Chapdelaine, you are aware, are you not,  
14 that the Company has used what it calls the component  
15 method of used and useful analysis in this case. Are  
16 you aware of that?

17 A Yes.

18 Q Wouldn't you agree that the use -- that by  
19 only using the component method -- I'm sorry. Strike  
20 that.

21 Wouldn't you agree that in order to take into  
22 account economies of scale, one must use the component  
23 method of used and useful analysis?

24 A Well, I think in order to have something that  
25 would be advantageous to the utility itself, yes. In

1 other words, I think that would tend to make the used  
2 and usefulness appear to be higher than it might be on  
3 some other average basis.

4 Q Well, I guess what I was getting to was to do  
5 a proper used and useful analysis and address each  
6 component of the system, don't you have to take a look  
7 at potential economies of scale attributable to each  
8 component in the system?

9 A I don't really think you would have to do  
10 that, no. I think you could isolate each individual  
11 unit.

12 Q But certainly under the methodology which you  
13 talk about in your testimony, one does not look at  
14 potential economies of scale attributable to each  
15 component; is that correct?

16 A I did not go into any kind of component  
17 analysis is there, no. I did not suggest that.

18 Q Would you agree that the presence of  
19 economies of scale would justified deviation from  
20 standard Commission practice as outlined in your  
21 testimony?

22 A Let me hear that one, again. I'm sorry.

23 Q Would you agree that the presence of  
24 economies of scale may justify deviation from standard  
25 Commission practice as you've addressed it in your

1 testimony?

2 A I suppose that's possible.

3 Q Would you also agree that the application of  
4 federal, state and/or local regulatory requirements may  
5 justify deviation from standard Commission practice as  
6 you've outlined in your testimony?

7 A It's possible that it could, yes.

8 Q Would you also agree that presence of  
9 different peak load requirements for different  
10 components of a system may also justify deviation from  
11 standard Commission practice?

12 A Yes.

13 Q Would you also agree at that the interplay of  
14 various components and their impact on capacity, which  
15 we discussed earlier, may also justify deviation from  
16 standard Commission practice depending on the case?

17 A Sure. I think the responses to all these  
18 questions in the last couple of minutes is that I would  
19 generally not disagree with you. But once again, you  
20 would have to have some analytical basis for the  
21 determinations you'd make in each case.

22 Q All right, sir.

23 A It could be a plus or minus situation. Some  
24 could work for you and some could work against you.

25 Q Okay. Is it your opinion that the Company

1 did not justify it's used and useful methodology?

2 A Yes, it is.

3 Q Did you review the information provided by  
4 the Company through its direct and rebuttal testimony  
5 and its MFRs and its discovery responses and  
6 depositions?

7 A Well, I think you'll have to remember that my  
8 direct testimony came before the rebuttal, so, you  
9 know. I really didn't have a chance to do anything  
10 about that when I made my direct testimony, but I've  
11 looked -- I've examined some of those responses but I  
12 think I addressed in my testimony the presentation that  
13 was made in the MFRs themselves. I did not discuss  
14 anything else.

15 Q Well, let me --

16 A The statements that were made in the MFRs.

17 Q Let me ask you to turn to Page 7 of your  
18 testimony.

19 A Okay.

20 Q On Line 9, you state, "Absent detailed  
21 evidence justifying the Utility's deviations from  
22 Commission practice in this filing, the Commission  
23 should calculate used and useful in accordance with its  
24 practice."

25 Now, when I read that sentence I could not



1 tell whether you were taking a position as to whether  
2 or not the Utility had failed to justify or had  
3 succeeded in justifying --

4 A I think what I intended to portray there was  
5 the fact that it's incumbent on the Utility to prove  
6 its case. And in those areas where it does not, the  
7 Commission then certainly has every right to make a  
8 determination on its own basis. And that would be  
9 standard practice.

10 Q But you personally do not have an opinion as  
11 to whether or not the Utility has justified deviation  
12 from standard Commission practice?

13 A Well, I think I stated in here that they did  
14 deviate.

15 Q You think you stated in your testimony?

16 A That there was a deviation.

17 Q Where is that, sir?

18 A Well, let's see if we can find it. I can  
19 tell you that somewhere in here it says that the  
20 Utility used a peak day rather than the peak average  
21 five of the high peak month for water, and that they  
22 used the 15 rather than ten for the hydropneumatic  
23 tanks -- the ratio. And that they used fill-in lots  
24 rather than potential lots.

25 Q All right, sir. I think we may be talking

1 past each other.

2 A Okay.

3 Q I understand that the Utility on certain  
4 systems may have used a different methodology than what  
5 you espouse in your testimony. My question is whether  
6 or not you have an opinion as to whether or not the  
7 Utility justified using a methodology different from  
8 that that you espoused in your testimony.

9 MR. FEIL: Commissioner, I'm sorry. I have  
10 to object to that question. I think it's designed  
11 basically to get some sort of legal conclusion out of  
12 Mr. Chapdelaine, as to whether or not he believes that  
13 the Utility proved its case. I believe that's for the  
14 Commissioners to decide, not Mr. Chapdelaine.

15 MR. HOFFMAN: Mr. Chairman, I think that this  
16 goes to one of the portions of his testimony in which  
17 he is talking about whether or not the Utility  
18 justified deviation from Commission practice. He may  
19 not have an opinion on that, but I think that is  
20 certainly a mix of a factual question and a legal  
21 question.

22 MR. FEIL: I believe Mr. Chapdelaine  
23 testified that the Utility should justify its  
24 deviation; whether or not they have is a conclusion  
25 that the Commission makes, not Mr. Chapdelaine.

1           COMMISSIONER CLARK: Mr. Chapdelaine, do you  
2 have an opinion on that?

3           WITNESS CHAPDELAINE: I think I would still  
4 maintain that I have indicated in my testimony the  
5 three areas that we believe they deviated from. And we  
6 do not believe that the way they filed their case gave  
7 sufficient support to why they deviated from standard  
8 policy.

9           COMMISSIONER CLARK: Okay.

10          WITNESS CHAPDELAINE: I hope that's an  
11 opinion. Maybe it's not.

12          COMMISSIONER CLARK: I think it's all right.

13          Q     (By Mr. Hoffman) Have you read the rebuttal  
14 testimony, Mr. Chapdelaine -- excuse me, the rebuttal  
15 testimony of Mr. Hartman?

16          A     Yes, I did.

17          Q     Does that change your opinion at all as to  
18 whether or not the Utility justified deviation from  
19 standard Commission practice?

20          A     No.

21          Q     Can you explain the basis for your opinion  
22 that the Utility failed to justify deviating from  
23 standard Commission practice?

24          A     The MFRs, I believe, are designed to remove  
25 as much doubt about the case as is humanly possible to

1 do. And it did not appear in those MFRs that  
2 sufficient justification was presented for why they  
3 made the deviations. It was, at best, very general and  
4 not specific. That's an opinion.

5 Q Mr. Chapdelaine, I may have asked you this,  
6 I'm not sure. Let me try it again.

7 Apart from the MFRs and the testimony, did  
8 you review the discovery responses relating to used and  
9 useful percentages that the Company provided to the  
10 Staff and to Public Counsel?

11 A No. It wasn't my purpose to evaluate that.

12 Q All right, sir. One last question on that  
13 area. Did you review the depositions which were taken  
14 in this proceeding of Mr. Hartman and Mr. Morse?

15 A Just briefly, I just scanned through them. I  
16 didn't make any kind of in-depth analysis of those at  
17 all.

18 Q All right, sir.

19 On Page 5 of your testimony, at Line 8?

20 A Okay.

21 Q You talk about the Commission practice to  
22 utilize maximum daily production water flow based upon  
23 the average of the five highest pumping rate days and  
24 the highest pumping rate month. Do you disagree with  
25 Mr. Hartman's opinion that manuals referenced in the

1 DER rules support the use of the maximum day rather  
2 than the average of the five highest days in the  
3 highest month?

4 A Yes, I do.

5 Q Can't the Company research their records to  
6 determine if there were any unusual occurrences and  
7 ensure that they were omitted?

8 A I think if we knew that for a fact that they  
9 in fact did that, that would be part of what we would  
10 look at and affect our determination of it, yes.

11 Q So your answer would be yes, the Company can  
12 do that research --

13 A Yes, it can. Yes, it can.

14 Q Okay.

15 A And I think it should make sure that that's  
16 clear that it's done that and show us what they've done.

17 MR. HOFFMAN: Okay.

18 CHAIRMAN BEARD: Question: About how much do  
19 you have or how long to a good breaking point?

20 MR. HOFFMAN: I'm at a good breaking point  
21 now. I've probably got another 15 minutes.

22 CHAIRMAN BEARD: Let's take a break.

23 (Brief recess.)

24 - - - - -

25 Q (By Mr. Hoffman) Mr. Chapdelaine, do you

1 recall earlier on in your testimony you acknowledged  
2 that the Staff agreed with the Utility on its water  
3 used and useful percentages with respect to treatment  
4 plant on 73 of 90 systems and with respect to  
5 distribution lines on 81 of 90 systems; do you recall  
6 that?

7 A Yes, you know, I'm just accepting that as a  
8 fact. I can't verify it, I didn't look at it.

9 Q Would you accept, subject to check, that the  
10 Staff agrees with the Utility's calculation of used and  
11 useful wastewater treatment plant on 29 of 30 systems?

12 A I won't disagree, I have no basis for it.

13 Q And would you accept, subject to check, that  
14 the Staff agrees with the Utility on 22 of 30 systems  
15 with respect to used and useful of wastewater  
16 collection lines?

17 A Yes, sir. This is something we already went  
18 over, I think. Is that true or not?

19 Q We're almost through.

20 A Okay.

21 Q In light of Staff's agreement with the  
22 Utility's used and useful percentages on the great  
23 majority of the water and wastewater systems in this  
24 application, wouldn't you agree that the Utility has  
25 justified its methodology?

1           A     I don't think I really am prepared to give  
2 you an opinion yes or no on that. I just don't know, I  
3 really don't know that.

4           Q     All right. Let me ask you a question about a  
5 statement on Page 7 of your testimony.

6           A     Page 7, okay.

7           Q     Lines 2 and 3, I was a little puzzled.

8                     It reads, "Compliance with CIAC policy  
9 obviates used an useful determinations involving  
10 distribution and collection systems." Is it your  
11 position that used and useful determinations involving  
12 distribution and collection systems are not at issue in  
13 this case?

14          A     I will say no in response to your question,  
15 but I think I need to elaborate on that if I am  
16 permitted to do that?

17          A     What I intended to describe here, is  
18 something that I get up on a soap box about more times  
19 than I would like, about CIAC and AFPI and all these  
20 things that are related to capital recovery and so on.  
21 I have no intention of discussing capital, that's not  
22 my testimony, but I wanted to preface this with those  
23 remarks.

24                     What I'm trying to say here is, given a  
25 situation where the Utility has gotten its CIAC policy

1 adequately taken care of so that its investment level  
2 is relatively low -- in fact, perhaps, zero with  
3 respect to collection and distribution system, the  
4 pipe's in the ground -- used and useful problems  
5 basically vanish before your very eyes because they  
6 don't have an investment in it and there's no  
7 controversy. That's what I was trying to say here.

8 Q Okay, sir. Let me ask you a couple of  
9 questions following up on your statement.

10 A Sure.

11 Q Assume, if you will, that CIAC levels for a  
12 specific system were set by the Commission in 1980.  
13 Would you agree that the cost of constructing Utility  
14 facilities would have increased during the period of  
15 time between 1980 and 1992?

16 MR. FEIL: Commissioner, I'm going to object.  
17 I think that's a little bit beyond the scope of his  
18 direct testimony. I don't think he says anything about  
19 construction costs over the last ten years.

20 MR. HOFFMAN: Mr. Chairman, I'm just  
21 following up on his last answer when he kind of opened  
22 the door and started talking about CIAC levels and his  
23 theory on how CIAC allows the Utility to recover all of  
24 its investment. We happen to disagree with that, and  
25 I'm just following up with one or two questions on that



1 issue.

2 MR. FEIL: I don't think his discussion of  
3 CIAC levels has anything to do with construction costs.

4 COMMISSIONER CLARK: To be honest, I didn't  
5 hear the question, did you?

6 CHAIRMAN BEARD: Why don't you try the  
7 question again.

8 Q (Mr. Hoffman) I started out with a  
9 hypothetical, where I ask you to assume that CIAC  
10 levels are established for a specific system by the  
11 Commission in 1980. Do you recall that?

12 A CIAC levels are established for a specific  
13 utility in 1980.

14 CHAIRMAN BEARD: Hypothetical.

15 MR. HOFFMAN: It's a hypothetical.

16 WITNESS CHAPDELAIN: Oh, hypothetically,  
17 Okay, I'm sorry, go ahead. I misunderstood that.

18 Q (Mr. Hoffman) And then my question, which was  
19 the subject of the objection was, would you agree that  
20 the cost of constructing utility facilities would have  
21 increased between 1980 and 1992?

22 MR. FEIL: And I still, for the record, would  
23 state my objection.

24 COMMISSIONER CLARK: You're asking -- I don't  
25 know that one necessarily follows the other, you're

1 asking if the cost to construct something has increased  
2 from 1980 to 1990. That really doesn't have anything  
3 to do with CIAC.

4 MR. HOFFMAN: Well --

5 CHAIRMAN BEARD: The cost to construct a  
6 central office switch in a telephone company has gone  
7 down.

8 MR. HOFFMAN: Can that statement be assumed  
9 for the purposes of the hypothetical and allow me one  
10 more question?

11 COMMISSIONER CLARK: I think that's all  
12 right.

13 CHAIRMAN BEARD: We'll give it the old  
14 college try.

15 MR. HOFFMAN: Thank you.

16 Q (Mr. Hoffman) Mr. Chapdelaine, if you would  
17 assume that construction costs with respect to this  
18 particular system have increased from 1980 to 1992, all  
19 right, sir?

20 A Yes.

21 Q All right, so we've got a hypothetical so  
22 far, where CIAC was established by the Commission in  
23 1980 and costs of construction increased between 1980  
24 and 1992. Under that hypothetical, wouldn't you agree  
25 that the CIAC established by the Commission in 1980

1 would not permit the Utility to recover 100% of its  
2 investment in construction which took place after 1980?

3 MR. FEIL: Commissioner, again, I'm going to  
4 object to that question. I don't think that  
5 Mr. Chapdelaine necessarily addresses in his testimony  
6 anything about investment. He only addresses what the  
7 Commission policy regarding CIAC levels are.

8 CHAIRMAN BEARD: We're straying pretty far  
9 afield. Are you advocating that the Commission set  
10 CIAC and never change it in the future?

11 MR. HOFFMAN: The only point that I'm trying  
12 to make, Chairman, is that when the Commission sets  
13 CIAC, that that dollar amount stays constant unless  
14 it's modified by the Commission, while construction  
15 costs may increase. And, therefore, there may not be a  
16 full recovery of investment as contemplated by the  
17 original CIAC charge.

18 CHAIRMAN BEARD: Construction charge may  
19 increase. CIAC may increase. They may not increase  
20 simultaneously. There may be stair steps in which one  
21 gets ahead of the other, and vice versa. I mean,  
22 there's a lot of "mays," sure.

23 MR. HOFFMAN: Okay. I'll move on.

24 CHAIRMAN BEARD: Since your purpose is to  
25 educate Commissioners and we understand that, we're

1 prepared to answer --

2 MR. HOFFMAN: Okay, sure.

3 COMMISSIONER CLARK: Are you under oath?

4 CHAIRMAN BEARD: No, I'm just trying to prove  
5 that I am semi-educated as opposed to semi-illiterate.

6 Q (By Mr. Hoffman) Mr. Chapdelaine, let me ask  
7 you a couple of questions of about the portion of your  
8 testimony -- and you don't need to refer to it, but you  
9 do refer to fill-in lots. We've been talking about  
10 fill-in lots a little bit this week?

11 A Yes, sir.

12 Q Are you aware of a utility's obligation to  
13 provide service to customers located within their  
14 franchise territories?

15 A Yes, sir.

16 Q A hypothetical question: let me set up the  
17 scenario. If you would assume that I owned Lot 1 and  
18 you owned Lot 4 on a street, and that Lots 2 and 3 are  
19 between us. Do you have the picture so far?

20 A Yes. (Nods)

21 Q Okay. If I connect first on Lot 1 and you  
22 desire service on Lot 4, isn't Southern States required  
23 to put in the necessary pipe to reach you on Lot 4?

24 A If it weren't already there, yes. If you had  
25 to construct something, yes.

1           Q     Okay.  And if you include fill-in lots -- or  
2 if you accept the position that fill-in lots are to be  
3 excluded in deriving used and useful percentages, that  
4 pipe that we talked about in our hypothetical would  
5 only be 50% used and useful because there are four lots  
6 on the block, and service is only connected up to two  
7 lots, correct?

8           A     Yes.

9           Q     Now, if you would continue on in the  
10 hypothetical and assume that you also own Lot 3, and  
11 that you have no intention of selling it in the near  
12 future -- let me strike that question.

13                     Let me go to a different hypothetical.  If I  
14 lived on Lot 1 and you lived on Lot 2, and each of  
15 those lots were five-acre lots.  And the utility was  
16 providing service to both of us.  That pipe running in  
17 front of our houses on Lot 1 and Lot 2 would be 100%  
18 used and useful; is that right?  We're the only two  
19 houses on the block, only two lots?

20           A     And that pipe was not designed to serve any  
21 more than that?

22           Q     That's correct?

23           A     Well, I want to be very careful how I answer  
24 this question because I would envision the possibility  
25 of that line, perhaps, having some other uses.  For

1 instance, there may be other customers who would  
2 eventually hook on to that thing. If you're going to  
3 tell me, though, that there's no possibility that  
4 anyone will connect to that line, perhaps 100% would be  
5 legitimate in that case.

6 Q Okay. I'm just trying to simplify it for the  
7 purposes of the numbers. Obviously we could use  
8 numbers like a thousand lots and whatnot, but let's  
9 just judgment assume --

10 A Well, I'm with you in that respect but my  
11 answer is still the same.

12 CHAIRMAN BEARD: And you've already put in  
13 your swimming pool and you've already built the stables  
14 on both of those five-acre lots.

15 Q Okay. I'm on Lot 1, you're Lot 2. Five  
16 acres each, 100% used and useful under this  
17 hypothetical. Now, if a zoning change were passed by  
18 the local governmental body, which would allow us to  
19 subdivide our lots. So I subdivide mine into five  
20 lots, you subdivide yours into five lots. Under a  
21 position in which fill-in lots are excluded, that pipe  
22 that was 100% used and useful, just became 20% used and  
23 useful; is that correct?

24 A It doesn't seem so to me.

25 Q Why not?

1           A     Because if you had two owners there, and if  
2 they paid their service availability charges up front,  
3 it's gone, it's already paid for. Then you don't have  
4 to worry about any used and useful.

5           Q     But if I was living on one corner of Lot 1  
6 and you were living on one corner -- the farthest away  
7 corner of Lot 2, and these are five-acre lots, we had  
8 each paid our service availability charge. And those  
9 lots were subdivided, so now that there are eight  
10 potential connections between Lot 1, where I am, and  
11 the lot where you are. Aren't there now eight fill-in  
12 lots, as you understand it, on that block?

13          A     There might be, but I kind of think you're  
14 leading me down the primrose path and trying to get me  
15 to answer something that -- if I understand this  
16 correctly, and hear what you're asking me, you're  
17 starting out at 100% and then moving yourself downward.

18          Q     I'm asking you if your testimony is it would  
19 not move downward, I would accept that.

20          A     I guess it could or couldn't. You know,  
21 that's the trouble of trying to talk about  
22 hypotheticals. The real world is a whole different  
23 place.

24                   CHAIRMAN BEARD: Counselor at the risk of  
25 educating us, that also, I guess, assumes then that you

1 put in enough pipe when you served those two people,  
2 assuming that was going to be all you were going to  
3 serve, to then serve ten people?

4 MR. HOFFMAN: Yes.

5 CHAIRMAN BEARD: That makes me scratch my  
6 head on prudence.

7 MR. HOFFMAN: The intent of the hypothetical --

8 CHAIRMAN BEARD: Or would you go back and  
9 replace that pipe with pipe big enough to serve all ten  
10 people then when they subdivided because they got new  
11 zoning ordinances?

12 MR. HOFFMAN: Well, the intent of the  
13 hypothetical, at least for the Commission's education  
14 was, I lived on one corner of the block and Mr.  
15 Chapdelaine lived all the way on the end of the block  
16 so the pipe had to extend all the way --

17 MR. FEIL: I'm sure he'd want to live on the  
18 end of the block.

19 CHAIRMAN BEARD: Well, I can see what's wrong  
20 with the educational system in the United States today.

21 (Pause)

22 MR. HOFFMAN: Thank you, Mr. Chapdelaine.

23 CHAIRMAN BEARD: Mr. Twomey? You don't have  
24 any pipe you want to install?

25 MR. TWOMEY: No, sir.



1 CHAIRMAN BEARD: Public Counsel?

2 MR. McLEAN: No questions.

3 MR. FEIL: Mr. Chairman, I have, I think, two  
4 questions on redirect, if I may.

5 CHAIRMAN BEARD: Well, you'll have to wait  
6 your turn. Commissioners, do you all have any  
7 questions? Hearing silence, now it's your turn.

8 REDIRECT EXAMINATION

9 BY MR. FEIL:

10 Q Mr. Chapdelaine, is it your testimony that  
11 the used and useful is strictly a design concept or a  
12 regulatory concept, or some combination of the two?

13 A I think the simplest answer that I can give  
14 is that distinctions can be sufficiently made between  
15 those two concepts so that there is a chasm between the  
16 two. In other words, design on the one hand would have  
17 a certain set of rules to go by, and regulation on the  
18 other hand would have another set of rules to go by,  
19 such that we end up, perhaps, trying to move toward the  
20 middle when we make the determination about used and  
21 useful, but not necessarily all the way to the left or  
22 all the way to the right.

23 Q Mr. Hoffman asked you some questions  
24 regarding Staff's position with regard to used and  
25 useful for some systems. Isn't it possible that Staff

1 may have agreed with the Company on used and useful for  
2 a particular system for a reason other than what the  
3 Company offered?

4 A I think so. And it was, perhaps, based on  
5 some reasonable test or a test of equity, or a  
6 combination of things that led the Staff to believe  
7 that a used and usefulness provided by the utility was  
8 okay in that circumstance.

9 MR. FEIL: We have nothing further.

10 MR. McLEAN: Mr. Chairman, I request we leave  
11 the record just for a moment.

12 CHAIRMAN BEARD: We'll leave the record.

13 MR. McLEAN: Thank you, sir.

14 (Discussion off the record)

15 (Transcript follows in sequence in Volume  
16 XIV.)

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