DOCKET 950495-WS
EXHIBIT NO. 132
JCHSE BEFORER, PH.D. 96-04227

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Center for Urban Policy and the Environment School of Public and Environmental Affairs Indiana University, Indianapolis Office: (317) 261-3047

### **PROFESSIONAL EXPERIENCE**

Senior Research Scientist and Director of Regulatory Studies. Center for Urban Policy and the Environment, School of Public and Environmental Affairs, Indiana University. Indianapolis, Indiana. April 1995 to Present. Principal investigator and analyst for regulatory and environmental research and director of the regulatory studies program focusing on research related to the structure and regulation of the water utility regulation. Responsible for the program's research agenda, funding and development, and clearinghouse functions. Serve as liaison to federal and state regulators and policymakers, professional associations, university faculty, and others interested in water utility and regulatory issues.

Adjunct Professor. School of Public and Environmental Affairs, Indiana University, Indianapolis. August 1995 to present. Teach graduate and undergraduate courses in public policy. Special adjunct faculty appointments at The Ohio State University and Southern Illinois University for graduate student committees.

Senior Institute Research Specialist. The National Regulatory Research Institute, The Ohio State University. Columbus, Ohio. November 1988 to Present. Principal project manager and regulatory analyst for water utility research; assisted in setting the research agenda, funding and grant development, and external relations; member of the staff subcommittee of the National Association of Regulatory Utility Commissioners (NARUC) Water Committee; liaison to state commissioners and staff, federal agencies, university faculty, professional associations, and others interested in water utility and regulatory issues; organizer and moderator for the Water Policy Forum at the Biennial Regulatory Information Conference; and instructor for new commissioner tutorial and other educational programs. Recipient of the 1991 Board of Directors award for excellence; honored by a NARUC resolution in 1995.

Adjunct Associate Professor. School of Public Policy and Management, The Ohio State University.

Columbus, Ohio. February 1994 to April 1995. Taught two graduate-level public policy courses, served as a faculty and research advisor to graduate students; sat on graduate student committees; and participated in faculty colloquia.

Policy Advisor to the Chairman. Illinois Commerce Commission. Chicago, Illinois. November 1983 to October 1988. Principal policy analyst, project coordinator, and advisor to the Chairman on matters of administration, legislation, and regulatory policy affecting the electricity, gas, telecommunications,

FLORIDA PUBLIC SERVICE COMMISSION	
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transportation, and water industries; Chairman's liaison to other commissioners, the executive director and division managers, state and federal agencies, the National Association of Regulatory Utility Commissioners, the media, and the general public; author of numerous policy memoranda and speeches.

- Associate Investigator. Study of the Precision of Environmental Impact Assessment, funded by the National Science Foundation. Center for Urban Affairs & Policy Research, Northwestern University, 1982 to 1983. Provided project management with primary responsibility for sample selection and coding, planned field research, interviewed knowledgeable informants and collected data, assisted in data management and statistical analysis, conducted investigation of policy implementation and nonimplementation, and coauthored final report.
- Research Associate. Governmental Responses to Crime Project, funded by the National Institute of Justice. Center for Urban Affairs & Policy Research, Northwestern University, 1980 to 1982. Completed a study of political responses to crime in American cities using interviews with knowledgeable informants and other sources, provided data management, and coauthored final report.
- Research Associate. Wind Energy Research Project, funded by the Solar Energy Research Institute. Center for Urban Affairs & Policy Research, Northwestern University, 1980. Designed and conducted field research and coauthored final research report.
- Research Associate. Illinois Sunset Review Project, funded by the Illinois General Assembly. Department of Political Science, University of Illinois at Chicago, 1980. Researched federal impacts on state licensure and coauthored final report to the Illinois legislature.
- Teaching Assistant. Department of Political Science, Northwestern University, 1980. Aided instructors for American presidency and law and politics courses, assisted undergraduate students, and graded papers and examinations.

Banking. Elmhurst Federal Savings and Loan and Elmhurst National Bank, Elmhurst, Illinois. 1974 to 1979.

### **EDUCATION**

- Ph.D. Northwestern University, August 1986. Political Science.

  Major: Public Policy. Minors: Political Behavior & Institutions, Law & Politics, and Urban Politics.

  Dissertation: Uncertain by Design: A Structural Theory of Regulation by the State Public Utility

  Commissions.
- M.A. Northwestern University, August 1980. Political Science.

  M.A. Thesis: When Governments Intervene: The Adoption of Regulatory Policy in the American States.

B.A. Elmhurst College, June 1979. Economics, Political Science, and History.

Phi Kappa Phi (the college's ranking scholastic honors society). Graduated with highest honors.

### Scholarships

Northwestern University Scholarship, 1982-1983.

Northwestern University, Center for Urban Affairs & Policy Research Fellowship, 1981-1982 and 1980-1981.

Northwestern University Fellowship, 1979-1980.

Elmhurst College Freshman Scholar, 1977-1978.

### PAPERS AND PUBLICATIONS

### **Books, Monographs, and Reports**

- Janice A. Beecher. 1995 Inventory of Commission-Regulated Water and Wastewater Utilities. Indianapolis: Center for Urban Policy and the Environment, 1995.
- Janice A. Beecher. *Discussion Paper for the NAWC Water Policy Forum*. Prepared for the National Association of Water Companies (NAWC). Indianapolis: Center for Urban Policy and the Environment, 1995.
- Paul G. Foran, Janice A. Beecher, and Larry J. Wilson. Survey of Eastern Water Law. A Report to the Illinois Department of Natural Resources (Springfield, Illinois), 1995.
- Janice A. Beecher, G. Richard Dreese, and John D. Stanford. *Regulatory Implications of Water and Wastewater Utility Privatization*. Columbus, OH: The National Regulatory Research Institute, 1995.
- Robert E. Burns, Janice A. Beecher, et al. *Alternatives to Utility Service Disconnection*. Columbus, OH: The National Regulatory Research Institute, 1995.
- Janice A. Beecher, et al. *Revenue Effects of Water Conservation and Conservation Pricing Issues and Practices.* Columbus, OH: The National Regulatory Research Institute, September 1994.
- Janice A. Beecher and Patrick C. Mann. *Meeting Water Utility Revenue Requirements: Financing and Ratemaking Alternatives*. Columbus, OH: The National Regulatory Research Institute, November 1993.
- Janice A. Beecher and G. Richard Dreese. Viability Policies and Assessment Methods for Small Water Utilities. Columbus, OH: The National Regulatory Research Institute, June 1992.
- Janice A. Beecher and Nancy N. Zearfoss. 1992 NRRI Survey on Commission Ratemaking Practices for Water Utilities. Columbus, OH: The National Regulatory Research Institute, May 1992.

- Janice A. Beecher, James R. Landers, and Patrick C. Mann. *Integrated Resource Planning for Water Utilities*. Columbus, OH: The National Regulatory Research Institute, October 1991.
- Janice A. Beecher and Patrick C. Mann. *Cost Allocation and Rate Design for Water Utilities*. Columbus, OH: The National Regulatory Research Institute, December 1990.
- Janice A. Beecher and Patrick C. Mann. *Deregulation and Regulatory Alternatives for Water Utilities*.

  Columbus, OH: The National Regulatory Research Institute, March 1990.
- Janice A. Beecher and Ann P. Laubach. *Compendium on Water Supply and Conservation*. Columbus, OH: The National Regulatory Research Institute, October 1989.
- Janice A. Beecher and Ann. P. Laubach. 1989 Survey on State Commission Regulation of Water and Sewer Systems. Columbus, OH: The National Regulatory Research Institute, May 1989.
- Patrick C. Mann and Janice A. Beecher. Cost Impact of Safe Drinking Water Act Compliance for Commission-Regulated Water Utilities. Columbus, OH: The National Regulatory Research Institute, May 1989.
- Paul J. Culhane, H. Paul Friesema, and Janice A. Beecher. Forecasts and Environmental Decisionmaking: The Content and Predictive Accuracy of Environmental Impact Statements. Boulder, CO: Westview Press, 1987.
- Paul J. Culhane, H. Paul Friesema, and Janice A. Beecher. "The Precision of Environmental Impact Assessment: Implementation Status and Sample Selection." CUAPR Working Paper Series. Evanston, IL: Center for Urban Affairs & Policy Research, September 1982.
- H. Paul Friesema, Janice A. Beecher, and Cleveland Fraser. Blowing in the Wind: The Prospects of Utility Adaption of Wind Energy Systems. Report to the Solar Energy Institute. Indianapolis, IN: The Institute of Ecology, 1980.

### Articles, Chapters, and Proceedings

- Janice A. Beecher. "The Role of Demand Management in Integrated Resource Planning," in Duane Baumann, ed., *Urban Water Demand Management and Planning*. Forthcoming in 1996.
- Janice A. Beecher and Patrick C. Mann. "Integrating Marginal-Cost and Embedded-Cost Approaches in Water Utility Pricing, American Water Works Association Journal. Forthcoming in 1996 (completed and accepted).

- Janice A. Beecher and Patrick C. Mann. "The Role of Price in Water Conservation: Evidence and Issues," Proceedings of Conserv96. Denver, Colorado: American Water Works Association, 1996.
- Thomas W. Chesnutt, et al. "Handbook for Designing, Evaluating, and Implementing Conservation Rates," Proceedings of Conserv96. Denver, Colorado: American Water Works Association, 1996.
- Janice A. Beecher, et al. "Public-Private Partnerships for Providing Water Service," AWWA Roundtable.

  \*\*American Water Works Association Journal.\*\* Forthcoming in 1996 (recorded in June 1995).
- Janice A. Beecher. "Integrated Resource Planning Fundamentals," *American Water Works Association Journal* 87, no. 6 (June 1995).
- Janice A. Beecher. "PUC 2000: The Water Utility Industry," NAWC Water (Summer 1995).
- Janice A. Beecher. "Regulatory Alternatives for Water Utilities: A Comprehensive Framework," NRRI Quarterly Bulletin 16, no. 1 (March 1995): 103-119.
- Janice A. Beecher. "Water Affordability and Alternatives to Service Disconnection," *American Water Works Association Journal* 86, no. 10 (October 1994): 61-72.
- Janice A. Beecher. "NRRI Survey on Water Conservation and Conservation Pricing," *Proceedings of the NRRI Biennial Regulatory Information Conference*. Columbus, OH: The National Regulatory Research Institute, September 1994.
- G. Richard Dreese and Janice A. Beecher. "Financial Distress Assessment Models for Small Water Utilities." Proceedings of the Annual Conference of the American Water Works Association. Denver, CO: American Water Works Association, 1994.
- Janice A. Beecher, et al. "IRP: An Open Planning Process," AWWA Roundtable. *American Water Works Association Journal* 85, no. 8 (August 1993): 26-34.
- G. Richard Dreese and Janice A. Beecher. "Developing Models for Assessing the Financial Health of Small and Medium-Size Water Utilities," *American Water Works Association Journal* 85, no. 6 (June 1993): 54-60.
- G. Richard Dreese and Janice A. Beecher. "Financial Distress Assessment Models for Small Water Utilities," Proceedings of the NRRI Biennial Regulatory Information Conference. Columbus, OH: The National Regulatory Research Institute, September 1992.
- Janice A. Beecher. "Enhanced Regulatory Decisionmaking Through Integrated Water Resource Planning," Proceedings of the NRRI Biennial Regulatory Information Conference. Columbus, OH: The National Regulatory Research Institute, September 1992.

- Patrick C. Mann and Janice A. Beecher. "Marginal Cost Pricing Theory Applied to Water Utilities," Proceedings of the NRRI Biennial Regulatory Information Conference. Columbus, OH: The National Regulatory Research Institute, September 1990.
- Janice A. Beecher. "Value, Cost, and Price: Essay on Emerging Water Utility Issues," NRRI Quarterly Bulletin, June 1990. Also published in NAWC Water, Summer 1990.
- Gary J. Andres and Janice A. Beecher. "Applied Political Science: Bridging the Gap or a Bridge Too Far?" PS: Political Science & Politics, September 1989.
- Janice A. Beecher, Robert L. Lineberry, and Michael J. Rich. "Community Power, the Urban Agenda, and Crime Policy," *Social Science Quarterly*, Vol. 2, December 1981.
- Janice A. Beecher, Robert L. Lineberry, and Michael J. Rich. "The Politics of Police Responses to Urban Crime." In Dan A. Lewis, ed., *Reactions to Crime*. Beverly Hills: Sage, 1981.
- Janice A. Beecher and Robert L. Lineberry. "Attentiveness to Crime in Political Arenas." In Herbert Jacob, Robert L. Lineberry, et al., Crime on Urban Agendas. Report of the Governmental Responses to Crime Project, Northwestern University. Washington, DC: National Institute of Justice, 1982.
- Janice A. Beecher. "Federal Impacts on State Occupational Licensure." In Charles Williams, et al., Illinois Sunset Review Project: Final Report. Chicago: University of Illinois, 1980.

### Papers and Presentations

- Janice A. Beecher. "Global Aspects of Water Utility Privatization and Regulation," at a conference of the Institute for Global Climate Change, Indiana University, Bloomington (March 1996, paper accepted).
- Janice A. Beecher. Panel participant on "Musings on the Post-ULV Era," at the *Conserv96* conference in Orlando (January 1996).
- Janice A. Beecher. Panel participant on "Environmental Public-Private Partnerships--Setting the Tone for the Future," at the Annual Conference of the National Council for Public-Private Partnerships in Chicago, Illinois (October 1995).
- Janice A. Beecher. "Regulatory Implications of Water and Wastewater Utility Privatization." A presentation to the Illinois Commerce Commission in Springfield, Illinois (October 1995).
- Janice A. Beecher. "Structure and Regulation of the Water Utility Industry: Changes and Challenges." A presentation at the Utilities Conference of the Indiana CPA Society (October 1995).

- Janice A. Beecher. Panel participant in the *Water Policy Forum* of the National Association of Water Companies in Naples, Florida (September 1995).
- Janice A. Beecher. "Water Demand, Prices, and Revenues: The Effects of Conservation." Presentation at the Annual Conference of the American Water Works Association in Anaheim, California (June 1995).
- Janice A. Beecher. Moderator for "Reauthorization of the Safe Drinking Water Act" at the Annual Meeting of the Mid-America Regulatory Conference in Indianapolis, Indiana (June 1995).
- Janice A. Beecher. "Emerging Issues in Benchmarking and Performance-Based Water Utility Regulation."

  Presentation at the Annual Meeting of the New England Chapter of the National Association of Water Companies in Kennebunkport, Maine (May 1995).
- Janice A. Beecher. "Regulatory Implications of Water Utility Privatization: Research Findings." Presentation at the Water Committee Seminar of the Winter Meeting of the National Association of Regulatory Utility Commissioners in Washington, D.C. (February 1995).
- Janice A. Beecher. "The Water Industry: Coordinating Regulatory Functions and Resource Planning."

  Presentation to the Select Committee on Water Policy of the Florida House of Representatives in Tallahassee, Florida (February 1995).
- Janice A. Beecher. "Emerging Regulatory Requirements for Conservation and IRP." Presentation at the American Water Works Association Water Conservation Workshop in Santa Fe, New Mexico (January 1995).
- Janice A. Beecher. "Managing Watersheds for the Twenty-First Century: An Integrated Planning Perspective." Panelist at the Wayne Nichols Program, School of Natural Resources, The Ohio State University (November 1994).
- Janice A. Beecher. "Impacts of Legislative Regulations." Panelist at the Annual Conference of the Water Management Association of Ohio (November 1994).
- Janice A. Beecher. "Integrated Approaches to Resource Planning and Environmental Protection." Organizer and moderator at the Public Policy Roundtable on Business and the Environment, School of Public Policy, The Ohio State University (October 1994).
- Janice A. Beecher. "Regulatory Excellence for the 21st Century." Presentation at the Annual Meeting of the National Association of Water Companies in Scottsdale, Arizona (October 1994).
- Janice A. Beecher. "Financial Distress Assessment Models for Small Water Utilities." Presentation at the Annual Conference of the American Water Works Association in New York (June 1994).

- Janice A. Beecher. "Decision Analysis for Integrated Resource Planning." Moderating panelist at the Annual Conference of the American Water Works Association in New York (June 1994).
- Janice A. Beecher. "General Summary of the NRRI State Commission Survey on Water Conservation Pricing and Revenue Recovery Issues." Presentation to the Committee on Rates and Charges at the Annual Conference of the American Water Works Association in New York (June 1994).
- Janice A. Beecher. "Economic Regulation of Water Utilities in the United States." Presentation to a delegation from Argentina (ETOSS) in Washington, D.C. (April 1994).
- Janice A. Beecher. "Economic Regulation of Water Utilities in the United States." Presentation at the World Bank, Workshop on Institutional Options for Price Regulation of Water Utilities (April 1994).
- Janice A. Beecher. "Water Utilities and the Environment." Presentation at the Annual Technical Conference of the National Association of Regulatory Utility Commissioners in Washington, D.C. (February 1994).
- Janice A. Beecher. "Incentive Regulation for Water Utilities." Presentation at the Water Committee Seminar at the Winter Meeting of National Association of Regulatory Utility Commissioners in Washington, D.C. (February 1994).
- Janice A. Beecher. "Integrated Resource Planning for Water Utilities." Presentation at Conserv93 in Las Vegas, Nevada (December 1993).
- Janice A. Beecher. "The Role of the State Public Utility Commissions in Water Conservation." Moderator for an affinity group at Conserv93 in Las Vegas, Nevada (December 1993).
- Janice A. Beecher. "Institutional Roles and Responsibilities for Integrated Water Resource Planning:

  Discussion Paper." Paper prepared for the Water Industry Technical Action Fund (WITAF) and presented at the Annual Conference of the American Water Works Association in San Antonio, Texas (June 1993).
- Janice A. Beecher. "Consensus Building for Integrated Water Resource Planning: Discussion Paper." Paper presented at the Annual Conference of the American Water Works Association in San Antonio, Texas (June 1993).
- Janice A. Beecher. "Integrated Water Resource Planning: Discussion Paper." Paper prepared for the Water Industry Technical Action Fund (February 1993).
- Janice A. Beecher. Panel presentation on Water Utility Regulatory Issues at the New England Chapter of the National Association of Water Companies in Plymouth, Massachusetts (June 1992).
- Janice A. Beecher. "Economic and Regulatory Impacts of the Safe Drinking Water Act." Paper presented at the New England Conference of Public Utility Commissioners (May 1992).

- Janice A. Beecher. "Contemporary Water Issues." Presentation to the Energy and Public Utilities Committee of the Connecticut General Assembly in Hartford, Connecticut (January 1992).
- Janice A. Beecher. "Small Systems Solutions." Presentation at the Annual Meeting of the National Association of Water Companies in St. Louis, Missouri (October 1990).
- Patrick C. Mann and Janice A. Beecher. "The Cost and Rate Impact of the Safe Drinking Water Act."

  Paper presented at the Iowa State Regulatory Conference in Ames, Iowa (May 1990).
- Janice A. Beecher. "Economics of Future Water Supplies." Presentation at the Conference on Water Sufficiency for the 21st Century Sponsored by the International Center for Water Resources Management, Central State University in Wilberforce, Ohio (May 1990).
- Janice A. Beecher. "State Regulatory Issues in the Age of Discovery." Presentation at the American Water System Annual Management Seminar. Columbus, Ohio (May 1989).
- Janice A. Beecher. "Value, Cost, and Price: Essay on Emerging Water Utility Issues." Paper presented at the Symposium on International and Transboundary Water Resources Issues in Toronto, Ontario (April 1990).
- Janice A. Beecher. "State Public Utility Commissions and State Drinking Water Administrators: A Case for Interagency Coordination." Presentation at the Environmental Protection Agency's Workshop on Financing Strong State Water Programs in Denver, Colorado (April 1989).
- Janice A. Beecher. "Applying Political Science." Panelist on the Applied Political Science Panel, Annual Meeting of the American Political Science Association, Chicago, Illinois (September 1987).
- H. Paul Friesema with Janice A. Beecher. "The Unclear Connection Between the Scientific Quality of Environmental Impact Statements and Public Policy: Experience in the USA." Paper delivered by H. Paul Friesema at the International Seminar on the Role of Environmental Assessment in the Decisionmaking Process in Heidelberg, Federal Republic of Germany (August 1987).
- Janice A. Beecher. "Agricultural Energy Consumption and Conservation in Illinois: An Overview." Research paper prepared for the Illinois Commerce Commission (October 1984).
- Janice A. Beecher. "Utility Taxation and Consumer Costs in Illinois: A Statistical Report." Research paper prepared for the Illinois Commerce Commission (May 1984).
- Janice A. Beecher, Robert L. Lineberry, and Michael J. Rich. "Crime in the Cities: Politics and Policy Over a Generation." Paper delivered at the Annual Meeting of the Midwest Political Science Association in Cincinnati, Ohio (April 1981).

### Instructional Books

- Janice A. Beecher. Study Guide, Instructor's Manual, and Test Bank to accompany Karen O'Connor and Larry Sabato's American Government: Roots and Reform. New York: Macmillan, 1993 edition. Study Guide, 1995 edition.
- Janice A. Beecher. Test Bank to accompany Empty Dreams, Empty Pockets. New York, Macmillan, 1993.
- Janice A. Beecher. Study Guide to accompany Robert L. Lineberry's Government in America. Boston: Scott, Foresman/Little, Brown, 1983, 1986 and 1989 editions.
- Janice A. Beecher, et al. *Instructor's Manual* to accompany Robert L. Lineberry's *Government in America*. Boston: Little, Brown, 1986 edition.

### INSTRUCTIONAL EXPERIENCE

### Courses

- "Introduction to Public Affairs," (Undergraduate, V170). School of Public and Environmental Affairs, Indiana University (IUPUI). Fall 1995.
- "Public Policy," (Graduate, V512). School of Public and Environmental Affairs, Indiana University (IUPUI).
  Fall 1995.
- "Public Policy and Program Implementation" (Graduate, PPM 803). School of Public Policy and Management, Ohio State University. Spring 1992 and Winter 1993.
- "Public Policy Formulation and Administration" (Graduate, PPM 801). School of Public Policy and Management, Ohio State University. Fall 1991.

### Workshops

- Regulatory Studies Program for the Louisiana Public Service Commission, Institute of Public Utilities, Michigan State University. Baton Rouge, Louisiana. February 1996. Lead instructor for water utility regulation seminars.
- Advanced Regulatory Studies Program, Institute of Public Utilities, Michigan State University. East Lansing, Michigan. January 1996. Lead instructor for water utility regulation seminars.

- Regulatory Studies Program, Institute of Public Utilities, Michigan State University. East Lansing, Michigan.

  August 1994 and August 1995. Lead instructor for water utility regulation seminars.
- Workshop on the Structure and Regulation of the Water Industry for the Ohio Consumers' Counsel.

  Columbus, Ohio. January 1996.
- Water Policy Forum, NRRI Biennial Regulatory Information Conference. A series of panels organized and moderated. Columbus, Ohio. September 1992 and September 1994.

### SPONSORED RESEARCH

- National Regulatory Research Institute. For a descriptive analysis and annotated bibliography on water system regionalization. December 1995.
- Raftelis Environmental Consulting Group. For research assistance related to economic regulation and cost allocation. December 1995.
- National Association of Water Companies. For a discussion paper on current issues in the structure and regulation of water utilities. July 1995.
- Illinois Department of Transportation. For a survey of eastern state law and policy regarding water resource allocation and management. May 1995.
- California Urban Water Conservation Council. For participation in the development of a handbook on conservation rates for water utilities. April 1995.
- Raftelis Environmental Consulting Group. For a national survey of water, wastewater, and stormwater utility rates. April 1995.
- Ohio Environmental Protection Agency. For participation in a study of the use and effectiveness of grants and loans for wastewater treatment. April 1995.
- National Association of Regulatory Utility Commissioners For research design and project management in the area of water utility regulation at the National Regulatory Research Institute. November 1988 to April 1995.
- Washington Utilities and Transportation Commission. For a study of jurisdictional and regulatory alternatives for water utilities in the state of Washington. March 1994.
- American Water Works Research Foundation. For participation in a study of water

- conservation (subcontractor to principal investigator). April 1993.
- Water Industry Technical Action Fund. For a discussion paper on integrated water resource planning. February 1993.
- Water Industry Technical Action Fund. For a discussion paper on integrated water resource planning.

  December 1992.
- American Water Works Association. For preparing Cost Allocation and Rate Design for Water Utilities.

  March 1991.

### APPOINTMENTS AND PROFESSIONAL ACTIVITIES

- Study Group on Identity. Indiana University Purdue University Indianapolis, 1995-1996.
- Article Review. American Water Works Association Journal, 1995; Water Resources Planning and Management, 1995.
- Project Review Committee, Rocky Mountain Institute Study of the Future of Municipal Water Services.

  Summer 1995.
- Project Advisory Committee, *Small System Regionalization Study*. American Water Works Association Research Foundation, 1994-present.
- Liaison from the Conservation Committee to the Management Committee. American Water Works Association. March 1995-present.
- Rates and Charges Subcommittee of the Financial Management Committee. American Water Works Association, 1994-present.
- Water Conservation Committee. American Water Works Association, 1993-present. Appointed in 1995 as the liaison to the AWWA Management Division.
- Columbus Water Conservation Advisory Board. Mayor's appointment, 1994-1995.
- Staff Subcommittee of the Water Committee. National Association of Regulatory Utility Commissioners, 1989-1995.
- State of Ohio Pollution Prevention Development Workgroup. Governor's appointment, 1993-1994.

### JANICE A. BEECHER, Ph.D.

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Executive Committee. Applied Section, American Political Science Association, 1987-1989.

Research Advisory Committee. The National Regulatory Research Institute, 1987-1988.

Alliance for Least-Cost Energy Planning. City of Chicago, 1987-1988.

### **EXPERTISE AND PROFESSIONAL SKILLS**

Economic and environmental regulation of public utilities.

Structure and regulation of the water supply industry.

Regulatory theory, processes, and decisionmaking.

Institutional, comparative, and intergovernmental policy analysis.

Research design, management, and methods.

Interdisciplinary approaches and analytical frameworks.

REFERENCES PROVIDED ON REQUEST

February 1996

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### COMMISSION-REGULATED WATER AND WASTEWATER UTILITIES

	Water U	Jtilities	Wastewate	r Utilities
Utility Ownership	Number of Commissions	Number of Utilities	Number of Commissions	Number of Utilities
Investor-owned or private	46	4,095	28	1,233
Municipally-owned	11	1,547	6	649
Districts	7	1,300	4	205
Cooperatives	4	1,436	2	50
Homeowners' associations	6	85	1	0
Nonprofits	1	73	1	15
Other	1	1	0	0
Totals	46	8,537	28	2,152

Source: Janice A. Beecher, 1995 Inventory of Commission-Regulated Water and Wastewater Utilities (Indianapolis, IN: Center for Urban Policy and the Environment, 1995). Includes data for Michigan, which ceased regulating 18 systems in early 1996.

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Indiana	University ◆ School of Public & Environmental	Affairs	Center for Urban Policy	& the Environment
Date:	January 10, 1996			
Го:				
From:	Dr. Janice A. Beecher, Director of Center for Urban Policy and the En (317) 261-3047 Office, (317) 261-3	nvironment, SPEA		ity
Re:	Quick Survey on Single-Tari	ff Pricing		
faxing	New Year! Can you help me by ta it back as soon as possible? Comple and I will make the results available	eting the survey s		
utility custon provid charac	-tariff pricing is used to implement systems that are owned and operated hers of the utility pay the same rate thing service may vary in terms of the teristics, and stand-alone costs. Was in every state.	d by a single utilit for service, even to number of custon	y. With single-tar hough the individumers served, opera	riff pricing, all all systems ating
Please	answer the following:			
1.	Do any of the water utilities regular commission have multiple water sy		Yes	□ No □
	If No, the remaining questions are page of the questionnaire so that ye			
2.	If you answered Yes to Question 1 number of systems they operate, ar smallest and largest system operate necessary	nd the approximate	e number of conne	ctions for the
	necessary.		Approximate of Connection	
	Utility Name	Total Number of Systems	Smallest System	Largest System
3.	Has your commission approved si for any of the utilities named in Qu			to Question 4 to Question 5

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4. If your answer to Question 3 was Yes, please name the utilities and when the tariff was first approved. Use an additional sheet if necessary. When was the tariff Utility Name first approved? 5. If your answer to Question 3 was No, please check all of the following that apply (☑): ☐ Single-tariff pricing has not been an issue. ☐ Single-tariff pricing has been considered but not specifically approved. A proposal for single-tariff pricing has been rejected. Other: \_\_\_\_\_ 6. Has single-tariff pricing been explicitly prohibited Yes 🗆 in your state by statute (☑)? No 🗆 When was the statute passed? Please describe the nature of the prohibition: Has your commission put any monitoring and/or 7. evaluation systems in place for single-tariff pricing Yes 🗆 No 🗆 in cases where it has been implemented (☑)? If Yes, please describe: If your commission approved single-tariff pricing, what was the primary reason for 8. the approval? If your commission rejected single-tariff pricing, what was the primary reason for the 9. rejection? Please characterize your commission's policy position on single-tariff pricing (☑)? 10. ☐ Generally accepted ☐ Generally not accepted ☐ Decided on a case-by-case basis ☐ Never considered

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Center for Urban Policy & the Environment

11.	If single-tariff pricing has been an issue in your state, whether or not it has been implemented, please review the following arguments in favor and against single-tarif pricing and check all that have influenced your commission's deliberations or policie on the issue. Check (🗹) all that apply:
	Arguments in Favor of Single-Tariff Pricing
	Provides incentives for utility regionalization and consolidation  Mitigates rate shock to utility customers  Promotes universal service for utility customers  Promotes ratepayer equity on a regional basis  Improves service affordability for customers  Addresses small-system viability issues  Facilitates compliance with drinking water standards  Provides ratemaking treatment that is similar to that for other utilities  Lowers administrative costs to the utilities  Lowers administrative costs to the commission  Promotes regional economic development  Encourages further private involvement in the water sector  Encourages investment in the water-supply infrastructure  Physical interconnection is not considered a prerequisite  Overall benefits outweigh overall costs
	Other:
	Arguments Against Single-Tariff Pricing
	☐ Conflicts with cost-of-service principles
	☐ Undermines economic efficiency
	☐ Provides subsidies to high-cost customers
	☐ Distorts price signals to customers
	☐ Discourages efficient water-use and conservation
	Encourages growth and development in high-cost areas
	Encourages overinvestment in infrastructure
	Fails to account for variations in customer contributions
	Provides unnecessary incentives to utilities
	Considered inappropriate without physical interconnection
	Not acceptable to all affected customers
	Not acceptable to other agencies or governments
	Justification has not been adequate in a specific case (or cases)
	☐ Insufficient statutory or regulatory basis or precedents ☐ Overall costs outweigh overall benefits
	I I OVEIAH COSIS OULWEIZH OVEIAH DERCHG

Please provide any additional comments on another sheet. Thank you again for your assistance. I look forward to working with you in 1996.

☐ Other:

	F STATE COMMISSION P IFF PRICING FOR WATER	
Generally Accepted (8)	Connecticut	Pennsylvania
• •	Missouri	South Carolina
	North Carolina	Texas
	Oregon	Washington
Case-By-Case (15)	Single-Tariff Pricing Has	Been Approved (8)
	Arizona	New York
	Florida	Ohio
	Idaho (not an issue)	Virginia
	Illinois	West Virginia
	Single-Tariff Pricing Has California (partial consolid Indiana (rejected) Maryland (not an issue) Massachusetts (partial con Mississippi (not an issue) New Hampshire (partial con New Jersey (case pending)	dation) solidation; case pending) onsolidation)
Generally Not Accepted (1)	Vermont (rejected)	
Never Considered (5)	Iowa	Maine
	Kentucky	Wisconsin
	Louisiana	
Not Applicable (16)	Alabama	Nebraska
	Alaska	Nevada
	Arkansas	New Mexico
	Colorado	Oklahoma
	Delaware	Rhode Island
	Hawaii	Tennessee
	Kansas	Utah
	Montana	Wyoming
No Jurisdiction for Water Utilities	Georgia	North Dakota
(6)	Michigan	South Dakota
•	Minnesota	Washington, D.C.

Source: Survey of state public utility commission staff members, January-February 1996.

Idaho	Georgia			Tionga	Connecticut Delaware (b	Colorado	California	Arkansas	Alaska	Alabama	State
	· · · · · · · · · · · · · · · · · · ·				(b)			Pasara Legens, para le Millegory (p. 80			
Yes	5 2			<b>.</b>	e in	8	Yes	No	š s	R	Multi-System Utilities in the State (Q1)
_ <b> </b>	2			7 <b>7</b> 80	N.	0	ω	0	<b>o</b> c		Number of Multi-System Utilities (Q2)
Yes				8	NA X	₹	No (a)	X.	<b>₹</b> ₹	***************************************	Commission Approval of Single-Tariff Pricing (Q3)
- 5			78.4 1.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2.2	28	₹5	5	0 (a) (	₹.	ა ₹	*	Number of Utilities with Single Tariff Pricing (Q4)
8			1	<b>*</b>	NA NA NA NA	8	Considered b	<b>X</b>	<b>₹</b> ₹	**	Reasons for No Single- Tariff Pricing (Q5)
No				No (c)	NA S	**	- F	S.	- 5 ≯	**	Has Single-Tariff Pricing Been Prohibited by Statute (Q6)
₹ 8	Z		in the second se	8	₹.8	₹.	8	₹ :	<b>₹</b> <del>₹</del>	₹	Monitor or Evaluate Single- Tariff Pricing (Q7)
Not an issue when	: :	rate case expense.	construction projects. simplified	Affordability; revenue stability; rate normalization for	Mitigate rate shock	* Committee of the comm	は成構に対する。 ・ はないでは、 ・ はないできません。 ・ はないできません。 ・ はないできません。 ・ はないできます。 ・ はないできます。 ・ はないできます。 ・ はないできます。 ・ はないできます。	NA	NA National NA	A CONTROL OF THE PARTY OF THE P	Reason for approval (Q8)
X	2				<b>3</b>	NA		NA .	X	・ 1 日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日	Reason for Rejection (Q9)
Case-by-case	Z			Case by case	Generally accepted	NA CONTRACTOR OF THE PARTY OF T	Case-by-case	NA NA	N.		Commission Policy (Q10)

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òΝ Case-by-case Sussi ns toM ON iqqississiM ĽΝ ſN CN ΓN LN. ۲N Minnesota ſN ſN ſΝ LN . ſN COUVERNOR avitentative betaounel; experience. commonality of post-merger communities; not approved Case-by-case Need for further Contiguity of (a) No (a) SOL Massachusetts ON ON Considered but Case-by-case SəX Maryland ΑN ΑN ON **Sussi na toM** ΑN Anish YN-SOY Mever considered ΑN ΑŊ ON Not an issue Mever considered Louisiana Sussi ne foli ΑN (p) AM ΨN Sə Never considered (p) oN Keutucky **AN Sussi ng JoN** Kansas ΑN ΑN ΑN Sel Sel NA Never considered ΑN ON Aussi ns toN cost-based rates Case-by-case Cost-of-service; Rejected SəY ensibal ΑN ΑN ON 0 source of supply, costs consistent costs and source-of-supply \$8X Case-by-case ni eonerettiQ Reasonably οN ON AN 7 SƏX Sionill Has Single-Tariff Pricing Been Prohibited by Statute (Q6) Single State Commission Approval of Single-Tariff Pricing (Q3) Commission Policy (Q10) Monitor or Evaluate Single-Tariff Pricing (Q7) State Reason for approval (Q8) Reasons for No Single-Tariff Pricing (Q5) Mutti-System Utilities in the State (Q1) Reason for Rejection (Q9) lumber of Multi-System Jtilities (Q2) umber of Utilities with Tariff Pricing (Q4) Commission Policies on Single-Tariff Pricing for Water Utilities

NA = Not applicable; NR = Not reported; NJ = No jurisdiction

**198**)

Unossiw

**(42**)

Commission Policies o	n Polic		Single	9-Tari	n Single-Tariff Pricing for Water	or Wal		Jtilities		
State	الانان-System Utilities in the State (۱۲)	mətey&-illuM to nədmuN Utilities (Q2)	ommission Approval of Single-Tariff Pricing (Q3)	Number of Utilities with Single Tariff Pricing (Q4)	Reasons for No Single- Tariff Pricing (Q5)	Has Single-Tariff Pricing Been Prohibited by Statute (GG)	Monitor or Evaluate Single- Tariff Pricing (Q7)	Reason for approval (Q8)	Reason for Rejection (Q9)	Commission Policy (Q10)
Montana (h)	Ž	0	¥	¥	¥	¥	¥	¥	¥	NA
			¥	¥	¥	₹	¥	AN - T - T	NA	N The second sec
	9	0	N A	¥	Ą	¥	ž	¥	¥ V	¥
New Hampshire	Yes	4	No (a)	0 (a)	Considered but	S S	¥	¥	<b>*</b>	Case-by-case
					not approved	3		The state of the s		
New Jersey	Yes	3	No.	0	Considered but	S S	¥	¥	¥	Case-by-case
•					not approved			,		
New Mexico	O N	0	X	¥	<b>A</b>	¥	¥	₹		
New York	Yes	5	Yes	-	₹	2	ટ	Acceptable cost-of-	Cost-of-service	Case-by-case
								service differentials	differentials	
North Carolina	Yes	20	Yes	46	¥	S	2	More economical for	<b>*</b>	Generally accepted
	]; :							utility and customers;		
								less tracking required.	はない。	は、例の情報はかま
	jh.		10年の本土 10年間		・ は ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・					
North Dakota	7	Z	2	3	2	3	2	3	2	2
Opposit	Yes	<b>C*1</b>	Yes	7	¥	2	운	Company request,	≨	Case-by-case
								cost savings,		
								customer benefits.		
Oklahoma	NON THE	0	Z	ž	¥	¥	ž	NA NA	¥ ¥	¥
Oregon Control of the	, Tes		Yes	-	<b>4</b> .	2	2	Public interest	A CONTRACTOR OF THE PARTY OF TH	Generally accepted

NA = Not applicable; NR = Not reported; NJ = No jurisdiction

State	Multi-System Utilities in the State (Q1)	Number of Multi-System Utilities (Q2)	Commission Approval of Single-Tariff Pricing (Q3)	Number of Utilities with Single Tariff Pricing (Q4)	Reasons for No Single- Tariff Pricing (Q5)	Has Single-Tariff Pricing Been Prohibited by Statute (Q6)	Monitor or Evaluate Single- Tariff Pricing (Q7)	Reason for approval (Q8)	Reason for Rejection (Q9)	Commission Policy (Q10)
Pennsylvania (e)	Yes	11	Yes	7	NA	No	No	Economies of scale; mitigate rate shock associated with improvements; lessen bookkeeping and reporting.	NA	Generally accepted; case-by-case
Rhode Island South Carolina	Yes	4 - Anne	Yes	<b>NA</b> 40	NA NA	No No	NA No	NA Uniform cost allocation; lower billing costs; base charge covers most fixed costs.	NA NA	NA Generally accepted
South Dakota	aka NJ	NJ.	NJ	NJ	NJ NJ	.a.s. NJ	NJ .	NJ STATES	NJ N	u National Nation of the Control
Tennessee	No	0	NA	NA	NA	NA	NA	NA	NA	NJ NA
Texas	Yes	200 to 300	Yes	Most	NA	No	No	Regionalization, lower administrative cost	NA	Generally accepted and preferred
Utah	No	NA	NA NA	NA	NA NA	NA NA	NA	NA	NA	NA
Vermont	Yes	. 1	No	NA	Rejected	No.	NA	NA	Cross	Generally not accepted
	البوال				and the second		3-30 <b>-</b> 2-4	. "	ubsidization	

Commission Policies	on Single-Laritt Pricit	ig for water	Utilities

State	Multi-System Utilities in the State (Q1)	Number of Multi-System Utilities (Q2)	Commission Approval of Single-Tariff Pricing (Q3)	Number of Utilities with Single Tariff Pricing (Q4)	Reasons for No Single- Tariff Pricing (Q5)	Has Single-Tariff Pricing Been Prohibited by Statute (Q6)	Monitor or Evaluate Single- Tariff Pricing (Q7)	Reason for approval (Q8)	Reason for Rejection (Q9)	Commission Policy (Q10)
Virginia Washington	Yes	4 30	Yes	4 25	NA NA	No No	No No	Spreads costs; separating small- system costs not always effective. Economies of scale	NA NA	Case-by-case  Generally accepted
West Virginia (f)	Yes	and the program of	Yes	17	NA	No No	Yes (g)	for small systems	Cost-of-service principles; customer	Case-by-case
Wisconsin (h) Wyoming (b) D.C.	No	1 NA NJ	No : NA NJ	NA NJ	Not an issue NA NJ	No NA NJ	AN AN LN	NA	NA N	Never considered NA NA

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	Reason for Rejection (Q9)
ities	Reason for approval (Q8)
iter Util	(Q6) Monitor or Evaluate Single- Tariff Pricing (Q7)
l for Wa	Has Single-Tariff Pricing Been Prohibited by Statute (ACA)
ff Pricing	Ressons for No Single- Tariff Pricing (Q5)
le-Tari	Number of Utilities with Single Tariff Pricing (Q4)
Sing	o levorqqA noissimmoO Single-Tariff Pricing (Q3)
olicies on	Mumber of Multi-System Utilities (Q2)
n Polic	ent ni setilitiU meteyS-tiluM (NA) etst2
mission	
	State

Commission Policy (Q10)

(b) Response by phone or derived from 1995 Inventory of Commission-Regulated Water Systems; no multi-system water utilities. (a) Partial rate consolidation has been approved; single-tariff pricing may bephased-in for some utilities.

(c) Proposed legislation would require physical interconnection of systems for single-tariff pricing.

(d) Farmers Home Administration debt requirements prohibit, but the issue did not come before the commission.(e) May be more multi-system water utilities in the state.

(f) The commission regulates public service districts. These data reflect primarily the views of staff involved in regulating the districts.
 (g) Reevaluation of rate cases where single-tariff pricing has been implemented (for public service districts).
 (h) Response applies to regulated investor-owned utilities only. The Commission also regulates municipal

water utilities and state law requires single-tariff pricing throughout municipalities.

	i-System Utilities in the e (Q1)	ber of Multi-System ies (Q2)	nmission Approval of le-Tariff Pricing (Q3)	ber of Utilities with	le Tariff Pricing (Q4)	sons for No Single- f Pricing (Q5)	Single-Tariff Pricing	n Prohibited by Statute	itor or Evaluate Single- f Pricing (Q7)		son for approval (Q8)
Summary Data											
Yes	29	<b>.</b>		6	ı		1	0	_	į	1
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Not an issue	1		•	•	ı		7	ļ	1		6 28
Rejected	i	:	•	ł	I		2	:	1		6 6
Considered but not		1		I	ı		4	t			1 1 6 28
approved									ı		11102
Generally	1	ı		1	:		ı		ı		1116028
accepted								ŀ	1 1		1 111628
Generally not	ı		•	I	1		1	1	1 1		1 111628
accepted								1 1	1 1 1		
Case-by-case								1 1	1 1 1		1 1 11168
	1		•	1	ı		i	1 1 1	1 1 1 1		6 28
Never considered	1 1	1	• •	1 1	f I		1 1	1 1 1 1	11 1 1 1		11 1 1 1 1 1 6 28

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# **Multi-System Water Utilities and Single-Tariff Pricing**

			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Connecticut	Colorado			- 7869	10 mm	California	Arkansas	東京 (1975年) 1975年 (1975年) (1975年) (1975年) (1975年) (1975年) (1975年) (1975年) (1975年) (19		The second secon					×:	Arizona	Alaska	Alabama	State
Eastern Connecticut Regional Water Co.	Crystal Water Company	Connecticut-American Water Company	Connecticut Water Company	Bridgeport Hydraulic Company	NA	California-American Water Company	MRK MELLEN MARKET TERMENT CONTROL TO THE STATE OF THE S	Southern California Water, Company	,我们就是我们的时候,我们就是我们的人,我们就会会会会会会会会会会会会会会会会会会会会会会会会会会会会会会会会会会会会	Cal Water Service Company	NA		Marana Water Service, Inc.	Cordes Lakes Water Company	Congress Water Company	Citizens Utilities Company	Big Park Water Company	Arizona Water Company	Water Utility of Greater Tonopah, Inc.	Wilhoit Water Company	NA	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	Name of Multi-System Water Utility (Q2)
25	ω (	חכ	ಕ	7	¥	O		21		19	N	100 M	N	į.	N	· CT	ω	20	7	4	N N	· <b>×</b>	Approximate Number of Systems (Q2)
	<b>48</b> 8	<u>م</u>	4	8	¥	7,000	# 1 # 1 1	1,000	P 14	485	₹	8	æ	8	<b>&amp;</b>	416	5	176	4	47	Š	¥	Smallest System (N Connections) (Q2)
249	2.204	3	27,000	97,000	₹	40,000		- 4		3,400	¥	1,228	68	2,977	<u>4</u>	20,000	1,400	8,120	67	140	×	N N	Largest System (N Connections) (Q2)
Partial	Yes	Partia	Yes	Yes	×	No		Partial		Partial	×	No.	8	8	중	8	3	8	Yes	Yes	Š	<b>₹</b>	Single-Tariff Pricing Approved (Q4)
B	1985	285	1988	1986	¥	8		1990s		1990s	¥	*	5	\$	<b>\$</b>	\$	5	5	1994	1993	¥	3	Approximate Date of Approval (Q4)
Six ladiffs, phasing in late		Phasing in rate					analysis (a)	Phasing-in tariff, subject to cost	analysis (a).	Phasing-in tariff, subject to cost			企業を用する。 Manager Manager Andrews And	の 100 mm 100 m			「「「「「「」」」、「「」」、「「」」、「」」、「」」、「」」、「」、「」、「」	20、小學學學院 12月 18 18 18 18 18 18 18 18 18 18 18 18 18				<b>建</b> 等用的人,是一个人的 <b>对</b> 逐渐放弃,在女孩子,一个人	Notes
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NA = Not applicable; NR = Not reported; NJ = No jurisdiction

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			alia ciligio i ariii a licilig	Aulti-System Water Itilities and Single-Tariff Pricing

			Delaware Florida (b)		State
Marion Utilines, Inc. Marionboothood Utilities Unc.	Lake Utility Services, Inc. Lenyil H. Dicks Mad Hatter Utility, Inc.	Gulf Utility Company  Heartland Utilities, Inc.  Holiday Utility Company, Inc.  Jacksonville Suburban Hillities Com. Inc.	NA Arredondo Utility Company Clay Utility Company Consolidated Water Works, Inc.	Gallup Water Service Company Jewett City Water Company Olimstead Water Company Rural Water Company Topstone Hydraulic Company Tyler Lake Water Company United Water Connecticut Inc.	Name of Multi-System Water Utility (Q2)
23	ا ت د ن		ง N N N 🏅	444664	Approximate Number of Systems (Q2)
	333	533 3	<b>5</b>	36 20 31 27 27 27 38	Smallest System (N Connections) (Q2)
<b>3</b> 3	3 <del>3</del> 3 3	555 <b>5</b> 3	5	574 1,331 121 244 237 90 2,919	Largest System (N Connections) (Q2)
Partial Yes	Partial Yes Yes	Part of the state	Yes Yes ⊼	¥ * \$ \$ \$ \$ \$ \$	Single-Tariff Pricing Approved (Q4)
NR (b)	333 200			1986 1973 1975	Approximate Date of Approval (Q4)
Two lariffs	Two fairing.  Noninterconnected water:	Interconnected water, noninterconnected wastewater.			Notes

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	e of Multi-System r Utility (Q2)	to redmuM etsmixo	lest System (N ections) (Q2)	M) mətəyS tae Hections) (Q2)	e-Tariff Pricing oved (۵4)	oximate Date of oval (Q4)
State		-н				
	Ocala Oaks Utilities, Inc.	တ	¥	Z.	Yes	NR (b)
	Pine Island Utility Corporation	7	¥	¥	Yes	NR (b)
	Poinciana Utilities, Inc.	4	¥	¥	(es	NR (b)
	Rainbow Springs Utilities, Inc.	7	품	꽃	Yes	NR (6)
	Seven Rivers Utilities, Inc.	0	ĸ	¥	γes.	AR (B)
	Sunshine Utilities of Florida	8	¥	£	Partial	NR (6)
		16	품	4	Partial	NR (D)
Georgia	7	Z	3	3	3	3
Hawali	が終え、 「日本のことでは、日本の日本の大学の中であってもできません。 「日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日	₹	¥	3	\$	<b>\$</b>
Idaho	Hayden Pines Water Company	9	7	<b>8</b>	Yes	1985
Illinois	Citizens Utilities Company of Illinois	22	<u>+</u>	8,400	Partial	1965
	,不是一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个	} \ 1				1 m + 0, T

**SetoN** 

Not an issue when proposed. Some exceptions based on source

Excludes 2 systems

of supply differences. Phasing-in one system.

**¥**¥

Illinois-American Water Company Northern Illinois Water Corporation Gonsumers Illinois Water Company

Indiana-American Water Company

Indiana

Hoosier Water

lowa\_American Water Company

Southeasin W.D. A.T.S. Acadian Water & Sewer

Kentucky Louisiana

lowa Kansas

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Baton Rouge Water Company

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	Ę	er of				<b>4</b> _	
	vame of Multi-System Nater Utility (Q2)	Approximate Number of Systems (Q2)	Smallest System (N Connections) (Q2)	Z (Z	Single-Tariff Pricing Approved (Q4)	Approximate Date of Approval (Q4)	
	Name of Multi-Sy Water Utility (Q2)	Ž (a	. jed	Largest System (N Connections) (Q2)	<u>⊊</u> ₹	<del>2</del> €	
	Eg. <b>X</b>	Approximate I Systems (Q2)	Sys	yst	<u>⊭</u> 0	<u> </u>	
	\$ <del>5</del>	ž E	est ecti	st o	¥ec ¥	ž ži	_
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	Capital Utilities	NR	NR	NR	No	NA	
	Coast Water System	NR	NR	NR	No	NA	
	Hunstock Hills	NR	NR	NR	No	NA	
	Ascension Water Company	NR	NR	NR	No	NA	
	Louisiana Water Company	NR	NR	NR	No	NA	
	Parish Water Company	NR	NR	NR	No	NA	
	Utilities Data, Inc.	NR	NR	NR	No	NA	
Maine	Consumers Maine Water Company	a reviews because iroic 5.	408	7,192	No.	NA.	No. 17 Line of the Same of the Marian Marian Anna and Line of the Same of the Contract of the Same of
Maryland	Utilities, Inc.	5	75	1,010	No	NA	
	Facilities Services, Inc.	7	31	130	No	NA	
Massachusetts	Massachusetts-American	3	2,400	11,000	Partial		Two tariffs under a settlement
		Bin (PEC)OF-LUM	sa <b>r ma</b>	ana. Juli	: 54 Mail		agreement a case is pending (a)
Michigan	NJ	NJ	NJ	NJ	NJ	NJ	
Minnesota 📆 👢			LN:		NJ.	NJ	
Mississippi	Johnson Utility Company	32	12 to 15	600 to	No	NA	
		_		750	<b></b>	4005	ere de la caración de la composición d
Missouri	Missouri-American Water	7		2,800	Yes	1995	
	KMB Utilities				Yes	1995	
Montana	NA	NA	NA	NA	NA	NA	And the second s
Nebraska			NA NA		NA-	NA .	
Nevada	NA	NA S4	NA 12	NA 5 000	NA Dantini	NA	There is a sufficiency to be appropriate to several
Control of the control of	Consumers New Hampshire Water	24	40	5,000	Partial	NR	Three tariffs; may be moving toward single tariff (a)

f Pricing	
Single-Tarit	
ties and	
Water Utili	
Multi-System Water Utilities and Single-Tariff Pricing	

	sə <b>i</b> o <b>V</b>							Operated as one system until	disconnected and extreme cost	differentials became apparent	Smallest serves two industrial	CUSTOMERS.			Commission imposed single-tariff	pricing.			できた。 「「「「「「」」」、「「」」、「「」」、「「」」、「」、「」、「」、「」、「」、	(1) "我想到了一样,一点一点,一点一点,我们就是我们的一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个一个	こうかい かいかい かいかい かいかい 一般ない しょうがんしょう アイト・ファイン かいかい かいかい かいかい かいかい かいかい かいかい かいかい アイト・アイト・アイト・アイト・アイト・アイト	1. 一个是一个时间,这个时间,我们就是一个人,我们就是一个人,我们就是一个人,我们就是一个人,我们就是一个人,我们就是一个人,我们就是一个人,我们就是一个人,我们就是一个人,我们就是一个人,我们就是	
	Ppproximate Date of (A4)	Š	≨	<b>X</b> :	₹ Z	ž	2	¥		;	¥		ž	ž	1987		1986	1971	1891	1974	1974	1978	1001
	gnicing Tariff Pricing (AQ) bevorqdA	2	2	9.5	2 2	2	\$	2			2		ž	2	Yes	;	Yes	Yes	Yes	Yes	Yes	Yes	, ( <b>8</b>
	Largest System (N Connections) (Q2)	19,000	200	175	181 100	28 652	₹	000'06			270		158	220	9		121	78	3,830	4	5,345	2,790	35
5113	Gmallest System (N Connections) (Q2)	35	၉	8	10 928	422	¥	30,000	•		7		148	49	ଛ		9	9	8	2	33	5	
	Approximate Number of G2)	12	1	*	, 0	• ^	₹	, <b>~</b>			4		7	7	9		Ξ	7	က	ري.	5	72	7
Multi-System Water Cultues and Single-1 at	e Mame of Multi-System Water Utility (Q2)	Pennichuck Water Works	Lakes Regional Water Company	Caraton Water Connegue	New Jersey New Jersey-American	Continuos Naw Jorean	COLON TO THE STATE OF THE STATE	Now York James Band Band Water Subbly			South County Water		Rand Water	Northwood Water	Forest Park Water		North Carolina Alpha Utilities		Bodue Banks Water Company	Bradshaw Water Company		Carolina Water Services of NC	
3 <b>E</b>	State		475 - 144		¥ e ¥		Mon	2 2									Nort	H.L.L		٠.	i sys		

NA = Not applicable; NR = Not reported; NJ = No jurisdiction

Tariff Pricing	
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State Marne of Multi-: Water Utility (O	Approximate Numbe Systems (Q2)	Smallest System (N Connections) (Q2)	Largest System (N Connections) (Q2)	Single-Tariff Pricing Approved (Q4)	Approximate Date of Approval (Q4)	s <b>ə</b> toM
Coastal Plains Utility Company	က	ဗ္ဂ	542	Yes	1967	
	7	8	51	Yes	1975	・ 1 日本の一般のでは、1 日本の一のでは、1 日本の一般のでは、1 日本の一般のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一般のでは、1 日本の一般のでは、1 日本の一般のでは、1 日本の一般のでは、1 日本の一般のでは、1 日本の一般のでは、1 日本の一のでは、1 日本の一般のでは、1 日本の一のでは、1 日本の一般のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、1 日本の一のでは、
Corriher Water Service	23	£	193	Yes	1968	· · · · · · · · · · · · · · · · · · ·
Crabtree Water Systems	က	9	<b>5</b> 8	2	Ž	A Company of the Comp
Cross State Development Company	60	0	5	Yes	1974	・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・・
CWS: Systems and the state of t	19	7	1,211	2	\$	在《中国》中,《中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中,《中国》中,《中,《中国》中,《中国》中,《中国》中,《中国》中,《中国》中,《中,《中国》中,《中国》中,《中国》中,《中国》中,《中,《中国》中,《中国》中,《中,《中,《中,《中,《中,《中,《中,《中,《中,《中,《中,《中,《中
D&W Water Systems	~	4	88	Yes	1987	の、「「「「「「」」」、「「」」、「「」」、「」」、「」」、「」」、「」、「」、「
	ന	2	132	2	<b>₹</b>	《新》《《新》中,《古书》《《古祖·西游》《《西·西·古书》《《文·文·文·文·文·文·文·文·文·文·文·文·文·文·文·文·文·文·文
・ 「「「「「「「「」」」、「「」」、「「」」、「「」」、「「」」、「「」」、「	<b>(</b> 7)	6	536	χes	- 1990	在1970年,1980
	₩	<u></u>	\$	Yes	1973	- 日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日
Fox Run Water Company	9	7	8	χes	1989	ではようでは、そのでは、日本
Goss Utility Company	_	6	131	χes	1976	The second secon
Ą	7	45	<del>2</del>	Yes	1982	1   1   1   1   1   1   1   1   1   1
The state of the s	₹ 8	9	2,475	χes	1972	・ 1975年 - 19
Wayne M. Honeycutt	<b>ල</b>	15	4	Yes	1978	《《《中文》《《《中文》《《中文》《《中文》《《中文》《《中文》《《中文》《《
10	<b>e</b>	Ŧ	8	χes	<del>28</del>	・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・ ・
Hydraulics, Ltd.	82	▼.	191	Yes	1966	The control of the co
Hydrologic Lands	₹	15	2	2	¥	・ 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Kings Grant Water Company	7	88	820	Yes	886	A Total Control Cont
	ന	77	151	Yes	<del>2</del>	
Language Water Works Corp.	23	8	678	Yes	1969	1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、1、
A ASSOC. 10 Lee & Assoc.	~	4	45	Yes	1986	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1

NA = Not applicable; NR = Not reported; NJ = No jurisdiction

Multi-System Water Utilities and Single-Tariff Pricing  Multi-System Water Utilities and Single-Tariff Pricing  Multi-System (QZ)  Lincoln Water Works  William K. Maurey  Mid South Water System  Pedmonti Construction & Water  Rayou Utilities  Scotland Water & Sewage  Scotland Water Company  Surry Water Company  Surry Water Farms  Water Markey Markey Company  Surry Water Farms  Multicoln Water Company  Surry Water Resources  1988	4 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9
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	Multi-System	Water	<b>Utilities</b>	and S	Single-	Tariff	Pricing
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State	Name of Multi-System Water Utility (Q2)	Approximate Number of Systems (Q2)	Smallest System (N Connections) (Q2)	Largest System (N Connections) (Q2)	Single-Tariff Pricing Approved (Q4)	Approximate Date of Approval (Q4)	Notes
North Dakota	NJ .	NJ	NJ	NJ	NJ	NJ	
Ohio	Ohio-American Water	8 or 9	300	15,000	Yes	1975 to 1983	(m. 1964) se
	Citizens Utilities	6	278	3,023	Yes	1975 to 1983	And the production of the control of
Oklahoma	Consumers Ohio Water	A NA	7,516 NA	25,254 NA	No NA	NA MA	
Oregon		4		5,750		Early 1970s	
Pennsylvania	Pennsyvania-American Water Company	27	NR	NR	Yes	1970s & 1980s	Interconnected systems (1970s); noncontiguous systems (1980s).
	United Water Pennsylvania, Inc.	22	NR	NR	Partial	1992	Excludes one system.
	Consumers Pennsylvania Water Company	10	NR	NR	Partial	NR	Three rate zones.
	Citizens Utilities Water Company of PA	20	NR	NR	Partial	NR	Five rate zones.
	National Utilities, Inc.	21	NR	NR	Partial	NR	Three rates and four systems with their own tariffs.
	Philadelphia Suburban Water Company	15	NR	NR	Partial	NR	Most acquisitions adopt the single tariff, excludes two systems.
	Newtown Artesian Water Company	2	NR	NR	Yes	1994	Merger of two companies.
	Redstone Water Compnay, Inc.	3	NR	NR	No	NA	Three rate zones and four systems with separate tariffs.
	Frank Sargent	4 to 5	NR	NR	No	NA	May be moving toward single tariff.
	Blaine Rhodes	5	NR	NR	No	NA	May be moving toward single tariff.
	Carl Kreisge	2 to 3	NR	NR	No	NA	May be moving toward single tariff.

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Multi-System Water Utilities and Single-Tariff Pricing	
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Approximate Date of Approval (Q4)	ž	₹	¥	≨	ž	ž	¥	¥	Ä	¥	뚶	¥	ž	¥	≨	¥	≨	ž	쑫	¥	ĸ	¥	8
Single-Tariff Pricing Approved (Q4)	Yes	2	Yes	2	χes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Partial	Yes	2	Yes	2	χes Σ	Yes	Yes	Partial	Yes	, Kes
Largest System (N Connections) (Q2)	Z.	ž	ĸ	¥	¥	£	ĸ	ž	¥	¥	¥	ĸ	Ř	ž	ž	Ä	품	¥	ž	ž	X.	뚶	2
Smallest System (N Connections) (Q2)	¥	Ä	Ŗ	ĸ	Ĕ	¥	¥	¥	¥	¥	¥	¥	¥	ž	¥	쭏	¥	¥	¥	¥	¥	ĸ	¥.
Approximate Mumber of (Ω2)	œ	7	79	4	9	Ω.	**	7	~	€	4	4	4	13	25	33	7	4	7	32	S	4	<b>%</b>
mare of Multi-System Water Utility (Q2)	H & R WaterWorks, Inc.	H2O Company, The	Harbor Water Company, Inc.	Iliad Water Services, Inc.	Lara Lee, no.	Mainland View Manor Maintenance Co.	Marvin Road Water Company	Mirrormont Snevices, Inc.	Monterra, Inc. (Washington Water Systems)	Northwest Water Systems, Inc.	Pattison Water Comapny	Point Fosdick Water Company, Inc.	Rainier View Water Company, Inc.	Sanderson & Associates, Inc.	Satellite Water Systems	S-K Pump & Drilling	Soren Pedersen Water Company		South Bainbridge Water System, Inc.	South Sound Utility Company, Inc.	Stroh Water Company	Sunshine Acres Water System	Tensor Inches Serve Inc.
State						1、10年の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の						A Part of the Control	E ST		4.1 5.4 5.4 5.6 6.6		2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		

NA = Not applicable; NR = Not reported; NJ = No jurisdiction

Multi-System Water	<b>Utilities and</b>	Single-Tariff Pricing
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State	Name of Mutti-System Water Utility (Q2)	Approximate Number of Systems (Q2)	Smallest System (N Connections) (Q2)	Largest System (N Connections) (Q2)	Single-Tariff Pricing Approved (Q4)	Approximate Date of Approval (Q4)	Notes
and the state of t	Washington Water Supply, Inc.		NR	, NR	Yes	NR spin	
West Virginia (d)	West Virginia-American	13	571	68,636	Yes	1982	Formerly 12 to 14 districts.
	Arbuckie	2	NR	NR		Prior to 8/85	
	Central Hampshire	2	NR	NR	No		
	Friendly	2	NR	NR		Prior to 4/88	
	Gilmer County	2	NR	NR		Prior to 12/90	•
	Grant County	2	NR	NR		Prior to 9/83	
	Green Valley-Glenwood	2	NR	NR		Prior to 6/80	
	Hammond	2	NR	NR	Yes		
	Hardy County	2	NR	NR	No		
	Jefferson County	3	NR	NR	No		
	Kopperston	2	NR	NR	Yes		
	Logan County	5	NR	NR	Yes	1995	
	Mannington	2	NR	NR		Prior to 3/82	
	Mason County	3	NR	NR	No	NA	
	McDowell County	6	NR	NR	No	NA	
	Oakland	2	NR	NR		Prior to 5/84	
	Ohio County	3	NR	NR		Prior to 1/81	
	Pendleton County	4	NR	NR	No	NA	
	Preston County #1	2	NR	NR		Prior to 2/81	
	Preston County #2	2	NR	NR		Prior to 12/81	
	Raleigh County	3	NR	NR	No	NA	
	Red Sulphur	2	NR	NR	Yes	Prior to 8/83	

## Multi-System Water Utilities and Single-Tariff Pricing

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single-tariff pricing is required for sequinal		- P	Not reporte			Several towns with two or three systems	
	∀N	ON	13,752	199'Z	7	Wisconsin Power & Light	Wisconsin
	Prior to 2/85	\$ <del>0</del> 人	ЯN	ЯN	7	Wyoming-Glover	
	Prior to 7/80	SƏ人	ЯИ	ЯN	7	Washington Pike	
	ΑN	οN	ЯN	ЯN	7	ns∨	
	ΑN	οN	ЯN	ЯN	7	mentura ntuos	
Notes	Approximate Date Approval (Q4)	Single-Ta Approved	Largest System (N Connections) (Q2)	Smallest System ( Connections) (Q2)	Approxin Systems	Name Water	State
	xima val (C		rgest System innections) (C	est S ection		of Mu Utility	•
	<u>ਨੂੰ</u> ਨੂੰ ਛ	fariff Pricing ed (Q4)	stem 1s) (C	yster 1s) (C	(Q2)	: 6 <del>₹</del>	
	ate of	cing	2) (2	) S S E C	Number )	System 12)	
	~ <b>~</b>				er of		

(a) Single-tariff pricing has not been explicitly approved, but some rate consolidation has occurred (three states; four systems).

(b) Only utilities with single-tariff pricing for all or some systems are reported. These rates were approved over time, dating back to at least the early 1980s.

Data were not reported for all multi-system utilities in the state.

(c) Flat rates and metered rates may exist within the same tariff. Similarly, mobile home parks and multi-dwelling units

(c) Flat rates and metered rates may exist within the same tariff. Similarly, mobile home parks and multi-dwelling units may exist at a separate rate within the same tariff.

(d) Only West-Virginis is investor-owned; the rest are public service districts. Only multi-system utilities are reported; interconnected

systems and single-systems with multiple tariffs are not included.

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State  Summary Data for All Utilities  Summary Data for All Ut	Largest System (N 1,500 25,75 25,75 25,75 26,15 27,100 26,15 27,100 27,100 28,1
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NA = Not applicable; NR = Not reported; NJ = No jurisdiction

Multi-System Water Utilities and Single-Tariff Pricing

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fo else Dare of Approval (Q4)		,	ı	1	1	1958	1995	1982	1983	79		ŀ	1	1	ı	ŀ	ı	ı	ı	ı	5").
Single-Tariff Pricing Approved (Q4)		128	20	0	148	1	ı	i	ı	i		0	0	65	0	1	1	1	1	1	aged to "8.
Largest System (N Connections) (Q2)		1	ŀ	1	ł	48	97,000	5,721	197	<b>8</b> 0			ı	ŀ	ł	56	329,000	25,088	1,229	35	9" was ave
M) mətayS taəllest Connections) (Q2)		†	ı	ŀ	1	7	2,400	123	8	80		ŧ	1	i	ı		30,000				mple, "8 to
Approximate Number of Systems (Q2)			ı	1	ł	7	201	5	ιΩ	148	le Tariff	!	ì	ł	1	7	32	ဖ	4	92	ed (for exa
Mame of Multi-System Water Utility (Q2)	ata for Single-Tariff Utilities									7	Summary Data for Multi-System Utilities Without Single Tariff									p:	Notes: For reponses reported as a range of values, averages were used (for example, "8 to 9" was averaged to "8.5"
State	Summary Data for Singl	Yes	Partial	Š	Total	Minimum	Maximum	Average	Median	Utilities reported	Summary Da	Yes	Partial	2	Total	Minimum	Maximum	Average	Median	Utilities reported	Notes: For reponses reported a

NA = Not applicable; NR = Not reported; NJ = No jurisdiction

# COMPARATIVE ANALYSIS OF MULTI-SYSTEM UTILITIES WITH AND WITHOUT SINGLE-TARIFF PRICING

Utilities	• •	r of Utilities ported		Approxima of Sy	te Numbei stems	,			st System inections)				st System nnections)	
	Approx Systems	Number of Connections		Maximum	Average	Median	Minimum	Maximum	Average	Mediar	Minimum	Maximum	Average	Median
All Utilities	203	115	2	201	11	4	2	30,000	751	30	18	329,000	11,615	257
Single-Tariff Utilities	148	80	2	201	13	5	2	2,400	123	20	18	97,000	5,721	197
Multi-System Utilities Without Single-Tariff Pricing	55	35	2	32	6	4	2	30,000	2,187	75	26	329,000	25,088	1,229

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etanments.	Regionalization Incentives	Nitigates Rate Shock	Iniversal Service	Regional Equity	Service Affordability	Small-System Viability	Compliance with Standards	Similar Ratemaking to Other Utilities	Lowers Admin. Costs to Utility	Lowers Admin. Costs to Commission	Regional Economic Development	Encourages Private nvolvement	Encourages nvestment	Interconnection Not Required	Overall Benefits Outweigh Costs	Other	Number of "Yes" Responses
emedel	W.	₩.	<u></u>		VN.	ΔN.	<b>AM</b>	o o		₩ .	AN .	" VN   "	ΥN	AN	AN ,	ΑN	VN
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, snozin	<b>59</b> )	, Yes.	ON	ON	ON T	seY.	oN T	λey		SOY	ON	ON	ON	SeY	∀N se,	ON.	8 AN
<b>y</b> kansas	AN	AN ⊬æcvi	AN.	AN AI	AN	AN	AN .	AN ⊲M		AN	AN QN	AN PM	ON	ON	ON	ON	P 37 199
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sbirol	<b>198</b> /	3 : 25 3	S SOY.	ON	, Yes	SOX	ѕәД‴	₽, T		SOA	ÖÑ	SOX	<b>150</b> )	Se)	\$ <b>9</b>	ON	EL .
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NA = Not applicable; NR = Not reported; NJ = No jurisdiction; NI = Not an issue

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MA = Mot applicable; MR = Mot reported; MJ = Mo jurisdiction; MI = Mot an issue

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Arguments in Favor of Single-Tariff Pricing (a)

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State	Wisconsin, Wyoming D.C.	Summary Data	Yes	8	Z	¥	₹	Total

(a) These findings reflect staff views about the arguments affecting commission deliberations or policies.(b) Can be consistent with cost-of-service principles.

NA = Not applicable; NR = Not reported; NJ = No jurisdiction; NI = Not an issue

1996 Commission Survey on Single-Tariff Pricing

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Docket No. 950495-WS Florida Public Service Commission JAB-9 Page 2 of 3

Arguments Against Single-Tariff Pricing (a)

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