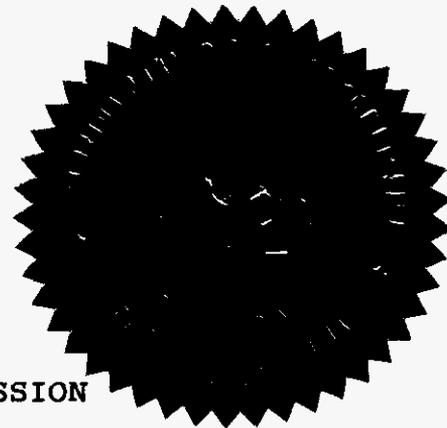


BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

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In the Matter of

DOCKET NO. 950495-WS

Application for rate increase and increase in service availability charges by Southern States Utilities, Inc. for Orange-Osceola Utilities, Inc. in Osceola County, and in Bradford, Brevard, Charlotte, Citrus, Clay, Collier, Duval, Highlands, Lake, Lee, Marion, Martin, Nassau, Orange, Osceola, Pasco, Putnam, Seminole, St. Johns, St. Lucie, Volusia, and Washington Counties.



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SIXTH DAY - EVENING SESSION

VOLUME 26

Pages 2890 through 3021

PROCEEDINGS:

HEARING

BEFORE:

CHAIRMAN SUSAN F. CLARK  
COMMISSIONER J. TERRY DEASON  
COMMISSIONER JULIA L. JOHNSON  
COMMISSIONER DIANE K. KIESLING  
COMMISSIONER JOE GARCIA

DATE:

Monday, May 6, 1996

TIME:

Commenced at 9:00 a.m.

PLACE:

Betty Easley Conference Center  
4075 Esplanade Way, Room 148  
Tallahassee, Florida

REPORTED BY:

JANE FAUROT, RPR

(Appearances as heretofore noted.)

DOCUMENT NUMBER-DATE

FLORIDA PUBLIC SERVICE COMMISSION

05150 MAY-89

FPSC-RECORDS/REPORTING

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## P R O C E E D I N G S

(Transcript continues in sequence from Volume 25)

CHAIRMAN CLARK: We are ready to go back on the record. I do expect Commissioners Garcia and Deason to be here just momentarily, so we can, I think, go through some of the preliminaries. First of all, Ms. James and Mr. MacColeman, I need to swear you in. So if you would please stand and raise your right hand. Ms. James, if you would also stand, I will do it both of you at the same time.

PHYLLIS JAMES

was called as a witness on behalf of the Staff of the Florida Public Service Commission and, having been duly sworn, testified as follows via teleconference:

CHAIRMAN CLARK: You may be seated. I think we will start with you, Ms. James, is that correct?

MS. SUMMERLIN: That's correct.

CHAIRMAN CLARK: All right. Our staff counsel will go through the preliminaries on getting your testimony into the record, Ms. James.

MS. SUMMERLIN: Can you hear me okay, Ms. James?

WITNESS JAMES: Uh-huh.

MS. SUMMERLIN: Thank you very much for being patient with us this afternoon.

DIRECT EXAMINATION

BY MS. SUMMERLIN:

1 Q Could you please state your name and business  
2 address for the record?

3 A My name is Phyllis James, the business address is  
4 3804 Coconut Palm Drive, Tampa, Florida, 33619.

5 Q And how are you employed, who are you employed by?

6 A I'm employed by the Department of Environmental  
7 Protection.

8 Q Have you prefiled direct testimony in this docket  
9 consisting of ten pages?

10 A Yes, I have.

11 Q Do you have any changes or corrections to your  
12 testimony?

13 A No, not at this time.

14 MS. SUMMERLIN: Chairman Clark, may we have Ms.  
15 James' testimony inserted into the record as though read?

16 CHAIRMAN CLARK: The prefiled direct testimony of  
17 Ms. Phyllis James will be inserted in the record as though  
18 read.

19 MS. SUMMERLIN: Thank you.  
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## DIRECT TESTIMONY OF PHYLLIS JAMES

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Q. Please state your name and business address.

A. Phyllis James, Department of Environmental Protection, 3804 Coconut Palm Drive, Tampa, Florida 33619.

Q. Please state a brief description of your educational background and experience.

A. I have a Bachelor of Science degree in Natural Sciences. I have worked in the public sector for a period of 5 1/2 years. I was an Environmental Health Specialist with Health, Rehabilitative Services prior to FDEP.

Q. By whom are you presently employed?

A. I am employed by the Florida Department of Environmental Protection (FDEP).

Q. How long have you been employed with the FDEP and in what capacity?

A. I have been employed with FDEP for three years. I worked in the dredge and fill program for two years, the remaining year was spent working in the domestic waste program.

Q. What are your general responsibilities at the FDEP?

A. I perform compliance inspections at permitted domestic wastewater treatment plants.

Q. Are you familiar with the Southern States Utilities, Inc. wastewater systems located in Southwest District?

A. Yes.

Q. Were these systems inspected by you, or by FDEP staff under your supervision?

A. I am responsible for the inspections of these wastewater systems.

## Citrus Springs Wastewater System

- 1
- 2 Q. Does the utility have current operating or construction permits from the
- 3 FDEP for Citrus Springs Wastewater System (Citrus Springs)?
- 4 A. Yes.
- 5 Q. Please state the issuance dates and the expiration dates of the
- 6 operating or construction permits.
- 7 A. The operating permit was issued February 24, 1994; and expires May 24,
- 8 1998.
- 9 Q. Is the plant in compliance with FDEP issued permits?
- 10 A. Yes. The utility is currently drilling a new background monitoring
- 11 well, since the original well became a dry well.
- 12 Q. Are the wastewater collection, treatment and disposal facilities
- 13 adequate to serve present customers based on permitted capacity?
- 14 A. Yes.
- 15 Q. Are the treatment and disposal facilities for Citrus Springs located in
- 16 accordance with Rule 62-600, Florida Administrative Code?
- 17 A. Yes.
- 18 Q. Has the FDEP required the utility to take any action so as to minimize
- 19 possible adverse effects resulting from odors, noise, aerosol drift or
- 20 lighting?
- 21 A. No.
- 22 Q. Do the pump stations and lift stations meet FDEP requirements with
- 23 respect to location, reliability and safety?
- 24 A. Yes.
- 25 Q. Does the utility have certified operators as required by 61E12-41,

1 Florida Administrative Code?

2 A. Yes.

3 Q. Is the overall maintenance of the treatment, collection, and disposal  
4 facilities satisfactory?

5 A. Yes.

6 Q. Does the facility meet the effluent disposal requirements of Rules  
7 62-600 and 62-610, Florida Administrative Code?

8 A. Yes.

9 Q. Are the collection, treatment and disposal facilities in compliance with  
10 all the other provisions of Chapter 62, Florida Administrative Code, not  
11 previously mentioned?

12 A. Yes.

13 Q. Has Citrus Springs wastewater system been the subject of any FDEP  
14 enforcement action within the past two years?

15 A. No.

16 Apache Shores Wastewater System

17 Q. Does the utility have current operating or construction permits from the  
18 FDEP for Apache Shores Wastewater System (Apache Shores)?

19 A. Yes.

20 Q. Please state the issuance dates and the expiration dates of the  
21 operating or construction permits.

22 A. The operating permit was issued June 1, 1992 and expires June 7, 1997.

23 Q. Is the plant in compliance with FDEP issued permits?

24 A. Yes.

25 Q. Are the wastewater collection, treatment and disposal facilities

- 1 | adequate to serve present customers based on permitted capacity?
- 2 | A. Yes.
- 3 | Q. Are the treatment and disposal facilities located in accordance with
- 4 | Rule 62-600, Florida Administrative Code?
- 5 | A. Yes.
- 6 | Q. Has the FDEP required the utility to take any action so as to minimize
- 7 | possible adverse effects resulting from odors, noise, aerosol drift or
- 8 | lighting?
- 9 | A. No.
- 10 | Q. Do the pump stations and lift stations for meet FDEP requirements with
- 11 | respect to location, reliability and safety?
- 12 | A. Yes.
- 13 | Q. Does the utility have certified operators as required by Rule 61E12-41,
- 14 | Florida Administrative Code?
- 15 | A. Yes.
- 16 | Q. Is the overall maintenance of the treatment, collection, and disposal
- 17 | facilities satisfactory?
- 18 | A. Yes.
- 19 | Q. Does the facility meet the effluent disposal requirements of Rules
- 20 | 62-600 and 62-610, Florida Administrative Code?
- 21 | A. Yes.
- 22 | Q. Are the collection, treatment and disposal facilities in compliance with
- 23 | all the other provisions of Chapter 62, Florida Administrative Code, not
- 24 | previously mentioned?
- 25 | A. Yes.

1 Q. Has Apache Shores wastewater system been the subject of any FDEP  
2 enforcement action within the past two years?

3 A. Yes. That information is detailed in the Warning Letter and executed  
4 consent order contained in Exhibit PJ-1.

5 Point O'Woods Wastewater System

6 Q. Does the utility have current operating or construction permits from the  
7 FDEP for Point O'Woods Wastewater System (Point O'Woods)?

8 A. Yes.

9 Q. Please state the issuance dates and the expiration dates of the  
10 operating or construction permits.

11 A. Operating permit was issued April 28, 1995. Expiration - October 30,  
12 1999. Construction permit - April 11, 1995 issuance, December 31, 1995  
13 expiration.

14 Q. Is the plant in compliance with FDEP issued permits?

15 A. Yes. The plant has been operating out of compliance for several years  
16 prior to SSU taking responsibility over its operation. SSU has brought the  
17 facility into compliance without FDEP taking enforcement measures. There have  
18 been a few minor deficiencies on the MORs due to construction activities.

19 Q. Are the wastewater collection, treatment and disposal facilities  
20 adequate to serve present customers based on permitted capacity?

21 A. Yes.

22 Q. Are the treatment and disposal facilities located in accordance with  
23 Rule 62-600, Florida Administrative Code?

24 A. Yes.

25 Q. Has the FDEP required the utility to take any action so as to minimize

1 possible adverse effects resulting from odors, noise, aerosol drift or  
2 lighting?

3 A. No.

4 Q. Do the pump stations and lift stations meet FDEP requirements with  
5 respect to location, reliability and safety?

6 A. Yes.

7 Q. Does the utility have certified operators as required by Rule 61E12-41,  
8 Florida Administrative Code?

9 A. Yes.

10 Q. Is the overall maintenance of the treatment, collection, and disposal  
11 facilities satisfactory?

12 A. Yes.

13 Q. Does the facility meet the effluent disposal requirements of Rules  
14 62-600 and 62-610, Florida Administrative Code?

15 A. Yes.

16 Q. Are the collection, treatment and disposal facilities in compliance with  
17 all the other provisions of Chapter 62, Florida Administrative Code, not  
18 previously mentioned?

19 A. Yes.

20 Q. Has Point O'Woods wastewater system been the subject of any FDEP  
21 enforcement action within the past two years?

22 A. No.

23 Spring Gardens Wastewater System

24 Q. Does the utility have current operating or construction permits from the  
25 FDEP for Spring Gardens Wastewater System (Spring Gardens)?

- 1 A. Yes.
- 2 Q. Please state the issuance dates and the expiration dates of the  
3 operating or construction permits.
- 4 A. SSU is in the process of obtaining a wastewater permit.
- 5 Q. Are the wastewater collection, treatment and disposal facilities  
6 adequate to serve present customers based on permitted capacity?
- 7 A. Yes. Currently, the service area has a building moratorium.
- 8 Q. Are the treatment and disposal facilities located in accordance with  
9 Rule 62-600, Florida Administrative Code?
- 10 A. Yes.
- 11 Q. Has the FDEP required the utility to take any action so as to minimize  
12 possible adverse effects resulting from odors, noise, aerosol drift or  
13 lighting?
- 14 A. No.
- 15 Q. Do the pump stations and lift stations meet FDEP requirements with  
16 respect to location, reliability and safety?
- 17 A. No. One of the lift stations located within a residential area does not  
18 meet the 10 year storm event. The electrical panel box does not meet the 25  
19 year storm event.
- 20 Q. Does the utility have certified operators as required by Rule 61E12-41,  
21 Florida Administrative Code?
- 22 A. Yes.
- 23 Q. Is the overall maintenance of the treatment, collection, and disposal  
24 facilities satisfactory?
- 25 A. No. SSU needs to sod or seed the pond berms to offset erosion problems.

1 Q. Does the facility meet the effluent disposal requirements of Rules  
2 62-600 and 62-610, Florida Administrative Code?

3 A. Yes.

4 Q. Are the collection, treatment and disposal facilities in compliance with  
5 all the other provisions of Chapter 62, Florida Administrative Code, not  
6 previously mentioned?

7 A. No. SSU needs to remove old sludge from all three of their ponds. I  
8 suggest the addition of fresh sand and rototilling bottom of ponds to enhance  
9 percolation.

10 Q. Has Spring Gardens wastewater system been the subject of any FDEP  
11 enforcement action within the past two years?

12 A. Yes. This system has been hydraulically overloaded over several years.  
13 SSU, as the new owner, has completed repairs on the infiltration problems with  
14 the collection system. In the past, the ponds were always discharging  
15 effluent. After the recent repairs, the ponds appear to be functioning fine.

16 Q. Do you have anything further to add?

17 A. I would like to see the installation of a secondary blower to ensure  
18 100% viability of the plant and its treatment. I would like records kept at  
19 the plant regarding rotation of the disposal ponds. This will ensure a proper  
20 rest and load in order to prevent ground water mounding.

21 Sugar Mill Woods Wastewater System

22 Q. Does the utility have current operating or construction permits from the  
23 FDEP for Sugar Mill Woods Wastewater System (Sugar Mill Woods)?

24 A. Yes.

25 Q. Please state the issuance dates and the expiration dates of the

1 | operating or construction permits.

2 | A. Both expire on December 31, 1995. Application for renewal of wastewater  
3 | permit is in house.

4 | Q. Is the plant in compliance with FDEP issued permits?

5 | A. No. The flow meter and composite sampler were hit by lightning and have  
6 | been down since August. Repairs were delayed due to construction on the  
7 | influent structure where flow is measured. The only problem the Department  
8 | has that it was not notified of this occurrence nor was it reflected that  
9 | flows were being estimated on monthly operating reports. Therefore all  
10 | sampling should have been represented as grab samples. Their permit requires  
11 | 8 hour flow proportionate composite samples be done weekly.

12 | Q. Are the wastewater collection, treatment and disposal facilities  
13 | adequate to serve present customers based on permitted capacity?

14 | A. Yes.

15 | Q. Are the treatment and disposal facilities located in accordance with  
16 | Rule 62-600, Florida Administrative Code?

17 | A. Yes.

18 | Q. Has the FDEP required the utility to take any action so as to minimize  
19 | possible adverse effects resulting from odors, noise, aerosol drift or  
20 | lighting?

21 | A. No.

22 | Q. Do the pump stations and lift stations meet FDEP requirements with  
23 | respect to location, reliability and safety?

24 | A. Yes.

25 | Q. Does the utility have certified operators as required by Rule 61E12-41,

1 Florida Administrative Code?

2 A. Yes.

3 Q. Is the overall maintenance of the treatment, collection, and disposal  
4 facilities satisfactory?

5 A. Yes.

6 Q. Does the facility meet the effluent disposal requirements of Rules  
7 62-600 and 62-610, Florida Administrative Code?

8 A. Yes.

9 Q. Are the collection, treatment and disposal facilities in compliance with  
10 all the other provisions of Chapter 62, Florida Administrative Code, not  
11 previously mentioned?

12 A. Yes.

13 Q. Has Sugar Mill Woods wastewater system been the subject of any FDEP  
14 enforcement action within the past two years?

15 A. No.

16 Q. Do you have anything further to add?

17 A. No, I do not.

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1 BY MS. SUMMERLIN:

2 Q Ms. James, did you also file Exhibit Number PJ-1  
3 consisting of 8 pages with your testimony?

4 A Yes, I did.

5 Q Thank you.

6 MS. SUMMERLIN: Chairman Clark, can we have that  
7 exhibit identified?

8 CHAIRMAN CLARK: That will be identified as  
9 Exhibit 181.

10 MS. SUMMERLIN: Thank you. We tender this witness  
11 for cross.

12 (Exhibit Number 181 marked for identification.)

13 MR. McLEAN: The Citizens have no questions.  
14 Thank you.

15 CHAIRMAN CLARK: Mr. Twomey.

16 MR. TWOMEY: Yes, ma'am.

17 CROSS EXAMINATION

18 BY MR. TWOMEY:

19 Q Good afternoon, Ms. James.

20 A Good afternoon.

21 Q My name is Mike Twomey, I'm representing a number  
22 of civic associations and homeowners groups who are  
23 customers of SSU, including several, or one in Citrus  
24 County, Sugarmill Woods.

25 I would ask you to look at Page 5 of your

1 testimony, please. At the top you discuss the fact that  
2 SSU's Apache Shores wastewater system has been the subject  
3 of a warning letter, and that it had executed a consent  
4 order, which is shown in your exhibit, correct?

5 A That's correct.

6 Q Now, as shown on Page 7 of 8 of your exhibit, the  
7 utility is required to pay the Department \$3,500 in civil  
8 penalties, right?

9 A Yes.

10 Q Along with the costs. Have they taken the  
11 corrective actions yet, SSU, to --

12 A Yes, they have.

13 Q They have corrected all of these matters that are  
14 shown?

15 A Yes, they have. They are in compliance.

16 Q Pardon me?

17 A They are in compliance at this time.

18 Q Okay. Let me ask you to turn to Page 7 of your  
19 testimony, please. In reference to the Spring Gardens  
20 system, you indicate on Page 7 that there is currently a  
21 building moratorium, is that correct?

22 A Yes.

23 Q Is that still in effect?

24 A Yes, sir, it is.

25 Q Okay. And that that moratorium is based on the

1 fact that there is no more permitted capacity remaining in  
2 that system, is that correct?

3 A The past history of this facility -- we're getting  
4 an echo, excuse me.

5 Q If you could speak closer into that microphone or  
6 whatever you have you would be a little louder, I think.

7 A The past history of the facility, it has been, you  
8 know, basically overloaded, overloaded the designed capacity  
9 of the plant. But SSU has taken measures to eliminate the  
10 infiltration going into the plant.

11 Q Okay. Now, you said they have taken measures, do  
12 you have -- when did they start taking those measures?

13 A I'm not really sure. I know that they -- well, I  
14 don't want to get a wrong answer, but I guess around January  
15 they did another smoke test and they were able to find two  
16 areas in January of infiltration coming into the plant.

17 Q Okay.

18 A But they had started previously to January.

19 Q I see. But there is still currently a building  
20 moratorium, is that correct?

21 A That's correct.

22 Q Now, do they have any -- does SSU currently have  
23 any construction permits open with you to increase capacity  
24 there?

25 A No, sir, they don't.

1 Q So who puts the building moratorium in place, is  
2 that your agency or a county operation?

3 A The county does.

4 Q I'm sorry, the county does?

5 A Uh-huh, yes, sir.

6 Q Okay. What does SSU have to do in order to get  
7 out from under the building moratorium?

8 A They just have to provide the department empirical  
9 data showing that during seasonal highs that they are below  
10 design capacity.

11 Q I see. Let me ask you, when was this plant last  
12 inspected, if you know?

13 A The last inspection on this plant was done in  
14 November '95.

15 Q Okay. On Page 7, you also state at the bottom  
16 that the overall maintenance of the facilities are not  
17 satisfactory, and you refer to the need to sod or seed the  
18 pond berms. Have they corrected that deficiency?

19 A I spoke to SSU today, and they said they have  
20 reseeded the berms and have laid hay to hold the seed in on  
21 top of the berms.

22 Q I see. How about on the next page, Page 8, you  
23 indicate that SSU needs to remove old sludge from all three  
24 of their ponds, and you suggest some other addition of fresh  
25 sand and rototilling pond bottoms to enhance percolation.

1 Have they corrected those deficiencies yet?

2 A Not yet.

3 Q If they are not in compliance with those  
4 provisions of Chapter 62 of the Florida Administrative Code,  
5 do you find them in violation for that, or what is the  
6 status of that?

7 A Can you rephrase that, again, I'm sorry.

8 Q Yes. My question essentially is, have you found  
9 them in violation for not being in compliance with Chapter  
10 62 for not removing the sludge and so forth?

11 A We usually give them time to allow the pond to dry  
12 up, and what they have done is they have diverted the flow  
13 from the pond that has the solids in it, and they are  
14 allowing it to dry up so they can get equipment in there to  
15 take out the solids.

16 Q I see. Do you know why they hadn't done this  
17 before?

18 A No, sir, I can't answer that.

19 Q Let me just say it this way. They have certified  
20 operators at this plant, right?

21 A Yes, sir.

22 Q Okay. Shouldn't this be the type of thing that  
23 SSU should accomplish as the normal practice of a utility of  
24 their size?

25 A Yes, sir, but the solids that were lost in this

1 plant were due to a previous utility that was handling the  
2 plant.

3 Q You're saying a previous owner?

4 A That's correct.

5 Q Okay. So SSU presumably bought it in this  
6 condition, is that correct?

7 A That's correct.

8 Q Okay. On Page 8, you begin a discussion of the  
9 Sugarmill Woods wastewater system, and you say that the  
10 plant is not in compliance with FDEP issued permits in part  
11 because the flow meter and composite sampler were hit by  
12 lightning and have been down since August. And I want to  
13 ask you, are those repairs accomplished yet, do you know?

14 A We asked in a letter to find out when they were  
15 repaired, and we never receive a response. We got another  
16 letter from SSU stating that they had another lightning  
17 strike and it hit the flow meter again.

18 Q I'm sorry, so are you saying that they said that  
19 it was fixed but that it got hit by lightning again?

20 A Well, we never got a response indicating when it  
21 was repaired.

22 Q I see.

23 A Then we got another letter stating that the flow  
24 meter evidently was hit again by lightning and that it was  
25 going to be repaired again.

1 Q Is that flow meter important from your regulatory  
2 perspective of measuring anything of significance?

3 A Yes, it is.

4 Q And what does it measure?

5 A It measures the flow coming to the plant,  
6 basically, so that we know that the plant is not receiving  
7 beyond the designed capacity of the plant. The flow is not  
8 going over the design capacity of the plant.

9 Q So it's critical in determining whether the design  
10 capacity is being exceeded, is it not?

11 A That's correct.

12 Q Because there is no other way to ascertain what  
13 the in-flows to the system are, right?

14 A They could possibly with time clocks on the lift  
15 station, but it would be very labor intensive.

16 Q Are you aware that they are doing that?

17 A We were made aware of that, I guess, February 10th  
18 that the flow meter has been repaired.

19 Q I'm sorry, say that again?

20 A On February 10th we were notified that the flow  
21 meter had been repaired.

22 Q Oh, you mean that it has been repaired after the  
23 second lightning hit?

24 A Right.

25 Q Okay. So it's working now, presumably?

1 A Yes, sir.

2 Q Are you a correct witness to ask about SSU's  
3 construction permits vis-a-vis the wastewater treatment  
4 plant at Sugarmill Woods?

5 A Yes, sir.

6 Q Okay. Before I do that, let me ask you when did  
7 you say your last inspection was at Sugarmill Woods, or did  
8 I ask you that?

9 A It was in November '95.

10 Q Ms. James, what is the current permitted capacity  
11 of the wastewater treatment plant at Sugarmill Woods, is it  
12 .4 million gallons per day or .5?

13 A It is .5.

14 Q Okay. The utility had a construction permit to  
15 increase the capacity of that plant to .7 million gallons  
16 per day, is that correct?

17 A They may have had a construction permit, but they  
18 are not asking for an increase at this time.

19 Q I'm sorry, did you say they are not asking for an  
20 increase at this time?

21 A That's correct.

22 Q So they are staying at .5?

23 A That's correct.

24 Q Do you know how much, if any, of the construction  
25 they had indicated pursuant to the .7 expansion that they

1 actually completed?

2 A They have installed a new chlorine contact  
3 chamber, they have repaired where the effluent comes in from  
4 the lift station, they have installed a back-up generator,  
5 and that is all at this time.

6 Q Do you know when they intend to expand that plant?

7 A No, sir.

8 Q Okay. Do you think the plant is currently  
9 adequate for -- has adequate capacity to treat the flows  
10 from Sugarmill Woods?

11 A Let me have a few minutes. Well, based on the  
12 most recent monthly operating report that we have received  
13 from Sugarmill Woods, it does exceed the design capacity of  
14 the plant in the February monthly operating report, okay.  
15 From August to January, the design flow did not exceed the  
16 capacity of the plant, but they may be estimated flows. I  
17 don't know if they actually came from a flow meter, because  
18 we don't have any record of them repairing the flow meter  
19 during that time.

20 Q Okay. If they have apparently exceeded their  
21 capacity -- let me ask you first, are you aware of whether  
22 there have been any building moratoriums in the geographic  
23 area served by the utility's service area?

24 A No, sir.

25 Q Okay. If the plant has in the last year

1     apparently exceeded its capacity at one point, isn't the  
2     utility obliged pursuant to your rules for planning new  
3     construction to be in a position to start that construction  
4     soon?

5             A     Yes. They have to do a capacity analysis report.

6             Q     Right. And have they done that?

7             A     Yes, sir.

8             Q     Okay. And help me understand your rules in this  
9     regard. Does the DEP in addition to having them do the  
10    capacity analysis, require them to begin new construction,  
11    or do you merely put them -- do they merely run up against  
12    building moratoriums if they don't have adequate capacity?  
13    I'm sorry, how does the DEP deal with a utility that is  
14    pushing up close against its capacity?

15            A     Can we hold for a second?

16            Q     Sure.

17            A     I'm going to refer that to Mr. MacColeman, okay?

18            Q     Sure.

19            A     Because he wants to make a statement.

20                    WITNESS MacCOLEMAN: Please repeat the question.

21                    CHAIRMAN CLARK: Let me make a suggestion. Why  
22    don't we stay with Ms. James, and then you just simply  
23    re-ask that question for Mr. MacColeman, okay? Would that  
24    be all right?

25                    MR. TWOMEY: That's fine. And that's all I have

1 for you, Ms. James. Thank you very much for your time. Now  
2 we can traverse back to the gentleman.

3 CHAIRMAN CLARK: No, no.

4 MR. TWOMEY: I'm sorry, the company.

5 CHAIRMAN CLARK: Ms. James, now we will have cross  
6 examination by Mr. Armstrong with SSU.

7 CROSS EXAMINATION

8 BY MR. ARMSTRONG:

9 Q Hi, Ms. James.

10 A How are you doing?

11 Q First, as I did with the witnesses this morning,  
12 it wasn't the company who wanted to make sure that you were  
13 testifying today. We appreciate you have a work load, and  
14 since we have to work with you constantly, know that we  
15 weren't the ones that wanted you to testify, okay? I just  
16 have a couple of questions for you. I would like to refer  
17 you to Page 5, with regard to Point 'O Woods.

18 MR. TWOMEY: While she is looking for that  
19 document, Madam Chairman, will you consider instructing Mr.  
20 Armstrong not to testify about the fact that it is me making  
21 these witnesses come here.

22 MR. ARMSTRONG: I don't mean to suggest that.  
23 These witnesses, we have to work with them on a daily basis,  
24 and some of them aren't comfortable having to testify, Madam  
25 Chair. I don't mean to infer that he is doing something

1 inappropriate. If that is what he infers from that, I don't  
2 mean that at all. Okay, Mike? I don't mean that in the  
3 least. These guys are sitting here saying, "I hope they  
4 won't get mad," because they are being forced to testify.

5 CHAIRMAN CLARK: Ms. James and Mr. MacColeman, I  
6 hope you understand that the Commission finds your testimony  
7 valuable in determining whether or not these facilities are  
8 in compliance with state regulations in how they are  
9 operating, and we know we have subpoenaed a lot of you to be  
10 here and we appreciate your testifying.

11 WITNESS MacCOLEMAN: Thank you.

12 WITNESS JAMES: Thank you.

13 BY MR. ARMSTRONG:

14 Q Ms. James, are you on Page 5?

15 A Yes, sir.

16 Q Thank you. At Line 15 you refer to the fact that  
17 the plant had been operating out of compliance for several  
18 years prior to SSU taking responsibility over the plant  
19 operation. Could you describe what the noncompliance was in  
20 that instance?

21 A No, sir.

22 Q Okay.

23 A Not at this time.

24 Q Okay. But you are familiar with the fact that  
25 since Southern States took that facility, they made the

1 corrective measures to bring it within compliance, correct?

2 A That's correct.

3 Q Thank you. If I may refer to your Page 7 of your  
4 exhibit, and that is a letter dated May 5th, 1995 --

5 A Okay. The consent order, the short form consent  
6 order.

7 Q Right. And five lines down in the first paragraph  
8 of the body of that letter you refer to the fact that the  
9 corrective actions that were required had been completed,  
10 right?

11 A That's correct.

12 Q Okay. On Page 7 of your testimony, you refer to  
13 Spring Gardens. Mr. Twomey asked you several questions  
14 about that. Is it true that Southern States recently  
15 acquired the Spring Gardens facility?

16 A Yes, sir.

17 Q Are you aware of the reductions, the actual  
18 reductions in the levels of I&I that have occurred since  
19 Southern States has made the improvements you referred to?

20 A Yes, sir. I have seen the monthly operating  
21 reports go down, the flow.

22 Q Do you have any quantification of just how far  
23 they did go down?

24 A I would say maybe about 50 percent.

25 Q I'm sorry, I couldn't hear that.

1           A     Roughly about 50 percent.

2           MR. ARMSTRONG: Thank you, Ms. James. I don't  
3 have any further questions. Thank you very much.

4           CHAIRMAN CLARK: Any questions, Commissioners?  
5 Redirect.

6           MS. SUMMERLIN: Staff has no redirect.

7           CHAIRMAN CLARK: Thank you, Ms. James. We will  
8 now go to Mr. MacColeman, and we need to go through the same  
9 procedures we went through with Ms. James.

10          MS. SUMMERLIN: Thank you. Before we begin, we  
11 have passed out to the parties and the Commissioners an  
12 exhibit for Mr. MacColeman identified as DGM-1. We would  
13 like to have that marked for identification.

14          CHAIRMAN CLARK: DGM-1 will be marked as Exhibit  
15 182.

16          MS. SUMMERLIN: Thank you.

17                 (Exhibit Number 182 marked for identification.)

18                         DAVID MacCOLEMAN

19 was called as a witness on behalf of the Staff of the  
20 Florida Public Service Commission and, having been duly  
21 sworn, testified as follows via teleconference:

22                                 DIRECT EXAMINATION

23 BY MS. SUMMERLIN:

24           Q     Mr. MacColeman, please state your name and  
25 business address.

1           A       I'm David MacColeman, I work at the Department of  
2 Environmental Protection, Southwest District, 3804 Coconut  
3 Palm Drive, Tampa, Florida.

4           Q       Could you move the microphone a bit closer to you  
5 or speak closer to the microphone.

6           A       How is that?

7           Q       That's a bit better. Thank you. Have you  
8 prefiled direct testimony in this docket consisting of three  
9 pages?

10          A       I have.

11          Q       Do you have any changes or corrections to your  
12 testimony?

13          A       Yes, I do.

14          Q       What would that change or correction be?

15          A       Regarding Palm Terrace Gardens, on April 17th,  
16 1996, I made an inspection of the facility and further  
17 evaluated the records. I reconfirmed my earlier statement  
18 that the facility has exceeded its quarterly seasonal flows.  
19 In addition to that, I also found that there were some  
20 anomalies at the facility which put it significantly out of  
21 compliance at this time.

22                   MS. SUMMERLIN: Thank you. Chairman Clark, can we  
23 have Mr. MacColeman's testimony inserted into the record as  
24 though read?

25                   CHAIRMAN CLARK: The prefiled direct testimony of

1 Mr. David MacColeman will be inserted to the record as  
2 though read with the changes he just noted.

3 MS. SUMMERLIN: Thank you.

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## DIRECT TESTIMONY OF DAVID G. MACCOLEMAN

- 1
- 2 Q. Please state your name and business address.
- 3 A. David G. MacColeman, 3804 Coconut Palm Drive, Tampa, Florida 33619.
- 4 Q. Please state a brief description of your educational background and  
5 experience.
- 6 A. I hold a B.S. degree in Biology and Chemistry, and an expired wastewater  
7 "C" certificate. I have three years experience as an operator of a Class I  
8 wastewater treatment plant and four and a half years inspecting wastewater  
9 treatment plants. I am currently employed as an Environmental Supervisor.
- 10 Q. By whom are you presently employed?
- 11 A. I am employed by the Florida Department of Environmental Protection  
12 (FDEP).
- 13 Q. How long have you been employed with the FDEP and in what capacity?
- 14 A. Four and a half years, currently as a Environmental Supervisor II in the  
15 Domestic wastewater compliance enforcement section.
- 16 Q. What are your general responsibilities at the FDEP?
- 17 A. I am responsible for Pasco, Hernando, and Citrus Counties wastewater  
18 treatment plants to make sure they are in compliance with Florida Statutes and  
19 Florida Administrative Code.
- 20 Q. Are you familiar with the Southern States Utilities, Inc. wastewater  
21 systems located in Southwest District?
- 22 A. Only those facilities in Pasco, Hernando, and Citrus Counties.
- 23 Q. Were these systems inspected by you, or by FDEP staff under your  
24 supervision?
- 25 A. Yes. However, Phyllis Jones will file testimony about plants in Citrus

1 County and Pete Burghardt will file testimony as to selected facilities in  
2 Pasco County.

3 Palm Terrace Wastewater System

4 Q. Does the utility have current operating or construction permits from the  
5 FDEP for Palm Terrace Wastewater System (Palm Terrace)?

6 A. Yes.

7 Q. Please state the issuance dates and the expiration dates of the  
8 operating or construction permits.

9 A. Permit No. DO 511234067, was issued September 27, 1993, and expires  
10 August 18, 1998.

11 Q. Are the plants in compliance with FDEP issued permits?

12 A. Yes, however, on occasion it does exceed its permitted capacity.

13 Q. Are the wastewater collection, treatment and disposal facilities  
14 adequate to serve present customers based on permitted capacity?

15 A. No. The seasonal flows exceeds plant permitted capacity.

16 Q. Are the treatment and disposal facilities for Palm Terrace located in  
17 accordance with Rule 62-600, Florida Administrative Code?

18 A. Yes.

19 Q. Has the FDEP required the utility to take any action so as to minimize  
20 possible adverse effects resulting from odors, noise, aerosol drift or  
21 lighting?

22 A. No.

23 Q. Do the pump stations and lift stations meet FDEP requirements with  
24 respect to location, reliability and safety?

25 A. Yes.

1 Q. Does the utility have certified operators as required by Rule 61E12-41,  
2 Florida Administrative Code?

3 A. Yes.

4 Q. Is the overall maintenance of the treatment, collection, and disposal  
5 facilities satisfactory?

6 A. Yes.

7 Q. Does the facility meet the effluent disposal requirements of Rules  
8 62-600 and 62-610, Florida Administrative Code?

9 A. A capacity Analysis Report is due and the result of that study may  
10 require improvements.

11 Q. Are the collection, treatment and disposal facilities in compliance with  
12 all the other provisions of Chapter 62, Florida Administrative Code, not  
13 previously mentioned?

14 A. Yes.

15 Q. Has Palm Terrace wastewater system been the subject of any FDEP  
16 enforcement action within the past two years?

17 A. No.

18 Q. Do you have anything further to add?

19 A. Yes. The seasonal regulated flows exceed plant capacity although a  
20 review of the monthly operating reports do not reveal any exceedences of the  
21 permit limits. Ground water exhibits radial flows that may or may not be  
22 associated with this flow. SSU should submit a Capacity Analysis Report and  
23 note plans to expand the plant or convert this facility to a regional public  
24 owned treatment works (POTW).

25

1 BY MS. SUMMERLIN:

2 Q Mr. MacColeman, the document dated April 25th,  
3 1996, identified as DGM-1, does that relate to your change  
4 to your testimony?

5 A Yes, it does.

6 MS. SUMMERLIN: Thank you very much. The witness  
7 is tendered for cross.

8 CHAIRMAN CLARK: Mr. Twomey.

9 MR. TWOMEY: Yes, ma'am.

10 CROSS EXAMINATION

11 BY MR. TWOMEY:

12 Q Let me ask you, sir, first going back to the --  
13 can you hear me okay?

14 A Yes.

15 Q Let me say good afternoon, first.

16 A Hello.

17 Q Going back to the Sugarmill Woods system, the flow  
18 meter at the Sugarmill Woods water/wastewater treatment  
19 plant that went out apparently twice by lightning strikes,  
20 is that a device that you are familiar with?

21 A I'm not familiar with the device itself, but I am  
22 familiar with those types of circumstances.

23 Q I'm sorry?

24 A I'm not familiar with that particular device, but  
25 I am familiar with those types of circumstances.

1 Q Well, let me ask you this, are you familiar enough  
2 with the flow meter to know whether they can be replaced  
3 readily if one were to have a spare?

4 A In most cases they are, but most utilities don't  
5 carry that type of equipment. There are so many different  
6 types of flow meters, it's difficult to keep that type of  
7 inventory available.

8 Q I see.

9 A With time they are replaced, though.

10 Q Okay. Would you expect that one of the advantages  
11 of a utility that is statewide in nature and has many  
12 systems, that they would be able to keep one spare on hand  
13 for ready replacement?

14 A I wouldn't have an opinion on that.

15 Q I think the question that was referred to you is  
16 in the case of a plant such as the wastewater treatment  
17 plant at Sugarmill Woods, which apparently has exceeded its  
18 design capacity on at least one occasion in the last 12  
19 months, what action -- do you know that to be true? Do you  
20 know about it?

21 A Phyllis is supervisor, and if she states that's  
22 true, it's true.

23 Q Now, the question then is, given that that is  
24 true, what action does your department take, if any, to see  
25 that a utility begins construction of new capacity?

1           A     In cases where a utility has exceeded its flow for  
2 one month, we would look at the permit and the permit  
3 limits. The flow is just one element of the plant's  
4 functionality. We are concerned with flow, truly, but if  
5 the plant is meeting its monthly operating toward limits, it  
6 is of less consequences. If they should happen to fail to  
7 meet their limits, then it would be more important, and we  
8 would take steps to ask them to expand their facility.

9           Q     How much of a planning -- let me make sure I  
10 understood what you said already. You're saying that the  
11 plant flows can exceed its design capacity and the utility  
12 can still be okay with the DEP if it meets other operating  
13 conditions?

14          A     Yes.

15          Q     Sir, to be clear, are you saying that a plant can  
16 have flows that exceed its design capacity, but the effluent  
17 can still ultimately meet acceptable levels?

18          A     It happens, yes.

19          Q     I don't mean to quibble with you, but does it  
20 happen on rare occasions or is it common that plants can  
21 exceed their design capacities and still meet your technical  
22 requirements for compliance?

23          A     The design capacity of a plant very often is below  
24 its limit that allows it to treat the influent. The test of  
25 the plants compliance is not only flow, but also the quality

1 of the effluent produced. Small facilities and large  
2 facilities have the ability to have flows which periodically  
3 occur that exceed their design capacities, but they are  
4 still able to produce an effluent which meets the  
5 requirements of the monthly operating report.

6 Q Okay. Let me ask you this, if you're in a  
7 position to know, as Ms. James' supervisor. My  
8 understanding is that SSU has had -- SSU had the  
9 construction permit and then had the -- for expansion to .7  
10 million gallons per day, and then had that extended, I  
11 think, until the end of the year. Are you aware of that?

12 A No, I'm not.

13 Q Okay. Well, let me ask you this, if you're aware.  
14 When should SSU start construction on the necessary physical  
15 facilities to expand the capacity of this wastewater  
16 treatment plant?

17 A I don't have access to the records. We would look  
18 at the flows for several months, look at seasonality, and  
19 the quality of the effluent. If they are consistently above  
20 the 50 percent level, then there is a schedule within the  
21 rules that require them to begin the planning structure so  
22 they don't consistently exceed the flows and affect the  
23 effluent quality.

24 Q Okay, sir. Let me go to the Exhibit 182 that was  
25 just handed out a few moments ago, it deals with the Palm

1 Terrace Gardens wastewater treatment plant. On the second  
2 page of that document, in Paragraph 3, that is the numbered  
3 Paragraph 3, the report says that the monthly operating  
4 reports indicate three months average daily flows exceeding  
5 the capacity of the disposal system to such an extent -- or  
6 extinct -- I guess it's supposed to be extent, that  
7 seasonality is exhibited. Is that a serious problem?

8 A It is if that continues to be a pattern over a  
9 period of time. The question at this point is whether or  
10 not it is a matter of flow from the households or if it is a  
11 problem with the I&I.

12 Q From infiltration?

13 A Yes.

14 Q Okay. Their recordkeeping is inadequate. Do you  
15 follow up on that later to see if they have corrected those?

16 A Yes. The recordkeeping I found there doesn't  
17 allow me to have the confidence that the reporting on the  
18 MORs is accurate.

19 Q Okay. So even without that confidence you had  
20 enough information to tell that they had exceeded their  
21 capacity, though, is that correct?

22 A The recordkeeping was regarding the total chlorine  
23 residual. The flow was a result of the MORs filed over the  
24 last few months.

25 Q I see. Let me ask you very quickly, when the

1 capacity of the disposal system is exceeded even on a  
2 seasonal basis, does that mean that the effluent that leaves  
3 the system exceeds requirements?

4 A Please restate the question.

5 Q Yes, sir. When the plant exceeds its daily flows,  
6 as you indicated in Paragraph 3, does that mean the effluent  
7 that's leaving the plant exceeds acceptable quality  
8 standards?

9 A No.

10 Q Okay. Sir, if the sludge carries over into the  
11 chlorine contact chamber, is that an indication that the  
12 flow through the clarifier exceeds its capacity?

13 A It may well.

14 Q Okay. Well, would it typically -- I mean, would  
15 there be conditions where sludge would go through and not  
16 indicate exceeding capacity?

17 A The capacity, the reference to the subject in the  
18 clarifier occurs in many different conditions. One may be  
19 hydraulic, the other maybe the failure of the operator to  
20 maintain an adequate DO in the aerators, it could be a  
21 problem with the lift pumps in the clarifier, the design of  
22 the clarifiers, there are a lot of reasons for the sludge to  
23 carry through into the contact chamber. If this would occur  
24 continually, yes, it would cause a problem with the effluent  
25 quality.

1 MR. TWOMEY: Okay. Thank you very much both for  
2 your time. That's all I have.

3 CHAIRMAN CLARK: Mr. Armstrong.

4 MR. ARMSTRONG: No questions.

5 CHAIRMAN CLARK: Redirect.

6 MS. SUMMERLIN: Mr. McLean advised me he had no  
7 questions. He is out of the room right, but he wanted me to  
8 let you know. We have no redirect.

9 CHAIRMAN CLARK: Okay. Ms. James and Mr.  
10 MacColeman, I want to thank you very much for taking the  
11 time to participate in this proceeding. I also want to say  
12 I appreciate your persistence in getting to the right  
13 location, and please convey to your supervisors and to the  
14 Secretary that your testimony has been very valuable to us  
15 and we appreciate your taking the time to participate in  
16 this proceeding. Thank you very much.

17 WITNESS MacCOLEMAN: Thank you.

18 WITNESS JAMES: Thank you.

19 CHAIRMAN CLARK: And we will take a break until  
20 6:30. Well, did you have --

21 MS. SUMMERLIN: Just move in exhibits for those  
22 two witnesses.

23 CHAIRMAN CLARK: Yes, I'm sorry. Go ahead.

24 MS. SUMMERLIN: Staff would move 181 and 182.

25 CHAIRMAN CLARK: All right. They will be entered

1 in the record without objection. And we will take a break  
2 until 6:30 to allow everybody to get something to eat, or  
3 order out, or whatever. And then we will reconvene with Ms.  
4 Dismukes, and then after Ms. Dismukes, we will take up those  
5 witnesses who have been subpoenaed by Public Counsel. Thank  
6 you.

7 (Exhibit Number 181 and 182 received into  
8 evidence.)

9 (Dinner recess.)

10 KIMBERLY H. DISMUKES

11 resumed the stand on behalf of the Office of Public Counsel,  
12 and having previously been duly sworn, testified as follows:

13 CONTINUED CROSS EXAMINATION

14 BY MR. JAEGER:

15 Q Ms. Dismukes, do you remember the last question I  
16 asked you?

17 A Yes.

18 Q Okay. And you were going to look at it and try to  
19 figure out -- are you ready to respond now?

20 A Yes, I am.

21 COMMISSIONER GARCIA: Let me hear the question  
22 again.

23 MR. JAEGER: Okay.

24 BY MR. JAEGER:

25 Q What I asked, I said if a stand-alone rate

1 structure or a modified stand-alone rate structure is  
2 approved, in your opinion, how should 1996 consumption be  
3 determined for each individual plant?

4 A I'm going to answer this question in the context  
5 of the gallons per month from Doctor Whitcomb's study,  
6 because I think that was the context in which you asked the  
7 question. Essentially, all you would need to do would be to  
8 take the difference between the billing units projected by  
9 Southern States and those resulting from the Whitcomb study,  
10 in other words, the 9,476 gallons, and then prorate those  
11 gallons back to the individual systems in accordance with  
12 the consumption that has been projected by Southern States  
13 in 1996. And that would allow you to account for the  
14 difference in consumption patterns between the different  
15 systems.

16 Q Thank you. I've still got a few more. As stated  
17 in your direct testimony on Page 51, Lines 9 through 11, if  
18 the Commission accepts your alternate recommendation to use  
19 1992 and 1993 billing units to project 1996 billing units,  
20 this will increase consumption by \$318,515,813, which will  
21 increase the test year revenues by \$428,398, is that  
22 correct?

23 A The thrust of the question is essentially correct,  
24 but you said dollars when you meant to say gallons.

25 Q Yes, I meant gallons. Would the same methodology

1 to increase test year variable expenses to account for the  
2 increased consumption in related costs, as you did with your  
3 primary recommendation be used for your alternate  
4 recommendation?

5 A Yes.

6 Q And would that number, subject to check, be around  
7 \$130,000?

8 A I'll accept that and check it.

9 Q I think in your testimony you said it would not be  
10 prudent nor reasonable to include actual 1995 consumption  
11 data into projecting 1996 consumption, is that correct?

12 A That is my position, yes.

13 Q And the reason you believe this is true is because  
14 in your opinion there was a lot of rainfall in 1995 and  
15 rainfall tends to understate consumption?

16 A Yes. In 1995 there was more rainfall than in  
17 1994. It was one of the wettest years of the five-year  
18 period.

19 Q Since rainfall does not affect the number of  
20 bills, would you agree that projecting 1996 bills from  
21 actual 1995 bills may be more appropriate and accurate than  
22 projecting from 1994?

23 A Yes.

24 Q At the beginning of this, I passed out an exhibit  
25 consisting of two pages, and it comes from Mr. Terrero's

1 rebuttal, but also is the first to pages of a permit?

2 A Yes, I have that.

3 Q Are you familiar with this current domestic  
4 wastewater facility permit issued in October of 1995 by DEP  
5 for the Buenaventura Lakes wastewater treatment plant?

6 A No, I'm not. I did look it over at the break,  
7 though.

8 Q Okay. Could you turn to Page 2 of that document,  
9 2 of 51, and look under the -- right at the top it says  
10 reuse?

11 A Yes.

12 Q Could you read the first sentence sense of that  
13 paragraph?

14 A Sure. "Surface water discharge and existing .1  
15 MGD AAFD -- AADF permitted capacity nonjurisdictional 3-cell  
16 169 acre treatment wetland reuse system (R001) required to  
17 hold emergency discharge from the REB storage during wet  
18 weather and reuse water for wetlands enhancement to maintain  
19 a productive wildlife habit (sic)."

20 Q Habitat.

21 A Habitat, thank you.

22 Q According to this permit, would you agree that the  
23 169 acre wetlands system is permitted at .1 MGD?

24 A Could you repeat the question.

25 Q According to this permit, would you agree that the

1 169 acre wetland system is permitted at .1 MGD?

2 A Yes.

3 Q And is part of the overall effluent disposal  
4 capacity of the 1.93 MGD?

5 A Yes.

6 Q Also attached to that exhibit are a couple of  
7 schedules. I'll be asking you about those schedules now.  
8 Please refer to Schedule 32 of your exhibit, that's KHD-1.  
9 Is it true that the purchased power, purchased water, and  
10 chemical expense information in your exhibit comes from  
11 Schedule B-5 of MFR Volume 12, Books 1 through 27, and  
12 Volume 3, Books 1 through 6?

13 A I will accept that subject to check.

14 Q Okay. And does this expense information come from  
15 Column 5 of these MFR volumes?

16 A Yes.

17 Q Now, isn't true that Column 5 represents per book  
18 expense and Column 7 represents adjusted expense?

19 A Yes.

20 Q Shouldn't you use Column 7 instead of Column 5 to  
21 make the expense adjustments for excessive unaccounted for  
22 water?

23 A Yes.

24 Q Okay. I'm done with those schedules, then.

25 A Okay.

1           Q     The next questions have to do with public  
2 relations and the conservation program. Do you agree that  
3 public relations advertising is an integral part of an  
4 effective conservation program?

5           A     I don't know that I would characterize it as  
6 public relations advertising. I do believe that advertising  
7 with respect to the conservation program is an integral part  
8 of that. It does not necessarily have to be image  
9 enhancement, that's what I call PR.

10          Q     So conservation programs cannot be successful  
11 without public participation and support?

12          A     Oh, I agree with that.

13          Q     Do you agree that a utility can educate the public  
14 on conservation without public relations?

15          A     I think they can do it without necessarily -- they  
16 have to have somebody to get the message out. They have to  
17 advertise, they have to send out the brochures to the  
18 customers. It does not necessarily have to be done through  
19 a public relations firm, it can be done through an  
20 advertising firm or whatever. And my whole bone of  
21 contention with the company's conservation program and many  
22 of the costs that they have incurred in the past, is that  
23 it's clear that those expenses were incurred for the purpose  
24 of enhancing the company's image, and if there was  
25 conservation associated with it, it was secondary.

1           Q     So you're saying that a utility can educate the  
2 public on conservation without public relations or without  
3 blatantly going overboard on public relations?

4           A     Without blatantly going overboard, yes. I guess  
5 that's a better way to characterize it.

6           Q     Do you agree that the public relations and image  
7 building advertising in SSU's conservation program can be  
8 separated?

9           A     I think if you look at the historical information,  
10 yes, it can be separated. But in this particular instance,  
11 we are looking at a projected test year, and so it is very  
12 difficult to determine in the future what is going to be  
13 public relations and/or image enhancement versus  
14 conservation.

15          Q     So, in lieu of going through each invoice, what  
16 have you recommended?

17          A     Essentially with respect to the company's  
18 conservation program, I have several different  
19 recommendations depending upon what program it is, what  
20 expense was incurred. With respect to the advertising  
21 costs, for example, I disallowed half of those costs. They  
22 increased substantially from prior years, and I had looked  
23 at on a historical basis, the information that Southern  
24 States had supplied, and I felt that it was more image  
25 enhancement than conservation related. I've got numerous

1 recommendations concerning the other conservation programs.  
2 Their six targeted communities, I don't believe that the  
3 company has shown that those conservation programs are  
4 cost-effective. They have done no cost/benefit analysis,  
5 and I am recommending that those expenses be disallowed  
6 because the company has not proven them to be reasonable nor  
7 adequately addressed them, nor have they considered whether  
8 or not rate structure would be a more appropriate  
9 alternative to their proposed program. I could go on for  
10 days, and I don't think you want to listen to me.

11 Q I'm sorry I asked the question now. Are you aware  
12 that Mr. Broverman's rebuttal testimony was stricken at the  
13 beginning of this hearing?

14 A I'm aware that it has been stricken, yes.

15 Q I'm going back to rate case expense, again, for  
16 just a couple of questions. Since Mr. Broverman's rebuttal  
17 testimony regarding SSU's FAS 106 expenses was stricken,  
18 would you agree that any costs associated with his testimony  
19 should be removed from rate base expense?

20 A Yes.

21 Q Thank you. The next questions go to Docket Number  
22 930880-WS, the uniform rate docket. I think you recommended  
23 that the Commission disallow 80 percent of the cost SSU  
24 budgeted/incurred, I think it came to about \$345,671, is  
25 that correct?

1           A     Yes.

2           Q     And you are aware that the company would incur  
3 certain minimum costs in order to participate in this  
4 investigation, such as legal fees and costs related to  
5 sending the Commission required notices, is that correct?

6           A     Yes.

7           Q     In your deposition in April, you mentioned that  
8 you may change your recommendation regarding the amount of  
9 costs which the Commission should allow in recovery related  
10 to this docket. I didn't hear that change.

11          A     I didn't make it. I can elaborate if you would  
12 like or you can continue.

13          Q     Well, has your position changed from your  
14 deposition?

15          A     My position has not changed from the deposition.  
16 I recall that one of the items that we addressed in the  
17 deposition was the expenses associated with noticing the  
18 customers, and that that would be a prudent expense that the  
19 company should be allowed to recover. I attempted to look  
20 at that further to see if I could determine what portion of  
21 the expenses that were incurred in that case was associated  
22 with that function, and I simply could not do it. It was  
23 not laid out in a fashion that I could isolate precisely the  
24 dollars associated with that.

25          Q     Would you agree that the expense associated with

1 this docket does not relate to a rate case proceeding and  
2 should be removed from current rate case expense?

3 A I missed your second word.

4 Q Would you agree that expense associated with this  
5 docket, the uniform rate investigation docket, does not  
6 relate to a rate case proceeding and should be removed from  
7 current rate case expense?

8 A Well, I will agree with you, it is not a rate case  
9 expense.

10 Q Would you also agree if the Commission allows the  
11 recovery of prudently incurred costs associated with this  
12 docket, these amounts should be considered regulatory  
13 Commission expense other, and amortized over five years?

14 A I can agree with that, yes.

15 Q And do you believe it would be appropriate to  
16 amortize those costs in Docket Number 930880-WS, to only the  
17 facilities included in that docket, not the facilities  
18 included in this rate case?

19 A Yes.

20 MR. JAEGER: Could I have a minute to confer? No  
21 further questions, Chairman Clark.

22 CHAIRMAN CLARK: Commissioners? Redirect.

23 MR. McLEAN: No redirect, Chairman Clark. I move  
24 Exhibits 175, 176, and 177.

25 CHAIRMAN CLARK: Without objection, Exhibits 175,

1 176, and 177 will be admitted in the record without  
2 objection.

3 (Exhibit Number 175, 176, and 177 received into  
4 evidence.)

5 MR. HOFFMAN: The company would move Exhibits 178  
6 and 179.

7 CHAIRMAN CLARK: Exhibits 178 and 179 will be  
8 admitted in the reported without objection.

9 (Exhibit Number 178 and 179 received into  
10 evidence.)

11 MR. JAEGER: Staff, I believe, would just wait  
12 until Terrero puts the whole -- I think he is going to put  
13 the whole thing in, so we won't clutter up the record with  
14 our exhibit. Also, Ms. Clark, I have --

15 CHAIRMAN CLARK: Well, wait a minute. I already  
16 marked it as an exhibit.

17 MR. JAEGER: Well, it's an exhibit, I just wasn't  
18 going to move it in. You can have it numbered and not  
19 moved.

20 CHAIRMAN CLARK: All right. That's fine.

21 MR. JAEGER: I have three auditors standing by in  
22 the wings. Is there any chance we are going to get to them  
23 tonight or can they be sent home?

24 CHAIRMAN CLARK: No, it would be -- I think what  
25 we need to do is go to Mr. Sweat and Mr. Armstrong. I

1 understand Mr. Smith is not here, and I would propose that  
2 after we do those we will conclude for the evening.

3 MR. ARMSTRONG: Madam Chair, I know we spoke  
4 briefly about the possibility of Mr. Sweat going before me,  
5 but I have some meetings with people tomorrow that I have to  
6 attend.

7 CHAIRMAN CLARK: Well, I should point out that  
8 tomorrow is agenda, and we will reconvene this proceeding at  
9 1:00 o'clock or as soon thereafter that we are done with the  
10 agenda.

11 MR. ARMSTRONG: Right.

12 CHAIRMAN CLARK: It's immaterial to me who goes  
13 first.

14 MR. ARMSTRONG: Okay. Could I go first then,  
15 please?

16 CHAIRMAN CLARK: Mr. Beck.

17 MR. BECK: Madam Chairman, the questions I would  
18 ask Brian Armstrong are dependent on what Tracy Smith's  
19 answers are, so I am not prepared to call Mr. Armstrong  
20 until Mr. Smith has testified.

21 CHAIRMAN CLARK: Well, what about Mr. Sweat, can  
22 we call him?

23 CHAIRMAN CLARK: Fine with Mr. Sweat, and I also  
24 have the deposition of Stephanie Smith to move in, as well.

25 MR. ARMSTRONG: We do have four other

1 stipulations, as well.

2 CHAIRMAN CLARK: All right. Is that by way of  
3 atoning for not having Mr. Smith here?

4 MR. ARMSTRONG: Sorry. We really didn't expect it  
5 to go this quickly today.

6 CHAIRMAN CLARK: Well, let me be clear. Why don't  
7 we go ahead and move Mr. Rothschild's testimony into the  
8 record, is that what we need to do, Mr. Beck?

9 MR. BECK: Yes. We will move his testimony and  
10 exhibits into the record.

11 CHAIRMAN CLARK: Mr. Beck, could you walk me  
12 through Mr. Rothschild's testimony and exhibits, I can't  
13 seem to find my copy.

14 MR. BECK: We will probably need a minute to get  
15 that together.

16 CHAIRMAN CLARK: While he is doing that, Mr.  
17 Armstrong, are there other witnesses we can identify as  
18 witnesses we will be stipulating testimony into the record?

19 MR. ARMSTRONG: Yes, Madam Chair, Mr. Dilg, his  
20 rebuttal; Ms. Lock, her rebuttal; Mr. Johnson's rebuttal;  
21 and then Mike Woelffer, I believe, as well. He was a Marco  
22 Island witness.

23 MR. TWOMEY: That's correct.

24 CHAIRMAN CLARK: All right. Go through that list  
25 again. Mr. Dilg --

1 MR. ARMSTRONG: Robert Dilg, Dale Lock, Frank  
2 Johnson, those are all company witnesses, and then Mike  
3 Woelffer.

4 MR. BECK: Madam Chairman, with respect to Dale  
5 Lock, I believe we had an agreement to strike Page 34, Line  
6 16 through Page 36 of Line 16 of her testimony, since that  
7 was based on Broverman's --

8 MR. ARMSTRONG: That's right.

9 CHAIRMAN CLARK: Okay. Make sure we do that when  
10 we get to actually moving that testimony into the record.  
11 Are we ready to do Mr. Rothschild?

12 MR. McLEAN: Commissioner Clark, I don't have Mr.  
13 Rothschild's testimony with me. I can produce it tomorrow  
14 first thing.

15 CHAIRMAN CLARK: That sounds good.

16 MR. McLEAN: Thank you, ma'am.

17 CHAIRMAN CLARK: Mr. McLean, Commissioner Kiesling  
18 has hers, can you work from that and we can get that done?

19 MR. McLEAN: Thank you, Chairman Clark. Mr.  
20 Rothschild has 46 pages of direct testimony in the form of  
21 question and answers.

22 CHAIRMAN CLARK: Go ahead.

23 MR. McLEAN: Appendices A and B, and I believe  
24 that's it.

25 CHAIRMAN CLARK: Okay.

1           COMMISSIONER KIESLING: I'm sorry, since I don't  
2 have mine anymore, is it Appendix A and then what did you  
3 say following?

4           MR. McLEAN: B, Bravo.

5           COMMISSIONER KIESLING: Oh, okay. And what about  
6 JAR-1 through 12, that's on rebuttal? I don't think so.

7           CHAIRMAN CLARK: No rebuttal.

8           MR. McLEAN: No, Mr. Rothschild would not be  
9 filing rebuttal.

10          COMMISSIONER KIESLING: Well, then what happened  
11 to JAR-1 through 12?

12          MR. McLEAN: JAR-1 through 12 are exhibits affixed  
13 to his testimony. There are 12 exhibits affixed to his  
14 testimony in addition to the appendices.

15          CHAIRMAN CLARK: Okay. The profiled direct  
16 testimony of Mr. James A. Rothschild will be inserted in the  
17 record as though read, and the Appendix A and B, plus  
18 Exhibits JAR-1 through 12 will be identified as Exhibit 183  
19 and admitted in the record without objection.

20          MR. McLEAN: Thank you, Chairman Clark.

21                 (Exhibit Number 183 marked for identification and  
22 received into evidence.)

23

24

25

1 **I. STATEMENT OF QUALIFICATIONS OF JAMES A. ROTHSCHILD**

2 Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

3 A. My name is James A. Rothschild and my address is 115 Scarlet Oak Drive, Wilton,  
4 Connecticut 06897.

5  
6 Q. WHAT IS YOUR OCCUPATION?

7 A. I am a financial consultant specializing in utility regulation. I have experience in the  
8 regulation of electric, gas, telephone, sewer, and water utilities throughout the United  
9 States.

10

11 Q. PLEASE SUMMARIZE YOUR UTILITY REGULATORY EXPERIENCE.

12 A. I am President of Rothschild Financial Consulting and have been a consultant since  
13 1972. From 1979 through January 1985, I was President of Georgetown Consulting  
14 Group, Inc. From 1976 to 1979, I was the President of J. Rothschild Associates. Both of  
15 these firms specialized in utility regulation. From 1972 through 1976, Touche Ross &  
16 Co., a major international accounting firm, employed me as a management consultant.  
17 Touche Ross & Co. later merged to form Deloitte Touche. Much of my consulting work  
18 done while at Touche Ross was in utility regulation. While associated with the above  
19 firms, I worked for various state utility commissions, attorneys general, and public  
20 advocates on regulatory matters relating to regulatory and financial issues. These have  
21 included rate of return, financial issues, and accounting issues. (See Appendix B.)

22

1 Q. WHAT IS YOUR EDUCATIONAL BACKGROUND?

2 A. I received an MBA in Banking and Finance from Case Western University (1971) and  
3 a BS in Chemical Engineering from the University of Pittsburgh (1967).

1 II. PURPOSE AND OVERVIEW

2 Q. WHAT IS THE PURPOSE OF THIS TESTIMONY.

3 A. The purpose of this testimony is to derive a fair and reasonable cost of equity that  
4 should be allowed by the Commission to Southern States Utilities Co. (SSU). This  
5 testimony includes an evaluation of the applicability of the current leverage formula  
6 result to determine the cost of equity to SSU. Furthermore, the testimony provides a  
7 response to the many comments made by Dr. Morin in the testimony he has filed on  
8 behalf of SSU.

9 In formulating the recommendations I have made in this testimony, I have  
10 recognized that the cost of capital approved by the Commission should balance the  
11 interests of investors and ratepayers. If the allowed cost of capital is excessive, rates will  
12 be above the level they need to be for the provision of safe and adequate utility service. If  
13 the allowed cost of capital is too low, investors would be denied the profits to which they  
14 are entitled, and eventually, the company would not be able to provide the safe and  
15 adequate utility service that is critically important to ratepayers.

1 **III. SUMMARY OF FINDINGS AND RECOMMENDATIONS**

2 Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS:

3 A. Based upon the analyses contained in this testimony, I conclude that the cost of equity  
4 the Commission should allow to SSU is 10.10%. In arriving at this result, I have  
5 followed the Commission's practice of giving equal weight to the cost of equity results  
6 indicated for water utilities and for gas distribution utilities. See Sch. JAR-1. If I had  
7 based my recommendation solely on the cost of equity indicated for water utilities, my  
8 recommendation would have been lower.

9 The leverage formula result that was approved by the Commission in its August  
10 10, 1995 decision is that the cost of equity to a Florida water utility should be equal to  
11 9.05 percent + 1.1131/Equity Ratio, with a maximum cost of equity of 11.88%, and a cost  
12 of equity to the average water utility in Florida of 10.18%<sup>1</sup> By applying this formula to  
13 the capital structure requested by SSU, the leverage formula indicated cost of equity is  
14 11.78% based upon a common equity ratio of 40.7%. However, since this formula was  
15 developed, capital cost rates have dropped materially. As a result, the 11.78% leverage  
16 graph indicated result is considerably higher than the current cost of equity to SSU.

17 Company Witness Morin has expressed his opinion that the 11.78% cost of equity  
18 produced by the leverage formula result produces a cost of equity below that which the  
19 company would like to receive. He has recommended that the company be allowed a cost  
20 of equity of 12.25%. The evidence I present later in this testimony shows that irrespective  
21 of the relative weighting given to the result for gas distribution utilities or to water utility

---

<sup>1</sup> Page 11 of

1 companies, the cost of equity to SSU is now materially below 11.78%, not above 11.78%.  
2 Therefore, if any variation is to be made to the results of the leverage graph, the cost of  
3 equity to allow to SSU should be materially *lowered* rather than *increased* to 12.25% as  
4 requested by the company.

5  
6 Q. HAVE YOU USED ANY METHODS OTHER THAN THE DCF METHOD TO  
7 QUANTIFY THE COST OF EQUITY?

8 A. Yes. As a check to the DCF results, I have also presented a risk premium method.  
9 The risk premium result is 9.76% to 10.17% based upon interest rates as of 12/31/95.  
10 Additionally, because Dr. Morin presented a CAPM method, and because the  
11 Commission expressed a desire to consider the results of a CAPM method, I have also  
12 derived a CAPM determined equity cost rate. My CAPM method indicates a cost of  
13 equity of 7.67% to 8.12%. However, even though the CAPM method that I have  
14 presented does not contain the known serious flaws in Dr. Morin's implementation of  
15 CAPM, it still is not as accurate a method as either the DCF method or the risk premium  
16 method that I have presented. As I result, my recommendation was formulated based  
17 upon the DCF result. The risk premium method was only reviewed as a check.

18

19 Q. WHAT ARE THE PROBLEMS WITH DR. MORIN'S CAPM METHOD?

20 A. There were substantial mathematical and theoretical errors in Dr. Morin's  
21 presentation of the CAPM method. For example, to arrive at his CAPM result, he had to  
22 violate important principles established by both the U.S. Securities and Exchange  
23 Commission (SEC), and improperly use a long-term treasury bond interest rate as a proxy

1 for a risk-free security, i.e. a security with a zero beta. The only difference in my  
2 implementation of the CAPM and Dr. Morin's implementation of the CAPM is that I  
3 used the SEC method for quantifying historic actual returns, and used the interest rate on  
4 a 30 year U.S. treasury bond in a mathematically correct manner. A more complete  
5 discussion of the CAPM method, including the problems with Dr. Morin's  
6 implementation of the method, are contained later in this testimony.

7

8 Q. OTHER THAN DR. MORIN'S IMPROPER USE OF THE CAPM METHOD,  
9 WHAT OTHER PROBLEMS DO YOU HAVE WITH WHAT HE HAS SAID IN HIS  
10 TESTIMONY?

11 A. Following is a summary of the significant problems that I have with the comments  
12 made by Dr. Morin in his testimony. A detailed explanation of why these are all valid  
13 criticisms of Dr. Morin's testimony will follow later in this testimony:

14

15 **1. Hope Decision.** On page 7 of his testimony, Dr. Morin mis-states the  
16 findings of the US Supreme Court in its *Hope Natural Gas* decision.  
17 Specifically, the *Hope* decision rejects Dr. Morin's desire to allow a return  
18 on equity high enough to maintain inflated market to book ratios.

19

20 **2. Water Company Risks in Florida.** Dr. Morin has improperly  
21 concluded that there are higher relative risks for water utilities in Florida  
22 which cause these companies to need a higher allowed return on equity.  
23 The critical point missed by Dr. Morin is that the only risk which impacts  
24 the cost of equity is non-diversifiable risk. Factors such as size, large  
25 construction programs, regulatory risk are not only shared by water  
26 utilities throughout the country, but they are all diversifiable risks anyhow.  
27 Furthermore, even if Dr. Morin were correct that size causes an increase in  
28 the cost of equity, then his comment on page 10 of his testimony that the  
29 source of capital has no bearing on the cost of capital must be wrong. To  
30 the extent that size is relevant, it would be the size of the entity raising the  
31 capital that should be considered.

1  
2 **3. Direction of Change in Water Company Risk.** Dr. Morin speculates  
3 on page 15 of his testimony that the risks of water utilities is increasing.  
4 Facts show that the opposite is true. If anything, the risk of an investment  
5 in water utilities has been declining in recent years.  
6

7 **4. Relative Risk of Gas Companies and Water Companies.** Dr. Morin  
8 claims that the risk in a water utility is higher than for a gas utility. Facts  
9 show that this is not true. In the last several years, the risk of water  
10 utilities has been below that of gas distribution utilities. This is confirmed  
11 by the DCF results which indicate a higher cost of equity for gas  
12 distribution utilities than for water utilities.  
13

14 **5. Exclusive use of DCF method.** Dr. Morin claims that it is improper to  
15 use only the DCF method to quantify the cost of equity. While a *properly*  
16 *applied* risk premium method can be of some additional value, all too  
17 often the risk premium method is mis-applied. The CAPM method,  
18 especially as applied by Dr. Morin, is a very inaccurate method for  
19 quantifying the cost of equity. Furthermore, as applied by Dr. Morin, the  
20 CAPM method contains an unacceptably large upward bias.

1 **II. DETERMINATION OF THE CURRENT COST OF EQUITY FOR WATER**  
2 **AND GAS UTILITIES.**

3 ***A. Summary***

4  
5 Q. HOW DID YOU DETERMINE THE COST OF EQUITY FOR WATER UTILITIES  
6 AND FOR GAS UTILITIES?

7 A. My primary method for determining the cost of equity was to apply the constant  
8 growth, or  $D/P + g$  version of the DCF method. In order to properly apply the constant  
9 growth version of the method, I recognized that it is *essential* to quantify growth in a  
10 manner that is consistent with the constant growth rate expectations necessary for the  
11 constant growth version of the DCF model to have any mathematical validity. In addition  
12 to using a consistently applied simplified version of the DCF model, I confirmed the  
13 result of the constant growth version of the DCF model by presenting a non-constant, or  
14 two stage, growth rate to water utilities and also checked the result of the constant growth  
15 DCF method by implementing a risk premium method and a CAPM method. Of the  
16 three methods, the DCF model should be considered the most accurate, and the risk  
17 premium next most accurate. While I was careful to present a version of the CAPM  
18 model that has corrected the mathematical errors contained in Dr. Morin's application of  
19 the CAPM, even after repairing Dr. Morin's errors, the CAPM, the method is still  
20 inferior to the accuracy obtainable by either the DCF model or the risk premium model.

21 ***B. Constant Growth DCF Model***

22 Q. HOW DID YOU IMPLEMENT THE CONSTANT GROWTH DCF MODEL?

1 A. I implemented the constant growth DCF model by quantifying future sustainable  
2 growth based on "b x r" + "sv", where "b" is the retention rate that is consistent with the  
3 dividend rate used to evaluate the dividend yield, and "r" is equal to the future return on  
4 book equity expected by investors. "sv" is added to this "b x r" growth in order to  
5 recognize that in addition to growth caused by "b x r", growth is also caused by the sale  
6 of new common stock above book value.

7  
8 Q. DOES THE DCF METHOD BASED UPON THE " b x r" GROWTH METHOD  
9 COMPUTE THE COST OF EQUITY WITH ABSOLUTE PRECISION?

10 A. No. No equity costing approach, DCF or otherwise, is capable of computing the cost  
11 of equity with absolute precision. However, a major advantage of the "b x r" approach is  
12 that if the method is applied properly, the majority of the inputs required to implement  
13 the model, such as stock price, dividend rate, and book value are subject to precise  
14 quantification. For most utility companies, the only critical input number that could have  
15 a material impact on the DCF computed cost of equity is the value chosen for "r", or the  
16 future expected return on equity. If the DCF method is properly applied, the retention  
17 rate "b" is directly derived from the value chosen for "r" and the dividend rate used to  
18 compute the dividend yield.

19  
20 Q. ARE THERE RESTRICTIONS ON THE USE OF THE SIMPLIFIED VERSION OF  
21 THE DCF METHOD?

22 A. Yes. The simplified version of the DCF model should only be used when investors  
23 expect:

1  
2 • the same future growth rate estimate in stock price, earnings per share, dividends  
3 per share, and book value per share,  
4

5 and

6 • that future growth rate is best expressed as a constant. Note that this does not  
7 necessarily mean that future growth is expected to be constant. It means that no  
8 reason exists to expect future growth to be higher or lower than average in any  
9 one specific future year.  
10

11 Q. CAN THE DCF MODEL BE USED IN A SITUATION WHERE IT IS NOT  
12 REASONABLE TO EXPECT THE ABOVE CONDITIONS TO BE MET?

13 A. Yes. The complex version of the DCF does not require the above simplifying  
14 expectations. This is because the complex version separately discounts each expected  
15 future cash flow. Recently, FERC has begun to prefer a two-stage DCF model to a  
16 single-stage DCF.

17 I have been presenting a complex form of the DCF model for years. This  
18 complex form of the DCF is readily adaptable to the two-stage approach. In order to  
19 allow this Commission to be able to also consider a properly applied two-stage DCF, my  
20 testimony in this case supplements the results of the single-stage, or constant growth DCF  
21 model with a two-stage DCF model.  
22

23 Q. HOW SHOULD GROWTH FOR USE IN A CONSTANT GROWTH DCF MODEL  
24 BE DETERMINED?

25 A. **The most important characteristic of any approach to determining a growth rate**  
26 **for use in the DCF method is that it incorporate the kind of growth that can**

1 reasonably be expected to occur for many years into the future. Textbooks generally  
 2 explain that the appropriate method to quantify the future sustainable growth required for  
 3 the simplified DCF model is to use the "b x r" method. The advantage of a properly  
 4 applied "b x r" is that it computes a sustainable growth rate. Therefore, when applying  
 5 the "b x r" method, the result will be accurate as long as the future return on book equity,  
 6 "r" that is expected by investors and the retention rate "b" that is both consistent with the  
 7 value used for "r" and the dividend rate, "D", is used to compute growth. With other  
 8 methods to estimate future expected growth, extreme care must be taken to be sure that  
 9 they are in a form that is applicable to the simplified, or constant growth version of the  
 10 DCF model. In order to be at all useful, these alternative methods usually have to be  
 11 adjusted so that the indicated growth rates are consistent with the financial realities  
 12 necessary to develop a growth rate that has any realistic chance of being sustainable.

13

14 Q. DO STOCK ANALYSTS USE THE "b x r" METHOD?

15 A. Yes. In the textbook, *Investments*, by Bodie, Kane and Marcus (Irwin, 1989) at  
 16 page 478, expected growth rate of dividends is described as follows:

17 How do stock analysts derive forecasts of  $g$ , the expected growth rate  
 18 of dividends? Usually, they first assume a constant dividend payout ratio  
 19 (that is, ratio of dividends to earnings), which implies that dividends will  
 20 grow at the same rate as earnings. Then they try to relate the expected  
 21 growth rate of earnings to the expected profitability of the firm's *future*  
 22 investment opportunities.

23 The exact relationship is

24

$$25 \quad g = b \times \text{ROE}$$

26

27 where  $b$  is the proportion of the firm's earnings that is reinvested in  
 28 the business, called the **plowback ratio** or the **earnings retention ratio**, and

1 ROE is the rate of return (return on equity) on new investments. If all of the  
2 variables are specified correctly, [the] equation . . . is true by definition, . . .  
3

4 Q. ARE YOU AWARE OF ANY RECENT REPORT FROM AN INVESTMENT  
5 BANKING FIRM THAT SUPPORTS THE TEXTBOOK EXPLANATION OF HOW  
6 ANALYSTS DETERMINE "g"?

7 A. Yes. In a report entitled "U.S. Investment Research. Electric Utilities. Five-year  
8 Financial Projections" issued by Morgan Stanley on October 24, 1995, 32 electric utilities  
9 are evaluated. In all cases, the "Total Return" is quantified by adding the "Internal  
10 Growth" rate to the dividend yield. The internal growth rate is quantified by subtracting  
11 the dividend/book ratio from the future expected return on book equity. This is  
12 algebraically identical to the "b x r" method in which "r" is equal to the future expected  
13 return on book equity and "b" is computed in a manner consistent with the inputs for "r"  
14 and for the dividend rate "D" used to compute dividend yield.  
15

16 Q. HOW DID YOU COMPUTE "g"?

17 A. As previously stated, I used the "b x roe" method specified in the above textbook  
18 quote, although I refer to it in this testimony as the "b x r" method. In the above  
19 equation, ROE has the same meaning as "r". I computed the growth rate, "g," by using a  
20 future expected return on book equity value, or "r," of 11.25% for the *Value Line* water  
21 companies. The specific inputs, and the evaluation of those inputs, is discussed in the  
22 next section of this testimony.

23 My method differs from the method used in the above-referenced Morgan  
24 Stanley report only in that I have reflected additional growth for the sale of common

1 stock in my recommended growth rate. This is consistent with the Morgan Stanley  
2 report, because Morgan Stanley specifically noted that its growth rate they have obtained  
3 is applicable "... in the absence of new equity issuances..." (P. 4).

4 The Morgan Stanley report also notes that "(i)f the ROE were to remain constant,  
5 this [the growth rate obtained using the equivalent of "b x r"] would be the same as the  
6 growth in earnings."

7

8 Q. DOES THE MORGAN STANLEY REPORT ADD ANY GROWTH RATES  
9 OTHER THAN THE "b x r", OR INTERNAL GROWTH RATE, TO THE DIVIDEND  
10 YIELD TO OBTAIN A "TOTAL RETURN" NUMBER?

11 A. Within Morgan Stanley's write-up on each individual electric company, the only  
12 growth rate added to the dividend yield is the "b x r" or "Internal Growth" rate.  
13 However, in a summary table on page 9 of the report, Morgan Stanley does also show a  
14 total return number using both the "Yield + Int. Growth" and the "Yield + Est. 5-Year  
15 Growth" in dividends per share. Page 4 of the report explains that Morgan Stanley is  
16 concerned that the "Yield + Int. Growth" rate number might overstate long-term  
17 sustainable growth because the reinvestment assumption that earnings can be re-invested  
18 to earn the expected return on book equity might be optimistic given slow growth in the  
19 industry and increasing competitive pressures.

20

21 Q. WHAT COST OF EQUITY DOES THE MORGAN STANLEY REPORT  
22 INDICATE FOR ELECTRIC UTILITIES?

1 A. The average total return for electric utilities based upon the Yield + Internal Growth  
2 method is shown by Morgan Stanley to have a median value of 9.1% on page 9 of the  
3 report..

4  
5 Q. WHAT DOES MORGAN STANLEY SHOW AS THE COST OF EQUITY BASED  
6 UPON THE YIELD PLUS ESTIMATED FIVE YEAR DIVIDEND GROWTH RATE?

7 A. The median value for the cost of equity based upon projected dividends per share  
8 growth is 8.1%, also on page 9 of the report.

9  
10 Q. SOME WITNESSES CLAIM THAT THE 'b x r' APPROACH TO THE DCF  
11 METHOD IS SOMEHOW CIRCULAR BECAUSE THE FUTURE EARNED RETURN  
12 ON BOOK EQUITY THAT YOU USE TO QUANTIFY GROWTH IS USED TO  
13 DETERMINE THE COST OF EQUITY, AND THE COST OF EQUITY IS THEN  
14 USED TO DETERMINE THE FUTURE RETURN ON EQUITY THAT WILL BE  
15 EARNED. IS THIS CIRCULAR?

16 A. No. Those who erroneously claim that the method is circular confuse the definition of  
17 "r" and the definition of "k". While "r" is defined as the future return on **book** equity  
18 anticipated by investors, "k" is the cost of equity, or the return investors expect on the  
19 **market price** investment. Since the market price is determined based upon what  
20 investors are willing to pay for a stock, and the book value is based upon the net  
21 stockholders' investment in the company, "r" usually has a different value than "k". In  
22 fact, the proper application of the DCF method relates a specific stock market price to a  
23 specific expectation of future cash flows that is created by future earned return ("r")

1 levels. For example, if investors are willing to pay \$10 a share for a company when the  
2 expectations are that the company will be able to earn 12% on its book equity in the  
3 future, if events were to occur which would cause investors to re-evaluate the 12% return  
4 expectation, the stock price should be expected to change. If investors' expectations of  
5 the future return on book equity change from 12% to 10%, and there is no corresponding  
6 change in the cost of equity, the stock price would decline. The cost of equity, however,  
7 would not decline simply because an event might occur that would cause investors to  
8 lower their estimate for "r". The cost of equity is equal to the sum of both the dividend  
9 yield and growth. Investors' estimate of "r" influences the investors estimate for growth.  
10 Changes in growth expectations cause investors to change the price they are willing to  
11 pay for stock. A change in the stock price can cause a change in the dividend yield that  
12 offsets the change in expected growth. In this way, a higher dividend yield would offset  
13 by the lower expected growth rate and leave the cost of equity, "k", unchanged.

14

15 a. Determination of Future Expected Return on Book Equity, "r"

16 Q. HOW DID YOU DETERMINE THE VALUE OF "r" THAT YOU USED IN YOUR  
17 RETAINED EARNINGS GROWTH COMPUTATIONS FOR THE *VALUE LINE*  
18 WATER COMPANIES?

19 A. I determined the 11.25% investors' expectation of the future value for "r" for the  
20 *Value Line* water companies and the 12.00% value for "r" for the gas distribution utilities  
21 by evaluating :<sup>2</sup>

---

<sup>2</sup>Note that the value of "r" is the investors' expected return on book equity, not the cost of equity. The cost of equity, "k" requires consideration of not only the return investors expect on book, but a

- 1 • the future returns on book equity expected by *Value Line*,
- 2 • the return on book equity consistent with the Zacks' consensus 5-year
- 3 growth estimate,<sup>3</sup>
- 4 • absolute levels of, and trends in, allowed returns on equity to utility
- 5 companies, and
- 6 • historic actual earned returns on equity.

7  
8  
9 Q. WHY DON'T YOU USE THE GROWTH RATES AS COMPILED BY ZACKS  
10 DIRECTLY IN THE SIMPLIFIED DCF FORMULA?

11 A. The growth rates reported by *Zacks* are five-year growth rates beginning from the  
12 most recent historic actual reported earnings per share. It would be improper to merely  
13 plug these growth rates into the  $D/P + g$  simplified version of the DCF formula because  
14 they are not sustainable growth rates. For example, if a company had an atypically good  
15 or atypically bad year in 1994, or if the earned returns on equity were, for any other  
16 reason, expected to increase (or decrease), the five-year growth rate as reported by *Zacks*  
17 would be atypically low (or high). Since the perceived abnormal nature of the earnings  
18 might be industry-wide, use of an average growth rate for the entire group would likely

---

determination of whether or not the return rate investors expect on book is higher or lower than the return level required to attract capital on reasonable terms. In order to determine the adequacy of the return on book, the market price investors are willing to pay for that return on book must also be considered.

<sup>3</sup> Zacks Research is a service that surveys professional securities analysts to determine the consensus earnings per share forecast that is expected for a company. I obtain the Zacks consensus growth rates by accessing the results for the companies of interest to me via the Dow Jones News Retrieval computer database service. Zacks is a similar service to one compiled by I/B/E/S. I use Zacks because it is the one chosen by Dow Jones for use in its database.

1 not solve the problem. Thus, in order to be able to use these growth rates in the D/P + g  
2 version of the DCF formula, it is necessary to compute what return on book equity will  
3 achieve the analysts' consensus growth rate. In this way, it is possible to estimate  
4 analysts' anticipated future return on book equity.

5

6 b. Determination of Retention Rate, "b"

7 Q. HOW HAVE YOU DETERMINED THE VALUE OF THE FUTURE EXPECTED  
8 RETENTION RATE, "b", THAT YOU USED IN YOUR SIMPLIFIED DCF  
9 ANALYSIS?

10 A. I have recognized that the retention rate, "b", is merely the residual of the dividend  
11 rate, "D", and the future expected return on book equity, "r." Since, by definition, "b" is  
12 the fraction of earnings not paid out as a dividend, the only correct value to use for "b" is  
13 the one that is consistent with the quantification of the other variables when  
14 implementing the DCF method. The formula to determine "b" is:

15

16 
$$b = 1 - (D/E), \text{ where}$$

17 
$$b = \text{retention rate}$$

18 
$$D = \text{Dividend rate}$$

19 
$$E = \text{Earnings rate}$$

20

21 However, "E" is equal to "r" times the book value per share. Book value per  
22 share is a known amount, as is "E", consistent with the future expected value for "r", and  
23 the "D" used to compute dividend yield. Therefore, to maximize the accuracy of the DCF

1 method, quantification of the value of "b" should be done in a manner that recognizes the  
2 interdependency between the value of "b" and the values for "r" and "D". I directly  
3 computed the value of "b" based upon the values of "D", and "r".  
4

5 ***C. Implementation of the Two-Stage or Complex Version of DCF Method***

6 Q. WHY DO YOU ALSO PRESENT THE TWO-STAGE OR COMPLEX VERSION  
7 OF THE DCF METHOD?

8 *A. When constant growth is expected to be the best estimate of future anticipated growth,*  
9 *the two-stage or complex version of the DCF model is essentially the same as the*  
10 *simplified version.* I have presented a two-stage DCF model for several reasons: 1)  
11 FERC has recently begun relying upon a two-stage DCF model in recent cost of capital  
12 decisions<sup>4</sup>; 2) a two-stage or even more complex than two-stage version of the DCF  
13 method is helpful because it provides a framework that will work even in special  
14 situations when future payout ratios, earned returns on equity, or market-to-book ratios  
15 change; 3) a two-stage or complex version of the DCF model serves as a check to show  
16 that the growth rate used in the simplified version is credible. For example, if an analyst  
17 forecasts an unrealistically high growth rate, the complex DCF method may show that the  
18 growth rate is improper.

19  
20 Q. HOW WOULD THE COMPLEX VERSION OF THE DCF METHOD SHOW  
21 WHETHER A GROWTH RATE IS CREDIBLE?

1 A. Computing for each year the anticipated dividends, earnings, return on book equity  
2 and market-to-book ratios permits a separate study of each of the key causes of future  
3 cash flow. If, for example, the complex DCF analysis shows that the chosen growth rate  
4 could only occur if market-to-book ratios grow to unrealistic levels, or the payout ratio  
5 goes to more than 100%, or the earned return on book equity grows to excessive levels,  
6 then the chosen growth rate must be too high. Conversely, if a detailed projection shows  
7 that payout ratios, or market-to-book ratios, or the earned return on book equity would  
8 have to decline to unrealistic levels, then the growth rate selected must be too low.

9

10 Q. HOW DID YOU IMPLEMENT THE TWO-STAGE DCF MODEL?

11 A. The first stage of the model is based upon *Value Line's* estimates of dividends per  
12 share, earnings per share, and book value per share for 1995 through 1999<sup>5</sup>. *Value Line*  
13 does not show a specific earnings and dividend projection for every year from 1995 to  
14 1999. Projections for years skipped by *Value Line* were made by extrapolation from the  
15 available data.

16 I determined future earnings in the second stage of the complex DCF model by  
17 multiplying the future book value per share by the future expected earned return on book  
18 equity. For the purposes of this case, I used the same future expected return on book  
19 equity that I used in the simplified version of the DCF model.<sup>6</sup> Projected book value

---

<sup>4</sup> Ozark Gas Transmission System, Docket Nos. RP94-105-002 and RP-94-105-003 decision issued July 7, 1994, and Wyoming Interstate Co., Docket No. RP85-39-009, decision issued November 30, 1994.

<sup>5</sup> The estimate for 1999 is shown by *Value Line* as its estimate from 1998-2000.

1 equals the beginning book value plus the current year's earnings minus the current year's  
2 dividends. Book value growth projections also include the effect of sales of new  
3 common stock. The projections in the second stage of the DCF model were made up  
4 until 40 years into the future. Events longer than 40 years into the future have a minimal  
5 present value. <sup>7</sup>

6 My projections have relied on a constant dividend payout ratio.<sup>8</sup>

7 I derived the estimated future stock price from the projected book value  
8 estimating that the same market-to-book ratio would exist at the time of sale as exists  
9 today. The only cash outflow is the price paid for the stock. The complex version of the  
10 model uses both the spot stock price as of December 31, 1995, and the average stock  
11 price for the year ended December 31, 1995 to be representative of the price paid.

12 As summarized on Sch. JAR 2, P. 1 and 2, the two-stage complex version of the  
13 DCF model indicates a cost of equity between 10.21% and 10.59% for the *Value Line*  
14 water companies and between 10.29% and 10.72% for the gas distribution utilities.

---

6 For reasons explained in the discussion of the simplified version of the DCF method, this is because I believe that is the best estimate of future earnings. However, if the use of a varying array of future expected returns on book equity were supported by the facts, rather than a constant return, the same mathematical model would still be proper to use in determining the cost of equity.

7 For example, a change in an assumption that the selling market-to-book ratio would be 0.1 lower or higher than as of the time of purchase would introduce a potential inaccuracy in the indicated cost of equity of plus or minus about 25 basis points in a 30 year analysis, but a similar change in the market-to-book ratio expectation would introduce only plus or minus about 15 basis points in a 40 year analysis. If longer than 40 years were used, the result would be even less sensitive to the future market-to-book ratio expectation.

8 As in the case of the future expected earned return on equity assumption, if there were evidence to support the use of varying payout ratios instead of a constant payout ratio, the same model could still be used to accurately quantify the cost of equity. Unlike the simplified DCF model, this model specifically accounts for the fact that a change in the payout ratio has an impact on the book value, and therefore has an impact on the earnings rate achieved in the future.

1

2 Q. YOUR EQUITY COST RATE FINDINGS FOR BOTH WATER COMPANIES  
3 AND FOR GAS DISTRIBUTION COMPANIES IS HIGHER THAN THE COST OF  
4 EQUITY YOU EXPLAINED WAS DETERMINED BY MORGAN STANLEY FOR  
5 ELECTRIC UTILITIES. IS THIS BECAUSE THE COST OF EQUITY TO ELECTRIC  
6 UTILITIES IS LESS THAN FOR WATER OR GAS DISTRIBUTION UTILITIES?

7 A. No. I believe that Morgan Stanley's result is too low because Morgan Stanley did not  
8 add anything for growth caused by additional sales of common stock above book value.  
9 Furthermore, I believe that the DCF based upon retention growth is more reflective of  
10 investors' long-term expectations than a DCF using a five-year dividends per share  
11 growth rate forecast. Nevertheless, the Morgan Stanley report is valuable because it  
12 confirms that my equity cost rate finding is conservatively high. It adds yet additional  
13 confirmation to the fact that Dr. Morin's 12.25% equity cost recommendation is based  
14 upon seriously flawed approaches to determining the cost of equity.

15

16 ***D. Risk Premium Method***

17 Q. WHY DID YOU CONDUCT A RISK PREMIUM STUDY?

18 A. A properly applied DCF method has a greater accuracy than is possible to obtain from  
19 the best available risk premium method. This is primarily because the risk premium  
20 method is limited by the invalid assumption that risk premiums remain constant.  
21 Furthermore, the risk premium method requires the quantification of the cost difference  
22 between debt and equity. In order to determine this cost difference, the cost of equity has

1 to first be computed in order to be able to implement the risk premium in the first place.  
2 Nevertheless, a properly applied risk premium method is better than an improperly  
3 applied risk premium. Therefore, since risk premium methods frequently appear in utility  
4 ratemaking proceedings and there are some people who would prefer to consider the  
5 results of a risk premium analysis, I have presented an approach to the risk premium  
6 method which maximizes the accuracy obtainable from that method.

7

8 Q. WHAT COST OF EQUITY IS INDICATED BY THE RISK PREMIUM METHOD?

9 A. Because there are many more electric utilities covered by *Value Line* than water  
10 utilities, I determined a risk premium based upon an analysis of the difference between  
11 the cost of debt and the cost of equity of electric companies. As shown on Sch. JAR 8, P.  
12 1 and 2, the risk premium method based heavily on the data for electric utilities indicates  
13 a cost of equity of 9.76% to 10.17% on December 31, 1995. There is some variation  
14 between the cost of equity for an average electric company and an average water or gas  
15 distribution company. The difference between my recommended cost of equity in this  
16 case and the cost of equity indicated by the risk premium method could be explained by  
17 the industry-risk differential, or could be explained by the lower accuracy associated with  
18 a risk premium method than a properly applied DCF method.

19

20 Q. PLEASE EXPLAIN THE RISK PREMIUM METHOD.

21 A. The risk premium method is based upon the concept that the cost of equity is related  
22 to, but more expensive than the cost of debt. Since the cost of debt can be readily  
23 quantified, if it were possible to accurately quantify the "risk premium" demanded by

1 investors to invest in the common stock of a particular company instead of debt, it would  
2 then be possible to determine the cost of equity merely by adding this premium to the  
3 cost of debt. However, in order to compute the difference between the cost of equity and  
4 the cost of debt, it is necessary to quantify the cost of equity in the first place. It is also  
5 necessary to assume that the risk premium today is the same as the risk premium that  
6 existed during the historic period used to quantify the risk premium.

7 My cost of equity recommendation in this case is based totally on the DCF  
8 method. The risk premium method was presented to show that a properly applied risk  
9 premium approach does produce a cost of equity result that is consistent with the result  
10 obtained from a properly applied DCF method.

11

12 Q. IS THE RISK PREMIUM CONSTANT?

13 A. No. The risk premium over the cost of US treasury debt that is demanded by  
14 investors to invest in common stock is, at a minimum, influenced by federal income tax  
15 laws. The return on stocks and the return on bonds is taxed differently, and in ways that  
16 have varied substantially over the years. When the tax law changes, the risk premium  
17 may change.

18

19 Q. YOU HAVE MENTIONED THE RISK PREMIUM IN EXCESS OF THE COST OF  
20 30 YEAR TREASURY BONDS. COULD YOU HAVE USED UTILITY DEBT  
21 INSTEAD OF 30 YEAR TREASURY BONDS IN YOUR ANALYSIS?

22 A. Yes. Utility bonds are in a higher risk category than treasury bonds of the same  
23 maturity. Therefore, unless the utility bonds being studied are tax free bonds, they will

1 have a higher interest rate than treasury bonds of the same maturity and same basic terms.  
2 Because the interest cost on utility bonds is higher, then the risk premium difference  
3 between the cost of equity and the cost of utility bonds is lower than the risk premium  
4 difference between the cost of treasury bonds and the cost of equity. If I had added a  
5 lower risk premium to a higher interest cost, it should be expected that I would have  
6 obtained the same result for the cost of equity that I have obtained by starting with  
7 treasury bonds.

8

9 Q. WHY WOULD A CHANGE IN THE INCOME TAX LAW CHANGE THE RISK  
10 PREMIUM?

11 A. Typically, the total return received by a bondholder is dominated by the interest  
12 income received. Interest income is taxable every year. The return received by a  
13 stockholder typically contains a capital appreciation component and a dividend  
14 component. The capital appreciation component receives favorable tax treatment in two  
15 ways. First, the capital gain is not taxable at all until the stock is sold. Second, the  
16 income tax rate charged on capital gains has often been substantially lower than the  
17 income tax rate charged on dividend and interest income. Since the 1986 tax law change,  
18 the income tax rate on capital gains and on regular income has been similar. Third,  
19 dividend income paid to stockholders is partially tax free if the stockholder is another  
20 corporation. No such exclusion exists for interest income. This means that every time  
21 there is a significant change in the federal income tax law, the "risk premium" demanded  
22 by investors to be willing to buy common stock instead of bonds could undergo a  
23 corresponding change.

1

2 Q. IS A CHANGE IN THE TAX LAW THE ONLY FACTOR THAT CAN  
3 INFLUENCE THE RISK PREMIUM?

4 A. No. Another important factor that could influence the "risk premium" demanded by  
5 investors is the perceived interest rate volatility. Investors who buy long-term bonds with  
6 a fixed interest rate are exposed to the risk of being locked into that bond's interest rate  
7 even if interest rates rise substantially over the life of the bond. Stockholders, especially  
8 utility company stockholders, do not share this interest rate risk. The allowed returns on  
9 equity are usually reevaluated in a rate case. When the cost of equity goes up, the  
10 allowed returns go up. When the cost of equity goes down, the allowed returns go down.  
11 Therefore, in times when investors are concerned about interest rate volatility, the "risk  
12 premium" required to buy common stock instead of a long-term bond goes down.  
13 Conversely, in times when investors are less concerned about interest rate volatility, the  
14 "risk premium" goes up.

15

16 Q. DID YOU DO ANYTHING TO MINIMIZE INACCURACIES IN THE RISK  
17 PREMIUM METHOD CAUSED BY VARIATIONS IN THE RISK PREMIUM OVER  
18 TIME?

19 A. Yes. I quantified the risk premium demanded by investors to invest in common stock  
20 by comparing the cost of debt and the cost of equity over the five years ended in 1993.  
21 There have been only relatively small changes in the federal income tax rates over that  
22 time period. Yet, five years is sufficient time to make it possible to examine a substantial  
23 amount of data. I am unaware of any abnormal factors which would have caused

1 investors' perceptions about future interest rate volatility to have changed over the last  
2 five years. To the extent that there are reasons, of which I or any other analyst could be  
3 unaware, this renders the "risk premium" approach an ever weaker method.

4

5 Q. HOW DID YOU QUANTIFY THE RISK PREMIUM?

6 A. I compared the cost of equity to the cost of debt for each of the electric utilities  
7 covered by *Value Line*. I used the first edition of *Value Line* issued in each calendar year  
8 for the five years ended 1993. The cost of equity in each of the last five years was  
9 quantified using the DCF method. The DCF method I used to quantify the cost of equity  
10 was essentially the same as the DCF approach I use in this case, except that instead of  
11 using my own analysis to determine what return on book equity is expected by investors  
12 in the future, I simply used *Value Line's* future return on book equity expectation as a  
13 proxy for what investors expected. The cost of equity so computed was separately  
14 compared to the interest rate on 30-year US treasury bonds, 5-year US treasury bonds,  
15 and 1-year US treasury bonds. Based upon that analysis, three separate risk premiums  
16 were quantified.

17

18 Q. ARE CHANGES IN INTEREST RATES, INCOME TAX RATES, AND  
19 INVESTORS' PERCEPTIONS ABOUT THE VOLATILITY OF FUTURE INTEREST  
20 RATES THE ONLY THINGS THAT IMPACT CHANGES IN THE COST OF EQUITY  
21 OVER TIME?

22 A. No. Factors such as capital structure ratios, uncertainties associated with construction  
23 projects, and the portion of earnings being paid out as dividends also impact the relative

1 desirability of investing in the common stock of a water utility as compared to a treasury  
2 bond. As these change over time, even if other things remain equal, the risk premium  
3 will change.

4

5 **E. CAPM Method**

6 Q. WHAT COST OF EQUITY IS INDICATED BY THE CAPM METHOD?

7 A. As shown on Sch. JAR 9, P. 1 and 2, the CAPM method is indicating a cost of equity  
8 of 8.12% for water utilities, and 7.67% for gas distribution utilities.

9

10 Q. HOW DID YOU IMPLEMENT THE CAPM METHOD?

11 A. I implemented the CAPM method by using the differential between the actual earned  
12 returns on common stocks and the actual earned returns on 30-year treasury bonds from  
13 1926 through 1994. The difference between the actual returns was then first adjusted for  
14 the risk difference between the group of common stocks and the risk of an investment in  
15 30 year treasury bonds.

16

17 Q. IS THIS METHOD AS ACCURATE AS A PROPERLY APPLIED DCF METHOD?

18 A. While my approach to CAPM is substantially more accurate than the approach to the  
19 CAPM method presented by Dr. Morin, even my approach to the CAPM method is  
20 materially less accurate than a properly applied DCF method. I have presented the  
21 CAPM method because the Commission has expressed a desire to consider the results  
22 from this method. Therefore, I did not want the Commission to be left only with Dr.

1 Morin's highly flawed approach to the CAPM from which to make its evaluation.  
2 However, I believe it is preferable to rely on the DCF method in preference to the CAPM  
3 method.

4  
5 Q. WHY IS THE CAPM METHOD NOT AS ACCURATE AS A PROPERLY  
6 APPLIED DCF METHOD?

7 A. The CAPM method is highly dependent upon whether or not the earned differential  
8 between common stocks and long-term bonds is consistent with the spread difference that  
9 investors expect for the future. Additionally, the CAPM method shares all of the other  
10 problems that cause uncertainty in the "risk premium" method that are discussed in the  
11 previous section of this testimony.

12  
13 Q. YOUR APPROACH TO CAPM SOUNDS THE SAME AS THAT USED BY DR.  
14 MORIN, YET YOU HAVE OBTAINED A VERY DIFFERENT ANSWER. PLEASE  
15 EXPLAIN WHY.

16 A. Dr. Morin has made two very serious errors in his implementation of the CAPM  
17 method. First, he has incorrectly used an arithmetic averaging technique to measure  
18 historic actual returns. Second, he has reached the invalid conclusion that the risk of a  
19 30-year treasury bond is zero. Both of these errors cannot be responsibly refuted, and  
20 both serve to materially increase the cost of equity that is indicated by the CAPM model.  
21 Another reason my result is lower than his is that he used a 7.60% interest rate for long-  
22 term treasury bonds, while I have used a rate of 6.30%. My rate is reflective of current  
23 financial conditions, and is because my testimony is able to consider more current

1 information than was available to Dr. Morin at the time he prepared his testimony. Since  
2 he prepared his testimony, there has been a very substantial rally in the bond markets,  
3 causing the interest rate on long-term utility bonds to decline materially.

4

5 Q. YOU SAID THAT LONG-TERM TREASURY BONDS DO NOT HAVE A ZERO  
6 BETA. WHAT IS THE BETA OF LONG-TERM U.S. TREASURY BONDS?

7 A. The beta of long-term U.S. treasury bonds is about 0.40. This makes long-term  
8 treasury bonds in a lower risk category than an equity investment in the common stock of  
9 a gas utility, but a beta of 0.40 indicates that there is still a considerable amount of risk in  
10 a long-term treasury bond investment.

11

12 Q. CAN IT BE REASONABLE TO EXAMINE THE RISK PREMIUM DIFFERENCE  
13 BETWEEN LONG-TERM TREASURY BONDS AND COMMON STOCK EVEN  
14 THOUGH LONG-TERM TREASURY BONDS DO CONTAIN INTEREST RATE  
15 RISK?

16 A. Yes, but not if it is used in a CAPM model in the way that Dr. Morin has done. One  
17 of the elements of Dr. Morin's CAPM computation is that he uses the risk premium  
18 between the cost of long-term bonds and common stock as the amount he multiplies by  
19 beta. This is wrong. In order to properly quantify the risk differential that is measured by  
20 beta, it is essential to use a risk premium factor that is fully reflective of the difference  
21 between the two securities being compared.

22

1 Q. YOU SAID THAT DR. MORIN IMPROPERLY USED THE ARITHMETIC  
2 AVERAGE OF ACTUAL ANNUAL RETURNS EARNED BY COMMON STOCKS  
3 FROM 1926-1993 INSTEAD OF THE GEOMETRIC AVERAGE APPROACH.  
4 PLEASE EXPLAIN.

5 A. Arithmetic returns do not properly compensate for year to year volatility and therefore  
6 overstate the actual realized returns. The more variable historic growth rates have been,  
7 the more his method exaggerates actual growth rates. For example, if a company were to  
8 have a stock price of \$10.00 in the beginning of the first year of the measurement period  
9 and a \$5.00 stock price at the end of the first year, an arithmetic average approach would  
10 conclude that the return earned by the investor would be a loss of 50%  $[(\$5-\$10)/(\$10)]$ .  
11 If, in the second year, the stock price returned to \$10.00, then the arithmetic average  
12 would compute a gain of 100% in the second year  $[(\$10-\$5)/(\$5)]$ . The arithmetic  
13 average approach would naively average the 50% loss in the first year with the 100% gain  
14 in the second year to arrive at the conclusion that the total return received by the investor  
15 over this two year period would be 25% per year  $[(-50\% +100\%)/2 \text{ years}]$ . In other  
16 words, the arithmetic average approach is so inaccurate that it would conclude the  
17 average annual return over this two year period was 25% per year even though the stock  
18 price started at \$10.00 and ended at \$10.00. The geometric average would not make such  
19 an error. It would only consider the compound annual return from the beginning \$10.00  
20 to the ending \$10.00, and correctly determine that the annual average of the total returns  
21 was not 25%, but was zero.

22 In order to protect investors from misleading data, the U.S. Securities and  
23 Exchange Commission (SEC) requires mutual funds to report historic returns by using

1 the geometric average only. The arithmetic average is not permitted. The geometric  
2 average, or SEC method, has the compelling advantage of providing a true representation  
3 of the performance that would have actually been achieved by an investor who made an  
4 investment at the beginning of a period and re-invested dividends at market prices  
5 prevailing at the time the dividends were paid.

6

7 Q. DO FINANCIAL TEXTBOOKS SUPPORT THE USE OF THE GEOMETRIC  
8 AVERAGE FOR COMPUTING HISTORIC ACTUAL RETURNS?

9 A. Yes. For example, the textbook *Valuation. Measuring and Managing the Value of*  
10 *Companies*, by Copeland, Koller, and Murrin of McKinsey & Co. , John Wiley & Sons,  
11 1994, in a description of how to use the Ibbotson Associates data states the following on  
12 pages 261-262:

13 We use a geometric average of rates of return because arithmetic  
14 averages are biased by the measurement period. An arithmetic average  
15 estimates the rates of return by taking a simple average of the single period  
16 rates of return. Suppose you buy a share of a nondividend-paying stock  
17 for \$50. After one year the stock is worth \$100. After two years the stock  
18 falls to \$50 once again. The first period return is 100 percent; the second  
19 period return is -50 percent. The arithmetic average return is 25 percent  
20  $[(100 \text{ percent} - 50 \text{ percent})/2]$ . The geometric average is zero. (The  
21 geometric average is the compound rate of return that equates the  
22 beginning and ending value.) **We believe that the geometric average**  
23 **represents a better estimate of investors' expected returns over long**  
24 **periods of time.**

25

26 (Emphasis added)

27 Similarly, in another textbook discussion that specifically addresses the use of the  
28 Ibbotson data, *Financial Market Rates & Flows*, by James C. Van Horne, Prentice Hall,  
29 1990, states the following on page 80:

1           The geometric mean is a geometric average of annual returns,  
2           whereas the arithmetic mean is an arithmetic average. For cumulative  
3           wealth changes over long sweeps of time, the geometric mean is the  
4           appropriate measure.

5  
6   Q. HOW DO INVESTORS VIEW HISTORIC ACTUAL RETURNS?

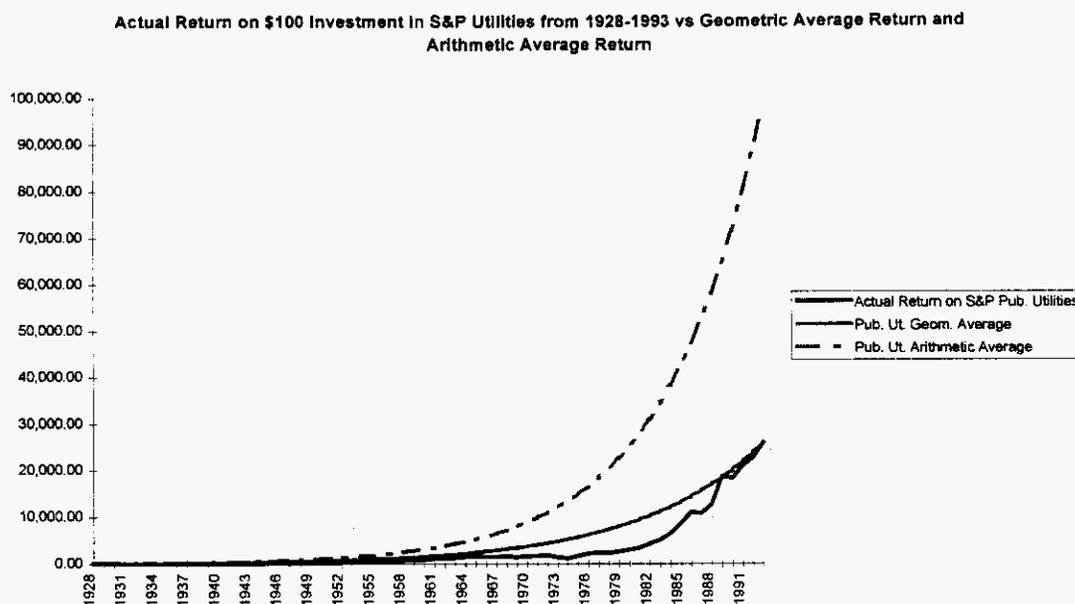
7   A. Every time I have seen an article in popular business magazines about what returns  
8   stocks have achieved historically, reference is made to a rate that is consistent with the  
9   geometric return, not the arithmetic return. A recent example I have seen is in an article  
10  entitled "Saving at Mach Speed" on page 79 of the June 12, 1995 issue of *U.S. News and*  
11  *World Report*. This article states that "...10 percent (is) the long-term rate of return of the  
12  Standard & Poor's 500."

13  
14  Q. HAVE YOU COMPARED GRAPHICALLY THE CAPITAL APPRECIATION  
15  GROWTH RATE USING DR. MORIN'S METHOD WITH THE CAPITAL  
16  APPRECIATION GROWTH RATE THAT IS OBTAINED USING THE SEC  
17  METHOD?

18  A. Yes. In the following graph I show the actual movement of the S&P Utility index  
19  from 1928 through 1993. I also show how the index would have behaved on a year-by-  
20  year basis using the average growth obtained from the SEC method and using Dr. Morin's  
21  historic growth rate methodology. The graph illustrates that Dr. Morin's calculation of  
22  historic actual returns deviates at an ever-increasing rate over time from the actual S&P  
23  Utility Index, overstating the total return from 1928-1993 by almost 400%. By contrast,  
24  the historic actual returns computed using the SEC method is a dramatically more

1 reasonable track of the growth of the S&P utility over time and thus is a better measure of  
 2 historic actual return rates realized by investors.

3



4

5

6 Q. HOW MUCH HIGHER IS THE RISK PREMIUM DIFFERENCE BASED UPON  
 7 AN ARITHMETIC AVERAGE THAN IT IS BASED UPON A GEOMETRIC  
 8 AVERAGE?

9 A. From 1928 to 1993, the arithmetic average method produced an indicated risk  
 10 premium that was 1.90% higher for public utility stocks vs. public utility bonds than the  
 11 risk premium indicated by using the SEC, or geometric average method.

12 For all of the above reasons, to the extent any weight at all is given to the CAPM  
 13 method, its computation must be based upon a geometric average of historic actual  
 14 returns in preference to an arithmetic average of historic actual returns.

1 III. HOPE NATURAL GAS DECISION

2

3 Q. ON PAGES 6-9 OF HIS DIRECT TESTIMONY, DR. MORIN DISCUSSES THE  
4 U.S. SUPREME COURT DECISION IN THE *HOPE NATURAL GAS* CASE. IS HIS  
5 EQUITY COST RECOMMENDATION CONSISTENT WITH THE REQUIREMENTS  
6 OF THE HOPE CASE?

7 A. No. His 12.25% equity cost recommendation is substantially higher than the return  
8 required by the implementation of the principles in the *Hope Natural Gas* case.  
9 Specifically, his recommendation is inconsistent with the following important quote from  
10 the decision:

11           The fixing of prices, like other applications of the police power,  
12           may reduce the value of the property which is being regulated. But the  
13           fact that the value of the property is reduced does not mean that the  
14           regulation is invalid... It does, however, indicate that "fair value" is the  
15           end product of the process of rate-making not the starting point as the  
16           Circuit Court of Appeals held. The heart of the matter is that rates cannot  
17           be made to depend upon "fair value" when the value of the going  
18           enterprise depends on earnings under whatever rates may be anticipated.  
19

20           The U. S. Supreme court explains in a footnote to the above paragraph that "... the  
21           word 'value' is to be gathered 'from the purpose for which a valuation is being made.  
22           Thus the question in a valuation for rate making is how much a utility will be allowed to  
23           earn." Therefore, when Dr. Morin says on pages 14 to 15 of his testimony that he  
24           concerned about the "... market-to-book (M/B) ratios..." of the water industry and "...  
25           falling realized returns on equity...", he has ignored the above-quoted principles. The fact  
26           is that the market-to-book ratio of the water utility industry was, on average, above 1.4 as

1 of December 31, 1995. When the market-to-book ratio is this high, it is consistent for  
2 realized returns on equity to be allowed to drift down.

3 Dr. Morin again ignored the above-quoted principles from the *Hope* decision  
4 when he arrived at his erroneous conclusion on page 28 of his testimony that there is "...  
5 questionable applicability of the [DCF] model when M/B ratios deviates substantially  
6 from 1.00...". Actually, the DCF model is specifically designed to determine the proper  
7 cost of equity irrespective of the market-to-book ratio because it determines the return  
8 investors demand on market price. Then, when other regulatory principles are properly  
9 applied, the return on the original cost rate base is set equal to the return demanded by  
10 investors on book value. In this way, the principles of the *Hope* case are specifically met.

11

12 Q. HAVE REGULATORY AGENCIES RELIED UPON THE ABOVE PORTION OF  
13 THE *HOPE NATURAL GAS* DECISION THAT YOU HAVE QUOTED?

14 A. Yes. For example, FERC has stated the following:

15

16 Specifically, they claim that when a utility's market-to-book ratio is  
17 above one, applying a DCF-based allowed rate of return to a book value  
18 rate base results in earnings that are too low. Conversely, when a  
19 utility's market-to-book ratio is below one, applying a DCF-based  
20 allowed rate of return to a book value rate base results in earnings that  
21 are too high. Both commenters argue that the allowed rate of return  
22 should be applied to a market value rate based rather than to book  
23 value.

24 The following example demonstrates the circularity of their  
25 claim. Equity capital costs generally rise as interest rates rise.  
26 Conversely, equity capital cost rates generally fall as interest rates fall.  
27 During periods of rising equity costs, utilities generally file for rate  
28 increases to cover these higher costs. This action protects utility  
29 shareholders from declines in the value of the stock. The result is a  
30 tendency to maintain a utility's existing market-to-book ratio during  
31 periods of rising equity costs.

1           During periods of falling capital costs, the revenue required to  
2 meet shareholder capital costs requirements also declines. Until a  
3 utility files for new rates at the lower capital cost, it continues to charge  
4 rates based on the higher equity capital costs that existed when the  
5 current rates were set. The result is a tendency for the utility to earn  
6 more than its shareholders currently require and a concomitant increase  
7 in the price of the utility's common stock and market-to-book ratio.

8           When capital costs are below those of the previous filing,  
9 applying the allowed rate of return to a market value rate base would  
10 perpetuate the unnecessarily high revenues that the expense of utility's  
11 customers. **Applying the allowed rate of return to a book value rate**  
12 **base would reduce revenue to the level required by shareholders at**  
13 **the new lower cost of equity. These revenues will provide the**  
14 **utility with an opportunity to recover all costs including the cost of**  
15 **capital.**

16           The argument over the application of an allowed rate of return  
17 to a market value rate base is an old one and the problem of circularity  
18 inherent in that approach has been long and widely recognized. **The**  
19 **Supreme Court's statement in Federal Power Commission v. Hope**  
20 **Natural Gas Co. that "rates cannot be dependent upon 'fair value'**  
21 **when the value of the going enterprise depends on earnings under**  
22 **whatever rates may be anticipated" reflects its recognition of that**  
23 **problem. The market value of an enterprise or its common stock**  
24 **depends upon its earnings or anticipated earnings, which in turn**  
25 **depends upon the rates allowed. Thus, market value is a result of**  
26 **the ratemaking process and may not properly be the beginning of**  
27 **the process as well.**

28  
29 Docket RM87-35-000, P. 3348 of the Federal Register/ Vol. 53, No. 24, Friday Feb. 5,  
30 1988. Emphasis added.  
31

32           Similarly, the Federal Communications Commission (FCC) responded to an  
33 argument made by Ameritech which suggested that the FCC was "... obligated to  
34 prescribe a rate of return that will ensure continuation of the carriers' current market-to-  
35 book ratios."<sup>9</sup> The FCC rejected Ameritech's argument for several reasons. The reasons  
36 stated were:

---

<sup>9</sup>Page 15 of decision FCC 90-315 dated September 19, 1990, in CC Docket No. 89-624.

1  
2 ... market-to-book ratios greater than one have been viewed  
3 traditionally as possible indicators that the company's return is greater  
4 than its required return.  
5

6 ...Ameritech places great reliance on its perception that unless this  
7 Commission applies the market-derived rate of return to its equity base,  
8 stockholders will see a massive decline in the value of their stock. It is  
9 true that prescription of a rate of return based on market data could lead  
10 to a decrease in the value of the stock if investors have been expecting  
11 continuation of a previously-authorized higher rate of return. On the  
12 other hand, a reduced rate of return might have no impact on stock  
13 price if, as often happens, the reduction had already been anticipated  
14 and discounted by the market. In any case, the requirement that we  
15 balance ratepayer and investor interests does not allow us to insulate  
16 investors from a diminution in the value of their stock (if in fact we  
17 could do so). **In any event, if we prescribed a rate of return above  
18 that which market data showed to be reasonable, investors would  
19 increase their expectations as to the carrier's rate of return, market  
20 value would increase, and the carrier would seek a higher rate of  
21 return authorization so that these higher expectations are not  
22 thwarted. We would be remiss in our responsibilities to balance  
23 ratepayers' and investors' interests if we implemented procedures  
24 that effectively insulated a carrier from experiencing a decrease in  
25 its authorized return. Thus, our current market-based rate of  
26 return procedures meet the Bluefield/Hope criteria  
27 notwithstanding that their application herein may adversely  
28 impact carriers' high market-to-book stock ratios.**  
29

30  
31 Moreover, market-to-book ratios greater than one have been viewed  
32 traditionally as possible indicators that the company's return is greater  
33 than its required return.  
34

35 (Emphasis added)

36  
37 (FCC-90-315, P. 15.)

1 IV. WATER COMPANY RISKS IN FLORIDA

2 Q. DR. MORIN CLAIMS, ON PAGE 40 OF HIS TESTIMONY, THAT THE WATER  
3 UTILITIES IN FLORIDA ARE MORE RISKY THAN WATER UTILITIES  
4 ELSEWHERE BECAUSE OF THEIR SMALLER SIZE AND BECAUSE OF USED  
5 AND USEFUL ADJUSTMENTS. PLEASE COMMENT.

6 A. The kind of risk that impacts the cost of equity is the non-diversifiable risk. Neither of  
7 these factors impact non-diversifiable risk and therefore do not impact the cost of equity.

8  
9 Q. WHY DO DIVERSIFIABLE RISKS NOT IMPACT THE COST OF EQUITY?

10 A. Investors have the opportunity to purchase securities as part of an overall portfolio.  
11 Unexpectedly bad results at one company whose stock is owned in the portfolio will  
12 likely be impacted by unexpectedly good results at another company so long as the  
13 portfolio is appropriately diversified. Therefore, as long as the portfolio is diversified, the  
14 predictability of the income from a portfolio is much higher and therefore the risk is  
15 much lower than if only one company were owned. Conceptually, from the perspective  
16 of diversifiable risk, a large water company is no different than a large portfolio of small  
17 water companies.

18 An analogy that is helpful could be made to gambling on whether either "red" or  
19 "black" will come up on a roulette wheel at a casino in Las Vegas. If the "investor" goes  
20 to the casino with \$1,000 to bet and places all \$1,000 on the roulette wheel all at once, the  
21 bet would be highly risky. There is a 50% chance (before consideration of the "house"  
22 take) that the "investor" would lose the entire investment. However, if the same  
23 investor made 1,000 bets of \$1.00 each, the outcome is highly predictable. Within a very

1 narrow range, this investor would have close to \$1,000 (absent considerations of the  
2 "house" take). It could be a little more, or a little less, but because the number of  
3 diversifiable bets would be very large (1,000) instead of very small (1), risk is  
4 significantly minimized.

5

6 Q. DO USED AND USEFUL ADJUSTMENTS INCREASE THE RISK OF  
7 INVESTING IN FLORIDA UTILITIES?

8 A. No. While a used and useful adjustment is a factor that must be considered, because  
9 the water company receives both a return of and a return on the plant that is disallowed  
10 on used and useful grounds as customers are added in the future, investors eventually  
11 receive much of the compensation associated with what was initially disallowed used and  
12 useful plant. Furthermore, the predictability of adding customers in future years is  
13 materially increased if the investor purchases the equity in the water utility as part of a  
14 diversified portfolio.

1 **VII. DIRECTION OF CHANGE IN WATER COMPANY RISKS**

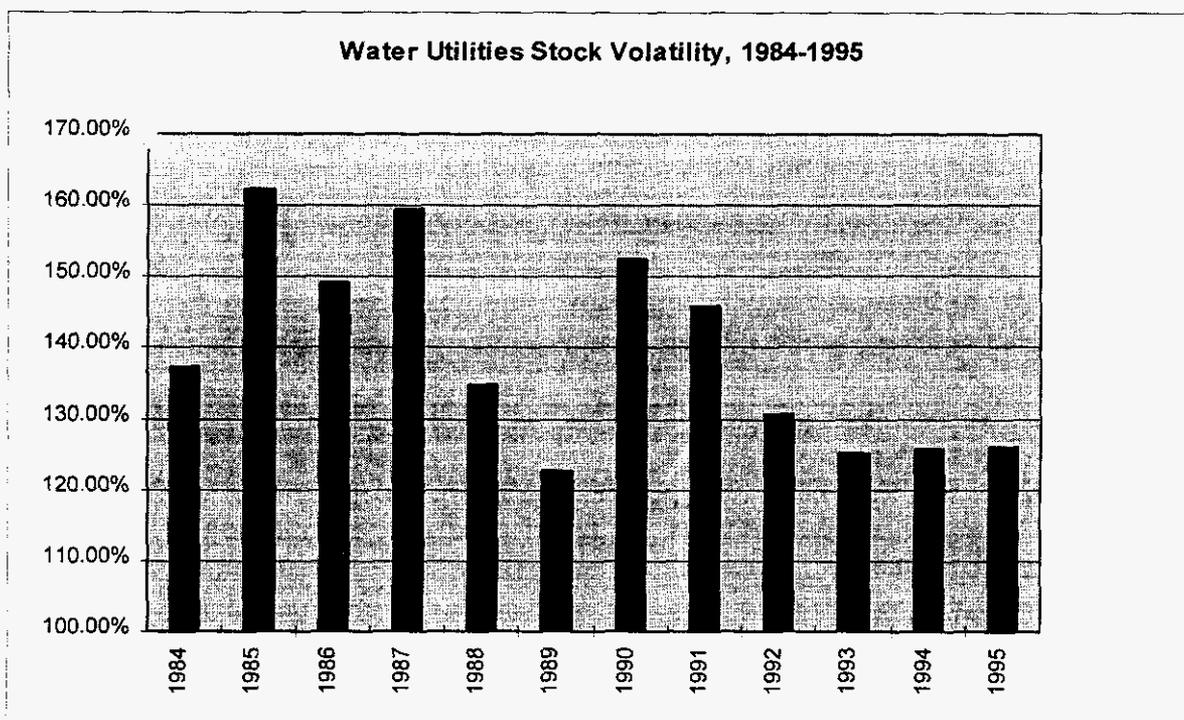
2 Q. ON PAGE 3 OF HIS TESTIMONY, DR. MORIN CONCLUDES THAT THE RISK  
3 OF WATER BUSINESS HAS INCREASED SUBSTANTIALLY IN RECENT YEARS.  
4 DO YOU AGREE?

5 A. No. My experience has shown that most company cost of capital witnesses argue that  
6 the company or industry for which they are testifying happens to have extraordinarily  
7 high risks. It is always possible to identify factors associated with any one business or  
8 any one industry which seem to cause that entity to have risk. However, risk is inherent  
9 in all businesses. This is specifically why the cost of equity for all investor owned  
10 companies is higher than the risk free interest rate. Because a simple listing of risks can  
11 make any company appear to be risky, when evaluating risks it is important to  
12 concentrate only on analytical analysis. Subjective comments relating to risk should be  
13 given minimal weight.

14  
15 Q. DOES AN ANALYTICAL ANALYSIS SHOW A DIRECTION OF CHANGE IN  
16 THE RISK EXPERIENCED BY THE STOCKHOLDERS OF WATER UTILITIES?

17 A. Yes. One analytical method to determine how the risk of an industry is changing over  
18 time is to examine the range over which stock prices have traded. The common stock  
19 price at any one point in time is reflective of investors' expectations for the future. Risk  
20 is related to the difficulty with which future events relating to the value of a specific  
21 investment can be forecast. Therefore, the larger the range over which stock prices trade,  
22 the more significant the changes in investor expectations that were experienced over the  
23 time period that the stock price volatility was quantified.

1 In order to examine how investors' perceptions of risk have been changing for  
2 water utilities, I examined the difference between the high and low stock price that was  
3 achieved by the water utilities covered by Value Line for each year from 1984 to 1995.  
4 The results of this analysis are shown on Sch. JAR 12, P. 2, and are summarized on the  
5 following graph:  
6



7  
8

9 As shown in the above graph, the risk as indicated by stock volatility has been in a  
10 basic downtrend since 1985, and four of the five lowest volatility years since 1983  
11 occurred in the most recent four-year period.

1 VI. RELATIVE RISK OF GAS COMPANIES AND WATER COMPANIES

2 Q. ON PAGE 39 OF HIS TESTIMONY, DR. MORIN CLAIMS THAT WATER  
3 UTILITIES ARE MORE RISKY THAN GAS UTILITIES. PLEASE COMMENT.

4 A. Dr. Morin is wrong. Water utilities are in a lower risk category than gas utilities.  
5 Other than air, water is the most basic commodity there is. As contrasted to natural gas,  
6 there are no substitute products available.

7 Standard & Poors has made it clear that it recognizes water utilities are in a lower  
8 risk category than gas utilities. This can be seen by comparing the benchmarks Standard  
9 & Poors has stated are required for a water utility to obtain an "A" bond rating and the  
10 benchmarks required for a natural gas distribution utility to obtain the same "A" rating.  
11 For example, the pre-tax interest coverage required for a water utility to be within the  
12 benchmark for an "A" rating are 2.25-3.75, whereas the benchmark for a gas distribution  
13 utility to achieve an "A" rating is 3.0-4.25. Similarly, for a "BBB" bond rating, the  
14 benchmark range for water utilities is 1.25-2.75, while the benchmark range for gas  
15 distribution utilities is 2.0 to 3.25. Similarly, water utilities can use more debt in the  
16 capital structure than gas distribution companies with the same bond rating. The  
17 benchmark level of debt in the capital structure for an "A" rated water utility is 48-56%,  
18 while the benchmark level of debt in the capital structure of a gas distribution utility is  
19 42-50% debt. A water utility can use between 54-62% debt and still be within the  
20 benchmark guidelines for a "BBB" rating, while a gas distribution utility must stay within  
21 47-60% debt to be consistent with the guidelines for a "BBB" bond rating.

22

1 Q. DOES MARKET PRICE DATA OF COMMON STOCK MOVEMENTS SUPPORT  
2 THE FACT THAT WATER UTILITIES HAVE A LOWER RISK THAN GAS  
3 DISTRIBUTION UTILITIES?

4 A. Yes. As previously explained, one analytical indicator of risk is the magnitude of  
5 stock price movement within a year. As shown on Sch. JAR 12, P. 1, the difference  
6 between the high and low stock price of water utilities has been smaller than the similar  
7 movement of the stock price movement of gas distribution utilities in every year since  
8 1991.

1 **VII. LIQUIDITY PREMIUM**

2 Q. ON PAGE 46 OF HIS TESTIMONY, DR. MORIN RECOMMENDS ADDING A  
3 0.2% LIQUIDITY PREMIUM TO THE COST OF EQUITY OF SSU. PLEASE  
4 COMMENT.

5 A. It is inappropriate to add this liquidity premium. Not only is such an addition  
6 speculative, equity capital is raised by SSU's parent, Minnesota Power and Light.  
7 Therefore, the liquidity of the investment is related to the cost of raising equity that is  
8 incurred by Minnesota Power and Light. The common stock of Minnesota Power and  
9 Light is traded on the New York Stock Exchange and does not command any liquidity  
10 premium.

11

12 Q. IS THERE ANY FACTOR WHICH SHOULD LEAD TO A DISCOUNT RATHER  
13 THAN A PREMIUM FOR SMALL WATER UTILITIES?

14 A. Yes. While I do not recommend adding such a premium because quantifying it would  
15 be speculative, a smaller water company is more likely to be purchased by another water  
16 utility than is a large water utility. Frequently when such acquisitions take place, they are  
17 for a price in excess of book value. The potential for the sale of assets in excess of book  
18 value is a reason why investors might find small water company investments especially  
19 attractive and therefore might actually pay a premium to own these companies rather than  
20 require the liquidity premium penalty as recommended by Dr. Morin.

21

1 **VIII. IMPACT OF WEATHER NORMALIZATION CLAUSE**

2 Q. IF A WEATHER NORMALIZATION CLAUSE IS IMPLEMENTED FOR SSU,  
3 WHAT IMPACT SHOULD THIS HAVE ON THE OVERALL COST OF CAPITAL?

4 A. A weather normalization clause would increase the predictability of revenues and  
5 earnings for a water utility. An increase in revenue predictability reduces the amount of  
6 common equity and increases the amount of debt in the capital structure that a water  
7 utility can safely use. This is because a weather normalization clause increases the  
8 amount of annual interest expense that a water company can count on being able to pay  
9 each year. Therefore, if a water company does respond to the existence of a weather  
10 normalization clause by increasing the amount of debt and the result of the debt increase  
11 is to lower the overall cost of capital, then there is a net cost of capital benefit from  
12 implementing a weather normalization clause.

13 Other than in response to a change in the capital structure, it is unlikely that the  
14 implementation of a weather normalization clause would lower the cost of equity. This is  
15 because variation from weather is a diversifiable risk. As explained earlier in this  
16 testimony, the cost of equity is only influenced by changes in non-diversifiable risks, not  
17 diversifiable risks.

18  
19 Q. DOES THIS COMPLETE YOUR TESTIMONY?

20 A. Yes.  
21  
22

1 CHAIRMAN CLARK: Thank you. Mr. Beck.

2 MR. BECK: Yes. I have handed out a copy of the  
3 deposition of Stephanie Smith. I think we have all agreed  
4 to accept the deposition in lieu of calling her as a live  
5 witness, so I would ask that it be marked for identification  
6 and move it into the record.

7 CHAIRMAN CLARK: Okay. We will mark Ms. Stephanie  
8 Smith's deposition as Exhibit 184 and it will be admitted in  
9 the record without objection.

10 (Exhibit Number 184 marked for identification and  
11 received into evidence.)

12 MR. BECK: And next we call Charles Sweat to the  
13 stand.

14 CHAIRMAN CLARK: Mr. Sweat. Mr. Sweat, have you  
15 been sworn in?

16 WITNESS SWEAT: No, ma'am.

17 CHAIRMAN CLARK: Would you please stand and raise  
18 your right hand.

19 CHARLES L. SWEAT  
20 was called as a witness on behalf of the Office of Public  
21 Counsel, and having been duly sworn, testified as follows:

22 CHAIRMAN CLARK: You may be seated. Mr. Beck.

23 DIRECT EXAMINATION

24 BY MR. BECK:

25 Q Mr. Sweat, would you please state your full name?

1           A     My name is Charles L. Sweat.

2           Q     Are you employed by Southern States Utilities,  
3 Incorporated?

4           A     Yes, I am.

5           Q     What position do you hold with the company?

6           A     My title is Vice President of Corporate  
7 Development.

8           Q     Have you held other positions with the company  
9 previously?

10          A     Yes, I have.

11          Q     Could you just briefly describe your last few  
12 positions with the company?

13          A     Prior to the present title of Vice President of  
14 Corporate Development, I was Vice President of Operations.  
15 Prior to that I was President of Southern States Utilities.  
16 Prior to that I was Vice President of Operations.

17          Q     Thank you. And how long have you been Vice  
18 President of Corporate Development?

19          A     I believe since 1992.

20          Q     Could you describe for us a little bit of what  
21 your job responsibilities are?

22          A     Generally, I'm responsible for acquisitions.

23          Q     And would you also have responsibilities with  
24 respect to sales, as well?

25          A     Yes, sir, occasionally.

1 Q Are you the primary author of a document entitled  
2 Southern States Utilities, Incorporated, Strategic Growth?

3 A Yes, sir.

4 Q Could you describe what that document is?

5 MR. ARMSTRONG: Objection. Madam Chairman, I  
6 would like an identification of what issue this document  
7 would be addressing in the case.

8 MR. BECK: On the gains on sale, what we intend to  
9 do is show the big picture with Southern States on the  
10 acquisitions and divestitures that the company anticipates.  
11 The document that I'm about to ask Mr. Sweat about is their  
12 strategic plan for both acquiring facilities and companies  
13 as well as divesting facilities and companies. We will show  
14 that we can expect that they will be selling companies as a  
15 routine matter in the future, and that goes to the issue on  
16 recognizing the gains on sale of systems.

17 CHAIRMAN CLARK: Mr. Beck, do I have a document in  
18 front of me?

19 MR. BECK: No, you do not.

20 CHAIRMAN CLARK: Oh, okay. Mr. Armstrong.

21 MR. ARMSTRONG: It's total speculation, and we  
22 have just heard what the counselor says he expects and what  
23 the company anticipates. I don't think that it's relevant  
24 to any issue in this proceeding. I still didn't hear him  
25 identify what issue it relates to.

1 MR. BECK: It's the issue regarding recognizing  
2 the gains on sale of systems. Ms. Dismukes had some  
3 reference to this herself in her testimony, this will  
4 expanded on it. And it's in her system with respect to that  
5 issue.

6 MR. ARMSTRONG: My objection stands, Madam  
7 Chairman.

8 CHAIRMAN CLARK: All right. I will allow the  
9 question.

10 BY MR. BECK:

11 Q Mr. Sweat, are you the author of that document,  
12 among others?

13 A Yes.

14 Q Could you describe generally what that document  
15 does?

16 MR. ARMSTRONG: Objection. Madam Chair, can the  
17 witness be provided a copy of the document that we are  
18 referring to?

19 CHAIRMAN CLARK: Yes, I would like a copy of it,  
20 too, Mr. Beck.

21 MR. BECK: It has been claimed confidential by the  
22 company. I did not anticipate offering it. I'm using this  
23 to start him talking about the company's plans for acquiring  
24 and divesting companies.

25 CHAIRMAN CLARK: Well, even if it is confidential,

1 I think we need to have the document for the witness to  
2 examine, as well as his attorneys.

3 MR. BECK: Well, if he is familiar with what it  
4 is, I'm sure he can tell us. I had not planned to offer the  
5 document into evidence. It goes over much more than what  
6 I'm going to ask, and it was really in deference to the  
7 company.

8 CHAIRMAN CLARK: You don't have it with you?

9 MR. BECK: I have the original. I don't have  
10 copies.

11 CHAIRMAN CLARK: Mr. Armstrong, would you please  
12 go take a look at that document, and we will take five  
13 minutes and let you look at the document with the witness.

14 (Brief recess.)

15 MR. ARMSTRONG: Madam Chair, Mr. Hoffman raised an  
16 interesting issue, and that is that the document has been  
17 claimed as confidential, and I know this isn't a situation  
18 where we are dealing with dollars and cents, how do we  
19 handle asking questions about a document that's confidential  
20 in a public hearing with everybody here?

21 MR. BECK: I do not intend to ask him anything  
22 that would be confidential. I'm just using this as a basis  
23 for starting to discuss the company's plans for acquiring  
24 and divesting companies.

25 CHAIRMAN CLARK: We will take five minutes and you

1 can get together with Mr. Beck and with the witness and  
2 discuss how you're going to handle this document.

3 (Brief recess.)

4 MR. BECK: Madam Chairman, I'm going to try to not  
5 discuss this document at all, and I will try the questions  
6 that way.

7 CHAIRMAN CLARK: Thank you, Mr. Beck.

8 BY MR. BECK:

9 Q Mr. Sweat, in your capacity as Vice President of  
10 Corporate Development, have you had occasion to consider the  
11 criteria the company would apply both with respect to  
12 purchasing facilities or systems and selling facilities and  
13 systems?

14 A Yes. Generally, when we are looking at a utility  
15 for acquisition, I want to try to make sure that it is  
16 geographically located near other SSU facilities, that it  
17 has got growth in it, it has got -- generally it would not  
18 require any additional operating staff because of its  
19 geographic location.

20 Q And with respect to selling systems that Southern  
21 States currently owns, do you have certain criteria that you  
22 would apply to consider whether to divest the company of  
23 those systems?

24 A The President of Minnesota Power has stated that  
25 Southern States has no facilities for sale.

1 Q Well, that really doesn't -- let me try this.  
2 Have you had occasion to consider criteria that you believe  
3 the company should apply when looking at selling systems  
4 that it currently owns?

5 A If I was to suggest that we sell a particular  
6 system, it would probably be because it's not geographically  
7 located in a region that has other facilities, it is high  
8 cost operation, it may be high cost capital intense.

9 Q And have you had occasion to consider applying  
10 those criteria to any of the systems Southern States  
11 currently owns?

12 A Not yet.

13 Q Well, you have considered the application of those  
14 criteria to systems they own, have you not?

15 A No, I don't believe so.

16 Q In the document that we discussed earlier, the  
17 Southern States Utilities Strategic Growth Plan, did you not  
18 consider application of certain criteria to systems the  
19 company owns to whether they should be sold?

20 A In that regard, yes, I have documented my opinion  
21 in a draft document.

22 Q And did you pass that draft document amongst the  
23 officers of Southern States for their consideration?

24 A I have distributed that document to all the  
25 officers of Southern States, yes.

1 Q And did the president and the executive committee  
2 agree with your analysis that you performed?

3 A No.

4 Q Do you recall your deposition, Mr. Sweat?

5 A Yes.

6 Q Do you recall the question, "Have you discussed  
7 that matter specifically with the president of the company,"  
8 discussing what we have just now. And your answer was, "I  
9 have discussed this matter with the president of the  
10 company, as well as the executive committee, which is  
11 basically made up of the management team of Southern States,  
12 for the most part vice presidents, and I think there is a  
13 buy-in into that theory. There has been no official  
14 approval of that, however." Do you recall that?

15 A Yes.

16 Q And were you telling me the truth when you told me  
17 that in the deposition?

18 A Mr. Beck, I always tell the truth. If I may, I  
19 had had individual meetings with each of the executives, and  
20 I did feel like there was buy-in. And if you also recall,  
21 and obviously you're looking at the deposition, the comment  
22 from the president, as I stated in the deposition was, "It  
23 was a well-written document." That was his only comment. I  
24 don't consider that a buy-in.

25 Q Without naming the specific systems, did you

1 recommend that certain systems be sold, or certain systems  
2 Southern States owns be sold?

3 A That document provides my opinion of systems that  
4 should be considered.

5 Q Has there been any further review of your proposal  
6 since the time of your deposition, last November?

7 A I don't believe anybody has looked at or discussed  
8 my proposal, no.

9 Q And without naming the specific systems, could you  
10 tell us how many systems you had proposed in your document  
11 be sold by Southern States?

12 A I don't recall the number, no.

13 Q Can you give me a ballpark or would you like to  
14 see the document to actually count them?

15 A Ballpark is probably double digit, somewhere less  
16 than 20.

17 MR. BECK: Thank you. That's all I have.

18 CHAIRMAN CLARK: Mr. Jacobs.

19 MR. JACOBS: Thank you, Madam Chairman.

20 CROSS EXAMINATION

21 BY MR. JACOBS:

22 Q Mr. Sweat, I know you have been here throughout  
23 the day and so you perhaps know that I'm representing the  
24 consumers and users and ratepayers in Nassau County who do  
25 business with Amelia Island Utility Company. You're aware

1 of that prior discussion, is that not correct?

2 A No, sir.

3 Q Well, that's who I am, and that's why I'm here.

4 A I didn't hear who you are and who you represent.

5 Q I'm Buddy Jacobs, and I represent the Amelia  
6 Island Utility Company users, which are part -- that is the  
7 Nassau County branch of your company, okay.

8 Now, Mr. Sweat, you have been with the company how  
9 long?

10 A 32 years.

11 Q So you have been involved in the build up of SSU  
12 prior to its sale to Minnesota Power, is that correct?

13 A That's correct.

14 Q When Minnesota Power bought it, what was the year,  
15 1987/'88?

16 A 1984.

17 Q 1984?

18 A Yes, sir.

19 Q At the time that they purchased it, were you the  
20 president of the company?

21 A No, sir.

22 Q What was your position?

23 A I was Vice President of Operations.

24 Q All right, sir.

25 A Correction. To correct the record, I was

1 Executive Vice President.

2 Q You then participated in the sale discussions with  
3 Minnesota Power, is that correct?

4 A The sale of SSU to Minnesota Power?

5 Q Yes.

6 A No, sir, I did not.

7 Q You were not at all privy to those conversations?

8 A No, sir.

9 Q You did not help prepare any of the documentation  
10 for the sale of SSU to Minnesota Power?

11 A No, sir.

12 Q At the time, do you have any reason to doubt that  
13 the declarations made by SSU to Minnesota Power were not  
14 true and correct?

15 A No, sir.

16 Q You have now been involved in purchasing utility  
17 companies for SSU, is that not correct?

18 A That's correct.

19 Q All right. Whenever you do that, don't you look  
20 at the rate of return you can receive on your investment,  
21 such as the rates that are being charged?

22 A Yes, sir.

23 Q Don't you consider how old the facility might be,  
24 its condition in which you find it for purchase?

25 A Yes, sir.

1           Q     Don't you consider, as well, the need for capital  
2 improvements, infrastructure, and things of that nature as  
3 you go through that purchasing process?

4           MR. ARMSTRONG:  Objection.  Madam Chair, Mr.  
5 Jacobs never participated in the question of what issue the  
6 witness was here to refer to, but I think we are going far  
7 afield of what the representation was made as to why this  
8 witness has been produced.

9           MR. JACOBS:  Nobody asked me to participate, and I  
10 think these questions are certainly relevant to the direct  
11 as to the gentleman's position with the company, and I think  
12 I'm entitled to follow this trail of inquiry.

13          MR. ARMSTRONG:  The company is also entitled to  
14 have due process notice for a witness to get up on the  
15 stand.  To think that any witness who gets up there is  
16 subject to being asked any question out of 160 issues, and I  
17 think at the prehearing statement we identified that several  
18 times, Madam Chair.

19          CHAIRMAN CLARK:  Mr. Jacobs, I had understood that  
20 he was called as Public Counsel's witness to discuss the  
21 policy on relative -- or to discuss the issue of gain on  
22 sale.  You are now inquiring as to prior to the time it was  
23 sold to Minnesota Power.  I think that is beyond the scope  
24 of the direct examination of him.

25          MR. JACOBS:  Madam Chairman, I then -- the

1 question that led to this line of questioning was have you  
2 then since its acquisition by Minnesota Power, have you been  
3 involved in the acquisition of other companies, and he said  
4 yes. Then I asked him as you go through that process is  
5 this involved in your process of thinking for that  
6 acquisition, and that's when I got into these particular  
7 questions. So this is subsequent to the purchase by  
8 Minnesota Power that this line of questioning is going  
9 towards.

10 CHAIRMAN CLARK: Mr. Armstrong.

11 MR. ARMSTRONG: Madam Chair, I think what we heard  
12 from OPC, who was the only one who participated at all in  
13 the discussion of what this witness would be required to  
14 testify about, told you just a little while ago that they  
15 wanted to get into the issue of what kind of companies  
16 Southern States would be in the future.

17 CHAIRMAN CLARK: Okay. Mr. Jacobs, I had  
18 understood that the purpose of having Mr. Sweat here was to  
19 talk about potential sales of systems, and you seem to be  
20 covering the issue of how they decide to acquire those  
21 systems.

22 MR. JACOBS: Madam Chairman, the purpose of his  
23 testimony here, as I understand it, is to talk about they  
24 are in the buying and selling business of utilities. In  
25 other words, it's not -- they are certainly a utility

1 company, but they have a history of buying and selling  
2 companies. It goes towards the return that they receive on  
3 their investment, whether or not these things are rehabbed  
4 by them and then moved forward for sale. I just want to  
5 understand their philosophy.

6 CHAIRMAN CLARK: But I don't think that goes to  
7 the issue of gain on sale. Mr. Twomey.

8 MR. TWOMEY: I'm sorry.

9 MR. JACOBS: When you look at a company like this,  
10 I think you have to look at it in a global fashion. You  
11 can't just take one segment of what they do as far as their  
12 ability to have a return on their investment. I think it's  
13 important to know the philosophies that they have utilized  
14 in the past for the acquisition of companies, and then you  
15 talk about the sale, and I wanted to get into the fact of  
16 how do they -- I know that the statements you have heard  
17 here from others, the letters that have been presented, this  
18 company is in the business of taking rural utility companies  
19 and making them a viable company. I think it's certainly a  
20 necessary inquiry that I'm making.

21 CHAIRMAN CLARK: Well, here is my problem. This  
22 is a witness called by Public Counsel, he questioned him on  
23 a limited area. You had the opportunity to call him as your  
24 own witness to ask these questions. I'm going to allow you  
25 to follow up just briefly, but then I will call a halt to

1 further questions in this area.

2 MR. JACOBS: All right. Thank you. I think  
3 that's fair. I appreciate it.

4 BY MR. JACOBS:

5 Q My question, again, and I asked you this series,  
6 in other words, you take all of these things into  
7 consideration whenever you purchase a utility company, is  
8 that not correct? The rates, the condition you find it, the  
9 capital improvements, their environmental compliance and  
10 noncompliance, these are all considerations, is that not  
11 correct?

12 A That's correct.

13 Q And the amount that you pay for that company is  
14 based upon how you find each one of these conditions and  
15 that's how you evaluate that purchase, is that not correct?

16 MR. ARMSTRONG: Objection. Madam Chair, this is  
17 far beyond --

18 CHAIRMAN CLARK: I think it is, Mr. Jacobs.

19 MR. TWOMEY: May I comment?

20 CHAIRMAN CLARK: That to me goes to the issue of  
21 an acquisition adjustment, and we were talking about the  
22 gain on sale. That's the issue that he has been subpoenaed  
23 here for today. As I said, you had the opportunity to call  
24 him as your witness if you wanted to have him testify on  
25 other issues.

1 MR. JACOBS: I will drop that line and go to  
2 another one.

3 CHAIRMAN CLARK: Okay.

4 BY MR. JACOBS:

5 Q You stated on direct that the reason that you  
6 would sell a company is that it was not geographically  
7 located and that it had high cost operations; do you  
8 remember making that statement?

9 A Yes, sir.

10 Q And you said that of the 140 or 150 companies that  
11 you own today that you think that only applies to 20  
12 companies, is that correct? You said double digits, less  
13 than 20?

14 A I don't think I said that. That scenario only  
15 applied to those numbers somewhere in the neighborhood of  
16 less than 20. I believe that I recommended approximately 20  
17 utilities that we should consider for divestiture, that was  
18 my statement.

19 Q All right. Out of the 20, how much -- what  
20 percentage of that is of your inventory of companies?

21 A It's a small percentage.

22 Q And did you recommend that those be sold within  
23 one year?

24 A Would you ask the question again.

25 Q In other words, you recommended they be sold -- is

1 it part of your recommendation that they be sold within a  
2 one year time frame?

3 A I don't recall recommending that.

4 Q Do you recall over what period of time they should  
5 be sold?

6 A I don't think I addressed a period of time that  
7 those systems should be sold.

8 Q Would it be your philosophy that they be sold  
9 within five years?

10 A I don't think I have a particular philosophy on  
11 when they should be sold. It was merely a recommendation  
12 that they should be considered.

13 Q I think you have answered the question, but I just  
14 want to ask you again. But how long in your philosophy that  
15 these should be sold because they are not geographically  
16 proper within your locale framework of the company and they  
17 have high cost operations, how long can those things exist  
18 before they should be sold?

19 MR. ARMSTRONG: Objection. I believe it was asked  
20 and answered. In the response just before he said he didn't  
21 recommend -- he recommended they be considered for being  
22 sold. He also has stated that he didn't make any  
23 recommendation as to when they would be sold.

24 CHAIRMAN CLARK: Mr. Jacobs, that is what I heard.

25 MR. JACOBS: All right. Thank you, Madam

1 Chairman.

2 BY MR. JACOBS:

3 Q If those companies are sold, do you have any  
4 recommendation that other companies should be purchased?

5 A I didn't hear the end of your question.

6 Q Do you have any recommendation for the purchasing  
7 of other companies?

8 A Yes, sir.

9 Q And you are looking at those as Vice President of  
10 Development since 1992, your looking at buying companies all  
11 the time, is that not correct?

12 A That's part of my job, yes, sir.

13 Q And that's basically a strong philosophy of your  
14 company, is to seek an aggressive purchase of other  
15 companies, is that not correct?

16 A That has been, yes, sir.

17 Q And whenever you're looking at those companies, as  
18 you move forward in this aggressive way, you are looking to  
19 purchase companies based upon the conditions we stated  
20 earlier, and so you would want them to be economically  
21 viable based upon the purchase price for which you seek to  
22 buy those companies, is that not correct?

23 MR. ARMSTRONG: Madam Chair, I am going to object.  
24 This is pie in the sky. I have never heard this come into  
25 any rate case in a career of doing this. It's speculation

1 as to what might happen in the future. That has nothing to  
2 do with an issue in this case.

3 CHAIRMAN CLARK: Mr. Jacobs.

4 MR. JACOBS: I think it does go to the very heart  
5 of the case. They purchase companies. They've purchased a  
6 lot of them in Florida. He recommends they sell 20, and yet  
7 in his full-time job as Vice President of Development, it is  
8 to seek to buying other companies. Whenever they look at  
9 each one of these companies based upon these conditions,  
10 they should have some viability on their own and should not  
11 seek and need to seek to have a rate applied to other  
12 members of that company for the purchase so that this  
13 becomes an economically viable investment, not one that  
14 requires other ratepayers to bolster up that purchase. And  
15 I think that's a fair line of questioning that I'm making at  
16 this time.

17 CHAIRMAN CLARK: Mr. Jacobs, I don't think it is  
18 within the scope of the questions he was asked on direct,  
19 and it seems to me it is argument with respect to what may  
20 be your position on the issue of acquisitions. And as I  
21 said before, you had the opportunity to call witnesses and I  
22 don't think it's appropriate at this time to allow that line  
23 of questions.

24 MR. JACOBS: I have no further questions, then.

25 CHAIRMAN CLARK: Mr. Twomey.

1 MR. TWOMEY: Yes, ma'am.

2 CROSS EXAMINATION

3 BY MR. TWOMEY:

4 Q Mr. Sweat, in response to Mr. Beck's questions,  
5 you listed a number of factors, did you not, that bring one  
6 of your utilities, one of your systems into the range as a  
7 candidate for a sale, a prospective sale, right? Wasn't one  
8 of them high cost?

9 A High cost of operation, I believe, was one of  
10 them, and high capital intensity was my other comment.

11 Q Okay. Let me ask you first, what do you mean by  
12 high capital intensity?

13 A It would require capital dollars to make certain  
14 improvements, it may be for capacity, it may be for  
15 compliance issues. That's high capital intensity dollars  
16 for small systems, in my opinion.

17 Q Just so I'm sure I understand what you're saying,  
18 you are saying that a -- are you saying that a system that  
19 needs a great deal of capital infusion to bring it into  
20 compliance, that would be one factor that would make a  
21 system that you hold now a candidate for sale in your  
22 analysis, is that correct?

23 A In my opinion, yes, sir.

24 Q And the second one you mentioned was high  
25 operations costs, right?

1 A That's correct.

2 Q And by high operations costs, I assume you mean on  
3 a stand-alone basis, is that correct?

4 A That's correct.

5 Q Exclusive of any consideration of common cost  
6 allocations, correct?

7 A That's correct.

8 Q Now, why would those two factors make you  
9 recommend as likely candidates such systems for sale?

10 A It's just not those two factors, it is other  
11 factors. There is no growth, geographically the system may  
12 be located several miles from existing operations, it may  
13 take a special operator to maintain the small system that  
14 has no growth, it maybe needs compliance capital dollars  
15 invested. All of those things play a role.

16 Q Okay, sir, but help me understand why any of those  
17 factors are a problem for your company that would cause you  
18 to consider them for sale? I mean, high operating cost  
19 alone, there is nothing wrong with that, is there?

20 MR. ARMSTRONG: Objection. Madam Chair, I think  
21 we are going far afield still. The issue is acquisition  
22 adjustments in this case. This has no relevance to this  
23 case. This could be said about any utility at any time.

24 MR. TWOMEY: We are not talking about any utility  
25 at any time, Madam Chairman, we are talking about Southern

1 States. And the acquisition, the gain on sale is a primary  
2 issue in this case. It goes back to the Venice thing, how  
3 they select utilities and so forth. I think it's fair. I'm  
4 talking about factors that he spoke of in direct response to  
5 questions by Mr. Beck. Now, I don't know how much Mr.  
6 Armstrong would have us limited, although I suspect how much  
7 he would like to see it limited. This is an important issue  
8 on how they got a lot of the systems. The gain on sale  
9 issue goes to --

10 CHAIRMAN CLARK: Mr. Twomey, I'm going to allow  
11 the question, because I do believe it is within the scope of  
12 what he was asked by Mr. Beck. But as I indicated to Mr.  
13 Jacobs, you had the opportunity to call him as your witness  
14 if you wanted to cross examine him on a further subject, but  
15 so far I think you're within the scope of what was asked.

16 MR. TWOMEY: And that's what I'm trying to do, in  
17 the spirit of trying to do that.

18 BY MR. TWOMEY:

19 Q So, given that you have responded to Mr. Beck, as  
20 I think you did, that high operations costs is one of the  
21 criterion that would cause you to consider this utility as a  
22 candidate, my question to you is what is wrong inherently,  
23 if anything, about a system with high operating costs that  
24 would make you want to get rid of it?

25 A Very simply, SSU has been operating at a loss for

1 a number of years, and to carry systems that continue to  
2 have high burden cost operations, I don't think is fair to  
3 the shareholders or the ratepayers, and we should look at  
4 these systems as any other business would look at their  
5 company, and if you've got an asset that's not producing  
6 maybe you should consider getting rid of that asset.

7 Q What do you mean by "fair to the ratepayers"?  
8 Isn't it true that the high cost of operation, as well as  
9 the second factor that you mentioned, the capital intensity  
10 needs, those needs will follow the customers of that system,  
11 won't they?

12 A Well, they may, but they may be the economies of  
13 sale for a new owner, possibly a city or a county that has a  
14 larger customer base. The economies of scale may play a  
15 major factor there, and the costs may not be the same as it  
16 would with our company.

17 Q Okay. Now, you have been with the company for  
18 three decades plus, you said, right?

19 A That's correct.

20 Q Isn't it true that you bought a great many of the  
21 systems we are talking about here in terms of the candidates  
22 for sale?

23 MR. ARMSTRONG: Objection, Madam Chair. Again,  
24 what issue are we referring to with regard to this?

25 MR. TWOMEY: Gain on sale.

1 MR. ARMSTRONG: Gain on sale? This is impossible  
2 that it could relate to gain on sale. Were you there  
3 decades ago when the company was buying utilities?

4 CHAIRMAN CLARK: Mr. Armstrong and Mr. Twomey, we  
5 need to keep it to one person at a time. He is objecting on  
6 the grounds that it does not relate to what he was asked on  
7 direct from Mr. Beck.

8 MR. TWOMEY: And my response is that it depends,  
9 it depends on how tightly you want to construe what Mr. Beck  
10 was questioning about. I would suggest to you, Madam  
11 Chairman, that the question of how SSU and Mr. Sweat in a  
12 personal sense probably, if he was allowed to answer the  
13 questions, bought the systems they hold has a very direct  
14 relation to the way they go about selling them and  
15 considering the gain on sale that results. And that's where  
16 I want to inquire. It won't take long.

17 CHAIRMAN CLARK: Mr. Twomey, I do think it has  
18 gone beyond the scope of what he has elicited on direct, and  
19 I would point out, again, that while it may be relevant to  
20 another issue or some broader issue with respect to this  
21 utility, you had the opportunity to call him as a witness  
22 and inquire on your own as to that line of questioning.

23 MR. TWOMEY: Okay.

24 BY MR. TWOMEY:

25 Q With respect to the gain on sale issue, Mr. Sweat,

1 do the high operating costs and the capital intensity  
2 requirements give you an advantage, do you find those to be  
3 advantageous as well in finding potential buyers for them?

4 MR. ARMSTRONG: Objection. What gain on sale  
5 issue are we referring to? There is one in this case that  
6 has to do with past gains on sale, is that what we are  
7 alleging this question refers to?

8 MR. TWOMEY: That's what I thought Mr. Beck said  
9 his question was on.

10 MR. ARMSTRONG: No, I believe he said the future  
11 plans for the acquisition and divestiture of systems, that  
12 was of the ruling of the Chair, and it was what was  
13 represented as being the issue to be discussed by Mr. Sweat.

14 MR. TWOMEY: I think it falls within it.

15 CHAIRMAN CLARK: Let me hear your question again.

16 MR. TWOMEY: He has testified in response to Mr.  
17 Beck's questions that the factors that SSU considers or he  
18 considers in offering up systems for sale are their high  
19 operating costs and their capital intensity, meaning that  
20 they need repairs. And my question to him is, are those  
21 factors that you find, the high cost and the high intensity,  
22 that lead you to be able to sell them easier than perhaps  
23 other systems.

24 CHAIRMAN CLARK: I think that is a fair question.

25 WITNESS SWEAT: Since I haven't sold any yet, I

1 don't know if it's going to be easy or hard. It may be  
2 difficult to sell these small systems. There may not be a  
3 real buyer out there. I really don't know yet.

4 BY MR. TWOMEY:

5 Q Is your current plan to -- you testified that Mr.  
6 Sandbulte -- I assume you meant Mr. Sandbulte, or did you  
7 mean -- you said the president of the parent corporation?

8 A I said the President of Minnesota Power, which is  
9 Mr. Edmund Russell.

10 Q Mr. Russell said that you had no systems for sale  
11 now, right?

12 A That's correct.

13 Q Do you expect that to change as soon as you get a  
14 rate order out of this Commission?

15 A I can't speculate on Mr. Edmund's future  
16 decisionmaking.

17 Q Mr. Russell's?

18 A Mr. Russell, excuse me, yes.

19 MR. TWOMEY: That's all I have.

20 CHAIRMAN CLARK: Staff.

21 CROSS EXAMINATION

22 BY MS. JABER:

23 Q Mr. Sweat, if the Commission approved a rate  
24 structure for SSU that is other than the uniform rate  
25 structure, do you know if SSU will petition the court to

1 have a substitute receiver appointed for the Enterprise  
2 system?

3 A I don't know.

4 Q Has any member of SSU had those discussions in  
5 front of you about the possibility of the acquisition or  
6 receivership of Enterprise?

7 A There has been discussion as to trying to get the  
8 receivership resolved either by ownership or giving it up.  
9 I don't know exactly.

10 Q If I wanted to ask that question of someone else  
11 testifying, Mr. Sweat, who would I ask?

12 A I believe that Ms. Teasley was working on that  
13 system.

14 MS. JABER: Thank you.

15 CHAIRMAN CLARK: I'm sorry, I probably should have  
16 gone to you, Mr. Armstrong or Mr. Hoffman.

17 MR. ARMSTRONG: That's okay, I just have a little  
18 bit.

19 CHAIRMAN CLARK: Go ahead.

20 CROSS EXAMINATION

21 BY MR. ARMSTRONG:

22 Q Mr. Beck had referred to your deposition, and a  
23 question and answer in your deposition and, Mr. Sweat, it's  
24 a little bit more than a page and a half, but I think it's  
25 the quickest way. If you could just read the questions and

1 answers that begin at Page 18, Line 18, through Page 19,  
2 Line 19.

3 A "Question: Okay. Now, you helped prepare a  
4 document that's entitled, as I recall, a strategic plan for  
5 the company?

6 "Answer: Yes.

7 "Question: Okay. And that was a draft, as I  
8 understand it, of a strategic plan actually, is that  
9 correct?

10 "Answer: That's correct.

11 "Question: Did it pass through the Southern  
12 States executive offices, has it been approved at the  
13 Southern States level?

14 "Answer: Not yet.

15 "Question: Okay. Has it gone up to Minnesota  
16 Power or the Topeka group for consideration?

17 "Answer: Not yet.

18 "Question: Okay. What is your plan toward having  
19 a review of that proposed strategic plan?

20 "Answer: I have turned it over to my boss and he  
21 hasn't made a decision. I don't know where that is going to  
22 go, quite frankly.

23 "Question: Have you had any discussions with the  
24 president about the content of the draft strategic plan?

25 "Answer: Briefly, yes.

1 "Question: And could you briefly describe what  
2 those conversations were?

3 "Answer: He said it was well-written."

4 Q And has your draft plan ever been approved to  
5 date?

6 A No, sir.

7 MR. ARMSTRONG: Thank you, Mr. Sweat. That's it,  
8 Madam Chair.

9 MR. BECK: That's my copy of the deposition, I  
10 need to look at it a moment. I may have him read another  
11 page.

12 REDIRECT EXAMINATION

13 BY MR. BECK:

14 Q Mr. Sweat, could you please continue reading the  
15 deposition through the end of the next page?

16 A "Question: Other than the style in which it was  
17 written, did he discuss the content?

18 "Answer: On two occasions he said it was well  
19 written. No, he has not. He has not.

20 "Question: Okay. In your plan you discuss the  
21 possibility of selling certain systems that you presently  
22 own, is that correct?

23 "Answer: That's correct.

24 "Question: Now, without naming those systems, can  
25 you tell me the criteria that you applied or generally used

1 to determine which systems the company might be interested  
2 in selling?

3 "Answer: Yes. In developing this plan, I looked  
4 at a location of various systems. The size of the systems,  
5 the capital intensity of the systems, whether they could  
6 grow or not grow, and determined that it would possibly,  
7 that it would probably be best if the company looked at  
8 these systems as a divestiture as opposed to a continued  
9 ownership of those utilities based on that criteria.

10 "Question: Okay. And have you discussed that  
11 matter specifically with the president of the company?

12 "Answer: I have discussed this matter with the  
13 president of the company, as well as the executive  
14 committee, which is basically made up of the management team  
15 of Southern States, for the most part vice presidents. And  
16 I think there is a buy-in into that theory. There has been  
17 no official approval of that, however.

18 The last question of that page, do you want that  
19 read?

20 MR. BECK: No, I think that's fine. Thank you,  
21 Mr. Sweat, that's all I have.

22 CHAIRMAN CLARK: Okay. And there are no exhibits  
23 for Mr. Sweat, is that correct?

24 MR. BECK: That's correct.

25 CHAIRMAN CLARK: Thank you, Mr. Sweat, you are

1 excused.

2 WITNESS SWEAT: Thank you, Madam Chairman.

3 CHAIRMAN CLARK: I would propose that we conclude  
4 for the evening. And if I may, let's just look briefly at  
5 what we have to do tomorrow. I had indicated to staff that  
6 we will reconvene at 1:00 o'clock or as soon thereafter as  
7 the agenda is concluded. My aide has indicated to me he  
8 thinks we will be done before lunch, but you never know. So  
9 plan on 1:00 o'clock, and at that time, help me out here,  
10 who should we start with?

11 MR. BECK: Tracy Smith.

12 CHAIRMAN CLARK: Tracy Smith and then Brian  
13 Armstrong? Okay. And then we will go to staff witnesses  
14 or --

15 MR. TWOMEY: We need to get Mr. Hansen in.

16 CHAIRMAN CLARK: All right. Why don't we do this,  
17 why don't we do Tracy Smith, Mr. Armstrong, and then Mr.  
18 Hansen. And then Judge Mann and Chris Carter are Wednesday,  
19 right?

20 MR. TWOMEY: Judge Mann is Wednesday.

21 CHAIRMAN CLARK: So then after we conclude Mr.  
22 Smith, Mr. Armstrong, and Mr. Hansen, then we can move into  
23 staff testimony.

24 MS. JABER: Charleston Winston?

25 CHAIRMAN CLARK: Yes. All right. Is there

1 anything else we need to take up this evening?

2 MR. TWOMEY: Madam Chair.

3 CHAIRMAN CLARK: Yes, Mr. Twomey.

4 MR. TWOMEY: Mr. Free suggested that he didn't  
5 care since they are calling Mr. Smith, and Mr. Armstrong, if  
6 Mr. Hansen went first. So if you would consider that, and  
7 the other parties don't object, it might be we could get him  
8 first thing in the early afternoon.

9 CHAIRMAN CLARK: I think that's a good idea. So  
10 the first person we will take up when we reconvene is Mr.  
11 Hansen.

12 MR. TWOMEY: Thank you very much.

13 CHAIRMAN CLARK: All right. And we are adjourned  
14 until 1:00 o'clock tomorrow. Thank you very much.

15 (Transcript continues in sequence with Volume 27)

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*File*



Florida Department of  
**Environmental Protection**

Lawton Chiles  
Governor

Southwest District  
3804 Coconut Palm Drive  
Tampa, Florida 33619  
813-744-6100

Virginia B. Wetherell  
Secretary

April 20, 1994

CERTIFIED MAIL  
RETURN RECEIPT REQUESTED

Citrus County DW

Mr. Rafael A. Terrero, P.E.  
Chief Engineer  
Southern States Utilities  
1000 Color Place  
Apopka, FL 32703

**WARNING LETTER No. 94-0031DW09SWD**  
Subject: Apache Shores STP

Dear Mr. Terrero:

A field inspection conducted on 4/19/93, 6/10/93, and 3/23/94 and a review of the file of the above referenced facility indicates that a violation of Chapter 403, Florida Statutes, and the rules promulgated thereunder may exist at the above described facility. Department personnel observed the following.

1. A sample of the effluent was taken during the 3/23/94 inspection and analyzed at the Department's laboratory. The result was 355 mg/L for TSS which exceeds the permitted maximum limitation of 60 mg/L.
2. A sample of the effluent was taken during the 4/19/93 inspection and analyzed at the Department's laboratory. The results were 2483 mg/L for TSS, and 271 mg/L for CBOD<sub>5</sub>.
3. A review of the file show no record of the Capacity Analysis Report. The three month average daily flow reported on the Monthly Operating Reports exceeded 50 percent of the 0.017 MGD permitted capacity on the months below in 1993 and 1994 to date.

Month	Three Month Average
February 1994	0.011 MGD
January 1994	0.010 MGD
April 1993	0.009 MGD
March 1993	0.009 MGD
February 1993	0.010 MGD
January 1993	0.010 MGD

FLORIDA PUBLIC SERVICE COMMISSION  
 DOCKET NO. 950495WS EXHIBIT NO 181  
 COMPANY/ FPSC James  
 WITNESS: James  
 DATE: 4/29/94

DOCUMENT NUMBER-DATE  
U2349 FEB 26 94  
 FPSC-RECORDS/REPORTING

**WARNING LETTER No. 94-0031DW09SWD**

Subject: Apache Shores STP

Page Two

4. The file shows the previous sludge analysis was performed on 2/4/93.
5. The Department has no record of flow calibration.
6. A review of the operator's calibration records indicated that the pH meter and colorimeter for chlorine residual measurements were last calibrated on 12/20/93.
7. A review of the on-site operator log indicated that on 11/26/93 the blower was tripping out, and on 12/10/93 the blower was not working. The Department was not notified of these abnormal events.
8. An excessive amount of wet and dried sludge was observed on the bottom of the percolation pond, which indicated frequent plant upsets. The Department was not notified of these plant upsets.
9. The effluent distribution system for the percolation was predominantly plugged with solids. The threaded plugs at the ends of the distribution pipe were removed to allow the effluent to flow into the pond.

It is a violation of Rule 17-600.740(1)(b)1.d., Florida Administrative Code (F.A.C.), to exceed 60 mg/L of CBOD<sub>5</sub>, and TSS on any one sample of effluent.

It is a violation of Rule 17-600.405(3), F.A.C., to fail to submit to the Department a capacity analysis report when the most recent three-month average daily flow exceed 50 percent of the permitted capacity of the treatment plant.

It is a violation of Rule 17-640.700(1), F.A.C., to fail to perform domestic wastewater residuals analysis every 12 months for a Type III facility.

It is a violation of Rule 17-601.200(17)(b), F.A.C., to fail to calibrate a flow metering device at least annually.

It is a violation of Rule 17-601.400, F.A.C., to fail to use approved test procedures and established quality control procedures for field testing and laboratory testing.

It is a violation of Rule 17-600.750(1), F.A.C., to fail to notify the department within 24 hours of events which result in the violation of any condition of a permit.

**WARNING LETTER No. 94-0031DW098WD**  
**Subject: Apache Shores STP**  
**Page Four**

by the Department in the Notice of Violation. The Department can also resolve any violation through entry into a Consent Order.

Sincerely,  

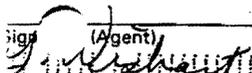
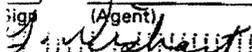

Richard D. Garrity, Ph.D.  
 Director of District Management  
 Southwest District

cc: Dawn Shaw, Citrus County PHU

P 079 940 696

RECEIPT FOR CERTIFIED MAIL

INSURANCE COVERAGE PROVIDED  
 NOT FOR INTERNATIONAL MAIL  
 (See Reverse)

<p><b>RECIPIENT:</b>                  Complete items 1 and/or 2 for additional services.                  Complete items 3, and 4a &amp; b.                  Print your name and address on the reverse of this form so that we can return this card to you.                  Attach this form to the front of the mailpiece, or on the back if space is not permitted.                  Write "Return Receipt Requested" on the mailpiece below the article number. The Return Receipt will show to whom the article was delivered and the date received.</p>		<p>I also wish to receive the following services (for an extra fee):</p> <p>1. <input type="checkbox"/> Addressee's Address</p> <p>2. <input type="checkbox"/> Restricted Delivery                  Consult postmaster for fee.</p>	
<p>Article Addressed to:                  Rafael A. Terrero, P.E.                  Chief Engineer                  Southern States Utilities                  000 Color Place                  Popoka, FL 32703</p>		<p>4a. Article Number                  P 079 940 696</p>	
<p>Signature (Addressee)  </p>		<p>4b. Service Type  <input type="checkbox"/> Registered      <input type="checkbox"/> Insured  <input checked="" type="checkbox"/> Certified      <input type="checkbox"/> COD  <input type="checkbox"/> Express Mail      <input type="checkbox"/> Return Receipt for Merchandise</p>	
<p>Signature (Agent)  </p>		<p>7. Date of Delivery                  9-22-94</p>	
<p>Form 3811, December 1991</p>		<p>8. Addressee's Address (Only if requested and fee is paid)</p>	

Thank you for using Return Receipt Service.

**PENALTY COMPUTATION WORKSHEET**

Violator's Name: Southern States Utilities

Identify Violator's Facility: Apache Shores WWTP

Name of Department Staff Responsible for the Penalty Computations:

Phyllis James

Date: April 28, 1995

**PART I - Class B (no penalty) Determination**

Rationale for Class B determination: N/A

**PART II - Class A Penalty Determinations**

Violation Type	Potential Extent for Harm of Dev.	Matrix Amount	Multi-day	Adjustments	Total
					(600- 1199)
1. <u>Poor effluent</u>	<u>Minor</u> <u>Mod.</u>	<u>\$600.00</u>	_____	<u>(-\$300.00)</u>	<u>\$300.00</u>
					(2,000-3199)
2. <u>Lack of records</u>	<u>Mod.</u> <u>Mod.</u>	<u>\$2,000.00</u>	_____	<u>(-\$1,000.00)</u>	<u>\$1,000.00</u>
					(1200-1999)
3. <u>Failure to main. equip.</u>	<u>Mod.</u> <u>Minor</u>	<u>\$1200.00</u>	_____	<u>(-600.00)</u>	<u>\$600.00</u>
					(3200-4599)
4. <u>Failure to notify</u>	<u>Mod.</u> <u>Major</u>	<u>\$3200.00</u>	_____	<u>(-\$1600.00)</u>	<u>\$1600.00</u>
Total Penalties for all Violations:					<u>\$3,500.00</u>
Department Expenses					<u>250.00</u>
Total Proposed Settlement					<u>\$3,750.00</u>

PENALTY COMPUTATION WORKSHEET

Part III - Multi-day Penalties and Adjustments

ADJUSTMENTS	Dollar Amount
Good faith/Lack of good faith prior to discovery:	_____
Justification: _____	
Good faith/Lack of good faith after discovery:	<u>(-\$3,500.00)</u>
Justification: <u>Good faith after discovery</u>	_____
History of non-compliance:	_____
Justification: _____	
Economic benefit of non-compliance:	_____
Justification: _____	
Ability to pay:	_____
Justification: _____	
Total Adjustments:	<u>(-\$3,500.00)</u>

MULTI-DAY PENALTIES	Dollar Amount
Number of days adjustment factor(s) to be applied:	_____
Justification: _____	
_____	
Or	
Number of days matrix amount is to be multiplied:	_____
Justification: _____	
_____	

PENALTY ASSESSMENT MATRIX\*

## EXTENT OF DEVIATION FROM REQUIREMENT

P O T E N T I A L R E A M		MAJOR	MODERATE	MINOR
	MAJOR	\$10,000 to \$ 8,000	\$ 7,999 to \$ 6,000	\$ 5,999 to \$ 4,600
	MODERATE	\$ 4,599 to \$ 3,200	\$ 3,199 to \$ 2,000	\$ 1,999 to \$ 1,200
	MINOR	\$ 1,199 to \$ 600	\$599 to \$200	\$199 to \$100

\*Reduced by 1/2 all categories for potable water cases.



# Department of Environmental Protection

D.E.P.  
MAY 19 1995  
SOUTHWEST DISTRICT  
TAMPA

Lawton Chiles  
Governor

Southwest District  
3804 Coconut Palm Drive  
Tampa, Florida 33619

Virginia B. Wetherell  
Secretary

May 5, 1995  
Citrus County

Scott Vierma, Interim President  
Southern States Utilities  
1000 Color Place  
Apopka, Florida 32703

Re: Proposed Settlement by Short Form Consent Order in Case  
of Southern States Utilities dba Apache Shores WWTP, OGC  
File No. 95-0314.

Dear Mr. Vierma:

The purpose of this letter is to complete the settlement of the violations previously identified by the Department of Environmental Protection ("DEP") in Warning Letter No. WL94-0031DW09SWD dated April 20, 1994, which is attached. The corrective actions required to bring your facility into compliance have been performed. However, you must pay to the Department the amount of \$3,500.00 in civil penalties to complete settlement of the violations described in the attached Warning Letter along with \$250.00 to reimburse DEP's costs, for a total of \$3,750.00. This payment must be made to "The Department of Environmental Protection" by certified check or money order and shall include thereon the OGC number assigned above and the notation "Pollution Recovery Fund". The payment shall be sent to the Department of Environmental Protection, Southwest District Office, 3804 Coconut Palm Drive, Tampa, Florida 33619-8318 within 20 days of your signing this letter.

Your signing of this letter where indicated at the end of page two of this letter constitutes your acceptance of DEP's offer to settle this case on these terms. If you sign this letter, please return it to DEP at the address above. DEP will then countersign the letter and file it with the Clerk of the DEP. When the signed letter is filed with the Clerk, the letter shall constitute a Consent Order, which is final agency action of the DEP, the terms and conditions of

"Protect, Conserve and Manage Florida's Environment and Natural Resources"

Printed on recycled paper.

Southern States Utilities  
Apache Shores WWTP  
OGC File No. 95-0314  
Page 2

which may be enforced in a court of competent jurisdiction pursuant to Sections 120.69 and 403.121, Florida Statutes. Failure to comply with the terms of this letter once signed by you and entered by the DEP Clerk shall constitute a violation of Section 403.161(1)(b), Florida Statutes.

By countersigning this settlement offer, DEP waives its right to seek judicial imposition of damages, costs and expenses, or civil penalties for the violations described above. By accepting this settlement offer, you waive your right to an administrative hearing to contest this settlement pursuant to Section 120.57, Florida Statutes, and your right to appeal this settlement pursuant to Section 120.69, Florida Statutes. This offer to settle is open until **May 26, 1995** or until DEP otherwise withdraws the offer. If you do not sign and return this letter to the Department at the Southwest District address given above by this date, the case will be referred to the DEP's Office of General Counsel with a recommendation that formal enforcement action be taken against you. None of your rights or substantial interests are determined by this letter unless you sign it and it is filed with the DEP Clerk.

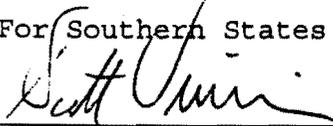
Sincerely,  

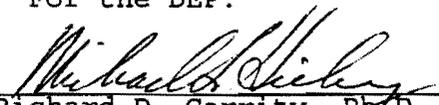

Richard D. Garrity, Ph.D.  
Director of District Management  
Southwest District

I ACCEPT THE TERMS OF THIS SETTLEMENT OFFER.

For Southern States Utilities:

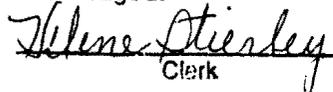
For the DEP:

By:   
Scott Vierma, Interim Pres.  
Southern States Utilities  
1000 Color Place  
Apopka, Florida 32703

By:   
Richard D. Garrity, Ph.D.  
Director of District Management  
State of Florida Department of  
Environmental Protection

ENTERED this 30<sup>th</sup> day of May 1995 in TAMPA, FLORIDA. **FILING AND ACKNOWLEDGEMENT**

FILED, on this date, pursuant to S120.52 Florida Statutes, with the designated Department Clerk, receipt of which is hereby acknowledged.

 5-30-95  
Clerk Date

c: Citrus County PHU

Attachments

DOCKET 950495-WS  
EXHIBIT NO. 182  
CASE NO. 96-04227

DGM-1  
Ex 182

Resd  
c/E



# Department of Environmental Protection

Layton Chiles  
Governor

Southwest District  
3804 Coconut Palm Drive  
Tampa, Florida 33619

Virginia B. Wetherell  
Secretary

April 25, 1996  
Pasco County

Southern States Utilities  
1000 Color Place  
Apoka, FL 32703

Att: Mr. Mike Sheehan  
Environmental Manager

Re: Palm Terrace Gardens WWTP  
Permit No. D051-150578  
Letter dated March 29, 1996

Dear Mr. Sheehan:

The above-referenced sewage treatment plant was inspected on April 17, 1996. Based on this inspection and a review of the information on file with the Department, the following items are being brought to your attention:

PERMIT:

1. The permit to operate expires August 18, 1998. An wastewater application to operate the plant, along with the processing fee of \$1000 should be submitted 180 days prior to expiration of the permit. [Ref: Rule 62-620.334 (1), Florida Administrative Code, (F.A.C)]

RECORDS AND REPORTS:

2. Monthly Operating Reports show daily pH, flow and chlorine residual readings are being reported as required.

FLORIDA PUBLIC SERVICE COMMISSION  
DOCKET  
NO. 950495 EXHIBIT NO 182  
COMPANY/  
WITNESS:  
DATE: 4/29/96

"Protect, Conserve and Manage Florida's Environment and Natural Resources"

3. Monthly Operating Reports indicate three month average daily flows exceeding the capacity of the disposal system to such an extent that seasonality is exhibited. These flows occurred during the 3 months ending August 1996, February 1995, January 1995, and December 1994. Although you are permitted on an annual basis, the permittee is required to establish the design flow in a time frame that reflects seasonal variations in flow [Ref:Rule 62-600.400(3)(a), F.A.C.]. During the next permitting cycle you should be prepared to demonstrate that seasonal flow will not exceed the capacity of your disposal system.
4. Record keeping is inadequate. Records should be well organized and standardized. Bound books were found, but the daily log for Total Chlorine Residual was inadequate. The operator was not following the procedure as prescribed in Standard Methods. The DR100 had not been calibrated since 2/22/96. Report of daily results reported are invalid until the proper procedure is in place that will assure the Department of accurate results and a SOP is provided to this Department. [Ref;Rule 62-601.400(1), F.A.C]

FACILITY SITE REVIEW:

5. The Reduced Pressure Zone (RPZ) valve requires a certification test annually, by a certified backflow technician. Please provide a record of this test being completed in the past 12 months as no record could be found.

FLOW MEASUREMENT:

6. The strip chart of the flow meter is not functional. This is an abnormal event which must be reported within 24 hours. The operator was unaware of the problem and had not examined the recording device within the last 24 hours. Please identify the operating procedure to be followed by the operator by reference to your written SOP in the operating manual. [Ref:Rule 62-600.750(1) F.A.C.
7. Please provide a copy of the calibration report for the flow meter. The meter must be calibrated annually by a professional.

OPERATION AND MAINTENANCE:

CLARIFIER:

8. Basketball size pop ups where found on the top of clarifier indicating inadequate oxygen in the blanket or some other cause not identified. Please indicate by copy of the operations manual the method or operational procedure to prevent denitrification in the clarifier hopper.

DISPOSAL

9. An emergency overflow device is not in place as required. It should be placed one foot below the top of the berm at its lowest point. [Ref:Rule 62-610.516,F.A.C.]
10. The dual pond system is not used properly. The pond receiving effluent should be dried and cleaned while effluent is diverted to the other pond. Regular alternate cycles should then be maintained. No method exists for switching ponds. [Ref:Rule 62-610.500(1)(a) F.A.C.]
11. Please indicated the hydraulic rate applied monthly to the sprayfield. On the day of the inspection the sprayfields were dry and the staff gauge in the pond indicated a hydraulic head within three feet of the top of the berm. [Ref:Rule 62-610.515,F.A.C]. Upon application for a new permit, you should present empirical data that supports your permit disposal plan in accordance with the requirements of Rules 62-610.523(2) and (4), F.A.C.
12. During the inspection of the ground water monitoring wells several areas were noted where some corrective action is necessary to protect the well and assure the Department that accurate samples are provided.
- a. The new wells were not labeled and we cannot identify particular problems with the associated well.
  - b. All wells contained a sampling device which could contribute to erroneous data. Please review your ground water monitoring plan and quality assurance plan and follow the guidance found in Chapter 62-160, Quality Assurance, and Department Standard Operating Procedures for Laboratory and Sample Collection Activities. (DER-QA-001/92)
  - c. All well casings need to be capped to prevent access by small animals

The type inspection conducted was a Compliance Evaluation and the overall rating of the facility was UNSATISFACTORY.

Page 4 of 4  
Palm Terrace Gardens WWTP

As the permittee, you are hereby requested to respond to this letter with the plans you have made to correct this situation. You may consult with the operator on proposals for corrective action. This response should be in writing and within twenty (20) days from receipt of this letter. Please indicate a time frame for compliance as the Department plans a follow-up verification inspection.

Please direct any questions to the undersigned at (813) 744-6100, extension 371.

Sincerely,

  
David G. MacColeman  
Environmental Supervisor  
Compliance and Enforcement  
Domestic Wastewater Section

cc: Pasco County Public Health Unit  
PSC, Tallahassee  
Bob Crouch, Eng. Sup.

*Fax Maggie O'Connell*

DGM/dgm

TESTIFYING EXPERIENCE OF JAMES A. ROTHSCHILD  
THROUGH DECEMBER 31, 1995

ALABAMA

Continental Telephone of the South; Docket No. 17968, Rate of Return, January, 1981

ARIZONA

Southwest Gas Corporation; Rate of Return. Docket No. U-1551-92-253, March, 1993

Sun City West Utilities; Accounting, January, 1985

CONNECTICUT

Connecticut American Water Company; Docket No. 800614, Rate of Return, September, 1980

Connecticut Light & Power Company; Docket No. 85-10-22. Accounting and Rate of Return, February, 1986

Connecticut Light & Power Company; Docket No. 88-04-28, Gas Divestiture, August, 1988

Connecticut Natural Gas; Docket No. 780812, Accounting and Rate of Return, March, 1979

Connecticut Natural Gas; Docket No. 830101, Rate of Return, March, 1983

Connecticut Natural Gas; Docket No. 87-01-03, Rate of Return, March, 1987

Connecticut Natural Gas, Docket No. 95-02-07, Rate of Return, June, 1995

United Illuminating Company; Docket No. 89-08-11:ES:BBM, Financial Integrity and Financial Projections, November, 1989.

DELAWARE

Artesian Water Company, Inc.; Rate of Return, December, 1986

Artesian Water Company, Inc.: Docket No. 87-3, Rate of Return, August, 1987

Diamond State Telephone Company; Docket No. 82-32, Rate of Return, November, 1982

Diamond State Telephone Company; Docket No. 83-12, Rate of Return, October, 1983

FLORIDA PUBLIC SERVICE COMMISSION  
DOCKET  
NO. 950495-WS EXHIBIT NO. 183  
COMPANY: Rothschild  
WITNESS: \_\_\_\_\_  
DATE: 4-29-97

Wilmington Suburban Water Company; Rate of Return Report, September, 1986

Wilmington Suburban Water Company; Docket No. 86-25, Rate of Return, February, 1987

### **FEDERAL ENERGY REGULATORY COMMISSION (FERC)**

Maine Yankee Atomic Power Company, Docket No. EL93-22-000, Cost of Capital, July, 1993

New England Power Company; CWIP, February, 1984. Rate of return.

New England Power Company; Docket No. ER88-630-000 & Docket No. ER88-631-000, Rate of Return, April, 1989

New England Power Company; Docket Nos. ER89-582-000 and ER89-596-000, Rate of Return, January, 1990

New England Power Company; Docket Nos. ER91-565-000, ER91-566-000, FASB 106, March, 1992. Rate of Return.

Philadelphia Electric Company - Conowingo; Docket No. EL-80-557/588, July, 1983. Rate of Return.

Ocean States Power Company, Ocean States II Power Company, Docket No. ER94-998-000 and ER94-999-000, Rate of Return, July, 1994.

Ocean States Power Company, Ocean States II Power Company, Docket No ER 95-533-001 and Docket No. ER-530-001, Rate of Return, June, 1995 and again in October, 1995.

Southern Natural Gas, Docket No. RP93-15-000. Rate of Return, August, 1993, and revised testimony December, 1994.

Transco. Docket No. RP95-197-000. Phase I, August, 1995. Rate of Return.

### **FLORIDA**

Alltel of Florida; Docket No. 850064-TL, Accounting, September, 1985

Florida Power & Light Company; Docket No. 810002-EU, Rate of Return, July, 1981

Florida Power & Light Company; Docket No. 82007-EU, Rate of Return, June, 1982

Florida Power & Light Company; Docket No. 830465-EI, Rate of Return and CWIP, March, 1984

Florida Power Corporation; Docket No. 830470-EI, Rate Phase-In, June, 1984

Florida Power Corp.; Rate of Return, August, 1986

Florida Power Corp.; Docket No. 870220-EI, Rate of Return, October, 1987

GTE Florida, Inc.; Docket No. 890216-TL, Rate of Return, July, 1989

Gulf Power Company; Docket No. 810136-EU, Rate of Return, October, 1981

Gulf Power Company; Docket No. 840086-EI, Rate of Return, August, 1984

Gulf Power Company; Docket No. 881167-EI, Rate of Return, 1989

Gulf Power Company; Docket No. 891345-EI, Rate of Return, 1990

Rolling Oaks Utilities, Inc.; Docket No. 850941-WS, Accounting, October, 1986

Southern Bell Telephone Company; Docket No. 880069-TL, Rate of Return, January, 1992

Southern Bell Telephone Company; Docket No. 920260-TL, Rate of Return, November, 1992

Southern Bell Telephone Company; Docket No. 90260-TL, Rate of Return, November, 1993

Tampa Electric Company; Docket No. 820007-EU, Rate of Return, June, 1982

Tampa Electric Company; Docket No. 830012-EU, Rate of Return, June, 1983

United Telephone of Florida; Docket No. 891239-TL, Rate of Return, November, 1989

United Telephone of Florida; Docket No. 891239-TL, Rate of Return, August, 1990

Water and Sewer Utilities, Docket No 880006-WS, Rate of Return, February, 1988.

## GEORGIA

Georgia Power Company; Docket No. 3397-U, Accounting, July, 1983

## ILLINOIS

Central Illinois Public Service Company; ICC Docket No. 86-0256, Financial and Rate of Return, October, 1986.

Central Telephone Company of Illinois, ICC Docket No. 93-0252, Rate of Return, October, 1993.

Commonwealth Edison Company; Docket No. 85CH10970, Financial Testimony, May, 1986.

Commonwealth Edison Company; Docket No. 86-0249, Financial Testimony, October, 1986.

Commonwealth Edison Company; ICC Docket No. 87-0057, Rate of Return and Income Taxes, April 3, 1987.

Commonwealth Edison Company; ICC Docket No. 87-0043, Financial Testimony, April 27, 1987.

Commonwealth Edison Company; ICC Docket Nos. 87-0169, 87-0427, 88-0189, 88-0219, 88-0253 on Remand, Financial Planning Testimony, August, 1990.

Commonwealth Edison Company; ICC Docket Nos. 91-747 and 91-748; Financial Affidavit, March, 1991.

Commonwealth Edison Company; Financial Affidavit, December, 1991.

Commonwealth Edison Company, ICC Docket No. 87-0427, Et. Al., 90-0169 (on Second Remand), Financial Testimony, August, 1992.

GTE North, ICC Docket 93-0301/94-0041. Cost of Capital, April, 1994

Illinois Power Company, Docket No. 92-0404, Creation of Subsidiary, April, 1993

Illinois Bell Telephone Company, Dockets No. ICC 92-0448 and ICC \_\_\_\_\_, Rate of Return, July, 1993

Northern Illinois Gas Company; Financial Affidavit, February, 1987.

Northern Illinois Gas Company; Docket No. 87-0032, Cost of Capital and Accounting Issues, June, 1987.

Peoples Gas Light and Coke Company; Docket No. 90-0007, Accounting Issues, May, 1990.

## **KENTUCKY**

Kentucky Power Company; Case No. 8429, Rate of Return, April, 1982.

Kentucky Power Company; Case No. 8734, Rate of Return and CWIP, June, 1983.

Kentucky Power Company; Case No. 9061, Rate of Return and Rate Base Issues, September, 1984.

West Kentucky Gas Company, Case No. 8227, Rate of Return, August, 1981.

## **MAINE**

Bangor Hydro-Electric Company; Docket No. 81-136. Rate of Return. January, 1982.

Bangor Hydro-Electric Company; Docket No. 93-62, Rate of Return, August, 1993

Maine Public Service Company; Docket No. 90-281, Accounting and Rate of Return, April, 1991.

## MARYLAND

C & P Telephone Company; Case No. 7591, Fair Value, December, 1981

## MASSACHUSETTS

Boston Edison Company; Docket No. DPU 906. Rate of Return, December, 1981

Fitchburg Gas & Electric; Accounting and Finance, October, 1984

Southbridge Water Company; M.D.P.U.. Rate of Return, September, 1982

## MINNESOTA

Minnesota Power & Light Company; Docket No. EO15/GR-80-76, Rate of Return, July, 1980

## NEW JERSEY

Atlantic City Sewage; Docket No. 774-315, Rate of Return, May, 1977

Atlantic City Electric Company, Docket Nos. ER 8809 1053 and ER 8809 1054, Rate of Return, April, 1990

Elizabethtown Gas Company. BRC Docket No. GM93090390. Evaluation of proposed merger with Pennsylvania & Southern Gas Co. April. 1994

Elizabethtown Water Company; Docket No. 781-6, Accounting, April, 1978

Elizabethtown Water Company; Docket No. 802-76, Rate of Return, January, 1979

Elizabethtown Water Company; Docket No. PUC 04416-90, BPU Docket No. WR90050497J, Rate of Return and Financial Integrity, November, 1990.

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**Overall Summary of Cost of Equity Recommendation**

	<b>Cost of Equity Recommendation</b>	<b>Source</b>
<b>Water Companies</b>	9.85%	Sch. JAR 2, P. 1
<b>Gas Distribution Companies</b>	<u>10.35%</u>	Sch. JAR 2, P. 2
<b>Average of Gas and Water</b>	<u><u>10.10%</u></u>	

**Water Utilities  
COST OF EQUITY SUMMARY**

	Based Upon Average for Year ended 12/31/95	Stock Prices	Based Upon Stock Prices on 12/31/95	
Simplified DCF, or D/P + g Results	9.52%	[A]	9.25%	[A]
Complex DCF, or two-stage DCF results	10.59%	[B]	10.21%	[C]
Risk Premium			9.76%	[D]
CAPM			8.12%	[E]

Recommended Equity Cost Rate	9.75%
Capital Structure Risk Adjustment [F]	0.10%
Cost of equity net of tax effect	9.85%

Source:

[A] Sch. JAR 4, P. 1

[B] Sch. JAR 5, P 1

[C] Sch. JAR 5, P 2

[D] Sch. JAR 8, P. 1

[E] Sch. JAR 9, P. 1

[F] Based upon difference between company requested capital structure and industry average capital structure as shown on Sch. JAR 11, P. 1.

Cost difference due to capital structure change is based upon results of analysis as shown on Sch. JAR 12, which indicates a cost of equity change of about 0.035% for each 1% change in the level of

**NATURAL GAS COMPANIES  
COST OF EQUITY SUMMARY**

	Based Upon Average for Year Ended 12/31/95 Stock Prices		Based Upon Stock Prices on 12/31/95	
Simplified DCF, or D/P + g Results	9.95%	[A]	9.77%	[A]
Complex DCF, or two-stage DCF results	10.72%	[B]	10.29%	[C]
Risk Premium Result			10.17%	[D]
CAPM Result			7.67%	[E]

Equity Cost rate Using Average of Comparative Group Capital Structure	10.00%
Estimated Adjustment for Capital Structure Risk Change [F]	0.35%
Recommended Equity Cost Rate	10.35%

Source:

[A] Sch. JAR 4, P. 2

[B] Sch. JAR 5, P. 3

[C] Sch. JAR 5, P. 4

[D] Sch. JAR 8, P. 2

[F] Based upon difference between company requested capital structure and industry average capital structure as shown on Sch. JAR 11, P. 2.

Cost difference due to capital structure change is based upon results of analysis as shown on Sch. JAR 12, which indicates a cost of equity change of about 0.035% for each 1% change in the level of common equity in the capital structure.

## Sch. JAR 3

FINANCIAL DATA ON  
MINNESOTA POWER & LIGHT CO.

	1988	1989	1990	1991	1992	1993	1994	YTD Oct-95	AT Oct-95
Market Price- High	\$26.50	\$27.60	\$27.40	\$32.50	\$35.00	\$36.50	\$33.00	\$28.60	
Market Price- Low	\$21.00	\$22.90	\$22.30	\$26.00	\$29.60	\$30.00	\$24.80	\$24.30	
Average			\$24.85	\$29.25	\$32.30	\$33.25	\$28.90	\$26.45	\$29.00
Book Value , Y/E	\$16.86	\$17.46	\$16.36	\$16.02	\$16.58	\$18.03	\$17.98		
Book Value, Avg.		\$17.16	\$16.91	\$16.19	\$16.30	\$17.31	\$18.01	\$18.35	\$18.35 [A]
Earnings Per Share	\$2.35	\$2.01	\$2.00	\$2.19	\$2.31	\$2.20	\$1.64		
Dividends Per Share	\$1.72	\$1.78	\$1.86	\$1.90	\$1.94	\$1.98	\$2.02	\$2.04	\$2.04
Dividend Yield			7.48%	6.50%	6.01%	5.95%	6.99%	7.71%	7.03%
Return on Equity		11.71%	11.83%	13.53%	14.17%	12.71%	9.11%		
Market-to-Book			1.47	1.81	1.98	1.92	1.61	1.44	1.58

Source: Value Line.

Value Line future expected return on book equity = 14.50%

[A] Value Line Est. for 12/95

DCF

Value Line Water Companies

Sch. JAR 4, P. 1

DISCOUNTED CASH FLOW (DCF) INDICATED COST OF EQUITY

		BASED ON AVERAGE MARKET PRICE FOR Year Ending 12/31/95	BASED UPON MARKET PRICE AS OF 12/31/95
1 Dividend Yield On Market Price	[B]	6.21%	5.95%
2 Retention Ratio:			
a) Market-to-book	[B]	1.38	1.46
b) Div. Yld on Book	[C]	8.56%	8.68%
c) Return on Equity	[A]	11.25%	11.25%
d) Retention Rate	[D]	23.88%	22.82%
3 Reinvestment Growth	[E]	2.69%	2.57%
4 New Financing Growth	[F]	0.52%	0.63%
5 Total Estimate of Investor Anticipated Growth	[G]	3.21%	3.20%
6 Increment to Dividend Yield for Growth to Next Year	[H]	0.10%	0.10%
7 Indicated Cost of Equity	[I]	9.52%	9.25%

Some of the Considerations for determining Future Expected Return on Equity:

Source:

[A]	Value Line Expectation	11.75%	Sch. JAR 6, P. 1
	Expectation Derived from Zack's Consensus Growth Rate	11.39%	Sch. JAR 6, P. 2
	Earned Return on Equity in 1995	10.15%	Sch. JAR 6, P. 1
	Earned Return on Equity in 1994	10.47%	Sch. JAR 6, P. 2

For recommended expectation, see text.

Other Sources:

[B]	Sch. JAR 6, P. 1	and	
	Sch. JAR 6, P. 2		
[C]	Line 1 x Line 2a		
[D]	1- Line 2b/Line 2c		
[E]	Line 2c x Line 2d		
[F]	Estimated impact of dilution or premium due to sale of equity at other than book value. Computed based upon mathematically derived result based upon the historical external financing rate.		
	$[M/B \times (\text{Ext. Fin Rate} + 1)] / (M/B + \text{Ext. Fin. Rate} - 1)$	Ext. Fin. rate used =	1.40% [J]
[G]	Line 3 + Line 4		
[H]	Line 1 x one-half of line 5		
[I]	Line 1 + Line 5 + Line 6		
[J]	Sch. JAR 10, P. 1		

# Occgas

## VALUE LINE GAS COMPANIES DISCOUNTED CASH FLOW (DCF) INDICATED COST OF EQUITY

Sch. JAR 4, P 2

		BASED ON AVERAGE MARKET PRICE FOR Dec. 1995 YTD	BASED UPON MARKET PRICE AS OF 12/31/95
1 Dividend Yield On Market Price	[B]	5.80%	5.30%
2 Retention Ratio:			
a) Market-to-book	[B]	1.58	1.72
b) Div. Yld on Book	[C]	9.15%	9.13%
c) Return on Equity	[A]	12.00%	12.00%
d) Retention Rate	[D]	23.71%	23.90%
3 Reinvestment Growth	[E]	2.85%	2.87%
4 New Financing Growth	[F]	1.19%	1.49%
5 Total Estimate of Investor Anticipated Growth	[G]	4.04%	4.35%
6 Increment to Dividend Yield for Growth to Next Year	[H]	0.12%	0.12%
7 Indicated Cost of Equity	[I]	9.95%	9.77%

Some of the Considerations for determining Future Expected Return on Equity:

Source:

[A] Value Line Expectation	12.23% Sch. JAR 7, P. 1
Expectation Derived from Zack's Consensus Growth Rate	12.39% Sch. JAR 7, P. 2
Earned Return on Equity in 1995	10.57% Sch. JAR 7, P. 2
Earned Return on Equity in 1994	11.01% Sch. JAR 7, P. 2

For recommended expectation, see text

**Other Sources:**

[B]	Sch. JAR 7, P. 1	and
	Sch. JAR 7, P. 2	
[C]	Line 1 x Line 2a	
[D]	1- Line 2b/Line 2c	
[E]	Line 2c x Line 2d	
[F]	Estimated impact of dilution or premium due to sale of equity at other than book value. Computed based upon mathematically derived result based upon the historical external financing rate.	
	$[M/B \times (\text{Ext. Fin Rate} + 1)] / (M/B + \text{Ext. Fin. Rate} - 1)$	Ext. Fin. rate used = 2.10% [J]
[G]	Line 3 + Line 4	
[H]	Line 1 x one-half of line 5	2.10%
[I]	Line 1 + Line 5 + Line 6	
[J]	Sch. JAR 10, P. 2	

VALUE LINE WATER COMPANIES														
FULL DCF METHOD														
Based on Market Price for Year Ended														
12/31/95														
[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]	[12]	[13]	[14]	
Year End Book	Retention Rate	Dividend	Earnings Per Share	Retained Earnings Per Share	External Financing Rate	Increment from Ext. Fin.	Total Increment to Book	Market Price	Mkt to Book	Expec. Ret. on Equity	Cash Fl. from Stock Trans.	Cash Fl. from Div.	Cash Fl. Total	
[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]	[L]	[M]	[N]	
									M/B Change					
									0.00					
1994	\$13.96		\$0.00					\$19.24	1.38				\$0.00	
1995	\$14.49	19.31%	\$1.37	\$1.69	\$0.33			\$19.97	1.38	11.89%	(\$19.97)		(\$19.97)	
1996	\$17.30	21.84%	\$1.41	\$1.80	\$0.40			\$23.84	1.38	11.32%		\$1.41	\$1.41	
1997	\$17.72	23.35%	\$1.47	\$1.92	\$0.45			\$24.42	1.38	10.98%		\$1.47	\$1.47	
1998	\$18.14	24.59%	\$1.54	\$2.04	\$0.50			\$25.00	1.38	11.40%		\$1.54	\$1.54	
1999	\$18.56	25.69%	\$1.61	\$2.17	\$0.56			\$25.58	1.38	11.81%		\$1.61	\$1.61	
2000	\$19.22	25.69%	\$1.56	\$2.13	\$0.55	1.10%	\$0.08	\$26.50	1.38	11.25%		\$1.56	\$1.56	
2001	\$19.91	25.69%	\$1.64	\$2.20	\$0.57	1.10%	\$0.08	\$27.45	1.38	11.25%		\$1.64	\$1.64	
2002	\$20.63	25.69%	\$1.69	\$2.28	\$0.59	1.10%	\$0.08	\$28.43	1.38	11.25%		\$1.69	\$1.69	
2003	\$21.37	25.69%	\$1.76	\$2.36	\$0.61	1.10%	\$0.09	\$29.45	1.38	11.25%		\$1.76	\$1.76	
2004	\$22.14	25.69%	\$1.82	\$2.45	\$0.63	1.10%	\$0.09	\$30.51	1.38	11.25%		\$1.82	\$1.82	
2005	\$22.93	25.69%	\$1.88	\$2.54	\$0.65	1.10%	\$0.09	\$31.61	1.38	11.25%		\$1.88	\$1.88	
2006	\$23.76	25.69%	\$1.95	\$2.63	\$0.67	1.10%	\$0.10	\$32.74	1.38	11.25%		\$1.95	\$1.95	
2007	\$24.61	25.69%	\$2.02	\$2.72	\$0.70	1.10%	\$0.10	\$33.92	1.38	11.25%		\$2.02	\$2.02	
2008	\$25.49	25.69%	\$2.09	\$2.82	\$0.72	1.10%	\$0.10	\$35.13	1.38	11.25%		\$2.09	\$2.09	
2009	\$26.41	25.69%	\$2.17	\$2.92	\$0.75	1.10%	\$0.11	\$36.40	1.38	11.25%		\$2.17	\$2.17	
2010	\$27.36	25.69%	\$2.25	\$3.02	\$0.78	1.10%	\$0.11	\$37.70	1.38	11.25%		\$2.25	\$2.25	
2011	\$28.34	25.69%	\$2.33	\$3.13	\$0.80	1.10%	\$0.11	\$39.06	1.38	11.25%		\$2.33	\$2.33	
2012	\$29.35	25.69%	\$2.41	\$3.25	\$0.83	1.10%	\$0.12	\$40.46	1.38	11.25%		\$2.41	\$2.41	
2013	\$30.41	25.69%	\$2.50	\$3.36	\$0.86	1.10%	\$0.12	\$41.91	1.38	11.25%		\$2.50	\$2.50	
2014	\$31.50	25.69%	\$2.59	\$3.48	\$0.89	1.10%	\$0.13	\$43.41	1.38	11.25%		\$2.59	\$2.59	
2015	\$32.63	25.69%	\$2.68	\$3.61	\$0.93	1.10%	\$0.13	\$44.97	1.38	11.25%		\$2.68	\$2.68	
2016	\$33.80	25.69%	\$2.78	\$3.74	\$0.96	1.10%	\$0.14	\$46.59	1.38	11.25%		\$2.78	\$2.78	
2017	\$35.02	25.69%	\$2.88	\$3.87	\$0.99	1.10%	\$0.14	\$48.26	1.38	11.25%		\$2.88	\$2.88	
2018	\$36.27	25.69%	\$2.98	\$4.01	\$1.03	1.10%	\$0.15	\$49.99	1.38	11.25%		\$2.98	\$2.98	
2019	\$37.56	25.69%	\$3.09	\$4.15	\$1.07	1.10%	\$0.15	\$51.79	1.38	11.25%		\$3.09	\$3.09	
2020	\$38.92	25.69%	\$3.20	\$4.30	\$1.11	1.10%	\$0.16	\$53.65	1.38	11.25%		\$3.20	\$3.20	
2021	\$40.32	25.69%	\$3.31	\$4.46	\$1.15	1.10%	\$0.16	\$55.57	1.38	11.25%		\$3.31	\$3.31	
2022	\$41.77	25.69%	\$3.43	\$4.62	\$1.19	1.10%	\$0.17	\$57.57	1.38	11.25%		\$3.43	\$3.43	
2023	\$43.27	25.69%	\$3.55	\$4.78	\$1.23	1.10%	\$0.18	\$59.64	1.38	11.25%		\$3.55	\$3.55	
2024	\$44.82	25.69%	\$3.68	\$4.96	\$1.27	1.10%	\$0.18	\$61.78	1.38	11.25%		\$3.68	\$3.68	
2025	\$46.43	25.69%	\$3.81	\$5.13	\$1.32	1.10%	\$0.19	\$63.99	1.38	11.25%		\$3.81	\$3.81	
2026	\$48.10	25.69%	\$3.95	\$5.32	\$1.37	1.10%	\$0.20	\$66.29	1.38	11.25%		\$3.95	\$3.95	
2027	\$49.83	25.69%	\$4.09	\$5.51	\$1.42	1.10%	\$0.20	\$68.67	1.38	11.25%		\$4.09	\$4.09	
2028	\$51.61	25.69%	\$4.24	\$5.71	\$1.47	1.10%	\$0.21	\$71.14	1.38	11.25%		\$4.24	\$4.24	
2029	\$53.47	25.69%	\$4.39	\$5.91	\$1.52	1.10%	\$0.22	\$73.69	1.38	11.25%		\$4.39	\$4.39	
2030	\$55.39	25.69%	\$4.55	\$6.12	\$1.57	1.10%	\$0.22	\$76.34	1.38	11.25%		\$4.55	\$4.55	
2031	\$57.38	25.69%	\$4.71	\$6.34	\$1.63	1.10%	\$0.23	\$79.08	1.38	11.25%		\$4.71	\$4.71	
2032	\$59.44	25.69%	\$4.88	\$6.57	\$1.69	1.10%	\$0.24	\$81.92	1.38	11.25%		\$4.88	\$4.88	
2033	\$61.57	25.69%	\$5.06	\$6.81	\$1.75	1.10%	\$0.25	\$84.86	1.38	11.25%		\$5.06	\$5.06	
2034	\$63.76	25.69%	\$5.24	\$7.05	\$1.81	1.10%	\$0.26	\$87.90	1.38	11.25%	\$87.90	\$5.24	\$93.14	
													Internal Rate of Return	10.59%

Source

- [A] First Stage is average from Value Line. Second stage is prior years' book plus value from Col [8]
- [B] First Stage is (Col [4]-Col [3])/Col [4]. Second stage is equal to final value of first stage.
- [C] First Stage is from Value Line. Second stage is Col [4] x (1-Col [2])
- [D] First Stage is from Value Line. Second stage is average of current and prior year's value from Col. [1] x Col. [11]
- [E] Col. [4] - Col. [3]
- [F] Sch. JAR 9
- [G]
- [H] Col [7] + Col [8]
- [I] Col [1] x Col [10]
- [J] Sch. JAR 7, P. 1
- [K] First stage is Col [4]/Avg. of Current and prior year's Col. [1]. Second stage is from
- [L] - Col. [9] for year of purchase, + Col. [9] for year of sale
- [M] Col [3]
- [N] Col [12] + Col. [13]

VALUE LINE WATER COMPANIES FULL DCF METHOD														
Based on Market Price on 12/31/95														
[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]	[12]	[13]	[14]	
Year	Retention	Dividend	Earnings	Retained	External	Increment	Total	Market	M/B	Expect.	Cash Fl.	Cash Fl.	Total	
End	Rate	Per Share	Per Share	Earnings	Financi	In book	Increment	Price	Book	Ret. on	from	from	Cash	
Book				Per Share	Rate	Est. Fin.	to Book			Equity	Stock	Div.	Flow	
											Trans.			
[A]	[B]	[C]	[D]	[E]	[F]	[G]	[H]	[I]	[J]	[K]	[L]	[M]	[N]	
									MB Char					
									0.00					
1994	\$13.98							\$20.37	1.46					
1995	\$14.49	19.31%	\$1.37	\$1.89	\$0.33		\$0.33	\$21.14	1.46	11.89%	(\$21.14)		(\$21.14)	
1996	\$17.30	21.94%	\$1.41	\$1.80	\$0.40		\$0.40	\$25.24	1.46	11.32%		\$1.41	\$1.41	
1997	\$17.72	23.35%	\$1.47	\$1.92	\$0.45		\$0.45	\$25.85	1.46	10.98%		\$1.47	\$1.47	
1998	\$18.14	24.50%	\$1.54	\$2.04	\$0.50		\$0.50	\$26.48	1.46	11.40%		\$1.54	\$1.54	
1999	\$18.58	25.89%	\$1.61	\$2.17	\$0.56		\$0.56	\$27.08	1.46	11.81%		\$1.61	\$1.61	
2000	\$19.22	25.89%	\$1.58	\$2.13	\$0.55	1.40%	\$0.12	\$0.67	\$28.05	1.46	11.25%	\$1.58	\$1.58	
2001	\$19.91	25.89%	\$1.64	\$2.20	\$0.57	1.40%	\$0.12	\$0.69	\$29.05	1.46	11.25%	\$1.64	\$1.64	
2002	\$20.63	25.89%	\$1.69	\$2.28	\$0.59	1.40%	\$0.13	\$0.71	\$30.10	1.46	11.25%	\$1.69	\$1.69	
2003	\$21.37	25.89%	\$1.78	\$2.38	\$0.61	1.40%	\$0.13	\$0.74	\$31.18	1.46	11.25%	\$1.78	\$1.78	
2004	\$22.14	25.89%	\$1.82	\$2.45	\$0.63	1.40%	\$0.14	\$0.77	\$32.30	1.46	11.25%	\$1.82	\$1.82	
2005	\$22.93	25.89%	\$1.88	\$2.54	\$0.65	1.40%	\$0.14	\$0.79	\$33.48	1.46	11.25%	\$1.88	\$1.88	
2006	\$23.78	25.89%	\$1.95	\$2.63	\$0.67	1.40%	\$0.15	\$0.82	\$34.68	1.46	11.25%	\$1.95	\$1.95	
2007	\$24.61	25.89%	\$2.02	\$2.72	\$0.70	1.40%	\$0.15	\$0.85	\$35.90	1.46	11.25%	\$2.02	\$2.02	
2008	\$25.49	25.89%	\$2.09	\$2.82	\$0.72	1.40%	\$0.16	\$0.88	\$37.19	1.46	11.25%	\$2.09	\$2.09	
2009	\$26.41	25.89%	\$2.17	\$2.92	\$0.75	1.40%	\$0.17	\$0.92	\$38.53	1.46	11.25%	\$2.17	\$2.17	
2010	\$27.38	25.89%	\$2.25	\$3.02	\$0.78	1.40%	\$0.17	\$0.95	\$39.91	1.46	11.25%	\$2.25	\$2.25	
2011	\$28.34	25.89%	\$2.33	\$3.13	\$0.80	1.40%	\$0.18	\$0.98	\$41.34	1.46	11.25%	\$2.33	\$2.33	
2012	\$29.35	25.89%	\$2.41	\$3.25	\$0.83	1.40%	\$0.18	\$1.02	\$42.83	1.46	11.25%	\$2.41	\$2.41	
2013	\$30.41	25.89%	\$2.50	\$3.38	\$0.86	1.40%	\$0.19	\$1.05	\$44.38	1.46	11.25%	\$2.50	\$2.50	
2014	\$31.50	25.89%	\$2.59	\$3.48	\$0.89	1.40%	\$0.20	\$1.09	\$45.98	1.46	11.25%	\$2.59	\$2.59	
2015	\$32.63	25.89%	\$2.68	\$3.61	\$0.93	1.40%	\$0.20	\$1.13	\$47.61	1.46	11.25%	\$2.68	\$2.68	
2016	\$33.80	25.89%	\$2.78	\$3.74	\$0.96	1.40%	\$0.21	\$1.17	\$49.32	1.46	11.25%	\$2.78	\$2.78	
2017	\$35.02	25.89%	\$2.88	\$3.87	\$0.99	1.40%	\$0.22	\$1.21	\$51.09	1.46	11.25%	\$2.88	\$2.88	
2018	\$36.27	25.89%	\$2.98	\$4.01	\$1.03	1.40%	\$0.23	\$1.26	\$52.92	1.46	11.25%	\$2.98	\$2.98	
2019	\$37.58	25.89%	\$3.09	\$4.15	\$1.07	1.40%	\$0.23	\$1.30	\$54.82	1.46	11.25%	\$3.09	\$3.09	
2020	\$38.92	25.89%	\$3.20	\$4.30	\$1.11	1.40%	\$0.24	\$1.35	\$56.79	1.46	11.25%	\$3.20	\$3.20	
2021	\$40.32	25.89%	\$3.31	\$4.46	\$1.15	1.40%	\$0.25	\$1.40	\$58.83	1.46	11.25%	\$3.31	\$3.31	
2022	\$41.77	25.89%	\$3.43	\$4.62	\$1.19	1.40%	\$0.26	\$1.45	\$60.94	1.46	11.25%	\$3.43	\$3.43	
2023	\$43.27	25.89%	\$3.55	\$4.78	\$1.23	1.40%	\$0.27	\$1.50	\$63.13	1.46	11.25%	\$3.55	\$3.55	
2024	\$44.82	25.89%	\$3.68	\$4.96	\$1.27	1.40%	\$0.28	\$1.55	\$65.39	1.46	11.25%	\$3.68	\$3.68	
2025	\$46.43	25.89%	\$3.81	\$5.13	\$1.32	1.40%	\$0.29	\$1.61	\$67.74	1.46	11.25%	\$3.81	\$3.81	
2026	\$48.10	25.89%	\$3.95	\$5.32	\$1.37	1.40%	\$0.30	\$1.67	\$70.17	1.46	11.25%	\$3.95	\$3.95	
2027	\$49.83	25.89%	\$4.09	\$5.51	\$1.42	1.40%	\$0.31	\$1.73	\$72.69	1.46	11.25%	\$4.09	\$4.09	
2028	\$51.61	25.89%	\$4.24	\$5.71	\$1.47	1.40%	\$0.32	\$1.79	\$75.30	1.46	11.25%	\$4.24	\$4.24	
2029	\$53.47	25.89%	\$4.39	\$5.91	\$1.52	1.40%	\$0.33	\$1.85	\$78.01	1.46	11.25%	\$4.39	\$4.39	
2030	\$55.39	25.89%	\$4.55	\$6.12	\$1.57	1.40%	\$0.35	\$1.92	\$80.81	1.46	11.25%	\$4.55	\$4.55	
2031	\$57.38	25.89%	\$4.71	\$6.34	\$1.63	1.40%	\$0.36	\$1.99	\$83.71	1.46	11.25%	\$4.71	\$4.71	
2032	\$59.44	25.89%	\$4.88	\$6.57	\$1.69	1.40%	\$0.37	\$2.06	\$86.71	1.46	11.25%	\$4.88	\$4.88	
2033	\$61.57	25.89%	\$5.06	\$6.81	\$1.75	1.40%	\$0.39	\$2.13	\$89.83	1.46	11.25%	\$5.06	\$5.06	
2034	\$63.78	25.89%	\$5.24	\$7.05	\$1.81	1.40%	\$0.40	\$2.21	\$93.05	1.46	11.25%	\$5.24	\$98.29	
												\$93.05	\$5.24	\$98.29
												Internal Rate of Return	10.21%	

Source:

- [A] First Stage is average from Value Line. Second stage is prior years' book plus value from Col [8]
- [B] First Stage is (Col [4]-Col [3])/Col [4]. Second stage is equal to final value of first stage
- [C] First Stage is from Value Line. Second stage is Col [4] x (1 - Col [2])
- [D] First Stage is from Value Line. Second stage is average of current and prior year's value from Col [1] x Col [11]
- [E] Col [4] - Col [3]
- [F] Sch. JAR 9
- [G] Col [7] + Col [8]
- [H] Col [1] x Col [10]
- [I] Sch. JAR 7, P. 1
- [J] First stage is Col [4]/Avg. of Current and prior year's Col [1]. Second stage is fr. Sch. JAR 4, P. 1
- [K] Col [9] for year of purchase, + Col [9] for year of sale.
- [L] Col [3]
- [M] Col [12] + Col [13]

VALUE LINE GAS COMPANIES

FULL DCF METHOD

Based on Market Price for Year Ended

12/31/95

	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]	[12]	[13]	[14]	
	Year Year End	Retention	Dividend	Earnings	Retained	External	Increment	Total	Market	Mkt to	Expect.	Cash Fl.	Cash Fl.	Total	
	Book	Rate		Per Share	Earnings	Financing	to book	Income	Price	Book	Rel. on	from	from	Cash	
					Per Share	Rate	from	to Book			Equity	Stock	Div.	Flow	
	[A]	[B]	[C]	[D]	[E]	[F]	Est. Fin.	[G]	[H]	[I]	[J]	[K]	[L]	[M]	[N]
											M/B Chane				
											0.00				
	1994	\$13.77		\$0.00						\$21.74	1.58			\$0.00	
	1995	\$14.08	18.87%	\$1.22	\$1.47	\$0.25			\$0.25	\$22.23	1.58	10.58%	(\$22.23)	(\$22.23)	
	1996	\$14.64	26.39%	\$1.25	\$1.69	\$0.45			\$0.45	\$23.11	1.58	11.80%		\$1.25	
	1997	\$15.36	29.30%	\$1.29	\$1.82	\$0.53			\$0.53	\$24.25	1.58	12.12%		\$1.29	
	1998	\$16.08	31.84%	\$1.32	\$1.94	\$0.62			\$0.62	\$25.38	1.58	12.36%		\$1.32	
	1999	\$16.78	34.08%	\$1.36	\$2.07	\$0.70			\$0.70	\$26.51	1.58	12.58%		\$1.36	
First Stage	2000	\$17.76	34.08%	\$1.37	\$2.07	\$0.71	2.10%	\$0.21	\$0.91	\$28.04	1.58	12.00%		\$1.37	
	2001	\$18.78	34.08%	\$1.45	\$2.19	\$0.75	2.10%	\$0.22	\$0.97	\$29.65	1.58	12.00%		\$1.45	
	2002	\$19.88	34.08%	\$1.53	\$2.32	\$0.79	2.10%	\$0.23	\$1.02	\$31.35	1.58	12.00%		\$1.53	
	2003	\$21.00	34.08%	\$1.62	\$2.45	\$0.84	2.10%	\$0.25	\$1.08	\$33.16	1.58	12.00%		\$1.62	
	2004	\$22.21	34.08%	\$1.71	\$2.59	\$0.89	2.10%	\$0.26	\$1.14	\$35.08	1.58	12.00%		\$1.71	
	2005	\$23.48	34.08%	\$1.81	\$2.74	\$0.93	2.10%	\$0.27	\$1.21	\$37.08	1.58	12.00%		\$1.81	
	2006	\$24.84	34.08%	\$1.81	\$2.90	\$0.99	2.10%	\$0.29	\$1.28	\$39.21	1.58	12.00%		\$1.91	
	2007	\$26.26	34.08%	\$2.02	\$3.07	\$1.04	2.10%	\$0.31	\$1.35	\$41.47	1.58	12.00%		\$2.02	
	2008	\$27.77	34.08%	\$2.14	\$3.24	\$1.10	2.10%	\$0.32	\$1.43	\$43.85	1.58	12.00%		\$2.14	
	2009	\$29.37	34.08%	\$2.28	\$3.43	\$1.17	2.10%	\$0.34	\$1.51	\$46.37	1.58	12.00%		\$2.28	
	2010	\$31.06	34.08%	\$2.39	\$3.63	\$1.24	2.10%	\$0.36	\$1.60	\$49.04	1.58	12.00%		\$2.39	
	2011	\$32.84	34.08%	\$2.53	\$3.83	\$1.31	2.10%	\$0.38	\$1.69	\$51.86	1.58	12.00%		\$2.53	
	2012	\$34.73	34.08%	\$2.67	\$4.05	\$1.38	2.10%	\$0.41	\$1.79	\$54.84	1.58	12.00%		\$2.67	
	2013	\$36.73	34.08%	\$2.83	\$4.29	\$1.46	2.10%	\$0.43	\$1.89	\$57.99	1.58	12.00%		\$2.83	
	2014	\$38.84	34.08%	\$2.99	\$4.53	\$1.55	2.10%	\$0.45	\$2.00	\$61.33	1.58	12.00%		\$2.99	
	2015	\$41.08	34.08%	\$3.16	\$4.80	\$1.63	2.10%	\$0.46	\$2.11	\$64.85	1.58	12.00%		\$3.16	
Second Stage	2016	\$43.44	34.08%	\$3.34	\$5.07	\$1.73	2.10%	\$0.51	\$2.23	\$68.58	1.58	12.00%		\$3.34	
	2017	\$45.94	34.08%	\$3.54	\$5.36	\$1.83	2.10%	\$0.54	\$2.36	\$72.52	1.58	12.00%		\$3.54	
	2018	\$48.58	34.08%	\$3.74	\$5.67	\$1.93	2.10%	\$0.57	\$2.50	\$76.69	1.58	12.00%		\$3.74	
	2019	\$51.37	34.08%	\$3.95	\$6.00	\$2.04	2.10%	\$0.60	\$2.64	\$81.10	1.58	12.00%		\$3.95	
	2020	\$54.32	34.08%	\$4.18	\$6.34	\$2.16	2.10%	\$0.63	\$2.79	\$85.77	1.58	12.00%		\$4.18	
	2021	\$57.45	34.08%	\$4.42	\$6.71	\$2.29	2.10%	\$0.67	\$2.96	\$90.70	1.58	12.00%		\$4.42	
	2022	\$60.75	34.08%	\$4.68	\$7.09	\$2.42	2.10%	\$0.71	\$3.13	\$95.91	1.58	12.00%		\$4.68	
	2023	\$64.24	34.08%	\$4.94	\$7.50	\$2.56	2.10%	\$0.75	\$3.31	\$101.43	1.58	12.00%		\$4.94	
	2024	\$67.94	34.08%	\$5.23	\$7.93	\$2.70	2.10%	\$0.79	\$3.50	\$107.28	1.58	12.00%		\$5.23	
	2025	\$71.84	34.08%	\$5.53	\$8.39	\$2.86	2.10%	\$0.84	\$3.70	\$113.43	1.58	12.00%		\$5.53	
	2026	\$75.97	34.08%	\$5.85	\$8.87	\$3.02	2.10%	\$0.89	\$3.91	\$119.95	1.58	12.00%		\$5.85	
	2027	\$80.34	34.08%	\$6.18	\$9.38	\$3.20	2.10%	\$0.94	\$4.13	\$126.85	1.58	12.00%		\$6.18	
	2028	\$84.96	34.08%	\$6.54	\$9.92	\$3.38	2.10%	\$0.99	\$4.37	\$134.14	1.58	12.00%		\$6.54	
	2029	\$89.85	34.08%	\$6.91	\$10.49	\$3.57	2.10%	\$1.05	\$4.62	\$141.85	1.58	12.00%		\$6.91	
	2030	\$95.01	34.08%	\$7.31	\$11.09	\$3.78	2.10%	\$1.11	\$4.89	\$150.01	1.58	12.00%		\$7.31	
	2031	\$100.48	34.08%	\$7.73	\$11.73	\$4.00	2.10%	\$1.17	\$5.17	\$158.64	1.58	12.00%		\$7.73	
	2032	\$106.25	34.08%	\$8.18	\$12.40	\$4.23	2.10%	\$1.24	\$5.47	\$167.76	1.58	12.00%		\$8.18	
	2033	\$112.36	34.08%	\$8.65	\$13.12	\$4.47	2.10%	\$1.31	\$5.78	\$177.40	1.58	12.00%		\$8.65	
	2034	\$118.82	34.08%	\$9.14	\$13.87	\$4.73	2.10%	\$1.39	\$6.11	\$187.60	1.58	12.00%	\$187.60	\$9.14	
														\$186.75	

Internal Rate of Return 10.72%

Source:

- [A] First Stage is average from Value Line. Second stage is prior years' book plus value from Col [8]
- [B] First Stage is (Col [4]-Col [3])/Col [4]. Second stage is equal to final value of first stage.
- [C] First Stage is from Value Line. Second stage is Col [4] x (1-Col [2])
- [D] First Stage is from Value Line. Second stage is average of current and prior year's value from Col [1] x Col [11]
- [E] Col [4] - Col [3]
- [F] Sch. JAR 9
- [G] Col [4] - Col [3]
- [H] Col [7] + Col [8]
- [I] Col [1] x Col [10]
- [J] Sch. JAR 7, P. 1
- [K] First stage is Col [4]/Avg. of Current and prior year's Col [1]. Second stage is from [I] - Col [9] for year of purchase, + Col [9] for year of sale
- [L] Col [3]
- [M] Col [3]
- [N] Col [12] + Col [13]

VALUE LINE GAS COMPANIES  
FULL DCF METHOD

		Based on Market Price on 12/31/95													
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	
	Year	Year	Retent	Dividend	Earnings	Retained	External	Increase	Total	Market	Mkt to	Expect.	Cash Fl.	Cash Fl.	Total
	End	Rate		Per Share	Earnings	Financing	to book	to book	Price	Book	Ret. on	from	from	Cash	Flow
	Book				Per Share	Rate	Ext. Fin.	to Book	to Book		Equity	Stock	Div.		
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	(I)	(J)	(K)	(L)	(M)	(N)	
										M/B Change					
										0.00					
	1994	\$13.77							\$73.73	1.72					
	1995	\$14.08	18.97%	\$1.22	\$1.47	\$0.25		\$0.25	\$24.26	1.72	10.58%	(\$24.26)		(\$24.26)	
First Stage	1996	\$14.64	28.39%	\$1.25	\$1.69	\$0.45		\$0.45	\$25.23	1.72	11.60%		\$1.25	\$1.25	
	1997	\$15.36	29.30%	\$1.29	\$1.82	\$0.53		\$0.53	\$26.46	1.72	12.12%		\$1.29	\$1.29	
	1998	\$16.08	31.84%	\$1.32	\$1.94	\$0.62		\$0.62	\$27.70	1.72	12.36%		\$1.32	\$1.32	
	1999	\$16.79	34.08%	\$1.36	\$2.07	\$0.70		\$0.70	\$28.93	1.72	12.58%		\$1.36	\$1.36	
	2000	\$17.78	34.08%	\$1.37	\$2.07	\$0.71	2.10%	\$0.26	\$0.97	\$30.60	1.72	12.00%		\$1.37	\$1.37
	2001	\$18.78	34.08%	\$1.45	\$2.19	\$0.75	2.10%	\$0.27	\$1.02	\$32.36	1.72	12.00%		\$1.45	\$1.45
	2002	\$19.86	34.08%	\$1.53	\$2.32	\$0.78	2.10%	\$0.29	\$1.08	\$34.22	1.72	12.00%		\$1.53	\$1.53
	2003	\$21.00	34.08%	\$1.62	\$2.45	\$0.84	2.10%	\$0.31	\$1.14	\$36.18	1.72	12.00%		\$1.62	\$1.62
	2004	\$22.21	34.08%	\$1.71	\$2.59	\$0.88	2.10%	\$0.32	\$1.21	\$38.27	1.72	12.00%		\$1.71	\$1.71
	2005	\$23.48	34.08%	\$1.81	\$2.74	\$0.93	2.10%	\$0.34	\$1.28	\$40.47	1.72	12.00%		\$1.81	\$1.81
	2006	\$24.84	34.08%	\$1.91	\$2.90	\$0.99	2.10%	\$0.36	\$1.35	\$42.79	1.72	12.00%		\$1.91	\$1.91
	2007	\$26.26	34.08%	\$2.02	\$3.07	\$1.04	2.10%	\$0.38	\$1.43	\$45.25	1.72	12.00%		\$2.02	\$2.02
	2008	\$27.77	34.08%	\$2.14	\$3.24	\$1.10	2.10%	\$0.41	\$1.51	\$47.85	1.72	12.00%		\$2.14	\$2.14
	2009	\$29.37	34.08%	\$2.26	\$3.43	\$1.17	2.10%	\$0.43	\$1.60	\$50.61	1.72	12.00%		\$2.26	\$2.26
	2010	\$31.06	34.08%	\$2.39	\$3.63	\$1.24	2.10%	\$0.45	\$1.69	\$53.52	1.72	12.00%		\$2.39	\$2.39
	2011	\$32.84	34.08%	\$2.53	\$3.83	\$1.31	2.10%	\$0.48	\$1.79	\$56.59	1.72	12.00%		\$2.53	\$2.53
	2012	\$34.73	34.08%	\$2.67	\$4.05	\$1.38	2.10%	\$0.51	\$1.89	\$59.85	1.72	12.00%		\$2.67	\$2.67
	2013	\$36.73	34.08%	\$2.83	\$4.29	\$1.46	2.10%	\$0.54	\$2.00	\$63.29	1.72	12.00%		\$2.83	\$2.83
	2014	\$38.84	34.08%	\$2.99	\$4.53	\$1.55	2.10%	\$0.57	\$2.11	\$66.93	1.72	12.00%		\$2.99	\$2.99
Second Stage	2015	\$41.08	34.08%	\$3.16	\$4.80	\$1.63	2.10%	\$0.60	\$2.23	\$70.78	1.72	12.00%		\$3.16	\$3.16
	2016	\$43.44	34.08%	\$3.34	\$5.07	\$1.73	2.10%	\$0.63	\$2.36	\$74.85	1.72	12.00%		\$3.34	\$3.34
	2017	\$45.94	34.08%	\$3.54	\$5.36	\$1.83	2.10%	\$0.67	\$2.50	\$79.15	1.72	12.00%		\$3.54	\$3.54
	2018	\$48.58	34.08%	\$3.74	\$5.67	\$1.93	2.10%	\$0.71	\$2.64	\$83.70	1.72	12.00%		\$3.74	\$3.74
	2019	\$51.37	34.08%	\$3.95	\$6.00	\$2.04	2.10%	\$0.75	\$2.79	\$88.51	1.72	12.00%		\$3.95	\$3.95
	2020	\$54.32	34.08%	\$4.18	\$6.34	\$2.16	2.10%	\$0.79	\$2.95	\$93.60	1.72	12.00%		\$4.18	\$4.18
	2021	\$57.45	34.08%	\$4.42	\$6.71	\$2.29	2.10%	\$0.84	\$3.12	\$98.98	1.72	12.00%		\$4.42	\$4.42
	2022	\$60.75	34.08%	\$4.68	\$7.09	\$2.42	2.10%	\$0.89	\$3.30	\$104.68	1.72	12.00%		\$4.68	\$4.68
	2023	\$64.24	34.08%	\$4.94	\$7.50	\$2.56	2.10%	\$0.94	\$3.49	\$110.69	1.72	12.00%		\$4.94	\$4.94
	2024	\$67.94	34.08%	\$5.23	\$7.93	\$2.70	2.10%	\$0.99	\$3.69	\$117.06	1.72	12.00%		\$5.23	\$5.23
	2025	\$71.84	34.08%	\$5.53	\$8.39	\$2.86	2.10%	\$1.05	\$3.91	\$123.79	1.72	12.00%		\$5.53	\$5.53
	2026	\$75.97	34.08%	\$5.85	\$8.87	\$3.02	2.10%	\$1.11	\$4.13	\$130.91	1.72	12.00%		\$5.85	\$5.85
	2027	\$80.34	34.08%	\$6.18	\$9.36	\$3.20	2.10%	\$1.17	\$4.37	\$138.43	1.72	12.00%		\$6.18	\$6.18
	2028	\$84.96	34.08%	\$6.54	\$9.82	\$3.38	2.10%	\$1.24	\$4.62	\$146.39	1.72	12.00%		\$6.54	\$6.54
	2029	\$89.85	34.08%	\$6.91	\$10.49	\$3.57	2.10%	\$1.31	\$4.89	\$154.81	1.72	12.00%		\$6.91	\$6.91
	2030	\$95.01	34.08%	\$7.31	\$11.09	\$3.78	2.10%	\$1.39	\$5.17	\$163.71	1.72	12.00%		\$7.31	\$7.31
	2031	\$100.48	34.08%	\$7.73	\$11.73	\$4.00	2.10%	\$1.47	\$5.46	\$173.13	1.72	12.00%		\$7.73	\$7.73
	2032	\$106.25	34.08%	\$8.18	\$12.40	\$4.23	2.10%	\$1.55	\$5.78	\$183.08	1.72	12.00%		\$8.18	\$8.18
	2033	\$112.36	34.08%	\$8.65	\$13.12	\$4.47	2.10%	\$1.64	\$6.11	\$193.61	1.72	12.00%		\$8.65	\$8.65
	2034	\$118.82	34.08%	\$9.14	\$13.87	\$4.73	2.10%	\$1.73	\$6.46	\$204.74	1.72	12.00%	\$204.74	\$9.14	\$213.88
													Internal Rate of Return		10.29%

Source:

- [A] First Stage is average from Value Line. Second stage is prior years' book plus value from Col [8]
- [B] First Stage is (Col [4]-Col [3])/Col [4]. Second stage is equal to final value of first stage.
- [C] First Stage is from Value Line. Second stage is Col. [4] x (1-Col. [2])
- [D] First Stage is from Value line. Second stage is average of current and prior year's value from Col [1] x Col [11]
- [E] Col [4] - Col [3] (J) Sch. JAR 7, P. 1
- [F] Sch. JAR 9 (K) First stage is Col [4]/Avg. of Current and prior year's Col [1]. Second stage is 1/3 Sch. JAR 4, P. 1
- [G] (L) - Col. [9] for year of purchase, + Col. [9] for year of sale.
- [H] Col [7] + Col [8] (M) Col [3]
- [I] Col [1] x Col [10] (N) Col [12] + Col [13]

COMPARATIVE WATER COMPANIES  
SELECTED FINANCIAL DATA

Sch. JAR 6, P. 1

## WATER COMPANIES AND DIVERSIFIED WATER COMPANIES COVERED BY VALUE LINE:

	[1] Book Per Sh. Dec. 92	[2] Book Per Sh. Dec. 93	[3] Book Per Sh. Dec. 94	[4] Book Per Sh. Dec. 95		[5] At Dec-95	[6] Market High for Year	[7] Price Low for Year	[8] Market to Book At Dec-95	[9] Avg. for Year	[10] Div. Rate	[11] Dividend Yield At Dec-95	[12] Avg. for Year
	[A]	[A]	[A]	[A]		[C]	[C]	[C]	[D]	[D]	[C]	[E]	[E]
American Water Works	\$19.64	\$20.97	\$22.46	\$23.75	E	\$38.88	\$38.13	\$26.75	1.64	1.40	\$1.28	3.29%	3.95%
Aquarion Co.	\$16.28	\$16.83	\$17.21	\$17.25	E	\$25.50	\$26.00	\$21.63	1.48	1.38	\$1.62	6.35%	6.80%
California Water Service	\$21.02	\$21.80	\$23.12	\$23.35	E	\$32.75	\$35.25	\$29.63	1.40	1.40	\$2.04	6.23%	6.29%
Consumers Water	\$11.82	\$12.06	\$12.22	\$12.50	E	\$18.25	\$19.00	\$14.50	1.46	1.36	\$1.20	6.58%	7.16%
Philadelphia Suburban Corp.	\$10.88	\$11.92	\$12.53	\$12.35	E	\$20.75	\$21.50	\$17.38	1.68	1.56	\$1.16	5.59%	5.97%
United Water Resources	\$9.55	\$10.00	\$11.17	\$10.95	E	\$12.00	\$14.13	\$11.75	1.10	1.17	\$0.92	7.67%	7.11%
<b>AVERAGE</b>	<b>\$14.87</b>	<b>\$15.60</b>	<b>\$16.45</b>	<b>\$16.69</b>		<b>\$24.69</b>	<b>\$25.67</b>	<b>\$20.27</b>	<b>1.46</b>	<b>1.38</b>	<b>\$1.37</b>	<b>5.95%</b>	<b>6.21%</b>

Sources: [A] Most current Value Line at time of prep of sch.  
 [B] Book value data for companies not in Value Line obtained from annual report to stockholders.  
 [C] New York Times  
 [D] Market price divided by book value  
 [E] Dividend rate divided by market price

COMPARATIVE WATER COMPANIES  
EARNINGS PER SHARE AND RETURN ON EQUITY

Sch. JAR 6, P. 2

WATER COMPANIES AND DIVERSIFIED WATER COMPANIES COVERED BY VALUE LINE:

	[1] EPS 1994	[2] EPS 1995		[3] Return on Eq. 1995	[4] Value Line Future Exp. Return on Eq. 11/10/95	Return on Equity 1994
	[A]	[A]		[B]	[A]	
American Water Works	\$2.34	\$2.50	E	10.82%	10.50%	10.78%
Aquarion Co.	\$1.87	\$1.70	E	9.87%	14.50%	10.99%
California Water Service	\$2.44	\$2.30	E	9.90%	11.00%	10.86%
Consumers Water	\$1.17	\$1.30	E	10.52%	10.50%	9.64%
Philadelphia Suburban Corp.	\$1.35	\$1.45	E	11.66%	12.50%	11.04%
United Water Resources	\$1.01	\$0.90	E	8.14%	11.50%	9.54%
<b>Average</b>	<b>\$1.70</b>	<b>\$1.69</b>		<b>10.15%</b>	<b>11.75%</b>	<b>10.47%</b>

Source

[A] Value Line

[B] Earnings Per Share divided by average book value. Book value shown on  
Sch. JAR 6, P. 1

Occwat

RETURN ON EQUITY IMPLIED IN  
ZACK'S CONSENSUS GROWTH RATES

Sch. JAR 6, P. 3

	Dec. 94 Y/E Book [3]	Earnings 1994	Dividends	Zack's Consensus 5 Year Growth Rate 11/30/95	Y/E Book in 1998 at Zack's Growth	Y/E Book in 1999 at Zack's Growth	Earnings 1999 at Zack's Growth	Return on Equity to achieve Zack's Growth
American Water Works	\$22.46	\$2.34	\$1.28	5.80%	\$27.35	\$28.76	\$3.10	11.06%
Aquarion Co.	\$17.21	\$1.87	\$1.62	4.00%	\$18.31	\$18.62	\$2.28	12.32%
California Water Service	\$23.12	\$2.44	\$2.04	3.00%	\$24.84	\$25.31	\$2.83	11.28%
Consumers Water	\$12.22	\$1.17	\$1.20	4.00%	\$12.09	\$12.05	\$1.42	11.79%
Philadelphia Suburban Corp.	\$12.53	\$1.35	\$1.16	3.60%	\$13.36	\$13.59	\$1.61	11.96%
United Water Resources	\$11.17	\$1.01	\$0.92	2.70%	\$11.55	\$11.66	\$1.15	9.94%
				<u>3.85%</u>				<u>11.39%</u>

Projected return on equity is obtained by escalating both dividends and earnings per share by the stated growth rate, and adding earnings and subtracting dividends in each year to determine the book value

COMPARATIVE GAS COMPANIES  
SELECTED FINANCIAL DATA

Sch. JAR 7, P. 1

GAS COMPANIES COVERED BY VALUE LINE:

(1)	(2)	(3)	Book Per Sh Y/E 1994	(4) Book Y/E Y/E 1995	(5) At Dec. 1995	(6) Market Price		(7) Low for 1995	(8) Market to Book		(9) Avg. for 1995 YTD	(10) Div. Rate [B]	(11) Dividend Yield		(12) Avg for YTD [D]
	Per Sh Y/E 1992	Per Sh Y/E 1993				High for 1995	Low for 1995		At Dec. 1995	Avg. for 1995 YTD			At Dec. 1995	Avg [D]	
	[A]	[A]	[A]	[A]	[B]	[B]	[B]	[C]	[C]	[B]	[D]	[D]	[D]		
Atlanta Gas Light	\$9.70	\$9.90	\$10.19	\$10.13	\$19.75	\$20.00	\$14.88	1.95	1.72	\$1.06	5.37%	6.08%			
Almos Energy Corp.	\$9.17	\$9.64	\$9.78	\$10.95	E	\$23.00	\$23.00	\$15.88	2.10	1.88	\$0.96	4.17%	4.94%		
Bay State Gas Co	\$14.90	\$15.52	\$16.20	\$16.47		\$27.75	\$29.50	\$22.25	1.68	1.58	\$1.50	5.41%	5.80%		
Brooklyn Union Gas	\$14.55	\$15.54	\$16.27	\$16.85	E	\$29.25	\$29.63	\$22.00	1.74	1.56	\$1.42	4.85%	5.50%		
Cascade Natural Gas	\$9.09	\$9.96	\$9.84	\$9.85	E	\$16.00	\$17.50	\$13.00	1.62	1.55	\$0.96	6.00%	6.30%		
Connecticut Energy	\$12.80	\$13.33	\$14.45	\$14.84		\$22.25	\$22.50	\$18.50	1.50	1.40	\$1.30	5.84%	6.34%		
Connecticut Natural Gas	\$13.26	\$14.29	\$14.62	\$15.12		\$23.38	\$25.25	\$21.25	1.55	1.56	\$1.48	6.33%	6.37%		
Energen Corp.	\$12.75	\$13.60	\$15.30	\$15.93		\$24.13	\$25.13	\$20.13	1.51	1.45	\$1.16	4.81%	5.13%		
Indiana Energy, Inc	\$10.22	\$11.52	\$12.03	\$12.44		\$23.88	\$24.13	\$17.63	1.92	1.71	\$1.10	4.61%	5.27%		
Laclede Gas Company	\$11.79	\$12.19	\$12.44	\$13.00	E	\$21.25	\$23.13	\$18.38	1.63	1.63	\$1.26	5.93%	6.07%		
MCN Corporation	\$7.44	\$7.97	\$8.55	\$9.85	E	\$23.25	\$23.50	\$16.38	2.36	2.17	\$0.93	4.00%	4.66%		
NUI Corp.	\$14.55	\$14.92	\$15.59	\$15.90	E	\$17.50	\$17.75	\$14.00	1.10	1.01	\$0.90	5.14%	5.67%		
New Jersey Resources	\$14.16	\$14.72	\$14.46	\$14.55		\$30.13	\$30.00	\$21.50	2.07	1.78	\$1.52	5.05%	5.90%		
NICOR	\$12.76	\$13.05	\$13.26	\$13.65	E	\$27.50	\$28.50	\$21.75	2.01	1.87	\$1.28	4.65%	5.09%		
Northwest Nat. Gas Co.	\$18.62	\$19.62	\$20.44	\$21.70	E	\$33.00	\$34.25	\$27.50	1.52	1.47	\$1.80	5.45%	5.83%		
ONEOK, Inc.	\$13.28	\$13.63	\$13.88	\$14.38		\$22.88	\$24.81	\$17.13	1.59	1.48	\$1.18	5.07%	5.53%		
Pacific Enterprises Corp.	\$9.44	\$12.19	\$14.74	\$15.20	E	\$28.25	\$28.63	\$20.75	1.86	1.65	\$1.36	4.81%	5.51%		
Peoples Energy Corp.	\$17.72	\$18.02	\$18.39	\$18.40	E	\$31.75	\$32.00	\$24.25	1.73	1.53	\$1.80	5.87%	6.40%		
Piedmont Natural Gas	\$10.27	\$10.90	\$11.36	\$12.30	E	\$23.25	\$24.88	\$18.25	1.89	1.82	\$1.10	4.73%	5.10%		
Providence Energy Corp.	\$12.02	\$13.37	\$13.82	\$13.85	E	\$17.00	\$17.50	\$14.63	1.23	1.16	\$1.08	6.35%	6.72%		
South Jersey Industries, Inc.	\$13.90	\$14.33	\$14.46	\$14.50	E	\$23.13	\$23.50	\$17.88	1.59	1.43	\$1.44	6.23%	6.96%		
Southwest Gas Corp.	\$15.99	\$15.96	\$15.31	\$15.80	E	\$17.63	\$18.38	\$13.63	1.12	1.03	\$0.82	4.65%	5.13%		
UGI	\$12.97	\$13.00	\$13.13	\$11.50	E	\$20.75	\$22.13	\$18.88	1.80	1.66	\$1.40	6.75%	6.83%		
Washington Energy	\$13.88	\$13.85	\$10.83	\$8.15	E	\$18.63	\$19.13	\$12.63	2.29	1.67	\$1.00	5.37%	6.30%		
Washington Gas	\$10.67	\$11.04	\$11.51	\$11.95	E	\$20.50	\$22.38	\$16.13	1.72	1.64	\$1.12	5.46%	5.82%		
WICOR, Inc.	\$15.91	\$16.47	\$17.23	\$18.80	E	\$32.25	\$32.88	\$26.63	1.72	1.65	\$1.64	5.09%	5.51%		
<b>AVERAGE</b>	<b>\$12.76</b>	<b>\$13.41</b>	<b>\$13.77</b>	<b>\$14.08</b>		<b>\$23.77</b>	<b>\$24.61</b>	<b>\$18.68</b>	<b>1.72</b>	<b>1.58</b>	<b>\$1.25</b>	<b>5.30%</b>	<b>5.80%</b>		

Sources. [A] Most current Value Line at time of prep. of sch.  
 [B] Most current Value Line at time of prep. of sch.  
 [C] Market Price Divided by Book Value  
 [D] Dividend Rate Divided by Market Price

COMPARATIVE GAS COMPANIES  
EARNINGS PER SHARE AND RETURN ON EQUITY

Sch. JAR 7, P. 2

## GAS COMPANIES COVERED BY VALUE LINE:

	(1) EPS 1994	(2) EPS 1995	(3) Return on Eq. 1995	(4) Value Line Future Exp. Return on Eq. 12/29/95	Return on Equity 1994
	[A]	[A]	[B]	[A]	
Atlanta Gas Light	\$1.17	\$1.33	13.09%	13.00%	11.65%
Almos Energy Corp.	\$0.97	\$1.22	11.77%	11.00%	9.99%
Bay State Gas Co.	\$1.85	\$1.71	10.47%	12.00%	11.66%
Brooklyn Union Gas	\$1.85	\$1.80	11.47%	11.50%	11.63%
Cascade Natural Gas	\$0.60	\$0.85	E 8.63%	12.50%	6.06%
Connecticut Energy	\$1.58	\$1.60	10.93%	11.00%	11.38%
Connecticut Natural Gas	\$1.85	\$1.52	10.22%	12.50%	12.80%
Energen Corp.	\$2.01	\$1.77	11.34%	12.00%	13.91%
Indiana Energy, Inc.	\$1.53	\$1.46	11.93%	14.50%	12.89%
Laclede Gas Company	\$1.42	\$1.27	9.98%	11.50%	11.53%
MCN Corporation	\$1.31	\$1.40	15.22%	13.00%	15.86%
NUI Corp.	\$1.25	\$1.11	7.05%	9.00%	8.19%
New Jersey Resources	\$1.89	\$1.93	13.31%	14.00%	12.95%
NICOR	\$2.07	\$1.95	14.49%	15.50%	15.74%
Northwest Nat. Gas Co.	\$2.44	\$2.35	11.15%	12.00%	12.18%
ONEOK, Inc.	\$1.34	\$1.58	11.18%	11.50%	9.74%
Pacific Enterprises Corp.	\$1.95	\$2.10	E 14.03%	13.50%	14.48%
Peoples Energy Corp.	\$2.13	\$1.78	9.68%	13.00%	11.70%
Piedmont Natural Gas	\$1.35	\$1.45	12.26%	12.50%	12.13%
Providence Energy Corp.	\$1.46	\$1.09	7.88%	11.00%	10.74%
South Jersey Industries, Inc.	\$1.21	\$1.60	E 11.05%	12.00%	8.41%
Southwest Gas Corp.	\$1.22	\$0.75	E 4.82%	8.00%	7.80%
UGI	\$1.17	\$0.52	4.22%	12.00%	8.96%
Washington Energy	(\$0.16)	\$0.35	3.69%	15.50%	-1.30%
Washington Gas	\$1.42	\$1.45	12.36%	11.50%	12.55%
WICOR, Inc.	\$2.09	\$2.25	E 12.49%	12.50%	12.40%
<b>Average</b>	<b>\$1.50</b>	<b>\$1.47</b>	<b>10.57%</b>	<b>12.23%</b>	<b>11.01%</b>

Source:

[A] Value Line

[B] Earnings Per Share divided by average book value. Book value shown on  
Sch. JAR 7, P. 1

RETURN ON EQUITY IMPLIED IN  
ZACK'S CONSENSUS GROWTH RATES

Sch. JAR 7, P. 3

	1994 Y/E Book [4]	Earnings 1994	Dividends	Zack's Consensus 5 Year Growth Rate 11/30/95	Y/E Book in 1997 at Zack's Growth	Y/E Book in 1998 at Zack's Growth	Earnings 1999 at Zack's Growth	Return on Equity to achieve Zack's Growth
Atlanta Gas Light	\$10.19	\$1.17	\$1.06	4.80%	\$10.69	\$10.82	\$1.48	13.75%
Almos Energy Corp.	\$9.78	\$0.97	\$0.96	6.00%	\$9.83	\$9.84	\$1.30	13.20%
Bay State Gas Co.	\$16.20	\$1.85	\$1.50	4.40%	\$17.76	\$18.20	\$2.29	12.76%
Brooklyn Union Gas	\$16.27	\$1.85	\$1.42	4.30%	\$18.18	\$18.71	\$2.28	12.38%
Cascade Natural Gas	\$9.84	\$0.60	\$0.96	5.80%	\$8.18	\$7.70	\$0.80	10.02%
Connecticut Energy	\$14.45	\$1.58	\$1.30	4.60%	\$15.70	\$16.05	\$1.98	12.46%
Connecticut Natural Gas	\$14.62	\$1.85	\$1.48	3.10%	\$16.22	\$16.65	\$2.16	13.11%
Energen Corp.	\$15.30	\$2.01	\$1.16	5.60%	\$19.20	\$20.32	\$2.64	13.36%
Indiana Energy, Inc.	\$12.03	\$1.53	\$1.10	5.10%	\$13.98	\$14.53	\$1.96	13.76%
Laclede Gas Company	\$12.44	\$1.42	\$1.26	3.50%	\$13.14	\$13.33	\$1.69	12.74%
MCN Corporation	\$8.55	\$1.31	\$0.93	8.70%	\$10.43	\$11.01	\$1.99	18.55%
NUI Corp	\$15.59	\$1.25	\$0.90	4.10%	\$17.14	\$17.57	\$1.53	8.81%
New Jersey Resources	\$14.46	\$1.89	\$1.52	4.80%	\$16.13	\$16.59	\$2.39	14.60%
NICOR	\$13.26	\$2.07	\$1.28	4.20%	\$16.77	\$17.74	\$2.54	14.74%
Northwest Nat. Gas Co.	\$20.44	\$2.44	\$1.80	4.90%	\$23.33	\$24.14	\$3.10	13.06%
ONEOK, Inc.	\$13.88	\$1.34	\$1.16	6.50%	\$14.72	\$14.97	\$1.84	12.36%
Pacific Enterprises Corp.	\$14.74	\$1.95	\$1.36	4.60%	\$17.38	\$18.12	\$2.44	13.75%
Peoples Energy Corp.	\$18.39	\$2.13	\$1.80	3.10%	\$19.82	\$20.20	\$2.48	12.40%
Piedmont Natural Gas	\$11.36	\$1.35	\$1.10	5.90%	\$12.52	\$12.85	\$1.80	14.18%
Providence Energy Corp.	\$13.82	\$1.46	\$1.08	4.50%	\$15.52	\$15.99	\$1.82	11.55%
South Jersey Industries, Inc.	\$14.46	\$1.21	\$1.44	4.00%	\$13.44	\$13.16	\$1.47	11.07%
Southwest Gas Corp.	\$15.31	\$1.22	\$0.82	4.80%	\$17.11	\$17.62	\$1.54	8.88%
UGI	\$13.13	\$1.17	\$1.40	9.50%	\$11.97	\$11.61	\$1.84	15.62%
Washington Energy	\$10.83	(\$0.16)	\$1.00	4.50%	\$5.64	\$4.20	(\$0.20)	-4.05%
Washington Gas	\$11.51	\$1.42	\$1.12	3.70%	\$12.80	\$13.16	\$1.70	13.07%
WICOR, Inc.	\$17.23	\$2.09	\$1.64	8.70%	\$19.46	\$20.14	\$3.17	16.02%

5.14%

12.39%

Projected return on equity is obtained by escalating both dividends and earnings per share by the stated growth rate, and adding earnings and subtracting dividends in each year to determine the book value.

**Summary of Risk Premium Equations  
Electric Industry Analysis Applied to  
Water Companies**

Indicated  
Cost of Equity

Interest Rates on 10/31/95

**Equation based on 30 Year Treasury Rate**

$$\text{Cost of Equity} = 1.331 \times \text{Interest Rate} + .589 \times \text{Ext. Fin. Rate} - 0.24\%$$

Interest Rate=	5.96%		
Interest Rate X	1.331		7.93%
Ext. Fin. Rate =	1.40%		
Ext. Fin. Rate X	0.589 =		0.82%
Constant		<u>-0.24%</u>	8.52%

**Equation based on 5 Year Treasury Rate**

$$\text{Cost of Equity} = 0.657 \times \text{Interest Rate} + .5706 \times \text{Ext. Fin. Rate} + 5.58\%$$

Interest Rate=	5.39%		
Interest Rate X	0.657 =		3.54%
Ext. Fin. Rate =	1.40%		
Ext. Fin. Rate X	0.5706 =		0.80%
Constant		<u>5.58%</u>	9.92%

**Equation based on 1 Year Treasury Rate**

$$\text{Cost of Equity} = 0.3853 \times \text{Interest Rate} + .5730 \times \text{Ext. Fin. Rate} + 8.05\%$$

Interest Rate=	5.20%		
Interest Rate X	0.3853 =		2.00%
Ext. Fin. Rate =	1.40%		
Ext. Fin. Rate X	0.573 =		0.80%
Constant		<u>8.05%</u>	10.86%

Average of 3

9.76%

Source: Yields from 12/30/95 New York Times  
Regression analysis of cost of equity for all electric companies  
covered by Value Line vs interest rate and external financing rate.

All equations have an F that is significant to at least 99.99%

**Summary of Risk Premium Equations  
Electric Industry Analysis Applied to  
Gas Dist. Companies**

Interest Rates on 10/31/95

Indicated  
Cost of Equity

**Equation based on 30-Year Treasury Rate**

Cost of Equity = 1.331 X Interest Rate + .589 X Ext. Fin. Rate - 0.24%

	6.63%		
Interest Rate =	5.96%		
Interest Rate X	1.331 =	7.93%	
Ext. Fin. Rate =	2.10%		
Ext. Fin. Rate X	0.589 =	1.24%	
Constant		<u>-0.24%</u>	8.93%

**Equation based on 5-Year Treasury Rate**

Cost of Equity = 0.657 X Interest Rate + .5706 X Ext. Fin. Rate + 5.58%

Interest Rate =	5.39%		
Interest Rate X	0.657 =	3.54%	
Ext. Fin. Rate =	2.10%		
Ext. Fin. Rate X	0.5706 =	1.20%	
Constant		<u>5.58%</u>	10.32%

**Equation based on 1-Year Treasury Rate**

Cost of Equity = 0.3853 X Interest Rate + .5730 X Ext. Fin. Rate + 8.05%

Interest Rate =	5.20%		
Interest Rate X	0.3853 =	2.00%	
Ext. Fin. Rate =	2.10%		
Ext. Fin. Rate X	0.573 =	1.20%	
Constant		<u>8.05%</u>	11.26%

Average of 3

10.17%

Source: Yields from 7/1/95 New York Times  
Regression analysis of cost of equity for all electric companies  
covered by Value Line vs interest rate and external financing rate.  
All equations have an F that is significant to at least 99.99%

**CAPITAL ASSET PRICING MODEL (CAPM) METHOD**  
Water Utilities

	<b>Amount</b>	<b>Source</b>
<b>Risk Premium:</b>		
1 Actual Earned Return on S&P Industrials 1926 through 1994	10.20%	Ibbotson Associates
2 Actual Earned Return on 30-Year Treas. Bonds from 1926 through 1994	4.80%	Ibbotson Associates
3 Difference	<u>5.40%</u>	Line 1 - Line 2
4 Current Interest Rate on 30-year Treasury Bonds	<u>5.96%</u>	
5 CAPM Indicated Cost of Equity on Industrial Companies	11.36%	Line 3 + Line 4
6 Indicated cost rate for water utilities		
a Beta of Water Utilities	0.64	Value Line, average of water companies
b Beta of 30-year treasuries	0.40	Computed
c Beta of average company	1.00	Definition of beta
d Change in capital cost rate with change in beta from average company to treasury beta	5.40%	Line 3
e Change in capital cost rate per .01 change in beta	0.0900%	Line 6d/(Line c-Line b)/100
f Capital cost reduction concurrent with change in beta from 1.00 to 0.64	3.24%	((Line 6c-Line 6a) x Line 6e) x 100
g CAPM Risk Premium Indicated for Water Utilities	2.16%	Line 6d - Line 6f
h Cost of equity indicated by CAPM Method applied to water utilities	<u>8.12%</u>	Line 6g + Line 4

**CAPITAL ASSET PRICING MODEL (CAPM) METHOD**  
Gas Utilities

	<b>Amount</b>	<b>Source</b>
<b>Risk Premium:</b>		
1 Actual Earned Return on S&P Industrials 1926 through 1994	10.20%	Ibbotson Associates
2 Actual Earned Return on 30-Year Treas. Bonds from 1926 through 1994	4.80%	Ibbotson Associates
3 Difference	<u>5.40%</u>	Line 1 - Line 2
4 Current Interest Rate on 30-year Treasury Bonds	<u>5.96%</u>	
5 CAPM indicated Cost of Equity on Industrial Companies	11.36%	Line 3 + Line 4
6 Indicated cost rate for water utilities		
a Beta of Gas Utilities	0.59	Value Line, average of gas dist. companies
b Beta of 30-year treasuries	0.40	Computed
c Beta of average company	1.00	Definition of beta
d Change in capital cost rate with change in beta from average company to treasury beta	5.40%	Line 3
e Change in capital cost rate per .01 change in beta	0.0900%	Line 6d/(Line c-Line b)/100
f Capital cost reduction concurrent with change in beta from 1.00 to 0.59	3.69%	((Line 6c-Line 6a) x Line 6e) x 100
g CAPM Risk Premium Indicated for Gas Utilities	1.71%	Line 6d - Line 6f
h Cost of equity indicated by CAPM Method applied to gas utilities	<u>7.67%</u>	Line 6g + Line 4

**VALUE LINE WATER COMPANIES  
EXTERNAL FINANCING RATE  
(Millions of Shares)**

<b>Common Stock Outstanding</b>	<b>1995</b>	<b>1998-2000</b>	<b>Compound Annual Growth</b>
American Water Works	33.50 E	35.50	1.46%
Aquarion Co.	6.50 E	6.50	0.00%
California Water Service	6.25 E	6.75	1.94%
Consumers Water	8.40 E	9.75	3.80%
Philadelphia Suburban Corp.	12.00 E	12.50	1.03%
United Water Resources	32.00 E	32.00	0.00%
	16.44	17.17	1.37%
	Average		1.37%
	Round to		1.40%

Source:  
Value Line

**VALUE LINE GAS COMPANIES  
EXTERNAL FINANCING RATE**  
(Millions of Shares)

<b>Common Stock Outstanding</b>	<b>1995</b>	<b>1998-00</b>	<b>Compound Annual Growth</b>
Atlanta Gas Light	25.43	29.00	3.34%
Atmos Energy Corp.	15.75 E	17.50	2.67%
Bay State Gas Co.	13.53	14.00	0.86%
Brooklyn Union Gas	48.70 E	52.00	1.65%
Cascade Natural Gas	9.20 E	11.25	5.16%
Connecticut Energy	8.87	10.50	4.31%
Connecticut Natural Gas	9.93	11.00	2.59%
Energen Corp.	10.92	11.50	1.30%
Indiana Energy, Inc.	22.56	21.65	-1.02%
Laclede Gas Company	17.45 E	17.60	0.21%
MCN Corporation	66.30 E	76.00	3.47%
NUI Corp.	9.20 E	11.50	5.74%
New Jersey Resources	17.79	19.00	1.66%
NICOR	50.00 E	48.50	-0.76%
Northwest Nat. Gas Co.	14.80 E	15.75	1.57%
ONEOK, Inc.	27.02	27.50	0.44%
Pacific Enterprises Corp.	84.70 E	87.05	0.69%
Peoples Energy Corp.	34.90 E	35.15	0.18%
Piedmont Natural Gas	28.85 E	32.50	3.02%
Providence Energy Corp.	5.65 E	6.50	3.57%
South Jersey Industries, Inc.	10.75 E	12.25	3.32%
Southwest Gas Corp.	24.50 E	28.00	3.39%
UGI	33.00 E	37.00	2.90%
Washington Energy	24.20 E	25.25	1.07%
Washington Gas	43.00 E	46.00	1.70%
WICOR, Inc.	18.25 E	19.50	1.67%

25.97	27.83	2.10%
Average		2.10%

Source:

Value Line, Sept. 29, 1995

Round to

2.10%

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**Water Companies  
Percentage of Common Equity in the Capital Structure  
Excluding Short-term Debt**

	1988	1989	1990	1991	1992	1993	1994	1995	1996
<b>Value Line Water Companies</b>								Estimate	Estimate
American Water Works	38.30%	37.10%	38.10%	35.00%	36.60%	33.70%	34.20%	34.00% E	34.00%
Aquarion Co.	55.50%	56.90%	47.50%	44.20%	48.00%	48.90%	50.80%	49.50% E	51.00%
California Water Service	53.80%	55.10%	51.30%	52.40%	48.80%	48.20%	52.20%	50.00% E	52.00%
Consumers Water Company	43.60%	41.40%	37.50%	43.90%	41.10%	43.70%	43.00%	42.00% E	45.50%
Philadelphia Suburban Corp.	37.10%	34.50%	32.70%	32.50%	39.50%	46.70%	47.40%	46.50% E	45.50%
United Water Resources	37.80%	34.60%	36.10%	33.80%	35.40%	39.50%	36.40%	34.50% E	42.00%
<b>AVERAGE</b>	<b>44.35%</b>	<b>43.27%</b>	<b>40.53%</b>	<b>40.30%</b>	<b>41.57%</b>	<b>43.45%</b>	<b>44.00%</b>	<b>42.75%</b>	<b>45.00%</b>

Source: Value Line

**Gas Companies  
Percentage of Common Equity in the Capital Structure  
Excluding Short-term Debt**

	1990	1991	1992	1993	1994	1995	Est. 1998-2000
<b>Value Line Gas Companies</b>							
Atlanta Gas Light	47.80%	48.80%	58.10%	53.10%	45.80%	47.60%	50.00%
Atmos Energy Corp.	48.30%	47.70%	50.30%	56.70%	51.90%	53.00% E	56.00%
Bay State Gas Co.	53.70%	48.00%	57.00%	51.90%	52.30%	51.90%	54.00%
Brooklyn Union Gas	46.80%	45.40%	47.80%	50.80%	52.20%	53.00% E	51.50%
Cascade Natural Gas	46.30%	46.70%	45.60%	47.30%	44.90%	45.50% E	45.00%
Connecticut Energy	44.60%	50.10%	49.40%	45.20%	51.20%	54.20%	52.50%
Connecticut Natural Gas	48.70%	49.50%	48.70%	49.50%	47.30%	49.80%	50.50%
Energen Corp.	58.70%	60.60%	58.40%	62.00%	58.50%	56.90%	60.00%
Indiana Energy, Inc.	62.10%	53.20%	55.50%	61.10%	63.10%	61.40%	64.00%
Laclede Gas Company	58.10%	52.50%	55.30%	53.10%	55.50%	59.00% E	55.50%
MCN Corporation	47.40%	50.60%	52.70%	48.40%	39.30%	39.00% E	39.00%
NUI Corp.	44.00%	41.30%	44.60%	44.20%	45.20%	40.00% E	47.00%
New Jersey Resources	42.70%	37.80%	44.80%	42.60%	42.00%	41.00%	42.00%
NICOR	60.30%	59.40%	62.10%	59.70%	56.90%	54.50% E	57.00%
Northwest Nat. Gas Co.	47.00%	43.20%	43.90%	45.00%	45.10%	47.00% E	48.00%
ONEOK, Inc.		51.00%		49.00%	50.00%	52.00%	
Pacific Enterprises Corp.	44.40%	36.70%	23.10%	35.70%	38.10%	41.50% E	51.00%
Peoples Energy Corp.	51.00%	52.10%	55.10%	54.30%	50.60%	55.00% E	52.00%
Piedmont Natural Gas	53.00%	52.00%	53.40%	50.60%	49.10%	49.50% E	49.50%
Providence Energy Corp.	52.30%	50.70%	44.10%	51.10%	53.10%	48.00% E	53.50%
South Jersey Industries, Inc.	51.70%	53.30%	52.10%	48.90%	49.90%	46.50% E	49.50%
Southwest Gas Corp.	40.30%	38.10%	35.20%	35.00%	34.00%	33.00% E	36.00%
UGI	32.20%	44.90%	50.70%	49.30%	51.60%	30.50% E	40.50%
Washington Energy	46.10%	52.20%	47.50%	46.60%	40.30%	34.00% E	34.50%
Washington Gas	56.40%	56.90%	57.30%	54.90%	56.70%	59.00% E	57.50%
WICOR, Inc.	64.30%	58.30%	59.00%	62.10%	64.30%	65.00% E	66.00%
<b>AVERAGE</b>	<b>49.93%</b>	<b>49.27%</b>	<b>50.07%</b>	<b>50.31%</b>	<b>49.57%</b>	<b>48.76%</b>	<b>50.48%</b>

Source: Value Line

## COMPARISON OF STOCK PRICE VOLATILITY OF WATER COMPANIES VS GAS DISTRIBUTION COMPANIES

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995
<b>Water Companies High as Percent of Low</b>	137.27%	162.26%	149.18%	159.44%	134.74%	122.82%	152.47%	145.96%	130.59%	125.14%	125.86%	126.12%
<b>Gas Companies High as Percent of Low</b>	139.42%	135.37%	140.01%	158.03%	130.71%	137.22%	130.13%	135.49%	131.59%	131.94%	137.05%	132.41%
<b>Gas High/Low Percent/Water High/Low Percent</b>	1.56%	-16.57%	-6.15%	-0.88%	-2.99%	11.73%	-14.65%	-7.17%	0.77%	5.43%	8.89%	4.99%

**VALUE WATER UTILITY INDUSTRY HI/LOW STOCK PRICES**  
1984 TO 1995

## HIGH STOCK PRICE FOR YEAR:

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995
American Water Works	\$10.30	\$16.50	\$22.30	\$25.90	\$18.80	\$21.50	\$19.60	\$26.80	\$28.40	\$32.10	\$32.30	\$38.13
Aquarion Co.	\$15.50	\$24.70	\$29.80	\$34.90	\$36.00	\$29.60	\$25.90	\$27.30	\$25.50	\$29.30	\$28.00	\$26.00
California Water Svc.	\$15.80	\$24.60	\$30.30	\$32.00	\$32.30	\$28.80	\$28.50	\$31.30	\$35.00	\$41.30	\$41.00	\$35.25
Consumers Water	\$12.30	\$17.30	\$22.50	\$22.50	\$21.30	\$20.50	\$18.30	\$18.50	\$19.80	\$21.50	\$18.80	\$19.00
Philadelphia Suburban Corp.	\$13.30	\$15.50	\$19.30	\$19.00	\$16.90	\$14.50	\$15.00	\$16.40	\$16.50	\$20.80	\$19.60	\$21.50
United Water Resources	\$9.10	\$12.10	\$18.10	\$23.00	\$20.50	\$17.90	\$16.50	\$16.60	\$16.60	\$15.90	\$14.80	\$14.13

## LOW STOCK PRICE FOR YEAR:

American Water Works	\$6.80	\$9.00	\$13.90	\$13.90	\$14.90	\$16.80	\$12.50	\$15.50	\$20.60	\$24.60	\$25.30	\$26.75
Aquarion Co.	\$12.20	\$14.80	\$20.30	\$22.00	\$25.10	\$24.40	\$19.00	\$19.90	\$20.10	\$24.60	\$21.50	\$21.63
California Water Svc.	\$13.30	\$15.30	\$21.90	\$22.80	\$24.00	\$23.50	\$22.30	\$22.30	\$26.30	\$32.30	\$29.40	\$29.63
Consumers Water	\$8.00	\$9.60	\$15.90	\$15.00	\$15.80	\$14.80	\$10.00	\$13.80	\$14.30	\$17.00	\$15.30	\$14.50
Philadelphia Suburban Corp.	\$10.20	\$11.50	\$12.70	\$12.10	\$12.10	\$12.80	\$10.40	\$11.80	\$13.80	\$15.60	\$17.10	\$17.38
United Water Resources	\$6.40	\$8.20	\$11.60	\$14.00	\$15.80	\$15.80	\$9.90	\$10.90	\$13.00	\$14.00	\$12.30	\$11.75

## High as Percent of Low

American Water Works	151.47%	183.33%	160.43%	186.33%	126.17%	127.98%	156.80%	172.90%	137.86%	130.49%	127.67%	142.52%
Aquarion Co.	127.05%	166.89%	146.80%	158.64%	143.43%	121.31%	136.32%	137.19%	126.87%	119.11%	130.23%	120.23%
California Water Svc.	118.80%	160.78%	138.36%	140.35%	134.58%	122.55%	127.80%	140.36%	133.08%	127.86%	139.46%	118.99%
Consumers Water	153.75%	180.21%	141.51%	150.00%	134.81%	138.51%	183.00%	134.06%	138.46%	126.47%	122.88%	131.03%
Philadelphia Suburban Corp.	130.39%	134.78%	151.97%	157.02%	139.67%	113.28%	144.23%	138.98%	119.57%	133.33%	114.62%	123.74%
United Water Resources	142.19%	147.56%	156.03%	164.29%	129.75%	113.29%	166.67%	152.29%	127.69%	113.57%	120.33%	120.21%
Average	137.27%	162.26%	149.18%	159.44%	134.74%	122.82%	152.47%	145.96%	130.59%	125.14%	125.86%	126.12%

**DOCKET** 950495-WS  
**EXHIBIT NO.** 184  
**CASE NO.** 96-04227

#184

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Application for a rate increase for Orange-Osceola Utilities, Inc., in Osceola County, and in Bradford, Brevard, Charlotte, Citrus, Clay, Collier, Duval, Highlands, Lake, Lee, Marion, Martin, Nassau, Orange, Osceola, Pasco, Putnam, Seminole, St. Johns, St. Lucie, Volusia, and Washington Counties by Southern States Utilities, Inc.

COPY

DOCKET NO. 950495-WS

DEPOSITION OF: STEPHANIE SMITH  
TAKEN AT THE INSTANCE OF Attorneys for Office of Public Counsel  
DATE: February 22, 1996  
TIME: Commenced at 10:00 a.m.  
Concluded at 10:30 a.m.  
LOCATION: Office of Public Counsel  
111 West Madison Street  
Room 812  
Tallahassee, Florida  
REPORTED BY: Carolyn L. Rankine  
Notary Public in and for the State of Florida at Large

**DOCKET** \_\_\_\_\_  
**EXHIBIT NO.** \_\_\_\_\_  
**CASE NO.** \_\_\_\_\_

ACCURATE STENOGRAPHY REPORTERS, INC.  
100 Salem Court  
Tallahassee, Florida 32301  
904/878-2221  
800/934-9090

FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 950495-WS EXHIBIT NO. 184

ACCURATE STENOGRAPHY REPORTERS, INC.

WITNESS: MaColeman  
DATE: 4-29-97

APPEARANCES:**REPRESENTING THE OFFICE OF PUBLIC COUNSEL:**

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**REPRESENTING THE FPSC:**

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**REPRESENTING THE DEPARTMENT OF COMMERCE:**

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215 South Monroe Street, Suite 420  
Tallahassee, Florida 32301

**REPRESENTING SUGARMILL WOODS CIVIC ASSOC.,  
MARCO ISLAND CIVIC ASSOC., SPRING HILL  
CIVIC ASSOC., CONCERNED CITIZENS OF LEHIGH  
ACRES, HARBOUR WOODS CIVIC ASSOC., EAST COUNTY  
WATER CONTROL DISTRICT:**

MICHAEL B. TWOMEY, ESQUIRE  
Route 28, Box 1264  
Tallahassee, Florida 32310

I N D E X

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1 Q To whom do you report at the Commerce  
2 Department?

3 A Secretary Charles Dusseau.

4 Q Are you his executive secretary?

5 A Yes.

6 Q How long have you held that position?

7 A Since September of 1995.

8 Q Do you know a person named Jeff Sharkey?

9 A Not personally; no.

10 Q Have you ever talked to him on the phone?

11 A Yes.

12 Q Do you know about how often you have talked to  
13 him?

14 A Less than five times.

15 Q Do you know Mr. Sharkey through any avenue  
16 other than work?

17 A No.

18 Q Do you recall when the last time was that you  
19 spoke with him?

20 A I believe it was the 1st of January of this  
21 year. I'm -- around approximately the 1st of January.

22 Q I'm going to hand you a document. It's two  
23 pages.

24 MR. BECK: Let me hand you that, and ask that  
25 it be marked as an exhibit.

1 (Deposition Exhibit 1 marked for  
2 identification.)

3 Q Do you have the exhibit in front of you?

4 A Yes, I do.

5 Q Do you recognize it?

6 A Yes.

7 Q What do you recognize it as?

8 A I recognize it as a copy of a facsimile that we  
9 received in our office from Jeff Sharkey.

10 Q Did you receive it on December 21st, 1995?

11 A To my knowledge, that's the date on there.

12 Q Did you speak to Mr. Sharkey about this FAX at  
13 all?

14 A Once, I believe, I spoke with him. Any other  
15 communication I had was probably with his office, and I  
16 don't recall his secretary's name.

17 Q Could you tell me what you recall about your  
18 conversation with Mr. Sharkey, first of all?

19 A I guess I spoke with him, I guess, it was  
20 during the Christmas holiday. Secretary Dusseau was in  
21 Argentina. I received this FAX, and this was not the  
22 first time we had received this FAX. It was a revision  
23 that he sent to me with a few changes. And so when I  
24 received it, I FAX'd it as I received it to  
25 Secretary Dusseau in Argentina for him to review.

1 Secretary Dusseau called me back with a few changes,  
2 which I then made to the letter, and we signed it and  
3 mailed it.

4 Q When you say signed it, is that a letter from  
5 Secretary Dusseau to Chairperson Clark at the Florida  
6 Public Service Commission?

7 A Yes.

8 Q If you would look, please, on the exhibit,  
9 which is the copy of the FAX. Toward the bottom left on  
10 the front there's some handwriting that says deadline is  
11 January 3rd. Do you see that?

12 A Yes.

13 Q Is that your handwriting?

14 A Yes.

15 Q Could you tell me what brought you about to  
16 write that there?

17 A When I spoke with Mr. Sharkey's office, I  
18 believe, you know, I explained to them that  
19 Secretary Dusseau was in Argentina. I would have to FAX  
20 it to him to review. And, you know, they said, well, we  
21 need to have it by January 3rd. So, okay, no problem.  
22 That's just a note to myself, really, saying deadline is  
23 January 3rd.

24 Q And this was speaking to somebody at  
25 Jeff Sharkey's office?

1           A     Yes. I did not speak to Mr. Sharkey at that  
2 time.

3           Q     And you don't recall the name of the person?

4           A     I don't recall her name; no.

5           Q     But it was a female?

6           A     It was a female. And I guess she's Jeff's  
7 assistant, but I don't remember her name.

8           Q     Did the person you talked to say why they had  
9 to have it by January 3rd?

10          A     (Witness shaking head.)

11                   MR. WILLINGHAM: You should talk so the court  
12 reporter can hear you.

13          A     Okay.

14          Q     Did anybody ask you about the January 3rd  
15 deadline that you wrote on this FAX?

16          A     No.

17          Q     And nobody within the commerce department nor  
18 Secretary Dusseau asked you about the January 3rd  
19 deadline?

20          A     No.

21          Q     Your writing of the deadline as January 3rd,  
22 was that on the FAX as it was sent to Secretary Dusseau?

23          A     No.

24          Q     That was just for your --

25          A     Yes. This is just for my information. I just

1 wrote it on the FAX that we received from Mr. Sharkey. I  
2 used another FAX cover sheet to FAX the letter that you  
3 have behind here to Secretary Dusseau for his review.

4 Q Now, if you recall, did you ask if there was a  
5 deadline, or did the person in Jeff Sharkey's volunteer  
6 there was a deadline?

7 A I told her that he was in Argentina. He would  
8 have to review it. So maybe a day or two. She said,  
9 well, we need it here by January 3rd, so fine.

10 Q Do you recall any mention at any time leading  
11 up to Secretary Dusseau's letter of an agenda conference  
12 being held at the Public Service Commission?

13 A No.

14 Q Did you hear about them, or did you hear  
15 anybody mention that they were going to make a decision  
16 affecting Southern States Utilities?

17 A No.

18 Q Was there any mention that you heard in the  
19 office of the fact that the Lieutenant Governor had  
20 already sent a letter to the Public Service Commission?

21 A No.

22 Q Do you know or have you ever talked with a  
23 person named Ida Roberts at Southern States Utilities?

24 A No.

25 Q How about a person named Tracy Smith; man?

1 A No.

2 Q Brian Armstrong?

3 A No.

4 Q Carla Teasley?

5 A No.

6 Q Was the last time -- and I just want to make  
7 sure I have that right -- the last time you spoke with  
8 Mr. Sharkey was at or about the time that  
9 Secretary Dusseau's letter went to Chairperson Clark?

10 A Yes. I couldn't give you an exact date.

11 Q Do you recall what that was about when you  
12 talked to him then?

13 A No; I really don't.

14 MR. BECK: I think that's all I have. Thank  
15 you, very much. There may be others.

16 CROSS EXAMINATION

17 BY MR. TWOMEY:

18 Q I'll be very quick. Do you have any  
19 recollection of what the subject matter was with any of  
20 your conversations with Jeff Sharkey?

21 A Not specifically; no. It was just -- you know,  
22 just said, you know, did you receive the FAX. Yes, I  
23 received the FAX. Secretary Dusseau is in Argentina. I  
24 have to FAX it to him for his review, and it was along  
25 those lines.

1 Q I see. When you mentioned that this document  
2 that Mr. Beck gave you wasn't the first FAX, that there  
3 had been an earlier one with a draft letter for  
4 Secretary Dusseau's signature --

5 A Right.

6 Q -- when you received that facsimile, was there  
7 any discussion about what the purpose of the letter was  
8 for?

9 A I didn't hear any discussion about it.

10 MR. TWOMEY: Thank you very much.

11 MS. JABER: I don't have any questions for you  
12 at this time.

13 MR. WILLINGHAM: I don't have any questions.

14 (Deposition concluded at 10:30 a.m.)  
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CERTIFICATE OF ADMINISTERING OATH

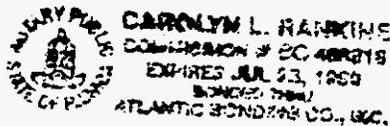
STATE OF FLORIDA:

COUNTY OF LEON:

I, CAROLYN L. RANKINE, Registered Professional Reporter and Notary Public in and for the State of Florida at Large:

DO HEREBY CERTIFY that on the date and place indicated on the title page of this transcript, an oath was duly administered by me to the designated witness before testimony was taken.

DATED THIS 24<sup>th</sup> day of April, 1996.

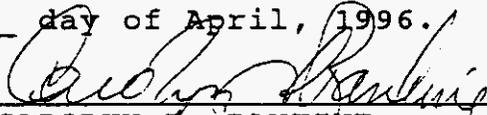


*Carolyn Rankine*  
CAROLYN L. RANKINE  
Commission #: CC 469816  
100 Salem Court  
Tallahassee, Florida 32301  
904/878-2221

My commission expires: July 23, 1999

1  
2  
3 CERTIFICATE OF REPORTER  
4

5 STATE OF FLORIDA:

6 COUNTY OF LEON:  
78 I, CAROLYN L. RANKINE, do hereby certify that  
9 the foregoing proceedings were taken before me at the  
10 time and place therein designated; that my shorthand  
11 notes were thereafter translated under my supervision;  
12 and the foregoing pages numbered 1 through 11 are a true  
13 and correct record of the aforesaid proceedings.  
1415 I FURTHER CERTIFY that I am not a relative,  
16 employee, attorney or counsel of any of the parties, nor  
17 relative or employee of such attorney or counsel, or  
18 financially interested in the foregoing action.  
1920 DATED THIS 24<sup>th</sup> day of April, 1996.21   
22 CAROLYN L. RANKINE  
23 100 Salem Court  
24 Tallahassee, Florida 32301  
25 904/878-2221

# Capital Strategies

116 South Monroe Street Tallahassee, Florida 32301

Phone: (904) 224-6789 FAX (904) 222-6981

## FACSIMILE

To Secretary Charles Dusseau  
Department of Commerce  
922-9150

Date December 21, 1995

<input checked="" type="radio"/>	For your information
<input type="radio"/>	For your signature
<input type="radio"/>	For your response
<input type="radio"/>	Urgent

### Message

Charles:

Here is the revised letter for Southern States Utilities as we discussed. Let me know if this is ok. Have a good holiday. Thanks

-Jeff

*Stephano - Prod print is new section  
Thanks - [Signature]*

*Deadline is Jan. 3rd*

SHARKEY

2 Page(s) w/ cover

DEPOSITION EXHIBIT  
Smith  
2/22/96

December 18, 1995

Susan F. Clark, Chairperson  
Florida Public Service Commission  
Gunther Building  
2540 Shumard Oak Boulevard  
Tallahassee, Florida 32399-0855

Dear Commissioner Clark:

I recently received a copy of a letter sent to Governor Chiles by Mr. Arvid Sandbulte, Chairman and CEO of Minnesota Power in Duluth, Minnesota. As you are aware, Minnesota Power owns Southern States Utilities, a water and wastewater utility company based in Apopka. This letter outlined his corporation's concerns regarding the PSC's recent uniform rate ruling pertaining to Minnesota Power (PSC-95-1292-FOF-WS).

Businesses frequently contact this Department with concerns <sup>about</sup> regulatory decisions, and the PSC under your leadership has been very supportive of our efforts to ensure a fair and favorable setting for economic development in Florida. Your recent cooperation on the economic development expenditures issue and the telephone area code issue are good examples. However, as you can imagine, one of the basic elements for business survival in any marketplace is a predictable and stable business climate. Without it, business managers are unable to make informed decisions which can often make the difference between business survival and failure. An unpredictable environment, even in a regulated setting, can put tremendous financial pressure on firms such as SSU, which may lead them to rethink their investment in Florida.

In this case, I have asked a member of our staff, Nick Leslie, to consult with your staff and with the Water Policy Office in the Department of Environmental Protections. Nick will advise me on the reasoning behind the Commission's order and on what, if any, recourse might be available to Southern States Utilities. Nick can be reached at 487-2568.

As always, I appreciate the cooperation of the Commission and thank you for your attention to this issue.

Sincerely,

Charles Dusseau  
Secretary of Commerce

cc: Governor Chiles  
Jeff Sharkey

could  
and cause businesses to go  
as a site for expansion elsewhere.