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DIRECT TESTIMONY OF
DAVID L. KASERMAN
ON BEHALF OF
AT&T COMMUNICATIONS OF THE SOUTHERN STATES, INC.

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DIRECT TESTIMONY OF
DAVID L. KASERMAN
ON BEHALF OF AT&T COMMUNICATIONS
OF THE SOUTHERN STATES, INC.
Docket No. 960847-TP

I. QUALIFICATIONS AND PURPOSE OF TESTIMONY

Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. My name is David L. Kaserman. My business address is the Department of Economics, College of Business, 415 West Magnolia -- Room 203, Auburn University, Auburn, Alabama, 36849-5242.

Q. WHAT IS YOUR OCCUPATION?

A. I am an economist. My current position is Torchmark Professor of Economics at Auburn University.

Q. WOULD YOU PLEASE SUMMARIZE YOUR QUALIFICATIONS?

A. I hold a Ph.D. degree in Economics from the University of Florida. My principal field of interest is industrial organization, which encompasses the areas of antitrust economics and the economics of regulation. I have over twenty years of experience as a professional economist and have held positions both in government agencies

1 (e.g., the U.S. Federal Trade Commission) and in academic institutions. In addition,
2 I have consulted on and testified in numerous antitrust cases and regulatory
3 hearings. My primary research interest is in the application of microeconomic
4 analysis to public policy issues, and that interest is reflected in my publications.

5
6 Over the past twelve years, I have focused much of my research on public policy
7 issues surrounding the telecommunications industry, particularly those issues
8 created by the emergence of competition in the various markets that comprise that
9 industry. That research has resulted in the publication of more than a dozen papers
10 on this subject, with several more papers currently in progress. I also have recently
11 published a major textbook dealing with the economics of antitrust and regulation.
12 In addition, over this same period, I have testified on telecommunications policy
13 issues in more than fifteen states and before the Federal Communications
14 Commission.

15
16 **Q. HAVE YOU PREPARED A VITA THAT DESCRIBES YOUR EDUCATION,**
17 **PUBLICATIONS. AND EMPLOYMENT HISTORY?**

18
19 **A.** Yes. A copy of my most recent vita is attached as Exhibit 1.

20
21 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

22
23 **A.** I have been asked by AT&T to prepare this testimony in support of its petition to
24 this Commission for arbitration with GTE under the provisions of Section 252 of the
25 Telecommunications Act of 1996 (the Act). Toward that end, my testimony

1 addresses four specific topics: (1) the pressing need to implement policies that will
2 promote entry into local exchange markets; (2) the economically efficient pricing
3 standard to apply to local interconnection services and unbundled network elements;
4 (3) the economically efficient pricing standard to apply to wholesale services; and
5 (4) other non-price competitive issues that affect the ability of efficient competitors
6 to enter local exchange markets.

7
8 Throughout this testimony, I will attempt to explain the fundamental economic
9 principles that should guide the Commission's arbitration decisions concerning these
10 important topics. Adherence to these principles will ensure that Florida consumers
11 begin to receive the myriad benefits of more competitive local exchange markets as
12 rapidly as possible. It will also help to ensure that the competition that emerges is
13 both efficient and sustainable.

14

15 **II. THE NEED TO PROMOTE ENTRY INTO**

16 **LOCAL EXCHANGE MARKETS**

17

18 **Q. WHY SHOULD THIS COMMISSION FAVOR ARBITRATION DECISIONS**
19 **THAT WILL PROMOTE ENTRY INTO LOCAL EXCHANGE MARKETS?**

20

21 **A. Local exchange telephone markets currently stand as the last remaining segment of**
22 **the telecommunications industry to fall to competitive market forces. They now**
23 **represent the final source of significant monopoly power in this sector of the**
24 **economy. As a result, the consumer benefits of policies that will successfully**
25 **promote competition in these markets are likely to be quite substantial.**

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Such competition may arise at two distinct levels, which may be conceptualized as the retail and wholesale stages of the local exchange market. The retail stage involves marketing and delivery of end user services (e.g., services directly involved in reaching the customer -- marketing, billing, collection, operator services and directory assistance to customers), while the wholesale stage provides basic network functionalities (e.g., local exchange switching, transmission, signal processing and connection with the customer location) that are used to produce these end-user services.

Retail-stage services may be provided by a carrier entering the local market and obtaining from an incumbent local exchange carrier ("ILEC") the inputs the competitor carrier needs. Here, a new entrant may use the existing facilities of an incumbent carrier such as GTE, but add value in the manner the new entrant presents these services to the customer.^{i/}

Services at the wholesale stage, however, require that the new entrant construct from scratch the facilities required to provide these functions -- i.e., become a facilities-based carrier.

While effective competition eventually may arise at both stages, its prospects are currently much brighter at the retail level. Competition at the wholesale stage will require tremendous capital expenditures to fully replicate local exchange networks with the existing technology and, therefore, is not likely to occur either rapidly or on a geographically ubiquitous basis. Instead, competition at this stage is likely to

1 proceed slowly and to focus largely on the more cost effective urban areas for some
2 time to come. At least for the immediate future, considerable emphasis must be
3 placed on competition at the retail stage -- both through resale and unbundled
4 network element based services -- as the most viable vehicle for pro-competitive
5 change. Such retail competition will yield both immediate and long term benefits to
6 consumers.

7

8 **Q. WHAT IMMEDIATE BENEFITS ARE EXPECTED TO EMERGE FROM**
9 **ENTRY INTO LOCAL EXCHANGE MARKETS?**

10

11 A. Consumers will benefit immediately and directly from retail competition both in
12 reduced costs and expanded service offerings. Other markets that have undergone a
13 similar transformation from monopoly to competitive supply invariably have
14 experienced such beneficial effects from retail competition during the early stages of
15 competition. Even when limited to the retail stage, competitive rivalry imposes
16 pressures to improve performance that even the most conscientious regulators
17 cannot replicate. Such pressures lead to innovative production and marketing
18 strategies that lower costs and increase the quality and variety of products offered to
19 consumers.

20

21 Indeed, holding quality constant, under appropriate (competitive) pricing standards,
22 the only firms that will have an incentive to enter the retail stage will be those firms
23 that can perform the retail function at costs that are equal to or below those of the
24 ILECs. Moreover, unlike facilities-based (or wholesale-stage) entry which requires
25 substantial investment, retail-stage entry will enable competitive market forces to

1 surface rapidly and on a geographically widespread basis.

2

3 **Q. WHAT LONG-TERM BENEFITS ARE EXPECTED TO RESULT FROM**
4 **RETAIL COMPETITION IN LOCAL EXCHANGE MARKETS?**

5

6 A. The promotion of retail competition may provide the most expeditious path toward
7 facilities-based entry as well. Development of a customer base through successful
8 retail entry can provide the antidote to the substantial sunk costs required for
9 facilities-based entry into local exchange markets. That is, once a competitor has
10 successfully entered the retail stage of a local exchange market via resale of the
11 ILEC's wholesale services or unbundled elements, developing identity and goodwill
12 with customers, the risks of investing in the network facilities required to provide
13 these services (investments which may not be recovered if entry is not successful)
14 will be lowered substantially. Moreover, once the new entrant begins to develop its
15 own local network facilities, the ability to purchase unbundled network elements
16 from the ILEC at competitive prices will allow such development to proceed
17 incrementally and in a cost-minimizing fashion.

18

19 The experience of interexchange resellers that gradually became facilities-based
20 carriers provides a stellar example to substantiate this argument. MCI, Sprint, and
21 all other non-AT&T facilities-based competitors initially entered the interexchange
22 market as resellers. Successful promotion of retail competition will provide
23 additional benefits by paving the way for a more rapid growth of facilities-based
24 competition, just as it did in the long distance industry.

25

1 **Q. WILL RETAIL COMPETITION ACHIEVED THROUGH RESALE AND**
2 **UNBUNDLED ELEMENTS ELIMINATE THE ILECS' MONOPOLY**
3 **POWER AND, THEREFORE, THE NEED FOR CONTINUED**
4 **REGULATION OF THESE FIRMS' PRICING AND PROVISIONING**
5 **DECISIONS?**

6
7 A. No. While the beneficial effects of retail competition should not be underestimated,
8 it must be recognized that substantial monopoly power in the provision of
9 wholesale-stage services will remain until widespread facilities-based competition
10 emerges. Due to the presence of such monopoly power and the economic incentive
11 of the ILEC to utilize that power to exclude competitors from its markets at both the
12 retail and wholesale stages, regulators will have a crucial role to play in controlling
13 the ILECs' behavior for the foreseeable future.

14
15 Transformation of local exchange markets from monopoly to competition is likely to
16 be a prolonged, contentious, and complex process, and its success will hinge largely
17 upon the ability and willingness of regulatory commissions to implement and
18 enforce efficient pro-competitive policies.

19
20 **Q. IS GTE LIKELY TO VOLUNTARILY ADOPT EFFICIENT ENTRY-**
21 **FACILITATING PRICING AND PROVISIONING POLICIES?**

22
23 A. No. Monopoly power such as that held by GTE is a valuable asset that is not likely
24 to be surrendered voluntarily. As a result, voluntary bilateral negotiations with a
25 monopolist are unlikely to bear competitive fruit. Thus, despite the Act's

1 requirement in Section 251(c)(1)'s that the ILECs negotiate in good faith, it is not
2 likely that such negotiations will yield the complete pricing and provisioning
3 agreements necessary for successful entry.

4
5 Indeed, as an economic matter, it is likely that Congress anticipated the failure of
6 voluntary negotiations to provide an adequate resolution of the terms needed for
7 entry. That anticipation, in turn, motivated the Act's provision for the arbitration
8 process in which we are now engaged. Throughout this process, regulators should
9 expect GTE and other ILECs to adopt strategies that: (1) foreclose new firms from
10 entering their markets; (2) encourage existing firms to exit their markets; and (3)
11 extend their monopoly power to other markets. The economics literature refers to
12 these types of anti-competitive strategies as preemption, predation, and monopoly
13 leveraging, respectively. They are designed to maintain, regain, and augment the
14 incumbent's firm's pre-existing monopoly power.

15
16 **Q. IS THERE ANY REASON THAT GTE MAY BE EVEN LESS WILLING**
17 **THAN THE BELL OPERATING COMPANIES TO NEGOTIATE AN**
18 **INTERCONNECTION AGREEMENT THAT WILL FACILITATE ENTRY**
19 **INTO THEIR LOCAL EXCHANGE MARKETS?**

20
21 **A.** Yes. GTE is not subject to the Section 271 provision of the 1996 Act which
22 prohibits the Bell companies from reentering the interLATA market until a certain
23 level of competition (as defined by a checklist of market conditions) is realized. In
24 fact, GTE is already selling both local and long distance services within its regions
25 and has begun joint marketing of these services in several areas. Moreover, the

1 early indications are that these efforts are experiencing considerable success.

2

3 This unique joint-marketing capability places GTE in a strategically advantageous
4 position relative to the interexchange carriers (IXCs). Specifically, until the IXCs
5 are able to enter GTE's local exchange markets, GTE will be the sole supplier of the
6 vertically integrated end-to-end service that most analysts expect to be in very high
7 demand.

8

9 Importantly, this competitive advantage is not a manifestation of any superior
10 production efficiencies or innovative service designs. That is, it is not attributable to
11 superior performance by GTE in the marketplace. Rather, it stems from a
12 regulatory-induced advantage that is not shared by GTE's potential competitors. As
13 a result, the competitive scales are being tilted in GTE's favor by an asymmetry in
14 regulatory policy in this regard.

15

16 **Q. WHAT ARE THE IMPLICATIONS OF THIS REGULATORY INDUCED**
17 **ADVANTAGE FOR THE COMMISSION'S ARBITRATION EFFORTS?**

18

19 **A.** I believe there are two important implications for the arbitration process. First, the
20 Commission should be mindful that GTE lacks any incentive whatsoever to
21 voluntarily negotiate entry-facilitating interconnection agreements. It is likely to be
22 an extremely reluctant participant in the Act's prescribed negotiation process and it
23 is equally likely to be uncooperative in the subsequent arbitration. The longer GTE
24 can forestall entry into its local exchange markets, the greater the head start it will
25 accumulate in the joint marketing of long-distance and local services. There is a real

1 opportunity here for GTE to strategically exploit the regulatory process to gain a
2 marketplace advantage. It is unlikely to miss that opportunity.

3

4 Second, because GTE has already begun to secure this advantage, there is an
5 additional urgency to conclude the arbitration process as rapidly as possible so that
6 GTE's customers can begin to experience some choice in selecting a vertically
7 integrated carrier. Until new entrants such as AT&T can successfully enter GTE's
8 local exchange markets, consumers in these areas will face a monopoly not only for
9 local service but for the bundled local/long distance offering as well.

10

11 Thus, the Commission should strive to: (1) complete the arbitration quickly, and (2)
12 specify the terms of its arbitration order to facilitate entry as expeditiously as
13 possible. Otherwise, GTE will be the beneficiary of a regulatory-sanctioned
14 marketing advantage that will tend to entrench its extant market power. Such an
15 outcome is contrary to both the intent of the 1996 Act and the interests of
16 consumers.

17

18 **Q. WHAT ARE SPECIFIC ACTIONS AN ILEC MAY TAKE IN ORDER TO**
19 **PRESERVE ITS MONOPOLY POSITION?**

20

21 **A.** The specific actions an ILEC may take to maintain its monopoly are quite
22 numerous. They can involve both price and non-price terms of sale. With regard to
23 the former, a vertical price-cost squeeze may be used to force competitors from a
24 market or prevent potential competitors from entering. For example, entry into
25 GTE's intraLATA toll markets has been frustrated by its pricing access services high

1 in relation to the rates GTE charges for its toll services.

2

3 Similarly, a refusal to interconnect or the provision of inferior interconnection can
4 have an equivalent effect. For example, a requirement that a new entrant
5 interconnect at a predetermined single point or adopt a specific type of
6 interconnection can increase the entrant's costs by preventing the firm from making
7 efficient use of its network.

8

9 Additionally, a refusal to provide specific contractual terms that a potential entrant
10 may require (e.g., quality of service standards with explicit penalties for non-
11 performance) can have similar exclusionary effects.^{ii/} As a result, regulators will
12 need to enforce explicit pro-competitive policies pertaining to all aspects of the
13 ILECs' behavior--pricing, provisioning, and contracting -- if the desired market
14 transformation is to be achieved.

15

16 **Q. IS THERE A DANGER THAT PROMOTION OF RETAIL COMPETITION**
17 **WILL TEND TO DISCOURAGE FACILITIES-BASED ENTRY?**

18

19 **A.** As I explained above, as long as retail competition is fostered through efficient, pro-
20 competitive pricing and provisioning policies, it will tend to promote, rather than
21 discourage, facilities-based entry. Specifically, as long as such competition is not
22 subsidized by pricing wholesale services and unbundled network elements below the
23 relevant economic costs of providing these products, the incentive for
24 facilities-based entry to occur is not dampened in the least by successful resale
25 entry.

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The pricing principles I will explain later in this testimony and the specific pricing standards that result from these principles are subsidy-free. As a result, there is no conflict between these standards and the legitimate desire to promote facilities-based competition. Under the correct pricing standards, the two forms of entry are complements, not substitutes. I turn, now, to these pricing standards.

**III. THE PRICING OF INTERCONNECTION SERVICES
AND UNBUNDLED NETWORK ELEMENTS**

Q. WHAT IS THE FUNDAMENTAL ATTRIBUTE OF ECONOMICALLY EFFICIENT PRICES?

A. In the absence of any significant market failures, the fundamental characteristic of efficient prices is that they reflect the marginal or (as is typically measured in the telecommunications industry) incremental costs imposed on the provider to supply the good or service in question.^{iii/} The price that consumers pay for a service measures society's marginal willingness to pay for the last unit produced. Marginal cost measures the marginal value to society of the resources used to produce the last unit. Only if the marginal willingness to pay (i.e., the price of a good) is equal to the marginal (or incremental) value of the resources employed in production (i.e., the marginal cost of a good) is the socially optimal level of output realized.^{iv/}

Q. COULD YOU PLEASE ILLUSTRATE THIS POINT?

1 A. Yes. Assume the price of some product, say pencils, exceeds the incremental cost
2 of production. Specifically, suppose that the price of pencils is 23¢ and the
3 incremental cost is 14¢. An economist would say that there is a socially sub-optimal
4 level (or an under-allocation) of resources being devoted to the production of
5 pencils.

6
7 The reason is that at the prevailing price there are consumers who value the good
8 more highly than it costs the firm (or, more generally, society) to produce the good.
9 Because they do not value the good more than the inflated price, however, they are
10 economically and inefficiently denied consumption of the good. That is, despite the
11 fact that they value the next unit of the good 9¢ more than it costs society to produce
12 that next unit, additional consumption does not occur. In this situation, then,
13 society's resources are fundamentally misallocated. The solution to this
14 misallocation occurs when (and only when) price reflects the incremental (or
15 marginal) cost of production.

16
17 **Q. WHY IS IT IMPORTANT FOR THE FLORIDA COMMISSION TO APPLY**
18 **EFFICIENT PRICING PRINCIPLES IN ITS ARBITRATION DECISIONS?**

19
20 A. In a free market economy, prices serve an extremely important role as signals for
21 resource allocation decisions of all types. For example, high prices encourage
22 consumers to cut back on consumption. At the same time, they encourage producers
23 to increase the quantity of the product supplied. The resulting adjustments provide
24 an equilibrium between production and consumption of the product. With regard to
25 entry decisions, prices serve as traffic signals, directing the flow of productive

1 resources between industries. Consequently, efficient allocation of resources and
2 promotion of competition require very careful attention to the level at which
3 regulators set prices. Specifically, prices must be established at economically
4 efficient (i.e., incremental cost) levels if efficient and pro-competitive outcomes are
5 to be encouraged.

6
7 Traditional regulatory pricing policies, however, have not always pursued
8 efficiency. Frequently, other regulatory objectives have dominated efficiency
9 considerations in price making decisions.^{v/} As a result, regulated price structures
10 have typically contained substantial elements of cross-subsidization, where the price
11 to one group of consumers exceeds cost in order to hold the price to another group
12 of consumers below cost.^{vi/} The resulting departure of price from cost creates
13 economic inefficiency in both the subsidized and subsidizing markets.

14
15 Where both of these markets are subject to monopoly supply with entry prohibited
16 by regulatory fiat, such inefficient cross-subsidization policies, while harmful to
17 social welfare, can be sustained. Where entry barriers are relaxed, however, the
18 presence of inefficient prices (such as those that accompany cross-subsidization
19 policies) creates distorted incentives for entry decisions, and eventually these prices
20 become unsustainable.

21
22 Specifically, in markets where price is held above cost (that is, the markets that are
23 generating the subsidies), entry may be artificially encouraged. Such entry, in turn,
24 forces these prices downward, thereby eliminating the source of the cross subsidy.
25 In markets where price is held below cost (that is, the markets that are receiving the

1 subsidies), entry is discouraged. Indeed, there is no more effective entry barrier
2 than a below-cost price. It makes little sense, then, to relax legal and regulatory
3 barriers to entry and then set prices below costs through the regulatory process
4 (except where such prices are necessary to compensate for other prices which are
5 below cost). Such a pricing policy is, in effect, regulatory-enforced predatory (or
6 preemptive) pricing.

7
8 Therefore, as local exchange markets evolve from monopoly to competition, it is
9 absolutely essential that regulators abandon existing policies of cross-subsidization
10 and inefficient pricing and substitute efficient pricing structures. Once entry is
11 allowed, it is imperative that the correct signals be given to market participants --
12 particularly potential entrants -- to direct the efficient flow of resources into these
13 markets. Just as faulty traffic signals can cause serious accidents, faulty price
14 signals can cause serious inefficiencies.

15
16 **Q. GIVEN THE PRICING PRINCIPLE YOU HAVE IDENTIFIED, AT WHAT**
17 **SPECIFIC LEVEL SHOULD THE COMMISSION SET THE PRICES FOR**
18 **INTERCONNECTION SERVICES AND UNBUNDLED NETWORK**
19 **ELEMENTS?**

20
21 **A.** Interconnection services and unbundled network elements are crucial inputs that
22 new entrants will need to purchase from GTE in order to compete at the retail stage
23 in local exchange markets in Florida.^{vii/}

24
25 In order to promote efficient entry at the retail stage, the price these entrants should

1 pay for these inputs is equal to the incremental cost that GTE incurs to provide
2 them. Moreover, due to the multiproduct nature of GTE's operations, the relevant
3 cost to which prices should be equated is what is known as the total service long-run
4 incremental cost, or TSLRIC.^{viii/}

5
6 TSLRIC is the theoretically correct basis for pricing these inputs for several
7 reasons.^{ix/} First, TSLRIC is an incremental cost. As a result, socially optimal
8 purchase and entry decisions will be fostered with prices set at this level. Second,
9 TSLRIC is long-run in nature. Because the decision to enter a market is, by
10 definition, a long-run decision, TSLRIC prices will send economically correct
11 signals to potential entrants. Third, TSLRIC is an economic cost. As such, it
12 includes a normal (competitive) profit on the capital that is invested to provide the
13 relevant service or element. And fourth, the concept applies to total service costs,
14 which means that all costs that can be causally attributed to production of the
15 product in question are incorporated in these prices. Thus, TSLRIC prices for
16 interconnection services and unbundled network elements are subsidy-free and
17 economically efficient. Such prices will promote efficient and sustainable
18 competition in local exchange markets.

19
20 **Q. IS THE POLICY RECOMMENDATION THAT THESE PRICES BE SET**
21 **EQUAL TO TSLRIC CONSISTENT WITH THE TELECOMMUNICATIONS**
22 **ACT OF 1996?**

23
24 **A.** Yes. Section 252(d)(1) of the Act requires that the prices for interconnection
25 services and unbundled network elements be

1 "based on the cost (determined without reference to a
2 rate-of-return or other rate based proceeding) of providing
3 the interconnection or network element ..."

4

5 Moreover, this Section further indicates that these prices "may include a reasonable
6 profit."

7

8 Because TSLRIC prices are, in fact, equal to the long-run incremental cost of
9 providing these inputs, including a normal profit on the causally attributable
10 invested capital, the Act's criteria are fully satisfied by such prices.

11

12 In addition, the clear and overriding intent of this legislation is to promote
13 competition in local exchange markets. That is, the Act's primary purpose is to put
14 in place a set of pricing and provisioning regulatory policies that eventually will
15 foster a structural transformation of these markets from monopoly to competition.
16 For reasons explained above, that transformation depends heavily upon successful
17 entry by firms that, for some time, will be dependent upon the ILECs for certain
18 network functions and components for which there is currently no alternative. As a
19 result, it is crucially important that these functions and components --
20 interconnection services and unbundled network elements -- be priced at
21 economically efficient TSLRIC levels. Otherwise, the entry process will be
22 distorted, and the desired market transformation will be artificially delayed. Thus,
23 TSLRIC pricing of these inputs is not only consistent with the letter of this Act, it is
24 also consistent with the Act's overall objectives.

25

1 Further, Section 252(d)(2)(A), dealing with charges for transport and termination of
2 traffic, specifies that:

3 . . . a State commission shall not consider the terms and
4 conditions for reciprocal compensation to be just and
5 reasonable unless -

6 (i) such terms and conditions provide for the mutual
7 and reciprocal recovery by each carrier of costs associated
8 with the transport and termination on each carrier's network
9 facilities of calls that originate on the network facilities of
10 the other carrier; and

11 (ii) such terms and conditions determine such costs
12 on the basis of a reasonable approximation of the additional
13 costs of terminating such calls. [Emphasis added.]

14
15 Thus, prices based upon the principles of cost causation (linkage of costs to the
16 product giving rise to these costs) and incremental costs appear to be envisioned by
17 the Act. Again, TSLRIC prices correspond directly with these principles and,
18 therefore, clearly satisfy the Act's criteria.

19
20 **Q. IS THIS PRICING RECOMMENDATION ALSO CONSISTENT WITH THE**
21 **TRADITIONAL ECONOMIC CRITERION OF MAXIMIZATION OF**
22 **SOCIAL WELFARE?**

23
24 **A.** Yes, TSLRIC pricing is entirely consistent with that criterion. Social welfare as
25 used by economists essentially is a reflection of the overall well-being of the

1 community involved, including both the consumers and producers of the product.
2 Maximization of social welfare insures that both groups receive the greatest level of
3 satisfaction attainable from existing resources.

4
5 Economists typically arrive at their pricing recommendations by solving a
6 constrained optimization problem wherein some specific objective function (or goal)
7 is maximized or minimized, subject to a given set of constraints. In the usual
8 situation involving regulatory pricing recommendations, prices have been chosen to
9 maximize social welfare subject to the constraint that the market is a natural
10 monopoly.^{x/}

11
12 Due to the technological and economic feasibility of transforming local exchange
13 markets from monopoly to competition, however, the assumption of a static natural
14 monopoly market structure no longer provides an appropriate foundation from
15 which to derive pricing recommendations. Instead, recognizing the tremendous
16 benefits that will flow from a successful transformation of these markets from
17 monopoly to competition, we should select prices for monopolized inputs, such as
18 interconnection services and unbundled network elements, that optimize the pace at
19 which such competition emerges.

20
21 Because interconnection services and unbundled network elements constitute vital
22 monopoly-controlled inputs that will be required by new entrants into local
23 exchange markets, the lower these prices are set, the more rapid will be the
24 development of resale competition. Viable competition that will be sustainable in
25 the long run, however, cannot be fostered by subsidizing the entry process. The

1 prices for interconnection services and unbundled network elements should be
2 subject to the constraint that they be subsidy-free.

3

4 The revised optimization problem we now face, then, is to find a set of input prices
5 that will maximize the welfare of the community served by optimizing the pace at
6 which local exchange competition develops subject to the constraint that these prices
7 be subsidy free. The obvious solution to this problem is to set these input prices at
8 the lowest unsubsidized level. That level, in turn, is equal to the (per unit) TSLRIC
9 of these inputs. Consequently, setting these prices at TSLRIC is consistent with the
10 traditional economic criterion of maximizing social welfare.

11

12 **Q. ARE THERE OTHER BENEFICIAL PROPERTIES OF TSLRIC PRICES**
13 **FOR LOCAL INTERCONNECTION AND UNBUNDLED NETWORK**
14 **ELEMENTS?**

15

16 **A.** Yes. In addition to promoting a rapid development of local exchange competition,
17 TSLRIC prices for interconnection services and unbundled network elements
18 exhibit several additional beneficial properties.

19

20 First, such prices promote efficient entry decisions. A firm considering entry will
21 compare its expected post-entry revenues to its expected costs. Where the former
22 exceed the latter, profitable entry is feasible. Expected costs, however, are
23 influenced directly by the prices the ILEC such as GTE charges for the inputs it sells
24 to its competitors. If those input prices are held above their respective TSLRICs, the
25 entry decision will be artificially distorted. Consider, for example, the consequences

1 of setting the price of an unbundled element at \$4 per month if the TSLRIC of that
2 element is only \$2 per month. In that case, an efficient firm considering an entry
3 strategy that requires purchase of that particular network element will be
4 inefficiently discouraged from entering. As a general proposition, input prices that
5 exceed TSLRIC artificially dampen the new entrants incentive to enter. Such prices
6 create a disadvantage for the new entrant from the start.^{xii/}

7
8 Second, a similar conclusion holds with respect to potential entrants' and new
9 competitors' make-or-buy decisions. Such firms must decide which network
10 elements to purchase from the ILEC and which elements to supply or construct
11 themselves. These decisions are founded squarely on a comparison of the
12 incremental costs of the two alternative sources of supply -- one being the entrant's
13 incremental cost of purchasing the element from the ILEC (simply the price that
14 must be paid for it) and the other being the incremental cost of constructing that
15 element anew. If the ILEC's price is held above its incremental cost of providing
16 that network element (i.e., its TSLRIC), an artificial incentive is created for the new
17 entrant to supply that element itself. As a result, the ILEC's existing network
18 infrastructure will be under-utilized and industry costs will be increased
19 unnecessarily. Moreover, the higher costs experienced by the firms that have been
20 artificially encouraged to self-supply undermines the ability of market forces to push
21 the ILEC's retail product prices downward toward competitive levels. As a result,
22 the intensity of competition is dampened.

23
24 Finally, by creating parity between the prices charged by the ILEC and the costs the
25 ILEC incurs to provide interconnection services and unbundled network elements,

1 the prospects for anti-competitive behavior are reduced. For example, the ILEC's
2 incentive and ability to engage in a vertical price squeeze against its competitors are
3 reduced by establishing prices for ILEC-supplied monopoly inputs that accurately
4 reflect incremental costs. The reason is that, with upstream prices equal to costs,
5 any attempt by an ILEC to price predatorily at the downstream stage will require the
6 firm to reduce retail prices below its own incremental cost of providing the retail
7 service. It is relatively unlikely that the firm would embark on such a strategy that
8 purposefully inflicts losses on itself on the uncertain prospect that it will be able to
9 recover these losses in the future.

10

11 Thus, the pricing of inputs to reflect their underlying TSLRICs can be seen to more
12 closely align the self-interest of the ILEC (to make profits) with the interests of
13 society (both to avoid monopolistic practices that deter competition and to minimize
14 the need for subsequent regulatory intervention).

15

16 **Q. IF YOUR RECOMMENDATION IS ADOPTED AND INTERCONNECTION**
17 **SERVICES AND UNBUNDLED NETWORK ELEMENTS ARE PRICED AT**
18 **TSLRIC, IS GTE LIKELY TO EXPERIENCE A REVENUE SHORTFALL?**

19

20 **A.** No. Claims that strict adherence to efficient pricing principles would bankrupt the
21 ILECs have been employed by various advocates of inefficient prices for decades.
22 The alleged "justification" for raising certain (monopoly) local exchange prices
23 above incremental costs have included: (1) claims of natural monopoly; (2) the
24 alleged presence of ILEC common costs, which may not be captured in incremental
25 cost measures; (3) the need to recover ILEC embedded costs or ensure a return on

1 stranded investment; and (4) the need to generate subsidy flows within the regulated
2 firm to support the universal service objective.^{xiii}

3

4 Regardless of which of these alleged rationales is employed, the argument fails to
5 provide an adequate justification of the proposed departures from efficient prices,
6 especially input prices paid by competitors for unbundled elements or
7 interconnection services. For instance, natural monopoly conditions no longer
8 appear to extend over the full set of services provided by local exchange
9 companies.^{xiv/} Moreover, the perception that TSLRIC prices will automatically fail
10 to cover firm costs often stems, at least in part, from some fairly common
11 misconceptions concerning what is properly included in the firm's prices under this
12 cost concept. In particular, some parties have failed to recognize that: (1) because
13 long-run incremental cost is an economic cost, it includes a normal profit on the
14 provision of the service in question; and (2) because it is a long run cost, it includes
15 the cost of any fixed assets (or overhead) that can be causally attributed to that
16 service. Therefore, the fundamental premise underlying this argument -- that
17 efficient prices necessarily will fail to cover costs -- is questionable.

18

19 Even if efficient prices do fail to cover the regulated firm's current costs (which are
20 likely to be inflated both by embedded costs and inefficiencies), they may still
21 generate sufficient revenues to cover the lower (economic) costs that will be realized
22 in a more competitive environment. That is, the ILEC's costs are not immutable.
23 GTE's rising profits under current price cap regulation demonstrate this. Regulation
24 of a monopoly has a pronounced tendency to inflate observed costs above those
25 attainable under more competitive conditions.

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As with other industries that have undergone a similar transformation, the emergence of competition in local exchange markets is likely to result in substantial efficiency gains that will reduce costs considerably. As a result, the same set of prices that generate insufficient revenues today may yield sufficient revenues tomorrow. Regulators should not assume that the ILEC's costs are completely generated by external forces. Substantial portions of these costs may be within the control of the ILEC itself and these costs will fall with the advent of competition.

Q. IF THE FLORIDA COMMISSION DETERMINES THAT SOME OF GTE'S PRICES SHOULD BE RAISED ABOVE TSLRIC, DOES ECONOMIC THEORY PROVIDE ANY GUIDANCE CONCERNING WHICH PRICES SHOULD BE RAISED?

A. If other financial or policy considerations dictate that some subset of the ILEC's prices be raised above its costs as measured by TSLRIC, fundamental economic principles require that retail prices be raised, not those prices charged to and disproportionately borne by new entrants. Increasing intermediate product prices for competitors above efficient levels creates distortions in downstream production processes which must ultimately be borne by consumers, no matter which carrier they may choose for their retail service.^{xv/} As a result, it is more economically efficient to recover any revenue shortfall from final consumers directly in the prices they pay for retail services. Such a recovery mechanism is competitively neutral, as the Act intends.

1 To the extent prices new entrants pay for unbundled network elements and network
2 interconnection are raised above TSLRIC -- in order to generate revenues to achieve
3 some other objective (e.g., to provide an additive for some recovery of embedded
4 costs found to be "just and reasonable" or to pay for universal service subsidies) --
5 we are effectively sacrificing competition on the altar of this alternative goal. Such
6 a sacrifice is unnecessary, because there are alternative, more efficient means of
7 raising those revenues. This general policy prescription holds all the more strongly
8 in the local exchange markets today, where public policy is attempting to facilitate a
9 rapid transition from monopoly to competitive supply. Therefore, there is simply no
10 principled basis for raising interconnection services and unbundled network
11 elements prices above TSLRIC.

12

13 **Q. TO BE CLEAR, IS IT YOUR POSITION THAT FINANCIAL VIABILITY**
14 **CONSIDERATIONS DO NOT PROVIDE AN ECONOMICALLY**
15 **RATIONAL JUSTIFICATION FOR INCREASING THE PRICES OF ILEC-**
16 **SUPPLIED INPUTS ABOVE THEIR RESPECTIVE TSLRICS?**

17

18 **A.** That is correct. In order to understand this issue more clearly, it is useful to pose the
19 following three questions:

20 1. If ILEC-supplied monopoly inputs are priced at TSLRIC will the ILEC's
21 costs exceed its revenues?

22 2. If TSLRIC prices for ILEC-supplied monopoly inputs do generate a revenue
23 shortfall (i.e., if the answer to question 1 is yes), should regulators ensure
24 that the ILEC is made whole?

25 3. If TSLRIC prices for ILEC-supplied monopoly inputs do generate a revenue

1 shortfall and the ILEC is entitled to recover at least some portion of it, how
2 should the necessary revenues be recovered?

3 I answer each of these questions below.

4

5 **Q. WOULD THE ILEC'S COSTS BE LIKELY TO EXCEED ITS REVENUES IF**
6 **ILEC-SUPPLIED MONOPOLY INPUTS ARE PRICED AT TSLRIC?**

7

8 **A. Two considerations suggest that the answer to this question is "perhaps but probably**
9 **not."**

10

11 First, I am not proposing that all of the ILEC's revenue-generating services be priced
12 at TSLRIC-- only those interconnection services and unbundled elements that are
13 subject to monopoly power and must be purchased by competitors to enter local
14 exchange markets. ILECs currently sell many other services and products (e.g.,
15 vertical services and yellow pages) that are priced well in excess of their costs. As a
16 result, it is not at all clear that pricing this competitively-important subset of services
17 at TSLRIC will create an overall revenue shortfall.

18

19 Second, unless there are substantial common costs present in the ILEC's operations,
20 TSLRIC prices will be fully compensatory. Some recent evidence suggests that the
21 magnitude of common costs in this industry has been greatly exaggerated.^{xvi/} If
22 that is the case, then implementing TSLRIC prices for interconnection services and
23 unbundled network elements will not create a revenue shortfall. Therefore, the
24 answer to question 1 is clearly not an unambiguous "yes" -- it may, in fact, be "no."

25

1 Q. SHOULD THIS COMMISSION ENSURE THAT GTE IS MADE WHOLE IF
2 ITS TSLRIC PRICES TO NEW ENTRANTS GENERATE A REVENUE
3 SHORTFALL?

4

5 A. I am convinced that the theoretically correct answer here is "probably not" or, at
6 least, "GTE should not be fully compensated." Several reasons underlie this opinion.
7 First, the traditional regulatory compact, as interpreted in the landmark Hope
8 Natural Gas case, never promised (or could promise) normal profits under all
9 circumstances.^{xvii/} Firms do not go bankrupt overnight, and many firms (both
10 regulated and unregulated) have weathered prolonged periods of losses without
11 exiting their industries. Thus, a regulatory policy that requires that the ILECs'
12 profits be positive in every period would not appear to be economically optimal.
13 Second, whatever regulatory compact might have existed under rate-based,
14 rate-of-return regulation would appear to have been voluntarily repealed when
15 Florida shifted to price-cap regulation for GTE. A principal feature of this
16 alternative regulatory regime is supposed to be that the firm's stockholders willingly
17 accept increased risks of both financial gains and losses.

18

19 Regulatory commissions simply cannot simultaneously continue to hold the ILECs
20 harmless from competitive risk and promote any sort of meaningful competition in
21 local exchange markets. Protection of competitors is fundamentally incompatible
22 with promotion of competition as required by the Act and as planned for the benefit
23 of Florida local telephone customers. As local exchange markets begin to evolve
24 toward competition, ILEC appeals to be made whole (particularly at the expense of
25 their competitors) should be increasingly ignored.

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Q. IF THIS COMMISSION DETERMINES GTE IS ENTITLED TO RECOVER SOME PORTION OF AN ESTIMATED REVENUE SHORTFALL, HOW SHOULD THE RECOVERY BE ACCOMPLISHED?

A. If it is decided that revenue shortfalls will be caused by TSLRIC pricing of ILEC-supplied inputs and that the ILECs should be at least partially, if not fully, compensated, the theoretically correct answer to this question again leads us to endorse TSLRIC prices for interconnection services and unbundled network elements. That is, if additional revenues are required beyond those realized under TSLRIC input prices, then these revenues should be recovered directly from all end users in a competitively neutral fashion. We should not distort the input prices paid by the ILEC's potential or actual competitors to collect these revenues. In short, under no circumstances does the financial viability issue warrant a departure from economically efficient TSLRIC prices.

Q. PRICING INTERCONNECTION SERVICES AND UNBUNDLED NETWORK ELEMENTS AT TSLRIC OBVIOUSLY REQUIRES EMPIRICAL ESTIMATES OF THESE COSTS. ARE SUCH ESTIMATES CURRENTLY AVAILABLE?

A. Yes. To implement this pricing recommendation, regulators will need to adopt a costing methodology that is capable of providing reasonably accurate estimates of the TSLRICs of the interconnection services and unbundled network elements that new entrants will be purchasing from the ILECs.

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Specifically, any model used should generate cost estimates that: (1) are forward looking; (2) employ least-cost but currently available technologies; (3) measure incremental costs; (4) are long-run; and (5) are consistent with cost causation. The model described in AT&T Witness Wood's testimony appears to provide such a methodology.^{xviii}

IV. THE PRICING OF WHOLESALE SERVICES

Q. IS THERE AN ECONOMIC DISTINCTION BETWEEN THE SALE OF UNBUNDLED NETWORK ELEMENTS AND WHOLESALE SERVICES?

A. Yes. Under the "unbundled network elements" scenario, a new entrant into a local exchange market has at least two options available. First, the entrant may choose to purchase a complete package of unbundled elements (including the loop, switch, and local transport) that will enable it to supply end-user services in direct competition with the ILEC. That is, it may enter with no local network facilities of its own. This so-called platform approach offers several desirable economic properties. For example, by purchasing unbundled elements, the new entrant may be able to devise and configure new service offerings that better meet particular customer needs, thereby serving market niches that would otherwise go unserved. In addition, the platform approach provides a source of market discipline that can help to prevent or overcome anti-competitive abuses that may arise from mispricing of other ILEC services (e.g., wholesale services and carrier access services). Specifically, the flexibility of supply created by allowing new entrants to purchase

1 the complete package of network elements at efficient prices can help to constrain
2 the ILEC's ability to foreclose entry through various alternative strategic actions.^{xix/}

3
4 Under the second entry option using the unbundled network element approach, the
5 new entrant may purchase a subset of the ILEC's network elements and combine
6 those elements with other network components that are either self-supplied or
7 purchased from some other provider(s) in order to produce some end-user service
8 that, again, may or may not correspond directly to an end-user service of the ILEC.
9 That is, these unbundled elements supplied by the ILEC are simply inputs into a
10 production process. The particular output or service that process yields is
11 determined by the firm purchasing those inputs. It is not constrained by the existing
12 output mix of the ILEC from which the unbundled elements are bought. As a result,
13 the firm's success in the marketplace will depend upon its ingenuity in designing
14 service offerings that better meet consumers' preferences and its efficiency in
15 combining inputs to produce those service offerings at competitive prices.
16 Moreover, this second approach allows for partial facilities-based competition at the
17 retail stage and permits an incremental investment strategy that ultimately will
18 promote competition at the wholesale stage as well.

19
20 Wholesale services, on the other hand, are discounted versions of the ILEC's
21 underlying retail products. A new entrant purchasing a wholesale service, then,
22 must compete directly with the corresponding retail service that the ILEC is already
23 selling. As a result, the feasibility of entering the market as a reseller of wholesale
24 services is directly contingent upon the relationship (or spread) between the existing
25 price of the retail service and the price of the wholesale service. That difference, in

1 percentage terms, is referred to as the wholesale discount. Obviously, the level at
2 which that discount is set -- and not the specific price at which the wholesale service
3 itself is set -- will influence the incentive to enter the local exchange market as a
4 reseller.

5
6 As a consequence, the pricing problem presented by wholesale services is somewhat
7 different from the pricing problem presented by unbundled network elements.
8 Specifically, the former pricing problem must incorporate the retail rate charged for
9 the end-user service, whereas the latter pricing problem need only reflect the
10 appropriate incremental costs. Despite this difference, however, the economic
11 principles that apply to these problems are precisely the same.

12
13 **Q. IS THE DISTINCTION BETWEEN THESE PRICING PROBLEMS**
14 **RECOGNIZED IN THE ACT?**

15
16 **A. Yes.** The Act appears to recognize both this difference and the commonality of the
17 economic principles involved. The Act specifies that wholesale discounts be set
18 equal to the costs the ILEC will avoid by selling the service at the wholesale stage
19 versus the retail stage. Specifically, Section 252(d)(3) provides that:

20 "A State commission shall determine wholesale rates on the
21 basis of retail rates charged to subscribers ... excluding the
22 portion thereof attributable to any marketing, billing,
23 collection, and other costs that will be avoided by the local
24 exchange carrier."

25 The Act clearly recognizes the need to incorporate the retail rate charged by the

1 ILEC when establishing the wholesale rate to be paid by resellers competing with
2 that ILEC. Moreover, the avoided cost concept also suggests that the wholesale
3 discount should reflect incremental costs -- here, the incremental costs of reducing
4 or eliminating the ILEC's retail stage operations.

5

6 **Q. IS THIS PROVISION CONSISTENT WITH THE DICTATES OF**
7 **EFFICIENT PRICING?**

8

9 A. Under an appropriate definition of the "costs that will be avoided," under the Act, it
10 is entirely consistent with efficient pricing principles. Specifically, avoided costs
11 should be defined to include all of the long-run incremental costs associated with the
12 retail activities of the ILEC that will be avoided when the ILEC ceases to perform
13 those retail activities.

14

15 Conceptually, such avoided costs consist of three basic components: (1) the
16 long-run incremental costs that an efficient provider of the retail function would
17 incur (i.e., the TSLRIC of the retail stage); (2) any additional costs that the ILEC
18 currently incurs in the provision of retail services that are attributable to production
19 inefficiencies (i.e., any organizational slack or "fat" contained in the ILEC's
20 observed costs at the retail stage); and (3) any positive economic profit earned by
21 the ILEC at the retail stage (where positive economic profit is the excess above a
22 normal return on the firm's activities at this stage).^{xx/}

23

24 The first component consists of the costs avoided by an economically efficient
25 supplier of retail services that is minimizing cost and earning a normal profit (i.e., a

1 competitive return). A normal profit or competitive return is the investors' risk-
2 adjusted return on capital investments, measured by opportunities presented in
3 alternative enterprises. It is the very same return a new entrant would expect to
4 earn.

5
6 The second and third components of avoided costs (fat and excess profits) are
7 arguably the most avoidable of all avoided costs. If the ILEC no longer provides the
8 retail services, then it no longer bears the cost inefficiencies that it formerly incurred
9 in the provision of those services. Likewise, it is no longer entitled (if it ever was)
10 to any excess profits associated with its retail operations. Consequently, the concept
11 of avoided costs should incorporate all three components, because all three will, in
12 fact, be avoided. I refer to this guidepost for establishing the efficient wholesale
13 discount as the "avoided cost pricing rule." The application of this rule to the pricing
14 of GTE's wholesale services will yield economically efficient (and, therefore,
15 pro-competitive) outcomes.^{xxi/} Moreover, this rule is consistent with Section
16 252(d)(3).

17
18 **Q. DOES APPLICATION OF THE AVOIDED COST PRICING RULE RESULT**
19 **IN AN ECONOMICALLY EFFICIENT PRICE FOR WHOLESALE**
20 **SERVICES?**

21
22 **A. Whether application of this rule will lead to an economically efficient wholesale**
23 **price depends upon the efficiency of the retail price to which the (efficient)**
24 **wholesale discount is applied. Regardless of the efficiency of the retail price,**
25 **however, it is economically efficient to apply the avoided cost pricing rule. Three**

1 simple cases help to explain this point.

2

3 Case 1: An Efficient ILEC With No Excess Profit: In this case, the price
4 the ILEC charges for the retail service is equal to the costs the ILEC incurs in
5 providing this service. In other words, the ILEC experiences competitive profits in
6 selling this service. In this case, the application of the avoided cost pricing rule
7 (where avoided costs include all three of the components identified above) will, in
8 fact, result in an economically efficient wholesale rate. That is, the wholesale
9 discount dictated by this rule will result in a wholesale rate equal to the TSLRIC of
10 providing the upstream wholesale service.

11

12 A simple example can be used to illustrate this point. Suppose the TSLRIC of
13 providing the wholesale service is \$7 per month. Also, suppose the (efficient)
14 TSLRIC of providing the retail portion of the service is an additional \$5 per month,
15 yielding a total TSLRIC of the overall service of \$12 per month. Assume initially
16 that the ILEC providing this service is economically efficient (i.e., its operations
17 contain no fat) and it is earning a normal (competitive) profit. Under these
18 circumstances, the retail price must be equal to the sum of the TSLRICs of the two
19 vertical stages -- wholesale plus retail. Thus, the retail price from which the
20 wholesale discount is subtracted is \$12. With neither fat nor excess profit at the
21 retail stage, avoided cost is simply the TSLRIC of performing the retail function
22 which, in this example, is \$5. Thus, application of the avoided cost pricing rule
23 yields a wholesale discount of \$5 or a wholesale rate of \$7, which is precisely equal
24 to the TSLRIC of providing the wholesale service.^{xxii/}

25

1 This wholesale rate promotes economic efficiency at both of the vertical stages of
2 production. At the retail stage, the \$5 discount encourages efficient reseller entry
3 and discourages inefficient reseller entry. Any potential entrant that can perform the
4 retail function at an incremental cost equal to or below the incremental cost incurred
5 by the ILEC is encouraged to enter and provide that function, thereby placing
6 downward pressure on the price charged to consumers. Any potential entrant that
7 incurs retailing costs greater than the ILEC is discouraged from entering.

8
9 Case 2: An Inefficient ILEC With Excess Profits: Importantly, these same
10 efficiency properties will continue to hold under the proposed rule in the presence of
11 inefficient production by the ILEC and/or excess profit (i.e., profits exceeding the
12 ILEC's opportunity cost of its investment.). For example, suppose that, in addition
13 to the \$5 TSLRIC at the retail stage, the ILEC incurs an additional \$2 in production
14 inefficiencies at the retail stage and an additional \$2 in excess profit. In this
15 situation, the retail price is \$16 per month (\$7 wholesale TSLRIC, plus \$5 retail
16 TSLRIC, plus \$2 fat, plus \$2 economic profit). But this price minus the wholesale
17 discount provided by the avoided costs (which are now equal to \$9) still yields the
18 efficient wholesale rate of \$7. Moreover, this rate still promotes efficient entry
19 decisions at both the retail and wholesale stages.

20
21 Most importantly, unlike some proposed rules, this efficient discount allows
22 competitive market forces to be unleashed on the ILEC's inefficient and overpriced
23 retail operations. Specifically, an efficient entrant paying \$7 for the wholesale
24 service will be able to undercut the ILEC at the retail stage, pushing the final
25 product price downward toward the competitive (\$ 12) level. Under this rule,

1 market forces will provide consumers the benefits of competitive retailing, placing
2 pressure on the ILEC to improve the efficiency of its retail operations. Whenever
3 the retail price is equal to or greater than the costs the ILEC incurs, application of
4 the avoided cost rule promotes economic efficiency and provides consumer benefits
5 at both stages.^{xxiii/}

6
7 If, instead of the proposed avoided cost pricing rule, we were to subtract only the
8 TSLRIC of an efficient firm at the retail stage, however, the effect would be to
9 insulate the ILEC's inefficiency and excess profit from the forces of competition.
10 Under this approach, the wholesale rate would be set at \$11 (the retail price of \$16
11 minus the retail stage TSLRIC of \$5). At this wholesale rate, an efficient entrant
12 will be unable to undercut the incumbent's price; and, as a result, the beneficial
13 effects of entry are greatly attenuated. Neither inefficiency nor excess profits are
14 exposed to market forces. Consequently, the ILEC is effectively indemnified from
15 competition at customers' expense.

16

17 Case 3: An Efficient ILEC and ILEC Revenues Below TSLRIC Costs:

18 Suppose a third case, where the retail price is, for whatever reason, held below the
19 ILEC's overall cost of providing the service (i.e., the service is being subsidized). In
20 this case, application of the avoided cost pricing rule will still produce an efficient
21 wholesale discount, but it generally will fail to produce an efficient TSLRIC
22 wholesale rate or price. Quite simply, an efficient discount applied to an ILEC's
23 inefficient price yields another inefficient price. Importantly, however, application
24 of the avoided cost pricing rule in this case still allows competition to arise in the
25 provision of the retail portion of the overall service despite the existence of the

1 below-cost price. In so doing, it maximizes the consumer benefits achievable in the
2 presence of the retail-stage pricing distortion.

3

4 Here, again, a simple example is instructive. Assume we have the same TSLRICs
5 used in the preceding example. To simplify the analysis, we further assume that the
6 ILEC's operations are efficient (i.e., we assume zero fat).^{xxiv/} Here, however, we
7 assume the ILEC earns negative profits of \$2 per month on each unit of the service
8 provided. The retail price charged for this service is now \$10 per month (\$7
9 wholesale TSLRIC, plus \$5 retail TSLRIC, minus the \$2 in negative profit).

10 Because negative profits are not avoided by selling at wholesale versus retail, the \$2
11 loss involved in the sale of this service does not enter into the calculation of the
12 efficient wholesale discount. That is, negative profits do not constitute avoided
13 costs.^{xxv/}

14

15 As a result, the discount in this case is simply the \$5 in avoided costs (i.e., the
16 TSLRIC of the retail function). Therefore, the wholesale price under the avoided
17 cost rule is reduced to \$5 in this situation. Notice that this price is below its
18 corresponding TSLRIC by the same amount (\$2) that the retail price is held below
19 the total TSLRIC of providing the overall service. The subsidy here is merely
20 shifted from the retail to the wholesale stage.

21

22 What, then, are the efficiency properties of this below-cost wholesale price? The
23 fundamental efficiency property is that, as with the preceding case, efficient entry at
24 the retail stage will be encouraged and inefficient entry at that stage will be
25 discouraged. With a wholesale price of \$5 and a retail price of \$10, any potential

1 entrant that can perform the retail function at an incremental cost of \$5 or less (the
2 TSLRIC an efficient ILEC incurs to perform that function) will have an incentive to
3 enter the market on a resale basis. Any potential entrant whose incremental costs
4 exceed \$5 cannot profitably enter. By preserving the incentive for efficient resale
5 entry, the avoided cost pricing rule enables competition to arise at the retail stage of
6 production despite the presence of the below-cost price.

7

8 **Q. IN YOUR THIRD CASE, WILL THE BELOW-COST WHOLESALE PRICE**
9 **TEND TO DISCOURAGE FACILITIES-BASED ENTRY AT THE**
10 **WHOLESALE STAGE?**

11

12 **A.** No. In this case, facilities-based entry at the wholesale stage is already effectively
13 foreclosed by the retail price which has been set below cost. Setting the wholesale
14 price below cost by an equal amount has no independent or additional effect on the
15 incentive for facilities-based entry to occur. The culprit here is the retail rate, not
16 the wholesale rate. Indeed, no pricing standard of which I am aware can provide an
17 incentive to enter at the wholesale stage so long as the retail rate remains below cost.

18

19 For example, suppose regulators attempt to preserve what might mistakenly be
20 perceived to be an efficient incentive for entry at the wholesale stage by setting the
21 wholesale rate equal to the TSLRIC of providing the wholesale service (which is \$7)
22 while continuing to hold the retail rate below cost (at \$10). Under this wholesale
23 pricing proposal, no entry will occur at either stage. Obviously, entry as a reseller
24 will be foreclosed. With a wholesale rate of \$7, a retail price of \$10 and an efficient
25 TSLRIC of performing the retail function of \$5, even a firm that is more efficient

1 than the ILEC in carrying out retail operations cannot successfully enter on a resale
2 basis. And, with no resellers in the market, entry as a pure wholesaler is not
3 feasible. Finally, entry as a vertically integrated carrier providing both the
4 wholesale and retail functions is also foreclosed, because the \$10 retail price fails to
5 cover the \$12 costs incurred by an efficient firm operating at both vertical stages.
6 Thus, incremental cost (TSLRIC) pricing at the wholesale stage in the presence of a
7 subsidy at the retail stage is a formula for preserving monopoly at both stages. It is
8 a policy that is clearly at odds with the legislative intent of the 1996 Act to promote
9 competition as well as the interests of consumers.

10

11 **Q. BY SETTING THE WHOLESALE PRICE BELOW TSLRIC, WON'T THE**
12 **ILECS BE SUBSIDIZING THEIR COMPETITORS?**

13

14 **A.** No. As long as the retail rate remains below cost, competitors will receive no
15 subsidy. While the wholesale rate does fall below the ILEC's TSLRIC of providing
16 the wholesale service under the proposed avoided cost approach, the entire subsidy
17 flows through to final consumers as a consequence of the equally subsidized retail
18 rates. That is, with the wholesale discount set equal to the correctly defined avoided
19 costs, the wholesale rate is subsidized only to the extent the retail rate is also
20 subsidized. As a result, the ILEC's resale competitors receive no subsidy under this
21 policy.

22

23 **Q. WILL THE AVOIDED COST PRICING RULE YIELD EFFICIENT**
24 **OUTCOMES IN THE PRESENCE OF UNEQUAL INTERCONNECTION**
25 **AND PROVISIONING ARRANGEMENTS?**

1

2 A. It will not achieve efficiency under these circumstances unless an appropriate
3 adjustment is made. To this point, I have implicitly assumed that the wholesale
4 services purchased by resellers are completely equivalent to the retail services
5 provided by the ILEC in all relevant respects. In other words, I have assumed that
6 the quality, timeliness of delivery, etc. are identical. That assumption, however, is
7 extremely unlikely to hold in local exchange markets during the transition to
8 competition. Rather, as this transition unfolds, it is virtually inevitable that the
9 interconnection and provisioning arrangements provided to resellers will be inferior
10 in myriad respects.

11

12 In the presence of such inferior resale arrangements, a routine application of the
13 avoided cost pricing rule will fail to provide efficient entry signals. Specifically, if
14 resellers attempting to enter local exchange markets cannot receive and process
15 customers' orders in a convenient and timely manner and provide services that are
16 equal in quality to that provided by the ILEC, then even perfectly efficient
17 wholesale discounts will fail to promote efficient entry. Under competitive
18 conditions, one simply cannot market successfully an inferior product at an equal
19 price.

20

21 **Q. DOES THE NEW ACT RECOGNIZE THIS NEED FOR EQUAL**
22 **INTERCONNECTION AND PROVISIONING ARRANGEMENTS?**

23

24 A. Yes. Recognizing this problem, Congress incorporated a provision requiring the
25 ILECs to provide equal interconnection to their competitors. Specifically, Section

1 25 I(c)(2)(C) of the Act requires ILECs to provide interconnection

2 "that is at least equal in quality to that provided by the local
3 exchange carrier to itself or to any subsidiary, affiliate, or
4 any other party to which the carrier provides
5 interconnections."

6

7 Despite this legislative requirement, however, various non-price strategic actions
8 available to the ILECs make the likelihood of fully equal interconnection and
9 provisioning services extremely remote at this point. As a practical matter, virtually
10 any anti-competitive end achievable through manipulation of input and/or output
11 prices can also be achieved through some sort of non-price strategy.^{xxvi/} As the
12 Rochester experiment and numerous other examples have already made clear, new
13 entrants into local exchange markets will face a host of non-price exclusionary
14 tactics.^{xxvii/} Even the best efforts of the most conscientious regulators will prove
15 inadequate to prevent them. Indeed, the impossibility of successfully enforcing
16 equal interconnection to the bottleneck facilities of a vertically integrated monopoly
17 was the primary justification for the 1984 divestiture. The avenues through which
18 ILECs can impede the ability of competitors to successfully reach their end
19 customers are simply too numerous, complex, and subtle for legislators to foresee
20 and regulators to police.

21

22 **Q. AS WITH TSLRIC PRICING OF INPUTS, IMPLEMENTATION OF THE**
23 **AVOIDED COST PRICING RULE REQUIRES EMPIRICAL ESTIMATES**
24 **OF THE RELEVANT COSTS--HERE, THE AVOIDED COSTS. ARE SUCH**
25 **COST ESTIMATES AVAILABLE?**

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A. In an effort to calculate the ILECs' "costs that will be avoided" as a consequence of providing services at wholesale rather than retail, AT&T has developed a retail cost model. This model is described in more detail in AT&T Witness. Art Lerma's testimony. The purpose of the model is to account properly for the retail-level costs that will be avoided in the long run as an ILEC adjusts its operations to provide wholesale services. The model estimates the costs that are incurred (or not) as a consequence of participation at the retail level. The cost estimations provided by the model represent a sound approximation to the theoretically proper standard for establishing a discount that is dictated by the avoided cost pricing rule.

V. NON-PRICE COMPETITIVE ISSUES

Q. WHY ARE NON-PRICE COMPETITIVE ISSUES RELEVANT TO THIS ARBITRATION PROCEEDING?

A. As noted above, successful resolution of pricing issues will be in vain unless myriad other non-price terms of sale are also made conducive to entry. Neither resellers of wholesale services nor firms purchasing unbundled network elements will be able to enter local exchange markets successfully if the ILECs are able to discriminate in the quality and timeliness of the interconnection and provisioning services they supply to their competitors.

In fact, in situations where input prices have been set at competitive levels, the incentive to discriminate on non-price terms is heightened. Through provision of

1 inferior or untimely interconnection and provisioning services. ILECs can sustain
2 their extant monopoly power against the threat of entry. Consequently, the Florida
3 Commission needs to devote at least as much attention to non-price competitive
4 issues as it does to the pricing issues discussed above.

5

6 **Q. PLEASE EXPLAIN HOW GTE CAN UTILIZE NON-PRICE TERMS OF**
7 **SALE TO EXCLUDE COMPETITORS FROM ITS MARKETS.**

8

9 A. The exclusionary effects achievable by manipulating the non-price terms of sale can
10 be easily explained by analogy to a vertical price-cost squeeze. Under a vertical
11 price squeeze, competitors are either denied entry and/or forced to exit by pricing
12 inputs above costs while holding output (retail) prices relatively low, thereby
13 eliminating the possibility of profitable production at the downstream stage.^{xxviii/}

14

15 The success of this strategy obviously hinges upon the impact of higher input prices
16 on competitors' costs. But raising input prices is only one of many strategies
17 capable of raising rivals' costs.^{xxix/} For example, an ILEC may require competitors
18 to interconnect at a particular point or adopt a specific interconnection arrangement
19 that prevents these firms from making efficient use of their existing or planned
20 networks. Any number of other non-price terms of sale can have a similar
21 cost-increasing effect. Therefore, raising rivals' costs through the provision of
22 unfavorable non-price terms of sale can have precisely the same exclusionary
23 effects as a vertical price-cost squeeze.

24

25 **Q. WHAT SORTS OF NON-PRICE ISSUES ARE LIKELY TO ARISE DURING**

1 **THE ARBITRATION PROCESS?**

2

3 A. Two broad types of non-price competitive issues are likely to emerge. First, and
4 most obvious, technical interconnection and provisioning issues -- such as number
5 portability, dialing parity, and service ordering capabilities -- will be confronted.
6 Due to strategic actions (and non-actions) undertaken by the ILECs, the inputs
7 supplied to entrants are likely to be physically inferior to the inputs supplied by the
8 ILECs to themselves. Regardless of the source, such inferiority will hamper the
9 entry process and delay the advent of competition.

10

11 Second, it must be recognized throughout the arbitration process that no monopolist
12 can ever be expected to voluntarily negotiate contracts that facilitate entry into its
13 own market.^{xxx/} Under normal competitive contracting, both parties to the
14 negotiation have something to gain. Both parties are willing participants in the
15 negotiation process, and both are anxious to reach an agreement so that the gains
16 from trade can be realized. Under monopoly conditions, however, where one party
17 is attempting to negotiate the terms of supply of inputs that are needed to enter the
18 other party's monopolized market, such mutual benefits are not present. The
19 monopolist simply has nothing to gain and much to lose from an agreement that
20 successfully facilitates entry and, thereby, erodes its monopoly power.

21

22 As a result, the Florida Commission must recognize that: (1) GTE has a strong
23 economic incentive to exclude competitors from its market; and (2) such exclusion
24 may be accomplished by [a] refusal to provide interconnection or other inputs
25 needed for successful entry, [b] establishment of non-competitive prices for such

1 inputs, [c] provision of inferior interconnection, provisioning, or other inputs, and
2 [d] refusal to negotiate contractual provisions reasonably required by new entrants.
3 Close attention must be devoted to all sources of exclusionary effects if competition
4 in local exchange markets is to develop.

5
6 **Q. CAN YOU PROVIDE A HYPOTHETICAL EXAMPLE TO EXPLAIN THE**
7 **ECONOMIC EQUIVALENCE OF THE ALTERNATIVE EXCLUSIONARY**
8 **STRATEGIES YOU HAVE IDENTIFIED?**

9
10 **A.** Yes. Suppose a firm is considering entry into a local exchange market. Such entry
11 requires that firm to obtain interconnection service from the ILEC in order to
12 terminate its customers' calls within the local calling area. The ILEC, in turn, has an
13 economic incentive to foreclose such entry in order to maintain its monopoly
14 position. Such foreclosure may be achieved through any of the four alternative
15 strategies identified below.

16
17 First, the ILEC may simply refuse to provide the necessary interconnection service.
18 Because local exchange entry cannot succeed without interconnection to the local
19 network, such a refusal to deal obviously will prevent entry at the retail stage from
20 occurring.

21
22 Second, the ILEC may agree to supply the interconnection service but set the price
23 of that service at a prohibitively high level. By setting the interconnection rate in
24 excess of the TSLRIC of providing the interconnection service, a vertical price-cost
25 squeeze can be created that will prevent entry from occurring.

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Third, suppose that, in conformity with the requirements of the Telecommunications Act, the ILEC agrees to provide the interconnection service and that regulators set the price of that service equal to its TSLRIC. The same exclusionary effect may still be achieved by providing entrants technically inferior interconnection arrangements, late delivery of promised services or other non-price deficiencies. These actions would raise new entrants' costs by preventing them from making efficient use of their networks. Again, these increased costs have the effect of foreclosing entry.

Finally, suppose the ILEC is required to provide fully equal interconnection at TSLRIC prices. Does this exhaust the avenues through which exclusion of competitors may be achieved? No. Even with equal interconnection provided at efficient prices, entrants can be prevented from entering the market by refusing to provide contractual terms that will make entry commercially feasible. For example, the ILEC may require a long-term commitment that the entrant is unwilling to make. It may refuse to provide quality commitments or penalty clauses that the entrant needs to reduce its risks of nonperformance by the ILEC. By presenting unacceptable contractual provisions and/or by refusing to supply needed provisions, the ILEC can increase the risks (and, therefore, the costs) of entering the market.

All four strategies have economically equivalent effects. They all can be used to exclude competitors from local exchange markets. The Commission will need to be alert to all four sources of exclusionary effects during the course of the arbitration process.

1 **Q. WHAT IS YOUR RECOMMENDATION CONCERNING THIS**
2 **COMMISSION'S ACTIONS ON THESE NON-PRICE COMPETITIVE**
3 **ISSUES?**

4
5 **A.** In my opinion, the Commission should: (1) strictly enforce the flexible and equal
6 (non-discriminatory) interconnection provisions of the Act and institute explicit
7 penalties for failure to perform (including the additional wholesale discount
8 discussed above); and (2) arbitrate contractual provisions, requiring GTE to meet
9 reasonable requests for individualized terms and, again, incorporate explicit
10 provisions containing penalties for non-performance. Such actions, in combination
11 with the pricing recommendations I made earlier in this testimony, will be necessary
12 if the ILECs' hold on local exchange markets is to be broken and the powerful forces
13 of competition are to be unleashed.

14
15 **Q. HAVE YOU HAD AN OPPORTUNITY TO REVIEW THE AUGUST 8TH**
16 **FCC ORDER INTERPRETING SECTIONS 251 AND 252 OF THE ACT?**

17
18 **A.** I have conducted a preliminary review of that order.

19
20 **Q. WHAT ARE YOUR INITIAL IMPRESSIONS REGARDING THE**
21 **ECONOMIC RECOMMENDATIONS CONTAINED IN THAT ORDER**
22 **RELATIVE TO THE RECOMMENDATIONS CONTAINED IN YOUR**
23 **TESTIMONY?**

24
25 **A.** The economic principles espoused in the FCC Order appear to be in general

1 agreement with the pricing and provisioning recommendations I have made here.
2 The Order embraces economic efficiency as the standard for pricing decisions,
3 calling for rates that reflect forward-looking incremental costs that are calculated on
4 a cost-causative basis. It also recognizes the need to address the myriad non-price
5 strategies an ILEC may use to foreclose entry into local exchange markets and the
6 economic incentive for them to do so. In these and many other important respects,
7 the economic recommendations presented in the FCC's Order are in close harmony
8 with the principles and policies I have advanced in this testimony.
9

10 VI. SUMMARY

11
12 **Q. WOULD YOU PLEASE SUMMARIZE YOUR TESTIMONY?**

13
14 **A.** Yes. Under the provisions of the Telecommunications Act of 1996, state regulatory
15 commissions are assigned responsibility for arbitrating disputes between ILECs and
16 their potential competitors in situations where voluntary negotiations have failed to
17 produce a mutually-agreeable contract. The fundamental issues involved in this
18 arbitration process are likely to be: (1) the prices charged for ILEC-supplied inputs
19 that entrants will need in order to compete in local exchange markets on a resale
20 basis (interconnection services, unbundled network elements, and wholesale
21 services); and (2) the various non-price terms of sale (both technological and
22 contractual) that will accompany these prices. The outcome of this arbitration
23 process will be critical in determining whether and how soon we have viable
24 competition in local exchange markets. Consequently, state commissions should
25 take their arbitration responsibilities very seriously and should adopt policy

1 decisions that will move these markets toward competition as expeditiously as
2 possible.

3
4 My testimony presents the basic economic principles and specific pricing and
5 provisioning recommendations that will achieve this objective. Specifically, the
6 Florida Commission should: (1) set the prices for interconnection services and
7 unbundled network elements at their respective TSLRICs; (2) set wholesale
8 discounts equal to or, in the presence of unequal interconnection, greater than
9 avoided costs, where such costs include the TSLRICs of the retail stage plus
10 inefficiencies (or fat) and any excess economic profits; and (3) arbitrate equal
11 interconnection and provisioning arrangements and truly non-discriminatory
12 contractual provisions that recognize the different needs of the various companies
13 attempting to enter these markets. And, when in doubt, err on the side of
14 competition.

15
16 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

17 **A. Yes.**

i/ Analogies may be seen in other industries: One example would be the appliance industry: A number of appliance retail stores may sell to Florida consumers the same national brands of refrigerators and other domestic appliances. Although the same products are marketed by each retail store, the consumer may see each store very differently -- based on the retail prices offered, variety and currency of products arrayed on the outlet floor, hours of operation and attentiveness by sales representatives to customers. Competition will produce distinguishable services, even if the basic product is the same.

ii/ Quality of service problems can be expected to become more prevalent under a price cap regime. Quite simply, under price caps, firms profit from cost reductions, and such reductions often may be achieved through the provision of lower quality services. See Timothy J. Brennan, "Regulating by Capping Prices," Vol. 1 (June 1989), pp. 133-147.

iii/ Marginal cost, long-run incremental cost (LRIC), and total service long-run incremental cost (TSLRIC) all measure the change in the firm's total costs caused by a change in output. In that sense, they are very similar conceptually. The only difference

between them is the magnitude of the change in output contemplated. For marginal cost, the change is infinitesimal. For TSLRIC, the change is the entire output of the service. And for LRIC, the change is finite but less than the entire output.

iv/ This is one of the most fundamental propositions in economics. For example, Paul Samuelson and William Nordaus write that:

"Only when prices of goods are equal to marginal cost is the economy squeezing from its scarce resources and limited technical knowledge the maximum of outputs." Paul A. Samuelson and William D. Nordaus, Economics. Twelfth edition, McGraw Hill Book Company, 1985, pp. 487-488.

v/ For example, see the discussion in Peter Temin, "Cross-Subsidies in the Telephone Network after Divestiture," Journal of Regulatory Economics, Vol. 2 (December 1990), pp. 349-362.

vi/ On the widespread use of cross-subsidization in regulated pricing structures, see Sam Peltzman, "Toward a More General Theory of Regulation," Journal of Law and Economics, Vol. 19 (August 1976), pp. 211-240. For an explanation of the popularity of such pricing structures among regulators, see T. Randolph Beard and Henry Thompson, "Efficient versus 'Popular' Tariffs for Regulated Monopolies," Journal of Business, Vol. 69, No. 1 (January 1996), pp. 75-87.

vii/ For the purposes of my testimony, interconnection services include the switching, transport and termination of local calls originating on one local carriers' network and terminating on another carriers' network. Unbundled network elements refer to existing local network facilities controlled by the ILEC, such as the local loop, local switch, signal processing and transport functions, that are needed by the new entrant to provide local telephone services.

viii/ TSLRIC measures the total incremental cost incurred in the long run that is caused by the addition (or deletion) of a service or element from an existing set of services or elements. Technically, the prices are set equal to the TSLRIC (which is a total dollar amount) divided by the number of units to be sold, so that prices are stated as dollars per unit.

ix/ These reasons are discussed more fully in the Affidavit of William J. Baumol, Janusz A. Ordover, and Robert D. Willig attached to the "Comments of AT&T Corp." in CC Docket No. 96-98, May 16, 1996.

x/ Other constraints, such as uniform prices and normal profits, may be imposed as well. Indeed, the well-known concept of Ramsey prices is derived from precisely this sort of constrained optimization problem. See William J. Baumol and David F. Bradford, "Optimal Departures From Marginal Cost Pricing," American Economic Review, Vol. 60 (June 1970), pp. 265-283.

xi/ The social welfare benefits of implementing prices that achieve this result are likely to dominate any benefits that might possibly be derived from a set of alternative prices that solve the more traditional optimization problem under assumed static monopoly conditions. Therefore, promoting competition is entirely consistent with maximization of social welfare.

xii/ Which is, of course, why input prices that exceed TSLRIC artificially reduce the speed at which local exchange markets are transformed from monopoly to competition.

xiii/ Common costs are those costs which are required to provide a group of services, but which do not vary with the quantity of the individual services produced. As such, they are not causally attributed to a particular service or the level of a service. Embedded costs (or stranded investments) reflect items for which costs have been incurred in the past and recorded in a firms' accounting records, but which are not caused by current or future

production of services.

xiv/ See Richard Shin and John S. Ying, "Unnatural Monopolies in Local Telephone," RAND Journal of Economics, Vol. 23 (Summer 1992), pp. 171-183.

xv/ Indeed, price mark-ups on interconnection services and unbundled elements have precisely the same economic consequence as the imposition of taxes on these intermediate inputs. But the distortionary effects associated with taxation of inputs are well-known. See Peter A. Diamond and James A. Mirrlees, "Optimal Taxation and Public Production I: Production Efficiency," American Economic Review, Vol. 61 (March 1971), pp. 8-27. On page 24 of this paper, these authors explain that:

Therefore the optimal tax structure includes no intermediate good taxes, since these would prevent efficiency In the absence of profits, taxation of intermediate goods must be reflected in changes in final good prices. Therefore, the revenue could have been collected by final good taxation, causing no greater change in final good prices and avoiding production inefficiency.

xvi/ William Baumol, Janusz Ordover, and Robert Willig have recently written that:

We understand that the portion of forward-looking costs that is unattributable to particular network elements is likely to be small. The aggregated categories of network elements generally comprise discrete physical facilities -- loop, switching, transport, and signaling. Economies of scope, or cost subadditivities, among these categories are likely to be minimal or nonexistent.

Supra, footnote 9.

xvii/ Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591, 601 (1944).

xviii Where appropriate ILEC-specific cost data are not available, the Hatfield Model is also a useful methodology for estimating TSLRIC.

xix/ I will discuss some of these exclusionary strategies below.

xx/ If economic profits are negative, the service is receiving a subsidy and this component should be set equal to zero. I will address this case in more detail below.

xxi/ By "efficient outcomes" I mean that the resulting wholesale rate will support efficient entry but deny inefficient entry, where "efficient entry" means entry by firms that are able to perform the retail function at costs that are equal to or less than the ILEC's costs.

xxii/ In this particular case, the avoided cost pricing rule yields outcomes that are precisely equal to those of the so-called Efficient Component Pricing Rule (ECPR). That is, both yield desirable economic efficiency and competition-enabling properties. This correspondence of results between these two pricing rules, however is not general. Moreover, the general inapplicability of the ECPR to pricing in the telecommunications industry has recently been pointed out by the developers of the ECPR concept. See Affidavit of William J. Baumol, Janusz Ordover, and Robert D. Willig, supra, Note 6. See also, the recent substantive critiques of the ECPR by Nicholas Economides and Lawrence J. White, "Access and Interconnection Pricing. How Efficient Is the 'Efficient Component Pricing Rule'?" Antitrust Bulletin, Vol. 40 (Fall 1995), pp. 557-579; and William B. Tye and Carlos Lapuerta, "The Economics of Pricing Network Interconnection; Theory and Application to the Market for Telecommunications in New Zealand," Yale Journal on Regulation, Volume 13 (Summer 1996), pp. 419-500.

xxiii/ Note that the \$9 discount along with the retail price of \$16 can encourage entry by

firms that have incremental costs that exceed those of a fully efficient provider of the retail service (i.e., the TSLRIC at the retail stage which, here, is \$5). Nonetheless, the rule only encourages entry by firms that are at least as (or more) efficient than the ILEC. Moreover, even inefficient entry will tend to move retail prices closer to competitive levels in the presence of monopoly. See Economides and White, *ibid*.

xxiv/ Relaxation of this assumption would not alter the conclusions of this analysis.

xxv/ The ILEC will continue to incur the \$2 in negative profits as long as the retail price remains at the \$10 subsidized level even if it ceases to perform the retail function. As I explain below, the only way to foster resale entry in the presence of the subsidy is to shift that subsidy to the wholesale rate. When that is done, the \$2 loss is merely transferred to the wholesale service and, therefore, is not avoided. If the subsidy is not shifted to the wholesale stage, resale entry will not occur. The ILEC, then, will continue to perform the retail function and will continue to bear the \$2 loss. Therefore, negative profits are not an avoided cost.

xxvi/ The provision of discriminatory or unequal interconnection can be seen as a strategy to raise rivals' costs. See S. Salop and D. Scheffman, "Raising Rivals' Costs," American Economic Review, Vol. 73 (May 1983), pp. 267-281.

xxvii/ See Mike Mills, "The Front Line for Phone Lines: Bell Atlantic Has Been 'Fighting Tooth and Nail' to Beat Back Competition." Washington Post, October 17, 1994, F 1, which reports an instance in which Bell Atlantic refused to allow employees of a competitor to use its restroom facilities. Additional examples of this sort of behavior are described in Leslie Cauley, "Calls Waiting: Rivals are Hung Up on Baby Bells' Control Over Local Markets," Wall Street Journal, Tuesday, October 24, 1995, pp. A1, A6. Moreover, strategic use of discriminatory interconnection to support monopolization is not new in the telecommunications industry. For an historical discussion of such practices, see David F. Weiman and Richard C. Levin, "Preying for Monopoly? The Case of Southern Bell Telephone Company, 1894-1912," Journal of Political Economy, Vol. 102 (1994), pp. 103-126.

xxviii/ It is important to note that, for a price-cost squeeze to be effective, the retail price need not be below the overall cost of providing the service as long as the input price is sufficiently above cost. Competitors will be foreclosed if the spread between the retail price and the input price falls short of the incremental cost of producing the retail portion of the overall service.

xxix/ See Salop and Scheffman, *supra*, Note 26.

xxx/ Indeed, if buyers could successfully negotiate competitive prices from a monopolist, there would be no need for regulation or antitrust laws.

DAVID L. KASERMAN

I. Personal

Home Address: 719 South Gay Street
Auburn, Alabama 36830
Telephone: (334) 826-3833

Office Address: Department of Economics
203 Business Building
Auburn University
Auburn, Alabama 36849-5242
Telephone: (334) 844-2905
Messages: (334) 844-2901
FAX: (334) 844-4615

Date of Birth: September 22, 1947
Place of Birth: Knoxville, Tennessee
Marital Status: Married, two children

II. Education

August 1970 B.S., Economics, The University of Tennessee

March 1976 Ph.D., Economics, The University of Florida

Fields: Industrial Organization, International Trade, Econometrics

Dissertation: "An Economic Analysis of the Home Mortgage Default Insurance Market"

III. Employment

Torchmark Professor of Economics, Auburn University, Auburn, AL 1988-present.

Professor and Head of Economics, Auburn University, Auburn, AL 1987-1988

Professor of Economics, Auburn University, Auburn, AL 1986-1987

Associate Professor of Economics, University of Tennessee, Knoxville, TN, 1983-1986

Visiting Associate Professor of Economics, University of Florida, Gainesville, FL, 1982-1983
Associate Professor of Economics, University of Tennessee, Knoxville, TN, 1981-1982
Assistant Professor of Economics, University of Tennessee, Knoxville, TN, 1979-1981
Economist, Energy Division, Oak Ridge National Laboratory, Oak Ridge, TN, 1977-1979
Economist, Bureau of Economics, Federal Trade Commission, Washington, D.C., 1976-1977
Economist, Office of Policy Development and Research, U.S. Department of Housing and Urban Development, Washington, D.C., 1974-1976

IV. Research Interests

Applied Microeconomics, Industrial Organization, Antitrust, Regulation

V. Grants and Awards

Auburn Utility Research Center Grant, Auburn University, Summer, 1992.
Auburn Utility Research Center Grant, Auburn University, Summer, 1990.
College of Business Outstanding Faculty Research Award, Auburn University, 1990.
Department of Economics Research Grant, Auburn University, Summer, 1989.
College of Business Faculty Research Grant, University of Tennessee, Summer, 1985.
College of Business Outstanding Research Award, University of Tennessee, 1984.
Beta Gamma Sigma Distinguished Faculty Member and Honorary Initiate, 1984.
College of Business Faculty Research Grant, University of Tennessee, Summer, 1984.
Bid Price, Ask Price, and Time on the Market: A Search Model of Housing Prices, funded by the U.S. Department of Housing and Urban Development, Summer - Fall, 1983.
College of Business Faculty Research Grant, University of Tennessee, Summer, 1983.
Participant in Emory University Law and Economics Center's "Legal Analysis for Economists" clinic held at Dartmouth University, New Hampshire, Summer, 1983.

An Economic Analysis of the Automatic Fuel Adjustment Clause, funded by Resources for the Future, Fall - Summer, 1982.

College of Business Outstanding Research Award, University of Tennessee, 1981.

College of Business Faculty Research Grant, University of Tennessee, Summer, 1981.

The University of Tennessee Faculty Research Grant, Summer, 1980.

VI. Publications

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"The Economics and Ethics of Organ Markets" (with Andy H. Barnett and Roger D. Blair), Society, forthcoming.

"Deregulation and Predation in Long-Distance Telecommunications: An Empirical Test" (with Simran K. Kahai and John W. Mayo), Antitrust Bulletin, Vol. 40 (Fall 1995), pp. 645-666.

"An Extension of 'Scope, Learning, and Cross-Subsidy: Organ Transplants in a Multi-Division Hospital'" (with Andy H. Barnett and T. Randolph Beard), Southern Economic Journal, Vol. 62 (January 1996), pp. 760-767.

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"A Diffusion Model of Long-Run State Economic Development," (with Dan M. Berry), Atlantic Economic Journal, Vol. 21 (December 1993), pp. 39-54.

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"The Shortage of Organs for Transplantation: Exploring the Alternatives (with A. H. Barnett), Issues in Law and Medicine, Vol. 9 (Fall 1993), pp. 117-137.

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