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BELLSOUTH TELECOMMUNICATIONS, INC.
DIRECT TESTIMONY OF WALTER S. REID
BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
DOCKET NO. 960846-TP
SEPTEMBER 9, 1996

Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS, AND
POSITION WITH BELLSOUTH TELECOMMUNICATIONS, INC.

A. My name is Walter S. Reid and my business address is
675 West Peachtree Street, Atlanta, Georgia. My
position is Senior Director for the Finance
Department of BellSouth Telecommunications, Inc.
(hereinafter referred to as "BellSouth" or "the
Company").

Q. BRIEFLY OUTLINE YOUR EDUCATIONAL BACKGROUND AND
BUSINESS EXPERIENCE IN THE TELECOMMUNICATIONS
INDUSTRY.

A. I received bachelor and master of science degrees in
industrial engineering in 1969 and 1971,
respectively, from the Georgia Institute of
Technology. I was employed by BellSouth in November,
1971, as a management trainee in the Comptrollers

1 Department in Jacksonville, Florida. Since that
2 time, I have held various positions of increasing
3 responsibility in the areas of budget and forecast
4 preparation, cost accounting, separations, and
5 regulatory matters. I was transferred to my current
6 position at Company Headquarters in October, 1987.
7 Overall, I have over 24 years experience dealing with
8 the financial issues of the Company.

9

10 Q. WHAT ARE YOUR CURRENT RESPONSIBILITIES?

11

12 A. I am responsible for the preparation and analysis of
13 the Company's financial results, the provision of
14 accounting and cost information requested in
15 proceedings before state regulatory commissions and
16 the coordination of other regulatory activities.

17

18 Q. HAVE YOU TESTIFIED PREVIOUSLY REGARDING FINANCIAL
19 ISSUES IN STATE REGULATORY PROCEEDINGS?

20

21 A. Yes. I have testified in numerous regulatory
22 proceedings before the Florida Public Service
23 Commission ("Commission"), as well as the Commissions
24 in Georgia, North Carolina, and South Carolina.

25

1 Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS
2 PROCEEDING?

3
4 A. The purpose of my testimony in this proceeding is to
5 address the appropriate methodology for use in
6 determining BellSouth's retail costs that will be
7 avoided when sales are made to resellers rather than
8 to end user customers, and to present the study that
9 calculates the appropriate wholesale discounts for
10 the Company's Florida operations based on the
11 determination of the costs that will be avoided. The
12 study results for Florida are wholesale discounts of
13 19.0% for residential services and 12.2% for business
14 services. A summary of BellSouth's study is included
15 as Exhibit WSR-1 of my testimony. Exhibit WSR-2,
16 page 1 depicts the basic equation used in the
17 Company's study, and page 2 of this exhibit depicts
18 the analysis of work operations performed in the
19 study.

20
21 In addition, my testimony will provide information
22 relative to the impact on this proceeding of the
23 resale provisions of the Federal Communications
24 Commission's (hereinafter referred to as the "FCC" or
25 "FCC's") First Report and Order ("Order") in CC

1 Docket No. 96-98, In the Matter of Implementation of
2 the Local Competition Provisions in the
3 Telecommunications Act of 1996, including Appendix B-
4 Final Rules ("Rules"), which was released on August
5 8, 1996. Specifically, I will provide the
6 calculation of a wholesale discount for retail
7 services in Florida based on the FCC's criteria (the
8 Order, paragraphs 911 through 920, also the Rules,
9 Section 51.609) for avoided cost studies, and the
10 Company's analysis of the accounts for which the FCC
11 allows for rebuttable presumptions. The Company does
12 not agree with the FCC's criteria regarding the
13 determination of avoided/avoidable costs, and it
14 believes that BellSouth's study complies with the
15 Act. However, in order to provide the Commission
16 with information relative to the impact of the FCC's
17 Order, I have prepared Exhibit WSR-3 to demonstrate
18 this methodology and to provide the calculations for
19 the resulting Florida wholesale discount. Based on
20 this methodology, the wholesale discount applicable
21 to all retail services (business and residence) would
22 be 19.7%.

23

24 Q. HOW IS YOUR TESTIMONY ORGANIZED?

25

1 A. My testimony begins with an identification of the
2 federal requirements included in the
3 Telecommunications Act of 1996 (hereinafter referred
4 to as "the Act") related to wholesale pricing. The
5 subject of the testimony next focuses on the
6 Company's methodology to fulfill the federal
7 requirements and the computation of wholesale
8 discounts specific to BellSouth's Florida operations.
9 Finally, the impact of the FCC's Order and Rules on
10 the methodology for determining the wholesale
11 discount is addressed.

12

13

14 FEDERAL REQUIREMENTS RELATED TO WHOLESALE PRICING

15

16 Q. WHAT DOES THE ACT REQUIRE AS IT RELATES TO THE
17 DETERMINATION OF WHOLESALE RATES TO BE CHARGED BY
18 BELLSOUTH?

19

20 A. Section 252(d)(3) of the Act under the caption,
21 "WHOLESALE PRICES FOR TELECOMMUNICATIONS SERVICES",
22 states:

23

24 "For the purposes of section 251(c)(4),
25 a State commission shall determine

1 wholesale rates on the basis of retail
2 rates charged to subscribers for the
3 telecommunications service requested,
4 excluding the portion thereof attributable
5 to any marketing, billing, collection, and
6 other costs that will be avoided by the local
7 exchange carrier."

8

9 BELLSOUTH'S METHODOLOGY FOR DETERMINING WHOLESALE

10 DISCOUNTS

11

12 Q. WHAT IS THE APPROPRIATE METHODOLOGY TO USE IN
13 CALCULATING A WHOLESALE DISCOUNT?

14

15 A. The basic equation for calculating the discount is
16 displayed on Exhibit WSR-2, page 1 of 2. The
17 discount is based on the relationship between avoided
18 costs and revenues and is calculated by dividing the
19 1995 costs that will be avoided by the amount of 1995
20 revenue subject to being discounted. Separate
21 calculations are performed for residential service
22 and business service. The result of applying this
23 equation is that on average, for each residential
24 customer that buys telecommunication service from a
25 reseller, the costs that will be avoided as a percent

1 of revenue equals a wholesale discount of 19.0%.
2 Similarly, for business customers buying service from
3 a reseller, the costs that will be avoided as a
4 percent of revenue result in a wholesale discount of
5 12.2%. Using residential service as an example, if
6 the customer consumes \$20.00 (based on retail tariff
7 rates) of local and toll services per month, then
8 BellSouth will avoid \$3.80 of costs on a monthly
9 basis when the customer is served by a reseller. The
10 Company would charge the reseller \$16.20 (\$20.00
11 less a discount of \$3.80) for the same level of
12 consumption of service for this customer.

13

14 Q. WHY DOES BELLSOUTH RECOMMEND SEPARATE DISCOUNTS FOR
15 RESIDENCE AND BUSINESS RETAIL SERVICES IN DETERMINING
16 WHOLESALE PRICES?

17

18 A. Because characteristics and levels of revenues and
19 costs vary between residential and business
20 customers, the Company is recommending two separate
21 discounts. Inherent in the Company's methodology and
22 application of the wholesale discounts is the
23 assumption that residence or business customers that
24 choose to go with a reseller will be average revenue
25 customers for that class of service. To the extent

1 that a reseller targets higher than average revenue
2 customers, the monetary discount that the reseller
3 will receive will logically exceed the costs that
4 will be avoided by BellSouth.

5
6 An example of the calculations will demonstrate the
7 impact that the loss of customers with differing
8 average levels of monthly revenue will have on the
9 Company. Assume a situation in which the Company
10 would avoid approximately \$3.45 in average retail
11 costs for residential customers and the average
12 monthly bill for residential customers is \$18 per
13 customer. Based on this information, the
14 residential wholesale discount would be 19% (i.e.,
15 \$3.45/\$18). Also, assume that the Company will avoid
16 approximately \$5.20 in average retail costs for
17 business customers and the average monthly bill for
18 business customers is \$42.75. Based on this
19 information, the business wholesale discount would be
20 approximately 12.2% (i.e., \$5.20/\$42.75). If
21 residential customers represented 70% of total
22 customers and business customers represented 30%, the
23 composite discount for total customers would be 17%
24 (i.e., 70% x 19% plus 30% x 12.2%). However, the use
25 of the composite discount would give inappropriate

1 results, because in the case of a business customer,
2 the Company would give the reseller a discount of
3 \$7.27 (i.e., the average monthly bill of \$42.75 times
4 the wholesale discount of 17%), but the Company would
5 only avoid \$5.20 of costs. Thus, in this example the
6 Company would lose \$2.07 on a net basis from the
7 resale transaction.

8
9 This effect is also present for customers within the
10 residence and business categories who have different
11 average monthly bills, but the Company has only
12 addressed the disparity at the total residence and
13 total business level. If resellers target high
14 revenue customers within the residence and business
15 categories, a likely scenario, then the Company's
16 calculated wholesale discounts will generate more
17 monetary discount for the reseller than the costs
18 that will be avoided by the Company.

19

20 Q. HOW DID THE COMPANY DETERMINE WHICH RETAIL COSTS WILL
21 BE AVOIDED WHEN THE COMPANY PROVIDES SERVICES ON A
22 WHOLESALE BASIS?

23

24 A. To determine the costs that will be avoided, the
25 Company analyzed the work functions that are

1 currently being performed to provide retail services
2 to the Company's customers. The Company has an
3 internal accounting system that identifies the major
4 work functions of the business and tracks the costs
5 associated with various work functions being
6 performed. The information from this system is used
7 both for management of the business, as well as for
8 input to the system that assigns costs between
9 regulated and non-regulated operations. The Company
10 analyzed each of its work functions for the
11 categories of expense that would be impacted by a
12 wholesale situation and identified, using 1995
13 Florida operating data, the level of expense for each
14 work function that will be avoided with resale. A
15 graphic representation of the approach is given on
16 Exhibit WSR-2, page 2 of 2.

17

18 Q. PLEASE DESCRIBE THE NATURE OF THE COSTS THAT WILL BE
19 AVOIDED.

20

21 A. The costs that will be avoided are included in the
22 expense categories for customer services, billing,
23 sales, uncollectibles, and advertising. These costs
24 are volume sensitive amounts that are associated with
25 the provision of regulated residential or business

1 retail services. Further, the avoided costs are
2 associated with work functions that directly relate
3 to interaction between the Company and the customer,
4 an interaction which will normally not occur under
5 resale. For example, it is assumed that the Company
6 will not mail a bill to customers of local service
7 resellers and therefore, the costs of postage, paper,
8 printing, labor, etc., associated with the customer
9 billing work functions are identified as avoided
10 costs for that customer.

11

12 If, however, the customer subscribes to any service
13 from BellSouth, such as intraLATA toll, in addition
14 to subscribing to service from a reseller, the
15 avoided costs identified for billing are overstated
16 because the interaction with the customer represented
17 by the bill would not be avoided. In addition, to
18 the extent billing costs are incurred to prepare the
19 bill for the reseller, the amount of avoided billing
20 costs and the wholesale discount are both overstated.

21

22 Q. HOW DID THE COMPANY DETERMINE THE AMOUNT OF CUSTOMER
23 SERVICES COSTS THAT WILL BE AVOIDED?

24

25

1 A. The costs associated with customer services are
2 recorded in Account 6623 under the FCC's Uniform
3 System of Accounts ("USOA"). The Company's internal
4 accounting system identifies and tracks the costs for
5 numerous work functions which underlie the total
6 charges to this account. The study examined the
7 nature of each of these work functions in order to
8 determine whether or not that function would continue
9 to be performed for the customer under resale. The
10 functions that will not be performed for the resold
11 accounts include remittance operations, service
12 representative training, service order entry,
13 collections, account inquiry, demand sales, address
14 information, and customer payment operations. Many
15 functions in Account 6623 will continue to be
16 performed for the resold accounts. Therefore, the
17 costs associated with those functions will not be
18 avoided. These functions include, for example, local
19 and toll message processing, accounts operations,
20 message investigation, support and indirect
21 supervision.

22
23 Q. WHAT ARE THE BILLING COSTS THAT WILL BE AVOIDED?

24
25

1 A. The costs for billing are also recorded in Account
2 6623. The only billing costs that will be avoided
3 due to resale are the costs associated with printing
4 and mailing a bill to the customer. These costs are
5 captured in a unique job function code underlying the
6 charges to Account 6623. The Company will still be
7 maintaining a customer record for each customer
8 served by a reseller. BellSouth will record and
9 maintain usage and service characteristics of each
10 customer so that it can render a bill to the
11 reseller. While the Company will incur an additional
12 cost in sorting, printing and mailing the customer
13 bill information to the reseller, the Company did not
14 include costs for this additional work in its study.

15

16 Q. WHAT ARE THE SALES EXPENSES THAT WILL BE AVOIDED?

17

18 A. The Company's sales expenses are recorded in Account
19 6612. The Company's study assumes sales expenses for
20 customers that choose to buy service from a reseller
21 will not be incurred. In this regard, the Company
22 identified all regulated residential and business
23 sales expenses in Account 6612 as avoided costs.

24

25

1 Q. DID THE COMPANY IDENTIFY ANY PRODUCT MANAGEMENT OR
2 ADVERTISING COSTS AS AVOIDED COSTS?

3

4 A. The Company identified some advertising costs
5 associated with bill inserts as an avoided cost.
6 Because the Company will not be sending the customer
7 of the reseller a bill, it follows that this type of
8 advertising will also be avoided. Product management
9 and advertising costs, other than through bill
10 inserts, will not be avoided however, because these
11 costs are not volume sensitive. The level of these
12 costs is not dependent on whether an individual
13 customer obtains service from a reseller or from
14 BellSouth.

15

16 The activities associated with product management
17 span functions that include research and development,
18 product introduction, tariff application, methods and
19 procedures, and product delivery. The level of costs
20 associated with these functions is not sensitive to
21 whether or not the services will be resold. In
22 addition, product advertising costs, which are
23 associated with individual products or families of
24 products, are not sensitive to the volume of
25 customers and will not decrease with customer

1 migration to resellers. Therefore, these costs do
2 not represent avoided costs, and it would be
3 inappropriate to include them in the calculation of
4 the wholesale discount.

5

6 Q. HOW DID THE COMPANY TREAT UNCOLLECTIBLES IN ITS
7 STUDY?

8

9 A. For purposes of this study, the Company assumed that
10 uncollectibles from customers who buy from resellers
11 will be avoided by BellSouth. The reseller is
12 responsible for absorbing any bad debt on the part of
13 its customers. If BellSouth experiences reseller-
14 related uncollectibles, then it may be appropriate to
15 reduce the level of avoided costs by the amount of
16 reseller uncollectibles and decrease the wholesale
17 discount.

18

19 IMPACT OF THE FCC'S ORDER ON THE WHOLESALE DISCOUNT

20

21 Q. DOES THE COMPANY'S STUDY YOU HAVE JUST DESCRIBED
22 FOLLOW THE CRITERIA SET OUT BY THE FCC IN ITS ORDER
23 REGARDING RESALE ISSUES?

24

25

1 A. No. The Company's study does not comply with the
2 FCC's Order. However, BellSouth believes that its
3 study does comply with the Act.

4

5 Q. WHAT ARE THE DIFFERENCES BETWEEN THE COMPANY'S STUDY
6 AND THE CRITERIA FOR AN AVOIDED COST STUDY AS SET
7 FORTH IN THE FCC'S ORDER?

8

9 A. There are three major points where the criteria used
10 in the Company's study differ from those contained in
11 the FCC's Order. First, the Company's study
12 identifies those retail costs that will be avoided
13 (the terminology used in the Act) when services are
14 sold at wholesale to a reseller. The Company assumes
15 for this purpose that it will provide both retail and
16 wholesale services. In contrast, the FCC's Order
17 uses the terminology "reasonably avoidable" when
18 referring to costs to be considered avoided. The
19 FCC's criteria treats avoided costs as those that an
20 incumbent LEC would no longer incur if it were to
21 cease retail operations and instead provide all of
22 its services through resellers. The Company
23 disagrees with the FCC's "reasonably avoidable"
24 criteria because this approach overstates avoided
25 costs. Avoided costs are overstated by the FCC's

1 approach because certain costs that are not volume
2 sensitive or that are joint and shared in nature are
3 treated as avoided when in fact the Company will
4 continue to incur the costs. For example, the
5 Company believes that it will continue to incur
6 product advertising expenses, but the FCC's approach
7 presumptively assumes that 100% of product
8 advertising expenses will be avoided.

9
10 The second major difference between the Company's
11 study and the FCC's criteria is the requirement in
12 the FCC's Rules (Section 51.609(c)(2)) that a portion
13 of indirect costs in certain general support and
14 corporate operations expense accounts be included as
15 avoided retail costs. The Company does not believe
16 that these indirect costs will be avoided with resale
17 transactions. Therefore, the Company's study does
18 not allocate indirect costs to the avoided retail
19 costs total in its study. The inclusion of indirect
20 costs is another area where the FCC's criteria
21 overstates the amount of avoided cost.

22
23 The final major difference between the Company's
24 study and the FCC's criteria is the treatment of
25 operator services expenses. The FCC's criteria

1 treats operator services expenses for call completion
2 and number services as presumptively avoidable
3 expenses because resellers have stated they will
4 either provide these services themselves or contract
5 for them separately from the local exchange carrier
6 or from third parties. The Company believes that
7 access to its operator services is part of its retail
8 offerings and should not be unbundled for purposes of
9 determining wholesale discounts. Therefore, the
10 Company's study does not treat operator services
11 expenses as avoided retail costs because they will
12 not be avoided as a result of resale transactions.
13 For purposes of its criteria for an avoided cost
14 study, the FCC has allowed the Company the option to
15 rebut the presumption that these expenses are
16 avoidable. This third difference can, therefore, be
17 cured if the Company can prove to the state
18 commission that specific costs in these accounts will
19 be incurred with respect to services sold at
20 wholesale, or that costs in these accounts are not
21 included in the retail prices of the resold services
22 (the Order at paragraph 917). The Company believes
23 that these required conditions exist for its operator
24 services expenses, and for this reason these expenses
25 should not be treated as avoidable.

1 Q. DOES YOUR EXHIBIT WSR-3 PROVIDE AN AVOIDED COST STUDY
2 WHICH COMPLIES WITH THE CRITERIA ESTABLISHED IN THE
3 FCC'S ORDER AND RULES?

4

5 A. Yes. Exhibit WSR-3 shows the calculation of a
6 wholesale discount rate that is based on the criteria
7 set forth in the FCC's Order and Rules.

8

9 Q. IS THE COMPANY SUBSTITUTING THIS CALCULATION OF THE
10 WHOLESALE DISCOUNT FOR THE STUDY IT HAS FILED IN THIS
11 PROCEEDING?

12

13 A. No. Exhibit WSR-3 does not replace the Company's
14 study. The Company still supports its study as the
15 most appropriate calculation of wholesale discount
16 factors. However, Exhibit WSR-3 provides additional
17 information to the Commission regarding the impact of
18 the FCC's Order and Rules.

19

20 Q. PLEASE DESCRIBE EXHIBIT WSR-3.

21

22 A. The format for Exhibit WSR-3 shows in the first
23 column of page 1, the accounts within the FCC's
24 Uniform System Of Accounts (USOA), which the FCC has
25 treated either as presumptively avoided direct

1 expense accounts or as indirectly avoided overhead
2 and general support expense accounts. The second
3 column reports the amount of regulated expense for
4 each account shown in column 1 as reported by
5 BellSouth to the FCC on the ARMIS Report 43-03 for
6 1995 Florida operations. The third column reports,
7 for the direct avoided accounts, the Company's
8 analysis regarding the amount of expense in these
9 accounts which the Company believes may qualify as
10 avoidable under the FCC's stated criteria in the
11 Order. For the indirect accounts, the third column
12 reflects an allocation to avoided expense based on
13 the ratio of total avoided direct expenses to total
14 expenses. The indirect expense allocation ratio is
15 calculated in Column 2, below the total for overhead
16 and general support expenses.

17
18 I have computed the wholesale discount at the bottom
19 of Exhibit WSR-3. The first step in this calculation
20 was to add the indirect avoided expenses to the
21 direct avoided expenses to compute total avoided
22 expenses. The next step was to determine the
23 revenues subject to discount. This amount was
24 determined by adding the residence and business
25 revenues subject to discount from the Company's study

1 and adding to this total non-recurring revenues,
2 contract service arrangement (CSA) revenues, and
3 grandfathered service revenues. The total of these
4 revenue amounts equals the revenues subject to
5 discount. Finally, the wholesale discount is
6 calculated by dividing the avoided costs by the
7 revenues subject to discount. The calculation yields
8 a wholesale discount of 19.7% (\$351,571,000 of
9 avoided costs divided by \$1,788,314,000 of revenues
10 subject to discount).

11

12 Q. WHAT IS THE BASIS FOR THE COMPANY'S ANALYSIS
13 REGARDING THE AMOUNTS SHOWN ON EXHIBIT WSR-3 FOR THE
14 DIRECT AVOIDED EXPENSE ACCOUNTS IN COLUMN 3?

15

16 A. The FCC's Order and Rules treat accounts 6611-6613
17 and 6621-6623 as presumptively avoided, but allows
18 the incumbent local exchange carrier ("LEC") to rebut
19 this presumption to the state commission (the Order
20 at paragraph 917). The amounts in Column 3 for the
21 direct avoided expense accounts represents the
22 Company's analysis, utilizing the FCC's
23 avoided/avoidable criteria, of the work operations
24 performed applicable to these accounts.

25

1 For account 6611 (product management), the Company
2 analyzed each job function and its associated costs.
3 The majority of these functions are non-avoidable.
4 They include such functions as: developing rates and
5 tariffs for new services, developing product plans,
6 enhancements of existing services, forecasting demand
7 for products and services, and support for these
8 functions. These functions comprise the majority of
9 costs in account 6611. Therefore, most of the cost
10 in this account is non-avoidable.

11
12 In this analysis for accounts 6612 (sales), and 6613
13 (advertising), the Company treated as non-avoidable
14 those 1995 expenses recorded in the accounts which
15 were related to carrier services, public services,
16 and operator services. A significant portion of the
17 expense in these accounts is treated as avoidable.

18
19 For accounts 6621 (call completion) and 6622 (number
20 services), the Company treats these expenses in the
21 analysis as non-avoidable for resale purposes. To
22 the extent MCI takes over the operator services
23 functions from BellSouth by direct routing of local
24 telephone calls to its operators, it is taking over a
25 line of business with its own revenue stream. Call

1 completion and number service expenses are
2 appropriately not treated as avoided because they are
3 not associated with the retail lines of business that
4 the Company would retain under this scenario. If on
5 the other hand MCI continues to secure operator
6 services from BellSouth, these expenses are non-
7 avoidable because the functions will continue to be
8 performed as currently.

9
10 Finally, for account 6623 (customer services), the
11 Company utilized the data from its avoided cost study
12 for this account but added as avoidable certain
13 indirect and other expenses. The amount treated as
14 non-avoidable includes customer service expenses
15 associated with carriers, public services, and
16 operator services. In addition the Company included
17 additional amounts as non-avoidable for customer
18 services functions that would be required for
19 alternative local exchange companies.

20

21 Q. HOW DID YOU DETERMINE THE SPECIFIC OVERHEAD AND
22 GENERAL SUPPORT ACCOUNTS TO INCLUDE ON EXHIBIT WSR-3?

23

24 A. In paragraph 918 of the Order, the FCC stated:
25 "General support expenses (accounts 6121-6124),

1 corporate operations expenses (accounts 6711, 6612
2 (sic.), 6721-6728), and telecommunications
3 uncollectibles (account 5301) are presumed to be
4 avoided in proportion to the avoided direct expenses
5 identified in the previous paragraph." I have used
6 these accounts on Exhibit WSR-3, with the exception
7 of account 6612 which is most likely a typographical
8 error and should have been account 6712 (planning).

9

10 Q. WHAT IS THE BASIS FOR THE CALCULATION OF THE
11 INDIRECTLY AVOIDED ALLOCATION FACTOR?

12

13 A. The indirectly avoided allocation factor is computed
14 as the ratio of direct avoided expenses to total
15 expenses. The basis for this factor comes from the
16 section of the FCC's Order at paragraph 918, which I
17 previously mentioned. In addition, in paragraph 929
18 of the Order, the text concerning the calculation of
19 the default range for wholesale discounts states:
20 " We have, therefore, substituted a more
21 straightforward approach in which we apply to each
22 indirect expense category the ratio of avoided direct
23 expense to total expenses."

24

25

1 Q. DOES THE AVOIDED COST STUDY YOU HAVE SHOWN ON EXHIBIT
2 WSR-3 OVERSTATE THE CALCULATED WHOLESALE DISCOUNT?

3

4 A. Yes. Because the criteria used for this study was
5 the FCC's "reasonably avoidable" criteria, and
6 because the study includes an allocated portion of
7 indirect costs, the resulting wholesale discount rate
8 is overstated.

9

10 Q. PLEASE SUMMARIZE YOUR TESTIMONY.

11

12 A. BellSouth's methodology for calculating wholesale
13 discounts for residence and business services is a
14 reasonable approach which meets the federal
15 requirements of the Act. The study is generous to
16 resellers in at least three areas: 1) the study does
17 not include increases in cost that the Company may
18 incur to serve resellers; 2) the study does not
19 include any uncollectibles related to resellers; 3)
20 the study assumes that resellers will serve average
21 revenue customers even though it is likely that high
22 revenue customers will be targeted. The separate
23 wholesale discount rates of 19.0% for residence and
24 12.2% for business should be approved.

25

1 Q. DOES THIS COMPLETE YOUR TESTIMONY?

2

3 A. Yes.

4

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Florida Resale Study

August 12, 1996

DESCRIPTION OF STUDY PROCEDURES

FLORIDA RESALE STUDY

This section describes the process used in developing the discount percentages to be applied to BellSouth's retail services which are subject to resale.

The study determined the costs that the Company will avoid when a customer decides to purchase telecommunications services from a reseller instead of BellSouth. Under the Federal legislation, the price the Company charges to the reseller is the retail price minus the retail costs that will be avoided. The costs that will be avoided include customer services, billing costs, sales expenses, uncollectibles, and bill inserts.

The expenses associated with customer services are in Account 6623. The study examined all of the job functions assigned to Account 6623. For each job function, a determination was made as to whether or not that function would be avoided due to resale. The functions that will not be performed for resold accounts included remittance operations, service representative training, service order entry, collections, account inquiry, demand sales, address information, and customer payment operations. Many functions in Account 6623 will continue to be performed for resold accounts; therefore, the expense associated with those functions will not be avoided. These functions include, for example, local and toll message processing, accounts operations, and message investigation.

Billing costs are also included in Account 6623. The only billing costs that will be avoided due to resale are the costs associated with printing and mailing a bill to the end user. BellSouth will still be maintaining a customer record for each end user. The Company will record and maintain usage and service characteristics of each customer so that it can render a bill to the reseller.

Account 6612, the sales expense account, contains the marketing expenses that the Company may avoid as a result of resale. Accounts 6611 and 6613, product management and product advertising expenses (with the exception of bill inserts), however, should not be included in any avoided cost study because these costs are not volume sensitive.

For purposes of this study, it has been assumed that uncollectible expenses will be avoided. The reseller will be responsible for absorbing any bad debt on the part of its end users.

Once the avoided costs were determined, they were divided by the total local and intraLATA toll revenue to calculate the percentage discount for business and residence services.

Residential Summary

1	Florida 1995 - Residential Summary		
2	Analysis of the impact of resale on Residential Service		
3			
4	Revenues - Residential	Source/Calculation	
5			
6	Local Service Revenue	Extracted from billing system data	\$ 699,779,298
7	Long Distance Revenue	Extracted from billing system data	\$ 124,576,643
8			
9	Total Residential Revenue	L6 + L7	\$ 824,355,941
10			
11			
12	Avoided Expenses		
13			
14	Customer Services	Expense Worksheet A, Line 20, Col C	\$ 108,456,475
15	Billing	Expense Worksheet A, Line 22, Col C	\$ 17,651,626
16	Sales	Extracted from financial systems data	\$ 1,867,966
17	Uncollectibles	Extracted from billing system data	\$ 27,421,185
18	Advertising - Bill Inserts	Extracted from financial systems data	\$ 1,137,486
19			
20	TOTAL Avoided Expenses	L14 + L15 + L16 + L17 + L18	\$ 156,534,738
21			
22			
23			
24	Discount as a Percent of Revenue	$(L20 / L9) * 100$	18.99%
25			
26			

Business Summary

1	Florida 1995 - Business Summary		
2	Analysis of the impact of resale on Business Service		
3			
4	Revenues - Business	Source/Calculation	
5			
6	Local Service Revenue	Extracted from billing system data	\$ 704,504,942
7	Long Distance Revenue	Extracted from billing system data	\$ 147,621,115
8			
9	Total Business Revenue	L6 + L7	\$ 852,126,057
10			
11			
12	Avoided Expenses		
13			
14	Customer Services	Expense Worksheet B, Line 20, Col D	\$ 43,356,437
15	Billing	Expense Worksheet B, Line 22, Col D	\$ 5,012,505
16	Sales	Extracted from financial systems data	\$ 46,475,545
17	Uncollectibles	Extracted from billing system data	\$ 8,564,908
18	Advertising - Bill Inserts	Extracted from financial systems data	\$ 314,930
19			
20	TOTAL Avoided Expenses	L14 + L15 + L16 + L17 + L18	\$ 103,724,326
21			
22			
23			
24	Discount as a Percent of Revenue	$(L20 / L9) * 100$	12.17%
25			
26			
27			

Expense Worksheet A

1	Florida 1995 - Expenses Worksheet A		
2	Analysis of Account 6623 - Customer Services for Residence		
3			
4	A	B	C
5			
6	Description of Job Function	JFC	Dollars Avoided
7			
8	Remittance Center	1250	\$ 3,657,441
9	Training	17xx	\$ 1,015,033
10	Service Order Entry Business	2810*	\$ 66,955
11	Account Inquiry	2850*	\$ 154,217
12	Demand Sales/Order Negotiation	2870*,2E70*	\$ 34,565,660
13	Service Order Entry Residence	2E10*	\$ 137,427
14	Address Information Services	2E30*	\$ 452,714
15	Collections - Residence	2E40*	\$ 31,043,715
16	Billing Inquiry	2E50*	\$ 33,816,454
17	Customer Payments Operations	2E60*	\$ 668,242
18	Authorized Payment Agency	2E80*	\$ 2,878,617
19			
20	Total Avoided Customer Services Expenses		\$ 108,456,475
21			
22	Billing Expenses	1270	\$ 17,651,626
23			
24	Advertising - Bill Inserts	Misc.	\$ 1,137,486
25			
26	* Adjusted for Supervision and Support		
27	Source: Extracted from financial systems data		

Expense Worksheet B

1	Florida 1995 - Expenses Worksheet B		
2	Analysis of Account 6623 - Customer Services for Business		
3			
4	A	B	C
5			
6	Description of Job Function	JFC	Dollars Avoided
7			
8	Remittance Center	1250	\$ 876,812
9	Training	17xx	\$ 502,018
10	Service Order Entry Business	2810*	\$ 1,039,664
11	Collections Business	2840*	\$ 6,163,381
12	Account Inquiry	2850*	\$ 12,883,696
13	Demand Sales/Order Negotiation	2870*,2E70*	\$ 16,007,526
14	Vendor Service Center	2880*	\$ 4,348,224
15	Address Information Services	2E30*	\$ 1,206,572
16	Customer Payments Operations	2E60*	\$ 30,286
17	Authorized Payment Agency	2E80*	\$ 298,258
18			
19			
20	Total Avoided Customer Services Expenses		\$ 43,356,437
21			
22	Billing Expenses	1270	\$ 5,012,505
23			
24	Advertising - Bill Inserts	Misc.	314,930
25			
26	* Adjusted for Supervision and Support		
27	Source: Extracted from financial systems data		

AVOIDED COST DISCOUNT MODEL FOR RESALE

BASIC EQUATION

$$\% \text{ DISCOUNT} = \frac{\text{COST AVOIDED AS A RESULT OF RESALE}}{\text{REVENUE SUBJECT TO RESALE}} \times 100$$

EQUATION APPLIED

$$\% \text{ DISCOUNT} = \frac{\text{CUST. SERVICE} + \text{BILLING} + \text{SALES} + \text{BILL INSERTS} + \text{UNCOL.}}{\text{LOCAL NETWORK SERVICE} + \text{INTRALATA LONG DISTANCE}} \times 100$$

RESULTS

RESIDENCE DISCOUNT 19%

BUSINESS DISCOUNT 12.2%

BELLSOUTH OPERATIONS

COSTS NOT SUBJECT TO IMPACT FROM RESALE

NETWORK RELATED COSTS



MAINTENANCE
DEPRECIATION AMORTIZATION
NETWORK OPERATIONS
PROVISIONING

SERVICE RELATED COSTS



PRODUCT MANAGEMENT AND ADVERTISING
CALL COMPLETION AND NUMBER SERVICES

GENERAL SUPPORT RELATED COSTS



LAND, BUILDINGS
FURNITURE AND OFFICE EQUIPMENT
COMPUTERS

OVERHEAD COSTS



GENERAL AND ADMINISTRATIVE

TAXES

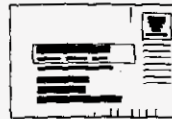


COSTS SUBJECT TO IMPACT FROM RESALE

CUSTOMER RELATED COSTS



MARKETING SALES
CUSTOMER SERVICES
BILL INSERTS



POSTAGE AND BILLING



UNCOLLECTIBLE REVENUES

FLORIDA			CALCULATION BASED ON CRITERIA IN FCC'S REPORT & ORDER RELEASED ON AUGUST 8, 1996		
	COL. 1	COL. 2	COL. 3		
	(000)		AVOIDED		
ACCOUNTS DIRECT AVOIDED		1995 REG	AMOUNT		
A/C 6611 PRODUCT MGT.		29,517	5,883		
A/C 6612 SALES		72,454	62,355		
A/C 6613 PRODUCT ADV.		32,172	30,766		
A/C 6621 CALL COMPLETION		17,871	-		
A/C 6622 NUMBER SERVICES		58,783	-		
A/C 6623 CUSTOMER SERV.		278,324	182,467		
TOTAL DIRECT AVOIDED		489,121	281,471		
				ALLOC.	
				AMOUNT	
ACCOUNTS INDIRECTLY AVOIDED					
OVERHEAD ACCOUNTS					
A/C 6711 EXECUTIVE		10,091	1,101		
A/C 6712 PLANNING		3,904	426		
A/C 6721 ACCOUNTING & FINANCE		28,412	3,101		
A/C 6722 EXTERNAL RELATIONS		25,108	2,741		
A/C 6723 HUMAN RESOURCES		39,435	4,304		
A/C 6724 INFORMATION MGT.		148,221	16,179		
A/C 6725 LEGAL		13,571	1,481		
A/C 6726 PROCUREMENT		8,453	923		
A/C 6727 RESEARCH & DEV.		7,997	873		
A/C 6728 OTHER GEN. & ADM.		141,658	15,462		
A/C 5301 UNCOLLECTIBLES		47,835	5,221		
TOTAL OVERHEAD ACCOUNTS		474,685	51,813		
GENERAL SUPPORT ACCOUNTS					
A/C 6121 LAND & BUILDING		71,665	7,822		
A/C 6122 FURN. & ARTWORKS		5,471	597		
A/C 6123 OFFICE EQPT.		6,433	702		
A/C 6124 GEN. PURPOSE COMP.		83,973	9,166		
TOTAL GENERAL SUPPORT		167,542	18,288		
TOTAL O'HEAD & GEN. SUPPT.		642,227	70,100		
TOTAL DIRECT AVOIDED		281,471			
TOTAL EXPENSES		2,578,713			
ALLOCATION FACTOR		0.109151736			
TOTAL AVOIDED COSTS			351,571		
REVENUES SUBJECT TO DISCOUNT			1,788,314		
WHOLESALE DISCOUNT			19.7%		