



JACK SHREVE
PUBLIC COUNSEL

STATE OF FLORIDA
OFFICE OF THE PUBLIC COUNSEL

c/o The Florida Legislature
111 West Madison Street
Room 812
Tallahassee, Florida 32399-1400
904-488-9330

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December 20, 1996

Blanca S. Bayo, Director
Division of Records and Reporting
Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

Re: Case No. **960329-WS**

Dear Ms. Bayo:

Enclosed for filing in the above-referenced docket are the original and 15 copies of the Direct Testimony and accompanying Exhibits of Kimberly H. Dismukes on Behalf of the Citizens of the State of Florida.

Please indicate the time and date of receipt on the enclosed duplicate of this letter and return it to our office.

Sincerely,

Stephen C. Reilly
Associate Public Counsel

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DOCUMENT IDENTIFICATION

13590 DEC 20 96

REGISTRATION REPORTING

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In Re: Application for Increase in)
rates and service)
availability charges in Lee)
County by Gulf Utility Company.)
_____)

Docket No. 960329-WS
Filed December 20, 1996

**ORIGINAL
FILE COPY**

TESTIMONY OF
KIMBERLY H. DISMUKES

Respectfully submitted,
Jack Shreve
Public Counsel

Office of Public Counsel
c/o The Florida Legislature
111 West Madison Street
Room 812
Tallahassee, FL 32399-1400

(904) 488-9330

Attorney for the Citizens
Of the State of Florida

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**TESTIMONY
OF
KIMBERLY H. DISMUKES**

**On Behalf of the
Florida Office of the Public Counsel**

**Before the
FLORIDA PUBLIC SERVICE COMMISSION**

Docket No 960329-WS

13 Q. What is your name and address?

14 A. Kimberly H. Dismukes, 5688 Forsythia Avenue, Baton Rouge, Louisiana 70808

15 Q. By whom and in what capacity are you employed?

16 A. I am a self-employed consultant in the field of public utility regulation. I have been
17 retained by the Office of the Public Counsel (OPC), on behalf of the Citizens of the
18 State of Florida, to analyze Gulf Utility Company's (the Company or Gulf) filing in
19 the instant docket.

20 Q. Do you have an appendix that describes your qualifications in regulation?

21 A. Yes. Appendix I, attached to my testimony, was prepared for this purpose

22 Q. Do you have an exhibit in support of your testimony?

23 A. Yes. Exhibit __ (KHD-1) contains 18 schedules that support my testimony

24 Q. What is the purpose of your testimony?

25 A. The purpose of my testimony is to respond to Gulf Utility Company's request to
26 decrease water rates by \$155,935 and to increase wastewater rates by \$366,340 My

1 testimony is organized into five sections. In the first section of my testimony, I
2 summarize my recommendations. In the second section, I address adjustments to the
3 Company's proposed cost of capital. In the third section of my testimony, I address
4 adjustments to test year revenue. In the fourth section of my testimony, I discuss
5 certain expense adjustments. In the fifth section, I address adjustments to the
6 Company's proposed rate base.

7 **I. Summary of Recommendations**

8 Q. Would you please summarize your recommendations?

9 A. Yes. Schedule 1 summarizes the adjustments that I propose and shows the revenue
10 requirement impact of each adjustment. Instead of a net rate increase, my
11 recommendations produce a rate reduction of \$898,018. My recommendations show
12 that the Company's water customers should receive a rate decrease of \$425,172 and
13 its wastewater customers should receive a rate decrease of \$472,846. This schedule
14 does not incorporate the used and useful recommendations of Mr. Biddy. If his
15 recommendations were incorporated, it would produce a further decrease in the
16 Company's revenue requirement.

17 **II. Cost of Capital**

18 Q. What adjustments do you recommend concerning the Company's capital structure and
19 overall cost of capital?

20 A. I recommend one adjustment to the Company's capital structure. As shown on page
21 2 of Schedule 2, I have removed \$160,929 from the equity component of the

1 Company's capital structure. In February 1990, Gulf recorded \$68,114 of water
2 assets and \$92,815 of wastewater assets on its books associated with assets
3 constructed by a related party — Caloosa Group, Inc. In exchange for the assets,
4 Gulf issued common stock to the shareholders of Caloosa Group, Inc. (Caloosa). The
5 shareholders of Gulf and Caloosa are the same and they own the same proportionate
6 share of each company. Typically when a developer constructs lines and hydrants and
7 connects to the utility's system, the assets are contributed to the Company. The assets
8 are recorded on the books of the Company and an equal amount of CIAC is also
9 recorded on the books. The net result is no impact on rate base. This is the
10 Company's policy with all developers, except its affiliate Caloosa Group, Inc. In
11 response to OPC's Interrogatory 36, Gulf explained that the transaction with its
12 affiliate "was a routine business transaction in February 1990 where common stock
13 was issued for \$160,928 of assets. It was straightforward. It violated no law or rule."
14 The Company continued in its response "The Company's accounting of this
15 transaction should be approved. The current stockholders have shown their
16 commitment to provide the quality of service to the area, and the larger equity base
17 from the Company's accounting of this transaction will benefit the consumer over the
18 long pull."

19
20 Lacking in the Company's response is an explanation of why the Company did not
21 require its affiliate-developer to contribute the property as it requires other

1 developers. The Company has not provided a satisfactory explanation of why the
2 Commission should permit the Company to treat its affiliate-developer more favorably
3 than unaffiliated developers. The effect of the Company's transaction is to increase
4 rate base and the overall cost of capital — both of which increase rates to customers.
5 The Commission should reject the Company's accounting treatment of this
6 transaction. Accordingly, I recommend that the Commission reduce the equity
7 component of the capital structure by \$160,928. In addition, as described below, the
8 Commission should increase CIAC included in rate base by the same amount. As
9 shown on Schedule 2, after making the adjustment that I propose, the cost of capital
10 that I recommend is 9.22%. This compares to the Company's requested cost of capital
11 of 9.25%.

12 **III. Revenue Adjustments**

13 Q. What adjustments do you propose to the Company's revenue?

14 A. I am proposing one adjustment to test year revenue. As shown on Schedule 3, I
15 recommend that the Commission increase test year revenue by \$139,599. The
16 Company disposes of its wastewater effluent by providing reclaimed water to golf
17 courses (San Carlos Golf Course, Vines County Club, and Villages of County Creek).
18 Rather than selling reclaimed water to these customers, Gulf provides this service free
19 of charge. In response to Staff Interrogatory 30, Gulf explained

20 Gulf has always disposed of effluent by golf course
21 irrigation because it was and is the least cost method

1 available. If charges are imposed effluent become less
2 attractive to developers and the Company could be
3 forced to use much more expensive disposal methods
4 such as deep well injection or evaporation/percolation
5 ponds.

6 While I do not dispute that effluent disposal by way of spray irrigation is beneficial to
7 the Company and its customers, it is also beneficial to the golf courses. The
8 environment under which the Company initially entered into its reuse agreements no
9 longer exists. Water has become more scarce and Floridians are recognizing that
10 water should be conserved. Reuse provides a valuable means of conserving potable
11 water resources.

12
13 The Company also operates in a water caution area. Consequently, the South Florida
14 Water Management District will closely monitor the need for consumptive use permits
15 and the associated withdrawals. Thus, while the golf courses to which Gulf provides
16 reclaimed water have consumptive use permits, it remains questionable whether or not
17 they could be renewed. The South Florida Water Management District's consumptive
18 use permit rules require an applicant for a new permit, permit renewal, or permit
19 modification to show that the applicant "makes use of a reclaimed water source unless
20 the applicant, in any geographic location demonstrates that its use is either not
21 economically, environmentally or technically feasible, or in areas not designated as

1 Critical Water Supply Areas pursuant to Chapter 40E-23, F.A.C., the applicant
2 demonstrates reclaimed water is not readily available.” In its Basis for Review of
3 Water Use Permit Applications, the South Florida Water Management District
4 describes the review process in areas of special water concern: “allocation of water
5 shall be restricted or denied for irrigation purposes when reclaimed water is available
6 and is economically, technically and environmentally feasible.” The South Florida
7 Water Management District is making it more difficult for consumptive use permits
8 to be issued for irrigation purposes.

9
10 Since Gulf Utility currently provides reclaimed water to three golf courses and has a
11 contract for a fourth, it is unlikely that any of these golf courses could prove that the
12 provision of reclaimed water is not technically or environmentally feasible. The test
13 of whether the golf courses could show that using reclaimed water is not
14 economically feasible is less clear, unless the Company continues to provide this
15 service free of charge. To the extent that the South Florida Water Management
16 District uses an objective measure of “economically feasible” and also considers the
17 scarce nature of the resources being withdrawn, it should find that at a reasonable
18 rate, reclaimed water is economically feasible. Accordingly, I recommend that the
19 Commission establish a reuse rate in this proceeding of \$.25 per 1,000 gallons. This
20 is substantially below the Company’s potable water rate of \$2.16 per 1,000 gallons,
21 and it is comparable to the \$.21 per 1,000 gallons charged by Florida Cities Water

1 Company in Lee County. Consistent with my recommendation that the Commission
2 establish a reuse rate in this proceeding, I have increased test year revenue by
3 \$139,599, as shown on Schedule 3. This revenue was based upon the Company's
4 estimate of reclaimed water that it would provide to its existing golf courses in 1996
5 and the minimum amount contracted for with River Ridge.

6 **IV. Expense Adjustments**

7 Q. What adjustments to the Company's expenses are you proposing?

8 A. The adjustments that I recommend are presented on Schedules 4 through 10. The first
9 set of adjustments that I recommend relate to transactions with the Company's
10 affiliate — Caloosa. Schedule 4 increases CIAC related to assets purchased by the
11 Company from Caloosa. As shown, I recommend that CIAC be increased by \$68,144
12 for the water operations and \$92,815 for the wastewater operations. As I previously
13 discussed, the Company has not provided a satisfactory reason why its developer-
14 affiliate should be treated any differently than a nonaffiliated developer.

15
16 The second adjustment relates to expenses incurred on behalf of both Caloosa and the
17 Company, only some of which are charged to Caloosa. As explained earlier, Caloosa
18 Group, Inc. is a land development company and is an affiliate of Gulf Utility. Five of
19 Gulf Utility's employees, the President, the Chief Financial Officer, the Assistant to the
20 CFO, the Administrative Manager, and the Administrative Assistant, provide services
21 to both companies. These employees' salaries are paid separately for the work that

1 they do at each company. In addition, Gulf Utility charges Caloosa \$50 per month for
2 use of Gulf Utility's computer system and \$50 a month for supplies and office rent
3 Although Caloosa pays for the time Gulf's employees work for Caloosa, none of the
4 benefits paid by Gulf are allocated or charged to Caloosa. In addition, there are two
5 other expense categories where none of the costs have been charged or allocated to
6 Caloosa. These include car expenses of Mr. Moore (President) and business and
7 conference expenses of Mr. Moore as well as other general and administrative
8 expenses. In my opinion, it is not fair to charge all of these expenses to the regulated
9 utility operations of Gulf Utility. Clearly, some of these expenses should be allocated
10 to Caloosa as the employees of Gulf Utility provide services to both. By charging only
11 the regulated utility operations for these expenses, the nonregulated operations
12 receive a windfall. Certainly, if Caloosa were a stand alone entity it would incur
13 benefit expenses on behalf of its employees as well as other administrative and general
14 expenses.

15 Q. Did you develop a method to allocate these expenses?

16 A. Yes. My recommendations are depicted on Schedule 4. I developed three allocation
17 factors to assign costs between Caloosa and Gulf Utility. First, I allocated health
18 insurance costs and IRA benefits for the five employees that work for both companies
19 based upon their Caloosa salary relative to their total Caloosa and Gulf Utility salary.
20 Second, I allocated office supplies, rent expense, computer depreciation, and other
21 business expenses and administrative expenses based upon Caloosa's total payroll to

1 the total payroll of Caloosa and Gulf Utility Third, I allocated Mr. Moore's car
2 expenses based upon his Caloosa salary to his total Caloosa and Gulf Utility salary
3 As shown on Schedule 4, this produced an allocation of expenses to Caloosa of
4 \$8,645. From this amount I subtracted the \$1,200 charged to Caloosa for use of the
5 computer and office supplies The difference, or \$7,445, should be removed from the
6 Company's test year expenses.

7 Q Have you made any other adjustments for the Company's transactions with its
8 affiliate?

9 A. Yes. Schedule 5 reflects an adjustment for the difference between the lease expense
10 charged to the Company by Caloosa and the present value of a levelized lease
11 payment based upon a 40-year life and a discount rate of 9.22% In 1996, Gulf Utility
12 entered into a lease agreement with its affiliate Caloosa Group, Inc. to lease 3,931
13 square feet of office space. Since this is an arrangement between affiliates and is not
14 an arm's-length transaction, I tested the reasonableness of the lease payment by
15 comparing it to what the lease payment would be over the life of the building using
16 a cost of capital of 9.22%. As shown on page 2 of Schedule 5, the levelized lease
17 payment over the life of the building would be \$64,826 Since Gulf Utility occupies
18 33.71% of the building, I multiplied \$64,826 times 33.71% to arrive at the levelized
19 lease payment that would apply to the Company As shown on page 1 of this
20 schedule, this amounted to \$21,853. This compares to the amount being charged the
21 Company of \$47,152. After accounting for the allocation of rental expense to

1 Caloosa, my calculations show that Gulf Utility is being charged an excessive amount
2 Accordingly, I recommend that test year expenses be reduced by \$26,182 To ensure
3 that ratepayers are not harmed by the affiliate relationship between Caloosa and Gulf
4 Utility, I recommend that the Commission assess the reasonableness of the lease
5 expense charged to Gulf Utility by comparing it to what the lease expense would be
6 over the life of the building assuming Caloosa earned a normal return on its
7 investment, and the return of its investment is earned over a 40-year period This
8 comparison clearly shows that Gulf Utility is being charged an excessive amount

9 Q. What is the next adjustment that you propose?

10 A. I am also recommending an adjustment to the salaries of Gulf Utility's employees that
11 provide services to both the Company and Caloosa. As shown on Schedule 6, the
12 hourly rate charged for services performed on behalf of Gulf Utility is considerably
13 higher than the hourly rate charged for services performed on behalf of Caloosa For
14 example, the equivalent hourly rate of Mr. Moore¹ when he performs services for the
15 Company is \$49.04, whereas the hourly rate charged to Caloosa is \$22.69 Similarly,
16 Ms. Andrews's hourly rate for work performed at Gulf Utility is \$25.66, however, for
17 Caloosa the hourly rate is only \$16.70. As shown on Schedule 6, the hourly rates
18 charged to the Company are much higher than the hourly rates charged to Caloosa
19 I see no reason why the hourly rates charged should be different It would appear that
20 Caloosa is receiving a windfall at the expense of ratepayers In other words, the

¹ The hourly rates of Gulf's employees are after adjustment for pay increases which is addressed next in my testimony

1 regulated utility operations are absorbing a disproportionate share of the total payroll
2 costs of Caloosa and Gulf Utility

3 Q. Did you make an adjustment for the problem that you have identified?

4 A. Yes. My adjustment is shown on Schedule 6. I reallocated the salary charged to
5 Caloosa based upon the combined hourly rate of Caloosa and Gulf Utility. This
6 ensures that both companies are paying the same amount per hour for the use of Gulf
7 Utility's employees. For example, the combined hourly rate for Mr. Moore is \$46.11
8 Using Mr. Moore's estimate that he spends five hours per week working for Caloosa,
9 I reallocated the salary charged to Caloosa using an hourly rate of \$46.11 as opposed
10 to the \$22.69 per hour actually charged or paid

11

12 As shown, this reallocation produces a reduction to the utility salary paid to Mr
13 Moore of \$6,088. In other words, this amount should be charged to Caloosa's
14 operations, not the regulated utility operations. I performed a similar calculation for
15 each of the employees of Caloosa based upon the hours that they devote to the utility
16 operations versus Caloosa's operations. As shown, in total, I recommend that \$8,947
17 be removed from the Company's test year payroll expense to properly account for the
18 salary expense charged to Caloosa. In addition, I have used these revised salary
19 allocations to develop the percentage of Caloosa payroll to total Caloosa and Gulf
20 Utility payroll used on Schedule 4 to allocate other expenses to Caloosa. As shown,
21 the percentage of Caloosa payroll to total Caloosa and Gulf Utility payroll is 2.62%

1 Q. Do you recommend any other adjustments to the Company's payroll expense?

2 A. Yes. I also recommend that the Commission reduce the pay increase built into the
3 1996 salaries for the Company's management employees. As shown on Schedule 7,
4 the Company is projecting pay increases ranging from a high of 9.6% to a low of
5 6.5% for its officers and managers. According to the Company's response to OPC's
6 Interrogatory 11, salary increases in the past were 5% in 1992, 4% in 1993, 5% in
7 1994, and 4% in 1996. The Company budgeted a 6.5% overall increase in 1996, but
8 increases can vary per employee. In my opinion, the Company has not demonstrated
9 that a 6.5% increase in employee salaries is reasonable. In many instances the salary
10 increases for the officers and managers of the Company exceed the 6.5% overall
11 increase budgeted for the test year. In the past, the percentage increases have been
12 between 4% and 5%. I have used the higher 5% increase to adjust the salaries of the
13 Company's officers and management employees. As shown on Schedule 7, adjusting
14 1995 salaries for a 5% increase in 1996, reduces test year expenses by \$7,416

15

16 In addition to this adjustment I also recommend that the Commission reduce the
17 salary of Mr. Mann. Mr. Mann is the Vice President of the Company and receives a
18 salary of \$49,608. Mr. Mann does not maintain an office at the utility site, but
19 apparently has an office in Jacksonville. On two separate occasions, the Company was
20 requested to provide an estimate of the hours Mr. Mann devoted to the Company. In
21 response, the Company stated that: "Mr. Mann does not submit time records and is

1 paid on a salary basis. The amount of time he spends each week on his various duties
2 varies considerably depending on the needs of the Company” [Response to OPC
3 Interrogatory 41.] A similar response was given to the Staff auditors when they
4 conducted their audit of the Company books. A list of duties of Mr Mann indicates
5 that his role is one of reviewing certain accounting matters like preparation of PSC
6 annual reports, financial statements, budgets, and cash flow statements. In addition,
7 in conjunction with the president, Mr Mann performs such functions as long-term
8 financial planning, long-term debt management, and setting tax policies. In addition
9 to these types of duties, Mr. Mann also prepares the tax M-1 schedule and other
10 related schedules for state and federal tax returns and other special projects as
11 directed by the Board of Directors.

12
13 In my opinion, the Company has not proven the reasonableness of the salary paid to
14 Mr. Mann. Although other employees of Gulf Utility maintain time records, there is
15 no such requirement for Mr. Mann, despite the apparent variable nature of the work
16 he performs. Based upon a review of the duties Mr Mann performs, I estimate that
17 he should, on average, spend 10 hours per week on utility business, or 520 hours per
18 year. At an hourly rate of \$35.00 per hour, which is roughly the mid point between
19 the hourly rates paid to the president and the Chief Financial Officer, I recommend
20 that the Commission allow a salary for Mr Mann of \$18,200. Accordingly, as shown
21 on Schedule 7, I have reduced test year expenses by \$30,234.

1 Q. What is the next adjustment that you recommend?

2 A. The next adjustment is shown on Schedule 8. The Company pays dues and conference
3 registration fees to the National Association of Water Companies. For the projected
4 test year the Company has included \$3,299 for these expenses. I am recommending
5 that the Commission disallow 24% of these expenses because they are related to
6 lobbying. In response to OPC's Interrogatory 24, the Company indicated that in 1996,
7 NAWC estimated that 24% of their dues were for lobbying. The Commission has
8 historically not permitted the recovery of lobbying and public relations activities from
9 ratepayers. Such efforts are for the benefit of stockholders, not ratepayers.
10 Accordingly, since 24% of the dues and presumably conference fees are related to
11 lobbying, I have removed \$792 from test year expenses.

12 Q. Would you please explain the nonrecurring expense adjustments shown on Schedule
13 9?

14 A. Yes. Schedule 9 shows adjustments that I recommend concerning nonrecurring
15 expenses which the Company has included in the projected test year. The Company's
16 MFRs show that the Company budgeted \$16,000 for pond cleaning in 1996 and
17 \$21,000 for lift station coating and repairs in 1996. In Interrogatory 28, OPC
18 requested that the Company provide the amount it incurred for these efforts in 1993,
19 1994, and 1995. In response, the Company indicated that in 1994 it expended
20 \$17,500 for pond cleaning but did not incur any expenses for pond cleaning in 1993
21 or 1995. Based upon this response, it appears that the Company incurs expenses to

1 clean its ponds every two years. Accordingly, I recommend that the Commission
2 amortize the cost included in the test year of \$16,000 over two years. As shown on
3 Schedule 9, I have reduced test year expenses by \$8,000.

4
5 Similarly, the Company indicated in this response that it did not incur any cost to coat
6 liftstations in 1993, 1994, or 1995, but that it did incur liftstation repair costs of
7 \$11,919 in 1994 and \$6,980 in 1995. It did not, however, incur these costs in 1993.
8 Since the amount included in the test year is nonrecurring in nature, I recommend that
9 the Commission amortize the total over five years and then allow annual repair costs
10 of \$6,300 ($\$11,919 + \$6,890$ divided by 3 years). As depicted on Schedule 9, my
11 recommendations reduce test year expenses by \$10,500.

12 Q. Would you please describe the miscellaneous adjustments shown on Schedule 10?

13 A. Yes. Schedule 10 contains five adjustments. The first adjustment removes from the
14 projected test year, expenses which the Company characterized as "unanticipated
15 expenses." In my opinion, it would not be good policy for the Commission to allow
16 such nondescript expenses to be included in a projected test year. The Company has
17 the burden of proving the reasonableness of its projected expenses, including all
18 expenses that it anticipates. Unanticipated expenses appear to be nothing more than
19 an additive above and beyond reasonably expected expenses. Accordingly, I
20 recommend that the Commission exclude unanticipated expenses of \$4,895.

21

1 The next adjustment removes from test year expenses \$235 related to rotary club
2 dues. In past proceedings the Commission has disallowed dues similar to rotary dues
3 For example, in Docket No 810002-EU, the Commission stated as follows
4 concerning chamber of commerce dues:

5 ...it is our opinion that these dues serve to improve the image
6 of the Company, with direct benefits accruing to the
7 stockholders of the Company and with no benefits being
8 received by ratepayers. [Florida Public Service Commission,
9 Order No. 10306, p 27.]

10 In addition, in the Commission's Order concerning Southern States Utilities, Inc. in
11 Docket No. 920199-WS, the Commission confirmed its policy to disallow chamber
12 of commerce dues and related expenses. I recommend that the Commission continue
13 with its policy of not recovering these types of costs from ratepayers. I have therefore
14 removed these expenses from the test year

15

16 The third adjustment removes from test year expenses golf outings and gift basket
17 expenses of Mr. Moore. In my opinion, such expenses are not appropriate to recover
18 from ratepayers. The Company's stockholders should absorb these-types of frivolous
19 expenses. Accordingly, I have reduced test year expenses by \$780

20

21 The fourth adjustment recognizes interest income which the Company has booked

1 below the line, but which is related to cash included in working capital. In response
2 to OPC's Interrogatory 37, the Company indicated that its operating account was
3 included in working capital and that this account earns interest. Since the cash is
4 included in working capital, it is only reasonable to include the interest income above
5 the line for rate making purposes. Accordingly, I have increased the Company's test
6 year income by \$4,000 for the projected interest the Company expects to receive on
7 this account.

8
9 The fifth adjustment removes some of the Board of Directors fees included in the test
10 year. Test year expenses include directors' fees of \$18,000 \$4,500 to be paid to
11 Russell Newton, Jr., \$4,500 to be paid to William Newton, and \$9,000 to be paid to
12 Russell Newton, III. A review of the Board of Director's Meeting Minutes indicates
13 that not all of the directors attend the board meeting. In particular, during 1996, only
14 Russell Newton, Jr. attended all three meetings. William Newton attended only one
15 of the three meetings, and Russell Newton, III attended two of the three meetings. A
16 similar pattern is shown for 1995. In 1995, Russell Newton, Jr. was the only director
17 to attend all three meetings. William Newton and Russell Newton, III attended only
18 one of the three meetings. Under the circumstances, I do not believe that it would be
19 prudent to include in test year expenses the entire amount of director's fees since two
20 of the board members show a pattern of not attending the meetings. I have removed
21 from test year expenses two-thirds of the fees for William Newton, since he has only

1 attended one of three meetings. I have also removed one-half of the directors fee paid
2 to Russell Newton, III since it is not evident that he should be paid twice as much as
3 the other directors. In addition, from this amount I have removed one-third of the
4 fees, since he attended only two of the three meetings. As shown on Schedule 9, the
5 adjustments that I recommend reduce test year expenses by \$9,000. The adjustments
6 which I recommend are conservative. A review of the meeting minutes indicate that
7 little is discussed and there is not significant input made by the board members.
8 Accordingly, in the absence of further support for these fees, the Commission would
9 be justified in removing all of these fees from test year expenses.

10 **V. Rate Base-Related Adjustments**

11 Q. What rate base adjustments do you recommend?

12 A. I am recommending several adjustments to rate base. These adjustments are shown
13 on Schedules 11-17. In many instances these adjustments affect expense accounts as
14 well. I have labeled them rate base-related adjustments for organizational purposes
15 only. The first adjustment, shown on Schedule 11, removes from the test year all costs
16 related to service to Florida Gulf Coast University. According to the testimony of Mr
17 Bidy, the facilities required to serve this customer will not be in place at the end of
18 the test year. In addition, the lines being constructed to serve the university are not
19 100% used and useful, according to Mr. Bidy. Since it is not possible to determine
20 how much of the line is used and useful, I recommend that all expenses, revenue, and
21 investment (including CIAC) be removed from the test year. By removing these costs

1 and revenue from the test year the Commission will ensure that current customers are
2 not burdened with paying for the non-used and useful transmission lines and collection
3 lines installed to serve the university and other customers in the future. By excluding
4 these costs and revenue from the test year, the Company will, in effect, be permitted
5 to earn a return on the used and useful portion of these facilities.

6 Q. What is the next rate base adjustment that you recommend?

7 A. I recommend that the Commission include, as an offset to rate base, funding which
8 the Company will receive from the South Florida Water Management District.
9 According to the Company's response to Staff's Interrogatory 37, Gulf Utility
10 requested funding under the South Florida Water Management District's Alternative
11 Water Supply Grants Program in the amount of \$375,000 for the preservation of
12 potable water through the development of alternative sources of irrigation water. On
13 November 14, 1996, the Governing Board of the District approved a grant of
14 \$300,000. Since the Company will receive these funds, they should be included as an
15 offset to rate base, as CIAC, if the corresponding investment is included in rate base.
16 If it is determined that the related investment is not included in rate base, I will modify
17 my testimony accordingly. The adjustment to include \$300,000 of CIAC in rate base
18 is depicted on Schedule 12.

19 Q. What is the next group of rate base adjustments that you recommend?

20 A. The next group of adjustments are shown on Schedules 13 through 16. These
21 adjustments are based upon the Staff's audit of the Company. The first adjustment

1 depicted on Schedule 13 increases CIAC included in rate base by \$379,319 for the
2 water operations and \$207,304 for the wastewater operations. According to the
3 Staff's Audit Disclosure No 8, prepaid CIAC included on the Company's books
4 appears to be related to plant already in service. To the extent the related assets are
5 included in rate base, the associated prepaid CIAC should likewise be included in rate
6 base. Accordingly, I recommend that the Commission include the prepaid CIAC in
7 rate base.

8
9 The second adjustment is also based upon the Staff's audit. According to Audit
10 Exception No. 2, the Company overstated the amount of accumulated amortization
11 of CIAC and it overstated the amortization of CIAC included in test year expenses.
12 Schedule 14 depicts the adjustments that should be made to correct for these
13 overstatements. As shown, water rate base should be reduced by \$115,371 and
14 wastewater rate base should be reduced by \$98,456. Similarly, test year amortization
15 expense should be reduced by \$12,967 for the water operations and by \$7,329 for the
16 wastewater operations.

17
18 The third adjustment is based upon the Staff's Audit Exception No 6. According to
19 this exception, the Company understated accumulated depreciation and overstated
20 depreciation expense. The adjustments proposed in the Staff's audit are depicted on
21 Schedule 15. As shown, water and wastewater depreciation expense should be

1 reduced by \$102,236 and \$46,689 respectively. Accumulated depreciation should be
2 increased by \$172,608 for the water operation and by \$158,465 for the wastewater
3 operations

4
5 The fourth adjustment is shown on Schedule 16. According to the Staff's Audit
6 Exception No. 4, when the Staff reviewed the Company's filing, several discrepancies
7 were found. According to the audit, the Company verified these discrepancies. The
8 only discrepancy which would affect the test year rate base is the overstatement of
9 wastewater plant in service. Accordingly, I reduced test year plant in service by
10 \$2,265.

11 Q Did you make any adjustments to the Company's requested working capital?

12 A. Yes. I started with the working capital calculation contained in the Staff's audit, under
13 Audit Exception No. 5 and made adjustments thereto. According to the Staff's audit,
14 it generated a 13-month average working capital calculation using the period August
15 1995 through August 1996. It also requested that the Company provide reasons why
16 the amounts would change from September through December. As shown on
17 Schedule 17, I started with the working capital balance of \$381,610 shown in the
18 Staff's audit. The first adjustment that I recommend removes from the working
19 capital calculation the unamortized rate case expense. I have removed this amount to
20 provide the Company with an incentive to minimize rate case expense. The second
21 adjustment removes \$394,954 for unamortized debt discount and expense. This cost

1 is reflected in the Company's cost of debt. Accordingly, it should not be included in
2 working capital. The third adjustment increases working capital for the accrued
3 interest on Industrial Revenue Bonds. According to the Company, its projected 13-
4 month average accrued interest is \$269,790, or \$18,128 less than the Staff's
5 calculation. I have used the estimate provided by the Company and increased working
6 capital accordingly. The fourth and fifth adjustments are similar in that they increase
7 working capital for accounts receivable and materials and supplies, as projected by the
8 Company. As shown on Schedule 17, the working capital amount that I recommend
9 is negative \$46,062. This compares to the Company's request of \$593,611

10 Q. Why do you recommend including negative working capital in rate base when the
11 Commission has typically used a zero allowance when the calculation produces a
12 negative working capital?

13 A. A negative working capital allowance simply means that the Company has other
14 sources of noninvestor supplied capital that are used to support the operations of the
15 Company. It does not mean that the Company does not have a working capital
16 requirement. This requirement, however, is being met by other sources of cost-free
17 capital and these sources are in excess of the Company's working capital needs. If a
18 negative working capital is not included in rate base, the Company will be permitted
19 to earn a return on cost-free sources of capital. If the Commission does not include
20 a negative working capital in rate base, it will effectively provide the Company with
21 an opportunity to overearn. The appropriateness of including a negative working

1 capital in rate base was expressed by Commissioner Deason at the Agenda
2 Conference concerning Palm Coast Utility, Docket No. 951056-WS Commissioner
3 Deason explained:

4 I need to state for the record that I think that if there
5 is a determination of a negative working capital
6 allowance that is the appropriate allowance. And just
7 for analogy purposes, I've tried to think of a good
8 analogy and that is it's kind of like looking at a
9 thermometer on the centigrade scale and you're
10 saying, 'Well, once it gets to zero and it's freezing, it
11 doesn't get any colder.' It does. And a negative
12 working capital allowance, all it means is that there are
13 other sources of capital other than things supplied by
14 the investor that are being used to support the
15 operations of this company. And that it is important to
16 recognize that like we do other sources of capital

17
18 So, I would not support staff's recommendation at a
19 zero allowance. It would be my position that the
20 calculated negative amount is appropriate. And it's not
21 saying that the company doesn't have any working

1 capital requirement; it's just that those working capital
2 requirements are being met by sources -- cost-free
3 sources of capital other than investor sources of
4 capital, and that's why the calculation comes up
5 negative

6

7 Q Do the Commission's rules require that a zero working capital allowance be used if
8 the working capital calculations produce a negative working capital?

9 A. No. The Commission's rules have no such requirement. The Commission's rules
10 require that the balance sheet approach to working capital be used for Class A and B
11 water and wastewater utilities.

12 Q. Can you demonstrate how the Company would overearn if the Commission does not
13 include a negative working capital in rate base?

14 A. Yes. I prepared Schedule 18 to demonstrate how this happens. This is a hypothetical
15 example, showing the balance sheet, rate base, capital structure, and working capital
16 of a utility. For simplicity purposes, the plant in service is considered to be 100% used
17 and useful, so there is no need to reconcile the capital structure to the rate base. As
18 shown on this schedule, the balance sheet approach to working capital, produces a
19 gross working capital requirement of \$7,500. The cost-free sources of funds used to
20 support the gross working capital requirement is \$10,500, producing a net negative
21 working capital requirement of \$3,000. (This is shown under the third box on

1 Schedule 18) The total capital (investor supplied sources of capital and customer
2 deposits) of the company is \$87,000. (This is shown under the second box on
3 Schedule 18.) The rate base of the utility, without working capital, is \$90,000
4 Inclusion of the negative working capital amount yields a total rate base of \$87,000,
5 or precisely the amount of investor-supplied capital. In this example, the allowed
6 return on rate base is 10%, or \$8,700. The return earned by investors is likewise
7 \$8,700 or 10% (\$8,700 divided by \$87,000 in capital). However, if the commission
8 does not include the negative working capital in rate base, but substitutes zero, the
9 utility will be allowed to earn 10% on a \$90,000 rate base, or \$9,000. The return
10 earned by investors is 10.34% (\$9,000 divided by \$87,000 in capital), or 34% in
11 excess of what the commission allowed. Thus, if the Commission does not include
12 negative working capital in rate base it will provide the Company with an opportunity
13 to earn in excess of its allowed rate of return.

14 Q. Do you have any other recommendations concerning rate base issues that you would
15 like to address?

16 A. Yes. Although I have not performed the calculations associated with my
17 recommendation, I recommend that the Commission not include a margin reserve in
18 the Company's used and useful calculations. In my opinion, it is not appropriate to
19 include margin reserve in the used and useful calculations. Margin reserve represents
20 capacity required to serve future customers, not current customers.

21

1 The inclusion of a margin reserve to account for future customers above and beyond
2 the future test year level represents investment that will not be used and useful in
3 serving current customers. If the Commission includes margin reserve in the used and
4 useful calculations, this will result in current ratepayers paying for plant that will be
5 used to serve future customers. This causes an intergenerational inequity between
6 ratepayers. If no margin reserve is allowed, the Company will still be compensated for
7 the prudent cost of its plant with Allowance for Prudently Invested Funds (AFPI) or
8 guaranteed revenue.

9 Q. If the Commission agrees with you, will the Company be harmed?

10 A. Not if the plant was prudently constructed. If the plant is prudently constructed, the
11 Company is permitted to accrue AFPI on plant that is not used and useful. The
12 Commission established AFPI for the very purpose of protecting utilities from under
13 recovering the cost of plant that is not used and useful, but was prudently constructed
14 Consequently, if the Commission does not grant the Company's request to include
15 margin reserve in the used and useful calculations, the Company could recover the
16 carrying costs associated with the assets that are currently considered non-used and
17 useful through the AFPI charges at some point in the future

18 Q. If the Commission decides that margin reserve should be included in the used and
19 useful calculations, should a corresponding adjustment be made to CIAC?

20 A. Yes. If margin reserve is included in the used and useful calculations, then, to
21 achieve a proper matching, an amount of CIAC equivalent to the number of

1 equivalent residential connections (ERCs) represented by the margin reserve should
2 be reflected in rate base. In calculating the imputation of CIAC, the Commission
3 should use the proposed, interim, or final new capacity charges. The CIAC that will
4 be collected from these future customers would at least serve to mitigate the impact
5 on the existing customers resulting from requiring them to pay for plant that will be
6 utilized to serve future customers. Imputation of CIAC on margin reserve has been
7 a longstanding policy of this Commission. The Commission's practice of imputing
8 CIAC on margin reserve is well documented in Order No. 20434 and Order No. PSC-
9 93-0301-FOF-WS. If the Commission does not continue to impute CIAC associated
10 with margin reserve, it will place the risk of future customer connections on the backs
11 of current ratepayers. The risk that future customers connect to a utility's system, as
12 projected by the utility in its margin reserve calculations, is a risk that should be borne
13 by stockholders, not customers. This is a risk that the utility is compensated for in its
14 allowed return on equity. If the Commission were to change its policy and not impute
15 CIAC on margin reserve, then it would need to adjust its leverage graph formula to
16 account for the lower risk of the utility inherent in requiring current customers to bear
17 the risk that future customers will not connect to the system.

18
19 Furthermore, if the Commission does not impute CIAC on margin reserve it will
20 provide the utility with an opportunity to overearn. This occurs because the utility will
21 collect this CIAC (assuming its projections are correct), yet the associated CIAC will

1 not be included as an offset to the rate base. Moreover, failure to impute CIAC on
2 margin reserve would create a significant incentive for the utility to over project
3 customer growth for margin reserve purposes. Imputation of CIAC on margin reserve
4 provides the utility with an incentive to properly project future connections and it
5 matches plant in service with CIAC.

6

7 Q. Does this complete your direct testimony, prefiled on December 20, 1996?

8 A. Yes, it does.

9

APPENDIX
OF
KIMBERLY H. DISMUKES

1 **APPENDIX I**

2 **QUALIFICATIONS**

3

4 Q. What is your educational background?

5 A. I graduated from Florida State University with a Bachelor of Science degree in
6 Finance in March, 1979. I received an M.B.A. degree with a specialization in Finance
7 from Florida State University in April, 1984.

8 Q. Would you please describe your employment history in the field of public utility
9 regulation?

10 A. In March of 1979 I joined Ben Johnson Associates, Inc., a consulting firm specializing
11 in the field of public utility regulation. While at Ben Johnson Associates, I held the
12 following positions: Research Analyst from March 1979 until May 1980; Senior
13 Research Analyst from June 1980 until May 1981; Research Consultant from June
14 1981 until May 1983; Senior Research Consultant from June 1983 until May 1985;
15 and Vice President from June 1985 until April 1992. In May 1992, I joined the
16 Florida Public Counsel's Office, as a Legislative Analyst III. In July 1994 I was
17 promoted to a Senior Legislative Analyst. In July 1995 I started my own consulting
18 practice in the field of public utility regulation.

19 Q. Would you please describe the types of work that you have performed in the field of
20 public utility regulation?

21 A. Yes. My duties have ranged from analyzing specific issues in a rate proceeding to

1 managing the work effort of a large staff in rate proceedings I have prepared
2 testimony, interrogatories and production of documents, assisted with the preparation
3 of cross-examination, and assisted counsel with the preparation of briefs. Since 1979,
4 I have been actively involved in more than 170 regulatory proceedings throughout the
5 United States.

6
7 I have analyzed cost of capital and rate of return issues, revenue requirement issues,
8 public policy issues, market restructuring issues, and rate design issues, involving
9 telephone, electric, gas, water and wastewater, and railroad companies.

10
11 In the area of cost of capital, I have analyzed the following parent companies:
12 American Electric Power Company, American Telephone and Telegraph Company,
13 American Water Works, Inc., Ameritech, Inc., CMS Energy, Inc., Columbia Gas
14 System, Inc., Continental Telecom, Inc., GTE Corporation, Northeast Utilities,
15 Pacific Telecom, Inc., Southwestern Bell Corporation, United Telecom, Inc., and U.S
16 West. I have also analyzed individual companies like Connecticut Natural Gas
17 Corporation, Duke Power Company, Idaho Power Company, Kentucky Utilities
18 Company, Southern New England Telephone Company, and Washington Water
19 Power Company.

20

21

1 Q. Have you previously assisted in the preparation of testimony concerning revenue
2 requirements?

3 A. Yes. I have assisted on numerous occasions in the preparation of testimony on a wide
4 range of subjects related to the determination of utilities' revenue requirements and
5 related issues.

6

7 I have assisted in the preparation of testimony and exhibits concerning the following
8 issues: abandoned project costs, accounting adjustments, affiliate transactions,
9 allowance for funds used during construction, attrition, cash flow analysis,
10 conservation expenses and cost-effectiveness, construction monitoring, construction
11 work in progress, contingent capacity sales, cost allocations, decoupling revenues
12 from profits, cross-subsidization, demand-side management, depreciation methods,
13 divestiture, excess capacity, feasibility studies, financial integrity, financial planning,
14 gains on sales, incentive regulation, infiltration and inflow, jurisdictional allocations,
15 non-utility investments, fuel projections, margin reserve, mergers and acquisitions, pro
16 forma adjustments, projected test years, prudence, tax effects of interest, working
17 capital, off-system sales, reserve margin, royalty fees, separations, settlements, used
18 and useful, weather normalization, and resource planning

19

20 Companies that I have analyzed include Alascom, Inc (Alaska), Arizona Public
21 Service Company, Arvig Telephone Company, AT&T Communications of the

1 Southwest (Texas), Blue Earth Valley Telephone Company (Minnesota), Bridgewater
2 Telephone Company (Minnesota), Carolina Power and Light Company, Central
3 Maine Power Company, Central Power and Light Company (Texas), Central
4 Telephone Company (Missouri and Nevada), Consumers Power Company
5 (Michigan), C&P Telephone Company of Virginia, Continental Telephone Company
6 (Nevada), C&P Telephone of West Virginia, Connecticut Light and Power Company,
7 Danube Telephone Company (Minnesota), Duke Power Company, East Otter Tail
8 Telephone Company (Minnesota), Easton Telephone Company (Minnesota), Eckles
9 Telephone Company (Minnesota), El Paso Electric Company (Texas), Florida Cities
10 Water Company (North Fort Myers, South Fort Myers and Barefoot Bay Divisions),
11 General Telephone Company of Florida, Georgia Power Company, Jasmine Lakes
12 Utilities, Inc. (Florida), Kentucky Power Company, Kentucky Utilities Company,
13 KMP Telephone Company (Minnesota), Idaho Power Company, Oklahoma Gas and
14 Electric Company (Arkansas), Kansas Gas & Electric Company (Missouri), Kansas
15 Power and Light Company (Missouri), Lehigh Utilities, Inc (Florida), Mad Hatter
16 Utilities, Inc. (Florida), Mankato Citizens Telephone Company (Minnesota), Michigan
17 Bell Telephone Company, Mid-Communications Telephone Company (Minnesota),
18 Mid-State Telephone Company (Minnesota), Mountain States Telephone and
19 Telegraph Company (Arizona and Utah), North Fort Myers Utilities, Inc ,
20 Northwestern Bell Telephone Company (Minnesota), Potomac Electric Power
21 Company, Public Service Company of Colorado, Puget Sound Power & Light

1 Company (Washington), Sanlando Utilities Corporation (Florida), Sierra Pacific
2 Power Company (Nevada), South Central Bell Telephone Company (Kentucky),
3 Southern Union Gas Company (Texas), Southern Bell Telephone & Telegraph
4 Company (Florida, Georgia, and North Carolina), Southern States Utilities, Inc.
5 (Florida), Southern Union Gas Company (Texas), Southwestern Bell Telephone
6 Company (Oklahoma, Missouri, and Texas), St. George Island Utility, Ltd , Tampa
7 Electric Company, Texas-New Mexico Power Company, Tucson Electric Power
8 Company, Twin Valley-Ulen Telephone Company (Minnesota), United Telephone
9 Company of Florida, Virginia Electric and Power Company, Washington Water
10 Power Company, and Wisconsin Electric Power Company

11 Q. What experience do you have in rate design issues?

12 A. My work in this area has primarily focused on issues related to costing. For example,
13 I have assisted in the preparation of class cost-of-service studies concerning Arkansas
14 Energy Resources, Cascade Natural Gas Corporation, El Paso Electric Company,
15 Potomac Electric Power Company, Texas-New Mexico Power Company, and
16 Southern Union Gas Company. I have also examined the issue of avoided costs, both
17 as it applies to electric utilities and as it applies to telephone utilities. I have also
18 evaluated the issue of service availability fees, reuse rates, capacity charges, and
19 conservation rates as they apply to water and wastewater utilities

20 Q. Have you testified before regulatory agencies?

21 A. Yes. I have testified before the Arizona Corporation Commission, the Connecticut

1 Department of Public Utility Control, the Florida Public Service Commission, the
2 Georgia Public Service Commission, the Missouri Public Service Commission, the
3 Public Utility Commission of Texas, and the Washington Utilities and Transportation
4 Commission. My testimony dealt with revenue requirement, financial, policy, rate
5 design, and class cost-of-service issues concerning AT&T Communications of
6 Southwest (Texas), Cascade Natural Gas Corporation (Washington), Central Power
7 and Light Company (Texas), Connecticut Light and Power Company, El Paso
8 Electric Company (Texas), Florida Cities Water Company, Kansas Gas & Electric
9 Company (Missouri), Kansas Power and Light Company (Missouri), Houston
10 Lighting & Power Company (Texas), Lake Arrowhead Village, Inc (Florida), Lehigh
11 Utilities, Inc. (Florida) Jasmine Lakes Utilities Corporation (Florida), Mad Hatter
12 Utilities, Inc. (Florida), Marco Island Utilities, Inc (Florida), Mountain States
13 Telephone and Telegraph Company (Arizona), North Fort Myers Utilities, Inc
14 (Florida), Southern Bell Telephone and Telegraph Company (Florida and Georgia),
15 Southern States Utilities, Inc. (Florida), St. George Island Utilities Company, Ltd
16 (Florida), Puget Sound Power & Light Company (Washington), and Texas Utilities
17 Electric Company.

18
19 I have also testified before the Public Utility Regulation Board of El Paso, concerning
20 the development of class cost-of-service studies and the recovery and allocation of the
21 corporate overhead costs of Southern Union Gas Company and before the National

1 Association of Securities Dealers concerning the market value of utility bonds
2 purchased in the wholesale market

3 Q. Have you been accepted as an expert in these jurisdictions?

4 A. Yes.

5 Q. Have you published any articles in the field of public utility regulation?

6 A. Yes, I have published two articles. "Affiliate Transactions What the Rules Don't
7 Say", Public Utilities Fortnightly, August 1, 1994 and "Electric M&A A Regulator's
8 Guide" Public Utilities Fortnightly, January 1, 1996.

9 Q. Do you belong to any professional organizations?

10 A. Yes. I am a member of the Eastern Finance Association, the Financial Management
11 Association, the Southern Finance Association, the Southwestern Finance
12 Association, and the Florida and American Water Association

13

EXHIBIT
OF
KIMBERLY H. DISMUKES

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Gulf Utility Company
Summary of Adjustments

<u>Description</u>	<u>Adjustment</u>	<u>Net Operating Income</u>	<u>Total Revenue Requirement</u>	<u>Water Revenue Requirement</u>	<u>Wastewater Revenue Requirement</u>
<u>Change in Cost of Capital</u>					
Water			(\$2,231)	(\$2,231)	
Wastewater			(\$2,483)		(\$2,483)
<u>Rate Base Adjustments</u>					
SFWMD Funding Increase CIAC - Wastewater	(\$300,000)	\$27,660	(\$46,645)		(\$46,645)
Reduce UPIS Errors in MFRs - Wastewater	(\$2,265)	\$209	(\$352)		(\$352)
Understatement of Accumulated Depreciation					
Water	(\$172,608)	\$15,914	(\$26,838)	(\$26,838)	
Wastewater	(\$158,465)	\$14,610	(\$24,639)		(\$24,639)
Prepaid CIAC					
Water	(\$379,319)	\$34,973	(\$58,978)	(\$58,978)	
Wastewater	(\$207,304)	\$19,113	(\$32,232)		(\$32,232)
Reduce Working Capital					
Water	(\$422,184)	\$38,925	(\$65,643)	(\$65,643)	
Wastewater	(\$217,489)	\$20,052	(\$33,816)		(\$33,816)
Amortization of CIAC					
Water	(\$115,371)	\$10,637	(\$17,938)	(\$17,938)	
Wastewater	(\$98,456)	\$9,078	(\$15,308)		(\$15,308)
<u>Remove University Costs</u>					
Revenue					
Water	(\$37,623)	(\$22,310)	\$37,623	\$37,623	
Wastewater	(\$47,956)	(\$28,437)	\$47,956		\$47,956
Expenses					
Water	(\$19,323)	\$12,052	(\$20,324)	(\$20,324)	
Wastewater	(\$28,885)	\$18,016	(\$30,381)		(\$30,381)
Rate Base					
Water	(\$367,363)	\$33,871	(\$57,119)	(\$57,119)	
Wastewater	(\$483,516)	\$44,580	(\$75,179)		(\$75,179)
<u>Revenue Adjustments</u>					
Reuse Revenue	\$139,599	\$82,781	(\$139,599)		(\$139,599)
<u>Building Adjustments</u>					
Lease					
Water	(\$17,280)	\$10,778	(\$18,175)	(\$18,175)	
Wastewater	(\$8,902)	\$5,552	(\$9,363)		(\$9,363)
Expenses					
Water	(\$2,376)	\$1,482	(\$2,499)	(\$2,499)	
Wastewater	(\$1,224)	\$763	(\$1,287)		(\$1,287)
<u>Salary Adjustments</u>					
Gulf Utility					
Water	(\$24,849)	\$15,498	(\$26,136)	(\$26,136)	
Wastewater	(\$12,801)	\$7,984	(\$13,464)		(\$13,464)
Caloosa					
Water	(\$5,905)	\$3,683	(\$6,211)	(\$6,211)	
Wastewater	(\$3,042)	\$1,897	(\$3,199)		(\$3,199)

**Gulf Utility Company
 Summary of Adjustments**

<u>Description</u>	<u>Adjustment</u>	<u>Net Operating Income</u>	<u>Total Revenue Requirement</u>	<u>Water Revenue Requirement</u>	<u>Wastewater Revenue Requirement</u>
<u>Affiliate Transactions</u>					
Increase CIAC					
Water	(\$68,114)	\$6,280	(\$10,591)	(\$10,591)	
Wastewater	(\$92,815)	\$8,558	(\$14,431)		(\$14,431)
Expense Allocations					
Water	(\$4,914)	\$3,065	(\$5,168)	(\$5,168)	
Wastewater	(\$2,531)	\$1,579	(\$2,662)		(\$2,662)
<u>Amortize Nonrecurring Expenses</u>					
Water	(\$8,000)	\$4,990	(\$8,414)	(\$8,414)	
Wastewater	(\$10,500)	\$6,549	(\$11,044)		(\$11,044)
<u>Lobbying Expense</u>					
Removed NAWC Lobbying Related Dues	(\$792)	\$494	(\$833)	(\$550)	(\$283)
<u>Overstatement of CIAC Amortization</u>					
Water	(\$12,967)	\$8,088	(\$13,639)	(\$13,639)	
Wastewater	(\$7,329)	\$4,571	(\$7,709)		(\$7,709)
<u>Overstatement of Depreciation Expense</u>					
Water	(\$102,236)	\$63,765	(\$107,531)	(\$107,531)	
Wastewater	(\$46,689)	\$29,120	(\$49,107)		(\$49,107)
<u>Miscellaneous Adjustments</u>					
Unanticipated Expenses					
Water	(\$3,231)	\$2,015	(\$3,398)	(\$3,398)	
Wastewater	(\$1,664)	\$1,038	(\$1,751)		(\$1,751)
Rotary Dues					
Water	(\$155)	\$97	(\$163)	(\$163)	
Wastewater	(\$80)	\$50	(\$84)		(\$84)
Golf Outings					
Water	(\$523)	\$326	(\$550)	(\$550)	
Wastewater	(\$257)	\$161	(\$271)		(\$271)
Interest on Operating Account					
Water	\$2,640	\$2,640	(\$4,452)	(\$4,452)	
Wastewater	\$1,360	\$1,360	(\$2,293)		(\$2,293)
Board of Directors Fees					
Water	(\$5,940)	\$3,705	(\$6,248)	(\$6,248)	
Wastewater	(\$3,060)	\$1,909	(\$3,218)		(\$3,218)
<u>Mr. Biddy's Recommendations</u>					
Water					
Wastewater					
Recommended Revenue Increase (Decrease)			(\$898,018)	(\$425,172)	(\$472,846)
Gulf Requested Revenue Increase (Decrease)			\$210,405	(\$155,935)	\$366,340

Gulf Utility Company
Cost of Capital

line no.	Class of Capital	Reconciled to Requested Rate Base	Ratio	Cost Rate	Weighted Cost
1	Long-Term Debt	\$7,096,006	75.84%	10.63%	8.06%
2	Short-Term Debt	61,307	0.66%	11.01%	0.07%
3	Preferred Stock				
4	Customer Deposits	205,735	2.20%	6.00%	0.13%
5	Common Equity	750,319	8.02%	11.88%	0.95%
6	Tax Credits — Zero Cost				
7	Tax Credits — Weighted Cost				
8	Accumulated Deferred Income Taxes	1,242,602	13.28%		
9	Other				
10	Total	\$9,355,968	100.00%		9.22%

Gulf Utility Company
Reconciliation of Capital Structure to Requested Rate Base

Line no.	Class of Capital	Test Year	Reconciliation Adjustments		Reconciled to Requested Rate Base	
			Adjustments	Adjusted Test Year		
1	Long-Term Debt	\$8,668,424		\$8,668,424	77.55%	\$7,096,006
2	Short-Term Debt	75,360		75,360	0.67%	61,307
3	Preferred Stock					
4	Customer Deposits	205,735		205,735		205,735
5	Common Equity	1,077,293	(160,928)	916,365	8.20%	750,319
6	Tax Credits — Zero Cost					
7	Tax Credits — Weighted Cost					
8	Accumulated Deferred Income Taxes	1,517,923		1,517,923	13.58%	1,242,602
9	Other					
10	Total	\$11,544,735	(\$160,928)	\$11,383,807	100.00%	\$9,355,968

Docket No 960329-WS
Kimberly H Dismukes
Exhibit No ___(KHD-1)
Schedule 3

**Gulf Utility Company
Reuse Revenue**

<u>Spray Sites</u>	<u>Annual Flow</u>
San Carlos Golf Course	73,118,000
Vines Country Club	110,887,000
Villages of County Creek	82,392,000
River Ridge	292,000,000
Total Reclaimed Water	558,397,000
Reuse Rate/ Per 1000 Gallons	\$ 0.25
Reuse Revenue	\$ 139,599

Source: Response to Staff Interrogatories 21 and 24, River Ridge Reuse Agreement

Gulf Utility Company
Adjustments for Affiliate Transaction

	<u>Water</u>	<u>Wastewater</u>	
CIAC			
Increase CIAC to Offset Assets from Affiliate	\$ (59,684)	\$ (92,815)	
Increase CIAC to Offset Assets from Affiliate	\$ (8,430)		
Total	\$ (68,114)	\$ (92,815)	
Caloosa Expense Allocations			
	<u>Total</u>	<u>Allocation Factor</u>	<u>Allocation to Caloosa</u>
IRA (Caloosa and Gulf Employees Only)	\$ 21,775	8.85%	\$ 1,926
Rent	59,830	2.62%	1,568
Health Insurance (Caloosa and Gulf Employees)	20,995	8.85%	1,857
Office Supplies	20,715	2.62%	543
Business Expenses, Conferences, Administrative	56,709	2.62%	1,486
Car Expenses	21,884	11.11%	2,431
Computer Depreciation	29,027	2.62%	761
Total	\$ 209,160		\$ 8,645
Amount to Charge Caloosa	\$ 8,645		
Amount Charged by Company	\$ 1,200		
Adjustment to Expenses	\$ (7,445)		
Amount Allocation to Water @ 66%	\$ (4,914)		
Amount Allocation to Wastewater @34%	\$ (2,531)		

**Gulf Utility Company
Building Adjustments**

<u>Lease Payment</u>	<u>Amount</u>
Present Value Levelized Payment	\$64,826
Utility Percent Occupancy	33.71%
Utility PV Levelized Payment	\$ 21,853
Lease Charge (1)	\$ 47,172
Caloosa Payment @ .0262	1,568
Lease Adjustment	\$(26,887)
Allocation to Caloosa	\$ (704)
Allocation to Water @ 66%	\$(17,280)
Allocation to Wastewater @ 34%	\$(8,902)
<u>Overstatement of Expenses</u>	\$ (3,600)
Allocation to Water @ 66%	\$(2,376)
Allocation to Wastewater @ 34%	\$(1,224)

(1) Excludes sales tax and operating expenses

Source: Staff Audit Disclosure 4

**Gulf Utility Company
 Building Lease Adjustment**

car	Building	Depreciation	Accumulated Depreciation	Net		Land	Total Average Investment	Return Plus Taxes 9.22%	Return Taxes Depreciation	Present Value 9.22%	Levelized Payment	Proof
				Building Investment	Average Net Building Investment							
1	\$ 567,317	\$ 14,183	\$ 14,183	\$ 553,134	\$ 553,134	\$ 126,324	\$ 679,458	\$ 62,646	\$ 76,829	\$70,343	\$64,826	\$59,353
2	\$ 567,317	\$ 14,183	\$ 28,366	\$ 538,951	\$ 546,043	\$ 126,324	\$ 672,367	\$ 61,992	\$ 76,175	\$63,857	\$64,826	\$54,343
3	\$ 567,317	\$ 14,183	\$ 42,549	\$ 524,768	\$ 531,860	\$ 126,324	\$ 658,184	\$ 60,685	\$ 74,867	\$57,463	\$64,826	\$49,756
4	\$ 567,317	\$ 14,183	\$ 56,732	\$ 510,585	\$ 517,677	\$ 126,324	\$ 644,001	\$ 59,377	\$ 73,560	\$51,693	\$64,826	\$45,555
5	\$ 567,317	\$ 14,183	\$ 70,915	\$ 496,402	\$ 503,494	\$ 126,324	\$ 629,818	\$ 58,069	\$ 72,252	\$46,488	\$64,826	\$41,710
6	\$ 567,317	\$ 14,183	\$ 85,098	\$ 482,219	\$ 489,311	\$ 126,324	\$ 615,635	\$ 56,762	\$ 70,944	\$41,793	\$64,826	\$38,189
7	\$ 567,317	\$ 14,183	\$ 99,280	\$ 468,037	\$ 475,128	\$ 126,324	\$ 601,452	\$ 55,454	\$ 69,637	\$37,560	\$64,826	\$34,965
8	\$ 567,317	\$ 14,183	\$ 113,463	\$ 453,854	\$ 460,945	\$ 126,324	\$ 587,269	\$ 54,146	\$ 68,329	\$33,743	\$64,826	\$32,013
9	\$ 567,317	\$ 14,183	\$ 127,646	\$ 439,671	\$ 446,762	\$ 126,324	\$ 573,086	\$ 52,839	\$ 67,021	\$30,304	\$64,826	\$29,311
10	\$ 567,317	\$ 14,183	\$ 141,829	\$ 425,488	\$ 432,579	\$ 126,324	\$ 558,903	\$ 51,531	\$ 65,714	\$27,204	\$64,826	\$26,837
11	\$ 567,317	\$ 14,183	\$ 156,012	\$ 411,305	\$ 418,396	\$ 126,324	\$ 544,720	\$ 50,223	\$ 64,406	\$24,412	\$64,826	\$24,571
12	\$ 567,317	\$ 14,183	\$ 170,195	\$ 397,122	\$ 404,213	\$ 126,324	\$ 530,537	\$ 48,916	\$ 63,098	\$21,897	\$64,826	\$22,497
13	\$ 567,317	\$ 14,183	\$ 184,378	\$ 382,939	\$ 390,030	\$ 126,324	\$ 516,354	\$ 47,608	\$ 61,791	\$19,633	\$64,826	\$20,598
14	\$ 567,317	\$ 14,183	\$ 198,561	\$ 368,756	\$ 375,848	\$ 126,324	\$ 502,172	\$ 46,300	\$ 60,483	\$17,596	\$64,826	\$18,859
15	\$ 567,317	\$ 14,183	\$ 212,744	\$ 354,573	\$ 361,665	\$ 126,324	\$ 487,989	\$ 44,993	\$ 59,175	\$15,762	\$64,826	\$17,267
16	\$ 567,317	\$ 14,183	\$ 226,927	\$ 340,390	\$ 347,482	\$ 126,324	\$ 473,806	\$ 43,685	\$ 57,868	\$14,112	\$64,826	\$15,809
17	\$ 567,317	\$ 14,183	\$ 241,110	\$ 326,207	\$ 333,299	\$ 126,324	\$ 459,623	\$ 42,377	\$ 56,560	\$12,629	\$64,826	\$14,475
18	\$ 567,317	\$ 14,183	\$ 255,293	\$ 312,024	\$ 319,116	\$ 126,324	\$ 445,440	\$ 41,070	\$ 55,252	\$11,296	\$64,826	\$13,253
19	\$ 567,317	\$ 14,183	\$ 269,476	\$ 297,841	\$ 304,933	\$ 126,324	\$ 431,257	\$ 39,762	\$ 53,945	\$10,097	\$64,826	\$12,134
20	\$ 567,317	\$ 14,183	\$ 283,659	\$ 283,659	\$ 290,750	\$ 126,324	\$ 417,074	\$ 38,454	\$ 52,637	\$9,021	\$64,826	\$11,110
21	\$ 567,317	\$ 14,183	\$ 297,841	\$ 269,476	\$ 276,567	\$ 126,324	\$ 402,891	\$ 37,147	\$ 51,329	\$8,054	\$64,826	\$10,172
22	\$ 567,317	\$ 14,183	\$ 312,024	\$ 255,293	\$ 262,384	\$ 126,324	\$ 388,708	\$ 35,839	\$ 50,022	\$7,186	\$64,826	\$9,313
23	\$ 567,317	\$ 14,183	\$ 326,207	\$ 241,110	\$ 248,201	\$ 126,324	\$ 374,525	\$ 34,531	\$ 48,714	\$6,408	\$64,826	\$8,527
24	\$ 567,317	\$ 14,183	\$ 340,390	\$ 226,927	\$ 234,018	\$ 126,324	\$ 360,342	\$ 33,224	\$ 47,406	\$5,709	\$64,826	\$7,807
25	\$ 567,317	\$ 14,183	\$ 354,573	\$ 212,744	\$ 219,835	\$ 126,324	\$ 346,159	\$ 31,916	\$ 46,099	\$5,083	\$64,826	\$7,148
26	\$ 567,317	\$ 14,183	\$ 368,756	\$ 198,561	\$ 205,652	\$ 126,324	\$ 331,976	\$ 30,608	\$ 44,791	\$4,522	\$64,826	\$6,545
27	\$ 567,317	\$ 14,183	\$ 382,939	\$ 184,378	\$ 191,469	\$ 126,324	\$ 317,793	\$ 29,301	\$ 43,483	\$4,019	\$64,826	\$6,092
28	\$ 567,317	\$ 14,183	\$ 397,122	\$ 170,195	\$ 177,287	\$ 126,324	\$ 303,611	\$ 27,993	\$ 42,176	\$3,569	\$64,826	\$5,486
29	\$ 567,317	\$ 14,183	\$ 411,305	\$ 156,012	\$ 163,104	\$ 126,324	\$ 289,428	\$ 26,685	\$ 40,868	\$3,167	\$64,826	\$5,023
30	\$ 567,317	\$ 14,183	\$ 425,488	\$ 141,829	\$ 148,921	\$ 126,324	\$ 275,245	\$ 25,378	\$ 39,560	\$2,807	\$64,826	\$4,599
31	\$ 567,317	\$ 14,183	\$ 439,671	\$ 127,646	\$ 134,738	\$ 126,324	\$ 261,062	\$ 24,070	\$ 38,253	\$2,485	\$64,826	\$4,211
32	\$ 567,317	\$ 14,183	\$ 453,854	\$ 113,463	\$ 120,555	\$ 126,324	\$ 246,879	\$ 22,762	\$ 36,945	\$2,197	\$64,826	\$3,855
33	\$ 567,317	\$ 14,183	\$ 468,037	\$ 99,280	\$ 106,372	\$ 126,324	\$ 232,696	\$ 21,455	\$ 35,637	\$1,941	\$64,826	\$3,530
34	\$ 567,317	\$ 14,183	\$ 482,219	\$ 85,098	\$ 92,189	\$ 126,324	\$ 218,513	\$ 20,147	\$ 34,330	\$1,712	\$64,826	\$3,232
35	\$ 567,317	\$ 14,183	\$ 496,402	\$ 70,915	\$ 78,006	\$ 126,324	\$ 204,330	\$ 18,839	\$ 33,022	\$1,507	\$64,826	\$2,959
36	\$ 567,317	\$ 14,183	\$ 510,585	\$ 56,732	\$ 63,823	\$ 126,324	\$ 190,147	\$ 17,532	\$ 31,714	\$1,325	\$64,826	\$2,709
37	\$ 567,317	\$ 14,183	\$ 524,768	\$ 42,549	\$ 49,640	\$ 126,324	\$ 175,964	\$ 16,224	\$ 30,407	\$1,164	\$64,826	\$2,481
38	\$ 567,317	\$ 14,183	\$ 538,951	\$ 28,366	\$ 35,457	\$ 126,324	\$ 161,781	\$ 14,916	\$ 29,099	\$1,020	\$64,826	\$2,271
39	\$ 567,317	\$ 14,183	\$ 553,134	\$ 14,183	\$ 21,274	\$ 126,324	\$ 147,598	\$ 13,609	\$ 27,791	\$892	\$64,826	\$2,080
40	\$ 567,317	\$ 14,183	\$ 567,317	\$ 0	\$ 7,091	\$ 126,324	\$ 133,415	\$ 12,301	\$ 26,484	\$778	\$64,826	\$1,904

\$682,449

\$682,449

**Gulf Utility Company
 Caloosa Salary Adjustment**

<u>Employee</u>	<u>Recommended (1)</u>		<u>Total</u>	<u>Gulf</u>	<u>Caloosa</u>	<u>Total</u>	<u>Allocation</u>	<u>Adjustment</u>
	<u>Gulf</u>	<u>Caloosa</u>		<u>Hourly</u>	<u>Hourly</u>		<u>To Caloosa</u>	
Moore	\$ 101,995	\$ 5,900	\$ 107,895	\$ 49.04	\$ 22.69	\$ 46.11	\$ 11,988	\$ (6,088)
Andrews	\$ 48,038	\$ 3,474	\$ 51,512	\$ 25.66	\$ 16.70	\$ 24.77	\$ 5,151	\$ (1,677)
Babcock	\$ 30,190	\$ 936	\$ 31,126	\$ 15.28	\$ 9.00	\$ 14.96	\$ 1,556	\$ (620)
Rivers	\$ 27,475	\$ 1,000	\$ 28,476	\$ 13.90	\$ 9.62	\$ 13.69	\$ 1,424	\$ (423)
Gravel	\$ 18,564	\$ 832	\$ 19,396	\$ 9.39	\$ 8.00	\$ 9.33	\$ 970	\$ (138)
Total	\$ 226,261	\$ 12,142	\$ 238,404				\$ 21,089	\$ (8,947)
Gulf Payroll							\$ 784,327	
Caloosa Revised Payroll							\$ 21,089	
Total Gulf and Caloosa Payroll							\$ 805,416	
Caloosa as a % of Total								2.62%

(1) Removes excessive pay increase included in 1996 budget.

**Gulf Utility Company
 Salary Adjustments**

	<u>1996 Salary</u>	<u>1995 Salary</u>	<u>% Increase</u>	<u>Adjustment</u>	<u>Revised Salary</u>	
Newton						Director of Gulf and Caloosa - Not Active in Day to Day Operations
Moore	\$ 103,418	\$ 97,138	6.5%	\$ (1,423)	\$ 101,995	Keeps Time Records-40 hours to Gulf
Mann	\$ 49,608	\$ 46,128	7.5%	\$ (1,174)	\$ 48,434	Does Not Keep Time Records-Time Varies
Andrews	\$ 49,500	\$ 45,750	8.2%	\$ (1,463)	\$ 48,038	
Messner	\$ 45,115	\$ 42,349	6.5%	\$ (649)	\$ 44,466	
Babcock	\$ 31,500	\$ 28,752	9.6%	\$ (1,310)	\$ 30,190	
Rivers	\$ 28,600	\$ 26,167	9.3%	\$ (1,125)	\$ 27,475	
Gravel	\$ 18,837	\$ 17,680	6.5%	\$ (273)	\$ 18,564	
Subtotal				\$ (7,416)		
Adjustment for Mr. Mann				\$ (30,234)		
Total				\$ (37,650)		

Gulf Utility Company
Adjustment for Lobbying Related Dues

	<u>Amount</u>
NAWC Dues	\$ 2,889
NAWC Conference	405
NAWC Conference	<u>5</u>
Total	\$ 3,299
Allocation for Lobbying	24%
Removing Lobby-Related Dues	\$ (792)

Source: Response to OPC Interrogatories 3 and 24

Gulf Utility Company
Adjustment to Amortize Nonrecurring Expenses

	<u>Water</u>	<u>Wastewater</u>
Pond Cleaning	\$ 16,000	
Amortization Period	2	
Adjustment	\$ (8,000)	
Lift Station Coating and Repairs		\$ 21,000
Amortization Period		5
Adjustment		\$ (16,800)
Add Normal Repair Amount		6,300
Net Adjustment		\$ (10,500)

Source Response to OPC Interrogatory 28

**Gulf Utility Company
 Miscellaneous Adjustments**

	<u>Water</u>	<u>Wastewater</u>	<u>Total</u>
<u>Unanticipated Expenses</u>			
Miscellaneous Expenses (1)	\$ (2,571)	\$ (1,324)	\$ (3,895)
Source of Supply	(660)	(340)	(1,000)
Total	\$ (3,231)	\$ (1,664)	\$ (4,895)
<u>Rotary Dues</u>			
	\$ (155)	\$ (80)	\$ (235)
<u>Golf Outings/Gift Baskets (1)</u>			
	\$ (523)	\$ (257)	\$ (780)
<u>Interest on Operating Account</u>			
	\$ 2,640	\$ 1,360	\$ 4,000
<u>Board of Directors Fees</u>			
Russell Newton, Jr.			\$ -
William Newton			\$ (3,000)
Russell Newton, III			\$ (6,000)
Total	\$ (5,940)	\$ (3,060)	\$ (9,000)

(1) Net of allocations to Caloosa

Source: Response to OPC Interrogatory 37 and Document Request 10

Gulf Utility Company
Remove University Related Costs and Revenue

	<u>Water</u>	<u>Wastewater</u>
Revenue	\$ (37,623)	\$ (47,956)
Expenses		
Power	\$ (3,000)	\$ (5,190)
Chemicals	(3,150)	(2,330)
Sludge Removal		(4,130)
Depreciation Expense	(13,173)	(17,235)
Total	\$ (19,323)	\$ (28,885)
Plant In Service	\$ (526,936)	\$ (615,701)
Accumulated Depreciation	13,173	17,235
CIAC	146,400	114,950
Total Rate Base	\$ (367,363)	\$ (483,516)

Source: Response to OPC Interrogatory 26

Docket No 960329-WS
Kimberly H Drumakes
Exhibit No ___(KHD-1)
Schedule 12

Gulf Utility Company
SFWMD Funding

Wastewater

Increase CIAC

\$ (300,000)

Docket No 960329-WS
Kimberly H Dismukes
Exhibit No. ___ (KHD-1)
Schedule 13

Gulf Utility Company
Prepaid CIAC Adjustment

	<u>Water</u>	<u>Wastewater</u>
Increase CIAC	\$ (379,319)	\$ (207,304)

Source: Staff Audit Disclosure 2

Docket No 960329-WS
Kimberly H Dismukes
Exhibit No (KHD-1)
Schedule 14

Gulf Utility Company
CIAC Amortization Adjustments

	<u>Water</u>	<u>Wastewater</u>
Reduce Rate Base	\$ (115,371)	\$ (98,456)
Reduce Expenses	\$ (12,967)	\$ (7,329)

Source: Staff Audit Exception 2

Gulf Utility Company
Depreciation-Related Adjustments

	<u>Water</u>	<u>Wastewater</u>
Understatement of Accumulated Depreciation	\$ (172,608)	\$ (158,465)
Reduce Depreciation Expense	\$ (102,236)	\$ (46,689)

Source: Staff Audit Exception 6

Docket No. 960329-WS
Kimberly H. Dismukes
Exhibit No. ___(KHD-1)
Schedule 16

Gulf Utility Company
Adjustment for Error in MFRs

	<u>MFR Amount</u>	<u>Corrected Amount</u>	<u>Wastewater Adjustment</u>
Utility Plant In Service	\$ 14,282,349	\$ 14,280,084	\$ (2,265)

Source Audit Exception 4

Gulf Utility Company
Working Capital

Staff Working Capital Per Audit	\$ 381,610
Adjustments	
Remove Unamortized Rate Case Expense	(57,561)
Unamortized Debt Discount and Expense	(394,954)
Accrued Interest on IRB	18,128
Accounts Receivable Adjustment	4,477
Materials and Supplies Adjustment	2,238
Recommended Working Capital	<u>\$ (46,062)</u>
Company Requested Working Capital	\$ 593,611
Adjustment to Company Working Capital	<u>\$ (639,673)</u>
Allocation to Water	<u>\$ (422,184)</u>
Allocation to Wastewater	<u>\$ (217,489)</u>

Hypothetical Working Capital and Source of Funds

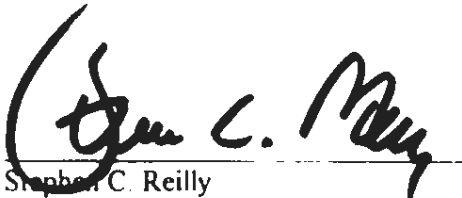
Balance Sheet	
<u>Assets</u>	
Net Plant in Service	\$ 190,000
<u>Current Assets</u>	
Cash	3,000
Accounts Receivable	2,000
Materials and Supplies	500
Miscellaneous Current Assets	1,000
<u>Deferred Debts</u>	
Miscellaneous Deferred Debts	1,000
Accumulated Deferred Income Taxes	3,000
Total Assets	\$ 110,500
<u>Equity & Liabilities</u>	
Common Stock	\$ 500
Paid In Capital	10,000
Retained Earnings	5,000
Long-Term Debt	60,000
<u>Current Liabilities</u>	
Accounts Payable	5,000
Customer Deposits	4,000
Accrued Taxes	500
Miscellaneous Current Liabilities	5,000
CIAC Net	10,000
Accumulated Deferred Taxes	10,500
Total Equity Capital & Liabilities	\$ 110,500

Rate Base	
<u>Rate Base</u>	
Net Plant in Service	\$ 100,000
CIAC	(10,000)
Working Capital	(3,000)
Total	\$ 87,000
<u>Sources of Capital</u>	
<u>Capital Structure</u>	
Common Equity	\$ 15,500
Debt	60,000
Cont. Deposits	4,000
Deferred Taxes	7,500
Total Capital	\$ 87,000
Allowed Return - 10%	

Working Capital	
<u>Current Assets</u>	
Cash	\$ 3,000
Accts Receivable	2,000
Materials & Supplies	500
Mac. Current Assets	1,000
Mac. Deferred Debts	1,000
Gross WC Requirement	\$ 7,500
<u>Cost-Free Capital</u>	
Accounts Payable	\$ 5,000
Accrued Taxes	500
Mac. Accrued Liab.	5,000
Total	\$ 10,500
Net Working Capital	\$ (3,000)

CERTIFICATE OF SERVICE
DOCKET NO 960329-WS

I HEREBY CERTIFY that a correct copy of the foregoing has been furnished by
U S. Mail or *hand-delivery to the following parties on this 20th day of December,
1996.


Stephen C. Reilly

B. Kenneth Gatlin, Esquire
Gatlin, Woods & Carlson
The Mahan Station
1709-D Mahan Drive
Tallahassee, FL 32308

*Maggi O'Sullivan, Esquire
Division of Legal Services
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, FL 32399-0850

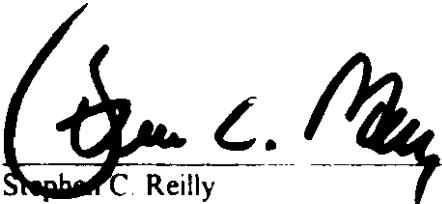
CERTIFICATE OF SERVICE
DOCKET NO. ~~960329~~-WS

DISMURES

I HEREBY CERTIFY that a correct copy of the foregoing has been furnished by

U.S. Mail or *hand-delivery to the following parties on this 20th day of December,

1996



Stephen C. Reilly

B Kenneth Gatlin, Esquire
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The Mahan Station
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DN 135 90-96
12/20/96