

4708 Roseville Rd. Ste. 112
N. Highlands, CA 95660
916 349-7500
916 349-3184 fax

DEPOSIT

DATE

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D736

MAR 24 1998

Transmittal

980424-TI

To: Thomas E. Williams

From: Robin Myers

Fax:

Pages:

Phone: 850-413-6587

Date: March 23, 1998

Re: FL Application for IXC.

CC:

Urgent For Review Please Comment Please Reply Please Recycle

• **Comments:** I have enclosed a check for \$250.00 and 1 original and 6 copies of the Application for Authority to Provide Interexchange Telecommunication Service within the State of Florida for AmeriCom Communications. Thank you for all your help in putting it together.

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FLORIDA PUBLIC
SERVICE COMMISSION
MAR 24 AM 11:40
MAIL ROOM

DOCUMENT NUMBER-DATE

03482 MAR 24 98

FPSC RECORDS/REPORTING

1. Select what type of business your company will be conducting (check all that apply):

Facilities based carrier - company owns and operates or plans to own and operate telecommunications switches and transmission facilities in Florida.

Operator Service Provider - company provides or plans to provide alternative operator services for IXCs; or toll operator services to call aggregator locations; or clearinghouse services to bill such calls.

Reseller - company has or plans to have one or more switches but primarily leases the transmission facilities of other carriers. Bills its own customer base for services used.

Switchless Rebiller - company has no switch or transmission facilities but may have a billing computer. Aggregates traffic to obtain bulk discounts from underlying carrier. Rebills end users at a rate above its discount but generally below the rate end users would pay for unaggregated traffic.

Multi-Location Discount Aggregator - company contracts with unaffiliated entities to obtain bulk/volume discounts under multi-location discount plans from certain underlying carriers. Then offers the resold service by enrolling unaffiliated customers.

Prepaid Debit Card Provider - any person or entity that purchases 800 access from an underlying carrier or unaffiliated entity for use with prepaid debit card service and/or encodes the cards with personal identification numbers.

2. This is an application for (check one):

Original Authority (New company).

Approval of Transfer (To another certificated company).

Approval of Assignment of existing certificate (To an uncertificated company).

Approval for transfer of control (To another certificated company).

3. Name of corporation, partnership, cooperative, joint venture or sole proprietorship:

AMERICOM COMMUNICATIONS

4. Name under which the applicant will do business (fictitious name, etc.):

AMERICOM COMMUNICATIONS

5. National address (including street name & number, post office box, city, state and zip code).

4708 ROSEVILLE ROAD, SUITE 112
NORTH HIGHLANDS, CA 95660.

6. Florida address (including street name & number, post office box, city, state and zip code):

N/A

7. Structure of organization; check which applies.

- Individual Corporation
 Foreign Corporation Foreign Partnership
 General Partnership Limited Partnership
 Other, LIMITED LIABILITY COMPANY

8. If applicant is an individual or partnership, please give name, title and address of sole proprietor or partners. (SEE ATTACHED)

- (a) Provide proof of compliance with the foreign limited partnership statute (Chapter 620.169, FS), if applicable.

N/A

- (b) Indicate if the individual or any of the partners have previously

been:

- (1) adjudged bankrupt, mentally incompetent, or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings. NO

- (2) officer, director, partner or stockholder in any other Florida certificated telephone company. If yes, give name of company and relationship. If no longer associated with company, give reason why not. NO

9. If incorporated, please give:

N/A

- (a) Proof from the Florida Secretary of State that the applicant has authority to operate in Florida.

Corporate charter number: _____

- (b) Name and address of the company's Florida registered agent.

- (c) Provide proof of compliance with the fictitious name statute (Chapter 865.09 FS), if applicable.

Fictitious name registration number: _____

- (d) Indicate if any of the officers, directors, or any of the ten largest stockholders have previously been:

(1) adjudged bankrupt, mentally incompetent, or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings.

(2) officer, director, partner or stockholder in any other Florida certificated telephone company. If yes, give name of company and relationship. If no longer associated with company, give reason why not.

10. Who will serve as liaison with the Commission in regard to (please give name, title, address and telephone number):

(a) The application;

AZMEENA BHANJI, VP OPERATIONS
4708 ROSEVILLE ROAD, #112
NORTH HIGHLANDS, CA 95660

(b) Official Point of Contact for the ongoing operations of the company;

AZMEENA BHANJI, VP OPERATIONS
4708 ROSEVILLE ROAD, #112
NORTH HIGHLANDS, CA 95660

(c) Tariff;

AZMEENA BHANJI, VP OPERATIONS
4708 ROSEVILLE ROAD, #112
NORTH HIGHLANDS, CA 95660

(d) Complaints/Inquiries from customers;

AZMEENA BHANJI, VP OPERATIONS
4708 ROSEVILLE ROAD, #112
NORTH HIGHLANDS, CA 95660

11. List the states in which the applicant:

(a) Has operated as an interexchange carrier.

CALIFORNIA, OREGON

(b) Has applications pending to be certificated as an interexchange carrier.

(c) Is certificated to operate as an interexchange carrier.

CALIFORNIA, OREGON



15. Explain any of the offers checked in question 14 (To whom, what amount, type of franchise, etc.).

COMMISSIONS WILL BE OFFERED TO AGENTS BASED ON REVENUE BILLED & COLLECTED WHICH IS ATTRIBUTABLE TO THE AGENTS EFFORTS. COMMISSIONS RANGE FROM 2% TO 18% DEPENDING ON THE RATE PROGRAM

16. Who will receive the bills for your service? (Check all that apply)

- Residential customers.
- Business customers.
- PATS providers.
- PATS station end-users.
- Hotels & motels.
- Hotel & motel guests.
- Universities.
- Univ. dormitory residents.
- Other: (specify) _____

17. Please provide the following (if applicable):

(a) Will the name of your company appear on the bill for your services, and if not who will the billed party contact to ask questions about the bill (provide name and phone number) and how is this information provided?

THE NAME OF ~~THE~~^{OUR} COMPANY, AND ITS TOLL FREE NUMBER FOR CUSTOMER SERVICE WILL APPEAR ON THE BILL. (AMERICAN DOES ITS OWN BILLING).

(b) Name and address of the firm who will bill for your service.

N/A

18. Please provide all available documentation demonstrating that the applicant has the following capabilities to provide interexchange telecommunications service in Florida.

A. Financial capability. (SEE ATTACHED FINANCIAL STATEMENTS)

Regarding the showing of financial capability, the following applies:
The application should contain the applicant's financial statements for the most recent 3 years, including: (SEE ATTACHED)

1. the balance sheet
2. income statement
3. statement of retained earnings.

Further, a written explanation, which can include supporting documentation, regarding the following should be provided to show financial capability.

1. Please provide documentation that the applicant has sufficient financial capability to provide the requested service in the geographic area proposed to be served. AMERICOM IS CURRENTLY GENERATING REVENUES OF OVER \$1M PER MONTH, HAS BEEN IN BUSINESS FOR OVER TWO YEARS, AND HAS IN PLACE LINES OF CREDIT & FINANCING TO ENSURE IT CAN PROVIDE SERVICE AS INTENDED.

2. Please provide documentation that the applicant has sufficient financial capability to maintain the requested service. <SAME RESPONSE AS ABOVE>

3. Please provide documentation that the applicant has sufficient financial capability to meet its lease or ownership obligations. PLEASE SEE ATTACHED FINANCIAL STATEMENT

NOTE: This documentation may include, but is not limited to, financial statements, a projected profit and loss statement, credit references, credit bureau reports, and descriptions of business relationships with financial institutions.

If available, the financial statements should be audited financial statements. N/A.
If the applicant does not have audited financial statements, it shall be so stated. The unaudited financial statements should then be signed by the applicant's chief executive officer and chief financial officer. The signatures should affirm that the financial statements are true and correct. APPLICANT DOES NOT HAVE AUDITED FINANCIAL STATEMENTS

B. Managerial capability. (SEE ATTACHED)

C. Technical capability. (SEE ATTACHED)

19. Please submit the proposed tariff under which the company plans to begin operation. Use the format required by Commission Rule 25-24.485 (example enclosed). (SEE ATTACHED)

20. The applicant will provide the following interexchange carrier services
(Check all that apply):

- MTS with distance sensitive per minute rates
 - Method of access is FGA
 - Method of access is FGB
 - Method of access is FGD
 - Method of access is 800

- MTS with route specific rates per minute
 - Method of access is FGA
 - Method of access is FGB
 - Method of access is FGD
 - Method of access is 800

- MTS with statewide flat rates per minute (i.e. not distance sensitive)
 - Method of access is FGA
 - Method of access is FGB
 - Method of access is FGD
 - Method of access is 800

- MTS for pay telephone service providers

- Block-of-time calling plan (Reach out Florida, Ring America, etc.).

- 800 Service (Toll free)

- WATS type service (Bulk or volume discount)
 - Method of access is via dedicated facilities
 - Method of access is via switched facilities

- Private Line services (Channel Services)
(For ex. 1.544 mbs., DS-3, etc.)

- **Travel Service**
- Method of access is 950
- Method of access is 800
- **900 service**
- **Operator Services**
- Available to presubscribed customers
- Available to non presubscribed customers (for example to patrons of hotels, students in universities, patients in hospitals.
- Available to inmates

Services included are:

- Station assistance
- Person to Person assistance
- Directory assistance
- Operator verify and interrupt
- Conference Calling

21. What does the end user dial for each of the interexchange carrier services that were checked in services included (above).

CUSTOMER DIALS
"1" PLUS "NPANXX"

22. — Other:

**** APPLICANT ACKNOWLEDGEMENT STATEMENT ****

1. **REGULATORY ASSESSMENT FEE:** I understand that all telephone companies must pay a regulatory assessment fee in the amount of .15 of one percent of its gross operating revenue derived from intrastate business. Regardless of the gross operating revenue of a company, a minimum annual assessment fee of \$50 is required.
2. **GROSS RECEIPTS TAX:** I understand that all telephone companies must pay a gross receipts tax of two and one-half percent on all intra and interstate business.
3. **SALES TAX:** I understand that a seven percent sales tax must be paid on intra and interstate revenues.
4. **APPLICATION FEE:** A non-refundable application fee of \$250.00 must be submitted with the application.
5. **RECEIPT AND UNDERSTANDING OF RULES:** I acknowledge receipt and understanding of the Florida Public Service Commission's Rules and Orders relating to my provision of interexchange telephone service in Florida. I also understand that it is my responsibility to comply with all current and future Commission requirements regarding interexchange service.
6. **ACCURACY OF APPLICATION:** By my signature below, I the undersigned owner or officer of the named utility in the application, attest to the accuracy of the information contained in this application and associated attachments. I have read the foregoing and declare that to the best of my knowledge and belief, the information is a true and correct statement. Further, I am aware that pursuant to Chapter 837.06, Florida Statutes, "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s. 775.082 and s. 775.083".

UTILITY OFFICIAL:

Amara Blair
Signature

EXECUTIVE VICE PRESIDENT
Title

3-18-98
Date

(916) 349-7500
Telephone No.

**** APPENDIX A ****

CERTIFICATE TRANSFER STATEMENT

(NOT APPLICABLE)

I, (TYPE NAME) _____,

(TITLE) _____,

of (NAME OF COMPANY) _____

_____, and current holder of certificate number _____,

have reviewed this application and join in the petitioner's request for a transfer of the above-mention certificate.

UTILITY OFFICIAL:

Signature

Date

Title

Telephone No.

**** APPENDIX B ****

CUSTOMER DEPOSITS AND ADVANCE PAYMENTS

A statement of how the Commission can be assured of the security of the customer's deposits and advance payments may be responded to in one of the following ways (applicant please check one):

The applicant will not collect deposits nor will it collect payments for service more than one month in advance.

The applicant will file with the Commission and maintain a surety bond in an amount equal to the current balance of deposits and advance payments in excess of one month. (Bond must accompany application.)

UTILITY OFFICIAL:

| | |
|-----------------------------------|-----------------|
| <i>Agnesa Bhargi</i> Signature | 3-18-98 Date |
| EXECUTIVE VICE PRESIDENT | (916) 349-7500 |
| Title | Telephone No. |

**** APPENDIX C ****

INTRASTATE NETWORK

(NOT APPLICABLE)

1. **POP:** Addresses where located, and indicate if owned or leased.

1) 2)

3) 4)

2. **SWITCHES:** Address where located, by type of switch, and indicate if owned or leased.

1) 2)

3) 4)

3. **TRANSMISSION FACILITIES:** Pop-to-Pop facilities by type of facilities (microwave, fiber, copper, satellite, etc.) and indicate if owned or leased.

POP-to-POP

TYPE

OWNERSHIP

1)

2)

4. **ORIGINATING SERVICE:** Please provide the list of exchanges where you are proposing to provide originating service within thirty (30) days after the effective date of the certificate (Appendix D). (NOT APPLICABLE - AMERICOM IS A SWITCHLESS RESELLER)

5. **TRAFFIC RESTRICTIONS:** Please explain how the applicant will comply with the EAEA requirements contained in Commission Rule 25-24.471 (4) (e) (copy enclosed) (NOT APPLICABLE - AMERICOM IS A SWITCHLESS RESELLER)

6. **CURRENT FLORIDA INTRASTATE SERVICES:** Applicant has () or has not (X) previously provided intrastate telecommunications in Florida. If the answer is has, fully describe the following:

- a) What services have been provided and when did these services begin?
- b) If the services are not currently offered, when were they discontinued?

UTILITY OFFICIAL:

Anvina Bhargi
Signature

3-18-98
Date

EXECUTIVE VICE PRESIDENT
Title

(916) 349-7500
Telephone No.

**** APPENDIX D ****

FLORIDA TELEPHONE EXCHANGES

AND

EAS ROUTES

(NOT APPLICABLE)

Describe the service area in which you hold yourself out to provide service by telephone company exchange. If all services listed in your tariff are not offered at all locations so indicate.

In an effort to assist you, attached is a list of major exchanges in Florida showing the small exchanges with which each has extended area service (EAS).

**** FLORIDA EAS FOR MAJOR EXCHANGES ****

Extended Service Area with These Exchanges

| | |
|----------------------|--|
| PENSACOLA: | Cantonment, Gulf Breeze Pace, Milton Holley-Navarre. |
| PANAMA CITY: | Lynn Haven, Panama City Beach, Youngstown-Fountain and Tyndall AFB. |
| TALLAHASSEE: | Crawfordville, Havana, Monticello, Panacea, Sopchoppy and St. Marks. |
| JACKSONVILLE: | Baldwin, Ft. George, Jacksonville Beach, Callahan, Maxville, Middleburg, Orange Park, Ponte Vedra and Julington. |
| GAINESVILLE: | Alachua, Archer, Brooker, Hawthorne, High Springs, Melrose, Micanopy, Newberry and Waldo. |

| | |
|-----------------|---|
| OCALA: | Belleview, Citra, Dunnellon, Forest Lake (B21), McIntosh, Oklawaha, Orange Springs, Salt Springs and Silver Springs Shores. |
| DAYTONA BEACH: | New Smyrna Beach. |
| TAMPA: | Central None East Plant City North Zephyrhills South Palmetto West Clearwater |
| CLEARWATER: | St. Petersburg, Tampa-West and Tarpon Springs. |
| ST. PETERSBURG: | Clearwater. |
| LAKELAND: | Bartow, Mulberry, Plant City, Polk City and Winter Haven. |
| ORLANDO: | Apopka, East Orange, Lake Buena Vista, Oviedo, Windermere, Winter Garden, Winter Park, Montverde, Reedy Creek, and Oviedo-Winter Springs. |
| WINTER PARK: | Apopka, East Orange, Lake Buena Vista, Orlando, Oviedo, Sanford, Windermere, Winter Garden, Oviedo-Winter Springs, Reedy Creek, Geneva and Montverde. |
| TITUSVILLE: | Cocoa and Cocoa Beach. |
| COCOA: | Cocoa Beach, Eau Gallie, Melbourne and Titusville. |
| MELBOURNE: | Cocoa, Cocoa Beach, Eau Gallie and Sebastian. |
| SARASOTA: | Bradenton, Myakka and Venice. |

FT. MYERS:

Cape Coral, Ft. Myers Beach, North Cape Coral, North Ft. Myers, Pine Island, Lehigh Acres and Sanibel-Captiva Islands.

NAPLES:

Marco Island and North Naples.

WEST PALM BEACH:

Boynton Beach and Jupiter.

POMPANO BEACH:

Boca Raton, Coral Springs, Deerfield Beach and Ft. Lauderdale.

FT. LAUDERDALE:

Coral Springs, Deerfield Beach, Hollywood and Pompano Beach.

HOLLYWOOD:

Ft. Lauderdale and North Dade.

NORTH DADE:

Hollywood, Miami and Perrine.

MIAMI:

Homestead, North Dade and Perrine

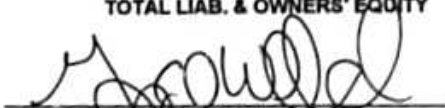
ATTACHMENT TO APPLICATION FOR AUTHORITY TO PROVIDE TELECOMMUNICATIONS SERVICES


8. Name, Title & Address of Members (Partners)

- a. Gregory O. Welch, President
8 Las Uvas Ct.
Sacramento, CA 95833
- b. R. Scott Yuill, Vice President, Sales & Marketing
5505 Whitney Blvd., #60
Rocklin, CA 95677
- c. Azmoena Bhanji, Vice President, Operations
8272 Robert Ct.
Granite Bay, CA 95746

AMERICOM COMMUNICATIONS, LLC
BALANCE SHEET
12/31/97
(UNAUDITED)

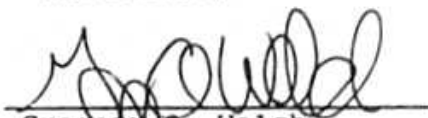
| | <u>12/31/97</u> |
|--|---------------------|
| <u>ASSETS</u> | |
| <u>CURRENT ASSETS:</u> | |
| CASH | \$ 394,849 |
| TRADE ACCOUNTS RECEIVABLE | 1,481,216 |
| ALLOW. FOR DOUBTFUL ACCTS. | (110,998) |
| NET TRADE ACCTS. REC. | 1,370,218 |
| INVENTORY | 7,863 |
| PREPAID EXPENSE / OTHER ASSETS | 218,062 |
| TOTAL CURRENT ASSETS | <u>\$ 1,990,992</u> |
| <u>FIXED ASSETS:</u> | |
| PROPERTY AND EQUIPMENT | 161,351 |
| ACCUMULATED DEPRECIATION | (30,511) |
| NET PROPERTY AND EQUIPMENT | 130,840 |
| <u>OTHER ASSETS:</u> | |
| TOTAL ASSETS | <u>\$ 2,403,513</u> |
| <u>LIABILITIES AND OWNERS' EQUITY</u> | |
| <u>CURRENT LIABILITIES:</u> | |
| ACCOUNTS PAYABLE - TRADE | \$ 1,181,542 |
| ACCRUED EXPENSES | 827,036 |
| OTHER CURRENT LIABILITIES | 372,265 |
| TOTAL CURRENT LIABILITIES | <u>\$ 2,380,843</u> |
| <u>LONG TERM DEBT:</u> | |
| TOTAL LIABILITIES | <u>0</u> |
| <u>OWNERS' EQUITY:</u> | |
| PARTNERS' EQUITY | \$ 354,703 |
| RETAINED EARNINGS (DEFICIT) | (51,611) |
| CURRENT YEAR ACCUMULATED SURPLUS (DEFICIT) | (260,422) |
| TOTAL OWNERS' EQUITY | <u>22,670</u> |
| TOTAL LIAB. & OWNERS' EQUITY | <u>\$ 2,403,513</u> |


 Gregory J. Welch
 President/CEO


 Chris Bohannon
 CFO

AMERICOM COMMUNICATIONS, LLC
YEAR-TO-DATE INCOME STATEMENT
31-Dec-97
(UNAUDITED)


| | YTD | |
|---------------------------------------|---------------------|--------|
| | <u>12/31/97</u> | |
| REVENUES | | |
| GROSS SALES | \$ 7,274,189 | 100.0% |
| COST OF SALES | \$ 5,382,209 | 74.0% |
| GROSS PROFIT | <u>\$ 1,891,980</u> | 26.0% |
| SELLING AND MARKETING EXPENSES | | |
| ADVERTISING AND PUBLIC REL. | \$ 23,242 | |
| COMMISSIONS | 1,073,817 | |
| MARKETING MATERIALS | 182 | |
| TRADE SHOW EXPENSE | 2,302 | |
| TOTAL SELLING & MARKETING | <u>\$ 1,099,643</u> | 15.1% |
| GENERAL & ADMINISTRATIVE: | | |
| AMORTIZATION | \$ 14,620 | |
| AUTOMOBILE | 520 | |
| BAD DEBT | 137,250 | |
| BANKING FEES | 51,848 | |
| BILLING & PRODUCTION SERVICES | 100,253 | |
| COMPUTER | 8,122 | |
| DEPRECIATION | 28,388 | |
| EMPLOYEE BUSINESS EXPENSE | 2,639 | |
| INSURANCE | 1,488 | |
| MISCELLANEOUS | 2,279 | |
| OFFICE EXPENSE | 31,356 | |
| PAYROLL | 447,681 | |
| POSTAGE | 4,554 | |
| PROFESSIONAL FEES | 15,825 | |
| PUBLICATIONS | 248 | |
| RENT | 35,147 | |
| REPAIRS & MAINTENANCE | 1,091 | |
| TAXES & LICENSES | 357 | |
| TELEPHONE | 45,215 | |
| TRAINING & EDUCATION | 193 | |
| TRAVEL | 31,975 | |
| TOTAL GEN. & ADMIN. EXPENSES | <u>\$ 960,825</u> | 13.2% |
| TOTAL OPERATING EXPENSES | <u>\$ 2,060,468</u> | 28.3% |
| INCOME (LOSS) FROM OPERATIONS | \$ (188,488) | -2.3% |
| NET INTEREST (INCOME) EXPENSE | 111,934 | 1.5% |
| CURRENCY (GAIN) LOSS | | |
| PRETAX INCOME (LOSS) | \$ (280,422) | -3.9% |
| INCOME TAX EXPENSE | | |
| NET INCOME (LOSS) | <u>\$ (280,422)</u> | -3.9% |


 Gregory O. Welch
 President/CEO


 Chris Bohannon
 CFO

AMERICOM COMMUNICATIONS, LLC
QUARTERLY INCOME STATEMENT
31-Dec-97
(UNAUDITED)

| | <u>9/30/98</u> | <u>12/31/97</u> | <u>Quarterly</u> <u>Variance</u> | <u>%</u> |
|---------------------------------------|---------------------------|--------------------------|-------------------------------------|--------------------|
| REVENUES | | | | |
| GROSS SALES | \$ 2,020,197 | \$ 3,014,621 | \$ 994,424 | 49% |
| COST OF SALES | | | | |
| | \$ 1,490,915 | \$ 2,158,184 | \$ 667,269 | 45% |
| GROSS PROFIT | <u>\$ 529,282</u> | <u>\$ 856,437</u> | <u>\$ 327,155</u> | <u>62%</u> |
| SELLING AND MARKETING EXPENSES | | | | |
| ADVERTISING AND PUBLIC REL. | \$ 7,963 | \$ 10,381 | \$ 2,418 | |
| COMMISSIONS | 329,124 | 438,972 | 109,848 | |
| MARKETING MATERIALS | 25 | 18 | (7) | |
| TRADE SHOW EXPENSE | - | 1,050 | 1,050 | |
| TOTAL SELLING & MARKETING | <u>\$ 337,112</u> | <u>\$ 450,421</u> | <u>\$ 113,309</u> | <u>34%</u> |
| GENERAL & ADMINISTRATIVE: | | | | |
| AMORTIZATION | \$ 4,940 | \$ 7,148 | \$ 2,208 | |
| AUTOMOBILE | 184 | 7 | (177) | |
| BAD DEBT | 38,500 | 55,000 | 16,500 | |
| BANKING FEES | 14,868 | 27,549 | 12,681 | |
| BILLING & PRODUCTION SERVICES | 31,542 | 40,814 | 9,272 | |
| COMPUTER | 2,681 | 1,511 | (1,170) | |
| DEPRECIATION | 8,470 | 12,816 | 4,146 | |
| EMPLOYEE BUSINESS EXPENSE | 175 | 1,684 | 1,509 | |
| INSURANCE | 133 | 273 | 140 | |
| MISCELLANEOUS | (415) | 1,878 | 2,291 | |
| OFFICE EXPENSE | 8,736 | 14,039 | 5,303 | |
| PAYROLL | 126,888 | 197,474 | 70,786 | |
| POSTAGE | 439 | 1,597 | 1,158 | |
| PROFESSIONAL FEES | 1,423 | 12,785 | 11,362 | |
| PUBLICATIONS | 94 | 154 | 60 | |
| RENT | 8,573 | 11,630 | 3,057 | |
| REPAIRS & MAINTENANCE | 238 | 809 | 571 | |
| TAXES & LICENSES | - | 107 | 107 | |
| TELEPHONE | 6,270 | 23,814 | 17,544 | |
| TRAINING & EDUCATION | - | - | - | |
| TRAVEL | 8,848 | 16,664 | 7,816 | |
| TOTAL GEN. & ADMIN. EXPENSES | <u>\$ 282,387</u> | <u>\$ 427,551</u> | <u>\$ 165,164</u> | <u>63%</u> |
| TOTAL OPERATING EXPENSES | <u>\$ 599,499</u> | <u>\$ 877,972</u> | <u>\$ 278,473</u> | <u>46%</u> |
| INCOME (LOSS) FROM OPERATIONS | \$ (70,217) | \$ (21,535) | \$ 48,682 | -69% |
| NET INTEREST (INCOME) EXPENSE | 35,264 | 45,634 | 10,370 | 29% |
| CURRENCY (GAIN) LOSS | - | - | - | |
| PRETAX INCOME (LOSS) | <u>\$ (105,481)</u> | <u>\$ (67,169)</u> | <u>\$ 38,312</u> | <u>-36%</u> |
| INCOME TAX EXPENSE | 0 | 0 | 0 | |
| NET INCOME (LOSS) | <u><u>(\$105,481)</u></u> | <u><u>(\$67,169)</u></u> | <u><u>\$38,312</u></u> | <u><u>-36%</u></u> |


 Gregory D. Welch
 President/CEO


 Chris Bohannon
 CFO

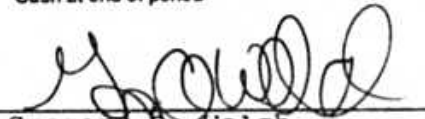
AMERICOM COMMUNICATIONS, LLC

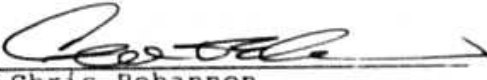
STATEMENT OF CASH FLOWS

31-Dec-97

(UNAUDITED)

| | <u>QUARTER ENDED 31-Dec-97</u> | <u>YEAR TO DATE 31-Dec-97</u> |
|--|--|---------------------------------------|
| Operating activities: | | |
| Net Income (Loss) | \$ (67,169) | \$ (280,422) |
| Adjustments to reconcile net Income (Loss) to net cash (used in) provided by operating activities: | | |
| Provision for losses on accounts receivable | 55,000 | 137,250 |
| Depreciation and amortization | 7,838 | 43,006 |
| Changes in operating assets and liabilities: | | |
| Trade Accounts Receivable | (483,797) | (1,377,194) |
| Inventory | (1,098) | (1,657) |
| Other Current Assets | (77,735) | (153,890) |
| Accounts Payable | (139,582) | 1,053,751 |
| Accrued Expenses | 715,884 | 827,036 |
| Other Current Liabilities | 150,958 | 356,573 |
| Other Assets | (37,323) | (183,931) |
| Net cash (used in) provided by operating activities | <u>\$ 122,776</u> | <u>\$ 420,522</u> |
| Investing activities: | | |
| Purchases of property and equipment | (34,914) | (136,924) |
| Net cash provided by (used in) investing activities | <u>\$ (34,914)</u> | <u>\$ (136,924)</u> |
| Financing activities: | | |
| Net investment from Partners | 0 | 204,703 |
| Net borrowings (repayments) under long term debt | 0 | (110,000) |
| Net cash provided by financing activities | <u>\$ -</u> | <u>\$ 94,703</u> |
| Net increase (decrease) in cash | 87,862 | 378,301 |
| Cash at beginning of period | <u>306,967</u> | <u>16,548</u> |
| Cash at end of period | <u>\$ 394,849</u> | <u>\$ 394,849</u> |


Gregory A. Welch
President/CEO


Chris Bohannon
CFO

4511 Auburn Blvd., Suite 67
Sacramento, CA 95821
(916) 480-2907
(916) 480-2920 fax

Information For Credit Application

AmeriCom Communications, LLC
4708 Roseville Rd., Suite 112
N. Highlands, CA 95660

Telephone: (916) 480-2907
Fax: (916) 480-2902
Fed. ID: 68-0379036

Corporate Officers: Gregory O. Welch
Vice-President: Scott Yuill
Vice-President: Azemeena Bhanji
Chief Financial Officer: Chris Bohanon

Bank Reference:

Sumitomo Bank
1331 Broadway
Sacramento, CA 95818

Account No.: 00314573070
Telephone: (916)443-5761
Contact: Ether Mar

Credit Reference:

Office Depot - Business Services Division
File No. 81901
Los Angeles, CA 90074-1901

Contact: Greg Lenser
Telephone: (916) 927-0171
Account No.: 626413

Cable & Wireless, Inc.
8219 Leesburg Pike
Vienna, VA 22182

Contact: Scott Sorge
Telephone: (800) 309-4440

Federal Express
Post Office Box 1140
Memphis, TN 38101-1140

Contact: Accounts Receivable
Telephone: 800-622-1147
Account #: 4-433-30732

Resumes of Management Team

Gregory O. Welch, President

- Graduated with Bachelor of Arts in Political Science
- Worked in the telecommunications industry for over 7 years with such companies as MCI, Allnet Communications, Telecom USA, and America's Choice Communications, a subsidiary of General Systems Solutions.
- Built America's Choice Communications to a successful long-distance reseller until it was sold along with its parent company to General Electric in 1995 for \$10 million.

R. Scott Yuill, Vice President Sales and Marketing

- Graduated with a Bachelor of Science in Business Administration, concentration in finance, minor in English
- For 8 years, has owned and operated an insurance agency
- through his own marketing efforts grew annual sales to over \$23 million per year.

Azmeena Bhanji, Esq., Vice President of Operations

- Graduated with a B.A.S.c in Civil Engineering,
- Obtained a Juris Doctor.
- Member of the California Bar Association
- Owned and operated a construction management firm with 22 employees.
- Managed contracts with such firms as SMUD, PG&E, with Orange County, City of Los Angeles, Cal Trans

Chris Bohannon, CPA, Chief Financial Officer

- Graduated from California State University, Sacramento with a Bachelor of Science in Business Administration/Accounting.
- International Finance Manager with Packard Bell NEC
- Controller & General Manager of regional construction contractor
- Financial Auditor with Price Waterhouse

David Fletcher, Director, Agent Sales

- Graduated with a Bachelor of Science in Marketing
- 17 years telecom experience with such firms as Sprint, SP Telecom, Qwest Communications, Pacific Bell Cellular and Cellular One

April Roberts, Director, Customer Satisfaction

- Graduated with a Bachelors of Arts in Liberal Arts.
- 7 years customer service experience with such firms as MCI, Enterprise Leasing and Sears

Patricia DiGiacamo, Director, Information Services

- Graduated with a Bachelor of Science in Environmental Resources Sciences
- Developed integrated systems for such organizations as Cal Trans and Mc Clellan AFB

TECHNICAL CAPABILITIES

AmeriCom Owns proprietary rights to its billing software which has a proven track record and is supported by qualified, experienced in-house technical personnel. Additionally, AmeriCom provides Customer Service with qualified, multilingual in-house personnel.

Because of our control of our

- In-house customer service call center
- In-house multi-lingual personnel
- Customized billing software
- Internal mail house
- Automated provisioning and order processing
- Qualified staff of Marketing & Customer Care personnel
- Extensive in-house Information Systems Support
- In-house Quality Management Team.

AmeriCom is able to efficiently service our customers.

TITLE SHEET

FLORIDA TELECOMMUNICATIONS SHEET

This tariff contains the descriptions, regulations, and rates applicable to the furnishing of service and facilities for telecommunications services provided by AmeriCom Communications, with principal offices at 4708, Roseville Road, Suite 112, North Highlands, CA 95860. This tariff applies for services furnished within the state of Florida. This tariff is on file with the Florida Public Service Commission, and copies may be inspected, during normal business hours, at the Company's principal place of business.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

CHECK SHEET

The sheets listed below, which are inclusive of this tariff, are effective as of the dates shown at the bottom of the respective sheet(s). Original and revised sheets as named below comprise all changes from the original tariff and are currently in effect as of the date of the bottom of this page.

| SHEET | REVISION |
|-------|----------|
| 1 | Original |
| 2 | Original |
| 3 | Original |
| 4 | Original |
| 5 | Original |
| 6 | Original |
| 7 | Original |
| 8 | Original |
| 9 | Original |
| 10 | Original |
| 11 | Original |
| 12 | Original |
| 13 | Original |
| 14 | Original |
| 15 | Original |

ISSUED: January 1, 1998

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ISSUED: January 1, 1998

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By:

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SYMBOLS SHEET

The following are the only symbols used for the purposes indicated below:

D - Delete or Discontinue

I - Change Resulting In An Increase to A Customer's Bill

M - Moved From Another Tariff Location

N - New

R - Change Resulting In A Reduction To A Customer's Bill

T - Change in Text Or Regulation But No Change In Rate Or Charge

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

TARIFF FORMAT SHEET

- A. **Sheet Numbering** - Sheet numbers appear in the upper right corner of the page. Sheets are numbered sequentially. However, new sheets are occasionally added to the tariff. When a new sheet is added between sheets already in effect, a decimal is added. For example, a new sheet added between sheets 14 and 15 would be 14.1.
- B. **Sheet Revision Numbers** - Revision numbers also appear in the upper right corner of each page. These numbers are used to determine the most current sheet version on file with the FPSC. For example, the 4th revised Sheet 14 cancels the 3rd revised Sheet 14. Because of various suspension periods, deferrals, etc, the FPSC follows in their tariff approval process, the most current sheet number on file with the Commission is not always the tariff page in effect. Consult the Check Sheet for the sheet currently in effect.
- C. **Paragraph Numbering Sequence** - There are nine levels of paragraph coding. Each level of coding is subservient to its next higher level:
- 2 .
 - 2 . 1 .
 - 2 . 1 . 1 .
 - 2 . 1 . 1 . A .
 - 2 . 1 . 1 . A . 1 .
 - 2 . 1 . 1 . A . 1 . (a) .
 - 2 . 1 . 1 . A . 1 . (a) . 1 .
 - 2 . 1 . 1 . A . 1 . (a) . 1 . (1) .
 - 2 . 1 . 1 . A . 1 . (a) . 1 . (1) : (1)
- D. **Check Sheets** - When a tariff filing is made with the FPSC, an updated check sheet accompanies the tariff filing. The check sheet lists the sheets contained in the tariff, with a cross-reference to the current revision number. When new pages are added, the check sheet is changed to reflect the revision. All revisions made in a given filing are designated by an asterisk (*). There will be no other symbols used on this page if these are the only changes made to it (i.e., the format, etc. remains the same, just revised revision levels on some pages). The tariff user should refer to the latest check sheet to find out if a particular sheet is the most current on file with the FPSC.

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SECTION 1 - TECHNICAL TERMS AND ABBREVIATIONS

Access Line - An arrangement that connects the customer's location to the Company's network switching center.

Authorization Code - A numerical code, one or more of which are available to a customer to enable him/her to access the carrier, and which are used by the carrier both to prevent unauthorized access to its facilities and to identify the customer for billing purposes.

Company or Carrier - AmeriCom Communications, LLC.

Customer - the person, firm, corporation or other entity which orders service and is responsible for payment of charges due and compliance with the company's tariff regulations.

Day - From 8:00 AM up to but not including 5:00 PM local time Monday through Friday.

Evening - From 5:00 PM up to but not including 11:00 PM local time Sunday through Friday.

Holidays - The Company's recognized holidays are New Year's Day, Martin Luther King, Jr. Day, Memorial Day, July 4th, Labor Day, Thanksgiving Day, Christmas Day.

Night/Weekend - From 11:00 PM up to 7:59 AM Sunday through Thursday and from 11:00 PM Friday up to 7:59 AM Monday, respectively.

ISSUED: January 1, 1998

Effective

By:

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4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 2 – RULE AND REGULATIONS**2.1 Undertaking of the Company.**

The Company's services and facilities are furnished for communications originating at specified points within the state of Florida under terms of this tariff.

The Company installs, operates, and maintains the communications services provided herein in accordance with the terms and conditions set forth under this tariff. It may act as the customer's agent for ordering access connection facilities provided by other carriers or entities when authorized by the customer, to allow connection of a customer's location to the Company's network. The customer shall be responsible for all charges due for such service arrangement.

The Company's services and facilities are provided on a monthly basis unless ordered on a longer-term basis, and are available twenty-four hours per day, seven days per week.

The selling of IXC telecommunication service to uncertificated IXC resellers is prohibited.

2.2 Limitations

- 2.2.1 Service is offered subject to the availability of facilities and provisions of this tariff.
- 2.2.2 The Company reserves the right to discontinue furnishing service, or limit the use of service, or limit the use of service necessitated by conditions beyond its control, or when the customer is using service in violation of the law or the provisions of this tariff.
- 2.2.3 All facilities provided under this tariff are directly controlled by the Company and the customer may not transfer or assign the use of service or facilities, except with the express written consent of the Company. Such transfer or assignment shall only apply where there is no interruption of the use or location of the service or facilities.
- 2.2.4 Prior written permission from the Company is required before any assignment or transfer. All regulations and Conditions contained in this tariff shall apply to all such permitted assignees or transferees, as well as all conditions for service.
- 2.2.5 Customers reselling or rebilling services must have a Certificate of Public Convenience and Necessity as an interexchange carrier for the Florida Public Service Commission.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 2 – RULES AND REGULATIONS continued**2.3 Liabilities of the Company.**

2.3.1 The Company's liability for damages arising out of mistakes, interruptions, omissions, delays, errors, or defects in the transmission occurring in the course of furnishing service or facilities, and not caused by the negligence of its employees or its agents, in no event shall exceed an amount equivalent to the proportionate charge to the customer for the period during which the aforementioned faults in transmission occur.

2.3.2 The Company shall be indemnified and held harmless by the customer against:

(A) Claims for libel, slander, or infringement of copyright arising out of the material, data, information, or other content transmitted over the Company's facilities.

(B) All other claims arising out of any act or omission of the customer in connection with any service or facility provided by the Company.

2.4 Interruption of Service

2.4.1 Credit allowance for the interruption of service which is not due to the Company's testing or adjusting, negligence or the customer, or to the failure of channels or equipment provided by the customer, or beyond the Company's control are subject to the general liability provisions set forth in 2.3.1 herein. It shall be the customer's obligation to notify the company immediately of any service interruption for which a credit allowance is desired. Before giving such notice, the customer shall ascertain that the trouble is not being caused by any action or omission by the customer within his control, if any, furnished by the customer and connected to the Company's facilities. No refund or credit will be made for the time that the Company stands ready to repair the service and the subscriber does not provide access to the Company for such restoration work.

2.4.2 No credit shall be allowed for an interruption of a continuous duration of less than twenty-four hours after the subscriber notifies the Company.

2.4.3 The customer shall be credited for an interruption of more than twenty-four hours as follows:

Credit Formula;

$Credit = A/B \times C$

"A" - outage time in hours

"B" - total days in month

"C" - total monthly charge for affected facility

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 2 – RULES AND REGULATIONS continued**2.5 Disconnection of Service by Carrier**

The company (Carrier), upon 5 working days written notice to the customer, may discontinue service or cancel an application for service without incurring any liability for any of the following reason:

- 2.5.1 Non-payment of any sum due to carrier for regulated service for more than thirty days beyond the date of rendition of the bill for such service.
- 2.5.2 A violation of any regulation governing the service under this tariff.
- 2.5.3 A violation of any law, rule, or regulation of any government authority having jurisdiction over such service.
- 2.5.4 The company has given the customer notice and has allowed a reasonable time to comply with any rule, or remedy, and deficiency as stated in Rule 25-4.113, F.A.C., Refusal or Discontinuance of Service by Company.

2.6 Deposits

The Company does not require a deposit from the customer.

2.7 Advance Payments

For customers whom the Company feels an advance payment is necessary, the Company reserves the right to collect an amount not to exceed one (1) month's estimated charges as an advance payment for service. This will be applied against the next month's charges and if necessary a new advance payment will be collected for the next month.

2.8 Taxes

All state and local taxes (i.e., gross receipts tax, sales tax, municipal utilities tax) are listed as separate line items and are not included in the quoted rates.

2.9 Billing of Calls

All charges due by the subscriber are payable at any agency duly authorized to receive such payments. Any objection to billed charges should be promptly reported to the Company. Adjustments to customers' bills shall be made to the extent that records are available and/or circumstances exist which reasonably indicate that such charges are not in accordance with approved rates or that an adjustment may otherwise be appropriate. Company may only increase its rates charged to a customer upon approval of such rate by the FPSC and 30 days prior notice to the Customer.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 3 - DESCRIPTION OF SERVICE

3.1 Timing of Calls

3.1.1 When Billing Charges Begin and End For Phone Calls

The customer's long distance usage charge is based on the actual usage of the Company's network. Usage begins when the called party picks up the receiver, (i.e. when 2-way communication, often referred to as "conversation time" is possible.). When the called party picks up is determined by hardware answer supervision in which the local telephone company sends a signal to the switch or the software utilizing audio tone detection. When software answer supervision is employed, up to 60 seconds of ringing is allowed before it is billed as usage of the network. A call is terminated when the calling or called party hangs up.

3.1.2 Billing Increments

The minimum call duration for billing purposes is 30* seconds for a connected call and calls beyond 30* seconds are billed in 6* second increments.

3.1.3 Per Call Billing Charges

Billing will be rounded up to the nearest penny for each call.

3.1.4 Uncompleted Calls

There shall be no charges for uncompleted calls.

* For Intrastate and Interstate calls only. All international calls are billed with one minute minimum and one minute increments.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 3 - DESCRIPTION OF SERVICE continued**3.2 Calculation of Distance**

Usage charges for all mileage sensitive products are based on the airline distance between rate centers associated with the originating and terminating points of the call.

The airline mileage between rate centers is determined by applying the formula below to the vertical and horizontal coordinates associated with the rate centers involved. The Company uses the rate centers that are produced by Bell Communications Research in the NPA-NXX V & H Coordinates Tape and Bell's NECA Tariff No. 4.

FORMULA:

The square root of:

$$\frac{(V_1 - V_2)^2 + (E_1 - E_2)^2}{10}$$

3.3 Minimum Call completion Rate

A customer can expect a call completion rate (EXPRESSED AS A PERCENTAGE) (Number of calls completed/ number of calls attempted) of not less than 90% during peak use periods for all FG D services ("1+" dialing).

3.4 Service Offerings**3.4.1 AmeriCom Long Distance Service**

AmeriCom Long Distance Service is offered to residential and business customers. The service permits direct dialed outbound calling at a single per minute rate. Service is provided from presubscribed, dedicated or shared use access lines. Interstate and intrastate calls are billed in 30 second minimum with 6 second increments while International calls are billed in one-minute increments. No monthly recurring charges or minimum monthly billing requirements apply. Monthly recurring fees not to exceed \$5.00 may apply to special programs such as affinity programs.

3.4.2 AmeriCom 800/888 (Inbound) Long Distance service

AmeriCom 800/888 (Inbound) Long Distance Service is offered to residential and business customers. The service permits inbound 800/888 calling at a single per minute rate. Service is provided from presubscribed, dedicated or shared use access lines. Calls are billed in six-second increments, with a 30-second minimum call duration. No monthly recurring charges apply.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 3 - DESCRIPTION OF SERVICE continued**3.4.3 AmeriCom Calling Card Service**

AmeriCom Calling Card Service is a calling card service offered to residential and business customers who subscribe to the AmeriCom Long Distance Service calling plan. Customers using the carrier's calling card service access the service by dialing a 1-800 number followed by an account identification number and the number being called. This service permits subscribers utilizing the Carrier's calling card to make calls at a single per minute rate. Calls are billed in one (1) minute increments after the initial minimum period of one (1) minute. There are no nonrecurring or monthly recurring charges. No calling card surcharge applies, except the FCC imposed payphone surcharge.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 4 - RATES

4.1 AmeriCom Long Distance Service

Rate per minute - \$0.15.

Plan is billed in 30 second initial and 6 second subsequent increments.

4.2 AmeriCom 800/888 (Inbound) Long Distance Service

Rate per minute - \$0.15.

Plan is billed in six-second increments with a 30-second minimum.

4.3 AmeriCom Calling Card Service

Rate per minute - \$0.25.

Plan is billed in full minute increments.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 4 - RATES continued**4.4 Determining Applicable Rate in Effect**

For the initial minute, the rate applicable at the start of chargeable time at the calling station applies. For additional minutes, the rate applicable is that rate which is in effect at the calling station when the additional minute(s) begin. That is, if chargeable time begins during the Day Period, the Day Rate applies to the initial minute and to any additional minutes that the call continues during the rate period. If the call continues into a different rate period, the appropriate rates from that period apply to any additional minutes occurring in that rate period. If an additional minute is split between two rate periods, the rate period applicable at the start of the minute applies to the entire minute.

4.5 Payment of Calls**4.5.1 Late Payment Charges**

Interest charges of 1.5% per month will be assessed on all unpaid balances more than thirty days old.

4.5.2 Return Check Charges

A return check charge of \$25.00 will be assessed for checks returned for insufficient funds if the face value does not exceed \$50.00, \$30.00 if the face value does exceed \$50.00 but does not exceed \$300.00, \$40.00 if the face value exceeds \$300.00 or 5% of the value of the check, which ever is greater.

4.6 Restoration of Service

A reconnection fee of \$25.00 per occurrence is charged when service is re-established for customers who had been disconnected for non-payment

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

SECTION 4 - RATES continued**4.7 Special Promotions**

The company will, from time to time, offer special promotions to its customers waiving certain charges. These promotions will be approved by the FPSC with specific starting and ending dates.

4.8 Special Rates For The Handicapped**4.8.1. Directory Assistance**

There shall be no charge for up to fifty calls per billing cycle from lines or trunks serving individuals with disabilities. The Company shall charge the prevailing tariff rates for every call in excess of 50 within a billing cycle.

4.8.2 Hearing and Speech Impaired Persons

Intrastate toll message rates for TDD users shall be evening rates for daytime calls and night rates for evening and night calls.

4.8.3 Telecommunications Relay Service

For intrastate toll calls received from the relay service the Company will when billing relay calls discount relay service calls by 50 percent off of the otherwise applicable rate for a voice nonrelay call except that where either the calling or called party indicates that either party is both hearing and visually impaired, the call shall be discounted 60 percent off of the otherwise applicable rate for a voice nonrelay call. The above discounts apply only to time-sensitive elements of a charge for the call and shall not apply to per call charges such as a credit card surcharge.

ISSUED: January 1, 1998

Effective

By:

Gregory O. Welch, President/CEO
4708 Roseville Road, Suite 112
North Highlands, CA

4708 Roseville Rd. Ste. 112
N. Highlands, CA 95660
916 349-7500
916 349-3184 fax

DEPOSIT DATE
D736 MAR 24 1998

Calling the world home

Transmittal

To: Thomas E. Williams

From: Robin Myers

Fax:

Pages:

Phone: 850-413-6587

Date: March 23, 1998

Re: FL Application for IXC.

CC:

Urgent For Review Please Comment Please Reply Please Recycle

● **Comments:** I have enclosed a check for \$250.00 and 1 original and 6 copies of the Application for Authority to Provide Interexchange Telecommunication Service within the State of Florida for AmeriCom Communications. Thank you for all your help in putting it together.

AmeriCom
COMMUNICATIONS

501 J STREET SUITE 610
SACRAMENTO, CA 95814
(916) 447-4713

PAY TO THE ORDER OF Florida Public Service

\$ 250.00

Two Hundred Fifty and 00/100..... DOLLARS

Florida Public Service
Division of Administration
2540 Shumard Oak Blvd
Gerald Gunter Bldg
Tallahassee, FL 32399-0850

MEMO

