

ORIGINAL

1 FLORIDA CITIES WATER COMPANY  
2 RATE APPLICATION FOR RECOVERY OF LEGAL EXPENSES  
3 REBUTTAL TESTIMONY OF JOHN D. MCCLELLAN  
4 TO DIRECT TESTIMONY OF  
5 HUGH LARKIN, JR. AND PATRICIA W. MERCHANT  
6 DOCKET NO. 971663-WS

7 Q. PLEASE STATE YOUR NAME AND ADDRESS.

8 A. John D. McClellan, Deloitte & Touche LLP, 555 12<sup>th</sup>  
9 Street N.W., Washington D.C., 20004.

10 Q. ARE YOU THE SAME JOHN D. MCCLELLAN THAT FILED  
11 DIRECT TESTIMONY IN THIS CASE?

12 A. Yes.

13 Q. WHAT IS THE PURPOSE OF THIS REBUTTAL TESTIMONY?

14 A. Florida Cities Water Company ("FCWC" or the  
15 "Company") requested that I review and respond to  
16 the direct testimony filed by Mr. Hugh Larkin,  
17 Jr., who is appearing as a witness for the Florida  
18 Office of Public Counsel ("OPC").

19 Q. HAVE YOU REVIEWED MR. LARKIN'S TESTIMONY AND ARE  
20 YOU PREPARED TO RESPOND TO THE OBSERVATIONS  
21 CONTAINED THEREIN?

22 A. Yes.

23 Q. PLEASE PROCEED WITH YOUR RESPONSES.

24 A. As indicated on page two of Mr. Larkin's  
25 testimony, he is recommending that the Company

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1 be denied recovery of any portion of the \$3.8  
2 million of costs incurred in defending itself  
3 against the litigation resulting from claims  
4 filed and penalties sought by the Department of  
5 Justice (DOJ). He states that his  
6 recommendation is based upon the following  
7 assumptions:

- 8 • Recovery of the costs would reflect  
9 retroactive ratemaking
- 10 • The owners and creditors of the Company  
11 were the primary beneficiaries of the  
12 significant results achieved in the  
13 defense efforts and should therefore bear  
14 the costs
- 15 • The allowance by the Commission of the  
16 recovery of these costs would result in  
17 putting ratepayers in the position of  
18 "guaranteeing...[the costs of] any and all  
19 litigation undertaken by regulated public  
20 utilities..." in Florida.

21 Each of these assumptions upon which Mr. Larkin  
22 has based his recommendation is erroneous.

23 Q. WHAT IS THE BASIC CHARACTER OF RETROACTIVE  
24 RATEMAKING?

25 A. Retroactive ratemaking generally refers to the

1 application of current rates to recover from  
2 current ratepayers (or return to current  
3 ratepayers) revenues that should have been  
4 recovered (or not recovered) in rates of prior  
5 periods to cover costs of ordinary events  
6 effects were limited to those periods. For  
7 example, if it is determined that 1997 rates did  
8 not produce an adequate level of earnings (i.e.,  
9 the cost of equity capital in 1997) and 1999  
10 rates are adjusted to recover the 1997 rate  
11 shortfall (or excess), this could give rise to  
12 a legitimate claim of retroactive ratemaking.  
13 At the same time, regulators commonly allow the  
14 recovery in current or future periods of  
15 explicitly identified non recurring or  
16 extraordinary costs incurred in prior periods.

17 Q. IS RECOVERY OF NON-RECURRING OR EXTRAORDINARY  
18 COSTS OF PRIOR PERIODS CONSIDERED TO BE  
19 RETROACTIVE RATEMAKING?

20 A. No. Regulators have long practiced the  
21 spreading of costs incurred in one period over  
22 subsequent periods and do not consider the  
23 practice to embrace retroactive ratemaking.  
24 Generally, the spreading of costs is applied  
25 either to avoid the dramatic rate impact that

1 would result if rates were adjusted to recover  
2 the costs currently or to recognize the longer  
3 term benefits of the costs (or both). This  
4 spreading of cost recovery is precisely what  
5 FCWC is seeking. Along with avoiding  
6 complications in anticipating and providing for  
7 costs that were being incurred each year that  
8 the litigation continued, delaying recovery and  
9 spreading the litigation costs over future  
10 periods avoids any dramatic rate impact and  
11 gives credence to the fact that there are  
12 ongoing benefits to avoiding the penalties  
13 sought by the DOJ. The recovery of the  
14 litigation expenses as proposed by FCWC in this  
15 proceeding does not constitute retractive  
16 ratemaking.

17 Q. MR. LARKIN OBSERVES ON PAGE THREE OF HIS TESTIMONY  
18 THAT THERE IS NO ACCOUNTING ORDER THAT PROVIDED FOR  
19 DEFERRING THE EXPENSES AS INCURRED. BASED ON THIS  
20 CONDITION, HE CONCLUDES THAT RECOVERY CANNOT BE  
21 PERMITTED. WOULD YOU RESPOND?

22 A. Extraordinary cost conditions are often recognized  
23 as the costs are being incurred and cost deferral  
24 is approved as the expenditures are made. In such  
25 instances, the future regulatory treatment of the

1 cost accumulations is reserved for determination  
2 at the next rate proceeding. In other instances  
3 the extent, impact and timing of the costs are not  
4 subject to determination, and accounting cost  
5 deferral may not be or can not be obtained in  
6 advance. In these instances, the request for  
7 deferral and recovery will not arise until a rate  
8 filing occurs. In either case, cost recovery  
9 provisions will not be determined in the absence  
10 of a rate proceeding. The advance accounting  
11 approval does not assure ultimate rate recovery.  
12 Neither does the absence of such advance approval  
13 prohibit ultimate rate recovery.

14 Q. WHAT WERE THE CONDITIONS RELATING TO COST  
15 DETERMINATION AND ULTIMATE OUTCOME THAT CONFRONTED  
16 FCWC IN THE LITIGATION PROCESS?

17 A. First, costs were incurred over a number of years.  
18 During this period FCWC did not know how long the  
19 process would continue. Second, FCWC simply did  
20 not know how much cost would be incurred in the  
21 process. There was no way to estimate these costs  
22 in advance. Finally, there was no way for FCWC to  
23 accurately predict the ultimate outcome of the  
24 litigation process.

25 Q. WHY DID FCWC NOT GO BEFORE THE COMMISSION AND

1           REQUEST, IN ADVANCE, AN ACCOUNTING ORDER?

2 A.    For the reasons stated above FCWC simply did not  
3           have sufficient data and information to go before  
4           the Commission until the litigation process was  
5           completed.

6 Q.    DOES REGULATORY APPROVAL TO DEFER THE RECORDING OF  
7           AN INCURRED COST CONCURRENTLY ESTABLISH APPROVAL  
8           OF THE RATEMAKING TREATMENT OF THAT COST?

9 A.    No.    In many instances the accounting order will  
10           explicitly state that the approval is limited to  
11           accounting measures and that the ratemaking  
12           treatment of the costs will be established in  
13           subsequent rate proceedings.       Where not  
14           explicitly stated, this condition is normally  
15           implied.   Accordingly, approval of a delay in  
16           reporting costs does not establish the subsequent  
17           ratemaking treatment.

18 Q.    DO GENERALLY ACCEPTED ACCOUNTING PRINCIPLES  
19           ("GAAP") REQUIRE THAT AN ACCOUNTING  
20           ORDER EXIST FOR A REGULATED UTILITY TO  
21           DEFER A CURRENT COST ASSUMED TO BE  
22           RECOVERABLE IN FUTURE RATES?

23 A.    No.    GAAP directives for regulated systems are  
24           expressed in Financial Accounting Standards Board  
25           Statement No. 71 : Accounting for the Effects of

1 Certain Types of Regulation ("FASB 71") issued in  
2 1982. As stated at Paragraph 9 of FASB 71, for  
3 accounting purposes a regulated utility shall  
4 capitalize (i.e., defer) an incurred cost that  
5 would otherwise be charged to expenses if both of  
6 the following criteria are met:

7 a. It is probable that future revenue in an  
8 amount at least equal to the capitalized  
9 cost will result from inclusion of that  
10 cost in allowable costs for rate-making  
11 purposes, and

12 b. Based on available evidence, the future  
13 revenue will be provided to permit  
14 recovery of the previously incurred cost  
15 rather than to provide for expected  
16 levels of similar future costs. If the  
17 revenue will be provided through an  
18 automatic rate-adjustment clause, this  
19 criterion requires that the regulator's  
20 intent clearly be to permit recovery of  
21 the previously incurred cost.

22 This provision provides that costs normally  
23 expensed under GAAP standards shall be deferred if  
24 "it is probable" (i.e., can reasonably be expected  
25 or believed on the basis of available evidence or

1 logic) that future revenues will be produced  
2 through rates provided to recover the costs.  
3 Otherwise, the costs must be expensed for  
4 financial reporting purposes. The deferral  
5 conditions address recoverability issues and  
6 accounting orders are not even mentioned.

7 Q. DOES THE ISSUANCE OF AN ACCOUNTING ORDER BY A  
8 REGULATOR SATISFY THE GAAP REQUIREMENTS FOR COST  
9 DEFERRAL?

10 A. No. As observed, the issue is cost  
11 recoverability. As expressed at Paragraph 4 of  
12 the Introduction to FASB 71, accounting orders may  
13 be imposed by regulators that do not conform with  
14 GAAP. Under these conditions, the issuance of the  
15 order does not provide a basis for capitalizing  
16 and amortizing the cost. This situation will  
17 arise when an accounting order is not accompanied  
18 by cost recovery probability, and in such  
19 instances the utility is not permitted to defer  
20 the costs for financial reporting purposes.  
21 Paragraph 4 of FASB 71 includes the following  
22 language:

23 "...a regulatory authority may order an  
24 enterprise to capitalize and amortize a cost  
25 that would be charged to income currently by



1           an unregulated enterprise. Unless  
2           capitalization of that cost is appropriate  
3           under this Statement, generally accepted  
4           accounting principles require the regulated  
5           enterprise to charge the cost to income  
6           currently."

7 Q. IS AN ACCOUNTING ORDER NECESSARY FOR THE  
8       SUBSEQUENT RECOVERY OF A PRUDENTLY INCURRED PRIOR  
9       PERIOD COST?

10 A. No. An accounting order may be useful in  
11       supporting the conclusion that rate recovery can  
12       reasonably be expected, i.e., that it is  
13       "probable". However, as previously observed and  
14       clearly evidenced by regulatory decisions, the  
15       existence of an accounting order does not  
16       establish prospective cost recovery, and the  
17       absence of an accounting order does not prohibit  
18       prospective cost recovery.

19 Q. IF FCWC OBTAINS A RATEMAKING ORDER THAT PROVIDES  
20       FOR THE RECOVERY OF LITIGATION COSTS, WILL FCWC BE  
21       ABLE TO CURRENTLY RECORD THOSE COSTS INCURRED IN  
22       PRIOR YEARS?

23 A. Yes.

24 Q. DID THE OWNERS AND/OR CREDITORS OF THE COMPANY  
25       BENEFIT FROM THE LITIGATION EFFORTS?

1 A. Yes. Had the claimed penalties of tens of  
2 millions of dollars been applied, the owners  
3 certainly would have been adversely affected. The  
4 creditors may or may not have been.

5 Q. DID THE RATEPAYERS ALSO BENEFIT FROM THOSE  
6 EFFORTS?

7 A. Yes. As has been expressed in the Company's  
8 direct testimony, the financial pressures that  
9 would have been produced by the levels of  
10 penalties sought by the DOJ would have created  
11 severe problems. The financial impact of these  
12 problems is not quantifiable, but it follows that  
13 a financially healthy company can perform more  
14 efficiently and at less costs than can a  
15 financially crippled system. Any losses in  
16 efficiency and increases in costs that result from  
17 financial crises will necessarily impact customer  
18 rates or service, or both.

19 Q. IS THE RELATIVE DEGREE TO WHICH THE COMPANY OR ITS  
20 RATEPAYERS MAY HAVE BENEFITED A LEGITIMATE ISSUE  
21 IN DETERMINING THE PROPRIETY OF COST RECOVERY?

22 A. No. The issue is the right of recovery of costs  
23 prudently incurred in operating and maintaining  
24 the system. Under the Cost of Service standard,  
25 a regulated utility is entitled to an opportunity

1 to recover all costs prudently and legitimately  
2 incurred in providing efficient and reliable  
3 service, and in maintaining a financially healthy  
4 system. There does not appear to be any  
5 reasonable challenge to the position that had the  
6 Company not mounted a defense against the DOJ  
7 claims that (1) the financial consequences would  
8 have been extremely serious, (2) a financially  
9 healthy system would not have emerged and (3)  
10 rates and/or services could have been negatively  
11 impacted. Accordingly, it is appropriate to  
12 conclude that the litigation costs were  
13 necessarily and prudently incurred. Consequently,  
14 it is appropriate that cost recovery be permitted.

15 Q. IS THERE ANY MERIT TO MR. LARKIN'S CLAIM THAT THE  
16 COMMISSION'S ALLOWING THE COMPANY TO RECOVER THESE  
17 COSTS WILL PROVIDE A "GUARANTEE" THAT FLORIDA  
18 UTILITIES WILL RECOVER "ANY AND ALL LITIGATION"  
19 COSTS IN THE FUTURE?

20 A. No. There simply is no basis for such a claim.

21 Q. AT PAGE 4, MR. LARKIN OBSERVES THAT RATEPAYERS ARE  
22 NOT GENERALLY RESPONSIBLE FOR FINES, PENALTIES OR  
23 COSTS RELATED THERETO. HAS THE COMPANY REQUEST  
24 ELIMINATED BOTH THE PENALTY AND THE RELATED  
25 LITIGATION COSTS?

1 A. Yes. As has been observed elsewhere, the Company  
2 is not requesting recovery of the penalty imposed  
3 by the decision of the court and is not requesting  
4 the full amount of litigation costs incurred. The  
5 request for recovery of litigation costs is at a  
6 level that relieves ratepayers of the portion of  
7 the costs that may be associated with the penalty.  
8 In the request, the litigation costs have been  
9 reduced by the ratio of the \$5 million penalty  
10 that would have been absorbed, had a settlement  
11 been made, to the \$309,000 penalty imposed by the  
12 court. The result is consistent with the position  
13 advocated by Mr. Larkin

14 Q. BEGINNING AT PAGE 7, LINE 18, MR. LARKIN DISCUSSES  
15 TWO CASES ADDRESSING LEGAL FEES. WOULD YOU  
16 COMMENT ON THE DECISIONS RENDERED IN THESE CASES?

17 A. Yes. In the first instance it is noted that the  
18 OPC had taken the position that legal expenses  
19 "...should be reduced by the amount allocated for  
20 defense of fines." (Larkin testimony page 8, line  
21 6) The Commission concluded that it would be  
22 appropriate to allow recovery of legal expenses  
23 relating to permitting and compliance and  
24 "Accordingly, no adjustment to legal expenses has  
25 been made." (Larkin testimony page 8, line 18)

1 This clearly shows that the OPC position relating  
2 to the disallowance of legal expenses  
3 "...allocated for defense of DER and Environmental  
4 Protection Agency (EPA) fines" was rejected.  
5 That decision fully supports the allowance of the  
6 litigation costs in this proceeding.

7 In the second case referenced (Larkin  
8 testimony page 9, line 11), the Commission again  
9 issued a decision that supports the Company  
10 request in this case. Specifically, the  
11 Commission concluded that although the fines  
12 imposed due to violations of DEP and EPA  
13 requirements should be borne by the shareholders,  
14 that it was "...reasonable for UWF to recover the  
15 costs of defending such fines." Mr. Larkin then  
16 rejects the Commission's adopted principle on the  
17 grounds that the amounts were insignificant. It  
18 is of note that the finding addressed the  
19 principle. It did not in any way condition the  
20 recognition of legal fees on the significance of  
21 the fees in question.

22 Q. IN THE ANSWER AT PAGE 15, LINE 2, MR. LARKIN  
23 OBSERVES THAT THE COMPANY PERCEIVES THE DOJ CLAIMS  
24 TO HAVE BEEN UNREASONABLE, RESULTING IN  
25 SIGNIFICANT LEGAL FEES, AND THAT THERE IS NO BASIS

1 ON WHICH THE COMMISSION MAY CONCUR WITH THIS  
2 COMPANY VIEW. WOULD YOU COMMENT?

3 A. I disagree. The DOJ was seeking damages exceeding  
4 \$100,000,000. Ultimately, the court established  
5 damages at less than \$310, 000, or about 0.3% of  
6 the penalty sought by the DOJ. Even if compared  
7 to the DOJ's early settlement offer of \$5.0  
8 million, the court imposed only about 6.0% of the  
9 DOJ amount. This appears to fully support the  
10 perception that the DOJ action was unreasonable.

11 Q. MR. LARKIN FURTHER OBSERVES AT THAT POINT THAT THE  
12 COMMISSION IS PUT IN THE POSITION OF JUDGING THE  
13 QUALITY AND MOTIVE OF THE DOJ AND THAT SUCH IS NOT  
14 THE COMMISSION'S ROLE. WOULD YOU COMMENT?

15 A. I agree that such judgement is not a  
16 responsibility of the Commission and would observe  
17 that no such judgement is needed. The court has  
18 already judged both the quality and the motive of  
19 the DOJ. It is abundantly clear that the court's  
20 decision imposing a \$300,000 fine in a case  
21 claiming \$100 million of amounts due from the  
22 Company has already judged the quality of the DOJ  
23 position as being grossly excessive. The Court  
24 clearly indicated its opinion as to DOJ's motive  
25 by saying, "[T]he United States contends that

1           since a judgement was returned in its favor on its  
2           claims against the Defendant Florida Cities,  
3           [that] Florida Cities is hereby precluded from  
4           being a Sec. 2412(a) `prevailing party'. The  
5           Court agrees with Plaintiff's analysis and,  
6           grudgingly (emphasis added), with its conclusion."  
7           See page 11, Exhibit \_\_\_\_ (GHB-101).

8 Q.    IN RESPONSE TO A QUESTION AT PAGE 16, LINE 23, MR.  
9           LARKIN OBSERVES THAT HE DOES NOT BELIEVE THAT  
10          BANKRUPTCY WOULD HAVE AFFECTED THE SERVICE TO  
11          RATEPAYERS. WOULD YOU COMMENT?

12 A.    Mr. Larkin's view of the impact of bankruptcy is  
13          quite interesting. He argues that service would  
14          not be affected and then observes that FCWC would  
15          have emerged from the bankruptcy with debts  
16          discharged and stockholder interests extinguished.  
17          He concludes with the observation that under these  
18          conditions that "...utility rates might have seen  
19          a significant lessening." From these comments,  
20          it could be rationally concluded that the  
21          bankruptcy actually would have been the best of  
22          all worlds for the ratepayers.

23                I have a problem with this conclusion. To  
24                me, it stretches the credulity of finance and  
25                economic theory to conclude that a utility that

1 goes through a bankruptcy proceeding will be able  
2 to maintain the same quality of service, and at  
3 lower rate levels, than was maintained by the  
4 utility operating from a healthy financial  
5 position. I am convinced that such conditions  
6 would result in undesirable consequences to  
7 ratepayers.

8 Q. IS BANKRUPTCY, OR THE POTENTIAL THEREOF, THE REAL  
9 ISSUE IN THIS PROCEEDING?

10 A. No. The issue is the ability to recover  
11 reasonable costs that were prudently incurred in  
12 defending against the proposed imposition of large  
13 penalties by the DOJ; penalties that subsequently  
14 were found by the court to be inappropriate.

15 Q. EVEN IF SERVICE LEVELS AND RATES WOULD NOT HAVE  
16 BEEN ADVERSELY AFFECTED BY A LARGE PENALTY, IS  
17 THAT JUSTIFICATION FOR DENYING RECOVERY OF THE  
18 COSTS INCURRED IN AVOIDING THE PENALTY?

19 A. No. As has been observed, the Company surely has  
20 a right, if not an obligation, to defend itself  
21 against claims that appear to be unwarranted or  
22 excessive. In doing so costs will be incurred,  
23 and to the extent that such costs are reasonable  
24 and the Company actions are prudent, the costs  
25 should be recoverable in the application of cost



1 of service ratemaking principles.

2 Q. AT PAGE 23 MR. LARKIN RECOMMENDS DISALLOWANCE OF  
3 A RETURN TO MEASURE THE IMPACT OF DELAYED RECOVERY  
4 OF THE LITIGATION COSTS. WOULD YOU COMMENT?

5 A. Yes. Mr. Larkin has avidly argued against  
6 recovery of the costs in any form or manner. At  
7 this point, he appears to be building a fall-back  
8 position that will gain a partial victory in the  
9 event that cost recovery is found to be  
10 appropriate. As I have stated, both in my direct  
11 testimony and in this rebuttal testimony, I  
12 believe that accepted cost recovery principles  
13 fully support the recovery of these costs. If  
14 these costs have been legitimately incurred in  
15 maintaining the system (and no one has challenged  
16 that), cost recovery opportunity clearly should be  
17 provided. Since a part of the total cost of  
18 litigation is the cost of recovery delay, the  
19 costs associated with the delay should also be  
20 recovered.

21 To spread recovery out over a ten year period  
22 results in adding time value costs to the amounts  
23 initially expended. Accordingly, assuming that  
24 cost recovery is found to be appropriate, the rate  
25 base inclusion is unavoidable if full cost

1 recovery is to be made possible.

2 Q. DOES THAT COMPLETE YOUR REBUTTAL TESTIMONY?

3 A. Yes.