

1 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2
3 SPECIAL PROJECT
4 NO. 980000A-SP

5 In re: Undocketed Special)
6 Project No. 980000A-SP, Fair)
7 and Reasonable Residential Basic)
 Local Telecommunications Rates.)
 _____)

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9
10 DAY 2
11 MORNING SESSION

12 IN RE: Staff Workshop
13 CONDUCTED BY: Anne Marsh
14 DATE: Thursday, October 9, 1998
15 TIME: Commenced at 8:30 a.m.
16 Adjourned at 3:40 p.m.
17 PLACE: Betty Easley Conference Center
18 4075 Esplanade Way
19 Room 148
20 Tallahassee, Florida
21 REPORTED BY: RAY D. CONVERY, Court Reporter

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24 BUREAU OF REPORTING

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P R E S E N T

COMMISSIONERS PARTICIPATING:

J. TERRY DEASON, Commissioner
SUSAN F. CLARK, Commissioner
JOE GARCIA, Commissioner
E. LEON JACOBS, JR., Commissioner

STAFF PARTICIPATING:

MELINDA BUTLER, Aide to Commissioner Jacobs
BETH KEATING, PSC Staff, Legal
WILLIAM B. McNULTY, PSC Staff, AFAD
DAVID DOWDS, PSC Staff, CMU
SALLY SIMMONS, PSC Staff, CMU

OTHERS PARTICIPATING:

GREG FOLLENSBEE, AT&T
WILLIAM DUNKEL, Office of the Attorney General
TOM REGAN, Office of the Attorney General
CHARLES BECK, Office of Public Counsel
JOSEPH GILLAN, FCCA
BEN OCHSHORN, Florida Legal Services
NANCY WHITE, BellSouth
WILLIAM TAYLOR, BellSouth/Sprint
CARL DANNER, GTE
KIM CASWELL, GTE
TOM McCABE, TDS Telecom
JOHN P. FONS, Sprint

P R O C E E D I N G S

1
2 MS. MARSH: Our first speaker is Dr. William
3 Taylor.

4 DR. TAYLOR: Thank you. It's a pleasure to be
5 here. It's sort of unique in my experience that a
6 regulatory commission takes time out from its busy
7 schedule to actually sit down and -- independent of a
8 docket or a price setting exercise or something like
9 that, sits down and asks what are the basic fundamental
10 economic questions that are in play and tries to get
11 what I have seen to be a fairly dispassionate and
12 academic discussion of what those issues are. And I
13 would like to -- that's unique in my experience and I
14 think it's a good thing and I would like to more or
15 less continue in that spirit.

16 My agenda is a short one, and I intend to finish
17 on time, and I intend to have lots of questions, so
18 feel free to speak up.

19 The object of the project for which we're here,
20 according to the legislation, is to determine what fair
21 and reasonable cost-based rates for basic local service
22 might be. I'm here to urge that we adopt economic and
23 costing, pricing principles that enhance economic
24 efficiency, that make possible efficient competition,
25 and that aid and increase social welfare. As a

1 consequence, such prices will provide subsidies only
2 for targeted consumers.

3 Now, as you've been listening and I've been
4 listening for the past week, two weeks, there seems to
5 be a big issue of debate. From my perspective as an
6 economist, there are actually two. One is, what
7 are the costs of providing residential basic local
8 service in Florida, including the proportionate share
9 of joint and common costs, which I think is some kind
10 of legal mandate you have; and the second is what value
11 of service or what non-cost considerations should a
12 commission take into account in pricing
13 telecommunications services.

14 And that comes down to my three particular topics
15 where kind of all of the action is. Should we allocate
16 a loop cost to other services? A byproduct of that is,
17 what is stand-alone cost and what's it doing here? Do
18 we need to do that? And then finally, what about value
19 of service pricing? I'll spend a lot of time on the
20 first and whatever remains on the remainder.

21 It caught my ear that there seems to be general
22 agreement among probably everybody, and maybe even the
23 economists, on what loop costs are. Not quite their
24 dollar value, I mean, I think we're kind of -- parties
25 are different by maybe a factor of two, but at least

1 the discussion on what costs are for a loop are -- is a
2 rational one and we know that the Commission can take
3 the results of the models and all of that, apply its
4 particular wisdom moving inputs up or down as it sees
5 fit, and there's a method which will allow those two
6 estimates of what loop costs are to close to
7 something. That's an activity that commissions have
8 done in the past. That's an easy one.

9 But where economists and public advocates differ
10 most, not by factors of two, but by factors of a
11 hundred, is what you do once you calculate those
12 costs. The debate to my ear seems almost like a
13 religious debate. It reminds me of the old beer
14 commercials, you know, less taste, more filling or
15 whatever it was, with kind of no -- the other way
16 around, I guess -- with no grounding in principle. You
17 wouldn't know how to decide it.

18 The economists will get up and they'll describe
19 the costs of basic local service, and there will be a
20 loop in there. Mr. Dunkel will get up and will remind
21 us that you need a loop to have toll service and you
22 need a loop to have vertical services. The new
23 Congress will get up and say, well, gee, you need a
24 computer if you want to use software, but the cost of a
25 computer is not part of the cost of software, and

1 reasons, one of which I'll argue ought to be economic
2 efficiency, but by no means the only one.

3 Sometimes I think that regulators fear, if they
4 recognize the true economic cost of a loop in basic
5 service, that that commits them to some particular
6 course of pricing. It ought to affect that course of
7 pricing, but it doesn't commit you to a particular
8 price.

9 One thing that the Legislature to whom you are
10 recommending a decision can't do is the Legislature,
11 despite its powers, cannot legislate how costs are
12 caused. That's a law of physics. I remember a story
13 that went around when I was a high school student in
14 Tennessee where -- taking algebra, everybody was
15 irritated because pi, the ratio of the circumference of
16 a circle to diameter, has got this nasty 3.14159, the
17 14159 tucked on there, and it made your homework very
18 difficult keeping track of this extra fraction. So the
19 story that I was told in Tennessee was that some
20 backwoods Legislature -- in Tennessee we use Arkansas,
21 I'm sure in Florida high schools, you use some other
22 example, maybe Tennessee -- but at any rate, the story
23 went that the Legislature in Arkansas heard this
24 problem and said, well, we can solve that, we'll set pi
25 equal to three exactly. Great, so you don't have to

1 carry that fraction along. All your homework is a lot
2 easier, calculations are easier, but circles don't
3 close in Arkansas. You know, you can't legislate
4 that. A three isn't enough to go all the way around.

5 Similarly, you can legislate, if you like, that
6 the cost of a loop is the common cost of all services,
7 but you can't -- but prices that are set on that basis
8 will not be sustainable in a competitive market.
9 Circles won't close. You can't legislate sort of
10 facts. Okay. That's my sort of preamble. Let me
11 amble.

12 Should loop costs be allocated? The short answer,
13 of course, is no. Allocation is a word that we try to
14 train our students never to use. Costs can be
15 assigned, that's what you do, but allocation is --
16 means that you've given up, means that there's no cost
17 causal relationship anymore between the action whose
18 costs you're trying to measure and the costs that
19 you're assigning, and the results that come out are
20 arbitrary. So it's admitting defeat.

21 Allocation gives rise to a cross-subsidy between
22 local service and other services, and that's not just
23 sort of economic jargon, that's serious; that is,
24 whether something is technically a cross-subsidy or
25 not, it's important for competitive reasons. That is,

1 if local service is priced below the cost of providing
2 local service, then any firm that is required to
3 provide local service at that price is at a competitive
4 disadvantage relative to other competitors who don't
5 have that requirement. If you're going to use the
6 revenues or the above cost prices from toll service or
7 from vertical services or anywhere else so that a
8 residential customer is attractive to a competitor, you
9 have to put in this underpriced loop, but you've got
10 these overpriced other services that you can sell him.
11 That's fine, that means that people will find it
12 profitable to serve the customer, but it's bad for
13 competition, because any firm that has to provide the
14 loop at this below cost price is at a disadvantage
15 compared to firms that don't.

16 To pick on AT&T, if they're a CLEC in Florida,
17 they don't have to provide residential local service
18 below cost, but they can provide toll service to that
19 customer at prices above cost, and that's not going to
20 be efficient competition. Ultimately if competition
21 reigns, the ability to price toll above cost to provide
22 the subsidy to basic local service is going to go away,
23 but even if that doesn't happen, even if competition is
24 so slow in toll that it doesn't happen, you're still
25 setting the wrong incentives. The wrong things are

1 happening. Resulting rates are economically
2 inefficient.

3 The economic value of that is immense. Whenever
4 the FCC sits down and takes credit for the many, many
5 good things that it has done, I think the one that is
6 highest on its list is the welfare gains from their
7 rate rebalancing that took place in the early 1980s
8 from subscriber line charges and the ultimate reduction
9 in access charges and in toll rates. And well they
10 should, that's a number that's in the hundreds of
11 millions of dollars. That is a net benefit to
12 society. They deserve a great deal of credit for that.

13 The cost of something is very different from the
14 value of something. For the moment, we keep separate
15 the ideas of what the costs are and how we recover
16 them, so for the moment we're just interested in how --
17 what costs are.

18 Costs arise when something that's valuable in some
19 other use is committed to another use. When we use
20 capital, labor and raw materials to build a loop, we
21 don't use them to do something else. A cost is not
22 caused -- well, it's caused if, when you do the
23 activity, if you put the loop in, the cost is
24 incurred. If you take the loop out or if someone else
25 buys the loop from you, the cost is saved. That's the

1 cost causation standard. That standard doesn't depend
2 at all on how the loop is used, or how the product or
3 service is used, or the benefit or value that's created
4 from that use. I mean, we know that. The value of
5 telecommunications service is immense. It's huge for
6 elderly people, as we heard Dr. Cooper say yesterday.
7 Surely, I agree with that. Particularly for the
8 elderly, the service is worth far more to them than the
9 price that they pay, and even more to them than the --
10 or not quite as much to them as -- more than the cost
11 that's incurred to provide the service. It's very,
12 very valuable to them, but that has nothing to do with
13 the cost. So the simple fact that many services use
14 the loop has nothing to do with how the cost of the
15 loop is incurred, and has really nothing to do with how
16 the cost of the loop ultimately ought to be recovered.

17 A distinction which we've been making -- I've been
18 making in fun for the past five years has been between
19 long distance services which use the loop, and somehow
20 we feel that it's kind of unfair that a long distance
21 service should get to use the loop while a local -- for
22 free, quote, close quote, while local service --

23 COMMISSIONER GARCIA: Let me ask you a question,
24 though.

25 DR. TAYLOR: Please do.

1 COMMISSIONER GARCIA: Because I was listening to
2 you upstairs and listening to the comment you made, but
3 other services do have an impact. For example, if we
4 were charging dial tone, and I don't think your --
5 maybe they do. Isn't that part of -- I mean, isn't
6 everybody getting that, therefore, it's embedded in the
7 cost of that loop, as opposed to calling it an
8 additional service to that loop?

9 DR. TAYLOR: Sure. You could -- I mean, the way
10 you could break up local service if you wanted to is
11 dial tone. In fact, some states do this. I know
12 Pennsylvania has an element in the tariff is the dial
13 tone line price as separate from usage or from anything
14 else that gets you access -- actually, I don't think
15 you can buy them separately, but the price of the thing
16 is for access and nothing more. You could do that and
17 that's fine. That doesn't invalidate anything that I'm
18 saying.

19 What that says is -- what that would say, if you
20 had a dial tone line price and all you got for that
21 when you picked up your phone was dial tone, is that
22 the -- that local usage now would be in exactly the
23 same position as long distance usage would be. That
24 is, it would be, quote, using the loop for free if you
25 priced the loop at full price, you know, at full

1 incremental cost charged to the dial tone line. But
2 that's exactly the right answer, because local usage
3 imposes no cost on the loop. I mean, there are
4 switching costs and all of that, just as there are
5 switching costs and transport costs in long distance,
6 but there are no additional costs on the loop.

7 And where I was going was to take the example to
8 the opposite extreme that you went to, which was,
9 instead of restricting and looking just at what local
10 service has got, think wider, think of Domino's Pizza.
11 I mean, that's another service which is -- because
12 Domino's is, I think, entirely takeout or pretty close
13 to it, is entirely dependent upon the telephone
14 service, just as AT&T is. AT&T can't make long
15 distance calls, can't serve their customers unless they
16 dial a phone and call AT&T effectively to make a long
17 distance call. The same for Domino's; they can't sell
18 a pizza unless somebody can dial Domino's and call up a
19 pizza. But no one would ever think of trying to
20 recover the cost of the loop from Domino's Pizza
21 because calls to Domino's Pizza don't cause any costs
22 to be incurred. You know, when they start putting
23 pizza through a modem and sending it through the wires,
24 then maybe you're going to have some costs, but, you
25 know, the way it does now, no additional costs are

1 incurred and no one would think of charging, or trying
2 to charge Domino's or Land's End or L.L. Bean for the
3 cost of the loop, even though you can't have a Domino's
4 pizza without a loop.

5 So cost from an activity doesn't depend upon how
6 it's used or the benefit that we get when we use it.
7 It just depends upon the costs that are caused when we
8 buy it.

9 Value, on the other hand, is value. It's the
10 difference between what we would be willing to pay and
11 what we have to pay. A loop -- well, let's try to come
12 as close to agreement among the warring parties and see
13 where we differ. I think everybody agrees that a loop
14 is the same thing, more or less, as subscriber access
15 to the public switched network. You want access to the
16 network, you want to be able to call, you want to be
17 able to receive calls, you have to have a loop.

18 MR. DUNKEL: Excuse me, Doctor.

19 DR. TAYLOR: Yes.

20 MR. DUNKEL: Could we go back to your cost
21 causation slide?

22 MS. MARSH: Please state your name for the court
23 reporter.

24 MR. DUNKEL: This is William Dunkel.

25 DR. TAYLOR: This one?

1 MR. DUNKEL: Yes. Previously I handed out a
2 little card that was the test for cost causation, and
3 I'd like to read it to you and see if you agree or
4 disagree.

5 "If a company does not avoid certain costs in the
6 long run when a service in question is eliminated or
7 not offered, while holding constant the production of
8 all of their services produced by the company, those
9 costs are not caused by the provision of the service in
10 question."

11 DR. TAYLOR: No problem.

12 MR. DUNKEL: Okay. If you had a telephone network
13 and you stopped or never provided local service, but
14 you provided toll, switched access and vertical
15 service, would you need a facility that could connect
16 to the customer's premise, yes or no?

17 DR. TAYLOR: Would I need one?

18 MR. DUNKEL: Yes.

19 DR. TAYLOR: Yes. Do I cause any costs on it?
20 No. Take an example, AT&T's network is a fine example.

21 MR. DUNKEL: Let's stay with this.

22 DR. TAYLOR: Well, let me finish. You get to ask,
23 but I get to answer.

24 AT&T's network is a fine example of a network
25 which provides, let's be simple, only toll service. It

1 has no loops. What does it do to reach its customers?
2 It pays local exchange carriers an access charge to
3 reach those customers, but it doesn't -- when it does
4 that, it doesn't cause any additional costs for loops.
5 Local exchange carriers don't have to build more loops,
6 they don't have to condition loops, they don't have
7 congestion on loops, and AT&T, MCI, Sprint, everybody,
8 simply buys access service, but they don't have loops.

9 MR. DUNKEL: So you would agree a loop facility
10 would be needed, whether you rent it or buy it, a loop
11 facility is needed even if no one provides local basic?

12 DR. TAYLOR: Needed, yes, but that's not the test
13 for cost causation. That is, I need a computer to run
14 software, but if I'm asking about what the cost of a
15 piece of software is, do I include the computer? No.

16 MR. DUNKEL: What if you were going to provide a
17 service that needs both a computer and software, you
18 would not include the price of the computer in the cost
19 of that service?

20 DR. TAYLOR: If I were bundling the two together,
21 sure. But at the same time, there will be other people
22 who are -- since both parts are separable and can be
23 provided separately, there will be people who will be
24 selling one, there will be people who are selling the
25 other, and there's no way, if these two markets are

1 competitive, that I can price one above cost and the
2 other below cost.

3 MR. DUNKEL: When AT&T provides toll service, do
4 they bundle it, meaning they provide it to the customer
5 premise, or do they bring it only downtown and you have
6 to go down there and got your toll call? Do they
7 deliver it to the premise?

8 DR. TAYLOR: Well, it's an end-to-end service.

9 MR. DUNKEL: So they deliver it --

10 DR. TAYLOR: But they do not incur costs of loops.

11 MR. DUNKEL: Okay.

12 DR. TAYLOR: Unlike your computer example, they
13 don't bundle together, you know, Taylor Software
14 doesn't buy a computer and purchase software, put the
15 two together and sell it to somebody. Taylor Software
16 in that circumstance incurs a loop cost, a computer
17 cost. AT&T does not. That's the difference.

18 MR. DUNKEL: Do you agree that the cost of the
19 loop would have to be incurred even if local basic
20 service was never provided by anyone?

21 DR. TAYLOR: It would have to be incurred by the
22 provider of local basic service. The problem is
23 your --

24 MR. DUNKEL: There is no provider of local basic
25 service.

1 DR. TAYLOR: Then you've asked me a Zen question.
2 If there is no basic local service, what -- and for me,
3 basic local service is the same as the loop --

4 MR. DUNKEL: Well, that's not my question. If you
5 are providing only toll, vertical and switched access,
6 no one had ever invented a service called local basic,
7 does someone have to have a facility that connects to
8 the premise, yes or no?

9 DR. TAYLOR: Oh, all of those services require
10 connection to the premise --

11 MR. DUNKEL: Thank you.

12 DR. TAYLOR: -- just like software requires a
13 computer, exactly the same analogy. It has nothing to
14 do with the cost of either the loop or the usage.

15 Where were we?

16 COMMISSIONER JACOBS: Excuse me, Doctor.

17 DR. TAYLOR: Yes.

18 COMMISSIONER JACOBS: That -- following in that
19 logic, we're seeing now where, and it was spoken of
20 yesterday, where IXC's are looking to basically narrow
21 their customer base by getting -- well, let me not say
22 this -- by taking away the influence of small volume
23 customers.

24 DR. TAYLOR: By the \$3 minimum charge, for
25 example.

1 COMMISSIONER JACOBS: If you follow your logic,
2 they wouldn't be incurring any costs from those
3 customers if they aren't making any calls.

4 DR. TAYLOR: Yes, but that's not quite right.
5 They aren't incurring any loop costs, but I think if
6 you ask AT&T, Mr. Gillan will be following, he probably
7 knows, I think in fact he's arguing in this forum that
8 there are customer-specific costs that AT&T incurs when
9 it signs on a customer. In the first place, there used
10 to be 53 cents a month that AT&T had to pay for the
11 universal service fund for a customer that it had.
12 There still are the PICC charges that AT&T today has to
13 pay. There are probably some fixed costs of billing
14 about which we can disagree, but I think those are the
15 costs for which AT&T asserts they need \$3 a month to
16 make the customer worth having, not loop costs, because
17 AT&T doesn't pay loop costs. They pay per minute to
18 the access of --

19 COMMISSIONER JACOBS: So then that customer who is
20 in that circumstance is more in the line of what
21 Commissioner Garcia is saying, he's going to want to
22 rid himself -- I mean, if he doesn't want to make any
23 long distance charges --

24 DR. TAYLOR: Right.

25 COMMISSIONER JACOBS: -- he doesn't think that

1 he's imposing any costs, he's going to want to get to
2 that condition where he only wants to pick up and have
3 a dial tone.

4 DR. TAYLOR: Oh, that's right. I mean, if such a
5 person never wanted to make a long distance call or to
6 receive one, didn't want to be a customer of a long
7 distance carrier, they'd be better off if they weren't,
8 because the long distance carrier would avoid some of
9 these regulatory charges and then some of their own
10 billing costs and the customer wouldn't have to pay
11 this. Unfortunately, at least for the regulatory
12 costs, that's not a choice. You know, for the PICCs --

13 COMMISSIONER JACOBS: I understand.

14 DR. TAYLOR: You know, the customer gets stuck
15 with it even if he doesn't choose a long distance
16 carrier.

17 Okay. I think the best way to see the main point
18 that I want to make, and we can see this really quickly
19 in this slide, regarding cost causation in the loop is
20 to think today now that we have CLECs and ILECs in
21 competition for different services, ask yourselves what
22 happens when Sprint or BellSouth loses a local exchange
23 customer to a CLEC. The customer goes over to MFS or
24 to AT&T, what costs are saved by BellSouth? Well,
25 supposing that the CLEC has its own facilities, to make

1 it simple, BellSouth then has one free loop that they
2 didn't have before, and that one free loop -- they're
3 selling one less loop than they did before. So their
4 excess capacity goes up by one loop and the day on
5 which BellSouth has to expand a cable route or
6 something like that in the future to provide for
7 growing demand gets pushed back because they have one
8 less customer and they have one more spare loop. And
9 that fact, that they have to relieve capacity later by
10 a small amount now, in present value is exactly the
11 cost that BellSouth saves when it loses a local
12 customer's loop service, and that's exactly the way all
13 of us folks on both sides of the aisle calculate
14 effectively what the long-run incremental cost of the
15 loop is.

16 So when BellSouth loses a local exchange customer,
17 its local exchange service, they save the cost of the
18 loop. Conversely, when a new customer comes on the
19 network, or a CLEC customer switches to BellSouth, and
20 they have to put in a loop or they have to use up a
21 loop that's already in spare capacity to serve that
22 customer, the day on which BellSouth has to relieve
23 some facilities is pushed forward in time. That's an
24 increase in cost. And that is exactly the incremental
25 -- long-run incremental cost of the loop. BellSouth

1 incurs that cost when it loses the customer.

2 Look at long distance service. BellSouth provides
3 intraLATA long distance service. What happens when a
4 BellSouth customer signs up with AT&T? BellSouth saves
5 all of the usage costs that it has to serve this
6 customer. Does it save any loop costs? The answer is
7 no. It still has its loop, still provides the loop by
8 assumption, it saves no loop costs. The distinction
9 should be clear that when a -- when basic local service
10 changes providers, loop costs change for BellSouth or
11 for Sprint. When toll service or any other service you
12 can think of that's sold separately changes, loop costs
13 do not change. So from the point of view of what's
14 going to happen in competitive markets, it ought to be
15 clear that the loop cost is incremental to basic local
16 exchange service and not to any other service.

17 MS. BUTLER: Dr. Taylor, can I ask you a question,
18 please?

19 DR. TAYLOR: Sure.

20 MS. BUTLER: I'm Melinda Butler.

21 When you had the example a minute ago to
22 demonstrate that the long distance carrier didn't have
23 loop costs, you were assuming that there was zero long
24 distance usage, right?

25 DR. TAYLOR: No. I mean, by the customer or by

1 whom?

2 MS. BUTLER: Well, you said that it was a usage-
3 sensitive charge to the IXC in terms of, like for
4 instance, when they do terminate or originate, they do
5 pay access --

6 DR. TAYLOR: Yes, per minute, that's correct.

7 MS. BUTLER: Could you explain how that doesn't
8 translate into a --

9 DR. TAYLOR: Into a cost?

10 MS. BUTLER: Yeah, please.

11 DR. TAYLOR: Sure. By the definition that we've
12 used of cost causation. Because AT&T pays per minute
13 to originate and terminate traffic, it doesn't save
14 anything if a loop disappears or if loops become more
15 cheap. Well, if a loop disappears, it doesn't save
16 anything. Its costs are entirely -- its costs, AT&T's
17 costs, are entirely determined by the volume of usage
18 which goes down the pipe. And that's correct, just as
19 the Domino's pizza costs don't depend at all on the
20 cost of a local loop. The cost of a pizza, you know,
21 look at Domino's costs, its costs are flour and
22 tomatoes and all that, plus what it has to pay for
23 telephone service.

24 COMMISSIONER GARCIA: Doctor, let me ask you
25 another question, and maybe it will pull you off, but

1 it was -- something stuck in my mind and I wanted to
2 use your powerful intellect to help move me away from
3 this position.

4 The other day we were talking about -- and I think
5 I might have even asked the question, but it's sort of
6 been rolling around. We were talking about mailing and
7 billing, and let's say that it takes 32 cents to bill
8 for the local company --

9 DR. TAYLOR: Yes.

10 COMMISSIONER GARCIA: -- the cost of the stamp.
11 Let's add to that, let's say that the total cost of the
12 bill is a dollar, to make up a figure, including
13 postage, paper, everything included. Should -- in that
14 bill, should other services pay for that cost that
15 already has to be made? In other words, if I were --
16 the company was billing me and I was getting a vertical
17 service, say call waiting, it's just one line. It
18 hasn't added more paper weight, so I don't have to pay
19 more postage. The ink is, I would assume, almost
20 negligible. If you want, we could toss a penny in it.

21 DR. TAYLOR: No, let's be generous.

22 COMMISSIONER GARCIA: All right. It's not our
23 money anyway, right?

24 DR. TAYLOR: That's right.

25 COMMISSIONER GARCIA: So that said, shouldn't that

1 service which is dependent on that billing to some
2 degree help pay for that billing, help -- and I don't
3 want to add the long distance, because you're right,
4 that's usage, but you can sort of -- but that vertical
5 service exists primarily because that phone line is
6 there. If that loop wasn't there, it wouldn't exist.
7 It's contingent. Shouldn't then that loop be paid for
8 to some extent by that vertical service, especially if
9 it's a vertical service that the majority has?

10 DR. TAYLOR: Okay. The answer to the last
11 question I think is no, where I'll go. The answer to
12 the billing question is I think probably yes, and what
13 we are trying to do is distinguish between what costs
14 are common to a set of services, and the bill example
15 is a good example of that, and the loop and even
16 vertical services where I argue that actual cost of the
17 loop is not common. Let's see if we can sort out what
18 the differences are.

19 For the billing function, if -- and let's simplify
20 the billing one a little bit. Let's just suppose there
21 are two services, usage and subscription, so there are
22 only two. If you can buy usage from somebody else, you
23 know, so the two are not inextricably intertwined --

24 COMMISSIONER GARCIA: Tell me what you mean by
25 usage, because --

1 DR. TAYLOR: Oh, local or toll usage, I don't
2 care. Just usage and the loop.

3 The cost of billing for those two services is a
4 common cost. That is, if I have only one -- if I have
5 only toll service, I incur the 32 cents, if I have only
6 usage service, if I only have the customer for usage
7 service, by assumption I'm going to have to send 32
8 cents. So the cost doesn't change whether I'm in one
9 business or the other, and it doesn't change -- well,
10 it happens to be proportional to the number of
11 customers I have, but that's okay. That's a common
12 cost. It doesn't change -- under these assumptions, it
13 doesn't change when the mix of services that I provide
14 changes.

15 Not so for the example -- the second example, that
16 of the loop and you were using vertical services. The
17 loop and basic local service are one and the same from
18 a pricing perspective; that is, you can't buy access to
19 the network, in Florida, you can't buy access without
20 buying basic local service. That's what basic local
21 service is with some usage thrown in. So in this case
22 they are not -- the loop and -- the loop cost is not
23 common between local service and vertical services
24 because we can identify one service, basic local
25 service, which, if you sell it, you incur the cost, if

1 COMMISSIONER GARCIA: And I can't get a newspaper
2 if I don't pay for it.

3 DR. TAYLOR: Right.

4 COMMISSIONER GARCIA: Isn't that similar to the
5 bundle of services that come with a phone? In other
6 words, shouldn't incrementally all those services that
7 make up a phone, some more, some less, but overall -- I
8 mean, some of us buy the newspaper to read the front
9 page and local news and could care less about sports,
10 so we toss it, but it's there as part of the bundle.
11 Others just read the sports page, and so they have to
12 get all this other stuff and they toss that. But it's
13 in -- it's a bundle of services which are essentially
14 part of that loop, that it's all part of it. I mean,
15 we -- shouldn't we then, because it's all part of it,
16 just like the guy who only reads the sports page sort
17 of pays for the rest of it because he knows there --

18 DR. TAYLOR: Right.

19 COMMISSIONER GARCIA: Shouldn't then I, who just
20 read the national news, have to pay for those other
21 parts of the paper because that is how this is
22 produced?

23 DR. TAYLOR: Right. You have a bundle of services
24 in the newspaper example which cannot be separated.
25 They're --

1 COMMISSIONER GARCIA: Well, they could. They --

2 DR. TAYLOR: Well, they won't stand on their own.

3 COMMISSIONER GARCIA: Well, no, but, see, Doctor,
4 that's the problem that we have here. Long distance
5 service will not stand without someone providing a
6 loop. The sports page, as wonderful as it may be, most
7 national sports newspapers fail. They aren't able to
8 find a niche market that can sustain their existence.
9 However, local sports pages are essential to a
10 newspaper.

11 DR. TAYLOR: By assumption.

12 COMMISSIONER GARCIA: Well, I don't know for me,
13 but they are as a general rule.

14 DR. TAYLOR: Yes.

15 COMMISSIONER GARCIA: So what I'm saying is that
16 shouldn't all those parts pay for that vehicle on which
17 they arrive to you, just the way all of us are willing
18 to understand that concept? Shouldn't local service be
19 that bundle of services? You may pick one of those
20 additional services, it may cost you more or less. For
21 example, in my case, I pay extra in Miami to get the
22 Spanish paper. I don't have to really get that, but
23 I'm charged, and I'm sure that the local paper, and for
24 many years the local paper subsidized that Spanish
25 paper because they had an interest in penetrating and

1 entering that market, but that's even more complex than
2 I want to get.

3 DR. TAYLOR: Sure.

4 COMMISSIONER GARCIA: Let's just stay on the
5 paper. Shouldn't all those parts of the paper, and I'm
6 not -- let's move now to the -- let me get away from
7 the paper. Let's -- shouldn't all those parts of the
8 loop, of --

9 DR. TAYLOR: Of telephone services.

10 COMMISSIONER GARCIA: -- telephone services pay
11 for their opportunity to reach you and therefore pay
12 for that loop? In other words, all those who are
13 involved pay for that --

14 DR. TAYLOR: Okay. The question really is,
15 should, that was the bottom line question, should these
16 other services, and you've restricted it to telephone
17 services, so you've thrown out my pizza, but that's
18 okay. Should they pay for the opportunity to use the
19 loop? The answer is yes, they should, if they cause a
20 cost to be incurred, and no, they shouldn't if they
21 don't.

22 In the newspaper case, it does cost more to
23 provide other newspaper services. You know, so there
24 are costs involved in producing an additional sports
25 section, an additional advertisement, et cetera, et

1 cetera. But for the loop and for telephone services,
2 there is no difference in the obligation that AT&T
3 should have because it depends upon the loop to market
4 its service than L.L. Bean should have to the extent
5 that it depends upon the loop to market its services.
6 And the reason for the -- for that is because neither
7 of those parties' services impose any additional costs
8 on the loop. We're jumping between questions of value
9 and benefit and questions of cost, and at least for the
10 moment, when I'm talking about what the cost of the
11 loop is, I want to keep it strictly on cost.

12 Now, when it comes time to price the sucker, we
13 can talk again, because there are other elements of
14 pricing the loop, basic local service, that come into
15 play, economic efficiency, other public policy
16 objectives where you may want to use dependence of some
17 sort as one your standards, but it's not part of
18 costs. And that's -- I guess that's a very important
19 part of my message. If you want to behave as if all
20 services, when toll service uses the loop, it adds cost
21 and therefore should pay, I think you're making a big
22 mistake, because that's not how costs are incurred. If
23 you want to price basic local service along with
24 universal service and all the other policy parameters
25 you have to play with in order to encourage universal

1 service or whatever, fine, there are a lot more reasons
2 to do that than simple economic efficiency. But at the
3 moment, it's just cost, and we've got to keep it
4 separate from benefit.

5 MS. BUTLER: Dr. Taylor, I wanted to follow up on
6 a question about the idea that the IXC isn't incurring
7 any costs of the loop.

8 DR. TAYLOR: Yes.

9 MS. BUTLER: I must have misunderstood your
10 answer, because it sounded to me like what you were
11 saying was that the reason why we can't conclude that
12 they're paying any loop costs is because they're paying
13 a nontraffic sensitive charge back to the LEC.

14 DR. TAYLOR: Oh, well, no, that's -- at least at
15 the FCC, that is a regulatory fiction, I guess, if you
16 like. That is, AT&T is required to pay the carrier
17 common line charge which is derived -- well, it's
18 actually price capped these days and frozen or price
19 capped, but is derived from NTS costs, blah, blah,
20 blah, but that cost is not one that AT&T incurs when it
21 gets another subscriber, when another subscriber comes
22 off the network.

23 MS. BUTLER: No, but it is incurred with usage.

24 DR. TAYLOR: It is incurred with usage, that's
25 correct.

1 MS. BUTLER: And it is a regulatory decision that
2 it's charged that way and a regulator, the FCC, could
3 decide to change the rate design and they could charge
4 enough to front charge.

5 DR. TAYLOR: Oh, and they are very much acutely
6 aware since Docket 7872 that this is an inefficient way
7 to recover the nontraffic sensitive costs that they
8 were assigned to recover, and it's as busy as it can be
9 trying to reduce those costs.

10 MS. BUTLER: Okay. So if that's the case then, I
11 don't really understand then how it could be concluded
12 that the IXC doesn't pay any costs of the loop.

13 DR. TAYLOR: I'm just speaking as an economist.
14 It doesn't pay costs of the loop because when another
15 customer comes on the network, their costs -- AT&T's
16 costs don't change. When a customer leaves, their
17 costs don't change. When another customer comes on the
18 network, the local exchange carrier's costs go up by
19 the long-run incremental cost of the loop. When it
20 goes away, they go down by a --

21 MS. BUTLER: Okay, that's fine. Thank you.

22 DR. TAYLOR: Okay.

23 MR. DUNKEL: I have one question following up on
24 this question. Part of the confusion is that AT&T uses
25 the same loop that's used for local and used for other

1 services, is that a correct statement? I mean, they
2 share the same loop with other services.

3 DR. TAYLOR: Sure.

4 MR. DUNKEL: Let's say a regulator was bothered by
5 this confusion and so they passed a law that said AT&T
6 can provide only toll service and it cannot share the
7 loop with anyone else. It must build its own
8 facilities. Under that condition, if AT&T was going to
9 be in the toll business, would they have to provide a
10 loop?

11 DR. TAYLOR: By definition, by law, not by
12 economics.

13 MR. DUNKEL: Would the cost of that loop then be a
14 part of the cost of toll service?

15 DR. TAYLOR: It would be a service-specific fixed
16 cost, yes, of toll service by that -- under this legal
17 hypothetical, yes.

18 MR. DUNKEL: Fine. So now, if instead of building
19 their own loop, they rent a loop or share a loop with
20 other services, your argument is that that cost of toll
21 service now immediately goes to zero? The loop cost of
22 toll service is now zero because they're sharing a loop
23 with other services?

24 DR. TAYLOR: That's right, because when they get a
25 customer for their toll service, they don't have to buy

1 a loop anymore, they don't have to build a loop
2 anymore. They can get one for whatever it costs, and
3 it doesn't cost anything to use it.

4 MR. DUNKEL: And they rent the loop instead of
5 build the loop, is that correct?

6 DR. TAYLOR: I wouldn't even say they rent the
7 loop. They rent the loop in the same sense that I rent
8 your loop when I call you up at night. You know, the
9 call uses the loop in the same way that my software
10 uses my computer.

11 MR. DUNKEL: Okay. You agree, if they built the
12 loop, that would be a cost -- if they built the loop
13 for toll, that would be a cost of toll, you agree with
14 that?

15 DR. TAYLOR: If they were required to, yes.

16 MR. DUNKEL: But if they rent a loop for toll,
17 that's not a cost of toll?

18 DR. TAYLOR: If they do not have to -- if they're
19 not required to build a loop whenever they got a toll
20 customer, then the loop is not a cost of toll, that's
21 correct.

22 MR. DUNKEL: But if they rent a loop for toll,
23 that does not cost as a cost of toll?

24 DR. TAYLOR: I've already answered -- I've
25 answered it -- that question.

1 MR. DUNKEL: Thank you very much.

2 DR. TAYLOR: You're welcome.

3 Okay. Is everybody crystal clear? And this again
4 is the example that I want to use because it's the one
5 that's relevant for competition. As I said, you could
6 legislate that the loop is a common cost, but the
7 prices that you would end up with under that assumption
8 would not be sustainable in competition. Why would
9 AT&T -- or, let's pick on Sprint. Why would Sprint --
10 we better not, they're a local company. Why would MCI
11 not -- why would they have an interest in building a
12 loop to reach a customer at a price below cost when
13 they might not be able to overprice toll in a
14 competitive market to recover that?

15 Conclusions, well, you've heard all that. Lickety
16 split -- I heard yesterday about stand-alone costs from
17 Marvin Kahn, and I'm not sure exactly where Florida is
18 on stand-alone costs. That actually caught me by
19 surprise because I would have said in my years in this
20 business I've never seen a stand-alone cost study, but
21 he seemed to imply that there had been some things that
22 purport to be stand-alone cost studies filed in
23 Florida.

24 The difficulty -- there are two things about
25 stand-alone costs from my perspective that you need to

1 know quickly. The first is, you don't need one. You
2 don't need -- I agree with Dr. Kahn. I think all the
3 economists agree that subsidy-free prices are those
4 which fall between stand-alone costs and total service
5 long-run incremental cost. No disagreement there. Why
6 don't you need to know what the upper bound is? Why
7 don't you need to know the stand-alone cost? Well, two
8 reasons. One, what you really care about is cross-
9 subsidy. It's the other side of it. You really care
10 if a price for a regulated firm is being set for a
11 competitive service below the cost of providing that
12 service, because when it is, and if the firm is made
13 whole, other customers of the firm are made worse off.
14 That's a bad thing. A stand-alone -- a price above
15 stand-alone cost means that some service would be
16 providing a subsidy, but the fact that it's above
17 stand-alone cost, if you've done the stand-alone cost
18 study right, means that anybody can come in and provide
19 that service.

20 Now, I don't care if a natural monopoly or
21 whatever, if it's priced above stand-alone cost, then
22 by definition, I can come in and provide nothing but
23 that service, if I'm as efficient as the LEC is, and
24 compete. So it's not really a problem.

25 The second reason why it's a dangerous thing is

1 stand-alone cost studies are sometimes nonsensical to
2 do. Incremental cost studies are fine because they're
3 increments. They change the real world a little bit
4 from where it is and ask what the consequences are.
5 Well, as y'all know from the models that you see,
6 that's a hypothetical world, but it's one in which, you
7 know, our engineers are reasonably competent, they know
8 what it would be like to design a network that would
9 have a little more usage or a little less of
10 something. That's a reasonable thing to ask an
11 engineer to do. To ask an engineer to design the
12 optimal network to provide call waiting -- I mean, try
13 that some time. Go to one of your engineers and say,
14 "What kind of network would you have if you just
15 provided call waiting?" They'd look at you as if you
16 were crazy. That's -- whatever it is, it's going to be
17 far from the network that anybody, AT&T or BellSouth,
18 has today, and to use the results of a study like that
19 to set prices or to determine social welfare is using
20 science fiction in the pursuit of science, I think.

21 So that's my plea on stand-alone costs. They're
22 not necessary and they're probably not right. And I
23 think that miraculously takes me to the end. Let me
24 close just on a positive note.

25 We all look at this problem of allocating loop

1 costs and of trying to get basic residential local
2 service prices right as a terrible problem because it's
3 so politically charged and because we've had a long,
4 long history in the United States of, from my view,
5 mispricing those services, and it's very difficult to
6 change that.

7 And just two quick things in summary. It isn't
8 that difficult if you do it slowly, and I think the
9 FCC's experience and the experience in Massachusetts,
10 where I come from, has been that. If you ask people if
11 they'd rather pay more than less, they'll tell you
12 they'd rather pay less. That's an obvious one. But if
13 you rebalance rates carefully, not overnight, I think
14 the experience that we've had in the states and at the
15 FCC has been that it's been a phenomenal success as far
16 as economic welfare is concerned. And that's really
17 the second point, too, that there's an awful lot of
18 welfare involved in this. The range of services that
19 are now available on the telephone, which weren't ten
20 years ago when prices last changed in Florida, are
21 immense. If you remember Bob Harris's talk yesterday,
22 the -- what I would learn from that were I a
23 Commissioner would be the danger of essentially taxing
24 usage of the network. We incur all of these big
25 essentially fixed costs, costs of the loops that don't

1 vary with usage, and then having incurred all of that,
2 we tax usage, we price usage above its incremental
3 cost, which discourages usage to a great extent.

4 COMMISSIONER JACOBS: Isn't there another aspect
5 of that in that you may not be sending the right price
6 signal on usage?

7 DR. TAYLOR: Absolutely. It discourages entry --
8 or, excuse me, encourages inefficient entry as well.
9 That is, if usage is priced way above the cost of
10 providing usage, we may get resellers who may not be
11 efficient firms but who can still come in and serve,
12 but they wouldn't be able to serve if the price were
13 set at -- in a competitive market. So there are all
14 kinds of inefficiencies which come about, and as we
15 move into this sort of Internet data, who-knows-what
16 world coming in the future, if I were going to make a
17 mistake as a regulator, I would make a mistake by
18 underpricing usage and overpricing access rather than
19 the other way around.

20 COMMISSIONER GARCIA: Let me ask you another
21 question, and I know I'm sort of stuck on this, if
22 you'll forgive me, and I've slowed down your
23 presentation a little bit, but let's use legalisms
24 again.

25 Let's say that the state, Florida, said we're

1 going to own basic service. We're going to say we as a
2 state feel that it is essential for every single
3 Floridian to have access to a phone and therefore we're
4 going to eminent domain you, we're going to buy all the
5 local companies and we're going to figure out a price
6 and we're going to pay you all what you've got in the
7 ground, and now we suddenly own this system.

8 DR. TAYLOR: Okay.

9 COMMISSIONER GARCIA: And the way we're going to
10 pay for this system, if you had to design it, how would
11 I make -- if I made this decision, how would I make
12 that system pay for itself? Wouldn't I charge those
13 who use the system? All I own is local service, not
14 even vertical services, just a black phone.

15 DR. TAYLOR: Just the line?

16 COMMISSIONER GARCIA: Just the line. So --

17 DR. TAYLOR: Not even the black phone?

18 COMMISSIONER GARCIA: Not even the black phone,
19 just the line. In that case, how would I then pay for
20 that system as a bureaucrat that has been named
21 chairman of this national company, or this state
22 company? Then, wouldn't it be the most logical way is
23 to say, well, let's let the users pay the system, not
24 the users as in the owners of telephones, we want to
25 take care of them, but wouldn't I then take this system

1 that I have, this roadway, this network, just like
2 anything else, and just make those who come across it
3 to some degree pay for those who pay for -- have
4 vertical services, those who pay for long distance?
5 Which is in essence what we did, I mean, when we didn't
6 allow the Bell companies to participate in long
7 distance, we said, well, you're going to charge, and
8 that's how we figured out how access worked and
9 therefore that helped pay for this system.

10 DR. TAYLOR: Your example is very close to the
11 Florida highway system, if you think about it. You
12 guys do own the highways and sometimes you charge tolls
13 and sometimes you collect gas taxes.

14 COMMISSIONER GARCIA: And, I mean, it costs me
15 very little for a truck to drive as opposed to a car,
16 yet I charge for the trucks to go through it much more
17 than --

18 DR. TAYLOR: Value of service pricing, exactly.
19 Yes, what is the difference between the problem that
20 you've posed and the problem that nature has dropped on
21 your desk is that in your case you are a monopolist of
22 the local loop, your own one, and you can do anything
23 you damn well please. That is, you can achieve any
24 special policy you like, you can discriminate in favor
25 of these people against those people if you like. You

1 can recover your costs, since that's your job, in any
2 way you please. I would come in here and beg, as I'm
3 sure economists in transport do, that you please set
4 your rates in an efficient way mirroring costs as best
5 you can, because if you don't, you're going to be
6 screwing up things like whether traffic goes by trucks
7 or whether traffic goes by rail or by canal or barge or
8 whatever.

9 You have more choices in your world than you do in
10 mine. In my world where people can come in and put in
11 a loop and compete and do so everyday, and not even
12 just a wire line loop, but a wireless loop, you know,
13 of which there are many these days, a degree of freedom
14 has been taken out of your case and bad things can
15 happen if you behave in the telephone example the way
16 you could in the road example.

17 Mr. Dunkel?

18 MR. DUNKEL: Let me ask a follow-up question.
19 Let's take the Commissioner's example of a toll road
20 where you're charging -- you charge everyone that uses
21 it something, pickup trucks, cars, you charge them all
22 something. But now let's make it competitive. Let's
23 say there are five toll roads between the same two
24 towns.

25 DR. TAYLOR: Right.

1 MR. DUNKEL: Would it be reasonable to expect that
2 in that competitive environment that the long-run
3 pricing would let the pickup trucks ride free but
4 charge all the cars?

5 DR. TAYLOR: Well, let's see, we have -- let's
6 assume we have nothing but nontraffic sensitive costs.
7 How would, in a competitive market, those nontraffic
8 sensitive costs get recovered from the great body of
9 users? It's going to depend precisely on the price
10 elasticity of demand. That is, if trucks have --
11 people have alternatives to trucks. Suppose there's a
12 canal going down the --

13 MR. DUNKEL: Well, let's take pickup trucks.

14 DR. TAYLOR: Let me finish.

15 MR. DUNKEL: I know heavy trucks cause more wear,
16 et cetera, let's eliminate that.

17 DR. TAYLOR: No, no, no, no, no. Oh, no, no, no.
18 It has nothing to do with cost.

19 MR. DUNKEL: Pickup trucks and vans.

20 DR. TAYLOR: Hang on, Mr. Dunkel. It has nothing
21 to do with cost. I'm trying to think first how I'm
22 going to recover my costs. And the way I'm going to do
23 it, if you'll let me finish, is going to have to be in
24 competitive markets, I'm going to be driven by market
25 forces. What are those market forces? Well, they

1 depend upon the alternatives that residential users,
2 motorcycles, bicycles, horses, cows, trucks, have, and
3 if trucks have lots of alternatives, put it another
4 way, if shippers have lots of alternatives, then I'm
5 not going to be able to charge much to trucks. They'll
6 find it more profitable, that is, I'll find it easier
7 to recover my fixed costs if I'm the state of Florida,
8 if I, you know, charge the hell out of the little cars
9 because they have no choice, and charge very little of
10 these fixed costs to a big truck because if I charge
11 any more to the big truck, it's gone and they send the
12 shipment by rail.

13 MR. DUNKEL: Let's go back to competitive.
14 There's five toll roads --

15 COMMISSIONER GARCIA: Excuse me, because I --
16 there's where I have a problem.

17 DR. TAYLOR: Sure.

18 COMMISSIONER GARCIA: Now, let's take it to
19 another level. I'm Wayne Huizenga. I mean, I like
20 Mr. Huizenga, nothing against him, but he's a very
21 wealthy man. He's got seven lines at home and he makes
22 tons of long distance calls, and you're a provider.
23 You are probably going to say, well, you know what,
24 you're more than paying for your cost on all the other
25 stuff, so I'm going to give you your service free. And

1 then I'm the basic service provider, I'm the -- if I'm
2 the poor guy, the guy who is just getting basic
3 service, I'm going to pay.

4 DR. TAYLOR: Well, be careful. If you're a poor
5 guy, say --

6 COMMISSIONER GARCIA: I've got no options.

7 DR. TAYLOR: Right. Take an elderly person who
8 really needs the phone and who makes no calls. What a
9 paradoxical position to be in. Nobody wants to serve
10 such a customer at prices -- loop prices below cost.
11 Is it fair that the -- this elderly, let's not say
12 poor, but this elderly person pay his cost of the loop
13 where your rich man example does not pay his cost of
14 the loop in the price of the loop, but pays for it
15 through whiz-bang services. Fair isn't what I'm good
16 at. Fair is what you're good at. It's inefficient, I
17 can tell you that. That is --

18 COMMISSIONER GARCIA: Well, maybe that's what
19 we're looking at here, and that's why I'm asking those
20 questions. Fair is part of the issue that we're asked
21 to look at.

22 DR. TAYLOR: Right. See, the problem, though,
23 when I step one step beyond fair is that high volume
24 users -- there's no way in a market that we can keep
25 high volume users making this contribution to keep the

1 system whole once you can provide the loop and usage
2 separately. It's just not a choice anymore.

3 COMMISSIONER DEASON: I have a question.

4 DR. TAYLOR: Yes, sir.

5 COMMISSIONER DEASON: It seems to me that a key to
6 this entire analysis is the concept of cost causation.

7 DR. TAYLOR: Yes.

8 COMMISSIONER DEASON: And it also appears to me to
9 some extent you almost have to go inside a customer's
10 head and ask the question, when they go to BellSouth or
11 any company and request telephone service, why are they
12 doing that? Because it's that customer's decision to
13 request that service that is causing the cost. Would
14 you agree with that?

15 DR. TAYLOR: Yes, I agree with that. It's the
16 decision that causes the cost. I would urge you not to
17 go inside his head and ask why.

18 COMMISSIONER DEASON: Well, I guess that's some of
19 the difficulty I'm having, because if you go to that
20 customer and -- because their expectation when they
21 subscribe to service is that they're going to have
22 local service and access to toll service, and if they
23 so choose, access to vertical services. If you go to
24 that person and ask them that question, they're
25 probably going to say, "I subscribe because I have

1 these services." But hypothetically if you were to
2 say, "Well, the cost of providing you service in your
3 location is \$40 a month, that's what it's going to cost
4 you, \$40 a month," and he evaluates that and he says,
5 "Well, \$40 a month, but with that I get local service
6 and I can call my son who is in college, which is
7 important to me, and I have access to the toll network,
8 I'm going to pay \$40." But if someone were to wave a
9 wand and say, well, no, you no longer have access to
10 the toll, \$40 is the cost of providing you local
11 service, and that's what it's going to cost you, and he
12 may say, "Well, that's a lot of money and I'm really
13 not interested in paying that, so I'm just not going to
14 get on the network," now, what does that do?

15 Well, for all of the IXCs, they have lost a
16 potential customer, because he's required to pay \$40
17 for local service. And if you were to go to an IXC and
18 say, "Look, I know this customer, if he would have
19 subscribed to local service, he would have picked you
20 as his IXC and he would have made \$10 a month in long
21 distance calls calling his son. How about you kicking
22 in \$3 and let's charge him \$37, and everybody's better
23 off?" Now, how do we assess that situation?

24 DR. TAYLOR: Oh, that's, I think, a situation
25 which can occur and it's probably a good thing that it

1 can occur in this world where IXCs and local exchange
2 carriers and everybody can compete. You've seen cases
3 I think in Illinois or places where some CLECs -- I
4 think AT&T or MCI might be one of them -- have actually
5 offered free local service, that is, a calling plan
6 where we're not going to charge you extra for local
7 service, but you're going to pay us \$40 a month or \$50
8 a month or something like that. We're going to give
9 you toll for eight cents a minute or something like
10 that, and part of that, we're going to throw in local
11 service for free, and that's fine. You know, that gets
12 at the problem that you're looking at.

13 It's not a problem which has occurred before in
14 the past, because whenever one buys basic local service
15 in Florida in the past, part of that package has been
16 access to every other service, including Domino's Pizza
17 and Land's End, and that's part of the value when --
18 you're absolutely right. That's how people decide
19 whether to subscribe or not, you look at the value of
20 the service to you, given all the things that you can
21 do with it, you know, given that you have to pay AT&T
22 12 cents a minute or whatever, but it's worth it to
23 call your son across the country, and there's enough
24 left over after you've done that to make it worth
25 paying for it.

1 That's the kind of decision in principle people
2 make when they put in a phone. And, you know, in the
3 market that works out just fine. I don't think what it
4 says is that you've got to subsidize for everyone, that
5 we could only have one package, that is, we'll have a
6 package where local -- the local price is \$20 so that
7 people will be encouraged to make long distance calls.
8 I think that's the wrong thing. I think IXCs have
9 exactly the right incentives to aim their packages at
10 high volume users and set prices that make sense for
11 their customers, but you wouldn't want to force people,
12 you wouldn't want to have one price, you know, \$20,
13 with the expectation that we'll pay for it because, on
14 average, people will be making long distance calls,
15 because then AT&T can come in or -- sorry to keep
16 picking on them -- but any other IXC can come in with a
17 lower per minute price and not give the rebate and make
18 money.

19 Yes? No?

20 Thank you for your attention.

21 MS. MARSH: Thank you, Dr. Taylor.

22 We'll continue with Joe Gillan.

23 (Whereupon, a pause was had in the proceedings.)

24 MR. GILLAN: Before I begin my semiformal
25 presentation, I think I want to make an observation,

1 because it seems to me in all the years I've been
2 coming to Florida doing work here, this is one of the
3 odder proceedings that I've ever been involved in.
4 You've not actually been asked to make a decision, at
5 least in this one, and it's not really even clear to me
6 what the problem is that the Legislature is preparing
7 to address, and that's what I want to direct my
8 observation to.

9 On the one hand, there appears to be this is all a
10 foundation to go up to the Legislature and answer the
11 question, should the state of Florida create a
12 governmentally collected, externally imposed subsidy to
13 go give to somebody for some purpose, so we have a
14 question of creating a subsidy fund. In addition,
15 though, or separate from that, or somehow linked to
16 that, there's a separate question about, should the
17 Legislature either authorize through legislation or
18 send back to you a rate restructuring of an incumbent
19 monopoly local telephone company's prices?

20 And I think there's a lot of blurring between
21 those two questions, because on the one hand, if it's
22 universal service that we're after and we're trying to
23 figure out who needs help and why, and if it's a rate
24 restructuring, I would submit to you and I think I'll
25 go back to this in my comments a couple of times, this

1 is a very odd time in history to approach BellSouth as
2 a monopoly and try and decide what should be the
3 monopoly rate structure for that company, when the
4 stated objective of the state of Florida and the
5 federal government and everything else is to make them
6 no longer be a monopoly. And if they weren't a
7 monopoly and if in fact you could have competition,
8 then an awful lot of the questions that are being
9 debated here, like what is the great -- the best
10 balance, the optimal balance, between what you charge a
11 customer on a flat monthly basis as opposed to what do
12 you collect from them in the other things you sell
13 them, would be decided by the market. It wouldn't be
14 decided in a regulatory context.

15 With that as a backdrop -- now, I'll apologize for
16 this next slide, for the spelling. We have a fixed
17 cost d-i-l-e-m-m-a, which is very similar to a
18 dilemma. It shows what happens when you rely on a
19 computer to give you an answer, like whether your
20 slides are correctly spelled. It's probably a lesson
21 you should apply when you look at the cost studies.

22 I could have phrased this slide in one of two
23 ways. I could either disagree with everybody or agree
24 with everybody, and since, you know, it's Friday, I'll
25 start out by agreeing with everybody. Dr. Taylor is

1 correct -- and, you know, you'll never hear me say that
2 again -- in a very limited, narrow way. The fixed
3 costs of this network cannot be allocated, okay? I
4 mean, it's ridiculous to sit around and try and talk
5 about allocating those costs to different things as a
6 regulator. The reason is because whatever you do is
7 inherently arbitrary, and to an economist, the concept
8 of arbitrariness is really hated.

9 Now, to the rest -- I realize it's sort of the
10 organizing principle of the rest of the world, but in
11 terms of an economist's perspective, the notion is, you
12 can't allocate these, and he's absolutely correct.

13 On the other hand, Mr. Dunkel and everybody else
14 is also correct, just because you can't allocate these
15 fixed costs doesn't mean you pretend they only do one
16 thing. They don't. This -- the whole nature of
17 telecommunications, the whole organizing principle of
18 the market going forward, is all based on this idea
19 that if you win a customer, it's going to cost you
20 something to serve them, that it's going to be
21 independent from all the other things you can sell them
22 and your job as a competitor or as a monopoly today is
23 to figure out, gee, given that, how do I figure out
24 what is the best set of prices to use to attract and
25 win that customer?

1 Our proposal is a middle ground, but it goes back
2 to, what question are you trying to establish? If the
3 question you're trying to figure out is, gee, should we
4 create a subsidy for BellSouth or for GTE or for one of
5 these other ILECs, our position is, quit defining the
6 problem in a way where there is no solution, quit
7 defining the problem in a way where you either have to
8 allocate these costs or pretend these other services
9 don't exist. What matters to BellSouth and what
10 matters to every competitor is, does all the money I
11 get from this customer at the end of the day -- forget
12 how I get it -- does all that money make that customer
13 profitable to serve? And in fact the only cost that we
14 could all in this room sit down and agree about is what
15 is the cost of providing them that package of things
16 that they buy, that package that has the basic local
17 service, that has the vertical service, that represents
18 the receipt and delivery of long distance phone calls
19 and ECS calls, which is really the greatest category of
20 calls -- revenue-producing calls we're talking about.
21 Look at that total cost and look at the total revenue
22 of that package, because that's going to tell you
23 whether or not customers are profitable.

24 And, you know, I refuse to submit to you that it's
25 rational in any way, sense or form for the Legislature

1 or you to create a universal service fund to collect
2 government subsidies to hand to a company to serve
3 customers that are profitable. That doesn't make any
4 sense.

5 Bell looks at it this way when they sit down, any
6 entrant's going to look at it this way if they ever get
7 into this market. What matters is, does the total
8 check the customer writes at the end of the month cover
9 the total cost to do it?

10 What do we know from the data we've seen so far?
11 Basically that some -- well, clearly, some packages are
12 profitable, some customers are profitable, others are
13 not. We know that the average residential customer is
14 profitable, which means in terms of a universal service
15 fund, I think the starting point you have to recognize
16 is that yes, there are probably some residential
17 customers out there that aren't profitable to serve.
18 You have to ask yourself two questions: A, should I
19 care? And, B, if I do, how do I find them and give
20 somebody a subsidy to make sure they continue to
21 provide service? But it sure isn't the majority of the
22 residential class.

23 And, secondly, this has nothing to do, or should
24 have nothing to do with giving BellSouth the ability to
25 reduce business, or any of the other ILECs the ability

1 to reduce business rates and become revenue neutral
2 through a residential rate restructuring, because the
3 reality is both the average residential customer and,
4 by extension, the residential class is already
5 profitable to serve.

6 Now, having said that, a big question got raised
7 yesterday that I heard, and that is the question of how
8 do we bring competition to the residential market?
9 Because if what we're talking about is a rate
10 restructuring proposal or a desire for the Legislature
11 to design BellSouth's retail prices, then the reality
12 is that if you put a bunch of carriers into the market,
13 place each with that same problem, then they will go
14 out and figure out different ways to win and attract
15 customers. I don't know, BellSouth doesn't know, Dr.
16 Taylor doesn't know whether or not that competitive
17 process will yield prices that the full cost of the
18 loop is recovered in a recurring, fixed monthly rate
19 with all this other stuff given away for free. My own
20 suspicion is that if we were to get to that point, it
21 would take a decade or more. There's no way you would
22 expect that, going in, that that pricing would change
23 that rapidly.

24 Look how the -- the long distance industry is a
25 perfect example. There are fixed costs to serving a

1 customer. In 1982 when MCI first went into the
2 marketplace, it went into the marketplace initially
3 with a rate structure where they had like \$5 a month
4 that you had to pay, and then you made cheap long
5 distance calls, and then you had different prices
6 depending on different city pairs you called, because
7 that reflected MCI's cost structure. That rate
8 structure lasted about six months, maybe less. They
9 quickly moved to a rate structure that consumers could
10 understand, even though it didn't reflect their
11 underlying cost structure. It took from '84, equal
12 access, where it says 14 years of long distance
13 competition before we get to the point that AT&T comes
14 in with a flat rate to reflect the fact that there are
15 customer-specific monthly costs, and even then I would
16 submit to you that the only reason we saw it in the
17 time we did is the FCC changed the structure of access
18 charges to impose a PICC, a monthly fee you pay the
19 local telephone company, which today starts out for
20 residential customers, which starts out relatively low,
21 but it's scheduled to ratchet up to be several -- you
22 know, four or five dollars a month.

23 So, I mean, it's clear that the fixed costs were
24 going to increase for the access charge. That's how we
25 got there. Competition intake is there instantly, or

1 even, you know, in any short order.

2 Going back to the slide, will higher prices for
3 entry, and what I hope to explain to you, plead with
4 you, is what type of competition you see in the local
5 market today and why do you see it, and whether that's
6 going to change whether you do anything to residential
7 rates or not.

8 There are two sort of fundamental types of telecom
9 services out there, what are called design services and
10 the other form actually does haven't a name, but we'll
11 call it mass market.

12 Design services is the term of art inside the
13 telephone industry to refer to a service that is
14 sufficiently complex that it falls out of whatever
15 provisioning system you're using. It falls out of the
16 RBOC's provisioning system, it falls out -- entrants
17 barely have a provisioning system. It means that
18 whatever it is you're selling this customer is
19 sufficiently complex that it basically has to be
20 manually put together in some way and sold to that
21 customer. Maybe it's a Centrex product, maybe it's a
22 -- it's certainly multi-line, probably has data
23 components to it.

24 Now, in the design services portion of the market,
25 if I'm an entrant and I've got to put together

1 everything I sell on a manual basis, the fact that the
2 customer would go through a similar cumbersome system
3 process with the ILEC is not a problem. So I can go
4 into the business market and sell those types of
5 services.

6 I don't want what I'm telling you to be
7 misconstrued to say that price plays no part. I mean,
8 obviously, one of the reasons you see competition in
9 the business market is because of the fact that the
10 prices are so much higher. But the other reason you
11 see competition in the business market is because the
12 types of services those businesses buy do not represent
13 a fundamental barrier to the entrant. In fact, if
14 you're a small company with only a few customers,
15 you're likely to be able to put together that provision
16 and provision that manual service more efficiently or
17 more quickly than the incumbent whose basic business is
18 handling things on an automated basis.

19 Mass market is fundamentally different. Mass
20 market, and by that, I would refer to, you know, your
21 typical R-1 customer, your typical B-1 customer. That
22 portion of the market relies -- exists spread out
23 everywhere, and in order to penetrate that portion of
24 the market, you've got to have some way to be able to
25 provision service to them that's very inexpensive on

1 the front end. It has to be automated, it has to be
2 electronic. Long distance competition took off because
3 you implemented equal access and the cost to convert a
4 customer from Bell to a rival or from AT&T to a rival
5 became a software step costing probably under a dollar,
6 electronically implemented, provisioned all the way
7 through through an automated system. There was no
8 transactions cost here that made it very difficult to
9 provision customers once you won them.

10 When we look into the local market -- go ahead,
11 Joe -- that is the fundamental barrier keeping carriers
12 out of not only the residential market but the small
13 business market as well. You need to have systems for
14 network element combinations because this was true in
15 '95, it was true in '96, it was true in '97, it's true
16 in '98, it's going to be true for at least five years,
17 maybe ten, that if you want to go into the mass market
18 where you can run an ad and take customers from
19 anywhere, you have to have something that you can
20 provision that's ubiquitous, that has this inexpensive
21 customer migration capability, which means it can be
22 provisioned automatically.

23 Only one entry strategy in the past four years has
24 been identified as potentially meeting these
25 characteristics, and that's buying both the loop and

1 the switch capacity and everything you need to
2 provision service from the ILEC. There is no other
3 business strategy out there that will allow you to go
4 there. That's the fundamental barrier, and until you
5 address that barrier, all the rest of this is going to
6 be unnecessary -- the reasons you might want to
7 reprice, but it is not going to bring you residential
8 competition.

9 And to give you some sense of the scale of this,
10 let me take you through what it would take to serve a
11 typical residential customer, given the things that are
12 available today versus what could be, and put it in the
13 context of how much of a local rate increase would it
14 take to get the same result as just fixing this
15 operational provisioning network element combining
16 issue? If I go to BellSouth today -- and I apologize
17 to BellSouth for always using you as the example, it
18 isn't that the other ones are further along, it's
19 simply that I have access to your data more rapidly --
20 physically, if I go, and I want to do this in the ways
21 that BellSouth will allow me to combine network
22 elements and actually get into business, I will pay
23 them and them -- just the cost I pay them would be \$178
24 per line. The nonrecurring charge associated with them
25 going into their network, tearing the loop off of this

1 switch, dragging it over to a co-location arrangement
2 and handing it to me, and the cost of them going over
3 to their switch, tearing the loop off -- or the port
4 off the loop, dragging it over to someplace where I can
5 reconnect them, I pay them \$178. In addition to that,
6 I have all the costs associated with my guy, the manual
7 processes for me to be able to recombine them. If
8 that's done in an electronic manner, the Commission's
9 set a nonrecurring charge of \$1.45, so the difference
10 between the way they'll let me buy it and an efficient
11 way is \$176, which, if you recover it in 12 months, if
12 you try to recover that in the first 12 months of the
13 customer, means that you're paying roughly \$15 a month
14 just to get back to the starting point of having those
15 facilities connected.

16 Said differently, fixing this would give you the
17 same -- more local competition in the residential
18 market than a \$15 local rate increase, because they are
19 equivalent. Drop the costs by \$15, raise the revenue
20 by \$15, it's equivalent. Now, which makes more sense?
21 Fix this and get \$15 worth of competitive -- potential
22 competitive benefit, or raise rates by \$15 to offset
23 it? I mean, this should not be difficult as a decision
24 of logic.

25 The other way to look at it is, if you raise local

1 rates for residential customers or encourage the
2 Legislature to do it or tell them that it would be
3 okay, there are other reasons why you might do it, but
4 don't delude yourself that it's part of a process of
5 creating local competition for residential customers.
6 Rates go up \$2, rates go up \$4, rates go up \$6, all
7 you're going to do is have residential customers pay
8 two, four, six dollars more a month to their incumbent
9 supplier. It is not going to promote competition.
10 That's the barrier. The price isn't the barrier,
11 that's the barrier.

12 A final comment: I don't want anything to be --
13 that I've said to actually be interpreted either that
14 there might not be reasons for residential rates to go
15 up, and I'm going to relate to you an experience in my
16 past of the political ramifications of a residential
17 rate increase.

18 In '83 I was on the staff of the Illinois Commerce
19 Commission when divestiture was first occurring.
20 Illinois had a unique problem in those days. Illinois
21 Bell had actually never used intrastate toll rates to
22 create a subsidy to hand to independent telephone
23 companies. It was embedded actually into their overall
24 rates for local telephone service. So when we had
25 divestiture and we made the policy decision to quit

1 having -- effectively, Illinois Bell quit subsidizing
2 the independent telephone companies, we had to go
3 through a process of allowing the local rates of the
4 independents to ratchet up as this subsidy ratcheted
5 down.

6 The two lessons I learned in that process were as
7 follows: One, when we talked about the local rate
8 increases being \$2, \$4, whatever it was, and so to give
9 you a scale here, the ultimate increase for some of
10 these companies was on the order of twelve to fifteen
11 dollars a month increase in local rates, okay, so we're
12 talking about a very dramatic increase in local rates
13 for these independent telephone companies who
14 predominantly served downstate communities. So, you
15 know, you're really talking -- and this is 1983
16 dollars. So you're really talking about a significant
17 price change. As long as it was talked about in an
18 even number, everybody knew it was arbitrary and
19 everybody thought -- everybody talked about it as, you
20 know, how dare you raise my rate \$2, what is your
21 justification? And part of it was just driven from the
22 fact that because it was a \$2 increase, everybody knew
23 you had pulled a number out of thin air. We ultimately
24 made the increases things like \$1.67, 7.23, numbers
25 like that, and surprisingly -- I know, Charlie, you

1 hate this kind of advice -- there's a lot more
2 legitimacy to it. So, you know, while economists may
3 tell you that they hate arbitrariness, it appears to
4 sell well in the public.

5 The other general lesson is be very cautious with
6 extended transitions. Surprisingly, what we discovered
7 was as you raised people's rates, it wasn't the
8 ultimate rate that was getting them angry, it was the
9 constant increase in the rate. It was that -- we did
10 for some of these companies raise rates by \$15, and I
11 can't really recall the actual amount, but over like a
12 five-year period. Near the end of that five years,
13 these people were sick and tired of having their rates
14 go up every damn year. Now, the reason was, they
15 weren't so mad at the \$15, but they were mad at, why is
16 this continuous, why is this everlasting? I offer that
17 because I don't want to be perceived necessarily saying
18 that residential rates shouldn't be permitted to
19 increase for a variety of reasons, but what I would say
20 is that you shouldn't allow it to happen until you've
21 solved this problem so that those people can vote with
22 their feet, and therefore, you can allow the market to
23 decide instead of Dr. Taylor's theories or BellSouth as
24 a monopoly what the right combination of a flat rate
25 and all these other optional rates should be. Because

1 it's not clear to me at all that the competitive
2 market's going to decide that the best answer is \$30 a
3 month but you get everything else for free. In fact, I
4 would be shocked if that's what the competitive market
5 comes back with.

6 We've already seen, you know, Dr. Taylor even
7 referenced it, the competitor in Illinois, they gave
8 local service away for free because they wanted to get
9 you to come to them to buy other things. Now,
10 admittedly I think that was an example in the context
11 of a business customer, but then again, that goes back
12 to this other problem. There is no way to serve
13 residential customers on a mass scale basis. That's
14 been true from before the act and we've made almost no
15 progress since the passage of the act in getting that
16 resolved, and until that's resolved, you can't give the
17 people the protection of voting with their feet, which
18 is the final protection they enjoy, and that concludes
19 my comments.

20 COMMISSIONER DEASON: I have a question. Could
21 you describe again what you mean by physically
22 disrupted combination and how that amount was
23 calculated?

24 MR. GILLAN: Yeah. If I today wanted to come into
25 the BellSouth market and run an ad, say, come to me for

1 local service, the only way that you could do that on
2 any geographically broad basis is if you committed to
3 buying all the things you need to provide the service
4 from the BellSouth network. It's the only one that's
5 out there that would give you that capability. So in
6 essence, I'd have to buy a loop from BellSouth, I would
7 have to buy a port, which would represent switching
8 capacity, from BellSouth, and I would have to then buy
9 the other things that interact with those network
10 elements to provide the service.

11 COMMISSIONER DEASON: Buy everything from
12 BellSouth?

13 MR. GILLAN: Buy everything from BellSouth.
14 BellSouth's current -- the way they would currently
15 agree to give it to me -- and bear in mind, at the end
16 of the day what I'm going to want is that port
17 reconnect -- that loop reconnected to that port. I
18 mean, that's the way they go together. The way they
19 would currently provide it to me is they would go and
20 they would tear the loop down from the port, drag it
21 over to a cage. That's manual. You know, they've got
22 to dispatch a technician, you know, this is a manual
23 process. They would then have to do something similar
24 on the switch side to go drag me two wires, again
25 sending -- dispatching a technician. It's all manual.

1 I would have to connect it. Because of all the manual
2 activities in those steps, I end up paying them a
3 nonrecurring charge of \$178. I pay them in essence for
4 tearing apart the network and handing it to me so that
5 I can put it back together again. On top of that,
6 there would be costs for me to put it back together
7 again. If in fact we did this on an electronic basis
8 where they essentially functionally disconnected these
9 elements, handed them to me and I functionally
10 recombined them using an electronic means, the
11 estimated cost is \$1.45. So the cost of all that extra
12 unnecessary activity comes out to, you know, about \$175
13 per line, and there's no way in the world that I -- any
14 entrant facing this problem is going to come into a
15 marketplace of average consumers, because even if I'm
16 willing to sort of eat that over 12 months, which
17 really implies that I feel confident that my customer's
18 going to stay with me for 12 months -- you know, we
19 haven't even gotten into how on earth did I win him and
20 what did I sell him and how am I going to profit on him
21 otherwise -- that's like \$15 a month in unnecessary
22 costs, and that's just -- in a residential marketplace,
23 that's just a fundamental prohibitive barrier. Now, I
24 realize you have something to add to this.

25 MS. WHITE: Yes, yes, I do. Nancy White for

1 BellSouth Telecommunications.

2 Now, Mr. Gillan, are you familiar with the June
3 12, 1998, order of this Commission?

4 MR. GILLAN: Yes. Is that the reconsideration
5 order or the first order?

6 MS. WHITE: The first order. And it was --
7 reconsideration was not changed, I believe.

8 MR. GILLAN: Yes.

9 MS. WHITE: But didn't the Commission say that in
10 the case of a migration of an existing BellSouth
11 customer to MCI, the price MCI shall pay is the sum of
12 the unbundled network elements for the loop and the
13 switch port?

14 MR. GILLAN: I believe that there's a tag-on to
15 that, is there not?

16 MS. WHITE: For example, when an existing
17 BellSouth customer migrates to MCI and MCI orders the
18 loop and port that serves the customer, MCI will
19 receive and pay UNE prices for only those two elements.

20 MR. GILLAN: All right. My understanding is that
21 the price for any other entrant would tie back to it
22 having to come to you and renegotiate -- and negotiate
23 whether or not that's recreating a service. Let me ask
24 you this: If I walked to you today right now and gave
25 you an order for a loop and a port, would you move the

1 whole service -- serving arrangement over to me, make
2 me the access provider and charge me \$1.45?

3 MS. WHITE: The whole serving arrangement is more
4 than the loop and the port.

5 MR. GILLAN: Okay, all right. If that's the game
6 we're playing, okay.

7 MS. WHITE: No, I'm not playing a game with you.

8 MR. GILLAN: No, no, no, well, wait a minute. I'm
9 talking about buying something that would allow me to
10 actually provide service. I have taken this \$1.45.
11 You and I know that you cannot provide any kind of
12 service buying just a loop and a port. There are other
13 things that I'd have to buy. I'm interpreting that
14 your company would say, before you would permit me to
15 buy all those things, I would have to go down the
16 physically disrupted combination path in order to buy
17 all the things I need to provide service. Is that
18 correct?

19 MS. WHITE: Well, I believe Bellsouth would ask
20 whether this combination that you want to buy, this
21 list of elements that you want to buy, recreates an
22 existing retail service.

23 MR. GILLAN: Okay. I don't want to debate the
24 issue with you, I just want to make clear that we do
25 agree that if I were to buy the things I need, you

1 would force me down this physically disrupted
2 combination path and charge me that nonrecurring
3 charge. Is that correct?

4 MS. WHITE: I don't have to answer. Thank you.

5 MR. GILLAN: Oh, all right. Well, I don't think
6 there's a dispute.

7 COMMISSIONER DEASON: And the next question, when
8 you refer to efficient migration, how is -- where did
9 you --

10 MR. GILLAN: Get that number?

11 COMMISSIONER DEASON: -- derive the \$1.45?

12 MR. GILLAN: The Commission did establish the
13 nonrecurring charge that would apply if you converted a
14 loop and a port, which is what Nancy, Ms. White was
15 referring to. That would be all you would actually
16 need to do if it weren't for this continuing legal
17 debate in order to accomplish what an entrant has been
18 seeking in this type of entry arrangement, the ability
19 to migrate those facilities from Bell over to
20 themselves.

21 COMMISSIONER DEASON: So there's a nonrecurring
22 charge --

23 MR. GILLAN: So that's the cost of achieving that
24 that the staff calculated doing a cost study.

25 COMMISSIONER DEASON: That's the nonrecurring

1 charge for ordering the loop and the port, is that what
2 it is?

3 MR. GILLAN: For -- actually it's the nonrecurring
4 charge associated with ordering and then provisioning
5 them in an electronic manner. Now, it doesn't do me
6 any -- it's an odd situation, Commissioner, because you
7 ended up setting a price for an activity that doesn't
8 have any usefulness anymore because of other parts of
9 the order, and I'm trying to stay out of the nature of
10 the debate because it's both -- it's very complicated
11 as to where we stand today. But the staff did do a
12 cost study that looked at what would the cost be to
13 migrate these two key facilities over to an entrant.

14 Now, right now they come with strings. That means
15 that it's not very useful to people, but that -- the
16 cost numbers should no longer -- or at least the cost
17 numbers that the Commission has calculated, and they're
18 consistent, actually, with some numbers I've seen in
19 New York. I don't think Texas -- there's only -- Texas
20 has not established that second nonrecurring charge,
21 the one associated with inefficient migration, yet.

22 COMMISSIONER DEASON: So you're indicating that if
23 there is a mechanism to acquire a customer, an existing
24 customer, in an efficient manner, that we will see --
25 we will see competition, because competitors are

1 competing for the entire revenue stream of that
2 customer?

3 MR. GILLAN: Yes, basically, very simply is, if an
4 entrant can get the local arrangement that they need as
5 easily as a long distance carrier conversion occurs
6 today, you will see, as you did at the days of long
7 distance competition, people coming into the market
8 broadly, and I feel confident telling you this because
9 there's almost no progress in the southeast region, but
10 in New York, Bell Atlantic is -- for whom admittedly
11 long distance entry is a much more valuable carrot than
12 it is for BellSouth, I think -- is going down a path of
13 trying to make the operational systems to make this
14 arrangement work.

15 COMMISSIONER JACOBS: So to add a little bit more
16 to Commissioner Deason's summary, without the ability
17 to compete for the broad basket of services in a mass
18 market, just sending price signals won't accomplish --

19 MR. GILLAN: Won't accomplish anything. It won't
20 accomplish anything in the development of competition,
21 no. As evidence of that, go to Illinois where the
22 prices today look a lot like what the prices they want
23 to charge look like, and ask the Illinois Commission,
24 do you see broad-based residential competition, and the
25 answer's going to be no, or maybe you should ask the

1 staff. You'll get a fuller answer, at least.

2 There's been a lot of turnover, and the reason is
3 that this whole process, this whole ability to get into
4 the market, Ameritech will not implement it, and
5 everything's stalled.

6 MR. McCABE: Tom McCabe for TDS Telecom.

7 Would you agree that there are some areas that are
8 high cost and some areas that are low cost?

9 MR. GILLAN: Yeah.

10 MR. McCABE: Okay. Now, you talk about the entire
11 package -- the entire revenue stream. In those high
12 cost areas, would you believe then it would be best not
13 to allow intraLATA toll competition, which essentially
14 takes away a significant revenue stream?

15 MR. GILLAN: No.

16 MR. McCABE: Okay. So then -- but you're saying
17 there's no need for high cost support?

18 MR. GILLAN: I didn't say that.

19 MR. McCABE: Well, I believe in your earlier
20 explanation that customers are profitable based on
21 revenue streams and therefore there's no need for a
22 high cost fund.

23 MR. GILLAN: Yeah. I don't want to be
24 misconstrued. I said that some customers are
25 profitable, some aren't. The question becomes, how

1 many fall into these two categories?

2 Now, I had hoped to show you a distribution of
3 BellSouth's residential customer bills, but
4 unfortunately, my file got mugged as it went through
5 the Internet and it became unopenable. And what it
6 showed, at least for BellSouth, was that there was a
7 very small fraction of the people that looked like they
8 bought just basic local service. This distribution did
9 not include even access revenues. But the most were up
10 into an area where they would be attractive to serve,
11 and the reality is, you don't have to get everybody
12 profitable to serve for markets to serve them.

13 You know, my earlier point about AT&T's recent
14 price change, those cost conditions haven't existed
15 since '83, well, I mean, they existed at the date of
16 divestiture. It took 14 years before they came out
17 with a rate structure that tried to reflect that, and
18 it's being actually driven by some FCC decisions more
19 than anything else. So if you had a situation where,
20 say, 70 percent of the market is profitable, serving 30
21 percent isn't, that doesn't mean that the 30 percent
22 wouldn't attract customer -- you know, competitors,
23 because nobody finely tunes their marking strategies.

24 Are there high cost areas? Yes, and we don't --
25 is there a possibility that we need to go into an

1 environment where you take money out of low cost areas
2 to ship to high cost areas? Possibly, but actually, I
3 don't hear a lot of that debate really being played out
4 here. This is lot more about preparing for rate
5 rebalancing or trying to legitimize -- in my opinion,
6 trying to legitimize the rate rebalancing.

7 MR. McCABE: Yeah, I agree. I mean, I think
8 that's the purpose of this proceeding.

9 MR. GILLAN: Okay.

10 MR. McCABE: So I don't think, when you were
11 talking about that there's no need for subsidies, a
12 governmentally funded subsidy situation to take care of
13 high cost areas, that there's not a need for it.

14 MR. GILLAN: I didn't say there was necessarily
15 not a need for it, but even then, it doesn't do
16 anything to correct the competitive problem until
17 companies like yours solve this, too. I mean, I would
18 have an objection to creating a system that handed a
19 high cost company money per access line without telling
20 that company we're going to make this competitively
21 neutral, and you have to make it just as easy for
22 somebody else to come in and use that network to
23 provide service as you, so that there's a quid pro quo
24 here.

25 MR. McCABE: Okay. I'd like to follow up on

1 that. Since we're not in that situation and you
2 referred to the fact that interexchange switches are
3 relatively simple today and therefore the cost is not
4 great, why is it that interexchange carriers choose not
5 to go into rural areas, if you say that the cost is
6 low?

7 MR. GILLAN: Well, when you say interexchange
8 carriers choose not to go into rural areas --

9 MR. McCABE: Right.

10 MR. GILLAN: -- what do you mean by that?

11 MR. McCABE: Well, for example, we had an
12 interexchange carrier issue, an ASR, and said, we want
13 it just for government accounts, we do not want to
14 serve residential customers.

15 MR. GILLAN: Okay. I mean, was that one single --
16 are you saying that you have no interexchange carriers?

17 MR. McCABE: No, we have some.

18 MR. GILLAN: Okay, but you had one come along that
19 had a particular business plan. I mean, just like in
20 every other world, there are people who -- I mean, Dell
21 Computer is in a highly competitive industry, but it
22 focuses on selling its computers to business customers,
23 but you wouldn't draw that conclusion from that that
24 there's no competition for computers. I just want to
25 make sure we're talking the same language.

1 You have interexchange carriers competing in your
2 service territory. You just have one who has come
3 along who has a different business plan than the rest,
4 and I can tell you that one of the reasons that
5 interexchange carriers don't all compete in the
6 residential market has nothing to do with the cost of
7 being a long distance carrier. It has exclusively to
8 do with what it's like to market to residential
9 customers. That's the barrier in the long distance
10 market to more residential competition. Residential
11 customers get marketed to through voice and, you know,
12 television and radio ads. Those are relatively
13 expensive, so you've seen a few carriers, AT&T, MCI,
14 Sprint, and more recently LCI, take -- do the business
15 plan of trying to market into them. You've seen
16 another carrier who's been extremely successful in the
17 residential market, Excel Communications, who figured
18 out a way to crack the marketing problem because they
19 use this -- you know, the multi -- the nice word is
20 multi-level marketing. But the notion is it's an Amway
21 type arrangement, but it works. I mean, that's a great
22 way for them to have marketed the service in the
23 residential market and so they're -- I think they're
24 the fourth largest carrier now, and it's almost
25 entirely on residential customers.

1 MR. McCABE: I've got nothing further.

2 MR. GILLAN: Okay.

3 COMMISSIONER DEASON: Let me ask another -- kind
4 of a follow-up to the previous question about IXC entry
5 into the market, and that the -- I think the assertion
6 was that the upfront, the cost of changing a customer
7 for long distance service is relatively low, so you see
8 a lot of competition even in high cost areas?

9 MR. GILLAN: Yes.

10 COMMISSIONER DEASON: Okay. Well, I know of one
11 local company in the state that does not provide one
12 plus access for intraLATA, and it's because no company
13 has requested that.

14 MR. GILLAN: For intraLATA?

15 COMMISSIONER DEASON: IntraLATA. That's -- that
16 doesn't surprise you?

17 MR. GILLAN: Well, I guess it surprises me, okay,
18 at one level. At another level --

19 COMMISSIONER DEASON: It happens to be my local
20 company.

21 MR. GILLAN: Okay. There is a -- I don't want to
22 make excuses for my clients, but the reality is, since
23 around February of '96, they've been really preoccupied
24 with figuring out ways to get into the local market and
25 the types of things you would have expected to see them

1 do when their focus was on being a long distance
2 company has changed considerably. They do -- and in
3 fact, quite frankly, I would expect to see less
4 aggressive competition in the residential market in the
5 coming years if we don't solve this problem, simply
6 because if a long distance -- if a national carrier's
7 management feels that it cannot defend its residential
8 customer base because there is no way to get into the
9 residential local market and therefore they expect that
10 they will lose residential customers in dramatic
11 proportion as soon as the local telephone company can
12 provide local exchange service, and if all the evidence
13 suggests that would be, in today's environment, the
14 outcome, then as a manager, I would expect those
15 companies to say, why am I running multi-million dollar
16 advertising campaigns to continue to try and attract
17 and win residential long distance customers if I cannot
18 defend them in, you know, 12 months, whatever the time
19 horizon is for the local company coming into long
20 distance?

21 So I think, you know, the reality is, until this
22 nut is cracked, you're going to see all kinds of
23 phenomena in the marketplace that nobody wants, but may
24 be unavoidable, and things like what you're describing
25 are sort of a symptom of it. Four years ago if we had

1 intraLATA, that wouldn't have happened because there
2 would have been so much emphasis inside these companies
3 to make sure that that market opportunity could be
4 exploited. Today most of those people are trying to
5 figure out local business plans of some kind.

6 COMMISSIONER DEASON: I don't recall when this
7 Commission ordered one plus access for intraLATA, but
8 it's been some time.

9 MR. GILLAN: Yeah, it has been some time, but my
10 recollection was that the implementation started to
11 overlap into this other -- ascendancy of this other
12 problem. But I'll tell you, I will take back to them
13 this observation.

14 MS. MARSH: Thank you, Mr. --

15 MR. GILLAN: I don't even know if there's any
16 intraLATA toll business in the particular market,
17 really, to tell you -- if it's up here, I can't
18 remember the dimension of the LATA here and how much of
19 it is local.

20 COMMISSIONER DEASON: The company's GT Com. It
21 used to be St. Joe Telephone.

22 MR. GILLAN: Okay. Isn't that one of those really
23 small LATAs?

24 COMMISSIONER DEASON: It's a large geographic
25 area.

1 MR. GILLAN: Okay, I know where it is.

2 COMMISSIONER DEASON: Population-wise, it's
3 probably low, definitely a high cost area, but there's
4 definitely a lot of toll calling because we have a lot
5 of customers complaining that their local calling area
6 is not sufficient to meet their community of interest's
7 needs.

8 MR. GILLAN: Is that it?

9 Thank you for your patience.

10 MS. MARSH: Thank you, Mr. Gillan.

11 We'll take a 15-minute break.

12 (Whereupon, a recess was had in the proceedings.)

13 MS. MARSH: Our next speaker is Tom Regan.

14 MR. REGAN: Thank you, Ann.

15 I'd like to thank you for the opportunity and the
16 privilege to speak with you here today. I'm going to
17 address two issues.

18 The first deals with the relationship between
19 business and residential basic rates, and when I talk
20 about business and residential basic rates, I mean 1-FB
21 versus 1-FR service.

22 Now, here in the state of Florida some of the LECs
23 have been complaining that business basic rates are too
24 high compared to residential basic rates. In fact,
25 there have even been proposals on behalf of the LECs

1 that we should rebalance these rates by decreasing
2 business basic rates and increasing residential rates
3 to offset that decrease.

4 Now, the Florida Legislature has directed the
5 Commission to determine fair and reasonable rates on
6 the basis of four specific criteria. These four
7 criteria were affordability, value of service,
8 comparative rates in other states and the cost of
9 providing the service. As I will discuss and, I submit
10 to you, after having considered these four criteria as
11 they relate to business basic exchange service and
12 residence basic exchange service, the current
13 difference between the rates is reasonable and fair in
14 the state of Florida, but first I'll go ahead and list
15 the important factors and explain the difference
16 between business and residence rates in Florida.

17 First of all, the rate relationship between
18 business and residence is similar to the nationwide
19 average. Secondly, telephone bills are tax deductible
20 for business customers, but not for residence. Third,
21 the business customers receive a valuable Yellow Page
22 listing, which residential customers do not. Fourth,
23 business customers place more local calls per line per
24 month on average than do residential customers. A
25 higher percentage of local business calls are placed

1 during the peak period of usage than is true for
2 residential calls. And finally, business service
3 receives faster repair than residence service does.
4 I'll go into some of these in a little bit more detail.

5 On the next slide, I go ahead and show the rate
6 relationship between business and residential in
7 Florida compared to the nationwide average. Now, for
8 business 1-FB service in Florida, the average is about
9 \$28. That's the average across BellSouth, Sprint and
10 GTE. And for residential, it's about \$11, which works
11 out to a ratio of about 2.55. Now, the nationwide
12 ratio of biz to res is about 2.38, and the nationwide
13 ratio is taken from the FCC's trends in telephone
14 service from July of 1998. So you can see the
15 relationship that exists in Florida is not something
16 unique to the state of Florida. Actually, nationwide
17 there is quite a significant difference between
18 residential and business rates.

19 Next, telephone bills are tax deductible for
20 business customers, but are generally not for
21 residential customers. If you take that average
22 business 1-FB rate of \$28 and you ask yourself, is that
23 tax deductible for the business customer, yes, it is,
24 and if you assume an income tax rate of about 30
25 percent, the cost after tax, the out-of-pocket expense

1 really to the business customer is only \$19.60, not the
2 \$28 dollar tariffed rate. So for business customers,
3 the out-of-pocket expense after taxes is much
4 different, much less than the tariffed rate, but that
5 is not true for residential. As you can see for
6 residential customers, the \$11 rate is the same, the
7 \$11 after taxes, and because of this tax deductibility
8 difference, the business basic rate is much more
9 affordable than the tariffed rate, but that is not true
10 for residential.

11 Next, the business basic local service includes a
12 Yellow Page listing worth up to \$23.75 for BellSouth in
13 Miami, and GTE and Sprint also offer valuable Yellow
14 Page listings as part of business basic exchange
15 service, 1-FB service. Now, on the previous slide we
16 showed that the difference between business and
17 residence after the tax deductibility issue was only
18 \$8.60. As you can see, a Yellow Page listing can
19 easily, by itself, overcompensate for that \$8.60
20 difference in rates. The value of the complimentary
21 Yellow Page listing is a value to the business customer
22 that does not -- is not part of the residential
23 service.

24 MS. SIMMONS: I'd like to ask a question. Sally
25 Simmons with the staff. And perhaps the LECs can

1 respond as well, but what you've presented up here, I'm
2 not aware of that to be the case. Now, perhaps the
3 LECs can comment, but --

4 MR. REGAN: Okay. Let me just clarify the -- what
5 I'm showing up here is the Yellow Page listing worth up
6 to, for example, 23.75 per month. That is the charge
7 BellSouth would charge to a business customer to have
8 an additional listing in the Yellow Pages in Miami that
9 is identical to the one that they provide as part of
10 business basic exchange service. So if you were to buy
11 another listing identical to the one you get free with
12 your service, that would cost you \$23.75 per month.

13 MS. SIMMONS: I guess I'd be interested in
14 knowing, can any of the LECs comment on this? I'm
15 still finding this confusing.

16 MR. REGAN: I obtained the rates that the LECs
17 would charge for an additional listing in their Yellow
18 Pages directory in Tampa, Tallahassee, and Miami. I
19 called and asked a customer representative, what would
20 it cost me to get an additional listing in your Miami
21 directory if it was exactly the same as the listing I
22 get free, complimentary with my 1-FB service that I
23 bought from you? And they told me 23.75 per month is
24 the charge.

25 MS. SIMMONS: Okay. I guess maybe we can pursue

1 it later. I'm just not aware of the complimentary
2 listing, and that's why I was asking for input, but I
3 guess there's no one here that's too sure about this
4 either.

5 MR. REGAN: Okay. We'll move on. It's fairly
6 common for 1-FB service to include a Yellow Page
7 listing, and that's pretty common throughout the
8 nation.

9 Next we'll move on to the fact that business
10 customers receive faster repair than residence
11 customers. Now, these were taken from discovery
12 responses we received here in the state of Florida. We
13 asked BellSouth what their average time to repair a
14 business service outage was; they told us 9.9 hours.
15 The average time to repair a residence service was
16 about 14.8 hours, making a difference of about five
17 hours sooner to repair a business service outage than
18 for residence customers. And Sprint's, a similar
19 relationship, about three hours less to repair a
20 business than residence service outage.

21 Now, I understand that for businesses, time
22 without service could mean lost sales, so it's very
23 important to a business customer to have its service
24 repaired quickly. However, this is a value added
25 feature of business basic service that does not exist

1 for residential customers. And I'm not complaining
2 that business gets faster repair, but they should pay
3 for that premium added -- value added service, and they
4 do through paying higher rates for basic exchange
5 service.

6 In addition, there are other differences that
7 justify charging businesses higher rates than
8 residential customers for basic local service. For
9 example, businesses place more calls per line per month
10 than residential customers. They also place a higher
11 percentage of their calls during peak usage periods
12 than is true for residential customers. And most of
13 the LEC studies in this special project have recognized
14 the usage differences in their cost studies, although
15 those relationships are proprietary and so I'll have to
16 speak in general terms for purposes of this
17 presentation.

18 The conclusion to all this is that business basic
19 local services are properly priced higher than
20 residential rates. Charging higher rates for business
21 basic local service is not improper. There are
22 affordability, value of service and cost of service
23 justifications for charging the rates. The fact is
24 that business basic service is a value added premium
25 service; therefore, it is appropriate, it's fair and

1 reasonable to charge higher rates for business services
2 compared to residential services. That concludes that
3 issue.

4 We'll move on to the second issue, and that's the
5 Florida PSC affordability survey, it pertains to that.
6 Last week we heard from a presenter on behalf of the
7 three LECs, GTE, Sprint and BellSouth, Mr. Don Perry.
8 Mr. Perry had done an analysis of the Commission
9 staff's affordability survey and he had presented some
10 results that he said he had taken from an analysis of
11 that survey. The fact is, the analysis did not provide
12 the accurate results of the survey. As a result, Mr.
13 Perry had made some claims that were simply not true.
14 When you look at the actual survey results, it is clear
15 that the claims Mr. Perry was making were simply not
16 reflective of what the actual survey results were
17 telling.

18 Now I'm going to address two specific claims that
19 the LECs made with respect to the affordability survey.

20 LEC claim number one was that between 23 and 45
21 percent of those surveyed said they would discontinue
22 service if basic rate was increased by \$2. And I'll
23 explain the difference between the version 2 to 20 and
24 20 to 2. In the Commission staff's affordability
25 survey, a portion of the respondents were asked a

1 series of questions of rate increases in an inclining
2 pattern from \$2 to \$20, and then a portion were asked
3 the questions in a declining pattern from \$20 to \$2.
4 And you can see from the 2 to 20 respondents, Mr. Perry
5 was claiming that at a \$2 increase, 23 percent said
6 they would discontinue service, and of the declining
7 group, 45 percent said that they would discontinue
8 service at a \$2 increase. Mr. Perry was saying that
9 this is an unreasonable result. He cited some other
10 studies that showed that it was nowhere near that. He
11 said this was one indication that the survey was
12 unreasonable.

13 The problem with Mr. Perry's claim, though, is
14 that that is not what the actual survey results show.
15 Below this I show the actual results of the PSC
16 survey. For the combined groups of the 2 to 20 and the
17 20 to 2, only seven percent of those who were asked
18 said that they would discontinue service at a \$2
19 increase. So seven percent compares to the 23 to 45
20 percent that Mr. Perry was telling us last week in his
21 presentation.

22 And on the next slide, I go ahead and give you a
23 summary of the survey responses. There was 1,598 total
24 respondents in the survey. As you can see, 113 of them
25 said that they would discontinue basic local phone

1 service at a \$2 increase. Similarly, 409 said that
2 they would pay the increase and reduce spending in
3 other areas with a \$2 increase. There was also some
4 that said they didn't know, data wasn't available, or
5 there was no data provided. All of these survey
6 results add up to the 1,598 total that were attempted
7 respondents in the survey.

8 If I can move on to the second claim that Mr.
9 Perry made that I'd like to address, the LECs' claim
10 that of those who were asked about the rate increases
11 in the descending order from \$20 to \$2, more said they
12 would discontinue service at a \$2 increase than at a
13 \$20 increase, and Mr. Perry was saying this is an
14 unreasonable result. You would expect that at the \$2
15 increase less people would say that they would
16 discontinue basic local service as compared to a much
17 higher rate increase of \$20. He was saying that since
18 this is an unreasonable result, then the survey results
19 are flawed. The problem with this claim? That is not
20 what the actual survey results showed.

21 The actual survey results showed that at a \$2
22 increase, for the people that were asked the descending
23 order, \$20 to \$2, only five percent of those surveyed
24 said that they would discontinue basic service. And as
25 you can see, that pattern inclined as the rate increase

1 inclined, opposite of what Mr. Perry was telling us.
2 As you can see, at \$2, five percent, but at \$20, 22
3 percent said that they would discontinue local
4 service. So the pattern that Mr. Perry was claiming
5 existed in the survey just does not exist in the actual
6 survey results.

7 And on the next slide I've went ahead and showed
8 you the summary of the responses of those who were
9 asked those questions in descending order from \$20 to
10 \$2. At a \$2 increase of those that were asked the \$20
11 to \$2 descending questions, 46 out of the 840 said that
12 they would discontinue basic local service, at \$2, 183
13 out of the 840 said that they would discontinue local
14 service, so the numbers that Mr. Perry used in his
15 analysis were not the numbers that result in the actual
16 survey results.

17 Now, to conclude, both of these claims Mr. Perry
18 had made --

19 COMMISSIONER GARCIA: Were you able to figure out
20 how it is that he arrived at that erroneous conclusion?

21 MR. REGAN: The simple fact is the results that he
22 provided make no sense anywhere you slice it. Now, we
23 tried, you know, guessing which way he did it, we tried
24 a number of ways trying to guess, and to no avail. The
25 results just do not -- that Mr. Perry provided just do

1 not coincide with the actual results.

2 The conclusion is that the LECs have claimed that
3 the Commission's affordability survey is flawed because
4 the results are unreasonable; however, the results the
5 LECs are showing and referring to are not the actual
6 survey results. The actual results show that seven
7 percent of those surveyed said they would discontinue
8 service if basic was increased by \$2, not the 23 to 45
9 Mr. Perry was telling us last week. Again, the actual
10 results show that the number of respondents claiming
11 they would discontinue service increased with higher
12 monthly rate increases. In other words, more people
13 said that they would discontinue service at \$20 than
14 they would at \$2, regardless of whether they were asked
15 the questions in ascending order from 2 to 20, or
16 descending order from 20 to 2. So both of the claims
17 that Mr. Perry was making were based upon results that
18 were not the actual survey results. When you look at
19 the actual survey results, you find that those claims
20 are just not accurate.

21 MS. CASWELL: Mr. Regan, this is Kim Caswell from
22 GTE. Can I ask you a question?

23 MR. REGAN: Sure.

24 MS. CASWELL: And I'm at a little disadvantage
25 because I don't have Don here with me. I'm not a

1 the responses were, and then added them up. That was
2 about the extent of the analysis that I had to do to
3 get this.

4 MS. CASWELL: If somebody dropped out at 2, did
5 you take them out of the set or did you somehow assume
6 they were asked the --

7 MR. REGAN: Okay. As I said, there was two
8 different groups.

9 MS. CASWELL: Right. And they're both mixed up
10 here, right?

11 MR. REGAN: Right, that's the combined.
12 MS. CASWELL: Okay.

13 MR. REGAN: That's the overall picture.
14 MS. CASWELL: So you simply added people up and

15 did a sort of -- is that called a frequency analysis?
16 MR. REGAN: It's called adding them up and

17 dividing by the total to get the percent of what said
18 what. That's very simple.

19 MS. CASWELL: Okay. And when you looked at each
20 answer for each question, each subpart, did you analyze
21 six different data groups or just one?

22 MR. REGAN: I analyzed all the data groups that
23 were included in the survey.

24 MS. CASWELL: Okay. I understand it was necessary
25 to look at six different data groups for each choice.

1 MR. REGAN: That's right.

2 MS. CASWELL: Again, you know, I didn't do it, so
3 -- but that's my understanding.

4 MR. REGAN: Okay. There was one division -- I'll
5 take it through. There's one division where some
6 customers were asked 20 to 2, descending. There was
7 another group that were asked the ascending, 2 to 20.
8 Now, within those two groups, they had three different
9 choices: Whether you discontinue basic service,
10 whether you pay the increase and you don't adjust any
11 spending, or you pay the increase but you adjust
12 spending in other areas. So that was your three
13 choices. And those were also randomized across
14 customers. So you actually have six different
15 combinations using those three different choices, so
16 those were randomized as well.

17 So for the 2 to 20 group, they would get asked one
18 of six different combinations of. So maybe one
19 customer, part A would be would you, A, discontinue
20 local service.

21 MS. CASWELL: Right.

22 MR. REGAN: But the next person, part A may be
23 would you pay the increase and decrease spending in
24 other areas.

25 MS. CASWELL: Do you have a chart breaking out the

1 two groups, or do you just have the combined chart?

2 MR. REGAN: Okay. I have the combined chart and
3 then I gave you the 20 to 2. I also have the 2 to 20.

4 MS. CASWELL: Okay.

5 MR. REGAN: So the combined shows that -- that I
6 show on the previous --

7 MS. CASWELL: And on page 7 for the 2 to 20 --

8 MR. REGAN: Okay.

9 MS. CASWELL: -- if a person said they'd drop out
10 at 2, did you drop them or did you continue to analyze
11 or extrapolate in some fashion?

12 MR. REGAN: Okay. The way you do that, let's use
13 the example of the 20 to 2. Say you're in the 20 to 2
14 group, okay? That means the first question you're
15 going to be asked is what do you do when the rate
16 increase is \$20, okay? If the person's response is
17 that I will pay the increase and not reduce spending in
18 any way, if that is their response, then there is no
19 reason to ask them what they would do at a lower rate
20 increase.

21 MS. CASWELL: Do you know if in fact that
22 happened, though, in the survey --

23 MR. REGAN: That is the way the survey was
24 designed. The survey was designed to, if that was the
25 answer, that they would pay the increase and not adjust

1 spending in any other area, then you would skip on to
2 the next question, leave the rest of the spaces blank
3 and assume that their response would also be that they
4 would pay the increase and not adjust spending when
5 it's \$10, \$5, \$2.

6 MS. CASWELL: Do you know in fact if that happened
7 when the survey was conducted, that they were dropped
8 out at 20 and that those other questions weren't asked?

9 MR. REGAN: That's the way the survey was
10 designed.

11 MS. CASWELL: It was designed, but do you know if
12 that's what really happened?

13 MR. REGAN: Because the spaces are left blank in
14 the data disk, you would have no response needed if
15 their response was, I would pay the increase and not
16 adjust --

17 MS. CASWELL: So you didn't see anything in the
18 results --

19 COMMISSIONER GARCIA: Maybe staff could answer
20 that question.

21 MR. McNULTY: Yeah. I think basically you have a
22 series of questions. Actually, you get to the issue of
23 how many people disconnect and so forth like we're
24 looking at now. We had a series of 48 questions
25 because they had to be -- they had to be randomized in

1 two different ways, so it made it somewhat complex.

2 But to get to the core issue, if a respondent had
3 the increasing questions, where they were first asked
4 the question, would you disconnect at a \$2 increase,
5 and they responded yes, I would disconnect --

6 MR. REGAN: That would be a skip --

7 MR. McNULTY: -- then an assumption would be made
8 from that point forward, when they're asked the
9 questions in the increasing pattern of \$5, \$10 and \$20,
10 that it would -- automatically you would have to go
11 back and say that those people who said they would
12 disconnect at 2 are also part of the group that would
13 disconnect at 5, 10 and 20.

14 MR. REGAN: That is exactly true. And on the data
15 set I had, in that case, if they said they would
16 discontinue at 2, for 5, 10 and 20, there would be no
17 response because the surveyor had already skipped to
18 the next question, would assume that they would
19 disconnect at 5, 10 and 20, too.

20 So basically the reason why I'm presenting all
21 this is to allow the affordability survey to stand on
22 its merits. Last week we had some data that just was
23 not reflective of the actual survey results, and I just
24 wanted to set the record straight, and I hope I've done
25 that.

1 MS. CASWELL: I just have one more question. I
2 see the chart from 20 to 2 on page 7. Is there a
3 similar chart from 2 to 20 in here?

4 MR. REGAN: That's what I was telling you --

5 MS. CASWELL: That's on page --

6 MR. REGAN: I was addressing the specific claim
7 that Mr. Perry had made about the 20 to 2, but I do
8 have the data for the 2 to 20 separate, too.

9 MS. CASWELL: So it's just not in here?

10 MR. REGAN: It's just not in here. I have it and
11 I can provide that to you.

12 MS. CASWELL: Okay. Thank you.

13 MR. DUNKEL: If I might comment, you can also do
14 it by subtraction. You have the total count. There's
15 one table that shows 113, and then this table shows 46,
16 so you can get the other just by subtraction, if you'd
17 like.

18 MS. CASWELL: Yeah. I think it's not that easy,
19 but we can argue about that later.

20 MR. DUNKEL: Well, it is that easy. If the total
21 is 113 and one number is 46, and they add the --

22 MS. CASWELL: I understand your -- I understand
23 your opinion. I think analysis of survey data is a
24 little more complicated than that, but I'm not a market
25 researcher, so --

1 MR. REGAN: If there are no other questions, I'll
2 thank you very much. I'll turn the microphone over to
3 Mr. Dunkel.

4 MR. DUNKEL: A lot of the cost studies I've seen
5 in this case remind me of what happened to me when I
6 graduated from college. One of my aunts who has a farm
7 had her sheep sheared and had this wool made into a
8 beautiful but unique material, and the idea was I would
9 have a suit made out of this material. So I went to
10 Tailor Johnson in our town, brought him the material,
11 told him it was very unique, you could not buy any more
12 of it. And I said, "I would like a suit with the wide
13 lapels," which was the style at the time, "a vest and
14 two pair of pants."

15 Well, Tailor Johnson measured the material and he
16 said, "I'm sorry, there's not enough material here." I
17 said, "All right, well, we'll forget the vest," and he
18 says, "I'm sorry, there's not enough material here."
19 "Well, let's also forget the second pair of pants." He
20 said, "I'm sorry, there's just nowhere near enough
21 material."

22 "All right. Let's forget the wide lapels, just
23 the suit coat, pair of pants." He said, "I'm sorry,
24 there's not enough material."

25 Well, I was very sad, so I got back in my car and

1 I was driving home and saw another tailor shop. This
2 was Tailor Sally. So I decided well, why not, I'll go
3 see what she has to say. So I walked in and I showed
4 her the material and I told her it was very unique, we
5 could not get any more of this material. I would like
6 a suit, just narrow lapels, one pair of pants. She
7 says, "Oh, that's fine." I said, "Well, there's enough
8 material?" She said, "Sure, there's plenty of material
9 here." She said, "Would you like a vest?" I said,
10 "Well, yes, if there's enough material." She said,
11 "There's plenty of material, no problem. Would you
12 like wide lapels," that's the style at the time. I
13 said, "There isn't enough material. She said, "Plenty
14 of material." How about two pair of pants? Sure,
15 plenty of material. Well, so I left the material
16 there.

17 I came back in a week and she had sewn a beautiful
18 suit, two pairs of pants, vest, wide lapels, everything
19 else.

20 Well, finally, I say, "You apparently had enough
21 material for all this." She said, "Oh, sure, I even
22 had enough material left over to make an identical suit
23 for my little two-year-old son." Now I just shook my
24 head. I said, "I don't understand. I brought you this
25 material. You had enough material to make a suit, wide

1 lapels, two pairs of pants, a vest, and an identical
2 suit for your little two-year-old son. But before I
3 came here, I went to Tailor Johnson and he told me
4 there was not enough material. I don't understand."
5 She said, "Oh, that's easy. Tailor Johnson's son is 18
6 years old."

7 Unfortunately, a lot of the cost studies you're
8 seeing in this case were done by Tailor Johnson. They
9 have costs in there that shouldn't be in there that are
10 costs that are not caused by that service.

11 Competition -- in a lot of this, what you're
12 hearing is, they claim is caused by competition.
13 Competition for utility services is not new. Back even
14 before railroads were regulated, there were some routes
15 where they had competition and other routes where they
16 had monopoly power, and what they did that was in their
17 interest before they were regulated is they charged
18 very low, disastrously low prices where they had
19 competition. They charged high rates where they had
20 monopoly power. This was good for the company, but it
21 was not in the public interest. The reason regulation
22 started was to prevent this improper pricing. That is
23 what -- that's why regulators exist, actually.

24 Next screen.

25 Now, it's in the utility's interest to charge high

1 rates where they have monopoly service and low rates
2 where they have competition. This discourages
3 competition. If they charge disastrously low rates
4 where they have competition, either the competition
5 will not even show up in the first place or it will not
6 grow.

7 Next slide.

8 This is already occurring in Florida. This is,
9 unfortunately, regulation is supposed to slow this
10 down, but it doesn't stop it. The ARMIS reports for
11 BellSouth from here in Florida show there are
12 deregulated services. Deregulated services are
13 services like voice mail, inside wiring and several
14 others. Their revenues were 169 million last year,
15 their expenses were 187. They lost 19 million, not
16 counting their return on investment. It's actually a
17 negative 28 percent return on things like voice mail.

18 Now, why voice mail? Voice mail is very
19 competitive. Anybody can get in it. I happen to have
20 a daughter who is a court reporter and she got a piece
21 of equipment that people could call in and leave
22 recordings that she could transcribe, and the salesman
23 sold her this piece of equipment and said it's also
24 good for voice mail. You ought to get in the voice
25 mail business, too. And she tried it and she ran into

1 this. It's a very tough business to make money in at
2 the prices that are out there, and this discourages
3 competitors, it sends a price signal to competitors.
4 If you're at a stockholders' meeting and you say,
5 "well, we've been providing voice mail in competition
6 with BellSouth and we've been losing our shirt, let's
7 start competing with them somewhere else," somebody's
8 going to stand up and say, "Well, this is not a very
9 good idea. Let's go open a pizza stand or something
10 where we might make some money."

11 Some of the other services that are fairly
12 competitive and also have either low or negative
13 earnings, we already talked about deregulated services,
14 the Centrex type services. They compete with PBXs, if
15 you look at the rates for Centrex -- this is a service
16 provided to big businesses, and there's lots of names
17 for it, ESSX, Centranet, et cetera. The big businesses
18 do not pay the B-1 rate. When you see the rate is \$28
19 per line for B-1, that's not what big businesses pay.
20 They pay Centrex rates, which are extremely cheap.

21 And if you look at the contribution analyses, even
22 the ones done by the company, you'll see either low or
23 negative earnings, even accepting their numbers at face
24 value.

25 Another area where there is competition is for

1 special access in at least some areas. Now, we've
2 heard talk about why the MSF, the competitive access
3 providers, why you find them in downtown areas. The
4 answer's very simple. Their primary business, the way
5 they got into business, was providing interstate
6 special access service, which is a high capacity
7 service that goes between the IXC's pop and a business,
8 someone that needs high capacity service, which would
9 be a business, usually.

10 Now, several years ago the LECs, as in their
11 interests, cut the prices greatly for that special
12 access, interstate special access, again, pricing
13 competitors out of the business where there was
14 competition. The FCC had a proceeding and looked at
15 those costs, found what the LECs was doing was called
16 strategic pricing. They were taking real low earnings
17 now to get rid of the competitors. It was in their
18 long-range interest. The FCC prohibited that strategic
19 pricing, made them raise the interstate special access
20 rates up to a reasonable level, and that's why you have
21 caps in business now is because the FCC did not allow
22 the LECs to undercut them drastically and push them out
23 of business.

24 Now, of course, the caps business plan is they
25 went to -- based on interstate special access -- to get

1 into other areas as well, because this a volume
2 business. But that's why -- that's why they are in
3 downtown areas, because that is where there is a
4 service that the FCC has not let the LECs drastically
5 undercut them on.

6 Now, let's stay with this a second. Are they in
7 the downtown area because of the local rates? The
8 answer is no. The local rates they compete with there
9 are Centrex type rates, which are extremely cheap. So
10 that does not make any sense. They would -- if that
11 was true, they would go somewhere else. They would not
12 go into the area where they'd have to face -- where
13 there are some of the lowest LEC local rates that
14 exist, which are the Centrex type rates.

15 Now, let's see where they don't go. Let's go to
16 the B-1 rates, which are the business rates everybody's
17 talking about in this case. If you had a barber shop
18 that was out three blocks away from anybody else,
19 nobody's going for that market. He's paying \$28, but
20 if he pays \$28 for his local, even if he has toll and
21 vertical, no one's going to run a line three blocks to
22 pick up that one customer. That's not what they're
23 going for. So there are residential customers that
24 nobody is going to go for by themselves, there are
25 business customers that nobody's going to go for by

1 themselves.

2 Next slide here.

3 All of these that are normal -- let me back up a
4 little bit here. I'm not saying what the utilities is
5 doing is wrong. The utility management has a
6 responsibility to take care of the financial interests
7 of the shareholders. That is their job. That is what
8 they're supposed to do, okay. No problem with that.
9 Part -- having someone come in and take away part of
10 your market is not in the financial interests of your
11 shareholders. You're supposed to prevent that however
12 you can legally. So what they're trying to do is
13 correct for them to pose, but it's not in the public
14 interest.

15 Next slide.

16 Now, of course, a LEC doesn't come to you and say,
17 look, I have competition in this area or expect
18 competition, what I'd like to do is make the rate there
19 where it's getting no joint and common cost recovery, I
20 want to run this competitor out of business or hurt
21 him, and I'll make it up in a monopoly area. That's
22 not a very good presentation to a Commission. So they
23 work on the cost studies. They say, well, it so
24 happens this area where I have competition, according
25 to my cost studies, is in a low cost area, so I should

1 cut the rates there. It so happens the area that I
2 have monopoly power, according to my cost studies, is a
3 high cost area, so I should raise rates there. That's
4 more sellable than saying, "I want to strategic price,"
5 which is what they are actually doing and the FCC has
6 found they were doing. And the way they do this is by
7 moving the shared joint costs around.

8 Next slide.

9 Now, this, again, this is not a surprise. The
10 Telecom Act -- federal Telecom Act of 1996 knew they
11 would try and do this, and so it put a limitation on
12 there. It said, you cannot charge for the basic
13 services, which includes basic residential exchange,
14 more than a reasonable share of the joint and common
15 cost of facilities used to provide those services. In
16 other words, you can't put 100 percent of the loop cost
17 on there, in plain English.

18 Next slide.

19 The Florida House bill that we're dealing with in
20 this case also does not include -- allow 100 percent
21 inclusion of the joint and common costs. When it talks
22 about the cost of residential basic exchange service,
23 it says, "including a proportionate share of the joint
24 and common costs." It doesn't say including 100
25 percent of the share of the joint and common costs.

1 Now, the loop is one of the joint and common
2 costs. Now, I know we're going to get people that are
3 coming up with strange definitions, but let's take a
4 look at it.

5 Do you have the pointer there? Anyway, next
6 screen.

7 These are the facilities you need to provide a
8 service. At the very top is toll service. To provide
9 toll service you need some interoffice facilities, you
10 need some switching equipment, you need a port. In
11 case you don't know what a port is, it's the piece of
12 the switch that's connected right to a loop. For
13 example, it's the electronics that makes your phone
14 ring or it's the electronics that gives you dial tone.
15 You need a port for either ringing of your telephone or
16 dial tone. And then loop is the facility that goes
17 between your house, your business and the telephone
18 company central office. If you're going to provide
19 telephone service, you need all those things. If
20 you're going to have toll service, you need the phone
21 to ring. If you're going to have toll service, you
22 need some way for the call to get to your house or
23 business.

24 Vertical service, same thing, you need switching
25 equipment, you need a port, you need a loop. If you

1 don't have any of those, you're not in the vertical
2 service business.

3 Switched access, pretty much the same thing. You
4 need all of those and some interexchange, or some
5 connection to the pop.

6 Basic service, same things, switching, port, loop
7 are all needed.

8 Now, let's assume that you listened to Dr. Taylor,
9 or you're an executive in a telephone company, and you
10 saw all these studies that we kept shipping to the
11 regulators and you believed them. You believed that
12 basic local exchange service is producing a negative
13 whatever, 200 percent contribution, and switched access
14 and vertical and toll didn't cause a loop cost and
15 they're producing plus 300 percent contribution each.
16 So you say, "I have a brilliant idea. I'm going to
17 start a company. I'm going to go into an area, start a
18 company. I'm going to provide all these profitable
19 services and I'm not going to mess with this loser
20 residential basic." Brilliant idea. "I'm going to
21 make 300 percent contribution on my total company.
22 It's amazing. I don't know why somebody else didn't
23 think of this."

24 So you do that and you put all this in, and lo and
25 behold, you have not avoided the loop cost, you still

1 have that loop, and then whether it costs \$15 or \$20 a
2 line a month, you've got it, you've got the port. The
3 only thing you've avoided is some switching costs. You
4 can put a little bit smaller switch in because you're
5 not going to handle local usage and you might have EAS
6 traffic. In total, you would avoid \$3.21 a month in
7 cost. And that's not my figure. One of the LEC
8 witnesses yesterday said that's what you would save on
9 local service, not counting the port and loop. That's
10 all you save, \$3.21.

11 Now, are you making 300 percent profit or
12 whatever? Of course not. You're collecting, you know,
13 four or five dollars from each of those services,
14 paying for the loop, paying for them. You're way in
15 the hole. Now, what would make it better off? It
16 would be better off to go ahead and also provide
17 residential basic. You pick up 3.21 in costs and 14 --
18 or a dollar or so in additional revenue. Much more
19 profitable.

20 Now, let's go to cost causation. Everyone agrees
21 what the definition of cost causation is. We've given
22 you little cards, everybody's said that's the -- that's
23 how you tell if a cost is caused by a service. The
24 cost is caused by the service only if that cost goes
25 away when you avoid or delete that service while

1 continuing to provide all other services. Fine.

2 Take this group of services, delete residential
3 basic. Does the cost of the loop go away? And you're
4 still going to provide all the others. No, it
5 doesn't. It's not caused by basic exchange service.
6 Anybody that gives you a TSLRIC cost for basic exchange
7 that includes the loop is simply misleading you. The
8 TSLRIC cost of basic is 3.21, using the definition of
9 TSLRIC everyone agrees on. Next slide.

10 By the way, that 3.21, that may have a cost of
11 money I don't like, et cetera, but it's close to that.

12 Now, the loop is shared by all of these services.
13 I do have bad news for Dr. Taylor. He doesn't know
14 this yet, but we had some inside information that two
15 years from now he will no longer be working for the
16 LECs. The LECs have decided they're going to hire
17 President Clinton to explain why shared does not mean
18 shared. Sorry about that.

19 The loop is not part of the direct or incremental
20 cost of any of these services. The loop would still be
21 needed even if residential basic service was not
22 provided while other services continue to be provided.
23 The loop is not caused by basic service. And if you
24 don't believe it, build a system that doesn't provide
25 basic, you've still got the loop cost there.

1 Next screen.

2 DR. TAYLOR: Mr. Dunkel?

3 MR. DUNKEL: Yes.

4 DR. TAYLOR: Could I ask a question about that
5 previous --

6 MR. DUNKEL: Sure. You're really not out of work,
7 by the way.

8 DR. TAYLOR: I know. I have a solid definition of
9 the shared relationship that I will keep to myself.

10 If I am a local exchange carrier today and I lose
11 a basic local service customer, let's take a customer
12 to whom I supply toll service, let's keep it simple,
13 suppose there's just toll or usage. Let's be even more
14 liberal, just usage and access.

15 MR. DUNKEL: Okay.

16 DR. TAYLOR: If I lose that customer to AT&T or to
17 another provider, do I continue to incur the cost of
18 the loop?

19 MR. DUNKEL: Did you also lose their toll
20 business?

21 DR. TAYLOR: No, let's say I didn't.

22 MR. DUNKEL: Okay. If you didn't lose their toll
23 business, you're still going to have to provide a loop.

24 DR. TAYLOR: Yes, but you didn't answer my
25 question. I agree that to provide toll service one

1 needs a loop, just like to use software, one needs a
2 computer, but I asked you a different question. I
3 asked you the question that came from your chart on
4 cost causation.

5 MR. DUNKEL: Well, ask it again, let's try it
6 again.

7 DR. TAYLOR: If I lose my local customer, keeping
8 his toll business, do I lose the cost of the loop? I
9 do not.

10 MR. DUNKEL: No, you do not, not if you're going
11 to provide toll. You still have to have a loop and you
12 still have to incur in some manner the cost of the
13 loop.

14 DR. TAYLOR: No. I don't have a loop that I have
15 to provide anymore, but what I have to do is find some
16 way to terminate and originate traffic. I think we'd
17 agree with that.

18 MR. DUNKEL: That's called a loop, yes.

19 DR. TAYLOR: No, let's be really careful here,
20 because originating and terminating traffic incurs no
21 loop cost, right, or that's all usage by definition,
22 and it doesn't add or subtract from the cost of a loop.

23 MR. DUNKEL: If you're going to provide toll
24 service to that customer, you need some way to get
25 calls to and from his premise. You need a facility.

1 DR. TAYLOR: You dodged it again. It's not what
2 you need, it's what causes costs, and I think you and I
3 could probably agree to disagree, but I think your
4 definition compels the fact that the loop cost in our
5 simple example here is tied inextricably to the
6 provision of local service.

7 MR. DUNKEL: Absolutely not. Under your scenario,
8 you've stopped providing local service but you're still
9 providing toll. If you do that -- go back to that
10 slide.

11 You're at the top right there. The loop cost has
12 to exist, or your other choice is to then send a
13 messenger out there and you'd say, "We have a toll call
14 for you downtown, please come down and get your toll
15 call." That's your other choice.

16 DR. TAYLOR: I agree with you that we need a loop,
17 but that's different from if I give up the local
18 service of a customer. Do I, the local exchange
19 carrier, incur the nontraffic sensitive cost of the
20 loop? And that is the cost causation question.

21 MR. DUNKEL: The answer is, when you gave up the
22 local service, you did not get rid of the cost of the
23 loop. It's as simple as that. If you're still giving
24 the toll service, you still need a loop facility; very
25 simple.

1 Okay. This is the correct analysis, and -- let's
2 back up. Okay. And this is actually what the LECs do
3 for everything except basic. They say, okay, for toll
4 and access, my switching costs and my interoffice costs
5 are \$1 a month, my revenue is \$6 a month, I've got a
6 very nice contribution to shared and common, not
7 counting the port, not counting the loop cost.

8 For vertical they say, well, my switching and my
9 programming costs are 50 cents, I get \$5 revenue, very
10 nice high percent contribution, not counting any port
11 costs, not counting any loop costs. For local, they
12 say -- well, I'll get into what they say. This is also
13 the correct analysis for local on the same basis as we
14 did the other two. Your local switching, your one line
15 on the bill where you have to pay a penny for the extra
16 printing, that type of thing is about \$3. Your revenue
17 is around \$14. Again, a very nice contribution, high
18 percent mark-up service, high contribution toward
19 shared and common, as a matter of fact, the highest
20 contribution of any of the services. You're making
21 more towards the joint and common from basic than you
22 are either toll or vertical.

23 And this is consistent definitions. Each one of
24 these is cost causation. If the cost does not go away
25 when you drop the service, it's not in this cost; i.e.,

1 the loop does not go away when you drop toll, therefore
2 the loop is not in the toll cost. The loop does not go
3 away when you drop local, it's not in that cost.

4 Next slide.

5 COMMISSIONER JACOBS: How do you address the
6 closing of the circle analysis, i.e., if you add up
7 your direct cost column there, do you have all the
8 costs for the local loop there, and if you don't, how
9 are you going to get the rest of it?

10 MR. DUNKEL: No, and this goes back to how
11 economists like to do these things. They say we don't
12 like to allocate costs for the floor or the TSLRIC, you
13 exclude all of these costs knowing you have excluded
14 them, but that gives you the costs that are directly
15 caused by each service. These are only the costs that
16 would go away if you dropped that service while you
17 kept providing everything else. Loop cost is not in
18 any of these costs, et cetera.

19 Now, the answer is, you mark all of them up to get
20 a contribution. If you priced each of these at the
21 direct cost, then no one would cover the loop cost. So
22 it's really -- it is not -- on a pure sense you don't
23 allocate the loop cost. You cover your direct costs
24 for each service, but you can't stop there because
25 you've got this other general cost or common or shared

1 cost you also have to pick up. So you have to mark
2 each of them up above the direct cost, but you're
3 making money on all of these. You're better off with
4 local than without it, you're better off with toll than
5 without it, you're better off with vertical than
6 without it. Each is making a contribution to the
7 joint.

8 Okay, next slide.

9 The top is what the LECs have done to you in the
10 contribution analysis in this case. Toll and access,
11 they say, okay, well, our revenues are six bucks, our
12 direct costs are \$1, we're making \$5 contribution, and
13 that's a correct TSLRIC analysis. Vertical, same
14 thing, correct TSLRIC analysis. But for basic they
15 say, well, you know, our revenues are 10.50, most of
16 them forget about the 3.50 when they do this. Some do,
17 some don't. Our direct costs are \$3, but we're also
18 going to take the loop cost and the port cost, throw
19 them 100 percent in there, and, voila, now we're below
20 costs. In other words, local service by itself is not
21 supporting 100 percent of the loop cost. That's a true
22 statement. It's also true toll service by itself is
23 not supporting 100 percent of the loop cost, vertical
24 services by themselves are not supporting 100 percent
25 of the loop cost, nor should they.

1 What they've actually done for local basic is
2 what's called a stand-alone study. It's the worst-case
3 scenario. What if no other -- there was no other
4 service sharing the facilities, what would it cost?
5 And that would be the cost of local basic, but that's a
6 stand-alone. That gives you the ceiling. TSLRIC where
7 you say forget about all the common and joint, that
8 gives you the floor. When you say include all the
9 common and joint, that gives you the ceiling, and as
10 you've said, you can't price at the floor because that
11 doesn't pick up all the common, you can't price at the
12 ceiling because in the real world you're not providing
13 just one service, you're providing several. The real
14 price and the proper price is between the two.

15 Just to show you the absurdity of this allocation,
16 at the bottom I've done another analysis -- I don't
17 advocate this. You know, everybody's going to leave
18 here saying Mr. Dunkel wants to put all the loop cost
19 on toll. I don't. This is how -- or just as valid an
20 analysis as the first one. You can do the argument,
21 well, if I'm going to build a system to provide toll, I
22 have to incur the loop costs, I have to incur the port
23 costs, therefore, they are the costs of toll service.
24 You cannot have toll without them. Just as good an
25 argument.

1 As a matter of fact, I had a friend in college,
2 and his girlfriend lived in another city. The reason
3 he got telephone service was so he could make toll
4 calls. I could do a study on him and say his cost of
5 the loop is really cost of toll, put it all on there.
6 Again, that's an extreme example. You don't price on
7 extremes. That gives you, you know, the maximum this
8 way. You can take the person who makes only local
9 calls and doesn't make or receive toll calls, that's
10 the other extreme. Realty is in between those two
11 extremes.

12 Next slide.

13 Again, the LECs include 100 percent loop cost in
14 the cost of basic. They include none of the loop cost
15 in the cost of toll, access and vertical. The bottom
16 is fine if you're doing TSLRIC, but you have to use the
17 same rule for basic. If you use the same rule for
18 basic, you have a cost of around 3.21 as the cost of
19 basic exchange, TSLRIC. And that's the right cost.
20 This Commission has looked at this issue before. This
21 is -- it's an old issue. As a matter of fact, the
22 Supreme Court case that deals with it is back from
23 1930. So this has been around a long time. This
24 Commission has looked at it, dozens of other
25 commissions have looked at it.

1 What this Commission said is, they don't buy the
2 argument that the interexchange carrier should ride the
3 loop for free. Contrary -- this would be contrary to
4 common business practices, which is to charge customers
5 for use of fixed cost facilities in the price for goods
6 and services, and that's absolutely true. This is your
7 decision back then. It's valid. If you look at
8 Supreme Court decisions, look at the Telecom Act, look
9 at even the legislation we're dealing with here, some
10 reasonable share being recovered spread among the
11 services that share the facilities is what's
12 appropriate.

13 Next screen.

14 This again, loop cost is not caused by any one
15 service, and we just talked about that. If you say
16 it's caused by toll, by local, then get rid of local
17 and see what costs go away. The loop cost does not go
18 away. The proper recovery is that each service that
19 shares the loop cost should recover a portion of the
20 loop cost. Just about -- I think one of the
21 Commissioners was talking about a toll road or a toll
22 bridge, you wouldn't let the trucks ride across it free
23 and charge the cars. As a matter of fact, I think Dr.
24 Taylor said, you know, charge the hell out of the
25 cars. That's not what would happen in competition. If

1 there are five toll bridges or five toll roads
2 competing, there's no way you could charge the hell out
3 of the cars, because someone else that ran one of the
4 other bridges would say, hey, let's give them a fair
5 price, let's -- you know, in a competitive market, you
6 would collect a little bit from everyone.

7 The newspaper example is good. If advertisers
8 want to use the newspaper to get a message to you, and
9 you want to buy the newspaper to get information, what
10 happens in a competitive market is they charge the
11 advertisers some of the costs and they charge the end
12 users some of the costs. And that's what happens in
13 telecom markets. That would happen in telecom markets
14 if they really were competitive. If they really were
15 competitive and AT&T went to a company and said, look,
16 you're spending -- you spent a \$100 million for loop
17 and you're spending \$10 million a year to maintain the
18 loops, how about if I use those loops free to carry my
19 traffic? Free? You'd say no, I'm spending all this
20 money to maintain these loops, if you want to use them,
21 you can use them, you can rent them, but you've got to
22 pay me some money. And that's what would happen in the
23 real world.

24 Let's go to the next slide.

25 Again, you are being told that residential basic

1 is a loser. It is producing the highest contribution
2 of any of the residential services towards the loop
3 cost, assuming only that you don't use a double
4 standard. If you want to calculate the costs of any of
5 these services, including the loop and the port, that's
6 fine. If you want to calculate a cost excluding the
7 loop and the port, that's fine. But don't take one
8 service and say, okay, this is the cost ignoring the
9 loop and the port, which they have to use, for that
10 service. For the next service say, well, this is the
11 cost, but I'm going to include the loop cost in that.
12 That's a double standard. This case boils down to one
13 thing. Will you accept a double standard in costing?
14 If you will not accept a double standard, most of the
15 presentations that have been given to you simply fall
16 apart. There's nothing to them once you eliminate the
17 double standard.

18 Okay. What portion should be recovered in the
19 residential basic rates, and we're not going to get
20 into the argument that, you know, the economists say,
21 well, you shouldn't allocate costs in the cost. That's
22 fine. TSLRIC includes none of the shared costs.
23 Stand-alone includes all of it. That's fine. But now
24 we've got this problem the Commissioner pointed out.
25 What do we do with the loop cost? If we price at

1 TSLRIC, we get 3.21 for residential basic, we get 50
2 cents for vertical, and we've got this \$15 loop that
3 nobody's paid for. So what you have to do is price all
4 of them above their incremental costs to cover the loop
5 in total.

6 Now, how much should you cover of the loop costs
7 from basic exchange? Well, first of all, it must be
8 less than 100 percent. The reason I point out is the
9 LEC studies put 100 percent in, so right off the bat,
10 you know they're wrong if this statement is wrong. In
11 1930 the U.S. Supreme Court looked at a case where a
12 telephone company was placing all of what we now call
13 the loop costs on the local intrastate service,
14 although it was also being used for interstate toll
15 service. The Supreme Court rejected this. They said
16 this was an undue burden being placed on the intrastate
17 service, it was unreasonable and it had to be -- I
18 think they used the term apportioned. So you can't do
19 100 percent, and this is the outstanding case that
20 exists today. This has not been overturned or reworked
21 by anybody.

22 The next point, the FCC allocates 25 percent of
23 the loop costs to the interstate jurisdiction. They
24 recover it in things like the SLC or the PIC they
25 charge the IXCs, or the interstate CCLC charge. So 25

1 percent of that loop cost is already being picked up in
2 other rates. If you put 100 percent of the loop cost
3 in residential basic intrastate rates and the FCC picks
4 up 25 percent of the cost in the rates it has control
5 over, you've double recovered.

6 Now, does that mean that 75 percent of loop cost
7 is the cost of intrastate basic exchange service? No,
8 it doesn't. There are other intrastate services that
9 use the loop facility as well, intrastate toll,
10 intrastate switched access, intrastate vertical
11 services. So for the same reason that 25 percent of
12 the cost should go to interstate because there's
13 interstate access and interstate toll sharing the loop,
14 some portion of that cost should also go to vertical
15 services, intrastate toll, intrastate switched access.

16 So basically I haven't helped you a lot, but now
17 you know the limits. The limits are zero percent
18 allocation is way too low because then you don't pay
19 for the loop costs at all; 75 percent is too high.
20 It's somewhere between those two.

21 Next screen.

22 Now, where exactly between those two? Everyone
23 that's looked at it said it's judgmental. The FCC
24 stated -- and this was in implementing their 254(k)
25 requirement which is the requirement that it can be no

1 more than a reasonable share of joint and common costs.
2 They looked at it and they said, well, if you do a
3 stand-alone cost of one service, that includes the
4 loop; if you do a stand-alone cost of another service,
5 that includes the loop. Obviously, that doesn't help
6 you a lot in determining how much goes from each
7 service. So there are other considerations.

8 I would point out Dr. Taylor talked about the
9 state of Pennsylvania. Since he brought it up, I'll
10 tell you what the state of Pennsylvania requires. They
11 have, by law, the way you determine what part of the
12 loop cost goes into the dial tone line rate, which is
13 part of the local rate, is by relative stand-alone. So
14 you would do a stand-alone cost study on toll and
15 access, which includes the loop, a stand-alone on local
16 service, which includes the loop, and it's a ratio of
17 those two. If total LEC gives you \$40 total cost, then
18 you would do a proportion. If local was 20, then the
19 local -- the 20 divided by the 40 total would be half
20 of it what go to local. So that there are standards
21 out there. That's not your state. Dr. Taylor brought
22 up Pennsylvania. I'd like you to know what does go
23 into that dial tone line rate. It's roughly 50 percent
24 of the costs in Pennsylvania goes into the residential
25 dial tone line rate.

1 Next slide.

2 Now, with the FCC's judgment and everyone's
3 judgment, there are considerations other than pure cost
4 because we end up with a range, but not a specific good
5 point in the range. Universal service is one of the
6 key considerations that should be considered. Again,
7 the federal Telecom Act makes the preservation and
8 advancement of universal service one of the major
9 guidelines and major goals.

10 Now, a lot of people think universal service is
11 something like giving away free electric service; it's
12 not. If you provide universal service, you are
13 benefitting not only the customer that got the service,
14 but also everyone else who has telephone service. If
15 you had electric service and your neighbor did not, you
16 still get the full benefit of electric service.
17 However, if you had telephone service and your neighbor
18 does not, then your telephone service is diminished,
19 because in order for you to call your neighbor, you
20 also need your neighbor to have telephone service. If
21 you are the richest person in the world and you were
22 the only one with telephone service, that would be
23 worthless. You couldn't call anybody. You could put
24 flowers in it, that's all you could do with it. So if
25 you were the only one in the world, the first thing you

1 would want is someone else to get telephone service.

2 Universal service is important. It's important
3 for public safety when you hear the break-in to your
4 window at 3:00 a.m. and you need a telephone there to
5 call someone for help. It's also very important for
6 social and family contacts. People who are isolated or
7 older, or anyone, for that matter, likes to have
8 someone to talk to. They like to have friends, they
9 like to have contacts. The telephone is very important
10 for that.

11 It's important to the economy. If you need to
12 call out your employees because of an emergency, if you
13 need to contact customers -- I get these calls at
14 lunch, supertime, somebody trying to sell me
15 something, I mean, that's part of the economy and
16 that's a valid use for telephone service, but I
17 certainly hope you don't make me pay for that call. I
18 hope when they use my line -- call in on that line to
19 give me a call, at least the phone company or somebody
20 gets a penny towards the cost of that call, a penny or
21 two.

22 Next slide.

23 Now, again, how do we measure the loop cost? Is
24 there some formula we can come up with that says, okay,
25 this is exactly the right number? Well, one that's

1 sometimes suggested is traffic, measure the relative
2 traffic and use that as an allocator.

3 Well, the first thing that's wrong with that is
4 the cost is not traffic-sensitive. It's a loop
5 facility. You need a pair of wires, or whatever you're
6 using, regardless of how many calls you're going to
7 make. So measuring the traffic of different services
8 on it doesn't tell you anything about the cost
9 causation at all. Another problem is there is no
10 established way to measure vertical services usage on
11 the loops, so if you look at these measurements that
12 have been made in the past of relative minutes, DIM or
13 SLU or whatever, any vertical service that's using the
14 loop is in there at zero. So what this would amount to
15 is, if you use traffic, you're saying, well, this
16 service shares the loop facility, but we're not going
17 to put any cost recovery on the loop on that service,
18 which again does not make sense.

19 In addition, you also get some very trivial
20 answers. GTE in response to a staff request -- the
21 staff asked them to allocate, based upon relative
22 usage, allocate the loop based on relative usage. 3.6
23 percent of the loop wound up in state toll and five
24 percent wound up in state access in the GTE study. You
25 know, if you're looking for something that sounds good,

1 that results in a trivial allocation of these non-
2 traffic-sensitive costs to other services, you can do
3 this. And by the way, it's also zero for vertical. So
4 you've got very little allocations to any other
5 services except for interstate and they're -- the
6 interstate fed rules said 25 percent, but as far as any
7 intra -- other intrastate services, trivial
8 allocations.

9 Now, just so you don't misunderstand, the five
10 percent and the three percent is only in a study where
11 the staff asked them to do it. In their own studies,
12 their contribution analysis, GTE puts 100 percent in
13 local, zero percent in toll, vertical, switched
14 access. So I don't want you leaving here with the
15 impression GTE is using usage. They're not, or the
16 other major LECs.

17 Now, we've talked about the loop, and the reason
18 we talk about the loop is I think for BellSouth over 50
19 percent of their total investment is the loop
20 investment. So this is the big cost. This is the
21 elephant in cost allocations. But they do the same
22 thing in other areas just as well, though they're not
23 as big a dollars.

24 The port costs, this is equipment that's connected
25 to the loop. It makes your phone ring, it gives you

1 dial tone. You need that for any service you're going
2 to have. They put 100 percent of that generally on
3 basic exchange service. At least some of the LECs, and
4 we talked about this earlier with the stamp, if there's
5 a 30 cent stamp and there's a bill in there for five
6 different services, guess what, the 30 cent stamp is a
7 cost of basic, it's not a cost of the toll or vertical
8 or anything else that's being billed for. And they do
9 this with envelopes as well. At least one of the major
10 LECs in the studies that are submitted included the
11 cost of toll switch maintenance entirely as a cost of
12 basic exchange service. It makes no sense to me, but
13 again, it's another way of upping that number
14 senselessly.

15 Now, let's talk about affordability. Again, this
16 is one of the requirements that the Legislature said we
17 should all look at.

18 First of all, Florida's percent penetration is
19 below the nationwide average, so it's not like we're
20 out of the woods here. And these are unit penetration,
21 which means they're percent of people that have a
22 telephone in their house.

23 Next slide.

24 Now, we've heard people argue, well, they're great
25 for residential basic, it doesn't really matter, it

1 doesn't have the impact, it's offset by toll, et
2 cetera. Of course, later on they tell you nobody makes
3 toll calls or very few people make toll calls, so how
4 that offsets I am not sure I quite understand, but
5 anyway, that's their argument.

6 The FCC looked at our same argument and they said
7 there is a correlation between subscription and
8 affordability, and they found that affordable rates are
9 essential in inducing customers to subscribe to
10 telephone service. No surprise, but I just wanted you
11 to know you're not alone in thinking that.

12 Now, we went through some statistical data. All
13 this is publicly available data. The FCC presents --
14 they do a survey in which they call various cities or
15 get information from various cities, find out what the
16 basic rate in those cities are. They also show the
17 penetration rates. The states with the five lowest
18 residential basic rates have an average penetration,
19 and this is 1997 data, the most recent annual data we
20 have available, 95.8 percent. The states with the five
21 highest residential basic rates have an average
22 penetration of 92.2 percent, a 3.6 percent difference.
23 Now, you have people in this case urging you to join
24 this group out here, the highest group. I would say
25 that is not in the public interest to go there.

1 COMMISSIONER GARCIA: Wouldn't that precisely be
2 the case? If we were to take our rates to \$20, would
3 we be in the five highest states in the country?

4 MR. DUNKEL: I believe so. I'll check, though.

5 The prices that the FCC shows are -- and I believe
6 this includes the SLC charges, the E-911 surcharges --
7 is \$24. So if you went to -- I assume by \$20 you're
8 saying the basic rate, not counting SLC and not
9 counting E-911 surcharges. You would definitely be in
10 that range, yes.

11 Next slide.

12 Mr. Perry gave you a slide earlier and he said
13 that the rebalance did not hurt in California. I think
14 he had a number that made it look like it was two-
15 tenths of a percent higher after rebalance than
16 before. What he did is there have been three years
17 after the rebalance, and these numbers do bounce around
18 because of statistical variation. Out of the three
19 years since rebalance, he picked the one year that was
20 the highest of the three. It wasn't the year right
21 after rebalance, it was actually two years after the
22 rebalance. So given three numbers, two of which were
23 low and one was high, he picked the high one, and
24 that's the number he used as the after-the-increase
25 number.

1 If you do it a little more fairer, which is to
2 say, let's look at the average of the three years' data
3 we have after the increase, compare to the average
4 before the increase, you'll see the percent penetration
5 in California is one percent lower after the increase
6 than it was before. And again, this is all FCC data.
7 You can get it publicly available.

8 COMMISSIONER CLARK: Do you agree that that is --
9 is that statistically significant?

10 MR. DUNKEL: The FCC data does -- it gives a table
11 that you can use to tell, and that gets down to saying
12 what you call significant. A lot of people use 95
13 percent confidence. They have to be 95 percent sure of
14 the answers or else they say it's not significant.
15 Other people use a lower number. So it really depends
16 on whether you want to be 95 percent confident or 50
17 percent confident or whatever.

18 COMMISSIONER CLARK: Well, let's assume the 95
19 percent.

20 MR. DUNKEL: I do not know -- by averaging three
21 years, I would guess it would, but I haven't done the
22 study. And the smaller sample you get, the greater the
23 variation becomes.

24 COMMISSIONER CLARK: Is the minus one percent
25 statistically significant in your mind?

1 MR. DUNKEL: I don't know. I believe it is, but I
2 have not done the math.

3 MR. OCHSHORN: Just a brief comment. Ben
4 Ochshorn, Florida Legal Services.

5 I think it's real important to keep in mind the
6 structure of the Lifeline program in California. To my
7 knowledge, it's self-certifying up to a certain income
8 level, and so anyone below that income level, and I
9 can't tell you what it is, who would be affected by
10 higher rates, being charged the full rate could apply
11 to this program. I fear that in Florida a similar rate
12 increase would have a much greater effect on the
13 penetration levels.

14 MR. DUNKEL: That's possible. What this shows is,
15 even with a very generous Lifeline program, there was
16 still an impact.

17 Next slide.

18 Now, who got the benefit of this restructure?
19 Obviously the customers didn't. AT&T's operating
20 margin on their intrastate toll in California is
21 extremely high because the access charges were
22 reduced. This is a quote from Business Week, and a
23 securities analysis was pointing out that in
24 California, AT&T's margins are about 50 percent;
25 elsewhere they're about 25 percent. So I'm sure you

1 will be told that if you reduce toll and access --
2 reduce access rates, that will all get flowed through
3 to the customers and the IXCs will get no benefit.
4 That's not what happens in the real world. Some of it
5 sticks to the IXC's fingers. It doesn't all get back
6 to the customers.

7 Now, why would companies be in favor of this
8 restructure we're talking about today? Here's a very
9 good reason. They make more money out of it. Very
10 simple.

11 Okay. Now I happen to have been in a case -- this
12 was in Utah -- when I came into the case, we were about
13 here (indicating). They had heard stories just like
14 you're hearing here: "Oh, the loop cost is caused
15 entirely by basic, it won't hurt raising basic rates,
16 people will stay on the line system anyway," et cetera,
17 et cetera. And what they had done when they accepted
18 this answer is their penetration rate did start
19 declining, as you would expect. We talked to the
20 Commission. The Commission realized they had a
21 problem. Their penetration rates were fairly low.
22 They dropped their price very significantly for
23 residential basic, and of course, the LECs were there
24 saying, oh, that won't help, that won't help, that will
25 not change your penetration at all. You're wasting

1 your money, don't do it. Bingo, it went up and it
2 stayed up.

3 The Commission in Utah is very happy with what
4 they did. They're very happy they didn't listen to the
5 LECs. It made a noticeable difference. I walked in
6 saying what I'm saying to you today, it matters, trust
7 me, it matters, I know what I'm talking about.

8 LEC witnesses have made comparisons to other
9 services. They say, well, customers pay about \$30 for
10 cable TV, so let's do that for telephone. Penetration
11 rate is about 67 percent in the staff survey. Is that
12 the model we want for telephone? No, we don't want a
13 third of the people not having telephone service.
14 Another thought for you, customer use of cable TV is
15 about seven hours a day. They use telephones about
16 half an hour a day. So if they're willing to pay \$30
17 for something they use seven hours a day, are they
18 going to pay \$30 for something they use half an hour a
19 day? Internet: Customers pay about \$20 for Internet.
20 So the companies say, well, charge 20 for local basic.
21 Bet you're paying that for Internet. Very low. I've
22 seen different numbers. One number I've seen is 16
23 percent penetration, somewhere in that area. Is that
24 the model we want to use? Do we want to charge \$20 for
25 local basic if that -- and use as a model something

1 that has a 16 percent penetration? No, we don't.
2 Nobody wants that.

3 Now, the LECs say there's a great need for this
4 restructure. Vertical services are too high, toll
5 services are too high. You need to cut those rates
6 because the customers want it. This is the LEC's own
7 survey. The four highest value services, value being
8 the customers were happy with that -- the price and the
9 value they got for the price they were paying, these
10 are the four highest. One of them is telephone
11 vertical services, 70 percent satisfaction rate. Long
12 distance rates, at present rates, 67 percent
13 satisfaction rate. Just for comparison, the cable TV
14 satisfaction rate was 55 percent. These are the
15 highest satisfaction rates out of whatever it was, a
16 dozen or so services they asked about. Is there a
17 crying need from the customers, do the customers think
18 vertical services are overpriced? No, they don't. Do
19 the customers think long distance is overpriced? No,
20 they don't. According to the LECs' own survey. And we
21 did not play with these numbers. If you look at
22 Perry's schedule, these are right from Perry's
23 schedule, okay? We don't -- you know, we don't do
24 that. This survey shows there is no perceived need
25 from the customer's point of view to reduce vertical

1 services, reduce toll, raise local. They don't see a
2 need for that.

3 Next screen.

4 The only beneficiary of this would be the IXC's, if
5 you reduce their access charges, because they will get
6 to keep some of that, and the LEC's, because to the
7 extent they can reduce prices where they have
8 competition, that makes life hard for their
9 competitors, and if they can make it up where they have
10 monopoly power, they're still okay but their
11 competitor's life is more miserable than it was before,
12 which is in their interests, and they should propose
13 this. They are supposed to take care of their
14 stockholders, they should propose this. But the public
15 interest should not accept it.

16 Next slide.

17 This is a different issue. I'd like you to think
18 about this a little while, it's sort of a new one.

19 Part of the proposal in this case is at least some
20 of the money that would come from the residential
21 increase would go to lower business rates, either
22 business basic rates or business toll rates. Not all
23 of it, but some of it. So let's take an example.

24 Let's say we're talking about a \$10 increase and
25 we go through some math and we find out that \$5 of that

1 increase would not come back to residential customers,
2 it would go to make business rates lower, either
3 business toll or business basic, okay? If you take the
4 \$5 per line, I want to you remember that \$5 per line as
5 a residential bill is not tax deductible. The \$5 per
6 line as a business bill is tax deductible to
7 customers. So it's not a zero sum game. The total tax
8 bill of all taxpayers in Florida would go up over a
9 \$100 million.

10 Just to sort of put this principle in your mind,
11 let's pretend you're a plumber. You have one business
12 line and you have one residential line. Now, the
13 telephone company comes to you and they say, "I want to
14 collect a total of \$40 from you. I don't care how I
15 get it. You choose how much I put on your business
16 line and how much I put on the residential line,
17 remembering, however, your business rate is tax
18 deductible." What would you do? I know if it was up
19 to me, I'd put a lot of it on my business line and a
20 little on my residence, because my tax bill would go
21 down. And if you do that across the state, you're
22 looking at a total tax bill of a hundred million
23 dollars less with our present residence/business
24 relationship than you would pay with the proposed
25 residential/business relationship.

1 Now, what does this mean? It means a hundred
2 million dollars more taken out of the Florida economy
3 with the telephone company getting the same total
4 money, but it's simply you're taking it out in a way
5 that's tax deductible -- or not tax deductible versus
6 taking it in a way that's tax deductible. \$100 million
7 more goes out of the economy. There's lower spendable
8 income, lower retail sales, higher unemployment,
9 economic harm for no reason whatsoever.

10 DR. TAYLOR: Mr. Dunkel?

11 MR. DUNKEL: Sure.

12 DR. TAYLOR: Just a quick question. I haven't
13 understood -- it's Bill Taylor -- a lot of what you've
14 said, but is the title of your slide backwards? Am I
15 missing something? Shifting revenue requirement from
16 residence to business is a terrible thing? I think you
17 mean the opposite.

18 MR. DUNKEL: Okay, I'll agree with that. Thank
19 you. It's the first time we have agreed today, isn't
20 it? Thank you.

21 MR. GILLAN: Bill?

22 MR. DUNKEL: Yes.

23 MR. GILLAN: Joe Gillan. Just so I understand the
24 point, are you saying that \$100 million, when it is
25 paid to the federal government, are you equating that

1 to leaving the state of Florida, or have you tried to
2 net for Florida -- net against this number whatever
3 benefits the state of Florida receives when the federal
4 government -- when the deficit goes down by a hundred
5 million, or they spend a hundred million more? Is it
6 just --

7 MR. DUNKEL: I think the actual calculation was
8 about 108 million, so I knocked the eight off just for
9 rounding. You know, if you want to presume that if you
10 send 108 million more to the federal government, that
11 we'll --

12 MR. GILLAN: I'm willing to accept that if we send
13 a hundred million to the federal government, nothing
14 good happens. I just want to make sure I understood
15 the calculation.

16 MR. DUNKEL: Well, even if we get one-fiftieth of
17 this back, I mean, there's no reason they're going to
18 send it back to Florida specifically. If it -- you
19 know, the federal government has 108 million more, we
20 might get two or three percent of it, we're still in
21 the hole \$100 million.

22 Now, go back a little bit. If you look at the
23 rates across the country, the average residential/
24 business relationship is about two and a half times --
25 the business B-1 rate is about two and a half times the

1 residential rate. This concept is not lost on the rest
2 of the world, and I certainly hope it's not lost on
3 you. That's fine.

4 Next slide.

5 The conclusion is, residential basic is producing
6 a high contribution to joint and common. If you
7 dropped residential basic, you'd save about \$3.21 in
8 costs, even in the long run. You'd lose the current
9 \$11 contribution to joint and common costs that you now
10 get. You will be far worse off without residential
11 basic than with it. Placing 100 percent of the loop
12 costs on residential basic is not only unreasonable
13 allocation, it violates the requirements of the federal
14 act, of the House bill we're working with, and the
15 Supreme Court ruling. The proper way to recover the
16 shared costs, including the loop costs, is to have all
17 the services that benefit from the costs, or if you
18 want to do cost causation, all of the services for whom
19 those costs would have to exist for them to pay a
20 portion of the cost of that facility.

21 The LEC proposal is anti-competitive. I know they
22 sell it to you as competitive. That's what you want to
23 hear. They're not in the business to increase
24 competition to themselves. That's not the business
25 they're in. They have a responsibility to the

1 stockholders. Their responsibility to the stockholders
2 is to take care of the stockholders financially. It is
3 to their advantage to inhibit competition against
4 themselves. When you get a proposal from a LEC and
5 they say, we're trying to promote competition against
6 ourselves, I certainly hope some red flags go off.

7 Now, in addition, this is an abuse of monopoly
8 power. What they have done, in this state it's sort of
9 hidden, I've had other states where the companies were
10 trying to do what they called banding. They were
11 saying, I want to charge a lower rate for various
12 service in this specific geographic area and higher
13 rates in other areas, and the reason I'm doing that is
14 I've done a study and I've figured out where my
15 competition is most likely and I want to charge lower
16 rates in that specific geographic area. I mean, that
17 is the philosophy that is in the telephone company's
18 interests, but what that really does is it undercuts --
19 it makes competition difficult and it abuses monopoly
20 power by charging higher rates where the competition is
21 not there or not showing up. And I also want to remind
22 you that the competitors get this message. If they
23 come in to one service and they get killed by BellSouth
24 or GTE, they're not going to just, well, let's try
25 another service. If they lose millions of dollars on

1 that one service, they're going to go away. They're
2 going to go start a pizza chain or something where
3 they've got a chance of making money, not continually
4 lose money.

5 This proposal would harm the Florida economy. If
6 you collect money in a way -- even if you collect the
7 same total money -- if you collect it in a way that's
8 tax deductible to the customers, your economy's better
9 off than if you collect it in a way that's not tax
10 deductible. But I'm not saying put residential below
11 cost or anything like that. It's still producing a
12 very high margin. All of this is in the LEC's
13 interests, and that makes sense. What else would they
14 propose? But it's not in the public interest.

15 I'd like to leave you with this. This is the
16 consistent analysis of the contribution from the
17 various services. The only way you cannot believe this
18 is if you will accept a double standard on contribution
19 analysis. If you will say, I'm going to look at the
20 cost of toll and access but ignore the port and the
21 loop cost, I'm going to look at vertical services but
22 ignore the loop cost, I'm going to look at basic
23 service but not ignore the loop cost, if that's the
24 standard you accept, then this is the wrong analysis.
25 If you say, all right, what's the cost excluding the

1 loop cost, this is your right analysis. Or if you want
2 to do it the other way, if you want to say, what's the
3 cost of all these services including the loop costs,
4 then you get the stand-alone and you'll get a negative
5 number for each one of these. Each one is a negative
6 contribution if you include the loop. Each one is a
7 positive contribution if you exclude the loop.

8 Is that it? Any questions?

9 COMMISSIONER DEASON: I have a question.

10 MR. DUNKEL: Sure.

11 COMMISSIONER DEASON: You've made an observation
12 that business expenses are tax deductible for income
13 tax purposes, and telephone expense is a legitimate
14 business expense, and then you've indicated that that
15 is a reason to have a differential between residence
16 and business.

17 MR. DUNKEL: It's an affordability reason.

18 COMMISSIONER DEASON: If we accept that, would one
19 then conclude that there should be a separate rate for
20 nonprofit organizations which are now currently charged
21 the business rate? They have no income tax. Or is it
22 the rationale since they pay no income taxes, they can
23 pay even more than businesses do? I'm just trying to
24 understand --

25 MR. DUNKEL: Yeah, I understand. I haven't

1 proposed that distinction. As a matter of fact, I
2 think if you look at the slide, it says generally tax
3 deductible. I mean, there are exceptions. Somebody
4 might have a business they run out of the home. Of
5 course, they shouldn't use a home rate for that, but
6 there are -- can be exceptions, but this is a general
7 principle. I'm not trying to slice it fine.

8 Any more?

9 Thank you.

10 MS. MARSH: Thank you. We are running about an
11 hour behind schedule, so we're going to go ahead and
12 break now for lunch for one hour and we'll resume at
13 one o'clock with Carl Danner.

14 (Lunch recess.)
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C E R T I F I C A T E

STATE OF FLORIDA)

COUNTY OF LEON)

I, RAY D. CONVERY, Court Reporter at Tallahassee, Florida, do hereby certify as follows:

THAT I correctly reported in shorthand the foregoing proceedings at the time and place stated in the caption hereof;

THAT I later reduced the shorthand notes to typewriting, or under my supervision, and that the foregoing pages 265 through 410 represent a true, correct, and complete transcript of said proceedings;

And I further certify that I am not of kin or counsel to the parties in the case; am not in the regular employ of counsel for any of said parties; nor am I in anywise interested in the result of said case.

Dated this 23rd day of October, 1998.


RAY D. CONVERY
Court Reporter