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July 15, 1999

McLEAN-FPSC
JUL 15 PM 3:21
RECORDS AND
REPORTING

Blanca S. Bayo, Director
Division of Records and Reporting
Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

Re: Case No. 971220-WS

Dear Ms. Bayo:

Enclosed for filing in the above-referenced docket are original and 15 copies of the Direct Testimony of Hugh Larkin, Jr., witness for the Citizens of the State of Florida.

Please indicate the time and date of receipt on the enclosed duplicate of this letter and return it to our office.

Sincerely,

Harold McLean
Associate Public Counsel

RECEIVED & FILED
[Handwritten initials]
FPSC BUREAU OF RECORDS

HM:bsr

Enclosures

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- SEC _____
- WAW _____
- GTH _____

DOCUMENT NUMBER-DATE

08460 JUL 15 99

FPSC-RECORDS/REPORTING

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

**In Re: Application for Transfer)
of Certificates Nos. 592-W and)
509-S from Cypress Lakes)
Associates, Ltd. To Cypress Lakes)
Utilities, Inc., in Polk County)**

Docket No. 971220-WS

**DIRECT TESTIMONY OF
HUGH LARKIN, JR.
Witness for the Citizens of the State of Florida**

**Jack Shreve
Public Counsel
Office of Public Counsel
c/o the Florida Legislature
111 West Madison Street
Room 801
Tallahassee, FL 32399-1400
(904) 488-9330**

DOCUMENT NUMBER-DATE

08460 JUL 15 88

FPSC-RECORDS/REPORTING

1 DIRECT TESTIMONY OF HUGH LARKIN, JR.
2 ON BEHALF OF THE CITIZENS OF FLORIDA
3 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
4 DOCKET NO. 971220-WS
5

6 I. INTRODUCTION

7 Q. WHAT IS YOUR NAME, OCCUPATION AND BUSINESS ADDRESS?

8 A. My name is Hugh Larkin, Jr. I am a Certified Public Accountant licensed in the States
9 of Michigan and Florida and the senior partner in the firm of Larkin & Associates,
10 Certified Public Accountants, with offices at 15728 Farmington Road, Livonia,
11 Michigan 48154.
12

13 Q. PLEASE DESCRIBE THE FIRM LARKIN & ASSOCIATES.

14 A. Larkin & Associates is a Certified Public Accounting and Regulatory Consulting firm.
15 The firm performs independent regulatory consulting primarily for public service/utility
16 commission staffs and consumer interest groups (public counsel, public advocates,
17 consumer counsels, attorneys general, etc.). Larkin & Associates has extensive
18 *experience in the utility regulatory field as expert witnesses in over 400 regulatory*
19 *proceedings including numerous water and sewer, gas, electric and telephone utilities.*
20

21 Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE FLORIDA PUBLIC
22 SERVICE COMMISSION?

23 A. Yes, I have on numerous occasions. I have been accepted as an expert witness on
24 utility regulation.
25

1 Q. BY WHOM WERE YOU RETAINED AND WHAT IS THE PURPOSE OF YOUR
2 TESTIMONY IN THIS PROCEEDING?

3 A. The firm of Larkin & Associates was retained by the Office of Public Counsel ("OPC")
4 to address the issue of the appropriateness of a negative acquisition adjustment in
5 conjunction with the purchase of the assets of Cypress Lakes Associates, Ltd. by
6 Cypress Lakes Utilities, Inc. at a price below the net book value of the acquired assets.

7
8 Q. IN YOUR OPINION, IS IT ALWAYS APPROPRIATE TO RECORD A
9 NEGATIVE ACQUISITION ADJUSTMENT?

10 A. Yes, it is. An acquisition adjustment is essentially the difference between the purchase
11 price paid to acquire a utility's assets and the depreciated original cost of those assets
12 at the date of acquisition. In simple terms, an acquisition adjustment represents the
13 difference between the purchase price paid and the rate base determined as of the date
14 of the transfer.

15
16 Q. PLEASE DISCUSS THE SPECIFICS OF THIS CASE.

17 A. In the instant case, Cypress Lakes Associates, Ltd. sold to Cypress Lakes Utilities,
18 Inc. ("Utilities, Inc.") the water and waste water facilities which service Cypress Lakes
19 Mobile Home Community. Cypress Lakes Associates, Ltd. did not maintain books
20 and records that showed the actual investment in the water and wastewater facilities.
21 The Staff's Certificate of Transfer Audit determined that the net book value of the
22 water and wastewater facilities were \$582,805 and \$891,277, respectively. Utilities,
23 Inc. purchased the property for \$820,000. This is \$654,082 below the net book value.

24
25 B. The price is also approximately 43% below the cost which will be used to determine

1 rates in future cases if an acquisition adjustment is not recorded.

2
3 Q. WHY IS IT NOT REASONABLE TO REQUIRE RATEPAYERS TO PAY A RATE
4 OF RETURN AND DEPRECIATION ON THE AMOUNTS DETERMINED BY
5 THE STAFF?

6 A. There are several reasons. First, the Cypress Lakes community was developed by
7 Cypress Lakes Ventures, Ltd., who developed the property in order to operate it as
8 the developer and manager of a mobile home community. The investment that
9 Cypress Lakes Ventures, Ltd., and the subsequent owner Cypress Lakes Associates,
10 Ltd., made in the utility facilities were based on the needs of the developer to provide
11 water and wastewater services in order to develop a mobile home community. The
12 investment made by the developer is not necessarily a reflection of what should have
13 been invested based on the size and needs of the community. Thus, when those
14 facilities are exposed to a market valuation, the true market value of the assets are
15 determined. Ratepayers have supported overstated investments in the past. This does
16 not mean they should continue to do so in the future. The fact that the acquisition
17 price for these systems was below the depreciated original cost indicates that the
18 depreciated original cost overstated the value of the acquired assets in terms of
19 providing utility services to customers.

20
21 A second reason ratepayers should not pay based on the amounts determined by the
22 Staff is because the assets may have generally deteriorated at a rate greater than the
23 depreciation rate used has reflected. Therefore, the assets, through normal wear and
24 tear, have deteriorated in value at a rate far greater than the books have indicated.

1 A third reason is that the assets may have not been properly maintained because the
2 motivation of the owner was not to enter into the utility business. These temporary
3 utility owners were motivated generally by the desire to market real estate, not to
4 maintain the facilities in order to provide reasonable and adequate service. These
5 utility facilities, therefore may have deteriorated due to a lack of maintenance or a lack
6 of proper installation in the initial phase. The original owner, in a desire to keep utility
7 rates down, may not have maintained the utility property because higher utility rates
8 may have discouraged sales of the real estate lots that he was motivated to market.
9 These artificially low utility rates allowed the developer to sell his property by
10 maintaining lower than normal utility rates. The property, therefore, deteriorated.
11 When the property was sold, it was sold at the real market value absent normal
12 maintenance. Ratepayers should receive the impact of this negative acquisition
13 adjustment in their rates, since the underlying reason for the lower than book value
14 sale of the assets was a lack of reasonable maintenance. If the Commission were to
15 not reflect a negative acquisition adjustment, these ratepayers would now find
16 themselves in a position where they have to make up the level of maintenance that was
17 neglected by paying a rate of return and depreciation on deteriorated assets.

18
19 Q. DO YOU KNOW WHICH OF THESE REASONS MOTIVATED THE SELLER OF
20 THE PROPERTY IN THIS INSTANCE TO TAKE LESS THAN THE NET BOOK
21 VALUE OF THE ASSETS?

22 A. No, I do not. However, the Commission need not determine why a seller would take
23 less than his investment in an asset in order to determine that a negative acquisition
24 adjustment is appropriate. Clearly, all the Commission need find is that the market
25 value paid for the asset reflects its true economic value, and ratepayers should be

1 charged based on that true economic value and nothing more.

2
3 Q. WHAT RETURN WILL THE COMPANY EARN IF THE COMMISSION DOES
4 NOT RECOGNIZE A NEGATIVE ACQUISITION ADJUSTMENT?

5 A. The Company will earn a rate of return that is not justified by the risk associated with
6 a monopoly enterprise, such as a water and wastewater facility. I have demonstrated
7 these excess earnings on Schedule 1, attached to my testimony. Using a hypothetical
8 capital structure of 40% equity and 60% debt, and the Commission's return on equity
9 from the most recent leverage graph of 10.12%, calculated the pre-tax return which
10 the Company would earn if the Commission fails to require a negative acquisition
11 adjustment. Schedule 1 shows that the Company would earn a pre-tax of 20.48% on
12 its \$820,000 investment. This return is almost 80% higher than the return the
13 Commission would authorize on actual investment using the latest approved leverage
14 graph.

15
16 Q. WILL THE COMPANY EARN ADDITIONAL RETURN IF A NEGATIVE
17 ACQUISITION ADJUSTMENT IS NOT RECOGNIZED?

18 A. Yes, since the dollar amount of the plant-in-service, less accumulated depreciation and
19 net of CIAC at the day of acquisition exceeds the cash investment, the Company will
20 be allowed to recover an excess amount of depreciation expense. In other words, the
21 Company will be allowed to depreciate the amount that is recorded on its books as the
22 asset value and not the amount it actually invested. The Company will be allowed to
23 recover return not only on an excess investment, but it will also recover return on
24 hypothetical depreciation. This will result because the actual investment of the
25 Company is \$820,000, but for ratemaking purposes it will depreciate \$1,474,082. The

1 difference in depreciation using a hypothetical 3.5% depreciation rate is an additional
2 \$22,892, which ratepayers would be required to pay each and every year. This
3 recovery would be in addition to the excess rate of return which the Company will
4 earn of \$74,500 (See Schedule 1. $\$167,898 - \$93,398 = \$74,500$). This additional
5 return on the Company's investment will raise the 20.48% return shown on Schedule 1
6 to 29.56%.

7
8 Clearly, there is no justification for allowing the Company to earn an excess return of
9 29.56% based on a flawed theory that somehow not recording a negative acquisition
10 adjustment benefits ratepayers. In fact, acquisition of this facility by Utilities, Inc. may
11 actually result in even higher rates than those currently in effect for Cypress Lakes
12 customers.

13
14 Q. WOULD YOU PLEASE EXPLAIN?

15 A. In a recent case involving Mid-County Services, Inc., Utilities, Inc. requested a
16 substantial increase in rates. Utilities, Inc. is the parent company to Mid-County
17 Services, Inc. The driving factor underlying the increase in rates was the allocation by
18 Utilities, Inc. to Mid-County Services, Inc. of overhead costs. The overhead
19 allocation which Utilities, Inc. wanted to impose on Mid-County Services, Inc.
20 counted each customer location as a basis for allocating overhead costs. Thus, the
21 more densely populated an area was with apartments, or in this case, mobile homes,
22 the more expense that would be allocated, regardless of the water consumption.
23 Clearly, if that allocation methodology were imposed on Cypress Lakes, expenses
24 would not go down as theorized by Company Witness Wentz, rather they would, in
25 fact, go up. Cypress Lakes customers would be asked to pay overhead costs, which

1 they are probably not now paying, without any concrete improvement in service.

2
3 In summary, utilities should not be rewarded with unreasonably high rates of return
4 based on investments which do not exist. There has not been a showing, and cannot
5 be a showing, that ratepayers will benefit from unreasonably high rates of return that
6 clearly outstrip the Commission's approved leverage formula.

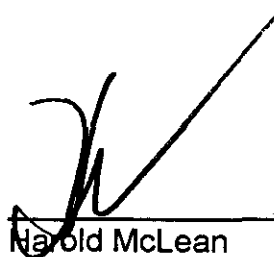
7
8 Q. DOES THAT CONCLUDE YOUR TESTIMONY?

9 A. Yes, it does.

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**CERTIFICATE OF SERVICE
DOCKET NO. 971220-WS**

I HEREBY CERTIFY that a true and correct copy of the foregoing Direct Testimony of Hugh Larkin, Jr. has been furnished by U.S. Mail or *hand delivery to the following parties, this 15th day of July, 1999.



Harold McLean

Jennifer Brubaker, Esquire
Division of Legal Services
Florida Public Service Commission
2540 Shumard Oak Boulevard
Tallahassee, Florida 32399-0850

Cypress Lakes Utilities, Inc.
200 Weathersfield Avenue
Altamonte Springs, Florida 32714

Michael L. Resnick, Esquire
1342 E. Vine Street, Suite 236
Kissimmee, Florida 34744

Ben Girtman, Esquire
1020 East Lafayette Street
Suite 207
Tallahassee, Florida 32301-4552

Cypress Lakes Utilities, Inc.
Hypothetical Example of Windfall
to Company caused by Excessive Rates
if a Negative Acquisition Adjustment is
Not Adopted

Docket No. 971220-WS
Exhibit HL-1
Schedule 1

Calculated Return On and Return Of Investment Using Net Book Value
and Cash Purchase Price.

For illustrative purposes, I have used a capital structure as follows:

<u>Description</u>	<u>Percent</u>	<u>Cost</u>	<u>Weighted Cost</u>	<u>Revenue Multiplier</u>	<u>Pre-tax Return</u>
Equity	40.00%	10.12%	4.05%	1.62802	6.59%
Debt	<u>60.00%</u>	<u>8.00%</u>	<u>4.80%</u>	<u>1</u>	<u>4.80%</u>
Total	<u>100.00%</u>		<u>8.85%</u>		<u>11.39%</u>

The revenue multiplier uses the State income tax rate of 5.5% and the Federal tax rate of 35%.

Return Requirement Impact of Failing to Recognize a Negative Acquisition Adjustment:

	<u>NBV at 12/31/97</u>	<u>Cash Purchase Price</u>
Dollar Amount	<u>\$1,474,082</u>	<u>\$820,000</u>
Return Requirement Using Pre-tax return above @11.39%	\$167,898	\$93,398
Depreciation at composite rate of 3.5%	<u>\$ 51,592</u>	<u>\$28,700</u>
Total return requirement	<u>\$ 219,490</u>	<u>\$122,098</u>
Pre-tax return on investment of \$820,000: \$67,898 divided by \$820,000	<u>20.48%</u>	

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