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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

REFILED DIRECT TESTIMONY

OF

STEVEN M. MCMAHON

Q. Please state your name, business address, employer and current position.

A. My name is Steven M. McMahon. My business address is 6360 Sprint Parkway, Overland Park, Kansas 66251. I am presently employed as Senior Manager-Network Costing for Sprint/United Management Company. I am testifying on behalf of Sprint-Florida, Inc. and Sprint Communications L.P. (hereafter jointly referred to as "Sprint" or the "Company").

Q. Please describe your educational background and business experience.

A. My qualifications and business experience are summarized in Exhibit SMM-1.

Q. Have you testified previously before state regulatory commissions?

1 A. Yes, I have testified before state regulatory
2 commissions in Ohio and Indiana.

3

4 **Q. What is the purpose of your testimony in this**
5 **proceeding?**

6

7 A. The purpose of my testimony is to address issues #8
8 and #11 as identified in Appendix A of this
9 Commission's "Second Revised Order on Procedures"
10 issued March 16, 2000 for this proceeding. Generally,
11 I will discuss how certain "Non-Recurring Charges"
12 (NRCs) should be determined with respect to NRC cost
13 study methodology.

14

15 **Issue 8: What are the appropriate assumptions and**
16 **inputs for the following items to be used in**
17 **the forward-looking non-recurring UNE cost**
18 **studies?**

- 19 (a) network design;
20 (b) OSS design;
21 (c) labor rates;
22 (d) required activities;
23 (e) mix of manual versus electronic
24 activities;
25 (f) other.

1 A. The forward-looking, non-recurring UNE cost studies
2 should reflect as closely as possible the actual costs
3 incurred in performing the required activity rather
4 than developing a single "average" charge. This would
5 include the amount of time required by an efficient
6 provider to complete the activity and the cost to
7 perform the activity, using most current loaded labor
8 rates. Consequently, CLECs would pay non-recurring
9 charges that relate directly to work actually
10 performed on their behalf which, in turn, would ensure
11 that the ILEC neither over, nor under-recovers, non-
12 recurring costs.

13
14 To facilitate discussions, Exhibit SMM-2 depicts
15 typical network configurations that an ILEC encounters
16 when provisioning Unbundled Loops (UBLs). As can be
17 seen, new services are usually provisioned over Next
18 Generation Digital Loop Carrier (NGDLC) systems or via
19 copper cable pairs from the Main Distribution Frame
20 (MDF) in the Central Office (C.O.).

21
22 In conjunction with these typical facility
23 configurations, an efficient provider would develop
24 NRCs based upon the availability of "fully automated"
25 Operational Support Systems (OSS) for a CLEC to submit

1 Local Service Requests ("LSRs") to the Company. Other
2 automated processes would include order routing,
3 facility assignment, switch activation and technician
4 dispatch.

5

6 **Q. Would you describe in more detail how non-recurring**
7 **charges should be developed for unbundled network**
8 **elements?**

9

10 A. Yes. Overall, the purpose of an NRC study is to
11 determine the cost of initiating, changing and
12 providing unbundled element services for CLEC
13 customers. These charges should be based on the
14 amount of time required to complete an activity and
15 the cost of performing that activity. Current wage
16 rates and/or prices paid to contractors for performing
17 the related work activities should be utilized.

18

19 An NRC study should consist of four main steps:

20

21 1. Identifying the work activities or tasks
22 performed to complete service order,
23 installation, and other related service functions
24 for each unbundled element.

25

- 1 2. Identifying the work times related to performing
2 each function above.
3
4 3. Identifying the labor rates for each work group
5 that completes the activity and multiplying that
6 amount by the time identified to complete the
7 activity.
8
9 4. Grouping the costs by appropriate activities to
10 develop a cost by unbundled network element.

11

12 **Issue 11: What is the appropriate rate if any, for**
13 **line conditioning, and in what situations**
14 **should the rate apply?**

15

16 **Q. What are ILECs doing to make their voice networks**
17 **ready to support xDSL services?**

18

19 **A. xDSL services are known to interfere with certain**
20 **other high speed data services. Sprint and other**
21 **ILECs are implementing plans to proactively make their**
22 **networks capable of supporting xDSL services. Such**
23 **plans include the identification and segregation of**
24 **particular binder groups for conflicting services.**
25 **Binder Groups are sub-groups of 25 cable pairs within**

1 the cable. An efficient forward-looking network
2 service provider will implement such binder group
3 management plans in a proactive manner, and not on a
4 service order-by-service order basis.

5

6 **Q. Is this effort just for the benefit of Alternative**
7 **Local Exchange Companies (ALECs)?**

8

9 A. No, these efforts provide significant benefits to the
10 ILECs, the ALECs and the public, through lower costs,
11 wider availability of enhanced services and reduced
12 barriers to market entry.

13

14 **Q. What does line conditioning entail?**

15

16 A. Line Conditioning (a.k.a. Loop Conditioning) is the
17 process that may be used in conjunction with Loop
18 Qualification for the provisioning of an XDSL-capable
19 loop. After the receipt of loop make-up data, it is
20 the ALEC's option to request Loop Conditioning. This
21 includes the necessary work in the outside plant
22 needed to provide a facility that will allow for
23 transmission of high-speed digital service, such as
24 DSL. This work may include the removal of multiple
25 Load Coils, Repeaters and/or Bridged Taps.

1

2 **Q. What is the purpose of "loading" cable pairs?**

3

4 A. Load Coils are placed at regular intervals on copper
5 cable pairs that are 18,000 feet or longer. Their
6 purpose is to improve the transmission quality for
7 voice grade services on these longer pairs by reducing
8 the signal loss caused by the capacitance of the
9 telephone cable. Copper pairs that are less than
10 18,000 feet long do not have to be loaded in order to
11 provide voice grade services.

12

13 **Q. Will digital services, such as xDSL, work on a pair**
14 **that has Load Coils?**

15

16 A. No. Load Coils will block the transmission of digital
17 services including xDSL-based services for both
18 copper-fed and NGDLC-provisioned, xDSL-capable loops.
19 This is the reason that forward-looking networks are
20 designed with loops that are short enough to avoid the
21 need for Load Coils.

22

23 **Q. When you discuss "removing" a Load Coil or "unloading"**
24 **a pair, what work is actually involved?**

1

2 A. Generally, the Load Coil is not actually removed, it
3 is just disconnected from the cable pair. This
4 involves snipping off the 4 wires that connect the
5 coil to the cable pair and then reconnecting the two
6 ends of the cable pair. In larger cables, this may
7 involve removing a connector that splices twenty-five
8 pairs at a time, pulling out the Load Coil wires and
9 replacing the connector.

10

11 The actual work time involved in making the
12 connections is no more than a minute or two, but set-
13 up time can be significant, particularly when working
14 in manholes. This is why an efficient ILEC will
15 unload multiple pairs at one time when working on
16 loops under 18,000 feet in length, instead of
17 unloading only the pair required for the current
18 order.

19

20 **Q. Please explain the purpose of Repeaters in the voice**
21 **network.**

22

23 A. A repeater is generally used to amplify a signal over
24 a copper loop. Without such amplification, the signal
25 will decay over distance. Actually, the type of

1 Repeater that are found in cable plant are not used
2 for voice grade circuits. They are specialized
3 modifications to the voice network that are installed
4 to support digital services such as T1 and ISDN. The
5 existence of a repeater will interfere with xDSL
6 signals.

7

8 **Q. Please define Bridged Tap and describe it's impact on**
9 **xDSL services.**

10

11 A. Bridged Tap is any piece of the cable pair that is not
12 in the direct path between the customer and the
13 switching device. In the illustration seen on exhibit
14 SMM-3, sections "A" and "B" are considered to be
15 Bridged Tap. Bridged Tap is an issue because it
16 degrades the quality of any type of signal. This
17 issue is magnified when xDSL is placed on a loop. For
18 voice transmission on a non-loaded Revised Resistance
19 Design (RDD) cable pair, Bridged Tap cannot exceed
20 6,000 feet. Sprint's utilizes industry standard
21 Carrier Serving Area (CSA) guidelines which limits
22 total Bridged Tap to 2,500 feet, with no single
23 bridged tap may exceed 2,000 feet.

24

1 In this example, let's say that sections of the cable
2 pair "A" and "B" are both 2,000' long. So, the total
3 Bridged Tap is 4,000'. This is acceptable for voice
4 but not for xDSL. In order to be used for xDSL, we
5 would need to eliminate 1,500' of the Bridged Tap. In
6 this example, you could accomplish this by cutting the
7 pair off at the customer's location, eliminating
8 Bridged Tap "B". Only enough Bridged Tap to get the
9 total under 2,500 feet has to be removed. So it would
10 not be necessary to remove both "A" and "B".

11

12 **Q. Why does Bridged Tap exist in the embedded network?**

13

14 A. In the embedded network, there may be insufficient
15 distribution pairs to permanently assign pairs to each
16 address. A pair may be made accessible so that it
17 could potentially be used at several different
18 addresses if it were needed. This is called
19 "multiple" plant.

20

21 **Q. What work is actually involved in "removing" Bridged
22 Tap?**

23

24 A. As in Load Coils, no plant is actually removed. The
25 two wires of the cable pair are simply cut off and

1 capped. In splices in larger cables, this may require
2 removing a connector that splices twenty-five pairs at
3 a time, pulling out the bridged pair and replacing the
4 connector. Sprint's position is that excessive
5 Bridged Tap can be removed the majority of the time at
6 the customer's serving terminal (where the customer's
7 drop wire connects to the distribution cable).

8

9 **Q. Please describe how proposed Loop Conditioning costs**
10 **should be developed.**

11

12 A. Loop conditioning costs should be based upon current,
13 actual costs incurred by an efficient provider. For
14 Load Coil removal on loops over 18,000 feet, and all
15 Bridged Tap and Repeater removals, the costs should be
16 determined on a per location basis, dependent upon the
17 type of outside plant facilities work would need to be
18 performed in (Underground-Ug, Aerial-Ae or Buried-Bu)
19 to provision the UNE order.

20

21 This methodology would enable the recovery of costs
22 that vary with the different types of plant conditions
23 encountered when performing loop conditioning
24 activities. For instance, it is more time-consuming
25 to perform loop conditioning activities in underground

1 manholes than it is to perform the same procedures
2 within aerial or buried outside plant (OSP)
3 facilities. Unlike the aerial and buried OSP
4 environments, a single technician cannot perform (loop
5 conditioning) work activities in the underground as a
6 minimum of two laborers are required for safety
7 reasons. The time required for pumping out water and
8 purging potentially dangerous gases are also not
9 required when working in the aerial and buried OSP
10 facilities. Since manholes are many times located and
11 accessed within city streets, there are additional
12 costs associated with setting up traffic control as
13 opposed the aerial and buried environments where
14 utility trucks can usually pull off and away from the
15 roadways.

16
17 An efficient service provider's NRC cost model would
18 also assume that in both aerial and buried plant
19 facilities, the majority of cable pair access
20 locations would involve quick and easy access to the
21 cable pairs via "ready access" splice enclosures. The
22 utilization of such enclosures is common industry
23 practice - even in buried plant environments as these
24 cable pair access locations are normally brought above
25 ground into a pedestal.

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There are significant labor cost differences associated with accessing cable pairs as required to perform loop conditioning activities when working in these different OSP environments.

Perhaps most importantly, NRCs for load coil removal on loops under 18,000 feet in length requires a different cost study approach. Because cable pairs are generally loaded in groups of 25, and are not needed at all on loops less than 18,000 feet in length, separate costs should be determined based upon a more efficient load coil removal process. Sprint considers it to be reasonable to spread the fixed costs of accessing the cable pairs across all the pairs that would be unloaded in a 25 pair binder group. The incremental labor costs associated with unloading 24 more cable pairs should be added to a single engineering and travel charge and then divided by 25 to determine the cost per pair for the entire binder group.

ILECs that cover more urban areas, with greater customer densities and larger cable sizes should employ a cost model that assumes even greater

1 efficiencies, such as performing load coil removal in
2 greater quantities such as 50 or 100 pairs at a time.

3

4 **Q. Does this conclude your testimony?**

5

6 **A. Yes, it does.**

Q. Please state your name, business address, employer and current position.

A. My name is Steven M. McMahon. My business address is 6360 Sprint Parkway, Overland Park, Kansas 66251. I am presently employed as Senior Manager - Network Costing for Sprint/United Management Company. I am testifying on behalf of Sprint-Florida, Inc. and Sprint Communications L.P. (hereafter referred to as "Sprint" or the "Company").

Q. Please describe your educational background and business experience.

A. In 1981, I received a Bachelor of Arts degree in Economics from the University of Michigan in Ann Arbor, Michigan. In 1988, I received a Masters Degree in Business Administration from Ashland University in Ashland, Ohio. In addition to my formal education, I have attended numerous industry seminars and have completed a wide variety of technical training courses.

I have over 19 years of experience in various roles with Sprint including Planning and Engineering for the Local Loop, Interoffice Transmission and Central Office

disciplines in rural, urban and suburban environments. My first 16 years were spent in various construction, engineering and planning roles within United Telephone (Sprint) of Ohio (local operations). I have been with Sprint/United Management Company (Corporate Operations) the past 3 1/2 years.

I was employed by United Telephone (Sprint) of Ohio in 1981 as a Management Trainee specializing in Outside Plant Engineering and Construction in Mansfield, Ohio. This included hands-on experience working as a member of Outside Plant construction line, cable splicing and cutover crews. I then accepted the position of Construction Supervisor and was responsible for supervising and construction of telephone plant in the north central Ohio area.

In 1983, I accepted a position as Interoffice Transmission Facility Planner. I was responsible for planning the type, amount and timing of relief and/or establishment of new facilities and equipment for the provisioning of interoffice circuits. This included the coordination of joint transport and access facility plans with connecting local exchange companies and Interexchange Carriers.

I worked on United Telephone's (Sprint's) Ohio network projects engineering staff from 1985 to 1988 with responsibility for project management, engineering, procurement and implementation of central office digital telecommunications and data equipment including central office digital switches, voice intercept and line testing systems.

From 1988 to 1990, I held the position of Network Engineering Control Center Supervisor. Responsibilities included the coordination of work order installation and contract labor administration.

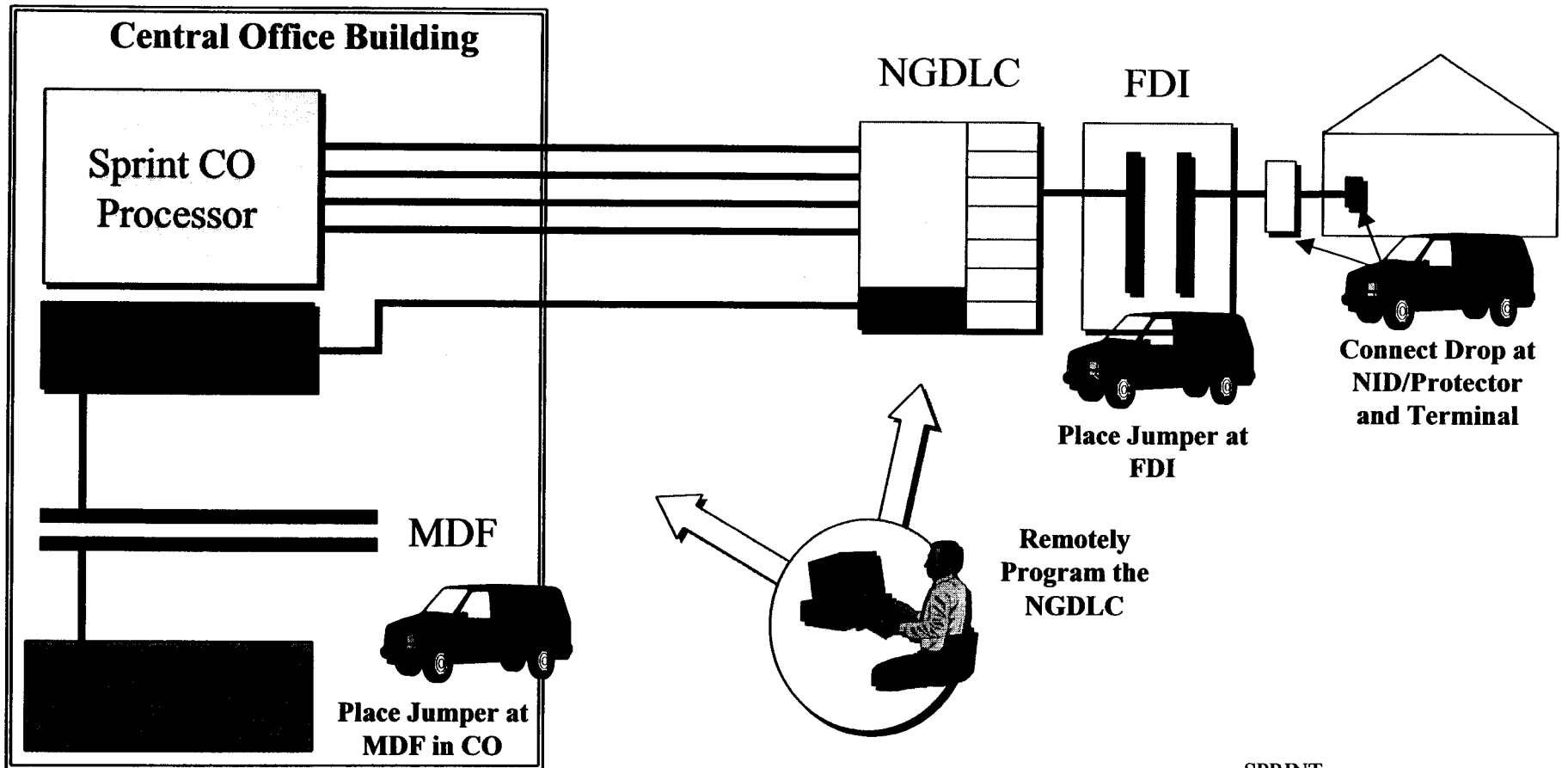
From 1990 to 1997, I held network planning staff positions within United Telephone (Sprint) Ohio. I was responsible for the creation of network architectural plans which specified Central Office, Interoffice Transmission and Outside Plant technology requirements. I also served as a Network Costing subject matter expert and provided testimony and cost support for legal filings with the Public Utility Commissions of Ohio and Indiana involving Extended Area Service requests, inquiries and public hearings.

Since 1997, I have held corporate staff positions within Sprint/United Management Company in Kansas City.

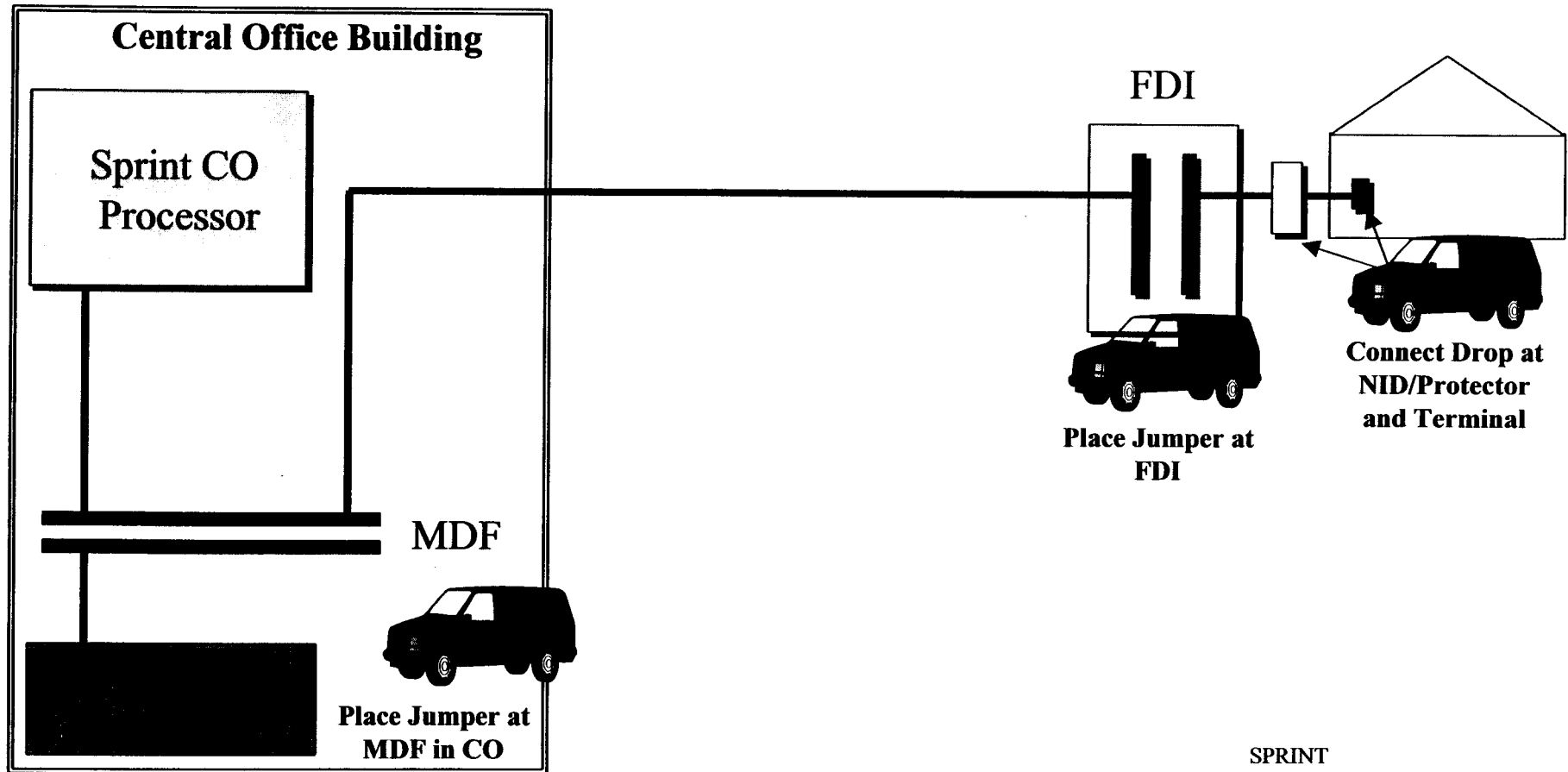
As the corporate Frame Relay Product Manager, I coordinated efforts to standardize the tariff structure for this product offering within the 18 states that comprise Sprint's Local Telephone Division.

From 1999 to the present, I have been managing a group that is responsible for network and operations costing for unbundled network elements, collocation, line sharing, non-recurring charges and other product offerings. I have been charged with developing and implementing cost study methods related to Total Service Long Run Incremental Cost (TSLRIC) and Total Element Long Run Incremental Cost (TELRIC) methodologies. In addition, I am responsible for filing written comments, serving on industry work groups and participating in technical conferences related to TSLRIC/TELRIC costing methodology and the filing of network costing studies within Sprint Local Telephone Division.

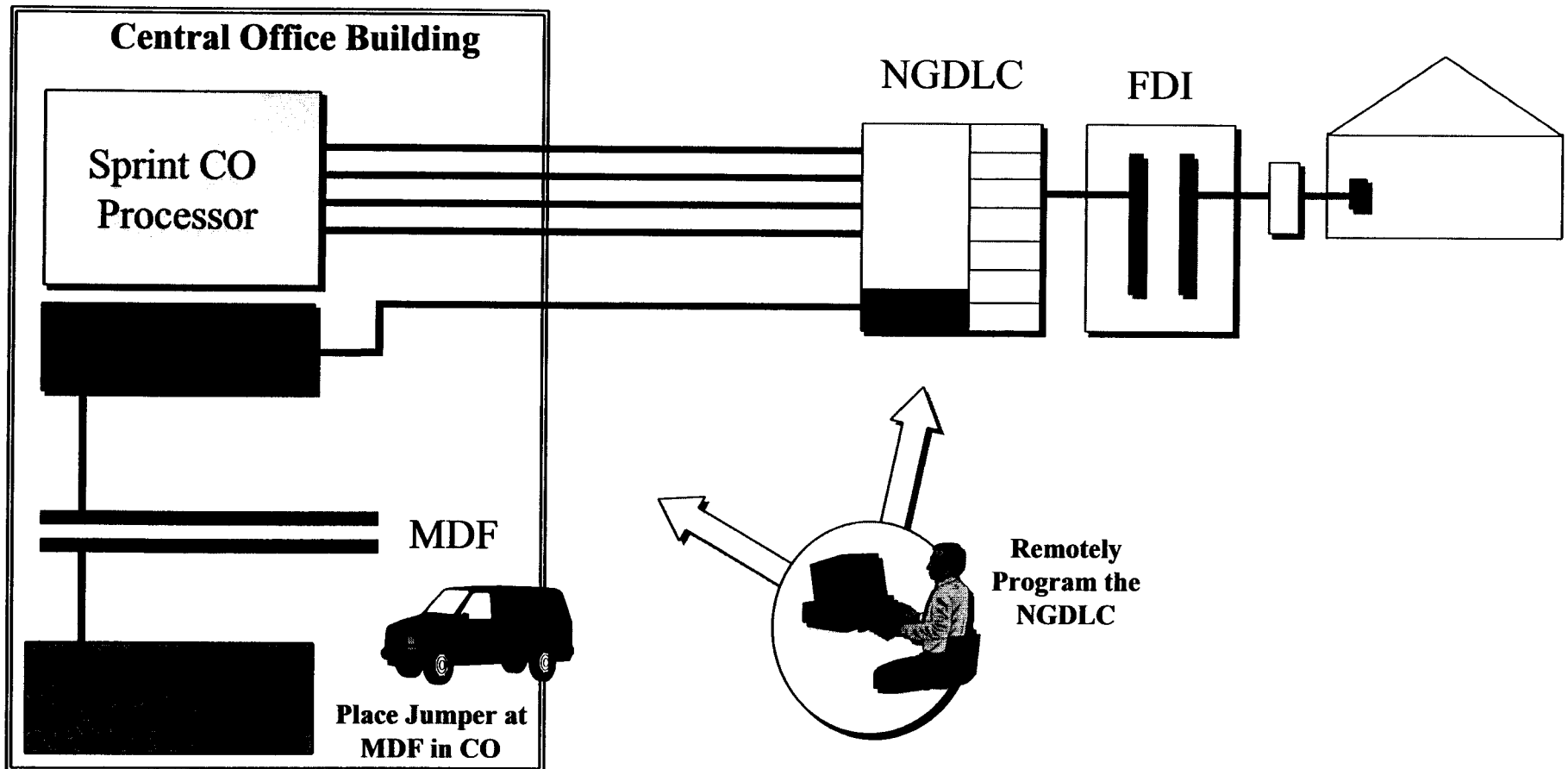
Installing UBLs in an NGDLC - New Service



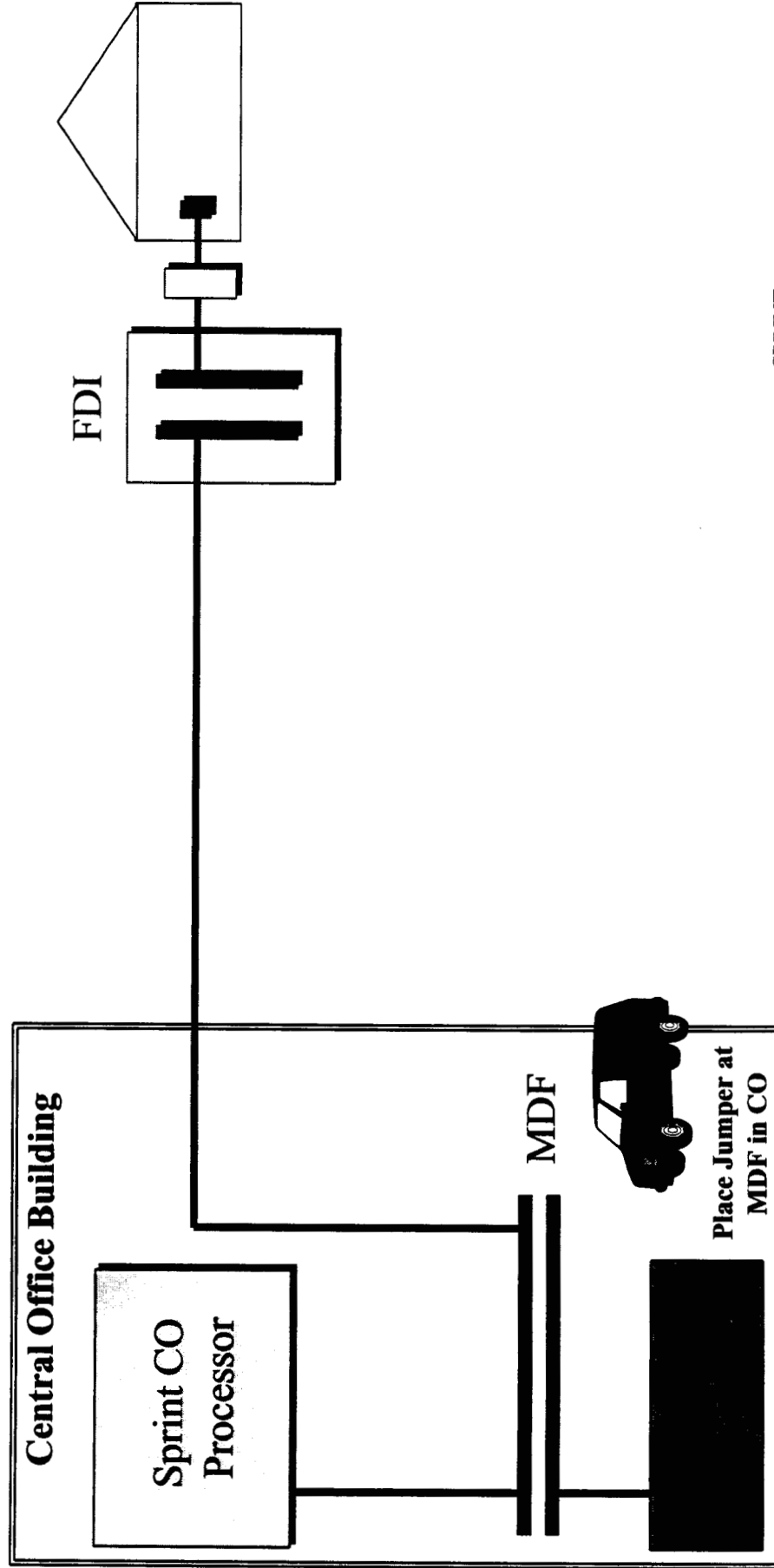
Installing UBLs on a Cable Pair - New Service



Installing UBLs in an NGDLC - Migrate, CT or DCOP



Installing UBLs on a Cable Pair - Migrate, CT or DCOP



Bridged Tap Illustration

