

ORIGINAL



BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION  
DOCKET NO. 000768-GU

**DIRECT TESTIMONY  
AND EXHIBITS**

VOLUME II

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FPSC-RECORDS/REPORTING

1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2                   **DIRECT TESTIMONY AND EXHIBITS OF**

3                   **ROBERT J. CLANCY, JR.**

4                   **ON BEHALF OF CITY GAS COMPANY OF FLORIDA**

5                   **DOCKET NO. 000768-GU**

6

7   **Q.   PLEASE STATE YOUR NAME AND YOUR BUSINESS ADDRESS.**

8   A.   My name is Robert J. Clancy, Jr. My business address is NUI Corporation,  
9       One Elizabethtown Plaza, Union, New Jersey 07083.

10 **Q.   WHAT IS YOUR POSITION WITH NUI CORPORATION?**

11 A.   I am currently employed as Director, Financial Analysis & Revenue  
12       Requirements for NUI Corporation ("NUI").

13 **Q.   PLEASE DESCRIBE YOUR PROFESSIONAL QUALIFICATIONS AND**  
14 **BUSINESS EXPERIENCE.**

15 A.   I received a Bachelor of Arts Degree in Economics from Holy Cross College  
16       in June 1969 and a Master of Science Degree in Professional Accounting  
17       from Northeastern University in September 1970. I am a Certified Public  
18       Accountant in the State of New Jersey, and a member of the American  
19       Institute of Certified Public Accountants and the New Jersey State Society  
20       of Certified Public Accountants. I am also a member of the Accounting and  
21       Tax Committee of the New Jersey Utilities Association.

22               Upon graduation from Northeastern University in 1970, I was  
23       employed by Arthur Andersen & Co., in its Newark, NJ office. My

1 experience with this public accounting firm included auditing engagements  
2 on a variety of industrial companies and exposure to varied accounting and  
3 financial reporting systems.

4 In October 1971, I was hired as a Staff Accountant by National  
5 Utilities & Industries Corporation - now NUI. I was promoted to Supervisor  
6 of Accounting in November 1975 and Manager of Accounting in July 1978.  
7 My responsibilities with NUI included the supervision of all general  
8 accounting functions for the holding company and a group of subsidiaries,  
9 the consolidation, and all financial reporting to management, shareholders  
10 and the Securities and Exchange Commission.

11 In March 1981, I became Director of General Accounting for  
12 Elizabethtown Gas Company, which was then NUI's largest subsidiary, and  
13 subsequently was promoted to Controller in May 1988, to Assistant Vice  
14 President of Accounting in February 1994 and, in January 1998, to Vice  
15 President, Financial Planning & Analysis. In July 1998, I became Assistant  
16 Controller for NUI Corporation, and in October 1999 I was made Director,  
17 Financial Analysis & Revenue Requirements.

18 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

19 A. I will support the Company's request for permanent and interim rate relief  
20 and describe how the test year was constructed. I will also sponsor the  
21 various Minimum Filing Requirements ("MFR") schedules that I prepared or  
22 that were prepared under my supervision

23 **Q. HAVE YOU PREPARED ANY EXHIBITS TO YOUR TESTIMONY?**

1 A. Yes. They are attached as Exhibits No. \_\_\_\_ (RJC-1) through No. \_\_\_\_  
2 (RJC-5).

3 **Q. PLEASE IDENTIFY THE MFR SCHEDULES YOU ARE SPONSORING.**

4 A. The MFRs I am sponsoring are listed in Exhibit No. \_\_\_\_ ( RJC-1).

5

6 **INTERIM INCREASE**

7 **Q. ON WHAT HISTORICAL PERIOD IS CITY GAS' REQUEST FOR AN**  
8 **INTERIM INCREASE IN RATES BASED?**

9 A. The historical period is the 12-month period ended September 30, 1999.

10 **Q. WHAT IS THE SIZE OF THE INTERIM INCREASE CITY GAS IS**  
11 **REQUESTING IN THIS CASE?**

12 A. City Gas requests that annual revenues be increased by \$1,886,605 on an  
13 interim basis, to \$31.2 million. This represents a 6.05% increase in base  
14 rates.

15 **Q. PLEASE DESCRIBE HOW YOU CALCULATED THIS AMOUNT.**

16 A. The Revenue Deficiency for the interim increase is calculated on Schedule  
17 F-7 of the MFRs, based on an Adjusted Rate Base of \$95,400,342 and a  
18 Requested Rate of Return of 6.99%, yielding a Net Operating Income  
19 ("NOI") Requirement of \$6,678,024. The calculation of Adjusted Rate Base  
20 is presented on Schedule F-1 of the MFRs and the Requested Rate of  
21 Return calculation is presented on Schedule F-8. The Company's Adjusted  
22 NOI for the 12 months ended September 30, 1999 was \$5,474,979, which  
23 was calculated on Schedule F-4. The NOI Deficiency is \$1,161,989, which



1 is the difference between the NOI Requirement and the Company's  
2 Adjusted NOI. The requested interim increase of \$1,886,605 equals the  
3 NOI Deficiency grossed up by an Expansion Factor of 1.6236 as calculated  
4 on Schedule F-7.

5 **Q. HAS THE INTERIM INCREASE BEEN CALCULATED IN ACCORDANCE**  
6 **WITH THE COMMISSION'S REQUIREMENTS?**

7 A. Yes. I have reviewed Rule 25-7.040, Florida Administrative Code, and  
8 Section 366.071, Florida Statutes, regarding interim awards. In my  
9 opinion, the Company's requested interim award has been calculated in a  
10 manner consistent with Commission policy governing such awards.

11 In particular, the calculations of Rate Base, Requested Rate of  
12 Return and Adjusted NOI reflect all adjustments required to be consistent  
13 with those made by the Commission in City Gas' last rate case (Docket No.  
14 960502-GU), except that the adjustments have been updated to reflect the  
15 actual amounts for the historical period. In addition, the Requested Rate of  
16 Return is based on a cost of equity that is at the low end of the Company's  
17 last authorized rate of return.

18

19 **PROJECTED TEST YEAR**

20 **Q. ON WHAT PROJECTED TEST PERIOD IS CITY GAS' REQUEST FOR A**  
21 **PERMANENT CHANGE IN BASE RATES BASED?**

22 A. The projected test period consists of the 12 months ending September 30,  
23 2001. In accordance with the Commission's requirements, the MFRs

1 include financial information for the historical base year (1999) as well as  
2 information for the "base year plus 1" (2000) and the projected test year.

3 **Q. IN YOUR OPINION, IS THE PROJECTED 2001 TEST YEAR AN**  
4 **APPROPRIATE TEST PERIOD FOR SETTING RATES?**

5 A. Yes. The year ending September 30, 2001 best reflects the number of  
6 customers, sales levels and overall cost of service that NUI City Gas will  
7 experience at the time that rates set in this proceeding will be in effect.  
8 Since this period coincides with the Company's fiscal year, it allows us to  
9 use the budgeting process to help forecast our capital additions, sales and  
10 transportation volumes, and operating expenses.

11 **Q. PLEASE DESCRIBE HOW YOU CONSTRUCTED THE TEST YEAR**  
12 **DATA.**

13 A. The test year projections were developed in two ways. Rate base and  
14 margins were a product of NUI City Gas' budgeting process for 2001.  
15 Projections for 2001 of margins (revenues less gas costs and taxes on  
16 revenues) were developed using actual customer numbers as of May 2000  
17 and the Company's analysis of market trends to forecast customer levels in  
18 2001. These customer numbers were then used to calculate the gas  
19 demand forecast. This process is described in detail in the testimony of  
20 company witness Len Willey, Jr. Rate base was also projected based on  
21 capital spending requirements identified by City Gas' operational managers  
22 and other additions developed as part of the 2001 budget, to the extent  
23 available. The Company's 2001 budget has not yet been finalized.

1           The second method used pertained to operating expenses. Due to  
2           the incompleteness of the operating expense budget for 2001, the 2001  
3           projections were prepared by trending the 1999 historical year expense  
4           levels for expected cost increases, and reflecting certain planned  
5           operational changes and known cost differences. Actual expenses to  
6           date for 2000 also were reviewed to check the reasonableness of the  
7           results.

8           **Q. PLEASE DESCRIBE HOW THE MARKET GROWTH REFLECTED IN**  
9           **THE TEST YEAR WAS DERIVED.**

10          A. Market growth that is reflected in the projections of revenues in the test year  
11          was projected by the Company's Marketing Department in the course of  
12          the budgeting process for fiscal 2001. The marketing information was  
13          provided to the Company's Energy Planning Department, which is  
14          responsible for preparing the forecast of customer demand and revenues.  
15          The development of the revenue forecast is described in the testimony of  
16          company witness Leonard J. Willey.

17          **Q. COULD YOU DESCRIBE HOW THE CAPITAL SPENDING**  
18          **PROJECTIONS USED TO CALCULATE RATE BASE WERE**  
19          **PREPARED.**

20          A. The capital spending projections were prepared under the supervision of  
21          company witness Rick Wall and are sponsored by him. I have reviewed  
22          those projections and included them in the calculation of the Rate Base.

23                 With respect to spending on new business projects, the capital

1 spending projections are tied directly to the market growth projections  
2 developed by NUI's Marketing Department. The capital spending  
3 projections also reflect the Company's expectations regarding spending for  
4 system improvements and other expenditures, including non-operating  
5 capital requirements, such as office improvements.

6 The capital spending projections reflect the Company policy of  
7 requiring a stringent review of cost-effectiveness before any capital dollars  
8 are committed.

9 **Q. PLEASE DESCRIBE THE REVIEW TO WHICH YOU REFER.**

10 A. NUI has established procedures to ensure a proper assessment of the  
11 financial and strategic feasibility of each proposed capital project. With  
12 regard to NUI City Gas, the procedure requires compliance with its  
13 Commission-approved expansion tariff, in addition to the Company's  
14 requirements. The process imposes a discipline on the entire sales and  
15 construction functions that is reflected in the establishment of marketing  
16 goals and capital spending budgets.

17 **Q. PLEASE DESCRIBE THE REQUIRED ANALYSIS OF PROPOSED**  
18 **EXTENSIONS.**

19 A. Using a model developed for the purpose, the Marketing and Engineering  
20 departments examine a proposed extension to determine whether, on a net  
21 present value basis, the return to be derived meets or exceeds the  
22 Company's incremental cost of capital. If a project can reasonably be  
23 expected to earn its cost of capital it is submitted to the Divisional Manager

1 and Regional Sales manager for their review and approvals. Projects with  
2 costs of \$150,000 or more are submitted to the Directors of Marketing and  
3 Operations for their approvals. Projects in excess of \$250,000 require the  
4 approval of the Vice President of Distribution Services or the Treasurer.  
5 Division Managers are then held accountable to hold project costs to  
6 budgets.

7 **Q. HOW DOES THIS REVIEW RELATE TO THE COMPANY'S EXTENSION**  
8 **OF FACILITIES TARIFF, WHICH ALLOWS EXTENSIONS EQUIVALENT**  
9 **TO SIX TIMES THE ESTIMATED ANNUAL REVENUE TO BE**  
10 **RECEIVED?**

11 A. We perform both analyses for each project. We have seen instances in  
12 which the tariff requires us to collect contributions in aid of construction,  
13 even though our model indicates the project would earn its cost of capital  
14 without collecting aid. Of course, if a customer requests an extension that  
15 meets the standard of the tariff, we will provide it.

16

17 **RATE BASE**

18 **Q. WHAT IS THE IMPACT ON RATE BASE IN THE PROJECTED TEST**  
19 **YEAR OF CITY GAS' CAPITAL EXPENDITURE REQUIREMENTS FOR**  
20 **FISCAL 2000 AND 2001?**

21 A. Projected utility capital spending is detailed on Schedule G-1, and amounts  
22 to \$7.6 million for the historical base year plus one (page 23) and \$27.6  
23 million for the projected test year (page 26). These outlays have been

1 scheduled by month in accordance with management's expectations as to the  
2 timing of the actual expenditures. The MFRs reflect these as additions to  
3 construction work in progress ("CWIP") in the month in which the spending is  
4 expected to occur; in turn, the MFRs reflect these expenditures as transfers  
5 from CWIP to Gas Plant in Service approximately one month after the  
6 construction project is completed, reflecting the placement of the underlying  
7 facilities in actual service. Average Rate Base is calculated reflecting the  
8 expected timing of these expenditures and their impact on CWIP and plant  
9 balances.

10 **Q. IS CITY GAS SEEKING TO INCLUDE IN RATE BASE OR NOI ANY**  
11 **PORTION OF THE ACQUISITION ADJUSTMENT THAT AROSE IN**  
12 **CONNECTION WITH THE ACQUISITION OF CITY GAS BY NUI?**

13 A. No. Adjustments are included on Schedule G-1, page 4, to remove this  
14 acquisition adjustment from Adjusted Rate Base. The amortization of the NUI  
15 acquisition adjustment is recorded in FERC account 425, which is not a  
16 component of NOI, therefore no adjustment is needed.

17 **Q. HOW HAS THE COMPANY TREATED ACQUISITION ADJUSTMENTS**  
18 **RELATED TO ITS VARIOUS PURCHASES OF DISTRIBUTION**  
19 **FACILITIES?**

20 A. The Company has included in Rate Base the acquisition adjustments  
21 recorded on the purchases of distribution systems and facilities, consistent  
22 with the Commission's treatment of these costs in the last rate case. These  
23 include purchases from the Ft. Pierce Utility Authority, Western Energy and

1 Consolidated Gas, and a negative adjustment related to the acquisition of  
2 distribution assets from Miller Gas Company. In Docket No. 960502-GU,  
3 the Commission approved the inclusion of these acquisition adjustments in  
4 Rate Base because the acquisitions benefited City Gas' customers by  
5 increasing throughput and thus spreading the Company's fixed costs over  
6 greater sales volumes. In addition, the propane systems that were  
7 converted to natural gas by City Gas resulted in lower rates to the former  
8 propane customers, greater reliability and the benefits of regulatory  
9 protection.

10 **Q. HAS CITY GAS RECORDED ANY ACQUISITION ADJUSTMENTS SINCE**  
11 **ITS LAST RATE CASE AND, IF SO, HOW HAVE THEY BEEN TREATED**  
12 **IN THIS FILING?**

13 A. Yes. Three additional purchases have resulted in acquisition adjustments  
14 being recorded. These were the GDU propane system in Port St. Lucie, the  
15 Homestead Lateral and the Vero Beach Lateral. Consistent with the  
16 Commission's treatment of prior acquisition adjustments, these costs have  
17 been included in Rate Base. These purchases represent a cost-effective  
18 means of growing the Company's customer base, as well as improving  
19 system reliability. Please refer to the testimony of company witnesses Rick  
20 Wall and Richard Gruber for further discussions of the benefits of these  
21 purchases to our customers.

22 **Q. HAVE LEASED APPLIANCES BEEN PROPERLY EXCLUDED FROM**  
23 **RATE BASE AND NOI IN ACCORDANCE WITH ORDER PSC-94-1570-**

1           **FOF-GU?**

2    A.    Yes. In accordance with the order, all leased appliances, associated  
3           accumulated depreciation, and related lease receivables and merchandise  
4           inventories have been excluded from utility assets and Adjusted Rate Base,  
5           by adjustment on Schedule G-1, page 4. In addition, the adjustments to  
6           working capital and to common plant for the calculation of Adjusted Rate  
7           Base included provisions to exclude components that help support the  
8           leased appliance business. All lease revenues, operating expenses and  
9           depreciation directly chargeable to the leasing business are accounted for  
10          as Other Income and Expenses for regulatory reporting and, thus, are  
11          excluded from the calculation of NOI. In addition, the calculation of the  
12          Company's Adjusted NOI includes adjustments to exclude the appropriate  
13          portion of Administrative and General ("A&G") expenses that support the  
14          leased appliance business.

15   **Q.    HAS CITY GAS IDENTIFIED AND EXCLUDED FROM RATE BASE**  
16   **THOSE PORTIONS OF ITS COMMON PLANT THAT ARE PROPERLY**  
17   **APPLICABLE TO ITS NON-UTILITY OPERATIONS?**

18   A.    Yes. NUI has performed a thorough study of NUI City Gas' common plant.  
19          That study was the basis for the adjustments made to common plant and  
20          accumulated depreciation in Rate Base and depreciation expense, which  
21          are reflected on pages 18 through 22 of Schedule G-1 and page 28 of  
22          Schedule G-2.

23   **Q.    WHAT IS THE APPROPRIATE PROJECTED TEST YEAR GAS PLANT**



1           **IN SERVICE FOR CITY GAS?**

2    A.    The appropriate adjusted Gas Plant is \$175,285,811 reflecting the  
3           adjustments described above.

4    **Q.    WHAT ARE THE APPROPRIATE DEPRECIATION RATES TO BE USED**  
5           **BY CITY GAS FOR THE PROJECTED TEST YEAR?**

6    A.    The appropriate depreciation rates are those prescribed in Order No. PSC-  
7           99-2505-PAA-GU, issued in Docket No. 990229-GU on December 21,  
8           1999. Those rates have been utilized in this filing.

9    **Q.    WHAT ARE THE APPROPRIATE PROJECTED TEST YEAR**  
10           **DEPRECIATION AND AMORTIZATION RESERVES FOR NUI CITY**  
11           **GAS?**

12   A.    The appropriate projected test year depreciation and amortization reserves  
13           for NUI City Gas amount to \$68,135,475, and are deducted from Gas Plant  
14           in Service to arrive at Utility Plant, net. These reserves reflect all appropriate  
15           adjustments with respect to non-utility operations and disallowances.

16   **Q.    WERE FUEL COST OVER/UNDERRECOVERIES PROPERLY**  
17           **EXCLUDED FROM THE WORKING CAPITAL ALLOWANCE FOR THE**  
18           **PROJECTED TEST YEAR?**

19   A.    Yes. Underrecovered gas costs were removed from working capital by  
20           adjustment on Schedule G-1, page 2.

21   **Q.    HAVE COMPONENTS OF WORKING CAPITAL APPLICABLE TO NON-**  
22           **UTILITY OPERATIONS BEEN PROPERLY EXCLUDED FROM THE**  
23           **WORKING CAPITAL ALLOWANCE?**

1 A. Yes. Specific assets related to non-utility operations (e.g., lease receivables  
2 and merchandise) were removed from working capital. In addition, provision  
3 has been made to exclude from working capital the appropriate portion of  
4 common assets apportionable to non-utility activities. The basis for the  
5 allocation was the three-factor method that is used by NUI to allocate  
6 shared services to its various business units. This allocation methodology is  
7 described below. The share of total City Gas costs applicable to its non-  
8 utility operations was 12.5%.

9 **Q. WHAT IS THE APPROPRIATE WORKING CAPITAL ALLOWANCE FOR**  
10 **THE PROJECTED TEST YEAR?**

11 A. The appropriate Working Capital Allowance, calculated using the Balance  
12 Sheet Method, is \$3,836,434, which reflects the adjustments described  
13 above.

14 **Q. WHAT IS THE APPROPRIATE ADJUSTED RATE BASE FOR THE**  
15 **PROJECTED TEST YEAR?**

16 A. The appropriate Adjusted Rate Base for the projected test year is  
17 \$113,986,770. Attached as Exhibit No. \_\_\_\_ (RJC-2) is Schedule G-1, page  
18 1, which presents the components of Rate Base.

19

20 **NET OPERATING INCOME**

21 **Q. WHAT IS THE APPROPRIATE AMOUNT OF OPERATING REVENUES**  
22 **FOR THE PROJECTED TEST YEAR?**

23 A. The appropriate amount of Operating Revenues for the projected test year

1 is \$33,574,637.

2 **Q. WERE THE COST OF GAS, CONSERVATION COSTS AND REVENUE**  
3 **RELATED TAXES PROPERLY REMOVED FROM REVENUES FOR THE**  
4 **PROJECTED TEST YEAR?**

5 A. Yes. The appropriate amount of Operating Revenues is determined after  
6 adjustments to exclude the Cost of Gas, billings for Conservation Costs and  
7 billings for taxes collectible from customers. Also, regulatory assessment  
8 fees applicable to billings for the Cost of Gas and Conservation are  
9 excluded from Taxes Other Than Income by appropriate adjustment.

10 **Q. WHAT IS THE APPROPRIATE O&M BENCHMARK VARIANCE FACTOR**  
11 **FOR CITY GAS?**

12 A. The appropriate benchmark variance factor is 1.1385, reflecting the  
13 increase in the average number of customers and the increase in the  
14 average Consumer Price Index ("CPI") from the historical base year of City  
15 Gas' last rate case (1995) to the current case historical base year (1999).  
16 The calculation of this benchmark variance factor is presented on MFR  
17 Schedule C-37.

18 **Q. HAS CITY GAS JUSTIFIED ITS O&M BENCHMARK VARIANCES?**

19 A. Yes. The rate of increase in City Gas' operation and maintenance  
20 expenses from 1995 to 1999 was less than the benchmark variance factor  
21 in total. The details of variances of actual expenses in the historical base  
22 year from the benchmark by function are presented in MFR Schedule-38.  
23 Distribution, sales and customer accounts expenses all totaled less in 1999

1 than the 1995 expenses inflated by the benchmark variance factor. Only  
2 A&G expenses reflect a variance in excess of the benchmark. This  
3 variance, which is attributable to Outside Services expenses, relates to an  
4 increase in the allocation of the costs of corporate shared services to City  
5 Gas. This reflects the transfer to NUI of certain additional services that had  
6 been performed by City Gas personnel. The efficiencies achieved by  
7 centralizing these services are part of the reason for the overall favorable  
8 variance in actual base year O & M expenses to the benchmark.

9 **Q. YOU MENTIONED EARLIER THAT THE 2001 OPERATING EXPENSE**  
10 **PROJECTIONS WERE PREPARED BY TRENDING HISTORICAL 1999**  
11 **DATA AND MAKING ADJUSTMENTS FOR KNOWN CHANGES.**  
12 **PLEASE DESCRIBE THIS PROCESS IN MORE DETAIL.**

13 A. The trending was done in two parts. All O&M expenses were divided  
14 between labor and other expenses. A percentage increase was calculated  
15 for each group of expenses. This percentage was then compounded for a  
16 two-year period and applied to the 1999 expenses in each functional area  
17 to derive the projected test year amounts.

18 An annual increase of 4% was used for all labor expenses. This  
19 represents the actual average percentage increase used to determine  
20 employee salaries in 2000. It is also the amount used in the preparation of  
21 the Company's 2001 operating budget, which has not yet been completed.  
22 It is expected that this percentage will be used to calculate wage and salary  
23 increases in 2001. After compounding, the labor rate increase used to

1 determine 2001 labor expense was 8.16%.

2 Non-labor expenses were trended using a rate of 3%, which was  
3 calculated using the annual increase in the CPI as of May 2000. The  
4 compounded rate of increase used for the two-year period was 6.09%.  
5 There was no additional adjustment made to this factor to consider  
6 customer growth.

7 For those operations areas that have or will experience changes in  
8 staffing or reflect other fundamental differences in cost structure in 2001, as  
9 compared with 1999, costs were removed from the trended expenses for  
10 specific costing. These expenses were separately projected for 2001, in  
11 most cases by use of the budgeting process. The Company has also  
12 identified certain expenses that are expected to be materially higher or  
13 lower than the trended level of expense, and specifically forecast them.

14 **Q. COULD YOU DESCRIBE THE MAJOR EXPENSES THAT WERE**  
15 **DETERMINED OTHER THAN BY TRENDING.**

16 A. O&M expenses that were developed by specific examination of the  
17 expected costs in 2001 rather than by trending include uncollectible  
18 accounts expense, customer billing, postage, benefits costs, the  
19 amortization of deferred piping and the cost of the City Gas Call Center,  
20 which has recently been consolidated with similar operations of NUI's New  
21 Jersey utility.

22 Uncollectible accounts expense reflects an increase of \$332,000  
23 from 1999 to 2001. This increase is a result of a significant deterioration in

1 the Company's customer account collections in 2000 and its current  
2 delinquencies in its Miami division. Write-offs for the past year have been  
3 running substantially over the historical experience, which was the basis for  
4 the uncollectibles provision in 1999. The Company recognized in 1999 that  
5 its write-offs were not keeping up with delinquencies and that the allowance  
6 for uncollectibles was inadequate. The higher expense levels in 2000 and  
7 projected for 2001 represent amounts that will produce adequate allowance  
8 balances. Please refer to the testimony of company witness Richard  
9 Gruber for a discussion of the initiatives being taken to address this  
10 problem.

11 Expenses for customer billing and postage reflect increased  
12 customer contact, in large part related to higher delinquencies. The  
13 Company has specific estimated cost information on medical insurance,  
14 pension and other employee benefits expenses for 2001 that have been  
15 used, rather than trended amounts. Actual amortizations, including  
16 reduced amounts for deferred piping, have been included in the projected  
17 test year expenses. We have also projected the expenses associated  
18 with the new Call Center operations, which have recently been  
19 consolidated with New Jersey operations in Hialeah. Costs of this  
20 operation, which now provides expanded seven-days-a-week service to  
21 our customers, are now incurred by City Gas and reduced by billings to  
22 NUI Elizabethtown Gas for their share of the operations.

23 **Q. WHAT IS THE APPROPRIATE AMOUNT OF RATE CASE EXPENSE**

1           **AND THE APPROPRIATE AMORTIZATION PERIOD?**

2    A.    The Company's calculation of rate case expense for the current case is  
3           included on Schedule C-13. The projection amounts to \$369,000, which  
4           includes \$75,000 in the event a hearing is required to resolve this case.  
5           This amount should be amortized over a period of three years.

6    **Q.    WHAT IS THE APPROPRIATE AMOUNT OF ADVERTISING AND SALES**  
7           **EXPENSE FOR THE PROJECTED TEST YEAR?**

8    A.    The O&M for the projected test year includes \$928,121 for advertising and  
9           sales expenses, including \$412,719 for the amortization of deferred interior  
10           home piping costs. These expenses support the Company's efforts to  
11           promote customer retention and growth by improving customer awareness  
12           of the environmental and economic benefits of the use of natural gas.  
13           Specifically, the Company will be developing the residential and commercial  
14           markets in the areas of expansion, including Port St. Lucie, Vero Beach, the  
15           Homestead area, and in Palm Beach and Glade Counties along the new  
16           Clewiston Expansion Project distribution line.

17   **Q.    HAS NUI CITY GAS PROPERLY IDENTIFIED AND EXCLUDED FROM**  
18           **O&M THOSE PORTIONS OF ITS A&G EXPENSES THAT ARE**  
19           **APPLICABLE TO ITS NON-UTILITY OPERATIONS?**

20   A.    Yes. The adjustment is shown on MFR Schedule G-2, page 2.

21   **Q.    COULD YOU PLEASE EXPLAIN HOW COSTS ARE ALLOCATED TO**  
22           **CITY GAS FOR NUI CENTRAL SERVICES.**

23   A.    Costs for central services provided by NUI have been allocated in

1 accordance with NUI's cost allocation policy. This was also the basis for  
2 allocations to City Gas that were incorporated into operating expenses in  
3 the Company's last base rate case. The cost allocation methodology used  
4 is reflective of the relative size of the individual business units that benefit  
5 from the services. In order to give recognition to relative size, the policy and  
6 methodology for cost allocation is to use a three-part formula with equal  
7 weighting to each component. The factors used are (1) direct payroll, (2)  
8 13-month average plant balance and (3) 13-month average number of  
9 customers.

10 **Q. IN ACCORDANCE WITH NUI'S POLICY, WHAT IS THE APPROPRIATE**  
11 **PROPORTION OF NUI CORPORATE EXPENSES TO BE BORNE BY**  
12 **NUI CITY GAS' UTILITY OPERATIONS?**

13 A. Based on the three-factor method described above, 20% of these expenses  
14 are reflected in NUI City Gas' cost of service related to its regulated  
15 activities.

16 **Q. COULD YOU DESCRIBE THE CENTRAL SERVICES PROVIDED BY NUI**  
17 **FOR WHICH THESE COSTS ARE ALLOCATED?**

18 A. Yes. The services provided include general executive management,  
19 treasury, shareholder relations, corporate communications, internal audit,  
20 purchasing, legal affairs, accounting, information systems management, risk  
21 management, gas supply management, human resources, marketing  
22 services, engineering, customer billing, environmental compliance, rates  
23 and regulatory affairs. Each of these areas comprises services that City



1 Gas would have to provide itself if they were not obtained from the  
2 corporate headquarters. In many instances NUI City Gas would not be  
3 able to afford, on a stand-alone basis, the depth of talent and expertise  
4 that NUI can provide on a centralized basis.

5 **Q. WHAT IS THE APPROPRIATE AMOUNT OF NUI CENTRAL SERVICES**  
6 **EXPENSES FOR INCLUSION IN CITY GAS' O&M EXPENSES FOR THE**  
7 **PROJECTED TEST YEAR?**

8 A. The appropriate amount of NUI central services expenses is \$5,736,979.  
9 This amount is included in Outside Services (Account 923) as part of the  
10 Company's O&M expenses for the projected test year.

11 **Q. WHAT IS THE APPROPRIATE AMOUNT OF PROJECTED TEST YEAR**  
12 **O&M EXPENSE, INCLUDING ALLOCATED EXPENSES OF NUI**  
13 **CENTRAL SERVICES?**

14 A. The appropriate amount of O&M for the Projected Test year is  
15 \$19,594,080, which is included in Operating Expenses used to calculate  
16 Net Operating Income on Schedule G-2, page 1.

17 **Q. WHAT IS THE APPROPRIATE AMOUNT OF TAXES OTHER THAN**  
18 **INCOME TAXES TO BE INCLUDED IN THE PROJECTED TEST YEAR?**

19 A. The appropriate amount of taxes other than income taxes is \$2,523,303,  
20 which is included in Operating Expenses used to calculate Net Operating  
21 Income on Schedule G-1, page 1.

22 **Q. WHAT IS THE APPROPRIATE AMOUNT OF INCOME TAX EXPENSE**  
23 **FOR THE PROJECTED TEST YEAR, INCLUDING INTEREST**

1           **SYNCHRONIZATION?**

2    A.    The appropriate amount of Income Tax Expense, including an adjustment  
3           for interest synchronization, for the projected test year is a credit of  
4           \$81,193, which is presented by component on Schedule G-2, page 1.

5    **Q.    WHAT IS THE APPROPRIATE AMOUNT OF NOI FOR THE PROJECTED**  
6           **TEST YEAR?**

7    A.    The appropriate amount of NOI for the projected test year, as adjusted for  
8           the items described above, is \$4,571,159. I have attached a copy of  
9           Schedule G-2, page 1, which presents the calculation of this amount, as  
10          Exhibit No. \_\_\_\_ (RJC-3).

11

12    **CAPITAL STRUCTURE**

13    **Q.    HAVE YOU PREPARED AN EXHIBIT SHOWING THE COMPANY'S**  
14          **CAPITAL STRUCTURE?**

15    A.    Yes. The information appears on MFR Schedule G-3, page 2, a copy of  
16          which is attached as Exhibit No. \_\_\_\_ (RJC-4).

17    **Q.    HAVE YOU PREPARED THE COMPANY'S CAPITAL STRUCTURE FOR**  
18          **RATEMAKING PURPOSES CONSISTENTLY WITH THE MANNER IN**  
19          **WHICH IT WAS APPROVED IN THE LAST RATE CASE?**

20    A.    Yes. In the Company's last rate case, the Commission approved the use of  
21          NUI's consolidated capital structure as the appropriate one to use for  
22          ratemaking purposes. The Company has followed that approach in this  
23          case, with one significant modification.

1 **Q. COULD YOU DESCRIBE THE MODIFICATION AND THE REASON FOR**  
2 **IT.**

3 A. During fiscal 2001 NUI will restructure itself as a holding company with two  
4 wholly-owned subsidiaries. NUI City Gas will emerge as a division of NUI  
5 Utilities, Inc., which will contain all regulated operations of NUI. The non-  
6 regulated business units will be separated from the utility operations under  
7 a separate NUI subsidiary. The capital structure used in the projected test  
8 year reflects that of NUI Utilities, Inc.

9 The Company believes that this capital structure is more appropriate  
10 for a regulated gas utility, since it does not include capital associated with  
11 NUI's non-regulated businesses. Under the new corporate organization,  
12 the debt/equity ratio of NUI Utilities, Inc. can be maintained at a level that is  
13 appropriate for utility financing. By insulating the utility company from the  
14 non-regulated operations it is expected that the debt rating of this company  
15 will not be negatively affected by the higher risk level associated with the  
16 non-regulated business activities. The appropriateness of using NUI  
17 Utilities' capital structure is also discussed by Dr. Roger Morin in his filed  
18 testimony.

19 **Q. WHAT DEBT/EQUITY RATIO DID YOU EMPLOY?**

20 A. The calculation of capital structure reflects investor sources of capital as  
21 follows: Equity, 43.38%, Long-Term Debt, 50.67%, and Short-Term Debt,  
22 5.95%.

23 **Q. ON WHAT IS THE AMOUNT OF EQUITY BASED?**

- 1 A. The amount of equity is based on the projected weighted average balance  
2 of common equity of NUI Utilities, Inc. on a consolidated basis for the  
3 projected test year, reduced by the amount invested in the non-utility  
4 operations of the Company.
- 5 **Q. HOW DOES THIS COMPARE TO THE AMOUNT OF EQUITY THAT WAS**  
6 **IN THE CAPITAL STRUCTURE IN THE LAST CASE?**
- 7 A. Equity in the Company's last base rate case comprised 41.72% of investor  
8 sources of capital.
- 9 **Q. WHAT IS THE APPROPRIATE LEVEL OF CUSTOMER DEPOSITS TO**  
10 **BE USED IN THE DETERMINATION OF NUI CITY GAS' CAPITAL**  
11 **STRUCTURE FOR THE PROJECTED TEST YEAR?**
- 12 A. The appropriate level of Customer Deposits to be included in the  
13 determination of City Gas' capital structure is \$5,596,459, which is the  
14 average level of customer deposits for the projected test year.
- 15 **Q. WHAT IS THE APPROPRIATE LEVEL OF DEFERRED INVESTMENT**  
16 **TAX CREDITS TO BE USED IN THE DETERMINATION OF CITY GAS'**  
17 **CAPITAL STRUCTURE FOR THE PROJECTED TEST YEAR?**
- 18 A. The appropriate level of Deferred Investment Tax Credits to be included in  
19 the determination of NUI City Gas' capital structure is \$883,654.
- 20 **Q. WHAT IS THE APPROPRIATE LEVEL OF DEFERRED INCOME TAXES**  
21 **TO BE USED IN THE DETERMINATION OF CITY GAS' CAPITAL**  
22 **STRUCTURE FOR THE PROJECTED TEST YEAR?**
- 23 A. The appropriate level of Deferred Income Taxes to be included in the

1 determination of NUI City Gas' capital structure is \$10,488,832. This amount  
2 was calculated by taking the actual balance on the Company's books as of  
3 May 31, 2000 and projecting it forward through September 30, 2001, and  
4 adjusting out non-utility related items.

5 **Q. DOES CITY GAS' CAPITAL STRUCTURE FOR RATEMAKING**  
6 **PURPOSES FOR THE PROJECTED TEST YEAR PROPERLY EXCLUDE**  
7 **NON-UTILITY INVESTMENTS?**

8 A. Yes. As discussed above, the non-regulated business activities of NUI will  
9 now be operated under a separate subsidiary and are excluded from the  
10 capital structure of NUI Utilities, Inc. In addition, the investment in the leasing  
11 and merchandising activities of NUI City Gas has been excluded in a manner  
12 consistent with the last rate order.

13 **Q. WHAT IS THE APPROPRIATE COST RATE FOR COMMON EQUITY?**

14 A. The appropriate cost rate for Common Equity is 11.7%, as described by Dr.  
15 Roger Morin in his filed testimony.

16 **Q. WHAT IS THE APPROPRIATE COST RATE FOR LONG-TERM DEBT?**

17 A. The appropriate cost rate for Long-Term Debt is 6.54%, which is the  
18 projected embedded rate for NUI Utilities, Inc.

19 **Q. WHAT IS THE APPROPRIATE COST RATE FOR SHORT-TERM DEBT?**

20 A. The appropriate cost rate for Short-Term Debt is 8%, which is the projected  
21 embedded rate for NUI Utilities, Inc.

22 **Q. WHAT IS THE APPROPRIATE COST RATE FOR CUSTOMER**  
23 **DEPOSITS?**

1 A. The appropriate cost rate for Customer Deposits is 6.73%. This is a  
2 weighted average rate of 6% paid by City Gas on residential customer  
3 deposits and 7% on commercial deposits in accordance with NUI City Gas'  
4 tariff.

5 **Q. WHAT IS THE APPROPRIATE COST RATE FOR INVESTMENT TAX**  
6 **CREDITS AND DEFERRED INCOME TAXES?**

7 A. Deferred Investment Tax Credits and Deferred Income Taxes are included  
8 in the capital structure without cost.

9 **Q. WHAT IS THE APPROPRIATE WEIGHTED AVERAGE COST OF**  
10 **CAPITAL FOR CITY GAS FOR RATEMAKING PURPOSES FOR THE**  
11 **PROJECTED TEST YEAR?**

12 A. NUI City Gas' appropriate weighted average overall cost of capital for the  
13 projected test year is 7.88%.

14 **Q. WHAT IS THE APPROPRIATE REVENUE EXPANSION FACTOR FOR**  
15 **THE PROJECTED TEST YEAR?**

16 A. The appropriate revenue expansion factor is 1.6282, as calculated on  
17 schedule G-4.

18 **Q. WHAT IS THE REVENUE DEFICIENCY FOR THE PROJECTED TEST**  
19 **YEAR?**

20 A. The revenue deficiency for NUI City Gas for the projected test year, is  
21 calculated on Schedule G-5 of the MFRs, which is included as Exhibit No.  
22 \_\_\_\_ (RJC-5). It amounts to \$7,181,988, or 21.39%, bringing total  
23 operating revenues to \$40.757 million. This is the amount of increase that

1 the Company requires in order to give it the opportunity to earn a fair rate of  
2 return based on conditions during the projected test year. This deficiency  
3 amount has been used as the basis for the rates developed by company  
4 witness Thomas Smith, as presented in his testimony.

5 **Q. DOES THIS CONCLUDE YOUR PRE-FILED TESTIMONY?**

6 **A. Yes.**

7

8

MFR SCHEDULES SPONSORED BY  
ROBERT J. CLANCY, JR.

SCHEDULE NO.	TITLE
A-1 p. 1	MAGNITUDE OF CHANGE-PRESENT vs. PRIOR RATE CASE
A-2 p. 1	ANALYSIS OF PERMANENT RATE INCREASE REQUESTED
A-3 p. 1	ANALYSIS OF JURISDICTIONAL RATE BASE
A-4 p. 1	ANALYSIS OF JURISDICTIONAL N. O. I.
A-5 p. 1	OVERALL RATE OF RETURN COMPARISON
A-6 p. 1	FINANCIAL INDICATORS
B-1 p.1	BALANCE SHEET – ASSETS
B-1 p.2	BALANCE SHEET - LIABILITIES & CAPITALIZATION
B-2 p.1	ADJUSTED RATE BASE
B-3 p.1	RATE BASE ADJUSTMENTS
B-4 p.1	MONTHLY UTILITY PLANT BALANCES
B-6 p.1	ACQUISITION ADJUSTMENTS
B-6 p.2	ACQUISITION ADJUSTMENTS (CONT.)
B-7 p.1	PROPERTY HELD FOR FUTURE USE
B-7 p.2	PROPERTY HELD FOR FUTURE USE - DETAIL
B-9 p.1	ACCUMULATED DEPRECIATION - MONTHLY BALANCES
B-10 p.1	ACCUMULATED AMORTIZATION – MONTHLY BALANCES
B-12 p.1	CUSTOMER ADVANCES FOR CONSTRUCTION
B-13 p.1	WORKING CAPITAL ALLOWANCE - ASSETS
B-13 p.2	WORKING CAPITAL ALLOWANCE - LIABILITIES
B-14 p.1	MISCELLANEOUS DEFERRED DEBITS
B-15 p.1	OTHER DEFERRED CREDITS
B-16 p.1	ADDITIONAL RATE BASE COMPONENTS
B-17 p.1	INVESTMENT TAX CREDITS - 3% AND 4% ITC DETAIL
B-17 p.2	INVESTMENT TAX CREDITS - 8% AND 10% ITC DETAIL
B-17 p.3	INVESTMENT TAX CREDITS - COMPANY POLICIES
B-17 p.4	INVESTMENT TAX CREDITS - SECTION 46(f) ELECTION
B-18 p.1	ACCUMULATED DEFERRED INCOME TAX - SUMMARY
B-18 p.2	ACCUMULATED DEFERRED INCOME TAX - STATE
B-18 p.3	ACCUMULATED DEFERRED INCOME TAX - STATE
B-18 p.4	ACCUMULATED DEFERRED INCOME TAX - FEDERAL
B-18 p.5	ACCUMULATED DEFERRED INCOME TAX - FEDERAL
C-1 p.1	ADJUSTED NET OPERATING INCOME
C-2 p.1	ADJUSTMENTS TO NET OPERATING INCOME
C-2 p.2	ADJUSTMENTS TO NET OPERATING INCOME - (CONT.)
C-3 p.1	OPERATING REVENUES BY MONTH
C-4 p.1	UNBILLED REVENUES
C-5 p.1	O & M EXPENSES BY MONTH
C-5 p.2	O & M EXPENSES BY MONTH - (CONT.)
C-7 p.1	CONSERVATION REVENUES AND EXPENSES
C-8 p.1	UNCOLLECTIBLE ACCOUNTS - GAS
C-8 p.2	UNCOLLECTIBLE ACCOUNTS - GAS (CONT.)
C-8 p.3	UNCOLLECTIBLE ACCOUNTS - MERCHANDISE
C-8 p.4	UNCOLLECTIBLE ACCOUNTS - MERCHANDISE (CONT.)
C-8 p.5	UNCOLLECTIBLE ACCOUNTS – MISCELLANEOUS
C-8 p.6	UNCOLLECTIBLE ACCOUNTS - MISCELLANEOUS (CONT.)
C-9 p.1	ADVERTISING EXPENSES
C-9 p.2	ADVERTISING EXPENSES - (CONT.)
C-10 p.1	CIVIC AND CHARITABLE CONTRIBUTIONS
C-11 p.1	INDUSTRY ASSOCIATION DUES



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SCHEDULE NO.	TITLE
C-12 p.1	LOBBYING AND POLITICAL EXPENSES
C-13 p.1	RATE CASE EXPENSES
C-14 p.1	MISCELLANEOUS GENERAL EXPENSES
C-15 p.1	OUT OF PERIOD ADJUSTMENTS
C-16 p.1	GAIN/LOSS ON DISPOSITION OF PROPERTY
C-17 p.1	DEPRECIATION EXPENSE
C-18 p.1	AMORTIZATION/RECOVERY SCHEDULE
C-20 p.1	SUMMARY OF TOTAL INCOME TAX PROVISION
C-21 p.1	STATE AND FEDERAL INCOME TAX - CURRENT
C-22 p.1	INTEREST EXPENSE - INCOME TAX
C-23 p.1	BOOK / TAX DIFFERENCES - PERMANENT
C-24 p.1	DEFERRED INCOME TAX EXPENSE
C-25 p.1	DEFERRED INCOME TAX ADJUSTMENT
C-26 p.1	PARENT DEBT INFORMATION
C-27 p.1	INCOME TAX RETURNS
C-28 p.1	MISCELLANEOUS TAX INFORMATION
C-29 p.1	CONSOLIDATED RETURN
C-30 p.1	OTHER TAXES - DETAIL
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C-31 p.1	OUTSIDE PROFESSIONAL SERVICES
C-32 p.1	AFFILIATED COMPANY TRANSACTIONS
C-33 p.1	WAGE & SALARY INCREASES COMPARED TO C.P.I.
C-34 p.1	O & M BENCHMARK COMPARISONS
C-35 p.1	O & M ADJUSTMENTS BY FUNCTION
C-36 p.1	BASE YEAR RECOVERABLE O & M EXPENSES BY FUNCTION
C-37 p.1	O & M COMPOUND MULTIPLIER
C-38 p.1	O & M BENCHMARK VARIANCE BY FUNCTION
C-38 p.2	O & M BENCHMARK VARIANCE BY FUNCTION
C-38 p.3	O & M BENCHMARK VARIANCE BY FUNCTION
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D-1 p.1	COST OF CAPITAL - 13 MONTH AVERAGE
D-1 p.2	COST OF CAPITAL - HISTORICAL DATA
D-2 p.1	LONG TERM DEBT OUTSTANDING - DETAIL
D-2 p.2	LONG TERM DEBT - CALL PROVISIONS
D-3 p.1	SHORT TERM DEBT
D-4 p.1	PREFERRED STOCK
D-5 p.1	COMMON STOCK ISSUES
D-6 p.1	CUSTOMER DEPOSITS
D-7 p.1	SOURCES AND USES OF FUNDS
D-8 p.1	ISSUANCE OF SECURITIES
D-9 p.1	SUBSIDIARY INVESTMENTS
D-10 p.1	RECONCILIATION OF AVERAGE CAPITAL STRUCTURE TO AVERAGE JURISDICTIONAL RATE BASE
D-11 p.1	FINANCIAL INDICATORS - COVERAGE RATIOS
D-11 p.2	FINANCIAL INDICATORS - PERCENTAGE OF CONSTRUCTION FUNDS INTERNALLY GENERATED
D-11 p.3	FINANCIAL INDICATORS - AFUDC AS A PERCENTAGE OF INCOME
D-12 p.1	APPLICANT'S MARKET DATA

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SCHEDULE NO.	TITLE
E-6 p.1	DERIVATION OF RATE BASE
E-6 p.2	DERIVATION OF RATE BASE - (CONT.)
E-6 p.3	DERIVATION OF COST SERVICE
E-6 p.4	DERIVATION OF COST SERVICE - (CONT.)
E-6 p.5	DERIVATION OF COST SERVICE - (CONT.)
F-1 p.1	CALCULATION OF INTERIM RATE RELIEF - RATE OF RETURN
F-2 p.1	WORKING CAPITAL - ASSETS
F-2 p.2	WORKING CAPITAL - LIABILITIES
F-3 p.1	ADJUSTMENTS TO RATE BASE
F-4 p.1	NET OPERATING INCOME
F-5 p.1	ADJUSTMENTS TO NET OPERATING INCOME
F-5 p.2	ADJUSTMENTS TO NET OPERATING INCOME - (CONT.)
F-6 p.1	REVENUE EXPANSION FACTOR
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G-1 p.1	RATE BASE, PROJECTED
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G-1 p.3	WORKING CAPITAL, PROJECTED
G-1 p.4	RATE BASE ADJUSTMENTS
G-1 p.5	BALANCE SHEET, BASE YR + 1
G-1 p.6	BALANCE SHEET, BASE YR + 1
G-1 p.7	BALANCE SHEET, PROJECTED
G-1 p.8	BALANCE SHEET, PROJECTED
G-1 p.9	PLANT, BASE YEAR + 1
G-1 p.10	PLANT, PROJECTED
G-1 p.11	DEPRECIATION RESERVE, BASE + 1
G-1 p.12	DEPRECIATION RESERVE, PROJECTED
G-1 p.13	AMORTIZATION RESERVE, BASE +1
G-1 p.14	AMORTIZATION RESERVE, PROJECTED
G-2 p.1	NOI SUMMARY, PROJECTED
G-2 p.2	NOI ADJUSTMENTS, PROJECTED
G-2 p.3	NOI ADJUSTMENTS, PROJECTED
G-2 p.4	INCOME STATEMENT, BASE + 1
G-2 p.5	INCOME STATEMENT, PROJECTED
G-2 p.12	PROJECTED O&M EXPENSES - TRENDS
G-2 p.13	PROJECTED O&M EXPENSES - TRENDS
G-2 p.14	PROJECTED O&M EXPENSES - TRENDS
G-2 p.15	PROJECTED O&M EXPENSES - TRENDS
G-2 p.16	PROJECTED O&M EXPENSES - TRENDS
G-2 p.17	PROJECTED O&M EXPENSES - TRENDS
G-2 p.18	PROJECTED O&M EXPENSES - TRENDS
G-2 p.19	PROJECTED O&M EXPENSES - TRENDS
G-2 p.23	DEPRECIATION EXPENSE, BASE + 1
G-2 p.24	AMORTIZATION, BASE + 1
G-2 p.26	DEPRECIATION EXPENSE, PROJECTED
G-2 p.27	AMORTIZATION, PROJECTED

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SCHEDULE NO.	TITLE
G-2 p.29	INCOME TAX SUMMARY, BASE + 1
G-2 p.30	INCOME TAX CALC., BASE + 1
G-2 p.31	DEFERRED INCOME TAX EXPENSE, BASE + 1
G-2 p.32	INCOME TAX SUMMARY, PROJECTED
G-2 p.33	INCOME TAX CALCULATION, PROJECTED
G-2 p.34	DEFERRED INCOME TAX EXPENSE, PROJECTED
G-3 p. 1	COST OF CAPITAL, BASE + 1
G-3 p.2	COST OF CAPITAL, PROJECTED
G-3 p.3	LONG TERM DEBT OUTSTANDING, PROJECTED
G-3 p.4	SHORT TERM DEBT OUTSTANDING, PROJECTED
G-3 p.5	PREFERRED STOCK, PROJECTED
G-3 p.6	COMMON STOCK, PROJECTED
G-3 p.7	CUSTOMER DEPOSITS
G-3 p.8	STOCK/BOND ISSUES
G-3 p.9	FINANCIAL INDICATORS, PROJECTED
G-3 p.10	FINANCIAL INDICATORS, PROJECTED
G-3 p.11	FINANCIAL INDICATORS, PROJECTED
G-4 p.1	REVENUE EXPANSION FACTOR
G-5 p.1	REVENUE DEFICIENCY, PROJECTED
G-6 p.1	MAJOR ASSUMPTIONS, PROJECTED
G-6 p.2	MAJOR ASSUMPTIONS, PROJECTED
G-6 p.3	MAJOR ASSUMPTIONS, PROJECTED
G-6 p.4	MAJOR ASSUMPTIONS, PROJECTED
G-6 p.5	MAJOR ASSUMPTIONS, PROJECTED

FLORIDA PUBLIC SERVICE COMMISSION

EXPLANATION: PROVIDE A SCHEDULE CALCULATING A 13-MONTH AVERAGE RATE BASE FOR THE HISTORIC BASE YEAR, THE HISTORIC BASE YEAR PLUS ONE, AND THE PROJECTED TEST YEAR.

TYPE OF DATA SHOWN:

HISTORIC BASE YEAR DATA: 09/30/99

COMPANY: CITY GAS COMPANY OF FLORIDA  
A DIVISION OF NUI CORPORATION

HISTORIC BASE YEAR + 1: 09/30/00

PROJECTED TEST YEAR: 09/30/01

DOCKET NO 000768-GU

WITNESS: R. CLANCY

Line No.	Description	Historical Base Year (1999)			Historical Base Year + 1 (2000)	Projected Test Year (2001)		
		Average Unadjusted	Company Adjustments	Average Adjusted	Average Unadjusted	Average Unadjusted	Company Adjustments	Average Adjusted
<b>UTILITY PLANT</b>								
1	GAS PLANT IN SERVICE	\$ 143,756,865	\$ 3,041,377	\$ 146,798,242	\$ 156,451,363	\$ 169,205,682	\$ -	\$ 169,205,682
2	COMMON PLANT ALLOCATED	-	665,093	665,093	-	-	555,877	555,877
3	ACQUISITION ADJUSTMENT	30,337,093	(29,188,220)	1,148,873	30,810,354	31,184,548	(29,370,230)	1,814,318
4	CONSTRUCTION WORK IN PROGRESS	5,242,621	(4,093,626)	1,148,995	2,829,654	6,709,934	-	6,709,934
5	TOTAL	179,336,579	(29,575,376)	149,761,203	190,091,371	207,100,164	(28,814,353)	178,285,811
<b>DEDUCTIONS</b>								
6	ACCUMULATED DEPRECIATION - UTILITY PLANT	58,563,873	(870,236)	57,693,637	63,541,520	67,713,522	-	67,713,522
7	ACCUM. DEPR. - COMMON PLANT ALLOCATED	-	(256,399)	(256,399)	-	-	(5,359)	(5,359)
8	ACCUM. AMORTIZATION - ACQUISITION ADJ'TS	10,573,358	(10,208,116)	365,242	11,595,214	12,629,164	(12,201,852)	427,312
9	TOTAL DEDUCTIONS	69,137,231	(11,334,751)	57,802,480	75,136,734	80,342,686	(12,207,211)	68,135,475
10	UTILITY PLANT, NET	110,199,348	(18,240,625)	91,958,723	114,954,637	126,757,478	(16,607,142)	110,150,336
<b>ALLOWANCE FOR WORKING CAPITAL</b>								
11	BALANCE SHEET METHOD	(18,208,266)	20,995,036	2,786,770	(21,062,910)	(33,279,225)	37,115,659	3,836,434
12	TOTAL RATE BASE	\$ 91,991,082	\$ 2,754,411	\$ 94,745,493	\$ 93,891,727	\$ 93,478,253	\$ 20,508,517	\$ 113,986,770
13	NET OPERATING INCOME	\$ 5,254,796	\$ 205,925	\$ 5,460,721	\$ 4,922,383	\$ 3,280,858	\$ 1,290,301	\$ 4,571,159
14	RATE OF RETURN	5.71%		5.76%	5.24%	3.51%		4.01%

FLORIDA PUBLIC SERVICE COMMISSION

EXPLANATION: PROVIDE THE CALCULATION OF NET OPERATING INCOME PER BOOKS FOR THE HISTORIC BASE YEAR, THE PROJECTED NET OPERATING INCOME FOR THE HISTORIC BASE YEAR + 1, AND THE PROJECTED TEST YEAR.

TYPE OF DATA SHOWN:

COMPANY: CITY GAS COMPANY OF FLORIDA  
A DIVISION OF NUI CORPORATION  
DOCKET NO.: 000768-GU

HISTORIC BASE YEAR DATA: 09/30/99  
HISTORIC BASE YEAR + 1: 09/30/00  
PROJECTED TEST YEAR: 09/30/01  
WITNESS: R. CLANCY

Line No.	Description	Historical Base Year (1999)			Historical Base Year + 1 (2000)	Projected Test Year (2001)		
		Per Books	Company Adjustments	Adjusted	Per Books	Per Books	Company Adjustments	Adjusted
1	<b>OPERATING REVENUE:</b>							
2	OPERATING REVENUES	78,350,986	(47,349,461)	31,001,525	95,868,874	61,790,681	(30,655,548)	31,135,133
3	REVENUE RELIEF	-	-	-	-	-	-	-
4	CHANGE IN UNBILLED REVENUES	-	-	-	(2,799)	-	-	-
5	REVENUES DUE TO GROWTH	-	-	-	482,548	2,439,504	-	2,439,504
6	<b>TOTAL REVENUES</b>	<b>78,350,986</b>	<b>(47,349,461)</b>	<b>31,001,525</b>	<b>96,348,623</b>	<b>64,230,185</b>	<b>(30,655,548)</b>	<b>33,574,637</b>
7	<b>OPERATING EXPENSES:</b>							
8	COST OF GAS	41,404,438	(41,404,438)	-	53,776,860	25,004,943	(25,004,943)	-
9	OPERATION & MAINTENANCE	21,826,748	(4,546,255)	17,280,493	24,755,781	22,981,629	(3,387,549)	19,594,080
10	CONSERVATION COSTS	-	-	-	2,079,967	2,308,203	(2,308,203)	-
11	DEPRECIATION & AMORTIZATION	5,288,697	524,911	5,813,608	6,082,404	6,622,601	344,687	6,967,288
12	REVENUE RELATED TAXES	-	-	-	2,394,768	2,523,902	(2,523,902)	-
13	TAXES OTHER THAN INCOME	4,596,848	(3,208,794)	1,388,054	2,585,746	2,909,103	(385,800)	2,523,303
14	INCOME TAXES FEDERAL	(700,739)	911,067	210,328	(492,200)	(1,195,200)	1,126,949	(68,251)
15	INCOME TAXES - STATE	(119,952)	155,955	36,003	(92,709)	(204,594)	192,912	(11,682)
16	DEFERRED TAXES - FEDERAL	659,628	-	659,628	252,607	(35,037)	-	(35,037)
17	DEFERRED TAXES - STATE	152,690	-	152,690	83,016	33,777	-	33,777
18	INVESTMENT TAX CREDITS	(12,168)	12,168	-	-	-	-	-
19	<b>TOTAL OPERATING EXPENSES</b>	<b>73,096,190</b>	<b>(47,555,386)</b>	<b>25,540,804</b>	<b>91,426,240</b>	<b>60,949,327</b>	<b>(31,945,849)</b>	<b>29,003,478</b>
20	<b>NET OPERATING INCOME</b>	<b>5,254,796</b>	<b>205,925</b>	<b>5,460,721</b>	<b>4,922,383</b>	<b>3,280,858</b>	<b>1,290,301</b>	<b>4,571,159</b>

FLORIDA PUBLIC SERVICE COMMISSION

EXPLANATION: PROVIDE A SCHEDULE CALCULATING A 13 MONTH AVERAGE COST OF CAPITAL FOR THE PROJECTED TEST YEAR

TYPE OF DATA SHOWN:  
PROJECTED TEST YEAR: 09/30/01  
WITNESS: R. CLANCY

COMPANY: CITY GAS COMPANY OF FLORIDA  
A DIVISION OF NUI CORPORATION

DOCKET NO.: 000768-GU

Line No.	Description	Per Books	Adjustments			Adjusted	Ratio	Cost Rate	Weighted Cost	Consolidated Investor Sources
			To Conform with Ratio of Investor Sources	Specific	Pro Rata					
1	COMMON EQUITY	37,348,761	13,649,387	-	(8,913,718)	42,084,430	36.92%	11.70%	4.32%	43.38%
2	LONG TERM DEBT	53,645,942	5,924,882	-	(10,412,094)	49,158,730	43.13%	6.54%	2.82% a	50.67%
3	SHORT TERM DEBT	26,572,040	(19,574,269)	-	(1,223,106)	5,774,665	5.07%	8.00%	0.41% a	5.95%
4	CUSTOMER DEPOSITS	5,596,459	-	-	-	5,596,459	4.91%	6.73%	0.33% a	
5	DEFERRED TAXES	20,221,678	-	(9,732,846)	-	10,488,832	9.20%	0.00%	0.00%	
6	TAX CREDIT	883,654	-	-	-	883,654	0.78%	0.00%	0.00%	
7	TOTAL	144,268,534	-	(9,732,846)	(20,548,918)	113,986,770	100.00%		7.88%	

INTEREST SYNCHRONIZATION CALCULATION

RATE BASE		\$113,986,770	
x WEIGHTED AVERAGE COST OF DEBT	(SUM OF "a")	3.56%	
SYNCHRONIZED INTEREST		4,057,929	
INTEREST PER BOOKS		4,955,250	
INTEREST PER BOOKS OVER SYNCHRONIZED INTEREST CALCULATED		897,321	
STATE TAX @	5.50%	49,353	49,353
		847,968	
FEDERAL TAX @	34.00%		288,309
TOTAL INCOME TAX ADJUSTMENT			\$337,662

SCHEDULE G-5

CALCULATION OF THE PROJECTED TEST YEAR - REVENUE DEFICIENCY

PAGE 1 OF 1

FLORIDA PUBLIC SERVICE COMMISSION

EXPLANATION: PROVIDE THE CALCULATION OF THE REVENUE DEFICIENCY FOR THE PROJECTED TEST YEAR.

TYPE OF DATA SHOWN:

PROJECTED TEST YEAR: 09/30/01

WITNESS: R. CLANCY

COMPANY: CITY GAS COMPANY OF FLORIDA  
A DIVISION OF NUI CORP.  
DOCKET NC 000768-GU

LINE NO.	DESCRIPTION	AMOUNT
1	ADJUSTED RATE BASE	\$ 113,986,770
2	REQUESTED RATE OF RETURN	7.88%
3	N.O.I. REQUIREMENTS	8,982,157
4	LESS: ADJUSTED N.O.I.	<u>4,571,159</u>
5	N.O.I. DEFICIENCY	\$ 4,410,998
6	EXPANSION FACTOR	<u>1.6282</u>
7	REVENUE DEFICIENCY	<u>\$ 7,181,988</u>

SUPPORTING SCHEDULES: G-1 p 1, G-3 p 2, G-4

RECAP SCHEDULES: A-1

EXHIBIT NO. \_\_\_\_\_ (RJC-S)  
CITY GAS COMPANY OF FLORIDA  
DOCKET NO. 000768-GU  
PAGE 1 OF 1

**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

**Application of City Gas Company of     )  
Florida for approval of proposed rates   ) Docket No. 000768-GU**

**DIRECT TESTIMONY**

**OF**

**ROGER A. MORIN**

**ON BEHALF OF**

**CITY GAS COMPANY OF FLORIDA**



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**CITY GAS COMPANY OF FLORIDA**  
**DIRECT TESTIMONY OF DR. ROGER A MORIN**

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1

**I. INTRODUCTION**

2

**Q. PLEASE STATE YOUR NAME, ADDRESS, AND OCCUPATION.**

3

A. My name is Dr. Roger A. Morin. My business address is Georgia State University, Robinson College of Business, University Plaza, Atlanta, Georgia, 30303. I am Professor of Finance at the College of Business, Georgia State University and Professor of Finance for Regulated Industry at the Center for the Study of Regulated Industry at Georgia State University. I am also a principal in Utility Research International, an enterprise engaged in regulatory finance and economics consulting to business and government.

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**Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.**

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A. I hold a Bachelor of Engineering degree and an MBA in Finance from McGill University, Montreal, Canada. I received my Ph.D. in Finance and Econometrics at the Wharton School of Finance, University of Pennsylvania.

12

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14

**Q. PLEASE SUMMARIZE YOUR ACADEMIC AND BUSINESS CAREER.**

15

A. I have taught at the Wharton School of Finance, University of Pennsylvania, Amos Tuck School of Business at Dartmouth College, Drexel University, University of Montreal, McGill University, and Georgia State University. I was a faculty member of Advanced Management Research International, and I am currently a faculty member of The Management Exchange Inc. and Exnet where I conduct frequent national executive-level education seminars throughout the United States and Canada. In the last

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1 twenty years, I have conducted numerous national seminars on such topics as  
2 "Utility Finance", "Utility Cost of Capital", "Alternative Regulatory Frameworks,"  
3 and on "Utility Capital Allocation" which I have developed on behalf of The  
4 Management Exchange Inc. in conjunction with Public Utilities Reports, Inc.

5 I have authored or co-authored several books, monographs, and articles  
6 in academic scientific journals on the subject of finance. They have appeared  
7 in a variety of journals, including The Journal of Finance, The Journal of  
8 Business Administration, International Management Review, and Public Utility  
9 Fortnightly. I published a widely-used treatise on regulatory finance, Utilities'  
10 Cost of Capital, Public Utilities Reports Inc., Arlington, Va. 1984. My more  
11 recent book, Regulatory Finance, a voluminous treatise on the application of  
12 finance to regulated utilities, was released by the same publisher in late 1994. I  
13 have engaged in extensive consulting activities on behalf of numerous  
14 corporations and legal firms in matters of financial management and corporate  
15 litigation. Exhibit No. \_\_\_\_ (RAM-1) describes my professional credentials in  
16 more detail.

17 **Q. HAVE YOU TESTIFIED ON COST OF CAPITAL BEFORE?**

18 A. Yes, I have been a cost of capital witness before more than 40 regulatory  
19 boards in North America, including the Florida Public Service Commission  
20 ("FPSC" or the "Commission"), the Federal Energy Regulatory Commission,  
21 and the Federal Communications Commission. I have appeared before the  
22 following state and provincial commissions:

Alabama	Illinois	New Brunswick	Pennsylvania
Alaska	Indiana	New Jersey	Quebec
Alberta	Iowa	New York	South Carolina
Arizona	Louisiana	Newfoundland	Tennessee
British Columbia	Manitoba	North Carolina	Texas
California	Michigan	North Dakota	Utah
Colorado	Minnesota	Ohio	Vermont
Florida	Mississippi	Oklahoma	Washington
Georgia	Montana	Ontario	West Virginia
Hawaii	Nevada	Oregon	

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2           The details of my participation in regulatory proceedings are provided in  
3 Exhibit \_\_\_\_ (RAM-1).

4       **Q.   WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

5       A.   I have been asked to conduct an independent appraisal of the fair and  
6 reasonable rate of return on the gas distribution operations of the City Gas  
7 Company of Florida ("City Gas" or the "Company"), an operating division of NUI  
8 Corporation ("NUI"), with particular emphasis on the fair return on the  
9 Company's common equity capital committed to that business; to form an  
10 opinion based on my professional judgment as to a return on such capital which  
11 will (1) be fair to the ratepayer, (2) allow the Company to attract capital on  
12 reasonable terms, (3) maintain its financial integrity; and (4) be comparable to  
13 returns offered on comparable risk investments; and to testify in these  
14 proceedings as to that opinion.   I have also been asked to comment on the  
15 appropriateness of the company's proposed capital structure.

16       **Q.   WOULD YOU PLEASE BRIEFLY IDENTIFY THE EXHIBITS AND**  
17 **APPENDICES WHICH ACCOMPANY YOUR TESTIMONY?**

1 A. Yes. I have attached to my testimony Exhibits \_\_\_\_ (RAM-1) through \_\_\_\_  
2 (RAM-7) and Appendix A. These Exhibits and Appendix relate directly to points  
3 in my testimony, and are described in further detail in connection with those  
4 points.

5 **Q. PLEASE SUMMARIZE YOUR FINDINGS.**

6 A. I recommend the adoption of a return on overall investment of 7.88% and  
7 a rate of return on common equity of 11.7%. In keeping with the Commission's  
8 past practices, my recommended return of 11.7% provides the midpoint for an  
9 authorized range of 10.7% to 12.7%.

10 My recommendation is derived from studies I performed using the  
11 Capital Asset Pricing Model ("CAPM"), Risk Premium, and Discounted Cash  
12 Flow (DCF) methodologies. I performed two CAPM analyses, one using the  
13 plain vanilla CAPM and another using an empirical approximation of the CAPM  
14 (ECAPM). I performed three risk premium analyses: a prospective risk  
15 premium analysis on the gas distribution industries, an historical risk premium  
16 analysis on the gas distribution industries, and a study of the risk premiums  
17 allowed in the gas distribution industries. I also performed DCF analyses on  
18 three surrogates for the Company's gas distribution operations. They are: the  
19 parent company NUI, a group of gas distribution utilities and a group of  
20 generation divested electric utilities. My recommended rate of return reflects the  
21 application of my professional judgment to the results in light of the indicated  
22 returns from my Risk Premium, CAPM, and DCF analyses. The overall rate of

1 return on invested capital midpoint implied by my cost of equity  
2 recommendation is 7.88%.

3 **Q. PLEASE DESCRIBE HOW YOUR TESTIMONY IS ORGANIZED.**

4 A. My testimony is organized in three (3) broad sections:

5 I. Regulatory Framework and Rate of Return

6 II. Cost of Equity Estimates

7 III. Summary and Recommendation

8 The first section discusses the rudiments of rate of return regulation and  
9 the basic notions underlying rate of return. The second section contains the  
10 application of CAPM, Risk Premium, and DCF tests. In the third section, the  
11 results from the various approaches used in determining a fair return are  
12 summarized.

13 **REGULATORY FRAMEWORK AND RATE OF RETURN**

14 **Q. WHAT ECONOMIC AND FINANCIAL CONCEPTS HAVE GUIDED**  
15 **YOUR ASSESSMENT OF CITY GAS' COST OF COMMON EQUITY?**

16 A. Two fundamental economic principles underlie the appraisal of City Gas'  
17 cost of equity, one relating to the supply side of capital markets, the other to the  
18 demand side. According to the first principle, a rational investor is maximizing  
19 the performance of his portfolio only if he expects the returns earned on  
20 investments of comparable risk to be the same. If not, the rational investor will  
21 switch out of those investments yielding lower returns at a given risk level in

1 favor of those investment activities offering higher returns for the same degree  
2 of risk. This principle implies that a company will be unable to attract the capital  
3 funds it needs to meet its service demands and to maintain financial integrity  
4 unless it can offer returns to capital suppliers which are comparable to those  
5 achieved on alternate competing investments of similar risk. On the demand  
6 side, the second principle asserts that a company will continue to invest in real  
7 physical assets if the return on these investments exceeds or equals the  
8 company's cost of capital. This concept suggests that a regulatory commission  
9 should set rates at a level sufficient to create an equality between the return on  
10 physical asset investments and the company's cost of capital.

11 **Q. HOW DOES CITY GAS' COST OF CAPITAL RELATE TO THAT OF NUI**  
12 **UTILITIES, INC.?**

13 A. I am treating City Gas as a separate stand-alone entity, distinct from NUI  
14 because it is the cost of capital for City Gas that we are attempting to measure  
15 and not the cost of capital for NUI Utilities, Inc.'s consolidated overall activities.  
16 Financial theory clearly establishes that the cost of equity is the risk-adjusted  
17 opportunity cost to the investor, in this case, NUI. The true cost of capital  
18 depends on the use to which the capital is put, in this case NUI Utilities' gas  
19 operations in Florida. The specific source of funding an investment and the  
20 cost of funds to the investor are irrelevant considerations.

21 For example, if an individual investor borrows money at the bank at an  
22 after-tax cost of 8% and invests the funds in a speculative oil extraction

1 venture, the required return on the investment is not the 8% cost but rather the  
2 return foregone in speculative projects of similar risk, say 20%. Similarly, the  
3 required return on City Gas is the return foregone in comparable risk gas  
4 operations, and is unrelated to the parent's cost of capital. The cost of capital  
5 is governed by the risk to which the capital is exposed and not by the source of  
6 funds. The identity of the shareholders has no bearing on the cost of equity.

7 Just as individual investors require different returns from different assets  
8 in managing their personal affairs, corporations should behave in the same  
9 manner. A parent company normally invests money in many operating  
10 companies of varying sizes and varying risks. These operating subsidiaries  
11 pay different rates for the use of investor capital, such as long-term debt capital,  
12 because investors recognize the differences in capital structure, risk, and  
13 prospects between subsidiaries. Therefore, the cost of investing funds in an  
14 operating utility division such as City Gas is the return foregone on investments  
15 of similar risk and is unrelated to the identity of the investor.

16 **Q. UNDER TRADITIONAL COST OF SERVICE REGULATION PLEASE**  
17 **EXPLAIN HOW A REGULATED COMPANY'S RATES SHOULD BE SET.**

18 A. Under the traditional regulatory process, a regulated company's rates  
19 should be set so that the company covers its costs, including taxes and  
20 depreciation, plus a fair and reasonable return on its invested capital. The  
21 allowed rate of return must necessarily reflect the cost of the funds obtained,  
22 that is, investors' return requirements. In determining a company's rate of



1 return, the starting point is investors' return requirements in financial markets.  
2 A rate of return can then be set at a level sufficient to enable the company to  
3 earn a return commensurate with the cost of those funds.

4 Funds can be obtained in two general forms, debt capital and equity  
5 capital. The cost of debt funds can be easily ascertained from an examination  
6 of the contractual interest payments. The cost of common equity funds, that is,  
7 investors' required rate of return, is more difficult to estimate. It is the purpose  
8 of this testimony to estimate a fair and reasonable return on the common equity  
9 capital of City Gas.

10 **Q. WHAT MUST BE CONSIDERED IN ESTIMATING A FAIR RETURN ON**  
11 **EQUITY?**

12 A. As discussed in the next section, the basic premise is that the allowable  
13 return on equity should be commensurate with returns on investments in other  
14 firms having corresponding risks. The allowed return should be sufficient to  
15 assure confidence in the financial integrity of the firm, in order to maintain  
16 creditworthiness and ability to attract capital on reasonable terms. The  
17 attraction of capital standard focuses on investors' return requirements which  
18 are generally determined using market value methods, such as the Risk  
19 Premium, CAPM, or the DCF methods. These market value tests define fair  
20 return as the return investors anticipate when they purchase equity shares of  
21 comparable risk in the financial marketplace. This is a market rate of return,  
22 defined in terms of anticipated dividends and capital gains as determined by

1 expected changes in stock prices, and reflects the opportunity cost of capital.  
2 The economic basis for market value tests is that new capital will be attracted  
3 to a firm only if the return expected by the suppliers of funds is commensurate  
4 with that available from alternatives of comparable risk.

5 **Q. HOW IS A UTILITY'S RETURN DERIVED?**

6 A. The required return in dollars is obtained by multiplying the established  
7 rate of return set by the regulator by the "rate base". The rate base is  
8 essentially the net book value of the utility's plant considered used and useful in  
9 dispensing service.

10 **Q. WHAT FUNDAMENTAL PRINCIPLES ARE APPLICABLE IN**  
11 **DETERMINING A RATE OF RETURN THAT IS FAIR AND REASONABLE?**

12 A. The heart of utility regulation is the setting of just and reasonable rates by  
13 way of a fair and reasonable return. There are two landmark United States  
14 Supreme Court cases which define the legal principles underlying the  
15 regulation of a public utility's rate of return and provide the foundations for the  
16 notion of a fair return:

- 17 1. Bluefield Water Works & Improvement Co. v. Public Service  
18 Commission of West Virginia, 262 U.S. 679 (1923).  
19 2. Federal Power Commission v. Hope Natural Gas Company, 320 U.S.  
20 391 (1944).

21 The Bluefield case set the standard against which just and reasonable  
22 rates of return are measured:

1           *"A public utility is entitled to such rates as will permit it to*  
2           *earn a return on the value of the property which it employs for the*  
3           *convenience of the public equal to that generally being made at*  
4           *the same time and in the same general part of the country on*  
5           *investments in other business undertakings which are attended by*  
6           *corresponding risks and uncertainties ... The return should be*  
7           *reasonable, sufficient to assure confidence in the financial*  
8           *soundness of the utility, and should be adequate, under efficient*  
9           *and economical management, to maintain and support its credit*  
10           *and enable it to raise money necessary for the proper discharge*  
11           *of its public duties." (emphasis added)*

12

13           The Hope case expanded on the guidelines to be used to assess the  
14           reasonableness of the allowed return. The Court reemphasized its statements  
15           in the Bluefield case and recognized that revenues must cover "capital costs".

16           The Court stated:

17           *"From the investor or company point of view it is important*  
18           *that there be enough revenue not only for operating expenses but*  
19           *also for the capital costs of the business. These include service*  
20           *on the debt and dividends on the stock ... By that standard the*  
21           *return to the equity owner should be commensurate with returns*  
22           *on investments in other enterprises having corresponding risks.*  
23           *That return, moreover, should be sufficient to assure confidence*  
24           *in the financial integrity of the enterprise, so as to maintain its*  
25           *credit and attract capital." (emphasis added)*

26

27           The United States Supreme Court reiterated the criteria set forth in Hope  
28           in Federal Power Commission v. Memphis Light, Gas & Water Division, 411  
29           U.S. 458 (1973), in Permian Basin Rate Cases, 390 U.S. 747 (1968), and most  
30           recently in Duquesne Light Co. vs. Barasch, 488 U.S. 299 (1989). In the  
31           Permian cases, the Supreme Court stressed that a regulatory agency's rate of  
32           return order should:

1           *"...reasonably be expected to maintain financial integrity, attract*  
2           *necessary capital, and fairly compensate investors for the risks*  
3           *they have assumed..."*  
4

5           Therefore, the "end result" of this Commission's decision should be to  
6           allow City Gas to earn a return on equity that is: (1) commensurate with returns  
7           on investments in other firms having corresponding risks, (2) sufficient to  
8           assure confidence in City Gas' financial integrity, and (3) sufficient to maintain  
9           City Gas' creditworthiness and ability to attract capital on reasonable terms.

10       **Q.     HOW IS THE FAIR RATE OF RETURN DETERMINED?**

11       A.     The aggregate return required by investors is called "cost of capital".  
12       The cost of capital is the opportunity cost, expressed in percentage terms, of  
13       the total pool of capital employed by City Gas. It is the composite weighted  
14       cost of the various classes of capital (bonds, preferred stock, common stock)  
15       used by the utility, with the weights reflecting the proportions of the total which  
16       each class of capital represents.

17           While utilities like City Gas enjoy varying (and declining) degrees of  
18       monopoly in the sale of public utility services, they must compete with everyone  
19       else in the free, open market for the input factors of production, whether it be  
20       labor, materials, machines, or capital. The prices of these inputs are set in the  
21       competitive marketplace by supply and demand, and it is these input prices  
22       which are incorporated in the cost of service computation. This is just as true  
23       for capital as for any other factor of production. Since utilities and other

1 investor-owned businesses must go to the open capital market and sell their  
2 securities in competition with every other issuer, there is obviously a market  
3 price to pay for the capital they require, for example, the interest on debt  
4 capital, or the expected return on equity.

5 **Q. HOW DOES THE CONCEPT OF A FAIR RETURN RELATE TO THE**  
6 **CONCEPT OF OPPORTUNITY COST?**

7 A. The concept of a fair return is intimately related to the concept of  
8 opportunity costs. When investors supply funds to a utility by buying its stocks  
9 or bonds, they are not only postponing consumption, giving up the alternative of  
10 spending their dollars in some other way, they are also exposing their funds to  
11 risk. Investors are willing to incur this double penalty only if they are  
12 adequately compensated. The compensation they require is the price of  
13 capital. If there are differences in the risk of the investments, competition  
14 among firms for a limited supply of capital will bring different prices. These  
15 differences in risk are translated by the capital markets into price differences in  
16 much the same way that differences in the characteristics of commodities are  
17 reflected in different prices.

18 The important point is that the prices of debt capital and equity capital  
19 are set by supply and demand, and both are influenced by the relationship  
20 between the risk and return expected for those securities and the risks  
21 expected from the overall menu of available securities.

1 **Q. HOW DOES CITY GAS OBTAIN ITS CAPITAL?**

2 A. The funds employed by City Gas will be obtained from NUI Utilities, Inc.  
3 in two general forms, debt capital and common equity capital. The cost of debt  
4 funds can be easily ascertained from an examination of the contractual interest  
5 payments. The cost of common equity funds, that is, equity investors' required  
6 rate of return, is more difficult to estimate because the dividend payments  
7 received from common stock are not contractual or guaranteed in nature. They  
8 are uneven and risky, unlike interest payments. The return on common equity  
9 estimate can then be easily combined with the embedded cost of debt together  
10 with the capital structure, in order to arrive at the overall cost of capital.

11 **Q. WHAT IS THE MARKET REQUIRED RATE OF RETURN ON EQUITY**  
12 **CAPITAL?**

13 A. The market required rate of return on common equity, or cost of equity, is  
14 the return demanded by the equity investor. Investors determine the price for  
15 equity capital through their buying and selling decisions in capital markets.  
16 Investors set return requirements according to their perception of the risks  
17 inherent in the firm, recognizing the opportunity cost of foregone investments in  
18 other firms, and the returns available from other investments of comparable  
19 risk.

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**II. COST OF EQUITY ESTIMATES**

**Q. DR. MORIN, HOW DID YOU ESTIMATE THE FAIR RETURN ON EQUITY FOR CITY GAS?**

A. I employed three methodologies: (1) the CAPM, (2) the Risk Premium, and (3) the DCF methodologies. All three are market-based methods and are designed to estimate the return required by investors on equity capital committed to City Gas.

**Q. WHY DID YOU USE MORE THAN ONE APPROACH FOR ESTIMATING THE COST OF EQUITY?**

A. No one individual method provides the necessary level of precision for determining a fair return, but each method provides useful evidence so as to facilitate the exercise of an informed judgment. Reliance on any single method or preset formula is inappropriate when dealing with investor expectations because of possible measurement errors and vagaries in individual companies' market data. The advantage of using several different approaches is that the results of each one can be used to check the others.

As a general proposition, it is extremely dangerous to rely on only one generic methodology to estimate equity costs. The difficulty is compounded when only one variant of that methodology is employed. It is compounded even further when that one methodology is applied to a single company. Hence, several methodologies applied to several comparable risk companies should be employed to estimate the cost of capital.

1           **A. RISK PREMIUM ESTIMATES**

2           **Q.       PLEASE DESCRIBE THE RISK PREMIUM METHOD FOR**  
3           **DETERMINING THE COST OF COMMON EQUITY.**

4           A.   The Risk Premium method of determining the cost of equity recognizes the  
5           fundamental principle that common equity capital is more risky than debt from  
6           an investor's standpoint, and that investors require higher returns on stocks  
7           than on bonds to compensate for the additional risk. The general approach is  
8           relatively straightforward. First, determine the historical spread between the  
9           return on debt and the return on equity. Second, this spread must be added to  
10          the current debt yield to derive an estimate of current equity return  
11          requirements.

12                The magnitude of the relative risk premiums is determined by shifts in  
13          demand and supply in each capital market segment, which are in turn driven by  
14          investors' attitudes towards risk, and by the relative risk differentials perceived  
15          by investors between each type of security.

16                The risk premium approach to estimating the cost of equity derives its  
17          merits and its usefulness from the simple fact that while equity returns cannot  
18          be readily quantified at a given point in time, the returns on bonds can be  
19          assessed on a regular basis. If the magnitude of the risk premium between  
20          stocks and bonds is known, then this information can be utilized to determine  
21          the cost of common equity.



1 **Q. HOW DID YOU APPLY THE RISK PREMIUM METHOD TO CITY GAS?**

2 A. In order to quantify the risk premium for City Gas, I have performed five  
3 risk premium studies. The first two CAPM-driven studies deal with aggregate  
4 stock market risk premium evidence and the other three empirical studies deal  
5 directly with the gas distribution utility industry.

6 **1. CAPM ESTIMATES**

7 **Q. PLEASE DESCRIBE YOUR APPLICATION OF THE CAPM RISK**  
8 **PREMIUM APPROACH.**

9 A. I developed two risk premium estimates based respectively on the  
10 CAPM and on an empirical approximation to the CAPM (ECAPM). The CAPM  
11 is a fundamental paradigm of finance. The fundamental idea underlying the  
12 CAPM is that risk-averse investors demand higher returns for assuming  
13 additional risk, and higher-risk securities are priced to yield higher expected  
14 returns than lower-risk securities. The CAPM quantifies the additional return, or  
15 risk premium, required for bearing incremental risk. It provides a formal risk-  
16 return relationship anchored on the basic idea that only market risk matters, as  
17 measured by beta. According to the CAPM, securities are priced such that:

18 **EXPECTED RETURN = RISK-FREE RATE + RISK PREMIUM**

19 Denoting the risk-free rate by  $R_F$  and the return on the market as a whole by  
20  $R_M$ , the CAPM is stated as follows:

1 
$$K = R_F + \beta(R_M - R_F)$$

2 This is the seminal CAPM expression, which states that the return  
3 required by investors is made up of a risk-free component,  $R_F$ , plus a risk  
4 premium given by  $\beta(R_M - R_F)$ . To derive the CAPM risk premium estimate, three  
5 quantities are required: the risk-free rate ( $R_F$ ), beta ( $\beta$ ), and the market risk  
6 premium, ( $R_M - R_F$ ). For the risk-free rate, I used 6.0%. For beta, I used 0.66,  
7 and for the market risk premium, I used 6.9%. These inputs to the CAPM are  
8 explained below.

9 **Q. WHAT RISK-FREE RATE DID YOU USE IN YOUR RISK PREMIUM**  
10 **ANALYSES?**

11 A. To implement the Risk Premium method, an estimate of the risk-free  
12 return is required as a benchmark. As a proxy for the risk-free rate, I have  
13 relied on the actual yields on long-term Treasury bonds. Long-term rates are  
14 the relevant benchmarks when determining the cost of common equity, rather  
15 than short-term interest rates. Short-term rates are volatile, fluctuate widely,  
16 and are subject to more random disturbances than are long-term rates. For  
17 example, Treasury bills are used by the Federal Reserve as a policy vehicle to  
18 stimulate the economy and to control the money supply, and are also used by  
19 foreign governments, firms, and individuals as a temporary safe-house for  
20 money. Short-term rates are largely administered rates.

21 As a practical matter, it is inappropriate to relate the return on common  
22 stock to the yield on short-term instruments. This is because short-term rates,

1 such as the yield on 90-day Treasury Bills, fluctuate widely leading to volatile  
2 and unreliable equity return estimates. Moreover, yields on 90-day Treasury  
3 Bills typically do not match the equity investor's planning horizon. Equity  
4 investors generally have an investment horizon far in excess of 90 days.

5 As a conceptual matter, short-term Treasury Bill yields reflect the impact  
6 of factors different from those influencing long-term securities such as common  
7 stock. For example, the premium for expected inflation embedded into 90-day  
8 Treasury Bills is likely to be far different than the inflationary premium  
9 embedded into long-term securities yields. On grounds of stability and  
10 consistency, the yields on long-term Treasury bonds match more closely with  
11 common stock returns.

12 The level of U.S. Treasury long-term bond yields prevailing in July 2000  
13 was 6.0%.

14 **Q. HOW DID YOU SELECT THE BETA FOR YOUR CAPM ANALYSIS?**

15 A. A major thrust of modern financial theory as embodied in the CAPM is  
16 that perfectly diversified investors can eliminate the company-specific  
17 component of risk, and that only market risk remains. The latter is technically  
18 known as "beta", or "systematic risk". The beta coefficient measures change in  
19 a security's return relative to that of the market. The beta coefficient states the  
20 extent and direction of movement of the rates of return to a stock with those of  
21 the market as a whole. Therefore, it indicates the change in the rate of return  
22 on a stock associated with a one percentage point change in the rate of return

1 on the market. The beta coefficient thus measures the degree to which a  
2 particular stock shares the risk of the market as a whole. Modern financial  
3 theory has established that beta incorporates several economic characteristics  
4 of a corporation which are reflected in investors' return requirements.

5 Technically, the beta of a stock is a measure of the covariance of the  
6 return on the stock with the return on the market as a whole. Accordingly, it  
7 measures dispersion in a stock's return which cannot be reduced through  
8 diversification. In abstract theory for a large diversified portfolio, dispersion in  
9 the rate of return on the entire portfolio is the weighted sum of the beta  
10 coefficients of its constituent stocks.

11 Of course, the Company is not publicly traded, and therefore, proxies  
12 must be used. It is reasonable to postulate that the Company possesses an  
13 investment risk profile similar to publicly-traded natural gas distribution utility  
14 business. As a proxy for the Company's beta, I have therefore examined the  
15 betas of natural gas distribution utilities contained in Moody's Natural Gas  
16 Distribution Utilities Index. The group is shown in Exhibit \_\_\_\_ (RAM-4). The  
17 average beta for the group is 0.66. I also note that the Company's parent, NUI,  
18 has a beta of 0.70.

19 **Q. WHAT MARKET RISK PREMIUM ESTIMATE DID YOU USE IN YOUR**  
20 **CAPM ANALYSIS?**

21 A. For the market risk premium, I used 6.9%. This estimate was based on  
22 the results of both forward-looking and historical studies of long-term risk  
23 premiums. Two studies guided the assumed range. First, the Ibbotson

1 Associates study of historical returns from 1926 to 1999 shows that a broad  
2 market sample of common stocks outperformed long-term Treasury bonds by  
3 7.8%. Second, a DCF analysis applied to the aggregate equity market  
4 indicates a prospective market risk premium of 6.0%. The average of the two  
5 estimates is 6.9%.

6 **Q. WHY DID YOU USE LONG HISTORICAL TIME PERIODS IN**  
7 **ARRIVING AT YOUR MARKET RISK PREMIUM ESTIMATE?**

8 A. It is important to employ returns realized over long time periods rather  
9 than returns realized over more recent time periods when estimating the market  
10 risk premium with historical returns. This is because realized returns can be  
11 substantially different from prospective returns anticipated by investors,  
12 especially when measured over short time periods. Therefore, a risk premium  
13 study should consider the longest possible period for which data are available.  
14 Short-run periods during which investors earned a lower risk premium than they  
15 expected are offset by short-run periods during which investors earned a higher  
16 risk premium than they expected. Only over long time periods will investor  
17 return expectations and realizations converge.

18 I have therefore ignored realized risk premiums measured over short  
19 time periods, since they are heavily dependent on short-term market  
20 movements. Instead, I relied on results over periods of enough length to  
21 smooth out short-term aberrations, and to encompass several business and  
22 interest rate cycles. The use of the entire study period in estimating the  
23 appropriate market risk premium minimizes subjective judgment and

1 encompasses many diverse regimes of inflation, interest rate cycles, and  
2 economic cycles.

3 To the extent that the historical equity risk premium estimated follows  
4 what is known in statistics as a random walk, one should expect the equity risk  
5 premium to remain at its historical mean. The best estimate of the future risk  
6 premium is the historical mean. Since I found no evidence that the market  
7 price of risk or the amount of risk in common stocks has changed over time,  
8 that is, no significant serial correlation in the Ibbotson study, it is reasonable to  
9 assume that these quantities will remain stable in the future.

10 **Q. PLEASE DESCRIBE YOUR PROSPECTIVE APPROACH IN**  
11 **DERIVING THE MARKET RISK PREMIUM IN THE CAPM ANALYSIS.**

12 A. For my second estimate of the market risk premium, I applied a DCF  
13 analysis to the aggregate equity market using Value Line's "Value Line  
14 Investment Survey for Windows 95" ("VLIS") software. Excluding high-growth  
15 stocks, the dividend yield on the aggregate market is currently 2.7% (VLIS  
16 07/2000 edition) on dividend-paying stocks, and the projected growth for the  
17 Value Line common stocks is in the range of 6.7% to 11.0%. Adding the two  
18 components together produces an expected return on the aggregate equity  
19 market in the range of 9.4% to 13.7%, with a midpoint of 11.6%. Following the  
20 tenets of the DCF model, the spot dividend yield must be converted into an  
21 expected dividend yield by multiplying it by one plus the growth rate. This  
22 brings the expected return on the aggregate equity market to 11.8%.  
23 Recognition of the quarterly timing of dividend payments rather than the annual

1 timing of dividends assumed in the annual DCF model brings this estimate to  
2 12.0%. The implied risk premium is therefore 6.0% over long-term U.S.  
3 Treasury bonds which are yielding 6.0%.

4 The average market risk premium result from the historical and  
5 prospective studies is 6.9%, which is my estimate of the market risk premium.

6 **Q. WHAT IS YOUR RISK PREMIUM ESTIMATE USING THE CAPM**  
7 **APPROACH?**

8 A. Inserting those input values in the CAPM equation, namely a risk-free  
9 rate of 6.0%, a beta of 0.66, and a market risk premium of 6.9%, the CAPM  
10 estimate of City Gas' return on equity is:  $6.0\% + 0.66 \times 6.9\% = 10.6\%$ . This  
11 estimate becomes 10.9% with flotation costs, discussed later in my testimony.

12 **Q. WHAT IS YOUR RISK PREMIUM ESTIMATE USING THE EMPIRICAL**  
13 **VERSION OF THE CAPM?**

14 A. It is well established in the academic finance literature that the CAPM  
15 produces a downward-biased estimate of equity cost for companies with a beta  
16 of less than 1.00. Expanded CAPMs have been developed which relax some  
17 of the more restrictive assumptions underlying the traditional CAPM responsible  
18 for this bias, and thereby enrich its conceptual validity. These expanded  
19 CAPMs typically produce a risk-return relationship that is "flatter" than the  
20 traditional CAPM's prediction, consistent with the empirical findings of the  
21 finance literature. The following equation provides a viable approximation to the

1 observed relationship between risk and return, and provides the following cost  
2 of equity capital estimate:

3 
$$K = R_F + 0.25 (R_M - R_F) + 0.75 \beta (R_M - R_F)$$

4 Inserting 6.0% for  $R_F$ , a market risk premium of 6.9% for  $R_M - R_F$  and a beta of  
5 0.66 in the above equation, the return on common equity is 11.1% without  
6 flotation cost and 11.4% with flotation costs.

7 **2. PROSPECTIVE RISK PREMIUM ESTIMATES**

8  
9 **Q. PLEASE DESCRIBE YOUR PROSPECTIVE RISK PREMIUM**  
10 **ANALYSIS FOR THE GAS DISTRIBUTION UTILITY INDUSTRY.**

11 A. I estimated a risk premium for the gas distribution industry using a  
12 month-to-month time series analysis performed on Moody's Gas Distribution  
13 Utility Index over the past fifteen years when the required data first became  
14 available. The reason for performing the risk premium study on an industry  
15 composite rather than on individual company data is to mitigate the possible  
16 vagaries of individual company results.

17 The analysis is depicted in Exhibit \_\_\_\_ (RAM-2). The risk premium is  
18 estimated by computing the cost of equity capital for each month from 1984 to  
19 1999 using the DCF model, and then subtracting the yield on long-term  
20 Treasury bonds for that month. The spot dividend yield on Moody's Gas  
21 Distribution Utility Common Stocks Index is converted into an expected  
22 dividend yield, and the expected growth was the average on Moody's Gas



1 Distribution Utilities of the analysts' consensus forecast reported in IBES for  
2 that month. The average risk premium over Treasury bonds for the average  
3 gas distributor was 4.2%, adjusted for flotation cost. Given that 30-year  
4 Treasury bonds are currently yielding 6.0%, the implied cost of equity for the  
5 average gas distribution utility from this particular method is  $6.0\% + 4.2\% =$   
6  $10.2\%$ .

7 **3. HISTORICAL RISK PREMIUM ESTIMATES**

8 **Q. PLEASE DESCRIBE YOUR HISTORICAL RISK PREMIUM ANALYSIS**  
9 **OF THE NATURAL GAS DISTRIBUTION INDUSTRY.**

10 A. I also examined historical risk premiums, in contrast to the previous risk  
11 premium test which studied prospective risk premiums. A historical risk  
12 premium for the natural gas distribution utility industry was estimated with an  
13 annual time series analysis from 1955 to 1999 applied on the natural gas  
14 distribution industry as a whole, using Moody's Natural Gas Distribution Index  
15 as an industry proxy. Data for this particular index was unavailable prior to  
16 1955. The analysis is depicted on Exhibit \_\_\_\_ (RAM-3). The risk premium was  
17 estimated by computing the actual return on equity capital for Moody's Index for  
18 each year from 1955 to 1999 using the actual stock prices and dividends of the  
19 index, and then subtracting the long-term government bond return for that year.  
20 The average risk premium over the period was 5.8% over long-term Treasury  
21 bonds. Given that long-term Treasury bonds are currently yielding 6.0%, the  
22 implied cost of equity for the average gas distribution utility from this particular  
23 method is  $6.0\% + 5.8\% = 11.8\%$ .

1

2

**4. ALLOWED RISK PREMIUM**

3

4

**Q. PLEASE DESCRIBE YOUR ANALYSIS OF ALLOWED RISK PREMIUMS IN THE GAS DISTRIBUTION UTILITY INDUSTRY.**

5

6

A. To estimate City Gas' cost of common equity, I examined the historical risk premiums implied in the ROEs allowed by regulatory commissions in hundreds of natural gas utility ROE decisions over the period 1987-1999 relative to the contemporaneous level of the long-term Treasury bond yield. The average ROE spread over long-term Treasury yields was 4.5% for the 1987-1999 period as shown by the horizontal line in the graph below. The graph also shows the year-by-year allowed risk premium. The rising trend of the risk premium in response to rising competition and restructuring is noteworthy.

7

8

9

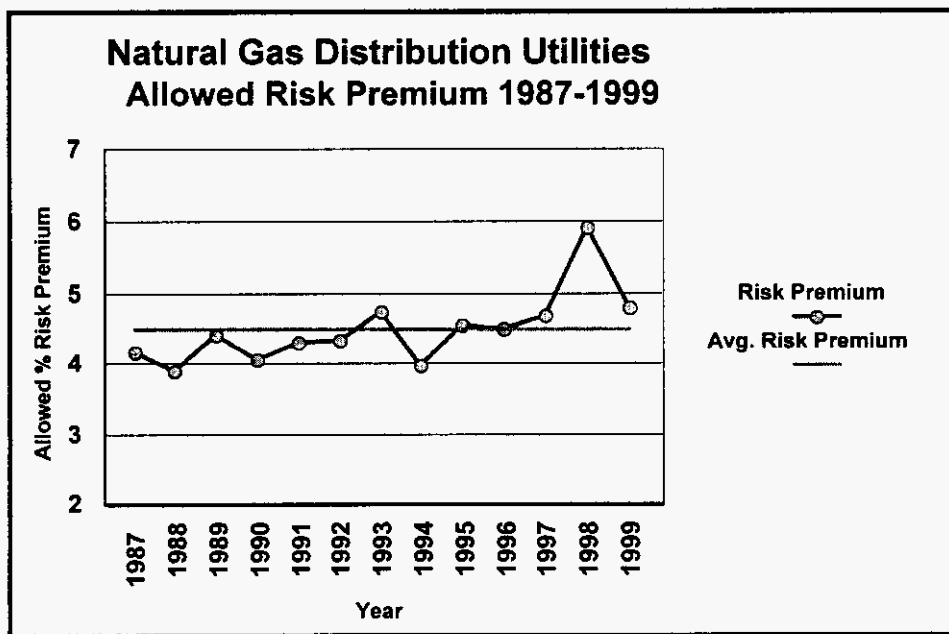
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15



1           Inserting the current long-term Treasury bond yield of 6.0% in the above  
2 equation suggests a risk premium estimate of 5.0% that would be allowed.  
3 This in turn implies an allowed ROE of 11.0%.

4 **Q.     PLEASE SUMMARIZE YOUR RISK PREMIUM ESTIMATES.**

5 A.     The table below summarizes the ROE estimates obtained from the  
6 various risk premium studies:

RISK PREMIUM STUDY	ROE
CAPM	10.9%
ECAPM	11.4%
Prospective Gas Distribution	10.2%
Historical Natural Gas Distribution	11.8%
Allowed Risk Premium Natural Gas Utilities	11.0%

7

8

9           **B. DCF ESTIMATES**

10

11 **Q.     PLEASE DESCRIBE THE DCF APPROACH TO ESTIMATING THE**  
12 **COST OF EQUITY CAPITAL.**

13 A.     According to DCF theory, the value of any security to an investor is the  
14 expected discounted value of the future stream of dividends or other benefits.  
15 One widely used method to measure these anticipated benefits in the case of a  
16 non-static company is to examine the current dividend plus the increases in  
17 future dividend payments expected by investors. This valuation process can be  
18 represented by the following formula, which is the traditional DCF model:

19

$$K_e = D_1/P_o + g$$

20

where:  $K_e$  = investors' expected return on equity

1  $D_1$  = expected dividend during the coming year

2  $P_0$  = current stock price

3  $g$  = expected growth rate of future dividends

4

5 The traditional DCF formula states that under certain assumptions, which  
6 are described in the next paragraph, the equity investor's expected return,  $K_e$ ,  
7 can be viewed as the sum of an expected dividend yield,  $D_1/P_0$ , plus the  
8 expected growth rate of future dividends and stock price,  $g$ . The returns  
9 anticipated at a given market price are not directly observable and must be  
10 estimated from statistical market information. The idea of the market value  
11 approach is to infer ' $K_e$ ' from the observed share price and from an estimate of  
12 investors' expected future growth.

13 The assumptions underlying this valuation formulation are well known.  
14 The assumptions are discussed in detail in Chapter 4 of my book, Regulatory  
15 Finance. The traditional DCF model requires the following main assumptions:  
16 a constant average growth trend for both dividends and earnings, a stable  
17 dividend payout policy, a discount rate in excess of the expected growth rate,  
18 and a constant price-earnings multiple, which implies that growth in price is  
19 synonymous with growth in earnings and dividends. The traditional DCF model  
20 also assumes that dividends are paid annually when in fact dividend payments  
21 are normally made on a quarterly basis.

22

23 **Q. HOW DID YOU ESTIMATE CITY GAS' COST OF EQUITY WITH THE**

1 **DCF MODEL?**

2 A. I applied the DCF model to three proxy groups for City Gas: a group  
3 consisting of the gas distribution companies that make up Moody's Natural Gas  
4 Distribution Utility Index, City Gas' parent company, NUI, and a group  
5 consisting of electric utilities that are predominantly involved in the energy  
6 distribution business. I refer to the latter as "generation divestiture electric  
7 utilities."

8 To apply the DCF model, two components are required: the expected  
9 dividend yield ( $D_1/P_0$ ) and the expected long-term growth ( $g$ ). The expected  
10 dividend  $D_1$  in the annual DCF model can be obtained by multiplying the current  
11 indicated annual dividend rate by the growth factor ( $1 + g$ ).

12 From a conceptual viewpoint, the stock price to employ is the current  
13 price of the security at the time of estimating the cost of equity. The reason is  
14 that current stock prices provide a better indication of expected future prices  
15 than any other price in an efficient market. An efficient market implies that  
16 prices adjust rapidly to the arrival of new information. Therefore, current prices  
17 reflect the fundamental economic value of a security. A considerable body of  
18 empirical evidence indicates that capital markets are efficient with respect to a  
19 broad set of information. This implies that observed current prices represent  
20 the fundamental value of a security, and that a cost of capital estimate should  
21 be based on current prices.

1           In implementing the DCF model, I have used the spot dividend yields  
2 reported in the July 2000 edition of VLIS. The vagaries of individual company  
3 stock prices are attenuated when using a large group of companies.

4       **Q.    HOW DID YOU ESTIMATE THE GROWTH COMPONENT OF THE DCF**  
5       **MODEL?**

6       A.    The principal difficulty in calculating the required return by the DCF  
7 approach is in ascertaining the growth rate which investors currently expect.  
8 Since no explicit estimate of expected growth is observable, proxies must be  
9 employed. There are two potential proxies. The first proxy for expected growth  
10 is historical growth.

11       **Q.    PLEASE DISCUSS THE USE OF HISTORICAL GROWTH RATES IN**  
12       **APPLYING THE DCF MODEL TO GAS DISTRIBUTION UTILITIES.**

13       A.    Under normal circumstances of stability, it is reasonable to assume that  
14 historical growth rates in dividends/earnings influence investors' assessment of  
15 the long-run growth rate of future dividends/earnings.

16           The historical growth in earnings, dividends, and book value per share  
17 over the last five years for the gas distribution utilities that make up Moody's  
18 Gas Distribution Utility Index are 2.7%, 2.6%, and 4.8%, respectively, as  
19 published in the current edition of VLIS. These historical growth rates have  
20 questionable relevance as proxies for future long-term growth. They are  
21 downward-biased by the sluggish earnings performance in the last five years,

1 due to the structural transformation of the energy utility industry from a  
2 regulated monopoly to a competitive environment.

3           These anemic historical growth rates are certainly not representative of  
4 these companies' normalized long-term earning power, and produce  
5 unreasonably low DCF estimates, well outside reasonable limits of probability  
6 and common sense. To illustrate, adding the historical growth rates of 2.7%,  
7 2.8%, and 4.8% to the average expected dividend yield of 5.3% shown on  
8 Column 4 of Exhibit \_\_\_\_ (RAM-4) produces unreasonable cost of equity  
9 estimates of 8.0%, 8.1%, and 10.1%, using earnings, dividends, and book  
10 value growth rates, respectively. Two of the three estimates of equity costs are  
11 less than the companies' bond yield.

12 **Q. WHAT DCF RESULTS DID YOU OBTAIN USING ANALYSTS' GROWTH**  
13 **FORECASTS FOR THE GAS DISTRIBUTION UTILITY INDUSTRY?**

14 A. As a second proxy for expected growth, I examined growth estimates  
15 developed by professional analysts employed by large investment brokerage  
16 institutions. Projected long-term growth rates actually used by institutional  
17 investors to determine the desirability of investing in different securities  
18 influence investors' growth anticipations. These forecasts are made by large  
19 reputable organizations, and the data are readily available to investors and are  
20 representative of the consensus view of investors. Because of the dominance  
21 of institutional investors in investment management and security selection, and  
22 their influence on individual investment decisions, analysts' growth forecasts  
23 influence investor growth expectations and provide a sound basis for estimating



1 the cost of equity with the DCF model. Growth rate forecasts of several  
2 analysts are available from published investment newsletters and from  
3 systematic compilations of analysts' forecasts, such as those tabulated in  
4 Institutional Brokers' Estimate System's ("IBES") monthly publications. I have  
5 used analysts' long-term growth forecasts contained in IBES as proxies for  
6 investors' growth expectations in applying the DCF model. I have also used  
7 Value Line's growth forecast as an additional proxy.

8 As shown on Column 3 of page 1 of Exhibit \_\_\_\_ (RAM-4), the average  
9 long-term growth forecast obtained from the IBES corporate earnings data base  
10 is 6.9% for Moody's Natural Gas Utilities. Adding this growth rate to the  
11 average expected dividend yield of 5.3% shown in Column 4 produces an  
12 estimate of equity costs of 12.2% for the gas distribution group, unadjusted for  
13 flotation costs. Allowance for flotation costs to the results of Column 5 brings  
14 the cost of equity estimate to 12.5%, shown in Column 6.

15 Repeating the exact same procedure, only this time using Value Line's  
16 long-term earnings growth forecast of 6.3% instead of the IBES consensus  
17 growth forecast, the cost of equity for Moody's Natural Gas Utilities is 13.4%,  
18 unadjusted for flotation costs. Allowance for flotation costs brings the cost of  
19 equity estimate to 13.6%. Removing the outlying high estimate of 21.7% from  
20 Equitable Resources, the cost of equity estimate is 12.0% unadjusted for  
21 flotation costs, and 12.3% with allowance for flotation costs. This analysis is  
22 displayed on page 2 of Exhibit \_\_\_\_ (RAM-4).

1 **Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE GENERATION**  
2 **DIVESTITURE ELECTRIC UTILITIES?**

3 A. Exhibit \_\_\_(RAM-5) displays a group of 13 electric utilities labeled  
4 "Generation Divestiture Electric Utilities" by Moody's. These are publicly-listed  
5 parent companies whose electric utility operating subsidiaries have divested  
6 generation assets or are in the process of doing so and are therefore  
7 reasonable proxies for the gas distribution business. It is reasonable to  
8 postulate that the Company's natural gas distribution business possesses an  
9 investment risk profile similar to today's electricity distribution business. These  
10 electric "wires" companies possess economic characteristics similar to those of  
11 natural gas distribution utilities. They are both involved in the distribution of  
12 energy services products at regulated rates in a cyclical and weather-sensitive  
13 market. They both employ a capital intensive network with similar physical  
14 characteristics. They are both regulated by public utility regulators.

15 As shown on Column 2 of page 1 of Exhibit \_\_\_ (RAM-5), the average  
16 long-term growth forecast obtained from IBES is 6.1% for this group. Adding  
17 this growth rate to the average expected dividend yield of 6.0% shown in  
18 Column 3 produces an estimate of equity costs of 12.1% for the group,  
19 unadjusted for flotation costs. Allowance for flotation costs to the results of  
20 Column 4 brings the cost of equity estimate to 12.4%, shown in Column 5.

21 Using Value Line's long-term earnings growth forecast of 5.9% instead of  
22 the IBES consensus forecast, the cost of equity for the generation divestiture  
23 electrics is 12.8%, unadjusted for flotation costs. Allowance for flotation costs

1 brings the cost of equity estimate to 13.1%. This analysis is displayed on page  
2 of Exhibit \_\_\_\_ (RAM-5).

3 **Q. WHAT DCF RESULTS DID YOU OBTAIN FOR CITY GAS' PARENT**  
4 **COMPANY, NUI?**

5 A. As shown on Column 3 of page 1 of Exhibit \_\_\_\_ (RAM-6), the long-term  
6 growth forecast obtained from IBES is 13.2% for NUI. Adding this growth rate  
7 to the expected dividend yield of 4.2% shown in Column 4 produces an  
8 estimate of equity costs of 17.4% for NUI, unadjusted for flotation costs.  
9 Allowance for flotation costs to the results of Column 5 brings the cost of equity  
10 estimate to 17.6%, shown in Column 6.

11 Using Value Line's long-term earnings growth forecast of 14.5% instead  
12 of the IBES consensus forecast, the cost of equity is 18.7%, unadjusted for  
13 flotation costs. Allowance for flotation costs brings the cost of equity estimate  
14 to 18.9%. This analysis is displayed on page 2 of Exhibit \_\_\_\_ (RAM-6).

15 I have given no weight to those results, as the underlying growth rate  
16 forecasts are likely due to the growth prospects of NUI's unregulated  
17 businesses rather than the regulated component.

18 **Q. PLEASE SUMMARIZE YOUR DCF ESTIMATES.**

19 A. The table below summarizes the DCF estimates for City Gas:

20

DCF STUDY	ROE
Natural Gas IBES Growth	12.5%
Natural Gas Value Line Growth	12.3%
Gen. Divested Electrics IBES Growth	12.4%
Gen. Divested Electrics Value Line Growth	13.1%

21

1 **Q. PLEASE DESCRIBE THE NEED FOR A FLOTATION COST**  
2 **ALLOWANCE.**

3 A. All the market-based estimates (CAPM, Risk Premium, DCF) reported  
4 above include an adjustment for flotation cost. The simple fact of the matter is  
5 that common equity capital is not free. Flotation costs associated with stock  
6 issues are exactly like the flotation costs associated with bonds and preferred  
7 stocks. Flotation costs are incurred, they are not expensed at the time of issue,  
8 and therefore must be recovered via a rate of return adjustment. This is  
9 routinely done for bond and preferred stock issues by most regulatory  
10 commissions. Clearly, the common equity capital accumulated by the  
11 Company through its parent NUI was not cost-free. The flotation cost  
12 allowance to the cost of common equity capital is regularly discussed and  
13 applied in most corporate finance textbooks.

14 Flotation costs are very similar to the closing costs on a home mortgage.  
15 In the case of issues of new equity, flotation costs represent the discounts that  
16 must be provided to place the new securities. Flotation costs have a direct and  
17 an indirect component. The direct component is the compensation to the  
18 security underwriter for his marketing/consulting services, for the risks involved  
19 in distributing the issue, and for any operating expenses associated with the  
20 issue (printing, legal, prospectus, etc.). The indirect component represents the  
21 downward pressure on the stock price as a result of the increased supply of  
22 stock from the new issue. The latter component is frequently referred to as  
23 "market pressure".

1           Investors must be compensated for flotation costs on an ongoing basis  
2 to the extent that such costs are not expensed in the past, and therefore the  
3 adjustment must continue for the entire time that these initial funds are retained  
4 in the firm. Appendix A to my testimony discusses flotation costs in detail, and  
5 shows: 1) why it is necessary to apply an allowance of 5% to the dividend yield  
6 component of equity cost by dividing that yield by 0.95 (100% - 5%) to obtain  
7 the fair return on equity capital, 2) why the flotation adjustment is permanently  
8 required to avoid confiscation even if no further stock issues are contemplated,  
9 and 3) that flotation costs are only recovered if the rate of return is applied to  
10 total equity, including retained earnings, in all future years.

11           By analogy, in the case of a bond issue, flotation costs are not expensed  
12 but are amortized over the life of the bond, and the annual amortization charge  
13 is embedded in the cost of service. The flotation adjustment is also analogous  
14 to the process of depreciation, which allows the recovery of funds invested in  
15 utility plant. The recovery of bond flotation expense continues year after year,  
16 irrespective of whether the company issues new debt capital in the future, until  
17 recovery is complete, in the same way that the recovery of past investments in  
18 plant and equipment through depreciation allowances continues in the future  
19 even if no new construction is contemplated. In the case of common stock  
20 which has no finite life, flotation costs are not amortized. Thus, the recovery of  
21 flotation cost requires an upward adjustment to the allowed return on equity.

22           A simple example will illustrate the concept. A stock is sold for \$100, and  
23 investors require a 10% return, that is, \$10 of earnings. But if flotation costs

1 are 5%, the company nets \$95 from the issue, and its common equity account  
2 is credited by \$95. In order to generate the same \$10 of earnings to the  
3 shareholders, from a reduced equity base, it is clear that a return in excess of  
4 10% must be allowed on this reduced equity base, here 10.52%.

5 According to the empirical finance literature discussed in Appendix A,  
6 total flotation costs amount to 5% of gross proceeds. This in turn amounts to  
7 approximately 30 basis points. That is, dividing the average expected dividend  
8 yield of 6.0% for electric utility stocks by 0.95 yields 6.3%, which is 30 basis  
9 points higher.

10 Sometimes, the argument is made that flotation costs are real and  
11 should be recognized in calculating the fair return on equity, but only at the time  
12 when the expenses are incurred. In other words, the flotation cost allowance  
13 should not continue indefinitely, but should be made in the year in which the  
14 sale of securities occurs, with no need for continuing compensation in future  
15 years. This argument is valid only if the company has already been  
16 compensated for these costs. If not, the argument is without merit. My own  
17 recommendation is that investors be compensated for flotation costs on an on-  
18 going basis rather than through expensing, and that the flotation cost  
19 adjustment continue for the entire time that these initial funds are retained in  
20 the firm.

21 There are several sources of equity capital available to a firm including:  
22 common equity issues, conversions of convertible preferred stock, dividend

1 reinvestment plan, employees' savings plan, warrants, and stock dividend  
2 programs. Each carries its own set of administrative costs and flotation cost  
3 components, including discounts, commissions, corporate expenses, offering  
4 spread, and market pressure. The flotation cost allowance is a composite  
5 factor which reflects the historical mix of sources of equity. The allowance  
6 factor is a build-up of historical flotation cost adjustments associated and  
7 traceable to each component of equity at its source. It is impractical and  
8 prohibitively costly to start from the inception of a company and determine the  
9 source of all present equity. A practical solution is to identify general categories  
10 and assign one factor to each category. My recommended flotation cost  
11 allowance is a weighted average cost factor designed to capture the average  
12 cost of various equity vintages and types of equity capital raised by the  
13 company.

14

15

16

### **III. SUMMARY & RECOMMENDATIONS**

17

**Q. PLEASE SUMMARIZE YOUR RESULTS AND RECOMMENDATION.**

18

A. To arrive at my final recommendation, I performed five risk premium  
19 analyses. For the first two risk premium studies, I applied the CAPM and an  
20 empirical approximation of the CAPM using current market data. The other  
21 three risk premium analyses were performed on prospective, historical, and  
22 allowed risk premium data from the natural gas distribution industry aggregate

1 data. I also performed DCF analyses on three surrogates for City Gas' gas  
2 distribution business: a group consisting of the natural gas distribution utilities  
3 that make up Moody's Natural Gas Distribution Utility Index, a group of  
4 generation divestiture electric utilities, and City Gas' parent company, NUI. The  
5 results are summarized in the table below:

STUDY	COST OF EQUITY
CAPM	10.9%
ECAPM	11.4%
Risk Premium Prospective Gas Distribution	10.2%
Risk Premium Historical Gas Distribution	11.8%
Risk Premium Allowed Gas Distribution	11.0%
DCF Gas Distribution Consensus Growth	12.5%
DCF Gas Distribution Value Line Growth	12.3%
DCF Gen. Divest. Electrics Consensus Growth	12.4%
DCF Generation Divestiture Electrics Value Line Growth	13.1%

6

7 The results range from a low of 10.2% to a high of 13.1%, with a  
8 midpoint of 11.7%. The average result from the various methodologies is also  
9 11.7%. The truncated mean, obtained by removing the high and low estimates  
10 from the computation of the average is 11.8%. The median result is also equal  
11 to 11.8%.

12 **Q. WHAT RATE OF RETURN RANGE DO YOU RECOMMEND AS CITY**  
13 **GAS' COST OF EQUITY?**

14 A. Based on the results of all my analyses and the application of my  
15 professional judgment, it is my opinion that a just and reasonable return on the  
16 common equity capital of City Gas' gas distribution operations in the state of  
17 Florida at this time is 11.7%. In keeping with the Commission's past practices,



1 my recommended return of 11.7% provides the midpoint for an authorized  
2 range of 10.7% to 12.7%.

3 **Q. DOES YOUR RECOMMENDATION ACCOUNT FOR THE COMPANY'S**  
4 **RELATIVELY SMALL SIZE?**

5 A. No, it does not. Although a slightly higher return is warranted for City Gas  
6 in view of its relatively small size, this risk is largely offset by the favorable  
7 regulatory environment under which the company operates.

8 **Q. IF INTEREST RATES OR RISK PREMIUMS CHANGE SIGNIFICANTLY**  
9 **BETWEEN THE DATE OF FILING YOUR PREPARED TESTIMONY AND THE**  
10 **DATE ORAL TESTIMONY IS PRESENTED, WOULD THIS CAUSE YOU TO**  
11 **REVISE YOUR ESTIMATED COST OF EQUITY?**

12 A. Yes. Interest rates do change over time, and risk premiums change also,  
13 although much more sluggishly. If substantial changes were to occur between  
14 the filing date and the time my oral testimony is presented, I will update my  
15 testimony accordingly.

16 **Q. WHAT CAPITAL STRUCTURE DO YOU ADOPT FOR PURPOSES OF**  
17 **CALCULATING A WEIGHTED AVERAGE COST OF CAPITAL?**

18 A. City Gas does not have a stand-alone capital structure scrutinized by  
19 investors. Following the corporate restructuring of NUI Corporation during fiscal  
20 year 2001, City Gas will emerge as a division of a new NUI Utilities, Inc. ("NUI  
21 Utilities"), which in turn will be a subsidiary of NUI Corporation. NUI Utilities will  
22 contain all the regulated operations of NUI Corporation.

1           As shown on Exhibit RAM-7, I have adopted NUI Utilities' average capital  
2 structure for the projected test year, as supplied to me by the Company. The  
3 rationale for using NUI Utilities' capital structure as a proxy for City Gas is that  
4 all the equity funds employed by City Gas will be raised by NUI Utilities. It is  
5 NUI Utilities' capital structure which will be scrutinized and evaluated by  
6 investors. The terms and conditions under which City Gas' funds are raised will  
7 be determined by NUI Utilities' capital structure. Moreover, City Gas'  
8 ratepayers will enjoy the benefits of NUI Utilities' financial strength and lower  
9 cost of capital compared to what City Gas' financial strength and cost of capital  
10 would be on a stand-alone basis. Given its small size, City Gas would not  
11 enjoy the same creditworthiness and financial solidity as NUI Utilities.

12           **Q. WHAT IS THE OVERALL WEIGHTED AVERAGE COST OF CAPITAL**  
13           **THAT RESULTS FROM INCORPORATION OF YOUR RECOMMENDED**  
14           **11.7% COST OF COMMON EQUITY RECOMMENDATION?**

15           A. Taking capitalization proportions and embedded costs of debt as supplied to  
16 me by the company at my request, combining them with the costs of various  
17 forms of financing employed by the company, and combining them with a cost  
18 of common equity of 11.7%, the weighted average total cost is 7.88%. This  
19 calculation appears on Page 1 of Exhibit \_\_\_\_ (RAM-7).

20           I have examined NUI Utilities' capital structure relative to that of other  
21 LDC's. Page 2 of Exhibit \_\_\_\_ (RAM-7) shows the company's projected  
22 composition of various investor-supplied capital sources, including short-term

1 debt. Page 3 displays the same information without the inclusion of short-term  
2 debt. Its common equity ratio of about 46% exclusive of short-term debt is  
3 lower than the LDC industry average of 53%.

4 **Q. DO BOND RATING AGENCIES PROVIDE GUIDANCE AS TO AN**  
5 **APPROPRIATE CAPITAL STRUCTURE?**

6 A. Yes, they do. A target capital structure consisting of 50% debt and 50%  
7 common equity would place NUI Utilities closer to the guidelines stipulated by  
8 bond rating agencies for an A-rating status, which I consider optimal for both  
9 the company's investors and its ratepayers. The debt ratio is one of the prime  
10 determinants of investment quality scrutinized by bond rating agencies in  
11 assigning bond ratings, along with coverage ratios. Standard & Poor's recently  
12 revised benchmarks for investor-owned electric and gas distribution utilities with  
13 a favorable "Business Position" of 2 on the risk spectrum such as other gas  
14 distribution utilities comparable to NUI Utilities, include a total debt ratio in the  
15 range of 51.0% - 56.5% for an A rating, and 56.5% - 63.5% for a BBB rating.  
16 The midpoint of the required debt ratio is 53.3% for an A rating and 60.0% for a  
17 BBB rating. NUI Utilities' total debt ratio of almost 57% places the company  
18 technically outside the requirements for an A rating.

19 **Q. DOES THIS CONCLUDE YOUR PREPARED TESTIMONY?**

20 A. Yes, it does.

## **APPENDIX A**

### **FLOTATION COST ALLOWANCE**

To obtain the final cost of equity financing from the investors' expected rate of return, it is necessary to make allowance for underpricing, which is the sum of market pressure, costs of flotation, and underwriting fees associated with new issues. Allowance for market pressure should be made because large blocks of new stock may cause significant pressure on market prices even in stable markets. Allowance must also be made for company costs of flotation (including such items as printing, legal and accounting expenses) and for underwriting fees.

#### **1. MAGNITUDE OF FLOTATION COSTS**

According to empirical studies, underwriting costs and expenses average at least 4% of gross proceeds for utility stock offerings in the U.S. (See Logue & Jarrow: "Negotiations vs. Competitive Bidding in the Sale of Securities by Public Utilities", Financial Management, Fall 1978.) A study of 641 common stock issues by 95 electric utilities identified a flotation cost allowance of 5.0%. (See Borum & Malley: "Total Flotation Cost for Electric Company Equity Issues", Public Utilities Fortnightly, Feb. 20, 1986. )

Empirical studies suggest an allowance of 1% for market pressure in U.S. studies. Logue and Jarrow found that the absolute magnitude of the relative price decline due to market pressure was less than 1.5%. Bowyer and Yawitz examined 278 public utility stock issues and found an average market pressure of 0.72%. (See Bowyer & Yawitz, "The Effect of New Equity Issues on Utility Stock Prices", Public Utilities Fortnightly, May 22, 1980. )

Eckbo & Masulis ("Rights vs. Underwritten Stock Offerings: An Empirical Analysis", University of British Columbia, Working Paper No. 1208, Sept., 1987) found an average flotation cost of 4.175% for utility common stock offerings. Moreover, flotation costs increased progressively for smaller size issues. They also

found that the relative price decline due to market pressure in the days surrounding the announcement amounted to slightly more than 1.5%. Adding the two effects, the indicated total flotation cost allowance is above 5.0%, corroborating the results of earlier studies.

Therefore, based on empirical studies, total flotation costs including market pressure amount to approximately 5% of gross proceeds. I have therefore assumed a 5% gross total flotation cost allowance in my cost of capital analyses.

## 2. APPLICATION OF THE FLOTATION COST ADJUSTMENT

The section below shows: 1) why it is necessary to apply an allowance of 5% to the dividend yield component of equity cost by dividing that yield by 0.95 (100% - 5%) to obtain the fair return on equity capital, and 2) why the flotation adjustment is permanently required to avoid confiscation even if no further stock issues are contemplated. Flotation costs are only recovered if the rate of return is applied to total equity, including retained earnings, in all future years.

Flotation costs are just as real as costs incurred to build utility plant. Fair regulatory treatment absolutely must permit the recovery of these costs. An analogy with bond issues is useful to understand the treatment of flotation costs in the case of common stocks.

In the case of a bond issue, flotation costs are not expensed but are rather amortized over the life of the bond, and the annual amortization charge is embedded in the cost of service. This is analogous to the process of depreciation, which allows the recovery of funds invested in utility plant. The recovery of bond flotation expense continues year after year, irrespective of whether the company issues new debt capital in the future, until recovery is complete. In the case of common stock which has no finite life, flotation costs are not amortized. Therefore, the recovery of flotation cost requires an upward adjustment to the allowed return on equity. Roger A. Morin, Regulatory Finance, Public Utilities Reports Inc., Arlington, Va., 1994, provides numerical illustrations which show that even if a utility

does not contemplate any further common stock offerings, a flotation cost adjustment is still permanently required. Examples there also demonstrate that the allowance applies to retained earnings as well as to the original capital.

From the standard DCF model, the investor's required return on equity capital is expressed as:

$$K = D_1/P_0 + g$$

If  $P_0$  is regarded as the proceeds per share actually received by the company from which dividends and earnings will be generated, that is,  $P_0$  equals  $B_0$ , the book value per share, then the company's required return is:

$$r = D_1/B_0 + g$$

Denoting the percentage flotation costs 'f', proceeds per share  $B_0$  are related to market price  $P_0$  as follows:

$$P - fP = B_0$$

$$P(1 - f) = B_0$$

Substituting the latter equation into the above expression for return on equity, we obtain:

$$r = D_1/P(1-f) + g$$

which is the utility's required return adjusted for underpricing. For flotation costs of 5%, dividing the expected dividend yield by 0.95 will produce the adjusted cost of equity capital. For a dividend yield of 6% for example, the magnitude of the adjustment is 32 basis points:  $.06/.95 = .0632$ .

In deriving my DCF estimates of fair return on equity, it was therefore necessary to apply a conservative after-tax allowance of 5% to the dividend yield component of equity cost.

Even if no further stock issues are contemplated, the flotation adjustment is still permanently required to keep shareholders whole. Flotation costs are only

recovered if the rate of return is applied to total equity, including retained earnings, in all future years, even if no future financing is contemplated. This is demonstrated by the numerical example contained in pages 6-8 of this Appendix. Moreover, even if the stock price, hence the DCF estimate of equity return, fully reflected the lack of permanent allowance, the company always nets less than the market price. Only the net proceeds from an equity issue are used to add to the rate base on which the investor earns. A permanent allowance for flotation costs must be authorized in order to insure that in each year the investor earns the required return on the total amount of capital actually supplied.

The example shown on pages 6-8 shows the flotation cost adjustment process using illustrative, yet realistic, market data. The assumptions used in the computation are shown on page 6. The stock is selling in the market for \$25, investors expect the firm to pay a dividend of \$2.25 which will grow at a rate of 5% thereafter. The traditional DCF cost of equity is thus  $k = D/P + g = 2.25/25 + .05 = 14\%$ . The firm sells one share stock, incurring a flotation cost of 5%. The traditional DCF cost of equity adjusted for flotation cost is thus  $ROE = D/P(1-f) + g = .09/.95 + .05 = 14.47\%$ .

The initial book value (rate base) is the net proceeds from the stock issue, which are \$23.75, that is, the market price less the 5% flotation costs. The example demonstrates that only if the company is allowed to earn 14.47% on rate base will investors earn their cost of equity of 14%. On page 7, Column 1 shows the initial common stock account, Column 2 the cumulative retained earnings balance, starting at zero, and steadily increasing from the retention of earnings. Total equity in Column 3 is the sum of common stock capital and retained earnings. The stock price in Column 4 is obtained from the seminal DCF formula:  $D_1/(k - g)$ . Earnings per share in Column 6 is simply the allowed return of 14.47% times the total common equity base. Dividends start at \$2.25 and grow at 5% thereafter, which they must do if investors are to earn a 14% return. The dividend payout ratio remains constant, as per the assumption of the DCF model. All quantities, stock

price, book value, earnings, and dividends grow at a 5% rate, as shown at the bottom of the relevant columns. Only if the company is allowed to earn 14.47% on equity do investors earn 14%. For example, if the company is allowed only 14%, the stock price drops from \$26.25 to \$26.13 in the second year, inflicting a loss on shareholders. This is shown on page 8. The growth rate drops from 5% to 4.53%. Thus, investors only earn  $9\% + 4.53\% = 13.53\%$  on their investment. It is noteworthy that the adjustment is always required each and every year, whether or not new stock issues are sold in the future, and that the allowed return on equity must be earned on total equity, including retained earnings, for investors to earn the cost of equity.



## RESUME OF ROGER A. MORIN

(Summer 2000)

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**DATE OF BIRTH:** 3/5/1945

**PRESENT EMPLOYER:** Georgia State University  
Robinson College of Business  
Atlanta, GA 30303

**RANK:** Professor of Finance

**HONORS:** Professor of Finance for Regulated Industry & Director  
Center for the Study of Regulated Industry, College  
of Business, Georgia State University.

### **EDUCATIONAL HISTORY**

- Bachelor of Electrical Engineering, McGill University,  
Montreal, Canada, 1967.
- Master of Business Administration, McGill University,  
Montreal, Canada, 1969.
- PhD in Finance & Econometrics, Wharton School of Finance,  
University of Pennsylvania, Philadelphia, PA., 1976.

## **EMPLOYMENT HISTORY**

- Lecturer, Wharton School of Finance, Univ. of Pa., 1972-3
- Assistant Professor, University of Montreal School of Business, 1973-1976.
- Associate Professor, University of Montreal School of Business, 1976-1979.
- Professor of Finance, Georgia State University, 1979-2000
  - Professor of Finance for Regulated Industry and Director, Center for the Study of Regulated Industry, College of Business, Georgia State University, 1985-2000
- Visiting Professor of Finance, Amos Tuck School of Business, Dartmouth College, Hanover, N.H., 1986

## **OTHER BUSINESS ASSOCIATIONS**

- Communications Engineer, Bell Canada, 1962-1967.
- Member of the Board of Directors, Financial Research Institute of Canada, 1974-1980.
- Co-founder and Director Canadian Finance Research Foundation, 1977.
- Vice-President of Research, Garmaise-Thomson & Associates., Investment Management Consultants, 1980-1981.
- Executive Visions Inc., Board of Directors, Member
- Board of External Advisors, College of Business, Georgia State University, Member 1987-1991

**CORPORATE CONSULTING CLIENTS**

AT & T Communications  
Alagasco - Energen  
Alaska Anchorage Municipal Light & Power  
Alberta Power Ltd.  
American Water Works Company  
Ameritech  
Baltimore Gas & Electric  
B.C. Telephone  
B C GAS  
Bell Canada  
Bellcore  
Bell South Corp.  
Bruncor (New Brunswick Telephone)  
Burlington-Northern  
C & S Bank  
Cajun Electric  
Canadian Radio-Television & Telecomm. Commission  
Canadian Utilities  
Canadian Western Natural Gas  
Centel  
Centra Gas  
Central Illinois Light & Power Co  
Central Telephone  
Central South West Corp.  
Cincinnati Gas & Electric  
Cinergy Corp

**CORPORATE CONSULTING CLIENTS (CONT'D)**

Citizens Utilities

City Gas of Florida

CN-CP Telecommunications

Commonwealth Telephone Co.

Columbia Gas System

Constellation Energy

Deerpath Group

Edison International

Edmonton Power Company

Engraph Corporation

Entergy Corp.

Entergy Gulf States Utilities, Inc.

Entergy Louisiana, Inc.

Florida Water Association

Garmaise-Thomson & Assoc., Investment Consultants

Gaz Metropolitan

General Public Utilities

Georgia Broadcasting Corp.

Georgia Power Company

GTE California

GTE Northwest Inc

GTE Service Corp.

GTE Southwest Incorporated

Gulf Power Company

Havasu Water Inc.

Hope Gas Inc.

**CORPORATE CONSULTING CLIENTS (CONT'D)**

Hydro-Quebec

ICG Utilities

Illinois Commerce Commission

Island Telephone

Jersey Central Power & Light

Kansas Power & Light

Manitoba Hydro

Maritime Telephone

Metropolitan Edison Co.

Minister of Natural Resources Province of Quebec

Minnesota Power & Light

Mississippi Power Company

Mountain Bell

Newfoundland Light & Power - Fortis Inc.

NewTel Enterprises Ltd.

New York Telephone Co.

Northern Telephone Ltd.

Northwestern Bell

Northwestern Utilities Ltd.

Nova Scotia Board of Utilities

NUI Corp

NYNEX

Oklahoma G & E

Ontario Telephone Service Commission

Orange & Rockland

Pacific Northwest Bell

**CORPORATE CONSULTING CLIENTS (CONT'D)**

People's Gas System Inc.  
People's Natural Gas  
Pennsylvania Electric Co.  
Price Waterhouse  
PSI Energy  
Public Service Elec & Gas  
Quebec Telephone  
Rochester Telephone  
SaskPower  
Sierra Pacific Resources  
Southern Bell  
Southern States Utilities  
South Central Bell  
Sun City Water Company  
The Southern Company  
Touche Ross and Company  
Trans-Quebec & Maritimes Pipeline  
US WEST Communications  
Utah Power & Light  
Vermont Gas Systems Inc.

**MANAGEMENT DEVELOPMENT AND PROFESSIONAL EXECUTIVE EDUCATION**

- Canadian Institute of Marketing, Corporate Finance, 1971-73
- Hydro-Quebec, "Capital Budgeting Under Uncertainty, 1974-75
- Institute of Certified Public Accountants, Mergers & Acquisitions, 1975-78

- Investment Dealers Association of Canada, 1977-78
- Financial Research Foundation, bi-annual seminar, 1975-79
- Advanced Management Research (AMR), faculty member, 1977-80
- Financial Analysts Federation, Educational chapter:  
"Financial Futures Contracts" seminar
- The Management Exchange Inc., faculty member, 1981-2000.

**NATIONAL SEMINARS:**

Risk and Return on Capital Projects  
Cost of Capital for Regulated Utilities  
Capital Allocation for Utilities  
Alternative Regulatory Frameworks  
Utility Directors' Workshop  
Shareholder Value Creation for Utilities  
Real Options in Utility Capital Investments  
Fundamentals of Utility Finance

- Georgia State University College of Business, Management  
Development Program, faculty member, 1981-1994

**EXPERT TESTIMONY & UTILITY CONSULTING AREAS OF EXPERTISE**

Rate of Return  
Capital Structure  
Generic Cost of Capital  
Phase-in Plans  
Costing Methodology  
Depreciation  
Flow-Through vs Normalization  
Revenue Requirements Methodology  
Utility Capital Expenditures Analysis  
Risk Analysis  
Capital Allocation  
Divisional Cost of Capital, Unbundling  
Publicly-owned Municipals

Telecommunications, CATV, Energy, Pipeline, Water  
Incentive Regulation & Alternative Regulatory Plans

Shareholder Value Creation

**REGULATORY BODIES:**

Federal Communications Commission  
Federal Energy Regulatory Commission  
Georgia Public Service Commission  
South Carolina Public Service Commission  
North Carolina Utilities Commission  
Pennsylvania Public Service Commission  
Ontario Telephone Service Commission  
Quebec Telephone Service Commission  
Newfoundland Board of Commissioners of Public Utilities  
Georgia Senate Committee on Regulated Industries  
Alberta Public Service Board  
Tennessee Public Service Commission  
Oklahoma State Board of Equalization  
Mississippi Public Service Commission  
Minnesota Public Utilities Commission  
Canadian Radio-Television and Telecomm. Commission  
New Brunswick Board of Public Commissioners  
Alaska Public Utility Commission  
National Energy Board of Canada  
Florida Public Service Commission  
Montana Public Service Commission  
Arizona Corporation Commission



Quebec Natural Gas Board  
New York Public Service Commission  
Washington Utilities & Transportation Commission  
Manitoba Board of Public Utilities  
New Jersey Board of Public Utilities  
Alabama Public Service Commission  
Utah Public Service Commission  
Nevada Public Service Commission  
Louisiana Public Service Commission  
Colorado Public Utilities Board  
West Virginia Public Service Commission  
Ohio Public Utilities Commission  
California Public Service Commission  
Hawaii Public Service Commission  
Illinois Commerce Commission  
British Columbia Board of Public Utilities  
Indiana Utility Regulatory Commission  
Minnesota Public Utilities Commission  
Texas Public Service Commission  
Michigan Public Service Commission

**SERVICE AS EXPERT WITNESS**

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Quebec Northern Telephone, Quebec PSC  
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Newfoundland L & P, Nfld. Brd. Publ Comm. 1987, 1991  
Northwestern Bell, Minnesota PSC, #P-421/CI-86-354  
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Noverco - Gaz Metro, Quebec Natural Gas PSC, #R-3164-89  
GTE Northwest, Washington UTC, #U-89-3031  
Orange & Rockland, New York PSC, Case 89-E-175  
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ICG Utilities, Manitoba BPU, Case 1989  
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Peoples Gas Systems, Florida PSC  
Jersey Central Pwr & Light, N.J. PUB, Case ER 89110912J  
Alabama Gas Co., Alabama PSC, Case 890001  
Trans-Quebec Maritime Pipeline, Cdn. Nat'l Energy Board  
Mountain Bell, Utah PSC,  
Mountain Bell, Colorado PUB  
South Central Bell, Louisiana PS  
Hope Gas, West Virginia PSC  
Vermont Gas Systems, Vermont PSC  
Alberta Power Ltd., Alberta PUB  
Ohio Utilities Company, Ohio PSC  
Georgia Power Company, Georgia PSC

Sun City Water Company

Havasu Water Inc.

Centra Gas (Manitoba) Co.

Central Telephone Co. Nevada

AGT Ltd., CRTC 1992

BC GAS, BCPUB 1992

California Water Association, California PUC 1992

Maritime Telephone 1993

BCE Enterprises, Bell Canada, 1993

Citizens Utilities Arizona gas division 1993

PSI Resources 1993-5

CILCORP gas division 1994

GTE Northwest Oregon 1993

Stentor Group 1994-5

Bell Canada 1994-1995

PSI Energy 1993, 1994, 1995, 1999

Cincinnati Gas & Electric 1994, 1996, 1999

Southern States Utilities, 1995

CILCO 1995, 1999

Commonwealth Telephone 1996

Edison International 1996-8

Citizens Utilities 1997

Stentor Companies 1997

Hydro-Quebec 1998

Entergy Gulf States Louisiana 1998

Detroit Edison, 1999

Entergy Gulf States, Texas, 2000

## **PROFESSIONAL AND LEARNED SOCIETIES**

- Engineering Institute of Canada, 1967-1972
- Canada Council Award, recipient 1971 and 1972
- Canadian Association Administrative Sciences, 1973-80
- American Association of Decision Sciences, 1974-1978
- American Finance Association, 1975-2000
- Financial Management Association, 1978-2000

## **ACTIVITIES IN PROFESSIONAL ASSOCIATIONS AND MEETINGS**

- Chairman of meeting on "New Developments in Utility Cost of Capital", Southern Finance Association, Atlanta, Nov. 1982
- Chairman of meeting on "Public Utility Rate of Return", Southeastern Public Utility Conference, Atlanta, Oct. 1982
- Chairman of meeting on "Current Issues in Regulatory Finance", Financial Management Association, Atlanta, Oct. 1983
- Chairman of meeting on "Utility Cost of Capital", Financial Management Association, Toronto, Canada, Oct. 1984.
- Committee on New Product Development, FMA, 1985
- Discussant, "Tobin's Q Ratio", paper presented at Financial Management Association, New York, N.Y., Oct. 1986
- Guest speaker, "Utility Capital Structure: New Developments", National Society of Rate of Return Analysts 18th Financial Forum, Wash., D.C. Oct. 1986
- Opening address, "Capital Expenditures Analysis: Methodology vs Mythology," Belcore Economic Analysis Conference, Naples Fla., 1988.

**PAPERS PRESENTED:**

"An Empirical Study of Multiperiod Asset Pricing," annual meeting of Financial Management Assoc., Las Vegas Nevada, 1987.

"Utility Capital Expenditures Analysis: Net Present Value vs Revenue Requirements", annual meeting of Financial Management Assoc., Denver, Colorado, October 1985.

"Intervention Analysis and the Dynamics of Market Efficiency", annual meeting of Financial Management Assoc., San Francisco, Oct. 1982

"Intertemporal Market-Line Theory: An Empirical Study," annual meeting of Eastern Finance Assoc., Newport, R.I. 1981

"Option Writing for Financial Institutions: A Cost-Benefit Analysis", 1979 annual meeting Financial Research Foundation  
"Free-lunch on the Toronto Stock Exchange", annual meeting of Financial Research Foundation of Canada, 1978.

"Simulation System Computer Software SIMFIN", HP International Business Computer Users Group, London, 1975.

"Inflation Accounting: Implications for Financial Analysis." Institute of Certified Public Accountants Symposium, 1979.

**OFFICES IN PROFESSIONAL ASSOCIATIONS**

- President, International Hewlett-Packard Business Computers Users Group, 1977
  
- Chairman Program Committee, International HP Business Computers Users Group, London, England, 1975
  
- Program Coordinator, Canadian Assoc. of Administrative Sciences, 1976
  
- Member, New Product Development Committee, Financial Management Association, 1985-1986

- Reviewer: Journal of Financial Research

Financial Management

Financial Review

Journal of Finance

## PUBLICATIONS

"Risk Aversion Revisited", Journal of Finance, Sept. 1983

"Hedging Regulatory Lag with Financial Futures," Journal of Finance, May 1983. (with G. Gay, R. Kolb)

"The Effect of CWIP on Cost of Capital, " Public Utilities Fortnightly, July 1986.

"The Effect of CWIP on Revenue Requirements" Public Utilities Fortnightly, August 1986.

"Intervention Analysis and the Dynamics of Market Efficiency," Time-Series Applications, (New York: North Holland, 1983. (with K. El-Sheshai)

"Market-Line Theory and the Canadian Equity Market," Journal of Business Administration, Jan. 1982, M. Brennan, editor

"Efficiency of Canadian Equity Markets," International Management Review, Feb. 1978

"Intertemporal Market-Line Theory: An Empirical Test," Financial Review, Proceedings of the Eastern Finance Association, 1981

## BOOKS

Utilities' Cost of Capital, Public Utilities Reports Inc., Arlington, Va., 1984.

Regulatory Finance, Public Utilities Reports Inc., Arlington, Va., 1994

Driving Shareholder Value, McGraw-Hill, forthcoming, July 2000

## MONOGRAPHS

Determining Cost of Capital for Regulated Industries, Public Utilities Reports, Inc., and The Management Exchange Inc., 1982 - 1993. (with V.L. Andrews)

Alternative Regulatory Frameworks, Public Utilities Reports, Inc., and The Management Exchange Inc., 1993. (with V.L. Andrews)

Risk and Return in Capital Projects, The Management Exchange Inc., 1980, (with B. Deschamps)

Utility Capital Expenditure Analysis, The Management Exchange Inc., 1983.

Regulation of Cable Television: An Econometric Planning Model, Quebec Department of Communications, 1978.

An Economic & Financial Profile of the Canadian Cablevision Industry. Canadian Radio-Television & Telecomm. Commission (CRTC), 1978

Computer Users' Manual: Finance and Investment Programs, University of Montreal Press, 1974, revised 1978.

Fiber Optics Communications: Economic Characteristics, Quebec Department of Communications, 1978.

"Canadian Equity Market Inefficiencies", Capital Market Research Memorandum, Garmaise & Thomson Investment Consultants, 1979.



**MISCELLANEOUS CONSULTING REPORTS**

"Operational Risk Analysis: California Water Utilities, Calif. Water Association, 1993.

"Cost of Capital Methodologies for Independent Telephone Systems", Ontario Telephone Service Commission, March 1989.

"The Effect of CWIP on Cost of Capital and Revenue Requirements", Georgia Power Company, 1985.

"Costing Methodology and the Effect of Alternate Depreciation and Costing Methods on Revenue Requirements and Utility Finances", Gaz Metropolitan Inc., 1985.

"Simulated Capital Structure of CN-CP Telecommunications: A Critique", CRTC, 1977.

"Telecommunications Cost Inquiry: Critique", CRTC, 1977.

"Social Rate of Discount in the Public Sector", CRTC Policy Statement 1974.

"Technical Problems in Capital Projects Analysis", CRTC Policy Statement, 1974.

**RESEARCH GRANTS**

"Econometric Planning Model of the Cablevision Industry", International Institute of Quantitative Economics, CRTC

"Application of the Averch-Johnson Model to Telecommunications Utilities", Canadian Radio-Television Commission (CRTC)

"Economics of the Fiber Optics Industry", Quebec Dept. of Communications  
"Intervention Analysis and the Dynamics of Market Efficiency", Georgia State Univ. College of Business, 1981

"Firm Size and Beta Stability", Georgia State University College of Business, 1982

"Risk Aversion and the Demand for Risky Assets", Georgia State University College of Business, 1981.

Chase Econometrics, Interactive Data Corp., Research Grant, \$50,000 per annum, 1986-1989.

### **UNIVERSITY SERVICE**

- University Senate, elected departmental senator 1987-1989, 1998-2000
- Faculty Affairs Committee, elected departmental representative
- Professional Continuing Education Committee member
- Director Master in Science (Finance) Program
- Course Coordinator, Corporate Finance, MBA program
- Chairman, Corporate Finance Curriculum Committee
- Executive Education: Departmental Coordinator 2000
- University Senate Committee on Commencement
- University Senate Committee on Information Technology
- University Senate Committee on Student Discipline

**MOODY'S NATURAL GAS DISTRIBUTION UTILITIES  
MONTHLY RISK PREMIUM ANALYSIS  
1984 to 1999**

MONTH	SPOT DIVID YIELD	EXPECT DIVID YIELD	ANALYSTS' GROWTH FORECASTS	COST OF EQUITY	RETURN ON EQUITY	YIELD ON U.S. 30 YR BONDS	RISK PREMIUM
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Jan-84	9.50%	10.25%	7.88%	18.12%	18.66%	11.75%	6.91%
Feb-84	10.06%	10.81%	7.50%	18.31%	18.88%	11.95%	6.93%
Mar-84	10.00%	10.75%	7.50%	18.25%	18.82%	12.38%	6.44%
Apr-84	9.72%	10.46%	7.63%	18.09%	18.64%	12.65%	5.99%
May-84	9.76%	10.50%	7.63%	18.13%	18.68%	13.43%	5.25%
Jun-84	9.97%	10.71%	7.38%	18.08%	18.64%	13.44%	5.20%
Jul-84	10.07%	10.85%	7.75%	18.60%	19.17%	13.21%	5.96%
Aug-84	9.30%	10.04%	8.00%	18.04%	18.57%	12.54%	6.03%
Sep-84	9.17%	9.90%	8.00%	17.90%	18.42%	12.29%	6.13%
Oct-84	8.76%	9.46%	8.00%	17.46%	17.96%	11.98%	5.98%
Nov-84	8.78%	9.53%	8.50%	18.03%	18.53%	11.56%	6.97%
Dec-84	8.44%	9.16%	8.50%	17.66%	18.14%	11.52%	6.62%
Jan-85	8.30%	9.01%	8.50%	17.51%	17.98%	11.45%	6.53%
Feb-85	8.32%	9.00%	8.13%	17.12%	17.59%	11.47%	6.12%
Mar-85	7.95%	8.57%	7.75%	16.32%	16.77%	11.81%	4.96%
Apr-85	7.99%	8.61%	7.75%	16.36%	16.81%	11.47%	5.34%
May-85	7.64%	8.20%	7.38%	15.58%	16.01%	11.05%	4.96%
Jun-85	7.39%	7.93%	7.25%	15.18%	15.59%	10.45%	5.14%
Jul-85	7.81%	8.43%	7.88%	16.30%	16.74%	10.50%	6.24%
Aug-85	8.02%	8.63%	7.63%	16.26%	16.71%	10.56%	6.15%
Sep-85	8.19%	8.82%	7.75%	16.57%	17.04%	10.61%	6.43%
Oct-85	8.17%	8.81%	7.88%	16.69%	17.15%	10.50%	6.65%
Nov-85	7.91%	8.53%	7.88%	16.41%	16.86%	10.06%	6.80%
Dec-85	8.12%	8.76%	7.88%	16.63%	17.10%	9.54%	7.56%
Jan-86	7.98%	8.54%	7.00%	15.54%	15.99%	9.40%	6.59%
Feb-86	7.75%	8.27%	6.75%	15.02%	15.46%	8.93%	6.53%
Mar-86	6.35%	6.75%	6.25%	13.00%	13.35%	7.96%	5.39%
Apr-86	6.08%	6.45%	6.13%	12.58%	12.92%	7.39%	5.53%
May-86	6.02%	6.39%	6.13%	12.51%	12.85%	7.52%	5.33%
Jun-86	5.84%	6.22%	6.50%	12.72%	13.05%	7.57%	5.48%
Jul-86	5.86%	6.20%	5.75%	11.95%	12.27%	7.27%	5.00%
Aug-86	5.65%	5.97%	5.75%	11.72%	12.04%	7.33%	4.71%
Sep-86	6.46%	6.80%	5.25%	12.05%	12.41%	7.62%	4.79%
Oct-86	5.99%	6.30%	5.13%	11.42%	11.75%	7.70%	4.05%
Nov-86	6.09%	6.42%	5.38%	11.79%	12.13%	7.52%	4.61%

**MOODY'S NATURAL GAS DISTRIBUTION UTILITIES  
MONTHLY RISK PREMIUM ANALYSIS  
1984 to 1999**

MONTH	SPOT DIVID YIELD	EXPECT DIVID YIELD	ANALYSTS' GROWTH FORECASTS	COST OF EQUITY	RETURN ON EQUITY	YIELD ON U.S. 30 YR BONDS	RISK PREMIUM
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Dec-86	6.28%	6.63%	5.50%	12.13%	12.47%	7.37%	5.10%
Jan-87	5.97%	6.29%	5.38%	11.67%	12.00%	7.39%	4.61%
Feb-87	6.04%	6.35%	5.13%	11.47%	11.81%	7.54%	4.27%
Mar-87	6.05%	6.36%	5.13%	11.49%	11.82%	7.55%	4.27%
Apr-87	6.63%	6.94%	4.63%	11.56%	11.93%	8.25%	3.68%
May-87	6.90%	7.22%	4.63%	11.84%	12.22%	8.78%	3.44%
Jun-87	6.47%	6.77%	4.63%	11.39%	11.75%	8.57%	3.18%
Jul-87	6.71%	7.11%	6.00%	13.11%	13.49%	8.64%	4.85%
Aug-87	6.48%	6.87%	6.00%	12.87%	13.23%	8.97%	4.26%
Sep-87	6.80%	7.19%	5.67%	12.85%	13.23%	9.59%	3.64%
Oct-87	7.49%	7.90%	5.50%	13.40%	13.82%	9.61%	4.21%
Nov-87	7.60%	8.02%	5.50%	13.52%	13.94%	8.95%	4.99%
Dec-87	7.79%	8.22%	5.50%	13.72%	14.15%	9.12%	5.03%
Jan-88	7.15%	7.51%	5.00%	12.51%	12.90%	8.83%	4.07%
Feb-88	7.02%	7.39%	5.33%	12.73%	13.12%	8.43%	4.69%
Mar-88	7.28%	7.67%	5.33%	13.00%	13.41%	8.63%	4.78%
Apr-88	7.23%	7.62%	5.33%	12.95%	13.35%	8.95%	4.40%
May-88	7.14%	7.56%	5.83%	13.39%	13.79%	9.23%	4.56%
Jun-88	6.84%	7.24%	5.86%	13.10%	13.48%	9.00%	4.48%
Jul-88	6.88%	7.27%	5.71%	12.99%	13.37%	9.14%	4.23%
Aug-88	7.30%	7.74%	6.00%	13.74%	14.15%	9.32%	4.83%
Sep-88	6.99%	7.43%	6.29%	13.72%	14.11%	9.06%	5.05%
Oct-88	7.09%	7.52%	6.13%	13.65%	14.05%	8.89%	5.16%
Nov-88	7.07%	7.50%	6.13%	13.63%	14.02%	9.02%	5.00%
Dec-88	7.22%	7.66%	6.13%	13.79%	14.19%	9.01%	5.18%
Jan-89	7.12%	7.56%	6.13%	13.68%	14.08%	8.93%	5.15%
Feb-89	7.31%	7.76%	6.13%	13.88%	14.29%	9.01%	5.28%
Mar-89	7.09%	7.51%	5.88%	13.38%	13.78%	9.17%	4.61%
Apr-89	6.74%	7.14%	5.88%	13.01%	13.39%	9.03%	4.36%
May-89	6.65%	7.00%	5.29%	12.29%	12.66%	8.83%	3.83%
Jun-89	6.44%	6.78%	5.29%	12.07%	12.42%	8.27%	4.15%
Jul-89	6.19%	6.46%	4.43%	10.89%	11.23%	8.08%	3.15%
Aug-89	6.17%	6.47%	4.86%	11.33%	11.67%	8.12%	3.55%
Sep-89	6.07%	6.36%	4.86%	11.22%	11.56%	8.15%	3.41%
Oct-89	6.10%	6.41%	5.14%	11.56%	11.89%	8.00%	3.89%

**MOODY'S NATURAL GAS DISTRIBUTION UTILITIES  
MONTHLY RISK PREMIUM ANALYSIS  
1984 to 1999**

MONTH	SPOT DIVID YIELD	EXPECT DIVID YIELD	ANALYSTS' GROWTH FORECASTS	COST OF EQUITY	RETURN ON EQUITY	YIELD ON U.S. 30 YR BONDS	RISK PREMIUM
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Nov-89	5.85%	6.14%	4.88%	11.01%	11.33%	7.90%	3.43%
Dec-89	5.63%	5.92%	5.13%	11.04%	11.36%	7.90%	3.46%
Jan-90	6.06%	6.37%	5.13%	11.50%	11.83%	8.26%	3.57%
Feb-90	6.11%	6.43%	5.29%	11.72%	12.06%	8.50%	3.56%
Mar-90	6.21%	6.54%	5.29%	11.82%	12.17%	8.56%	3.61%
Apr-90	6.41%	6.79%	5.86%	12.64%	13.00%	8.76%	4.24%
May-90	6.29%	6.62%	5.29%	11.91%	12.26%	8.73%	3.53%
Jun-90	6.24%	6.57%	5.29%	11.86%	12.20%	8.46%	3.74%
Jul-90	6.49%	6.84%	5.43%	12.27%	12.63%	8.50%	4.13%
Aug-90	6.66%	7.01%	5.29%	12.30%	12.67%	8.86%	3.81%
Sep-90	6.36%	6.73%	5.75%	12.48%	12.83%	9.03%	3.80%
Oct-90	6.23%	6.59%	5.75%	12.34%	12.68%	8.86%	3.82%
Nov-90	6.22%	6.58%	5.71%	12.29%	12.64%	8.54%	4.10%
Dec-90	6.28%	6.58%	4.83%	11.42%	11.76%	8.24%	3.52%
Jan-91	6.40%	6.72%	5.00%	11.72%	12.07%	8.27%	3.80%
Feb-91	6.37%	6.69%	5.00%	11.69%	12.04%	8.03%	4.01%
Mar-91	6.30%	6.62%	5.00%	11.62%	11.96%	8.29%	3.67%
Apr-91	6.19%	6.51%	5.17%	11.68%	12.02%	8.21%	3.81%
May-91	6.04%	6.36%	5.33%	11.70%	12.03%	8.27%	3.76%
Jun-91	6.25%	6.56%	5.00%	11.56%	11.91%	8.47%	3.44%
Jul-91	5.97%	6.27%	5.00%	11.27%	11.60%	8.45%	3.15%
Aug-91	5.92%	6.22%	5.00%	11.22%	11.54%	8.14%	3.40%
Sep-91	5.70%	5.99%	5.00%	10.99%	11.30%	7.95%	3.35%
Oct-91	5.63%	5.92%	5.17%	11.09%	11.40%	7.93%	3.47%
Nov-91	5.58%	5.87%	5.17%	11.04%	11.35%	7.92%	3.43%
Dec-91	5.62%	5.91%	5.17%	11.08%	11.39%	7.70%	3.69%
Jan-92	5.60%	5.89%	5.17%	11.06%	11.37%	7.58%	3.79%
Feb-92	5.71%	6.00%	5.00%	11.00%	11.31%	7.85%	3.46%
Mar-92	5.93%	6.23%	5.00%	11.23%	11.55%	7.97%	3.58%
Apr-92	5.93%	6.23%	5.00%	11.23%	11.55%	7.96%	3.59%
May-92	5.66%	5.94%	5.00%	10.94%	11.26%	7.89%	3.37%
Jun-92	5.48%	5.75%	5.00%	10.75%	11.06%	7.84%	3.22%
Jul-92	5.17%	5.44%	5.17%	10.61%	10.89%	7.60%	3.29%
Aug-92	5.10%	5.36%	5.17%	10.53%	10.82%	7.39%	3.43%
Sep-92	5.02%	5.28%	5.17%	10.45%	10.73%	7.34%	3.39%

**MOODY'S NATURAL GAS DISTRIBUTION UTILITIES  
MONTHLY RISK PREMIUM ANALYSIS  
1984 to 1999**

<b>MONTH</b>	<b>SPOT DIVID YIELD</b>	<b>EXPECT DIVID YIELD</b>	<b>ANALYSTS' GROWTH FORECASTS</b>	<b>COST OF EQUITY</b>	<b>RETURN ON EQUITY</b>	<b>YIELD ON U.S. 30 YR BONDS</b>	<b>RISK PREMIUM</b>
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>	<b>(6)</b>	<b>(7)</b>	<b>(8)</b>
Oct-92	5.19%	5.46%	5.17%	10.63%	10.92%	7.53%	3.39%
Nov-92	5.23%	5.52%	5.50%	11.02%	11.31%	7.61%	3.70%
Dec-92	5.14%	5.42%	5.50%	10.92%	11.21%	7.44%	3.77%
Jan-93	5.05%	5.34%	5.83%	11.17%	11.46%	7.34%	4.12%
Feb-93	4.78%	5.05%	5.67%	10.72%	10.99%	7.09%	3.90%
Mar-93	4.64%	4.91%	5.83%	10.74%	11.00%	6.82%	4.18%
Apr-93	4.83%	5.11%	5.83%	10.94%	11.21%	6.85%	4.36%
May-93	4.80%	5.07%	5.67%	10.74%	11.01%	6.92%	4.09%
Jun-93	4.66%	4.92%	5.67%	10.59%	10.85%	6.81%	4.04%
Jul-93	4.52%	4.77%	5.50%	10.27%	10.52%	6.63%	3.89%
Aug-93	4.54%	4.79%	5.50%	10.29%	10.54%	6.32%	4.22%
Sep-93	4.62%	4.87%	5.50%	10.37%	10.63%	6.00%	4.63%
Oct-93	4.64%	4.89%	5.33%	10.22%	10.47%	5.94%	4.53%
Nov-93	4.85%	5.11%	5.33%	10.44%	10.71%	6.21%	4.50%
Dec-93	4.74%	4.95%	4.50%	9.45%	9.71%	6.25%	3.46%
Jan-94	4.74%	4.95%	4.50%	9.45%	9.71%	6.29%	3.42%
Feb-94	4.97%	5.19%	4.50%	9.69%	9.97%	6.49%	3.48%
Mar-94	5.03%	5.26%	4.67%	9.93%	10.21%	6.91%	3.30%
Apr-94	5.14%	5.37%	4.50%	9.87%	10.15%	7.27%	2.88%
May-94	5.36%	5.63%	5.00%	10.63%	10.92%	7.41%	3.51%
Jun-94	5.50%	5.78%	5.00%	10.78%	11.08%	7.40%	3.68%
Jul-94	5.42%	5.68%	4.83%	10.51%	10.81%	7.58%	3.23%
Aug-94	5.50%	5.75%	4.50%	10.25%	10.55%	7.49%	3.06%
Sep-94	5.61%	5.86%	4.50%	10.36%	10.67%	7.71%	2.96%
Oct-94	5.48%	5.73%	4.50%	10.23%	10.53%	7.94%	2.59%
Nov-94	5.64%	5.89%	4.50%	10.39%	10.70%	8.08%	2.62%
Dec-94	5.86%	6.12%	4.50%	10.62%	10.95%	7.87%	3.08%
Jan-95	5.75%	5.99%	4.17%	10.16%	10.48%	7.85%	2.63%
Feb-95	5.59%	5.82%	4.17%	9.99%	10.30%	7.61%	2.69%
Mar-95	5.53%	5.76%	4.17%	9.93%	10.23%	7.45%	2.78%
Apr-95	5.45%	5.68%	4.17%	9.85%	10.15%	7.36%	2.79%
May-95	5.61%	5.84%	4.17%	10.01%	10.32%	6.95%	3.37%
Jun-95	5.43%	5.66%	4.17%	9.83%	10.12%	6.57%	3.55%
Jul-95	5.53%	5.75%	4.00%	9.75%	10.05%	6.72%	3.33%
Aug-95	5.41%	5.63%	4.13%	9.76%	10.06%	6.86%	3.20%

**MOODY'S NATURAL GAS DISTRIBUTION UTILITIES  
MONTHLY RISK PREMIUM ANALYSIS  
1984 to 1999**

<b>MONTH</b>	<b>SPOT DIVID YIELD</b>	<b>EXPECT DIVID YIELD</b>	<b>ANALYSTS' GROWTH FORECASTS</b>	<b>COST OF EQUITY</b>	<b>RETURN ON EQUITY</b>	<b>YIELD ON U.S. 30 YR BONDS</b>	<b>RISK PREMIUM</b>
<b>(1)</b>	<b>(2)</b>	<b>(3)</b>	<b>(4)</b>	<b>(5)</b>	<b>(6)</b>	<b>(7)</b>	<b>(8)</b>
Sep-95	5.28%	5.50%	4.25%	9.75%	10.04%	6.55%	3.49%
Oct-95	5.22%	5.44%	4.25%	9.69%	9.98%	6.37%	3.61%
Nov-95	4.96%	5.17%	4.25%	9.42%	9.69%	6.26%	3.43%
Dec-95	4.85%	5.06%	4.25%	9.31%	9.57%	6.06%	3.51%
Jan-96	4.83%	5.04%	4.38%	9.42%	9.69%	6.05%	3.64%
Feb-96	4.86%	5.07%	4.38%	9.45%	9.72%	6.24%	3.48%
Mar-96	4.96%	5.18%	4.38%	9.56%	9.83%	6.60%	3.23%
Apr-96	5.03%	5.26%	4.50%	9.76%	10.03%	6.79%	3.24%
May-96	5.85%	6.11%	4.50%	10.61%	10.94%	6.93%	4.01%
Jun-96	5.54%	5.79%	4.50%	10.29%	10.59%	7.06%	3.53%
Jul-96	5.85%	6.11%	4.50%	10.61%	10.94%	7.03%	3.91%
Aug-96	4.78%	5.00%	4.50%	9.50%	9.76%	6.84%	2.92%
Sep-96	5.12%	5.35%	4.50%	9.85%	10.13%	7.03%	3.10%
Oct-96	4.84%	5.05%	4.39%	9.44%	9.71%	6.81%	2.90%
Nov-96	4.64%	4.84%	4.39%	9.23%	9.49%	6.48%	3.01%
Dec-96	4.75%	4.96%	4.39%	9.35%	9.61%	6.55%	3.06%
Jan-97	4.88%	5.09%	4.39%	9.48%	9.75%	6.83%	2.92%
Feb-97	4.97%	5.16%	3.79%	8.95%	9.22%	6.69%	2.53%
Mar-97	5.00%	5.19%	3.79%	8.98%	9.25%	6.93%	2.32%
Apr-97	5.19%	5.39%	3.79%	9.18%	9.46%	7.09%	2.37%
May-97	5.00%	5.20%	4.09%	9.29%	9.57%	6.94%	2.63%
Jun-97	4.82%	5.01%	4.04%	9.05%	9.32%	6.77%	2.55%
Jul-97	4.76%	4.95%	4.04%	8.99%	9.25%	6.51%	2.74%
Aug-97	4.76%	4.95%	4.04%	8.99%	9.25%	6.58%	2.67%
Sep-97	4.60%	4.81%	4.52%	9.33%	9.58%	6.50%	3.08%
Oct-97	4.75%	4.97%	4.63%	9.60%	9.86%	6.33%	3.53%
Nov-97	4.52%	4.74%	4.87%	9.61%	9.86%	6.11%	3.75%
Dec-97	4.20%	4.41%	5.09%	9.50%	9.74%	5.99%	3.75%
Jan-98	4.42%	4.65%	5.10%	9.75%	9.99%	5.81%	4.18%
Feb-98	4.38%	4.60%	4.96%	9.56%	9.80%	5.89%	3.91%
Mar-98	4.37%	4.60%	5.25%	9.85%	10.09%	5.95%	4.14%
Apr-98	4.50%	4.73%	5.13%	9.86%	10.11%	5.92%	4.19%
May-98	4.48%	4.70%	4.96%	9.66%	9.91%	5.93%	3.98%
Jun-98	4.61%	4.84%	4.91%	9.75%	10.00%	5.70%	4.30%
Jul-98	4.96%	5.20%	4.92%	10.12%	10.40%	5.68%	4.72%

**MOODY'S NATURAL GAS DISTRIBUTION UTILITIES  
MONTHLY RISK PREMIUM ANALYSIS  
1984 to 1999**

MONTH	SPOT DIVID YIELD	EXPECT DIVID YIELD	ANALYSTS' GROWTH FORECASTS	COST OF EQUITY	RETURN ON EQUITY	YIELD ON U.S. 30 YR BONDS	RISK PREMIUM
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Aug-98	4.96%	5.20%	4.93%	10.13%	10.41%	5.54%	4.87%
Sep-98	4.69%	4.92%	4.94%	9.86%	10.12%	5.20%	4.92%
Oct-98	4.45%	4.66%	4.72%	9.38%	9.63%	5.01%	4.62%
Nov-98	4.57%	4.78%	4.62%	9.40%	9.65%	5.25%	4.40%
Dec-98	4.56%	4.77%	4.56%	9.33%	9.58%	5.06%	4.52%
Jan-99	5.01%	5.24%	4.54%	9.78%	10.05%	5.16%	4.89%
Feb-99	5.46%	5.70%	4.31%	10.01%	10.31%	5.37%	4.94%
Mar-99	5.74%	6.01%	4.75%	10.76%	11.08%	5.58%	5.50%
Apr-99	5.46%	5.72%	4.75%	10.47%	10.77%	5.55%	5.22%
May-99	5.27%	5.52%	4.75%	10.27%	10.56%	5.81%	4.75%
Jun-99	5.20%	5.44%	4.52%	9.96%	10.24%	6.04%	4.20%
Jul-99	5.11%	5.34%	4.55%	9.89%	10.17%	5.98%	4.19%
Aug-99	4.24%	4.43%	4.56%	8.99%	9.23%	6.07%	3.16%
Sep-99		0.00%	4.56%	4.56%	4.56%	6.07%	-1.51%
Oct-99		0.00%	4.56%	4.56%	4.56%	6.26%	-1.70%
Nov-99		0.00%	4.81%	4.81%	4.81%	6.15%	-1.34%
Dec-99		0.00%	4.95%	4.95%	4.95%	6.35%	-1.40%
						<b>MEAN =</b>	<b>4.18%</b>

**Source:**

Column 1: Month

Column 2: Moody's Natural Gas Utility Common Stocks Monthly

Dividend Yields from Moody's Public Utility Manual and News Reports

Column 3: Col. (2) x (1 + g) where 'g' is the growth rate from Col. (4)

Column 4: Avg. of IBES average long-term growth forecast for each company in the index

Column 5: Column 3 + Column 4

Column 6: Column 3 divided by 0.95 + Column 5

Column 7: U.S. 30-Year Treasury Bond Yield, Fed. Res. Board of Governors Release H.1

Column 8: Risk premium = Column 6 - Column 7



**MOODY'S NATURAL GAS DISTRIBUTION COMMON STOCKS  
OVER LONG-TERM TREASURY BONDS  
ANNUAL LONG-TERM RISK PREMIUM ANALYSIS**

Year	Long-Term	20 year	Moody's								Stock	Equity
	Government Bond	Maturity Bond	Gain/Loss	Interest	Bond Total Return	Distribution Stock Index	Dividend	Capital Gain/(Loss) % Growth	Yield	Total Return	Risk Premium	
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	
1954	2.72%	1,000.00				26.47						
1955	2.95%	965.44	(34.56)	27.20	-0.74%	28.10	1.38	6.16%	5.21%	11.37%	12.11%	
1956	3.45%	928.19	(71.81)	29.50	-4.23%	28.23	1.48	0.46%	5.27%	5.73%	9.96%	
1957	3.23%	1,032.23	32.23	34.50	6.67%	25.78	1.49	-8.68%	5.28%	-3.40%	-10.07%	
1958	3.82%	918.01	(81.99)	32.30	-4.97%	38.71	1.57	50.16%	6.09%	56.25%	61.21%	
1959	4.47%	914.65	(85.35)	38.20	-4.71%	39.59	1.66	2.27%	4.29%	6.56%	11.28%	
1960	3.80%	1,093.27	93.27	44.70	13.80%	48.21	1.84	21.77%	4.65%	26.42%	12.62%	
1961	4.15%	952.75	(47.25)	38.00	-0.92%	64.96	1.94	34.74%	4.02%	38.77%	39.69%	
1962	3.95%	1,027.48	27.48	41.50	6.90%	59.73	2.02	-8.05%	3.11%	-4.94%	-11.84%	
1963	4.17%	970.35	(29.65)	39.50	0.99%	64.62	2.18	8.19%	3.65%	11.84%	10.85%	
1964	4.23%	991.96	(8.04)	41.70	3.37%	68.24	2.30	5.60%	3.56%	9.16%	5.80%	
1965	4.50%	964.64	(35.36)	42.30	0.69%	64.31	2.48	-5.76%	3.63%	-2.12%	-2.82%	
1966	4.55%	993.48	(6.52)	45.00	3.85%	53.50	2.61	-16.81%	4.06%	-12.75%	-16.60%	
1967	5.56%	879.01	(120.89)	45.50	-7.55%	50.49	2.74	-5.63%	5.12%	-0.50%	7.04%	
1968	5.98%	951.38	(48.62)	55.60	0.70%	53.80	2.81	6.56%	5.57%	12.12%	11.42%	
1969	6.87%	904.00	(96.00)	59.80	-3.62%	43.88	2.93	-18.44%	5.45%	-12.99%	-9.37%	
1970	6.48%	1,043.38	43.38	68.70	11.21%	52.33	3.01	19.26%	6.86%	26.12%	14.91%	
1971	5.97%	1,059.09	59.09	64.80	12.39%	47.86	3.07	-8.54%	5.87%	-2.68%	-15.06%	
1972	5.99%	997.69	(2.31)	59.70	5.74%	53.54	3.12	11.87%	6.52%	18.39%	12.65%	
1973	7.26%	867.09	(132.91)	59.80	-7.30%	43.43	3.28	-18.88%	6.13%	-12.76%	-5.46%	
1974	7.60%	965.33	(34.67)	72.60	3.79%	29.71	3.34	-31.59%	7.69%	-23.90%	-27.69%	
1975	8.05%	955.63	(44.37)	76.00	3.16%	38.29	3.48	28.88%	11.71%	40.59%	37.43%	
1976	7.21%	1,088.25	88.25	80.50	16.87%	51.80	3.70	35.28%	9.66%	44.95%	28.07%	
1977	8.03%	919.03	(80.97)	72.10	-0.89%	50.88	3.93	-1.78%	7.59%	5.81%	6.70%	
1978	8.98%	912.47	(87.53)	80.30	-0.72%	45.97	4.18	-9.65%	8.22%	-1.43%	-0.71%	
1979	10.12%	902.99	(97.01)	89.80	-0.72%	53.50	4.44	16.38%	9.66%	26.04%	26.76%	
1980	11.99%	859.23	(140.77)	101.20	-3.96%	56.61	4.68	5.81%	8.75%	14.56%	18.52%	
1981	13.34%	906.45	(93.55)	118.90	2.63%	53.50	5.12	-5.49%	9.04%	3.55%	0.92%	
1982	10.95%	1,192.38	192.38	133.40	32.58%	50.62	5.39	-5.38%	10.07%	4.69%	-27.89%	
1983	11.87%	923.12	(76.88)	109.50	3.26%	55.79	5.55	10.21%	10.96%	21.18%	17.92%	
1984	11.70%	1,020.70	20.70	119.70	14.04%	69.70	5.88	24.93%	10.54%	35.47%	21.43%	
1985	9.56%	1,189.27	189.27	117.00	30.63%	76.58	6.22	9.87%	8.92%	18.79%	-11.83%	
1986	7.89%	1,166.63	166.63	95.60	26.22%	90.89	5.71	18.69%	7.46%	26.14%	-0.08%	
1987	9.20%	881.17	(118.83)	78.90	-3.99%	77.25	6.02	-15.01%	6.62%	-8.38%	-4.39%	
1988	9.18%	1,001.82	1.82	92.00	9.38%	86.76	6.30	12.31%	8.16%	20.47%	11.08%	
1989	8.16%	1,099.75	99.75	91.80	19.16%	117.05	6.58	34.91%	7.58%	42.50%	23.34%	
1990	8.44%	973.17	(26.83)	81.60	5.48%	108.86	6.84	-7.00%	5.84%	-1.15%	-6.63%	
1991	7.30%	1,118.94	118.94	84.40	20.33%	124.32	6.99	14.20%	6.42%	20.62%	0.29%	
1992	7.26%	1,004.19	4.19	73.00	7.72%	138.79	7.14	11.64%	5.74%	17.38%	9.66%	
1993	6.54%	1,079.70	79.70	72.60	15.23%	154.06	7.30	11.00%	5.26%	16.26%	1.03%	
1994	7.99%	856.40	(143.60)	65.40	-7.82%	126.96	7.44	-17.59%	4.83%	-12.76%	-4.94%	
1995	6.03%	1,225.98	225.98	79.90	30.59%	155.84	7.56	22.83%	5.95%	28.78%	-1.81%	
1996	6.73%	923.67	(76.33)	60.30	-1.60%	166.64	7.91	6.86%	5.07%	11.93%	13.54%	
1997	6.02%	1,081.82	81.82	67.30	14.92%	191.04	8.02	14.64%	4.81%	19.46%	4.53%	
1998	5.42%	1,072.71	72.71	60.20	13.29%	177.24	8.13	-7.22%	4.26%	-2.97%	-16.26%	
1999	6.82%	848.41	(151.59)	54.20	-9.74%	160.00	8.16	-9.73%	4.60%	-5.12%	4.62%	
<b>MEAN</b>					<b>6.05%</b>					<b>11.87%</b>	<b>6.82%</b>	

Source: Moody's Public Utility Manual 1999 December stock prices and dividends  
Bond yields from Ibbotson Associates Table A-9 Long-Term Government Bonds Yields  
December each year.

**NATURAL GAS DISTRIBUTION UTILITIES  
DCF ANALYSIS**

Company	Beta	% Current Divid Yield	Analysts Growth Forecast	% Expected Divid Yield	Cost of Equity	ROE
	(1)	(2)	(3)	(4)	(5)	(6)
1 AGL Resources	0.60	6.4	6.0	6.8	12.8	13.1
2 Equitable Resources	0.60	2.5	12.3	2.9	15.2	15.3
3 MCN Energy Group	0.95	4.6	7.8	5.0	12.8	13.1
4 NICOR Inc.	0.60	5.0	6.2	5.3	11.5	11.8
5 Peoples Energy	0.70	6.1	5.7	6.4	12.1	12.5
6 Piedmont Natural Gas	0.60	5.2	5.7	5.5	11.2	11.5
7 Washington Gas Light	0.60	5.1	4.6	5.3	9.9	10.2
<b>AVERAGE</b>	<b>0.66</b>	<b>5.0</b>	<b>6.9</b>	<b>5.3</b>	<b>12.2</b>	<b>12.5</b>

## Notes:

Column 1, 2: Value Line Investment Survey for Windows 95, 7/2000

Column 3: IBES long-term earnings growth forecast;

Column 4 = Column 2 times (1 + Column 3/100)

Column 5 = Column 4 + Column 3

Column 6 = (Column 4 / 0.95) + Column 3

**NATURAL GAS DISTRIBUTION UTILITIES  
DCF ANALYSIS**

Company	Beta	% Current Divid Yield	Value Line Proj Growth	% Expected Divid Yield	Cost of Equity	ROE
	(1)	(2)	(3)	(4)	(5)	(6)
1 AGL Resources	0.60	6.4	6.0	6.8	12.8	13.1
2 Equitable Resources	0.60	2.5	18.5	3.0	21.5	21.7
3 MCN Energy Group	0.95	4.6	2.0	4.7	6.7	7.0
4 NICOR Inc.	0.60	5.0	8.5	5.5	14.0	14.2
5 Peoples Energy	0.70	6.1	6.5	6.5	13.0	13.3
6 Piedmont Natural Gas	0.60	5.2	7.0	5.6	12.6	12.9
7 Washington Gas Light	0.60	5.1	7.5	5.5	13.0	13.3
<b>AVERAGE</b>	<b>0.66</b>	<b>5.0</b>	<b>8.0</b>	<b>5.4</b>	<b>13.4</b>	<b>13.6</b>

## Notes:

Column 1, 2, 3: Value Line Investment Survey for Windows 95, 7/2000

Column 4 = Column 2 times (1 + Column 3/100)

Column 5 = Column 4 + Column 3

Column 6 = (Column 4 / 0.95) + Column 3

**GENERATION DIVESTITURE ELECTRIC UTILITIES  
DCF ANALYSIS**

Company	% Current Divid Yield (1)	Analysts' Gth Fcst (2)	% Expected Divid Yield (3)	Cost of Equity (4)	ROE (5)
1 CMP Group	3.1	12.5	3.5	16.0	16.1
2 Conectiv	5.3	5.3	5.6	10.9	11.2
3 Consol. Edison	7.1	3.7	7.4	11.1	11.5
4 DQE	4.1	6.6	4.3	10.9	11.2
5 Edison Int'l	5.7	9.2	6.2	15.4	15.7
6 Energy East Corp.	4.7	9.1	5.1	14.2	14.5
7 GPU Inc.	8.0	3.6	8.3	11.9	12.3
8 NSTAR	4.9	5.1	5.2	10.3	10.6
9 PG&E Corp.	4.8	6.7	5.1	11.8	12.1
10 Potomac Elec. Power	6.2	3.8	6.5	10.3	10.6
11 Sempra Energy	5.8	6.4	6.1	12.5	12.8
12 Sierra Pacific Res.	7.7	5.2	8.1	13.3	13.8
13 United Illuminating	6.5	2.3	6.6	8.9	9.3
<b>AVERAGE</b>	<b>5.7</b>	<b>6.1</b>	<b>6.0</b>	<b>12.1</b>	<b>12.4</b>

**Notes:**

Column 1: Value Line Investment Survey for Windows 95, 7/2000

Column 2: IBES long-term earnings growth forecast;

shaded cell: Zacks growth unavailable, Value Line projected earnings growth

Column 3 = Column 1 times (1 + Column 2/100)

Column 4 = Column 3 + Column 2

Column 5 = (Column 3 / 0.95) + Column 2

**MOODY'S GENERATION DIVESTITURE UTILITIES  
DCF ANALYSIS**

Company	% Current Divid Yield (1)	Proj EPS Growth (2)	% Expected Divid Yield (3)	Cost of Equity (4)	ROE (5)
1 CMP Group	3.1	12.5	3.5	16.0	16.1
2 Conectiv	5.3	6.0	5.7	11.7	12.0
3 Consol. Edison	7.1	2.5	7.3	9.8	10.2
4 DQE	4.1	9.5	4.5	14.0	14.2
5 Edison Int'l	5.7	7.5	6.1	13.6	13.9
6 Energy East Corp.	4.7	10.0	5.2	15.2	15.4
7 GPU Inc.	8.0	3.0	8.3	11.3	11.7
8 NSTAR	4.9	6.5	5.3	11.8	12.0
9 PG&E Corp.	4.8	8.0	5.2	13.2	13.4
10 Potomac Elec. Power	6.2	5.0	6.6	11.6	11.9
11 Sempra Energy	5.8	5.0	6.0	11.0	11.4
12 Sierra Pacific Res.	7.7	8.5	8.4	16.9	17.3
13 United Illuminating	6.5	4.0	6.7	10.7	11.1
<b>AVERAGE</b>	<b>5.7</b>	<b>6.8</b>	<b>6.0</b>	<b>12.8</b>	<b>13.1</b>

## Notes:

Column 1, 2: Value Line Investment Survey for Windows 95, 1/00

Column 3 = Column 1 times (1 + Column 2/100)

Column 4 = Column 3 + Column 2

Column 5 = (Column 3 / 0.95) + Column 2

### NUI Corp DCF ANALYSIS

Company	Beta	% Current Divid Yield	Analysts Growth Forecast	% Expected Divid Yield	Cost of Equity	ROE
	(1)	(2)	(3)	(4)	(5)	(6)
NUI Corp	0.70	3.7	13.2	4.2	17.4	17.6

**Notes:**

- Column 1, 2: Value Line Investment Survey for Windows 95, 7/2000
- Column 3: IBES long-term earnings growth forecast;
- Column 4 = Column 2 times (1 + Column 3/100)
- Column 5 = Column 4 + Column 3
- Column 6 = (Column 4 / 0.95) + Column 3

### NUI Corp DCF ANALYSIS

Company	Beta	% Current Divid Yield	Proj EPS Growth	% Expected Divid Yield	Cost of Equity	ROE
	(1)	(2)	(3)	(4)	(5)	(6)
NUI Corp	0.70	3.7	14.5	4.2	18.7	18.9

**Notes:**

Column 1, 2, 3: Value Line Investment Survey for Windows 95, 7/2000

Column 4 = Column 2 times (1 + Column 3/100)

Column 5 = Column 4 + Column 3

Column 6 = (Column 4 / 0.95) + Column 3

CITY GAS COMPANY OF FLORIDA  
 13 MONTH AVERAGE COST OF CAPITAL  
 Projected Test Year Sept. 30, 2001

Type of Capital	Amount	Weight	Cost	Weighted Cost
Common Equity	\$42,084,430	36.92%	11.70%	4.32%
Long Term Debt	\$49,158,730	43.13%	6.54%	2.82%
Short Term Debt	\$5,774,665	5.07%	8.00%	0.41%
Customer Deposit	\$5,596,459	4.91%	6.73%	0.33%
Deferred Taxes	\$10,488,832	9.20%	0.00%	0.00%
Tax Credit	\$883,654	0.78%	0.00%	0.00%
<b>Total</b>	<b>\$113,986,770</b>	<b>100.00%</b>		<b>7.88%</b>



CITY GAS COMPANY OF FLORIDA  
PROJECTED CAPITAL STRUCTURE RATIOS  
Projected Test Year Sept. 30, 2001

Type of Capital	Amount	Weight
Common Equity	\$42,084,430	43.38%
Long Term Debt	\$49,158,730	50.67%
Short Term Debt	\$5,774,665	5.95%
Total	\$97,017,825	100.00%

CITY GAS COMPANY OF FLORIDA  
PROJECTED CAPITAL STRUCTURE RATIOS  
Projected Test Year Sept. 30, 2001

Type of Capital	Amount	Weight
Common Equity	\$42,084,430	46.12%
Long Term Debt	\$49,158,730	53.88%
Total	\$91,243,160	100.00%

1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2                   **DIRECT TESTIMONY AND EXHIBITS OF**

3                   **THOMAS E. SMITH**

4                   **ON BEHALF OF CITY GAS COMPANY OF FLORIDA**

5                   **DOCKET NO. 000768-GU**

6

7   **Q.   PLEASE STATE YOUR NAME AND YOUR BUSINESS ADDRESS.**

8   A.   My name is Thomas E. Smith. My office is located at 550 Route 202-  
9       206, Bedminster, New Jersey, 07921.

10 **Q.   ON WHOSE BEHALF ARE YOU APPEARING IN THIS**  
11 **PROCEEDING?**

12 A.   I am testifying on behalf of City Gas Company of Florida ("NUI City  
13       Gas" or the "Company").

14 **Q.   BY WHOM ARE YOU EMPLOYED?**

15 A.   I am employed by NUI Corporation ("NUI"). NUI City Gas is a division of  
16       NUI.

17 **Q.   WHAT IS YOUR POSITION WITH NUI?**

18 A.   I am the Director of Energy Planning for NUI Corporation. I am also  
19       currently overseeing the operation of NUI's Rates Department.

20 **Q.   WHAT IS THE SCOPE OF YOUR DUTIES AS DIRECTOR OF**  
21 **ENERGY PLANNING AT NUI?**

22 A.   As Director of Energy Planning I am responsible for planning,

1 acquisition, and management of the gas supply portfolio of the utility  
2 divisions of NUI, including NUI City Gas.

3 **Q. WHAT IS THE SCOPE OF YOUR DUTIES WITH REGARD TO NUI'S**  
4 **RATES DEPARTMENT?**

5 A. In overseeing NUI 's Rates Department I am responsible for supervising  
6 all of the Rate Department's daily operations. This includes the  
7 development of monthly rates, such as PGAs in several of the  
8 Company's jurisdictions, parity prices when customers have alternate  
9 energy sources, and other periodic rates, such as demand side  
10 management and weather normalization. I am also responsible for  
11 presenting testimony regarding the Rate Department's analysis in  
12 connection with the development of such rates.

13 **Q. PLEASE DESCRIBE YOUR PROFESSIONAL QUALIFICATIONS**  
14 **AND BUSINESS EXPERIENCE.**

15 A. I am a licensed Professional Engineer in the State of New Jersey. I  
16 received a Bachelor of Science degree in mechanical engineering  
17 from Newark College of Engineering in 1970. In 1976, I received a  
18 Master of Science degree in mechanical engineering from the New  
19 Jersey Institute of Technology, formerly Newark College of  
20 Engineering. During my term of employment at NUI, I have attended  
21 the Institute of Gas Technology courses on Gas Distribution  
22 Engineering and Economics for Managers, the American Gas  
23 Association's (AGA) Rate Fundamentals course, the Center for

1 Professional Advancement's course on Rate Setting in Public Utilities  
2 and numerous conferences, seminars, and symposiums on matters  
3 relating to my job function. Currently, I am a member of the American  
4 Society of Mechanical Engineers and from 1979 to 1988 I was a  
5 member of the AGA Rate Committee. I am also a contributing author  
6 to the 4<sup>th</sup> Edition of the Gas Rates Fundamentals book sponsored and  
7 prepared by the AGA Rate Committee and published by AGA. I have  
8 been an instructor on Cost of Service at the AGA Gas Rates  
9 Fundamentals course at Madison, Wisconsin. In my tenure at NUI,  
10 prior to my current assignment as Director of Energy Planning, I was  
11 the *Director of Rates and Tariffs* for Elizabethtown Gas Company of  
12 NUI.

13 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**  
14 **PROCEEDING?**

15 A. I will sponsor the Company's proposed tariff modifications and both the  
16 interim and permanent rate designs. In support of my permanent rate  
17 design testimony, I have prepared a cost of service study by customer  
18 class for the projected test year ended September 30, 2001. In addition,  
19 I have reviewed competitive energy alternatives for each customer  
20 class. My testimony will provide the Commission with a description of  
21 the methodology used in preparing the cost of service study by  
22 customer class. I will describe how I employed the results of the cost of  
23 service study and the review of competitive energy alternatives in

1 establishing the permanent rate design. I will also discuss the  
2 Company's turn back of pipeline capacity to Florida Gas Transmission  
3 Company. We expect that this turn back of capacity will reduce the  
4 PGA rate to our sales customers at approximately the same time that  
5 rates from this case become effective. This will to some degree mitigate  
6 the price increases our customers would see as a result of the base rate  
7 increase being sought in this filing. Finally, I will discuss non-rate  
8 changes to existing tariffs.

9 **Q. DO YOU HAVE ANY EXHIBITS TO YOUR TESTIMONY?**

10 A. Yes. Exhibit No. \_\_\_ (TS-1) is the list of MFR Schedules I am  
11 sponsoring. Exhibit No. \_\_\_ (TS-2) shows the interim rate increase  
12 allocation among the classes. Exhibit No. \_\_\_ (TS-3) is a bypass cost  
13 analysis for large customers. Exhibit No. \_\_\_ (TS-4) is a competitive cost  
14 analysis. Exhibit No. \_\_\_ (TS-5) presents the rate of return under present  
15 and proposed rates. Exhibit No. \_\_\_ (TS-6) presents the unit costs by  
16 rate class. Exhibit No. \_\_\_ (TS-7) shows the revenues from the present  
17 and proposed rates. Exhibit No. \_\_\_ (TS-8) is a comparison of present  
18 and proposed rates.

19 **Q. HOW DO YOU PROPOSE TO ALLOCATE INTERIM RATE RELIEF?**

20 A. Exhibit No. \_\_\_ (TS-2) which is a summary of MFR schedule F-10  
21 presents the allocation of the Company's requested interim rate relief.  
22 The Company proposes to allocate the increase on an equal percentage  
23 basis across all classes through an adjustment to the energy or

1 transportation charge. The Company requests that it be permitted to  
2 implement the interim rate changes through the aggregate combined  
3 classes as shown on Exhibit No. \_\_\_\_ (TS-2).

4 **Q. PLEASE SUMMARIZE HOW YOU DESIGNED THE RATES**  
5 **PROPOSED BY THE COMPANY IN THIS PROCEEDING.**

6 A. I first performed a cost of service study, by rate class, to determine what  
7 rates would be using a fully embedded cost of service approach.  
8 However, as I describe later, this study produced uneconomical rates  
9 for large volume classes that can readily access alternative energy  
10 sources, thus making them very price sensitive. Therefore, as a second  
11 step, I further analyzed these customer classes and modified the study  
12 to allocate to them a more appropriate share of fixed distribution costs.  
13 This modified study is the basis for the rate design proposed in this  
14 proceeding.

15 **Q. PLEASE DESCRIBE THE OBJECTIVES IN PERFORMING A COST**  
16 **OF SERVICE STUDY.**

17 A. The objectives of performing a cost of service study are:  
18 - To develop "unbundled" cost information by function  
19 (production, storage, transmission, and distribution) and  
20 classification (customer, commodity, demand, and revenue) for  
21 each service classification in order to design cost based rates  
22 within each service classification.  
23 - To determine the rate of return for each of City Gas'

1 customer service classifications based upon its present rates in  
2 order to provide guidance for the equitable allocation of the  
3 Company's requested revenue increase.

4 **Q. PLEASE DESCRIBE THE COST OF SERVICE APPROACH THAT**  
5 **YOU FOLLOWED.**

6 A. As a preface to my remarks on cost of service, I would like to point out  
7 that in the gas industry, as in any regulated industry, there is a need to  
8 allocate commonly used plant. There are different ways to do this. In  
9 Staff's Cost of Service (COS) methodology, capacity is allocated based  
10 on peak and average demand usage. This means that large volume  
11 and interruptible customers receive a higher allocation of costs than  
12 under an approach that recognizes that all customers are responsible  
13 only for the minimum system required to connect them, while only firm  
14 service customers are responsible for the additional cost of the system  
15 necessary to meet their peak needs. In an increasingly competitive  
16 environment, the peak and average methodology, to the extent it  
17 imposes costs on customers who do not cause those costs to be  
18 incurred, could cause inappropriate price signals to consumers which  
19 would be detrimental to achieving economic efficiency in the use of gas  
20 facilities and services.

21 Bearing that in mind, in order to design rates for each service  
22 classification, I have essentially followed the Florida Public Service  
23 Commission Staff's standard COS methodology, including the



1 presentation format that is contained in prescribed MFR forms. This  
2 approach is also consistent with the study used in the Company's last  
3 rate case, Docket No. 960502-GU. Both my proposed rate design and  
4 many of the Company's proposed tariff modifications are the result of  
5 using the FPSC Staff COS methodology with the adjustments described  
6 and working closely with the marketing group to develop customer  
7 choices in this burgeoning competitive environment.

8 **Q. WHAT ARE THE MAJOR STEPS IN PERFORMING A COST OF**  
9 **SERVICE STUDY?**

- 10 A. A cost of service study uses a basic three-step process of cost analysis:
- 11 1. Functionalization of rate base and expenses, such as  
12 production, storage, transmission, and distribution;
  - 13 2. Classification of functionalized components into demand,  
14 commodity, customer, and revenue categories; and
  - 15 3. Allocation of each component among customer classes of  
16 service.

17 **Q. PLEASE DESCRIBE THE FIRST STEP IN MORE DETAIL.**

- 18 A. The first step in performing a cost of service study is to functionalize  
19 costs into their most basic "functions" (i.e., production, storage,  
20 transmission, and distribution). This is primarily a mechanical process  
21 because costs are accounted for and recorded by the Company's  
22 Accounting Department in accordance with the FERC Uniform System  
23 of Accounts. This functionalization is presented on MFR Schedule H-3,

1 pages 2 through 5. Pages 2 and 3 functionalize the overall cost of  
2 service. Pages 4 and 5 functionalize rate base.

3 **Q. PLEASE DESCRIBE THE SECOND STEP IN MORE DETAIL.**

4 A. The second step in a cost of service study is the classification of costs  
5 into categories. Costs are classified according to the system design and  
6 operating characteristics which cause those costs to be incurred.  
7 Classification into categories is necessary in order to identify the major  
8 costs and to allocate those costs to customer classes based on each  
9 class' responsibility for the costs.

10 **Q. WHAT COST CATEGORIES DID YOU IDENTIFY FOR PURPOSES**  
11 **OF YOUR COST STUDY?**

12 A. There are four traditional cost categories that are included in Staff's  
13 methodology and that I used in the cost study:

- 14 1. customer costs;
- 15 2. capacity costs or demand costs;
- 16 3. commodity costs;
- 17 4. revenue costs.

18 **Q. PLEASE DESCRIBE CUSTOMER COSTS.**

19 A. Customer costs are costs which are incurred to attach a customer to the  
20 system, meter the customer's usage and maintain the customer's  
21 account, as well as other costs which are a function of the number of  
22 customers served. Customer costs continue to be incurred whether or  
23 not a customer uses any gas.

1 **Q. PLEASE DESCRIBE CAPACITY OR DEMAND COSTS.**

2 A. Capacity or demand costs relate to the maximum delivery requirements  
3 of the system. That is, these costs relate to the diameter the pipe must  
4 be to meet the maximum demand on the system at any one time. As  
5 with customer costs, capacity costs continue to be incurred whether or  
6 not a customer uses any gas.

7 **Q. PLEASE DESCRIBE COMMODITY COSTS.**

8 A. Commodity costs are those which vary with the quantity of gas sent out  
9 or transported to customers. The cost of gas is the clearest example of  
10 a commodity cost.

11 **Q. WHAT ARE REVENUE COSTS?**

12 A. Revenue costs are items which are a function of revenues, such as  
13 gross receipts taxes.

14 **Q. SINCE YOU HAVE USED THE COMMISSION STAFF'S COST OF  
15 SERVICE METHODOLOGY, IS IT NECESSARY TO DESCRIBE THE  
16 CLASSIFICATION OF EACH COST?**

17 A. No. The classification of each functionalized cost component is detailed  
18 on MFR Schedule H-3, pages 2 through 5. I have not changed any of  
19 the "classifiers" identified by Staff.

20 **Q. PLEASE DESCRIBE THE THIRD STEP IN A COST OF SERVICE  
21 STUDY.**

22 A. After the total cost of service has been classified, the final step is to  
23 derive the allocation factors to be used to distribute the classified costs

1 to the customer classes.

2 **Q. HOW WERE THE CUSTOMER CLASSES DETERMINED?**

3 A. A customer class is a relatively homogeneous group of customers  
4 having similar service requirements and usage characteristics.  
5 Customer classifications consistent with the Company's major tariff  
6 schedules were used for the study because such classifications  
7 represent substantially homogeneous customers. Consistent with  
8 present tariffs, these customer classes fall into two major service  
9 categories – sales service and transportation service. In the sales  
10 service category the classes are residential (RS), gas lighting (GL),  
11 commercial and industrial (CS), large commercial (LCS), interruptible  
12 preferred (IP), and natural gas vehicles (NGV). In the transportation  
13 service category the classes are small commercial and industrial (SCT),  
14 commercial and industrial (CTS), interruptible (IT), contract interruptible  
15 (C-IT), interruptible large volume (ILVT) and contract interruptible large  
16 volume (C-ILVT). Grouping by customer class is important because  
17 different types of customers have different service requirements and  
18 thus impose different costs on the system. Identifying and understanding  
19 the cost elements of each class is essential for designing rates.  
20 However, aggregating similar classes together for ultimate rate design  
21 is often necessary to assure consistency and logic in the rates, to  
22 address administration of the tariff and to assure that service options  
23 under the tariff are understood by the markets we serve. Later in my

1 testimony I will discuss how aggregating into broader classes was  
2 employed in developing the proposed rates.

3 **Q. PLEASE DESCRIBE MFR SCHEDULE H-2, PAGES 9 AND 10.**

4 A. MFR Schedule H-2, pages 9 and 10, presents the calculation of each of  
5 the allocation factors by rate class.

6 **Q. PLEASE EXPLAIN HOW YOU ALLOCATED CUSTOMER COSTS.**

7 A. Customer costs were allocated on the basis of the relative number of  
8 customers in each class, with the larger customers weighted to  
9 recognize their higher level of customer costs. For instance, a  
10 residential customer will have one meter reading a month, while a very  
11 large customer may have an automatic metering device and be  
12 monitored daily, which is relatively more costly to do. In addition, a  
13 larger customer will have a larger, more expensive meter, regulator and  
14 service line.

15 **Q. HOW DID YOU DETERMINE THE CUSTOMER WEIGHTINGS?**

16 A. The weightings used were derived from the relative investment in  
17 service lines, meters and regulators required to serve representative  
18 customers in each class. The weightings can be found on MFR  
19 Schedule E-7 which is supported by Mr. Wall.

20 **Q. HOW WERE COMMODITY COSTS ALLOCATED?**

21 A. Commodity costs were allocated on the basis of annual sales quantity.

22 **Q. HOW DID YOU ALLOCATE CAPACITY COSTS?**

23 A. Capacity costs were allocated on the basis of peak month and average

1 monthly sales volume. This method recognizes that while the size of the  
2 pipes installed to make up the gas distribution system are predicated on  
3 the need to meet the peak requirements of the customers served from  
4 the system, they also serve to allow the general gas flow requirements  
5 through the system during non peak periods. Thus, the peak and  
6 average method allocates capacity costs in relation to each customer  
7 class' contribution to both the peak month and the average month in  
8 equal proportion.

9 **Q. ARE THERE OTHER PEAK AND AVERAGE METHODS THAT**  
10 **COULD BE EMPLOYED IN ALLOCATING CAPACITY COSTS?**

11 A. Yes. In general if a peak and average method is employed it usually will  
12 be based on peak day and average day or, when reliable data is  
13 available, peak hour and average hour. From an engineering design  
14 point-of-view, a gas distribution system is designed and constructed to  
15 meet the peak hour gas requirements. Therefore, the further away from  
16 a peak hour the method moves the greater the potential it is not properly  
17 recognizing the true contribution to the peak requirements designed into  
18 the distribution system.

19 **Q. WHAT WOULD BE THE IMPACT OF EMPLOYING PEAK AND**  
20 **AVERAGE DAY IN THE PEAK AND AVERAGE ALLOCATION**  
21 **METHOD?**

22 A. When peak day and average day data are used in place of peak month  
23 and average month data, more capacity costs are allocated to those

1 classes that have a poorer load factor – i.e. whose peak demand for gas  
2 is much larger than their average demand for gas. Generally those are  
3 the residential and small commercial classes. Since capacity related  
4 costs make up the majority of the cost of service, even moderate swings  
5 can have significant impact on overall cost allocation to classes. Thus,  
6 use of monthly data can have the effect of allocating too much cost to  
7 higher load factor classes.

8 **Q. HOW WERE REVENUE COSTS ALLOCATED?**

9 A. Revenue costs were allocated on the basis of gross revenues by class.

10 **Q. PLEASE DESCRIBE THE RESULTS OF THE ALLOCATIONS.**

11 A. The results of the allocation are presented in MFR Schedule H-2, pages  
12 3 through 8. The total cost of service by class is shown on MFR  
13 Schedule H-2, pages 3 through 6. MFR Schedule H-2, pages 7 and 8,  
14 presents the allocation of rate base to each rate class.

15 **Q. YOU MENTIONED EARLIER THAT THIS TRADITIONAL,  
16 EMBEDDED COST OF SERVICE STUDY PRODUCED  
17 UNECONOMICAL RATES FOR TWO CLASSES OF CUSTOMERS  
18 THAT ARE PRICE SENSITIVE. PLEASE EXPLAIN.**

19 A. In the large volume classes, C-ILVT and C-ITS, the cost study using the  
20 peak and average month allocation methodology for capacity costs  
21 produced a rate that would make it economical for these customers to  
22 bypass our system. The primary reason for this result is that there are  
23 so few customers in this class. Under the traditional cost of service

1 approach, the twelve customers in these classes were being allocated  
2 more than \$5.14 million above the cost of what it would be to install  
3 dedicated facilities to each of them. This result is clearly unreasonable.  
4 When an allocation methodology assigns more cost than a class or  
5 customer would incur if it were the only customer on a system, it is time  
6 to temper the allocation with the rule of reason.

7 **Q. HOW DID YOU MODIFY THE STAFF'S COST OF SERVICE**  
8 **METHODOLOGY TO ADDRESS THE CONCERN ABOUT THE**  
9 **OVER-ALLOCATION OF COSTS TO THE LARGE VOLUME**  
10 **CLASSES?**

11 A. I made one change to Staff's methodology. In evaluating the results of  
12 the Staff's methodology, I determined that the large volume customer  
13 classes C-ILVT and C-ITS were allocated a disproportionate share of  
14 capacity cost. The allocation factor of capacity costs for these classes  
15 were 15.8% and 2.1% respectively, resulting in \$3.35 million of capacity  
16 cost being allocated to twelve customers. This left \$15.15 million in  
17 capacity costs to be allocated among the remaining 119,422 customers.

18 To correct this disproportionate allocation, I had our Utility  
19 Operations Department calculate the cost of bypass for these customers  
20 by determining their location in relation to the interstate pipeline. This  
21 bypass cost analysis is presented in Exhibit \_\_\_\_ (TS-3) to my testimony.  
22 I then adjusted one element of Staff's model -- mains -- to reduce the  
23 amount of main cost allocated to this class to an amount equal to the



1 customers' incremental cost to bypass City Gas' system. Any greater  
2 allocation would provide the customers an incentive to leave the system.

3 **Q. WHAT DID YOU DO NEXT?**

4 A. After performing the additional analysis of the classes I just described, I  
5 compared the resulting rates for all customer classes to a competitive  
6 cost analysis that I had prepared by rate class. The purpose was to  
7 assure myself that the rates that the Company is proposing are  
8 reasonable.

9 **Q. PLEASE EXPLAIN WHY IT IS APPROPRIATE TO USE THIS TYPE**  
10 **OF COMPETITIVE COST ANALYSIS.**

11 A. Cost of service by class should be the starting point in designing rates,  
12 but other factors influence the final rate design. The most important of  
13 these is the Company's ability to price its services competitively, given  
14 the evolving nature of deregulation in the natural gas industry and the  
15 value of service that the Company is providing to the customer. Another  
16 factor, which I will discuss later, is the need to consider historical rate  
17 structure and levels.

18 **Q. PLEASE DISCUSS WHY THE ABILITY TO PRICE SERVICES**  
19 **COMPETITIVELY IS AN IMPORTANT FACTOR IN RATE DESIGN.**

20 A. In Florida, particularly South Florida, natural gas is not a monopoly. All  
21 of the Company's customers have access to electricity. Additionally,  
22 many of the customers have access to viable fuel alternatives, such as  
23 propane and various grades of fuel oil. Large industrial and commercial

1 customers often have the ability to use low cost residual grades of oil or  
2 even coal. Unlike electricity, virtually every end use of gas can be  
3 replaced with some other form of energy. In addition, larger customers  
4 may have the option to physically bypass the utility by connecting  
5 directly to the interstate pipeline. Therefore, City Gas' rates must be  
6 sensitive to the broad energy market and physical bypass alternatives  
7 otherwise, the Company risks the loss of customers and demand for gas  
8 service.

9 **Q. PLEASE DESCRIBE THE COMPETITIVE COST ANALYSIS THAT**  
10 **YOU PERFORMED.**

11 A. Exhibit \_\_\_\_ (TS-4) presents a comparison of current and proposed rates  
12 by class of customer with prices for alternative energy sources such as  
13 electricity, propane and oil. For Residential and Small Commercial  
14 customers, the energy alternatives are primarily electricity and propane.  
15 For larger Commercial and Industrial customers, the alternative energy  
16 sources also include various grades of oil. For very large industrial  
17 customers, coal, other exotic energy sources, and physical bypass of  
18 City Gas may be competitive alternatives.

19 **Q. WHAT DOES THE ANALYSIS SHOW WITH REGARD TO THE**  
20 **RESIDENTIAL CUSTOMERS?**

21 A. The first page of this Exhibit presents a graphical comparison of the  
22 residential present and proposed rates inclusive of all adjustments and  
23 riders at their current levels (PGA, ECCR, and CRA) with the

1 incremental electric costs and propane gas costs for various usage  
2 levels over a month. All costs are expressed in equivalent therms and  
3 reflect the different BTU value of the energy form or its end use  
4 efficiency in relation to natural gas. It is clear from this graph that current  
5 residential gas costs have a competitive advantage over propane. Page  
6 two of this exhibit shows the price of residential gas service as a percent  
7 of electric costs. The final proposed rates for gas, when adjusted for the  
8 reduction in capacity costs that will be going into effect shortly, will still  
9 maintain a reasonable price advantage over incremental electric cost.  
10 One would also expect electric costs to rise somewhat in the near future  
11 reflecting the general increase in oil and gas prices that have occurred  
12 recently.

13 **Q. WHAT DOES THE ANALYSIS SHOW WITH REGARD TO THE**  
14 **COMMERCIAL CUSTOMERS?**

15 A. Pages three and four of Exhibit No.\_\_\_\_ (TS-4) present a cost  
16 comparison for small commercial usage. At gas usage above 20 therms  
17 a month gas, even at proposed rates, generally has an increasing price  
18 advantage over the competing electric and propane energy sources.  
19 Below 20 therms usage electric will generally have the price advantage.  
20 Pages five and six of the exhibit are cost comparisons for large  
21 commercial usage levels. Again, gas, under both present and proposed  
22 rates, maintains a competitive price advantage in the higher usage  
23 levels – above 500 therms per month.

1 **Q. WHAT DOES THE ANALYSIS SHOW WITH REGARD TO LARGE**  
2 **INDUSTRIAL CUSTOMERS?**

3 A. Page seven of Exhibit No.\_\_\_\_(TS-4) presents a cost comparison of the  
4 large industrial gas rates with current oil prices. It is clear from this graph  
5 that current and proposed gas rates are well above #6 residual oil  
6 prices. Number 2 fuel oil has a price advantage over gas for the  
7 Interruptible Preferred sales class. However, the large volume  
8 transportation rates still appear to have a slight price advantage over #2  
9 fuel oil. It is the large industrial class that is most at risk to competitive  
10 energy costs. In setting the proposed rates to the large industrial classes  
11 I had to recognize the high level of competition in this class.

12 **Q. HOW DID YOU DEVELOP THE FINAL PROPOSED RATES ?**

13 A. The final rates were designed on the basis of the cost of service by  
14 class, the competitive considerations discussed above and a review of  
15 the current structure of rates and classes. Although the cost of service  
16 study incorporates twelve distinctive classes, many of the classes are  
17 either very small or similar in basic characteristics. The transportation  
18 classes are very similar to sales classes in the markets they serve.  
19 Before developing the final rates I combined the twelve classes down  
20 into five consolidated common rate classes – Residential (RS, GL),  
21 Small Commercial and Industrial (CS, NGV, SCTS), Large Commercial  
22 & Industrial (LCS, CTS), Interruptible Service Industrial (IP, ITS, CI-TS)  
23 and Large Interruptible Industrial Service (LVT, CI-LVT). These

1 combined classes are reflected in the present structure of the  
2 Company's tariff and rates. Changes from the historical structure should  
3 be done gradually to avoid rate shock and possible market distortion. I  
4 next summarized the results of the cost study into these combined  
5 classes and used this to guide the final rate design with the objective of  
6 having each combined class generate a rate of return as close to the  
7 overall rate of return as could be achieved without producing excess  
8 competitive risk in the interruptible service classes. Exhibit No. \_\_\_\_ (TS-  
9 5) presents the rate of return under present and proposed rates for the  
10 individual classes and the combined classes. Only the Interruptible  
11 Service Industrial combined class has proposed rates that will generate  
12 returns appreciably different from the overall return.

13 **Q. HOW MUCH REVENUE WILL THE PROPOSED RATES PRODUCE?**

14 A. The final rates and charges were designed to produce \$40.757 million.  
15 This is the revenue requirement presented by Mr. Clancy in his  
16 testimony. Exhibit No. \_\_\_\_ (TS-7) presents the revenue by individual  
17 classes and combined classes for present and proposed rates. As can  
18 be seen in this exhibit, the large industrial and commercial classes will  
19 be receiving proportionately more of the increase than will the residential  
20 class.

21 **Q. PLEASE COMPARE THE PROPOSED RATES TO THE PRESENT**  
22 **RATES.**

23 A. A comparison of present and proposed rates is presented in MFR

1 Schedule E-2. A summary of this schedule is attached as Exhibit  
2 No.\_\_\_\_ (TS-8). These rates and charges will recover the aggregate  
3 cost of service.

4 **Q. PLEASE DISCUSS THE PROPOSED CUSTOMER CHARGES.**

5 A. The proposed Customer Charges were changed from present levels  
6 based primarily on the unit cost data from the cost study. Exhibit No.  
7 \_\_\_\_ (TS-6) presents the unit cost information by individual classes and  
8 combined classes. The customer charge for residential customers was  
9 set at \$7.50, rather than the \$12.75 shown in the unit cost study, in  
10 consideration of competitive electric prices and an objective of having all  
11 customers who consume at least 10 therms generate base revenue  
12 sufficient to cover the customer costs. The proposed customer charge  
13 for commercial and industrial (C&I) sales customers was set at \$20.00.  
14 Competitive concerns at the very low usage levels precluded setting the  
15 charge at the \$54 level shown in the unit cost study. The Customer  
16 Charge for Large Commercial was set at \$50.00, a significant increase  
17 from present levels, but still only 80% of the full customer cost as  
18 presented in the unit cost study. The customer charge for Interruptible  
19 preferred was increased from \$50.00 to \$100.00, bringing it up to 50%  
20 of the customer costs shown in the unit cost study.

21 All transportation customer charges were set higher than their  
22 respective sales service counterparts to recognize the higher level of  
23 costs associated with customer accounting, billing and the balancing of

1 gas receipts and deliveries for transportation service.

2 **Q IS THE COMPANY PROPOSING TO CHANGE ITS OTHER**  
3 **CHARGES?**

4 A. Yes. Connection charges for residential customers are proposed to  
5 increase from \$20.00 to \$30.00. Nonresidential connection charges are  
6 proposed to increase from \$45.00 to \$60.00. Reconnection charges are  
7 *proposed at the same respective rates. The return check charge is*  
8 *proposed to increase from \$15.00 to \$25.00, or 5% of the face value of*  
9 *the check, whichever is greater. The change of account charge is*  
10 *proposed to increase from \$15.00 to \$20.00. These changes better*  
11 *reflect the Company's true costs.*

12 **Q. WHAT CHANGES TO ITS TARIFF IS THE COMPANY PROPOSING?**

13 A. Tariff language modifications are being proposed to clarify that the Third  
14 Party Supplier (TPS) will be responsible to pay any monthly cash-outs  
15 resulting from transportation imbalances --- the difference between the  
16 gas they delivered and the amount of gas the customers they serve  
17 used.

18 *The monthly Standby Charge has been increased to \$.785 per*  
19 *therm, reflecting updated costs for this service.*

20 *Minimum annual bill language was added to the LCS rate*  
21 *schedule. This language apparently had been inadvertently left out of*  
22 *the rate schedule.*

23 *A provision was added to both the IP and the ITS rate schedules*

1 on failure to comply with curtailment notices. The proposed provision  
2 would permit the Company to place a customer who does not curtail  
3 service onto a higher cost firm service until the customer provides proof  
4 they can curtail their service when requested. This provision would be in  
5 addition to the existing penalty for the actual occurrence of  
6 noncompliance. This provision was deemed necessary to assure that  
7 customers who are served under interruptible service schedules in fact  
8 are able to curtail their gas use.

9 Other tariff language modifications throughout the tariff are  
10 proposed for clarification or to simplify administration.

11 **Q. YOU INDICATED THAT ONE OF YOUR DUTIES IS TO MANAGE**  
12 **THE GAS SUPPLY PORTFOLIO FOR NUI CITY GAS. PLEASE**  
13 **DESCRIBE THE STEPS THE COMPANY HAS TAKEN TO ASSURE**  
14 **THAT THE LEVEL OF CAPACITY IT HAS UNDER CONTRACT WITH**  
15 **THE INTERSTATE PIPELINE, FLORIDA GAS TRANSMISSION, IS**  
16 **APPROPRIATE FOR THE DEMANDS FOR GAS SERVICE ON ITS**  
17 **SYSTEM.**

18 A. The first step was to evaluate the demand for gas supply by the markets  
19 served by City Gas out over the next five years. This involves assessing  
20 the changing markets being served, especially the expanding migration  
21 of commercial and industrial accounts to transportation service. As  
22 these market changes occur they will impact the Company's obligation  
23 to provide merchant service, particularly as it relates to maintaining



1 capacity on the interstate pipeline, FGT. The result of the first step is a  
2 load duration curve that provides a picture of the gas demand shape to  
3 be served over the forecast period. The second step was to review the  
4 portfolio of supply and capacity assets that City Gas has under contract  
5 and overlay those capabilities on the load duration curve established in  
6 step 1. The third step was to identify the capacity levels that were in  
7 excess of the forecasted need and determine what opportunities there  
8 were to realign those contracts. In this step we identified two  
9 opportunities to realign our capacity contracts on FGT. The first  
10 opportunity was an "Open Season" issued in the spring of 1999 by FGT  
11 for a proposed expansion on their system. The Company identified a  
12 level of FTS-2 capacity that it offered back to FGT to support FGT's  
13 proposed expansion. FGT has accepted this capacity return contingent  
14 on the expansion going forward. The expansion is scheduled to be in  
15 operation by May of 2001 at which time the reduction in the Company's  
16 FTS-2 contract will occur. The second opportunity to realign capacity on  
17 FGT was the FTS-1 capacity contract renewal date of August 31, 2000.  
18 The Company has notified FGT of the reduced levels of FTS-1 capacity  
19 it will contract for commencing September 2000.

20 **Q. HAVE THESE STEPS HELPED TO MINIMIZE THE POTENTIAL**  
21 **FOR STRANDED CAPACITY COSTS AS YOUR CUSTOMERS**  
22 **MIGRATE TO TRANSPORTATION SERVICE?**

23 **A.** Yes. We anticipate that commercial and industrial customers will

1 continue to migrate to transportation service where they have many  
2 more options available to them to control their gas costs. As they leave  
3 bundled sales service, the level of capacity that the Company needs to  
4 have available on the Interstate Pipeline is reduced. Shedding this  
5 excess capacity as opportunities arise helps to keep the portfolio of  
6 capacity the Company holds on the interstate pipeline in line with the  
7 changing needs of the system. This avoids or at least greatly mitigates  
8 long term stranded capacity costs.

9 **Q. WILL THE TIMING OF REDUCTIONS IN CONTRACT LEVELS OF**  
10 **INTERSTATE PIPELINE CAPACITY HELP MINIMIZE THE LEVEL OF**  
11 **POSSIBLE RATE INCREASE CUSTOMERS WILL INCUR FROM**  
12 **ANY INCREASE GRANTED IN THIS DOCKET?**

13 **A.** Yes, that should be the case. The reduction in the demand charges paid  
14 to FGT associated with the reduction in the FTS-1 contracted capacity  
15 will begin in September 2000. The annualized impact is a reduction in  
16 costs to our customers through the PGA of \$1.1 million. The reduction in  
17 demand charges from our reduction in FTS-2 contracted capacity, is  
18 expected to begin in May 2001. The annualized impact is an additional  
19 reduction in costs to our customers through the PGA of \$2 million.

20 **Q. THE COMPANY IS UNDERTAKING A MAJOR PIPELINE**  
21 **CONSTRUCTION PROJECT KNOWN AS THE CLEWISTON**  
22 **EXPANSION PROJECT. DOES THIS PIPELINE HAVE ANY**  
23 **POTENTIAL BENEFIT TO THE COMPANY IN CONTROLLING**

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**FUTURE COSTS OF GAS SUPPLY?**

A. Mr. Gruber in his testimony addresses the new markets that this pipeline will serve and future growth potential in the area where the pipeline will be constructed and describes potential supply related benefits. AS NUI's Director of Energy Planning one of my primary responsibilities is to plan for and acquire gas supply to meet the needs of the utility divisions of NUI. In this endeavor my goals are to assure reliability and keep costs as low as reasonably possible. In carrying out the supply function for the Utility divisions of NUI it has been my experience when multiple interstate pipelines are available to provide service the forces of competition result in increased options being offered for service. In addition, the pipelines recognize they are competing to provide service and, even though their rates are regulated by FERC, they must keep their rates for service in line with the other competing pipelines or risk losing market share. I concur with Mr. Gruber that the Clewiston Expansion Project has the potential to provide interconnections with other interstate pipelines and storage services that are being proposed to serve the growing natural gas needs for electric power generation. Such interconnections in the future will promote competition among interstate pipelines serving the Company that will act to keep gas supply and capacity costs lower. Also, such interconnections will provide some system redundancy that can provide protection against events such as that which occurred at the FGT Perry Compressor station in August of

1            1998 that significantly limited gas transmission into much of Florida.

2    **Q.    DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

3    **A.    Yes.**

LIST OF MFR SCHEDULES SPONSORED BY THOMAS E. SMITH

<u>Schedule</u>	<u>Title</u>
E-1 pp. 1-3	Cost of Service – Therm Sales and Revenues
E-2 pp. 1&2	Cost of Service – Revenues Calculated at Present and Proposed Rates
E-4 pp. 1-3	Cost of Service – Calculation of Peak Monthly Sales and Transportation Volume
E-5 pp. 1-12	Cost of Service – Monthly Bill Comparison Present and Proposed Rates
E-9	Cost of Service - Tariff Sheets
F-10 p. 1	Calculation of Interim Rate Relief - Deficiency Allocation
H-1 pp. 1&2	Cost of Service - Proposed Rates
H-1 pp. 3&4	Cost of Service - Proposed Rate Design
H-1 pp. 5-8	Cost of Service - Rate of Return by Class Present and Proposed Rates
H-1 pp. 9&10	Cost of Service - Revenue Deficiency
H-1 pp. 11&12	Cost of Service - Summary
H-2 pp. 1&2	Cost of Service - Summary
H-2 pp. 3-6	Allocation of Cost of Service to Customer Class
H-2 pp. 7&8	Allocation of Rate Base to Customer Class
H-2 pp. 9&10	Development of Allocation Factors
H-2 p. 11	Cost of Service - Summary

H-3	p. 1	Cost of Service - Summary
H-3	pp. 2-3	Classification of Expenses and Derivation of Cost of Service by Cost Classification
H-3	p. 4	Classification of Rate Base - Plant
H-3	p. 5	Classification of Rate Base - Accumulated Depreciation

**ALLOCATION OF INTERIM RATE RELIEF**

RATE SCHEDULE	THERM SALES	TOTAL REVENUES	DOLLAR INCREASE	% INCREASE	INCREASE Per Therm
RS	18,900,628	\$ 16,870,368	\$ 1,020,130	6.05%	\$ 0.05397
GL	44,110	\$ 17,666	\$ 1,068	6.05%	\$ 0.02422
C&IS	34,544,014	\$ 8,097,121	\$ 489,623	6.05%	\$ 0.01417
LCS	1,955,289	\$ 326,177	\$ 19,724	6.05%	\$ 0.01009
IP	1,013,998	\$ 210,465	\$ 12,727	6.05%	\$ 0.01255
NGV	46,585	\$ 10,320	\$ 624	6.05%	\$ 0.01340
SCTS	3,684,674	\$ 748,757	\$ 45,276	6.05%	\$ 0.01229
CTS	7,101,494	\$ 1,264,777	\$ 76,479	6.05%	\$ 0.01077
ITS	12,593,536	\$ 1,644,072	\$ 99,415	6.05%	\$ 0.00789
CI-ITS	2,310,208	\$ 282,040	\$ 17,055	6.05%	\$ 0.00738
ILT	8,891,960	\$ 765,799	\$ 46,307	6.05%	\$ 0.00521
CI-LVT	11,159,316	\$ 962,122	\$ 58,178	6.05%	\$ 0.00521
TOTAL	102,245,811	\$ 31,199,683	\$ 1,886,605	6.05%	\$ 0.01845

COMBINED RATE SCHEDULES
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RS, GL	18,944,738	\$ 16,888,034	\$ 1,021,198	6.05%	\$ 0.05390
C&IS, SCTS,NGV	38,275,273	\$ 8,856,198	\$ 535,523	6.05%	\$ 0.01399
LGS, CTS	9,056,783	\$ 1,590,954	\$ 96,203	6.05%	\$ 0.01062
IP, ITS, CI-ITS	15,917,742	\$ 2,136,577	\$ 129,196	6.05%	\$ 0.00812
ILT, CI-LVT	20,051,276	\$ 1,727,920	\$ 104,485	6.05%	\$ 0.00521
TOTAL	102,245,811	\$ 31,199,683	\$ 1,886,605	6.05%	\$ 0.01845

## BYPASS ANALYSIS

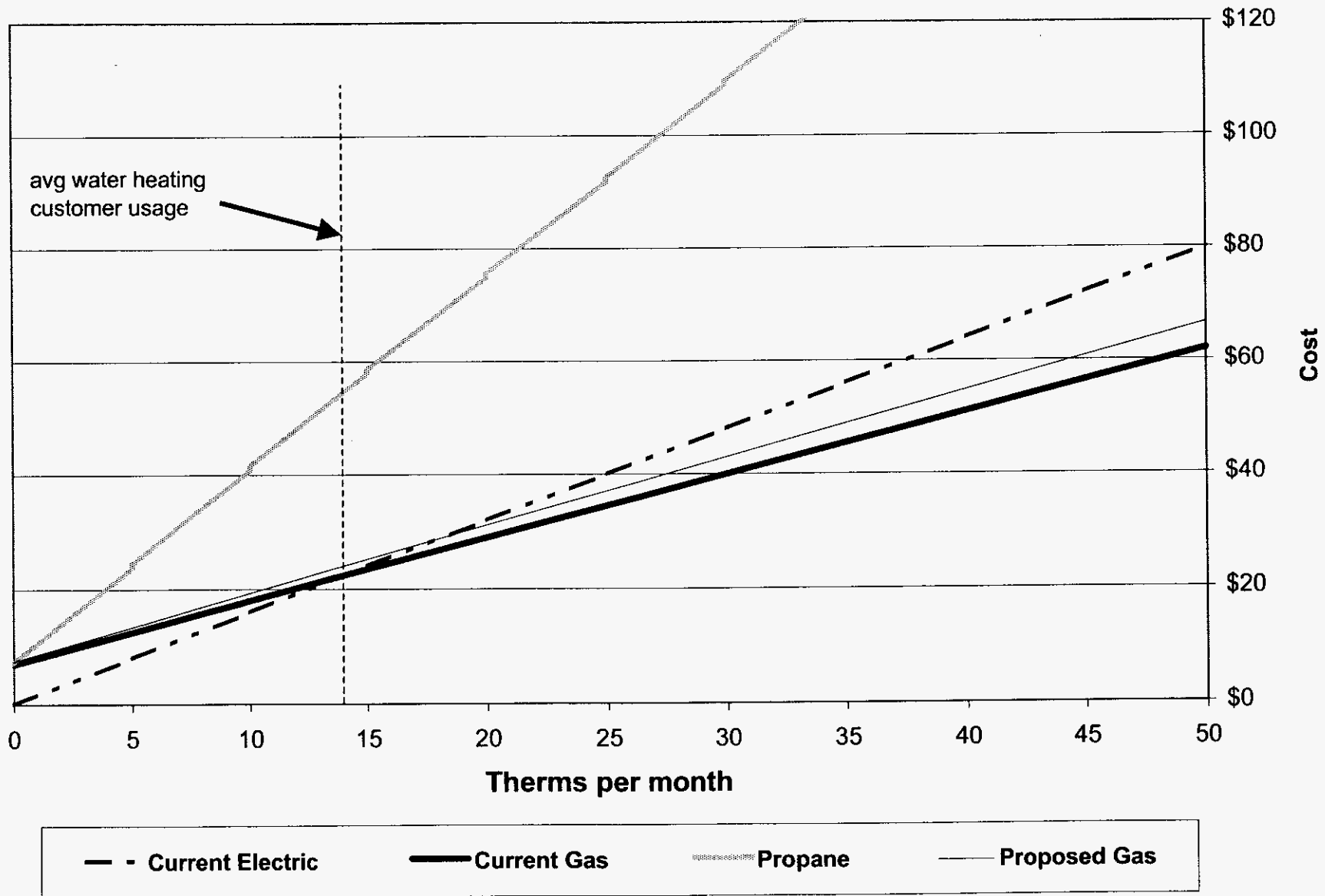
Customer Name & Location	(1) Customer Rate Class	(2) Customer MDQ in Dth	(3) Customer Annual Needs In Dth	(4) Distance to Bypass City Gas in feet	(5) Pipe Size Nominal Dia. ( Inches)	(6) Estimated Cost Per Foot	(7) Estimated Cost of Bypass Pipeline (col 6X col 4)	(8) Estimated cost of Gate Station @ Interstate Pipeline	(9) Estimate of Total Facilities Cost to Bypass*
Customer 1	CI-LVT	2,100	207,000	7,800	4	\$ 44.00	\$ 343,200	\$ 150,000	\$ 493,200
Customer2	CI-LVT	950	296,520	4,000	4	\$ 50.00	\$ 200,000	\$ 150,000	\$ 350,000
Customers 3 & 4	CI-LVT	1,500	429,480	300	4	\$ 50.00	\$ 15,000	\$ 150,000	\$ 165,000
Customer 5	CI-LVT	400	87,190	3,500	4	\$ 50.00	\$ 175,000	\$ 150,000	\$ 325,000
Customer 6**	CI-LVT	1,295	194,430	-	-	\$ -	\$ -	\$ -	\$ 956,560
Customer 7	CI-LVT	600	179,450	1,500	4	\$ 50.00	\$ 75,000	\$ 150,000	\$ 225,000
Customer 8**	CI-LVT	CI-LVT	4,000	488,000	-	\$ -	\$ -	\$ -	\$ 1,354,107
Customer 9**	CI-LVT	CI-LVT	2,000	244,000	-	\$ -	\$ -	\$ -	\$ 677,054
<b>Subtotal</b>	<b>9</b>	<b>6,845</b>	<b>1,394,070</b>	<b>17,100</b>			<b>\$ 733,200</b>	<b>\$ 750,000</b>	<b>\$ 4,545,921</b>
Customer 10	CI ITS	500	93,620	5,000	4	\$ 50.00	\$ 250,000	\$ 150,000	\$ 400,000
Customer 11**	CI - ITS	450	99,010	8,000	-	\$ -	\$ -	\$ -	\$ 490,892
Customer 12	CI -ITS	350	48,020	180	4	\$ 50.00	\$ 9,000	\$ 150,000	\$ 159,000
<b>Subtotal</b>	<b>3</b>	<b>1,300</b>	<b>240,650</b>	<b>13,180</b>			<b>\$ 259,000</b>	<b>\$ 300,000</b>	<b>\$ 1,049,892</b>
<b>Total</b>	<b>12</b>	<b>8,145</b>	<b>1,634,720</b>	<b>30,280</b>			<b>\$ 992,200</b>	<b>\$ 1,050,000</b>	<b>\$ 5,595,813</b>

\* Does not include meter and regulation equipment at customer site.

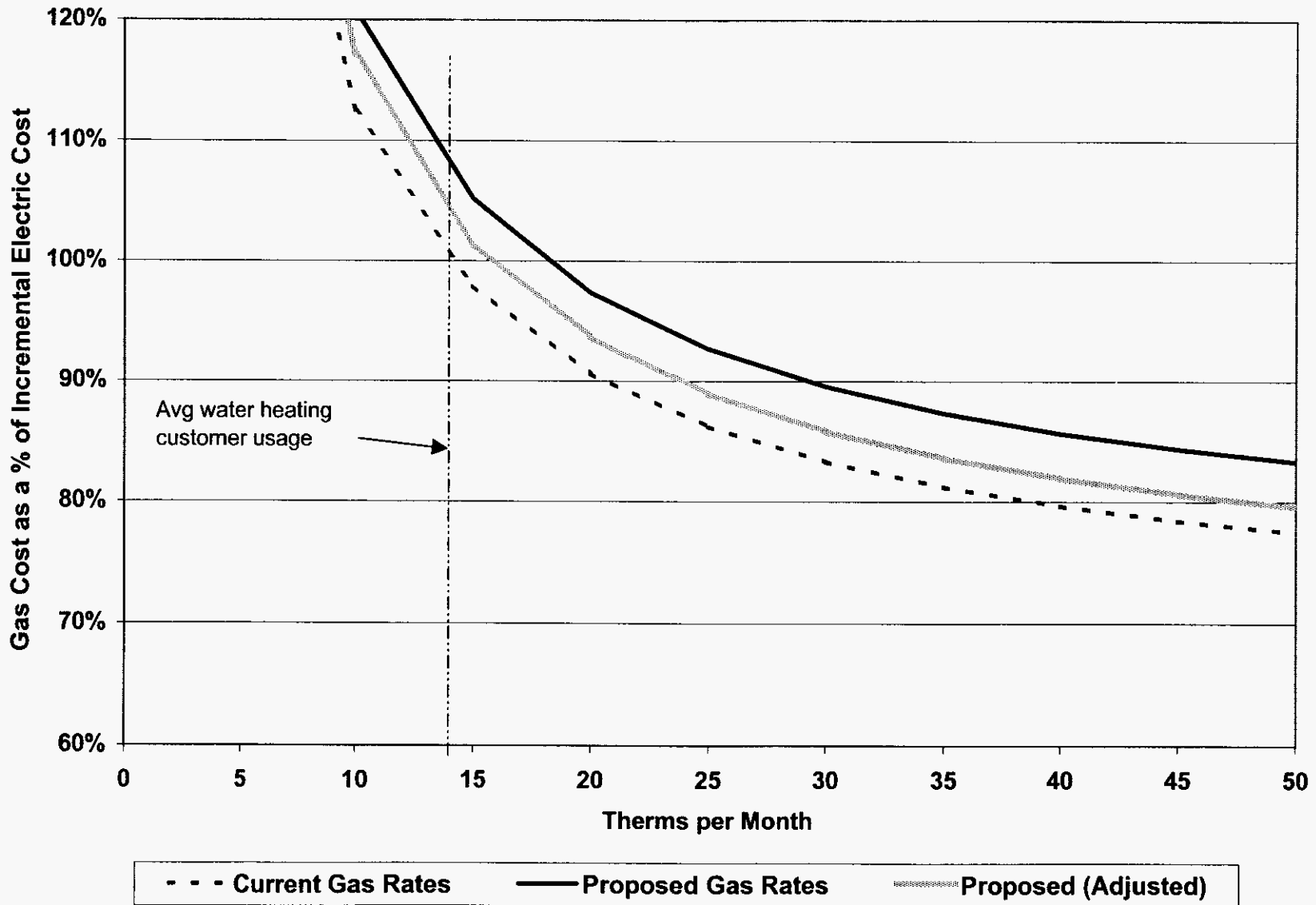
\*\* By Pass was not a practical alternative. Main cost allocated using Peak and Average method for these customers.



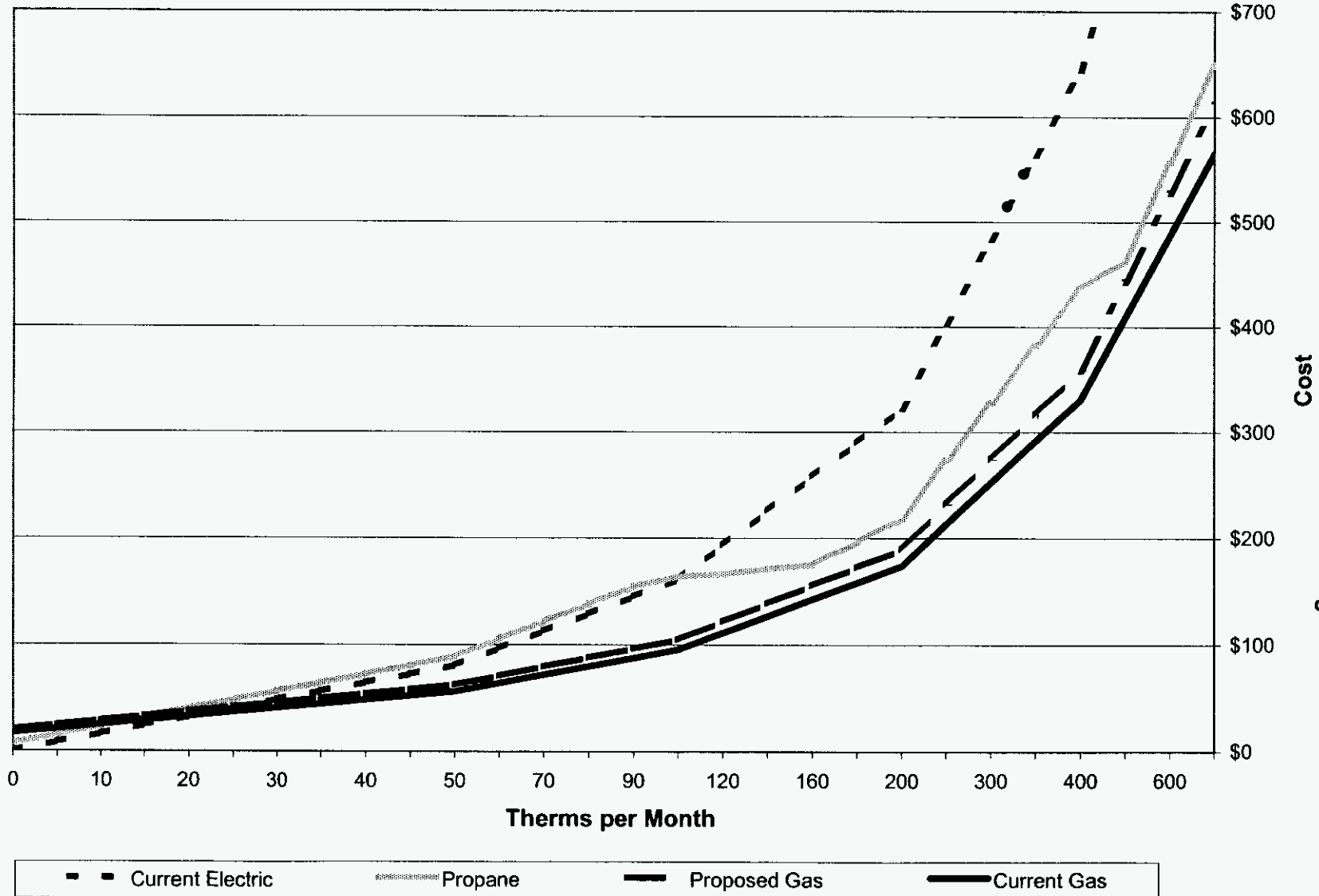
# Residential Energy Cost Comparison



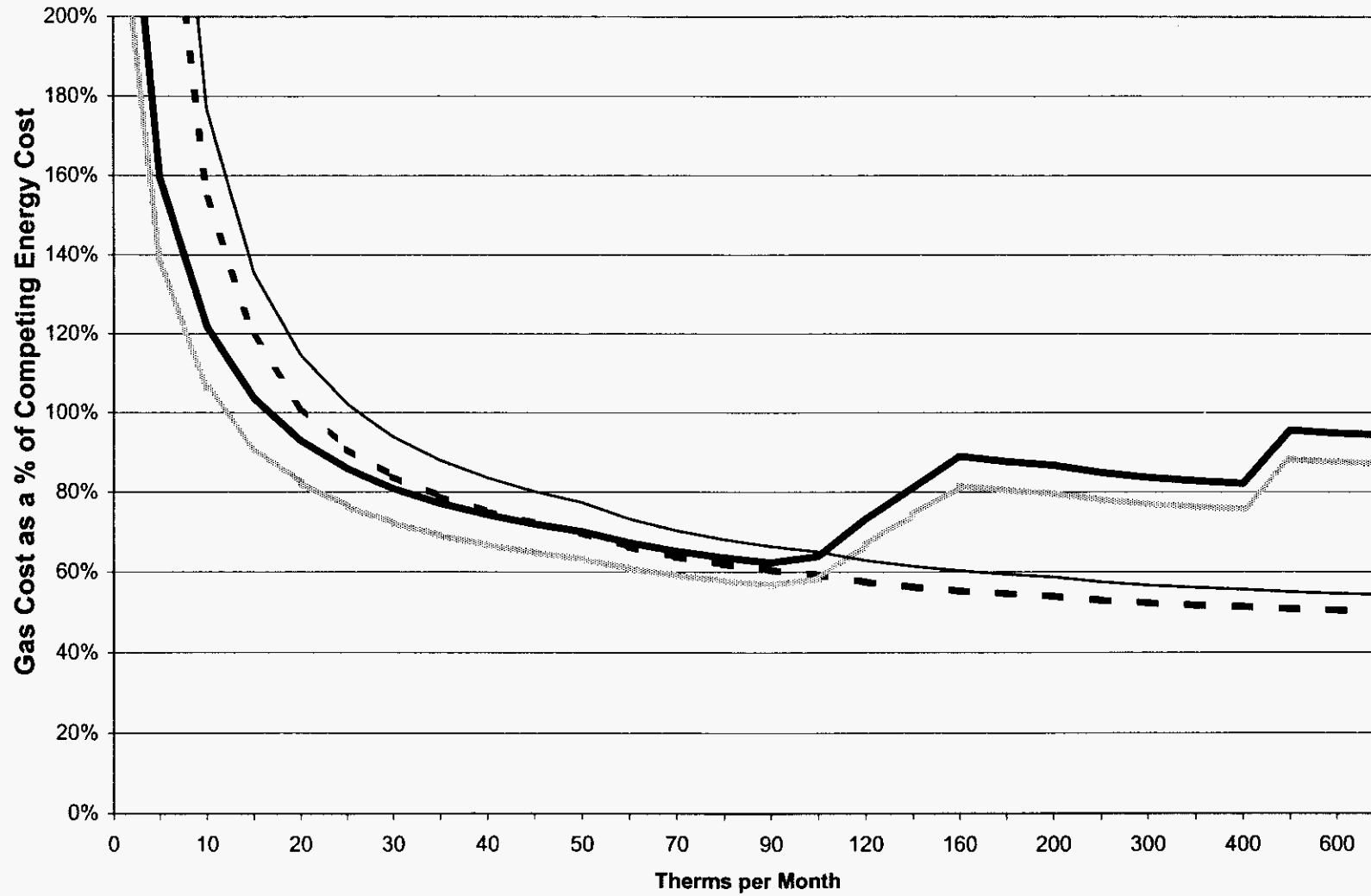
# Residential Energy Cost Comparison



# Small Commercial Energy Cost Comparison



## Small Commercial Energy Cost Comparison



Gas vs Electric    
  Gas vs Propane    
  Proposed Gas vs Propane    
  Proposed Gas vs Electric

# Large Commercial Energy Cost Comparison

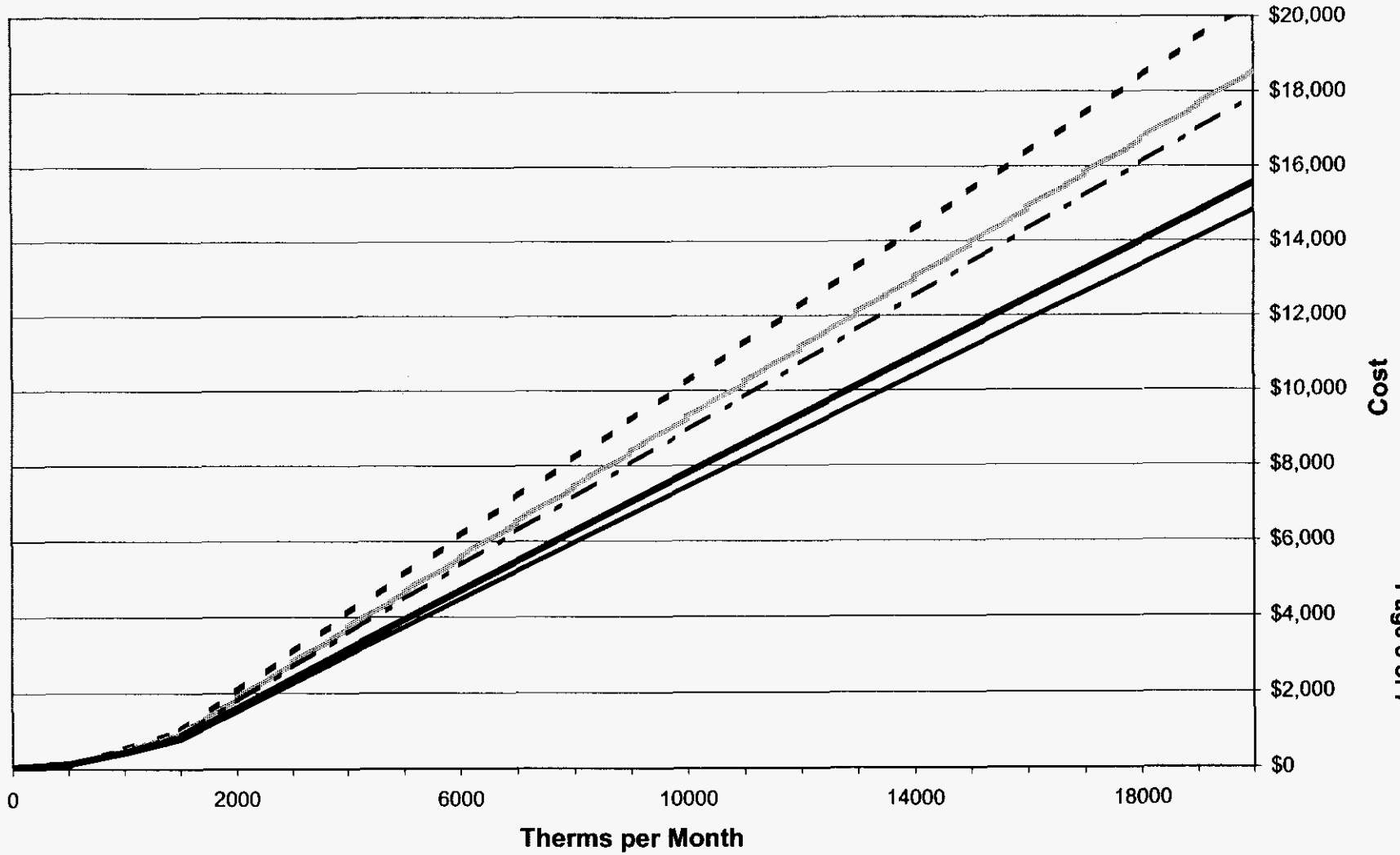
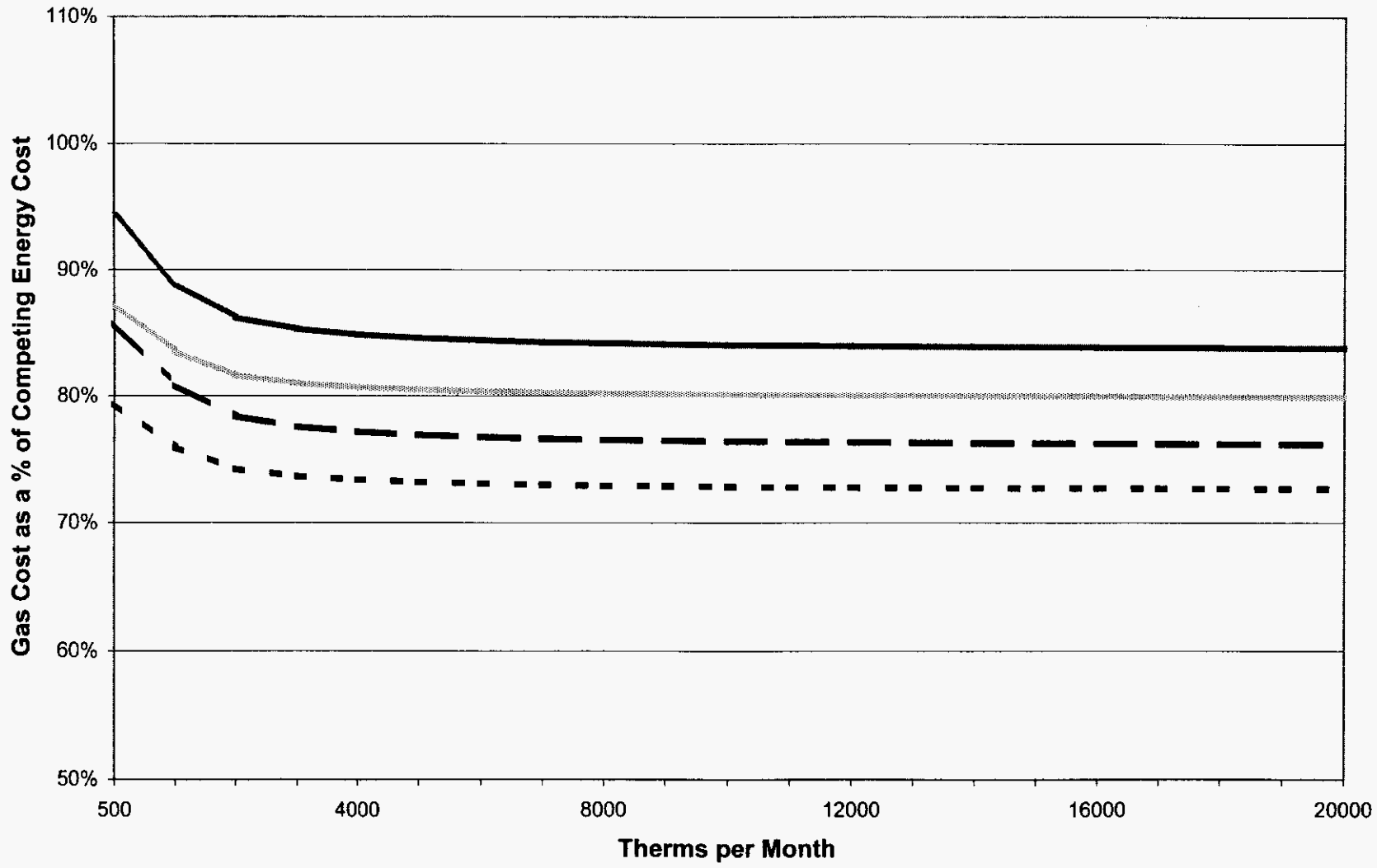


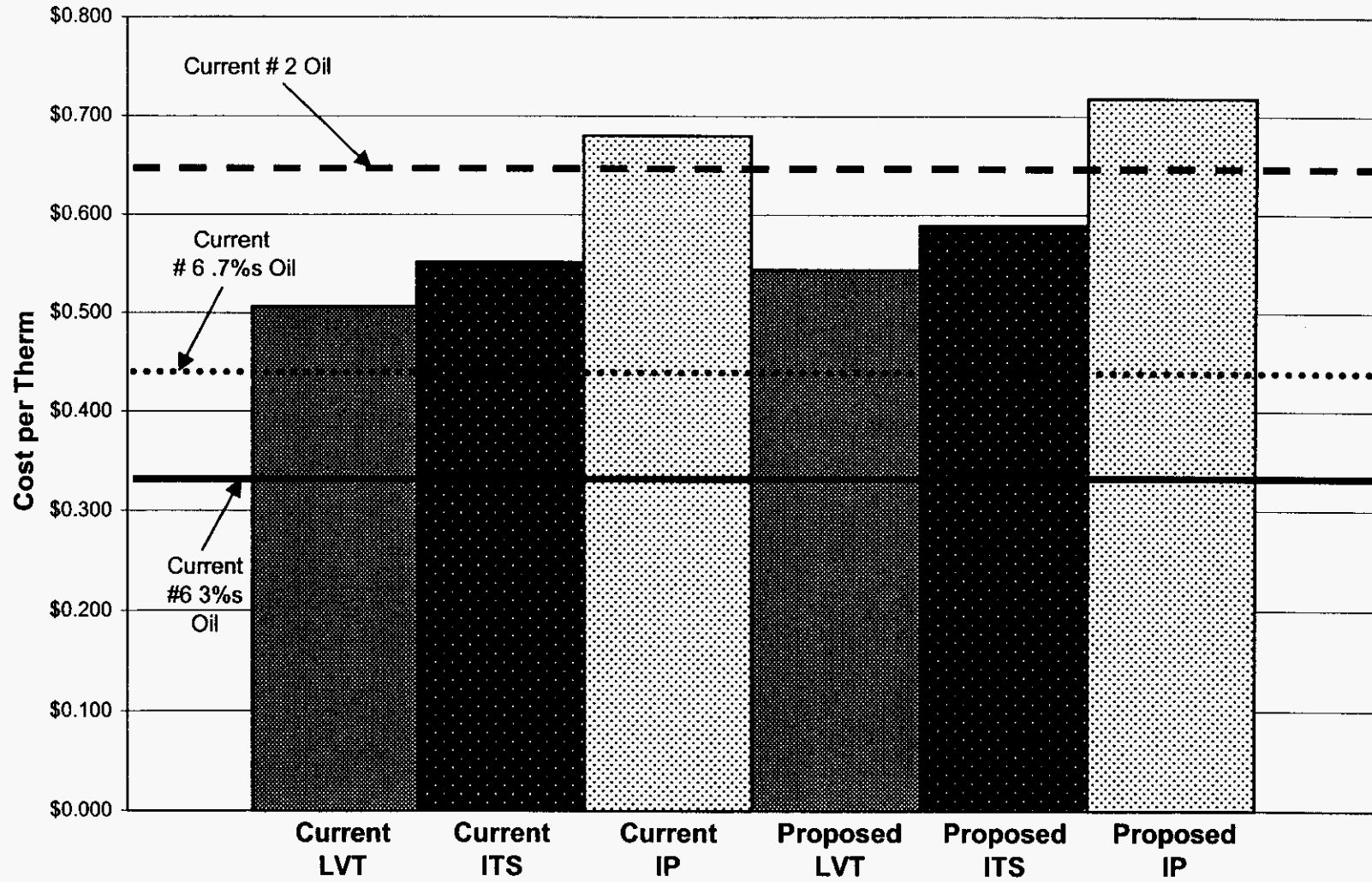
Exhibit No. \_\_\_\_ (TS-4)  
 City Gas Company of Florida  
 Docket No. 000768-GU  
 Page 5 of 7

Current Gas    
  Current Electric    
  Propane    
  Proposed Gas    
  Incr Electric

# Large Commercial Energy Cost Comparison



## Large Industrial Energy Cost Comparison



### Rate of Return by Rate Class

Class	Present Rates		Proposed Rates	
	ROR	Index	ROR	Index
<b>SALES</b>				
RESIDENTIAL	5.94%	1.48	7.97%	1.01
GAS LIGHTING	-7.16%	-1.79	-4.59%	-0.58
COMMERCIAL & INDUSTRIAL	3.72%	0.93	9.06%	1.15
LARGE COMMERCIAL	5.16%	1.29	8.44%	1.07
INTERRUPT PREFERRED	-2.62%	-0.65	1.01%	0.13
NATURAL GAS VEHICLES	-25.54%	-6.37	-23.30%	-2.96
<b>TRANSPORTATION</b>				
SMALL COMMERCIAL	3.20%	0.80	8.85%	1.12
COMMERCIAL	4.28%	1.07	7.30%	0.93
INTERRUPT	-1.03%	-0.26	2.48%	0.32
CONTRACT INTERRUPT	3.53%	0.88	7.93%	1.01
INTERRUPT LARGE VOLUME	-6.93%	-1.73	-2.84%	-0.36
CONTRACT INTERRUPT LV	6.43%	1.60	14.87%	1.89
<b>Total Company</b>	<b>4.01%</b>	<b>1.00</b>	<b>7.88%</b>	<b>1.00</b>



### Rate of Return by Consolidated Common Rate Classes

Class	Present Rates		Proposed Rates	
	ROR	Index	ROR	Index
RESIDENTIAL (RS, GL)	5.91%	1.47	7.94%	1.01
SMALL COMMERCIAL & INDUSTRIAL (CS, NGV, SCTS)	3.57%	0.89	8.99%	1.14
LARGE COMMERCIAL & INDUSTRIAL (LCS, CTS)	4.42%	1.10	7.49%	0.95
INTERRUPTIBLE SERVICE INDUSTRIAL (IP, ITS, CI-TS)	-0.48%	-0.12	3.16%	0.40
LARGE INTERRUPTIBLE INDUSTRIAL SERVICE (LVT, CI-LVT)	1.47%	0.37	8.29%	1.05
<b>Total Company</b>	<b>4.01%</b>	<b>1.00</b>	<b>7.88%</b>	<b>1.00</b>

### Unit Cost Summary by Rate Class

Class	Customer (\$/Customer)	Capacity (\$/therm)	Commodity (\$/therm)
<b>SALES</b>			
RESIDENTIAL	\$ 12.75	\$ 0.22982	\$ 0.01628
GAS LIGHTING	\$ 19.64	\$ 0.27670	\$ 0.02412
COMMERCIAL & INDUSTRIAL	\$ 54.41	\$ 0.21913	\$ 0.01851
LARGE COMMERCIAL	\$ 61.89	\$ 0.19264	\$ 0.01751
INTERRUPT PREFERRED	\$ 202.98	\$ 0.31257	\$ 0.02458
NATURAL GAS VEHICLES	\$ 116.27	\$ 0.38153	\$ 0.03289
<b>TRANSPORTATION</b>			
SMALL COMMERCIAL	\$ 67.30	\$ 0.24853	\$ 0.01904
COMMERCIAL	\$ 64.76	\$ 0.21159	\$ 0.01832
INTERRUPT	\$ 191.29	\$ 0.27658	\$ 0.02317
CONTRACT INTERRUPT	\$ 157.63	\$ 0.17643	\$ 0.01909
INTERRUPT LARGE VOLUME	\$ 475.68	\$ 0.33052	\$ 0.02856
CONTRACT INTERRUPT LV	\$ 273.43	\$ 0.07992	\$ 0.01642
<b>Total Company</b>	<b>\$ 13.55</b>	<b>\$ 0.16404</b>	<b>\$ 0.01496</b>

## Unit Cost Summary by Consolidated Common Rate Classes

Class	Customer (\$/Customer)	Capacity (\$/therm)	Commodity (\$/therm)
RESIDENTIAL (RS, GL)	\$ 12.76	\$ 0.22997	\$ 0.01630
SMALL COMMERCIAL & INDUSTRIAL (CS, NGV, SCTS)	\$ 56.88	\$ 0.22776	\$ 0.01866
LARGE COMMERCIAL & INDUSTRIAL (LCS, CTS)	\$ 64.29	\$ 0.20831	\$ 0.01818
INTERRUPTIBLE SERVICE INDUSTRIAL (IP, ITS, CI-TS)	\$ 187.32	\$ 0.26135	\$ 0.02269
LARGE INTERRUPTIBLE INDUSTRIAL SERVICE (LVT, CI-LVT)	\$ 350.36	\$ 0.13387	\$ 0.02104
<b>Total Company</b>	<b>\$ 13.55</b>	<b>\$ 0.16404</b>	<b>\$ 0.01496</b>

### Revenue Summary by Rate Class

Class	Present Rates	Proposed Rates	Increase	Percent Increase
<b>SALES</b>				
RESIDENTIAL	\$ 17,710,598	\$ 20,019,042	\$ 2,308,444	13.03%
GAS LIGHTING	\$ 30,804	\$ 36,370	\$ 5,566	18.07%
COMMERCIAL & INDUSTRIAL	\$ 7,265,647	\$ 9,338,050	\$ 2,072,403	28.52%
LARGE COMMERCIAL	\$ 287,400	\$ 349,922	\$ 62,522	21.75%
INTERRUPT PREFERRED	\$ 103,025	\$ 134,952	\$ 31,927	30.99%
NATURAL GAS VEHICLES	\$ 192	\$ 243	\$ 51	26.56%
<b>TRANSPORTATION</b>				
SMALL COMMERCIAL	\$ 2,724,811	\$ 3,610,661	\$ 885,850	32.51%
COMMERCIAL	\$ 1,387,001	\$ 1,680,999	\$ 293,998	21.20%
INTERRUPT	\$ 1,434,426	\$ 1,839,896	\$ 405,470	28.27%
CONTRACT INTERRUPT	\$ 313,297	\$ 403,373	\$ 90,076	28.75%
INTERRUPT LARGE VOLUME	\$ 523,009	\$ 751,836	\$ 228,827	43.75%
CONTRACT INTERRUPT LV	\$ 1,794,428	\$ 2,591,284	\$ 796,856	44.41%
<b>Total Company</b>	<b>\$ 33,574,638</b>	<b>\$ 40,756,626</b>	<b>\$ 7,181,988</b>	<b>21.39%</b>

**Revenue Summary**  
**by Consolidated Common Rate Classes**

<b>Class</b>	<b>Present Rates</b>	<b>Proposed Rates</b>	<b>Increase</b>	<b>Percent Increase</b>
RESIDENTIAL (RS, GL)	\$ 17,741,402	\$ 20,055,412	\$ 2,314,010	13.04%
SMALL COMMERCIAL & INDUSTRIAL (CS, NGV, SCTS)	\$ 9,990,650	\$ 12,948,953	\$ 2,958,304	29.61%
LARGE COMMERCIAL & INDUSTRIAL (LCS, CTS)	\$ 1,674,401	\$ 2,030,921	\$ 356,520	21.29%
INTERRUPTIBLE SERVICE INDUSTRIAL (IP, ITS, CI-TS)	\$ 1,850,748	\$ 2,378,220	\$ 527,472	28.50%
LARGE INTERRUPTIBLE INDUSTRIAL SERVICE (LVT, CI-LVT)	\$ 2,317,437	\$ 3,343,120	\$ 1,025,683	44.26%
<b>Total Company</b>	<b>\$ 33,574,638</b>	<b>\$ 40,756,626</b>	<b>\$ 7,181,988</b>	<b>21.39%</b>

Comparison of Present and Proposed Rates

	<u>Present Rates</u>	<u>Proposed Rates</u>
Residential:		
Customer charge	\$ 7.00	\$ 7.50
Energy charge per therm	\$ .46349	\$ .54709
Gas Lighting:		
Customer charge	---	---
Energy charge per therm	\$ .46349	\$ .54709
Commercial and Industrial Firm:		
Customer charge	\$ 17.00	\$ 20.00
Energy charge per therm	\$ .20259	\$ .26549
Large Commercial Firm:		
Customer charge	\$ 35.00	\$ 50.00
Energy charge per therm	\$ .16336	\$ .19839
Interruptible preferred:		
Customer charge	\$ 50.00	\$ 100.00
Energy charge per therm	\$ .12757	\$ .16500

Comparison of Present and Proposed Rates

	<u>Present Rates</u>	<u>Proposed Rates</u>
Natural Gas Vehicles:		
Customer charge	\$ 12.00	\$ 15.00
Energy charge per therm	\$ .14119	\$ .17500
Small Commercial Transportation:		
Customer charge	\$17.00	\$25.00
Transportation charge per therm	\$ .20259	\$ .26549
Commercial Transportation:		
Customer charge	\$50.00	\$55.00
Transportation charge per therm	\$ .16336	\$ .19839
Interruptible Transportation:		
Customer charge	\$ 175.00	\$ 175.00
Transportation charge per therm	\$ .12757	\$ .16500
Contract – Interruptible Transportation:		
Customer charge	\$ 175.00	\$ 175.00
Transportation charge per therm	\$ .12757	\$ .16500

Comparison of Present and Proposed Rates

	<u>Present Rates</u>	<u>Proposed Rates</u>
Interruptible Large Volume- Transportation:		
Customer charge	\$400.00	\$400.00
Transportation charge per therm	\$ .08252	\$ .12000
Contract Interruptible Large Volume-Transportation:		
Customer charge	\$400.00	\$400.00
Transportation charge	\$ .08252	\$ .12000
Connect and Disconnect Charges:		
Residential	\$ 20.00	\$ 30.00
Non-residential	\$ 45.00	\$ 60.00
Change of Account Number:	\$ 15.00	\$ 20.00
Collection Charge:	\$ 15.00	\$ 15.00
Returned Check Charge	\$ 15.00 or 5%	\$ 25.00 or 5%