

**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

In re: Investigation into Pricing of            )  
Unbundled Network Elements                ) Docket No. 990649-TP  
  )

**DIRECT TESTIMONY OF**

**DAVID G. TUCEK**

**ON BEHALF OF**

**VERIZON FLORIDA INC.**

**SUBJECT: LONG RUN INCREMENTAL COSTS**

**MAY 18, 2001**

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**DIRECT TESTIMONY OF DAVID G. TUCEK**

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is David G. Tucek. My business address is 1000 Verizon Drive,  
3 Wentzville, MO 63385.

4

5 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

6 A. I am employed by Verizon Communications (Verizon) as Staff Manager -  
7 Economic Issues. In this capacity, I am responsible for supporting  
8 Verizon's incremental cost studies for its telephone operating companies.  
9 In this proceeding I am representing Verizon Florida Inc., which was  
10 formerly known as GTE Florida Incorporated.

11

12 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND AND**  
13 **WORK EXPERIENCE.**

14 A. I have a Bachelor of Science Degree in Mathematics and Economics  
15 from Southeast Missouri State University and a Master of Arts Degree in  
16 Economics from the University of Missouri. I also have a Master of  
17 Business Administration from St. Louis University. I began my career in  
18 the telecommunications industry as a Senior Cost Analyst with Contel  
19 Service Corporation in 1979. I became an employee of GTE in 1991, at  
20 the time of the merger between the two companies. During the course  
21 of my career, I have held various positions dealing with cost analysis and  
22 modeling, rate design, tariff development, carrier billing, and demand  
23 analysis. I assumed my present position in August of 1996.

24

25

1 **Q. HAVE YOU TESTIFIED BEFORE THIS OR ANY OTHER**  
2 **REGULATORY COMMISSION?**

3 A. Yes. I have presented testimony on behalf of the Company before this  
4 Commission and before state public utility commissions in Alabama,  
5 Arkansas, Hawaii, Illinois, Indiana, Iowa, Kentucky, Michigan, Missouri,  
6 Nebraska, New Mexico, North Carolina, Ohio, Pennsylvania, Texas,  
7 Virginia and Washington.

8

9 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

10 A. The purpose of my testimony is to describe and sponsor Verizon's long-  
11 run, forward-looking cost study. This study is based on a Florida-specific  
12 version of Verizon's Integrated Cost Model (ICM-FL). ICM-FL is a long-  
13 run incremental cost model that estimates the long-run, forward-looking  
14 costs of provisioning unbundled network elements (UNEs) out of  
15 Verizon's Florida network. My testimony also addresses the appropriate  
16 assumptions and inputs to be used in the model (Issue 7), with the  
17 exceptions of depreciation lives and the cost of capital, which are  
18 addressed in the testimony of Verizon witnesses Sovereign and  
19 Jacobson, respectively.

20

21 **Q. WHAT STUDIES AND EXHIBITS ARE YOU SPONSORING?**

22 A. In addition to Verizon's long-run, forward-looking cost study, which has  
23 been filed concurrently with my testimony, I am sponsoring the following  
24 two exhibits:

25 (1) Exhibit DGT-1, "Main Components of ICM-FL's Modeled Network";

1 (2) Exhibit DGT-2. "ICM-FL's Modeling Process".

2

3 Included with the Company's cost study filing is a compact disc (CD)  
4 containing ICM-FL and all of the files and input data needed to replicate  
5 the study results. Copies of this CD are available to parties for review  
6 upon execution of an appropriate protective agreement. A second CD,  
7 with the confidential information redacted, has also been provided as part  
8 of the Company's cost study filing.

9

10 **Q. HOW DOES ICM-FL DIFFER FROM EARLIER VERSIONS OF**  
11 **VERIZON'S INTEGRATED COST MODEL (ICM)?**

12 A. ICM-FL represents a move towards even more state- and  
13 company-specific estimates of the long-run costs of provisioning  
14 telecommunications services in Verizon's Florida network. ICM-FL differs  
15 from earlier versions of ICM in two major areas. The first difference is  
16 found in ICM-FL's modeling of local loop costs. Earlier versions of ICM  
17 modeled the number of Digital Loop Carrier (DLC) locations and their  
18 attendant fiber feeder routes in order to meet a user-specified restriction  
19 on copper loop length. Specifically, the length of the copper portion of an  
20 end-user's loop was restricted to either 12 or 18 kilofeet. In ICM-FL, this  
21 option is disabled and the modeled DLC locations are based on the  
22 existing network in Verizon's Florida serving area. The modeled DLC  
23 locations are inputs to the modeling process rather than outputs of it.

24

25 The second difference between ICM-FL and earlier versions of ICM is

1 found in the inputs provided to ICM's Transport Module. Previously,  
2 end-office assignments to SONET rings were specified with minimal  
3 regard for actual assignments found in the existing network. While the  
4 assignments continue to be specified outside of the model, in ICM-FL  
5 they are now based on Verizon Florida's network configuration. In  
6 particular, not every hub office on a ring is an access tandem. In  
7 Florida's existing network, and in ICM-FL's modeled network, some  
8 SONET rings are used to transport traffic between offices without passing  
9 through the Tampa access tandem. Generally, a large office on these  
10 collector rings serves as the hub.

11

12 These two changes move ICM-FL's modeled network substantially closer  
13 to the network that actually exists in Verizon's Florida operations.  
14 Nevertheless, ICM-FL shares many things in common with earlier  
15 versions of the model. In particular, the material and placement costs  
16 continue to be company- and state-specific. Likewise, the network  
17 modeled by ICM-FL continues to be based on the existing wire center  
18 locations and on the host/remote relationships found in Florida. Finally,  
19 ICM-FL continues to reflect Verizon's engineering standards, and the  
20 technologies Verizon is using now and going forward.

21

22 **Q. HOW IS THE REMAINDER OF YOUR TESTIMONY ORGANIZED?**

23 A. The remainder of my testimony is organized into three major sections.  
24 First, I explain why the Commission should choose ICM-FL to estimate  
25 the long-run, forward-looking costs of Verizon's Florida network.

1 Second, I present an overview of ICM-FL. In the final section of my  
2 testimony, I summarize the major assumptions and inputs underlying  
3 ICM-FL.

4

5 **MODELING VERIZON'S LONG-RUN, FORWARD-LOOKING COSTS**

6

7 **Q. WHY SHOULD THE COMMISSION CHOOSE ICM-FL TO ESTIMATE**  
8 **THE FORWARD-LOOKING COSTS OF VERIZON'S FLORIDA**  
9 **NETWORK?**

10 A. There is one main reason. ICM-FL provides estimates of the  
11 forward-looking costs of provisioning telecommunications services out of  
12 the Company's own network in Florida, as opposed to the costs produced  
13 by a proxy model based on assumptions and input values that are not  
14 company-specific. ICM-FL estimates the forward-looking costs of  
15 provisioning telecommunications services out of the Company's own  
16 network by reflecting Verizon's engineering practices and operating  
17 characteristics, and by relying on the Company's Florida costs for  
18 material and labor. Additionally, ICM-FL possesses several  
19 characteristics that will facilitate the Commission's determination of  
20 Verizon's forward-looking costs in Florida.

21

22 **Q. WHY IS IT IMPORTANT THAT A COST MODEL REFLECT VERIZON'S**  
23 **ENGINEERING PRACTICES AND OPERATING CHARACTERISTICS,**  
24 **AND BE BASED ON VERIZON'S COSTS FOR MATERIAL AND**  
25 **LABOR?**

1 A. Unless a cost model reflects Verizon's engineering practices and  
2 operating characteristics, it cannot produce realistic estimates of  
3 Verizon's forward-looking costs. As I explain below, ICM-FL reflects a  
4 long run forward-looking loop network designed according to the  
5 Company's engineering practices and guidelines, along with switches  
6 using Verizon's forward-looking technology and engineered to the service  
7 characteristics of Verizon's system. In particular, the switching costs  
8 produced by ICM-FL are based on the host/remote relationships and  
9 technology mix found in Verizon's network, and on the switch prices that  
10 Verizon is able to obtain today and for the foreseeable future. In addition,  
11 costs are based on input prices for material and labor that Verizon, as an  
12 efficient buyer with a national presence, is able to obtain. The material  
13 costs input to ICM-FL are based on Verizon's actual contracts with  
14 vendors, and the labor costs are based on Verizon's experience of what  
15 labor activities actually cost in Florida.

16

17 **Q. WHAT ARE THE FEATURES OF ICM-FL THAT WILL FACILITATE THE**  
18 **COMMISSION'S DETERMINATION OF VERIZON'S FORWARD-**  
19 **LOOKING COSTS IN FLORIDA?**

20 A. ICM-FL provides the advantages of testability, flexibility, complete  
21 openness to inspection, and internal integration. ICM-FL allows the user  
22 to easily see and vary inputs, and evaluate the impact on intermediate  
23 and final output, thereby affording tremendous testing capability. Without  
24 this capability, the user is left with gaps in knowledge about a model's  
25 operation and performance. ICM-FL is flexible in that it can be used for

1 various purposes, such as the estimation of UNE costs and the  
2 determination of costs for retail services. Another dimension of flexibility  
3 that ICM-FL offers is that it is capable of easily accommodating a change  
4 in the definition of a service. ICM-FL is completely open to inspection,  
5 including the model code and all preprocessing functions. This attribute  
6 allows a user to understand precisely how the model is operating.  
7 Finally, ICM-FL is integrated, combining all components of Verizon's  
8 network into one model that operates on a consistent set of inputs.

9

10 **Q. PLEASE EXPAND ON ICM-FL'S TESTING CAPABILITY.**

11 A. ICM-FL was developed with the premise that the more ways in which a  
12 model can be tested, the easier it is for reviewers to gain confidence in  
13 its performance. The six primary features that enable the user to test  
14 ICM-FL are:

15

16 (1) Sensitivity Analysis Capabilities - ICM-FL offers two avenues for  
17 the user to conduct sensitivity analyses. First, a menu-driven "Run  
18 Time Options" feature allows the user to change model  
19 assumptions such as administrative fill, sharing percentages, pole  
20 spacing, etc. Second, a table reader function allows the user to  
21 view and revise all other model inputs, which include material  
22 costs, plant mixes, rate of return, depreciation lives, and others.  
23 The ability to change ICM-FL's inputs and assumptions enables  
24 the user to easily test the sensitivity of its outputs to specific input  
25 changes.



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(2) Intermediate Outputs – The ability to change inputs and observe the impact on final output provides the user with a solid tool for evaluating the operation of a cost model. ICM-FL expands dramatically upon this capability by offering the user a large set of intermediate outputs. These outputs are generated and saved to a series of output files that can be viewed via the table viewer. Intermediate outputs are available for items such as size, length, and type of facilities placed at the demand cluster level. (As explained below, a demand cluster is an area within the wire center that is served directly by the switch or by a DLC.) Investment results are available at the wire center level for items such as poles, conduit, aerial copper distribution cable, etc.

(3) Integrated Table Query Function – Much of the intermediate output produced by ICM-FL is offered to the user on a detailed basis. For example, the total amount of 25-pair buried copper distribution plant placed can be viewed at the cluster level. In some instances, the user may wish to view intermediate output on a slightly more aggregated basis. For this purpose, ICM-FL features a database query function as part of its table viewer. The user may define search parameters and query the desired intermediate output table to view a customized level of intermediate output detail.

- 1           (4)    Database Export Function – ICM-FL offers the user the capability  
2           to export database files and table viewer query results in a  
3           comma-delimited format for use by an analytical software program  
4           (e.g., a spreadsheet program) of the user’s choice. The user may  
5           view and export any ICM-FL database files (e.g., input tables, raw  
6           input data, and intermediate output tables) to perform tests on  
7           ICM-FL’s performance as a whole and/or to evaluate the operation  
8           of specific functions within the model. The Export Function makes  
9           it possible to extract these outputs into commonly used software  
10          programs, such as Microsoft Access or Excel.  
11
- 12          (5)    Visual Interface Output – ICM-FL offers the user the ability to view  
13          a graphical representation of the modeled network designed to  
14          serve the demand in a particular wire center. The user can view,  
15          by CLLI code, maps depicting items such as the distribution of  
16          demand density, DLC placement, feeder network design, and  
17          demand clustering results. This function can be used in  
18          conjunction with sensitivity analyses to see how the network  
19          placement may vary due to input and/or assumption changes.  
20
- 21          (6)    Numerical Output Integrated With Visual Interface –  
22          Accompanying the Visual Interface is an option to see detailed  
23          intermediate output results that correspond to the wire center  
24          serving area map being viewed on the screen. For example, the  
25          user may simply click on a particular demand cluster depicted on

1                   the visual interface to examine details about the type and amount  
2                   of distribution plant placed by ICM-FL in that particular distribution  
3                   area (e.g., type of plant, size, length, number of units, etc.).  
4

5   **Q.   WHAT DO YOU MEAN WHEN YOU SAY THAT ICM-FL IS FLEXIBLE?**

6   A.   ICM-FL produces both TSLRIC and TELRIC estimates, meaning it can  
7       be used for the purposes of establishing UNE costs and to assist in retail  
8       rate rebalancing. In addition, the Mapping/Report Module of ICM-FL  
9       allows the user to define new elements or services by assembling the  
10      desired type and number of basic network functions. Thus, ICM-FL can  
11      respond to new requirements for element or service costs.

12

13   **Q.   IS ICM-FL OPEN TO INSPECTION?**

14   A.   Yes. All of ICM-FL's processes and inputs are well defined and  
15      documented. The programming code of ICM-FL is readily available for  
16      review. Output from the model, including intermediate output, can be  
17      reviewed at nearly any level of detail desired, and all supporting  
18      information is available for review. However, for obvious reasons, a  
19      company's costs and customer or market information, including vendors'  
20      proprietary information, must be maintained as confidential.  
21      Consequently, Verizon makes all of this supporting information available  
22      once the necessary confidentiality agreements and/or protective orders  
23      have been executed. This information will allow thorough review so that  
24      interested parties can confirm that the proposed inputs reflects Verizon's  
25      source data.

1

2 **Q. WHAT ADVANTAGE DOES ICM-FL OFFER BY BEING INTEGRATED?**

3 A. ICM-FL is integrated in that it combines all of the components of  
4 Verizon's network -- the loop, switching, transport and signaling -- into  
5 one model. ICM-FL was developed from its inception in its present  
6 modular format. This modular approach provides consistency within the  
7 model with respect to inputs, programming logic, and assumptions. This  
8 not only makes the model easier to use but, more important, it makes the  
9 cost studies internally consistent. Because a common set of inputs and  
10 modeling assumptions is used, the results are consistent across the  
11 various network components and uses for which ICM-FL is employed,  
12 whether this is for a UNE proceeding, or rate rebalancing. ICM-FL can  
13 be used to support regulatory proceedings dealing with both retail and  
14 wholesale telecommunication services. The advantage is that this  
15 enables this Commission to consistently identify costs for Verizon in both  
16 UNE proceedings and in rate rebalancing proceedings.

17

18

#### OVERVIEW OF ICM-FL

19

20 **Q. WHAT IS THE PURPOSE OF ICM-FL?**

21 A. The purpose of ICM-FL is to calculate the total element long-run  
22 incremental costs (TELRICs) of individual UNEs and the total service  
23 long-run incremental costs (TSLRICs) of retail services provisioned out  
24 of Verizon's Florida network. As explained below, ICM-FL does this by  
25 designing the network all at once, using currently available, forward-

1 looking technology and the prices for labor, material and equipment that  
2 Verizon is actually able to obtain. The network is modeled so that it is  
3 capable of serving one hundred percent of current demand, and its  
4 components include all the network elements Verizon is required to  
5 unbundle (e.g., loops, switches, transport). Exhibit DGT-1 provides a  
6 diagram illustrating the main components of the modeled network.

7

8 **Q. PLEASE DESCRIBE ICM-FL.**

9 A. ICM-FL is comprised of six modules: Loop, Switch, Interoffice Transport,  
10 Signaling System 7 (SS7), Expense, and Mapping/Reporting. These six  
11 modules design and cost the forward-looking network as if it were built all  
12 at once using all new plant and technology. The designed network  
13 reflects the economies of scale of all services across Verizon's entire  
14 Florida network. As mentioned earlier, ICM-FL can be used for both retail  
15 services, such as residence and business services, and for wholesale  
16 services such as UNEs and switched and special access.

17

18 ICM-FL's overall modeling process is depicted in Exhibit DGT-2. As  
19 shown in this diagram, the modeling process begins with commercially  
20 available and internal Verizon data that are used by the first five of ICM-  
21 FL's modules to model a forward-looking network and develop  
22 investments and expenses for the network components. The  
23 Mapping/Report Module is then used to combine the network component  
24 investments and costs into basic network functions (BNFs), UNEs, and  
25 services. All of the modules are consistent, and utilize the same set of

1 inputs. If, for example, inputs related to line counts are changed, then all  
2 six modules of ICM-FL will be updated when the model is run.

3

4 **Q. HOW DOES ICM-FL CALCULATE THE TELRIC OF A UNE?**

5 A. The first four ICM-FL modules identify the forward-looking investments  
6 associated with the various network elements, and the Expense Module  
7 calculates the factors needed to convert these investments into monthly  
8 recurring costs. These monthly recurring costs fall into two broad  
9 categories, capital costs and operating expenses. The capital costs  
10 include: (1) both a return of and a return on the investment; (2) property  
11 taxes associated with the investment; and (3) income taxes associated  
12 with the return component of capital costs. The operating expenses  
13 consist of the costs of maintaining and operating the network, including  
14 the costs of general support assets such as motor vehicles and general  
15 purpose computers. Also included are the expenses of any marketing,  
16 billing and collection activities associated with a given UNE. The  
17 Mapping/Report Module calculates the capital costs and operating  
18 expenses, using the factors produced by the Expense Module and the  
19 investments identified by the other four modules. The Mapping/Report  
20 Module also maps the costs of the network components into UNEs, and  
21 produces reports showing the recurring costs of each UNE.

22

23 For example, the investments associated with an unbundled loop are  
24 modeled by the Loop Module and include both (1) the material costs of  
25 loop facilities, such as the feeder cable, distribution cable, and drop wire;

1 and (2) the cost of installing these facilities, such as trenching and labor  
 2 costs. After the Mapping/Report Module calculates the capital costs and  
 3 the operating expenses of each network component and maps these  
 4 recurring costs to UNEs, it reports these costs in seven categories. Here  
 5 is an illustrative example of one of the ICM-FL's UNE Reports for a  
 6 two-wire loop:

| 7 | Network        | Investment        | Deprec & Composite | Property        | Maint. &   | B/C and        |                  |                  |               |
|---|----------------|-------------------|--------------------|-----------------|------------|----------------|------------------|------------------|---------------|
| 8 | <u>Element</u> | <u>Investment</u> | <u>Return</u>      | <u>Inc. Tax</u> | <u>Tax</u> | <u>Support</u> | <u>Marketing</u> | <u>Directory</u> | <u>TELRIC</u> |
| 9 | 2-wire loop    | 927.68            | 144.49             | 37.43           | 9.70       | 60.89          | 6.67             | 7.16             | 22.20         |

10  
 11 **Q. PLEASE EXPLAIN THE COSTS SHOWN IN EACH COLUMN.**

12 A. The Investment column shows the total investment associated with the  
 13 two-wire loop, which includes the material cost of the loop facilities, as  
 14 well as the cost of installing the facilities. In the above example, the total  
 15 investment cost of the loop equals \$927.68.

16  
 17 The Depreciation and Return column shows the annual capital charge  
 18 necessary to recover the total loop investment. This charge includes  
 19 both a return of the total investment (the annual depreciation cost) and  
 20 a return on the total investment (the rate of return). As illustrated in our  
 21 example, if the owners of the network receive \$144.49 (after taxes and  
 22 other operating expenses) each year over the estimated life of the loop,  
 23 they will recover the total long-run investment cost of the loop -- \$927.68  
 24 -- plus a reasonable return. The Depreciation and Return charge will, of  
 25 course, vary depending on the depreciation lives and cost of capital

1 inputs that are used in the model. Longer depreciation lives or a lower  
2 cost of capital will produce a lower annual charge associated with the  
3 loop investment, and *vice versa*.

4  
5 The Composite Income Tax and Property Tax columns reflect the annual  
6 state and federal income taxes, and the property taxes, associated with  
7 the loop. The composite income tax reflects both state and federal taxes,  
8 and its calculation incorporates statutory state and federal income tax  
9 rates, depreciation rates, the weighted average cost of capital, capital  
10 structure and cost of debt. The formula used to calculate the composite  
11 income tax also accounts for differences that may exist between book  
12 and tax depreciation methods, and is designed to reflect any tax benefits  
13 available under the IRS Modified Accelerated Capital Recovery System  
14 (MACRS) that result from such differences. Within ICM-FL, a separate  
15 factor input is used to calculate the property taxes associated with the  
16 modeled investments. This input factor is calculated by taking the ratio of  
17 current annual property tax expense to the current gross taxable plant  
18 balance.

19  
20 The Maintenance and Support column reflects the annual maintenance  
21 expenses, such as the costs of maintaining and repairing poles, conduits,  
22 and other outside plant required for loops. Additionally, this column  
23 reflects the costs associated general support assets unless the user has  
24 opted to exclude them. The next two columns show the annual operating  
25 expenses associated with marketing activities, billing and collection



1 activities, and directory-related costs, if any. All of these capital costs  
2 and operating expenses are calculated using ICM-FL's Expense Module.

3

4 The last column shows the monthly TELRIC of the loop, which is simply  
5 the sum of all the annual costs divided by 12:

|    |                         |                 |
|----|-------------------------|-----------------|
| 6  | Depreciation and Return | \$144.49        |
| 7  | Composite Income Tax    | 37.43           |
| 8  | Property Tax            | 9.70            |
| 9  | Maintenance and Support | 60.89           |
| 10 | Marketing               | 6.67            |
| 11 | B&C and Directory       | <u>7.16</u>     |
| 12 | Total                   | \$266.34 / 12 = |
| 13 |                         | \$22.20         |

14

15 **Q. BRIEFLY DESCRIBE THE SIX MODULES OF ICM-FL.**

16 A. ICM-FL's Loop Module estimates the investments needed to construct  
17 the loop -- that portion of the local exchange telephone network that  
18 extends from the Main Distribution Frame in the wire center to the  
19 Network Interface Device at the end user's location. These investments  
20 include items such as telephone poles, manholes, copper and fiber optic  
21 cables, and conduit. ICM-FL builds the loop from existing wire center  
22 locations to customer locations determined through the use of detailed  
23 census information, actual line counts, tariffed exchange boundaries, and  
24 road length data.

25

1 The Switch Module calculates the investment needed to provide the  
2 circuit connections for completing telephone calls. The switch module  
3 designs a network based on Verizon's existing wire center locations,  
4 host/remote relationships, and the digital switch types that Verizon  
5 deploys in its network. Costs are based on the current prices Verizon  
6 pays for initial switch placements and expansions.

7

8 The Interoffice Transport Module designs the facilities needed to carry  
9 traffic among Verizon offices and between Verizon's network and the rest  
10 of the public switched network. These facilities consist of specialized  
11 transmission equipment within wire centers and outside plant facilities  
12 that carry communication signals between hosts, remotes, and tandem  
13 offices. ICM-FL models the investments associated with these facilities  
14 using the most efficient fiber optic equipment and technologies.

15

16 The SS7 Module calculates the investments needed for a stand-alone  
17 signaling network. This signaling network, via connections at end office  
18 and tandem switches, governs the operation of the switched telephone  
19 network by setting up calls and ensuring efficient utilization of facilities.

20

21 The output of the four modules described above represents the  
22 investment needed to build a modern, efficient telephone network. The  
23 Expense Module determines the factors and ratios used to calculate the  
24 costs of operating this network. Nonrecurring costs of establishing or  
25 terminating service and common costs are not included in the

1 development of expenses. In addition, the Expense Module calculates  
2 the capital cost ratios (depreciation, return on investment, and taxes)  
3 associated with the network investments.

4  
5 The Mapping/Report Module applies the factors and ratios developed in  
6 the Expense Module to the investments generated by the other four  
7 modules. This module also aggregates the costs of Basic Network  
8 Functions (BNFs – e.g., network access channels, line terminations, call  
9 setup and minutes of use) to TSLRICs of services and TELRICs of  
10 unbundled network elements and develops detailed output reports. BNF  
11 reports are also generated, which include a cost for every network  
12 function. Output reports can be aggregated at the wire center level,  
13 groups of wire centers, or at statewide weighted average totals.

14  
15 Each of the six modules of ICM-FL is described more fully in the *ICM-FL*  
16 *Model Methodology* contained on the ICM-FL CD.

17

18 **Q. CAN ICM-FL CALCULATE COSTS ON A DEAVERAGED BASIS?**

19 A. Yes, ICM-FL calculates and reports costs at the wire center level which  
20 can be extracted to an external analysis tool, such as a spreadsheet  
21 program, and combined into any combination the user believes is correct.  
22 ICM-FL also aggregates and reports the wire center costs as a statewide  
23 average. These reports are in the same format illustrated above.

24

25 **UNDERLYING ASSUMPTIONS AND INPUTS**

1

2 **Q. WHAT ARE THE MAJOR ASSUMPTIONS UNDERLYING ICM-FL?**

3 A. The major assumptions underlying ICM-FL are that:

4 (1) the network is modeled as if it is built all at once, using all  
5 new plant and technology;

6 (2) customer locations below the wire center level can be  
7 approximated by the amount of road feet in a relatively  
8 small area;

9 (3) the study is based on forward-looking capital costs;

10 (4) the study reflects structure mix and sharing parameters  
11 based on Verizon's actual operating experience;

12 (5) the costs are based on the input prices for material,  
13 equipment and labor that Verizon expects to pay;

14 (6) the study sizes cable based on Verizon's engineering  
15 guidelines;

16 (7) the costs exclude common costs and the nonrecurring  
17 costs of initiating and terminating service.

18

19 **Q. DOES THE ASSUMPTION THAT THE NETWORK IS BUILT ALL AT**  
20 **ONCE WITH ALL NEW PLANT AND TECHNOLOGY REFLECT**  
21 **VERIZON'S EXISTING NETWORK OR HOW NETWORKS ARE BUILT**  
22 **IN THE REAL WORLD?**

23 A. No. Obviously, Verizon's network and any real-world network evolve  
24 through time and reflect a mix of technologies, some of which are no  
25 longer forward-looking. Neither Verizon nor any other business

1 immediately replaces its plant or technology whenever a new product or  
2 technology enters the market. For example, American Airlines does not  
3 retire its fleet and replace it whenever a new plane is introduced.  
4 Likewise, accounting firms do not throw away all their desktop computers  
5 every six months just because a more efficient computer becomes  
6 available. Additionally, ICM-FL builds the network to serve one hundred  
7 percent of the market; this implies that no other company will install  
8 facilities, which is contrary to fact. Verizon believes that the results of  
9 such a model have meaning, but that they only serve as a lower bound  
10 on the forward-looking incremental costs of provisioning UNEs to new  
11 entrants.

12

13 **Q. WHY SHOULD THE RESULTS OF A COST MODEL THAT ASSUMES**  
14 **THE NETWORK IS BUILT ALL AT ONCE USING ALL NEW PLANT**  
15 **AND TECHNOLOGY BE VIEWED AS A LOWER BOUND OF THE**  
16 **FORWARD-LOOKING INCREMENTAL COSTS OF PROVISIONING**  
17 **UNES?**

18 **A.** There are a number of reasons. First, such a model assumes economies  
19 of scope and scale that do not exist in the real world. For example,  
20 suppose that along a particular route, ICM-FL places a 400-pair cable.  
21 In the real network, the required capacity may be provisioned with a 300-  
22 pair cable, followed by a 100-pair cable, because of the way that demand  
23 is realized through time. Comparing the modeled network with the real-  
24 world network leads to several other examples:

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- (1) in the modeled network, pole lines are assumed to run down only one side of the street, whereas in the real network clearance considerations may require poles on both sides;
- (2) in the modeled network, one pedestal may be provisioned for every four drops, when in the real network some pedestals will serve fewer drops simply because there isn't always an even number of customer locations on a street;
- (3) in the modeled network, distribution plant may be built only to serve existing customers, whereas in the real network plant is built to serve both vacant and planned structures.

Second, the assumptions underlying many long-run economic cost models do not reflect the constraints that an incumbent LEC will face over the next few years. In particular, long-run economic cost models do not account for the costs of transitioning the existing network to the network contemplated by the model. For example, in Verizon's network, many end users are served by integrated pair-gain devices, via a trunk-side connection to the switch, because this is the most economical way of providing service to these end users. If such an end user decides to leave Verizon in favor of a CLEC, and if the CLEC only orders an unbundled loop in order to provide service to that end user, then Verizon must terminate that end user's loop at the mainframe in order to hand it

1 off to the CLEC. A cost model that assumes all new plant and technology  
2 does not capture these transition costs.

3

4 Because such a model assumes economies of scope and scale that will  
5 not be realized, and because many real-world constraints are ignored,  
6 the model results will underestimate the long-run, forward-looking costs  
7 of provisioning UNEs. Hence, the long-run costs produced by such a  
8 model are a lower bound.

9

10 **Q. PLEASE EXPLAIN HOW ICM-FL MODELS CUSTOMER LOCATIONS**  
11 **USING ROAD FEET DATA.**

12 A. The basic unit of analysis in the Loop Module is the Demand Unit, which  
13 is a grid that is 1/200<sup>th</sup> by 1/200<sup>th</sup> of a degree in size. For Tampa, this  
14 equates to 1,823 feet by 1,617 feet, or about 0.11 square miles. Utilizing  
15 line count estimates by census block from PNR Associates, Stopwatch  
16 Maps assigns customer lines to each Demand Unit on the basis of each  
17 grid's share of road feet in the wire center. The Demand Units are  
18 assigned to each wire center based on Verizon's tariffed exchange  
19 boundaries and the resulting totals for each wire center are trued up to  
20 Verizon's actual line counts by wire center. The road feet measure in  
21 ICM-FL is taken from the US Census Bureau's TIGER files, and  
22 corresponds to the types of roads along which residential or business  
23 development would normally occur, and from which customers would  
24 have access to their premises. The measure excludes interstate  
25 highways, limited access roads, bridges, tunnels, access ramps, alleys,

1 driveways and motorcycle trails. The sum of the lines assigned to the  
2 individual Demand Units in a wire center equals the total actual line count  
3 for the wire center. ICM-FL uses this same road feet measure to  
4 constrain the structure length placed within a wire center.

5

6 **Q. HOW DOES ICM-FL REFLECT THE FORWARD-LOOKING**  
7 **TECHNOLOGY MIX THAT VERIZON EXPECTS TO EMPLOY IN ITS**  
8 **NETWORK?**

9 A. ICM-FL assumes that the existing wire center locations and host/remote  
10 relationships remain unchanged. ICM-FL models switching costs based  
11 on the switches that it purchases from its three primary vendors –  
12 Lucent's 5ESS, Nortel's DMS-10 and DMS-100, and AGCS's GTD-5.  
13 Besides assuming the host/remote relationships are unchanged, ICM-FL  
14 models the host and remotes in a consistent fashion – that is, if the host  
15 is a DMS-100, then any remote switches are DMS-100 remote units.  
16 Additionally, the DLCs used by ICM-FL reflect the line sizes and vendor  
17 choices actually used by Verizon in making additions to its real-world  
18 network. ICM-FL's transport network is based on existing tandem  
19 locations, with offices clustered together on SONET rings based on their  
20 distance from the tandems. In instances where only two nodes are  
21 involved, such as a host/remote link or tandem serving a single Verizon  
22 switch, ICM-FL models a point-to-point connection. The SS7 network  
23 modeled by ICM-FL is based on the actual locations of the Service  
24 Control Points and Signal Transfer Points within Verizon's nationwide  
25 SS7 network.



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**Q. WHY IS IT APPROPRIATE FOR VERIZON'S COST STUDIES TO BE BASED ON FORWARD-LOOKING CAPITAL COSTS?**

A. Capital costs are the costs associated with the capital used by the firm. These costs include both a *return on* and a *return of* the invested capital. The *return on* component of capital costs is called the cost of capital or the cost of money. The providers of Verizon's capital do so on the basis of their required expected, or *ex ante*, rate of return. This required rate of return is largely determined by the risk associated with investing in a local telecommunications carrier. This risk has increased because of several factors: the prospect of increased competition and the attendant loss of market share; the uncertainty surrounding the prices to be charged for resale services and for unbundled network elements; the magnitude of implementation costs and the question of how or whether they will be recovered; the loss of geographical diversification of regulatory risk due to the simultaneity of arbitration proceedings among the states; and the possibility that prudently made historical investments will not be recoverable. Unless Verizon's TELRIC estimates are based on a risk-adjusted, forward-looking cost of capital, they will not reflect the costs Verizon expects to incur. Verizon has used a cost of capital of 12.78 percent in estimating its TELRICs. The development of Verizon's risk-adjusted, forward-looking cost of capital is fully explained in the testimony of Verizon witness Jacobson.

1           The *return of* component of capital costs is called depreciation. This  
2           component reflects the using up of the service potential of an asset. It  
3           accounts for the change in the market value of an asset due not only to  
4           its utilization in providing a service, but to other factors as well. For  
5           example, the loss in the market value of a machine may be due to wear  
6           and tear resulting from the provision of the service or element, or it may  
7           simply be due to obsolescence resulting from changing demand  
8           conditions or technology. While obsolescence may not physically destroy  
9           an asset, it nonetheless reduces its economic or market value.  
10          Depreciation lives that account for such a loss in the value of an asset  
11          are called economic lives. Use of longer lives, or lower rates, will  
12          understate the true economic cost of the service under study. Therefore,  
13          economic depreciation more accurately reflects the cost of providing an  
14          unbundled network element. Because Verizon's TELRIC estimates are  
15          based on the economic lives of the underlying assets, they reflect the  
16          costs Verizon expects to incur. Verizon witness Sovereign explains the  
17          economic lives used in Verizon's TELRIC studies in his testimony.

18

19   **Q.   WHY IS IT APPROPRIATE FOR VERIZON'S COST STUDIES TO**  
20   **REFLECT STRUCTURE MIX AND SHARING PARAMETERS BASED**  
21   **ON VERIZON'S ACTUAL OPERATING ENVIRONMENT?**

22   A.   Unless these parameters are based on Verizon's actual operating  
23   environment, then the resulting cost estimates will not reflect the forward-  
24   looking costs Verizon expects to incur. With respect to structure sharing  
25   in particular, parties in other proceedings have attempted to justify levels

1 of sharing that substantially exceed actual experience based on the  
2 conclusory statement that opportunities for sharing will be greater in the  
3 future. Such proposals conveniently overlook the fact that Verizon's  
4 network is in place today. They assume that Verizon (or other utilities)  
5 would have the foresight to install poles and conduit systems that were  
6 large enough to accommodate these greatly expanded levels of sharing.  
7 With respect to buried cable, these parties apparently believe that  
8 Verizon will dig up its existing cable in order to immediately rebury it in a  
9 shared trench. Even if one takes the position that it is the costs of some  
10 hypothetical new entrant that is going to rebuild the entire network that  
11 should be modeled, greatly increased levels of sharing still cannot be  
12 supported. Even under this hypothesis, the required coincidence of  
13 wants in space and time among the sharing utilities must be assumed, as  
14 well. However, there is no hypothetical new entrant that will completely  
15 rebuild the electric power and cable TV networks in Verizon's serving  
16 areas. Like Verizon, their networks are already in place along with  
17 sharing arrangements that made sense at the time. Indeed, in FPSC  
18 Order No. PSC-99-0068-FOF-TP, the Commission found the LECs'  
19 sharing percentages to be reasonable surrogates for an efficient level of  
20 sharing and also rejected sharing inputs that relied on the assumption  
21 that power and cable companies would rebuild their networks. (Order at  
22 pp. 125-126).

23

24

25

1    **Q.    WHY IS IT APPROPRIATE FOR VERIZON'S COST STUDIES TO BE**  
2           **BASED ON THE INPUT PRICES FOR MATERIAL, EQUIPMENT AND**  
3           **LABOR THAT VERIZON EXPECTS TO PAY?**

4    A.    It is appropriate because, unless the input prices correspond to what  
5           Verizon expects to pay, there is no reasonable expectation that the  
6           resulting cost estimates will reflect the costs Verizon expects to incur in  
7           provisioning telecommunication services and UNEs. In particular, the  
8           labor costs must reflect the wage rates Verizon pays in Florida, and any  
9           sales taxes or shipping costs included in the costs of material and  
10          equipment must reflect whatever Verizon pays. Also, the discount factor  
11          used to estimate switching costs must reflect a blend of that realized for  
12          modernization purchases and for growth purchases.

13

14   **Q.    WHAT IS THE SOURCE OF ICM-FL'S INPUTS FOR MATERIAL,**  
15           **EQUIPMENT AND LABOR?**

16   A.    The material prices used in ICM-FL reflect Verizon's current experience.  
17          Verizon purchases materials and equipment on a nationwide basis to  
18          capture the economies of scale associated with buying in quantity. The  
19          material prices for switches are based on Verizon's contracts with switch  
20          vendors, and include loadings for vendor and Verizon engineering and  
21          installation costs, supply expense, and costs of acceptance testing.  
22          Additionally, loading factors are applied to the material costs to reflect the  
23          cost of power and test equipment. The material prices are used as inputs  
24          to SCIS (Switching Cost Information System), which is used to produce  
25          the required investments for ports, call origination and termination, usage

1 and switch features. SCIS is a product of Telcordia Technologies and is  
2 used to assign the costs of switch components on the basis of how the  
3 component is engineered. ICM-FL uses the output from SCIS to  
4 determine the costs of the Nortel and Lucent switches. Another program,  
5 CostMod, is used to determine the costs of the GTD-5. Both of these  
6 programs base the costs on the usage characteristics of each switch in  
7 Verizon's Florida network. The inputs for the switching module on the  
8 ICM-FL CD in the FLSWINVW.DB table.

9  
10 Material prices for such items as poles, manholes, fiber and copper  
11 cables, drop wires, NIDs, DLCs, terminals and pedestals are taken from  
12 GTE Advanced Material System (GTEAMS). GTEAMS is an information  
13 management system used by Verizon in the normal course of business  
14 to perform planning, inventory accounting, and material purchasing  
15 management functions. The inputs for material costs in ICM-FL include  
16 loadings for freight, sales tax, engineering, minor materials and supply  
17 expense. Placement costs for these items are based on vendor contracts  
18 specific to the state of Florida. The material and placement cost inputs  
19 can be found on the ICM-FL CD in the FLMATL.DB and FLLABR.DB  
20 tables, respectively.

21

22 **Q. HOW DOES ICM-FL SIZE CABLE CONSISTENT WITH VERIZON'S**  
23 **ENGINEERING GUIDELINES?**

24 A. ICM-FL sizes feeder and distribution plant based on the ratio of installed  
25 to working lines. For feeder, this ratio is based on the ratio of forecasted

1 lines at the midpoint of a four-year planning horizon to the current number  
2 of lines in the network, and reflects the engineering practice of designing  
3 feeder plant with the expectation that it will require reinforcement. Unlike  
4 feeder plant, distribution plant is not designed with the expectation that  
5 it will require reinforcement, and it is instead built to serve ultimate  
6 demand. For distribution, the ratio of installed to working lines is based  
7 on an assumption of 2.37 lines per lot. Within the ICM-FL  
8 documentation, these ratios are also referred to as the engineering  
9 factors for feeder and distribution, respectively. The ratios are user-  
10 adjustable inputs and the details of their calculation are found on ICM-FL  
11 CD. These values are input under the Outside Plant tab of ICM-FL's  
12 Runtime Options user interface.

13

14 **Q. WHY IS IT APPROPRIATE FOR VERIZON'S TELRIC ESTIMATES TO**  
15 **EXCLUDE COMMON COSTS AND THE NONRECURRING COSTS OF**  
16 **ESTABLISHING AND TERMINATING SERVICE?**

17 A. TELRICs, by definition, represent the costs that can be directly assigned  
18 to an individual element. By comparison, common costs are those costs  
19 that are necessary for the provisioning of elements and for the operation  
20 of the company as a whole, but that cannot be directly assigned to  
21 specific elements. The development of Verizon's common costs is an  
22 integral part of the development of the operating expenses modeled by  
23 ICM-FL. ICM-FL's operating expenses are based on a combination of  
24 Activity Based Cost (ABC) factors and expense to investment factors  
25 (E/I). Activity Based Costs are developed from the study of work activities

1 related to specific BNFs, UNEs or services. The E/I factors are developed  
2 by mapping ARMIS data at the work center/FCC account level detail into  
3 cost pools. One of these cost pools, the common cost pool, identifies  
4 costs that cannot be directly attributed to specific elements or groups of  
5 elements. In addition, billing and collection costs not reflected elsewhere,  
6 and line-of-business administrative and information management costs,  
7 are identified as common costs. The costs so identified are excluded  
8 from the operating expenses modeled by ICM-FL. Similarly, expenses  
9 associated with nonrecurring activities are not included in ICM-FL's  
10 modeled operating expenses. The development of Verizon's  
11 nonrecurring costs is explained in the testimony of Verizon witness Larry  
12 Richter.

13

14 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

15 **A.** Yes, it does.

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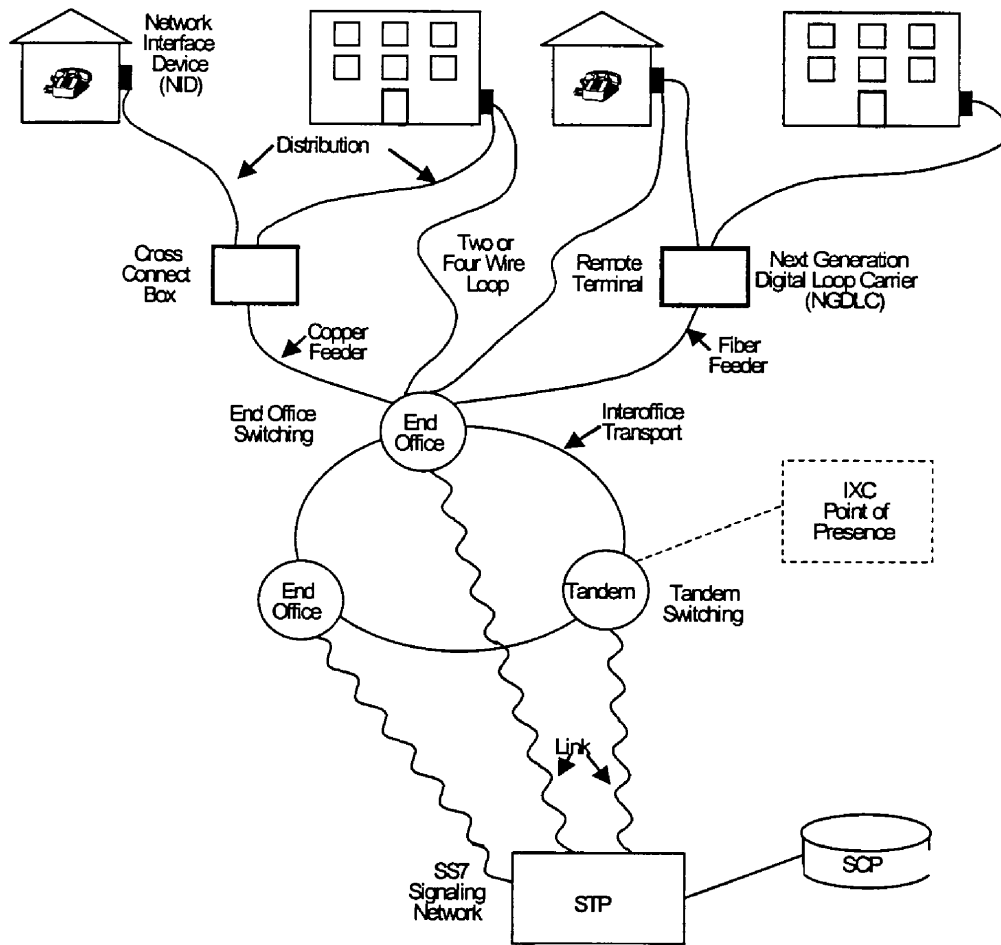
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### MAIN COMPONENTS OF ICM's MODELED NETWORK





### ICM's MODELING PROCESS

