

DOCKET NO.: 991437-WU - APPLICATION FOR INCREASE IN WATER RATES  
IN ORANGE COUNTY BY WEDGEFIELD UTILITIES, INC.

WITNESS: DIRECT TESTIMONY OF ROBERT J. CROUCH, APPEARING ON  
BEHALF OF THE STAFF OF THE FLORIDA PUBLIC SERVICE COMMISSION

DATE FILED: MAY 31, 2001

DOCUMENT NUMBER-DATE

06847 MAY 31 2001

FPSC-RECORDS/REPORTING

1 DIRECT TESTIMONY OF ROBERT J. CROUCH

2 Q. Please state your name and business address.

3 A. Robert J. Crouch. Florida Public Service Commission, 2540 Shumard Oak  
4 Boulevard, Tallahassee, FL 32399.

5 Q. Please state a brief description of your educational background and  
6 experience.

7 A. I received a B.S. in Engineering from the Air Force Institute of  
8 Technology in 1970. I completed post graduate work in Industrial Management  
9 from the Industrial College of the Armed Forces and graduated in 1976. I was  
10 certified as a Professional Engineer in March, 1976. I retired from the U.S.  
11 Air Force in 1979 as a Lieutenant Colonel after 23 years military service,  
12 primarily as an engineer and a manager. From 1979 to 1984, I was employed by  
13 Southwestern Bell Telephone Company as a circuit design engineer.

14 In September, 1984, I started working for the Florida Public Service  
15 Commission (PSC) as a supervisor of an engineering section in the Division of  
16 Communications. In April, 1987, I transferred to the Division of Water and  
17 Wastewater, now called the Division of Economic Regulation, where I supervise  
18 engineers in investigations of regulated water and wastewater utilities.

19 Q. What are your professional affiliations?

20 A. I am currently, or have been in the recent past, a member of the Florida  
21 Engineering Society, the Texas Society of Professional Engineers, National  
22 Society of Professional Engineers, Society of Military Engineers, American  
23 Water Works Association, Water Environment Federation, and the Florida  
24 Pollution Control Federation.

25 Q. By whom are you presently employed and in what capacity?

1 | A. I am employed by the PSC as the Supervisor of Engineering in the  
2 | Division of Economic Regulation (formerly Water and Wastewater). As I stated  
3 | earlier, I have worked for the PSC for over sixteen years and have been in my  
4 | current position for over fourteen years.

5 | Q. What are your general responsibilities at the PSC?

6 | A. As Supervisor of Engineering in the Bureau of Economic Regulation, I  
7 | supervise assigned engineers who conduct field evaluations and prepare  
8 | recommendations pertaining to rate cases and technical complaints for  
9 | Commission review. The Engineering Section inspects and evaluates regulated  
10 | water and wastewater utilities and makes recommendations to the Commission  
11 | regarding utility compliance with applicable PSC rules and state and federal  
12 | regulatory standards. The Engineering Section works with other staff in  
13 | determining the rate base and/or value of the utility assets.

14 | Q. Have you ever testified before as an expert witness?

15 | A. Yes. I have been accepted and testified as an expert witness in two  
16 | separate hearings held by the U.S. House of Representatives, Military  
17 | Appropriations sub-committee. I testified before this Commission in Docket  
18 | No. 910560-WS, application for a rate increase by Tamiami Village Utility,  
19 | Inc.; Dockets Nos. 920733-WS and 920734-WS, application for a rate increase  
20 | by General Development Utilities, Inc.; and Docket No.940847-WS, application  
21 | for a rate increase by Ortega Utility Company. I also testified in Docket  
22 | 950387-SU, the Florida Cities Water Company wastewater rate case for its North  
23 | Ft Myers wastewater system.

24 | I have also testified before the Division of Administrative Hearings  
25 | (DOAH) in the challenge to proposed Rule 25-30.431 (Margin Reserve).

1 | Q. What is the purpose of your testimony today?

2 | A. The purpose of my testimony is to answer the specific issues raised by  
3 | Wedgefield Utilities, Inc. (Wedgefield or utility) in its protest of the PAA  
4 | order concerning:

5 | 1) The appropriate methodology for determining used and useful  
6 | percentages for the source of supply, water pumping, water treatment,  
7 | standing pipe and storage plant;

8 | 2) Whether used and useful percentages should be calculated on  
9 | individual components or on the water treatment system as a whole;

10 | 3) The appropriate used and useful percentage, based upon the  
11 | methodology determined in 1) above;

12 | 4) The appropriate period to consider customer demand (Peak day or  
13 | Average of five maximum days);

14 | 5) The appropriate allowance for unaccounted for water for the  
15 | Wedgefield system; and

16 | 6) The appropriate used and useful percentage for the land purchased on  
17 | June 18, 1999, that should be included in rate base.

18 | Q. What information have you relied upon in preparing your testimony?

19 | A. As stated earlier, I have been a registered professional engineer for  
20 | more than 25 years and have worked as an engineer evaluating water and  
21 | wastewater rate cases for over 14 years. My testimony is based upon a review  
22 | of Engineering Guidelines such as those published by American Water Works  
23 | Association (AWWA), Water Environment Federation (WEF), and Ten States  
24 | Standards, plus research done by me and by staff engineers under my  
25 | supervision, my knowledge and expertise in water and wastewater utility

1 | economic regulation, testimony and discovery presented in this case, and past  
2 | Commission decisions.

3 | Q. What is the appropriate methodology for determining used and useful for  
4 | the source of supply, water pumping, water treatment, standing pipe and  
5 | storage plant?

6 | A. The entire system, wells, treatment, storage, etc., should be considered  
7 | a single system providing treated water to meet customer demand, including  
8 | fire flow. Therefore, a used and useful percentage should be calculated for  
9 | the system as a whole.

10 | Q. How is the firm reliable capacity determined?

11 | A. First, the actual or "firm reliable" capacity of the water treatment  
12 | system must be determined. It should be understood that there is no  
13 | "permitted capacity" established by DEP for a water treatment system.  
14 | Therefore, staff calculates the "firm reliable capacity" of the treatment  
15 | process as a single entity. This is accomplished by taking the capacity of  
16 | the wells with the largest well out of service. Due to the possibility of  
17 | depleting the drawdown area around a well, I have considered the wells pumping  
18 | for 12 hours out of the 24 hour day. Admittedly, some wells could operate  
19 | more than 12 hours for a few days but given the severe drought and low water  
20 | table in most of Florida, 12 hours is considered a safe period. Next, any  
21 | storage capacity is added. While NARUC lists storage under distribution in  
22 | its system of accounts, storage is actually an integral part of the capability  
23 | of the system to meet customer demand at any given moment. In fact, fire flow  
24 | is drawn only from storage. If the storage is a ground storage tank, 10% of  
25 | its capacity is subtracted as dead or unusable storage. Elevated storage is

1 | calculated at the full storage capacity. This "firm reliable capacity" is  
2 | used as the denominator of the used and useful equation. The numerator  
3 | consists of the customer demand plus a 5 year growth allowance (formerly known  
4 | as a Margin Reserve) plus fire flow, if required, and minus any excessive  
5 | unaccounted for water. (10% of the water treated is allowed as non-revenue  
6 | producing or unaccounted for water. More than 10% is examined on a case-by-  
7 | case basis to determine what might be considered "excessive".) The customer  
8 | demand is placed upon the entire treatment process, not each individual  
9 | component. Customer demand and unaccounted for water are discussed later in  
10 | my testimony. The resulting percentage is applied to the water treatment  
11 | system as a single entity. There may be additional factors such as  
12 | consumptive use limitations, filter capacity limitations, etc. which must be  
13 | considered in determining the overall used and useful percentage of the  
14 | treatment system.

15 | Q. Should used and useful percentages be calculated on individual  
16 | components or on the water treatment system as a whole?

17 | A. As shown earlier, the entire system is necessary to meet customer demand  
18 | (including fire flow). The system includes wells, treatment and storage. The  
19 | used and useful percentage of the system illustrates the percentage of the  
20 | system used by and useful to the existing customer base. Therefore, the used  
21 | and useful percentage is normally calculated on the entire system and not by  
22 | component.

23 | Q. In your opinion, what is wrong with calculating used and useful  
24 | percentage on each element of the water system?

25 | A. Treating each component separately would result in abnormally high and

1 | in many cases, misleading used and useful percentages, for individual  
2 | components. Let me give an example: A system has two wells. The largest  
3 | capacity well is considered out of service leaving the capacity of the smaller  
4 | well as the Firm Reliable Capacity of the wells. If that Firm Reliable  
5 | Capacity is used as the denominator and the customer demand, plus fire flow  
6 | is used in the numerator of the used and useful equation, as Wedgefield  
7 | proposes, it would indicate that the well, or source of supply has more than  
8 | a 100 used and useful percentage. If this same customer demand plus fire flow  
9 | (again) is applied to the individual treatment equipment, it is obvious that  
10 | they also would have a very high used and useful percentage. Similarly, if  
11 | the customer demand plus fire flow is divided by the storage tank capacity,  
12 | that storage would also have a very high used and useful percentage. This is  
13 | exactly what the utility is requesting. Realistically, however, the wells,  
14 | treatment, and storage act as a system and meet demand as a system. Demand  
15 | can come from storage without the wells pumping or the treatment equipment  
16 | treating any water at that moment. Likewise, the pumps can be producing and  
17 | the equipment treating water which is going into storage without any customer  
18 | demand at that moment. It is obvious that the treatment process is not  
19 | "treating" water unless it is being pumped at that moment. Therefore, the  
20 | treatment element has no extra capacity. In his direct testimony, pages 9-12,  
21 | Mr. Orr explains Wedgefield's treatment process including aeration, ion  
22 | exchange, chlorination, and corrosion inhibitor. He concludes that the system  
23 | has an hydraulic throughput of 1.056 million gallons per day (mgd) or with one  
24 | unit out of commission, a throughput capacity of .528 mgd. That is exactly  
25 | my point: the treatment process has a "throughput" capacity. It does not

1 provide any capacity in and of itself, but acts as a part of the overall  
2 system. During periods of high demand, the system meets the demand as a  
3 system, with the pumps pumping, the treatment equipment treating and the  
4 storage tank storing at the same time. Individual components, by themselves,  
5 may not be able to meet the momentary peak demand but the system as a whole  
6 is designed to meet demand. If each element of the system were treated  
7 individually, the customer could end up paying for individual components which  
8 were much larger than needed to meet the overall demand placed upon the system  
9 by existing customers.

10 Q. Is it valid to apply Fire Flow requirements to each separate component  
11 as proposed by Wedgefield Utilities?

12 A. In my opinion, no. It is interesting to note that "fire flow" cannot  
13 be provided by the well standing alone; storage adequate to meet fire flow  
14 demands is specified by planning guides such as "Recommended Standards for  
15 Water Works", also known as the 10 States Standard and AWWA Manual of Water  
16 Supply Practices-M32, Distribution Network Analysis for Water Utilities.

17 Q. What is the appropriate Fire Flow for Wedgefield Utilities?

18 A. In this specific case, the one well, by itself, pumps 400 gallons per  
19 minute (gpm) and cannot meet minimum fire flow requirements (according to the  
20 Insurance Services Office) of 500 gpm (120,000 gallons over a 4 hour period).  
21 Storage must be included.

22 Q. Have there been circumstances where staff has recommended calculating  
23 used and useful percentage by component?

24 A. Yes. There are unique cases where components were evaluated separately.  
25 If a utility has a well field consisting of numerous wells, it is possible

1 | that some of these wells were not needed by current customers. Therefore, a  
2 | used and useful percentage was calculated for the well field alone. Likewise,  
3 | there have been some utilities such as Palm Coast, which have installed far  
4 | more treatment equipment than was needed by current customers. In Docket No.  
5 | 920199-WS, Southern States Utilities Corporation, staff was combining the  
6 | analysis of over 90 separate and distinct water systems. Some systems had  
7 | storage, some had only hydropneumatic tanks, some had complex treatment  
8 | facilities while others only pumped and chlorinated. Due to the wide variety  
9 | of systems, staff took each system by component. A careful analysis of  
10 | staff's recommendation will show that many systems had the same used and  
11 | useful percentage for all components which actually meant that staff looked  
12 | at the entire water facility as a system even though a separate used and  
13 | useful percentage may have been calculated for the treatment components. In  
14 | Wedgefield's case, there are only two wells and a treatment process which  
15 | depends upon the wells providing raw water to be treated. This raw water  
16 | flows through the treatment process with no inherent storage within the  
17 | treatment chain. The treated water is then stored in the ground storage tank.

18 | Q. Based upon the methodology that you recommend, what is the appropriate  
19 | used and useful percentage?

20 | A. I recommend that, consistent with Commission decisions for similar  
21 | utilities, (Order No. PSC-94-0075-FOF-WS, issued January 21, 1994, in Docket  
22 | No. 921261-WS, Harbor Utilities Company, Inc., and Order No. PSC-97-0847-FOF-  
23 | WS, issued July 15, 1997, in Docket Nos. 960329-WS and 960234-WU, Gulf Utility  
24 | Company), the water treatment system be treated as a single entity and the  
25 | used and useful percentage be calculated on that single system.

1           The used and useful percentage for the water treatment system as a  
2 single entity is 76%. This is calculated by adding the capacity of the ground  
3 storage tank (350,000 gal) less dead storage (35,000 gpd) to the well capacity  
4 with the largest well out of service (576,000 gpd) or 891,000 gpd total. This  
5 goes in the denominator of the used and useful equation as the Firm Reliable  
6 Capacity of the system. Next, add the average of five maximum day customer  
7 demand (507,000 gpd) to fire flow (120,000 gpd) and add growth allowance for  
8 5 years (33 ERCs or 97,350 gpd) and subtract excessive unaccounted for water  
9 (49,031 gpd). The result goes in the numerator:  $675,319 \text{ gpd} / 891,000 \text{ gpd} = 76\%$

10 Q.       What is the appropriate period to consider when determining customer  
11 demand (peak day or average of five peak days)?

12 A.       Again, the Commission's past decisions have normally been based upon the  
13 average of the five peak days. (See Order No. PSC-96-1320-FOF-WS, issued  
14 October 30, 1996 in Docket No. 950495-WS.) This compensates for a single or  
15 individual "peak" day where anomalies such as line breaks, fire flow needs,  
16 or other unique flow requirements might inflate the customer demand. In  
17 virtually every case for the past 15 years, staff has recommended and the  
18 Commission has agreed that the average of the five peak days be used for  
19 customer demand. The few cases where the single maximum day was used were  
20 where anomalies had already been excluded and the single maximum day reflected  
21 realistic customer demand. The minimum filing requirements (MFRs) ask for the  
22 maximum day flow as well as the average of the five maximum days so that the  
23 two flows, maximum day and five day average, can be compared.

24 Q.       What period of customer demand did the utility propose in this case?

25 A.       In this specific case, Wedgefield proposed using a single maximum day

1 | of 583,000 gpd which was significantly greater than the average of five days:  
2 | 507,000 gpd and the utility gave no explanation or assurance that anomalies  
3 | had been excluded. According to the MFRs, Schedule F-3, the single maximum day  
4 | was 7/2/98 and was not even in the maximum month (April, 1998). It is curious  
5 | to note that in his testimony, Mr. Orr admitted that the maximum day the  
6 | utility specified in its MFRs, July 2, 1998, with 583,000 gallons, was in fact  
7 | invalid since the utility now finds that there was an anomaly, a fire, on that  
8 | day which greatly increased demand, rendering the 583,000 gallons an invalid  
9 | figure. Now, after the fact, the utility has suggested that staff consider  
10 | another day, April 13, 1999, and 532,000 as the "peak" demand.

11 | Q. In your opinion, what is the appropriate period of customer demand to  
12 | use in this case?

13 | A. The example shown above is exactly why I recommend that the average of the  
14 | 5 maximum days be used in arriving at a reliable, realistic indication of  
15 | customer demand.

16 | Q. What is staff's normal procedure for calculating excessive unaccounted  
17 | for water?

18 | A. First, staff determines the quantity of water treated (or purchased) by  
19 | the utility for distribution to its customers. Second, staff determines the  
20 | amount of water that is actually revenue producing (sold to customers). There  
21 | is an amount of treated water which is used by the utility for non-revenue  
22 | producing purposes such as back flushing filters, line flushing, and cleaning  
23 | fire hydrants, etc. A well run utility documents these uses and lists them  
24 | in its annual reports as "other uses" (W-11 col d) and in the MFRs (Schedule  
25 | F-1) filed for a rate proceeding. As shown in the MFRs: gallons pumped plus

1 gallons purchased minus gallons sold minus these other uses results in  
2 unaccounted for water. As shown in the staff recommendation and the PAA Order  
3 issued in this docket, it is Commission practice to allow 10% or the total  
4 water treated (or purchased) as acceptable unaccounted for water caused by  
5 stuck meters, line breaks or other, undocumented purposes. Amounts over that  
6 10% would indicate a possible lack of record keeping or poor maintenance and  
7 would be considered excessive. Therefore, in my opinion it is appropriate to  
8 deduct the costs of chemicals and electricity used to pump and treat that  
9 excessive amount from allowable expenses.

10 Q. Why does staff recommend this procedure?

11 A. As shown above, a well managed utility should be able to document the  
12 majority of its non-revenue producing uses leaving a small percentage of its  
13 treated water as "unaccounted for". Ten percent should be more than  
14 sufficient to cover those unaccounted for quantities. The customer should not  
15 be required to pay for electricity or chemicals used to treat excessive  
16 unaccounted for water.

17 Q. Does Wedgefield have excessive unaccounted for water?

18 A. Yes. Wedgefield, in its MFRs, reported 104,657,000 gallons of water  
19 treated during the test year of which the utility reported 28,323,000 gallons  
20 (27.1%) as unaccounted for. In accordance with established Commission  
21 practice, 17.1% would be considered excessive and electrical expenses of  
22 \$2,565 and chemical expenses of \$8,643 would be disallowed. Again, I note on  
23 pages 16-17, lines 25-2, of his testimony, Mr. Orr states that "...since the  
24 test year we have metered previously un-metered uses that account for about  
25 3% of the gallons pumped." And Mr. Seidman states, on page 14, lines 8-10,

1 "Within two months after the end of the test year, a substantial leak was  
2 located and repaired." Mr. Orr and Mr. Seidman now suggest that, due to  
3 corrections made after the test year excessive unaccounted for water should  
4 be reduced from 17.1% to 13%. Again, calculations are based upon quantities,  
5 numbers, and flow amounts provided by the utility for the test year.

6 Q. Is it appropriate to consider any improvements that the utility may have  
7 made to correct its excessive unaccounted for water after the test year?

8 A. While corrective measures taken by the utility after the test year are  
9 commendable, staff has no way of knowing what has transpired after the test  
10 year and must base our engineering calculations and recommendations on test  
11 year figures filed by the utility in its MFRs.

12 Q. What is the appropriate used and useful percentage for the land  
13 purchased June 18, 1999, that should be included in rate base?

14 A. In Issue 6, Wedgefield questioned staff's recommendation that only 25%  
15 of the cost of the land purchased June 18, 1999, be considered used and useful  
16 and allowed in rate base. The utility requested that 100% of the land be  
17 considered used and useful and that the entire purchase price be allowed in  
18 rate base. In its response to a staff audit report dated May 6, 2000, the  
19 utility stated that the purchase of the parcel provides sufficient land on  
20 which to locate additional wells and storage. I agree and recommend that land  
21 for additional wells and storage is actually land held for future use and NOT  
22 used by or useful to existing customers. Staff applied the DEP required  
23 "Wellhead Protection" of 100 ft radius around the existing well site for  
24 safety. Only a segment of this 100 ft radius circle actually lies within the  
25 purchased land and staff recommended that this segment, 9,500 square feet, be

1 | considered used and useful. Staff also considered the fact that accessibility  
2 | to the well site was needed. Therefore, an easement 10 feet wide was allowed  
3 | as used and useful. The remaining land, approximately 75%, is actually land  
4 | held for future use and is therefore not used and useful.

5 | Q. In your opinion, is it appropriate to use a "non-traditional" used and  
6 | useful analysis for this land?

7 | A. No. Mr. Seidman claims, on page 15, lines 12-14, of his testimony, that  
8 | "... I do not believe that land should be subjected to the traditional used  
9 | and useful analysis." I agree with Mr. Seidman that the timing of the  
10 | purchase of land and the quantity purchased is one of opportunity and cost.  
11 | I also agree that the purchase of the land was timely and practical. However,  
12 | I am confident that current customers would not appreciate having to pay now  
13 | for the purchase of land which has no current use and, as admitted in the  
14 | utility's audit response, is to be used for future wells and storage which is  
15 | obviously land held for future use.

16 | Q. What is the correct number of equivalent residential corrections (ERCs)  
17 | available for service to Wedgefield's certificated area?

18 | A. While not included as an issue in either the utility's or the Office of  
19 | Public Counsel's protests, there was some question as to how staff arrived at  
20 | the number of lots available in the distribution system. The number 1,323 was  
21 | derived by staff by physically inspecting the service area and then inspecting  
22 | the map of the service area provided by the utility and actually counting the  
23 | lots which have a water main passing in front (or in back) of the lot. There  
24 | are several lots in the service area which, according to Wedgefield's map, DO  
25 | NOT have a main available to that particular lot. Consequently, that lot is

1 | not counted as available for service.

2 | Q. Does this conclude your testimony?

3 | A. Yes.

4 |

5 |

6 |

7 |

8 |

9 |

10 |

11 |

12 |

13 |

14 |

15 |

16 |

17 |

18 |

19 |

20 |

21 |

22 |

23 |

24 |

25 |

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Application for increase  
in water rates in Orange County  
by Wedgefield Utilities, Inc.

DOCKET NO. 991437-WU

FILED: May 31, 2001

CERTIFICATE OF SERVICE

I HEREBY CERTIFY that a true and correct copy of the foregoing Direct Testimony of Robert J. Crouch was furnished to **Ben Girtman, Esquire**, 1020 East Lafayette Street, #207, Tallahassee, Florida 32301-4552, and **Charlie Beck, Esquire**, Office of the Public Counsel, c/o The Florida Legislature, 111 West Madison Street, Room 812, Tallahassee, Florida 32399-1400, by U.S. Mail, on this 31st day of May, 2001.



PATRICIA A. CHRISTENSEN, SENIOR ATTORNEY

FLORIDA PUBLIC SERVICE COMMISSION  
2540 Shumard Oak Boulevard  
Tallahassee, Florida 32399-0850  
Telephone No. (850) 413-6236