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January 22, 2001

Blanca S. Bayo, Director
Division of the Commission Clerk
and Administrative Services
Florida Public Service Commission
2540 Shumard Oak Blvd.
Tallahassee, FL 32399-0850

Re: Docket No. 000824-EI

Dear Ms. Bayo:

Enclosed for filing in the above-referenced docket is the original and 15 copies of the Direct Testimony of R. Earl Poucher.

Please indicate the time and date of receipt on the enclosed duplicate of this letter.

Sincerely,

Charles J. Beck
Deputy Public Counsel

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- CJB:bsr
- Enclosure

DOCUMENT NUMBER-DATE

00773 JAN 22 01

FPSC-COMMISSION CLERK

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Review of Florida Power)
Corporation's earnings, including)
effects of proposed acquisition of)
Florida Power Corporation by)
Carolina Power & Light)
_____)

Docket No. 000824-EI
Filed: January 22, 2002

DIRECT TESTIMONY

OF

R. EARL POUCHER

On Behalf of the Citizens of the State of Florida

Jack Shreve
Public Counsel

Office of Public Counsel
c/o The Florida Legislature
111 West Madison Street
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of the State of Florida

DOCUMENT NUMBER-DATE

00773 JAN 22 8

FPSC-COMMISSION CLERK

DIRECT TESTIMONY
R. EARL POUCHER
FOR
THE OFFICE OF PUBLIC COUNSEL
BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION
DOCKET NO. 00824-EI

1 **Q. Please state your name, business address and title.**

2 A. My name is R. Earl Poucher. My business address is 111 West Madison St., Room
3 812, Tallahassee, Florida 32399-1400. My title is Legislative Analyst.

4 **Q. Please state your business experience.**

5 A. I graduated from the University of Florida in 1956 and I was employed by Southern
6 Bell in July 1956 as a supervisor-trainee. I retired in 1987 with 29 years of service.
7 During my career with Southern Bell, I held positions as Forecaster, Gainesville;
8 Business Office Manager, Orlando; District Commercial Manager, Atlanta; General
9 Commercial-Marketing Supervisor, Georgia; Supervisor-Rates and Tariffs, Florida;
10 District Manager-Rates and Tariffs, Georgia; General Rate Administrator,
11 Headquarters; Division Staff Manager--Business Services, Georgia; Profitability
12 Manager-Southeast Region, Business Services; Distribution Manager-Installation,
13 Construction & Maintenance, West Florida and LATA Planning Manager-Florida.
14 In addition, I was assigned to AT&T in 1968 where I worked for three years as
15 Marketing Manager in the Market and Service Plans organization. I joined the Office
16 of Public Counsel in October 1991 where I have performed analytical work and

1 presented testimony primarily in telephone matters. I am currently serving as a staff
2 member for the Federal-State Board on Universal Service.

3 **Q. Have you ever appeared before this Commission?**

4 A. Yes I have. I testified on behalf of Public Counsel in United Telephone's Docket No.
5 910980-TL on rate case matters and Docket No. 910725-TL on depreciation matters,
6 GTE Docket 920188-TL on Inside Wire, and in Southern Bell's depreciation Docket
7 No. 920385-TL. I filed testimony in Southern Bell's Dockets 920260-TL, 900960-TL
8 and 910163-TL, in the GTE Docket No. 950699-TL, in Docket No. 951123-TP
9 dealing with Disconnect Authority, in Docket No. 9708820-TI dealing with
10 slamming in Docket No. 970109-TL dealing with "I Don't Care, It Doesn't Matter"
11 and during the past year I was the Public Counsel witness in the BellSouth service
12 quality Docket No. 991378-TL. I also filed service quality testimony in Verizon
13 Docket No. 991376-TL and in the Verizon slamming Docket No. 990362-TI. Both
14 of these dockets were recently settled by stipulation. In addition, as an employee of
15 Southern Bell I testified in rate case and anti-trust dockets before the Public Service
16 Commissions in Georgia and North Carolina.

17 **Q. What is the purpose of your testimony?**

18 A. The purpose of my testimony is to present to the Commission the recommendations
19 of the Office of Public Counsel regarding the appropriate measures the Commission
20 should take due to the failure of Florida Power Corporation to provide satisfactory
21 service to its customers.

22 **Q. Please describe the complaints that have been received by the Florida Public
23 Service Commission regarding Florida Power.**

24 Florida Power's complaints to the Florida Public Service Commission, including
25 warm-line transfers that are not included in the FPSC official reports increased, by

1 [BEGIN CONFIDENTIAL INFORMATION] XXXXX [END CONFIDENTIAL
2 INFORMATION] in 2001 over year 2000 (REP-1). Included in these complaints
3 are billing complaints, inquiries and service complaints that are the sources of many
4 of the complaints that the Commission has heard during the service hearings in this
5 docket. Because the company is now resolving many of its complaints through the
6 warm-line transfer basis that began in June 2000, the PSC historical and current
7 statistics are not comparable measures of customer dissatisfaction. Exhibit No. REP-
8 2 is a listing of all of the FPSC logged customer complaints processed from
9 November 1999 through November 2001. Exhibit No. REP-3 is a listing of all of the
10 FPSC warm transfers processed between June 2000 and November 2001. PSC
11 records show that 1271 FPC complaints and inquiries were received in 2001.

12
13 PSC complaints are one indicator of the level of customer dissatisfaction. The
14 company was asked to produce all of its service and billing complaints, including
15 tracking analysis and company reports in Public Counsel's Ninth POD. The
16 company's complaint records are restricted to those complaints that have escalated
17 to regulatory or executive levels. What's missing are the records and analysis of
18 complaints that are received in the normal course of business that would provide
19 excellent data to track the service quality performance of the company.

20 **Q. How does Florida Power's service reliability performance compare to that of the**
21 **state's other largest electric utilities?**

22 A. Florida Power's service results fall well below those of Florida Power and Light,
23 Tampa Electric and Gulf Power. One of the primary service measurements used by
24 the PSC and the power companies is SAIDI, which the sum of all customer minutes
25 interrupted divided by the total number of customers served. Florida Power's actual

1 performance in the year 2000 was 100.6 minutes. This means that the average
2 Florida Power customer experienced 100.6 minutes of service outages during the
3 year. Gulf Power customers experienced 96.9 minutes of service interruptions.
4 Florida Power and Light customers experienced 70.3 minutes of interruptions and
5 TECO customers experienced only 43.4 minutes of interruptions. (REP-4) The
6 company performance in the frequency of customer interruptions (SAIFI) is also
7 worse than Gulf, TECO and FP&L. Likewise, Florida Power customers are also
8 much more likely to experience momentary outages than the other three large power
9 companies in Florida. As this exhibit demonstrates, Florida Power customers
10 experienced 16.5 momentary interruptions per year in 2000, while FP&L and Gulf
11 customers experience between 10 and 11 momentary interruptions per year.

12
13 According to study data prepared by the FPSC Staff and presented to the PSC at
14 Internal Affairs on June 6, 2001 (REP-5) Florida Power key service indicators have
15 lagged behind the other three large Florida power companies for the 1997-2000 time
16 period. Pages 8 and 9 of Appendix B shows that the FPC also had the worst SAIDI,
17 SAIFI and MAIFI performance of Florida's largest power companies for the 1997-
18 2000 time frame.

19 **Q. Please describe the service complaints that have been received through normal**
20 **channels by the company.**

21 A. The company has produced none of these complaints or any analysis, despite a
22 request that it do so. Significant numbers of customers who have complained to the
23 PSC have reported that their initial contacts with Florida Power personnel were
24 unsuccessful in resolving the customer's problem. Numbers of customers have told
25 me that they were promised action by Florida Power and nothing was done.

1 However, after calling the PSC, in the majority of cases, the company resolves the
2 customer complaints to the customer's satisfaction within the three day period.
3 Customers should not be required to call the PSC in order to receive satisfactory
4 service from Florida Power.

5

6 **Q. Please describe the complaints that were registered against the company in its**
7 **recent service hearings in Winter Park.**

8 A. The Winter Park hearing was held on November 28, 2001, and every witness that
9 appeared was critical of the service and operations of Florida Power. In total, sixteen
10 witnesses appeared, and it is the most one-sided customer service hearing I have ever
11 observed, except for some of the water cases that can often get very emotional.

12

13 Joseph Janosik testified about poor service response from the company until he
14 suggested that he would attend the PSC hearings.

15

16 Laura Potts stated, "I'm angry, I'm mad and I'm irate," because of high bills and
17 inadequate service.

18

19 Betty McLemore complained about power surges and frequent outages.

20

21 Diane Gaydos complained about her bill jumping from \$42.89 to \$423.72. Florida
22 Power's solution was for her to pay the bill or they would terminate the service.

23

24 Robert Freeman testified about 50,000 outages in Pinellas County alone due to a little
25 windstorm. He blamed FPC's poor tree trimming practices.

1 Stan Boyer complained about frequent power outages.

2

3 Edward Swietek complained about frequent outages, power surges, undervoltage and
4 poor service.

5

6 Tony Giorgia, representing the medically-essential community testified that the
7 service level is sickening, about rude service representatives and that the company
8 is in violation of the law regarding service to the medically-essential community. He
9 stated that FPC's service to the medically-essential community is deplorable and
10 heinous, and he cited several graphic examples.

11

12 Mike Whiting testified that in Winter Park, Florida Power service is the butt of local
13 jokes. He pointed out that the average FPC outage time in Winter Park was 150
14 minutes, while Orlando Utilities average outage was 33 minutes.

15

16 Charlie McAuliffe complained of multiple power outages and surges and the superior
17 service of Orlando Utilities when compared to Florida Power.

18

19 Wayne Jones testified about a substation that was providing poor service, but the
20 company refused the request of the City of Winter Park to replace it.

21

22 John Ramer testified about old infrastructure and fluctuating voltage.

23

24 David Johnston, a former mayor, testified about poor feeder cables in Winter Park,
25 poor service reliability and the closing of company business offices.

1 James Oliphant, an electronics technician, complained of power outages and damage
2 to his personal property due to voltage fluctuations.

3

4 Bruce Provonost, Mayor of Casselberry, testified that they had two of the worst
5 feeder lines in the State of Florida.

6

7 Bruce Blackwell, a former Southern Bell and AT&T attorney, testified that Florida
8 Power was providing very poor, antiquated service. He complained of the closing
9 of the business office, about the disparity of service between Orlando Utilities and
10 Florida Power and about Florida Power's failure to negotiate in good faith on their
11 franchise agreements.

12

13 Finally, Steve Steward complained about poor service response from the company
14 and he criticized its old facilities.

15

16 The transcript of that hearing is part of the record in this case, as are all of the public
17 hearing transcripts. The Tallahassee hearing provided testimony from witnesses that
18 praised the company's community service and economic development activities.
19 Only minimal customer service testimony was received by the Commission, probably
20 because the Tallahassee area is served predominantly by the City of Tallahassee and
21 Talquin Electric.

22 **Q. What about the customer input from Clearwater and St. Petersburg?**

23 A. The Clearwater and St. Petersburg service hearings were scheduled following the
24 date of filing for this testimony. However, interviews with some of the St. Petersburg
25 and Clearwater customers reveals many of the problems that surfaced in Winter Park

1 in the customer hearings.

2

3 The most egregious complaint expressed by Pinellas County customers concerns last
4 September's tropical storm. Many customers experienced outages of up to three
5 days before power was restored. The outages were not universally experienced
6 throughout the entire area. Many neighborhoods were subjected to partial outages
7 and most of the county was not significantly affected by the storm. However, the
8 most common complaint from customers was that they were promised restoral within
9 a short time frame, usually two hours, not once, but many times. The company kept
10 promising restoral within a close time frame, despite numerous repeat calls from
11 many of its customers. Rather than taking steps to save their frozen foods and
12 refrigerated items, many, many customers believed the unkept promises of the
13 company and, therefore, lost substantial amounts of food due to extended outages.
14 Of course, the company never agreed to compensate those customers who relied on
15 the company's broken promises. The similarity of these complaints received from
16 multiple customers lends credibility the customers' complaints, no matter what
17 excuse the company may have provided to the Commission. None of these
18 complaints were, apparently, deemed by Commission personnel to be a violation of
19 PSC rules.

20

21 The most complaints received by the PSC from the Pinellas County area were due
22 to the September 2001 storm. The PSC received over 300 complaints in September
23 2001, the most of any month during the past two years. Most of the complaints
24 received were because of problems with Florida Power's handling of the storm.
25 Following are some of those complaint summaries. Following each complaint is the

1 PSC complaint number.

2

3 Louis Averbeck complained that they had a storm in September. Service was out for
4 2 days. There was a live wire 2 houses down. The company promised to be there
5 within the hour. He called 10-12 times and always got the same story. They lost all
6 of their food. (405371)

7

8 Joseph Samarco called about street lights that were out a week before the storm. He
9 called a half dozen times. The situation was very dangerous and the company's
10 response was lackadaisical. It was fixed after the storm. (405369)

11

12 John Allen complained they were out of service for 3 days due to the storm. They
13 lost all of their food and the whole block was out. (405471)

14

15 Elenora Sabin complained the power was out for 3 days and they kept getting a
16 different answer every time they called. The company never kept its promise.
17 (405481)

18

19 Jim Pelosi was unhappy. The fixed 80% of the homes in his neighborhood and left
20 the other 20% out for 38-39 hours. He called 8 times. The company never kept its
21 promise. He lost \$150 of food. (405491)

22

23 Trudy Green complained she was out of service for three days. It was not a big
24 storm, either. All of the repair people were at Denny's. She also complained about
25 estimated meter readings. (405509)

1 Bob Gurton was out 2 and ½ days in September and he lost \$350 in food. He called
2 at least 5 times and they never gave an accurate estimate of the repair time. (405529)

3

4 Bill Zinzow is concerned that they needed the North Carolina crews for a minor
5 storm and that even with the help, restoral would take so long. (405638)

6

7 Harry Ellis complains that he was given a 1 hour restoral. He kept telling them he
8 was the only house on the block out of service. He had a freezer full of food, which
9 he lost. They were arrogant in the way they handled the whole thing. (405758)

10

11 Mary Beth Schillo complains that the North Carolina crews were sitting in parking
12 lots while people were out of service. She also complains about them taking away
13 the meter readers and estimating the bills. (405762)

14

15 Penelope Anderson complains about the three day outage. She couldn't reach the
16 company. She complains about the lack of tree trimming as a major problem.
17 (405848)

18

19 Kevin Krauss has a business. He was out from Friday a.m. until Saturday 2 p.m. He
20 never had this kind of a problem in the past. Would have been better off if they had
21 advised them up front as to the amount of delay expected. They had an uncaring
22 attitude. (405986)

23

24 James Janowski complains that every time they have the same problem. He was out
25 8-12 hours this time and 3-4 days last time. (406409)

1 Ebar McCabe says the storm put him out of service for 2 days and he kept getting the
2 runaround from the company. (406444)

3

4 Leejoy Papitona lives on Cocina Key and the whole island was out. They, literally,
5 had to drag people out the fix the lines. Out of service until Sunday night. (406529)

6

7 Melvin Fox complains that lines were brought down by the storm. The company
8 came in the middle of the night and cut down the trees and left them in his back yard.
9 (406621)

10

11 Carmen Griffin complains that the customer service group misled them and they lost
12 \$400 of freezer food. (406709)

13

14 **Q. Please summarize some of the other problems you discovered in Pinellas County**
15 **that were reported to the PSC.**

16 A. Joseph Anthony complained because they asked him for a new deposit. He's had
17 service for 27 years and after calling the PSC, the company backed down. (405503)

18

19 Brett Ciskoski complained of temporary outages. (405529)

20

21 William Munce complains that the company disconnected his service in error while
22 he was out of town. (406792)

23

24 Thomas Bingle complains that his area has old wiring, that his problem is not
25 resolved and his service is not o.k. The company doesn't spend enough money on

1 upkeep. (407353)

2

3 Ziad Bryant complains he lived in the same condo for 9 years. His bill went from
4 \$85 to \$377 for 960 square feet. They changed the meter in October and the bill went
5 down to \$77. He was overbilled for 3 months and the company refused to do
6 anything about it. They blamed him. (408933)

7

8 Ed Tomlinson says there was a limb on his line for 6 weeks. The company would not
9 fix it. He called the PSC and they fixed it in one week. (410165)

10

11 William Nebinger complained his house burned on August 9 and he was billed for
12 \$61 for service after the house burned. An FPC supervisor was irate with him and
13 insisted he pay the bill. The company adjusted the bill the day after he called the
14 PSC. (411135)

15

16 Jeff Hardison has been a power user for 40 years in Florida. He was disappointed
17 when he moved back because of poor service and outages. Florida Power just
18 brushed him off. (414088)

19

20 Syltico Morand complained to the company about service problems numerous times
21 and nothing was done. FPC came out two days after her call to the PSC and fixed
22 the problem. (416196)

23

24 June VanBrunt was hooked up to the wrong meter and it took almost a year and,
25 finally, a PSC complaint to get it fixed. (418080)

1 Richard Sendall complains the company cut off a tree limb and it landed on his shed.
2 The company won't do anything about it. (418718)

3

4 Steve Smith, an electrician, complained the company improperly shut off their power
5 the first time they were late and it almost burned down his house. He had to replace
6 all of his fuses and lost two days of work. (418970)

7

8 True Talk Computers complains about disconnection of their business service by the
9 company in error. (423611)

10

11 MK Enterprizes complains about tremendous problems with Florida Power. They
12 were being billed for all of the power usage in their building. Florida Power people
13 harassed them and MK Enterprizes is very unhappy. (423673)

14

15 **Q. Is it true that none of these complaints were considered to be a rule violation by**
16 **the FPSC staff?**

17 A. I'm not aware of any of these complaints, many of which are serious, that have been
18 classified as a rule violation. This is not to be considered as a criticism of the staff.
19 We have adopted rules in Florida that encourage the companies to set up a warm
20 transfer to special company personnel and if the problem is resolved in three days no
21 rule violation will be applied. This is good for the customers, so that they can receive
22 prompt resolution of their problems. The PSC doesn't have any rules about broken
23 promises, or repeated outages or disconnections in error, or poor tree trimming, or
24 mistreatment of customers, or slow response time. Recently, a newspaper report in
25 the St. Petersburg Times reported a traffic fatality in Largo that took Florida Power

1 37 minutes to arrive on the scene to cut off power so that emergency workers could
2 aid the victim. The victim died. There's no rule violation there, but a lot of
3 customers are upset and irate about the poor service they are currently receiving from
4 Florida Power.

5 **Q. Is there any additional evidence in your possession concerning complaints about**
6 **Florida Power service?**

7 A. Public Counsel has obtained reports of over [BEGIN CONFIDENTIAL] XXXX
8 [END CONFIDENTIAL] Executive complaints that the company has received over
9 the past two years. Most of these documents are complaints that have been escalated
10 to higher management from within the company. Some are not. The complaints
11 follow the same pattern that has already been presented to the Commission in the
12 form of PSC complaints and testimony you have received in Winter Park, Clearwater
13 and St. Petersburg.

14 **Q. Does Florida Power propose additional expenditures during the test year to deal**
15 **with its current service problems?**

16 A. Yes, it does. Company witness Habermeyer testifies that the company is increasing
17 its investments in Energy Delivery and Energy Supply, and in the area of customer
18 service by introducing up-to-date technology, and that they are increasing their
19 generation reserves. (Pg. 2, L12-22) Mr. Habermeyer states his intent to increase
20 investments and expense to improve customer service and he points to the need to
21 upgrade performance of existing facilities, by deploying automation solutions and by
22 increasing the preventive maintenance by replacing 500 rotted poles and by stepping
23 up their efforts to clear rights-of-way to reduce outages from tree limbs. (Pg. 8, L 8-
24 L20)

25

1 Company witnesses Myers and Sipes discuss the need for increased investment in
2 reliability and increasing the self-correcting capabilities of the transmission and
3 distribution system. (Sipes, Pg. 13, L13-22) The company needs to spend more to
4 improve its outage response times and witness Sipes points out that employees from
5 CP&L and Florida Power will integrate seamlessly to provide back-up.

6
7 Customer input, via service hearings, and complaints, strongly supports the need for
8 the company to improve its service levels. Customers eloquently describe the
9 problems they are receiving from power outages, power surges, fluctuating voltage,
10 and slow response times. Witness Sipes says the company will provide seamless
11 backup between the two companies, but that goal is stated in terms of the future.
12 Customers in Pinellas County were extremely critical of the company during the
13 September storm, when Carolina Power work crews arrived to help but were unable
14 to communicate with the Florida Power dispatch system. The Carolina Power crews
15 were parked in local shopping centers while local customers watched their food spoil
16 while they waited for service. Florida Power customers in Pinellas County are fearful
17 of what might happen should they experience a real hurricane after Florida Power
18 failed them so badly last September.

19
20 Witness Sipes points out the need to spend \$126.8 million in capital expenditures and
21 \$20.1 million in O&M expenses over the next three years (RAS-1) in order to
22 increase safety, optimize reliability and improve system integrity. Florida Power's
23 customers are wondering why has the company suddenly acquired this new
24 commitment to service and why it wasn't done sooner.

25

1 In view of the detailed complaints received from Winter Park customers about
2 frequent service outages, surges, fluctuating power and poor tree trimming, I would
3 invite the Commission to closely examine the company's reliability initiatives that
4 are attached to RAS-1. Many of the service improvement initiatives described by
5 Mr. Sipes relate directly to the problems that were identified by customers in the
6 Winter Park hearing.

7
8 Mr. Sipes states that the company's "aging underground cable that was installed on
9 the Florida Power's system during the 1960's and 1970's" needs replacement at a cost
10 of \$8 million (\$24 million over three years) Mr. Sipes' attachment describes the
11 safety hazard created by deterioration of the concentric neutral in these cables over
12 the past 30+ years. (Pg. 6) To quote his attachment, "In simple terms, someone could
13 get shocked if they reached out and touched a metal object (such as a water faucet)
14 that is grounded to the main electrical entrance of the residence or business" that is
15 served by one of these cables.

16
17 Mr. Sipes attachment also shows that the company needs to spend another \$4.5
18 million in capital and \$1.5 million in O&M expense over the next three years to
19 replace deteriorating pad-mounted transformers, 38% of which are over 20 years old
20 (RAS-1, Pg. 6-7) The attachment states "The benefits of this initiative is the
21 elimination of a potential injury to the public should someone come in contact with
22 exposed terminations inside a transformer that has rusted out."

23
24 Page 7 of Mr. Sipes attachment describes the accelerated replacement of deteriorating
25 poles found in previous inspections that were identified as being unsafe to climb.

1 The attachment states, “Should these poles fail, they could cause outages, but the
2 most significant impact would be as a safety concern with the general public and
3 especially with FPC employees.”

4
5 Mr. Habermeyer also mentioned the need to accelerate pole replacements and the
6 company has identified \$6 million worth of deteriorating pole replacements that
7 have already been identified as being unsafe to climb and in need of replacement.

8
9 FPC witness Rogers states on Pg. 5 of her testimony that “Florida Power’s
10 transmission system was installed in the 1950s, 1960s and 1970s, and it is now
11 showing signs of age.” She further states that the company is “committed to
12 accomplish needed repairs and replacement of equipment over a three-year time
13 horizon.” She further states, “Stretching the process out over any longer period of
14 time would expose our customers to risk of system failures, and invite complications
15 if we experience severe storms in the interim.” (Pg. 5, L16- Pg. 6-L14)

16
17 The needed transmission improvement initiatives identified by witness Rogers
18 amount to \$29 million in O&M expense and \$38 million in capital expense over the
19 three year period.

20
21 Florida Power’s own testimony supports the position that much of its plant is
22 antiquated, in need of repair and replacement, and that the failure of the company to
23 keep up with the deterioration of its facilities in the past is the reason for much of the
24 customer criticism that the company is experiencing today. Florida Power will gain
25 **[BEGIN CONFIDENTIAL] XXXX [BEGIN CONFIDENTIAL]** in depreciation

1 cash flow for its existing transmission and distribution facilities in 2002, while it
2 plans to spend [BEGIN CONFIDENTIAL] XXXXX [END CONFIDENTIAL]
3 million for reliability initiatives and [BEGIN CONFIDENTIAL] XXXXX [END
4 CONFIDENTIAL] million for replacement and refurbishment projects. The
5 company's total capital program also includes [BEGIN CONFIDENTIAL] XXXX
6 [END CONFIDENTIAL] million new revenue-generating construction projects
7 involving growth. (REP-6) Florida Power customers should not be required to
8 suddenly pick up the slack when the company has failed to upgrade its facilities
9 during past years.

10 **Q. What action do you recommend that the Commission take concerning the**
11 **quality of service provided by Florida Power?**

12 A. I recommend that in view of the customer complaints and the poor level of service
13 provided by the company in comparison to the other electric utilities in Florida that
14 the Commission set rates 25 basis points below the midpoint return on equity that the
15 Commission would otherwise consider reasonable. I recommend that this apply for
16 a period of three years, or until all of the transmission and distribution service
17 initiatives described by company witnesses Habermeyer, Sipes and Rogers are
18 complete.

19 **Q. Are there precedents for this action?**

20 A. Yes. The most recent example of such an action is contained in Commission Order
21 No. 23573 in the Gulf Power 1990 rate case, Docket 891345-EI.. The Commission
22 reduced the midpoint return on equity for the company by 50 basis points for a two
23 year period due to mismanagement. The Florida Supreme Court upheld the
24 Commission's actions in the Gulf Power case on April 8, 1992, Case No. 77,153.

25 **A. Are there other actions the Commission should take?**

1 A. Yes. The Commission has already approved the concept of automatic rebates to
2 customers who receive less than standard service from telephone companies in the
3 recent Sprint and BellSouth service quality dockets. The Commission staff has
4 already recommended automatic customer rebates for customers in the Gulf Power
5 docket and we support this proposal for Florida Power. The concept of sending
6 automatic rebates to customers when a utility fails to provide adequate service is fair
7 and equitable to ratepayers. It is a good tool to reward companies for providing
8 excellent service, as well as to penalize those who do not.

9 **Q. Does the Commission have the power to take the actions you have**
10 **recommended?**

11 A. I'm not an attorney, but the Florida Statutes are quite specific that "In fixing the just,
12 reasonable, and compensatory rates,.....the commission is authorized to give
13 consideration, among other things, to the efficiency, sufficiency, and adequacy of the
14 facilities provided and the services rendered" (F.S. 366.041 Rate fixing; adequacy of
15 facilities as criterion) (Exhibit REP-7)

16 **Q. What additional measures should the Commission implement to ensure that**
17 **Florida Power customers receive adequate service?**

18 A. The Commission should require the company to report its service results and update
19 its service improvement initiatives on a monthly basis until the penalty is removed.
20 The Commission should also conduct an immediate investigation regarding the
21 preparations that Florida Power has in place to assure that there is no repeat of the
22 company's dismal performance from last September's tropical storm.

23 **Q. Does this conclude your testimony?**

24 A. Yes, it does.

INDEX OF EXHIBITS
DIRECT TESTIMONY--R.E. POUCHER

DOCKET NO. 000824-EI

EXHIBIT NAME	EXH. NO.	
PSC COMPLAINTS	<u>REP-1</u>	_____
PSC LOGGED CUSTOMER COMPLAINTS This information claimed confidential by Florida Power Corporation	<u>REP-2</u>	_____
WARM TRANSFERS This information claimed confidential by Florida Power Corporation	<u>REP-3</u>	_____
ELECTRIC SERVICE QUALITY ANALYSIS	<u>REP-4</u>	_____
SUMMARY OF ELECTRIC UTILITY INDICES	<u>REP-5</u>	_____
RELIABILITY, REPLACE, REFURBISH This information claimed confidential by Florida Power Corporation	<u>REP-6</u>	_____
FLORIDA STATUES - SERVICE	<u>REP-7</u>	_____

Exhibit REP-1
Docket 000824-EI

PSC COMPLAINTS

FPSC COMPLAINTS, INQUIRIES & WARM TRANSFERS

FLORIDA POWER

YEARS 2000 AND 2001

	YEAR 2000*	YEAR 2001*
DEC	98	58
JAN	112	95
FEB	66	48
MAR	70	55
APR	74	45
MAY	68	49
JUN	63	58
JUL	72	75
AUG	86	93
SEP	61	305
OCT	82	211
NOV	62	130
TOTAL	914	1,222

TOTAL INCREASE=308

PERCENT INCREASE=33.7%

*Year ending November 30

Exhibit REP-2
Docket 000824-EI

PSC LOGGED CUSTOMER COMPLAINTS

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Exhibit REP-3
Docket 000824-EI

WARM TRANSFERS

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Exhibit REP-4
Docket 000824-EI

ELECTRIC SERVICE QUALITY ANALYSIS

ELECTRIC SERVICE QUALITY ANALYSIS

YEAR 2000*

COMPANY	SAIDI	CAIDI	SAIFI	MAIFI
FPC	100.6	75.4	1.33	16.5
FP&L	70.3	58.3	1.21	10.8
GULF	96.85	80.56	1.2	10.05
TECO	43.4	51.65	0.84	12.67
AVERAGE	77.7875	66.4775	1.145	12.505

Source: Summary Report of the 1998 through 2000 Electric Utility Reliability Indices, FPSC

SAIDI=sum of all customer minutes interrupted/total number of customers served

CAIDI=sum of customer minutes interrupted/total number of customer interruptions

SAIFI=total number of customer interruptions/total number of customers served

MAIFI=sum of all cust. momentary interruption events/total number of custs. Served

Exhibit REP-5
Docket 000824-EI

SUMMARY OF ELECTRIC UTILITY INDICES



Public Service Commission

-M-E-M-O-R-A-N-D-U-M-

DATE: June 6, 2001
TO: William D. Talbott, Executive Director
FROM: Division of Safety and Electric Reliability (Brennan, Lee, Matlock, McNulty) *WB* *SW* *WEM*
 Division of Policy Analysis and Intergovernmental Liaison (Groom) *W* *R* *J* *JDT*
RE: Summary Report of the 1998 through 2000 Electric Utility Reliability Indices
CRITICAL INFORMATION: ACTION IS NEEDED - Consideration is being requested for the June 11, 2001 Internal Affairs Meeting. Approval is sought to extend the trial annual reporting requirement for the Electric IOUs.

This report summarizes the results of a three year trial reporting period (1998 - 2000) of specified distribution reliability indices for Florida's electric investor owned electric utilities. The trial reporting period was established by the Commission in 1998 to evaluate the effectiveness of using several electric distribution service reliability indices in monitoring distribution service reliability. The indices, as defined by the Institute of Electrical and Electronics Engineers, Inc. (IEEE), are widely used by electric utilities throughout the country to gauge distribution service reliability. However, Florida electric utilities are not required by statute nor Commission rules to report them to the Commission. The utilities have filed the trial period annual reports on March 1 of each year of the trial period, covering the performance of the prior year, in conjunction with the Annual Distribution Reliability Reports required under existing Rule 25-6.0455. The trial period annual reports were requested by the Commission at the June 15, 1998 Internal Affairs meeting.

Staff recommends that the Commission direct Florida electric IOUs to continue its annual reporting of IEEE indices and data in the manner they have been reporting them during the trial period until such time that revisions to Rule 25-6.0455 are adopted. In the alternative, Staff recommends that the Commission direct the utilities to extend the trial reporting period at least through Calendar Year 2001.

The Commission initiated the trial reporting requirement in response to concerns highlighted in a December 1997 staff review of distribution reliability titled Electric Service Quality and Reliability, prepared by the Division of Regulatory Oversight. Staff conducted a review of distribution reliability and service quality in 1997 at Florida Power & Light Company (FP&L), Florida Power Corporation (FPC), Gulf Power Company (GPC) and Tampa Electric Company (TECO) due in part to increases in customer complaints. The study concluded that reductions in distribution service quality had occurred at both FP&L and FPC during the 1992 through 1997 time period. Service quality declines were evidenced by increases in both the frequency and duration of service interruptions. By late 1996 or early 1997, the two companies recognized the need for extensive efforts aimed at improvement, and they targeted resources accordingly. A November 2000 staff review titled *Electric Service Quality and Reliability at Florida Power and Light Company and Florida Power Corporation* gauged the effectiveness of the utilities' efforts during 1997 through 1999. The review concluded that the two companies experienced improvement in most facets of distribution reliability from 1997 through the end of 1999.

At the June 15, 1998 Internal Affairs meeting, the Commission also requested an annual staff update on the progress of the utilities in achieving consistency in developing and reporting the new data. Each year thereafter, staff met with the companies regarding the proposed trial indices and the data contained in their annual reports. Staff has updated the Commission after meeting with the companies and reviewing any additional information the utilities present each year. Appendix A to this memorandum is staff's review of the utilities' report of IEEE distribution service reliability indices and other distribution reliability data reported pursuant to Rule 25-6.0455 (Annual Distribution Service Reliability Report). Appendix A also discusses the current status of customer complaints related to distribution service. Appendix B shows a summary of the data submitted by the utilities in their annual reports, and it includes 1997 through 2000 results.

The three year trial use period for reliability indices that measure the frequency and duration of service interruptions (interruptions lasting more than one minute) and the frequency of momentary interruptions (interruptions less than one minute) confirmed that the indices are important indicators of changes in the quality of service provided. Sustained reliability and quality of service improvements relative to 1997 by Florida Power and Light Company and Florida Power Corporation were detected using these indices. Similar conclusions could not be readily made by relying solely on the reporting requirements that existed prior to 1998.

Staff believes that the reliability indices have significant value in assessing distribution reliability, but due to the expiration of the trial reporting period, the reporting of the indices will be discontinued without action by the Commission to extend the reporting requirement. Thus, Staff recommends that the Commission direct Florida electric IOUs to continue its annual reporting of IEEE indices and data in the manner they have been reporting them during the trial period until such time that revisions to Rule 25-6.0455 are adopted. Staff is currently drafting proposed rule revisions which would, if approved, codify the reporting requirement of the indices and information reported during the trial reporting period. In the alternative, Staff recommends that the Commission direct the utilities to extend the trial reporting period at least through Calendar Year 2001.

1. Summary of 1998-2000.

1.A. New Reliability Indices. Four new reliability indices were initially proposed for the trial period. These new indices were System Average Interruption Duration Index (SAIDI, Appendix B, Figure 1), System Average Interruption Frequency Index (SAIFI, Appendix B, Figure 2), Customer Average Interruption Duration Index (CAIDI, Appendix B, Figure 3) and Momentary Average Interruption Frequency Index (MAIFIE, Appendix B, Figure 4). Staff also tracked another index which is the percent of Customer Experiencing Multiple Interruptions (CEMI5, Appendix B, Figure 5). The 5 reliability indices are well known and understood by the electric industry due to efforts of the Institute of Electrical and Electronics Engineers, Inc. (IEEE) to standardize distribution reliability indices.

1.A.1. National Status of the IEEE Distribution Reliability Indices. The IEEE Working Group on System Design has the task of drafting and developing the necessary definitions and indices. Their draft work product, *IEEE P1366 - Trial Use Guide for Electric Power Distribution Reliability Indices*, contains 12 distribution reliability indices, definitions, and a categorized list of outage cause codes. This year, IEEE will consider submitting the trial use guide to the IEEE standardization process. The indices and definitions in the trial use guide have received a high level of state regulatory acceptance. Massachusetts, Oregon, New York, Ohio, and Texas are a few of the states using three or more of the trial use guide indices in their rules and reporting requirements.

Recent changes to the trial use guide were editorial revisions of certain definitions and outage cause codes. No material changes to the indices have been made in the past few years. However, there continues to be discussion within the IEEE Working Group on System Design regarding the types of outage events which qualify for exclusion from the calculation of the indices. Their goal is to establish a generic "bright line" methodology that identifies which types of outage events should be excluded from the distribution reliability indices. Copies of the minutes of the IEEE working group meetings and recent drafts of the P1366 Trial Use Guide are available at <http://grouper.ieee.org/groups/td/dist/sd/>.

1.A.2. Florida's trial use of IEEE Distribution Reliability Indices. The Florida utilities reported five specified IEEE indices on a trial use basis. The results are shown in Appendix B, Figures 1 through 5.

The trial use period began in 1997 with GPC, TECO, and Florida Public Utilities Company (FPUC) having less advanced reporting abilities compared to FP&L and FPC. Essentially, the utilities' 1997 reliability indices reflected not only differences in service quality but also differences in the capabilities of each utility's respective information systems. The information systems used by FP&L and FPC were highly computerized and able to provide detailed customer specific data. Computer information systems that integrate distribution schematic information, trouble call information, and customer specific information on a real time or near real time basis is called "connectivity." In 1997, FPUC, GPC, and TECO did not have fully developed connectivity information systems. At the time, GPC and TECO were considering connectivity technology upgrades and reviewing vendor options.

Meanwhile, FPUC maintained that fully developed connectivity technology is not appropriate because the expense for their small customer base is not justified. Also, much of the variability in reported indices for utilities such as FPUC may be a reflection of the utility's small

size rather than appreciable changes in reliability and quality of service. For example, one outage event on a primary feeder impacts index values more for FPUC than for the larger utilities. This can be easily demonstrated by using a 1,250 customer feeder outage example. For either of FPUC's divisions, a 1,250 customer outage means approximately 10% of its customer base is affected. However, 1,250 customers is less than 0.1% of FPC's customer base or about 0.03% of FP&L's customer base. Therefore, year-to-year variability in the distribution indices is expected to be higher for smaller utilities, like FPUC, than for larger utilities like FP&L and FPC.

In 1998, staff and the utilities agreed upon a variation of the IEEE index used for measuring the average number of momentary interruptions (MAIFle). MAIFle interruptions are the momentary events (less than one minute in duration) that frequently are responsible for resetting digital clocks. Florida utilities are reporting MAIFle for primary feeders as recorded at the substation breakers only. The intent is to report significant events that tend to affect the average service. MAIFle tends to be more sensitive to weather events than other indices. Consequently, the recent MAIFle decline may be due, in part, to the recent dry weather cycle.

Another important multiple service interruption index is the percent of customers experiencing more than five interruptions (CEMI5). For purposes of the 2000 reports, staff asked GPC, TECO and FPUC to estimate CEMI5 if the recorded data did not provide the ability to calculate CEMI5. GPC's 2000 indices were calculated using its system upgrades. TECO provided estimates for CEMI5 for 1999 as well as 2000 because TECO performed audits specifically for their planned 2001 information system upgrades. FPUC was unable to report this index for the reasons noted above.

Normally, increases in reliability indices indicate a general reduction in reliability and quality of service. However, increases in reliability indices can also occur when the quality of the data improves. Based on their internal audits of their 2001 information system upgrades, TECO believes that some of its 2001 and 2002 indices may increase approximately 10%. GPC reported that improved data collection contributed to an approximate 40% increase in GPC's 2000 indices relative to prior years such as 1997 and 1998.

While the IEEE Working Group on System Design considers a "bright line" methodology for determining which types of outage events should be excluded from the distribution reliability indices, no such "bright line" exists today for Florida's utilities. Service interruptions caused by specific outage events such as hurricanes and tornadoes are excluded when calculating the reliability measures required by Rule 25-6.044(1)(a), because outage events of that nature would be too costly to prevent. Utilities would like to broaden the types of events that can be considered excludable in order to make their indices appear more favorable. Some of the events currently not excluded are outlier events, such as high wind and lightning events, unrelated to named storms but which may result in a greater number of outages than normal. One "bright line" methodology that would eliminate some of the ambiguity over events properly excluded may be the activation of county or state Emergency Operations Centers (EOC). However, utilities may want exclusions granted even in cases where the EOC is not activated such as a lightning storm which results in a higher than usual number of outages. From staff's perspective, it is unclear whether outlier events unrelated to a "bright line" methodology are proper for exclusion when at the same time vegetation contact with distribution lines can be found in utility service territories.

1.B. Distribution Reliability Data Reported Pursuant to Rule 25-6.0455 (Annual Distribution Service Reliability Report). The rule requires utilities to report three system statistics. These statistics are 1) total number of service interruptions, or "N", 2) average duration of an outage event, or "L-Bar", and 3) identification of the three percent of the utility's feeders with the highest number of feeder breaker lockouts, or "Three Percent Feeder Report".

Growth can have an apparent adverse effect on the total number of service interruptions and the number of feeders on the Three Percent Feeder Report. As growth occurs, more feeders and more customers are added. Therefore, more feeders appear on the Three Percent Feeder Report simply because the number of feeders in service has increased. Similarly, increases in the number of service interruptions can occur simply because there are more customers to serve. Consequently, other indices such as those discussed in the prior section need to be reviewed in addition to N, L-Bar, the Three Percent Feeder Report, as well as customer complaint logs, to determine whether service has declined or improved.

1.B.1 The Number of Service Interruptions (N). The annual number of outage events per 100 customers served from 1997 through 2000 appear in Appendix B, Figure 6. A slight downward trend is evident for TECO, FP&L and FPC while the opposite is true for GPC. FPUC's data is not shown prior to 1999 because staff's detailed data collection on FPUC began with the 1999 annual reports. Staff will continue to monitor these trends.

1.B.2 The Average Duration of an Outage Event (L-Bar). The average duration of an outage event for each utility appears in Appendix B, Figure 7. FP&L shows a downward trend in the duration of an outage event, while all other utilities show a moderate increase. Staff made inquiries regarding these trends; however, the utilities were unable to provide a primary reason for the increases. Staff will continue to monitor these trends.

1.B.3 The Three Percent Feeder Report. The percent of feeders appearing on the Three Percent Feeder report more than once during a three year period is shown in Appendix B, Figure 8 for FP&L, FPC, TECO, and GPC. FPUC is not included in Appendix B, Figure 8 because their data is not statistically meaningful. FPC, GPC, and FP&L have reduced the percent of repeat feeders over the 1998 through 2000 period. However, TECO continued to experience sustained increases over the same period. Staff will continue to monitor these trends.

1.B.4 Outage Causation: Appendix B, are shown in Figures 9 - 13. The causes of interruptions as a percentage of total interruptions in year 2000 for FP&L, FPC, TECO, GPC, and FPU. The largest outage cause category for 2000 is unknown (33.6%), followed by other (23.9%), and vegetation (14.3%) as shown in Appendix B, Figure 9. Appendix B, Figure 10 shows FPC's largest outage cause category for 2000 is other (35.6%), followed by vegetation (15.2%), and animal (14.4%). Appendix B, Figure 11 shows TECO's largest outage cause category for 2000 was lightning (25.4%) followed by other (21.7%), and animal (17.2%). Appendix B, Figure 12 shows GPC's largest outage cause category for 2000 is animal (34.8%), followed by other (21.7%), and lightning (18.1%). Finally, Appendix B, Figure 13 shows FPU's largest outage cause category for 2000 is lightning (25.1%), followed by vegetation (21.4%), and unknown (19.9%).

Currently, IEEE has a proposed standard on cause codes under development. We are monitoring this development and the trends.

1.C. Customer Complaints. Over the past five years, the Commission implemented new rules, and the Division of Consumer Affairs implemented several changes that facilitate prompt response to customers and detailed review of complaint trends. Prior to July 1, 1999, the FPSC classified consumer contacts as Inquiries, Letters, and Reference Cases. On July 1, 1999, the FPSC modified its Consumer Activity Tracking System (CATS) such that customer contacts are now classified as Complaints, Information Requests, or Docketed Correspondence. A Complaint is a substantially unresolved objection regarding a regulated utility, as it relates to charges, facility operations, or the quality of the services rendered. Disposition of a complaint requires an investigation and/or analysis by the FPSC staff. Also in 1999, expanded complaint reporting capabilities were added to CATS. The additional reports provide company specific details, such as the complaint types received by the Commission and the customer locations of the complainants. However, the detailed reporting abilities do not extend to periods prior to 1999. While the enhanced reports are beneficial in assessing company specific service quality complaint trends, insufficient data has been collected to date to make specific conclusions at this time.

A cautionary note regarding the use of customer complaint data may be in order. CATS complaint data can only be used as an indicator of possible deteriorating electric service quality because the majority of outage events are corrected by the utility without complaints being reported to the Commission. Commission complaints served as a useful indicator in 1997, but was followed by a thorough staff review of reliability measures.

1.D. Conclusions. The three year trial use period for reliability indices SAIDI, SAIFI, CAIDI, MAIFLe, and CEM15 confirmed that these indices are important indicators of changes in the quality of service provided. Sustained reliability and quality of service improvements relative to 1997 were achieved by FP&L and FPC. Similar conclusions could not be readily made by relying solely on the reporting requirements that existed prior to 1998. All utilities are using increasingly comparable data to calculate the service quality indices. Staff will continue to monitor the progress of the utilities through their working group reports, individual company reports, and meetings as necessary. The Commission's expressed desire to reduce customer complaints and improve service quality provided an incentive for the utilities to act.

2. Future Events

2.A. Continued Enhanced Reporting. Utilities should continue to report annually the reliability indices SAIDI, SAIFI, CAIDI, MAIFLe, and CEM15 until such time as new rules are established. These indices facilitate review of a utility's over-all quality of service over time. Utilities should continue providing their distribution reliability reports with the same level of detail and format used in their March 1, 2001 reports.

2.B. Rule Changes. In June 2000, staff asked the utilities to draft a "strawman" proposal directed at potential rule changes. Staff asked that the "strawman" proposal define both reliable electric service (in terms of outage frequency and duration, number of momentary events, etc) as well as acceptable electric service (in terms of voltage/current standards, grounding standards, etc.). The utilities were also requested to identify in their "strawman" proposals the appropriate measurement tools which can be used to assess the reliability and acceptability of distribution service. The utilities provided a consensus "strawman" proposal on November 31, 2000. The utility consensus "strawman" proposal suggested improved definitions, annual reporting of specified IEEE indices, and reduced reporting requirements related to outage causation and other current reporting

requirements, such as N and L-Bar.

Staff believes rule changes may be appropriate at this time. Staff's initial draft rule incorporates improvements in definitions and reporting achieved in the past three years.

Figure 1

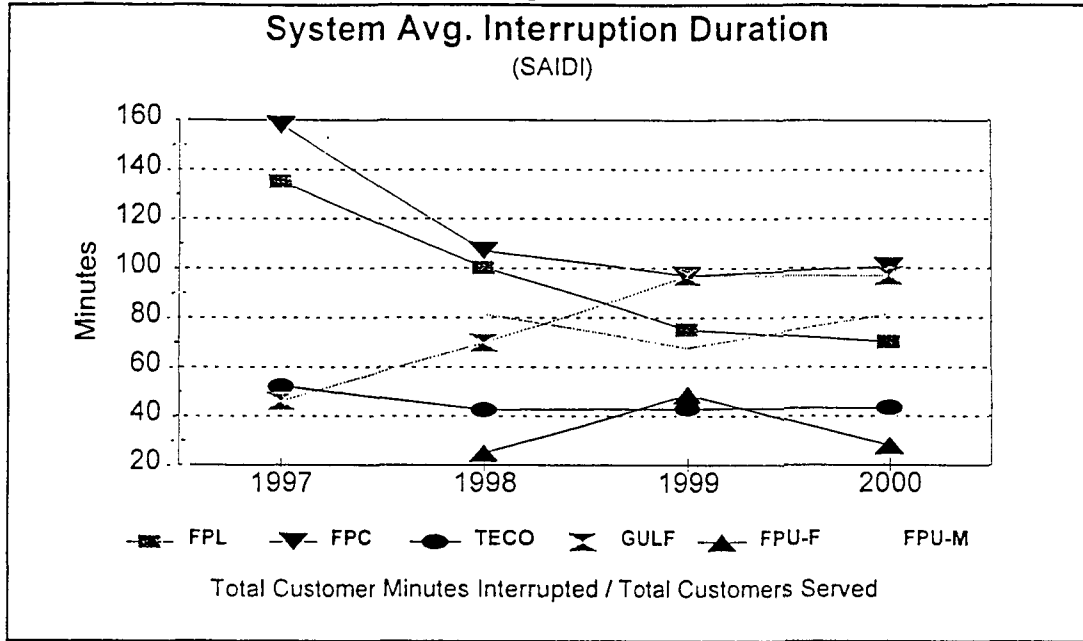


Figure 2

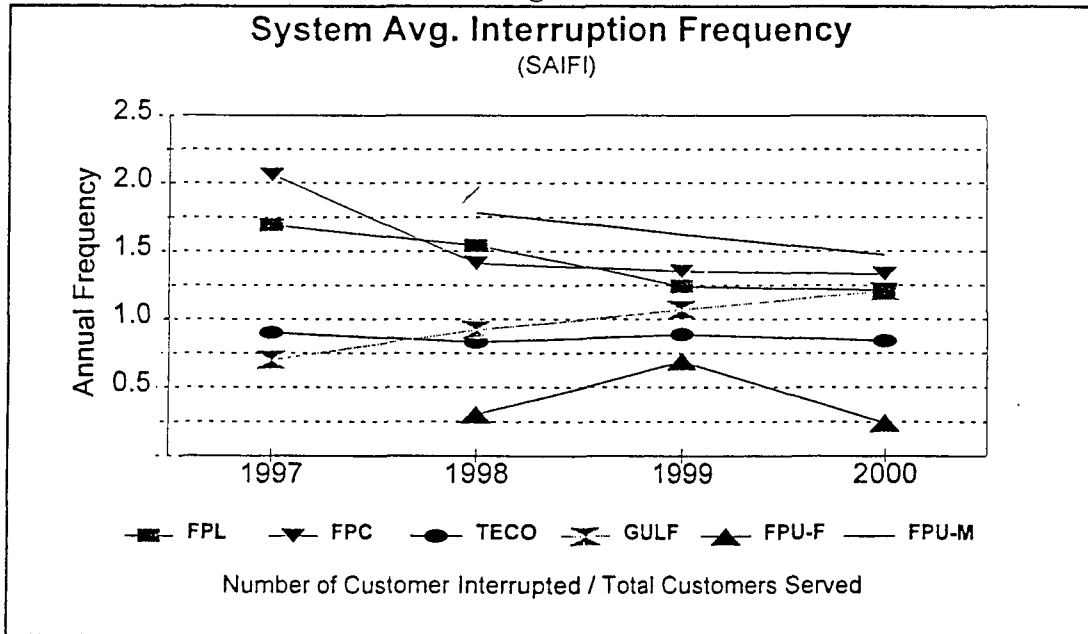


Figure 3

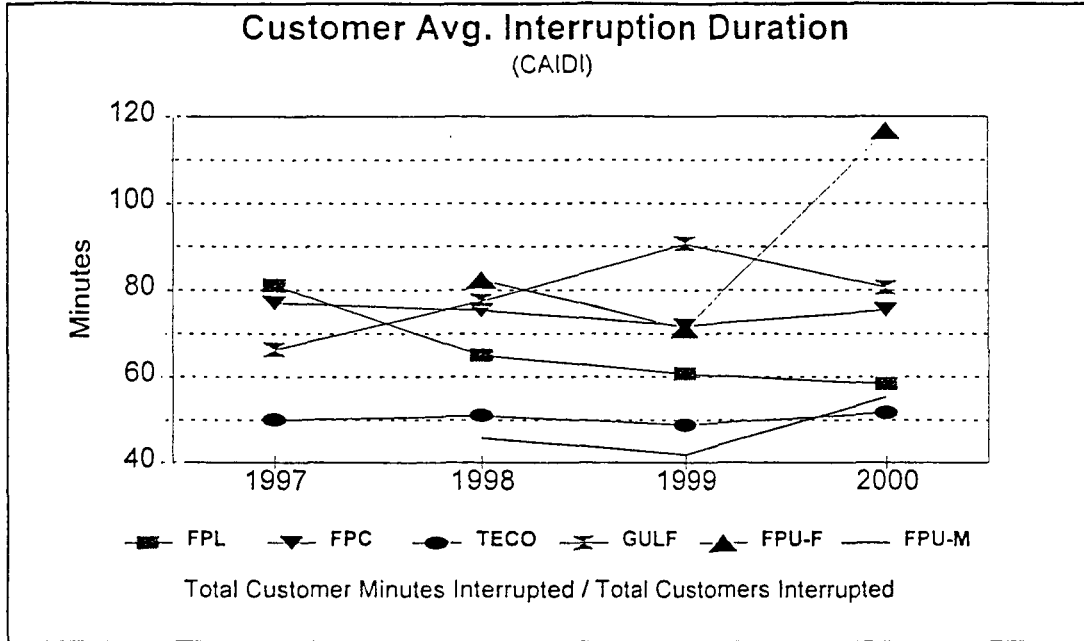


Figure 4

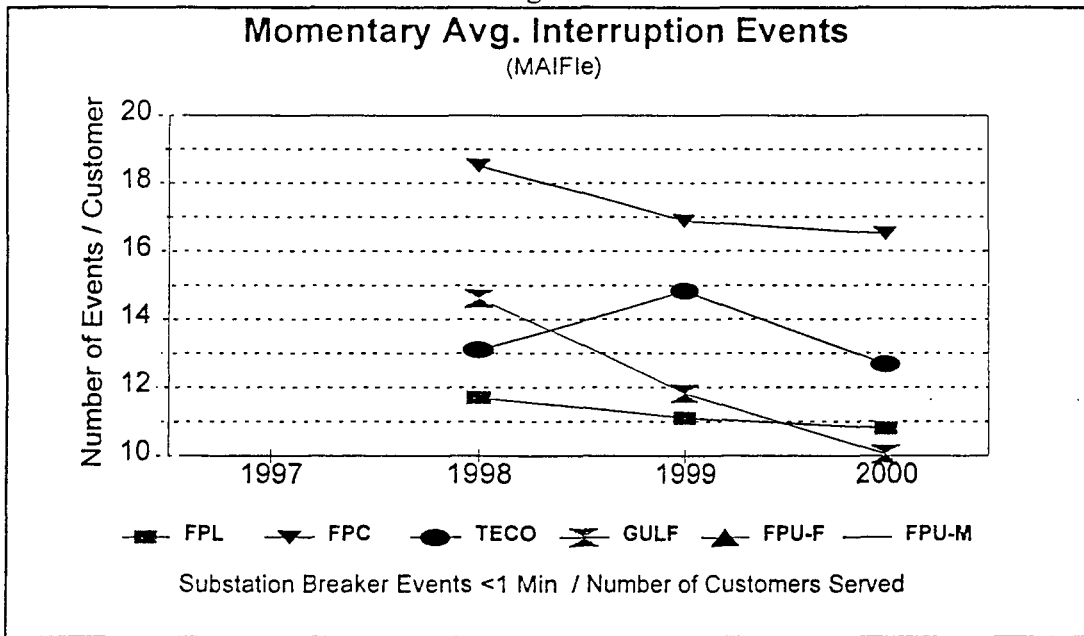


Figure 5

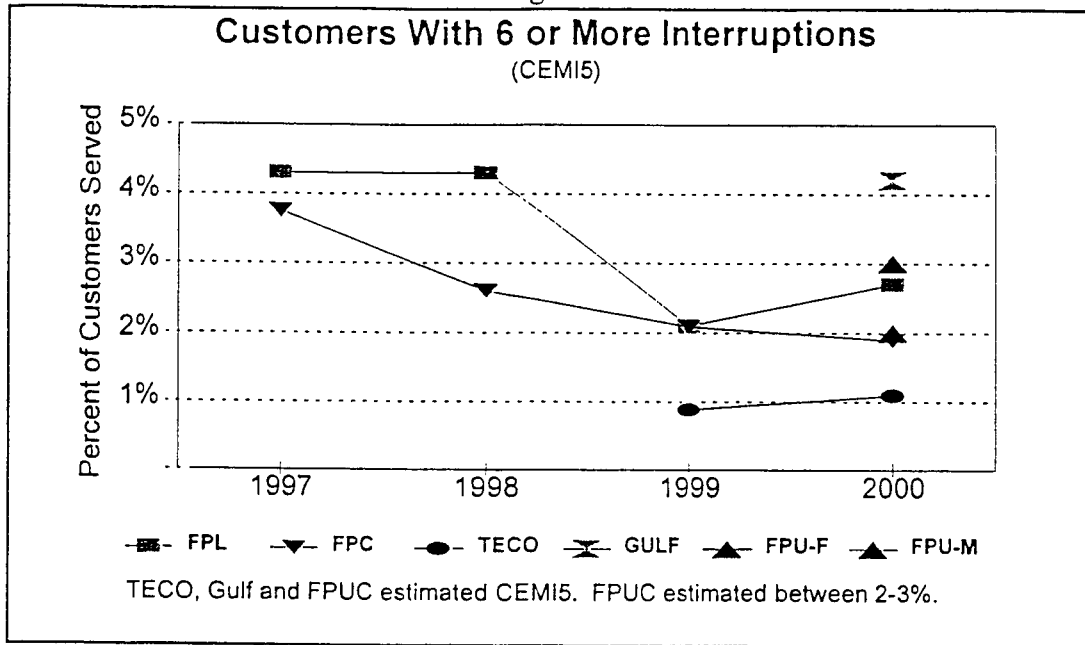


Figure 6

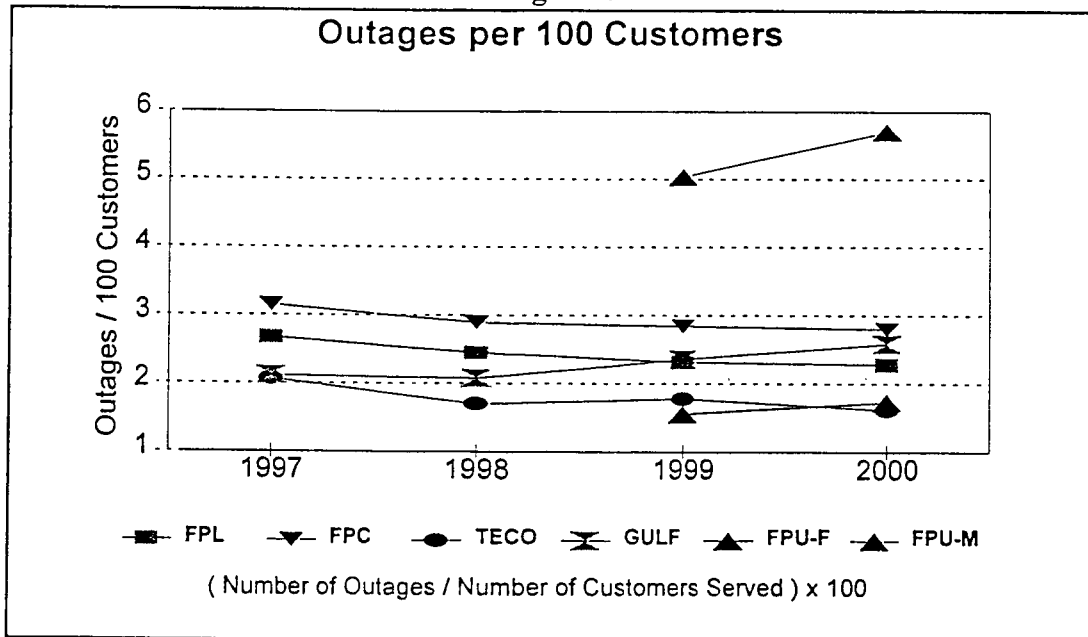


Figure 7

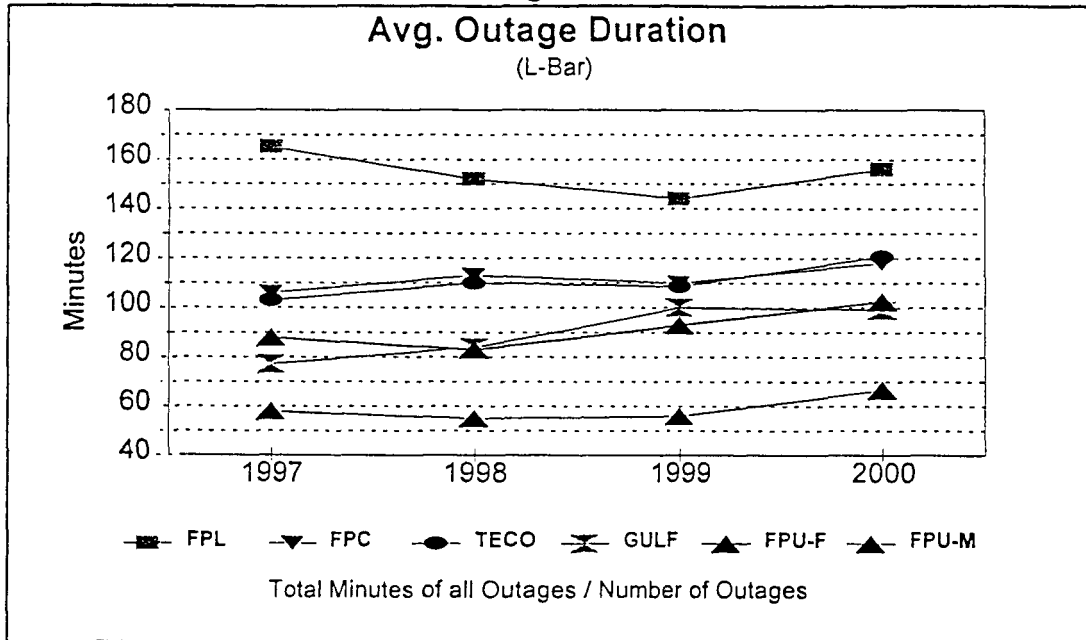


Figure 8

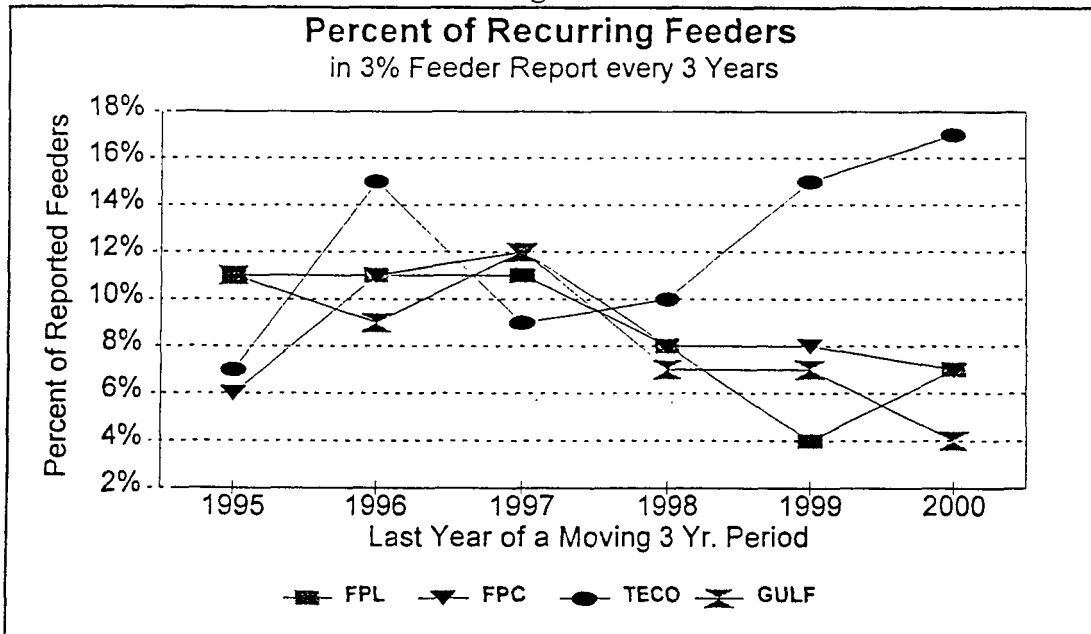


Figure 9

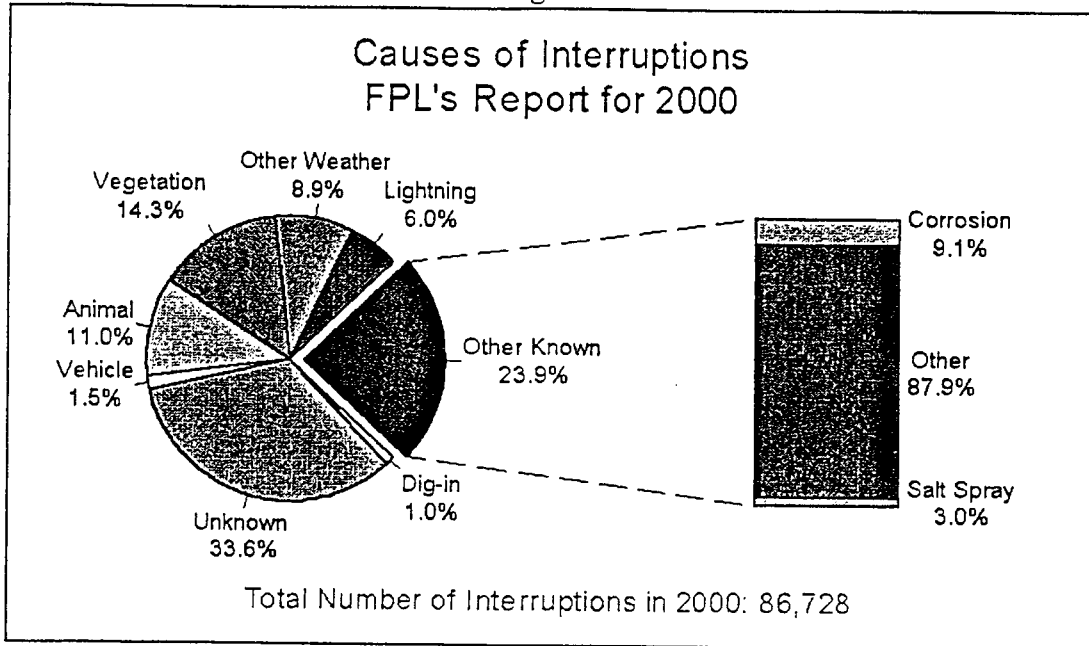


Figure 10

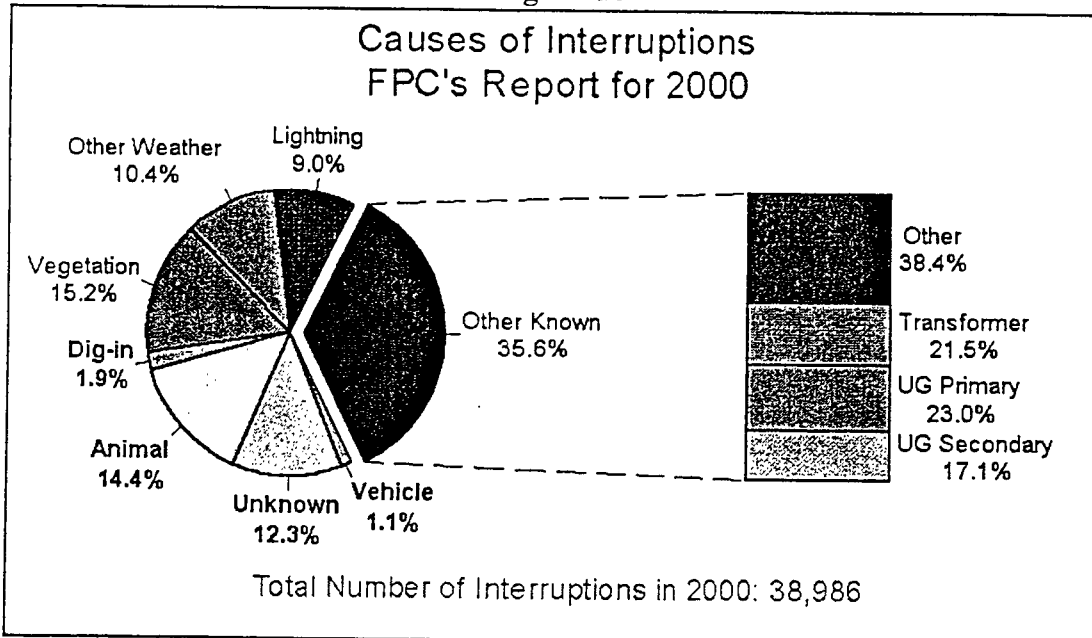


Figure 11

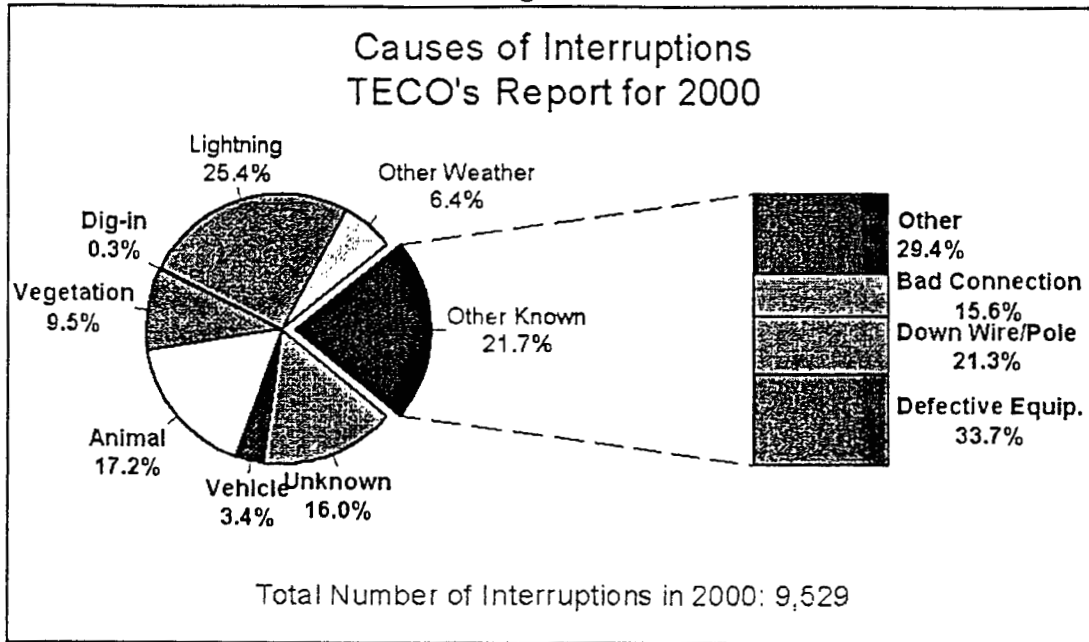


Figure 12

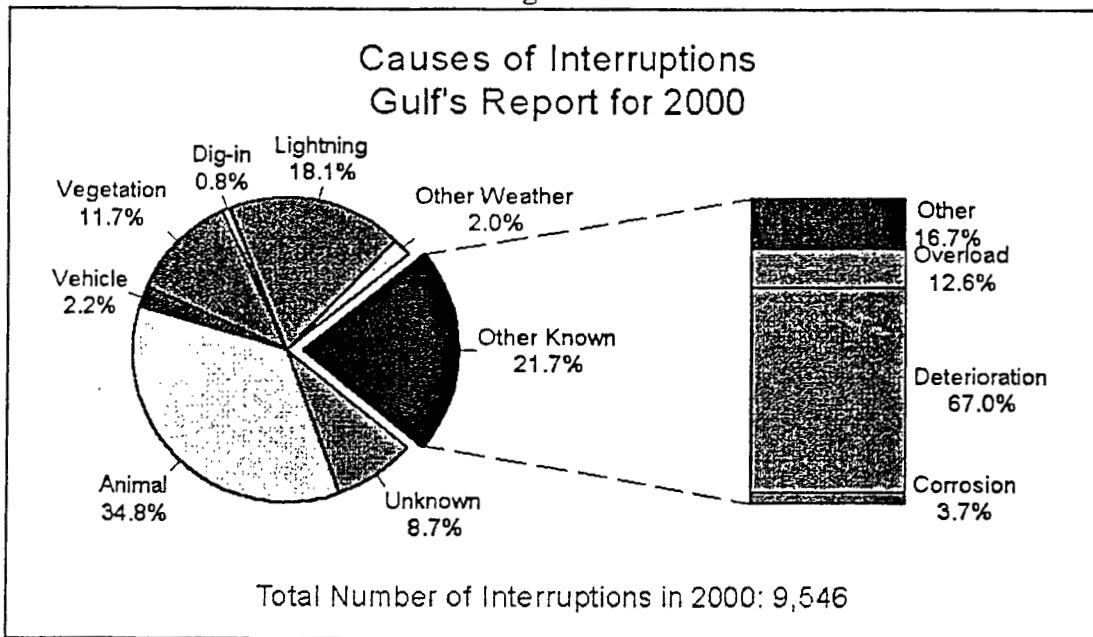


Figure 13

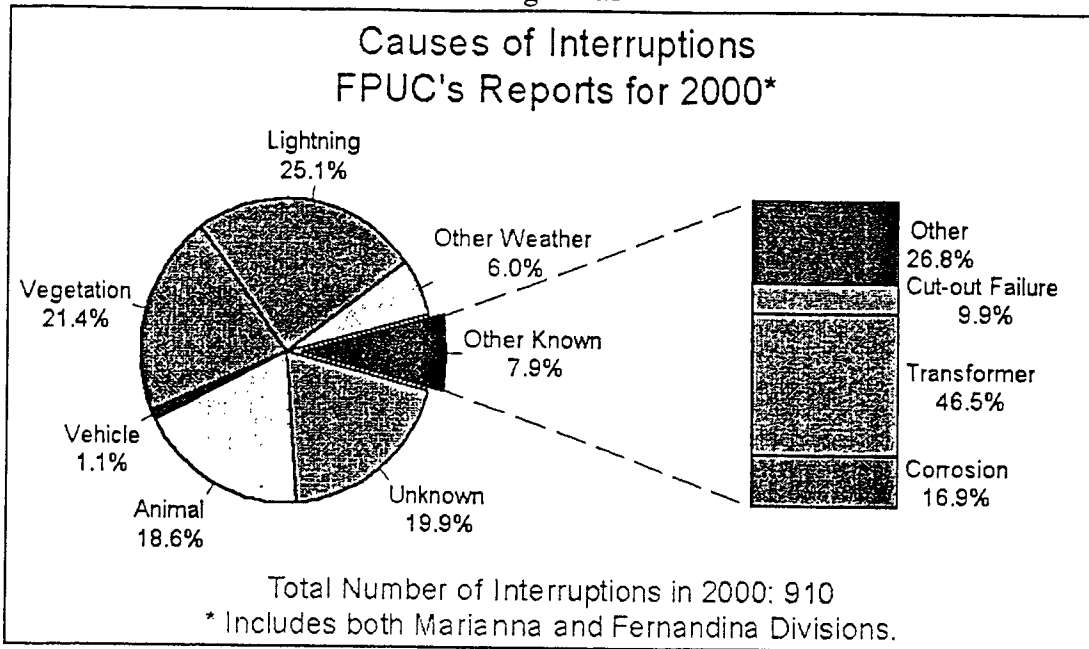


Exhibit REP-6
Docket 000824-EI

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REP-7
Page 1 of 1

The 2001 Florida Statutes

Title XXVII

Railroads And Other Regulated Utilities

Chapter 366

Public Utilities

[View Entire Chapter](#)

366.041 Rate fixing; adequacy of facilities as criterion.--

(1) In fixing the just, reasonable, and compensatory rates, charges, fares, tolls, or rentals to be observed and charged for service within the state by any and all public utilities under its jurisdiction, the commission is authorized to give consideration, among other things, to the efficiency, sufficiency, and adequacy of the facilities provided and the services rendered; the cost of providing such service and the value of such service to the public; the ability of the utility to improve such service and facilities; and energy conservation and the efficient use of alternative energy resources; provided that no public utility shall be denied a reasonable rate of return upon its rate base in any order entered pursuant to such proceedings. In its consideration thereof, the commission shall have authority, and it shall be the commission's duty, to hear service complaints, if any, that may be presented by subscribers and the public during any proceedings involving such rates, charges, fares, tolls, or rentals; however, no service complaints shall be taken up or considered by the commission at any proceedings involving rates, charges, fares, tolls, or rentals unless the utility has been given at least 30 days' written notice thereof, and any proceeding may be extended, prior to final determination, for such period; further, no order hereunder shall be made effective until a reasonable time has been given the utility involved to correct the cause of service complaints, considering the factor of growth in the community and availability of necessary equipment.

(2) The power and authority herein conferred upon the commission shall not cancel or amend any existing punitive powers of the commission but shall be supplementary thereto and shall be construed liberally to further the legislative intent that adequate service be rendered by public utilities in the state in consideration for the rates, charges, fares, tolls, and rentals fixed by said commission and observed by said utilities under its jurisdiction.

(3) The term "public utility" as used herein means all persons or corporations which the commission has the authority, power, and duty to regulate for the purpose of fixing rates and charges for services rendered and requiring the rendition of adequate service.

(4) No electric utility may collect impact fees designed to recover capital costs in initiating new service unless the utility can demonstrate and the commission finds that such fees are fair, just, and reasonable and are collected from the ultimate utility customer of record at such time as or after permanent electric service is provided. This prohibition shall not apply to underground electric distribution lines or line extension charges collected pursuant to approved tariffs.

History.--ss. 1, 2, 3, 4, ch. 67-326; s. 3, ch. 76-168; s. 1, ch. 77-457; s. 53, ch. 78-95; ss. 4, 16, ch. 80-35; s. 2, ch. 81-318; ss. 3, 20, 22, ch. 89-292; s. 4, ch. 91-429.

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