

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. 990649B-TP

In the Matter of

INVESTIGATION INTO PRICING
OF UNBUNDLED NETWORK
ELEMENTS (SPRINT/VERIZON TRACK)

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VOLUME 3

Pages 373 through 546



PROCEEDINGS:

HEARING

BEFORE:

CHAIRMAN LILA A. JABER
COMMISSIONER J. TERRY DEASON
COMMISSIONER BRAULIO L. BAEZ
COMMISSIONER MICHAEL A. PALECKI
COMMISSIONER RUDOLPH "RUDY" BRADLEY

DATE:

Monday, April 29, 2002

TIME:

Commenced at 9:35 a.m.

PLACE:

Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY:

LINDA BOLES, RPR
Official FPSC Reporter
(850) 413-6734

APPEARANCES:

(As heretofore noted.)

DOCUMENT NUMBER - DATE

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I N D E X

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1 (Transcript continues in sequence from Volume 2.)

2 MS. CASWELL: Verizon's next stipulated witness is
3 James Vander Weide. Mr. Vander Weide had direct testimony
4 consisting of 52 pages, and I would ask that that be inserted
5 into the record as though read.

6 CHAIRMAN JABER: The prefiled direct testimony of
7 James H. Vander Weide shall be inserted into the record as
8 though read.

9 MS. CASWELL: Dr. Vander Weide had two exhibits
10 attached to his direct testimony. Those were designated JWV-1
11 and JWV-2. I'd like those marked for identification and moved
12 into the record, please.

13 CHAIRMAN JABER: JWV-1 and JWV-2 are identified as
14 Composite Exhibit 40. And Composite Exhibit 40 is admitted
15 into the record.

16 (Composite Exhibit 40 marked for identification and
17 admitted into the record.)

18 MS. CASWELL: Dr. Vander Weide had rebuttal testimony
19 of 40 pages. I'd like to ask that be inserted into the record
20 as though read.

21 CHAIRMAN JABER: The prefiled rebuttal testimony of
22 James H. Vander Weide shall be inserted into the record as
23 though read.

24 MS. CASWELL: Dr. Vander Weide had three rebuttal
25 exhibits labeled JWV-1 through JWV-3. May I have those marked

1 for identification?

2 CHAIRMAN JABER: JW-1 through JW-3 will be
3 identified as Composite Exhibit 41. And Composite Exhibit 41
4 is admitted into the record.

5 (Composite Exhibit 41 marked for identification and
6 admitted into the record.)

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1 **DIRECT TESTIMONY OF JAMES H. VANDER WEIDE**

2 **I. INTRODUCTION**

3 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

4 A. My name is James H. Vander Weide. I am Research Professor of
5 Finance and Economics at the Fuqua School of Business of Duke
6 University. I am also President of Financial Strategy Associates, a firm
7 that provides strategic and financial consulting services to clients in the
8 electric, gas, insurance, telecommunications, and water industries. My
9 business address is 3606 Stoneybrook Drive, Durham, North Carolina.

10

11 **Q. WOULD YOU PLEASE DESCRIBE YOUR EDUCATIONAL**
12 **BACKGROUND AND PRIOR ACADEMIC EXPERIENCE?**

13 A. I graduated from Cornell University in 1966 with a Bachelor's Degree in
14 Economics. I then attended Northwestern University where I earned a
15 Ph.D. in Finance. In January 1972, I joined the faculty of the School of
16 Business at Duke University and was named Assistant Professor,
17 Associate Professor, and then Professor.

18

19 Since joining the faculty I have taught courses in corporate finance,
20 investment management, and management of financial institutions. I
21 have taught a graduate seminar on the theory of public utility pricing and
22 lectured in executive development seminars on the cost of capital,
23 financial analysis, capital budgeting, mergers and acquisitions, cash
24 management, short-run financial planning, and competitive strategy. I
25 have also served as Program Director of several executive education

1 programs at the Fuqua School of Business, including the Duke Advanced
2 Management Program, the Duke Executive Program in
3 Telecommunications, Competitive Strategies in Telecommunications, and
4 the Duke Program for Manager Development for managers from the
5 former Soviet Union.

6
7 I have conducted seminars and training sessions on financial analysis,
8 financial strategy, cost of capital, cash management, depreciation
9 policies, and short-run financial planning for a wide variety of U.S. and
10 international companies, including ABB, Accenture, Allstate, Ameritech,
11 AT&T, Bell Atlantic, BellSouth, Contel, Fisons, Glaxo Wellcome, GTE,
12 Lafarge, MidAmerican Energy, New Century Energies, Norfolk Southern,
13 Pacific Bell Telephone, Progress Energy, The Rank Group, Siemens,
14 Southern New England Telephone, TRW, and Wolseley PLC.

15
16 In addition to my teaching and executive education activities, I have
17 written research papers on such topics as portfolio management, the cost
18 of capital, capital budgeting, the effect of regulation on the performance
19 of public utilities, and cash management. My articles have been
20 published in *American Economic Review*, *Financial Management*,
21 *International Journal of Industrial Organization*, *Journal of Financial and*
22 *Quantitative Analysis*, *Journal of Bank Research*, *Journal of Accounting*
23 *Research*, *Journal of Cash Management*, *Management Science*, *The*
24 *Journal of Portfolio Management*, *Atlantic Economic Journal*, *Journal of*
25 *Economics and Business*, and *Computers and Operations Research*. I

1 have written a book titled *Managing Corporate Liquidity: an Introduction*
2 *to Working Capital Management*, and a chapter for *The Handbook of*
3 *Modern Finance*, "Financial Management in the Short Run."

4

5 **Q. HAVE YOU PREVIOUSLY TESTIFIED ON FINANCIAL OR ECONOMIC**
6 **ISSUES?**

7 A. Yes. As an expert on financial and economic theory, I have testified on
8 the cost of capital, competition, risk, incentive regulation, forward-looking
9 economic cost, economic pricing guidelines, depreciation, accounting,
10 valuation, and other financial and economic issues in more than 300
11 cases before the U.S. Congress, the Canadian Radio-Television and
12 Telecommunications Commission, the Federal Communications
13 Commission, the National Telecommunications and Information
14 Administration, the Federal Energy Regulatory Commission, the public
15 service commissions of 39 states, and the insurance commissions of five
16 states. With respect to implementation of the Telecommunications Act of
17 1996, I have testified in 26 states and in Washington, D.C. on issues
18 relating to the pricing of unbundled network elements and universal
19 service cost studies. I have also consulted with Bell Canada, Deutsche
20 Telekom, and Telefónica on similar issues.

21

22 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
23 **PROCEEDING?**

24 A. Verizon Florida Inc. (Verizon Florida) asked me to make an independent
25 appraisal of the appropriate weighted average cost of capital to be used

1 in Verizon Florida's studies of the forward-looking economic cost of
2 providing interconnection and unbundled network elements (UNEs). I
3 conclude that 12.95 percent is a conservative estimate of the appropriate
4 weighted average cost of capital for use in Verizon Florida's forward-
5 looking economic cost studies.

6

7 **II. FUNDAMENTAL ECONOMIC PRINCIPLES**

8 **A. THE FCC'S FORWARD-LOOKING ECONOMIC COST STANDARD**

9

10 **Q. HAS THE FCC DETERMINED WHAT ECONOMIC PRINCIPLES**
11 **SHOULD BE USED IN SETTING RATES FOR UNBUNDLED**
12 **NETWORK ELEMENTS?**

13 A. Yes. The FCC determined the basic economic principles for setting rates
14 for unbundled network elements in its First Report and Order, *In the*
15 *Matter of Implementation of the Local Competition Provisions in the*
16 *Telecommunications Act of 1996 (Local Competition Order)*. In that
17 order, the FCC decided that three fundamental economic principles
18 should be used to set rates for unbundled network elements. First, the
19 FCC decided that rates for unbundled network elements should be based
20 on forward-looking economic costs, not embedded or accounting costs.
21 Second, the FCC decided that rates for unbundled network elements
22 should approximate the rates the incumbent LEC would be able to charge
23 in a competitive market for unbundled network elements. Third, the FCC
24 decided that rates for unbundled network elements should provide correct
25 economic signals for the investment decisions of both competitive and

1 incumbent local exchange carriers.

2

3 **Q. DO THE FCC'S RULES ADDRESS THE COST OF CAPITAL THAT**
4 **SHOULD BE USED IN A FORWARD-LOOKING COST STUDY?**

5 A. Yes. Rule 51.505(b)(2) provides that a "forward-looking cost of capital
6 shall be used in calculating the total element long-run incremental cost of
7 an element." Forward-looking costs are the costs "that a carrier would
8 incur in the future," and do not include embedded or historical costs.
9 (*Local Competition Order* at ¶¶ 683, 704.)

10

11 **Q. DOES YOUR INDEPENDENT ANALYSIS REFLECT THE FCC'S**
12 **FORWARD-LOOKING COST PRINCIPLE?**

13 A. Yes. I calculated the forward-looking cost of capital using a forward-
14 looking cost of debt, forward-looking cost of equity, and forward-looking
15 capital structure. In doing so, I did not consider Verizon Florida's
16 embedded, historical or accounting costs, nor did I consider Verizon
17 Florida's embedded or "book" capital structure. The cost of capital I
18 compute is appropriate for use in determining the forward-looking cost of
19 providing UNEs through the application of correct economic principles.

20

21 **Q. DOES YOUR ESTIMATED COST OF CAPITAL ASSUME THAT A**
22 **CARRIER INSTANTANEOUSLY CONSTRUCTS A NEW NETWORK?**

23 A. No. My 12.95 percent weighted cost of capital is forward-looking, but
24 does not reflect the forward-looking assumptions some parties use when
25 calculating other costs, such as the incremental cost of investments.

1 Specifically, their total element long run incremental cost (TELRIC)
2 studies assume that a carrier instantaneously constructs an all-new
3 ubiquitous, efficient network based on the incumbent's existing wire
4 center locations. In my opinion, the cost of capital for such a carrier
5 would be significantly higher than the 12.95 percent cost of capital
6 produced by my study. In contrast, my cost of capital reflects the
7 forward-looking cost of established companies that operate in the real
8 world.

9
10 **Q. DO THE FCC'S RULES PRESCRIBE THE ECONOMIC PURPOSE OF**
11 **FORWARD-LOOKING COST STUDIES?**

12 A. Yes. The FCC has held that forward-looking economic costs should
13 simulate the results of a competitive market for unbundled network
14 elements. For example, at ¶ 679 of the *Local Competition Order*, the
15 FCC states,

16 "Adopting a pricing methodology based on forward-looking,
17 economic costs best replicates, to the extent possible, the
18 conditions of a competitive market . . . **Because a pricing**
19 **methodology based on forward-looking costs**
20 **simulates the conditions in a competitive marketplace,**
21 it allows the requesting carrier to produce efficiently and to
22 compete effectively, which should drive retail prices to their
23 competitive levels." (Emphasis added.)

24 And at ¶ 738, the FCC states,

25 "In this proceeding, we are establishing pricing rules that

1 should produce rates for monopoly elements and services
2 that approximate what the incumbent LEC would be
3 able to charge if there were a competitive market for
4 such offerings. (Emphasis added.)

5

6 Q. HAS THE FCC RECENTLY REITERATED ITS DECISION THAT
7 FORWARD-LOOKING ECONOMIC COSTS SHOULD “SIMULATE[S]
8 THE CONDITIONS IN A COMPETITIVE MARKETPLACE”?

9 A. Yes. In its recent ruling on Verizon Massachusetts’ Section 271 Petition,
10 the FCC reiterated that it has:

11 “determined that new entrants “should make their
12 decisions whether to purchase unbundled
13 elements...based on the relative economic costs of
14 these options,” and that such competitors would not be
15 able to make such decisions “efficiently” unless the
16 BOC was offering UNEs based on forward-looking
17 economic costs. The FCC equated “efficient entry” with
18 the availability of UNEs at forward-looking economic
19 costs, which “replicates...the conditions of a competitive
20 market.” “Efficient entry” simply means that competitors
21 seeking entry will face the same sorts of costs they
22 would face in a fully competitive market, that is,
23 TELRIC-based UNE rates. (Memorandum, Opinion,
24 and Order in CC Docket No. 01-9, FCC 01-130,
25 adopted April 16, 2001 (Mass. 271 Order), 42.)”

1 (Emphasis added.)

2

3 **Q. DO VERIZON FLORIDA'S COMPETITIVE LOCAL EXCHANGE (CLEC)**
4 **CUSTOMERS SUPPORT THE OPINION THAT THE USE OF THE**
5 **FORWARD-LOOKING ECONOMIC COST STANDARD REPLICATES**
6 **CONDITIONS IN A COMPETITIVE MARKET FOR UNES?**

7 A. Yes. The CLECs have repeatedly stated that forward-looking costs must
8 replicate the conditions of a competitive market. (Note that throughout
9 my testimony I use the term "CLEC" to refer to Competitive Local
10 Exchange Companies or Alternative Local Exchange Companies.)
11 AT&T, for example, has repeatedly supported this concept in its
12 testimony on UNEs throughout the country.

13

14 **Q. DO YOU AGREE THAT THE FORWARD-LOOKING ECONOMIC**
15 **COSTS IN UNE COST MODELS SHOULD APPROXIMATE THE**
16 **COSTS THE INCUMBENT LEC WOULD INCUR IN A COMPETITIVE**
17 **TELECOMMUNICATIONS MARKET?**

18 A. Yes. However, I believe the costs Verizon Florida would incur in a
19 competitive market should be estimated on the basis of realistic
20 assumptions about the dynamic economic environment in which Verizon
21 Florida operates. In contrast, the CLECs have generally based their cost
22 estimates on the hypothetical assumption that the telecommunications
23 network is instantaneously re-constructed using the most efficient
24 technology for meeting the current demand for telecommunications
25 service. Because it ignores the technological and demand uncertainties

1 of the real world, the CLECs' hypothetical construct is unrelated to the
2 way telecommunications networks are operated and constructed in
3 reality.

4

5 **Q. DOES THE FORWARD-LOOKING ECONOMIC COST STANDARD**
6 **CREATE ANY CHALLENGES FOR PARTIES SEEKING TO ESTIMATE**
7 **UNE COSTS?**

8 A. Yes. Because forward-looking economic costs are, by their nature, not
9 observable, parties have been forced to estimate forward-looking
10 economic costs from engineering cost models that may, or may not,
11 reflect the incumbent LEC's future operating conditions.

12

13 **Q. DOES ECONOMIC THEORY OFFER ANY SUGGESTIONS FOR THE**
14 **CONSTRUCTION OF SUCH AN ENGINEERING COST MODEL?**

15 A. Yes. Economic theory offers at least two suggestions for the construction
16 of such a cost model. First, such a model should seek to approximate
17 the costs the incumbent LEC would expect to incur to construct and
18 operate a telecommunications network for the purpose of offering UNEs.
19 Specifically, a cost model should be based on realistic assumptions that
20 mirror the dynamic economic environment the incumbent LEC faces in
21 making future investment and operating decisions.

22

23 Second, the model should be based on a consistent assumption
24 regarding the level of competition in the UNE market. It is not appropriate
25 for CLECs to invoke the competitive market assumption in estimating the

1 expense and amount of investment components of their cost models, for
2 example, at the same time they assume that the market for UNEs is
3 monopolistic when estimating the cost of capital component.

4

5 **Q. DO THE FCC'S RULES ADDRESS THE APPROPRIATE ROLE FOR**
6 **UNE RATES IN SENDING CORRECT ECONOMIC SIGNALS TO**
7 **PARTICIPANTS IN A COMPETITIVE TELECOMMUNICATIONS**
8 **MARKET?**

9 A. Yes. The FCC's rules clearly establish that UNE rates should send
10 correct economic signals for the investment and operating decisions of
11 new entrants and incumbent LECs alike. For example, in ¶ 620 of the
12 *Local Competition Order*, the FCC states:

13 "In dynamic competitive markets, firms take action based
14 . . . on the relationship between market-determined prices
15 and forward-looking economic costs. If market prices
16 exceed forward-looking economic costs, new competitors
17 will enter the market. If their forward-looking economic
18 costs exceed market prices, new competitors will not enter
19 the market and existing competitors may decide to leave
20 . . . New entrants should make their decisions whether to
21 purchase unbundled elements or to build their own facilities
22 based on the relative economic costs of these options."

23

24 **Q. DOES YOUR COST OF CAPITAL RECOMMENDATION IN THIS**
25 **PROCEEDING PROVIDE CORRECT ECONOMIC SIGNALS FOR THE**

1 **INVESTMENT DECISIONS OF NEW ENTRANTS AND THE**
2 **INCUMBENT LECS?**

3 A. Yes. My 12.95 percent weighted average cost of capital recommendation
4 in this proceeding reflects the forward-looking risk and required return on
5 the incumbent LEC's investment in the network facilities required to
6 provide unbundled network elements in a competitive market. If UNE
7 rates were based on a lower cost of capital, new entrants would find it
8 advantageous to purchase unbundled network elements rather than to
9 build their own facilities, even if they could provide telecommunications
10 service more efficiently than the incumbent LEC. In addition, if rates
11 were based on a lower cost of capital, the incumbent LEC would have no
12 incentive to continue to invest in its network.

13

14 **Q. IS YOUR COST OF CAPITAL RECOMMENDATION IN THIS**
15 **PROCEEDING APPROPRIATE FOR A UNE COST MODEL THAT**
16 **ASSUMES INCUMBENTS WILL MAKE MASSIVE SUNK**
17 **INVESTMENTS TO INSTANTANEOUSLY REPLACE THEIR**
18 **NETWORKS, COMPETITORS HAVE THE OPTION TO IMMEDIATELY**
19 **DISCONTINUE THEIR USE OF THE INCUMBENTS' NETWORKS**
20 **WHEN THEIR OWN FACILITIES ARE BUILT, AND UNE PRICES WILL**
21 **BE RE-SET EVERY FEW YEARS UNDER THESE SAME**
22 **ASSUMPTIONS?**

23 A. No. The appropriate cost of capital would be substantially higher for a
24 model that assumes: (1) incumbent LECs instantaneously replace their
25 networks through massive sunk investments in network facilities;

1 (2) competitors have the option to abandon their use of the incumbents'
2 networks immediately after they build their own facilities; (3) UNE pricing
3 proceedings occur every few years; and (4) at each UNE pricing
4 proceeding, prices are based on a hypothetical cost model where the
5 network is assumed to be replaced yet again, creating the added risk that
6 what are today forward-looking investments will become stranded. As Dr.
7 Jerry A. Hausman explained in his Reply Affidavit in CC Docket No. 96-
8 98, the cost of capital required in such an extreme application of forward-
9 looking principles may well be several times higher.

10

11

B. THE COST OF CAPITAL

12

13 **Q. DOES THE COST OF CAPITAL PLAY ANY ROLE IN THE FCC'S**
14 **GUIDELINES FOR FORWARD-LOOKING COST STUDIES?**

15 A. Yes. As noted above, the FCC requires that unbundled network element
16 cost studies be based on the forward-looking economic cost of providing
17 interconnection and unbundled network elements. The forward-looking
18 economic cost of providing interconnection and unbundled network
19 elements includes both capital costs and expenses. The capital costs, in
20 turn, include three elements: (1) the LECs' incremental investment in the
21 telecommunications facilities required to provide interconnection or
22 unbundled network elements; (2) the economic depreciation on these
23 facilities; and (3) the required rate of return, or cost of capital, associated
24 with these facilities.

25

1 **Q. HOW DO ECONOMISTS DEFINE THE REQUIRED RATE OF RETURN,**
2 **OR COST OF CAPITAL, ASSOCIATED WITH PARTICULAR**
3 **INVESTMENT DECISIONS, SUCH AS THE DECISION TO INVEST IN**
4 **THE BUILDING OF TELECOMMUNICATIONS NETWORK**
5 **FACILITIES?**

6 A. Economists define the required rate of return on a particular investment
7 as the return that investors forego by making that investment instead of
8 an alternative investment of equal risk.

9
10 **Q. HOW DOES THE COST OF CAPITAL AFFECT A FIRM'S**
11 **INVESTMENT DECISIONS?**

12 A. The goal of a firm is to maximize the value of the firm. This goal can be
13 accomplished by accepting all investments in plant and equipment with
14 an expected rate of return greater than or equal to the cost of capital.
15 Thus, a firm should continue to invest in plant and equipment only so long
16 as the return on its investment is greater than or equal to its cost of
17 capital.

18
19 **Q. HOW DOES THE COST OF CAPITAL AFFECT INVESTORS'**
20 **WILLINGNESS TO INVEST IN A COMPANY?**

21 A. The cost of capital measures the return investors can expect on
22 investments of comparable risk. Rational investors will not invest in a
23 particular investment opportunity if the expected return on that
24 opportunity is less than the cost of capital. Thus, the expected rate of
25 return on an investment in a company must exceed the cost of capital

1 before investors will be willing to invest in that company.

2

3 **Q. DO ALL INVESTORS HAVE THE SAME POSITION IN THE FIRM?**

4 A. No. Debt investors have a fixed claim on a firm's assets and income that
5 must be paid prior to any payment to the firm's equity investors. Since
6 the firm's equity investors have a residual claim on the firm's assets and
7 income, equity investments are riskier than debt investments. Thus, the
8 cost of equity exceeds the cost of debt.

9

10 **Q. WHAT IS THE OVERALL OR WEIGHTED AVERAGE COST OF**
11 **CAPITAL?**

12 A. The overall or weighted average cost of capital is a weighted average of
13 the cost of debt and cost of equity, where the weights are the
14 percentages of debt and equity in a firm's capital structure.

15

16 **Q. CAN YOU ILLUSTRATE THE CALCULATION OF THE OVERALL OR**
17 **WEIGHTED AVERAGE COST OF CAPITAL?**

18 A. Yes. Assume that the cost of debt is 9 percent, the cost of equity is
19 15 percent, and the percentages of debt and equity in the firm's capital
20 structure are 25 percent and 75 percent, respectively. Then the weighted
21 average cost of capital is expressed by 0.25 times 9 percent plus 0.75
22 times 15 percent, or 13.5 percent.

23

24 **Q. HOW DO ECONOMISTS DEFINE THE COST OF DEBT COMPONENT**
25 **OF THE WEIGHTED AVERAGE COST OF CAPITAL?**

1 A. Economists define the cost of debt as the market interest rate that a firm
2 would have to pay on newly-issued debt obligations. In efficient markets,
3 the market interest rate is also the best estimate of future interest rates.
4 The correct economic definition of the cost of debt is thus forward-looking
5 and market-oriented.

6

7 **Q. HOW DO ECONOMISTS DEFINE THE COST OF EQUITY**
8 **COMPONENT OF THE WEIGHTED AVERAGE COST OF CAPITAL?**

9 A. Economists define the cost of equity as the return investors expect to
10 receive on alternative equity investments of comparable risk. Since the
11 return on an equity investment of comparable risk is not fixed by contract,
12 the cost of equity is more difficult to measure than the cost of debt. There
13 is agreement, however, as I have already noted, that the cost of equity is
14 greater than the cost of debt. There is also agreement among
15 economists that the cost of equity, like the cost of debt, is both forward-
16 looking and market-based.

17

18 **Q. WHAT APPROACHES DO ECONOMISTS EMPLOY TO OBTAIN**
19 **NUMERICAL ESTIMATES OF THE COST OF EQUITY?**

20 A. Economists generally use market models such as the Discounted Cash
21 Flow (DCF) Model to estimate a firm's cost of equity. The DCF Model is
22 based on the assumption that the market price of a firm's stock is equal
23 to the present value of the stream of cash flows that investors expect to
24 receive from owning the stock. The cost of equity in the DCF Model is
25 that discount rate which equates the firm's stock price to the present

1 value of the future stream of cash flows investors expect from owning the
2 stock.

3

4 **Q. HOW DO ECONOMISTS MEASURE THE PERCENTAGES OF DEBT**
5 **AND EQUITY IN A FIRM'S CAPITAL STRUCTURE?**

6 A. Economists measure the percentages of debt and equity in a firm's
7 capital structure by first calculating the market value of the firm's debt and
8 the market value of its equity. Economists then calculate the percentage
9 of debt by the ratio of the market value of debt to the combined market
10 value of debt and equity, and the percentage of equity by the ratio of the
11 market value of equity to the combined market values of debt and equity.
12 For example, if a firm's debt has a market value of \$25 million and its
13 equity has a market value of \$75 million, then its total market
14 capitalization is \$100 million, and its capital structure contains 25 percent
15 debt and 75 percent equity.

16

17 **Q. WHY DO ECONOMISTS MEASURE A FIRM'S CAPITAL STRUCTURE**
18 **IN TERMS OF THE MARKET VALUES OF ITS DEBT AND EQUITY?**

19 A. Economists measure a firm's capital structure in terms of the market
20 values of its debt and equity because that is the best measure of the
21 amounts of debt and equity that investors have invested in the company
22 on a going-forward basis. Furthermore, economists generally assume
23 that the goal of management is to maximize the value of the firm, where
24 the value of the firm is the sum of the market value of the firm's debt and
25 equity. Only by measuring a firm's capital structure in terms of market

1 values can its managers choose a financing strategy that maximizes the
2 value of the firm.

3

4 **Q. IS THE ECONOMIC DEFINITION OF THE COST OF CAPITAL, WHICH**
5 **FOCUSES ON THE MARKET VALUES OF DEBT AND EQUITY,**
6 **WIDELY ACCEPTED IN OTHER CONTEXTS BY CAPITAL MARKET**
7 **PARTICIPANTS?**

8 A. Yes. Homeowners measure the value of their homes in terms of market
9 values, not historical cost or book values. Investors measure the return
10 and risk on their portfolios in terms of market values, not book values.
11 Companies use a market value definition of the cost of capital to make
12 entry, investment, and innovation decisions.

13

14 **Q. HOW DO INVESTORS MEASURE THE RATE OF RETURN ON THEIR**
15 **INVESTMENT PORTFOLIOS?**

16 A. Investors, like economists, measure the rate of return on their investment
17 portfolios in terms of the market values of the debt and equity in their
18 portfolios. Suppose an investor has a portfolio that has a market value of
19 \$100,000 at the beginning of 2000. Further suppose that the value of the
20 portfolio at the end of 2000 is \$112,000, and that the investor earns
21 interest and dividends of \$3,000 during the course of 2000. Then the
22 investor's rate of return in 2000 is 15 percent $[(112 - 100)/100 + 3/100 =$
23 $15 \text{ percent}]$. In making this calculation, I assumed that dividends and
24 interest were not reinvested in the portfolio during the year.

25

1 Q. SUPPOSE THE INVESTOR IN YOUR PREVIOUS EXAMPLE
2 PURCHASED HIS PORTFOLIO IN 1980 AT A COST OF \$20,000.
3 DOES THE HISTORICAL COST OF INVESTMENT IN 1980 HAVE ANY
4 EFFECT ON EITHER THE INVESTOR'S EARNED OR REQUIRED
5 RATE OF RETURN IN 2000?

6 A. No. The fact that the investor purchased the portfolio in 1980 for \$20,000
7 has no bearing on either the investor's earned or required rate of return in
8 2000. Thus, the historical or embedded cost of the investment is
9 irrelevant to the calculation of the rate of return. Investors calculate their
10 rate of return based on market values, not book values.

11

12 Q. YOUR EXAMPLE CLEARLY DEMONSTRATES THAT THE
13 INVESTOR'S EARNED RATE OF RETURN IN 2000 DEPENDS ON THE
14 \$100,000 MARKET VALUE OF THE PORTFOLIO AT THE BEGINNING
15 OF 2000, NOT ON THE \$20,000 HISTORICAL COST, OR BOOK
16 VALUE, OF THE PORTFOLIO IN 1980. DO INVESTORS MEASURE
17 THE *REQUIRED* RATE OF RETURN FOR 2001 IN TERMS OF THE
18 MARKET VALUE OR THE BOOK VALUE OF THEIR PORTFOLIO AT
19 THE BEGINNING OF 2001?

20 A. Investors measure their required rate of return for 2001 in terms of
21 market values, not book values. Suppose that the investor's required
22 rate of return for 2001 is 15 percent. Since the value of the portfolio at
23 the beginning of 2001 is \$112,000, the investor will require a dollar return
24 of \$16,800 in 2001 (15 percent x \$112,000 = \$16,800) including
25 dividends, interest, and capital gains. If the investor expects a return less

1 than \$16,800, he should sell this portfolio and invest his capital in another
2 portfolio that has an expected rate of return of at least 15 percent.

3

4 **Q. IF A GROUP OF INVESTORS WERE TO CONSTRUCT A PORTFOLIO**
5 **THAT CONSISTED OF ALL OF A FIRM'S DEBT AND EQUITY, HOW**
6 **WOULD THEY MEASURE THE REQUIRED RETURN ON THEIR**
7 **INVESTMENT?**

8 A. These investors would measure their required return by calculating a
9 weighted average of their required returns on the debt and equity portions
10 of the portfolio, where the weights are measured in terms of market
11 values, not book values. For example, if a firm's debt has a market value
12 of \$25 million, its equity has a market value of \$75 million, the market
13 interest rate on corporate debt of similar risk is 9 percent, and the market
14 required return on equity of similar risk is 15 percent, then the required
15 rate of return on a \$100 million portfolio containing all of the firm's debt
16 and equity securities would be 13.5 percent ($.25 \times 9 \text{ percent} + .75 \times$
17 $15 \text{ percent} = 13.5 \text{ percent}$).

18

19 Thus, the investors' required rate of return from an investment in the
20 company is the same as the company's weighted average cost of capital,
21 where both the required rate of return and the weighted average cost of
22 capital are measured in terms of market value weights.

23

24 **Q. IS THE ECONOMIC DEFINITION OF THE AVERAGE COST OF**
25 **CAPITAL CONSISTENT WITH THE WAY COMPETITIVE FIRMS**

1 **DETERMINE THE REQUIRED RATE OF RETURN ON INVESTMENT**
2 **DECISIONS?**

3 A. Yes. Managers also use a market value definition of the weighted
4 average cost of capital in making investment decisions. From the
5 manager's perspective, the firm's cost of capital is equal to the return
6 investors can earn on the market value of other investments of the same
7 risk. Rational managers, like rational investors, will not commit resources
8 to investments in new markets or technologies unless the expected return
9 on the market value of these investments in new markets or technologies
10 is greater than or equal to the firm's cost of capital, measured on a
11 market value basis, for projects with the same degree of risk.

12

13 **Q. DOES THE ECONOMIC LOGIC BEHIND THE DEFINITION OF THE**
14 **COST OF CAPITAL HAVE ANY IMPLICATIONS FOR COMPETITIVE**
15 **ENTRY IN THE LOCAL EXCHANGE MARKET IN FLORIDA?**

16 A. Yes. If the Florida Public Service Commission wants to encourage
17 efficient facilities-based competitive entry in the market for local
18 exchange services, the cost of capital input in Verizon Florida's forward-
19 looking cost studies must be at least as large as the return those potential
20 facilities-based competitors can earn on other investments of the same
21 risk. If potential competitors can lease local exchange facilities from
22 Verizon Florida at rates that include a ten percent rate of return on
23 investment, for example, they will have no incentive to invest in their own
24 facilities if they can earn returns greater than ten percent on other
25 investments of comparable risk. In short, it would make more sense for

1 those competitors to lease the undervalued unbundled network elements
2 from Verizon Florida than to build their own facilities. To provide correct
3 incentives for entry into local exchange markets, the Florida Commission
4 should measure Verizon Florida's cost of capital in the same way that
5 potential competitors measure their own costs of capital.

6

7 **Q. DOES THE ECONOMIC DEFINITION OF THE COST OF CAPITAL**
8 **HAVE ANY IMPLICATIONS FOR THE POLICY GOAL OF**
9 **ENCOURAGING INVESTMENT AND INNOVATION IN**
10 **TELECOMMUNICATIONS SERVICES?**

11 A. Yes. The Florida Commission should likewise use a market definition of
12 the cost of capital if it wishes to promote efficient investment and
13 innovation in telecommunications services. In competitive markets, the
14 incumbent and its competitors can only be encouraged to invest in new
15 technologies, products, and services if the rate of return they can earn on
16 the market value of their investments exceeds the rate of return they
17 could earn on the market value of other investments of the same risk.

18

19 **Q. WHY DO INVESTORS MEASURE THE RETURN ON THEIR**
20 **INVESTMENT PORTFOLIOS USING MARKET VALUE WEIGHTS**
21 **RATHER THAN BOOK VALUE WEIGHTS?**

22 A. Investors measure the return on their investment portfolios using market
23 value weights because market value weights are the best measure of the
24 amounts the investors currently have invested in each security in the
25 portfolio. From the investor's point of view, the historical cost or book

1 value of his investment is entirely irrelevant to the current risk and return
2 on his portfolio because if he were to sell his investment, he would
3 receive only its market value and not the historical cost. Thus, the return
4 can only be measured in terms of market values.

5

6 **Q. IS THE ECONOMIC DEFINITION OF THE AVERAGE COST OF**
7 **CAPITAL CONSISTENT WITH REGULATORS' TRADITIONAL**
8 **DEFINITION OF THE AVERAGE COST OF CAPITAL?**

9 A. No. As noted above, the economic definition of the average cost of
10 capital is based on the market costs of debt and equity, the market value
11 percentages of debt and equity in a company's capital structure, and the
12 future expected risk of investing in the company. Regulators, in contrast,
13 have traditionally defined the average cost of capital using the embedded
14 cost of debt, the book values of debt and equity in a company's capital
15 structure, and the risk of investing in a franchised provider of
16 telecommunications services.

17

18 **Q. WHAT IS THE DIFFERENCE BETWEEN THE MARKET COST OF**
19 **DEBT AND A COMPANY'S EMBEDDED COST OF DEBT?**

20 A. The market cost of debt is the rate of interest a company would have to
21 pay if it issued debt under today's market conditions. The embedded
22 cost of debt is the company's total interest expense divided by the total
23 book value of its debt. Thus, the embedded cost of debt is an average of
24 the interest rates the company has paid in the past to issue debt
25 securities. This calculation of the embedded cost of debt, however,

1 provides no basis for measuring the market cost of debt.

2

3 **Q. WHAT IS THE DIFFERENCE BETWEEN THE MARKET VALUE AND**
4 **THE BOOK VALUE OF A COMPANY'S DEBT?**

5 A. The market value of a company's debt represents the current price in the
6 capital markets of the company's debt obligations. The book value of a
7 company's debt is the historical face value of its debt adjusted for the
8 accounting amortization of premiums and discounts. The market value of
9 a company's debt is approximately equal to the book value of its debt
10 when market interest rates are approximately equal to the average
11 interest rate of the company's previous debt issuances.

12

13 **Q. WHAT IS THE DIFFERENCE BETWEEN THE MARKET VALUE AND**
14 **THE BOOK VALUE OF A COMPANY'S EQUITY?**

15 A. The market value of a company's equity is simply the market price of the
16 company's stock times the number of shares outstanding. The book
17 value of equity is more complex: it represents the sum of paid-in capital
18 and retained earnings, where paid-in capital represents the amount of
19 capital a firm has historically obtained from stock issuances, and retained
20 earnings represent the cumulative earnings over the life of the company
21 that have not been paid out as dividends. In addition, the book value of a
22 company's equity is adjusted periodically for accounting events such as
23 changes in accounting rules and regulations, write-offs, and extraordinary
24 events.

25

1 **Q. DOES THE BOOK VALUE OF A COMPANY'S EQUITY REFLECT THE**
2 **HISTORICAL COST OF ITS ASSETS?**

3 A. Yes. The book value of a company's equity is defined as the book value
4 of a company's assets minus the book value of the company's debt:

5 *Book Value of Equity = Book Value of Assets - Book Value of Debt.*

6 Since the book value of a company's assets, in turn, is equal to the
7 historical cost of a company's assets minus accumulated depreciation,
8 the book value of a company's equity can also be stated as the historical
9 cost of a company's assets, minus the accumulated book depreciation on
10 these assets, minus the book value of a company's debt:

11 *Book Value of Equity = Historical Cost of Assets – Accumulated*
12 *Book Depreciation – Book Value of Debt*

13 Thus, the book value of a company's equity reflects the historical cost
14 of the company's assets.

15

16 **Q. WHY HAVE STATE AND FEDERAL REGULATORS DEFINED THE**
17 **AVERAGE COST OF CAPITAL IN TERMS OF EMBEDDED COSTS**
18 **AND BOOK VALUES RATHER THAN FORWARD-LOOKING COSTS**
19 **AND MARKET VALUES?**

20 A. State and federal regulators traditionally have defined a company's
21 average cost of capital in terms of embedded costs and book values
22 because these concepts were consistent with the regulators' accounting
23 model of the firm. Economists, in contrast, generally employ an
24 economic model of the firm in which forward-looking costs and market
25 values are the relevant standards.

1

2 **Q. IS THE TRADITIONAL STATE AND FEDERAL REGULATORY**
3 **DEFINITION OF THE AVERAGE COST OF CAPITAL CONSISTENT**
4 **WITH THE ECONOMIC PRINCIPLES UNDERLYING A FORWARD-**
5 **LOOKING COST STUDY?**

6 A. No. As I have already noted, the economic principles underlying a
7 forward-looking economic cost study require that the average cost of
8 capital be calculated using a market interest rate, a market value capital
9 structure, and a cost of equity that measures the return investors require
10 in competitive markets on other investments of the same risk. In
11 contrast, the regulatory definition of the weighted average cost of capital
12 is based on an embedded interest rate, a book value capital structure,
13 and a cost of equity that measures the return investors require in markets
14 that are at least partially protected from competition. The regulatory
15 definition of the weighted average cost of capital is inconsistent with the
16 economic principle that economic costs are forward looking and market
17 based, not backward looking and accounting based.

18

19 **Q. IN SUM, THEN, WHAT IS THE PROPER DEFINITION OF THE**
20 **AVERAGE COST OF CAPITAL FOR USE IN VERIZON FLORIDA'S**
21 **FORWARD-LOOKING COST STUDIES?**

22 A. The Act removes all barriers to entry in the local exchange market and
23 opens the market to full competition. In a competitive market for local
24 exchange service, forward-looking economic cost is the appropriate cost
25 benchmark for forward-looking cost studies. Furthermore, the FCC has

1 determined that forward-looking economic costs should approximate the
2 costs the incumbent LEC would incur in a competitive market for UNEs.
3 Thus, for use in Verizon Florida's forward-looking economic cost studies,
4 the average cost of capital should be defined in terms of market interest
5 rates, the market values of debt and equity in a company's capital
6 structure, and investors' expectations regarding the future risk of
7 investing in the company in a competitive environment. This is the only
8 definition of the average cost of capital that is consistent with the
9 underlying assumptions of Verizon Florida's forward-looking cost studies.

10 III. Risk

11

12 **Q. DOES THE REQUIRED RATE OF RETURN ON AN INVESTMENT**
13 **VARY WITH THE RISK OF THAT INVESTMENT?**

14 A. Yes. Since investors are averse to risk, they require a higher rate of
15 return on investments with greater risk.

16

17 A. RISK IMPLIED BY THE FCC'S COST STANDARDS

18

19 **Q. HOW DO THE FCC'S FORWARD-LOOKING ECONOMIC COST**
20 **STANDARDS AFFECT THE APPROPRIATE VIEW OF INVESTMENT**
21 **RISK IN THE CONTEXT OF UNE MODELS?**

22 A. The FCC has specifically stated that rates for UNEs should "approximate
23 what the incumbent LEC would be able to charge if there were a
24 competitive market for such offerings." CLECs have argued in other UNE
25 proceedings that the expense and investment components of the

1 forward-looking economic cost of providing UNEs will be lower in a fully
2 competitive market environment than in a less competitive market
3 environment. However, they fail to acknowledge that the competitive
4 market environment also has implications for investment risk, and thus
5 the depreciation and cost of capital components of their cost studies.
6 Firms in a fully competitive environment would certainly use shorter
7 depreciation lives than firms in a less competitive environment, and they
8 would certainly face higher costs of capital as well.

9

10 **Q. WHAT WOULD BE THE EFFECT OF USING THE COMPETITIVE**
11 **MARKET ASSUMPTION TO ESTIMATE THE EXPENSE AND**
12 **INVESTMENT COMPONENTS, BUT A MONOPOLY MARKET**
13 **ASSUMPTION TO ESTIMATE THE COST OF CAPITAL?**

14 **A.** If the Florida Commission assumes the market is fully competitive when
15 determining the expense and investment components in UNE cost
16 models, but not when determining the cost of capital, the resulting
17 forward-looking economic cost studies ***will not replicate*** the results of a
18 competitive market. Indeed, since the resulting forward-looking economic
19 costs would then be less than the costs competitors would face in
20 building their own networks, there would be no incentive for facilities-
21 based competition. Similarly, there would be no incentive for incumbent
22 LECs to continue to invest in and upgrade their networks. Thus,
23 customers would be deprived of the advanced technologies that the
24 authors of the Telecommunications Act envisioned.

25

1 Q. YOU MENTIONED EARLIER THAT PARTIES IN UNE PROCEEDINGS
2 FREQUENTLY USE COST MODELS TO ESTIMATE THE FORWARD-
3 LOOKING ECONOMIC COST OF PROVIDING UNES. CAN YOU
4 ILLUSTRATE HOW THE INVESTMENT ASSUMPTIONS IN SUCH
5 MODELS AFFECT INVESTMENT RISK AND THE COST OF CAPITAL?

6 A. Yes. Consider four possible cost model scenarios, each with different
7 assumptions regarding the required investment in network facilities to
8 provide UNEs. The first scenario is one in which operating expenses and
9 amounts of investment will be measured on the basis of historical costs.

10

11 The second scenario is one in which operating expenses and amounts of
12 investment will be based on the forward-looking economic costs of the
13 incumbent LEC, recognizing the existence of the incumbent LEC's
14 current network, the optimal time path of replacing the current network
15 with the optimal mix of new technologies, and the inherent uncertainties
16 of demand and technology forecasts.

17

18 The third scenario assumes a hypothetical world where operating
19 expenses and amounts of investment will be measured on the basis of
20 the forward-looking economic costs of building the local exchange
21 network all at once, using the most efficient technology for meeting the
22 foreseeable demand for telecommunications services. This scenario
23 ignores the economic consequences of both demand and technology
24 uncertainty, as well as the huge costs of transitioning from the incumbent
25 LEC's current network to an entirely rebuilt new local exchange network.

1 This is the scenario that most closely reflects Verizon Florida's cost
2 model in this proceeding. As Mr. Tucek explains in his direct testimony,
3 the costs produced by this model are, at best, a lower bound for the
4 forward-looking economic costs Verizon Florida expects to incur in
5 providing UNEs.

6

7 The fourth scenario is the same as scenario three, except that Verizon
8 Florida is also assumed to be able to achieve extraordinary cost savings
9 by: (1) purchasing all switches at large new-switch discounts; (2) sharing
10 outside plant facilities with electric and cable companies, even though
11 these companies are not planning to rebuild their networks from scratch;
12 and (3) achieving unrealistic expense reductions that are inconsistent
13 with experience in Florida.

14

15 These four scenarios involve increasing levels of risky investments in new
16 technology and increasingly optimistic assumptions about the costs of
17 operating and transitioning to the new technology. In fact, the fourth
18 scenario assumes investment and expense levels that are significantly
19 less than those that any efficient local exchange carrier could be
20 expected to achieve. The increasing level of investment risk must be
21 recognized when estimating the cost of capital input in the corresponding
22 UNE cost model.

23

24 **Q. WHY DO YOU CONSIDER SCENARIO THREE TO INVOLVE**
25 **CONSIDERABLY MORE INVESTMENT RISK THAN SCENARIO TWO?**

1 A. Scenario three involves more investment risk than scenario two because
2 it assumes that the network is built all at once, whereas scenario two
3 recognizes the reality that networks are built gradually over time.
4 Scenario three ignores most of the economic effects of demand and
5 technology uncertainty, as well as the very realistic transition costs of
6 moving from the installed network to the technology embodied in the
7 reconstructed network. A firm building an entirely new local exchange
8 network all at once is placing a very large bet on the accuracy of its
9 demand and technology forecasts. In reality, a firm building a network all
10 at once would face greater risks that (1) actual demand could be
11 significantly different from forecasted demand; (2) the optimal mix of
12 technology could change as new technology becomes available; (3) the
13 cost of installing and operating the modeled technology may be greater
14 than expected; and (4) the modeled technology may not provide the
15 quality and number of services that had been predicted. Furthermore,
16 the investment required to build an entirely new local exchange network
17 all at once would be enormous, and the investment would be sunk once
18 the network was installed. The risks of making such a large investment in
19 fixed network technology is even greater given that customers have the
20 option to abandon their use of UNEs and build their own network facilities
21 at any time. Indeed, the Act is intended to encourage that behavior.

22

23 **Q. CAN YOU PROVIDE ANY REAL WORLD EXAMPLES OF THE RISKS**
24 **OF MAKING A HUGE SUNK INVESTMENT IN AN ENTIRELY NEW**
25 **TELECOMMUNICATIONS NETWORK WHEN DEMAND IS**

1 **UNCERTAIN AND TECHNOLOGICAL CHANGE IS RAPID?**

2 A. Yes. Over the last several years, companies such as Teligent,
3 Allegiance, Covad, Rythms, Level 3, Qwest, Global Crossing,
4 Metromedia Fiber Network, Williams Communications, McLeodUSA and
5 others have invested billions of dollars in constructing entirely new
6 telecommunications networks both here and abroad. These companies
7 have found that telecommunications demand was not as large as they
8 originally forecast, and advances in technology may soon make some
9 parts of their networks obsolete. As a result, these companies have lost
10 anywhere from 60 percent to 90 percent of their market value as
11 investors have come to realize that these networks were built on overly
12 optimistic demand and cost forecasts. The companies and their investors
13 are now aware of the enormous risk of making high-cost, sunk
14 investments in new telecommunications technology.

15

16 **Q. WHY DO YOU CONSIDER SCENARIO FOUR TO INVOLVE MORE**
17 **RISK THAN SCENARIO THREE?**

18 A. Scenario four involves more investment risk than scenario three because,
19 in addition to assuming that Verizon Florida builds an entirely new local
20 exchange network from scratch, using the most efficient technology for
21 satisfying the foreseeable demand for telecommunications service, it also
22 assumes that Verizon Florida will be able to achieve unrealistic levels of
23 cost savings through new switch discounts, sharing facilities with other
24 companies, and extraordinary reductions in operating expenses. Under
25 these assumptions, there is a high risk that Verizon Florida would not be

1 able to earn an economic rate of return on its investment.

2

3 **Q. WHY IS IT IMPORTANT TO CONSIDER THE RISK IMPLICATIONS OF**
4 **THE FORWARD-LOOKING ECONOMIC COST STANDARDS WHEN**
5 **INVESTORS IN THE CAPITAL MARKETS DETERMINE THE COST OF**
6 **CAPITAL?**

7 A. There are at least two reasons for considering the risk implications of the
8 FCC's cost standards. First, there are no publicly-traded companies
9 whose sole business is constructing and operating telecommunications
10 networks for the purpose of offering UNEs. Thus, one must necessarily
11 use cost of capital proxies whose stock is publicly traded, and whose risk
12 approximates the risk of investing in the facilities to provide UNEs. One
13 must thoroughly understand the risks of investing in UNE facilities in
14 order to properly evaluate the results of applying cost of capital
15 methodologies to these proxy companies.

16

17 Second, the cost of capital obviously depends on the risk of the economic
18 environment assumed in the UNE cost study. If one develops a UNE
19 cost model based on a more risky economic environment, then the
20 analyst must include this higher risk in the estimate of the cost of capital
21 input for this cost model to be consistent. If the analyst does not include
22 the higher risk in estimating the cost of capital input, the results of the
23 economic cost study will be economically meaningless.

24

25 **Q. WHAT DO YOU MEAN WHEN YOU SAY THAT THE RESULTS OF AN**

1 **ECONOMIC COST STUDY WILL BE ECONOMICALLY MEANINGLESS**
2 **IF THE ANALYST DOES NOT CONSIDER THE RISK OF THE**
3 **ECONOMIC SCENARIO WHEN ESTIMATING THE COST OF**
4 **CAPITAL?**

5 A. I mean that the resulting UNE rates will not provide correct economic
6 signals to either new entrants or incumbent LECs. If a CLEC develops a
7 cost study based on scenario four, for example, but fails to include the
8 higher risk of scenario four in the cost of capital input, then the resulting
9 UNE rates would be significantly less than the cost a new entrant would
10 face in building its own network, even if it is more efficient in building the
11 new network than the incumbent LEC. Thus, there would be no
12 economic incentive for efficient entry.

13
14 With respect to the incumbent, a failure to include the higher level of risk
15 of scenario four in the cost of capital input implies that UNE rates would
16 be significantly less than the forward-looking economic cost of providing
17 UNEs. Thus, the LEC would have no incentive to continue to introduce
18 new technology in the local exchange, and the goal of the
19 Telecommunications Act to bring advanced technology to customers
20 would be thwarted.

21

22 **Q. WHICH SCENARIO DID YOU ASSUME WHEN CONDUCTING YOUR**
23 **COST OF CAPITAL STUDIES?**

24 A. I have estimated the cost of capital under scenario two. Because the
25 cost of capital would be higher in the more risky scenarios three or four,

1 using my cost of capital estimate will understate UNE costs. All other
2 aspects of Verizon Florida's cost model are based on the more risky
3 scenario three.

4

5 **B. RISK IMPLIED BY ACTUAL COMPETITIVE MARKET CONDITIONS**

6

7 **Q. IN ADDITION TO MODEL ASSUMPTIONS, WHAT ARE THE MAJOR**
8 **FACTORS THAT AFFECT THE RISK OF INVESTING IN THE**
9 **FACILITIES REQUIRED TO PROVIDE LOCAL EXCHANGE SERVICE**
10 **IN FLORIDA?**

11 A. The risk of investing in the facilities required to provide local exchange
12 service in Florida depends on operating leverage, the level of
13 competition, rapidly changing technology, and the regulatory
14 environment.

15

16 **Q. WHAT IS OPERATING LEVERAGE?**

17 A. Operating leverage refers to the relationship between the company's
18 revenues, on the one hand, and the company's fixed and variable costs
19 on the other. The provision of facilities-based telecommunications
20 services is a business that requires a large commitment to fixed costs in
21 relation to variable costs, a situation called high operating leverage. The
22 relatively high degree of fixed costs in the provision of facilities-based
23 telecommunications service exists because of the average LEC's large
24 investment in fixed assets such as central office, transport, and loop
25 facilities. High operating leverage causes Verizon Florida's net income to

1 be highly sensitive to fluctuations in revenues. There is a positive
2 correlation between operating leverage and risk: as operating leverage
3 rises, so does the risk of operation.

4

5 **Q. IS THE CURRENT LEVEL OF LOCAL EXCHANGE COMPETITION**
6 **RELEVANT?**

7 A. No. The FCC's rules require that forward-looking UNE cost studies
8 *assume* a fully competitive market. However, if the Florida Commission
9 analyzes the level of competition in Florida, it should look at the forward-
10 looking level of competition over the life of the investment, not the current
11 level of competition.

12

13 **Q. ARE INVESTORS PRIMARILY CONCERNED WITH CURRENT OR**
14 **EXPECTED FUTURE COMPETITION WHEN THEY ASSESS THE**
15 **INVESTMENT RISK OF VERIZON FLORIDA?**

16 A. Investors are primarily interested in expected future competition when
17 they assess the current investment risk of Verizon Florida because
18 expected future competition is a primary determinant of volatility in the
19 expected returns on their investment.

20

21 **Q. CAN VERIZON FLORIDA'S INVESTMENT RISK BE MEASURED BY**
22 **VERIZON FLORIDA'S CURRENT SHARE OF THE LOCAL EXCHANGE**
23 **MARKET?**

24 A. No. Remarkable as the growth of CLEC revenues and market share may
25 be, current market share statistics are nonetheless a poor indicator of

1 competitive risks in the local exchange market. An incumbent's current
2 market share reflects its historical position as the franchised provider of
3 local exchange services in its service territory. The position of the
4 incumbent as the franchised provider has been eliminated. Investors'
5 perception of risk depends on expected future competition, not current
6 competition as reflected in market share.

7

8 **Q. YOU NOTED PREVIOUSLY THAT THE COST OF CAPITAL TO BE**
9 **USED IN VERIZON FLORIDA'S COST STUDIES MUST BE BASED ON**
10 **THE PRINCIPLE OF FORWARD-LOOKING ECONOMIC COST. IS THE**
11 **FORWARD-LOOKING ECONOMIC COST PRINCIPLE CONSISTENT**
12 **WITH THE USE OF VERIZON FLORIDA'S CURRENT MARKET SHARE**
13 **AS AN INDICATOR OF INVESTMENT RISK?**

14 **A.** No. First, the forward-looking economic cost principle is economically
15 relevant only in a competitive market for telecommunications services.
16 Thus, the forward-looking economic cost principle, at its heart, is based
17 on the assumption that the market for local exchange services is fully
18 competitive.

19

20 Second, the forward-looking economic cost principle requires a
21 consideration of the level of competition and investment risk over the
22 entire future life of Verizon Florida's investment in network facilities.
23 Given the rapid changes in the telecommunications industry and the
24 certainty that competition will increase, Verizon Florida's current market
25 share is a poor indicator of future competition and risk.

1

2 **Q. ARE YOU AWARE OF THE STATE OF COMPETITION IN FLORIDA?**

3 A. Yes. Local exchange competition is extensive in Florida. Some 463
 4 CLECs are certificated to offer local exchange service, and CLECs have
 5 access to all of Verizon Florida's lines. CLECs own and operate at least
 6 36 switches in Verizon's service area. Facilities-based competitors to
 7 Verizon include, among others, 2nd Century, AT&T, Intermedia, ITC
 8 Deltacom, KMC, MCI WorldCom, Sprint, Teligent, and Time Warner.

9

10 In addition, as shown in the Commission's annual reports on
 11 telecommunications competition in Florida, CLECs continue to increase
 12 their share of both business and residential access line markets (see
 13 Table 1). According to the Commission's draft report released in October
 14 2001, CLEC market share as of June 30, 2001, was 15.6 percent of the
 15 business access line market and 4.4 percent of the residential access line
 16 market.

17

18

TABLE 1

19

CLEC Access Lines Served At June 30, 2001

20

As Reported by the Florida Public Service Commission

21

22

23

24

25

	1996	1997	1998	1999	2000	2001
Number of CLECs	39	86	191	265	362	463
CLECs Providing Local Service	6	22	51	80	91	107

1	CLEC Access Lines (Thousands of						
2	Lines):						
3	Business	0.6	42	141	439	493	580
4	Residential	0	14	50	97	218	367
5	Total Lines	0.6	56	191	536	711	947
6		<hr/>					
7	Annual Growth – Business Lines		6900%	236%	211%	12%	18%
8	Annual Growth – Residential Lines			257%	94%	125%	68%
9	Annual Growth – Total Lines		9233%	241%	181%	33%	33%
10		<hr/>					
11	CLEC Market Share						
12	Business Lines		1.4%	4.3%	12.2%	14.2%	15.6%
13	Residential Lines		0.2%	0.7%	1.3%	2.7%	4.4%
14	Total Lines		0.5%	1.8%	5.0%	6.1%	7.9%
15		<hr/>					

16

17 The Commission's 2000 competition report identifies numerous

18 communities where CLECs have captured up to 25 percent of the

19 business access line market, including Tampa, Ft. Lauderdale,

20 Jacksonville, Destin, Winter Garden, Orlando, and Pensacola. The 2001

21 draft report does not show comparable data, apparently because some

22 CLECs have not reported data to the Florida Commission on an

23 exchange basis. However, data compiled by Verizon which is not

24 reflected in the Commission's report shows that, as of June 30, 2001,

25 CLECs have 290 NXXs covering all of Verizon Florida's exchanges and

1 interconnection trunks serving all of Verizon Florida's central offices; and
2 CLECs have purchased resale service in every Verizon Florida central
3 office.

4

5 **Q. IS THERE ANY INDICATION THAT DATA IN REPORTS SUCH AS**
6 **THOSE PREPARED BY THE FLORIDA COMMISSION AND THE FCC**
7 **MAY CONSERVATIVELY ESTIMATE CLECS' MARKET SHARE**
8 **PENETRATION?**

9 A. Yes. First, CLECs are not compelled to respond to inquiries regarding
10 their activities; and, since they are active participants in adversarial
11 proceedings such as this one, they have an incentive not to disclose
12 information about the lines they serve. (For example, the Florida
13 competition report notes that there are instances where incumbents
14 report having resold lines in an exchange, but no CLEC acknowledges
15 providing service.) In addition, many larger businesses, educational
16 institutions, and governmental organizations have private networks that
17 provide telecommunications services that bypass the facilities of
18 incumbents; and these activities are not taken into account in the
19 competition reports prepared by the Florida Commission and the FCC.
20 Furthermore, the data in reports prepared by the Florida Commission and
21 the FCC relate only to CLEC activity, not to competitive services offered
22 using competing infrastructures such as cable, Internet, and wireless
23 networks. For example, a recent FCC broadband survey report indicates
24 that subscribership to high-speed Internet access services increased by
25 63 percent during the second half of 2000 and that the incumbent LECs

1 have less than a 30 percent share of the broadband access line market.
2 ["Understanding the Local Exchange and Broadband Markets in Florida,"
3 Division of Policy Analysis and Intergovernmental Liaison, October 2001,
4 pp. 20 – 21, reporting to an August 9, 2001, FCC report on broadband
5 demand at year-end 2000.]

6

7 **Q. HOW DOES RAPIDLY CHANGING TECHNOLOGY AFFECT THE RISK**
8 **OF INVESTING IN INCUMBENT LOCAL EXCHANGE COMPANIES**
9 **SUCH AS VERIZON FLORIDA?**

10 A. Rapidly changing technology increases Verizon Florida's risk in two ways.
11 First, it threatens Verizon Florida's ability to recover the investment cost
12 of its new telecommunications plant. Second, it reduces the cost of entry
13 for competitors. Rapid advances in fiber optics, wireless, and multimedia
14 transmission technologies, for example, have shortened the economic
15 lives of the incumbent LECs' current investments in copper-based
16 facilities and allowed cable TV, interexchange, and wireless companies to
17 compete efficiently to offer local exchange service. Advances in these
18 technologies further threaten the incumbent LECs' heavy investment in
19 landline telecommunications service.

20

21 **Q. IS VERIZON FLORIDA ABLE TO COMPETE ON EQUAL TERMS WITH**
22 **COMPETITORS IN THE LOCAL EXCHANGE?**

23 A. No. Verizon Florida faces a number of disadvantages in its efforts to
24 compete in a fully competitive local exchange market. First, as the
25 incumbent LEC, Verizon Florida has the unique obligation to provide

1 telecommunications services to *all* customers, even those whose rates
2 fail to cover the cost of providing service. Telecommunications prices
3 have historically been set to provide subsidies to high-cost customers in
4 low-density geographic areas. Such subsidies are inconsistent with the
5 competitive framework of the Act. Although the Act provides for the FCC
6 and states to implement mechanisms that eliminate the implicit subsidies
7 that have previously financed the provision of basic local
8 telecommunications service, those implicit subsidies have not yet been
9 eliminated. In truly competitive markets, there are no sources to
10 subsidize prices that are lower than cost. Investors are concerned that
11 the universal service support mechanisms that will be put in place may
12 not be sufficient to balance the incumbent LEC's obligation to continue to
13 provide service in high-cost areas. Competitors, in stark contrast, are
14 free to serve only the most profitable markets.

15

16 Second, Verizon Florida has the unique obligation to make significant
17 investments in the technology and software needed to provide unbundled
18 network elements to competitors. Verizon Florida's competitors,
19 however, have announced their intention to develop their own facilities for
20 providing local exchange service. Thus, Verizon Florida faces the
21 considerable risk that its investments in the technology and software
22 needed to provide unbundled network elements to competitors will not be
23 recovered, and is therefore at a cost disadvantage relative to its
24 competitors.

25

1 Third, Verizon Florida has the unique obligation to share the benefits of
2 network investments with competitors. When Verizon Florida invests to
3 upgrade the technology in its network, Verizon Florida must share the
4 benefits of this investment with competitors through resale and through
5 leasing of unbundled network elements. However, when Verizon
6 Florida's competitors invest to upgrade the technology in their networks,
7 Verizon Florida receives no benefit from the CLECs' investments
8 because Verizon Florida's competitors are not required to unbundle their
9 networks. For example, if AT&T is able to provide a complete package of
10 video, Internet, and voice services from its investments in TCI and
11 MediaOne, AT&T will have a significant competitive advantage compared
12 to Verizon Florida, who is unable to offer such bundled services.
13 However, when Verizon Florida enhances the local portion of its service
14 offerings through upgrades of its network, it is required to share these
15 benefits with all competitors, including AT&T.

16

17 **Q. HOW DOES REGULATION AFFECT THE RISK OF VERIZON**
18 **FLORIDA?**

19 A. Since regulation constrains Verizon Florida's activities more than those of
20 its competitors, it impairs Verizon Florida's ability to compete on the same
21 terms as its competitors, thereby increasing the risk of investing in
22 Verizon Florida and thus increasing Verizon Florida's cost of capital.

23

24 **Q. IS THE RISK OF PROVIDING UNBUNDLED NETWORK ELEMENTS**
25 **GREATER THAN THE RISK OF PROVIDING LOCAL EXCHANGE**

1 **SERVICE IN THE CURRENT REGULATORY ENVIRONMENT?**

2 A. Yes. In their eagerness to promote competition for local exchange
3 service at the residential level, regulators have generally set rates for
4 unbundled network elements based on forward-looking economic cost
5 studies that include: (1) aggressive assumptions about the expenses and
6 amount of investment required to build a new telecommunications
7 network using the most efficient technology currently available; and
8 (2) conservative estimates of the appropriate rate of depreciation and
9 cost of capital for that forward-looking network. As a result of these
10 contradictory approaches to estimating these four components of the
11 forward-looking economic cost of providing unbundled network elements
12 (that is, expenses, investment, cost of capital, and depreciation), local
13 exchange carriers such as Verizon Florida have been required to lease
14 unbundled network elements at rates that are below the cost of providing
15 these elements in a competitive environment. Thus, the risk of providing
16 unbundled network elements has exceeded the risk of providing local
17 exchange service.

18
19 Furthermore, the provision of unbundled network elements presents its
20 own unique risk. Verizon Florida is required to provide unbundled
21 network elements primarily to facilitate its competitors' entry into the
22 market. Those competitors will use unbundled network elements for
23 short periods until it becomes economical for them to build their own
24 networks, and abandon their use of Verizon Florida's network. Verizon
25 Florida is essentially facilitating the movement of business off its network,

1 which presents a significant additional risk. In addition, Verizon Florida
2 receives only a single revenue stream from the provision of unbundled
3 network elements. By contrast, in the provision of local exchange
4 service, Verizon Florida can compete to provide multiple services over
5 the same line, and hence receive multiple revenue streams. Thus, the
6 risk of providing unbundled network elements clearly exceeds the risk of
7 providing local exchange service.

8

9 **Q. HAVE YOU CONSIDERED THE POTENTIAL IMPACT OF LONG-TERM**
10 **COMMITMENTS TO TAKE AND PAY FOR UNBUNDLED NETWORK**
11 **ELEMENTS ON THE RISK OF INVESTING IN THE FACILITIES**
12 **REQUIRED TO PROVIDE UNBUNDLED NETWORK ELEMENTS?**

13 A. Yes. As noted above, Verizon's competitors may choose at any time to
14 discontinue purchasing UNEs from Verizon. Long-term commitments to
15 take and pay for unbundled network elements, in theory, could reduce the
16 risk of Verizon Florida's forward-looking investment in facilities to provide
17 unbundled network elements. However, the key rates to be established in
18 this proceeding are quoted at a price per month, or per minute of use. A
19 competing carrier may choose not to use Verizon Florida's facilities, or it
20 may choose to use these facilities for one month at a time. Thus, while
21 Verizon Florida is required to provide other carriers with unbundled
22 network elements, competitors are under no obligation to use Verizon
23 Florida's elements for any specific period of time. In short, there are no
24 long-term commitments to take and pay for unbundled network elements
25 that might reduce the risk of Verizon Florida's investment in the facilities

1 and software to provide interconnection and unbundled network
2 elements.

3

4 **Q. HOW DOES THE FORWARD-LOOKING RISK OF INVESTING IN THE**
5 **FACILITIES REQUIRED TO PROVIDE UNBUNDLED NETWORK**
6 **ELEMENTS COMPARE TO THE FORWARD-LOOKING RISK OF**
7 **INVESTING IN THE STANDARD & POOR'S INDUSTRIALS (S&P**
8 **INDUSTRIALS)?**

9 A. The forward-looking risk of investing in the facilities required to provide
10 unbundled network elements in Florida is at least as great as the forward-
11 looking risk of investing in the S&P Industrials.

12

13 **Q. WHY DO YOU BELIEVE THAT THE RISK OF INVESTING IN THE**
14 **FACILITIES REQUIRED TO PROVIDE UNBUNDLED NETWORK**
15 **ELEMENTS IN FLORIDA IS AT LEAST AS GREAT AS THE**
16 **FORWARD-LOOKING RISK OF INVESTING IN THE S&P**
17 **INDUSTRIALS?**

18 A. As I noted above, the risk of investing in the facilities to provide
19 unbundled network elements depends on operating leverage, the degree
20 of competition, rapidly changing technology, and the regulatory
21 environment. The degree of operating leverage required to provide
22 facilities-based telecommunications services far exceeds the average
23 degree of operating leverage required to provide the goods and services
24 offered by companies in the S&P Industrials. Telecommunications is also
25 a high technology business that is particularly sensitive to the risks of

1 rapidly changing technology. Furthermore, the regulatory environment
2 has placed restrictions on incumbents in their ability to compete on equal
3 terms with their competitors. These three factors—high operating
4 leverage, rapidly changing technology, and the regulatory environment—
5 tend to make the risk of investing in the facilities required to provide
6 unbundled network elements greater than the risk of investing in the S&P
7 Industrials.

8
9 The only factor that might reduce the risk of investing in the facilities
10 required to provide unbundled network elements is the level of
11 competition. However, the FCC’s cost study principles require that cost
12 studies “replicate . . . the conditions of a competitive market” for
13 unbundled network elements. In addition, the level of competition for
14 unbundled network elements is increasing rapidly. Taken as a whole, my
15 analysis of the factors affecting the risk of investing in the facilities
16 required to provide unbundled network elements causes me to believe
17 that this risk is at least as great as the risk of investing in the S&P
18 Industrials.

19

20 **IV. Estimate of the Weighted Average Cost of Capital for**
21 **Use in Verizon Florida’s Forward-Looking Cost**
22 **Studies**

23

24 **Q. HOW DID YOU CALCULATE THE WEIGHTED AVERAGE COST OF**
25 **CAPITAL THAT YOU RECOMMEND FOR USE IN VERIZON**

1 **FLORIDA'S FORWARD-LOOKING COST STUDIES?**

2 A. I calculated the weighted average cost of capital to be used in Verizon
3 Florida's forward-looking cost studies by analyzing the market-based
4 percentages of debt and equity in the capital structures of competitive
5 firms, the market cost of debt, and the market-required rate of return on
6 an equity investment in competitive firms of comparable risk.

7

8 **A. TARGET CAPITAL STRUCTURE**

9

10 **Q. HOW DID YOU DETERMINE AN APPROPRIATE TARGET CAPITAL**
11 **STRUCTURE FOR USE IN VERIZON FLORIDA'S FORWARD-**
12 **LOOKING COST STUDIES?**

13 A. To determine an appropriate target capital structure for use in Verizon
14 Florida's forward-looking cost studies, I examined capital structure data
15 for both my proxy group of S&P Industrials and a group of
16 telecommunications companies with incumbent local exchange
17 subsidiaries. I examined the most current available data for these
18 companies, and I also reviewed data for the past five years. In all
19 periods, the average market value capital structure for these companies
20 contains no more than 25 percent debt, and no less than 75 percent
21 equity.

22

23 **Q. WHAT ARE THE AVERAGE MARKET VALUE CAPITAL**
24 **STRUCTURES OF THE S&P INDUSTRIALS AND THE**
25 **TELECOMMUNICATIONS COMPANIES WITH INCUMBENT LOCAL**

1 A. Based on my examination of these data, I recommend that a target
2 market value capital structure containing 25 percent debt and 75 percent
3 equity be used to calculate Verizon Florida's weighted average cost of
4 capital.

5

6

B. COST OF DEBT

7

8 **Q. HOW DID YOU MEASURE THE MARKET COST OF DEBT**
9 **INVESTMENTS?**

10 A. I used the 7.55 percent average yield to maturity on Moody's A-rated
11 industrial bonds for March 2001, as reported by Moody's Investors
12 Service. This estimate is conservative because it does not include the
13 flotation costs that must be paid to issue the debt securities required to
14 finance the building of local exchange facilities on a forward-looking
15 basis.

16

17

C. COST OF EQUITY

18

19 **Q. HOW DID YOU MEASURE THE MARKET COST OF AN EQUITY**
20 **INVESTMENT IN VERIZON FLORIDA?**

21 A. I applied the Discounted Cash Flow (DCF) Model to the S&P Industrials.

22

23 **Q. WHY DID YOU APPLY THE DCF MODEL TO THE S&P**
24 **INDUSTRIALS?**

25 A. A proper definition of the cost of capital for use in Verizon Florida's

1 forward-looking cost studies is based on the assumption that the market
2 for local exchange services is competitive. As previously noted, the FCC
3 stated in the *Local Competition Order* that it sought to establish UNE
4 pricing rules that simulate conditions in a competitive marketplace.
5 However, at the present time, there are no publicly-traded companies that
6 have built telecommunications networks solely for the purpose of
7 providing unbundled network elements in a competitive market. Since
8 the S&P Industrials are a well-known sample of publicly traded
9 competitive companies whose risk, on average, approximates the risk the
10 incumbent LECs actually face in providing telecommunications services
11 in a competitive market, I believe the S&P Industrial group is a
12 conservative proxy for the risks of investing in the facilities required to
13 provide local exchange services on a forward-looking basis.

14

15 **Q. DOES THE S&P INDUSTRIAL GROUP FACE THE SAME RISK AS A**
16 **COMPANY BUILDING A NEW TELECOMMUNICATIONS NETWORK?**

17 A. No. The S&P Industrial group certainly faces less risk than a company
18 building an entirely new telecommunications network for providing UNEs,
19 using the most efficient technology to satisfy the foreseeable demand for
20 telecommunications service. A better proxy group for this latter company
21 would include such companies as Teligent, Allegiance, Covad, Rhythms,
22 Metromedia Fiber Network, Level 3, Qwest, Global Crossing, The
23 Williams Companies, and McLeodUSA. My recommended cost of capital
24 would be many times higher if I looked at companies that were building
25 entirely new networks to provide UNEs.

1

2 **Q. WHAT DCF RESULT DID YOU OBTAIN FROM YOUR APPLICATION**
3 **OF THE DCF MODEL TO THE S&P INDUSTRIALS?**

4 A. As shown in Exhibit JWV-1, I obtained a market-weighted average DCF
5 cost of equity of 14.75 percent for the S&P Industrials.

6

7 **Q. IN ADDITION TO YOUR DCF RESULTS FOR THE S&P INDUSTRIALS,**
8 **HAVE YOU ALSO CALCULATED DCF RESULTS FOR A GROUP OF**
9 **TELECOMMUNICATIONS COMPANIES THAT PROVIDE LOCAL**
10 **EXCHANGE SERVICE?**

11 A. Yes, I have. As shown in Exhibit JWV-2, the average cost of equity for
12 my group of telecommunications companies that provide local exchange
13 service is 15.52 percent.

14

15 **D. WEIGHTED AVERAGE COST OF CAPITAL**

16 **Q. WHAT IS YOUR ESTIMATE OF VERIZON FLORIDA'S OVERALL**
17 **WEIGHTED AVERAGE COST OF CAPITAL?**

18 A. I estimate Verizon Florida's overall weighted average cost of capital to be
19 12.95 percent. This estimate is based on a 7.55 percent market cost of
20 debt, a target market value capital structure containing 25 percent debt
21 and 75 percent equity, and a cost of equity of 14.75 percent (see
22 Table 3).

23

24

25

Table 3

Weighted Average Cost of Capital Using 25/75 Capital Structure

<u>Source of Capital</u>	<u>Cost Rate</u>	<u>Percent</u>	<u>Weighted Cost</u>
Debt	7.55%	25.00%	1.89%
Equity	14.75%	75.00%	11.06%
WAAC			12.95%

1
2
3
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5
6
7

8 **Q. ON THE BASIS OF YOUR COST OF CAPITAL STUDIES, WHAT IS**
9 **YOUR CONCLUSION REGARDING THE REASONABLENESS OF THE**
10 **12.95 PERCENT WEIGHTED AVERAGE COST OF CAPITAL VERIZON**
11 **FLORIDA USED IN ITS FORWARD-LOOKING COST STUDIES?**

12 A. I conclude that 12.95 percent is a conservative estimate of the weighted
13 average cost of capital that should be used in Verizon Florida's forward-
14 looking studies of the cost of providing unbundled network elements and
15 interconnection.

16

17 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

18 A. Yes, it does.

19
20
21
22
23
24
25

1 **REBUTTAL TESTIMONY OF JAMES H. VANDER WEIDE**

2

3

I. INTRODUCTION

4 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

5 A. My name is James H. Vander Weide. I am Research Professor of
6 Finance and Economics at the Fuqua School of Business of Duke
7 University. I am also President of Financial Strategy Associates, a firm
8 that provides strategic and financial consulting services to clients in the
9 electric, gas, insurance, telecommunications, and water industries. My
10 business address is 3606 Stoneybrook Drive, Durham, North Carolina.

11

12 **Q. ARE YOU THE SAME JAMES H. VANDER WEIDE THAT**
13 **PREVIOUSLY FILED DIRECT TESTIMONY IN THIS PROCEEDING?**

14 A. Yes, I am.

15

16 **Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?**

17 A. I have been asked by Verizon Florida Inc. (Verizon Florida) to review the
18 testimonies of Mr. David J. Draper on behalf of Staff, Dr. George S. Ford
19 on behalf of Z-Tel Communications, Inc., and Dr. August H. Ankum on
20 behalf of the ALEC Coalition, and to respond to their cost of capital
21 recommendations in this proceeding.

22

23 **II. REBUTTAL OF MR. DRAPER**

24

A. ECONOMIC PRINCIPLES

25 **Q. HAS THE FCC ESTABLISHED ANY ECONOMIC PRINCIPLES FOR**

1 **SETTING RATES FOR UNBUNDLED NETWORK ELEMENTS?**

2 A. Yes. In its First Report and Order, *In the Matter of Implementation of the*
3 *Local Competition Provisions in the Telecommunications Act of 1996*
4 ("Local Competition Order"), the FCC decided that three fundamental
5 economic principles should be used to set rates for unbundled network
6 elements. First, the FCC decided that rates for unbundled network
7 elements should be based on forward-looking economic costs, not
8 embedded or accounting costs. Second, the FCC decided that rates for
9 unbundled network elements should approximate the rates the incumbent
10 LEC would be able to charge in a competitive market for unbundled
11 network elements. Third, the FCC decided that rates for unbundled
12 network elements should provide correct economic signals for the
13 investment decisions of both competitive and incumbent local exchange
14 carriers.

15

16 **Q. HOW WOULD A FORWARD-LOOKING ECONOMIC COST OF**
17 **CAPITAL DIFFER FROM A COST OF CAPITAL BASED ON**
18 **EMBEDDED OR ACCOUNTING COSTS?**

19 A. As noted in my direct testimony, a forward-looking economic cost of
20 capital would be based on market interest rates, market costs of equity,
21 and a market value capital structure. In contrast, a cost of capital based
22 on embedded or accounting costs would reflect the embedded cost of
23 debt, the rate of return on book equity, and a book value capital structure.

24

25 **Q. IS MR. DRAPER'S COST OF CAPITAL RECOMMENDATION IN THIS**

1 **PROCEEDING CONSISTENT WITH THE FCC'S FORWARD-LOOKING**
2 **ECONOMIC COST PRINCIPLE?**

3 A. No. Mr. Draper's cost of capital recommendation in this proceeding is
4 based on his proxy telecommunications companies' book value capital
5 structures, which reflect—contrary to the FCC's guidelines—the
6 embedded, historical, and accounting costs of these companies' assets.

7
8 **Q. CAN YOU EXPLAIN WHY THE BOOK VALUE CAPITAL**
9 **STRUCTURES OF MR. DRAPER'S TELECOMMUNICATIONS GROUP**
10 **REFLECT THE HISTORICAL, EMBEDDED, OR ACCOUNTING COSTS,**
11 **OF THESE COMPANIES' ASSETS?**

12 A. Yes. The book value of a company's equity is defined as the book value
13 of a company's assets minus the book value of the company's debt:

14 *Book Value of Equity = Book Value of Assets - Book Value of Debt.*

15 Since the book value of a company's assets, in turn, is equal to the
16 historical cost of a company's assets minus accumulated depreciation,
17 the book value of a company's equity can also be stated as the historical
18 cost of a company's assets, minus the accumulated book depreciation on
19 these assets, minus the book value of a company's debt:

20 *Book Value of Equity = Historical Cost of Assets – Accumulated*

21 *Book Depreciation – Book Value of Debt*

22 Thus, the book value of a company's equity reflects the historical cost
23 of the company's assets. Similarly, the book value of a company's
24 debt reflects the historical costs of the company's debt financing.

25

1 Q. IN ITS RECENT DECISION IN DOCKET NO. 990649TP, THE
2 COMMISSION ADOPTED A BOOK VALUE CAPITAL STRUCTURE ON
3 THE GROUNDS THAT THE TELECOMMUNICATIONS ACT REQUIRES
4 USE OF FORWARD-LOOKING COSTS, BUT NOT THE USE OF
5 MARKET VALUE CAPITAL STRUCTURES. DO YOU AGREE WITH
6 THE COMMISSION'S ARGUMENT REGARDING THE USE OF A
7 MARKET VALUE CAPITAL STRUCTURE?

8 A. No. The FCC has interpreted the Telecommunications Act to require the
9 use of forward-looking economic costs, not historical, embedded, or
10 accounting costs. Economic costs are based on market values, not
11 accounting or book values. I have taught corporate finance and
12 economics for more than 30 years, and I have never seen a reputable
13 finance or economic text recommend the use of book value capital
14 structures to estimate the cost of capital.

15

16 Q. WHY DID THE FCC RECOMMEND THE USE OF FORWARD-LOOKING
17 ECONOMIC COSTS, RATHER THAN HISTORICAL OR ACCOUNTING
18 COSTS?

19 A. The FCC recommended the use of forward-looking economic costs,
20 rather than historical or accounting costs, because it wanted to send
21 correct economic signals to new entrants who were deciding whether to
22 purchase unbundled network elements or to purchase their own facilities.
23 For example, in paragraph 620 of the Local Competition Order, the FCC
24 states:

25 In the following sections, we first set forth ... a cost-based

1 pricing methodology based on forward-looking economic
2 costs, which we conclude is the approach for setting prices
3 that best furthers the goals of the 1996 Act. In dynamic
4 competitive markets, firms take action based not on
5 embedded costs, but on the relationship between market-
6 determined prices and forward-looking economic costs. If
7 market prices exceed forward-looking economic costs, new
8 competitors will enter the market. If their forward-looking
9 economic costs exceed market prices, new competitors will
10 not enter the market and existing competitors may decide
11 to leave. Prices for unbundled elements under section 251
12 must be based on cost under the law, and that should be
13 read as requiring that prices be based on forward-looking
14 economic costs. New entrants should make their decisions
15 whether to purchase unbundled elements or to build their
16 own facilities based on the relative economic costs of these
17 options. By contrast, because the cost of building an
18 element is based on forward-looking economic costs, new
19 entrants' investment decisions would be distorted if the
20 price of unbundled elements were based on embedded
21 costs. In arbitrations of interconnection arrangements, or in
22 rulemakings the results of which will be applied in
23 arbitrations, states must set prices for interconnection and
24 unbundled network elements based on the forward-looking,
25 long-run, incremental cost methodology we describe below.

1

2 **Q. YOU NOTED ABOVE THAT THE FCC REQUIRES THAT RATES FOR**
3 **UNBUNDLED NETWORK ELEMENTS BE BASED ON FORWARD-**
4 **LOOKING ECONOMIC COSTS, NOT HISTORICAL OR ACCOUNTING**
5 **COSTS. ARE ALL FORWARD-LOOKING ECONOMIC ESTIMATES OF**
6 **THE COST OF CAPITAL CONSISTENT WITH THE FCC'S ECONOMIC**
7 **GUIDELINES FOR SETTING UNE RATES?**

8 A. No. As noted above, the FCC also requires that UNE rates:
9 (1) approximate the rates the incumbent LEC would be able to charge in
10 a competitive market for UNEs; and (2) send correct economic signals to
11 both potential new entrants and incumbent LECs. Forward-looking
12 economic cost estimates that fail to approximate the cost of capital the
13 incumbent LEC would incur in a competitive market for UNEs, and that
14 fail to provide correct economic signals to both potential new entrants and
15 incumbent LECs in making network investment decisions, are
16 inconsistent with the FCC's economic guidelines for setting UNE rates.

17

18 **Q. IS MR. DRAPER'S COST OF CAPITAL ESTIMATE IN THIS**
19 **PROCEEDING CONSISTENT WITH THE FCC'S PRINCIPLE THAT**
20 **UNE RATES MUST APPROXIMATE THE RATES THE INCUMBENT**
21 **LEC WOULD BE ABLE TO CHARGE IN A COMPETITIVE MARKET**
22 **FOR UNES?**

23 A. No. Since competitive companies use market value capital structures to
24 estimate their weighted average costs of capital, their rates are
25 necessarily based on capital costs measured using market value capital

1 structures. In contrast, Mr. Draper uses a book value capital structure to
2 calculate his recommended cost of capital in this proceeding. UNE rates
3 based on Mr. Draper's estimate of the weighted average cost of capital
4 cannot approximate the rates the incumbent LEC would be able to
5 charge in a competitive market for UNEs.

6

7 **Q. IS YOUR COST OF CAPITAL ESTIMATE IN THIS PROCEEDING**
8 **CONSISTENT WITH THE FCC'S PRINCIPLE THAT UNE RATES MUST**
9 **APPROXIMATE THE RATES THE INCUMBENT LEC WOULD BE**
10 **ABLE TO CHARGE IN A COMPETITIVE MARKET FOR UNES?**

11 A. Yes. Since my cost of capital recommendation reflects the forward-
12 looking economic cost of capital of competitive companies of average
13 risk, my recommendation approximates the cost of capital the incumbent
14 LEC would incur in a competitive market for UNEs. However, as I
15 discuss below, my cost of capital estimate does not reflect the forward-
16 looking economic costs of building an entirely new telecommunications
17 network from scratch using the most efficient technology at every
18 moment of time.

19

20 **Q. DO AT&T AND WORLDCOM AGREE WITH THE FCC'S CONCLUSION**
21 **THAT THE TELRIC METHODOLOGY SHOULD PRODUCE RATES**
22 **THAT "APPROXIMATE WHAT THE INCUMBENT LEC WOULD BE**
23 **ABLE TO CHARGE IF THERE WERE A COMPETITIVE MARKET FOR**
24 **SUCH OFFERINGS"?**

25 A. Yes. AT&T and WorldCom have repeatedly supported this statement in

1 their testimony regarding UNE rates throughout the country. For
2 example, in her direct testimony on behalf of AT&T and WorldCom in a
3 proceeding before the FCC, AT&T/WorldCom witness Terry L. Murray
4 states at page 5,

5 First, as is consistent with the Commission's Total Element
6 Long Run Incremental Cost ("TELRIC") methodology, **the**
7 **prices for unbundled network elements should mimic**
8 **the prices that would prevail if Verizon sold the same**
9 **functionalities in a competitive market.** Competitive
10 market forces would drive prices down to efficient forward-
11 looking economic costs. Thus, to allow all providers of
12 local exchange service to purchase inputs as if they were
13 doing so in a competitive market, the Commission should
14 establish prices for unbundled network elements that do
15 not exceed forward-looking economic costs. (Murray Direct
16 Testimony on behalf of AT&T and WorldCom in CC Docket
17 No. 00-218, CC Docket No. 00-24, CC Docket No. 00-251,
18 at 5 (emphasis added).)

19 In her rebuttal testimony, Ms. Murray states,

20 TELRIC is the right methodology because, as this
21 Commission explained when it adopted the TELRIC
22 methodology in its Local Competition First Report and
23 Order [at ¶ 679], "Adopting a pricing methodology based on
24 forward-looking, economic costs best replicates, to the
25 extent possible, the conditions of a competitive market."

1 (Murray Rebuttal on behalf of AT&T and WorldCom in CC
2 Docket No. 00-218, CC Docket No. 00-24, CC Docket No.
3 00-251 at 5-6.)
4

5 **Q. HAVE AT&T/WORLDCOM WITNESSES CONCEDED THAT THE COST**
6 **OF CAPITAL MUST ASSUME A FULLY COMPETITIVE MARKET TO**
7 **BE CONSISTENT WITH OTHER ASSUMPTIONS IN A UNE COST**
8 **MODEL?**

9 A. Yes. In the Virginia FCC Arbitration proceeding, AT&T/WorldCom
10 economic witness Terry Murray stated: "I think all the model assumptions
11 have to be consistent. So, to the degree that it requires a competitive
12 market to get all of the other assumptions, that would be true for the cost
13 of capital as well." (AT&T and WorldCom v. Verizon Virginia, Case No.
14 00-218 et al., Tr. at 3202 (October 23, 2001.)
15

16 **Q. AT&T WITNESS ANKUM RECOMMENDS COST MODEL INPUTS IN**
17 **THIS PROCEEDING THAT REFLECT HIS ASSUMPTION THAT**
18 **VERIZON FLORIDA WILL BUILD AN ENTIRELY NEW**
19 **TELECOMMUNICATIONS NETWORK FROM SCRATCH USING THE**
20 **MOST EFFICIENT TECHNOLOGY AT EVERY MOMENT OF TIME.**
21 **DOES MR. DRAPER'S COST OF CAPITAL ESTIMATE REFLECT THE**
22 **RISKS OF A COMPANY THAT MUST BUILD AN ENTIRELY NEW**
23 **TELECOMMUNICATIONS NETWORK FROM SCRATCH USING THE**
24 **MOST EFFICIENT TECHNOLOGY AT EVERY MOMENT OF TIME?**

25 A. No. Mr. Draper's cost of capital estimate, if it were calculated correctly,

1 reflects only the risks of the telecommunications holding companies'
2 existing telecommunications businesses, not the risk of building an
3 entirely new telecommunications network from scratch using the most
4 efficient technology at every moment of time. This extreme competitive
5 market assumption, which serves as the basis of the ALEC coalition's
6 UNE cost recommendations, would require a significantly higher cost of
7 capital than either Mr. Draper or I have recommended in this proceeding.

8

9 **Q. HAS THE FCC RECOGNIZED THAT THE RISKS OF THE**
10 **REGULATORY ENVIRONMENT, INCLUDING THE RISK OF THE UNE**
11 **COST MODEL, SHOULD BE CONSIDERED IN ESTIMATING THE**
12 **COST OF CAPITAL?**

13 A. Yes. In its reply brief before the Supreme Court, the FCC stated,
14 "Moreover, an appropriate cost of capital determination takes into
15 account not only existing competitive risks...but also risks associated with
16 the regulatory regime to which a firm is subject." (Reply Brief for
17 Petitioners United States and the FCC, *Verizon Communications, Inc. et*
18 *al. v. FCC et al.* (Nos. 00-551, 00-555, 00-587, 00-590, and 00-602) at 11
19 - 12.) Thus, the FCC clearly recognizes that the risks of the economic
20 and regulatory environment assumed in the UNE cost model should be
21 considered in estimating the cost of capital.

22

23 **Q. WOULD MR. DRAPER'S COST OF CAPITAL ESTIMATE PROVIDE**
24 **CORRECT ECONOMIC SIGNALS TO NEW ENTRANTS WHO ARE**
25 **MAKING DECISIONS WHETHER TO PURCHASE UNBUNDLED**

1 **NETWORK ELEMENTS OR TO BUILD THEIR OWN FACILITIES?**

2 A. No. As noted above, Mr. Draper uses the average book value capital
3 structure of his proxy group of telecommunications companies to
4 estimate the weighted average cost of capital for use in Verizon Florida's
5 UNE cost studies. Book value capital structures reflect the embedded or
6 historical costs of his telecommunications companies' assets. In contrast,
7 new entrants necessarily issue debt and equity securities, and hence
8 attract capital, at market values, not accounting or book values.
9 Because Mr. Draper incorrectly uses a book value capital structure to
10 estimate the weighted average cost of capital for use in Verizon Florida's
11 UNE cost studies, his estimate would provide incorrect economic signals
12 to new entrants who are deciding whether to purchase UNEs or to build
13 their own facilities.

14

15 **Q. ARE YOU AWARE THAT THE FLORIDA PUBLIC SERVICE**
16 **COMMISSION HAS TRADITIONALLY USED BOOK VALUE CAPITAL**
17 **STRUCTURES TO SET RATES FOR PUBLIC UTILITY SERVICES?**

18 A. Yes. However, the Florida Public Service Commission has also used
19 book values, or historical costs, to measure the company's investment in
20 rate base assets. While a book value capital structure may have been
21 appropriate in a world where assets were measured in terms of book
22 values or historical costs, a book value capital structure is definitely not
23 appropriate in a world where assets are measured in terms of market
24 values, or forward-looking economic costs. If assets are measured in
25 terms of market values or forward-looking economic costs, consistency

1 requires that the debt and equity components of the capital structure also
2 be measured in terms of market values of forward-looking economic
3 costs.

4

5

B. MR. DRAPER'S DCF METHOD

6

1. Mr. Draper's Proxy Companies

7

Q. WHAT RISK PROXY COMPANIES DID MR. DRAPER USE TO ESTIMATE THE COST OF CAPITAL INPUT IN UNE COST STUDIES?

8

9 A. Mr. Draper used a group of seven telecommunications holding
10 companies, including AT&T, BellSouth, CenturyTel, Qwest, Sprint,
11 Telephone & Data, and Verizon as risk proxies for the purpose of
12 estimating the cost of capital input in UNE cost studies.

13

14

Q. WHAT SELECTION CRITERIA DID MR. DRAPER USE TO SELECT THE COMPANIES IN HIS RISK PROXY GROUP?

15

16 A. Mr. Draper describes his selection criteria on page 6 of his direct
17 testimony, as follows:

18

I first analyzed the publicly traded telecommunication
19 carriers listed in Value Line's Investment Survey for
20 Windows, November 2001 edition. ... In developing this
21 index, I eliminated any company that received less than
22 75% of its annual revenues from telecommunications
23 operations. I also eliminated any company with insufficient
24 financial data to perform a financial analysis. Finally, I
25 eliminated any company that was the subject of an ongoing

1 merger or acquisition.

2

3 **Q. DOES MR. DRAPER PROVIDE ANY DATA THAT WOULD ALLOW**
4 **ONE TO VERIFY THAT HIS GROUP OF SEVEN**
5 **TELECOMMUNICATIONS HOLDING COMPANIES, IN FACT, MEET**
6 **THE CRITERIA HE STATES?**

7 A. No. While Mr. Draper's work papers contain some data on the seven
8 telecommunications companies in his proxy group, they do not contain
9 any data on the telecommunications companies that he eliminated in
10 arriving at his proxy group. Furthermore, Mr. Draper does not provide
11 any data on which companies were eliminated because they are "the
12 subject of an ongoing merger or acquisition."

13

14 **Q. DO ANY OF THE COMPANIES IN MR. DRAPER'S PROXY GROUP**
15 **FAIL TO MEET HIS CRITERIA THAT THE COMPANY NOT BE**
16 **INVOLVED IN AN "ONGOING MERGER OR ACQUISITION"?**

17 A. Yes. At least two of Mr. Draper's companies, AT&T and CenturyTel, fail
18 to meet his criteria that they not be "the subject of an ongoing merger or
19 acquisition." AT&T is subject to a merger with Comcast, and CenturyTel
20 is subject to a merger with ALLTEL.

21

22 **Q. DID MR. DRAPER FAIL TO INCLUDE ANY COMPANIES THAT DID**
23 **MEET HIS CRITERIA?**

24 A. Yes. SBC Communications is a large telecommunications holding
25 company that receives all its revenues from telecommunications

1 operations, has sufficient data to perform both a DCF and CAPM
2 analysis, and is not involved in a merger or acquisition at this time.

3

4 **Q. HAVE YOU CALCULATED DCF RESULTS FOR THE**
5 **TELECOMMUNICATIONS COMPANIES THAT MEET MR. DRAPER'S**
6 **SELECTION CRITERIA USING MR. DRAPER'S TWO-STAGE DCF**
7 **METHODOLOGY?**

8 A. Yes. The average DCF result for the Value Line telecommunications
9 holding companies that meet Mr. Draper's selection criteria is 15.86
10 percent. This result is based on use of Mr. Draper's specific DCF
11 methodology and data applied to each individual company that meets his
12 selection criteria. See Vander Weide Rebuttal Exhibit JVW-1.

13

14 **Q. WHAT RISK PROXY COMPANIES DID YOU USE TO ESTIMATE THE**
15 **COST OF CAPITAL INPUT IN STUDIES OF THE FORWARD-LOOKING**
16 **ECONOMIC COST OF PROVIDING UNBUNDLED NETWORK**
17 **ELEMENTS IN FLORIDA?**

18 A. I used both the S&P Industrials and a group of telecommunications
19 holding companies as proxies for the risk of investing in the facilities
20 required to provide unbundled network elements in Florida.

21

22 **Q. WHY DID YOU USE THE S&P INDUSTRIALS AS A PROXY FOR THE**
23 **RISK OF INVESTING IN THE FACILITIES REQUIRED TO PROVIDE**
24 **UNES IN FLORIDA?**

25 A. I used the S&P Industrials as a proxy for the risk of investing in the

1 facilities required to provide unbundled network elements for several
2 reasons. First, there are no publicly-traded companies whose sole
3 business is the provision of unbundled network elements to competitors.
4 Companies that would most closely resemble a “network element leasing
5 company” include companies such as Global Crossing, Level 3
6 Communications, and Metromedia Fiber Network. These companies
7 provide telecommunications network services in the wholesale market.
8 However, as I have noted, these companies do not have sufficient data
9 for the application of traditional cost of equity techniques.

10

11 Second, the S&P Industrials are a broad sample of companies in
12 competitive markets whose aggregate risk is average. Because the
13 sample of companies in the S&P Industrials is broad, the use of the S&P
14 Industrials significantly reduces the estimation error in the cost of capital
15 that can arise when a small sample of companies is chosen from an
16 industry that is undergoing unprecedented restructuring.

17

18 Third, the three remaining Regional Bell Holding Companies are simply
19 too small a sample for the purpose of estimating the cost of capital. In
20 addition, the RBHCs receive a very small percentage of their revenues
21 from the leasing of unbundled network elements.

22

23 Finally, the risk of the RBHCs is approximately equal to the risk of the
24 S&P Industrials, as evidenced by the fact that the RBHCs and the S&P
25 Industrials have approximately the same average market value capital

1 structure. Companies with similar risk generally use similar capital
2 structures to finance their business activities.

3

4 **Q. WHY DID YOU ALSO USE A GROUP OF TELECOMMUNICATIONS**
5 **HOLDING COMPANIES AS A PROXY FOR THE RISK OF INVESTING**
6 **IN THE FACILITIES REQUIRED TO PROVIDE UNES IN FLORIDA?**

7 A. I also used a group of telecommunications holding companies because
8 some commissions maintain the view that companies must be in a similar
9 line of business in order to be comparable in risk to the business of
10 leasing unbundled network elements. Although this view is not
11 economically correct, I felt it necessary to perform the analysis so that the
12 Commission would have a complete set of information for consideration
13 in making its decision.

14

15 **Q. WHAT TELECOMMUNICATIONS HOLDING COMPANIES DID YOU**
16 **USE IN YOUR ANALYSIS?**

17 A. As shown in Vander Weide Exhibit JWV-2, I used ALLTEL, BellSouth,
18 SBC Communications, and Verizon Communications as a risk proxy
19 group of telecommunications holding companies. As shown on that
20 exhibit, my DCF result for the group of telecommunications holding
21 companies is slightly higher than my DCF result for the S&P Industrials.

22

23

2. Mr. Draper's Two-Stage DCF Model

24 **Q. HOW DOES MR. DRAPER USE THE DCF MODEL TO ESTIMATE THE**
25 **COST OF EQUITY FOR HIS PROXY COMPANIES?**

1 A. Mr. Draper uses a two-stage annual DCF model in which investors expect
2 future dividends to grow at one rate for the next four years and at a
3 second rate thereafter.

4

5 **Q. HOW DOES MR. DRAPER ESTIMATE THE TWO GROWTH RATES IN**
6 **HIS DCF MODEL?**

7 A. Mr. Draper uses Value Line dividend forecasts for the years 2002 and
8 2005 to estimate the short-term dividend growth in his DCF model, and
9 Value Line estimates of the long-run rate of return on book equity and
10 retention ratio to estimate the long-run growth rate in his DCF model. Mr.
11 Draper's short-term and long-term growth estimates are shown in Exhibit
12 DJD-4.

13

14 **Q. DO YOU AGREE WITH MR. DRAPER'S APPLICATION OF HIS TWO-**
15 **STAGE DCF METHOD TO HIS PROXY GROUP OF**
16 **TELECOMMUNICATIONS HOLDING COMPANIES?**

17 A. No. I have several problems with Mr. Draper's application of his two-
18 stage DCF method to the telecommunications holding companies. First,
19 as noted above, Mr. Draper applies his two-stage DCF model to a proxy
20 group of companies that did not even meet his own selection criteria for
21 inclusion in the proxy group. If Mr. Draper had applied his own selection
22 criteria correctly he would have obtained a two-stage DCF result equal to
23 15.86 percent.

24

25 Second, Mr. Draper has not provided any evidence that investors use his

1 two-stage DCF method in making stock buy and sell decisions. As noted
2 in my direct testimony, there is considerable evidence that investors use
3 the I/B/E/S growth rates in a single-stage model in making stock buy and
4 sell decisions.

5

6 Third, Mr. Draper's two-stage DCF model is based on the assumption
7 that dividends are received only at the end of each year. In contrast, his
8 proxy companies actually pay dividends quarterly. Investors recognize
9 the quarterly payment of dividends when they value the stocks of Mr.
10 Draper's telecommunications holding companies.

11

12 Fourth, Mr. Draper's two-stage DCF model produces the unreasonable
13 result that two of his companies, AT&T and Telephone & Data Systems,
14 have DCF costs of equity less than the current yield to maturity on
15 Moody's A-rated utility bonds; and one company, Qwest, has a DCF cost
16 of equity that is only slightly greater than the yield to maturity on Moody's
17 A-rated utility bonds.

18

19 **C. MR. DRAPER'S CAPITAL ASSET PRICING MODEL ("CAPM")**

20 **Q. HOW DOES MR. DRAPER USE THE CAPM TO ESTIMATE THE COST**
21 **OF EQUITY FOR HIS PROXY COMPANIES?**

22 A. The CAPM requires an estimate of the risk-free rate, the company-
23 specific risk factor or beta, and the expected return on the market
24 portfolio. For his estimate of the risk-free rate, Mr. Draper used the
25 forecasted yield to maturity on long-term Treasury bonds. For his

1 estimate of the company-specific risk, or beta, Mr. Draper used the
2 average Value Line beta for his proxy companies. For his estimate of the
3 expected return on the market portfolio, Mr. Draper performed “a basic
4 DCF analysis” for each company in the Value Line database. (See
5 Draper testimony at p. 9.)
6

7 **Q. DO YOU AGREE WITH MR. DRAPER’S APPLICATION OF THE**
8 **CAPM?**

9 A. No. I strongly disagree with Mr. Draper’s estimate of the expected rate of
10 return on the market portfolio.
11

12 **Q. HOW DOES MR. DRAPER ESTIMATE THE EXPECTED RATE OF**
13 **RETURN ON THE MARKET PORTFOLIO?**

14 A. Mr. Draper estimates the expected rate of return on the market portfolio
15 using a single-stage annual DCF model.
16

17 **Q. HOW DOES MR. DRAPER ESTIMATE THE GROWTH COMPONENT**
18 **OF HIS SINGLE-STAGE ANNUAL DCF MODEL?**

19 A. Mr. Draper uses an average of Value Line’s projected dividend and
20 earnings growth forecasts as his estimate of the growth component for
21 his DCF model.
22

23 **Q. DO YOU AGREE WITH MR. DRAPER’S USE OF THE AVERAGE OF**
24 **VALUE LINE’S FORECASTED DIVIDEND AND EARNINGS GROWTH**
25 **RATES AS HIS ESTIMATE OF GROWTH IN HIS DCF MODEL?**

1 A. No. Value Line's current average dividend growth forecast for Mr.
2 Draper's companies is based on its assumption that the average Value
3 Line company is in the process of adjusting to a lower target dividend
4 payout ratio. As shown below, dividends must grow at the same rate as
5 earnings once the companies have achieved their new target dividend
6 payout ratio. Thus, Value Line's forecasted earnings growth rate is a
7 better estimate of long-run dividend growth than its current forecasted
8 dividend growth rate.

9

10 **Q. DO YOU HAVE ANY EVIDENCE THAT VALUE LINE'S AVERAGE**
11 **DIVIDEND FORECAST FOR THE COMPANIES IN MR. DRAPER'S**
12 **MARKET RISK INDEX IS BASED ON THE ASSUMPTION OF A**
13 **DECLINING DIVIDEND PAYOUT RATIO?**

14 A Yes. As shown in Mr. Draper's work papers, the average earnings
15 growth forecast for the companies in Mr. Draper's market risk index is
16 greater than the average dividend growth forecast for these companies.
17 Whenever earnings are expected to grow at a faster rate than dividends,
18 the dividend payout ratio will necessarily decline.

19

20 **Q. SUPPOSE THAT ANALYSTS EXPECT A COMPANY'S DIVIDENDS TO**
21 **GROW BY LESS THAN ITS EARNINGS OVER THE NEXT SEVERAL**
22 **YEARS BECAUSE OF THE COMPANY'S TRANSITION TO A NEW,**
23 **LOWER TARGET DIVIDEND PAYOUT RATIO. DOES THIS SITUATION**
24 **IMPLY THAT ANALYSTS' EARNINGS GROWTH PROJECTIONS FOR**
25 **THIS COMPANY CANNOT BE USED TO ESTIMATE THE "G" TERM IN**

1 **THE DCF MODEL?**

2 A. No. To illustrate, suppose that a company's current dividend payout ratio
3 is approximately 75 percent and that the company intends to adjust its
4 dividend payout ratio to 60 percent. Once the company achieves its new
5 dividend payout target, dividends will grow at the same rate as earnings.
6 As long as the transition is relatively short, the earnings growth forecast
7 would still be a good estimate of long-term dividend growth in the DCF
8 Model. (To illustrate why the earnings growth forecast would be a good
9 estimate of long-term dividend growth, consider that, for any one year
10 period of time, a company's earnings growth rate is given by the
11 equation:

$$12 \qquad g^E = \frac{E_t}{E_{t-1}}$$

13 Assuming that the company has achieved its new dividend payout ratio of
14 60%, their dividend growth rate is given by the

$$g^D = \frac{D_t}{D_{t-1}} = \frac{.6E_t}{.6E_{t-1}} = \frac{E_t}{E_{t-1}}$$

15 equation:

16 Thus, once the company achieves its new dividend payout ratio,
17 dividends must grow at the same rate as earnings.)

18

19 **Q. HAVE YOU CALCULATED DCF RESULTS FOR THE COMPANIES IN**
20 **THE VALUE LINE UNIVERSE USING VALUE LINE'S EARNINGS**
21 **GROWTH FORECASTS AND DATA AT NOVEMBER 2001 (THE SAME**
22 **TIME PERIOD USED BY MR. DRAPER)?**

23 A. Yes. My application of the basic annual DCF model to the companies in
24 the Value Line universe, using Value Line earnings growth forecasts and
25 data at November 2001, the same time period used by Mr. Draper,

1 produces a DCF result of 13.55 percent—nearly 300 basis points higher
2 than the result used by Mr. Draper in his CAPM calculations. (See
3 Vander Weide Rebuttal Exhibit JVW-2. Since Mr. Draper used an annual
4 DCF model, I also used an annual DCF model in this instance. However,
5 because the companies in the S&P 500 and Value Line universe pay
6 dividends quarterly, the quarterly DCF model would provide a more
7 accurate estimate of these companies' costs of equity.)

8

9 **Q. IN YOUR APPLICATION OF THE ANNUAL DCF MODEL WITH THE**
10 **VALUE LINE EARNINGS GROWTH FORECASTS, DID YOU INCLUDE**
11 **ALL COMPANIES IN THE VALUE LINE DATA BASE?**

12 A. No. Like Mr. Draper, I eliminated all companies that paid no dividends,
13 had negative dividend growth, had negative projected earnings growth,
14 and projected earnings growth in excess of 20 percent. I also eliminated
15 companies that had DCF results less than the current approximate 7.5
16 percent yield on Moody's A-rated utility bonds or results greater than 20
17 percent. (The latter screen had only a minimal effect on the average
18 DCF results, but did serve to eliminate companies with DCF results that
19 are obviously unreasonable.)

20

21 **Q. HAVE YOU ALSO APPLIED THE ANNUAL DCF MODEL TO THE S&P**
22 **500 USING THE I/B/E/S GROWTH FORECASTS AS YOUR ESTIMATE**
23 **OF THE GROWTH COMPONENT?**

24 A. Yes. My application of the annual DCF model to the S&P 500 using the
25 I/B/E/S earnings growth forecasts produces an average DCF result of

1 14.45 percent. (See Vander Weide Rebuttal Exhibit JVW-3.)

2

3 **Q. IN YOUR APPLICATION OF THE ANNUAL DCF MODEL WITH THE**
4 **I/B/E/S EARNINGS GROWTH FORECASTS TO THE S&P 500, DID**
5 **YOU INCLUDE ALL THE S&P 500 COMPANIES?**

6 A. No. I eliminated all companies that paid no dividends and had fewer than
7 3 estimates of long-term growth from I/B/E/S. I also eliminated
8 companies that had DCF results less than the current approximate 7.5
9 percent yield on Moody's A-rated utility bonds or results greater than 20
10 percent.

11

12 **Q. WHAT CAPM RESULT WOULD MR. DRAPER HAVE OBTAINED IF HE**
13 **USED EITHER THE 13.55 PERCENT RETURN ON THE VALUE LINE**
14 **MARKET INDEX OR THE 14.45 PERCENT RETURN ON THE S&P**
15 **500?**

16 A. Mr. Draper would have obtained CAPM results in the range 13.86 percent
17 to 14.78 percent. $[5.4\% + 1.02(13.55\% - 5.4\%) + .15\% = 13.86\%$ percent:
18 and $5.4\% + 1.02(14.45\% - 5.4\%) + .15\% = 14.78\%$ percent. All data from
19 Mr. Draper's Exhibit DJD-5.]

20

21 **D. MR. DRAPER'S CAPITAL STRUCTURE**

22 **Q. WHAT CAPITAL STRUCTURE DOES MR. DRAPER USE TO**
23 **ESTIMATE THE COST OF CAPITAL INPUT IN VERIZON FLORIDA'S**
24 **FORWARD-LOOKING ECONOMIC COST STUDIES?**

25 A. Mr. Draper uses a book value capital structure containing 60 percent

1 equity and 40 percent debt.

2

3 **Q. HOW DOES MR. DRAPER ARRIVE AT HIS RECOMMENDED CAPITAL**
4 **STRUCTURE IN THIS PROCEEDING?**

5 A. Mr. Draper notes on page 3 of his testimony that the average equity ratio
6 for his proxy telecommunications companies was 63 percent, as reported
7 by Value Line, and 57.6 percent, as reported by C. A. Turner. Mr.
8 Draper's recommended capital structure containing 60 percent equity is
9 the approximate midpoint of the Value Line and C. A. Turner reported
10 equity ratios for Mr. Draper's proxy companies.

11

12 **Q. ARE THE VALUE LINE AND C. A. TURNER REPORTED EQUITY**
13 **RATIOS REFERRING TO BOOK VALUE EQUITY RATIOS OR**
14 **MARKET VALUE EQUITY RATIOS?**

15 A. The Value Line and C. A. Turner reported equity ratios are book value
16 equity ratios, not market value equity ratios.

17

18 **Q. HOW DOES A COMPANY'S BOOK VALUE CAPITAL STRUCTURE**
19 **DIFFER FROM ITS MARKET VALUE CAPITAL STRUCTURE?**

20 A. A company's book value capital structure represents the percentages of
21 debt and equity shown on the company's accounting books. The
22 company's market value capital structure represents the values of the
23 company's debt and equity as determined in the capital markets.

24

25 **Q. DO YOU AGREE WITH MR. DRAPER'S USE OF A BOOK VALUE**

1 **CAPITAL STRUCTURE TO CALCULATE THE APPROPRIATE**
2 **WEIGHTED AVERAGE COST OF CAPITAL FOR USE IN VERIZON**
3 **FLORIDA'S UNE COST STUDIES?**

4 A. No. As noted above, the use of a book value capital structure is
5 inconsistent with the FCC's three basic guidelines that UNE rates must:
6 (1) reflect forward-looking *economic* costs, not historical, embedded, or
7 accounting costs; (2) approximate the rates the incumbent LEC would be
8 able to charge in a competitive market for UNEs; and (3) send correct
9 economic signals to both new entrants and incumbents.

10

11 With regard to the FCC's requirement that UNE rates reflect forward-
12 looking economic costs, the FCC states in the Local Competition Order:

13 In this section, we describe this forward-looking, cost-based
14 pricing standard in detail. ... [W]e address potential cost
15 measures that **must not be included in a TELRIC**
16 **analysis, such as embedded (or historical) costs**

17 (Emphasis added.) (Local Competition Order at para. 673.)

18 Since a company's book value capital structure reflects the "embedded
19 (or historical) costs" of its assets, Mr. Draper's use of a book value capital
20 structure is undoubtedly inconsistent with the FCC's forward-looking
21 economic cost guideline.

22

23 With respect to the need to approximate the rates the incumbent LEC
24 would be able to charge in a competitive market for UNEs (see Local
25 Competition Order at para. 738), I note that competitive companies use

1 market value capital structures, not book value capital structures, to
2 estimate the weighted average cost of capital. Thus, Mr. Draper's book
3 value capital structure is also inconsistent with the FCC's guideline that
4 UNE rates must approximate the rates the incumbent LEC would be able
5 to charge in a competitive market for UNEs.

6
7 Finally, with regard to the requirement that UNE rates send correct
8 economic signals to all participants in the UNE market, the FCC
9 recognizes that new entrants make their decisions based on economic
10 costs, not embedded costs (see Local Competition Order at para. 620).
11 Thus, Mr. Draper's book value capital structure is also inconsistent with
12 the guideline that UNE rates must provide correct economic signals to
13 participants in the UNE market.

14

15 **Q. WHAT CAPITAL STRUCTURE DID YOU USE TO ESTIMATE THE**
16 **COST OF CAPITAL IN THIS PROCEEDING?**

17 A. I used a market value capital structure that conservatively approximates
18 the average market value capital structures of the S&P Industrials and
19 the telecommunications holding companies over the last five years.

20

21 **Q. WHY DID YOU USE THE AVERAGE MARKET VALUE CAPITAL**
22 **STRUCTURES OF THE S&P INDUSTRIALS AND THE**
23 **TELECOMMUNICATIONS HOLDING COMPANIES RATHER THAN**
24 **THEIR AVERAGE BOOK VALUE CAPITAL STRUCTURES?**

25 A. I used the average market value capital structures of these proxy

1 companies because they are the only capital structures that are
2 consistent with the FCC's guideline that UNE rates must: (1) be based
3 on forward-looking ***economic*** costs, (2) approximate the rates that the
4 incumbent LEC would be able to charge if there were a competitive
5 market for UNEs; and (3) send correct economic signals to both
6 incumbents and new entrants regarding their investment decisions. Book
7 value capital structures are inconsistent with each of these three
8 economic principles of UNE rate setting.

9

10 III. REBUTTAL OF DR. FORD

11 **Q. WHAT IS DR. FORD'S ESTIMATE OF VERIZON FLORIDA'S**
12 **WEIGHTED AVERAGE COST OF CAPITAL FOR USE IN UNE COST**
13 **STUDIES?**

14 A. Dr. Ford recommends a weighted average cost of capital equal to 8.50
15 percent, based on a 6.25 percent estimate of the cost of debt, a 10
16 percent estimate of the cost of equity, and a capital structure containing
17 40 percent debt and 60 percent equity.

18

A. DR. FORD'S COST OF DEBT

19 **Q. DO YOU AGREE WITH DR. FORD'S ESTIMATE OF THE COST OF**
20 **DEBT FOR USE IN UNE COST STUDIES?**

21 A. No. Dr. Ford's estimate of the cost of debt is based on his assumptions
22 that Verizon Florida could: (1) attract short-term debt over the life of its
23 telecommunications network at an interest rate of 2.01 percent; and
24 (2) attract long-term debt at an interest rate of 7.12 percent. I disagree
25 with both these assumptions.

1

2 **Q. WHY DO YOU DISAGREE WITH DR. FORD'S ASSUMPTION THAT**
3 **VERIZON FLORIDA COULD ATTRACT SHORT-TERM DEBT OVER**
4 **THE LIFE OF ITS NETWORK AT AN INTEREST RATE OF 2.01**
5 **PERCENT?**

6 A. I disagree with Dr. Ford's short-term interest rate assumption because the
7 current 2.01 percent interest rate on short-term debt is an historically low
8 interest rate that reflects the Federal Reserve's efforts to stimulate the
9 U. S. economy. The cost of short-term debt will surely rise as the
10 economy moves out of its current recession. If Dr. Ford had wanted to
11 include short-term debt in his cost of capital calculations, he should at
12 least have used an average short-term debt interest rate over a full
13 business cycle. The cost of debt over the last full business cycle
14 significantly exceeded Dr. Ford's 2.01 percent estimate of the cost of
15 short-term debt.

16

17 **Q. DO YOU AGREE WITH DR. FORD'S ASSUMPTION THAT VERIZON**
18 **FLORIDA COULD ATTRACT LONG-TERM DEBT FINANCING FOR**
19 **CONSTRUCTION OF A TELECOMMUNICATIONS NETWORK USED**
20 **TO PROVIDE UNES TO COMPETITORS AT AN INTEREST RATE OF**
21 **7.12 PERCENT?**

22 A. No. If Verizon Florida were to attempt to attract financing to construct a
23 telecommunications network for the purpose of offering UNEs to
24 competitors, it would probably have to offer an average yield at least
25 equal to the yield to maturity on A-rated industrial bonds. According to

1 Mergent's Bond Record, the average yield to maturity on A-rated
2 industrial bonds in December 2001 was 7.57 percent.

3 **B. DR. FORD'S COST OF EQUITY**

4 **Q. HOW DID DR. FORD ESTIMATE THE COST OF EQUITY COMPONENT**
5 **OF THE WEIGHTED AVERAGE COST OF CAPITAL HE**
6 **RECOMMENDS FOR USE IN VERIZON FLORIDA'S UNE COST**
7 **STUDIES?**

8 A. Dr. Ford used the Capital Asset Pricing Model ("CAPM") to estimate the
9 cost of equity component of his recommended weighted average cost of
10 capital.

11

12 **Q. DO YOU AGREE WITH DR. FORD'S USE OF THE CAPM TO**
13 **ESTIMATE THE COST OF EQUITY INPUT IN VERIZON FLORIDA'S**
14 **UNE COST STUDIES?**

15 A. No. First, Dr. Ford fails to recognize the pervasive evidence that the
16 CAPM underestimates the cost of equity for companies that have betas
17 of less than 1.0. Second, Dr. Ford ignores the extensive evidence that
18 the investor's required rate of return depends on more than the risk-free
19 rate and the expected return on the market.

20

21 **Q. WHAT EVIDENCE DO YOU HAVE THAT THE TRADITIONAL CAPM**
22 **TENDS TO UNDERESTIMATE THE COST OF EQUITY FOR**
23 **COMPANIES WHOSE EQUITY BETAS ARE LESS THAN 1.0 AND TO**
24 **OVERESTIMATE THE COST OF EQUITY FOR COMPANIES WHOSE**
25 **EQUITY BETAS ARE GREATER THAN 1.0?**

1 A. The original evidence that the traditional CAPM tends to underestimate
2 the cost of equity in those instances was presented in a paper by Black,
3 Jensen, and Nobel Laureate Scholes, "The Capital Asset Pricing Model:
4 Some Empirical Tests." Numerous subsequent papers have validated
5 the Black, Jensen, and Scholes findings, including those by Litzenberger
6 and Ramaswamy, Banz, Fama and French, and Fama and MacBeth.
7 (Fischer Black, Michael C. Jensen, and Myron Scholes, "The Capital
8 Asset Pricing Model: Some Empirical Tests," in *Studies in the Theory of*
9 *Capital Markets*, M. Jensen, ed. New York: Praeger, 1972; Eugene Fama
10 and James MacBeth, "Risk, Return, and Equilibrium: Empirical Tests,"
11 *Journal of Political Economy* 81 (1973), pp. 607—36; Robert Litzenberger
12 and Krishna Ramaswamy, "The Effect of Personal Taxes and Dividends
13 on Capital Asset Prices: Theory and Empirical Evidence." *Journal of*
14 *Financial Economics* 7 (1979), pp. 163—95; Rolf Banz, "The Relationship
15 between Return and Market Value of Common Stocks," *Journal of*
16 *Financial Economics* (March 1981), pp. 3—18; and Eugene Fama and
17 Kenneth French, "The Cross-Section of Expected Returns," *Journal of*
18 *Finance* (June 1992), pp. 427—465.)

19
20 **Q. WHAT EVIDENCE DO YOU HAVE THAT THE MARKET PRICES**
21 **OTHER SOURCES OF SYSTEMATIC RISK?**

22 A. There are many studies that demonstrate that stock returns cannot be
23 adequately explained by the risk-free rate and the return on the market
24 portfolio, as assumed by the CAPM. These studies demonstrate that
25 additional variables, such as interest rates, dividend yields, market

1 capitalization, and the market-to-book ratio, are required to explain the
2 variation in stock returns.

3

4 **Q. WHAT ARE THE IMPLICATIONS OF THE WIDESPREAD EVIDENCE**
5 **THAT THE MARKET PRICES OTHER SOURCES OF SYSTEMATIC**
6 **RISK?**

7 A. These studies provide evidence that the analyst must be careful in
8 interpreting the results of an application of the traditional CAPM. Since
9 investors generally recognize additional sources of systematic risk
10 besides that captured in the traditional CAPM, the traditional CAPM may
11 underestimate the investors' required rate of return on equity for
12 companies that are sensitive to these additional factors.

13

14 **Q. DO YOU HAVE ANY OTHER RESERVATIONS ABOUT THE USE OF**
15 **THE CAPM AT THIS TIME?**

16 A. Yes. The CAPM relates a company's cost of equity to the interest rates
17 on risk-free Treasury securities. For many years, the spread between the
18 yield on long-term Treasury securities and the yield on A-rated utility
19 bonds has been approximately 100 basis points. Since the summer of
20 1998, however, the spread between the yields on long-term Treasury
21 bonds and A-rated utility bonds has increased to more than 200 basis
22 points due to: (1) an increased demand for U.S. Treasury securities
23 resulting from international capital market uncertainty; and (2) the
24 Treasury's move to significantly reduce the supply of long-term Treasury
25 bonds. The increased spread between the yield on long-term Treasury

1 bonds and A-rated utility bonds has caused the CAPM cost of equity
2 results to decline at a time when the cost of money for utilities as
3 measured by the yield on A-rated utility bonds has remained relatively
4 constant. Thus, in addition to the tendency, as noted above, of the
5 CAPM to underestimate the cost of equity for companies whose betas
6 are less than 1.0, the unadjusted CAPM further underestimates the cost
7 of equity at this time because of the unusually large spread between the
8 yields on long-term Treasury bonds and utility bonds.

9

10 **Q. RECOGNIZING YOUR DISAGREEMENT WITH DR. FORD'S USE OF**
11 **THE CAPM, DO YOU HAVE ANY FURTHER DISAGREEMENT WITH**
12 **THE PARTICULAR INPUTS DR. FORD USED IN HIS**
13 **IMPLEMENTATION OF THE CAPM?**

14 A. Yes. I strongly disagree with Dr. Ford's use of BARRA betas to estimate
15 the systematic risk component of the CAPM cost of equity. Dr. Ford's
16 0.58 average beta is significantly below the 1.02 average Value Line beta
17 Mr. Draper used in his application of the CAPM to the
18 telecommunications holding companies. It is inconceivable that investors
19 would believe that telecommunications companies are only 58 percent as
20 risky as the market as a whole at a time when telecommunications
21 technology is changing rapidly, regulatory uncertainty abounds, and
22 customers are finding alternatives to landline service.

23

24 **Q. WHAT COST OF EQUITY WOULD DR. FORD HAVE OBTAINED IF HE**
25 **HAD USED MR. DRAPER'S 1.02 BETA ESTIMATE, BASED ON**

1 **VALUE LINE DATA, FOR THE TELECOMMUNICATIONS HOLDING**
2 **COMPANIES?**

3 A. Dr. Ford would have obtained a CAPM cost of equity estimate of 13.82
4 percent [5.34 + (1.02 x 8.34) = 13.82.]

5 **C. DR. FORD'S CAPITAL STRUCTURE RECOMMENDATION**

6 **Q. DO YOU AGREE WITH DR. FORD'S RECOMMENDED 40 PERCENT**
7 **DEBT/60 PERCENT EQUITY CAPITAL STRUCTURE**
8 **RECOMMENDATION IN THIS PROCEEDING?**

9 A. No. As I discussed in my rebuttal of Mr. Draper, the FCC's forward-
10 looking economic cost standard requires the use of market value capital
11 structures, not book value capital structures, to estimate the weighted
12 average cost of capital input in UNE cost studies. I presented extensive
13 evidence in my direct testimony that the telecommunications companies
14 and the S&P Industrials both have average market value capital
15 structures with no more than 25 percent debt and at least 75 percent
16 equity. Since Dr. Ford's recommended capital structure is based on book
17 values rather than market values, it is necessarily inconsistent with the
18 FCC guideline that UNE rates must be based on forward-looking
19 *economic* costs rather than embedded, historical, or accounting costs.

20 **D. DR. FORD'S COMMENTS ON MY TESTIMONY**

21 **Q. DOES DR. FORD OFFER ANY REBUTTAL OF YOUR COST OF**
22 **CAPITAL TESTIMONY IN THIS PROCEEDING?**

23 A. Yes. Dr. Ford claims that my cost of capital testimony should be
24 dismissed because: (1) I failed to consider the impact of short-term debt
25 on the cost of capital; and (2) I performed a DCF analysis on companies

1 in industries that are totally unrelated to telecommunications.

2 **Q. DO YOU AGREE WITH DR. FORD'S ASSERTION THAT YOU FAILED**
3 **TO CONSIDER THE IMPACT OF SHORT-TERM DEBT ON YOUR**
4 **ESTIMATE OF VERIZON FLORIDA'S WEIGHTED AVERAGE COST**
5 **OF CAPITAL FOR USE IN UNE COST STUDIES?**

6 A. No. In estimating the percentage of debt to include in the capital
7 structure, I definitely included the impact of short-term debt in my
8 calculation. In estimating the cost rate for the debt component of the
9 weighted average cost of capital, however, I considered only the cost of
10 long-term debt, because I do not believe that Verizon Florida would use a
11 significant portion of short-term debt to finance the construction of a
12 telecommunications network built solely for the purpose of providing
13 UNEs to competitors. Financial experts recommend that firms match the
14 maturity of their liabilities with the maturity of their assets. Since
15 telecommunications network assets are relatively long lived, Verizon
16 Florida would very likely rely primarily on long-term debt to finance the
17 construction of its telecommunications network.

18

19 **Q. DO YOU AGREE WITH DR. FORD'S ASSERTION THAT YOUR COST**
20 **OF CAPITAL RECOMMENDATION IS BASED ON THE RESULTS OF**
21 **A DCF ANALYSIS FOR COMPANIES IN INDUSTRIES THAT ARE**
22 **TOTALLY UNRELATED TO TELECOMMUNICATIONS?**

23 A. No. First, Dr. Ford fails to recognize that I provided a DCF analysis for a
24 group of telecommunications holding companies in my direct testimony.
25 My DCF result for this group of telecommunications companies exceeded

1 my DCF result for the S&P Industrials. Second, Dr. Ford fails to
2 recognize that my S&P Industrials are related to telecommunications
3 companies in the most important dimension, namely, risk. As an
4 economist, Dr. Ford should recognize that companies do not have to be
5 in the same industry to be considered of comparable risk. Indeed, Dr.
6 Ford's CAPM analysis is based on the fundamental assumption that all
7 companies with the same beta have the same cost of equity, regardless
8 of differences in their lines of business. If Dr. Ford believes that risk is
9 related to a company's industry, rather than its beta, he should not use
10 the CAPM to estimate the cost of equity.

11

12 **IV. REBUTTAL OF DR. ANKUM**

13 **Q. DOES DR. ANKUM PROVIDE HIS OWN ANALYSIS OF THE**
14 **WEIGHTED AVERAGE COST OF CAPITAL FOR USE IN UNE COST**
15 **STUDIES IN THIS PROCEEDING?**

16 A. No, he does not.

17

18 **Q. DOES DR. ANKUM PROVIDE REBUTTAL COMMENTS ON YOUR**
19 **COST OF CAPITAL ANALYSIS IN THIS PROCEEDING?**

20 A. Yes. Dr. Ankum criticizes my: (1) recommended market value capital
21 structure; and (2) use of the S&P Industrials as a proxy group for
22 estimating the cost of equity.

23

24 **Q. WHY DOES DR. ANKUM CRITICIZE YOUR RECOMMENDED MARKET**
25 **VALUE CAPITAL STRUCTURE IN THIS PROCEEDING?**

26 A. Dr. Ankum notes on page 102 of his testimony that the Commission has

1 previously stated that “the Telecommunications Act of 1996 requires the
2 use of forward-looking costs, but not the use of a market value capital
3 structure.”

4

5 **Q. DO YOU AGREE WITH THE COMMISSION’S STATEMENT THAT THE**
6 **TELECOMMUNICATIONS ACT OF 1996 DOES NOT REQUIRE THE**
7 **USE OF A MARKET VALUE CAPITAL STRUCTURE TO ESTIMATE**
8 **THE WEIGHTED AVERAGE COST OF CAPITAL INPUT IN UNE COST**
9 **STUDIES?**

10 A. No. As I noted in my rebuttals of Mr. Draper and Dr. Ford, the FCC has
11 interpreted the Telecommunications Act of 1996 to require that UNE rates
12 must: (1) be based on forward-looking *economic* costs, not embedded,
13 historical, or accounting costs; (2) approximate the rates that the
14 incumbent would be able to charge in a competitive market for UNEs;
15 and (3) provide correct economic signals to new entrants and incumbent
16 LECs in making network investment decisions. Market value capital
17 structures are the only capital structures that are consistent with the
18 FCC’s three basic criteria for setting UNE rates. First, since market value
19 capital structures are based on market prices, they necessarily reflect
20 forward-looking *economic* costs, not embedded, historical, or accounting
21 costs. Second, since competitive companies use market value capital
22 structures to estimate their weighted average costs of capital, the use of
23 a market value capital structure would produce rates that approximate the
24 rates the incumbent LEC would be able to charge in a competitive market
25 for UNEs. Third, since new entrants use market value capital structures

1 to estimate their weighted average costs of capital (new entrants can only
2 attract capital at market value), a market value capital structure would
3 allow UNE rates to send correct economic signals to new entrants in
4 making network investment decisions.

5
6 In contrast, the use of a book value capital structure in estimating the
7 UNE cost of capital is inconsistent with the FCC's guideline that UNE
8 rates reflect economic costs, not embedded, historical, or accounting
9 costs. Use of a book value capital structure is also inconsistent with the
10 capital structures competitive companies and new entrants use in
11 estimating their costs of capital, and, thus, would provide incorrect
12 economic signals to new entrants and incumbent LECS in making
13 network investment decisions.

14

15 **Q. DO YOU AGREE WITH DR. ANKUM'S ASSERTION THAT YOUR**
16 **COST OF CAPITAL RECOMMENDATION SHOULD BE REJECTED**
17 **BECAUSE IT IS BASED ON YOUR USE OF THE S&P INDUSTRIALS**
18 **AS A RISK PROXY GROUP?**

19 A. No. As I noted in my rebuttal of Mr. Draper and Dr. Ford, my cost of
20 capital recommendation in this proceeding is based on my use of *both* a
21 group of telecommunications holding companies and the S&P Industrials
22 as risk proxies for Verizon Florida's UNE leasing business. Indeed, my
23 estimates of the weighted average costs of capital for the
24 telecommunications holding companies and the S&P Industrials are
25 approximately the same.

1

2 **Q. DOES DR. ANKUM ATTEMPT TO CITE ANY EVIDENCE THAT YOUR**
3 **COST OF CAPITAL RECOMMENDATION IN THIS PROCEEDING MAY**
4 **BE TOO HIGH?**

5 A. Yes. Dr. Ankum notes that the New Jersey and New York Commissions
6 have recently adopted cost of capital inputs in UNE cost proceedings that
7 are less than my recommended cost of capital input in this proceeding.

8

9 **Q. DO YOU HAVE ANY COMMENTS ON DR. ANKUM'S STATEMENT**
10 **ABOUT RECENT NEW JERSEY AND NEW YORK COMMISSION**
11 **RULINGS ON THE COST OF CAPITAL INPUT IN UNE COST**
12 **PROCEEDINGS?**

13 A. Yes. Dr. Ankum fails to mention that the New Jersey Board of Public
14 Utilities offered no explanation whatsoever for its exceedingly low cost of
15 capital decision. It merely adopted the cost of capital recommendation of
16 a witness who re-filed testimony that was originally offered in a Verizon
17 New Jersey alternative regulation rate of return proceeding.
18 Furthermore, the Verizon New Jersey decision was based on a capital
19 structure containing 62.37 percent debt and 37.63 percent equity. There
20 is simply no way to reconcile a book value capital structure containing
21 such a high percentage of debt, 62.37 percent, and low percentage of
22 equity, 37.63 percent, with the FCC's forward-looking economic pricing
23 principles. Finally, Dr. Ankum fails to note that the New York
24 Commission's cost of capital decision is significantly above his
25 recommendation in this proceeding, and that the FCC itself has recently

1 determined to maintain the 11.25 percent rate of return for rate-of-return
2 regulated LECs, who are certainly less risky than companies building a
3 new telecommunications network in a competitive market. (Docket Nos.:
4 CC 00-256, 96-45, 98-77, 98-166, *Second Report and Order and Further*
5 *Notice of Proposed Rulemaking* (FCC 01-304), October 11, 2001.)

6

7 **Q. DO YOU HAVE ANY EVIDENCE THAT YOUR COST OF CAPITAL**
8 **RECOMMENDATION IN THIS PROCEEDING MAY BE**
9 **CONSERVATIVELY LOW?**

10 A. Yes. My cost of capital recommendation in this proceeding is significantly
11 less than the 15.31 percent after-tax weighted average cost of capital that
12 Dr. Ankum's client, AT&T, has used to make investment decisions in its
13 long distance network. (This proceeding requires a before-tax weighted
14 average cost of capital input. AT&T's equivalent before-tax weighted
15 average cost of capital would be approximately 50 basis points higher
16 than its after-tax weighted average cost of capital.) Since AT&T has a
17 strong incentive to use the correct after-tax weighted average cost of
18 capital to make real world local exchange network investment decisions,
19 the fact that AT&T used a 15.31 percent after-tax weighted average cost
20 of capital in making these decisions is strong evidence that my
21 recommended 12.95 percent before-tax, weighted average cost of capital
22 is conservatively low. (AT&T indicated that it used a cost of capital of
23 15.31 percent throughout the country when it last used its Total
24 Incremental Cost Model in 1997. This information was provided in
25 response to interrogatories in New York, New Jersey, Virginia, and

1 Pennsylvania (BA ATT/MCI 1044 in Case No. 98 C 1357 in New York;
2 VNJ-547 in Docket No. TO-00060356 in New Jersey; FCC CC Docket
3 Nos. 00-218, 00-249 and 00-251, Response of AT&T to Staff Record
4 Requests Concerning Cost of Capital; R-00016683, Nos. 73-78).)

5

6 **Q. WHY IS AT&T'S INTERNAL ESTIMATE OF THE FORWARD-LOOKING**
7 **COST OF CAPITAL FOR USE IN NETWORK INVESTMENT**
8 **DECISIONS RELEVANT IN THIS PROCEEDING?**

9 A. AT&T's estimate of the forward-looking cost of capital for use in its Total
10 Incremental Cost Model (TICM) model is relevant because the TICM
11 model is analogous to the incremental cost models that are the focus of
12 this proceeding. The model was designed to measure the incremental
13 cost of investing in telecommunications facilities such as those
14 considered in this proceeding. AT&T's use of a 15.31 percent forward-
15 looking cost of capital is strong evidence that the cost of capital
16 recommendations of Mr. Draper, Dr. Ford, and Dr. Ankum are
17 unjustifiably low.

18

19 **Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

20 A. Yes, it does.

21

22

23

24

25

1 MS. CASWELL: Thank you. And the last stipulated
2 witness for Verizon, witnesses, there are two of them,
3 Dr. Timothy Tardiff and Francis Murphy who testified as a
4 panel, they have surrebuttal testimony of 24 pages, and I would
5 ask that to be moved into the record as though read.

6 CHAIRMAN JABER: Prefiled surrebuttal testimony of
7 panel witnesses Timothy J. Tardiff and Francis J. Murphy shall
8 be inserted into the record as though read.

9 MS. CASWELL: Those witnesses had four exhibits all
10 attached to their surrebuttal testimony. They were labeled
11 MT-1 through MT-4. May I have those marked for identification?

12 CHAIRMAN JABER: Composite Exhibit 42 will be MT-1
13 through MT-4. And Composite Exhibit 42 is admitted into the
14 record.

15 (Composite Exhibit 42 marked for identification and
16 admitted into the record.)

17 MS. CASWELL: Dr. Tardiff and Mr. Murphy also had
18 supplemental testimony of, supplemental surrebuttal testimony
19 of seven pages. May I have that moved into the record as
20 though read?

21 CHAIRMAN JABER: The supplemental surrebuttal
22 testimony of Timothy J. Tardiff and Francis J. Murphy shall be
23 inserted into the record as though read.

24 MS. CASWELL: Thank you. And I think that concludes
25 all of Verizon's stipulated witnesses.

CHAIRMAN JABER: Thank you, Ms. Caswell.

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1 **INTRODUCTION**

2 **Q. DR. TARDIFF, PLEASE STATE YOUR NAME AND BUSINESS**
3 **ADDRESS.**

4 A. My name is Timothy J. Tardiff. I am a Vice President at National
5 Economic Research Associates ("NERA"). My business address is 1
6 Main Street, Cambridge, MA 02142.

7
8 **Q. DR. TARDIFF, PLEASE DESCRIBE NERA AND THE WORK YOU**
9 **PERFORM.**

10 A. NERA provides micro-economic analysis, often in regulatory and
11 litigation settings. During the last several years, our
12 telecommunications practice in general, and I in particular, have been
13 actively involved in the economic issues associated with implementing
14 the Telecommunications Act of 1996 (the "Act"), including participating
15 in unbundled network element ("UNE"), universal service fund ("USF"),
16 and interLATA entry ("Section 271") proceedings. I have filed several
17 affidavits in proceedings before the Federal Communications
18 Commission ("FCC") (often in collaboration with Professor Alfred Kahn)
19 covering issues such as the proper economic principles for costing and
20 pricing local exchange services and UNEs, the competitiveness of
21 high-capacity transmission services in support of applications by US
22 West for forbearance under Section 10 of the Act, and public interest
23 affidavits in support of SBC's applications for entry into the interLATA
24 long-distance market. I have also testified in state regulatory
25 proceedings and arbitrations pursuant to the Act on local network

1 unbundling and universal service funding. My academic credentials
2 and professional experience are set forth in more detail in Attachment
3 1 to this joint testimony.

4

5 **Q. MR. MURPHY, PLEASE STATE YOUR NAME AND BUSINESS**
6 **ADDRESS.**

7 A. My name is Francis J. Murphy. I am the President of Network
8 Engineering Consultants, Inc. ("NECI"), located at 5 Cabot Place, Suite
9 #3, Stoughton MA, 02072.

10

11 **Q. MR. MURPHY, PLEASE DESCRIBE NECI AND THE WORK YOU**
12 **PERFORM.**

13 A. NECI specializes in the fields of cost model analysis and development,
14 and network engineering, planning and implementation. I specialize in
15 service cost analysis as it relates to the telecommunications industry.
16 Since founding NECI, I have analyzed and evaluated
17 telecommunications costing methodologies and models involved with
18 local network unbundling, USF support, non-recurring costs, avoided
19 costs, and collocation cost proceedings. I have also authored expert
20 reports and provided expert testimony on engineering and cost
21 analyses of models filed in numerous state and federal dockets.
22 During the past five years, I have analyzed extensively the various
23 releases of the HAI Model, the Benchmark Cost Proxy Model
24 ("BCPM"), the FCC's universal service cost proxy model (the so-called
25 "Synthesis Model" or "Model" (referred to by Dr. Ford as the "HCPM")),

1 as well as the three versions of the Modified Synthesis Model
2 sponsored by AT&T Communications, Inc. ("AT&T") and WorldCom,
3 Inc. ("WorldCom") in various UNE and USF proceedings. My work with
4 these models has included an evaluation of how each model's platform
5 and inputs were used in different applications including federal USF,
6 state USF, and state UNE cost studies. My academic credentials and
7 professional experience are set forth in more detail in Attachment 2 to
8 this joint testimony.

9

10 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

11 A. We will rebut Z-Tel Communications Inc.'s ("Z-Tel") witness George
12 Ford's comparative cost analysis as between Verizon Florida Inc.
13 ("Verizon") and BellSouth. We will show that the cost model Dr. Ford
14 relied upon, the Synthesis Model, cannot identify differences between
15 carriers providing UNEs in the same state, and that Dr. Ford has put
16 the Model to a use for which it was never intended. Moreover, Dr.
17 Ford has not, and does not intend to, run the Model -- he is so
18 unfamiliar with the Model that his comparative cost analysis is
19 inherently suspect. Dr. Ford's questionable and unexamined cost
20 comparisons provide no useful information that the Florida Public
21 Service Commission ("Commission") can use to evaluate Verizon's
22 Integrated Cost Model ("ICM-FL") or select the proper inputs for its
23 service territory in Florida.

24

25

1 **II. DR. FORD'S COMPARATIVE COST ANALYSIS IS**
2 **FUNDAMENTALLY FLAWED**

3 **A. The FCC Has Never Used, Nor Authorized the Use of, the**
4 **Synthesis Model in the Manner Proposed by Dr. Ford**

5 **Q. CAN THE SYNTHESIS MODEL ACCURATELY IDENTIFY COST**
6 **DIFFERENCES BETWEEN CARRIERS PROVIDING UNES IN THE**
7 **SAME STATE?**

8 A. Absolutely not. Despite Dr. Ford's statements to the contrary, the
9 outputs of the Model cannot accurately measure the cost differences
10 between carriers operating in the same state. Dr. Ford asserts,
11 incorrectly, that the FCC has used his approach in numerous 271
12 proceedings. (Ford Revised Direct Testimony at 21.) The FCC has
13 done no such thing. In the Section 271 context, the FCC uses the
14 Synthesis Model to compare the rates of the *same incumbent local*
15 *exchange carrier ("ILEC")* across *two states*. However, as Dr. Ford
16 eventually conceded, the FCC has never used, nor has it authorized
17 the use of, the Synthesis Model to identify the relative cost differences
18 between *two ILECs* operating in a *single state*. (Ford Depo. Tr. at 51-
19 52, 85-86, 103-104; *see also* Ford Depo. Tr. at 106 (Dr. Ford
20 acknowledging that "[t]he FCC has never said a thing about . . . using
21 the [Synthesis Model] to compare costs within a state").)

22

23 **Q. IS DR. FORD'S USE OF THE SYNTHESIS MODEL CONSISTENT**
24 **WITH THE MANNER IN WHICH THE FCC HAS USED THE MODEL**
25 **IN SECTION 271 PROCEEDINGS?**

1 A. No. Dr. Ford fails to recognize that the Synthesis Model comes into
2 play only when the FCC is examining whether a state regulatory
3 commission did not apply TELRIC, or did so improperly, when setting
4 UNE rates. In such a case, the FCC uses the Synthesis Model to
5 benchmark the proposed rates of the ILEC seeking Section 271
6 authorization against the ILEC's rates in a Section 271-approved state
7 to determine whether the proposed rates fall within a TELRIC-based
8 range of reasonableness. Associated with this comparison are the
9 following prerequisites: "two states have a common BOC; the two
10 states have geographic similarities; the two states have similar,
11 although not necessarily identical, rate structures for comparison
12 purposes; and the Commission has already found the rates in the
13 comparison state to be reasonable." (Application of Verizon
14 Pennsylvania Inc. et al. for Authorization to Provide In-Region,
15 InterLATA Services in Pennsylvania, CC Docket No. 01-138,
16 *Memorandum Opinion and Order* (Sept. 19, 2001) at ¶ 63 ("PA 271
17 Order").) Dr. Ford's use of the Synthesis Model fails to meet any of
18 these FCC-mandated criteria. Moreover, as Dr. Ford acknowledges,
19 he has not evaluated either ICM-FL's platform or inputs, and thus, can
20 make no independent determination as to whether Verizon's proposed
21 rates are TELRIC-compliant. (Ford Depo. Tr. at 127-128.)

22
23 Finally, to date, the FCC's applications of its "range of reasonableness"
24 test have only demonstrated that previously-established rates were
25 reasonable. Thus, while "passing" the test confirms the

1 reasonableness of rates, "failing" the test does not necessarily mean
2 that the rates are unreasonable. Because of the complex nature of
3 estimating UNE costs, there may well be perfectly reasonable
4 explanations, including legitimate differences in critical inputs between
5 companies, that properly account for cost differences that may seem
6 unduly large.

7

8 **Q. ARE DR. FORD'S CALCULATIONS THE SAME AS THOSE MADE**
9 **AND REPORTED BY THE FCC IN 271 PROCEEDINGS?**

10 A. No. Even assuming that Dr. Ford's use of the Synthesis Model were
11 appropriate in this context -- which it is not -- it became apparent
12 during Dr. Ford's deposition that he had failed to make the requisite
13 adjustments, identified by the FCC, to the Synthesis Model's cost
14 estimates as he had initially claimed. (Ford Depo. Tr. at 81; see *also*
15 PA 271 Order at 37, n.249.) When first questioned about the
16 consistency between the changes made to the Synthesis Model's
17 outputs in this proceeding and the changes made by the FCC in
18 Verizon's Pennsylvania 271 proceeding -- the FCC's most recent ruling
19 on the subject -- Dr. Ford stated that, with respect to loops, he knew
20 "*for certain*" that his modifications were consistent with the calculations
21 made by the FCC in the Massachusetts and Pennsylvania 271 Orders.
22 (Ford Depo. Tr. at 72 (emphasis added); see *also* Ford Revised Direct
23 Testimony at 21; Z-Tel's Response to Verizon's Motion for Extension
24 of Time to File Surrebuttal Testimony (noting that "the calculations
25 performed by Dr. Ford using the output files of the Model *are the same*

1 calculations made and reported by the FCC in the Verizon-
2 Massachusetts and Verizon-Pennsylvania 271 orders”) (emphasis
3 added).) This is simply not true.

4
5 Among other things, Dr. Ford’s switching values do not reflect all of the
6 modifications made in the Pennsylvania 271 Order (Ford Depo. Tr. at
7 81), and he was not certain whether his computations accounted for
8 the fact that the FCC considered UNE-P to be a wholesale offering.
9 (Ford Depo. Tr. at 80.) Despite having referenced the Pennsylvania
10 271 Order in his revised direct testimony (Ford Revised Direct
11 Testimony at 21), Dr. Ford reported that he “didn’t read the footnotes
12 carefully enough” to realize the full complement of changes made by
13 the FCC to the Synthesis Model for 271 purposes. (Ford Depo. Tr. at
14 81.) As Dr. Ford admits, his use of the Synthesis Model in this
15 proceeding does not satisfy the criteria established by the FCC in its
16 Pennsylvania 271 Order. (Ford Depo. Tr. at 85.) Indeed, with respect
17 to switching, Dr. Ford admits that his calculations were “a guess.”
18 (Ford Depo. Tr. at 72.)

19
20 **B. Dr. Ford’s Unfamiliarity with the Synthesis Model Renders**
21 **His Comparative Cost Analysis Inherently Suspect**

22 **Q. WAS DR. FORD OR Z-TEL INVOLVED IN THE DEVELOPMENT OF**
23 **THE SYNTHESIS MODEL?**

24 **A.** No. Neither Z-Tel or Dr. Ford, by his own admission, was not involved
25 in the FCC’s universal service proceeding (CC Docket Nos. 96-45 and

1 97-160), in which the Synthesis Model was developed and ultimately
2 adopted by the FCC. (Ford Depo. Tr. at 32.) This proceeding
3 spanned a number of years and involved representatives of all
4 segments of the telecommunications industry, including ILECs (such
5 as Verizon and BellSouth) and CLECs (such as members of the ALEC
6 Coalition). However, while purporting to know the variety of purposes
7 for which the Synthesis Model was developed, and uses to which it can
8 be put, neither Dr. Ford, nor his employer Z-Tel, participated in the
9 Model's development.

10

11 **Q. HAS DR. FORD FAMILIARIZED HIMSELF WITH THE SYNTHESIS**
12 **MODEL'S PLATFORM AND INPUTS?**

13 A. No. Dr. Ford has read the Synthesis Model's documentation, but
14 admittedly has "not studied it." (Ford Depo. Tr. at 33.) Dr. Ford admits
15 that he has never run the Model, (Ford Depo. Tr. at 58, 78), or
16 accessed anything other than Model outputs that were posted on the
17 FCC's website over a year ago. (Ford Depo. Tr. at 34, 37, 41, 74 and
18 78.) As a result, Dr. Ford is generally unfamiliar with the Synthesis
19 Model's platform and inputs.

20

21 Dr. Ford concedes that he does not understand the process the Model
22 uses to compute loop costs, and has no idea whether it was similar or
23 dissimilar to the methodology employed in ICM-FL. (Ford Depo. Tr. at
24 58.) In addition, with respect to inputs, Dr. Ford cannot identify which
25 of the Model's approximately 1,400 default inputs reflect nationwide (as

1 opposed to state- or company-specific) values (Ford Depo. Tr. at 34-
2 35), and has not attempted to verify the accuracy of the Model's input
3 values. (Ford Depo. Tr. at 34.) In fact, when questioned as to his
4 familiarity with a variety of the Model's inputs, including the customer
5 location data, plant mix, structure sharing and switch discounts, Dr.
6 Ford concedes that he did not know how the Synthesis Model reflected
7 the differences between Verizon and BellSouth with respect to those
8 inputs. (Ford Depo. Tr. at 61-62, 64-65.) Moreover, Dr. Ford
9 acknowledges that he is not an engineer and is not familiar with
10 outside plant design (Ford Depo. Tr. at 48, 60), and thus is unable to
11 verify whether the Synthesis Model adheres to widely-accepted
12 engineering design practices. (Ford Depo. Tr. at 59.)

13

14 **C. Dr. Ford's Comparative Cost Analysis Is Based Upon An**
15 **Obsolete and Error-Ridden Version of the Synthesis Model**

16 **Q. WHICH RELEASE OF THE SYNTHESIS MODEL DID DR. FORD**
17 **USE IN CONDUCTING HIS ANALYSIS?**

18 A. Dr. Ford was "not exactly sure" which version of the Synthesis Model
19 he used to produce his results. (Ford Depo. Tr. at 41.) He assumed
20 that his conclusions were based upon the version of the Synthesis
21 Model contained on the FCC's website at the time he performed his
22 calculations -- some 10 to 12 months ago. (Ford Depo. Tr. at 41, 74;
23 see *also* Ford Depo. Tr. at 43 (Dr. Ford admitting that he did not "recall
24 updating the model . . . within the last 10 months".)) In fact, the
25 outputs Dr. Ford uses are from the version that produced the FCC's

1 cost estimates for the universal service fund for 2000, which were
2 posted on the FCC's website in January of that year.

3

4 **Q. IS THIS THE MOST RECENT RELEASE OF THE SYNTHESIS**
5 **MODEL?**

6 A. No. In the 10 to 12 months that have transpired since Dr. Ford
7 conducted his analysis, the FCC has released at least four new
8 versions of the Synthesis Model -- in June, July, August, and as
9 recently as December of 2001. (Ford Depo. Tr. at 43 and Depo.
10 Exhibit 3 ("Design History of HCPM").) Thus, any change or update to
11 the Synthesis Model, or correction of errors contained therein, is not
12 reflected in the comparative cost analysis performed by Dr. Ford. On
13 this point there is no dispute: the Model's output file, which forms the
14 basis of his analysis, is obsolete (Ford Depo. Tr. at 41-44, 75), and Dr.
15 Ford admits that he has not reviewed the various changes made by the
16 FCC to the Synthesis Model since he initially performed his
17 calculations over a year ago. (Ford Depo. Tr. at 43.)

18

19 **Q. WHAT TYPES OF CHANGES HAS THE FCC MADE TO THE**
20 **SYNTHESIS MODEL SINCE DR. FORD CONDUCTED HIS**
21 **ANALYSIS?**

22 A. The FCC has made a number of changes to the Synthesis Model since
23 Dr. Ford conducted his analysis. For example, the December 18, 2001
24 release of the Model changed the line counts (i.e., demand), as well as
25 the usage data, employed by the Model. (Ford Depo. Tr. at 44.) The

1 Model Dr. Ford used does not reflect any of this updated information.
2 (Ford Depo. Tr. at 44.)

3 Equally problematic is the fact that Dr. Ford is unaware of the
4 numerous corrections that have been made to various Model
5 components upon which the Synthesis Model is based. For example,
6 Dr. Ford had no idea that the FCC, and/or the sponsors of modified
7 versions of the Synthesis Model (i.e., AT&T and WorldCom), have
8 acknowledged, and attempted to fix, a host of errors contained in both
9 the Synthesis Model's loop module (Depo. Exhibit 3 ("Design History
10 of HCPM")) and the HAI Model's switching and interoffice module, from
11 which the Synthesis Model's switching and interoffice module was
12 derived. (Ford Depo. Tr. at 64.)

13

14 **III. THE SYNTHESIS MODEL WAS NEVER DESIGNED TO ESTIMATE**
15 **RELATIVE COST DIFFERENCES BETWEEN CARRIERS IN A**
16 **SINGLE STATE**

17 **Q. WHAT IS YOUR OVERALL ASSESSMENT OF DR. FORD'S**
18 **RELATIVE COST COMPARISONS?**

19 A. For the reasons we discuss below, even if they were valid (which they
20 are not), Dr. Ford's relative cost comparisons provide no useful
21 information to the Commission in evaluating the ICM-FL's platform and
22 Verizon-specific inputs. In fact, each of the comparisons Dr. Ford
23 provides in Exhibit GSF-11 (loops, switching, and transport) is flawed --
24 Dr. Ford's application of the Synthesis Model does not provide
25 definitive information on whether Verizon's costs are (or should be)

1 higher or lower than BellSouth's.

2

3 **Q. EVEN ASSUMING DR. FORD HAD MADE THE NECESSARY**
4 **ADJUSTMENTS, IS THE SYNTHESIS MODEL CAPABLE OF**
5 **ACCURATELY IDENTIFYING RELATIVE COST DIFFERENCES**
6 **WITHIN A GIVEN STATE?**

7 A. No. Dr. Ford's whole analysis rests on the faulty premise that the
8 Synthesis Model properly represents the relative cost differences
9 between companies, states, or by implication, any two entities one
10 might want to compare. (Ford Depo. Tr. at 94.) In performing the
11 comparison, however, many (if not most) of the critical inputs (e.g., the
12 prices of network equipment, the amount of sharing with other
13 companies, etc.) are assumed to be the same for the entities being
14 compared. Applied in this fashion, the Synthesis Model will never
15 produce valid relative costs, let alone absolute cost levels for Florida.

16

17 **Q. IS DR. FORD'S BASIC PREMISE VALID?**

18 A. No. The Synthesis Model will produce the wrong cost *levels* (i.e., its
19 costs will be too high or too low) for two fundamental reasons: (1) its
20 estimates of the quantities of network equipment (e.g., telephone
21 poles, cable, etc.) are incorrect due to platform errors, and (2) the
22 nationwide average inputs used to produce those quantities are
23 incorrect. Dr. Ford's analysis assumes that, whatever errors may
24 result from having the wrong cost levels, different entities will be
25 affected in the same way (i.e., if an error causes Company A's costs to

1 be overstated by 25 percent, Company B's costs will also be
 2 overestimated by 25 percent). Dr. Ford further assumes that the
 3 specific manner in which a state commission measures these costs
 4 (i.e., through the use of a Commission-selected UNE cost model) is
 5 irrelevant to the Synthesis Model's purported ability to correctly depict
 6 these relative cost relationships. Dr. Ford ignores the fact that, in the
 7 real world, there is no reason to expect such a fortuitous result --
 8 especially when analyzing a complex industry such as
 9 telecommunications. Given the complexity of cost models and the
 10 sheer number of user adjustable inputs they include, and the specific
 11 universal service application for which the Synthesis Model was
 12 developed, it is unreasonable to expect that the Synthesis Model has
 13 attained the level of perfection that Dr. Ford's basic premise implies.

14

15 **Q. ARE THE SYNTHESIS MODEL'S LOOP COST COMPARISONS**
 16 **VALID IN FLORIDA?**

17 A. No. Even before the FCC completed its development of the Synthesis
 18 Model, the Commission selected a cost model and associated inputs
 19 for universal service support in Florida. Despite that fact that neither
 20 the Commission's model (as evident from the Commission's selection
 21 of both a different platform and inputs for BellSouth's UNE rates) nor
 22 the Synthesis Model are capable of establishing proper UNE prices for
 23 Verizon, comparing the results from the respective models in Florida
 24 calls into question the notion that the Synthesis Model produces valid
 25 relative cost comparisons, let alone proper loop cost estimates for

1 Florida. As Table 1 (attached hereto as Attachment 3) demonstrates,
2 compared to the Commission's universal service model and inputs, the
3 Synthesis Model understates loop investment per line, but by
4 noticeably different percentages for Bell South (29 percent) and
5 Verizon (23 percent). Clearly, the fact that the Synthesis Model's
6 platform flaws and/or nationwide inputs produce cost estimates that
7 are incredibly unrepresentative of the costs of providing service in
8 Florida casts doubt on usefulness and validity of Dr. Ford's
9 comparative cost analysis.

10

11 **Q. ARE THERE OTHER REASONS THAT THE SYNTHESIS MODEL**
12 **CANNOT PROVIDE A PROPER BENCHMARK FOR VERIZON'S**
13 **LOOP COSTS IN FLORIDA?**

14 A. Yes. Not only does the Synthesis Model produce different relative
15 costs when compared to the Commission's previous universal service
16 cost model and inputs, its relative costs are very different from those
17 produced by the ICM-FL sponsored by Verizon in this case. Dr. Ford's
18 comparison would seem to suggest that if the Synthesis Model
19 produces a cost estimate for a particular company that is 80 percent of
20 an external cost measure for density zone 1, then approximately the
21 same 80 percent ratio should apply to the costs for other density
22 zones. The Synthesis Model, however, does not produce accurate
23 measures of these relative costs, as demonstrated by Table 2
24 (attached hereto as Attachment 4), which compares the loop costs
25 produced by the Synthesis Model for the density zones proposed by

1 Verizon (adjusted to match the average loop cost shown in Dr Ford's
2 GSF-11) to the values reported in Verizon witness Dennis Trimble's
3 testimony. Table 2 demonstrates that, unlike the ICM-FL, the
4 Synthesis Model is incapable of accurately reflecting a carrier's cost
5 differences between density zones, thereby casting doubt on its ability
6 to accurately reflect the cost differences between carriers within a
7 state.

8

9 **Q. WHY IS THE SYNTHESIS MODEL INCAPABLE OF IDENTIFYING**
10 **ACCURATE RELATIVE COSTS DIFFERENCES BETWEEN**
11 **COMPANIES?**

12 A. In representing the most fundamental characteristics of how loop plant
13 is deployed (e.g., the size of the distribution areas that serve Florida's
14 customers) the Synthesis Model does not adequately account for
15 either the engineering principles used to design such areas or
16 important local conditions that may well produce real differences
17 between companies, but would be undetected by the Model. Indeed,
18 the FCC has acknowledged that the Synthesis Model does not
19 conform to the Bellcore engineering standards, which guide real-world
20 network planning. Although it could be adapted to accommodate
21 networks designed for different jurisdictions, meet different service
22 quality standards and network design principles (FCC HCPM
23 Documentation, "Computer Modeling of the Local Telephone Network,"
24 (Oct. 1999) at Section 4.2, p. 20), Dr. Ford did not attempt to capitalize
25 on the Model's ability to reflect such differences.

1 Further, the use of inappropriate engineering criteria is compounded by
2 the Synthesis Model's use of imprecise and outdated data regarding
3 the number and locations of customers and national inputs that do not
4 reflect variations between companies. Consequently, the Model does
5 not recognize such critical cost drivers such as the existence of any
6 natural barriers (bodies of water), preservation areas, rights-of-way
7 restrictions, highways, rail lines, etc. when configuring the network and
8 determining the cost of facilities. As a result, the Model ignores real-
9 world ILEC considerations, which would impact: (1) the actual
10 characteristics of distribution areas (e.g., the lengths and sizes of cable
11 facilities); (2) structure type (whether local ordinances, road side
12 hazards, existing structure, etc., restrict the use of particular placement
13 options, such as aerial); and (3) structure sharing opportunities (safety
14 considerations, local ordinances, existing structure of other users).
15 There is no reason to believe that ignoring the effects of such critical
16 factors would distort the cost estimates for two different companies
17 proportionately, as Dr. Ford assumes.

18

19 **Q. IS DR. FORD'S END-OFFICE SWITCHING COMPARISON**
20 **ACCUARTE?**

21 A. No, for two reasons. First, the FCC includes only local usage in the
22 monthly switching costs reported by Dr. Ford, so his comparison is
23 incomplete at best. Second, and more important, the comparison itself
24 seems puzzling and counterintuitive.

25

1 **Q. PLEASE EXPLAIN.**

2 A. Dr. Ford's comparison implies that BellSouth has a higher switching
3 cost per line than does Verizon. The specific costs in Dr. Ford's
4 Exhibit GSF-11 are incorrect because (among other things) they
5 exclude non-local usage. Further, this result is counter-intuitive for the
6 reasons the FCC provided in its Massachusetts 271 Order.
7 (*Memorandum Opinion and Order, Application of Verizon New England*
8 *Inc., Bell Atlantic Communications Inc. (d/b/a Verizon Long Distance),*
9 *NYNEX Long Distance Company (d/b/a Verizon Enterprise Solutions)*
10 *and Verizon Global Networks Inc., For Authorization to provide In-*
11 *Region, InterLATA Services in Massachusetts, 16 FCC Rcd 8488*
12 *(2001) at ¶ 16.) Switched costs per line are a function of the number of*
13 *lines per switch and the relative number of remote switches in the*
14 *network. Specifically, the Synthesis Model produces lower switching*
15 *costs when switches are larger and when there are relatively more*
16 *remotes. In fact, according to the Synthesis Model, BellSouth has a*
17 *larger average switch size (33,000 lines versus 26,000 lines) and a*
18 *greater proportion of remote switches (30 percent versus 13 percent),*
19 *suggesting that its switching costs should be lower than Verizon's.*

20

21 **Q. WHAT ARE THE SPECIFIC PROBLEMS WITH THE SYNTHESIS**
22 **MODEL'S TRANSPORT CALCULATIONS?**

23 A. During the last couple of years, Verizon witnesses have uncovered
24 fundamental errors in the switching and interoffice module of the
25 Synthesis Model. These errors resulted in the exclusion of major

1 components of the fiber rings and associated electronics that make up
2 interoffice facilities. Indeed, these “missing parts” account for the
3 majority of the investment in interoffice facilities. The supplier of this
4 module (HAI Consulting) and its sponsors (AT&T and WorldCom) have
5 acknowledged these errors and supplied a purportedly corrected
6 replacement module for use in the HAI Model. This replacement
7 module has not yet been incorporated into the Synthesis Model. The
8 Synthesis Model’s error-ridden calculations could not possibly provide
9 an accurate or useful benchmark for transport costs.

10

11 **Q. WHY DOES THE SYNTHESIS MODEL PRODUCE SUCH**
12 **INACCURATE AND IMPRECISE RESULTS FOR FLORIDA?**

13 A. The Synthesis Model was designed for a very high level purpose -- to
14 estimate the relative cost differences among states for a hypothetical
15 carrier operating a narrowband-only network. As such, the Synthesis
16 Model is fundamentally incapable of conducting the more detailed
17 analysis necessary to identify the relative cost differences between two
18 real-world carriers providing both narrowband and high-speed services
19 within the same state. The Synthesis Model was never intended, let
20 alone approved, by the FCC to estimate company-specific costs and
21 use them in the manner proposed by Dr. Ford. In fact, when
22 developing the Synthesis Model, the FCC specifically determined that
23 it was not necessary to estimate the costs of a particular carrier.
24 (Tenth Report and Order, *In re Federal-State Joint Board on Universal*
25 *Service, In re Forward-Looking Cost Mechanism for High Cost Support*

1 for *Non-Rural LECs*, 14 FCC Rcd 20156, ¶ 162 (1999) (FCC explaining
2 that, in adopting the Synthesis Model, it was “not attempting to identify
3 any particular company’s cost of providing the supported services”)
4 (“*Tenth Report and Order*”).) Rather than engage in this time-
5 consuming and burdensome, company- and jurisdiction-specific
6 analysis in a nationwide proceeding, the FCC adopted a *national proxy*
7 model, populated with *nationwide* input values, as an expedient. In
8 doing so, the FCC acknowledged the obvious -- that its model could
9 not accurately estimate the costs (forward-looking, TELRIC-based, or
10 otherwise) of a particular carrier in a particular state. (*Tenth Report*
11 *and Order* at ¶¶ 32, 162.) In fact, in light of the Synthesis Model’s
12 limited design parameters, the FCC has repeatedly and unequivocally
13 stated that the Synthesis Model should not be used for purposes other
14 than determining the *relative cost differences among states*. (See e.g.,
15 *Tenth Report and Order* at ¶ 32; Memorandum Opinion and Order, *In*
16 *the Matter of Verizon New England Inc., Bell Atlantic Communications,*
17 *Inc. (d/b/a Verizon Long Distance), NYNEX Long Distance Company*
18 *(d/b/a Verizon Enterprise Solutions) and Verizon Global Networks, Inc.*
19 *for Authorization to Provide In-Region InterLATA Services in*
20 *Massachusetts*, 16 FCC Rcd 8988 ¶ 32 (rel. Apr. 16, 2001).)

21

22 **Q. ARE THERE OTHER REASONS WHY THE SYNTHESIS MODEL**
23 **LACKS THE PRECISION NEEDED TO DETERMINE UNE COSTS?**

24 A. Yes. The Synthesis Model was originally developed to identify costs
25 for *high cost* areas, which the FCC has defined as 135 percent of the

1 national average cost produced by its Model. (In the Matter of Federal-
2 State Joint Board on Universal Service, CC Docket No. 96-45, *Ninth*
3 *Report and Order and Eighteenth Order on Reconsideration*, FCC 99-
4 306 at ¶ 45 (rel. Nov. 2, 1999).) A state receives support only if the
5 overall average cost in that state exceeds this benchmark, and federal
6 universal service support is only allocated to those wirecenters that
7 exceed the benchmark. (*Id.* at ¶ 70.) Therefore, the federal program
8 ends up providing only a modest amount of funding to a very small
9 number of wirecenters and lines. Indeed, when the FCC used the
10 Model to determine 2000 funding levels, it provided high-cost funding
11 for only 928 of the 12,501 wirecenters nationwide (about 7 percent),
12 and less than 3 million of the 163 million lines (under 2 percent) owned
13 by the companies subject to the program.

14

15 **Q. DO YOU AGREE WITH DR. FORD'S ASSERTION THAT THE**
16 **PRECISION OF THE SYNTHESIS MODEL IS DEMONSTRATED BY**
17 **THE FACT THAT IT IS USED TO SPREAD A LARGE AMOUNT OF**
18 **FUNDS? (FORD DEPO. TR. AT 102.)**

19 A. No. Dr. Ford asserts, incorrectly, that "if [the Synthesis Model] is good
20 enough to spread around 350 or 400 million dollars . . . then I don't
21 know why it can't be good enough to do what I've done here." (Ford
22 Depo. Tr. at 102.) First, Dr. Ford's assertion is factually incorrect. The
23 Model has been used to determine and allocate federal high cost funds
24 for three years (2000, 2001, and 2002), and for each year, the total
25 funds were a little over \$200 million. Moreover, while \$200 million per

1 year in federal universal service support is not insignificant, it is only a
2 tiny fraction of the total costs for basic service -- on the order of \$0.10
3 per-month when the average cost of basic service estimated by the
4 Model is over \$20 per month. Indeed, absolutely no federal high-cost
5 funds are provided in any of the territories served by the Florida ILECs
6 (Verizon, BellSouth, Sprint, and Central) subject to the program.

7

8 **IV. THE SYNTHESIS MODEL'S PLATFORM AND INPUT FLAWS**
9 **CONCEAL THE RELATIVE COST DIFFERENCES BETWEEN**
10 **CARRIERS IN A SINGLE STATE**

11 **Q. WHAT SPECIFIC PLATFORM FLAWS RENDER THE MODEL**
12 **INCAPABLE OF ACCURATELY ESTIMATING THE RELATIVE**
13 **COST DIFFERENCES AMONG CARRIERS OPERATING IN A**
14 **SINGLE STATE?**

15 A. A number of the Model's platform flaws render it incapable of
16 accounting for significant attributes of a given carrier's network and the
17 specific operating realities faced by that carrier in certain serving
18 areas. As such, the Model is inherently unable to account for the
19 associated differences in costs incurred by carriers operating very real,
20 yet very different, networks in a particular state. For example, the
21 Synthesis Model is incapable of reflecting the relative differences in
22 ILEC costs based on their mix of high-capacity special access
23 services. As an expedient, the Model assumes a uniform dispersion of
24 surrogate special access demand in its loop cost calculations. In the
25 real world, however, the preponderance of these special access

1 services are provisioned over fiber or coaxial cable and are generally
2 concentrated in a few large business locations. Thus, the Model -- with
3 its simplistic assumptions regarding special access services -- distorts
4 the amount of outside plant constructed between serving areas, wire
5 centers and carriers; and, as a result, is fundamentally incapable of
6 accounting for these costly, real-world operational differences.

7
8 The Synthesis Model is also incapable of accounting for local operating
9 conditions with respect to outside plant, and thus would be unable to
10 accurately reflect the comparative costs of carriers operating in
11 different areas of the state. For example, a carrier operating in a city
12 where the local ordinances prohibit the placement of aerial cable
13 (thereby necessitating the placement of the more-costly underground
14 or buried cable) would have comparatively higher costs than a carrier
15 operating in a city where there was no such restriction. The Synthesis
16 Model's platform design parameters, however, render it incapable of
17 accounting for these local differences and any cost disparities that may
18 exist between these two carriers would not be accounted for in the
19 Model's outputs.

20
21 Finally, the Model cannot reflect the unique demand characteristics,
22 and the costs associated therewith, for a particular serving area. The
23 Synthesis Model builds a network to accommodate a known, fixed
24 level of demand, thereby ignoring the fact that, in the real world,
25 telecommunications companies must deploy network resources to

1 meet demand as it materializes, expands, and fluctuates over time.
2 Accordingly, the Synthesis Model is fundamentally incapable of
3 producing cost estimates that reflect a carrier's unique deployment and
4 allocation of resources.

5

6 **Q. WHAT SPECIFIC INPUT FLAWS RENDER THE MODEL**
7 **INCAPABLE OF IDENTIFYING COMPANY- AND STATE-SPECIFIC**
8 **COST DIFFERENCES?**

9 A. Paramount among the flaws that render the Model incapable of
10 identifying company- and state-specific cost differences is the Model's
11 reliance on nationwide average inputs. By definition, these nationwide
12 averages conceal the true company-specific cost differences between
13 carriers. Instead of addressing how differences in inputs and/or
14 characteristics of service territories may produce legitimate cost
15 differences between companies, Dr. Ford's results are based upon the
16 use of a common set of vintage, nationwide inputs -- a comparison that
17 necessarily hides legitimate costs difference between companies. For
18 example, the Synthesis Model's switching costs are based upon
19 nationwide ILEC depreciation data, and are limited to new switch
20 purchases only. As such, the Model's switch prices do not reflect the
21 cost differences associated with a specific carrier's mix of switches in a
22 given state.

23

24 Dr. Ford acknowledges the problems associated with the Model's use
25 of nationwide averages, yet does nothing to address this inherent

1 model shortcoming. For example, with respect to material prices and
2 labor rates, Dr. Ford acknowledges that the Synthesis Model's inputs
3 are not state- or company-specific, and thus would not represent the
4 labor rates or material prices that Verizon (or BellSouth for that matter)
5 actually experiences in Florida. (Ford Depo. Tr. at 48.) Indeed, even
6 the FCC acknowledges that the use of company-specific values may
7 be more appropriate for critical outside plant inputs such as plant mix,
8 plant-specific expenses, and cable and structure costs. (*Tenth Report
9 and Order* at ¶¶ 92, 93 and 356.) Dr. Ford, however, makes no
10 adjustments to the Model to account for these intra-state, company-
11 specific cost differences. Indeed, he has not even attempted to
12 analyze whether the use of company- or state-specific data would have
13 any impact on the cost estimates produced by the Synthesis Model.
14 (Ford Depo. Tr. at 52.)

15

16 In short, Dr. Ford's reliance on generic, standardized, nationwide
17 inputs render the Model fundamentally incapable of identifying the
18 relative cost differences between Verizon, BellSouth, or any other
19 carrier operating in Florida -- the Model cannot recognize these
20 differences because Dr. Ford refuses to acknowledge they exist.

21

22 **Q. DOES THIS CONCLUDE YOUR SURREBUTTAL TESTIMONY?**

23 A. Yes.

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SUPPLEMENTAL SURREBUTTAL TESTIMONY OF

DR. TIMOTHY J. TARDIFF

AND

MR. FRANCIS J. MURPHY

Q. DR. TARDIFF, PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. My name is Timothy J. Tardiff. I am a Vice President at National Economic Research Associates ("NERA"). My business address is 1 Main Street, Cambridge, MA 02142.

Q. MR. MURPHY, PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. My name is Francis J. Murphy. I am the President of Network Engineering Consultants, Inc. ("NECI"), located at 5 Cabot Place, Suite #3, Stoughton, MA 02072.

Q. ARE YOU THE SAME DR. TARDIFF AND MR. MURPHY THAT PREVIOUSLY FILED TESTIMONY IN THIS DOCKET?

A. Yes. We filed joint Surrebuttal Testimony on March 18, 2002.

Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?

1 A. We evaluate herein Z-Tel Communications Inc.'s ("Z-Tel") witness Dr.
2 George S. Ford's updated comparison of Verizon Florida Inc.'s
3 ("Verizon") costs and BellSouth's costs. We show that Dr. Ford has
4 not remedied the fundamental flaws identified in our March 18, 2002
5 joint Surrebuttal Testimony. Dr. Ford's computations are not based
6 upon the most recent version of the Federal Communications
7 Commission's ("FCC") universal service model (the "Synthesis
8 Model"). Moreover, Dr. Ford's supplemental testimony contains
9 unsupported calculations that purportedly "mirror" those employed by
10 the FCC in Section 271 Orders. Dr. Ford's questionable and
11 unexamined updated cost comparisons provide no useful information
12 that the Florida Public Service Commission ("Commission") can use to
13 evaluate Verizon's Integrated Cost Model - Florida ("ICM-FL") or
14 determine Verizon's forward-looking costs of providing unbundled
15 network elements ("UNEs") in Florida.

16
17 **Q. HAS DR. FORD USED THE OUTPUT FILES PRODUCED BY THE**
18 **MOST RECENT VERSION OF THE SYNTHESIS MODEL TO**
19 **PREPARE THE UPDATED COMPARATIVE COST ANALYSIS**
20 **CONTAINED IN HIS SUPPLEMENTAL TESTIMONY?**

21 A. No. Dr. Ford's allegedly "updated" comparative cost analysis uses the
22 same output files produced by the same obsolete and error-ridden
23 version of the Synthesis Model used to perform the comparative cost
24 analysis contained in his January 30, 2002 Revised Rebuttal
25 Testimony. The outputs Dr. Ford relied upon in his Revised Rebuttal

1 Testimony and Supplemental Testimony are based upon the January
2 2000 release of the Synthesis Model. (Murphy/Tardiff Surrebuttal at 9-
3 10.)

4
5 The fact that Dr. Ford has not updated the data produced by the
6 Synthesis Model can be shown by comparing specific worksheets
7 posted on the web site Z-Tel identified in response to discovery
8 relating to Dr. Ford's Rebuttal Testimony ([www.egroupassociates.com](http://www.egroupassociates.com/download.htm)
9 [/download.htm](http://www.egroupassociates.com/download.htm).) (Z-Tel's Response to Verizon's First Request For
10 Production Of Documents (No. 1).) The documents available for
11 download clearly show that Dr. Ford's updated exhibit are based on the
12 same Synthesis Model output files used to produce the comparative
13 cost analysis in his Rebuttal Testimony. For example, all of the
14 numbers in the "Summary" worksheets for GTE Florida found in the
15 original file ("ztelhcpm.zip") and updated file ("flvzup.zip"), both posted
16 on the aforementioned web site, are identical. Further, both of these
17 "Summary" worksheets are identical to the corresponding worksheet of
18 the file containing the results that the FCC posted on its web site on
19 January 20, 2000 (available at [http://www.fcc.gov/wcb/tapd/hcpm](http://www.fcc.gov/wcb/tapd/hcpm/welcome.html)
20 [/welcome.html](http://www.fcc.gov/wcb/tapd/hcpm/welcome.html)).

21
22 Thus, despite Dr. Ford's and Z-Tel's statements to the contrary (Ford
23 Supplemental Testimony at 1; Z-Tel's Response to Verizon's Motion
24 for Extension of Time to File Surrebuttal Testimony), Dr. Ford's
25 updated analysis is not based on the results produced by the most

1 recent version of the Synthesis Model (released on December 18,
2 2001) and its associated inputs, and thus does not reflect the
3 corrections that have been made to the Synthesis Model's algorithmic
4 errors since January 2000, nor the updated demand data contained
5 therein. (See Murphy/Tardiff Surrebuttal Testimony at 10-11 (noting
6 that the December 18, 2001 release of the Synthesis Model changed
7 the line counts (i.e., demand) and the usage data employed by the
8 Synthesis Model).) As such, Dr. Ford's supplemental testimony fails to
9 remedy the numerous model platform and input errors identified in our
10 joint Surrebuttal Testimony.

11

12 **Q. WHAT CHANGES HAS DR. FORD MADE IN HIS UPDATED**
13 **COMPARATIVE COST ANALYSIS?**

14 A. Based on the limited analysis we were able to perform due to
15 significant time constraints, Dr. Ford's incorrect suggestion that he has
16 used the most recent vintage of the Synthesis Model, and the absence
17 of documentation, it appears that Dr. Ford's updated calculations (and
18 revised exhibit GSF-SR12) are nothing more than an unsupported
19 attempt to replicate the calculations made by the FCC in certain
20 Section 271 Orders -- Dr. Ford has done nothing to remedy his use of
21 an outdated and fatally-flawed version of the Synthesis Model.
22 Contrary to Dr. Ford's assertions, his supplemental testimony does not
23 definitely establish that he has succeeded in "mirroring" the
24 calculations used by the FCC in these Section 271 Orders. (Ford
25 Supplemental Testimony at 1.) For example, rather than modify the

1 Synthesis Model to reflect the changes made by the FCC for Section
2 271 purposes (see e.g., *Application of Verizon Pennsylvania Inc., et. al*
3 *for Authorization To Provide In-Region, InterLATA Services in*
4 *Pennsylvania*, FCC 01-269 at ¶ 65 fn. 249 (Sept. 19, 2001)), Dr. Ford
5 has attempted to make the adjustments outside of the model.
6 Moreover, his workpapers include no documentation or explanatory
7 notes. Thus, despite Dr. Ford's assertions that he made the same
8 calculations used by the FCC in its Section 271 Orders (Ford Revised
9 Rebuttal Testimony at 21; Ford Supplemental Testimony at 1), he
10 never establishes that he has in fact done what he claims.

11

12 Moreover, as we discussed in our Surrebuttal Testimony, even if Dr.
13 Ford had correctly implemented the changes made by the FCC to the
14 Synthesis Model for Section 271 purposes, Dr. Ford's comparative
15 cost analysis is fundamentally flawed. (Murphy/Tardiff Surrebuttal
16 Testimony at 4.) First, the Synthesis Model is incapable of accurately
17 identifying the relative cost differences between two carriers operating
18 in the same state. In the Section 271 context, the FCC uses the
19 Synthesis Model to compare the costs of the same incumbent local
20 exchange carrier ("ILEC") across two different states. The FCC has
21 never used, nor authorized the use of, the Synthesis Model to compare
22 the costs of two ILECs operating in the same state. (Ford Depo. Tr. at
23 51-52, 85-86, 103, 104 106.)

24

25

1 Q. DO THE CHANGES MADE BY DR. FORD PRODUCE ACCURATE
2 AND RELIABLE RESULTS?

3 No. The changes made by Dr. Ford produce inaccurate and counter-
4 intuitive results. For example, although Dr. Ford attempts to adjust the
5 switching costs in his updated exhibit GSF-SR12 to include total usage
6 rather than just the local usage included in exhibit GSF-11 to his
7 Rebuttal Testimony (see Murphy/Tardiff Surrebuttal at 16-17), his
8 updated exhibit continues to show higher switching costs per line for
9 BellSouth than Verizon. As we discussed in our Surrebuttal
10 Testimony, this result makes no sense. As the FCC noted in its
11 Massachusetts 271 Order, switched costs per line are a function of the
12 number of lines per switch and the relative number of remote switches
13 in the network (i.e., the Synthesis Model produces lower switching
14 costs when switches are larger and when there are relatively more
15 remotes). (See Memorandum Opinion and Order, *Application of*
16 *Verizon New England Inc., et. al for Authorization to provide In-Region,*
17 *InterLATA Services in Massachusetts*, 16 FCC Rcd 8488 at ¶ 23
18 (2001).) Thus, according to the Synthesis Model, because BellSouth
19 has a larger average switch size (33,000 lines versus 26,000 lines) and
20 a greater proportion of remote switches (30 percent versus 13
21 percent), its switching costs should be lower than Verizon's. However,
22 the end-office switching investment per line produced by the Synthesis
23 Model for Verizon is higher than that of BellSouth -- a completely
24 counterintuitive result.

25

1 Similarly, Dr. Ford's results are still based on faulty transport
2 calculations, which AT&T, WorldCom, and HAI Associates have
3 admitted are erroneous, and in fact have attempted to remedy in
4 recent proceedings in other states. (Indeed, the FCC's December 18,
5 2001 release does not even remedy these known errors.) As such, Dr.
6 Ford's transport cost comparisons are essentially useless.

7

8 **Q. WHAT IS YOUR OVERALL ASSESSMENT OF DR. FORD'S**
9 **RELATIVE COST COMPARISONS?**

10 A. For the reasons discussed above and in our Surrebuttal Testimony, Dr.
11 Ford's misguided attempt to compare the cost estimates derived from
12 an obsolete version of the Synthesis Model for Verizon and BellSouth
13 produces invalid and meaningless results. Dr. Ford's fundamentally
14 flawed comparative cost analysis provides no useful information upon
15 which the Commission can rely in evaluating the ICM-FL's platform,
16 algorithms or inputs. In short, the Synthesis Model was never
17 designed nor intended to measure the cost differences between
18 carriers providing UNEs in the same state. Dr. Ford's use of the
19 Synthesis Model in this proceeding does not produce valid relative cost
20 estimates, let alone accurate absolute cost levels for carriers operating
21 in Florida.

22

23 **Q. DOES THIS CONCLUDE YOUR SUPPLEMENTAL SURREBUTTAL**
24 **TESTIMONY?**

25 A. Yes.

1 CHAIRMAN JABER: Now, Staff, that brings us to the
2 rebuttal testimony from the ALEC Coalition.

3 MR. FUDGE: Yes, Madam Chairman.

4 CHAIRMAN JABER: And who needs to identify those?

5 MR. HATCH: Did you want to deal with that now?

6 That's fine.

7 CHAIRMAN JABER: I think so, yeah.

8 MR. HATCH: With respect to Greg Darnell, he filed
9 rebuttal testimony consisting of six pages. We'd request that
10 be inserted into the record as though read.

11 CHAIRMAN JABER: Okay. All right. The prefiled
12 rebuttal testimony of Gregory J. Darnell shall be inserted into
13 the record as though read.

14 MR. HATCH: And Mr. Darnell had two exhibits; GJD-1
15 and 2. Could we get those marked for identification, please?

16 CHAIRMAN JABER: GJD-1 and GJD-2 will be identified
17 as Composite Exhibit 43. And Composite Exhibit 43 is admitted
18 into the record.

19 (Composite Exhibit 43 marked for identification and
20 admitted into the record.)

21

22

23

24

25

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS FOR THE**
2 **RECORD.**

3 A. My name is Gregory J. Darnell. My business address is 6 Concourse
4 Parkway, Atlanta, Georgia 30342.

5

6 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

7 A. I am employed by WorldCom, Inc., as Regional Senior Manager -- Public
8 Policy.

9

10 **Q. HAVE YOU PREVIOUSLY TESTIFIED?**

11 A. Yes, I have testified in proceedings before regulatory commissions in
12 Alabama, California, Florida, Georgia, Kentucky, Louisiana, Mississippi,
13 North Carolina, South Carolina and Tennessee and on numerous
14 occasions have filed comments before the FCC. Provided as Exhibit
15 GJD-1 to this testimony is a summary of my academic and professional
16 qualifications.

17

18 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING**
19 **AND FOR WHAT PURPOSE?**

20 A. I am testifying on behalf of the "ALEC Coalition." That coalition is
21 comprised on AT&T of the Southern States, MCImetro Access
22 Transmission Service, LLC, MCI WorldCom Communications, Inc., and
23 Florida Digital Network. The purpose of my testimony is to rebut the
24 Verizon – FL rate proposal made by Mr. Dennis B. Trimble in this
25 proceeding and provide the ALEC Coalition's monthly recurring rate

1 proposal for Verizon – FL.

2

3 **Q. WHAT IS THE BASIS FOR THE ALEC COALITION'S RATE**
4 **PROPOSAL FOR VERIZON – FL'S MONTHLY RECURRING UNE**
5 **RATES?**

6 A. The ALEC Coalition's monthly recurring UNE rate proposal for Verizon –
7 FL is based on both WorldCom's TELRIC rate proposal made for
8 BellSouth Florida territory in Florida Public Service Commission's
9 ("Commission") BellSouth-120 Day proceeding in Docket No. 990649A-TP
10 and the UNE rates approved by this Commission for BellSouth in Order
11 No. PSC-01-1181-FOF-TP, issued May 25, 2001, and Order No. PSC-01-
12 2132-PCO-TP, issued October 29, 2001 (collectively "FL BellSouth UNE
13 Orders").

14

15 **Q. HOW DO YOU PROPOSE THAT THIS BE APPLIED?**

16 A. For the UNE rates currently still under investigation in the BellSouth-120
17 Day proceeding, the rates contained in Exhibit GJD-2 should be applied.
18 The rates contained in Exhibit GJD-2 are those that AT&T/WorldCom
19 have proposed in the BellSouth-120-Day proceeding. For UNE elements
20 not contained in this exhibit, the UNE rates determined in the FL BellSouth
21 UNE Orders should be applied.

22

23 **Q. WHY IS THE ALEC COALITION'S RATE PROPOSAL FOR VERIZON –**
24 **FL BASED ON THE AT&T/WORLDCOM'S BELLSOUTH FLORIDA**
25 **PROPOSAL AND THE RATES DETERMINED BY THE FL BELLSOUTH**

1 **UNE ORDERS?**

2 A. As demonstrated in the rebuttal testimony of Dr. August H. Ankum,
3 Verizon – FL’s Integrated Cost Model filed in this proceeding is not
4 capable of producing rates that are compliant with the FCC’s minimum
5 UNE pricing rules or this Commission’s previous UNE pricing decisions.
6 Further, as demonstrated by Dr. Ankum, the UNE rates being proposed by
7 Mr. Trimble are excessively high, are inconsistent with UNE prices for
8 other Verizon states, were not determined in accordance with FCC UNE
9 pricing rules and will not encourage the development of local competition.
10 AT&T/WorldCom’s UNE rate proposal for BellSouth Florida in Docket No.
11 990649A-TP is consistent with FCC UNE pricing rules, the UNE prices set
12 for Verizon in other state proceedings and will encourage the development
13 of local competition. Therefore, on an interim basis, AT&T/WorldCom
14 recommend that the Commission establish monthly recurring UNE rates
15 for Verizon that AT&T/WorldCom have proposed in the BellSouth 120-Day
16 proceeding, and the rates contained in the Florida BellSouth UNE Orders
17 for those rates that are not affected by the BellSouth 120-Day proceeding.
18 ATT/WorldCom also recommend that the Commission establish a
19 deaveraging rate structure for Verizon that is consistent with the
20 recommendations of Mr. Warren R. Fisher.

21
22 **Q. IS IT REASONABLE TO USE AT&T/WORLDCOM’S RATE PROPOSAL**
23 **FOR UNE RATES IN VERIZON FLORIDA TERRITORY ON AN INTERIM**
24 **BASIS?**

25 A. Yes. FCC UNE pricing rules require UNE rates to be set equal to that of the

1 least cost most efficient provider of service given the territory being served
2 and taking as a given the location of the existing wire centers. As such, the
3 incumbent local exchange carrier that actually serves the territory and the
4 current cost structure of the ILEC is not particularly relevant to the
5 determination of UNE rates. All that matters in the development of UNE
6 rates is how the least cost most efficient carrier would function in this
7 territory. Therefore, the Commission should expect that areas with similar
8 characteristics should have similar cost based rates. Given the demographic
9 and geographic structure of Verizon – FL and BellSouth Florida territory it is
10 reasonable to assume that cost based UNE rates in Verizon – FL territory
11 should be slightly less than cost based UNE rates in BellSouth Florida
12 territory. Further, Verizon is a larger company than BellSouth and therefore
13 it should enjoy additional economies of scale in Administrative, Systems,
14 Common Costs, Shared Cost and Procurement as compared to BellSouth.
15 These additional economies of scale should serve to further lower Verizon's
16 forward-looking cost as compared to BellSouth's. As such, the use of
17 BellSouth Florida UNE rates in Verizon – FL territory would produce
18 conservative, high UNE rates for Verizon – FL. Therefore, the Commission
19 should adopt on an interim basis AT&T/WorldCom's proposed BellSouth
20 Florida rates for Verizon – FL territory until such time that a direct
21 determination of Total Element Long Run Incremental Cost (TELRIC) can be
22 made for Verizon Florida territory.
23

1 **Q. SHOULD THESE UNE RATES BE INTERIM AND SUBJECT TO A TRUE**
2 **UP?**

3 A. No. From an ALEC business perspective, the uncertainty created by
4 making rates subject to a true up places a risk premium on all business
5 plans. Making the UNE rates interim and subject to a true up would
6 reward Verizon – Florida for its obstructionist practices and Verizon –
7 Florida should not be rewarded for its attempt to thwart the development
8 of local competition. Given that this Commission has been directed to
9 encourage the development of local competition, these UNE rates should
10 not be subject to a true-up.

11

12 **Q. HOW SHOULD THE DEAVERAGED UNE RATE ZONE BE**
13 **DETERMINED FOR VERIZON – FL?**

14 A. The Verizon - FL wire centers that would be contained in each
15 deaveraged UNE rate zone should be determined in accordance with the
16 testimony of Mr. Warren Fisher in this proceeding.

17

18 **Q. WHAT IS THE ALEC COALITION'S NONRECURRING UNE RATE**
19 **PROPOSAL FOR VERIZON – FL?**

20 A. The ALEC coalitions proposal for Verizon-Florida's nonrecurring rates is
21 made by Mr. Sidney L. Morrison.

22

1 **Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?**

2 **A. Yes.**

1 MR. HATCH: And we also had the rebuttal testimony of
2 Mr. Warren Fischer consisting of 31 pages. Could we have that
3 inserted into the record as though read, please?

4 CHAIRMAN JABER: The prefiled rebuttal testimony of
5 Warren R. Fischer shall be inserted into the record as though
6 read.

7 MR. HATCH: And Mr. Fischer had two public exhibits,
8 nonconfidential, WRF-1 and WRF-6. Could we get those marked
9 for identification, please?

10 CHAIRMAN JABER: WRF-1 and WRF-6 are identified as
11 Composite Exhibit 44. And Composite Exhibit 44 is admitted
12 into the record.

13 (Composite Exhibit 44 marked for identification and
14 admitted into the record.)

15 MR. HATCH: And Mr. Fischer had four confidential
16 exhibits, WRF-2 through WRF-5. Could we get those marked for
17 identification, please?

18 CHAIRMAN JABER: Confidential exhibits WRF-2 through
19 WRF-5 are identified as Composite Exhibit 45. And Composite
20 Exhibit 45 is admitted into the record.

21 (Composite Exhibit 45 marked for identification and
22 admitted into evidence.)

23 MR. HATCH: And that concludes our witnesses.

24 CHAIRMAN JABER: Thank you.

25

1 **I. INTRODUCTION**

2 **A. Qualifications**

3 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

4 A. My name is Warren R. Fischer. My business address is 3333 East Bayaud
5 Avenue, Suite 820, Denver, Colorado 80209.

6 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

7 A. I am employed by Quantitative Solutions, Inc. ("QSI") as a Senior Consultant.
8 As such, I am responsible for providing expert testimony and analytical
9 support on a number of subject matters involving implementation of the pro-
10 competitive provisions of the Telecommunications Act of 1996 ("the Act").

11 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.**

12 A. I have a Bachelor of Science degree in Business Administration with a
13 concentration in Accounting from the University of Colorado in Boulder,
14 Colorado. I am licensed as a Certified Public Accountant in Colorado and
15 California.

16 **Q. WHAT IS YOUR EMPLOYMENT BACKGROUND?**

17 A. After graduating from the University of Colorado, I worked for several years
18 as an accountant with Deloitte & Touche conducting financial audits.
19 Thereafter, I worked for two other major corporations as a financial analyst. I
20 then joined AT&T Wireless Services in 1995 as a financial analyst where I

1 managed the preparation of annual revenue forecasts for the cellular division.
2 In 1996, I transferred to AT&T Corporation where I became a financial
3 manager and a subject matter expert on pricing and costing issues involving
4 local exchange and exchange access services. In 2000, I joined QSI as a
5 Senior Consultant.

6 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THIS OR OTHER PUBLIC**
7 **UTILITY COMMISSIONS?**

8 A. Yes. I have filed testimony at the FCC and in several state regulatory
9 proceedings on subjects such as alternative local exchange carrier ("ALEC")
10 cost issues, revenue requirements, interconnection costs, access rate
11 reform, Universal Service Fund reform, and Section 272 provisions of the
12 Act. I have attached Exhibit WRF - 1 for a more detailed explanation of my
13 education, experience and previous testimony.

14 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING?**

15 A. I am testifying on behalf of AT&T Communications of the Southern States,
16 Inc., MCImetro Access Transmission Services, LLC & MCI WorldCom
17 Technologies, Inc. and Florida Digital Network ("ALEC Coalition").

18 **B. Purpose and Scope of Testimony**

19 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

20 A. The purpose of my testimony is to address the following issues from
21 Appendix A in the Florida Public Service Commission's (Commission) Order

1 Establishing Procedure for this Phase III, Order No. PSC-01-1592-PCO-TP
 2 issued August 2, 2001, as they pertain to Verizon Florida, Inc. ("Verizon –
 3 FL"):

4 Issue 2 (a): What is the appropriate methodology to deaverage
 5 unbundled network elements ("UNEs") and what is the
 6 appropriate rate structure for deaveraged UNEs?
 7

8 Issue 7: What are the appropriate assumptions and inputs for
 9 the following items to be used in the forward-looking
 10 recurring UNE cost studies?

11 (b): depreciation;

12 (c): cost of capital;

13 (t): expenses; and

14 (u): common costs.

15
 16 The other relevant assumptions inputs under Issue 7 are addressed by the
 17 rebuttal testimony of ALEC Coalition witness, Dr. August Ankum.

18 **C. Summary of Recommendations**

19 **Q. PLEASE SUMMARIZE YOUR RECOMMENDATIONS.**

20 **A.** I recommend that the Commission do the following:

- 21 1. Require Verizon – FL to geographically deaverage its UNE loop rates
 22 at the wire center level using a defined measure of cost variation that

1 results in the creation of zones based on cost differences, not
2 protectionist policies, and which will promote competition. I believe
3 applying the Sprint rate banding methodology to Verizon's unbundled
4 loop costs will allow the Commission to objectively determine the
5 required number of deaveraged rate zones. Further, the Commission
6 must review the end results of any deaveraging methodology, just as
7 it must review the rates themselves, to ensure that competition is not
8 impeded by the rate structure.

9 2. Reject Verizon – FL's use of a 12.95% cost of capital and financial
10 reporting lives for depreciation. Instead, the Commission should
11 require Verizon – FL to re-run its cost studies with the cost of capital
12 and depreciation lives recommended by Dr. Ankum.

13 3. Reject Verizon – FL's use of C. A. Turner indices to inflate investment
14 and its use of Integrated Cost Model ("ICM") investment in expense-
15 to-investment calculations.

16 4. For common cost recovery, the Commission should (1) require
17 Verizon to properly account for its realized and expected merger
18 savings and to determine a common cost factor that is consistent with
19 Verizon being one of the largest ILECs in the country (2) use the
20 common cost factor based upon total regulated revenue with
21 consideration given to a smaller allocation of common costs to UNE
22 loops, (3) require Verizon – FL to apply the common cost factor to
23 deaveraged rates as a percentage, and (4) require Verizon – FL to

1 remove lobbying, legal, and regulatory costs from its common cost
2 factor that are adverse to ALEC interests.

3 **II. ISSUE 2 (a): WHAT IS THE APPROPRIATE**
4 **METHODOLOGY TO DEAVERAGE UNES AND WHAT IS**
5 **THE APPROPRIATE RATE STRUCTURE FOR**
6 **DEAVERAGED UNES?**

7 **A. Deaveraging Recommendations**

8 **Q. WHAT ARE YOUR OVERALL RECOMMENDATIONS REGARDING**
9 **GEOGRAPHIC DEAVERAGING FOR UNES IN THIS PROCEEDING?**

10 A. At a minimum, the Commission should require geographic deaveraging of
11 UNE loop rates similar to what it adopted in the BellSouth phase of this
12 proceeding (Docket No. 990649-TP, Order No. PSC-01-1181-FOF-TP,
13 issued May 25, 2001, pages 40-41. *May 25, 2001 UNE Order*). This is
14 essential because the loop is the primary bottleneck facility required by
15 ALECs for competitive entry, and it is subject to significant cost differences
16 based on customer density and distance. In implementing this policy, I
17 recommend that the Commission:

- 18 1. Reject the statewide average rate proposal and fears of rate arbitrage
19 promulgated by Verizon – FL witness, Dennis Trimble.
- 20 2. Adopt the geographic deaveraging methodology described in Sprint –

1 Florida, Inc. ("Sprint") witness Michael Hunsucker's direct testimony
2 for use with Verizon - FL. The Sprint methodology applies an
3 objective, measurable standard of cost variation to determining the
4 required number of rate zones. This methodology limits the extent to
5 which costs for a loop provisioned within a given wire center can
6 exceed (or fall below) the average cost of the rate group within which
7 the wire center is placed. In short, the Sprint methodology ensures
8 that no wire center-level loop cost will exceed (or fall short of) the
9 average loop rate within a rate group by more than 20%.

- 10 3. Adopt a deaveraging methodology that does not restrict competitive
11 activity.

12 **Q. WHY SHOULD THE COMMISSION REJECT VERIZON - FL'S PROPOSED**
13 **STATEWIDE AVERAGE UNE RATE PROPOSAL?**

- 14 A. Verizon - FL's proposal to price UNEs at a statewide average rate is rooted in
15 its desire to have retail rate deaveraging implemented before UNE
16 deaveraging is implemented (see Direct Testimony of Dennis Trimble, page
17 9). In fact, Verizon - FL's claim that the Commission is under no obligation
18 to deaverage Verizon - FL's UNE rates at this time is totally without merit
19 (Trimble Direct, pages 17-18). The Commission has already acknowledged
20 that it is required to deaverage UNE rates in at least three geographic areas
21 according to 47 C.F.R. §51.507(f) of the FCC's rules on general rate design
22 requirements for the pricing of interconnection and UNEs (See *May 25, 2001*
23 *UNE Order*, page 32-33). Therefore, Verizon - FL's request should be

1 rejected out of hand.

2 **B. Applying Sprint Deaveraging Methodology**

3 **Q. WHY DO YOU ADVOCATE THAT THE COMMISSION USE SPRINT'S**
4 **RATE BAND METHODOLOGY FOR UNE RATE DEAVERAGING?**

5 A. As the Commission has previously noted in the BellSouth phase of this
6 proceeding, the Sprint rate banding methodology is an objective cost-based
7 methodology that does not rely upon existing retail rate zones. In addition to
8 complying with the FCC's deaveraging requirements of 47 C.F.R. §51.507,
9 the Sprint rate-banding methodology gives the Commission the flexibility to
10 adjust the number of zones created based upon the percentage of deviation
11 it sets as a benchmark to compare individual wire center costs to. The ALEC
12 Coalition believes that the Sprint proposal should be applied to Verizon – FL
13 rates and that the methodology as applied must not restrict competitive
14 activity.

15 **Q. WHAT CRITERIA DID SPRINT EMPLOY TO CREATE PRICE ZONES FOR**
16 **ITS UNES?**

17 A. Sprint calculated the monthly recurring cost for each UNE it proposes to
18 deaverage at the wire center level and then grouped these deaveraged costs
19 into rate bands (price zones) of similar costs. The lower and upper boundary
20 of each rate band was set at –20% and +20% (“± 20%”), respectively, of the
21 average cost of the units in that proposed rate band. If a wire center
22 exceeded these boundaries, it was redistributed into the appropriate rate

1 band. The benefit of this process is that it allows cost-zones to be created
2 solely upon underlying costs characteristics, and not due to some artificial
3 grouping of wire centers.

4 **Q. HAVE YOU APPLIED THE SPRINT RATE BANDING METHODOLOGY TO**
5 **VERIZON – FL’S UNE COSTS?**

6 A. I have applied Sprint’s methodology to Verizon – FL’s 2-wire and DS1 loop
7 costs, before any input adjustments are made to lower UNE costs through
8 Verizon – FL’s ICM, to demonstrate the impact of applying this methodology
9 to the deaveraged UNE prices proposed by Verizon – FL. The UNE rate
10 bands were created using Sprint’s recommended 20% range of deviation
11 resulting in eight rate bands or zones for a 2-wire loop and four zones for a
12 DS1 loop. The results for each are reflected in the following exhibits.
13 **Proprietary Exhibit WRF – 2** contains the detailed output from the Sprint
14 deaveraging model for the 2-wire loop and **proprietary Exhibit WRF – 4**
15 contains the detailed output for the DS1 loop.

16 **Q. HAS THIS COMMISSION PREVIOUSLY MADE A DETERMINATION ON**
17 **THE NUMBER OF RATE ZONES THAT ARE APPROPRIATE?**

18 A. The Commission did make a determination that three rate zones were the
19 most reasonable choice for BellSouth in the *May 25, 2001 UNE Order*. It
20 made this determination based upon the belief that too many zones would be
21 administratively burdensome and would not be necessary to reflect the level
22 of variation in BellSouth’s costs. Consistent with this determination, I have

1 included alternative rate band calculations that collapse the zones calculated
2 in **proprietary Exhibits WRF-2 and WRF-4** to three for both 2-wire and DS-1
3 loops. These three-zone calculations are contained in **proprietary Exhibits**
4 **WRF-3 and WRF-5.**

5 **Q. DO YOU BELIEVE THAT THE COMMISSION SHOULD APPROVE MORE**
6 **THAN THREE ZONES FOR VERIZON – FL?**

7 A. Yes, I do if cost differences warrant it. In creating 47 C.F.R. §51.507(f), the
8 FCC noted the following:

9 ... A state may establish more than three zones where cost
10 differences in geographic regions are such that if finds that
11 additional zones are needed to adequately reflect the costs of
12 interconnection and access to unbundled elements. (*Local*
13 *Competition Order, FCC 96-325, ¶765*)

14
15 Clearly, the FCC's overriding concern is that the number of rate zones
16 adequately reflect the differences in provisioning UNEs. The administrative
17 cost to implement more than three rate zones should be minimal since the
18 work required is mostly one-time charges to make programming changes in
19 the ILEC's underlying rate tables within its billing system. Therefore, I do not
20 believe the administrative costs to implement more than three rate zones
21 would be burdensome in this instance.

22 The other issue the Commission referred to in its preference for three rate

1 zones was whether more zones are required to reflect the level of variation in
2 BellSouth's costs. If one applies this same evaluation criterion to Verizon –
3 FL's 2-wire loop cost by zone in Exhibit DBT-3 to Mr. Trimble's direct
4 testimony, it is readily apparent that more than three rate zones are required.

5 **Q. PLEASE EXPLAIN WHY MORE THAN THREE ZONES ARE REQUIRED**
6 **FOR VERIZON-FL'S 2-WIRE UNE LOOP.**

7 A. Page 1 of Exhibit DBT-3 illustrates the results of Verizon – FL's three-zone
8 deaveraging proposal for a 2-wire loop. Zone 1 is based upon an average
9 price of \$18.94 with the statewide average rate of \$22.94 as the ceiling.
10 Consequently, approximately 67% of Verizon – FL's lines are priced below
11 the statewide average rate. Zone 2 uses the statewide average rate of
12 \$22.94 as the floor and a rate 200% above the statewide average as the
13 ceiling. Zone 3 contains wire centers with costs in excess of 200% of the
14 statewide average. A 200% cost variation standard results in UNE rates that
15 are overly averaged.

16 **Q. WHAT ARE THE RESULTS OF APPLYING THE SPRINT RATE BANDING**
17 **METHODOLOGY TO VERIZON'S WIRE CENTER COSTS?**

18 A. The Sprint methodology as applied to Verizon's wire center costs is
19 illustrated in **proprietary WRF-Exhibit – 2**. Approximately 82% of total lines
20 would be priced below the statewide average cost of \$22.94 before common
21 costs are applied, but these lines would be segregated into three zones
22 compared to Verizon's Zone 1. My proposed Zones 1 (\$8.93) and 2 (\$16.44)

1 would price approximately 22% of Verizon's lines below its Zone 1 rate of
2 \$18.94. The remaining 59% of lines priced below the statewide average rate
3 of \$22.94 would be placed in Zone 3 at a price of \$21.42. Even using the
4 three-zone version of 2-wire loop deaveraging in **proprietary Exhibit WRF-**
5 **3**, the results are similar in that 82% of total lines are below the \$22.94
6 statewide average cost and are segregated into two zones rather than the
7 one zone Verizon – FL proposes. While the Commission may not want to
8 implement eight rate zones for policy reasons, certainly the range of cost
9 differences between wire centers calls for more than three rate zones.

10 **C. Rationale For Extensive Deaveraging**

11 **Q. IS THERE A "RULE-OF-THUMB" THAT THE COMMISSION SHOULD USE**
12 **WHEN DECIDING WHEN AND HOW TO ESTABLISH DEAVERAGED**
13 **RATES?**

14 **A.** Yes. The Commission should keep in mind that economic efficiency will be
15 best served when the rates charged for gaining access to a particular UNE
16 most closely match the costs associated with making the particular UNE
17 available. The more the underlying costs supporting a given rate are
18 averaged across a larger geographic area or across individual facilities (i.e.,
19 loops in different geographic locations) with disparate underlying costs, the
20 more likely the cost differences between individual facilities (and the UNEs
21 they support) will be "hidden." In other words, the cost differences will not be
22 evident within the rate, and proper market incentives will be distorted. As a
23 general rule, the Commission should favor more extensive geographic

1 deaveraging rather than less geographic deaveraging. A greater degree of
2 geographic deaveraging will enhance economic efficiency and the
3 development of competition.

4 **Q. IS ECONOMIC EFFICIENCY BETTER SERVED WITH GREATER**
5 **DEAVERAGING?**

6 A. Yes, it will. Society's resources are more efficiently allocated when prices
7 are set to recover only the underlying incremental costs incurred in providing
8 the service. Prices set in this fashion provide information and incentives to
9 buyers and sellers that allow them to make proper "build versus buy" and
10 other decisions concerning consumption and production. Where prices are
11 set to recover costs associated with providing an unbundled element and
12 facilities already exist that can be used to provide service to a customer, a
13 facilities buyer can make a reasonable determination whether it would be
14 more efficient (i.e. cheaper) to buy that network element for use in serving
15 the customer or to build a facility to serve that customer. In this way, the
16 ALEC is provided the information necessary to make a rational decision as to
17 whether it should build or buy the network element. As a result of making a
18 decision in its own best economic interest, the ALEC is also making a
19 decision in society's best interest (i.e., the ALEC is foregoing the deployment
20 of societal resources that would be unnecessarily deployed given the
21 availability of Verizon - FL's existing facility).

22 **Q. WOULD HIGH-COST CUSTOMERS BEING SUBSIDIZED BY LOW-COST**
23 **CUSTOMERS RESULT IN LESS COMPETITION AS A WHOLE?**

1 A. Yes. There are substantial fixed costs associated with beginning a
2 competitive telecommunications enterprise. In addition, competitors have
3 limited resources available, after incurring these substantial upfront costs, to
4 be used to attract customers. Carriers can only hope to compete with an
5 incumbent in the long term by generating economies of scale and scope that
6 bring its average, per-unit-cost of providing service down to a level
7 comparable with the incumbent's (which already realizes economies of scale
8 and scope associated with serving almost 100% of the customers in its
9 particular service territory). Hence, when rates for essential network
10 elements in low-cost areas are priced higher than they should be because of
11 overly averaged rates, the customers which competitors are most likely to
12 attract initially for purposes of gaining economies of scale and scope
13 (because they can be served with the least amount of additional marginal
14 outlay) are sheltered from competition by the fact that the costs of serving
15 those customers are higher than they should be. As such, in areas with
16 overly averaged rates, it is more difficult for ALECs to establish a "foothold"
17 that can be used to gain the economies of scale and scope necessary to
18 extend their competitive services.

19 **Q. ARE THERE OTHER PROBLEMS THAT OCCUR WHEN RATES FOR**
20 **UNBUNDLED NETWORK ELEMENTS ARE SET AT AN OVERLY**
21 **AVERAGED LEVEL?**

22 A. Yes. Competitors will be charged rates for UNEs and UNE combinations that
23 are largely unrelated to the costs incurred by the ILEC to provide them.

1 Therefore, competitors may find themselves in a position in which
2 incumbents have the ability to significantly undercut them. Verizon - FL, for
3 example, could reduce its retail prices in high-density, low-cost areas to
4 levels that are less than the average rates that competitors pay for UNEs
5 required to provide their competing services. Verizon - FL, in such an
6 instance, may not necessarily be charging prices below its own costs, but
7 Verizon - FL would be charging retail prices below the overly averaged rate
8 levels its competitors must pay to compete. This is exactly the situation that
9 Congress was attempting to avoid when it established that rates for access to
10 UNEs must be set in a nondiscriminatory and cost-based fashion (see
11 Section 251(c)(3) of the Telecommunications Act of 1996 ("the Act")).

12 A deaveraging methodology that results in a minimal number of wire centers
13 and access lines in zones where the lowest rates are available does not
14 promote competition. **Proprietary exhibit WRF-3** illustrates the Sprint
15 methodology applied to Verizon – FL’s UNE costs before they are modified
16 for input changes, and it assumes just three rate zones are used. (The
17 ALEC Coalition recommends more than three zones). In this example, there
18 would be 15 Zone 1 wire centers, serving 22% of Verizon’s access lines.
19 Depending on the level of the rates, such a distribution may not be sufficient
20 to promote competition to a desirable level. Therefore, it is important that the
21 Commission make a second-tier end-result evaluation for any methodology it
22 approves to ensure that the competitive goals of the Act will be carried out
23 and that the methodology adopted does not have arbitrary results.

1 **III. ISSUE 7: WHAT ARE THE APPROPRIATE ASSUMPTIONS**
2 **AND INPUTS FOR THE FOLLOWING ITEMS TO BE USED IN**
3 **THE FORWARD-LOOKING RECURRING UNE COST**
4 **STUDIES?**

5 **A. (b): Depreciation and (c): Cost of Capital**

6 **Q. DO YOU ADDRESS VERIZON'S PROPOSED DEPRECIATION LIVES AND**
7 **COST OF CAPITAL IN DETAIL WITHIN YOUR TESTIMONY?**

8 A. No, I do not. Dr. Ankum discusses the flaws in Verizon - FL's proposed
9 depreciation rates and cost of capital. I rely upon Dr. Ankum's
10 recommendations to perform sensitivity analyses within Verizon – FL's ICM
11 model.

12 **Q. WHAT IS YOUR OVERALL ASSESSMENT OF VERIZON-FL'S**
13 **PROPOSED CAPITAL COST FACTORS?**

14 A. I believe that Verizon – FL's capital cost factors are overstated for the
15 following reasons:

- 16 • Verizon – FL uses a weighted average cost of capital of 12.95% (see
17 Direct Testimony of Dr. James H. Vander Weide, page 4), which
18 exceeds the ceiling of 10.24% recommended by ALEC Coalition
19 witness Dr. August Ankum in this proceeding (see Rebuttal Testimony
20 of Dr. August Ankum).

- 1 • Verizon – FL uses the accelerated depreciation lives employed in its
2 financial reporting to shareholders as opposed to Dr. Ankum's
3 recommendation that the FCC prescribed lives or the lives approved
4 by this Commission in the BellSouth phase of this proceeding (see
5 Direct Testimony of Allen E. Sovereign, pages 2-9) be used (see
6 Rebuttal Testimony of Dr. August Ankum).

7
8 If the Commission were to implement Dr. Ankum's recommendations, the
9 UNE recurring costs would be reduced significantly. For example, the 2-wire
10 UNE loop rate would decline approximately \$4 per month from a statewide
11 average rate of \$22.94 to \$18.98, a 17% decline. Therefore, the Commission
12 should require Verizon – FL to rerun its ICM and external cost models with
13 the inputs recommended by Dr. Ankum.

14 **B. (t): Recurring Expenses Derived Through Maintenance and**
15 **Support Factors**

16 **Q. WHAT ARE VERIZON – FL'S MAINTENANCE AND SUPPORT FACTORS**
17 **USED FOR?**

18 A. Verizon – FL calculates a series of maintenance and support factors to apply
19 against the investment modeled within its ICM which then produces the annual
20 costs required to support that investment. These annual costs are then divided
21 by twelve to produce monthly recurring maintenance and support costs for each
22 UNE.

1 **Q. HOW ARE MAINTENANCE AND SUPPORT FACTORS TYPICALLY**
2 **CALCULATED?**

3 A. Maintenance and support factors are a typically calculated by dividing expenses
4 incurred in maintaining and supporting the network and related operations by the
5 investment in the network and related operations that generates those expenses.
6 The resulting ratio represents the relationship between expenses and
7 investment that can be applied against future investment to estimate future
8 expenses required to support that investment.

9 **Q, HAS VERIZON OVERSTATED THE MAINTENANCE AND SUPPORT**
10 **FACTORS USED IN DETERMINING RECURRING UNE COSTS IN THIS**
11 **PROCEEDING?**

12 A. Yes, it has. An expense factor is nothing more than a fraction, and a fraction can
13 be overstated if the numerator is greater than it should be and/or if the
14 denominator is less than it should be. Verizon- FL has overstated the fractions
15 used to estimate annual recurring TELRIC expenses in at least three important
16 ways.

17 First, it overstates the operating expenses used to calculate the numerator by not
18 using a bottoms-up approach to calculate the forward-looking expense required
19 to operate and support a network built from scratch. Instead, Verizon – FL relies
20 upon a tops-down methodology which starts with book expenses and then
21 incorporates a series of adjustments for accounting–based normalization entries,
22 removal of certain non-forward looking costs such as analog switching, retail

1 avoided costs and costs recovered through other studies such as NRCs, Billing
2 and Collection, etc. as outlined in its ICM Expense Module Methodology.

3 Second, it overstates the investment values used to calculate the capital carrying
4 costs of support assets. These inflated capital carrying costs are then combined
5 with other operating expenses to form the numerator portion of the expense-to-
6 investment ratio described above.

7 Third, Verizon – FL inappropriately reduces the denominator, investment, of the
8 above factor by replacing the investment used to generate the existing level of
9 expenses with modeled investment out of its ICM.

10 **Q. PLEASE EXPLAIN FURTHER WHY VERIZON – FL HAS NOT MADE**
11 **OPERATING EXPENSES IN THE NUMERATOR OF ITS EXPENSE-TO-**
12 **INVESTMENT RATIOS FORWARD-LOOKING.**

13 A. The proper way to derive forward-looking expenses would be through a bottoms-
14 up determination of the expenses needed to operate and support a forward-
15 looking network. This would take into account the configuration and quantity of
16 assets needed in the network and the appropriate level of staffing and support
17 assets required to operate that network. It would also exclude those costs that
18 should not be part of a wholesale UNE recurring cost study. As noted previously,
19 the only adjustments Verizon – FL has made to its expenses are for accounting-
20 based normalization entries, removal of certain non-forward looking costs such
21 as analog switching, retail avoided costs and costs recovered through other cost
22 studies.

1 **Q. PLEASE EXPLAIN IN FURTHER DETAIL HOW VERIZON – FL**
2 **OVERSTATES THE COSTS OF SUPPORT ASSETS AND THE NUMERATOR**
3 **PORTION OF ITS EXPENSE-TO-INVESTMENT RATIOS.**

4 A. Verizon – FL applies C. A. Turner Plant Indices to its book investment to bring it
5 up to replacement cost (see Attachments J.1 – J.4 in the ICM Expense
6 supporting documentation). The indices are simply tools to identify the relative
7 change in price over a period of time. They do not identify whether the same
8 quantity or type of investment would be required in a forward-looking construct.
9 Therefore, application of a price index alone is insufficient to make investment
10 forward-looking.

11 Verizon – FL applies the C. A. Turner indices to support investment contained in
12 USOA accounts 2111 through 2124 (see Attachment K in Verizon – FL's ICM
13 Expense supporting documentation). The net effect of this process is to increase
14 support investment from \$472,473,000 to \$610,896,842, which is a 29%
15 increase. Verizon – FL then applies its annual cost factors for (1) depreciation
16 and cost of capital, (2) income taxes and (3) property taxes to calculate annual
17 general support expenses.

18 These annual general support expenses then flow to the schedule where
19 maintenance, support and common costs are compiled (see Attachment O in the
20 ICM Expense supporting documentation). Based on Verizon – FL's allocation of
21 support and direct expenses to its various direct cost pools and common costs,
22 63% of the overstatement caused by the C. A. Turner indices ends up in the
23 numerator of the maintenance and support factor calculation. The remaining

1 37% of this overstatement ends up in the common cost expense amount used in
2 the common cost factor calculation. Therefore, the Commission should reject
3 Verizon – FL’s use of the C. A. Turner indices because this methodology does
4 not consider what physical quantity or type of support asset is necessary in a
5 forward-looking construct. Instead, the C.A. Turner indices only serve to inflate
6 the current embedded base of assets to today’s prices. Consequently, the
7 Commission should require Verizon – FL to recalculate its annual support costs
8 using a forward-looking investment base to calculate forward-looking support
9 costs and using appropriate capital cost factors for depreciation and cost of
10 capital as recommended by Dr. Ankum. Clearly, the forward-looking investment
11 base should be less than its current book investment.

12 **Q. PLEASE EXPLAIN FURTHER HOW VERIZON – FL INAPPROPRIATELY**
13 **REDUCES THE INVESTMENT USED IN THE DENOMINATOR PORTION OF**
14 **THE EXPENSE-TO-INVESTMENT RATIO.**

15 A. Verizon – FL inappropriately reduces the denominator portion of the expense-to
16 investment ratio calculation by substituting the investment calculated within its
17 cost model (“ICM Investment”) for the level of investment that produced the
18 expense used in the numerator portion of the ratio. This is accomplished through
19 a process Verizon – FL calls calibration. Verizon – FL describes this process in
20 the ICM Expense Module Methodology and in the following response to a Staff
21 interrogatory:

22 This calibration results in using the forward-looking ICM-FL
23 modeled network investments when calculating the expense to

1 investment ratios vs. using replacement costs or historical book
2 costs. Note that this calibration option can be selected or rejected
3 by the user. If calibration is not selected by the user, ICM-FL uses
4 the replacement cost of investment values to calculate the
5 network expense to investment ratios. (see Verizon – FL
6 response to Staff's Second Set of Interrogatories, No. 53)

7

8 An unwarranted reduction in the denominator increases the fraction, or cost
9 factor, that is applied against the ICM Investment, which increases the annual
10 recurring costs of each UNE. It appears that Verizon – FL anticipated calibration
11 might be controversial by noting that the ICM user can reject this option.

12 **Q. WHY IS THIS TYPE OF ADJUSTMENT TO THE DENOMINATOR**
13 **INAPPROPRIATE?**

14 A. The primary reason that Verizon – FL's reduction of the denominator is
15 inappropriate is that you cannot use the output of the same model you are using
16 to determine a factor that will then be applied against that output to calculate
17 recurring expenses. This is circular logic at best. Consistency demands that like
18 terms are used in the numerator and the denominator. If Verizon – FL chooses
19 to use its calculation of forward-looking investment in the denominator, it must
20 use a forward-looking determination of expenses in the numerator.

21 **Q. WHAT IS YOUR RECOMMENDATION TO THE COMMISSION REGARDING**
22 **VERIZON – FL'S USE OF ITS CALIBRATION METHDOLOGY?**

1 A. I recommend that the Commission reject Verizon – FL’s use of the calibration
2 option within its ICM for the reasons I discussed previously.

3 **Q. CAN YOU QUANTIFY THE IMPACT OF VERIZON – FL’S CALIBRATION**
4 **METHODOLOGY?**

5 A. Yes, I can. Attachment J.4 within Verizon – FL’s ICM Expense documentation
6 details total investment in three categories:

INVESTMENT TYPE	INVESTMENT PER ATTACHMENT J.4	ICM INVESTMENT AS A PERCENTAGE
ARMIS (book) Investment	\$4,336,566,501	70%
C. A. Turner-adjusted Investment	\$4,989,392,818	61%
ICM Investment	\$3,056,380,561	100%

7

8 The ICM investment is approximately 70% of the book investment and 61% of
9 the C. A. Turner-adjusted investment. If the ICM investment is used in the
10 expense-to-investment ratio as Verizon – FL’s calibration methodology requires,
11 the maintenance and support factors are overstated by the following percentages
12 than if the other two investment balances were used in the denominator:

13 1. ARMIS (book) investment: 43% overstatement (1 / 0.70 =
14 1.43)

15 2. C. A. Turner-adjusted investment: 64% overstatement (1 / 0.61 =
16 1.64)

17 In the above calculations, the percentage noted in the denominator represents
18 the impact of using ICM investment rather than book or adjusted book

1 investment. If the calibration option is turned off within ICM-FL, the statewide
2 average 2-wire loop costs declines by approximately \$1. If this change is made
3 in conjunction with the depreciation and cost of capital changes recommended
4 by Dr. Ankum, the cumulative reduction results in a statewide average 2-wire
5 loop cost of \$17.84 compared to Verizon – FL’s proposed rate of \$22.94.

6 **C. (u): Allocation of Common Costs**

7 **Q. DO YOU HAVE ANY CONCERNS WITH VERIZON’S PROPOSED**
8 **RECOVERY OF COMMON COSTS?**

9 A. Yes, I have the following concerns.

- 10 1. The percentage of common cost recovery that Verizon – FL seeks,
11 14.09%, appears to be excessive for a company that is now part of one of
12 the largest local exchange carriers in the nation.
- 13 2. Verizon – FL has chosen the higher common cost factor of the two
14 versions it calculated within its cost studies while giving no consideration
15 to the FCC’s suggestion that only a relatively small share of common
16 costs be allocated to critical network elements such as the local loop.
- 17 3. Verizon - FL does not consistently apply its common cost allocator as a
18 percentage to deaveraged zone rates.
- 19 4. Verizon – FL has inflated its common cost recovery by including
20 lobbying, legal, and regulatory costs that are adverse to the interests
21 of the ALECs.

22 **Q. PLEASE EXPAND ON THE IMPACT THAT THE BELL ATLANTIC / GTE**
23 **MERGER SHOULD HAVE ON COMMON COSTS.**

1 A. A firm with Verizon's size and scope should be accountable for the economies of
2 scale and efficiencies it promised investors, regulators and customers when it
3 promoted the benefits of the mergers between Bell Atlantic and NYNEX and then
4 Bell Atlantic and GTE. In its Form S-4s filed with the Securities Exchange
5 Commission prior to each merger, Bell Atlantic extolled the various capital,
6 revenue and expense synergies that would occur after each merger was
7 completed. For the merger with GTE, Bell Atlantic estimated that revenue,
8 expense and capital synergies would be approximately \$4.5 billion per year while
9 incurring transition and integration costs of only \$1.6 billion over three years. On
10 the same page where Bell Atlantic outlined the anticipated benefits of the merger
11 with GTE, it stated the following:

12 Both GTE and Bell Atlantic have proven track records in
13 successfully and quickly integrating business operations. GTE
14 today thrives as a highly focused, integrated company after a
15 series of major acquisitions over the past decade, including the
16 acquisitions of Contel Corporation in 1991 and BBN Corporation in
17 1997. Bell Atlantic and NYNEX formed a wireless joint venture in
18 1994. By 1996, the wireless joint venture achieved a market
19 leadership position with innovative products, faster customer
20 growth and sharply improved profitability, which were further
21 enhanced when the two companies merged in 1997. *The*
22 *integration of Bell Atlantic and NYNEX is now largely complete,*
23 *and the forecast efficiencies are being achieved successfully.*

1 [Emphasis added] (see page I-24 of Bell Atlantic Form S-4 filed
2 April 13, 1999 attached as **Exhibit WRF-6**).

3

4 Based on the foregoing statement, Verizon should realize the anticipated GTE
5 merger savings fairly rapidly. These expected savings should be considered in
6 lockstep with this Commission previous determination that BellSouth, which is a
7 much smaller carrier in total size than Verizon, should recover common costs
8 using a 6.24% factor (see *May 25, 2001 UNE Order*, page 326-327). This is
9 less than half of Verizon – FL's proposed common cost factor. By any measure
10 of reasonableness, Verizon – FL's common cost factor should be within a few
11 percentage points, either higher or lower, of BellSouth's factor.

12 **Q. PLEASE EXPLAIN YOUR CRITICISM OF VERIZON – FL'S COMMON COST**
13 **FACTOR METHODOLOGY.**

14 A. First of all, Verizon – FL calculated two versions of its common cost factor within
15 its cost studies. The 14.09% factor proposed by Verizon – FL (see Trimble
16 direct, Exhibit DBT-1) is the result of dividing common costs by direct costs.
17 While using direct cost as the denominator may be an acceptable method, the
18 Verizon predecessor, GTE, typically used total regulated revenue as the
19 denominator. In fact, Verizon – FL prepared an alternative common cost factor in
20 its cost study documentation using total regulated revenues as the denominator
21 resulting in an 11.55% factor (see Attachment Q within the ICM Expense
22 documentation). Mr. Trimble presents no explanation as to why the higher factor

1 based upon direct costs was chosen over the one based upon total regulated
2 revenues. Consequently, the Commission should consider the lower factor
3 based on revenue in conjunction with the company-wide merger savings noted
4 above to ensure UNE rates are not overstated due to some arbitrary decision
5 made by Verizon – FL.

6 Secondly, Verizon – FL gave no consideration to the alternative cost recovery
7 method suggested by the FCC in the Local Competition Order. While
8 acknowledging that a percentage markup over directly attributable forward-
9 looking cost was a reasonable allocation method, the FCC also suggested that
10 second reasonable method would allocate only a relatively small share of
11 common costs to certain critical network elements, such as the local loop and
12 collocation that are considered bottleneck facilities (§ 696). The FCC concluded
13 that this method would ensure that prices of network elements that are least
14 likely to be subject to competition are not artificially inflated by a large allocation
15 of common costs. Therefore, the Commission should consider requiring
16 Verizon – FL to allocate a smaller portion of common costs to UNE loops.

17 **Q. DO YOU AGREE WITH MR. TRIMBLE’S PROPOSAL TO RECOVER A**
18 **UNIFORM AMOUNT OF COMMON COSTS FOR A PARTICULAR UNE**
19 **REGARDLESS OF THE DEAVERAGED ZONE COSTS?**

20 **A.** No, I do not. Mr. Trimble explains his rationale for applying a uniform or fixed
21 amount of common cost to a UNE on pages 33-34 of his direct testimony. He
22 states that it is unreasonable to assign a larger share of common costs to rural
23 UNE loops than to urban loops. He therefore spreads common cost recovery

1 equally over each deaveraged zone for a UNE. This practice is inconsistent with
2 the concept of deaveraging costs where higher cost areas bear the cost required
3 to serve that area. Common cost recovery should be treated no differently than
4 direct and shared costs that have been deaveraged. If Verizon – FL chooses to
5 use a fixed allocator methodology to recover common costs, it should apply this
6 allocator to the deaveraged TELRIC costs, not just to the statewide average
7 TELRIC cost of a UNE. The consequence of Verizon – FL’s proposal is an
8 unjustified overstatement of its Zone 1 costs. Where a 2-wire loop is priced at
9 \$22.17 in Zone 1 using Verizon – FL’s proposed inputs and its deaveraging
10 methodology (see Trimble direct testimony, Exhibit DBT-2, page 1 of 8), it should
11 cost \$21.60 ($\18.94 TELRIC cost in Zone 1 + $(\$18.94 * 14.09\%$ common cost
12 allocator)). Verizon – FL is simply raising the price in the zone most likely to
13 experience competition initially without justification. Therefore, the Commission
14 should require Verizon – FL to re-calculate its deaveraged rates by applying the
15 common cost allocator as a percentage to each zone, not a fixed cost additive.

16 **Q. SHOULD VERIZON – FL BE PERMITTED TO RECOVER EXTERNAL**
17 **RELATIONS AND LEGAL COSTS FROM ALECS?**

18 A. There should be no lobbying, legal, and regulatory costs included in Verizon
19 – FL’s common cost recovery to the extent they are incurred in a way that is
20 adverse to the interests of ALECs. These costs are generally incurred for
21 both retail and wholesale services. During my review of Verizon – FL’s
22 supporting adjustment factor schedule (see Attachment I in ICM Expense
23 documentation), it appears that Verizon – FL removed approximately 15% of

1 its external relations (USOA 6722) and legal expense (USOA 6725) in its
2 *Wholesale Adjust 1 Factor* (Column H). However, none of the expenses
3 attributable to litigation and other actions adverse to the efforts of ALECs
4 should be included in UNE rates. There are two reasons for this: (1) the
5 legal, lobbying, and regulatory efforts exerted by incumbents are generally
6 expended for the benefit of Verizon - FL's retail offerings; and, (2) the ALECs
7 incur their own costs such as these, which are not recovered, in whole or in
8 part, from the incumbent LECs. It is fundamentally unfair to require ALECs to
9 support legal, lobbying and regulatory costs that are typically expended
10 against them. The only allowable costs should be those associated with
11 normal company operations and compliance with administrative requirements
12 of state commissions such as tariff filings. All other expenses spent litigating
13 and lobbying against ALEC interests should be removed. Absent such a
14 disclosure, all of these costs should be removed. If the Commission were to
15 order all of these expenses removed, Verizon – FL's common cost factor
16 would decline from 14.09% to 12.97% if the direct cost denominator was
17 used and from 11.55% to 10.6% if total regulated revenue were used as the
18 denominator. These adjusted common cost factors require further reduction
19 to account for the broader savings from the Bell Atlantic / GTE merger.

20 **IV. CONCLUSION AND RECOMMENDATIONS**

21 **Q. BASED ON YOUR ANALYSIS OF VERIZON – FL'S TESTIMONY AND**
22 **COST SUPPORT IN THIS PROCEEDING, WHAT ARE YOUR**
23 **CONCLUSIONS AND RECOMMENDATIONS?**

- 1 A. I recommend that the Commission require the following:
- 2 1. Use the Sprint rate banding methodology to deaverage the relevant
3 Verizon – FL UNEs. While I believe that Sprint's proposed $\pm 20\%$
4 deviation standard is a reasonable benchmark to use in grouping wire
5 centers by their forward-looking cost, the Commission can set a
6 higher deviation standard if it decides to limit the number of rate zones
7 or bands. However, the essential considerations in determining the
8 number of zones is not administrative expediency, but the proper
9 grouping of UNEs to reflect the spectrum of the costs required to
10 provision those UNEs and ensuring that competitive activity is not
11 restricted.
- 12 2. Reject Verizon – FL's use of a 12.95% cost of capital and financial
13 reporting lives for depreciation. Instead, the Commission should
14 require Verizon – FL to re-run its cost studies with the cost of capital
15 and depreciation lives recommended by Dr. Ankum.
- 16 3. Reject Verizon – FL's use of the C. A. Turner indices to inflate book
17 investment values and its use of ICM investment in its expense-to-
18 investment ratio calculations.
- 19 4. For common cost recovery, the Commission should (1) require
20 Verizon to properly account for its realized and expected merger
21 savings and to determine a common cost factor that is consistent with
22 Verizon being one of the largest ILECs in the country (2) use the

1 common cost factor based upon total regulated revenue with
2 consideration given to a smaller allocation of common costs to UNE
3 loops, (3) require Verizon – FL to apply the common cost factor to
4 deaveraged rates as a percentage, and (4) require Verizon – FL to
5 remove lobbying, legal, and regulatory costs from its common cost
6 factor that are adverse to ALEC interests.

7 **Q. PLEASE SUMMARIZE THE PROPOSED 2-WIRE LOOP RATES FOR**
8 **VERIZON – FL THAT RESULT FROM YOUR RECOMMENDED INPUT**
9 **CHANGES?**

10 A. Verizon – FL proposes a statewide average 2-wire loop price of \$22.94
11 before adding common costs. The 2-wire loop prices that result from my
12 recommended input changes result in a reduction of approximately 22%
13 broken down as follows:

- 14 1. If the Commission were to implement Dr. Ankum's recommendations
15 on cost of capital and depreciation lives, the price would decline
16 approximately \$4 per month to \$18.98, a 17% decline.
- 17 2. If the calibration option is turned off within ICM-FL, the price declines by
18 an additional \$1 to \$17.84, an additional 5% decline.

19 Requiring Verizon – FL to apply its common cost factor as a percentage to
20 deaveraged zone rates would cause a \$0.57 decline in the Zone 1, 2-wire
21 loop rate.

22 Applying a common cost factor based on regulated revenue adjusted for

1 removal of lobbying, regulatory and legal expenses would reduce Verizon –
2 FL's proposed factor of 14.09% to 10.6%, resulting in a decrease in the
3 common costs added to the statewide average 2-wire loop rate of \$0.80
4 (\$3.23 - \$2.43).

5 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

6 **A. Yes, it does.**

1 MR. FUDGE: Madam Chairman, there were -- Staff would
2 like to note that there were three witnesses that were
3 stipulated earlier, Witnesses Wood, Ford and Draper. They also
4 filed testimony pertaining to the Verizon portion, and Staff
5 would just like to note that their testimony is, portion of
6 that testimony is applicable to the Verizon portion of this
7 docket.

8 CHAIRMAN JABER: And already inserted into the
9 record.

10 MR. FUDGE: Yes, Commissioner.

11 CHAIRMAN JABER: All right. Let me go ahead and
12 excuse Mr. Sovereign, Mr. Vander Weide, Dr. Tardiff,
13 Mr. Murphy, Mr. Darnell and Mr. Fischer. Francis J. Murphy, is
14 that a he or a she?

15 MR. HUTHER: It's a he.

16 (Witnesses excused.)

17 CHAIRMAN JABER: Okay. What else, Mr. Fudge?

18 MR. FUDGE: As noted in the prehearing order, there
19 were two stipulations pending that AT&T, WorldCom and FDN had
20 proposed. It's my understanding that Verizon and the ALEC
21 Coalition are still working on those stipulations and would
22 like to maybe take a ten-minute break to discuss the, see if
23 they can resolve them.

24 CHAIRMAN JABER: I like the idea of a ten-minute
25 break. Commissioners, how about we come back at 10:30. Thank

1 you.

2 (Recess taken.)

3 CHAIRMAN JABER: Staff, do you all feel like you need
4 more time? Ms. Caswell, do you need more time?

5 MS. CASWELL: Yeah. The parties agree in principle;
6 we're just having trouble nailing down the exact words to
7 embody that principle. And the problem is that not all of the
8 people that we need to talk to are in the room. I think some
9 of the companies have experts back at the headquarters that we
10 can't get too that quickly. So we've agreed to talk about it
11 some more at lunch, if that's okay.

12 CHAIRMAN JABER: No. That's perfect. We are taking
13 a lunch break from 12:00 to 1:00, so that'll -- at least you'll
14 know to make phone calls and get folks down here, if you need
15 to, from 12:00 to 1:00. And is there a way for us though to go
16 forward?

17 MS. CASWELL: That's what Jason and I were just
18 discussing. If we could just have a couple of minutes.

19 CHAIRMAN JABER: That's fine. Just let me know when
20 you're ready.

21 MS. CASWELL: Okay.

22 CHAIRMAN JABER: The more you all stipulate, the more
23 cooperative I'll be, just to let you know.

24 (Recess taken.)

25 CHAIRMAN JABER: All right. Mr. Fudge just told me

1 that we'll be able to finish this hearing today. So with that,
2 let's go ahead and get started.

3 MR. FONS: Madam Chair, before we start, may I do two
4 things? Number one, indicate that Sprint is interested in
5 participating or trying to participate in the stipulation.
6 Obviously it's going to take some time to do that. There's
7 no -- and the second piece -- and I would like to be able to
8 continue to participate in that, but at the same time there's
9 no need for me to be here. Indeed, I need to go talk to my
10 client about the proposed stipulation. And I would like to be,
11 ask your permission to be temporarily excused from
12 participating and to come back when and if needed.

13 CHAIRMAN JABER: Thank you, Mr. Fons. Your request
14 is granted.

15 MR. FONS: Thank you.

16 MR. SELF: And, Madam Chairman, I would like to make
17 the same request.

18 CHAIRMAN JABER: Well, you're a different matter,
19 Mr. Self. Your request is granted, too.

20 MR. SELF: I'll give Mr. Hatch my proxy, for whatever
21 it's worth.

22 MR. HATCH: This could be really fun.

23 CHAIRMAN JABER: I wasn't going to say anything.

24 MR. SELF: Thank you.

25 CHAIRMAN JABER: No problem. Mr. Fudge, should we

1 swear in the witnesses in the room or just take it a witness at
2 a time?

3 MR. FUDGE: We can go ahead and swear everybody in.

4 CHAIRMAN JABER: Okay. Let me ask that the witnesses
5 in the audience and the witness on the stand, please stand,
6 raise your right hand.

7 (Witnesses collectively sworn.)

8 (Transcript continues in sequence with Volume 4.)

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1 STATE OF FLORIDA)
2 : CERTIFICATE OF REPORTER
3 COUNTY OF LEON)

4
5 I, LINDA BOLES, RPR, Official Commission
6 Reporter, do hereby certify that the foregoing proceeding was
heard at the time and place herein stated.

7 IT IS FURTHER CERTIFIED that I stenographically
8 reported the said proceedings; that the same has been
transcribed under my direct supervision; and that this
9 transcript constitutes a true transcription of my notes of said
proceedings.

10 I FURTHER CERTIFY that I am not a relative, employee,
11 attorney or counsel of any of the parties, nor am I a relative
or employee of any of the parties' attorneys or counsel
12 connected with the action, nor am I financially interested in
the action.

13 DATED THIS 2ND DAY OF MAY, 2002.

14
15 
16 LINDA BOLES, RPR
17 FPSC Official Commissioner Reporter
 (850) 413-6734