

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

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In the Matter of
FLORIDA RENEWABLE
TECHNOLOGIES ASSESSMENT.

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BEFORE:

CHAIRMAN LILA A. JABER
COMMISSIONER J. TERRY DEASON
COMMISSIONER BRAULIO L. BAEZ
COMMISSIONER MICHAEL A. PALECKI
COMMISSIONER RUDOLPH "RUDY" BRADLEY

DATE:

Wednesday, August 28, 2002

TIME:

Commenced at 9:45 a.m.

PLACE:

Florida Community College at Jacksonville
Advanced Technology Center
401 West State Street
Jacksonville, Florida 32202

REPORTED BY:

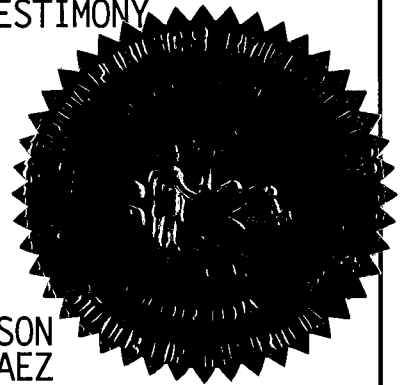
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FLORIDA PUBLIC SERVICE COMMISSION

FPSC-COMMISSION CLERK



1 IN ATTENDANCE:

2 ADRIENNE VINING, FPSC General Counsel's Office.

3 JUDY HARLOW, FPSC Division of Economic Regulations.

4 JIM DEAN, FPSC Division of External Affairs.

5 SUSAN LEHR and LINDA J. AUSTIN, Florida Community
6 College at Jacksonville.

7 OSCAR GANS, Florida Power & Light.

8 JOHN MASIELLO, Florida Power Corporation.

9 KERRY BOWERS, Southern Company Services.

10 MICHAEL MCCARTHY, Gulf Power Company.

11 JOE CASCIO, Tampa Electric Company.

12 BERDELL KNOWLES, JEA.

13 GARY BRINKWORTH, City of Tallahassee.

14 GUS CEPERO, Florida Crystals.

15 ROBERT D. CRUZ, Washington Economics Group, Inc.

16 RYAN J. PLETKA, Black & Veatch.

17 ASHLEY HOUSTON, APX, Inc.

18 ROGER E. CLARK, Clean Energy Funds Network.

19 KATIE CULLEN, Integrated Waste Services Association.

20 THOMAS CUNILIO, Center of Sustainable Agroforestry,
Inc.

21 FREDERICK J. MURRELL, Biomass Development Company.

22 RICH ZAMBO, Florida Industrial Cogeneration
23 Association.

24 MEL JONES, Sterling Planet.

25 HERBERT WILLIAMS, Florida Hydro Power & Light.

1 APPEARANCES CONTINUED:

2 RICHARD BREITMOSER, U.S. BioPower, LLC.

3 MARK van SOESTBERGEN, International Carbon Bank and
4 Exchange, Inc.

5 STEVE GORMAN, Florida Solar Energy Industries
6 Association.

7 JOHN RYAN, Sierra Club.

8 DAVID WENTWORTH, Energy Developments, Inc.

9 DEB SWIM, Legal Environmental Assistance Foundation.

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P R O C E E D I N G S

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2 CHAIRMAN JABER: Good morning. We're going to go
3 ahead and try to get started this morning. I want to thank all
4 of you first of all for being here. It's a wonderful turnout.
5 And all of the comments and the presentations we'll have today
6 will go into a very productive report that we've been asked to
7 do for the Florida Legislature.

8 And I'll tell you a little bit more about that as we
9 get started, but first and foremost, I want to give much
10 gratitude, a lot of thanks to the college, Florida Junior
11 Community College. If you take a look at the surroundings, I
12 don't know if you noticed walking in the solar panels outside,
13 and you'll hear a little bit about that from our college folks
14 here. I want to introduce Susan Lehr who's going to tell you a
15 little bit about the facility, but please join me in thanking
16 the college, and then I'm going to pay respect to JEA who has a
17 large part in all of this too.

18 Susan.

19 MS. LEHR: Thank you. Hi. Welcome to Florida
20 Community College, Jacksonville. We're very proud of this
21 facility. It just opened in January. It's a \$25 million
22 facility when it's finished. And we have four technologies
23 that we want to highlight here with our business partners. But
24 I thought it would be best if I let somebody who really knows
25 the details tell you about the building and provide an

1 opportunity for you to tour between, I think, noon and
2 two o'clock -- we're going to arrange that for you -- if you
3 wanted to see the whole building.

4 I'm vice president of government relations. My job
5 is to get the money for the facility, and that accomplished, I
6 kind of move on to the next project which, by the way, is Cecil
7 Field. But I want to introduce you to the executive director
8 of the Advanced Technology Center, Linda Austin. And she's
9 going to give you just a couple of minutes on the facility and
10 inform you of how you can take a tour if you'd like. Thank
11 you.

12 MS. AUSTIN: Good morning and welcome. We are so
13 pleased that you're here today and pleased to host this event
14 today at the Advanced Technology Center at Florida Community
15 College. And we thank you all for being here. We're delighted
16 to have the opportunity for this many people to come in and be
17 aware that this facility is here and that we want to be here
18 and serve the community.

19 I've put some brochures on the table over here. They
20 were not there when many of you came in. In addition to the
21 brochure which talks about the facilities, services, and
22 partnerships available with the Advanced Technology Center,
23 there's a little insert that we call our sound bites, our key
24 facts about the ATC. It tells you things about this building
25 being 75,000 square feet with a new addition coming on-line in

1 next January. This one just opened in January, by the way.

2 Next January, we will open an additional
3 45,000 square feet. This building is really the realization of
4 a vision for Jacksonville by the Chamber and the Economic
5 Development Council and a study about four years ago about
6 targeted industries for Jacksonville for economic growth and
7 development. And this is intended to be a true economic engine
8 for Jacksonville.

9 The four targeted industry sectors represented in the
10 building are information technology, advanced manufacturing,
11 transportation technology, and biotechnology. And that was
12 again gross sectors for the economy here, so that's the
13 emphasis. I think a lot of the interest today may be in our
14 partnership with JEA and renewable energy sources, and
15 Dale Jones is here on the front row here with JEA and has just
16 worked with us on the installation of solar panels. There's
17 one classroom also where there's some equipment, and that can
18 be part of the tour at a later time.

19 We'll be glad to offer you some tours between noon
20 and 2:00. And I'll be downstairs, and the staff in the
21 building will be happy to show you around. We just are really
22 glad you're here. Thank you for being here. Please pick up
23 one of these, and let us know if you have questions. We'll be
24 glad to answer them about what's here in terms of both college
25 programs and also hosting business corporate training and

1 incumbent worker training and training venue for our business
2 partners in the community. Thank you very much.

3 CHAIRMAN JABER: And, Linda and Susan, if you could
4 also pass our thanks on to Dr. Wallace, the president of the
5 college. I made a faux pas. I called it the Junior College;
6 it's the Florida Community College. And obviously, we want to
7 thank JEA. When we first found out about the report due to the
8 Legislature, our Commission staff conducted the first workshop.
9 I think it was July 2nd, Jim? And we wanted to have a
10 Commissioner workshop. And we thought, let's take it on the
11 road. Let's pick a place in Florida where we can actually look
12 at renewable energy being used in the workplace.

13 And I happened to be having a discussion with JEA
14 about the renewable workshop, and they said, well, you know,
15 Florida Community College. So we couldn't have found a better
16 place. So I want to thank Berdell Knowles and Teala Milton for
17 all your help.

18 We're going to get started. I wanted to tell you
19 briefly about the report that's required by the Legislature.
20 House Bill 1601 directed the PSC to look at the feasibility and
21 cost associated with increased use of renewable energy. We've
22 had a staff workshop. This is the first Commission workshop.
23 There will probably be a second staff workshop. What I thought
24 I'd do now is let our staff summarize the results from the
25 first workshop, and then we'll turn it over to the presenters

1 that have indicated to us that they want to speak.

2 We ask that you keep the presentations to ten minutes
3 each, recognize the Commissioners may have questions of the
4 presenters, but we have 21 people that have signed up to speak,
5 and that's wonderful, but as you can imagine, we need to stay
6 on schedule. I do intend at the end of the presentations to
7 ask if there's anyone in the audience that would like to make
8 comments. So with that in mind, we'll get it started.

9 Jim Dean and Judy Harlow, I want to just commend them
10 for all the hard work that they've done. And in case you have
11 not met the Commissioners by now, please do take an opportunity
12 later on in the day to meet them: Michael Palecki, Terry
13 Deason, Braulio Baez, and Rudy Bradley is on his way. He got
14 stuck in that traffic and construction on 95, so he'll be here
15 shortly.

16 Go ahead, Judy.

17 MS. HARLOW: Thank you. Can everybody hear me?
18 Okay. Good. Well, I'm hoping you'll bear with me today and
19 kind of smile through this because staff prepared the most
20 beautiful overheads you've ever seen. You just cannot imagine
21 how beautiful they are, and of course, we don't have an
22 overhead projector. So just bear with me and smile through it,
23 and we'll make our way through this discussion of the
24 first workshop.

25 The staff was very pleased with the attendance at the

1 first workshop and also with the information we received.
2 We've been very happy to talk to many of you on the phone, and
3 we've collected some really great information. We were pleased
4 to have about 25 speakers at the workshop with approximately
5 70 other attendees and also as well as various people from
6 different state agencies included with the other stakeholders.

7 The speakers were great because they had so many
8 various points of view. We had Florida utilities, renewable
9 industry representatives, environmentalists, and academics
10 among our speakers. And we've also received numerous responses
11 to the questionnaire that staff prepared. If you haven't heard
12 about this, please come up and speak to Jim and I sometime
13 during the workshop. We prepared a questionnaire to get
14 information from you on specific technologies that you are
15 working with or have in place at this time, so we can get cost
16 specifics on that, land use, water use for cost comparisons in
17 our report. And there are also environmental emissions
18 characteristics of your technology. So it's not too late to
19 fill one out. Just grab one of us sometime during the day, and
20 we will be happy to e-mail you a copy.

21 Also, one more cleanup issue. We have a sign-up
22 sheet in the back of the room. We have a pretty extensive
23 e-mail list now with probably over 100 people. If I promised
24 you I'd put you on the list and you're not on there, please
25 sign up and give me another reminder or send me an e-mail. And

1 I have my business cards here.

2 So what we wanted to do with our beautiful slides
3 today is point out to you just some of the broad highlights
4 from the first workshop. It's certainly not exhaustive. We're
5 just going to kind of hit the highlights and then get our
6 speakers to come up and provide specifics.

7 First, I'd like to discuss the types of renewables
8 that were reviewed at the workshop and their applicability to
9 Florida and then move on to potential policy options to
10 encourage renewables that were discussed. Tom Tanton was our
11 first speaker from EPRI, and he provided information to us on
12 existing renewables market and their applicability to Florida.
13 Tom had some excellent points on why this market is expanding
14 in the world, and among these things, he mentioned worldwide
15 climate control issues, environmental concerns, increasing
16 public support for renewables, government mandates in many
17 states. And we'll discuss that quickly later on.

18 Some states have required green marketing programs.
19 I know our own Commission has encouraged those. And also, some
20 of the technologies have experienced declining costs, and of
21 course, that's increased the value of these technologies.

22 Some of the more near term deployable and already
23 deployed technologies that were discussed at the workshop were
24 wind, of course, both on land and the potential for ocean use
25 in the future. One of our presenters presented a map of the

1 U.S. that showed that Florida does not have the on-land wind
2 potential that many other states have. And we also had a
3 speaker who discussed using windmills in the ocean to create
4 hydrogen to power fuel cells. So we had some very innovative
5 approaches that day. We also discussed solar, both direct PV
6 conversion and some solar concentrators that are currently in
7 the western U.S. Of course, biomass, all the different types
8 of biomass. The staff was very lucky recently to tour a
9 facility in Jefferson County that's an eight-megawatt biomass
10 facility, and we also saw the fuel preparation site for that.

11 We discussed geothermal, and once again, much like
12 wind, there's not as much applicability of this in Florida as
13 in some other states. Although there is potential for --
14 excuse me. I think I'll cover that later. And we discussed
15 hydro, very little potential that's not being used in Florida
16 for that at this point in time. City of Tallahassee is here,
17 and they might want to address their 11-megawatt hydro plant at
18 Lake Talquin. And we also had several discussions from the
19 cogen industry on exothermic heat production processes. I know
20 Rich Zambo is here if you have questions on that today.

21 Some of the future options that we discussed were, as
22 I mentioned earlier, hydrogen fuel cells. There was a lot of
23 interest in this at the workshop. However, we'd like to note
24 that although hydrogen is plentiful, there are many steps that
25 have to be taken before this industry is really at its peak,

1 such as converting to hydrogen, the technology for that, the
2 storage and the infrastructure needs to be developed to deliver
3 it.

4 And we also did not have a speaker at the workshop
5 that discussed ocean current conversion, but we know there is
6 some interest in exploring the use of the Gulf Stream current
7 to create energy. Some of the detailed slides from our
8 speakers on these types of technologies, again bear with me
9 because this was a series of maps, I discussed the U.S. wind
10 resource. What we saw from that is that there's greater
11 opportunity in the northeastern and western states for on-land
12 wind technology. The solar resource, once again, Florida is in
13 the midrange of solar opportunity compared to western and
14 southwestern U.S.

15 And we also discussed worldwide PV shipments. We had
16 a very interesting speaker from the Florida Solar Center, and
17 he showed us a graph that told us that U.S. solar shipments and
18 world solar shipments have increased from zero megawatts in
19 1980 to approximately 300 megawatts today, and about
20 220 megawatts of that is created in the U.S. He also made the
21 comment that the current manufacturers of PV systems that we
22 have are about at their capacity. They are creating PV systems
23 about as soon as they can to meet the demand.

24 Options for biomass electricity were discussed; the
25 potential fuel sources, of course, agricultural waste,

1 construction waste. As many of you are aware, much of that
2 waste is currently burned on-site. When we went to the plant
3 in Jefferson County, the owner made the great point of pointing
4 out that as we left the fuel production site, we saw a land
5 clearing site for a neighborhood. And they had huge piles of
6 what he considers fuel, and they were just burning them. And
7 as you know, the emissions goes right into the air then;
8 whereas, in his plant, they're running through a wet scrubber.
9 That was a very interesting point that was made.

10 Also, discussed crops specifically raised for fuel.
11 We had some very interesting speakers on that. Paper waste, we
12 have nine paper mills in Florida currently and, of course,
13 timber industry waste. The three types of biomass technologies
14 that were discussed, of course, direct combustion just like the
15 plant we saw in Jefferson County. One of the key points that
16 several of the speakers made there was that it was very
17 important to keep those plants close to that fuel source. So
18 that kind of points to smaller megawatt plants close to the
19 fuel source. We had several speakers that talked about needing
20 25 to 50 miles, the plant itself, the closeness to the fuel
21 source.

22 And we also had great speakers on co-firing of
23 biomass in existing coal plants. This sounded like a wonderful
24 option because it uses existing technology. Dr. Alex Green and
25 Donald Rockwood, both of the University of Florida, I have --

1 if you'd like more information on that, I have their
2 presentations, and they provided excellent details. We have
3 received several estimates of the percentage of biomass that
4 can be co-fired in an existing coal plant without changing that
5 technology. And some of these estimates are conflicting. If
6 you have additional information on that, the staff would really
7 appreciate it. And you can just talk to me about that later.

8 And we also briefly discussed biomass gasification
9 which is not as well developed as the other two technologies.
10 One of the points Dr. Green made was a study that's been
11 recently done that showed the various types of trees -- species
12 of trees that are best to grow for a fuel source in Florida in
13 the different regions. And he also showed us a map that was
14 very interesting that showed that the existing forest-covered
15 land, which is of course a fuel source, is most prevalent in
16 the northern part of Florida. So that points more to use of
17 biomass technologies in those areas of the state using existing
18 wood sources.

19 We discussed the use of geothermal resource. There's
20 of course not as much applicability in this technology for
21 Florida as in the western states. We did have a speaker who
22 mentioned geothermal heat pumps for Florida and using those.

23 We moved on to municipal solid waste, and as many of
24 you know, that's our largest renewable -- considerable
25 renewable fuel source in Florida at this point in time. We

1 discussed that, and we also discussed using municipal solid
2 waste in landfills to produce landfill gas. David Wentworth
3 and Michael Hucks both were industry representatives, and they
4 discussed landfill gas potential in Florida. Mr. Wentworth
5 mentioned that most Florida landfills already have gas
6 collecting systems at the landfill to meet federal
7 requirements. So the first piece is already there was his
8 point. And he also estimated that for every million tons of
9 municipal solid waste placed in a landfill, there's enough
10 landfill gas created for one megawatt of capacity for
11 electricity production.

12 Later on in the day, we discussed policy options to
13 encourage renewables in Florida or in other states. We
14 discussed government mandates such as the system benefit
15 charge, renewable portfolio standards, subsidy-based policy
16 options such as direct government support through financing,
17 tax incentives, rebates, et cetera; also, market-driven policy
18 options such as green pricing and, of course, competitive
19 markets. If a technology is cost-effective on its own, it
20 doesn't need to be encouraged. It will just be hopefully put
21 in place.

22 And Lori Bird from the National Renewable Energy
23 Laboratory gave an excellent summary of these different
24 policies, and I was going to steal some of her slides today.
25 So I'll let you use your well-developed imaginations to imagine

1 that. And she discussed the renewable portfolio standard.
2 This actually was her favorite option. She said that it
3 requires -- as you know, it requires a minimum percentage of
4 renewables to be put in a state, and the benefits of this,
5 according to Ms. Bird, were you can apply it statewide or by
6 utility. You can target it for specific types of renewables,
7 and the primary benefit to me appeared to be that it uses
8 market forces to choose the least-cost options within that
9 required percentage of renewables.

10 And another interesting concept involved with this is
11 that you can also use some kind of a trading -- credit trading
12 option such as Clean Air Act SO2 allowances. And this would
13 further encourage the flexibility that each utility has or each
14 stakeholder has and encourage them to choose the least-cost
15 solutions to put renewables in. She further discussed
16 renewable portfolio standards in the U.S. And she mentioned --
17 provided a map to us that mentioned that 12 states currently
18 have renewable portfolio standards of various percentages or
19 purchase obligations. And these states account for
20 approximately 25 percent of retail load in the U.S.

21 Ms. Bird moved on to discuss renewable energy funds
22 or system benefit charges. This imposes a fee on all customers
23 to fund renewables, and it can be used to target particular
24 renewable technologies. And then we moved on to discuss how
25 many states have this in the U.S. And again, this was a map,

1 and there are 16 states that have some form of these system
2 benefit charges put on utility customer bills, and the funds
3 amount to \$3.6 billion collected through 2012.

4 One of the last policy options that we discussed was
5 green pricing programs. As you know, this has been encouraged
6 in the Florida PSC's conservation goal-setting hearings and the
7 order that came from that. This is typically a voluntary
8 program. And utility participants that are interested in
9 renewables pay the cost differential that there typically is
10 between renewable energy sources and traditional sources. At
11 this point in time, five states require utilities to provide
12 green power programs, and several other states have kind of
13 gotten the ball rolling by requiring a percentage of green
14 power to be used to power the state buildings and all the state
15 energy needs.

16 And at this point, I'd like to hand it over to the
17 Chairman to introduce our first speaker. And if any of you
18 need further information on any of these speakers, please
19 contact Jim or I, and we'll be happy to get that to you.
20 Thanks for your patience.

21 CHAIRMAN JABER: Thank you, Judy. And I have to
22 apologize from the beginning if I do not pronounce some of
23 these last names. Please forgive me. I think our
24 first speaker is Oscar -- is it Gans -- from Florida Power &
25 Light.

1 MR. GANS: Okay. Good morning. My name is
2 Oscar Gans. I'm the manager of new product development for
3 Florida Power & Light. And I want to provide an overview of
4 FPL's history and experience with renewable energy within our
5 territory. I'm very proud to say that FPL has been involved in
6 different aspects of renewables since the '70s. And let me
7 just give you a history of what we have been doing.

8 In the late '70s, we started with assisting with the
9 Florida Solar Energy Center, and we installed a residential PV
10 system with some of the installations of the first PV systems
11 in the state of Florida. From there, we installed a 10 kW PV
12 system at the Flagami substation down in Miami in 1984. Now
13 that was pretty much -- if you think about photovoltaics,
14 that's pretty much in the infancy of the technology, and it was
15 primarily a technology to us to see how do these things work,
16 what's the reliability, get some usage history. In 1982 and
17 '87, we had a solar water heating program where over 48,000
18 customers installed what is now being referred to as solar
19 thermal energy.

20 We also got involved in passive energy or passive
21 energy usage, and we had a -- in the mid-1980s, we had a
22 passive home program where customers were able to get
23 blueprints and build a home that was very energy efficient. In
24 fact, in some cases if they went strictly by the blueprints,
25 they wouldn't need air-conditioning or water heating, solar

1 water heating. The way the building was constructed, it
2 created a lot of ventilation. Most customers ended up putting
3 in air-conditioners anyway.

4 In the early 1990s, we also were involved in
5 conducting some R&D. We felt that there was -- with the
6 concentration of swimming pools in the state, if we were able
7 to run the pool pumps with solar energy, it would be a good
8 fit. So we did an R&D program that evaluated the use of
9 photovoltaics to power swimming pools. In 1998, we had a green
10 energy program, and that program was a little bit different.
11 You know, we had evaluated all the secondary research, and we
12 knew that there was programs around the country. And what we
13 really wanted to do was, was there sufficient consumer interest
14 in solar energy to participate in a program? And so we put --
15 it was a voluntary contribution program, and we had over 10,000
16 participants respond to the program. They could submit
17 voluntary contributions, and we had contributions anywhere from
18 \$5 to over \$200, one-time contributions, to get the solar site
19 installed. We ended up installing 10 kW of photovoltaics, and
20 they're located right now at our Martin facility. And they're
21 providing energy into the grid.

22 We're also involved in renewables with our generation
23 area, and we're looking at -- we're purchasing power from
24 qualifying facilities, and the sources include biomass, waste
25 heat, municipal waste, bagasse and by-products. So what are we

1 working on now? Well, right now, we have got a couple of
2 initiatives that are going on. The first one is our green
3 pricing initiative. And the purpose of that is to develop a
4 firm program that we can offer our customers on an ongoing
5 basis. So far what we've done is, we've done extensive
6 consumer research. And we've been able to confirm that there
7 is sufficient interests by our customers that if we had a green
8 pricing option for them, they would participate. Now, the
9 biggest question we have right now is determining what are the
10 appropriate sources to hit the price points for those
11 customers.

12 We also -- in addition to that, we're doing a pure
13 R&D project where -- it's called the photovoltaic R&D project
14 where we've installed -- our plan is to install seven
15 photovoltaic systems in residential and commercial facilities,
16 and see how do those systems actually perform as far as meeting
17 those specific customers, their needs, their energy needs, and
18 how do they perform as far as coincident to the peak, et
19 cetera. So we're monitoring them. And as of this point, we
20 have five facilities that have been installed, and we hope to
21 have seven installed before the end of the year. And the
22 monitoring plan is for at least 12 months because we want to
23 see the full seasonality. So we want to see a summer, fall,
24 and winter.

25 In addition to that, we've been involved with some --

1 looking at fuel cells. And if you look at the literature,
2 there's a lot of interesting fuel cells. There's a lot of
3 development. And we've been able to purchase -- have a
4 contract to purchase some fueling cells. We're in the process
5 of siting and installing those. And we're going to install
6 them in several sites around the state. I think we'll have a
7 total of -- I think the plan is to have five fuel cells
8 installed and monitored. Similar to the R&D project, this is
9 still early in the technology, but we want to see how do those
10 things operate. We want to get an understanding of what the
11 impacts on other not obvious -- for example, during the
12 installation phases, we're realizing that some of the
13 inspectors have issues with regard to the water usage,
14 emissions, et cetera, noise, and so we're trying to get an
15 understanding of what are all these surrounding issues
16 associated with these technologies.

17 Then the microturbine. Our plan right now is to
18 install a microturbine, and we're working with the state of
19 Florida to select an appropriate facility and install a --
20 we're looking for approximately a 60-kilowatt microturbine,
21 install it, monitor it, determine what the operating
22 characteristics of those things are. This will hopefully
23 provide us some insight on the technology itself and how do we
24 maximize it in order to bring the cost-effectiveness to the
25 consumer.

1 Okay. As you can see, we've been involved with
2 renewables for quite a bit; we continue to be. We're
3 constantly trying to evaluate and see how do we maximize the
4 use of these technologies and how do we apply them so that we
5 can meet the needs of our customers. At this point, I'd like
6 to take any questions if there's any.

7 CHAIRMAN JABER: Thank you, Mr. Gans.

8 Commissioners, do you have any questions?

9 Commissioner Palecki.

10 COMMISSIONER PALECKI: Yes. Do you know what type of
11 fuel cell that you'll be purchasing, or are you trying several
12 different types?

13 MR. GANS: At this point because of the cost of fuel
14 cells, we're looking at one vendor. We're working with Plug
15 Power which is a -- working with General Electric fuel systems,
16 that they seem to -- from our evaluation, they seem to have a
17 technology that is promising long term. And we're also looking
18 to see -- it looks like they're going to be able to get a
19 system. They're going to get to the finish line as far as
20 cost-effectiveness. It looks like they're going to be in the
21 lead. So they were able to give us a very good price on the
22 fuel cells, and right now, we're working with one manufacturer.

23 COMMISSIONER PALECKI: Does it use hydrogen as a
24 fuel, or does it take natural gas and convert it to hydrogen?

25 MR. GANS: The fuel cells that we're looking at right

1 now do the conversion technology of taking natural gas,
2 converting it to hydrogen and then have CO2 emissions.

3 COMMISSIONER PALECKI: Thank you.

4 CHAIRMAN JABER: Mr. Gans, you may already be working
5 with staff on this, and that's great, but the law asks that our
6 study include an assessment of cost and at a minimum cost,
7 feasibility, deployment schedules, and impacts on the
8 environment of increased use of renewables. I heard you touch
9 on each of those with respect to cost and impact on the
10 environment though. Is there a comprehensive study that you
11 could share with our staff for purposes of the report?

12 MR. GANS: Those issues are specifically going to be
13 addressed with each of those individual projects. Since
14 they're in progress, at this point we don't have a
15 comprehensive document that we can provide you. We can provide
16 the ongoing findings right now, but it's still very early.
17 Especially with the fuel cells, we're finding that there are
18 more unknowns. Whether they're concerns or not, we're not
19 sure, but it's a -- the technology is new enough that there's a
20 lot of questions surrounding that. So as we're going through
21 the siting process and working with the local inspectors, we're
22 finding out what those issues are, and then we're able to find
23 the answers.

24 CHAIRMAN JABER: I would just ask at some future
25 point if you meet with our staff and give them what you feel is

1 in some final fashion so that some chart or analysis could be
2 included in the report on those two specific issues.

3 MR. GANS: I think we can do that.

4 CHAIRMAN JABER: Thank you. Any other questions,
5 Commissioners?

6 MR. LOTITO: (Inaudible.)

7 CHAIRMAN JABER: With respect to -- and you know
8 what? Sandy, I don't think my microphone is working either.
9 With respect to questions from the audience, if you just raise
10 your hand, we'll bring a freestanding mike out to you, so you
11 can speak into the microphone. For purposes of the court
12 reporter, I ask that you just give your first and last name,
13 and perhaps spell your last name, if necessary.

14 MR. LOTITO: Good morning. Ray Lotito, SCS
15 Engineers. What do you plan on fueling your microturbine
16 project with?

17 MR. GANS: At this point, I'm not able to answer
18 that. I don't know the specifics on the fuel source. It's
19 going to be dependent -- we're looking at some type of waste
20 conversion, but I do not know the answer to that. I can get
21 that for you.

22 MR. LOTITO: Okay. Thank you.

23 CHAIRMAN JABER: Two more questions from the audience
24 and we'll move on to our next presenter.

25 MS. HUGHES: Hi. I'm Susan Hughes with JEA. I'm

1 just curious, you said consumer interest is high on the green
2 pricing. Do you have some kind of an estimate on the
3 percentage of your customer base, and is it localized in one
4 part of Florida, or is it widely distributed across the state,
5 the level the interest?

6 MR. GANS: Yes, I can answer that. In fact, let me
7 introduce Josh Bass who is the program manager for that.

8 And, Josh, would you mind?

9 MR. BASS: We found that our research that was
10 conducted was consistent with the findings on the national
11 level, similar to probably what Lori Bird has presented from
12 the NREL side, that interest levels are high anywhere from
13 30 percent and upwards of people that have an interest in
14 participating. Now, that doesn't always equate to actual
15 participation rates. So those we estimate to be consistent
16 with averages of anywhere from 1 to 10 percent.

17 MS. HUGHES: Of actual participation once the green
18 pricing --

19 MR. BASS: To actually sign up; right. There
20 certainly is a higher percentage of our customers that have
21 indicated that they were -- would be interested in actually
22 participating, but then those who would actually commit the
23 dollars is at a much less percentage.

24 CHAIRMAN JABER: Last question from the audience.

25 MR. MEADE: My name is James Meade; I'm with

1 Materials Recycling. Could you answer me, what is your current
2 output from coal and natural gas of your current production in
3 megawatts?

4 MR. GANS: Actually, I can. Just a second, please.

5 MR. MEADE: Okay.

6 MR. GANS: Okay. The document I have right now talks
7 about what we are getting from renewable sources.

8 MR. MEADE: Could you answer that question? How many
9 megawatts from renewables, or is it in kilowatts?

10 MR. GANS: Right now, we have megawatts. And in --
11 from firm capacity projects, we have about
12 1.2 million megawatts that we've purchased in 2001.

13 MR. MEADE: 1.2 million megawatts?

14 MR. GANS: That is correct, megawatt hours.

15 MR. MEADE: Okay.

16 MR. GANS: And on the fuel perspective, as available
17 we purchased 214 megawatt hours.

18 MR. MEADE: Okay. Thank you very much.

19 CHAIRMAN JABER: Thank you for your questions. Our
20 second speaker is with Florida Power Corporation, and I believe
21 it's John Masiello. And let me encourage members of the
22 audience to see the presenters after the presentation too. I
23 just ask that we all remember the purpose of the workshop is to
24 allow the Commissioners to hear the presentations and to ask
25 questions.

1 MR. MASIELLO: My name is John Masiello, and I'm
2 manager of program development and administration DSM at
3 Florida Power Corporation. This morning I want to provide you
4 some preliminary findings of a research project that we're
5 doing on photovoltaics. We're proud to say that this project
6 recently won the Interstate Renewable Energy Council's
7 innovative award for new PV projects. We partnered in this
8 project with several partners. We partnered with the -- a
9 builder of manufactured housing, perhaps one of the largest in
10 the nation, a company called Palm Harbor Homes. We also
11 partnered and received a grant from the Florida Solar Energy
12 Center and assisted us in this project and, of course, Florida
13 Power.

14 To give you an overview of the project, the intent
15 was to work with manufactured homes, six new Palm Harbor Homes,
16 to prepare these homes in the factory during the assembly for
17 these PV installations and to install systems that ranged in
18 size from .8 kW to 1.3 kW and to continue to monitor the data
19 for at least the one-year period. Our objectives for this
20 project was to improve the overall efficiency of the housing
21 stock produced by the manufactured building industry, increase
22 public awareness of PV technology, and research green power
23 installations and programs, reduce the labor costs associated
24 with the field installation of PV systems, and monitor project
25 results and gain insight into the potential of PV systems.

1 Our first objective, to improve the overall
2 efficiency of the housing stock produced by the manufactured
3 building industry, we've provided technical assistance. We did
4 full-scale reviews of their installation procedures. We worked
5 with the Florida Solar Energy Center and installed airtight
6 distribution systems. We required that each of the homes in
7 this project obtain at least our entry level of our new
8 construction program in terms of energy efficiency
9 requirements. Four of the six homes received Florida Power's
10 premium energy stock program designation. So these are
11 relatively very efficient homes. Additionally, we did
12 diagnostic duct testing and blower door testing. And we went
13 to the model centers to train the sales staff on PV systems.

14 I handed out a brochure, and I apologize that we got
15 here a little late and put them on the table perhaps after the
16 majority of you got here. So if you care to, you can see the
17 brochure. We worked with the Legal Environmental Assistance
18 Foundation on developing an educational piece for PV. This is
19 a brochure that we developed which talks about PV systems and
20 how you can obtain more information.

21 Additionally, we developed a Web site at fpc.com to
22 provide our customers with additional information on
23 photovoltaic systems. And finally, we also provided a \$25,000
24 grant to educate students. We're going to be going into 30
25 schools and approximately 7,500 students with solar kits, sort

1 of a Mr. Wizard approach, where the students can actually go
2 and build a little solar car. And then at the end of the year,
3 we actually have a contest where they can race these little
4 miniature cars, and it's quite interesting. And I judged one
5 recently and I can tell you it was great fun. And it's a good
6 learning opportunity.

7 In the factory is where we're able to really reduce
8 the cost. We are able to streamline the installation of
9 photovoltaic systems. The factory, especially for manufactured
10 homes, we need to support the roof to be able to take these
11 photovoltaic systems. That additional support would be very
12 difficult to do once the home was built. So during the
13 construction of this home, that's when additional support is
14 provided for the roof structure. Additionally, there is
15 conduit chase put in for the wiring, so you can easily run the
16 wiring down from the roof to the belly or the crawl space below
17 the manufactured home and whatever penetrations we need to
18 install the system. As a result of the work in the factory,
19 we're able to lower the installation costs by about 50 percent.
20 So it was quite effective.

21 The two major components in a photovoltaic system,
22 you have a top, what would be the modules, and they were
23 approximately about a kW in size, and the other major component
24 is the inverter. The inverter takes the direct current that
25 the module produces and converts it to AC electricity that a

1 home can use. And the third element within a system is what we
2 call the balances system. That's all the other items that come
3 together to make a photovoltaic system; that would be the
4 mounting brackets, the wires, the fasteners, et cetera.
5 Because this has been an ongoing project and we're presenting
6 preliminary results, we have at least one year for, I think,
7 several of the homes. We have perhaps as much as six months
8 minimum on the remainder of the homes. The project was
9 actually started in February of 2001 and concluded on the six
10 homes in December of 2001. So that gives you some idea of the
11 span in terms of the data collection.

12 What we found and what we're providing to you right
13 now are actual costs. Modules and inverter costs 5,600 average
14 per site. This is all average per site. I mean. this would be
15 the average of all the sites collective. The balances system
16 was approximately \$800. The average installation cost was
17 about \$600, which is about half of what it would normally cost
18 given the preparation we did during the manufacturing. The
19 average system total was somewhere around \$7,000, and the
20 average system size was 1.08 kW.

21 Here's our finding. We found that the systems on
22 average were putting out 3-kilowatt hours a day which would
23 translate to 93-kilowatt hours a year, 1,116-kilowatt hours --
24 I'm sorry, 93-kilowatt hours per month and 1,116-kilowatt hours
25 a year. The expected production for this unit given a 20-year

1 life would be about 22,327-kilowatt hours from this average
2 size system of 1.08.

3 To give you an idea how each of the sites performed
4 with the exclusion of Site 4 where we had unfortunately too
5 many inverter problems to present any real information for you,
6 and as you can see, the typical load profile will show that the
7 system comes on early morning, peaks midday, and then tapers
8 off. If you see manufactured Site 1, the system size was
9 1.2 kW with about a 4.27-kilowatt hour production a day. And
10 it ranges from that to a low of -- Site 3 had 1.04 kW with
11 about 2.19-kilowatt hours a day. And that's where we got our
12 average of 3-kilowatt hours.

13 What we did was a very simplistic approach. This is
14 what we will refer to as the lowest cost or low cost. This is
15 strictly taking nothing more than the cost which was 7,000 --
16 we said approximately \$7,000 in the production, which would be
17 22,327, and come up with a cost per kilowatt hour. There are
18 no maintenance costs. There are no inverter change-outs. This
19 is just simple costs versus production, and we come up with
20 about 31 cents a kilowatt hour.

21 We then included some costs that the utility would
22 see. For example, we would finance the project at 7 percent.
23 Inverters currently -- and it's kind of an interesting problem
24 with inverters. Older inverters seem to perform better than
25 some of the new inverters, and yet we're seeing a migration

1 happening at this point where we'll see better inverters
2 coming. The inverters that we're seeing currently
3 unfortunately will last about five years. That's been our
4 projection. We could debate that. It could be seven years; it
5 could be ten years. We hope for systems to come that we would
6 see longer durations, but with a replacement every five years,
7 the inverter costs \$1,500. We had a maintenance cost of \$300 a
8 year, and then we had an escalation rate of 2 percent. At
9 that, we would come back with \$1.31 per kilowatt hour. Now, I
10 don't suggest that that's going to be the price, but I tell you
11 that there's a range that we're working with. And I think
12 that's a reasonable range for the preliminary study that we've
13 done on this project.

14 Our conclusions: We want to continue data collection
15 for further analysis. I think -- you know, obviously the
16 weather we had recently has maybe not been as normal as we had
17 in the past. It's been more cloudy days, cloudy afternoons.
18 That's why there's some consideration maybe to orient these a
19 little more to the East than perhaps to the West. So there's
20 some work that we can do there. We want evaluate the impact of
21 collective orientation, and that's the example I just gave you
22 as to its orientation. We want to work with inverter
23 manufacturers to improve and increase the reliability and
24 performance. Quite frankly, this is where we had the biggest
25 problem. The inverters were very inefficient, very unreliable.

1 We had five of the six inverters fail. In addition to that, we
2 had something like six major failures throughout the time.
3 Fortunately, they were all under warranty and all repaired, but
4 this was a real situation.

5 And what we did was, we made a projection. We said,
6 well, what if? What if we can get the system to be the best
7 that it could at this time? And we saw a 66 percent increase
8 in its production, and we raised it to 5-kilowatt hours per
9 day. At 5-kilowatt hours a day, given the same scenario that I
10 gave earlier on price range, you would see a range of somewhere
11 between 19 cents per kilowatt hour and 80 cents per kilowatt
12 hour. Again, it would fall somewhere in that range. That's my
13 presentation.

14 CHAIRMAN JABER: Thank you.

15 MR. MASIELLO: I can open up to question.

16 CHAIRMAN JABER: Commissioners, do you have
17 questions?

18 COMMISSIONER PALECKI: Just one question. Was the
19 photovoltaic system you installed adequate to actually run the
20 cooling system, the air-conditioning, on the homes?

21 MR. MASIELLO: Good question. There were an
22 occasional time when the air-conditioning wasn't running that
23 the system was -- actually, at least one or two of these in the
24 more efficient homes were able to provide some power back to
25 the grid, but it was minimal. But there was no time that they

1 would be able to run the air-conditioner.

2 COMMISSIONER PALECKI: And what about heat in the
3 winter? Were they able to provide heat?

4 MR. MASIELLO: In all cases, they were able to
5 provide a portion of the need but never the total need.

6 COMMISSIONER PALECKI: I imagine that many of the
7 coldest days are also cloudy days. Does that prevent the
8 photovoltaic from being adequate enough to warm the home?

9 MR. MASIELLO: Good point. We looked at this from a
10 DSM potential as well, and unfortunately, we peaked between
11 7:00 and 8:00 in the morning on January 6th. And at that time,
12 we're not getting production out of the unit; it's minimal
13 production. So to answer your question, yes. When we would
14 need it the most during the winter peak period in the morning,
15 it would not be producing.

16 COMMISSIONER PALECKI: Thank you.

17 MR. MASIELLO: But likewise, in the summer when we're
18 meeting peaks, the system would be peaking also. So there's
19 some reverse benefit in the summer.

20 CHAIRMAN JABER: Commissioners, any other questions?

21 Thank you. And, Mr. Masiello, will you make yourself
22 available please for questions from the audience or other
23 companies?

24 MR. MASIELLO: Certainly.

25 CHAIRMAN JABER: Thank you. Mr. McCarthy with Gulf

1 Power and Kerry Bowers with Southern Company.

2 MR. BOWERS: My name is Kerry Bowers. I'm the
3 manager of customer technology research for Southern Company.
4 It's my pleasure to talk to you today about some of the
5 Southern Company's views about some of the renewable generation
6 technology options and costs as we see them. I'm going to
7 focus today's remarks about these three technology areas:
8 Wind, solar, and biomass.

9 And I was interested to hear the remarks from the
10 earlier workshop. I understand that you've gone over wind
11 maps. We're looking at this as trying to relate wind maps to
12 the traditional utility economic criteria of capacity factor to
13 try to understand the amount of true generation you can get
14 from these sorts of technologies. We observed that in various
15 times of wind class areas, there are -- I'm sorry, there should
16 be -- I should back up here.

17 What happens is, the amount of energy you can get
18 from different wind class areas equates to different amounts of
19 capacity factor, and really, that's the traditional utility way
20 of looking at utility economics. Wind Class 1 areas as in the
21 state of Florida may be on the order of 5 percent capacity
22 factor. Wind class areas of 4 or so, as you might see in other
23 southeastern locations, wind up being in the range of
24 25 percent. Out in the far West in Texas where wind resources
25 are more plentiful, yes, you may be able to get 35 or 40

1 percent capacity factors. And so we're working on these kinds
2 of planning numbers internal to Southern to try to understand
3 the true costs of wind, but clearly here in the Southeast, it's
4 a limited economic capability.

5 I understand you have already looked at solar maps,
6 and Florida does fall in the midrange. There's another issue
7 with solar though as already presented, which is our view of
8 the capital costs. Capital costs for solar technologies,
9 whether it's photovoltaic or solar thermal, are still very
10 high; combined with limited capacity factors, say, less than
11 the optimum capacity factor, winds up giving most of our costs
12 of electricity in large scale power generation projects that
13 are still fairly expensive from traditional points of view. So
14 whether it's in the mid-70s for flatplate photovoltaic or in
15 the, say, 20 to 30 cent per kilowatt hour range for solar
16 thermal, those tend to be still compared to traditional forms
17 of power generation fairly costly.

18 So what we spent our time on at Southern Company in
19 the last several years is looking at ways to use existing power
20 generation assets in the form of co-firing of biomass. This is
21 a photograph from an Alabama power company plant, a sister
22 company in the Southern Company family. What you see in the
23 background there are bales of switchgrass. This is a native
24 growing grass. It grows well in the Southeast on marginal
25 lands, and those represent about 1,000 bales of switchgrass

1 that was co-fired at this plant in a test burn period.

2 We did the co-firing at about a 10 percent level.
3 The amount of switchgrass there is roughly comparable to the
4 coal pile. So in terms of just volume of material, you're
5 looking at a large volume of material. Each bale -- and I'll
6 get to this later -- weighs about a ton. To make sure this
7 could be fired in the plant, this green building in the
8 foreground is the additional capital investment we had to make
9 to actually put a separate grinding system in, a separate
10 milling system. And you can see right in the foreground a feed
11 line that actually pneumatically conveys the pulverized or
12 ground switchgrass directly into the boiler. This is a direct
13 injection method. It's the technique we find you have to use
14 to get to larger amounts -- ten percent or greater amounts of
15 renewable energy into the boiler.

16 One of the issues with respect to cost in any form of
17 renewable fuel like this is the cost of the renewable fuel
18 itself. These are the kinds of costs that we see with respect
19 to switchgrass delivered in bale form or switchgrass that can
20 be actually chopped in the field and pelletized to look more
21 like a coal pellet were arranged on wood (sic) delivered to the
22 plant. In any event, these are higher than our traditional
23 fuel costs.

24 And speaking to the question earlier, we have also
25 done some effort to evaluate whether we can put this directly

1 on the coal pile and use minimal additional capital to
2 introduce this into the unit, and we find you can do that to
3 some limitation. But a coal plant was designed for coal, and
4 there are limitations on the ability to inject this material.
5 We think up to about 4 percent is about as high as one could
6 go. Maybe you could get to 20 percent direct injection of the
7 material.

8 And here's some photographs of what's involved in
9 doing that. The Plant Gadsden work had to lift these one ton
10 bales. They had to be put into pulverizers and grinders that
11 were additional equipment at the facility. And there's not a
12 lot of energy per unit volume. This is a photograph of
13 5 percent switchgrass by weight with respect to coal. So you
14 can see it's mostly switchgrass by volume. By weight it's
15 still mostly coal. But the volume material handling issues are
16 a problem for us in trying to do renewable generation. And
17 that's what this chart is intending to show. We go from coal
18 to switchgrass. We're experiencing a lot more material
19 handling kinds of issues which impact our cost of generation.

20 So this really quickly summarizes our experience with
21 switchgrass firing. It is a lower Btu content. We can only
22 put a certain amount of mass and volume into the mill -- into
23 the plant. We have mill capacity limits. There's a fair
24 amount of limitation on mill capacity. We do have these large
25 site storage requirements, as you've seen, and the handling

1 costs.

2 A couple of the issues at the bottom are ones that
3 are unresolved at the moment. We have solved most of the
4 others and are getting experience on being able to use this
5 kind of fuel, but the ones at the bottom are of concern to us.
6 To minimize waste disposal issues, we try to sell as much of
7 our ash as we can from coal production. Concrete
8 specifications don't allow any amount of non-coal ash in that
9 material.

10 And the one of most concern to us as we are
11 implementing SCR, selective catalytic reduction, additions to
12 our coal plants, we are finding a concern that the
13 constituency -- chemical constituency in ash from renewables
14 may actually accelerate the deactivation rates of SCR
15 catalysts. So part of the research at this power plant you
16 just saw is to explore SCR catalyst deactivation with that kind
17 of fuel.

18 And one slide sort of for the future, this is a
19 little plug for Southern Company's R&D program. There's been
20 an extensive effort between Southern Company and the DOE to
21 look into coal gasification. This is a facility; it's near
22 Birmingham, Alabama. This technology is coming. We think it's
23 available. Maybe it's the option long term for biomass to make
24 a syngas and actually have ability to generate power -- large
25 scale amounts of power at costs that are roughly comparable.

1 CHAIRMAN JABER: Mr. Bowers, on that slide, the
2 DOE/Southern project, is that using any sort of federal grant
3 money?

4 MR. BOWERS: It's a cooperative agreement program
5 between the federal government and Southern Company. So, yes,
6 it is -- the majority of the funding is funded by the DOE.
7 Yes.

8 CHAIRMAN JABER: What are the criteria? Was one of
9 the criteria that it needed to be a renewable energy project
10 or --

11 MR. BOWERS: No. I'm just pointing out that here's
12 the technology base that's being researched in coal, that it
13 may be transferable to biomass.

14 CHAIRMAN JABER: Okay.

15 MR. BOWERS: And so the opportunity exists to adapt
16 the learnings from this work which has been funded largely by
17 the federal government, to adapt the learnings of this
18 technology work at large scale, perhaps add additional R&D
19 capability. Put biomass in instead of coal and make a syngas
20 that is now compatible with modern generation equipment. It's
21 not here; it's just -- it's a concept.

22 Summarizing then, we come to these kinds of cost
23 numbers. Let's just sort of explore those for a moment. In
24 terms of waste wood co-firing, switchgrass co-firing, we have
25 the wind, PV, solar thermal and other technologies. These are

1 the planning numbers that we're using inside our company to
2 evaluate these various options.

3 So from a technical point of view, I mean, I think
4 it's understood that wind and solar resources from a
5 generation -- power generation point of view are limited
6 basically due to high capital and relatively low capacity
7 factors issues in the Southeast and in Florida. Biomass is an
8 option. Co-firing at existing power plants is an option.
9 There are some engineering difficulties we've got to address.
10 Maybe gasification for the long term could get us closer to
11 those kinds of cost numbers that we need.

12 Any other questions?

13 COMMISSIONER PALECKI: Is switchgrass for energy
14 production a valuable cash crop for our farmers?

15 MR. BOWERS: Yes, well, we believe it will be.
16 There's been a high degree of interest for the -- among the
17 agricultural community in Alabama, for example, where this
18 grass was grown and tested. Both the local university and the
19 farmers are interested in exploring that for a new cash crop.

20 COMMISSIONER PALECKI: Where it was tested, did you
21 grow your own, or did you go and sub that out to local farmers
22 in the area?

23 MR. BOWERS: Bought it from some local farmers.

24 COMMISSIONER PALECKI: Thank you.

25 CHAIRMAN JABER: Did you want to switch it over to

1 Mr. McCarthy?

2 MR. BOWERS: Yes, Mr. McCarthy now.

3 MR. McCARTHY: My name is -- is that loud enough? My
4 name is Mike McCarthy; I'm with marketing services of Gulf
5 Power. And what I'd like to do is address a few -- of some
6 issues and concerns more -- not from the technical side but
7 maybe from the policy side of things and on the customer side.
8 And I'll just hit four points. One is the voice of the
9 customer, which has been briefly touched upon, the funding
10 mechanisms of how you would do a renewable portfolio standard
11 or a public benefits type charge. What is the role of DSM? I
12 want to talk a little bit more about that in its discussion of
13 renewables and green energy options, and then some of the
14 things that are happening really not so much on the federal and
15 state level but that there are things happening, not the
16 specific ones, but how do we reconcile them and make sure that
17 we optimize those opportunities coming from both sides.

18 On the voice of the customer, one of the things we
19 think ultimately that will be the most successful products and
20 services that we as a utility or as an interest group can
21 provide is make sure that we're incorporating the voice of the
22 customer in everything we do. Now, we've heard just very
23 briefly that you can get a lot of -- and I think it's been a
24 very narrow focus what we have heard on the voice of the
25 customer. Most of the programs have been very stilted utility

1 generated, and I will agree that even we have been part of that
2 problem. And we've asked folks. And yes, they'll say --
3 30 percent will say, yeah, we like green; we like renewable,
4 but then you end up with this participation charge of 1
5 percent -- I mean, yeah, participation numbers of about
6 1 percent. And we think that's because we really haven't done
7 the amount of customer research we really think is necessary;
8 that is, what does the customer really want? How does he want
9 it packaged? What options does he want? Does he want just
10 green? Does he want renewable? Does he want DSM there? What
11 can he choose from and what are his options? I think we've got
12 to let the customer decide and choose among all the things that
13 all the presenters are going to be -- try to present to us, but
14 I think they need to be there.

15 The voice of the customers is obviously very integral
16 to the process. And actually, I think -- if I can go back one.
17 Things like -- and again, I was talking about the choices and
18 how we deliver those options I think are very important. We
19 need to explore more. We need to bring them in. I think Gulf
20 Power being a prime example, without the voice of the customer,
21 we would never have come up with it like our GoodCents Select
22 product, our DSM product, without listening to the customer.
23 It would have been so easy just to go direct load control. We
24 ended up with GoodCents Select, and we end with now a
25 nationally recognized program that we're quite proud of. But

1 without that voice of the customer, we would have never known
2 how to do that.

3 Some of the things like pricing options is very
4 simple. Some of the very early learned experiences is, we have
5 tried to -- in our photovoltaic rate rider, we have sold blocks
6 of -- might purchase a 100-watt block or a 500-watt block, or
7 you buy five 100-watt blocks, whatever. I think there's a
8 certain segment of the population that understands. They
9 understand what a watt is, kW, kWhs. There's a large segment
10 of the population that has no idea and doesn't care, and I
11 think that's okay. What they understand though is, I want to
12 buy 1 percent of my energy or 5 percent. Whatever I'm doing
13 out there -- they can equate to that. Some people want blocks,
14 some people want a percentage of consumption. I think we have
15 to look at those program designs and all those different
16 delivery mechanisms and the choices, how can they buy those
17 various options and stuff. And I think that's really
18 important. We think to maximize in the success of these
19 programs is get the customer involved.

20 Funding mechanisms. Whether it be a public benefits
21 charge or a renewable portfolio standard, we think it's very
22 important that we not tax just one class of energy consumers,
23 that we not just focus on electricity consumers. I mean, you
24 can even narrow that down to classes of electricity consumers,
25 an IOU consumer, to fund these benefits charges. We think that

1 taxes that affect public policy should be a broad -- all
2 classes of energy consumer. We should not necessarily focus
3 exclusively on one class of consumer. We think that's true
4 whether you consume electricity, natural gas, propane, or fuel
5 oil. We think we ought to apply across all those fuel choices.
6 Again, because it's a public policy, what we're trying to do is
7 benefit everyone, and these things can quickly be viewed as --
8 and rightfully so, as actually a tax on a particular class of
9 consumers.

10 There's the equity issue. Again, I think I just hit
11 on that. It should apply to all the citizens. If you're
12 trying to affect public policy, is this the way to do it? Do
13 you go after one class of consumer? We think it's -- you know,
14 all -- just like a tax policy and public policy and fiscal
15 issues, you know, you talk about equitability, fair
16 distribution to achieve these social objective or objectives,
17 and we think that ought to be incorporated. We ought to think
18 about that and discuss that, bring this out to the open.

19 We have a particular interest when you tax one class
20 of consumer that puts maybe electricity, for instance, at a
21 competitive disadvantage to the other end use fuel options. We
22 do compete with Gulf Power with natural gas. We also compete
23 against -- for an IOU against electric co-operatives and
24 municipals for new customers. We compete -- in the state of
25 Florida, we try to recruit throughout the Southeast and

1 nationally to get industrial and high tech commercial firms to
2 relocate to northwest Florida. We start taxing electricity,
3 that increases our costs, increases the costs to those
4 customers who are thinking about relocating to northwest
5 Florida or anywhere in Florida. That's very important.

6 And then you add on top of that, that's one
7 competitive issue, then we have to look at our existing
8 customers. Now, they compete nationally and internationally.
9 Now we're going to add another to them. We have to really
10 think what burden that does play on their competitive positions
11 too. Again, I'm not trying to expound the answers to these or
12 anything but trying to bring the issues to the public
13 forefront, that these things are important, and there's things
14 that we consider every day when we talk to customers who are
15 talking about expanding or relocating.

16 DSM. We firmly believe a kWh or kW never consumed is
17 never generated; it's the ultimate green. We think DSM plays a
18 very important role, but we don't know yet, and we haven't
19 really discussed in a public policy type forum how does that
20 play in. What role will it play? Should it be a part of the
21 mix? And does the customer consider that? Some customers
22 consider that very green. We know in our GoodCents Select
23 program that they think they are contributing by their
24 conservation efforts that they are participating in a green
25 environment. They are reducing emissions because they're not

1 consuming electricity from our traditional sources and stuff.

2 And then will it be part of the portfolio? Do we
3 consider it part of the portfolio of green and renewable
4 options? Or do we continue on the path we are now as a very
5 distinct role that we have now in our ten-year DSM plans,
6 should it stand alone? Again, I'm not advocating that it
7 should or shouldn't. I just think we need to definitely think
8 about what role DSM is going to play.

9 And then finally, we just need to make sure I think
10 in the state of Florida that we coordinate and reconcile the
11 similar indifferences of what's happening on the federal level.
12 We need to monitor that to make sure that we're not in
13 conflict. Now, where there are synergies, we ought to adopt
14 those synergies, and that will obviously help minimize the
15 cost, increase, we hope, participation and public acceptance if
16 we can get the two together. And I think we're going down what
17 seems similar paths. Who knows which way we will eventually
18 end up.

19 And kind of just in total to summarize both what
20 Kerry and I are saying is, Gulf Power Company with our sister
21 companies in the Southern system, we're committed to the
22 research, development, and delivery of these renew and green
23 energy options. We think they are very important. We do know
24 there is customer interest. We do think it is the right thing
25 to do. We do have a very strong environmental policy and

1 philosophy within Southern Company, and we do want to -- we are
2 going to pursue these things. We need the voice of the
3 customer. Let's bring him in. Let's see what he wants. Let's
4 make sure we're doing the best for the customer as well.

5 We need to talk about the equity and competitive
6 issues of how we fund some of these things, whether they be
7 voluntary or they be mandatory. Let's look at those. And then
8 finally, what role would DSM play in the near future or in the
9 future of these discussions.

10 CHAIRMAN JABER: Thank you, Mr. McCarthy.

11 Commissioners, do you have any questions of
12 Mr. McCarthy or Mr. Bowers?

13 COMMISSIONER PALECKI: Yes. With regard to the
14 competing fuels issue, I'm familiar with a manufacturing plant
15 in Florida that burns coal because there is no utility tax or
16 franchise fee on coal, and thus it becomes the most
17 cost-effective alternative for them. Would you advocate a Btu
18 tax where all forms of power are taxed equally so that they
19 compete on a level playing field?

20 MR. McCARTHY: That's a toughie. No, I don't think
21 I'm prepared to say that. And I don't want to say that do I
22 think -- it is a fair question, and should it be discussed? I
23 think, yes. I think it must be. I don't -- I'm really not
24 prepared to think of what all the -- you get into Btu tax. And
25 now, Btu could be gasoline, it could be fuel, or it could be

1 coal that someone's doing. It really opens up Pandora's box,
2 and I'm not sure of all the public policy issues. I'm not
3 really prepared to go down that street. But I think it's a
4 fair question, and it should be opened. And we should bring it
5 out in a public forum in these workshops and talk about what
6 does that mean. It may be even bigger than what I think the
7 legislative charge is asking, and I'm not sure.

8 COMMISSIONER PALECKI: Thank you.

9 CHAIRMAN JABER: Commissioners, any other questions?
10 Okay. Thank you.

11 Mr. Cascio from Tampa Electric.

12 MR. CASCIO: Good morning, Commissioners, staff
13 members, and members of the audience. I'm Joe Cascio with
14 Tampa Electric Company. I'm the program manager for Tampa
15 Electric's Smart Source Renewable Energy Program. With me
16 today is Howard Bryant. He's in our regulatory department, and
17 he participated in the development of this presentation. We're
18 going to speak briefly and present information about our
19 program initially as an overview, and then we're going to talk
20 about some of the renewable technologies that we're using in
21 our generation sources. And we're going to look at some
22 hurdles to implementation also to sustain the program. We've
23 got some midterm objectives that we'll share with the group,
24 and we've got some photos of some of the renewable technologies
25 that Tampa Electric is currently using in generating

1 renewables. And lastly, we'll conclude with some of the
2 concerns or potential issues that we see that might face the
3 renewable market moving forward.

4 Smart Source is Tampa Electric's renewable energy
5 program. It was made available or an initial commercial
6 offering was in November 2000. It is a tariff-based program,
7 and it is also an energy-based versus a capacity-based program.
8 Our price point is \$5 for 50-kilowatt hours. Our technologies
9 include an 18 kW solar photovoltaic array which is located at
10 the Museum of Science and Industry, and I've got a photo of
11 that in a minute that I'll share with you. We've also
12 conducted biomass co-firing operations or generation at our
13 Gannon station, particularly in the cyclone units which are
14 more adaptable to this kind of co-firing operation. And we're
15 looking at other renewable sources which include biomass
16 gasification at our IGCC plant in Polk and also landfill gas
17 development, which is a project that was recently approved.

18 This is the array at MOSI. You can see that it's
19 prominently displayed at the entrance to the museum. Customers
20 who -- will enter into the double doors here at the main museum
21 entrance. And the array is actually about 90 feet in length,
22 roughly 20 feet in depth, and 6-feet high at the back. It
23 consists of 60 panels. Each panel is 300 watts and the
24 nameplate rating is 18 kilowatts.

25 Some initial hurdles that we experienced in

1 implementing was, naturally, the higher cost of renewables.
2 There was also a limited availability of renewable resources
3 that we had within our system and also what we might be able to
4 purchase off-system. We had to look at special permitting for
5 co-firing with an alternative fuel, as we do with any fuel.

6 The fuel quality we have found can be problematic.
7 Where at Gannon station the particle size can be as small as a
8 half an inch, certainly nothing larger, but at Polk in the
9 gasifier process, it needs to be much smaller, less than a
10 quarter of an inch. We also conducted research to identify
11 what our target markets might be. We referenced the
12 information that was available from the National Renewable
13 Energy Laboratory. We had done some focus panels and also some
14 surveys ourselves specifically to Tampa Electric customers, and
15 it was mentioned earlier in the presentation, there are people
16 who are very interested in supporting green who indicate so on
17 the survey. But in those numbers, you do run about 30 percent.
18 But the actual customers, given the opportunity to subscribe
19 and to contribute or pay and fund this kind of program, are far
20 less than what the survey had indicated.

21 CHAIRMAN JABER: Does the survey include a question
22 with respect to how much the customer is willing to pay?

23 MR. CASCIO: There are several questions that
24 regard -- \$5 seems to be a very typical threshold that is
25 acceptable to most customers, but some customers are willing to

1 pay 10, some prefer 20. Some would pay much more. But the \$2
2 to \$7 range seem to be what was most commonly of interest to
3 our customers that were surveyed.

4 COMMISSIONER PALECKI: Is that on each monthly bill?

5 MR. CASCIO: It is not.

6 And the other obstacle that we've encountered is
7 simply educating customers on green and renewable. Most
8 customers in the focus panels did not understand the concept of
9 green or renewable energy, and also mentioned earlier, even
10 something as common and as routine as a kilowatt hour is
11 foreign to most people.

12 Some of the issues that we're looking at now are
13 trying to find ways to lower the cost of the qualified
14 renewable sources that we have that make up the generation bank
15 for our program. Unit reliability can be a problem. In doing
16 the biomass combustion or co-firing at Gannon, we found that
17 there was fuel pluggage. That fuel pluggage can correlate into
18 a fairly significant unit restriction, and that's something
19 that we need to work very hard to avoid.

20 The customer acquisition cost. Marketing is very
21 expensive, and the advertising and marketing costs for our
22 program are substantial. And we would like to find ways to
23 develop more effective marketing collaterals and try and find
24 those trigger points for those customers to get a greater level
25 of acceptance. Attracting new customers is something that

1 we're working very hard to do not only in the residential
2 sectors but now we're moving into the governmental and into the
3 commercial as well, and then retaining customers that are on
4 the program. I'll speak in a minute about the lack of tangible
5 aspects or benefits associated with a program like this. It's
6 more of a service than a product.

7 Continuing on with our hurdles. We'd like to
8 increase the block size or the value of the program. As
9 mentioned earlier, we are offering for \$5, 50-kilowatt hour
10 commitment for Tampa Electric to generate that renewable
11 source. We'd like to increase that. We'd like to keep the \$5
12 price point because we think that's consistent with what
13 customers are comfortable with, but we'd like to increase the
14 value of that to perhaps 100, 150, or even 200 kilowatt hours
15 for that \$5. We would like to grow our revenues to cover all
16 of our costs, which today we have not. We'd like to develop
17 new renewable generation sources, cleaner sources of
18 generation. We'd like to help better inform our customers as
19 to what the benefit or attributes -- the environmental
20 attributes of renewable generation or green power are.

21 And again, the perception of no tangible benefit
22 where a customer is going to pay the utility more money for
23 their electric service and get absolutely nothing additional in
24 the way of power, reliability, or quality. What they're paying
25 for is the environmental attributes that are being provided

1 through the cleaner sources of generation from those green
2 power sources. And then a lack of support for the
3 environmental attributes where -- because Florida's air quality
4 is relatively good compared to many other states, I'm not aware
5 of any non-attainment areas within Florida. There's a lack of
6 need or call to action or motivation. There's very low
7 sensitivity on the part of customers to do things that are
8 really good for the environment. They don't necessarily
9 realize that the environment is in trouble, and so why support
10 a program that doesn't give you substantial value? And that's
11 a perception that we're trying to work to overcome.

12 We have some objectives midterm. We'd like to grow
13 our participation program to at least a 1 percent in route.
14 Studies indicate that 2 percent is typical. There are
15 locations in the far West. LADWP in Los Angeles has
16 subscription rates that are in the 10 percent level. It's a
17 completely different environment there, and motivation
18 sensitivities are much higher.

19 We'd like to install additional PV. And as stated
20 earlier, PV is very expensive. And we would like to do that,
21 and we will do that provided that there is sufficient
22 subscribership to fund that expensive technology. We'd like to
23 develop new greener renewable generation sources. And the
24 landfill gas, we think, is one of the best technologies that
25 can support renewable energy programs in terms of emission

1 reductions, and create an increasingly significant, beneficial
2 impact to the environment through generating more of our
3 electric power from these cleaner renewable sources.

4 This is a picture of the array again at MOSI. It's a
5 frontal view, and this is a view from the back. MOSI has
6 recently installed an interactive exhibit at the site that is
7 an educational tool that people can interact with. There's a
8 separate PV panel. And with some hand motion or shading, you
9 can shield the array, and you can watch the motors and the
10 devices, which are operated from the DC power, modify their
11 behaviors. So it's a real good tool to help and answer --
12 educate people on how PV works.

13 This is Gannon's coal field, and in this area right
14 here, this is the biomass material. That's roughly 300 tons of
15 biomass. And this is our coal field. We do need special
16 equipment to fuel biomass because biomass was not part of the
17 initial design for a coal-operated facility. We have to use
18 front-end loaders. We have to use portable conveyors or
19 screens. And contrast that with the fuel equipment, which is
20 pretty much automated where there is a reclaim wheel here that
21 is dropped into the pile, and pretty much by computer the fuel
22 is pushed into the station.

23 COMMISSIONER PALECKI: What is the biomass?

24 MR. CASCIO: The biomass is basically yard waste that
25 was collected from Hillsborough County yard waste collection.

1 It consists of tree limbs, bushes, branches, yard grass that
2 was mulched to the consistency of two inches or less -- I'm
3 sorry, half an inch or less.

4 This is a fuels analyst, and he's taking a sample of
5 the fuel to determine its moisture content, its Btu content.
6 There really is very little, if any, sulfur in biomass.
7 Whereas, coal, we measure that periodically as well, and we
8 take some other measurements including ash and sulfur.

9 And this is the portable conveyor or the power screen
10 that is used where the front-end loader will dump into that.
11 It goes onto a conveyor. This conveyor is in what we call the
12 tipper room. And right below this is the hanging hoppers or
13 the bunkers. And then from the bunkers, it goes into inverted
14 pyramids or cones, and that information -- or that fuel then is
15 funneled into the two cyclones on our Gannon Number 3 unit.
16 The station is permitted to operate at a 5 percent blend, but
17 we actually operate at the 1 to 2 percent levels to help assure
18 that we're not going to get into pluggage problems that are
19 going to disrupt the reliability of the unit.

20 This is an operation that was conducted late last
21 year. This is at our IGCC Polk plant. And this is a stand of
22 eucalyptus trees. It was grown by a company called Common
23 Purpose. And they specifically developed that crop with the
24 intentions of it being used to produce energy. And we
25 harvested this material. And here, you can see that it is

1 being loaded into a tractor scoop bucket, and from there, it's
2 brought down here and put into the grinder. And it goes into
3 some screens where it's classified. And in some cases, because
4 of the consistency, it had to go in a second and even a third
5 time to process the material, so it wouldn't be a problem when
6 it was introduced into the fuel stream at the plant, which is
7 what is happening here.

8 You can see the operator is literally hand throttling
9 the fuel from material that is contained in these large bags
10 being held up by this crane. And it's a very time-consuming
11 process. And in order to get a system in place that can do
12 this with less labor, there is significant capital requirements
13 necessary to facilitate that system.

14 CHAIRMAN JABER: As it stands now though and relative
15 to your coal plants, what is the labor count?

16 MR. CASCIO: The labor count at Polk?

17 CHAIRMAN JABER: Well, for this process right here,
18 for your biomass process -- just this project. If we took this
19 project, how many employees do you think you needed from the
20 processing standpoint compared to the processing of your coal
21 automated system?

22 MR. CASCIO: After the fuel was produced -- and it
23 was very expensive fuel because of the harvesting and the
24 treatment or the conditioning of that fuel. When we look at
25 just by an operation, there were several additional people. I

1 don't have an exact number for you, but there were several
2 additional people associated with the operations of this
3 equipment with loading the bags, which you can't see here, but
4 there is three piles of this biomass material that was shoveled
5 into these bags and several others. Now, when we look at what
6 is done to produce electricity with coal at this facility, very
7 much like Gannon and Big Bend, there is a process. And there
8 is a system that is used to reclaim the coal, and there is much
9 less operator intervention required for that.

10 And as you might know, Kermit has said many times
11 that it's really difficult being green, and we empathize with
12 Kermit because we've had this same experience. And moving
13 forward, we have some additional concerns which might
14 exacerbate the problem or the development of a renewable energy
15 program. We wanted to share a few of those with you this
16 morning.

17 Gulf Power mentioned earlier that there is
18 legislation that's pending at the national level. The national
19 energy policy is being discussed right now in conference with
20 members of the Senate and the House. The Senate's version
21 included an RPS; the House did not. What will come out of that
22 is still unknown. We think it's very important that what
23 happens at the state level and what happens at the national
24 level are both reasonable in terms of being able to attain
25 those goals, recognizing that there is really a finite or

1 relatively limited supply of renewable energy sources in
2 Florida.

3 We also wanted you to realize, and it's certainly
4 intuitive, that any RPS is going to put upward pressure on
5 rates. And then there is an issue of the RPS measurement
6 criteria. Should we use -- or should an energy-based criteria
7 be adopted, or should it be a capacity base? And a
8 capacity-based system like the PV has nameplate ratings. You
9 are probably aware that the nameplate rating of a device is not
10 necessarily how it actually operates or produces when it's in
11 in-field use. Whereas, kilowatt hours is an energy methodology
12 that has been used very consistently. It's a very mature
13 technology. It's very accurate, and it's very common.

14 Program sustainability with an RPS. Will customers
15 be willing to volunteer or to subscribe to a program when
16 they're already paying or supporting maybe through a standard
17 benefits fund additional support for renewable energy? And
18 then there is certainly many questions regarding the commercial
19 availability of new technologies. Many were mentioned this
20 morning. The one that, in my opinion, may hold the greatest
21 promise for Florida is ocean currents. And we may hear more
22 about that a little later this afternoon. But I'll also
23 mention, Florida is not a state that's rich in wind. There's
24 only one site that has been identified in Florida as a
25 potential wind source, and that's at Cape Canaveral, and it's

1 marginal. We have no real rich geothermal. We have no hydro
2 to speak of. So biomass is our primary method of being able to
3 reach or maintain -- attain any kind of a renewable
4 requirement.

5 And then the limitations of biomass itself. As the
6 demand for -- or the requirement for renewables goes up, we
7 will see more biomass being grown in Florida, and what kind of
8 species, and whether or not they're invasive, and what are the
9 water or fertilizer requirements for those. How might that
10 impact native species as well as the animal life in the region?
11 So there are many issues or concerns that can be associated
12 with doing large scale biomass. Many of these could be
13 addressed, but certainly there are a lot of questions that
14 remain. And that concludes our presentation.

15 CHAIRMAN JABER: Thank you, Mr. Cascio.

16 Commissioners, do you have questions?

17 COMMISSIONER PALECKI: Yes. With regard to the
18 customer participation issue, have you considered a check box
19 on the bill where once a customer checked the box or perhaps
20 signed their name, they would be billed an additional \$2 every
21 month until that customer tells you to stop?

22 MR. CASCIO: We've not considered that specific kind
23 of program, but we have done bill inserts on a fairly regular
24 basis. We have asked customers to participate by visiting our
25 Web site. There are phone numbers that they can call. We are

1 making them aware of the program, but we have not asked for a
2 \$1 or \$2 donation. We feel like the subscription program that
3 was developed is the more appropriate method and that's the \$5
4 price point.

5 CHAIRMAN JABER: Commissioners, any other questions?
6 We have a question in the back. Could you wait for the
7 microphone and we'll let you identify yourself?

8 MR. RYAN: My name is John Ryan. I'm with Sierra
9 Club, and I work with their energy committee.

10 CHAIRMAN JABER: Ryan?

11 MR. RYAN: John Ryan, R-Y-A-N. Actually, I'm
12 speaking as a ratepayer now rather than for Sierra Club. I am
13 a subscriber to the Tampa Electric Smart Source Program. The
14 only criticism I have is, is that -- and I'm speaking a little
15 contrary to his presentation, is, is there has been very little
16 customer saturation relative to the program. The only way I
17 found out about it initially was, I'm part of Sierra Club, and
18 we had a discussion about Smart Source during a renewable power
19 discussion with the green accreditation program. I went to the
20 site and subscribed to it.

21 At the time of the subscription, you couldn't even
22 find it with a search engine. I don't know if that's still
23 true. And since -- as a subscriber to Smart Source, since my
24 subscription which was at least a year ago, a year and a half
25 ago, I have received only one brochure myself. Now, I'm sure

1 that Tampa Electric does target distribution, and I may not be
2 part of that target distribution anymore, but nonetheless, I've
3 only gotten one brochure during that entire year.

4 So the criticism I would have of the voluntary
5 approach is, is that there's not been -- I agree that it is
6 going to be a smaller percentage than this survey has
7 prescribed on interest, but there has not been the aggressive
8 market generated commercial marketing that one would expect
9 from a normal marketing program that you would get with some
10 other program.

11 CHAIRMAN JABER: Mr. Ryan, let me thank you first and
12 tell you that as I have listened to the presentations, one of
13 the things I've identified we should include as a discussion in
14 the report -- because, recognize, the law gives us the minimum
15 and we're supposed to add factors that we've identified through
16 the workshops -- it seems to me and staff and Commissioners,
17 I'm assuming you'll agree here, there should be a discussion
18 about the consumer education piece --

19 MR. RYAN: Correct.

20 CHAIRMAN JABER: -- and how the outreach efforts are
21 being conducted by the companies and perhaps some
22 recommendations on where there could be improvements.

23 MR. RYAN: Now, I also don't want to completely
24 criticize TECO. It's a good program. I support the Smart
25 Source Program. And they are making a very strong effort to do

1 renewables. I think that some of the technical side and some
2 of the marketing side is not speaking very well to each other
3 right now and that -- there lies the problem. And maybe some
4 encouragement on broad-based education throughout all the
5 utilities might increase the market saturation to the point
6 where you would get a higher number, not just utility-wide but
7 statewide.

8 CHAIRMAN JABER: Thank you, sir.

9 MR. CASCIO: If I could respond to John's comment.
10 First of all, John, thank you for being a subscriber to our
11 program. We have done several bill inserts, and we're also
12 putting the slug (sic) for Tampa Electric's renewable program,
13 the Smart Source, which is hopefully going to be identical and
14 develop some recognition. We're planning on doing some
15 billboards. We've done some targeted mailings. In fact, a
16 fair amount of targeted mailing based on geocodes, but the
17 population is too broad with Tampa Electric's 550,000
18 residential customers.

19 If we spent just \$1 on marketing collateral, 35 cents
20 of that would be in postage, we're over half a million dollars,
21 and unfortunately, we don't have that kind of funding to
22 support that. But we are working hard to get the best value
23 for the dollar -- advertising dollar that we possibly can. And
24 we're trying to be more intelligent in the audiences that we
25 approach. We think that governmental and certain types of

1 industries like the home improvement centers and health care
2 facilities and maybe restaurants or restaurants whose clientele
3 might be sensitized to supporting customers who have a
4 sensitivity for environmental awareness might be a better
5 target for us, and those are the ones that we're going to be
6 going after.

7 CHAIRMAN JABER: Thank you, Mr. Cascio.

8 Commissioner Deason.

9 COMMISSIONER DEASON: Madam Chairman, I appreciate
10 your comments, and I know that we're here to try to learn and
11 see if there are innovative things that we can do in addition
12 to the direct charge we have, but we're here to also explore
13 and try to be innovative, and I think that's the correct
14 approach to take.

15 I would just ask our staff if they could perhaps
16 include in their considerations whether it would be feasible to
17 try to have some type of statewide marketing to get people's
18 initial attention and let them know that many of the local
19 utilities have such a program. And then if they are at least
20 made aware of it, it may be more economic to have that mass
21 communication outreach, and then individual customers, if their
22 local utility has an 800-number or something on their Web site
23 or something, then they can pursue the specifics with the local
24 utility.

25 CHAIRMAN JABER: Yeah, I completely agree,

1 Commissioner Deason.

2 And, staff, as follow-up, the Bill does say for the
3 study to describe options and mechanisms to encourage the
4 increased deployment of renewables within our state. So I
5 think a section on outreach, advertising, marketing is
6 appropriate. And just to wrap up sort of the comments I've
7 heard from the morning, there are companies that have Web
8 sites, for example. It would be good to include who does and
9 how effective that is.

10 We heard FPC talk about the education of the school
11 children program. TECO has the research center that includes
12 information on this. And I know you have a very productive Web
13 site.

14 MR. CASCIO: Correct.

15 CHAIRMAN JABER: So, staff, I would ask that you go
16 ahead and include a discussion as Commissioner Deason described
17 and as you've heard here this morning.

18 Commissioners, any other questions?

19 COMMISSIONER PALECKI: Chairman Jaber, could I ask --
20 also ask our staff to include a discussion of the possibility
21 of a monthly voluntary supplement that would be made on a
22 voluntary basis by customers? I can't help but think that
23 there are many, many customers who would be more than willing
24 to pay \$2 in every bill, or perhaps \$5, to see green power in
25 the state of Florida. And I think that's a much more feasible

1 method of funding some of these programs than just a single
2 one-shot payment.

3 CHAIRMAN JABER: Thank you, Commissioner. I think
4 that will be included in the general discussion.

5 COMMISSIONER PALECKI: Thank you.

6 CHAIRMAN JABER: Thank you.

7 MR. CASCIO: Thank you again.

8 CHAIRMAN JABER: Our next presenter is Berdell
9 Knowles from Jacksonville Electric Authority. I see,
10 Mr. Knowles, they've got Jacksonville Electric Authority down
11 here; it's now JEA.

12 MR. KNOWLES: I noticed that. Madam Chairman, on
13 behalf of the board and management of JEA, we welcome you to
14 Jacksonville, and we're indeed honored by your presence here.
15 I'm going to talk just a little bit about what JEA's experience
16 is with renewables and a little bit about some of the R&D we're
17 engaged in.

18 Unlike my industry peers that have come before me,
19 JEA is a little bit different. We're a municipal utility. In
20 fact, we're the largest municipal utility company in the state
21 of Florida. We also provide water and wastewater services in
22 the Jacksonville area. We're the eighth largest public power
23 utility in the nation. We serve the greater urban area here, a
24 population of approximately 1.1 million according to the 2000
25 census. JEA is committed to environmental leadership primarily

1 because, you know, it's important as a customer satisfaction
2 issue. It's also important in attributing to fuel
3 diversification and also rate stability. And I need to point
4 out that fuel diversification and rate stability are probably
5 the compelling issues that govern our deployment of renewable
6 technologies.

7 A significant part of the community commitment comes
8 as a result of a stipulation we have with a local Sierra Club
9 and the American Lung Association. And we've agreed to achieve
10 7.5 percent of our peak generating capability with renewables
11 by the year 2015. Specifically, the renewables would comprise
12 about 6 percent of the 7.5 percent, and that's equivalent to
13 about 200 megawatts. And the other category we call an
14 equivalent clean, 1.5 percent of 50 megawatts. And this will
15 be things that we will do at power plants and with DSM to
16 mitigate an equivalent amount of emissions from a conventional
17 generating source.

18 JEA's internal goal and direction of meeting the
19 long-term goal is to have 4 percent clean capacity by 2007.
20 This sort of summarizes our current portfolio. Solar PV
21 accounts to approximately 162 kW; solar thermal, 893 kW;
22 landfill biogas, the most significant component, of course, and
23 digester biogas -- and I'm going to talk about these in a
24 little bit more detail later -- giving us a total of almost
25 8 megawatts of clean or renewable generating capability.

1 JEA has installed PV panels in all of the public high
2 schools in Duval County. Many of the JEA facilities have solar
3 PV panels. And of course, there's an opportunity that's going
4 to be provided later, I guess at noon, to see an installation
5 that's right here at this facility. PV at the high schools and
6 here, of course, provide high visibility, and I think it
7 stimulates interest, especially among impressionable minds.
8 And having exposure to the public is also an important aspect
9 of it.

10 These are photographs of some actual deployments, and
11 these are panels in the approximately 4 kW range. And you see
12 one prominently displayed on top of the Chamber of Commerce,
13 and then there's Lee High School and Parker High School. Our
14 experience is, deployment costs us about \$12,400 per kW, and
15 the high cost is due largely to structural things that have to
16 be done to protect from high wind and so forth. Some of these
17 are roof mounted also, and that adds about 8,000 per kW to the
18 installation.

19 JEA does not have a green pricing program, but JEA
20 does meter the renewable energy to receive revenue for green
21 tags. Our average energy production is about 5.84-megawatt
22 hours per year, and again, the average system is about 4 kW.
23 This relates to about a 17 percent capacity factor.

24 Now, this is a photograph of a solar thermal
25 application. It's actually a heater for a swimming pool, and

1 this is deployed at Ed White High School. JEA has installed
2 one solar thermal facility at its facilities, and it's for
3 water heating, at a cost of \$20,000. This is \$2,000 per kW
4 approximately. Average energy production is 14.6-megawatt
5 hours. And again, the pool heater at Ed White High School, and
6 this was a retrofit kind of situation where they had an
7 existing heater, and the installation cost here was \$50,000.
8 And it had -- it's the equivalent capability of 344 kW. And
9 this cost is about \$145 per kW. The energy production is
10 502-megawatt hours per year for year-round operation. And the
11 issues with swimming pool heaters, of course, have to do with
12 the fact that during the peak part of the summer, the water
13 doesn't need to be heated. And also, during the peak winter
14 season, it doesn't need to be heated because the pool is not
15 going to be used.

16 JEA has a residential customer solar incentive
17 program who just rolled out in February 2002. 101 systems have
18 been installed with the capacity of 539 kW. And we provide the
19 incentives as listed.

20 CHAIRMAN JABER: Can we go back to the incentive
21 slide, Mr. Knowles?

22 MR. KNOWLES: Okay.

23 CHAIRMAN JABER: Thank you. So if they sign on to
24 your program, under those slides is it that they pay \$2 to \$4,
25 or are they receiving back a credit with that? Explain that.

1 MR. KNOWLES: Okay. If I understand this correctly,
2 they could receive a credit of \$2 to \$4, but the cost is \$10.

3 CHAIRMAN JABER: All right. So for -- is it for
4 every \$10 they receive a credit?

5 MR. KNOWLES: I'm not sure. I notice -- is Kimberly
6 Owens here? Okay.

7 CHAIRMAN JABER: And we don't have to do this now
8 unless --

9 MS. OWENS: I can answer really quickly. The
10 average -- the customer secures the relationship with the
11 vendor.

12 CHAIRMAN JABER: Let me give you the microphone.

13 MS. OWENS: My name is Kim Owens; I'm with JEA. The
14 customer has the relationship with the vendor, and then they --
15 and from experience, we've found that the average cost of the
16 systems that they're paying for is about \$10 a watt. From
17 that, they would get about a \$2 to \$4 a watt depending on if it
18 was a local vendor or nonlocal vendor that they chose. So
19 those total costs are the actual costs of the systems, and then
20 you would subtract out the incentive cost.

21 CHAIRMAN JABER: And how does your relationship work
22 with the vendor? You don't really know who the vendor is.
23 Your relationship will be with the end user?

24 MS. OWENS: Our relationship is really with -- well,
25 we rolled out the program to the customer, so it's promoted to

1 the customers, but we have a selected group of vendors that
2 apply to be part of the program. They have to meet a certain
3 amount of criteria so that we know that our customers are
4 getting good solar installers and suppliers. So their customer
5 relationship is with the vendor, but they're already all
6 preapproved through us.

7 CHAIRMAN JABER: And do you find that there is a good
8 competitive selection of vendors for the customers? Is that
9 ever an impediment to this kind of renewable energy?

10 MS. OWENS: We've opened up our vendor list to any
11 vendor that wishes to apply. And I think a lot of them that
12 are outside of Jacksonville are learning a lot about our
13 program and wanting to come into the program. The vendors that
14 we've had in Jacksonville are all experienced, but mostly we've
15 found our experience with pools. So we're trying to get some
16 outside vendors and trying to grow, experience outside of
17 residential pool community to bigger systems like commercial
18 systems or to PV systems. So it's all an educational process.
19 We're opening it up to all vendors. We do offer a higher
20 incentive if it's a local vendor, and we have a certain formula
21 that we apply to determine whether it would be a local
22 installation or a nonlocal installation.

23 CHAIRMAN JABER: And finally, I know you have a very
24 active Web site. And the list of vendors, is that on the Web
25 site?

1 MS. OWENS: The list of vendors is on the Web site,
2 and our Web site is being updated. In October, we'll have -- I
3 think that's when they're going to roll out the new Web site,
4 but if you went on the Web site now, you'd actually be able to
5 see the list of vendors. And I can bring you a brochure on our
6 solar incentive program. It has all the vendors listed.

7 CHAIRMAN JABER: Thank you. Commissioners?

8 Thank you.

9 MR. KNOWLES: Thank you, Kimberly.

10 MR. RYAN: I have not been recognized.

11 CHAIRMAN JABER: Yes. Go ahead, Mr. Ryan.

12 MR. RYAN: John Ryan again. I just wanted to say,
13 I'm also working with JEA at this time. I'm not a customer and
14 not a ratepayer. They have done an aggressive marketing
15 program and are meeting their targets as they speak. So I'm
16 drawing an example here of the nature of this municipality's
17 aggressive marketing approach. The other part of this is, is
18 that one of the problems some of the utilities have is
19 separating the electricity from the environmental attributes.
20 The environmental attributes are what sell it in a voluntary
21 program. Under an RPS system, it's not necessarily so that
22 those attributes are needed to sell it because it's a mandatory
23 level. But in an involuntary level, those attributes must be
24 sold independently of the electricity generated so that that
25 marketing effort is independent of the sales of electricity.

1 JEA has done an exemplary job so far. They are
2 meeting their targets, and they are discussing with Sierra
3 Club, the local group and the energy committee of which I
4 belong to, about active participation by Sierra Club members
5 and other conservation organizations in that marketing effort
6 to lend even more credibility to marketing those attributes.
7 So JEA is an excellent example of the efforts in the marketing
8 side and the results that can generate it. They're meeting
9 their targets right up to this day.

10 CHAIRMAN JABER: Thank you.

11 MR. KNOWLES: Thank you. Lessons learned to date,
12 and I think a couple other speakers have alluded to this. In
13 terms of solar in Florida, it's most applicable for pool
14 heating. We've also identified a need to work a little bit
15 closer with commercial customers and try to warm them up to the
16 technology. Solar PV and solar water heating generally is not
17 cost-effective because it has longer payback periods, and I
18 think business customers are normally comfortable with a
19 payback period of three years or less.

20 I think an earlier speaker mentioned that municipal
21 solid waste is probably the state's most predominant resource.
22 And JEA has developed two landfill gas projects. One we're
23 referring to as a stand-alone facility and another is a remote
24 facility. The stand-alone facility is at Girvin Road landfill,
25 and in that situation we have four 800 kW engines that generate

1 electricity and also a facility to clean the landfill gas. The
2 remote facility is located near the north side generating
3 station, and there's a landfill there. And it's been capped,
4 and the gas is piped directly to the north side generating
5 station. And the cost for the stand-alone facility is \$1,266
6 per kW; the remote facility, \$110 per kW. And the respective
7 sizes of the facilities are comparable, 3 and 3.2 megawatts
8 respectively. The thing about landfill gas, it's not
9 sustainable for the long term because as the biological
10 process, you know, erode the resources, the gas ceases to be
11 available. And the good thing is, they're relatively easy to
12 develop.

13 Another kind of unique renewable, probably as a
14 result of this synergy of being a wastewater utility, is the
15 use of methane gas that comes from anaerobic digesting of, I
16 guess, human waste. And what you see here is two anaerobic
17 digesters at our city's -- JEA's Buckman wastewater treatment
18 plant. And the methane gas that's captured from this process
19 is actually used to offset other energy needs at that facility.
20 The cost for this facility is \$2,125 per kW, and it's going to
21 have the equivalent capability of 800 kW, expecting energy
22 production of nearly 2,000-kilowatt hours per year. And this
23 is very close to being operational and may be at some later
24 date. If there's interest, we would be happy to show you this
25 facility.

1 And now, moving into the renewable technology
2 research, and we're going to talk about three things. Some of
3 these things JEA is directly involved and some we're just, you
4 know, trying to get more information about. The first one is
5 high temperature solar thermal absorption. And the photo on
6 the left, you see a glass tube, and this little gadget is --
7 the glass is coated with nonreflective coating, and inside is a
8 long piece of metal. It's actually copper; it's painted black
9 to be more absorbent. And it has copper tubing, and it has
10 radiant shields to basically focus and capture as much of the
11 radiant energy as it can. And as a result of this, this can
12 produce water at much higher temperatures than conventional
13 thermal solar that we talked about earlier.

14 An example, the residential heating we talked about
15 earlier produces water at 150 degrees Fahrenheit, and under
16 ideal situations, this can produce water at a temperature of
17 400 degrees Fahrenheit. The pictures on the left shows a
18 couple of ways these are deployed. This is actually a result
19 of a cooperative kind of actual R&D effort by JEA with a local
20 company here called Energy Laboratories, Incorporated. And,
21 you know, they are going to develop a prototype for JEA, and
22 JEA will have license-free access to it once it's done.

23 COMMISSIONER PALECKI: What process is used to turn
24 the heat into electricity?

25 MR. KNOWLES: It's thermal. The radiant energy heats

1 water, basically.

2 UNIDENTIFIED SPEAKER: Steam, actually.

3 MR. KNOWLES: Pardon?

4 UNIDENTIFIED SPEAKER: Steam.

5 MR. KNOWLES: Steam, yes. Biomass technology, as
6 been alluded to earlier, JEA also thinks is going to be the
7 lowest-cost option for Florida. And if you'll acknowledge my
8 colleagues, both Kimberly Owens and Joe King, they're
9 responsible for putting this presentation together and most of
10 the research. And Joe discovered through some of his own
11 research that Florida has more urban waste available at a cost
12 of under \$20 per ton than any other state. Duval County has
13 250,000 tons available.

14 Biomass is probably going to be best when co-fired
15 with -- in a fossil fuel. JEA has also entered into a
16 purchased power agreement with a company called Biomass
17 Industries, Incorporated. And this is a concept where the
18 developer is going to grow a crop of E-Grass and bamboo and is
19 going to gasify it and is going to sell the capacity from that
20 to JEA. And we're expecting about 70 megawatts of capability
21 from this. And this by far is going to be the largest
22 component of JEA's renewable portfolio. There are issues
23 related to air permits and emissions, storage and handling of
24 the fuel, and by-products consistency related to heat content
25 and how it might impact the boilers.

1 JEA also has its own biomass energy farm near one
2 of -- a wastewater treatment plant in the north part of the
3 service area. And there are 8,300 trees and plants, and that
4 farm is irrigated with reuse water from that wastewater plant.
5 And again, this is relating to environmental issues. This is
6 certainly a positive. And, you know, things of interest, they
7 are, what are the yield rates tons per acre per year.

8 COMMISSIONER BRADLEY: I have one question. At the
9 top on the biomass, it says -- the first block says, "More
10 urban wood waste," would you -- (Inaudible. Microphone off.)

11 MR. KNOWLES: Urban wood waste are things like tree
12 trimmings. Florida has a lot of urban wood waste associated
13 with that kind of activity because it's a heavily treed state.
14 But it's -- I imagine maybe some construction debris might be
15 part of that, but it's mostly from -- okay. There's a person
16 in the audience that's telling me I'm all wrong. Maybe --
17 would you care to offer some clarification, please. Okay.

18 COMMISSIONER PALECKI: While you're getting the
19 microphone out there, do the electric utilities use the waste
20 from their tree-trimming programs at all for the biomass
21 projects? I would think that on a statewide basis there would
22 be a significant amount of biomass from just tree trimming over
23 the power lines.

24 MR. KNOWLES: I don't think it's used to a large
25 extent in any boilers, but it's used for a lot of other things.

1 And I know utilities do --

2 MR. MEADE: I can probably answer that question.

3 MR. KNOWLES: Okay.

4 MR. MEADE: I can probably answer that.

5 CHAIRMAN JABER: Go ahead. Identify yourself for me
6 again.

7 MR. MEADE: My name is James Meade. My company is
8 Materials Recycling. Urban tree waste is the kind of material
9 that I -- my company typically handles. Our site is located
10 outside of the Orange County landfill. We also have a couple
11 other sites. Urban tree waste is mostly from tree trimmers.
12 We get -- actually, when they trim for power lines, that kind
13 of material, some land-clearing debris is brought into the
14 site, and then we grind it and make it into mulch. It's our
15 goal to ultimately make this into a fuel, which is part of the
16 reason why I'm here today. So typically though construction
17 debris like wood that may be pressure treated or may have lead
18 paints or things like that are specifically prohibited from the
19 facilities that I operate and would not be part of any kind of
20 materials that we would be handling.

21 CHAIRMAN JABER: Thank you.

22 COMMISSIONER BRADLEY: Thank you very much.

23 MR. KNOWLES: Does that answer your question,
24 Commissioner Bradley?

25 COMMISSIONER BRADLEY: Uh-huh.

1 MR. KNOWLES: Okay. Thank you for that.

2 And then finally, this comes to us also as a result
3 of research by Joe King. And this is related to offshore wind
4 as a resource. These SABS00N towers are actually used by the
5 Department of Defense for airplane navigation, and these are
6 radar towers essentially. And what you will see, I think it's
7 pretty discernible, is there are two actual wind turbines there
8 as well as a PV panel. And these essentially provide electric
9 power for these systems. They are backed up with diesel
10 generators.

11 And just so you get an idea of scale, you know, the
12 top part extended from the platform is about 170 feet. And the
13 reason that this is offered here is that just, you know, it
14 sort of demonstrates that, you know, there is a wind resource.
15 However, how substantial it is is still largely undetermined.

16 You know, my associate feels that, you know, with
17 some additional modeling and maybe getting another weather
18 station, the information can be developed to determine how
19 viable this is as a generating technology.

20 Okay. Madam Chairman, that essentially concludes my
21 presentation.

22 CHAIRMAN JABER: Thank you, Mr. Knowles.
23 Commissioners, do you have any questions?

24 I think we interrupted you along the way with
25 questions. Okay. Thank you.

1 We've got one more presentation under this section,
2 and I think we'll finish this section and then break. As
3 Mr. Brinkworth prepares his presentation, let me announce that
4 the JEA lab will be open between 12:00 and 2:00, I think. Feel
5 free to take advantage of touring that lab. We will take a
6 lunch break after this presentation. It will only be for an
7 hour, however, and I do ask that we come back right on time so
8 that we can go ahead and get started.

9 MR. BRINKWORTH: While we're plugging up,
10 Commissioners, I have to apologize. In my haste to get over
11 here from Tallahassee, I left your beautiful color handouts in
12 my office.

13 CHAIRMAN JABER: I think we'll forgive you this time.

14 MR. BRINKWORTH: And I discovered -- after I
15 discovered that, the audience handouts were also already gone,
16 so you're going to have to indulge me while I talk, and you
17 won't be able to follow along, but hopefully it will be
18 entertaining. We're having a technology opportunity here, I
19 don't know.

20 CHAIRMAN JABER: Mr. Brinkworth, what I'm going to
21 do is -- see, I should have spoken earlier. What I was going
22 to say is, we could take a break and let you adjust that. And
23 I think we'll do that. We're going to go ahead and take a
24 one-hour lunch break. We will be back here at one o'clock.
25 It's my understanding that there is a cafeteria in the

1 building. I think it's on the first floor, if I'm not
2 mistaken. There are also little sandwich shops in the downtown
3 area. We will see you back at 1:00.

4 (Lunch recess.)

5 CHAIRMAN JABER: We're going to go ahead and get
6 started. Mr. Brinkworth, we're waiting --

7 MR. BRINKWORTH: I think we've got our technology
8 problems licked now.

9 CHAIRMAN JABER: Go ahead and get started.

10 MR. BRINKWORTH: Madam Chairman, Commissioners, my
11 name is Gary Brinkworth. I am the director of business
12 development for the City of Tallahassee's utility services
13 group. And I'm here to talk to you for a few minutes this
14 afternoon about our green pricing program that we're about to
15 launch in Tallahassee. First, a little commercial about us.
16 We are the 4th largest municipal electric utility in Florida;
17 28th largest in the United States. We serve 221 square miles
18 of service territory in and around Florida's capital city with
19 about 98,000 customers.

20 We are very proud of our long-standing commitment to
21 clean energy. Our two primary generating facilities at Hopkins
22 west of town, the Purdom station on the coast at St. Marks are
23 both natural gas-fired facilities, and of course, as staff
24 already mentioned, we do operate one of only two hydroelectric
25 stations in the state of Florida, C.H. Corn. That among other

1 things creates the Lake Talquin recreational area out west of
2 Tallahassee.

3 Our commitment to renewables is a long-standing
4 commitment that actually ties back as I've already said to
5 C.H. Corn. We have several solar thermal facilities that are
6 installed around town. We've actually got one on a municipal
7 pool in Tallahassee. We have six fire stations that are fitted
8 out with solar water heating systems. We have several others
9 that have been installed over the last 10 or 12 years by our
10 customers through our energy conservation loan program.

11 We have now taken over the ownership and operation of
12 a photovoltaic vehicle charging station that's actually located
13 behind your conference center in Tallahassee out at the
14 satellite office complex. Through an agreement with LEAF, we
15 committed to some higher levels of energy conservation to
16 expanding our solar PV portfolio and to moving forward into a
17 green pricing program which we're about to launch this fall.
18 Our most recent addition to our renewables portfolio is a 10 kW
19 PV system located at the Trousdell Aquatic Center near the
20 Tallahassee Mall there in Tallahassee.

21 When we started out our efforts in renewables, we
22 started with some market research. We did actually two runs of
23 market research, a phone survey about four years ago while we
24 were participating with some other utilities in the old UPVG
25 organization, the photovoltaic group. The results of that

1 phone survey of our customers lined up very well with national
2 trends at that time about interest in green power and about
3 willingness to pay a premium to encourage our acquisition of
4 green resources. We followed that up. In those intervening
5 years, we were working on some other projects we didn't
6 implement right away. And so we came back in the summer last
7 year, and we did some small focus groups to make sure that we
8 were still on target with what our customers were expecting and
9 wanting in terms of green power.

10 Here's some of what we found out. They are very
11 supportive of renewable sources, especially solar energy. They
12 think, however, if we do that, that we need to couple any
13 commitment we make to green resources with an enhanced
14 commitment to conservation and to energy efficiency, especially
15 on behalf of the city itself. They are willing to pay a
16 premium for green power, but they have divergent ideas about
17 how much that premium ought to be, whether the utility ought to
18 split that premium with them and put some green financing in
19 rate base, or whether we ought to look for customers to pay
20 that directly.

21 They were a little concerned about how we might use
22 the funds we'd collect through our green program, if we could
23 guarantee for them that the revenue that we generated through
24 green sales would actually go to expanding our green portfolio
25 instead of paying other obligations of the utility. There were

1 some questions about supply. How do they know that what
2 they're buying is really green? And where is it coming from?
3 And how can they prove it? And the last point they made was
4 that community-wide support is absolutely critical, especially
5 in the environmental community, if we expect to be successful
6 with the program.

7 We took all of that information and the rest of the
8 material that we got from our focus groups and developed a
9 program design. We are going to launch, as I said, in the fall
10 using basically a green tag model, because we think that using
11 tags helps us to accelerate the implementation of a green
12 program, yet avoid some of the problems that I believe you get
13 into when you try and wheel or transmit green power, physical
14 power through the grid in Florida, things like that. We also
15 think that it makes it easier for us to expand as well as to
16 tailor our program, if we go, if it involves primarily the sale
17 of green certificates. However, along with that, we're
18 committed to a strong presence of local green supply in
19 Tallahassee. And I'll talk a little bit later about how we
20 propose to do that.

21 We are going to implement this program with a
22 program -- with a partner because we believe that we'd like to
23 take advantage of some expertise that's already in the industry
24 about how we launch these programs. So this is basically our
25 partnership. We have three players. The city's electric

1 utility. Sterling Planet is our program delivery partner.
2 Sterling Plant is going to help us with marketing, with
3 acquisition and verification of supply, with customer care,
4 with billing and a number of the other tasks that are involved
5 in rollout while the city is beginning to gear up and decide
6 exactly how much of the program we want to manage in-house.

7 LEAF, the legal environmental assistance foundation,
8 is our other partner. They've been very instrumental for us in
9 terms of helping us shape the program and to come up with
10 components of the program that are understandable to our
11 customers, understandable to the environmental community. So
12 we see these two partners playing a really important role for
13 us as this program gets ready to roll out and then even after
14 we're rolled out.

15 Very briefly, this slide just talks about the
16 business model that we're working on, the sale of green
17 certificates. You can see that all of the electricity from
18 both green and conventional sources would come through the
19 electric grid as it ordinarily does. We would deliver it to
20 our customers just like we always do. At the same time, our
21 partner, Sterling Plant, will acquire the attributes and
22 translate those into green certificates. And those will be
23 marketed directly to participating customers and sold in a
24 separate transaction.

25 And what we're trying to do there, as you know, is to

1 capture the intangibles associated, the attributes associated
2 with green energy like reductions in carbon dioxide and NOx
3 offsets, like economic stimulus, things like that. We intend
4 to capture all that benefit, or as much as we can, in and
5 monetize it in some kind of price premium based on what the
6 market is telling us now those are worth, and then sell those
7 to customers bundled up along with the electricity that we'll
8 be generating.

9 So here's our energy mix. What we want to do is
10 provide 50 percent of the energy that will be sold in our
11 program from local solar resources. We're going to make a
12 commitment to expanding our PV and solar thermal portfolios to
13 stay in pace with what our customers are asking in terms of
14 their participation in this program. So at least half of
15 everything they purchase through the green program will really
16 be local in Tallahassee where they can go out and see the
17 facilities. The other 50 percent we're going to pick up
18 through tags regionally, probably be a blend of biomass and
19 wind.

20 We are also developing some programs in the city not
21 unlike what you heard the JEA talking about. We do have some
22 municipal solid waste facilities we're looking at, digester gas
23 from those facilities becoming ultimately a part of this green
24 program as well. We are committed to making sure that our
25 supply mix does meet whatever state certification standards are

1 finally produced in order that our product can be green-e
2 certified.

3 COMMISSIONER PALECKI: What are some of the locations
4 you're looking at for the wind generation?

5 MR. BRINKWORTH: The wind tags we'll buy regionally,
6 Commissioner. Right now, we're looking at perhaps a purchase
7 from the TBA who has some wind resources. We're trying to stay
8 with the constraints that are being developed for green-e
9 certification in the state of Florida, and there's a regional
10 boundary that we need to work with in terms of where we can
11 acquire those alternative resources. And right now, the SERC
12 electric region is as far away as we can go. So we're looking
13 right now possibly at TBA as being that supplier.

14 Let me talk for just a minute about our choice of
15 solar. Why did we pick solar? Number one, because our
16 customers told us that's the thing they like the best. We
17 think it's very modular and expandable. You can put it on a
18 lot of different places. It works very nicely for our service
19 territory characteristic because we've basically got a bunch of
20 urban rooftops. In fact, I'm hoping someday to be able to look
21 out my office in City Hall and see PV panels on the roof of
22 every state office building in downtown Tallahassee, because we
23 have a lot of untapped kilowatt hours that are laying out there
24 on top of those roofs, and they aren't doing anything.

25 They are simple to install, by and large, and they

1 are easy to maintain, low cost. And probably most importantly
2 for my marketing staff, they leverage our position as the
3 capital of the Sunshine State, and we want to be able to take
4 advantage of that in our marketing strategy. We also have a
5 program already in place called "Catch Some Rays" which has
6 been promoted for about the last eight or nine years in our
7 conservation programs. And through Catch Some Rays, what we do
8 is encourage our customers to invest in solar thermal
9 primarily, but we think that in the fall we're probably going
10 to roll out some PV as a part of this program so that we can
11 continue our focus on solar.

12 When we get ready to finance the program, what we've
13 done, at least preliminarily, is to create a fund that will
14 support our future solar ventures. We're going to carve out a
15 piece of the fund that we've had established for a long time
16 that supports projects that are part of our energy conservation
17 portfolio. And that fund is going to be set up so that we can
18 make project debt payments. We can take the income from the
19 green tags. We can take income from -- imputed income from the
20 energy sales and the interest earnings and keep that fund
21 solvent. And our models right now are telling us that we can
22 meet what we think will be our customers' demand in the near
23 term with this fund and remain solvent so that we won't have to
24 continue to infuse capital into this fund when we set it up for
25 the first time. We think that it will stay self-funding.

1 As I said, program delivery is coming up soon. We're
2 working through our partner, Sterling Planet, who's going to
3 handle probably our two most important pieces of our rollout,
4 which will be our on-line. Web sites are going to play a very
5 important role in our program. We have a Web site already;
6 we're developing a second one. Sterling Planet has a set of
7 Web sites, too, that step the customer through how to sign up
8 for the program. So those are going to be an important
9 mechanism.

10 We also have some call center support. Our utility
11 call center will handle some of the business, and then we'll
12 pass off some of the detailed inquiries from our customers
13 directly to a Sterling Planet managed call center.

14 We're going to launch this program under what's
15 called the "Every Choice" campaign, and you see the graphic for
16 Every Choice on the right there. And some of you that have
17 handouts may not be able to read what it says, but the campaign
18 is, "Every Choice makes a difference. How will your energy
19 choices today affect Tallahassee tomorrow?" Now, this is a
20 campaign that we actually launched in Tallahassee about
21 11 years ago as part of a push for energy conservation. We're
22 going to reshape this program a little bit and reissue it along
23 with a series of our other choices programs. This green
24 program is going to be one of those, our recycling programs,
25 all of our conservation programs, our optional gas utility

1 rebate programs are all going to be bundled up under this Every
2 Choice campaign.

3 We're going to launch on a -- sort of a soft launch,
4 as the marketing folks call it, in October as part of our
5 centennial celebration, because actually about middle of
6 September the city will mark 100 years of electric service.
7 And so in October we planned a series of events in town that
8 coincide also with Public Power Week, and at that point, we
9 will be providing information on the green program.

10 Our official kickoff won't come until November, and
11 then we will also tie in later in some events in December like
12 the Festival of Lights. The city's electric utility is going
13 to be the parade sponsor again this year, and so we're going to
14 have a high profile in that event as well. And we think that
15 will help us build some momentum for our customers. I'll be
16 glad to answer any questions.

17 CHAIRMAN JABER: Thank you, Mr. Brinkworth.

18 Commissioners, do you have any questions? Okay.

19 Thank you very much. That brings us to our second section of
20 the presentation, and the first speaker identified is Gus -- is
21 it Cepero?

22 MR. CEPERO: Correct.

23 CHAIRMAN JABER: Mr. Cepero.

24 MR. CEPERO: Thank you.

25 CHAIRMAN JABER: Mr. Brinkworth, if you could

1 remember to send back to us a copy of your presentation, that
2 would be great.

3 MR. BRINKWORTH: I will. Madam Chairman, I'll make
4 sure that you-all get a copy.

5 CHAIRMAN JABER: Great.

6 MR. CEPERO: I am only going to introduce our
7 principal speaker, but I'll take a minute to make a couple of
8 remarks. First of all, after the presentations this morning, I
9 want to say that biomass generation really works. I'm an
10 officer with Florida Crystals. Florida Crystals owns and
11 operates two biomass-fired facilities in Palm Beach County.
12 And the Okeelanta facility, our larger facility, generates
13 enough power every year to serve about 50,000 residential
14 customers 100 percent, so serve 100 percent of the needs of
15 50,000 residential customers each and every year.

16 We use about 650,000 tons of urban wood waste which
17 comes from primarily the south Florida region. We have very
18 win-win type relationships and contracts with Dade County, with
19 the Palm Beach County Solid Waste Authority who has
20 representatives here today, and with about 25 private recyclers
21 all throughout Florida. So this technology is real. It works.
22 And it's making, we think, a positive contribution to the power
23 supply and the environmental picture in Florida.

24 What we would like to talk about today though is cost
25 and economics. We have provided information to the staff about

1 cost, environmental performance, and just renewable
2 characteristics of biomass generation. And we're happy to the
3 extent that more information is needed to cooperate with that.
4 And we are going to make a proposal in what we think the
5 renewable energy policy for the state should include. So I
6 think environmental benefits have been documented. I think the
7 renewable benefits are self-evident, the fact that you're using
8 sustainable fuel as opposed to finite fuel.

9 What we would like to talk about today is cost. And
10 to sort of give you a summary, the cost using traditional
11 definitions of biomass generation, total costs are about six to
12 six and a half cents a kilowatt hour, operating plus capital.
13 That compares with an average cost of production plant for the
14 investor-owned utilities of about five and a half cents. If
15 you look at your rate, about five and a half cents of the rate
16 is production plant. And that compares with a cost for
17 gas-fired combined cycle generation of about four to four and a
18 half cents depending on your assumptions on the price of gas.
19 So it is more expensive using the traditional definition, but
20 it's not way out there either.

21 What we would like to offer today is a different
22 perspective on how to think about these technologies from an
23 economic development standpoint. When we say biomass is six
24 cents, an average cost of power is five and a half, and
25 combined cycle is four and a half, we're assuming then the

1 impact on Florida's economy of these three technologies is the
2 same. We're not drawing a distinction between these
3 technologies on the impact on economic development. So what we
4 have done is, we have retained an economic consulting firm to
5 analyze where this money that is being spent to generate this
6 power goes, particularly how much stays in Florida and how much
7 goes out of state, and what's the impact on things like jobs,
8 income, taxes, and general economic activity in the state. And
9 I think hopefully you'll find this somewhat revealing because
10 the basic bottom line is that 90 percent of the dollars paid
11 for gas-fired combined cycle generation go out of state because
12 most of it is fuel. Whereas, when you look at biomass, just
13 the reverse is true. Almost 90 percent of the dollars that we
14 spend stay within the state because it is a labor-intensive
15 industry and it generates a lot of jobs.

16 So I think that's the perspective we want to offer
17 today. And I'd like to present the Washington Economics Group
18 to do that. Bob Cruz is one of the principals in the group.
19 He is a graduate of Georgetown and the University of
20 Pennsylvania. He is an associate economics professor at Barry
21 University and in past history has been associated with Chase
22 Econometrics and University of Miami and is quite well versed
23 in economics and economic forecasting.

24 I'll also briefly mention the other coauthor of the
25 work is Tony Villamil who some of you may have heard of. Tony

1 was our Secretary of State under the Bush Administration and
2 most recently served as the head of economic development for
3 the state of Florida under Governor Bush.

4 So Bob.

5 MR. CRUZ: Thank you, Gus. And good afternoon,
6 everyone. Thank you for the opportunity to address you here
7 today on this important issue. Gus mentioned that Tony
8 Villamil I think he said Under Secretary of State; he was Under
9 Secretary of Commerce -- but I think Tony wouldn't mind that at
10 all -- in the Bush One Administration. So I just wanted to
11 clear that up.

12 As Gus was mentioning, we are looking really
13 primarily at the economic benefits. But I think to put it in
14 some -- in context, we should -- into a broader context, let's
15 look at why should we consider -- why should Florida consider
16 encouraging the use of renewables. Now, many of these answers
17 or these reasons you're all very familiar with. First of all,
18 expanding the use of renewables is really Florida policy. It's
19 prominently displayed in the Energy 2020 Report. I mean, it's
20 there. It's given a prominent position; we know that.

21 Other states have already taken the lead in
22 generating or encouraging the use of renewable fuels in
23 electricity generation. We've all heard of early this morning
24 there are 12 states that have renewable portfolio standards in
25 place. So those are the requirements of a minimum percentage

1 of the electricity generated within the state has to come from
2 renewable sources. Already 12 states -- and we'll talk about
3 those in a moment, but the more important point here is to say
4 that these states are taking the lead in this area. And it's
5 very likely that those states -- where this technology is going
6 to be developed, where it's going to be refined, where the cost
7 of producing electricity through renewable sources is going to
8 come down is probably in those states that have these RPS
9 standards in place, because one of the things that they have
10 done is, they've basically taken a -- they've identified that a
11 clear proportion of the state's future energy needs are going
12 to come from renewable sources. So investors and those
13 companies that are engaged in developing this technology
14 recognize that they have a market there, and they are going to
15 put their investment sources and their knowledge sources there.

16 Renewable fuels, as Gus mentioned, are home grown, if
17 you will, homegrown resources. And as a result, a lot of
18 that -- a lot of the money that is spent on producing -- a lot
19 of the costs that are spent on producing electricity are going
20 to stay -- with renewables are going to stay within the state.
21 They're not going to be shipped externally, and therefore, what
22 that's going to result in is less economic leakages and more
23 net economic benefits. Now, if you think about it, whenever a
24 company expands production, it needs to acquire inputs from
25 other companies. It needs to -- these supplier relationships

1 are important. Well, in the case of the traditional
2 technologies, those inputs are being purchased from outside of
3 Florida. In the case of renewables, those resources, a great
4 proportion of them, are going to be purchased from other firms
5 within the state. And so this spending is going to be recycled
6 within the state and lead to positive net economic benefits.

7 It's also important to keep in mind that diversifying
8 your portfolio fuels has economic value in and of itself, just
9 like an investment portfolio of an individual benefits from a
10 diversified portfolio. All right. That economic value that's
11 created through diversification reduces risk. That's also true
12 with respect to energy policy. And we're going to look at some
13 of the fluctuations in prices of natural gas to sort of make
14 that point at the end.

15 Now, I'm going to skip over these. All of this is in
16 the Energy 2020 Report, and all of you are very familiar with
17 that, so I'm just going to skip through them. But one of the
18 things that is clear there, that Florida aims to be a leader in
19 developing these new technologies. And we really don't think
20 that that's possible unless you have some type of policy that
21 requires a certain production of electricity coming from
22 renewable sources.

23 Basically an RPS standard is consistent with the
24 goals, objectives, and strategies of the Governor's Energy
25 Policy and creative use of biomass. And we're focussing on

1 biomass because biomass is really, at this point anyway, the
2 most viable renewable source certainly at this stage. So the
3 greater use of biomass as a fuel for generating electricity has
4 a real significant potential for creating economic benefits for
5 the state of Florida, and we're going to focus on that.

6 Now, as I mentioned, 12 states already have adopted
7 some form of an RPS standard. And I'm not going to go through
8 what those portfolio standards look like, but I just want to
9 mention that these states, if you take a look at the list,
10 Arizona, Connecticut, Iowa, Maine, Massachusetts, et cetera,
11 they're a broad mix of states. You have the old economy or
12 traditional economy states like Pennsylvania and New Jersey,
13 heavily industrial. We have the new economy states like
14 Massachusetts. You have states that are small; states that are
15 large. Arizona which has -- one of their key industries is
16 attracting retirees. So you have a broad mix of states that
17 are already engaged in encouraging renewables through RPS
18 standards.

19 Now, they all have their different sort of
20 characteristic. Each state is different in the way its RPS
21 standards look like, but basically there are some common
22 elements. One, it's a gradual phase-in. These standards have
23 been set up to phase-in over time, over 10, 15 years, starting
24 with a small requirement of as little as 1 percent of the
25 amount of electricity generated to be from renewables to as

1 much as 15 percent 10 years, 15 years out. And there's a mix
2 of technologies that are allowed. You can use -- to meet these
3 standards, you can use solar, you can use wind, you can use
4 biomass depending upon what's available and what's cheaper,
5 what's most cost-effective.

6 What we've done is focus in on biomass, and we use a
7 methodology that is sort of standard for these types of
8 analysis. We use a methodology that's been around for about 30
9 years now. We use a software that is sort of a standard in the
10 industry; it's called INPLAN. Many of the state agencies use
11 INPLAN models to do their own economic analysis, their own
12 impact analysis. The Revenue Estimating Conference, for
13 example, when it was trying to put a price tag on
14 constitutional amendments was using INPLAN models to come up
15 with their estimates of what the economic impacts would be --
16 costs would be. So this methodology has been around for a long
17 time. It's sort of standard. It's well tested and it's used
18 throughout the state.

19 One of the benefits of an input-output approach is
20 basically that all of these supplier relationships, these
21 inter-industry linkages are taken explicitly into account in
22 the model, and that means of course that any leakages in
23 spending are also explicitly taken into consideration in the
24 model. So if, for example, you have an industry that spends a
25 lot -- a high proportion of its costs are spent buying

1 supplies, either goods and services or labor services, from
2 firms within the state, those industries tend to have a higher
3 multiplier, higher economic benefits for the state.

4 So the stronger the inter-industry linkages, the
5 stronger the supplier relationships, the higher the economic
6 multipliers tend to be because of this recycling of spending
7 that's going on. So what we've done is sort of looked at
8 biomass and looked at combined cycle technology, natural gas,
9 using natural gas, and put those side by side. Take a look at
10 them side by side and see what the economic benefits of the two
11 are. And in this table in this chart one of the things that
12 you see is, this is for a typical production unit using
13 combined cycle technology. A typical production unit has 250
14 megawatts of capacity. A typical biomass unit is only about
15 70. So that's about sort of three and a half units of biomass
16 to have the equivalent capacity. However, you don't need that
17 many biomass units in order to get the same electricity
18 generating power on average as a combined cycle.

19 On average, a combined cycle is estimated to have
20 sort of an average annual production of about
21 1,533,000-megawatt hours of production. A biomass unit has
22 about 521,000-megawatt hours of production. The reason for the
23 difference is that a biomass unit can typically run at a higher
24 level of capacity. Now, these estimates and these numbers come
25 from actual experience at the Okeelanta plant. These are

1 actual numbers of what's going on at the Okeelanta plant.

2 The direct operating costs -- and when we're talking
3 about direct operating costs, I want you to recognize that
4 we're talking about fuel and fuel transport; we're talking
5 about sort of those fixed costs associated with maintenance
6 that takes place regardless of whether the plant is operating
7 or not and those other variable costs like labor costs and
8 other variable maintenance costs that are associated with
9 operating the plant.

10 On a per megawatt hour basis, the cost of producing
11 electricity on a combined cycle is \$31.07 per megawatt hour.
12 For biomass, it's about \$41.50 per megawatt hour. So it's more
13 expensive. If you look at what's the percent of operating
14 costs paid to Florida workers and firms, it's only about
15 9.4 percent in combined cycle because fuel costs are so -- such
16 a large proportion of these direct costs, fuel costs in such a
17 large proportion. And of course, natural gas isn't produced in
18 Florida. It has to be shipped in from the outside. So that
19 money that is spent on fuel leaves the economy.

20 In contrast to that, about 86 percent of the costs
21 spent, direct operating costs spent in a biomass production
22 unit stays within Florida. Those are goods and services
23 purchased from Florida firms, Florida individuals that's taking
24 place.

25 Now, capital costs are also larger for a biomass unit

1 than for a combined cycle unit. Biomass is about -- you see
2 about -- there's a three-times difference; right? This is
3 about 1.6, 1.7 million. This is about 550,000. This is per
4 megawatt, not per megawatt hour but per megawatt of capacity.
5 So you could just take that "H" out of there. It's capital
6 costs per megawatt of capacity. Now, in the case of what
7 proportion of those capital costs stay within Florida, that
8 difference is isn't so stark. That difference is really not
9 that big. It's 18 percent stays within Florida in the combined
10 cycle case. In the case of a biomass, it's about 30 percent
11 spent within Florida or from Florida firms. So that's not much
12 of a difference there.

13 Biomass is clearly more expensive, but it has greater
14 links to Florida industries. That's something to keep in mind.
15 And by ensuring a market for biomass and renewables, one of the
16 things that's likely to happen is that you spur more research
17 and development in those technologies, because as I said
18 before, what you're doing with RPS standards is, you're telling
19 the producers of renewable sources that there's a market out
20 there for you. If you stick to those standards, if you
21 implement those standards, you're going to have 5 percent or
22 7 percent of the amount that's generated -- electricity that's
23 going to be generated within the state has to come from those
24 sources. So that really takes away some of the uncertainty for
25 firms that are thinking about investing in research and

1 development for those types of technologies to try to bring
2 those costs down in the future.

3 So I think that over the long term what you would see
4 with an RPS standard is that these cost differences would begin
5 to narrow because you'd see more effort in developing better,
6 more efficient technology, because within the renewables group,
7 there's going to be competition on how to produce that energy
8 at a lowest possible cost trying to get a larger and larger
9 share of that market that's set aside.

10 Now, here in this chart what you see is the cost
11 based on the same capacity of production or the same
12 electricity generating amount given the two technologies. For
13 example, in the combined cycle, if you run a combined cycle and
14 you produce 1.533-million-megawatt hours of electricity on
15 average per year, the cost is \$47,600,000. That's what the
16 costs are. It's broken down. Here's the fixed cost. You see
17 the red costs are the fuel costs. You see how large that is as
18 a proportion of the total. And the other variable costs are
19 relatively small. That's for the combined cycle.

20 Now, if you're going to produce those
21 1.5-million-megawatt hours of electricity per year with biomass
22 technology, then what you get is a cost of 600 -- I'm sorry, of
23 \$63 million, \$64 million a year. Notice that the fixed costs
24 are higher as a proportion of the total, higher in absolute and
25 higher as a proportion, but the fuels as a proportion in an

1 absolute amount is much smaller than with combined cycle. And
2 the reason that comes about is because most of these costs here
3 in the fuel is really transporter fuel, not the fuel itself.
4 Fuel itself is very, very cheap, if at zero cost. If not at
5 zero cost, it's really a transportation. And so that's why
6 more of this cost that's involved in fuel and transport is
7 really staying within the state because it's paying for
8 transportation within the state.

9 The other variable costs are a little bit larger in
10 proportion, of course, than here and larger in absolute
11 amounts. Now, again, this just repeats what I said before
12 about how much of those total expenditures, those costs stay
13 within Florida. In the case of combined cycle, 91 percent
14 leaves, 9 percent stays in the state; 86 percent stays within
15 the state, 14 percent leaves outside of the state.

16 Now, because of those differences, you begin to see
17 differences in the economic impact. These economic impacts or
18 these multipliers are measured in a per megawatt hour basis so
19 that we can compare the two. So, for example, the number of
20 jobs -- in this case, it's per million megawatt hours. The
21 number of jobs that are created by producing electricity with a
22 biomass unit, this is again per million megawatt hours,
23 791 jobs with biomass, 69 jobs with combined cycle, the
24 difference of 722. So the biomass cycle of course produces
25 more jobs for Floridians, a lot more jobs for Floridians than

1 the combined cycle.

2 In terms of how much of this -- how much laboring
3 becomes generated, how much income is generated for Florida
4 families and households, well, per megawatt hour it's about
5 \$28.32 for biomass compared with \$2 for combined cycle. And
6 you can go down the line, and you can see of course that the
7 differences -- I mean, you get the same pattern. You get
8 basically a lot more impact from biomass than you get from
9 combined cycle. Now, just looking at this last one which is
10 state and local tax revenues, per megawatt hour you get about
11 \$3.55 if you produce with biomass. If you produce with
12 combined cycle, you get about 26 cents per megawatt hour. So
13 again, these are state and local net difference of about \$3.30,
14 net impact on state revenues from using biomass. Now, those
15 are, by the way, the direct, indirect, and induced effects
16 through the multiplier model process.

17 Now, we're going to talk about cost too. We haven't
18 talked about cost yet, and that's not taken into consideration
19 in that previous chart, but we're going to get there. But I
20 just want to show you here what's going on today. Already
21 today there's about 2.3 percent of the electricity that is
22 generated within the state comes from renewables already.
23 That's happening today. This is based on the four
24 investor-owned utilities within the state, numbers from the
25 four investor-owned utilities within the state. About half of

1 the electricity that's generated comes from coal and petroleum,
2 28 percent comes from natural gas.

3 Now, this proportion has been growing because this is
4 really the most efficient way of producing electricity. And so
5 as you begin to retire the old plants, the old coal plants and
6 the petroleum plants, you begin to replace those as a whole, as
7 the industry as a whole begins to replace those with combined
8 cycle natural gas technologies. And nuclear is 19 percent.

9 Now, the Department of Energy forecasts, the
10 Department of Energy forecasts electricity generation for the
11 state of Florida. They have provided this. And they have made
12 forecasts of where that new electricity is going to come from.
13 And where you see that it's going to come, they predict it's
14 from natural gas. This is in million megawatt hours. And so
15 we're starting in 2002 with 46-million-megawatt hours being
16 produced from natural gas going up to 141-million-megawatt
17 hours.

18 If you look at what's going to be produced in the
19 future in terms of coal and petroleum, that's going to pretty
20 much stay the same. In the case of nuclear, that's predicted
21 to stay very much the same. In the case of renewables, they
22 actually predict a little bit of an increase between 2007 to
23 2012 but then leading to a decline. That's what their
24 prediction is. There would actually be less -- by 2017 less
25 than 2 percent of -- under current trends, less than 2 percent

1 of the electricity generated within the state will come from
2 renewables. That's DOE's projections.

3 We think that's it's very doable to do a -- to have
4 an RPS standard that calls for 2 percent by 2007 because we're
5 really already there, if you think about it. As a state, as a
6 whole, we're already there. We've met that standard.

7 CHAIRMAN JABER: Commissioner Bradley has a question
8 for you.

9 MR. CRUZ: I'm sorry.

10 COMMISSIONER BRADLEY: Yes. Would you go back to
11 your last slide, please.

12 MR. CRUZ: Yeah, I'll try to do that. My contact
13 lenses do not give me the sharpest eyesight.

14 COMMISSIONER BRADLEY: Okay. My question is this:
15 Is there any particular reason why you combined coal and
16 petroleum? And the next question, just so you can incorporate
17 this into your answer, is there a breakout for coal and
18 petroleum that's separate and specific?

19 MR. CRUZ: There is a breakdown that's separate for
20 coal and petroleum. Those two are -- that data is available.
21 The reason I combined it was just not to make the graph too
22 busy for graphical purposes, for visually to see it. There's
23 also another reason and that is that that's really the old
24 technology. I think petroleum and coal, as the way the DOE
25 sees it, that's the old technology. The new capacity that's

1 going to come on-line is going to come in natural gas. So I
2 didn't see -- but it can be broken out that way if you'd like.

3 So we think that it's doable to have an RPS standard
4 that says 2 percent, 5 percent by 2007 -- I'm sorry, 5 percent
5 by 2012 and 7 percent by 2017, 15 years from now. We think
6 that that's a reasonable, doable type of standard. And for
7 purposes of sort of analysis just let's see what does that mean
8 in terms of economic impact. There are going to be some
9 increases in the price of electricity, the retail price of
10 electricity. That's certainly going to happen, but we think
11 that even if you can incorporate the effect of that, the
12 negative economic effect of an increase in the price of
13 electricity, it still has net positive economic benefits.

14 Now, all of these, by the way, are estimates. They
15 are ranges of numbers of what the costs might be and also what
16 the economic impacts are going to be. It depends on some
17 assumptions. You could tweak the assumptions here and there,
18 but basically the same result comes -- still occurs. The
19 results are still pretty much the same, just the numbers vary a
20 little bit. And you know, that happens, you know, if you tweak
21 a little bit here and a little bit there. And one
22 assumption -- we've done these kind of simulations and see,
23 well, what if we change the assumption a little bit? Does it
24 really matter? And the results are pretty robust, in other
25 words, even when you change those assumptions a little bit.

1 So we've got here lower bound -- this is per
2 megawatt -- dollars per megawatt hours, the lower bound and an
3 upper bound. The retail price of electricity we project would
4 increase by about 10 cents per megawatt hour in 2007.

5 Remember, that's just the 2 percent threshold, 10 cents to 23
6 cents, 10 cents to 23 cents per megawatt hour.

7 CHAIRMAN JABER: Dr. Cruz?

8 MR. CRUZ: Yes.

9 CHAIRMAN JABER: This is very, very important, and I
10 don't want to gloss over any of it, but I do need you to try to
11 speed up the presentation.

12 MR. CRUZ: Yeah, we're almost done. I think these
13 are the last two slides or last three slides. So you can see
14 what the impacts are. They're not really that large when you
15 look at them in terms of the retail price. Now, why is that
16 happening? Because we're talking about affecting only the
17 production or the generation costs. So the transmission costs
18 aren't affected, and the transmission costs are about 50
19 percent of the total cost. When you're looking at the
20 production side, we're only affecting about 50 percent of that,
21 and we're talking about a small fraction of the total amount of
22 energy that's produced. Even in 2017, we're only talking about
23 7 percent. So therefore, the effect on the total cost is
24 really not that large.

25 These are too hard for you to see, but you have a

1 printout of that, and I just want to let you know that the
2 printout numbers that have the net impacts are wrong. They're
3 a little bit different because the formula didn't -- when we
4 revised the presentation, when we came up with new numbers,
5 that last line didn't change, but these lines here are the
6 same.

7 Basically the employment impact by -- and I'll focus
8 on 2017. The net employment impact is about 10,000 jobs by
9 employing this kind of RPS standards. The net impact is
10 positive, 10,300 jobs, \$396 or \$400 million in household
11 income, in terms of gross revenues to the state, \$928 million
12 on an annual basis of recurring net revenues from having this
13 RPS standard as was mentioned before with those 2, 5, and
14 7 percent.

15 This is a chart that has a distribution of the
16 employment impacts. I'll gloss over that, but one of the
17 things that you'll see is that the employment impacts are
18 generated through a variety of industries across the state. So
19 it's not just one industry that's benefiting.

20 This is a state and local tax impact, but I'll just,
21 you know, for the sake of time go faster. Basically what about
22 security? What about employment security? What about reducing
23 the risk? While these renewable fuels may be more expensive,
24 they're certainly less volatile than natural gas prices have
25 been, so therefore, they're a more stable source, if you look

1 at the price, stable cost source of energy than natural gas or
2 others.

3 Just to speed up a little bit, here's just a price
4 volatility that you've seen in natural gas prices. If you look
5 at 1996 and '97, you see a lot of volatility, starting with a
6 range of \$2 per million megawatt -- sorry, million Btus. This
7 is the cost of natural gas. From \$2 going up to \$4, that's
8 100 percent increase in really short periods of time. So you
9 see a lot of volatility here. You see a lot of volatility
10 again also from 2000. From January of 2000 through the
11 January 2001, you still get volatility here. So you see that
12 natural gas prices are very volatile, and so one of the things
13 that this does is creates volatility in the price of
14 electricity too.

15 And finally, this one, where are natural gas prices
16 headed? Well, this DOE projection -- these are DOE
17 projections. Again, we're at about \$2 per thousand cubic feet.
18 All right. We're about \$2. They projected by 2020 we'll be up
19 by about -- this is about \$3.30, so an upward trend. But one
20 of the things that you have to keep in mind, that we're
21 entering into a state of heightened international tension. We
22 have already seen what that has done to the price of oil. The
23 price of oil has gone from \$20 a barrel a year ago to about \$30
24 a barrel today. If we continue to have these international
25 tensions and these, you know, political problems that are

1 affecting primarily that part of the world that's responsible
2 for a great proportion of the energy production, you're going
3 to see a lot more volatility around this trend. Sure, this may
4 be the trend, but you're going to see fluctuations around that
5 trend, or you should expect to see those fluctuations around
6 that trend.

7 And finally, conclusions, well, as I said before, an
8 RPS standard is consistent with state and national priorities.
9 It's been tested in other states. Other states are already
10 using it without any other adverse consequences. Diversifying
11 the sources of energy helps mitigate price risk. Renewables
12 have stronger economic linkages within the state. And finally,
13 the last slide here just gives you the net economic impacts
14 once again, so you can see these jobs and revenue impacts and
15 how they grow over time. That's the end of our presentation.

16 CHAIRMAN JABER: Thank you, Dr. Cruz.

17 MR. CRUZ: Thank you.

18 CHAIRMAN JABER: Commissioners, any quick questions?
19 Commissioner Deason.

20 COMMISSIONER DEASON: I know your study is based upon
21 biomass. Have you done any study or do you have any opinion as
22 to whether the net economic benefits for Florida, what they are
23 for solar?

24 MR. CRUZ: No, I don't have that information.

25 COMMISSIONER DEASON: Okay. Thank you.

1 CHAIRMAN JABER: Thank you, Dr. Cruz. That was an
2 excellent presentation.

3 Next, we have Ryan Pletka.

4 MR. PLETKA: Well, thank you very much for giving me
5 the opportunity to speak here today. Briefly, I wanted to go
6 through some of the renewable energy technology options for
7 Florida. And I wanted to focus on really what I consider the
8 practical options. My name is Ryan Pletka; I'm with Black &
9 Veatch. For those of you not familiar with the company, we're
10 a large consulting, engineering, and construction company
11 involved in quite a few power projects on the conventional side
12 but also probably 50 active renewable energy projects across
13 the world right now. So we have a good handle on different
14 technology options. Locally, we have been pretty happy to
15 support JEA in many other developments.

16 Well, from my standpoint "practical" means it meets a
17 need and that not necessarily is low-cost power, but somebody
18 has a need that needs to be met in some manner. Practical also
19 means you have a resource available, commercial technology, and
20 it's affordable. And again, affordable can be measured in a
21 lot of different ways. I think a lot of people here have
22 already covered the viable options. And in conclusion, those
23 are kind of biomass, solar, small hydro. I'll touch on that
24 for a second, but I also wanted to cover the other ones because
25 I have some insights that I think might put a little different

1 perspective on it.

2 From the U.S. standpoint, biomass really dominates
3 the existing installed capacity in the U.S., well over a
4 quarter of the small share that renewables has of the U.S. pie.
5 Geothermal is pretty substantial but kind of static. Whereas,
6 wind and solar, the newer players are both growing very
7 rapidly, but you can see that they still contribute a very
8 small portion of overall supply. Hydro I have over here on the
9 left side just because it's easier to categorize that way but
10 also because large hydro is sometimes not considered green.

11 Really, biomass has been talked about quite a bit
12 today, and it's quite a bit -- a range of diverse different
13 technologies and sizes from landfill gas to solid biomass. It
14 can be pretty low cost, and it's a great resource for Florida.
15 One thing I wanted to talk about was stealth biomass. It's
16 kind of an illusive category of biomass. The problem with
17 biomass, at least from a consumer prospective in trying to
18 market it, is it looks a lot like a coal plant. It's pretty
19 hard to sell something -- fuels for biomass, this is another
20 problem with biomass is that you have some very clean biomass
21 fuels that are environmentally perfect fuel, no sulfur, CO2
22 neutral, but you also have people who like to throw in all
23 kinds of other things into biomass, including I've been --
24 people have argued with me that pet coke should be called
25 biomass. Very low quality coals are really a biomass or a

1 waste fuel because we're doing great things with them.

2 Some interesting ones in Florida, there's a lot of
3 interest nationwide in animal manures. And this is something I
4 just found out recently, but dairy cows can produce up to
5 200 pounds per pay of manure and urine. And it creates a
6 tremendous disposal problem, and I think down here in Florida
7 also the same problems. There's about 150,000 cows here, so
8 you can see that's a lot of biomass right there.

9 From a technology perspective, we've talked about
10 combustion, gasification, anaerobic digestion, but stealth
11 biomass, this is something where we're using already in-place
12 infrastructure, and we're going to convert that invested
13 capital into clean renewable energy resources. So this
14 includes things like co-firing with coal, but also you can take
15 new biofuels, biodiesel and ethanol, and you can put them into
16 existing combined cycle plants. You pay the premium for the
17 fuel, but you get the premium for the environmental benefits.

18 And then gasification, there's some complicated
19 schemes that DOE is kind of funding and biorefineries and very
20 advanced concepts that will take biomass through the next 20
21 years, but it's going to be 10 or 20 years before we get there.
22 There are proven technologies for gasification that are kind of
23 being overlooked because they are a little simple. And I'm
24 going to lead into that with some of the lessons learned from
25 solid fuel co-firing. Some of these were presented earlier.

1 There's some real problems that limit the amount of biomass
2 that you can put into an existing coal plant. You have
3 problems with ash contamination, you have boiler performance
4 capacity impacts, increased O&M costs.

5 Well, a solution or alternative to putting solid
6 biomass into an existing boiler is, let's build a small biomass
7 gasifier, really, a very simple piece of prudent technology,
8 and let's create a gas. We'll remove all the ash and all the
9 contaminants from the biomass that concern the operators of
10 coal plants, and then we're going to take that gas and we're
11 going to introduce it in a way into the boiler that's going to
12 serve as a re-burn gas which is going to give you an enhanced
13 benefit of reducing NOx. We've just done a study on this for
14 the Nebraska Public Power District, and we have also found that
15 boiler operations performance are actually increased. There's
16 no capacity reduction. Efficiency has increased and the
17 overall cost of operating that plant goes down. So you can
18 view it as not even a cents per kilowatt hour at cost, but
19 you're looking at a way to save money at your power plant.

20 Briefly, on wind energy, I had to include wind
21 because I love this picture so much, but I'd like to compare
22 wind to solar because there's been a lot of talk about solar,
23 and wind is maybe about a seventh or eighth of the cost on a
24 capital basis as solar is, but we don't have the great resource
25 here in Florida. But the resource here in Florida isn't a

1 seventh or eighth of the solar resource. So still, if you take
2 the lowest quality wind resources in Florida, they are probably
3 comparable on a cost basis to solar in Florida. In fact, we're
4 doing a project in California right now where we're talking
5 about a Class 1 to 2 wind site, and it's still going to have an
6 economic payback for our customers in five years. The reason
7 being, that California has some pretty -- I'm not quite sure
8 how to describe the incentives that are available out there,
9 but there's ways you can utilize those incentives to make
10 things pay off quicker.

11 Solar, I think a lot of other speakers will cover
12 this, but that's obviously a high growth technology with high
13 costs. In fact, within the last two years, the manufacturing
14 capacity of solar in the world has doubled. It's now about
15 400 megawatts. So you're going to see an ever decreasing cost
16 basis. But a lot of the components that go into a solar plant
17 aren't the production cells or the mounting equipment and the
18 interconnection and the inverter. So there's a lot of other
19 issues to be worked out besides just the technology of
20 converting the light into electricity.

21 Some of the more interesting trends I see are
22 building integrated photovoltaics. This is 4 Times Square in
23 New York where the actual facade of the building is a PV
24 powerhouse. Here's just some quick pictures of some different
25 solar thermal technologies, parabolic troughs. This is a

1 central receiving solar type system built way back in the
2 1970s. And then a dish type system that operates based on the
3 Stirling engine type concept.

4 I talk about small hydro real briefly here also
5 because I think there's some different ways of thinking of
6 small hydro than we traditionally think of as damming a river
7 or taking advantage of something. But really, in the U.S. you
8 have kind of the large hydro is all tapped out. There is some
9 environmental pressures, and so a small hydro is more favored.

10 Practical options, building a new small hydro plant
11 is not going to pay for itself probably, but what you could do
12 is, you could add a turbine to an existing dam. You could put
13 some things into aqueducts or pipelines. You can upgrade
14 existing units and get very cheap new renewable energy
15 capacity. Here's a small hydro unit. It's in the Pacific
16 Northwest, and this is actually another, like, 500 kilowatt
17 hydro power plant that's in the middle of a residential
18 neighborhood. All this is, is we took out a valve and a
19 pipeline and replaced it with an energy recovery turbine, and
20 there you had 500 kilowatts of power, otherwise, before being
21 wasted.

22 And different ocean technologies, there's all
23 different kinds of things. Three really that are kind of
24 emerging now are tidal, which actually there's a couple large
25 installed tidal stations in the U.S. That's commercial

1 technology, but also wave is near-term commercial, probably
2 expect that by next year to be offered commercially, and
3 tidal/marine current having been offered or suggested here as a
4 potential resource. We expect that to be commercial about
5 2005. There's, I think, only one installed, like, 300-kilowatt
6 demonstration stream current type unit in the world right now,
7 but the technology is pretty straightforward. It's based on
8 existing other technologies in other fields.

9 Projects that have been proposed around the world
10 have been very large scale type things probably not suitable
11 here. And really, these are kind of studies done for study
12 sake, I would say. Let's build 3,000 or 4,000 megawatts of
13 tidal capacity, and then the costs all of sudden will be down
14 there. Well, that's just too much risk for anybody in the
15 world to really take on from a financing perspective.

16 Here's kind of a summary of the different statistics,
17 and it's in the handouts. You can look at these later, and if
18 anybody in the audience would like a copy of the presentation,
19 please come up and see me. I will be more than happy to
20 provide that. And I'm going to skip ahead real quick to the
21 graphical presentation of this.

22 There's some notes here that explain things but just
23 showing the cost of electricity. And this is based on kind of
24 our database of projects that we've actually implemented and
25 then other projects that are reported in the literature and the

1 like who really have on the low end of the scale competitive
2 with combined cycles are things fueled with biogas. You're
3 talking about landfill gas, possibly gas from anaerobic
4 digesters. Wind and geothermal are also very cost competitive.
5 Hydro is quite a wide range. And biomass, we're talking about
6 stand-alone new biomass facilities here, are a little bit more
7 expensive, and then solar is way down there on the list.

8 But two things I wanted to add to here that weren't
9 in my original data were the rehabilitation and upgrades of
10 existing hydro units will be very expensive, and then also
11 co-firing a biomass is quite competitive compared to other new
12 renewable energy technologies.

13 Well, I don't want to take too much time, but I
14 wanted to at least present one practical example of how one of
15 our clients approached renewable energy. And they're a water
16 district, and they're actually located in we'll call it another
17 state that had an energy crisis last year. Well, they were
18 pretty concerned about delivering water to their customers.
19 They were concerned that their power company was no longer
20 going to be able to provide that electricity that if they
21 needed to meet their critical needs. So we were investigating,
22 you know, how to provide their own load. They were considering
23 forming their own utility district, a number of different
24 options. But to put a perspective on the cost in this chart,
25 at the time we were looking at this, the wholesale power market

1 in California was about 25 cents per kilowatt hour. Today,
2 it's about two and a half cents per kilowatt hour. And the
3 rates that they are paying are around 10 or 11 cents per
4 kilowatt hour on average.

5 So we did about a year's worth of study, and we
6 looked at 30 or 40 different technologies and did tons of
7 market projections for them. And then the first thing that
8 they wanted to do was a solar photovoltaic project, which
9 clearly is to the right side of the rates but clearly to them
10 was something very tangible they could put their hands around.
11 It's also something they can say, hey, newspaper, here's what
12 we're doing. We're doing this beautiful solar project. So
13 it's a 30-kilowatt project. But they're also going to do a --
14 like, a single 1 megawatt wind turbine, and they're looking at
15 rehabilitating one of their hydroelectric units. So there's a
16 range of different solutions for them just as there are for the
17 rest of us.

18 So that kind of fits into, okay, what is the real
19 objective here? What do we want to accomplish? Do you want to
20 make a public statement? Then go ahead and put some solar
21 photovoltaics in. If you want really cheap power competitive
22 with the rest of your supplies, then try to develop all your
23 landfill gas that you have in the region. Since there's a
24 limited supply of that, you can't do that forever. If you need
25 to meet some type of mandates, then probably the cheapest thing

1 for Florida to do is to buy green tags from some out-of-state
2 generator, probably a wind plant. You can rehabilitate any
3 hydro units you have, although there's not many. You can
4 implement biomass co-firing, and you can replace some of your
5 oil use or maybe some of your natural gas use and some of your
6 combined cycles with a small amount of biodiesel or ethanol.

7 In the future if there's no more fossil fuels, then
8 you're talking about some of these future technologies such as
9 biomass, integrated combined cycle, which is probably not
10 realistic for the near term, some of these ocean energy
11 technologies and then whatever else happens in the next couple
12 of years. So that's pretty much what I wanted to say.

13 Are there any questions?

14 CHAIRMAN JABER: Thank you, Mr. Pletka.

15 Commissioners.

16 COMMISSIONER PALECKI: Yes, one question. The Gulf
17 Stream comes closest to land in the United States at Palm
18 Beach, Florida. It's just several miles offshore. What would
19 be the difficulties in harnessing that energy? And isn't that
20 the type of project that Black & Veatch would have the
21 resources and expertise to latch onto?

22 MR. PLETKA: I'm not going to give a firm answer to
23 that, the final one depending on what your answer is. But
24 really, when you're trying to site to something like that, they
25 say that about a three-mile-per-hour velocity is what you need

1 in the water, which is way lower than what you need for a new
2 wind siting. And you're going to need, like, 70 feet of water
3 depth at a minimum because you've got these giant spinning
4 blades, really, so you can't have them coming out of the water
5 hitting the ground. So you have some basic siting criteria
6 like that. And then, really, the main issue is finding the
7 developer or the technology who is going to get behind their
8 technology and offer some type of guarantees that make somebody
9 happy from a financial standpoint to take the risk out.

10 COMMISSIONER PALECKI: So are you volunteering for
11 the job?

12 MR. PLETKA: Sure.

13 (Laughter.)

14 CHAIRMAN JABER: Okay. We have Mr. Houston next --
15 Ms. Houston, Ashley Houston.

16 MS. HOUSTON: Okay. Good afternoon. My name is
17 Ashley Houston; I'm with APX. And thank you for this
18 opportunity to speak today about opportunities to promote
19 renewables in the state of Florida. I'm going to talk a little
20 bit about how our environmental registries could possibly help
21 Florida meet that goal.

22 Just to give you a little two-second background on
23 who APX is, we're an independent transaction processing agent
24 for wholesale electric power markets. And basically what we do
25 is offer mid to back office support and software for services

1 such as scheduling and settlements and bidding. We run a large
2 demand response program in California. We run energy trading
3 exchanges in the U.S. and in Europe. And we run environmental
4 registries and platform -- trading platforms for renewable
5 energy certificates in California, in Texas, in the Midwest,
6 and in the Northeast. And that's basically what I'm going to
7 be focussing on today.

8 We've heard about some of these trends, but I just
9 wanted to highlight very quickly sort of four trends in
10 renewable markets that are driving the activity that we're
11 involved in. First, we've heard a lot about portfolio
12 standards. Also, disclosure policies in many of the states,
13 someone mentioned that earlier. Many states have implemented
14 policies where the retail electric suppliers have to disclose
15 to their customers what their portfolio of fuel mix looks like.
16 So they have to give them information on percentage of --
17 nuclear, percentage of renewables, et cetera.

18 Retail marketing activity in terms of green power
19 products has also been -- there's been a lot of activity there
20 in states such as Pennsylvania, where about 20 percent of those
21 customers that switched electric suppliers under deregulation
22 chose a green power supplier. So there's been quite a bit of
23 activity. And retail marketing is basically looked at as one
24 of the best ways to give customers a choice and give them
25 access to renewables.

1 And the fourth trend is the sort of emergence of the
2 concept of renewable energy certificate trading. And you've
3 heard some of the different names for this today: Green tags,
4 tradeable renewable credits, TRECs, TRCs. There's sort of a
5 lot of different names, so if I mention any of them, you will
6 know what I'm talking about. So there's these four trends that
7 are going on in various states and regions around the country,
8 and each of them raises issues for regulators. And there's
9 quite a bit more than these, but I wanted to mention a couple
10 of the main ones.

11 Basically all of these policies and programs that are
12 being developed vary drastically by state. They're very
13 complex. Each state has its own definition of what's
14 renewable, what's not renewable. Do we look at only new
15 resources? Can we include existing resources? It makes it
16 very complicated because each policy is basically at the state
17 level when we're operating in really regional energy markets.
18 So the question for regulators is, how do you look at these
19 policies from a regional perspective, and how do you sort of
20 get them in line with what other markets and states in the
21 region are doing, so you can create the most liquid markets for
22 renewables?

23 The second issue is that verifying the delivery of
24 green products or differentiated products is very difficult.
25 If I'm a retail supplier and I'm offering a green power product

1 that's made of, say, 50 percent renewables, how do I show my
2 customers that what I'm giving them is what I'm saying I'm
3 giving them? The issue of consumer confidence and consumer
4 credibility is huge, and it's one that regulators in many areas
5 or all areas that have looked at any of these policies have
6 struggled with to try and figure out how do we create a system
7 or a program that gives customers confidence.

8 And the last one is, how do you show verification
9 with these policies? Obviously, we've talked a lot about RPS.
10 How can retail suppliers show you as the regulators that they
11 have met those standards? APX has three solutions for many of
12 these issues. And I'm going to breeze through the first two
13 and then spend a little time on the last one. We offer
14 tradeable certificate marketplaces in various areas. So it's
15 basically a platform where renewable generators sell their
16 green attributes or their green tags through our marketplace.

17 In Texas, we have an RPS compliance registry system
18 where our platform is used to show RPS compliance, and it
19 allows retail suppliers to purchase green tags to meet their
20 RPS requirements. And the last one is the generation
21 information system. And I'm going to talk about that quite a
22 bit in just a sec. Each of those solutions is based on the
23 concept of unbundling, and we've talked about it a little bit
24 today, but I wanted to touch on it again. Basically what it
25 means is that right now in Florida you have one commodity; it's

1 the megawatt hours of energy. Under unbundling, it gets
2 separated into two separate tradeable fungible commodities:
3 The energy commodity, the actual megawatt hours, and then the
4 environmental attributes. We call them certificates in APX's
5 language. And a certificate is a tradeable commodity that
6 talks about what the environmental attributes of that energy
7 is. It talks about the fuel source, emissions, vintage,
8 basically commercial operation date. It can give any kind of
9 description of the characteristics that folks want to have
10 listed. You know, in Massachusetts they have part of their
11 disclosure regulations, and it talks about labor
12 characteristics. I mean, it basically can cover -- it's
13 flexible enough to cover any kind of characteristics that you
14 want to be able to look at.

15 So our environmental registries are basically
16 centralized databases that track the environmental attributes
17 of energy. It basically helps -- I'm going to talk about
18 benefits in one sec, but the main reason that the system was
19 developed is that the regulators in many of the areas where we
20 are operating wanted to figure out a way to handle a lot of
21 those issues that I talked about before. How do you show
22 compliance? How are you assured that folks are doing what they
23 are supposed to be doing? How do folks verify that the green
24 product offerings that they're putting out there are actually
25 based on purchases that they have made?

1 One of the key challenges for renewables is capturing
2 the environmental value. How do you put a dollar amount, how
3 do you quantify what that environmental value is? It's
4 difficult. The key benefit that the environmental registries
5 offer is that it creates a platform for monetizing the value of
6 that energy. It gives renewable generators access to an
7 additional revenue stream which allows them to make their
8 current projects more economic and also helps them to finance
9 future projects. So the key is that that additional revenue
10 stream goes directly to the renewable generator and helps
11 promote more renewable projects in the future.

12 Just quickly, some other benefits of the
13 environmental registries. It facilitates green power market
14 development from a retail supplier, and I want to offer a green
15 product in jurisdictions without an environmental registry,
16 they have to go put together bilateral deals with each
17 renewable generator that they want to do a deal with. Under
18 the environmental registry, they simply go to the platform and
19 put together the portfolio that they want to in one deal. They
20 don't have to deal specifically -- have a contract with each
21 generator. It also gives better access to market for the
22 renewable generators. They can, you know, do deals with the
23 suppliers. The transaction costs are lowered.

24 Also, a particular benefit in New England, the system
25 in New England that we run allows access for every generator

1 that's in the region down to even a tiny PV system. So we're
2 very happy that it offers, you know, access for the small and
3 behind the meter generators.

4 A couple of examples of the registries that we
5 currently either developed and/or run. The Texas Renewable
6 Energy Credit Program, which I mentioned, we developed it and
7 delivered it to ERCOT. It basically monitors RPS compliance
8 and creates a platform of trading of the renewable credit so
9 that suppliers can meet their requirements in the most
10 cost-effective manner. The New England generation information
11 system is the most robust of our systems. The Texas system
12 just covers renewable energy megawatt hours. The New England
13 system creates a certificate for each and every megawatt hour
14 of generation that occurs within the region. It's used for
15 disclosure; it's used for RPS; it's used for emission
16 performance standards. So we track each and every megawatt
17 hour of energy that runs in and out of New England.

18 One of the key features of this system is that it
19 prevents double-counting. We track the energy from source to
20 sink, so a certificate is created for each megawatt hour of
21 energy. So in the beginning of a trading period, the
22 generators have their certificates in their account. By the
23 end of the trading period, they will do deals with retail
24 suppliers, and those certificates will move into the retail
25 supplier's account. And each certificate has a unique serial

1 number associated with it. So at one point in time, only one
2 party can have title to that certificate. The system automates
3 complicated issues such as line losses and pump storage and how
4 do you handle imports and exports. And all the processes are
5 automated within the system.

6 Just very quickly, in the New England system, each
7 certificate has 42 data fields, so we cover a lot of data in
8 each one. I just wanted to give you a quick idea of what's
9 included. There are over 50 variations of the fuel types.
10 Since each New England state has its own idea of what's
11 renewable and what's hydro and what's small hydro, what
12 constitutes biomass and everything, this system is flexible
13 enough to accommodate each of those state requirements. We
14 cover emission levels on eight pollutants, including the ones
15 listed there. We also cover, as I mentioned, vintage,
16 commercial operation date, the location of the generator, RPS
17 compliance, is this fuel type eligible to participate in the
18 RPS in each of the various states.

19 Just quickly, this is what you would see if you went
20 to the Web site for the system. If anyone is interested in
21 looking, the URL is nepoolgis.com. There is some public
22 information on the Web site that you can take a look at if you
23 want. Most of it is password protected for folks that
24 participate, but there are some reports that will be publicly
25 available.

1 And last slide, I just wanted to mention quickly some
2 activity regarding certificates that's going on in the other
3 areas. Recently, NARUC issued some resolutions regarding
4 certificates, calling for a certificate training type system to
5 be set up or implemented as part of FERC standard market design
6 activities which we are very pleased to see come out. So they
7 are calling for a certificates-based system such as the
8 New England that we run to be part of standard market design.

9 APX and also a lot of other folks are working in
10 other jurisdictions around the country. I've been working
11 quite a bit in New York and PJM and Ontario recently in their
12 efforts in all those areas to implement certificates-based
13 systems. And somebody already mentioned that the national RPS
14 is currently being debated and that RPS language calls for a
15 national tracking system. And that is it. If anyone has any
16 questions.

17 CHAIRMAN JABER: Thank you.

18 MS. HOUSTON: Oh, I just want to mention that I had
19 brought copies of my presentation, but I didn't bring enough.
20 So if anybody would like one, please let me know.

21 CHAIRMAN JABER: Thank you, Ms. Houston.

22 Commissioners, do you have questions? If you can
23 send -- I didn't get a copy of your presentation and
24 Commissioner Bradley did not either so --

25 MS. HOUSTON: Okay. I will certainly do that.

1 CHAIRMAN JABER: Thank you. Our next presenter is
2 Roger Clark, Clean Energy Funds Network.

3 MR. CLARK: All right. It's a pleasure to be here.
4 What I want to talk about for a few minutes is not so much
5 renewable technologies but how we get those technologies into
6 the market, how we move from a 10 kW demonstration project here
7 to a few little examples there into a real energy system that's
8 significantly cleaner and healthier and friendlier to our
9 planet than what we have right now. I work with a group called
10 the Clean Energy Funds Network which is an organization
11 designed to interface between the 14 or 15 or 16, depending on
12 how you count them, states that have established sustainable
13 energy funds out of system benefit charges. I also work part
14 time with the Sustainable Development Fund in Philadelphia,
15 which is one of those funds in southeastern Pennsylvania.

16 What I want to do is give you a little introduction
17 about these funds and some other strategies, but first, I want
18 to leave you with the idea and the recognition that good ideas
19 don't always sell themselves. It's not enough for us to say,
20 well, these technologies are cleaner, they don't require fuel,
21 they're, you know, blah, blah, blah, reliable. That's not
22 enough. They are not going to happen unless certain elements
23 come together. And another theme related to that is what
24 Clayton Christensen called the innovator's dilemma and
25 disruptive technologies. And if anyone doubts that renewable

1 energy is a disruptive technology, you just needed to sit
2 through the presentations of the utility companies this
3 morning. Very, very, you know, well-meaning people, no doubt
4 about that, but you could over and over see the discomfort and
5 the confusion of an old technology and an old market trying to
6 figure out how to deal with these very, very different animals.
7 So disruptive technologies require a different approach to
8 bringing them into market.

9 James Moore, "The Death Of Competition," talks about
10 how creating markets really requires a lot of cooperation among
11 different groups, change agents and so on to develop new
12 relationships. And that's really what I wanted to talk about
13 with these -- with clean energy funds, with the Public Service
14 Commission, with the companies that are marketing and trying to
15 develop these renewable technologies, and with our existing
16 utility companies.

17 These are the states that have these clean energy
18 funds or system benefits charge funds. Most of them have
19 restructured their electric marketplace, though not all of
20 them. Wisconsin is up there, for example. Before I go into
21 them, I do want to say there are plenty of state efforts that
22 will reinforce and build a renewable market outside of
23 restructuring.

24 I come from Pennsylvania. You've probably been to
25 NARUC meetings and heard the Pennsylvania Commissioners brag

1 about the vigor of the Pennsylvania market and so on. I think
2 that they will be doing a little bit less of that as
3 Pennsylvania's market is slowing and other states are taking
4 over. But I support the restructuring concept, and I think
5 it's made a big change in many of these states. But there are
6 other things even without restructuring. One is to create
7 mechanisms for financial support. You have that here in
8 Florida, for example, with the Florida Solar Energy Center and
9 its work with the photovoltaics. Wisconsin and the Wisconsin
10 Energy Program is another big example. Public education, I
11 think, is a huge piece. That's been mentioned here this
12 morning.

13 For over a century, electricity has been an
14 abstraction to most people. We don't understand where it comes
15 from. All we know is we have to write a check every month to
16 pay for it. So getting people to understand how it is
17 generated, that it produces more pollution than any other
18 industrial activity in this country, what its impact is on all
19 of the environmental problems that we are facing in this world,
20 and what the alternatives are and what the costs and the
21 characteristics of those alternatives, very, very critical.
22 And I would urge you to be vigorous in your public education
23 recommendations.

24 Other small policy things that underlie this market,
25 net metering, interconnection, RPS, especially now with the RPS

1 when you add that with the renewable energy credits like Texas
2 has done, probably the strongest example of a good RPS right
3 now. Other things, tax breaks, codes, government purchases,
4 you know, leadership through your own activities, there are
5 many ways, I think, to get the word out that these technologies
6 are important and we want to see them grow. I think part of
7 the excitement about these clean energy funds comes from the
8 fact that they simply are going to have and already now have a
9 lot of money. Someone earlier mentioned that over the next
10 decade we're talking over \$3 billion. That's more than the
11 federal government is going to be spending on renewable energy.
12 In these figures, and this is coming from an Electricity
13 Journal article that some of us co-wrote with some folks from
14 Lawrence Berkeley Labs, this is not the conservation funding.
15 This is funding for renewable energy. So it's over \$4 billion
16 over the next 10 years, quite a hefty group.

17 COMMISSIONER PALECKI: Now, that slide said as a
18 result of utility industry restructuring that \$4 billion will
19 become available or 3 billion. Could you explain that?

20 MR. CLARK: Yeah. Much of it is restructuring, but
21 not all of it. In Pennsylvania, for example, we got the
22 majority of our money out of a merger case, a settlement
23 agreement in a merger case where we -- in Pennsylvania, there's
24 a law that says for a utility to get approval for a merger, you
25 have to show it's in the public interest and has an economic

1 benefit. One of the principles that we've established in
2 several mergers now in Pennsylvania is when you have public
3 benefit, often that goes back to people as a rate reduction.
4 What we've done in at least two of these cases is say, let's
5 take some of that public benefit and return it to the people in
6 the form of environmental improvements. We got \$20-some
7 million in one case, and the first energy Duquesne merger was
8 about \$20 million as well for environmental improvements.
9 That's how some of the dollars get flowed back. But most of
10 these did come about.

11 Small elements in the transmission distribution
12 tariff is usually what is financing most of these funds but not
13 all of them. Some of them have simply been block awards in
14 settlements. Some of them have been as the generation was
15 divested, then dollars from that went and financed some of
16 these funds.

17 COMMISSIONER BRADLEY: Could you summarize though? I
18 still didn't quite get it. I mean, what's the relationship
19 between restructuring and \$3 billion for renewable energy? I
20 need about a three-sentence answer.

21 MR. CLARK: The honest answer is simply the politics.
22 When restructuring came about, the quid pro quo part of the
23 deal of bringing the stakeholders together is saying, well, if
24 we're going to restructure this market, let's establish some
25 rules in this new marketplace that work towards moving our

1 generation to a cleaner system. And so the price of
2 restructuring was often in most cases stranded cost recovery
3 for power plants but also the creation of some funds and some
4 other policies that had a green flavor to them.

5 COMMISSIONER BRADLEY: Okay.

6 MR. CLARK: That's, I think, the story. There is
7 individual stories in each state, but that's the general thing.
8 I'm not going to go through these numbers, but this gives you
9 the size of some of these funds. There's a huge variety.
10 California, of course, leads it all in terms of its
11 \$135 million a year down to \$1 million a year for Delaware.

12 Some observations. One of the things I think is most
13 interesting is that many of these funds have a very different
14 management structure. Some of them are managed by state
15 agencies, the department of, or the New York State Energy
16 Research and Development Authority or something like that. In
17 some cases, the utilities still have a very active role. In
18 New Jersey, they're doing all of the customer-sided funding
19 work and so on. But a number of them have created independent
20 non-profit organizations. The fund that I work with is one of
21 those. And I would highly recommend that, because what that
22 does is, it creates my second bullet there. An organization
23 has a single focus on clean energy. They are not trying to
24 balance clean energy with all of their coal activity, or they
25 are not trying to balance clean energy with all the rate stuff

1 and everything else or the other environmental issues. They're
2 focussed on how do we build the clean energy market. And I
3 think that gives a much more powerful advocate in the
4 marketplace.

5 The other interesting thing is, many of these funds
6 aren't simply grant agencies. They are not just throwing out
7 grant Frisbees. They really are trying to operate in the
8 context of a market, having a mission at one hand but also
9 market on the other, and the creative tension between those
10 two, I think, is very important. Our fund, for example, the
11 Sustainable Development Fund, it has a very modest grant
12 component. We've awarded about \$200,000 a year in grants. But
13 we're making investments. We're doing loans. We're doing
14 subordinated debt. We're taking equity share as royalty deals
15 and so on and so forth. We really want to make the fund itself
16 sustainable.

17 Connecticut is another one taking that approach.
18 Oregon is heading in that direction. It's not just grant
19 Frisbees. And so that's -- so I think in terms of how you can
20 think of these in terms of what sort of capital they require
21 and how do they grow over time, that market approach is
22 critical. They also are focussing on building markets at state
23 and regional levels where the real markets operate, not the
24 national level. So I think that's a little bit different. The
25 federal government and DOE are certainly strong partners in

1 this, but they aren't calling the shots. The funds are now,
2 because of their funding and their state and regional approach,
3 I think, able to have a major impact.

4 And there have been some mistakes. Connecticut, for
5 example, began thinking of itself as essentially a renewable
6 energy venture fund. It swung a little bit on the other way
7 and then kind of is trying to figure out what its identity
8 really is. Many of these are new organizations. They're
9 dealing with management structures or boards and trying to work
10 out just what their essence really is.

11 COMMISSIONER PALECKI: I noted on the slide where it
12 had the level of funding that some of the funds were very small
13 on a per capita basis.

14 MR. CLARK: Yes.

15 COMMISSIONER PALECKI: Are any of the funds
16 completely funded by voluntary contributions by customers, a
17 certain dollar amount, on each monthly bill?

18 MR. CLARK: I'm not aware of that. There are
19 projects that have been funded that way, but I'm not aware that
20 the funds themselves are supported that way. The Pennsylvania
21 funds are also raising additional capital beyond what we're
22 getting out of the PECO energy payments. We're looking at
23 individual investors in our fund. We're also looking at the
24 foundations under what they call program-related investments.
25 If they are saying, if we invest in a wind project, which we've

1 done several times in Pennsylvania, and we can pay a modest
2 return, that's a PRI possibility, and we're working with some
3 foundations on that. But no, I'm not aware of sort of a
4 checkoff that says, if you want a dollar, you know, this month
5 to go to your clean energy fund, that can happen. That's an
6 idea, though.

7 COMMISSIONER PALECKI: Well, \$5 a month would be a
8 contribution of \$60 a year, you know, from a family, and it
9 seems like a lot of people would volunteer for that.

10 MR. CLARK: That's right. It just reminds me of a
11 point. We've seen a lot of literature and studies saying
12 people want to contribute and so on, but the marketing results,
13 the reality in the marketplace for these green power suppliers
14 is, the environmental folks aren't the ones who are buying
15 green power. They mistrust the system too much. The customer
16 for green power, for the Green Mountain and other companies is
17 the middle and upper middle class soccer mom who switched their
18 phone company, who wants to do the right thing, who's willing
19 to, you know, move to something other than the mom -- you know,
20 the basic utility company. It's not the environmentalist. The
21 Sierra Club, no offense because I'm a member of the Sierra
22 Club, but the Sierra Club mailing list is worthless for those
23 marketers. It's just a reality. So the people saying, yes, I
24 would do it, many of them may in fact when it comes down to it
25 say, well, how do I know that their money is working --

1 CHAIRMAN JABER: Let me just tell you that Mr. Ryan
2 is saving all of his comments until the end.

3 MR. CLARK: I have to offend both sides with this
4 situation here just to be fair. I don't have time. I'm not
5 going to go through these. It's in the materials, but I did
6 want to just point out that these funds in different states are
7 addressing all of these issues. And for each one of them, I
8 list some of the strategies and approaches that they have been
9 taking, some of them pretty interesting.

10 Niche market analysis, for example. Markets don't
11 develop, you know, where they don't make any sense first. They
12 develop where they make economic sense, where it's a value
13 proposition now. So for PV, why are we putting 1 kW systems on
14 individual homes? Maybe there are other applications of
15 photovoltaics that have much, much different economics. You've
16 seen the highway road signs. That's an example of it having
17 good economics. So we're beginning to look at the marketplace
18 for these different technologies and figure out, let's be smart
19 about where we want to invest first. Ideally, down the road
20 we'll get to every residential roof, but right now, let's start
21 where it makes an economic case.

22 Wind, biomass, again, you can read through all of
23 these later. Public education, all of them very strong on
24 public education. The Clean Energy Funds Network is working
25 with half a dozen of these funds in the Northeast on

1 essentially a joint project of public education. How do we
2 create a brand for this? What words do we even use to talk
3 about it is something we're trying to figure out. And that's
4 not something that changes when you get to the border. That's
5 something that ought to be a nationwide brand, kind of a Got
6 Milk? type campaign. And so we have been working with some
7 very strong folks in putting together some budgets, that sort
8 of cooperation. We don't all need to, you know, reinvent the
9 wheel. Let's pool our resources and do it together.

10 Green power, green buildings, market -- just for fun,
11 that's a 1892 ad for a solar water heater. Talk about product
12 development. Conservation. Okay. Let me just finish up then.
13 A little bit about us, there are a handful of staff people
14 working with the Clean Energy Funds Network. We're funded by
15 the clean energy funds themselves, also some foundation
16 support. Our goal is to just increase the deals flow to get
17 good projects before each of these clean energy funds to
18 increase the commercialization of these technologies. Ten kW
19 systems are great, but that's not a market. You know, we've
20 got to really increase the deal flow, and that's what we're
21 really trying to do.

22 As I mentioned, our joint public education work, we
23 just completed a big study for the energy trust of Oregon on
24 best practices, looking at all of the funds and different ideas
25 both in terms of the technologies but also their administrative

1 setups, what makes sense and what's creative and what's been
2 pretty effective. Market niche analysis, I talked about that
3 with the solar that we've done. Fuel cell buyers group,
4 looking at ways of reducing costs by saying, look, I want to do
5 fuel cells in Pennsylvania. You guys want to do them in
6 Florida. New York wants to do them. How many can we buy if we
7 jointly pool our resources? And could we then go into the
8 market and say, we have orders over the next five years that
9 will guarantee of 1,000 fuel cells? What's the price? And see
10 where we get with that.

11 Financial tools and practices. Some of these
12 organizations aren't used to finance. They don't quite
13 understand how you can structure deals in different ways and
14 give you a return, a modest return. We're not out to be a
15 venture capital firm, but we want to be sustaining. So some
16 training about all that. Evaluation. Are we doing a good job?
17 What's your goal? What's your mission? You know, what are our
18 benchmarks? How do we think about that? The day is coming
19 where we will be called forth before the Public Service
20 Commission and others saying, okay, you have had all this
21 money, what have you done with it? So we're working to make
22 sure that the metrics for that question are feasible and make
23 sense for us.

24 Homeland security, another quick one. I applaud
25 Florida's work here. This is Jacksonville, the electric

1 company that did the schools. One of the things we're thinking
2 about is, well, a little PV system on a school is great for
3 educational purposes, but since schools are where people
4 normally gather during emergencies, let's make that system
5 large enough so it can power the radio system and some
6 communications at that facility so it doesn't go dark. I don't
7 know if your projects do that, but that whole issue of energy
8 security is something where renewables have been a real
9 strength.

10 And there we are. I apologize, I had a glitch and
11 wasn't able to make copies for everybody. The
12 www.cleanenergyfunds.org is the Web site for the network, and
13 this presentation will be up there in a couple of days, so you
14 will be able to download it.

15 Okay. Any questions?

16 CHAIRMAN JABER: Thank you, Mr. Clark.

17 Commissioners, do you have any questions?

18 Okay. Thank you.

19 MR. CLARK: Thank you so much.

20 (Transcript continues in sequence with Volume 2.)

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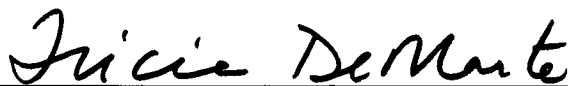
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13 I FURTHER CERTIFY that I am not a relative, employee,
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