

ORIGINAL



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November 12, 2002

Blanca S. Bayo, Director  
Division of Records and Reporting  
Florida Public Service Commission  
2540 Shumard Oak Blvd.  
Tallahassee, FL 32399-0850

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Re: Docket No. ~~020386-GU~~

Dear Ms. Bayo:

020384-GU (14)

Enclosed for filing in the above-referenced docket are the original and 15 copies of the Rebuttal Testimony of Mark A. Cicchetti on Behalf of the Citizens of the State of Florida.

Please indicate the time and date of receipt on the enclosed duplicate of this letter and return it to our office.

Sincerely,

H F. Mann  
Associate Public Counsel

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**BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

In re: Application for rate increase )  
Tampa Electric Company d/b/a )  
Peoples Gas System )  
\_\_\_\_\_ )

Docket No. 020384-GU  
Filed: November 12, 2002

**REBUTTAL TESTIMONY**

**OF**

**MARK A. CICCHETTI**

**On Behalf of the Citizens of the State of Florida**

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DOCUMENT NUMBER DATE

12386 NOV 12 8

FPSC-COMMISSION CLERK

1                   BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION  
2                                   REBUTTAL TESTIMONY  
3                                   OF MARK A. CICCHETTI  
4                                   ON BEHALF OF  
5                   THE OFFICE OF PUBLIC COUNSEL  
6                                   DOCKET NO. 020384-GU  
7

8 Q.     PLEASE STATE YOUR NAME AND ADDRESS

9 A.     My name is Mark Anthony Cicchetti and my business address is 2931 Kerry Forest  
10 Parkway, Suite 202, Tallahassee, Florida 32309.

11  
12 Q.     ARE YOU THE SAME MARK ANTHONY CICCHETTI WHO PREVIOUSLY  
13 FILED DIRECT TESTIMONY IN THIS PROCEEDING?

14 A.     Yes, I am.  
15

16 Q.     WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?

17 A.     The purpose of my rebuttal testimony is to provide an evaluation of the analysis of  
18 Dr. Roger A. Morin regarding the fair and reasonable rate of return on common equity  
19 which the Commission should allow Peoples Gas System ("Peoples") for the purpose of  
20 setting rates.  
21

22 Q.     PLEASE SUMMARIZE YOUR REBUTTAL TESTIMONY.

23 A.     The cost of common equity of 11.75% determined by Dr. Morin overstates the  
24 cost of common equity for Peoples. Dr. Morin's analysis incorporates methodologies that  
25 are contrary to generally accepted financial theory and therefore should be discounted by

1 the Commission.

2

3 Q. DR. MORIN CLAIMS HE IS PRESENTING AN "INDEPENDENT  
4 ANALYSIS" OF THE FAIR AND REASONABLE RATE OF RETURN ON EQUITY  
5 (MORIN, PAGE 3, LINE 15). DO YOU AGREE?

6 A. No. Webster's Dictionary defines independent as: not subject to the control,  
7 influence, or determination of another; not depending on another for financial support; not  
8 subject to bias, persuasion, or influence (See Webster's New Twentieth Century  
9 Dictionary, Second Edition). When a person is testifying on behalf of a party to an  
10 adversarial proceeding, that person, by definition, is not unbiased -- particularly if that  
11 person is being paid by one of the adversaries in the proceeding.

12

13 Q. DR. MORIN RELIED ON THE ACTUAL YIELD ON LONG-TERM  
14 TREASURY BONDS OF 5.7% FOR USE IN HIS CAPITAL ASSET PRICING  
15 MODEL ("CAPM") RISK PREMIUM APPROACH AND RISK PREMIUM  
16 ANALYSES (MORIN, PAGE 17, LINE 19). WHAT IS THE CURRENT YIELD ON  
17 LONG-TERM TREASURY BONDS?

18 A. The current yield on long-term Treasury bonds is 4.79%. Consequently, using Dr.  
19 Morin's own methodology, the results of his CAPM Risk Premium approach and Risk  
20 Premium analyses are overstated by 91 basis points.

21

22 Q. IN HIS CAPM ANALYSIS, DR. MORIN RELIED ON A MARKET RISK  
23 PREMIUM OF 7.5% WHICH WAS BASED ON THE HISTORICAL EARNED  
24 RETURNS OF A BROAD MARKET SAMPLE OF COMMON STOCKS OVER THE  
25 RETURNS OF LONG-TERM TREASURY BONDS AND A FORWARD-LOOKING

1 STUDY (MORIN, PAGE 19, LINE 7). IS IT APPROPRIATE TO RELY ON A RISK  
2 PREMIUM ANALYSIS THAT USES EARNED RETURNS RATHER THAN  
3 EXPECTED RETURNS IN DETERMINING RISK PREMIUMS?

4 A. No. Required return is a function of expectations and not a function of ex post  
5 performance. Actual performance may deviate substantially from what was expected but  
6 it is expectations relative to requirements that determine if an investment should be made.  
7 Relying on earned returns in the ratemaking process as the basis for required returns can  
8 produce incorrect results. For example, just because a company had an earned return on  
9 equity of either 5% or 50% does not mean that the company's cost of equity was either  
10 5% or 50%. Furthermore, relying on earned returns as a proxy for required returns can  
11 produce nonsensical results. For example, Morin Exhibit RAM-3 shows annual equity risk  
12 premiums that range from negative 27.98% to positive 61.21%. However, the return to  
13 equity owners is a residual return (i.e., equity owners do not earn a return until the debt  
14 holders have been paid). Therefore, common equity is riskier than debt. It is illogical to  
15 think that in any year the cost of equity was 27.89% less than the cost of debt. If you use  
16 bad ingredients to bake a cake, you should not expect the result to be a good cake.  
17 Consistent with theory, I have never seen an appropriately derived risk premium analysis  
18 produce a cost of equity less than the relevant cost of debt.

19 Finally, in "The Risk Premium Approach to Measuring a Utility's Cost of Equity" (a  
20 Public Utility Research center working paper written in August 1984), Brigham, Shome  
21 and Vison state, ". . . we concluded that, for cost of capital estimation purposes, risk  
22 premiums must be based on expectations, not on past, realized holding period returns."  
23

24 Q. IN DR. MORIN'S PROSPECTIVE APPROACH TO DERIVING THE  
25 MARKET RISK PREMIUM FOR HIS CAPM ANALYSIS, HE RELIED ON A DCF

1 ANALYSIS FOR THE AGGREGATE MARKET THAT INCORPORATED  
2 EXPECTED GROWTH IN EARNINGS AS A PROXY FOR THE EXPECTED  
3 GROWTH RATE FOR DIVIDENDS (MORIN, PAGE 21, LINE 8). IS THIS  
4 APPROPRIATE?

5 A. No. It is inappropriate to rely on expected earnings growth as a proxy for  
6 expected dividend growth. The discounted cash flow (DCF) model is a dividend  
7 discounting model. According to DCF theory, the cost of equity is the discount rate  
8 (required rate) that equates the present value of the expected cash flows associated with a  
9 share of stock to the price of the stock. The cash flows expected to be received from a  
10 share of stock consist of expected dividends plus the price investors expect to receive  
11 when they sell the stock. The market price in any period (t) will equal the present value of  
12 the dividend and sales price expected after period (t). Applying this concept to all future  
13 sales prices, the current stock price can be shown to equal the present value of all  
14 dividends expected to be paid in the future, including any liquidating dividend. Therefore,  
15 expected dividend growth should be used when determining the cost of common equity  
16 using a DCF model.

17 The expected growth in earnings is not a valid proxy for the expected growth in dividends  
18 because all earnings are not paid out as dividends when they are earned. A fundamental  
19 principle of the DCF approach is that investors value a dollar received in the future less  
20 than a dollar received today. This is because, if they had a dollar today, they could invest  
21 it in an interest-earning account and increase their wealth. This principle is called the time  
22 value of money. Generally, utility companies increase dividends in a lock-step fashion and  
23 only when it is anticipated that a higher level of earnings can support a higher level of  
24 dividends. Not properly accounting for the timing and amount of expected cash flows  
25 when preparing a discounted cash flow analysis produces an incorrect result.

1 Interestingly, Dr. Morin's direct testimony (Page 35, line 1) explains the relevance of  
2 dividends and expected dividend growth to DCF theory. However, when performing his  
3 analyses, Dr. Morin only refers to "growth" and incorporates earnings growth in the  
4 growth variable.

5 According to *Value Line*, the companies used by Dr. Morin in his DCF analyses expect  
6 higher growth in earnings relative to growth in dividends over the next five years.

7 Additionally, as shown in Dr. Morin's direct testimony (Page 21, line 11), there is a  
8 significant 8.5 percentage point difference (13.8% - 5.3%) between the expected growth  
9 in earnings and the expected growth in dividends. This significant difference between  
10 expected growth in earnings and expected growth in dividends sheds a bright light on the  
11 flaws associated with relying on the expected growth in earnings as a proxy for expected  
12 growth in dividends. Because Dr. Morin relied on expected earnings growth as a proxy for  
13 expected dividend growth, the dividend growth variable in Dr. Morin's DCF analysis is  
14 substantially overstated. Consequently, his DCF-determined cost of equity is substantially  
15 overstated.

16  
17 Q. DR. MORIN PERFORMED AN HISTORICAL RISK PREMIUM ANALYSIS  
18 FOR THE NATURAL GAS DISTRIBUTION INDUSTRY (MORIN, PAGE 31, LINE  
19 16). DID THIS ANALYSIS INCLUDE THE USE OF HISTORICAL EARNED  
20 RETURNS AS A PROXY FOR REQUIRED RETURNS BASED ON  
21 EXPECTATIONS?

22 A. Yes, and for the reasons cited above regarding the inappropriateness of using ex  
23 post returns as a proxy for expectations, Dr. Morin's Risk Premium analyses overstate the  
24 cost of equity.

25

1 Q. DR. MORIN PERFORMED A RISK PREMIUM ANALYSIS USING  
2 RETURNS ALLOWED BY REGULATORY COMMISSIONS AS THE REQUIRED  
3 RETURN ON EQUITY (MORIN, PAGE 32, LINE 8). IS THIS APPROPRIATE?

4 A. No. The required return on equity is a function of relevant risk. Using allowed  
5 returns to determine a utility's cost of equity is circular logic. If every regulatory  
6 commission relies on every other regulatory commission's allowed returns, which  
7 regulatory commission has determined the appropriate required return based on relevant  
8 risk? Using returns allowed by other regulatory commissions as the required return for a  
9 regulated utility is simply a defective shortcut way to set an allowed return based on what  
10 "everybody else" is doing rather than logically evaluating expected cash flow and market  
11 prices. Additionally, many of the allowed returns in Dr. Morin's study are old and do not  
12 reflect current market condition. Furthermore, Dr. Morin's analysis does not differentiate  
13 between allowed returns and negotiated returns. In a negotiated settlement, the parties to  
14 a rate case may be willing to accept an allowed return on common equity that does not  
15 reflect the cost of equity in return for other concessions or advantages. Consequently, Dr.  
16 Morin's risk premium analysis using allowed returns should be discarded.

17

18 Q. DR. MORIN PERFORMED DCF ANALYSES FOR GAS DISTRIBUTION  
19 COMPANIES AND FOR COMBINATION GAS AND ELECTRIC COMPANIES  
20 (MORIN, EXHIBITS RAM-4, RAM-5). DID THESE ANALYSES RELY ON  
21 PROJECTED EARNINGS GROWTH AS A PROXY FOR EXPECTED DIVIDEND  
22 GROWTH?

23 A. Yes, and for the reasons cited above regarding the inappropriateness of using  
24 earnings growth as a proxy for expected dividend growth Dr. Morin's DCF analyses  
25 overstate the cost of equity. It should be noted, in his DCF analyses for the regulated



1 utilities, Dr. Morin did not average expected dividend growth and expected earnings  
2 growth as he did for his analysis of market overall. One has to wonder if the difference in  
3 the methodologies has to do with the fact that the expected earnings growth of the  
4 regulated utilities is significantly less (7.1% versus 13.8%) than for the market overall.  
5 Had Dr. Morin followed the same DCF methodology for the regulated companies as his  
6 analysis of the market overall his DCF results for the regulated companies would have  
7 been much lower.

8

9 Q. PLEASE SUMMARIZE YOUR REBUTTAL TESTIMONY.

10 A. Dr. Morin's analysis of the required return on common equity for Peoples relied on  
11 methodologies that are inconsistent with generally accepted financial theory and which  
12 cause his results to significantly overstate cost of equity. Dr. Morin relied on historical  
13 earned returns instead of expected returns in his CAPM and Risk Premium analyses, he  
14 incorporated expected earnings growth instead of expected dividend growth in his DCF  
15 analyses, and Dr. Morin used old returns allowed by other Commissions in arriving at his  
16 result. Additionally, updating Dr. Morin's analysis with current interest rates reduces his  
17 recommended return by approximately a full percentage point. Consequently, the  
18 Commission should not rely on Dr. Morin's recommendation in determining the allowed  
19 return on common equity for Peoples.

20

21 Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?

22 A. Yes.


23

24

25

DOCKET NO. 020384-GU  
CERTIFICATE OF SERVICE

I HEREBY CERTIFY that a copy of the Rebuttal Testimony of Mark A. Cicchetti has been furnished by U.S. Mail or hand-delivery\* to the following parties on this 12th day of November, 2002.



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