



031016-TX

October 27, 2003
Overnight Delivery

10 N. Park Ave.
Winter Park, FL
32789

P.O. Drawer 200
Winter Park, FL
32790-0200

Tel: 407-740-8575
Fax: 407-740-0613
tmi@tminc.com

Ms. Blanca Bayo, Director
Division of the Commission Clerk and
Administrative Services
Florida Public Service Commission
2540 Shumard Oaks Boulevard -
Tallahassee, Florida 32399-0870

RE: Application of STS Telecom, LLC for Authority to Provide Alternative Local
Exchange Services within the State of Florida

Dear Ms. Bayo:

Enclosed for filing are the original and six (6) copies of the above-referenced
application of STS Telecom, LLC. Also enclosed is a check in the amount of \$250 to
cover the filing fee.

Please acknowledge receipt of this filing by returning, filed stamped, the extra copy
of this letter in the self-addressed stamped envelope provided for that purpose.

Any questions you may have regarding this application may be addressed to me at the
above address, or by calling (407) 740-8575. Thank you for your assistance.

Sincerely,

Shari Dawson
Consultant to STS Telecom, LLC

Enclosures
SD/gs

cc: Mark Amarant - Saturn
Jon Krutchik - Saturn
file: STS Telecom - FL Local
tms: 7161FL10300

DOCUMENT FILED DATE

10527 OCT 28 03

FPSC-COMMISSION CLERK

Bank of America
ACH R/T 063100277

11097

Check No. 63-4/830 FL
893

STS Telecom, LLC
Phone (954) 434-7388
P.O. Box 822270
Pembroke Pines, FL 33082

PAY

Two Hundred Fifty and 00/100 Dollars

DATE

10/10/03

AMOUNT

\$250.00

TO THE
ORDER
OF

Florida Public Service Commission



MEMO _____

11097

Florida Public Service Commission
Application Fee

250.00

10/10/03

11097

\$250.00

REDACTED

11097

Florida Public Service Commission
Application Fee

250.00

10/10/03

11097

\$250.00

FLORIDA PUBLIC SERVICE COMMISSION

**DIVISION OF REGULATORY OVERSIGHT
CERTIFICATION SECTION**

**APPLICATION FORM
for**

**AUTHORITY TO PROVIDE
ALTERNATIVE LOCAL EXCHANGE SERVICE
WITHIN THE STATE OF FLORIDA**

Instructions

This form is used as an application for a certificate and for approval of the assignment or transfer of an existing certificate. In case of an assignment or transfer, the information provided shall be for the assignee or transferee. (See Page 12).

Print or type all responses to each item requested in the application and appendices. If an item is not applicable, please explain why.

Use a separate sheet for each answer which will not fit the allotted space.

Once completed, submit the original and six (6) copies of this form along with a non-refundable application fee of \$250.00 to:

**Florida Public Service Commission
Division of Records and Reporting
2450 Shumard Oak Boulevard
Tallahassee, Florida 32399-0850
(850) 413-6770**

- If you have and questions about completing the form, contact:

**Florida Public Service Commission
Division of Regulatory Oversight
Certification Section
2450 Shumard Oak Boulevard
Tallahassee, Florida 32399-0850
(850) 413-6600**

APPLICATION

1. This is an application for (check one):

- Original certificate** (new company)
- Approval of transfer of existing certificate:** Example, a non-certificated company purchases an existing company and desires to retain the original certificate authority.
- Approval of assignment of existing certificate:** Example, a certificated company purchases an existing company and desires to retain the original certificate authority of that company.
- Approval of transfer of control:** Example, a company purchases 51% of a certificated company. The Commission must approve the new controlling entity.

2. Name of company:

STS Telecom, LLC

3. Name under which the applicant will do business (fictitious name, etc.):

Not applicable

4. Official mailing address (including street name & number, post office box, city, state, zip code):

Name: STS Telecom, LLC
Street: 12233 SW 55th Street, #811
P.O. Box:
City: Cooper City
State: Florida
Zip Code: 33330

5. Florida address (including street name & number, post office box, city, state, zip code):

Name: STS Telecom, LLC
Street: 12233 SW 55th Street, #811
P.O. Box:
City: Cooper City
State: Florida
Zip Code: 33330

6. Structure of organization:

- | | | | |
|-------------------------------------|--|--------------------------|---------------------|
| <input type="checkbox"/> | Individual | <input type="checkbox"/> | Corporation |
| <input type="checkbox"/> | Foreign Corporation | <input type="checkbox"/> | Foreign Partnership |
| <input type="checkbox"/> | General Partnership | <input type="checkbox"/> | Limited Partnership |
| <input checked="" type="checkbox"/> | Other <u>LLC (limited liability company)</u> | | |

7. If individual, provide:

Name: Not applicable
Title:
Address:
City, State, Zip:
Telephone No.: Fax No.:
Internet E-Mail Address:
Internet Website Address:

8. If incorporated in Florida, provide proof of authority to operate in Florida:

The Florida Secretary of State corporate registration number:

L02000031951

9. If foreign corporation, provide proof of authority to operate in Florida:

The Florida Secretary of State corporate registration number:

Not applicable

10. If using fictitious name-d/b/a, provide proof of compliance with fictitious name statute (Chapter 865.09, FS) to operate in Florida:

The Florida Secretary of State fictitious name registration number:

Not applicable

11. If a limited liability partnership, provide proof of registration to operate in Florida:

The Florida Secretary of State registration Number:

Not applicable

12. If a partnership, provide name, title and address of all partners and a copy of the partnership agreement.

Name: Not applicable
Title:
Address:
City, State, Zip:
Telephone No.: **Fax No.:**
Internet E-Mail Address:
Internet Website Address:

13. If a foreign limited partnership, provide proof of compliance with the foreign limited partnership statute (Chapter 620.169, FS), if applicable.

The Florida registration number: Not applicable

14. Provide F.E.I. Number (if applicable): 71-0926495

15. Indicate if any of the officers, directors, or any of the ten largest stockholders have previously been:

(a) adjudged bankrupt, mentally incompetent, or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings. Provide explanation.

None

(b) an officer, director, partner or stockholder in any other Florida certificated telephone company, If yes, give name of company and relationship. If no longer associated with company, give reason why not.

Jon Krutchik is also the CEO and owner of Saturn Telecommunication Services, Inc. Saturn Telecommunication Services, Inc. has been an interexchange provider (Certificate #3594, Company Code TI292) in Florida since 1994 and recently began offering local services (Certificate #8251, Company Code TX698).

16. Who will serve as liaison to the Commission with regard to the following?

(a) The application:

Name: Shari Dawson
Title: Consultant to STS Telecom, LLC
Address: P.O. Drawer 200
City, State, Zip: Winter Park, FL 32790-0200
Telephone No.: (407) 740-8575
Fax No.: (407) 740-0613
Internet E-Mail Address: sdawson@tminc.com
Internet Website Address: www.tminc.com

(b) Official point of contact for the ongoing operations of the company:

Name: Jonathan Krutchik
Title: Director
Address: 12233 SW 55th Street, #811
City, State, Zip: Cooper City, FL 33330
Telephone No.: (954) 252-1001
Fax No.: (954) 680-2506
Internet E-Mail Address: jkrutchik@ststelecom.com
Internet Website Address: www.ststelecom.com

(c) Complaints/Inquiries from customers:

Name: Shannon Smith
Title: Operations Manager
Address: 12233 SW 55th Street, #811
City, State, Zip: Cooper City, FL 33330
Telephone No.: (800) 617-2887
Fax No.: (800) 787-7855
Internet E-Mail Address: support@ststelecom.com
Internet Website Address: www.ststelecom.com

17. List the states in which the applicant:

(a) has operated as an alternative local exchange company

None

(b) has applications pending to be certificated as an alternative local exchange company.

None

(c) is certificated to operate as an alternative local exchange company.

None

(d) has been denied authority to operate as an alternative local exchange company and the circumstances involved.

None

(e) has had regulatory penalties imposed for violations of telecommunications statutes and the circumstances involved.

None

(f) has been involved in civil court proceedings with an interexchange carrier, local exchange company or other telecommunications entity, and the circumstances involved.

None

18. **Submit the following:**

- A. **Managerial capability: give resumes of employees/officers of the company that would indicate sufficient managerial experiences of each.**

Please see Exhibit I.

- B. **Technical capability: give resumes of employees/officers of the company that would indicate sufficient technical experiences or indicate what company has been contracted to conduct technical maintenance.**

Please see Exhibit I.

- C. **Financial capability.**

The application **should contain** the applicant's audited financial statements for the most recent 3 years. If the applicant does not have audited financial statements, it shall so be stated.

The unaudited financial statements should be signed by the applicant's chief executive officer and chief financial officer **affirming that the financial statements are true and correct** and should include:

1. The balance sheet;
2. Income statement; and
3. Statement of retained earnings.

NOTE: *This documentation may include, but is not limited to, financial statements, a projected profit and loss statement, credit references, credit bureau reports, and descriptions of business relationships with financial institutions.*

Further, the following (which includes supporting documentation) should be provided:

1. **written explanation** that the applicant has sufficient financial capability to provide the requested service in the geographic area proposed to be served.
2. **written explanation** that the applicant has sufficient financial capability to maintain the requested service.
3. **written explanation** that the applicant has sufficient financial capability to meet its lease or ownership obligations.

Please see Exhibit II.

THIS PAGE MUST BE COMPLETED AND SIGNED

APPLICANT ACKNOWLEDGMENT STATEMENT

1. **REGULATORY ASSESSMENT FEE:** I understand that all telephone companies must pay a regulatory assessment fee in the amount of .15 of one percent of gross operating revenue derived from intrastate business. Regardless of the gross operating revenue of a company, a minimum annual assessment fee of \$50 is required.
2. **GROSS RECEIPTS TAX:** I understand that all telephone companies must pay a gross receipts tax of two and one-half percent on all intra and interstate business.
3. **SALES TAX:** I understand that a seven percent sales tax must be paid on intra and interstate revenues.
4. **APPLICATION FEE:** I understand that a non-refundable application fee of \$250.00 must be submitted with this application.

UTILITY OFFICIAL:



Jonathan Krutchik, Director
STS Telecom, LLC
12233 SW 55th Street, #811
Cooper City, FL 33330
Phone: 954-252-1001
Fax: 954-680-2506
Toll Free: 800-617-2887

10-20-03
Date

THIS PAGE MUST BE COMPLETED AND SIGNED

AFFIDAVIT

By my signature below, I, the undersigned officer, attest to the accuracy of the information contained in this application and attached documents and that the applicant has the technical expertise, managerial ability, and financial capability to provide alternative local exchange service in the State of Florida. I have read the foregoing and declare that to the best of my knowledge and belief, the information is true and correct. I attest that I have the authority to sign on behalf of my company and agree to comply, now and in the future, with all applicable Commission rules and orders.

Further, I am aware that pursuant to Chapter 837.06, Florida Statutes, "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s.775.082 and s. 775.083".

UTILITY OFFICIAL:



Jonathan Krutchik, Director
STS Telecom, LLC
12233 SW 55th Street, #811
Cooper City, FL 33330
Phone: 954-252-1001
Fax: 954-680-2506
Toll Free: 800-617-2887

10-20-03

Date

INTRASTATE NETWORK (if available)

Chapter 25-24.825 (5), Florida Administrative Code, requires the company to make available to staff the alternative local exchange service areas only upon request.

1. POP: Addresses where located, and indicate if owned or leased.

- | | |
|----|----|
| 1) | 2) |
| 3) | 4) |

2. SWITCHES: Address where located, by type of switch, and indicate if owned or leased.

- | | |
|----|----|
| 1) | 2) |
| 3) | 4) |

3. TRANSMISSION FACILITIES: POP-to-POP facilities by type of facilities (microwave, fiber, copper, satellite, etc.) And indicate if owned or leased.

<u>Type of POP-to POP</u>	<u>Owned or Leased</u>
1)	
2)	
3)	
4)	

CERTIFICATE SALE, TRANSFER, OR ASSIGNMENT STATEMENT

I, (Name and Title), of (Name of Company) and current holder of Florida Public Service Commission Certificate Number # _____, have reviewed this application and join in the petitioner's request for a:

- Sale
- Transfer
- Assignment

of the above mentioned certificate.

UTILITY OFFICIAL:

Name, Title
Company
Street
City, State, Zip
Phone:
Fax:
Toll Free:

Date

STS Telecom, LLC

Exhibit I

Management Profiles

Corporate Resumes

STS Telecom, LLC

Jon Krutchik, CEO

Jon Krutchik is the founder of Saturn Telecommunication Services, Inc. (STS) which was created in 1995. STS has since grown into a company with a customer base of over 5,000 residential and business accounts. As the CEO of STS, Mr. Krutchik has created a management team committed to customer satisfaction. Mr. Krutchik graduated from Florida International University with a Bachelor's degree in Business Administration in 1990.

Mr. Krutchik's responsibilities at STS include management of the employees, strategic planning and business development, industry and public relations, general marketing, budgets, deploying advertising campaigns, creating a sales force, and the financial performance of the company. Mr. Krutchik has devised and implemented strategies to achieve the overall corporate vision and business objectives. Mr. Krutchik has an extensive knowledge of telecommunication billing systems and practices since he developed STS' entire billing and customer support system from scratch. Mr. Krutchik also has experience in managing multiple departments. STS has a proven track record of success within a fast paced, highly competitive and rapidly changing industry.

Shannon Smith, Operations Manager

Shannon Smith has been with Saturn Telecommunication Services, Inc. (STS) since its creation in 1995. Ms. Smith is responsible for the supervision of STS employees, evaluates customer credit decisions, maintains the customer database, performs monthly customer billing and works with customers to resolve inquiries.

Ms. Smith's prior experience includes Customer Service Manager - Northwest Florida region for National Telephone and Executive Assistant to the Vice President of Finance at South Telephone.

STS Telecom, LLC

Exhibit II

Financial Statements
(see attached)

The Company will be relying upon the financial backing of its sister company, Saturn Telecommunication Services, Inc. Saturn Telecommunication Services, Inc has been operating in the state of Florida as an interexchange provider (certificate #3594, Company Code TI292) since 1994 and has an established customer base.

The Company has sufficient financial capability to add the provisioning of local exchange service throughout the state of Florida. The Company does not have plans to lease or own any equipment in connection with the services it intends to offer.

The Company submits Saturn Telecommunication Services, Inc.'s financial statements for Year-to-Date 2003, 2002 and 2001.

SATURN TELECOMMUNICATION SERVICES, INC

12233 SW 55TH STREET, SUITE 811
COOPER CITY, FL
33330

Balance Sheet

As of September 30, 2003

Assets

CASH - OPERATING 3593	\$100,808.11
CASH - MERCHANT 0618	\$138,989.64
CASH - INVESTMENT 8388	\$100,836.86
A/R - SWITCHED SERVICES	\$599,225.48
A/R - ALLOWANCE FOR BAD DEBT	(\$26,000.00)
OTHER ASSETS - EMPLOYEE ADV.	\$75.00
OTHER ASSETS - DEPOSITS HELD	\$40,000.00
OTHER ASSETS - PREPAIDS	\$1,735.81
DUE TO/FROM - KRUTCHIK	(\$114,250.00)
DUE TO/FROM - STS LLC (NEW)	\$261,027.25
FIXED ASSETS -FURN. & FIXTURES	\$61,816.28
ACCUM. DEPR. - FURN & FIXTURES	(\$54,820.53)
FIXED ASSETS - COMPTR HARDWARE	\$5,988.93
FIXED ASSETS -LEASEHOLD IMPROV	\$3,238.36
UNPOSTABLE TRANSACTION	\$158.84
Total Assets	\$1,118,830.03

Liabilities

ACCOUNTS PAYABLE	\$91,375.00
STATE TELECOM. TAXES	\$40,667.70
MUNICIPALITY TAX	\$74,319.76
GROSS RECEIPT TAX	\$34,606.73
PICC CHARGES	\$9,280.42
FEDERAL EXCISE TAX	\$17,374.41
OTHER S/T LIA. - DEPOSITS	\$1,000.00
OTHER S/T LIA. - NOTE PAYABLE	\$200,000.00
OTHER S/T LIA. - LINE OF CREDIT	\$35,275.86
Total Liabilities	\$503,899.88

Equity

CAPITAL STOCK	\$20,000.00
EQUITY - EQUITY DISTRIBUTION	(\$74,307.58)
EQUITY - CURRENT EARNINGS	\$727,651.79
EQUITY - HIST. BAL. ACCOUNT	(\$58,414.06)
Total Equity	\$614,930.15

Total Liability & Equity	\$1,118,830.03
-------------------------------------	-----------------------

SATURN TELECOMMUNICATION SERVICES, INC
 12233 SW 33TH STREET, SUITE 811
 COOPER CITY, FL
 33330

Profit & Loss Statement
 1/1/2003 through 9/30/2003

Profit & Loss Statement Forecast
 10/1/2003 through 12/31/2003

YTD Results	October	November	December	FY 2003 Total
Income				
INCOME - BUS TIER 1				\$1,022,582.09
INCOME - SWITCH INTER/INTER ST				
INCOME - SWITCH LD T1				
INCOME - SWITCH 800# LD & FEES				
INCOME - SWITCH DIR ASSIST.				
INCOME - SWITCH PICC				
INCOME - SWITCH UNIV. SERV. FUND				
INCOME OTHER - FINANCE CHARGES				
INCOME, NON-RECURR FINANCE CHR				
SALES CREDITS				
Total Income	\$4,581,274.65	\$0.00	\$0.00	\$0.00
Cost Of Sales				
COS UNIP - TIER 1				
COS - SWIT INTER/INTER				
COS - LOCAL # PORTABILITY				
Total Cost Of Sales	\$2,674,575.16	\$0.00	\$0.00	\$0.00
Gross Profit	\$1,906,699.49	\$0.00	\$0.00	\$0.00
Expenses				
EXECUTIVES - MEALS				
EXECUTIVES - VEHICLE, PLANE, TOLL				
EXECUTIVES - ENTERTAINMENT				
SALE & MARKET - COMMISSIONS				
SALE & MARKET - VEHICLE, PLANE, TOLL				
SALES - AGENT COMMISSIONS				
SALES - PRINTING & REPRODUCT				
SWITCH - PAYROLL BENEFITS				
INSTALLATIONS - PAYROLL BENEFIT				
PRE0731 PAYRL - WAGES, VACA, O/T				
PRE0731 PAYRL - PAYROLL TAXES				
PRE0731 PAYRL - PAYROLL BENFTS				
PRE0731 PAYRL - MEALS				
PRE0731 PAYRL - VEHICLE, TOLLS				
DUES & SUBSCRIPTIONS				
PAYROLL PROCESSING FEES				
DONATIONS				
OFFICE RENT				
TELEPHONE				
CELL PHONE				
WATER				
ELECTRICITY				
OFFICE SUPPLIES				
LEASEHOLD IMPROVEMENTS <\$500				
MAINTENANCE				
LICENSES & PERMITS				
POSTAGE & SHIPPING				
BANK CHARGES				
CREDIT REPORT FEES				
BAD DEBT				
EQUIP. OPERATING LEASE				
COMPUTER SOFTWARE < \$500				
COMPUTER REPAIRS				
USF Expense				
USE TAX				
EXCISE & ALL OTHER TAXES				
INSURANCE - GENERAL LIABILITY				
INSURANCE - E & O				
INSURANCE - PROPERTY				
INSURANCE - FLEET				
PROFESSIONAL FEES - CONSULTING				
PROFESSIONAL FEES - LEGAL				
OTHER				
INTERST INCOME/EXPENSE				
DEPRECIATION & AMORTIZATION				
STATE INCOME TAX				
Total Expenses	\$1,179,047.70	\$0.00	\$0.00	\$0.00
Net Profit/(Loss)	\$727,651.79	\$0.00	\$0.00	\$0.00

SATURN TELECOMMUNICATION SERVICES, INC
 12233 SW 53TH STREET, SUITE 811
 COOPER CITY, FL
 33330

Profit & Loss Statement

1/1/2002 through 12/31/2002

Income	
INCOME - BUS- TIER 1	
INCOME - SWITCH INTER/INTER ST	\$3,392,071.00
INCOME - SWITCH LD T1	
INCOME - SWITCH 800# LD & FEES	
INCOME - SWITCH DIR. ASSIST.	
INCOME - SWITCH PICC	
INCOME-SWITCH UNIV. SERV. FUND	
INCOME OTHER - FINANCE CHARGES	
INCOME.NON-RECURR FINANCE CHRG	
SALES CREDITS	(\$144,884.00)
Total Income	\$3,247,187.00
Cost Of Sales	
COS UNIP - TIER 1	
COS - SWIT INTER/INTER	\$1,497,332.00
COS - LOCAL # PORTABILITY	
Total Cost Of Sales	\$1,497,332.00
Gross Profit	\$1,749,855.00
Expenses	
EXECUTIVES - MEALS	
EXECUTIVES -VEHICLE,PLANE,TOLL	
EXECUTIVES - ENTERTAINMENT	
SALE&MARKET - COMMISSIONS	
SALE&MARKET-VEHICLE,PLANE,TOLL	
SALES - AGENT COMMISSIONS	\$586,749.00
SALES - PRINTING & REPRODUCT.	\$59,920.00
SWITCH - PAYROLL BENEFITS	
INSTALLATIONS- PAYROLL BENEFIT	
PRE0731 PAYRL-WAGES, VACA, O/T	\$253,409.00
PRE0731 PAYRL- PAYROLL TAXES	\$23,724.00
PRE0731 PAYRL-PAYROLL BENFTS	\$14,460.00
PRE0731 PAYRL- MEALS	\$4,160.00
PRE0731 PAYRL- VEHICLE, TOLLS	\$12,537.00
DUES & SUBSCRIPTIONS	\$5,951.00
PAYROLL PROCESSING FEES	
DONATIONS	
OFFICE RENT	\$78,784.00
TELEPHONE	\$20,569.00
CELL PHONE	
WATER	
ELECTRICITY	\$5,714.00
OFFICE SUPPLIES	\$12,944.00
LEASEHOLD IMPROVEMENTS <\$500	
MAINTENANCE	\$12,674.00
LICENSES & PERMITS	
POSTAGE & SHIPPING	\$19,537.00
BANK CHARGES	\$15,233.00
CREDIT REPORT FEES	
BAD DEBT	\$60,667.00
EQUIP. OPERATING LEASE	\$50,578.00
COMPUTER SOFTWARE < \$500	
COMPUTER REPAIRS	\$24,630.00
USF	
USE TAX	\$47,714.00
EXCISE & ALL OTHER TAXES	
INSURANCE - GENERAL LIABILITY	\$6,487.00
INSURANCE - E & O	
INSURANCE - PROPERTY	
INSURANCE - FLEET	
PROFESSIONAL FEES - CONSULTING	\$316,750.00
PROFESSIONAL FEES - LEGAL	\$20,251.00
OTHER	
INTERST INCOME/EXPENSE	(\$23,910.00)
DEPRECIATION & AMORTIZATION	
STATE INCOME TAX	
Total Expenses	\$1,629,532.00
Net Profit/(Loss)	\$120,323.00

SATURN TELECOMMUNICATION SERVICES, INC
 12233 SW 53TH STREET, SUITE 811
 COOPER CITY, FL
 33330

Profit & Loss Statement
 1/1/2001 through 12/31/2001

Income	
INCOME - BUS: TIER 1	
INCOME - SWITCH INTER/INTER ST	\$1,570,481.00
INCOME - SWITCH LD T1	
INCOME- SWITCH 800# LD & FEES	
INCOME - SWITCH DIR. ASSIST.	
INCOME - SWITCH PICC	- -
INCOME-SWITCH UNIV. SERV. FUND	
INCOME OTHER - FINANCE CHARGES	
INCOME.NON-RECURR FINANCE CHRNG	
SALES CREDITS	(\$91,254.00)
Total Income	\$1,479,227.00
Cost Of Sales	
COS UNIP - TIER 1	
COS - SWIT INTER/INTER	\$772,827.00
COS - LOCAL # PORTABILITY	
Total Cost Of Sales	\$772,827.00
Gross Profit	\$706,400.00
Expenses	
EXECUTIVES - MEALS	
EXECUTIVES -VEHICLE,PLANE,TOLL	
EXECUTIVES - ENTERTAINMENT	
SALE&MARKET - COMMISSIONS	
SALE&MARKET-VEHICLE,PLANE,TOLL	
SALES - AGENT COMMISSIONS	\$219,291.00
SALES - PRINTING & REPRODUCT.	\$47,292.00
SWITCH - PAYROLL BENEFITS	
INSTALLATIONS- PAYROLL BENEFIT	
PRE0731 PAYRL-WAGES, VACA, O/T	\$235,220.00
PRE0731 PAYRL- PAYROLL TAXES	\$12,635.00
PRE0731 PAYRL-PAYROLL BENFTS	\$5,560.00
PRE0731 PAYRL- MEALS	\$4,224.00
PRE0731 PAYRL- VEHICLE, TOLLS	\$4,304.00
DUES & SUBSCRIPTIONS	\$3,020.00
PAYROLL PROCESSING FEES	
DONATIONS	
OFFICE RENT	\$32,049.00
TELEPHONE	\$11,253.00
CELL PHONE	
WATER	
ELECTRICITY	\$5,113.00
OFFICE SUPPLIES	\$10,700.00
LEASEHOLD IMPROVEMENTS <\$500	
MAINTENANCE	\$17,760.00
LICENSES & PERMITS	
POSTAGE & SHIPPING	\$10,203.00
BANK CHARGES	
CREDIT REPORT FEES	\$3,504.00
EQUIP. OPERATING LEASE	\$34,535.00
COMPUTER SOFTWARE < \$500	
COMPUTER REPAIRS	\$12,012.00
USF	
USE TAX	
EXCISE & ALL OTHER TAXES	
INSURANCE - GENERAL LIABILITY	\$11,473.00
INSURANCE - E & O	
INSURANCE - PROPERTY	
INSURANCE - FLEET	
PROFESSIONAL FEES - CONSULTING	
PROFESSIONAL FEES - LEGAL	\$8,571.00
OTHER	\$2,119.00
INTERST INCOME/EXPENSE	\$3,937.00
DEPRECIATION & AMORTIZATION	\$4,686.00
STATE INCOME TAX	
Total Expenses	\$699,461.00
Net Profit/(Loss)	\$6,939.00