

ORIGINAL

**BEFORE THE FLORIDA
PUBLIC SERVICE COMMISSION**

**DOCKET NO. 041291-EI
FLORIDA POWER & LIGHT COMPANY**

**IN RE: FLORIDA POWER & LIGHT COMPANY'S
PETITION FOR AUTHORITY TO RECOVER
PRUDENTLY INCURRED STORM RESTORATION COSTS
RELATED TO THE 2004 STORM SEASON
THAT EXCEED THE STORM RESERVE BALANCE**

March 8, 2005

CMP _____
COM 5
CTR 029
ECR _____
GCL 1
CPC _____
NMS _____
RCA _____
SCR 1
SEC _____
OTH _____

**REBUTTAL TESTIMONY AND EXHIBIT OF:
MORAY P. DEWHURST**

DOCUMENT NUMBER-DATE

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FPSC-COMMISSION CLERK

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2 **FLORIDA POWER & LIGHT COMPANY**

3 **REBUTTAL TESTIMONY OF MORAY P. DEWHURST**

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5
6 **Q. Please state your name and business address.**

7 **A.**My name is Moray P. Dewhurst. My business address is Florida Power & Light
8 Company, Finance Division, 700 Universe Boulevard, Juno Beach, Florida
9 33408-0420.

10 **Q. What is your employment capacity and position at Florida Power & Light**
11 **Company?**

12 **A.**I am Senior Vice President of Finance and Chief Financial Officer of Florida
13 Power & Light Company (“FPL” or the “Company”).

14 **Q. Please describe your duties and responsibilities in that position.**

15 **A.**I am responsible for all the major financial areas of the Company, including the
16 accounting and control functions, tax, treasury, budgeting and forecasting, and
17 risk management. I oversee the establishment and maintenance of the financial
18 plans, controls and policies for FPL. I am also responsible for establishing and
19 maintaining effective working relations with the investment and banking
20 communities, and for communicating the results of our operations to investors.

21 **Q. Please describe your educational background and professional experience.**

22 **A.**I have a bachelor’s degree in Naval Architecture from MIT and a master’s degree
23 in Management, with a concentration in finance, from MIT’s Sloan School of

1 Management. I have approximately twenty years of experience consulting to
2 Fortune 500 and equivalent companies in many different industries on matters of
3 corporate and business strategy. Much of my work has involved financial
4 strategy and financial re-structuring. I was appointed to my present position in
5 July of 2001.

6 **Q. Are you sponsoring an exhibit in this case?**

7 A. Yes. I am sponsoring Exhibit MPD-1 which is a copy of the 2002 Stipulation and
8 Settlement Agreement.

9 **Q. What is the purpose of your rebuttal testimony?**

10 A. The purpose of my testimony is to refute Mr. Rothschild's direct testimony,
11 including his reliance on Office of Public Counsel's (OPC) purported
12 interpretation of the Stipulation and Settlement that was executed by all parties in
13 this proceeding, including OPC, in Docket No. 001148-EI, and approved by the
14 Commission in Order No. PSC-02-0501-AS-EI, issued April 11, 2002, (2002
15 Stipulation and Settlement or Settlement Agreement). I also will explain why Mr.
16 Rothschild's and OPC's positions reflect very short-sighted objectives that are
17 inconsistent with established public policy and detrimental to the interest of both
18 state and local government and, ultimately, Floridians. Further, I will explain
19 why the retroactive policy change in the method of accounting for storm costs
20 recommended by Mr. Majoros would produce undesirable results, for both
21 investors and customers.

22

1 **I. OPC'S INTERPRETATION OF THE 2002 STIPULATION AND**
2 **SETTLEMENT**

3 **Q. Mr. Rothschild's direct testimony describes OPC's interpretation of the 2002**
4 **Stipulation and Settlement. Do you agree with the interpretation he**
5 **describes in his testimony?**

6 **A.** No. OPC's interpretation is wrong. Not only does it completely ignore key
7 provisions of the Stipulation and Settlement, it effectively deprives the Company
8 of a significant portion of the protections and benefits the Company was to
9 receive in exchange for agreeing to a \$250 million annual reduction in base rates
10 that included a withdrawal of its request to increase the amount of the annual
11 storm accrual by \$30 million. Moreover, OPC's interpretation of the Stipulation
12 and Settlement is inconsistent with established public policy in the State of
13 Florida that favors prompt and safe restoration of electric service in the wake of
14 storms affecting Floridians.

15 **Q. Were you Senior Vice President of Finance and Chief Financial Officer at**
16 **FPL at the time FPL negotiated and received management approval to sign**
17 **the Stipulation and Settlement?**

18 **A.** Yes.

19 **Q. Describe your involvement and role in connection with FPL Management's**
20 **approval of the Stipulation and Settlement.**

21 **A.** As Chief Financial Officer (CFO) I was responsible for the evaluation of the
22 financial and risk management consequences of any agreement we might enter
23 into. During the negotiations on the specific terms of the Stipulation and

1 Settlement leading up to the Settlement Agreement with OPC, I met periodically
2 with Paul Evanson, then President of FPL, to review and evaluate the substantive
3 terms proposed or counter-proposed by ourselves and OPC. While Mr. Evanson
4 had the primary accountability for seeking to reach a negotiated agreement
5 satisfactory to FPL, he required and sought my input and concurrence prior to
6 agreeing to any final set of terms. In particular, Mr. Evanson and I jointly
7 evaluated the issues surrounding the storm fund, as those issues had significant
8 implications for the financial integrity of FPL, for which I was then and remain
9 primarily responsible.

10
11 In this role I was fully aware of, and approved, the exchange of concessions or
12 quid pro quo by which the Settlement Agreement was reached and which included
13 our agreement to a \$250 million annual base rate reduction that involved, among
14 other things, the Company's agreement to withdraw its prior request for an
15 increase in the annual storm accrual in order to offer the magnitude of base rate
16 decrease sought by OPC.

17 **Q. What was the involvement of Mr. Rothschild or Mr. Majoros in the**
18 **negotiation of the 2002 Stipulation and Settlement?**

19 A. None.

20 **Q. What involvement did the lawyers appearing in this case on behalf of OPC**
21 **have in the negotiation of the 2002 Stipulation and Settlement?**

22 A. None.

1 **Q. What key provisions of the Stipulation and Settlement does OPC’s position**
2 **ignore?**

3 A. OPC’s position ignores, or at least subsumes into irrelevance, two key provisions
4 in the 2002 Stipulation and Settlement. For reference, I’ve attached that
5 document to my testimony as Document No. MPD-1. The two key provisions to
6 which I am referring are found in paragraphs 3 and 13. Paragraph 3 states that
7 FPL would “no longer have an authorized Return on Equity (ROE) range for the
8 purpose of addressing earnings levels” and that “the revenue mechanism herein
9 described will be the appropriate and exclusive mechanism to address earnings
10 levels.” (emphasis added).

11 Paragraph 13 of the 2002 Stipulation and Settlement states:

12 “In the event there are insufficient funds in the Storm Damage
13 Reserve and through insurance, FPL may petition the FPSC for
14 recovery of prudently incurred costs not recovered from those
15 sources. The fact that insufficient funds have been accumulated in
16 the Storm Damage Reserve to cover costs associated with a storm
17 event or events shall not be evidence of imprudence or the basis of a
18 disallowance....”

19
20 **Q. Please explain why you characterize these as key provisions of the 2002**
21 **Stipulation and Settlement.**

22 A. I refer to them as “key” because they were essential conditions necessary to
23 secure FPL’s acceptance of the 2002 Stipulation and Settlement. Pursuant to that
24 settlement OPC and its constituents received annual base rate decreases of \$250
25 million, and an opportunity for refunds should FPL’s revenues exceed certain
26 threshold amounts. As a result of these concessions, FPL’s customers will have

1 realized approximately \$1 billion in savings and refunds through calendar year
2 2005, the end of the Stipulation and Settlement.

3
4 But, in exchange for these benefits, FPL sought and obtained certain protections
5 in the form of conditions. Three of those conditions are particularly relevant to
6 this discussion. First, as noted above, FPL was to “no longer have an authorized
7 Return on Equity (ROE) range for the purpose of addressing earnings levels.” In
8 fact, it was clearly agreed that “the revenue mechanism ... [was to] be the
9 appropriate and exclusive mechanism to address earnings levels.” See paragraph
10 3. Second, FPL sought a general level of protection by reserving the right to
11 petition the Commission for rate relief due to earnings falling below 10%. See
12 paragraph 8. Third, FPL needed specific assurance that excess storm costs, to the
13 extent reasonably and prudently incurred, could be recovered during the term of
14 the 2002 Stipulation and Settlement. See paragraph 13. To support its position,
15 OPC focuses only on the second, ignoring the purpose and effect of the other two
16 conditions.

17 **Q. As FPL’s CFO, would you have authorized execution of the 2002 Stipulation**
18 **and Settlement without the benefit of each of the conditions identified above?**
19 **If not, why not?**

20 A. No. Each of the three conditions identified above was essential to FPL’s
21 willingness to agree to a \$250 million annual base rate reduction, but I would like
22 to focus briefly on the language in paragraph 13. It is a matter of fact that the
23 third condition was added late in the negotiations as part of the final quid pro quo

1 that enabled an agreement to be struck. Without this third condition there would
2 have been no agreement.

3
4 As with any negotiations there was a degree of give and take throughout. OPC
5 was insistent that there be a large base rate reduction – far larger than we felt was
6 possible under the prevailing circumstances. To permit the large base rate
7 reduction required to obtain a settlement, FPL had to agree to withdraw its then
8 pending request to increase the annual storm accrual by \$30 million. By
9 withdrawing this request, effectively we were able to agree to \$30 million more in
10 rate reductions, albeit at the cost of incremental risk associated with a potentially
11 inadequate storm fund. Although willing to accept the risk of general changes in
12 revenues and expenses within the ranges and parameters established in the
13 Settlement Agreement, FPL was not willing to accept the specific risk of excess
14 storm restoration costs while under a fixed base rate agreement, --even under a
15 draft agreement that already contained a general mechanism for relief if ROE
16 dropped below 10%. Therefore, we proposed, and OPC accepted, adding the
17 third condition reflected in paragraph 13.

18
19 Had we not desired the independent right to seek relief for extraordinary storm
20 losses during the term of the 2002 Stipulation and Settlement, we might well have
21 been satisfied with the 10% ROE floor. Of course, if OPC's contention is correct
22 that the 10% threshold applies also to extraordinary storm losses, then the specific
23 language reflected in paragraph 13 would have been totally unnecessary. But as I

1 indicated, we would not have been satisfied with the Settlement Agreement
2 without preserving such rights in addition to the 10% threshold. Mr. Evanson
3 made this abundantly clear at the Commission's Special Agenda Conference held
4 March 22, 2002. There, the following exchange was had between Commissioners
5 and Mr. Evanson:

6 Commissioner Baez: ... [I]s Section 13 creating a right of
7 recovery that didn't exist before? ... [I]s the agreement offering
8 you the ability to come back and, [] recover prudently incurred
9 costs in excess of whatever the Storm Reserve was that didn't exist
10 before?

11
12 Mr. Evanson: ... Well, no, it doesn't change, I think, what was
13 there before. Actually, what makes the most economic sense, and I
14 think what we came in and requested some time ago from the
15 Commission after Hurricane Andrew was, was an agreement or a
16 rule from the Commission that to the extent that there were losses,
17 significant losses from the storm, that we would have the ability to
18 recover them via a clause over a three-to-five year period. ... But
19 the Commission at that time said that that logic made a lot of sense
20 and, to the extent you are short, why don't you come in and we'll
21 talk about it then? And I think what this is doing is continuing that
22 same logic. So there's not a change in my mind in the substance of
23 where we were before that provision.

24 ...
25

26 Commissioner Bradley: [S]o then the Commission should assume
27 then that you have sufficient funds to cover a catastrophic event at
28 this time in this particular reserve fund?

29
30 Mr. Evanson: No. [W]e have what we think is adequate for most
31 occurrences. But I could tell you surely if a storm like Hurricane
32 Andrew hit Miami and came right up the east coast through Palm
33 Beach, there would not be nearly enough assets in that fund and
34 insurance and it would be a significant impact to the company, and
35 there's no doubt I would be here before you asking for some kind
36 of special relief on it because you could be talking about billions of
37 dollars in that case.

38
39 See Tr. Special Agenda Conference, Docket 001148-EI, Friday March 22, 2002,

40 at 41-42.

1 **Q. What is the relationship of the 10% condition to paragraph 13 of the 2002**
2 **Stipulation and Settlement?**

3 Neither the 10% condition in paragraph 8 nor paragraph 13 refers to one another
4 in the 2002 Stipulation and Settlement. The 10% condition is quite general: it
5 encompasses all factors that might cause the ROE to drop below 10%. Thus, even
6 in the absence of paragraph 13, FPL would already enjoy all the rights that OPC
7 now is willing to concede: i.e., the right to petition for relief in the event that the
8 storm fund balance becomes negative and FPL's ROE drops below 10%. But if
9 the specific language in paragraph 13 addressing the right to seek rate relief is to
10 be given any meaning, it should be capable of applying even if the 10% condition
11 is not met. And that is exactly what was intended -- that FPL would have the
12 right to petition for rate relief, even during a period of otherwise fixed base rates,
13 if storm restoration costs caused the Storm Damage Reserve balance to become
14 negative, regardless of the then prevailing ROE level.

15
16 That this was everyone's understanding is clear from the discussion at the Special
17 Agenda, referenced in my prior answer. Indeed, Mr. Shreve, Public Counsel at
18 the time who negotiated the 2002 Stipulation and Settlement and recommended it
19 for approval by the Commission, did not take exception to anything that had been
20 discussed relative to paragraph 13. He did not, for example, attempt to clarify
21 that FPL's right to seek relief for extraordinary storm costs was limited or
22 conditioned by the 10% threshold. In fact, immediately following the exchange
23 with Mr. Evanson relative to paragraph 13, the Chairman asked OPC to comment

1 on what had been communicated to the Commission relative to the terms and
2 conditions of the Settlement Agreement.

3
4 “CHAIRMAN JABER: Mr. Shreve, we’ve had some discussion
5 this morning. Is there anything that you’ve heard this morning that
6 changes your opinion or your involvement in this settlement being,
7 in your opinion, a good settlement?
8

9 MR. SHREVE: No, Commissioner, there’s not”.

10
11 See Tr. Special Agenda Conference, Docket 001148-EI, Friday March 22, 2002,
12 at 42.

13 Each of the two paragraphs was included to provide FPL with certain rights under
14 the Settlement Agreement in exchange for the large base rate reduction to which
15 FPL agreed. It is fundamentally wrong for OPC to interpret these provisions in a
16 way that would allow OPC to use one of the paragraphs to circumscribe the
17 benefits provided under the other. In other words, OPC is using paragraph 8 to
18 make FPL worse off than if paragraph 8 did not exist at all, even though the
19 inclusion of paragraph 8 was intended only to protect FPL.

20 **Q. Why were you so concerned with the question of storm accrual and Storm**
21 **Damage Reserve balance?**

22 A. At the time we had recently completed in depth studies on these issues. From
23 these studies we were well aware both that the annual storm accrual was too low
24 for the statistically expected annual losses from tropical storms and hurricanes
25 and that the Storm Damage Reserve balance would not support an extreme
26 hurricane year. Signing on to a fixed rate agreement in which our base rates did
27 not cover the full expected cost of providing electric service and withdrawing our

1 request to increase the reserve was not acceptable to FPL, without also making
2 clear that FPL retained the right to seek extraordinary relief for excess storm costs
3 during the term of the agreement. We were – reluctantly – willing to concede the
4 very large rate reduction on which OPC insisted, but only in exchange for
5 protection in the event that our fears about hurricane risk were borne out. Thus,
6 we insisted on adding the third condition to protect against this eventuality, and
7 OPC agreed. Without that third condition there would have been no Settlement
8 Agreement providing a \$250 million per year base rate reduction.

9 **Q. You indicated previously that OPC’s position deprives the Company of key**
10 **benefits that were essential conditions to FPL’s willingness to sign the**
11 **Stipulation and Settlement. Please explain.**

12 Our explicit agreement was that we would concede the \$250 million per year rate
13 reduction, but only on condition that OPC agree that FPL would have the right to
14 “petition the FPSC for recovery of prudently incurred costs not recovered from
15 [the Storm Damage Reserve and insurance coverage],” that “[t]he fact that
16 insufficient funds have been accumulated in the Storm Damage Reserve to cover
17 costs associated with a storm event or events shall not be ... the basis of a
18 disallowance” and that “the revenue mechanism herein described [--not excess
19 storm restoration costs--] will be the appropriate and exclusive mechanism to
20 address earnings levels.” But if OPC’s position is accepted, FPL would: (a) have
21 no right to rate relief without reference to a 10% earnings level, (b) be faced with
22 a significant disallowance, the effective result of not having had sufficient funds
23 accumulated in the Storm Damage Reserve, and (c) have its earnings levels

1 “addressed,” if not lowered, by reference to something other than the Settlement
2 Agreement’s revenue mechanism. These are key benefits that were conditions to
3 FPL’s acceptance of the Settlement Agreement.

4 **Q. Have customers received the benefits intended under the 2002 Stipulation
5 and Settlement?**

6 A. Yes. Consistent with the 2002 Settlement Agreement, FPL reduced base rates by
7 \$250 million per year immediately upon approval. In addition, customers
8 received refunds of \$11 million for 2002 and \$3 million for 2003. The current
9 2002 Settlement Agreement will have provided customers with total savings of
10 \$730 million through December 2004, and total estimated savings of
11 approximately \$1 billion through December 2005, the end of the 2002 Stipulation
12 and Settlement Agreement. Having reaped the benefits of the Settlement
13 Agreement, OPC now wants to escape from the quid pro quo without which there
14 would have been no Settlement Agreement. I believe this is both unfair and bad
15 policy.

16
17 **II. REGULATORY PLAN TO ADDRESS STORM RESTORATION COSTS**

18 **Q. Irrespective of the 2002 Stipulation and Settlement, would OPC’s position
19 regarding recovery of storm costs be consistent with the regulatory plan or
20 framework established by the Commission?**

21 A. No. I believe the Commission has established and consistently endorsed an
22 overall framework that acknowledges that the costs associated with restoring
23 service after tropical storms and hurricanes are a necessary cost of doing business

1 in Florida and as such are properly recoverable from customers. Further, I believe
2 the Commission has approved a sound framework governing recovery in the
3 absence of commercially available insurance. This consists of three main parts:
4 (1) an annual storm accrual, adjusted over time as circumstances change; (2) a
5 funded Storm Damage Reserve adequate to accommodate most but not all storm
6 years; and (3) a provision for FPL to seek recovery of costs that go beyond the
7 Storm Damage Reserve. This framework does not and should not make an
8 earnings test a condition for recovery. It does, and should, make prudence a
9 condition for recovery.

10 **Q. How were storm restoration costs recovered prior to the impact of Hurricane**
11 **Andrew?**

12 A. Prior to Andrew, FPL had a small storm damage reserve and maintained
13 commercial insurance coverage for its T&D network in the amount of \$350
14 million per occurrence. The costs of carrying this insurance, a bona fide cost of
15 doing business, were recovered through base rates. The cost of storm restoration,
16 therefore, was borne by customers through the cost of insurance.

17 **Q. How was the regulatory framework altered following Hurricane Andrew?**

18 A. Following Andrew, commercial insurers recognized that they had fundamentally
19 misunderstood the nature of utility windstorm coverage and effectively withdrew
20 from the market. In the absence of commercial coverage, FPL, with the
21 Commission's approval, instituted an approach that relied more heavily on the
22 Storm Damage Reserve, the existence of which pre-dated Andrew. In 1993 FPL
23 initially proposed an automatic revolving storm clause, but this was rejected by

1 the Commission. Instead, the Commission endorsed an approach which consists
2 of three parts: (1) an annual storm accrual, adjusted over time as circumstances
3 change; (2) a funded Storm Damage Reserve adequate to accommodate most but
4 not all storm years; and (3) a provision for utilities to seek recovery of costs that
5 go beyond the Storm Damage Reserve. These three parts act together to allow
6 FPL over time to recover the full costs of storm restoration, while at the same
7 time balancing potentially competing customer interests: as small an ongoing
8 impact on customer bills as possible; minimal volatility of “rate shock” in
9 customer bills because the reserve is insufficient; and intergenerational equity. To
10 affect this balance requires periodic adjustment in the main components of the
11 framework – the annual accrual and the target reserve balance – in light of
12 changing storm experience and the growth of FPL’s Transmission & Distribution
13 network. The annual accrual can be reduced if a period of favorable loss
14 experience leads to a build-up in the Storm Damage Reserve above the target
15 level, while conversely, a period of unfavorable loss experience will lead to
16 depletion of the reserve and a need to increase the rate of annual accrual.

17

18 Over the years, the Commission periodically has reviewed the levels of the target
19 reserve amount and the annual accrual and, in some instances, has increased those
20 amounts. In 1998, the Commission explicitly considered the adequacy of the \$20
21 million dollar annual accrual then (and still) in effect as well as the target amount
22 of the storm damage reserve. In weighing the types of interests I have described
23 above, the Commission concluded that no changes in those amounts were needed

1 at that time. However, consistent with the Post-Andrew regulatory framework,
2 the Commission acknowledged that

3 “[i]n the event FPL experiences catastrophic losses, it is not
4 unreasonable or unanticipated that the reserve could reach a
5 negative balance.... The December 1997 balance of \$251.3
6 million, is, we believe, sufficient to protect against most
7 emergencies. In cases of catastrophic loss, FPL continues to be
8 able to petition the Commission for emergency relief, as reflected
9 in Order No. PSC-95-1588-FOF.”

10
11
12

In re: Petition for authority to increase annual storm fund accrual commencing
13 January 1, 1997 to \$35 million by Florida Power & Light Company, Docket No.
14 971237-EI, Order No. PSC-98-0953-FOF-EI, at 3 (issued July 14, 1998). In that
15 decision, the Commission also affirmed that:

16 “the costs of storm damage incurred over and above the balance in
17 the reserve and the costs of the use of the lines of credit would still
18 have to be recovered from ratepayers.”

19
20

Id. (emphasis added).

21 These are the precepts that, to date, have governed the actions of FPL, both in
22 planning for and carrying out storm restoration activities, and the perceptions of
23 its investors.

24 **Q. Is the 2002 Stipulation and Settlement consistent with the Commission’s**
25 **regulatory framework for addressing storm restoration costs?**

26 A. Yes, it is entirely consistent and effectively superimposed that framework onto all
27 other elements of the Settlement Agreement, which was the intent. FPL
28 maintained an annual accrual to the Storm Damage Reserve – known to be too
29 low for the statistically expected level of annual costs associated with storm
30 restoration in the clear expectation that relief would be available in the event the

1 Storm Damage Reserve were exhausted. FPL maintained its existing Storm
2 Damage Reserve – adequate to cover most years, but not the more extreme years
3 of storm activity. And, crucially, FPL retained the right to petition for recovery of
4 prudently incurred restoration costs in excess of the Storm Damage Reserve
5 during the period of the base rate freeze under the Settlement, irrespective of its
6 earnings levels. Thus, there was no change to the pre-existing framework. The
7 Stipulation and Settlement merely grafts that framework onto a structure which
8 governs all the other aspects of base rates and which provides both an upper
9 bound on FPL’s profitability through revenue sharing and a mechanism for re-
10 adjustment in the event that factors other than storms should cause profitability to
11 fall unacceptably low.

12 **Q. Has this framework operated effectively in your view?**

13 A. Yes. Since Andrew this framework has operated to keep customer rates lower
14 than they otherwise would have been, because the annual accrual has been
15 significantly less than the expected annual costs of restoration, even while the
16 Storm Damage Reserve increased. However, this has only been possible because
17 of the very favorable storm experience over the last decade. Simply put, Florida
18 has been fortunate, and thus the restoration costs actually incurred over this
19 period, which have all been funded by the Storm Damage Reserve even while that
20 reserve has increased, have been well below the long-run expected values. Thus,
21 to date, FPL has never had to call on the third part of the framework, the right to
22 petition for relief in the event the reserve is exhausted. 2004 is the first time this
23 has happened, for which we should all be very thankful.

1 **Q. On page 6 of his direct testimony, Mr. Rothschild contends that FPL should**
2 **bear a “portion of the risk associated with extraordinary storm casualty**
3 **losses” and that this is “fully consistent with the nature of business risks and**
4 **investments.” Do you agree?**

5 A. No, for several reasons. First, Mr. Rothschild conveniently conflates two quite
6 distinct concepts in his testimony: risk and cost. What is at issue here is the
7 treatment of the entirely foreseeable costs of restoring power after a tropical
8 storm. These costs are an integral part of the cost of providing electric service in
9 Florida, a region susceptible to tropical storms and hurricanes. As such, they are
10 legitimately recoverable from customers under basic principles of regulation. The
11 simple fact is that we do not now (and have not since Andrew) recovered through
12 base rates the full expected costs of restoring service after storms, a fact which
13 Mr. Rothschild and OPC simply ignore. Nor do we recover through base rates the
14 amounts that would be necessary to compensate for the risk capital that would
15 need to be supplied were investors to assume an insurance function, which is what
16 OPC and Mr. Rothschild are effectively proposing. There is a good reason we do
17 not do so: the current regulatory framework is a much less costly means of
18 attaining the same end. But an integral part of that framework is the ability of the
19 utility to recover prudently incurred costs in excess of whatever Storm Damage
20 Reserve balance happens to exist at the precise moment that hurricanes strike, for
21 this balance is inevitably a matter of chance.

22

1 OPC and Mr. Rothschild would like to pretend that investors are fully paid for the
2 cost of restoration when this is not in fact the case. Again, with customers having
3 enjoyed a long period when rates were lower than they otherwise would have
4 been had FPL been permitted to recover the full cost of storm restoration, OPC
5 and Mr. Rothschild now want to drop the other side of the regulatory bargain and
6 oppose full recovery of excess restoration costs, when it was quite predictable
7 (and indeed was predicted by FPL) that there would surely come a day when the
8 storm fund would be exhausted.

9
10 In addition to conflating cost and risk, Mr. Rothschild also conveniently glosses
11 over the important question of whether investors have been compensated or are
12 compensated to take on the specific risks that he proposes. It is trivial to say that
13 “investors understand that the companies in which they invest are exposed to a
14 variety of risk.” Rothschild direct testimony at page 6. The question is: have they
15 accepted the specific risks being discussed here and have they been fairly
16 compensated for them? In this case, the answer is clearly no. A reasonable
17 reading of the history of Commission orders would clearly not lead a prudent
18 investor to conclude that the Commission was employing the framework now
19 proposed by OPC and endorsed by Mr. Rothschild.

20 **Q. What are the expectations of investors relative to the recovery treatment of**
21 **excess storm restoration costs in Florida?**

22 A. Even a casual reading of investor and analyst discussions about Florida utilities
23 should be enough to show that investors fully anticipate the kind of recovery

1 treatment I have described. I have reviewed numerous analyst reports, and none
2 of them have indicated or suggested that they do not expect the recovery of
3 reasonable and prudently incurred storm costs. For example, a Lehman Brothers
4 equity research report dated January 21, 2005 stated: "FPL received interim
5 approval on 1/18 to begin recovering storm fund costs which are now expected to
6 be \$890M for 2004's 3 hurricanes, up from \$710M previously. This recovery is
7 subject to a prudency review in April which we do not expect will be a problem."

8
9 Investors rely on the existence and continuation of reasonable regulatory
10 frameworks in many areas, of which storm restoration is just one example. Mr.
11 Rothschild's analysis could just as easily be used to support the position that, say,
12 a rise in fuel costs should only be passed through to customers after an earnings
13 test had been passed, and it would be just as erroneous in that situation, too. The
14 longstanding existence of the fuel clause, and the obvious principle that fuel is a
15 necessary cost of generating electricity, are reasonably relied on by investors as
16 part of the general risk framework by which they evaluate FPL. It is quite
17 possible that investors might continue to provide capital if the fuel clause were
18 arbitrarily stripped away, but it is certain that it would require a higher return on
19 their investment to compensate for the additional risk. The same is true with the
20 storm cost recovery framework.

21
22 It is important to recognize that a key element of investors' risk perception
23 includes the degree of confidence that investors have regarding the regulatory

1 framework being adhered to. If the “rules of the game” are changed to the
2 utilities disadvantage after the fact, investors will sense a significant increase in
3 risk in the regulatory environment in Florida.

4 **Q. Mr. Rothschild asserts that enforcing the 10% ROE criterion would not**
5 **cause the rating agencies to downgrade the Company. Do you agree?**

6 A. I do not agree with Mr. Rothschild’s assertion. Weakening of credit would occur,
7 as indicated conversely in an S&P bulletin dated January 19, 2005 which stated
8 that “The Florida Public Service Commission’s approval of a two-year, \$354
9 million surcharge on customers to recover the costs for the 2004 hurricanes in
10 excess of the Storm Damage Reserve fund is favorable for Florida Power and
11 Light Co. (Florida Power; A/Negative/A-1), a wholly owned subsidiary of FPL
12 Group, Inc. This approval will not change the consolidated rating or outlook on
13 Florida Power and FPL Group.”

14
15 Even more telling, although not specifically related to Florida Power & Light, the
16 recent downgrade of Progress Energy Florida clearly demonstrates that issues
17 surrounding hurricane cost recovery could lead the rating agencies to lower a
18 company’s rating. **Moody’s Investors Service** downgraded Progress Energy
19 Florida from A1 to A2 on February 11, 2005. Regulatory risks associated with
20 the “timing of hurricane cost recovery” were listed as one of the reasons for the
21 downgrade. Moody’s also lists “an unexpected adverse regulatory outcome with
22 respect to base rates or hurricane cost recovery” as an item that could lower
23 Progress Energy Florida’s rating further. Additionally, S&P revised the outlook

1 on Progress Energy to negative from stable on October 14, 2004, listing
2 “uncertainties regarding the timing of the recovery of hurricane costs,” as one of
3 the reasons behind the outlook change. Progress Energy’s short-term credit
4 ratings were lowered to ‘A-3’ from ‘A-2’ on October 25, 2004 due to these same
5 uncertainties.

6 **Q. Mr. Rothschild claims that an ROE of 10% is adequate to provide a fair**
7 **return to investors and to enable FPL to raise capital on reasonable terms.**
8 **Do you agree?**

9 A. No. First of all, as I have already explained, his position is inconsistent with the
10 terms of the Settlement Agreement that provides “the revenue sharing mechanism
11 herein described will be the appropriate and exclusive mechanism to address
12 earnings levels.” However, even in the absence of the Settlement Agreement my
13 answer would still be no, as demonstrated by Dr. Avera’s rebuttal testimony, Mr.
14 Rothschild’s analysis contains numerous errors that together render it suspect.

15
16 But even if his analysis were sound, his premise is a dangerous one from a public
17 policy viewpoint. The new approach that he and OPC are proposing includes an
18 ex post earnings test – i.e., at the time a request for recovery of prudently incurred
19 costs is made the Commission should re-determine what a “fair” rate of return is.
20 If implemented, this approach would introduce yet another source of risk from the
21 investor’s perspective. In the absence of any other agreement this would be
22 tantamount to providing interveners a free option to challenge both the company’s
23 cost structure and its ROE. If conditions had changed adversely to the Company

1 since the prior determination of ROE, interveners would of course argue that the
2 existing ROE band should be applied. If conditions had changed favorably, they
3 would argue that the analysis should be updated. This is in effect what Mr.
4 Rothschild states when he says “if the 10.0% maximum earnings threshold
5 requirement [sic] were updated to reflect current conditions, the minimum
6 required before rate relief should be approximately 9.0%.” Similarly, interveners
7 would have a “free option” to challenge the utility’s existing cost structure,
8 arguing that the reported ROE was understated and that certain items should be
9 excluded before applying the earnings test. No one would suggest that the
10 Company recover their actual storm costs, plus a mark-up, if FPL were earning
11 below a fair rate of return. Similarly, OPC should not be permitted to “discount”
12 FPL’s actual storm costs, solely to reduce its earnings to what OPC contends is a
13 fair rate of return.

14
15 The danger in this approach from a public policy viewpoint is two fold: first, it
16 runs the risk that each application for relief becomes a form of rate case, a
17 lengthy, costly and resource intensive exercise likely to produce a distortion of
18 incentives; and second, it increases the risk as seen through investors’ eyes. As I
19 noted earlier, investors want and need clarity around the regulatory framework
20 that will be applied. The greater the number of opportunities for using new
21 information effectively to adjust for what has already happened, the greater the
22 perceived risk.

23

1 **III. PUBLIC POLICY CONSIDERATIONS**

2 **Q. What is your understanding of the public policy and interest of the State of**
3 **Florida relative to the restoration of power following the 2004 hurricanes?**

4 A. The policy of state and local governments with respect to restoration of electric
5 power was very clear. Electric utilities were expected to take all necessary
6 actions and deploy every available resource to restore power as quickly as
7 possible in the interest of the citizens of the State of Florida.

8
9 Governor Bush and Secretary Castille of DEP, the Governor's designee on utility
10 restoration efforts, continuously urged FPL and other utilities to take all necessary
11 actions to restore electric service as expeditiously as possible. It was quite clear
12 that quicker restoration was the highest priority.

13
14 Similarly, local governments had the same expectations.

15
16 Government also took actions in order to meet this priority. For example, the
17 State granted weigh station waivers, provided law enforcement escorts, mapped
18 routes around damaged bridges, expedited permits, and many other actions to
19 facilitate more rapid restoration.

20
21 Clearly, the priority of government, from the Governor down, was to spend and
22 take whatever actions were necessary to restore service as rapidly as possible.

1 **Q. What public policy considerations should the Commission consider in**
2 **weighing OPC’s position in this case?**

3 A. At the highest level, in addition to ensuring that the treatment of FPL’s petition is
4 balanced, fair and consistent with sound regulatory principles, I believe that the
5 Commission should: (1) carefully consider the impact that any decision may have
6 on future settlements; (2) avoid introducing into the current regulatory framework
7 any element of “second guessing;” and (3) continue to ensure that the message
8 communicated to utilities is one that encourages the prompt and safe restoration
9 of electric service to customers, unburdened by economic decisions during
10 restoration activities, and consistent with the obvious public interest expressed by
11 government at all levels in this past hurricane season. Whatever decisions are
12 rendered will set an important precedent for the future, will have a clear impact on
13 investor perceptions of risk, and will likely influence the behavior of all investor-
14 owned utilities as they prepare for and conduct restoration activities after tropical
15 storms and hurricanes.

16
17 For all the reasons discussed elsewhere in my testimony I believe OPC’s proposed
18 new framework for treating shortfalls in the Storm Damage Reserve is a poor one.
19 However, even if the Commission were to conclude that it was preferable to the
20 existing framework, I believe as a matter of public policy it would be wise only to
21 apply it prospectively. This is because, as I have earlier described, investors will
22 perceive a change such as the one OPC is proposing as a significant increase in

1 risk, not just as it relates to storm costs, but as it relates to the entire regulatory
2 climate in Florida.

3 **Q. Are there principles that the Commission can use in considering how to**
4 **address the public policy considerations you have described?**

5 A. Yes. First, it is essential to recognize that restoration is a cost of doing business in
6 Florida. As such, in order to be consistent with basic principles of regulation, the
7 Commission must either allow utilities to recover the full cost of restoring power
8 in the wake of tropical storms and hurricanes, or make some other explicit
9 adjustment, such as an increase in the allowed ROE, which would compensate
10 utilities for those costs which will not be recovered through rates. We must
11 recognize that major storm events are both predictable and unpredictable, but their
12 unpredictability is fundamentally limited to timing. Over a long period of time
13 we know with virtual certainty that we will incur costs for restoring power. Risk
14 arises primarily from the uncertainty around the impact on any particular sub-
15 period.

16
17 Second, the short-term risk from tropical storms and hurricanes is completely
18 asymmetrical: FPL can only incur costs; it can never see benefits. As Mr. Davis
19 testifies, the existing accounting methodology approved by the Commission in
20 Order No. 95-0264 results in the Company only recovering actual costs, with no
21 increase to investment or rate base. Consequently, any regulatory framework that
22 transfers some portion of these costs onto shareholders guarantees that over time
23 the utility will always earn less than its allowed return, all other things equal,

1 unless a separate and specific factor allowing for this asymmetry is added to the
2 allowed return. This is a simple matter of mathematics and is contrary to the
3 basic principles of regulation.

4
5 Third, as a general rule one particular generation of customers should not bear the
6 full cost of a sub-period of unfavorable storm experience. Since storms will occur
7 and only their timing is uncertain, the true cost of providing service includes an
8 allowance for the expected level of restoration activity, regardless of whether or
9 not a particular period of time experiences that expected level of storm activity.

10 Just as a customer pays homeowner insurance premiums each year regardless of
11 whether or not a storm strikes, so should each ‘generation’ of customers make
12 some contribution to the inevitable costs of restoration, even if no storm strikes in
13 a particular year. This principle suggests that any regulatory framework should
14 embody a substantial degree of smoothing in the manner in which restoration
15 costs are recovered from customers.

16
17 Fourth, operating somewhat against the previous principle, “pre-funding”
18 restoration costs sufficient to cover an extreme sub-period of storm activity (i.e.
19 collecting from customers and building up a very large Storm Damage Reserve) is
20 likely to be economically inefficient. If this is not done, however, then it is
21 statistically guaranteed that at some point the Storm Damage Reserve will become
22 exhausted, as eventually there will be a sub-period of particularly bad storm

1 experience. Thus, some fair mechanism for recovery of the prudently incurred
2 costs that exceed the Storm Damage Reserve is required.

3
4 Fifth, whatever framework is adopted should, as much as possible, be independent
5 of normal utility operations – i.e. it should operate the same regardless of the
6 current state of the utility. This is important because of the issue of incentives,
7 combined with the fact that customers have very different interests during normal
8 operations than they do after major storm events. In the storm environment, as we
9 all know, customers want utilities to be highly focused on rapid restoration,
10 almost to the exclusion of other considerations. In contrast, during normal
11 operations customers have a far broader set of interests, and utilities have a far
12 broader array of issues to manage. As a matter of policy, I believe we should all
13 want a framework that focuses utilities very tightly on rapid restoration after
14 major storms even at the expense of some efficiency. A framework that causes
15 incentives to be inconsistent or even counter to this end is suspect. At very least,
16 it will only lead to mistrust on the part of customers and frustration on the part of
17 the utilities, and more likely it will lead to misallocation of resources. As a matter
18 of public policy I believe the Commission should not want utilities’ non-storm
19 actions to be influenced by what situation they might find themselves in if a storm
20 struck, and conversely the Commission should not want utilities’ storm actions to
21 be influenced by contemplation of whether or not a particular level of expenditure
22 will be recoverable or not.

1 Sixth, consistent with earlier parts of my testimony, any framework must be
2 predictable. Investors need to know in advance how recovery of storm costs will
3 be treated and whatever framework is adopted must only be changed with fair
4 notice to all parties.

5 **Q. How does OPC's proposed new framework compare against these**
6 **principles?**

7 A. Very poorly, in my view. As presented through the direct testimony of Messrs.
8 Rothschild and Majoros it appears to not recognize restoration costs as an ongoing
9 cost of business, and it clearly neither contemplates full recovery nor proposes an
10 offsetting increase in allowed ROE. It therefore very clearly violates the first and
11 second principles. While in theory it could accommodate the third and fourth
12 principles, in practice what OPC seeks is to under fund the ongoing accrual,
13 thereby increasing the risk of Storm Damage Reserve shortfalls (as evidenced by
14 the negotiations leading to the Stipulation and Settlement), which would then be
15 borne in significant part by the shareholder without any compensatory adjustment.
16 It clearly violates the fifth principle and would introduce very undesirable
17 distortions in the incentives created for utilities both during normal operations and
18 during storm restoration. Finally, while it could be adopted going forward it is
19 clearly not the framework contemplated by prior Commission orders and its
20 imposition today would therefore represent a very large break with predictability,
21 contrary to the sixth principle, for the reasons I have described earlier.

22
23

1 **Q. Please explain why OPC's framework would distort utilities' incentives?**

2 A. Under OPC's proposal, utilities operating under normal ratemaking (i.e., in the
3 absence of some rate agreement) would see odd incentives during restoration
4 activity, depending upon the pre-existing level of the Storm Damage Reserve, the
5 magnitude of the restoration effort, and their existing ROE. For restoration efforts
6 modest in magnitude relative to the Storm Damage Reserve, the incentives would
7 remain as today: to restore power as rapidly as practical, even at some cost in
8 efficiency, which is consistent with customer interests. If the restoration effort
9 were likely to be large enough to exceed the Storm Damage Reserve, though,
10 there would be an incentive to slow down the rate of restoration in order to keep
11 costs from exceeding the reserve. An illustrative example might be electing to
12 wait two extra days for crews to travel a further distance if their overall cost was
13 expected to be lower than crews originating from closer locations. Such an
14 incentive is not in our customers' interests, is not an acceptable position to a
15 utility attempting to meet both customer and shareholder needs, and makes for
16 poor public policy. Perversely, under OPC's framework, the better the utility
17 performs in terms of rapidly restoring power, the greater the share of restoration
18 costs imposed on shareholders.

19 **Q. Can you offer examples of regulatory frameworks that would be consistent**
20 **with the principles you have articulated?**

21 A. Yes, I can suggest at least three approaches that would be very consistent with
22 most if not all the principles, although I believe only one of these is practical
23 today.

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The first is the use of third party insurance, with the cost of the insurance recovered through base rates. In this approach, the full costs are recovered over time, the utility is still afforded a meaningful opportunity on average to attain its allowed ROE, each generation of customers pays approximately its fair share of the long-term cost and the recovery framework is independent of normal operations. Unfortunately, commercially reasonable insurance with adequate coverage limits is not available.

Second, the utility or an affiliate could in theory form a dedicated insurance subsidiary and charge the utility a pre-determined premium which would then be recovered through base rates. Unfortunately, because restoration is really a cost rather than a risk, there is little possibility of risk pooling, and therefore such an approach would require capitalizing an entity such that it could always cover the most extreme loss year and still have resources to cover an additional period with at least average losses. As a practical matter, for a utility such as FPL, this would require total capital resources well in excess of \$1 billion and probably closer to \$2 billion. This capital would have a return requirement on the order of \$200 million per year net of taxes. In other words, premiums earned less expected losses less expected earnings on the entity's investment portfolio, net of taxes, would have to be on the order of \$200 million per year. Because of the nature of storms, the investment portfolio would have to be of relatively short duration, thus limiting the potential return. Obviously, this would be far costlier to the customer

1 over time than the current approach. Incidentally, this rough analysis shows why
2 commercial insurance is unavailable at reasonable rates.

3
4 The third alternative is in essence the current framework: the combination of an
5 annual accrual recovered through base rates, a funded Storm Damage Reserve,
6 and the ability to seek recovery of prudently incurred restoration costs if and
7 when the reserve balance becomes negative. Depending upon the balance
8 maintained among these three elements, it is possible to fine tune this approach to
9 deal with differing preferences for the third and fourth principles I described
10 earlier.

11
12 In order for this third approach to meet the principles I have laid out, particularly
13 the second and the fifth, it is absolutely necessary that full recovery of prudently
14 incurred restoration costs be allowed. The introduction of an earnings test, in the
15 absence of any compensating adjustment to allowed ROE, guarantees that both
16 the second and fifth principles will be violated, while even the introduction of a
17 compensating increase in allowed ROE will not address the problem of
18 potentially conflicting incentives.

19
20 In considering this approach, it may be helpful to recognize that the role of the
21 third component of the framework – the ability to seek full recovery of prudently
22 incurred restoration costs when the Storm Damage Reserve is exhausted – acts
23 very much like a retrospective premium in a mutual insurance company. It is well

1 understood in insurance circles that a retro can be a very efficient way of creating
2 the capital capacity to support high magnitude/low odds outcomes, since the
3 alternative ties up large quantities of capital, on which a return must be earned, for
4 extended periods of time.

5 **Q. Mr. Majoros contends that FPL has adopted accounting that “would abuse**
6 **the Storm Reserve and mistreat customers.” Do you agree?**

7 A. No. I defer specific responses to most of Mr. Majoros’ contentions to FPL
8 witness K. Michael Davis. However, there are several points that call for a
9 response here because of the policy issues raised.

10
11 FPL has consistently followed a set of accounting principles in dealing with storm
12 restoration costs, as Mr. Davis’s direct and rebuttal testimony clearly show.
13 These principles were laid out in a study submitted in October 1993 (Exhibit No.
14 KMD-3). Mr. Majoros acknowledges that the Commission in Order No. 95-0264
15 declared that the study was “adequate,” yet he contends that “the Commission did
16 not “bless” FPL’s approach to the extent FPL now claims.” Majoros Direct
17 Testimony at page 15. Instead, Mr. Majoros now seeks to justify applying now a
18 completely different set of accounting principles than those previously employed
19 in addressing storm restoration – which were never objected to by OPC, by Mr.
20 Majoros, or by any other party in any Commission proceeding until now,
21 following the catastrophic 2004 storm season.

1 Any prudent investor who reviewed Order No. 95-0264 and who was aware that
2 the accounting policies detailed in the study declared “adequate” by the
3 Commission in that order were consistently followed by FPL in every storm
4 thereafter, without objection from anyone, would naturally expect that they would
5 be followed in 2004. For the Commission to change this approach now would
6 clearly be another example of the kind of ex post risk that I described earlier and
7 that can cause large increases in investor perceptions of overall regulatory risk.

8
9 On page 15 of his direct testimony, Mr. Majoros also notes that the Commission
10 in Order No. 95-0264 said that it was “considering the appropriateness of opening
11 a rulemaking proceeding to establish uniform guidelines for determining when the
12 storm damage reserve should be charged and what costs should be charged to it.”

13 While I fully respect the Commission’s right to open such a proceeding, the fact
14 remains that, to date, they have not found it necessary to do so. Therefore,
15 Company can only rely upon the policies and methodologies outlined in the study
16 addressed in Order No. 95-0264. But even if the Commission were inclined to
17 revisit the accounting policies and methodologies contained in the study, I
18 respectfully submit that the time to do so would be after the current proceedings
19 are resolved, and the right thing to do now is to resolve the current proceedings
20 using the rules that everyone – investors and customers alike – who have
21 familiarized themselves with the regulatory record have clearly been led to
22 expect.

23

1 **Q. Do you agree with the accounting principles proposed by Mr. Majoros?**

2 A. No. For reasons stated in Mr. Davis's rebuttal testimony I believe that the
3 principles currently used by FPL are appropriate. The fundamental principle
4 underlying the current accounting for storm costs is one of *restoration*. Costs are
5 incurred to *restore* the network to its pre-storm condition. The conceptual error
6 underlying much of Mr. Majoros' direct testimony is the belief that the post-
7 restoration network is significantly enhanced or more valuable than the pre-
8 restoration state. With few exceptions, this is unfortunately not the case. In
9 general, those costs that Mr. Majoros would propose to capitalize (which of
10 course would increase rate base and, ceteris paribus, future base rates) merely
11 represent the necessarily inefficient replacement of existing components of the
12 network to get it back to its pre-storm condition. Only rarely do they noticeably
13 improve the longevity of the post-restoration network. Much of the cost that Mr.
14 Majoros would propose to capitalize on page 5 of his direct testimony is labor
15 paid at double time rates, and the cost of re-setting a pole is conceptually
16 indistinguishable from the cost of setting a new pole when the result is merely to
17 get the network back to where it was. In this area, Mr. Majoros' accounting
18 model does not conform well to the facts and if adopted would lead to future
19 generations of customers paying higher rates. The net effect of his proposed
20 approach would be to increase total customer costs (since additions to rate base
21 will be recovered at the company's overall cost of capital, while the storm
22 surcharge includes only a short-term interest charge) but to spread them out over
23 future periods.

1 **Q, What incentives are created by the new accounting principles that Mr.**
2 **Majoros proposes?**

3 A. By trying to “fine tune” the sub-categorization of the overall restoration effort,
4 Mr. Majoros’ principles would also introduce undesirable incentives. Under the
5 existing framework, FPL’s incentive is straightforward: to restore power as
6 quickly as practical. To this end we mobilize virtually the entire organization in
7 one way or another. The normal work of those who are assigned directly to storm
8 support either is performed by others “doubling down,” or is done later, usually
9 with overtime. If regular base compensation is disallowed against the Storm
10 Damage Reserve, clearly the incentive is not to utilize so many FPL resources but
11 instead to leave them to perform their regular work and increase the utilization of
12 contractors and foreign utilities. This would not only slow overall restoration
13 efforts, since FPL resources can be mobilized more quickly than third parties can
14 be brought in, but would also be “penny wise and pound foolish,” since the unit
15 cost of outside resources is significantly higher, on average, than FPL’s costs, as
16 the data from Hurricanes Charley, Frances and Jeanne clearly show.

17
18 Similarly, Mr. Majoros’ statement on page 20 of his direct testimony that “[o]nce
19 normal operations have resumed . . . any remaining storm-recovery activities
20 should be performed in the normal course of business and should not be booked to
21 the storm account” betrays a misunderstanding of the nature of the storm
22 restoration effort and would, if followed literally, lead to a longer, more costly
23 restoration effort. The practical reality is that in the immediate restoration period,

1 all effort is focused on getting customers back in service quickly. Often, repairs
2 must be quickly made, and not all damage is addressed immediately. Repairing
3 damage to connections or components that do not fail but that nonetheless need
4 repair is storm restoration work just as surely as fixing those that do fail; yet
5 customers would be ill served if we afforded equal priority during the days
6 immediately after a storm to these activities. Yet this is the incentive that Mr.
7 Majoros' proposal would create: fix anything and everything that is damaged
8 before sending outside contractors home and releasing employees back to normal
9 work. I do not believe this would be good public policy.

10 **Q. What additional public policy concerns does OPC's position in this case**
11 **present?**

12 A. The possibility of a single hurricane season, or even one storm, completely
13 exhausting the Storm Damage Reserve and our conclusion that higher annual
14 accruals were called for had been extensively documented in the Company's
15 filings in the general rate proceeding that led up to the negotiations. As a general
16 principle, I believe the resolution of regulatory issues through equitably
17 negotiated agreement is desirable. In the first place, litigated results rarely leave
18 all parties content, often resulting in further litigation. Further, negotiated
19 agreements can serve to reduce investor perceptions of risk; and they can provide
20 better incentives for utilities than are available under a framework where every
21 issue is resolved through litigation and confirmed by order. Thus, negotiated
22 outcomes can lead to desirable results for customers over time.

23

1 However, the necessary corollary is that agreements must be adhered to. In my
2 experience, which includes hundreds of direct conversations with major investors,
3 one of the greatest sources of investor perceptions of regulatory risk is the idea
4 that the “rules of the game” may be changed to the utility’s disadvantage after the
5 fact. Investors are generally able to evaluate the risks of pre-defined frameworks
6 quite well. They are quite unable to evaluate the risks of arbitrary, ex post
7 changes in framework, and where they suspect the probability of such changes
8 may be significant they discount ‘promised’ outcomes severely. One of the key
9 reasons that Florida is presently acknowledged by most investors to have a good
10 regulatory environment is that there have been few examples of this kind of ex
11 post re-interpretation.

12
13 In this instance, OPC is asking the Commission to reinterpret the Settlement
14 Agreement after OPC and its constituents have enjoyed the benefits of its past two
15 agreements (1999 and 2002) through rate reductions and refunds to customers
16 totaling nearly \$4 billion through the end 2005. Quite apart from the factual and
17 equity issues involved, I believe this would be bad policy. In addition, utilities
18 will be naturally reluctant to enter into new agreements if they feel they cannot
19 rely on the plainly expressed terms of those agreements being upheld.

20 **Q. Does this conclude your rebuttal testimony?**

21 **A. Yes.**

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In re: Review of the retail rates of)
Florida Power & Light) Docket No. 001148-EI
Company.) Dated: March 14, 2002
_____)

**JOINT MOTION FOR APPROVAL
OF STIPULATION AND SETTLEMENT**

The Citizens of the State of Florida, through the Office of Public Counsel, the Florida Retail Federation, the Florida Industrial Power Users Group, Publix Supermarkets, Inc., Dynegy Midstream Services LP, Lee County, Thomas P. and Genevieve Twomey, and Florida Power & Light Company jointly move the Florida Public Service Commission to review and approve no later than March 22, 2002, the attached Stipulation and Settlement as full and complete resolution of all matters pending in this docket in accordance with Section 120.57(4), Florida Statutes (2001), and to enter a final order reflecting said approval on an expedited basis, so that the rate changes reflected in the Stipulation and Settlement can be implemented by FPL effective April 15, 2002, immediately following the conclusion of the currently approved stipulation and settlement on April 14, 2002.

WHEREFORE, the undersigned parties respectfully urge the Florida Public Service Commission to approve the attached Stipulation and Settlement in all respects and within the time period described above.

DATED this 14th day of March, 2002.

DOCUMENT NUMBER - DATE

02945 MAR 14 02

FPSC-COMMISSION CLERK

Respectfully-submitted,

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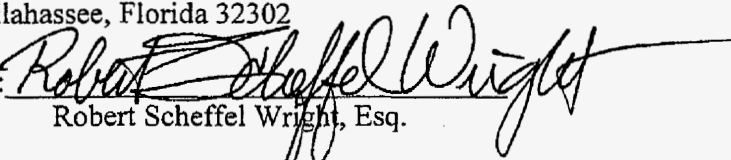
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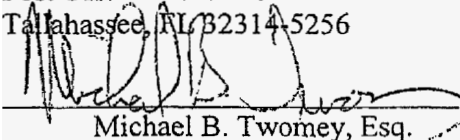
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FOR DYNEGY MIDSTREAM SERVICES LP

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By: 
Thomas A. Cloud, Esq.

FOR LEE COUNTY

Landers & Parsons
310 W. College
P.O. Box 271
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By: _____
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FOR THOMAS P. AND GENEVIEVE TWOMEY

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Michael B. Twomey, Esq.

FOR THE FLORIDA RETAIL FEDERATION

Greenberg Traurig
101 E. College Avenue
P.O. Box 1838
Tallahassee, Florida 32302-1838

By: _____
Ronald C. LaFace, Esq.

CERTIFICATE OF SERVICE

I HEREBY CERTIFY that a true and correct copy of the foregoing has been furnished by United States Mail this 14th day of March, 2002, to the following:

Robert V. Elias, Esq.
Legal Division
Florida Public Service Commission
2540 Shumard Oak Boulevard
Room 370
Tallahassee, FL 32399-0850

Florida Industrial Power Users Group
c/o John McWhirter, Jr., Esq.
McWhirter Reeves
400 North Tampa Street, Suite 2450
Tampa, FL 33601-3350

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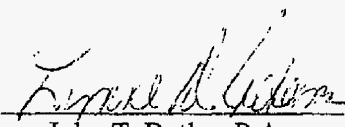
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By: 
John T. Butler, P.A.

BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

In Re: Review of the Retail Rates)
of Florida Power & Light Company)
_____)

DOCKET NO. 001148-EI

STIPULATION AND SETTLEMENT

WHEREAS, the Florida Public Service Commission (FPSC) has initiated a review of retail rates for Florida Power & Light Company (FPL);

WHEREAS, the Office of Public Counsel (OPC), The Florida Industrial Power Users Group (FIPUG), Publix Super Markets, Inc. (Publix), Thomas P. and Genevieve Twomey, Dynegy Midstream Services LP, Florida Retail Federation and Lee County have intervened, and have signed this Stipulation and Settlement;

WHEREAS, FPL has provided the minimum filing requirements (MFRs) as required by the FPSC and such MFRs have been thoroughly reviewed by the FPSC Staff and the Parties to this proceeding;

WHEREAS, FPL has filed comprehensive testimony in support of and detailing its MFRs;

WHEREAS, the parties in this proceeding have conducted extensive discovery on the MFRs and FPL's testimony;

WHEREAS, the Parties to this Stipulation and Settlement have undertaken to resolve the issues raised in this review so as to effect a prompt reduction in base rates charged to customers, to maintain a degree of stability to FPL's base rates and charges, and to provide incentives to FPL to continue to promote efficiency through the term of this Stipulation and Settlement;

WHEREAS, FPL is currently operating under a stipulation and settlement agreement (Current Agreement) agreed to by OPC and other parties, and approved by the FPSC by Order PSC 99-0519-AS-EI;

WHEREAS, the Current Agreement provided for a \$350 million permanent annual rate reduction for retail customers commencing April 15, 1999 and a revenue sharing plan under which \$128 million in refunds have been provided to retail customers to date, with \$84 million in additional refunds projected for the twelve-month period ending April 14, 2002; and

WHEREAS, an extension of revenue sharing through 2005, and an additional permanent rate reduction will further be beneficial to retail customers;

NOW THEREFORE, in consideration of the foregoing and the covenants contained herein, the Parties hereby stipulate and agree:

1. Upon approval and final order of the FPSC, this Stipulation and Settlement will become effective on April 15, 2002 (the "Implementation Date"), and continue through December 31, 2005.

2. FPL will reduce its base rates by an additional permanent annual amount of \$250 million. The base rate reduction will be reflected on FPL's customer bills by reducing all base charges for each rate schedule, excluding SL-1 and OL-1, by 7.03%. FPL will begin applying the lower base rate charges required by this Stipulation and Settlement to meter readings made on and after the Implementation Date.

3. Effective on the Implementation Date, FPL will no longer have an authorized Return on Equity (ROE) range for the purpose of addressing earnings levels, and the revenue sharing mechanism herein described will be the appropriate and exclusive mechanism to address earnings levels.

4. For surveillance reporting requirements, FPL's achieved ROE will be calculated based upon an adjusted equity ratio as provided for in the Current Agreement.

5. No party to this Stipulation and Settlement will request, support, or seek to impose a change in the application of any provision hereof. OPC, FIPUG, Publix, Thomas P. and Genevieve Twomey, Dynegy Midstream Services LP, Florida Retail Federation and Lee County will neither seek nor support any additional reduction in FPL's base rates and charges, including interim rate decreases, to take effect prior to the expiration of this Stipulation and Settlement unless such reduction is initiated by FPL. FPL will not petition for an increase in its base rates and charges, including interim rate increases, to take effect before the end of this Stipulation and Settlement, except as provided for in Section 8.

6. During the term of this Stipulation and Settlement, revenues which are above the levels stated herein will be shared between FPL and its retail electric utility customers -- it being expressly understood and agreed that the mechanism for earnings sharing herein established is not intended to be a vehicle for "rate case" type inquiry concerning expenses, investment, and financial results of operations.

7. Commencing on the Implementation Date and for the remainder of 2002 and for calendar years 2003, 2004 and 2005, FPL will be under a Revenue Sharing Incentive Plan as set forth below. For purposes of this Revenue Sharing Incentive Plan, the following retail base rate revenue threshold amounts are established:

I. Revenue Cap - Retail base rate revenues above the retail base rate revenue cap will be refunded to retail customers on an annual basis. The retail base rate revenue cap for 2002 will be \$3,740 million. For 2002 only, the refund to customers will be limited to 71.5% (April 15 through December 31) of the retail base rate revenues exceeding the cap.

The retail base rate revenue caps for 2003, 2004 and 2005 will be \$3,840 million, \$3,940 million and \$4,040 million, respectively. Section 9 explains how refunds will be paid to customers.

II. Sharing Threshold - Retail base rate revenues between the sharing threshold amount and the retail base rate revenue cap will be divided into two shares on a 1/3, 2/3 basis. FPL's shareholders shall receive the 1/3 share. The 2/3 share will be refunded to retail customers. The sharing threshold for 2002 will be \$3,580 million in retail base rate revenues. For 2002 only, the refund to the customers will be limited to 71.5% (April 15 through December 31) of the 2/3 customer share. The retail base rate revenue sharing threshold amounts for calendar years 2003, 2004 and 2005 will be \$3,680 million, \$3,780 million and \$3,880 million, respectively. Section 9 explains how refunds will be paid to customers.

8. If FPL's retail base rate earnings fall below a 10% ROE as reported on an FPSC adjusted or pro-forma basis on an FPL monthly earnings surveillance report during the term of this Stipulation and Settlement, FPL may petition the FPSC to amend its base rates notwithstanding the provisions of Section 5. Parties to this Stipulation and Settlement are not precluded from participating in such a proceeding. This Stipulation and Settlement shall terminate upon the effective date of any Final Order issued in such proceeding that changes FPL's base rates.

9. All refunds will be paid with interest at the 30-day commercial paper rate as specified in Rule 25-6.109, Florida Administrative Code, to retail customers of record during the last three months of each applicable refund period based on their proportionate share of base rate revenues for the refund period. For purposes of calculating interest only, it will be assumed that revenues

to be refunded were collected evenly throughout the preceding refund period at the rate of one-twelfth per month. All refunds with interest will be in the form of a credit on the customers' bills beginning with the first day of the first billing cycle of the second month after the end of the applicable refund period. Refunds to former customers will be completed as expeditiously as reasonably possible.

10. In Order No. PSC 99-0519-AS-EI, FPL was authorized to record an amortization amount of up to \$100 million per year for each of the three years of the settlement agreement which was to be applied to reduce nuclear and/or fossil production plant in service. Under this provision, FPL recorded \$170,250,000. Starting with the effective date of this Stipulation and Settlement, FPL may, at its option, amortize up to \$125,000,000 annually as a credit to depreciation expense and a debit to the bottom line depreciation reserve over the term of this Stipulation and Settlement. The amounts so recorded will first go to offset the \$170,250,000 bottom line amortization amount that has previously been recorded, with any additional amounts recorded to a bottom line negative depreciation reserve during the term of this Stipulation and Settlement. Any such reserve amount will be applied first to reduce any reserve excesses by account, as determined in FPL's depreciation studies filed after the term of this Stipulation and Settlement, and thereafter will result in reserve deficiencies. Any such reserve deficiencies will be allocated to individual reserve balances based on the ratio of the net book value of each plant account to total net book value of all plant. The amounts allocated to the reserves will be included in the remaining life depreciation rate and recovered over the remaining lives of the various assets. Additionally, depreciation rates as addressed in Order Nos. PSC 99-0073-FOF-EI, PSC 00-2434-PAA-EI and PSC 01-1337-PAA-EI will not be changed for the term of this Stipulation and Settlement.

11. Employee dental expenses are considered to be a prudently incurred expense and will be treated as such, including for surveillance reporting, as of the Implementation Date.

12. Additional amortization expense which is being recorded as an offset to the ITC interest synchronization adjustment shall no longer be recorded after the Implementation Date of this Stipulation and Settlement.

13. FPL will withdraw its request for an increase in the annual accrual to the Company's Storm Damage Reserve. In the event that there are insufficient funds in the Storm Damage Reserve and through insurance, FPL may petition the FPSC for recovery of prudently incurred costs not recovered from those sources. The fact that insufficient funds have been accumulated in the Storm Damage Reserve to cover costs associated with a storm event or events shall not be evidence of imprudence or the basis of a disallowance. Parties to this Stipulation and Settlement are not precluded from participating in such a proceeding.

14. On April 15, 2002, FPL shall effect a mid-course correction of its Fuel Cost Recovery Clause to reduce the fuel clause factor based on projected over-recoveries, in the amount of \$200 million, for the remainder of calendar year 2002. The fuel adjustment clause shall continue to operate as normal, including but not limited to, any additional mid-course adjustments that may become necessary and the calculation of true-ups to actual fuel clause expenses. FPL will not use the various cost recovery clauses to recover new capital items which traditionally and historically would be recoverable through base rates.

15. This Stipulation and Settlement is contingent on approval in its entirety by the FPSC. This Stipulation and Settlement will resolve all matters in this Docket pursuant to and in accordance with Section 120.57(4), Florida Statutes (2001). This Docket will be closed effective on the date the FPSC Order approving this Stipulation and Settlement is final.


16. This Stipulation and Settlement dated as of March 12, 2002 may be executed in counterpart originals, and a facsimile of an original signature shall be deemed an original.

In Witness Whereof, the Parties evidence their acceptance and agreement with the provisions of this Stipulation and Settlement by their signature.

Florida Power & Light Company
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Juno Beach, Fl 33408

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By: 
W. G. Walker, III

By: 
Jack Shreve


Florida Industrial Power Users Group

Florida Retail Federation

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By: _____
John W. McWhirter, Jr.


By: 
Ronald C. LaFace

Lee County

Publix Super Markets, Inc.

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MPD - 1
Docket No. 041291-EI
FPL Witness: Moray P. Dewhurst
Page 17 of 18
March 8, 2005

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