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BEFORE THE PUBLIC SERVICE COMMISSION  
DIRECT TESTIMONY OF MYRON R. ROLLINS

ON BEHALF OF

FLORIDA MUNICIPAL POWER AGENCY

DOCKET NO. 050256-EM

APRIL 13, 2005

**Q. Please state your name and business address.**

A. My name is Myron Rollins. My business address is 11401 Lamar Avenue,  
Overland Park, Kansas 66211.

**Q. By whom are you employed and in what capacity?**

A. I am employed by Black & Veatch Corporation. My current position is Project  
Manager.

**Q. Please describe your responsibilities in that position.**

A. As a project manager, I am responsible for the management of various projects  
for utility and non-utility clients. These projects encompass a wide variety of  
services for the power industry. The services include load forecasts,  
conservation and demand-side management, reliability criteria and evaluation,  
development of generating unit addition alternatives, fuel forecasts, screening  
evaluations, production cost simulations, optimal generation expansion  
modeling, economic and financial evaluation, sensitivity analysis, risk analysis,  
power purchase and sales evaluation, strategic considerations, analyses of the

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1 effects of the 1990 Clean Air Act Amendments, feasibility studies, qualifying  
2 facility and independent power producer evaluations, power market studies, and  
3 power plant financing.

4  
5 **Q. Please state your educational background and experience.**

6 A. I received a Bachelor of Science degree in Electrical Engineering from the  
7 University of Missouri - Columbia. I also have two years of graduate study in  
8 nuclear engineering at the University of Missouri – Columbia. I am a licensed  
9 professional engineer and a Senior Member of the Institute of Electrical and  
10 Electronic Engineers.

11  
12 I have over twenty-eight years of experience in the power industry specializing  
13 in generation planning and project development. In the past ten years, I have  
14 been the project manager for over 100 projects, the vast majority of which are  
15 for Florida utilities. Florida utilities for which I have worked include Lakeland  
16 –Electric, Kissimmee Utility Authority, Florida Municipal Power Agency,  
17 Orlando Utilities Commission, JEA, City of St. Cloud, Utilities Commission of  
18 New Smyrna Beach, Sebring Utilities Commission, City of Homestead, Florida  
19 Power Corporation, and Seminole Electric Cooperative.

20  
21 I was responsible for the development of Black & Veatch’s POWRPRO  
22 chronological production costing program and RECOM unit commitment  
23 program, and POWROPT optimal generation expansion program. I am also  
24 responsible for power market analysis and project feasibility studies. I have

1           been responsible for need for power certification on a number of power plants in  
2           Florida including Stanton 1, 2, and A, Cedar Bay, Cane Island 3, McIntosh 5  
3           and the Brandy Branch Combined Cycle Conversion. I also participated in the  
4           need for power certification for the Hardee and Hines projects. I have presented  
5           expert testimony on several occasions before the Alaska, Indiana, Missouri and  
6           Florida public service commissions and have presented numerous papers on  
7           strategic planning and cogeneration.

8

9           **Q.    What is the purpose of your testimony in this proceeding?**

10          A.    The purpose of my testimony is to provide an overview and summary of Exhibit  
11          No. \_\_ (FMPA-1), the Treasure Coast Energy Center (TCEC) Unit 1 Need for  
12          Power Application. In addition to this general summary, I will discuss the  
13          economic parameters and the methodology used to evaluate alternatives  
14          available to meet the All-Requirements Project's (ARP's) capacity need. I will  
15          also discuss the numerous supply side alternatives that were considered to  
16          potentially mitigate the need for the TCEC Unit 1. I will describe the detailed  
17          economic evaluations and sensitivity analyses conducted to evaluate the cost  
18          effectiveness of TCEC Unit 1. I will analyze TCEC Unit 1's consistency with  
19          Peninsular Florida's capacity and reliability needs, as well as the 1990 Clean Air  
20          Act Amendments. I will conclude my testimony by discussing the consequences  
21          of delaying the addition of TCEC Unit 1.

22

1 **Q. Are you sponsoring any sections of Exhibit No. \_\_ (FMPA-1), the TCEC**  
2 **Unit 1 Need for Power Application?**

3 A. Yes. I am sponsoring Sections 5.1, 5.4, 7, 9, 10, 12, 13, 15, and Appendix E all  
4 of which were prepared by me or under my direct supervision.

5

6 **Economic Parameters**

7 **Q. Please describe the economic parameters used in the evaluations of**  
8 **alternatives available to meet the ARP's capacity need.**

9 A. A 2.5 percent annual general inflation rate was used. Escalation rates of  
10 2.5 percent annually were used for capital and O&M costs. A long-term tax  
11 exempt bond rate of 5.0 percent was assumed. The rate for interest during  
12 construction and the present worth discount rate were also assumed to be  
13 5.0 percent. Alternatives were evaluated over a 20 year planning period from  
14 2005 through 2024.

15

16 **Q. In your opinion, are these economic parameters appropriate for use in this**  
17 **Need for Power Application?**

18 A. Yes. They are consistent with economic parameters that we have been using in  
19 similar evaluations before the Commission and more importantly, they are  
20 internally consistent.

21

1 **Evaluation Methodology**

2 **Q. Please briefly describe the process that led to the determination that the**  
3 **addition of TCEC Unit 1 is the most cost-effective alternative available to**  
4 **meet the ARP’s capacity need.**

5 A. FMPA applied three general, independent strategies in order to obtain the most  
6 cost-effective alternative to meet ARP’s capacity need. The first strategy was  
7 the solicitation of power supply proposals from third parties. The second  
8 strategy investigated was self-build alternatives. The third strategy included the  
9 evaluation of demand-side management alternatives. The power supply  
10 proposals and the self-build alternatives were all evaluated from a cumulative  
11 present worth cost (CPWC) standpoint, and compared to find the least cost  
12 alternative.

13  
14 To obtain the CPWC, the supply-side evaluations of all generating unit  
15 alternatives were analyzed using POWROPT and POWRPRO. POWROPT and  
16 POWRPRO are Black & Veatch’s proprietary capacity expansion plan  
17 optimization and system production costing models, respectively. POWROPT  
18 analyzes all possible combinations of generating unit alternatives and power  
19 purchase options which satisfy the forecast capacity requirements. POWROPT  
20 then ranks the potential capacity expansion plans based on the lowest total  
21 system CPWC over the planning horizon. POWROPT performs the capacity  
22 expansion on an annual basis, considering all possible unit additions, before  
23 determining an optimal expansion plan. The results of the capacity expansion  
24 plans are input into POWRPRO. POWRPRO is a chronological production

1 costing model used in power supply system planning. It simulates the hour-by-  
2 hour operation of power supply systems over the planning horizon which as  
3 stated above is the 20 year period from 2005 through 2024. POWRPRO  
4 generates various summary reports including each unit's annual generation, fuel  
5 costs, operation and maintenance costs, on-line hours, emissions, capacity  
6 factor, average net operating heat rate, and unit starts and stops. The production  
7 costs are used along with capital costs and other fixed charges to generate the  
8 CPWC of each capacity expansion plan.

9  
10 POWROPT and POWRPRO have been used on numerous other Need for Power  
11 Application proceedings before the Commission as well as for numerous Ten-  
12 Year Site Plan filings.

13  
14 **Q. Please briefly describe the strategies employed by FMPA to determine the**  
15 **most cost-effective alternative to meet the ARP's capacity needs.**

16 A. FMPA issued a Request for Proposals (RFP) for purchase power. The Power  
17 Supply RFP stated that FMPA would consider proposals for the purchase of 100  
18 to 300 MW of physically firm, base or intermediate power from existing  
19 specified resources, a portfolio of supply resources with appropriate backup  
20 guarantees, and/or a generating facility to be constructed at the proposer's site  
21 for unit power sale. The RFP was advertised locally and placed on the Internet.  
22 It was issued on September 22, 2004 and bids were due on November 23, 2004.  
23 The Power Supply RFP is included in Appendix B of Exhibit No. \_\_ (FMPA-1),  
24 the TCEC Unit 1 Need for Power Application.

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To investigate the self-build strategy, FMPA commissioned Black & Veatch to develop cost and performance estimates for TCEC Unit 1, a 1 x 1 F-class combined cycle with a steam turbine design to accommodate the maximum duct firing possible. The description of the project is presented in Section 6 including a summary of the cost estimate and the detailed engineering, procurement, and construction (EPC) cost estimate is presented in Appendix B of Exhibit No. \_\_ (FMPA-1), the TCEC Unit 1 Need for Power Application. In addition to TCEC Unit 1, Black & Veatch also developed cost and performance estimates for other self build alternatives including renewable technologies, conventional technologies, advanced technologies, energy storage technologies, multi-fuel generation or distributed generation technologies, and nuclear.

All of these supply side alternatives were investigated along with the purchase power proposals from the RFP process to determine the least cost alternative. Supply side alternatives selected for detailed evaluation were utilized by POWROPT to form expansion plans which were ranked by CPWC.

**Supply-Side Alternatives**

- Q. What other conventional supply-side alternatives were considered?**
- A. Several conventional supply-side alternatives were considered that could mitigate the need for TCEC Unit 1. These alternatives include simple cycle combustion turbines (General Electric LM6000, 7EA, 7FA), combined cycle plants (General Electric 1x1 7FA), and a pulverized coal unit.

1

2 **Q. Please describe the combined cycle alternative considered.**

3 A. The combined cycle alternative was identical to TCEC Unit 1. For the first  
4 combined cycle to be installed in an expansion plan, the capital cost was  
5 assumed equal to TCEC Unit 1. For subsequent combined cycle units installed  
6 in an expansion plan, the estimated costs were less reflecting the savings  
7 associated with installing additional units at a site. The TCEC site is being  
8 designed to accommodate up to four units identical to TCEC Unit 1. The first  
9 year that a second combined cycle is allowed to be considered in an expansion  
10 plan is 2009 which is a year after the installation date for TCEC Unit 1.

11

12 **Q. Was a 2x1 combined cycle considered?**

13 A. No.

14

15 **Q. Why not?**

16 A. The size of FMPA's system is such that a unit larger than the 300 MW TCEC  
17 Unit 1 would represent too large of a loss during forced outages and  
18 maintenance. It is prudent to limit the size of the largest unit on a utility's  
19 system to no more than the level of reserves that the utility carries. Thus if the  
20 loss of its largest resource occurs, the utility would still be able to meet its loads.  
21 This is often referred to as an "n minus one" criterion. TCEC Unit 1 will  
22 represent about 19 percent of FMPA's projected load when it goes in service  
23 which is close to FMPA's 18 percent summer reserve margin criteria. A 2x1  
24 combined cycle would be about twice the size and represent approximately



1 38 percent of FMPA's load in 2008 which would be too great of an exposure to  
2 be prudent.

3  
4 **Q. Please describe the process through which alternatives were selected for**  
5 **detailed analysis.**

6 A. The generating unit alternatives considered were evaluated and screened with  
7 respect to availability of resources and commercial development. Generating  
8 unit alternatives which were deemed to be commercially available and have  
9 adequate resources available were considered for further evaluation.

10  
11 **Q. Please describe the methodology used to evaluate the conventional supply-**  
12 **side alternatives?**

13 A. In developing the cost and performance estimates, a specific manufacturer  
14 (General Electric) and specific models were analyzed. These alternatives were  
15 evaluated, not to indicate a preference to a specific manufacturer, but rather to  
16 generalize the properties of similar generating technologies with similar  
17 attributes. Capital costs were developed using direct and indirect costs, with an  
18 allowance of Owners' costs. General assumptions, as well as assumptions for  
19 direct and indirect costs are presented in Exhibit No. \_\_ (FMPA-1), the TCEC  
20 Unit 1 Need for Power Application. Owner's cost items are presented in  
21 Table 7-14 of the same exhibit. Fixed and variable O&M costs estimates were  
22 developed for each of the conventional alternatives. Performance estimates for  
23 output and heat rate were also developed. Degradation was included in the

1 output and heat rate performance estimates. The construction period for the  
2 conventional alternatives also was estimated.

3

4 **Q. Besides conventional alternatives, were any other supply side alternatives**  
5 **considered?**

6 A. Yes. Cost and performance estimates were developed for renewable, advanced,  
7 energy storage, multi-fuel or distributed generation, and nuclear technologies.

8

9 **Q. How were these other technologies evaluated?**

10 A. A screening analysis was conducted for the conventional technologies as well as  
11 these other technologies. The screening analysis considered cost, availability,  
12 and availability of required resources.

13

14 **Q. What was the result of the screening analysis?**

15 A. The screening analysis indicated that only the conventional alternatives along  
16 with integrated gasification combined cycle (IGCC) which was an advanced  
17 alternative merited detailed system economic evaluation.

18

19 **Economic Evaluation**

20 **Q. How was the detailed system economic evaluation conducted?**

21 A. FMPA's system was modeled with POWROPT over a 20 year period from 2005  
22 through 2024. FMPA's system consisted of FMPA existing power supply  
23 resources consisting of existing power plant and power purchases. FMPA's  
24 system also consisted of FMPA's committed units. The committed units are

1 other units that FMPA plans to install. The committed units are a LM6000  
2 simple cycle combustion turbine to be installed in Key West in 2006, two  
3 unsited LM6000 simple cycle combustion turbines to be installed in 2007, 250  
4 MW of a jointly owned coal unit to be installed in 2011, and an LM6000 simple  
5 cycle combustion turbine to be installed in Key West in 2018. The committed  
6 units are described in more detail by Witness Casey. Even though there are a  
7 large number of units under consideration for retirement, as shown in Table 2-8  
8 of Exhibit No. \_\_ (FMPA-1), the TCEC Unit 1 Need for Power Application,  
9 none of these units were assumed to be retired through the end of the evaluation  
10 period. If some of these units actually retire, it only increases the need for  
11 TCEC Unit 1.

12  
13 POWROPT models FMPA's system as described above and selects generating  
14 unit alternatives to meet the system capacity requirements presented in  
15 Table 4-3 of Exhibit No. \_\_ (FMPA-1), the TCEC Unit 1 Need for Power  
16 Application. Additional capacity is first needed in the summer of 2008. In  
17 selecting power supply alternatives, POWROPT selects the power supply  
18 alternatives considering capital, fuel, and O&M costs such that the alternatives  
19 represent the least cost expansion plan on a CPWC basis over the planning  
20 period. All alternatives are analyzed as additions to FMPA's system. The  
21 analysis also includes the effects on the dispatch of existing units.

22  
23 Expansion plans were developed considering only self build alternatives and  
24 considering the purchase power alternatives described in Section 8 and

1 Appendix D of Exhibit No. \_\_ (FMPA-1), the TCEC Unit 1 Need for Power  
2 Application.

3

4 **Q. How were natural gas transportation costs handled in the economic**  
5 **evaluations?**

6 A. For TCEC Unit 1 and additional combined cycle units considered, firm natural  
7 gas transmission costs were included for the units. The cost for firm natural gas  
8 transportation was included as a fixed O&M cost in POWROPT and is included  
9 in the fixed O&M shown in the summary spreadsheets in Appendix E of Exhibit  
10 No. \_\_ (FMPA-1), the TCEC Unit 1 Need for Power Application. The amount  
11 of firm natural gas transportation assumed was based on Florida Gas  
12 Transmission Company's (FGT's) tariff which allows a maximum of 6 percent  
13 of the daily transportation allotment to be used in a single hour. The amount of  
14 firm natural gas transportation purchased allows TCEC Unit 1 and the additional  
15 combined cycle units to operate at full load including duct firing considering the  
16 6 percent per hour limitation. The actual amount of firm natural gas  
17 transportation included in the evaluations for TCEC Unit 1 was 37,355 MBtu  
18 per day. The cost was based on FGT's FTS-2 firm gas transportation rate.

19

20 Natural gas transportation costs for the purchase power bids were based on the  
21 specifics of the purchase power bid. For example, Bidders A and C provided  
22 firm natural gas transportation costs for specified allotments of natural gas in  
23 their bids. Bidder B assumed the use of interruptible gas in their bid. The

1 allotment of firm natural gas included in Bidder A's bid was significantly less  
2 than the allotment included for TCEC Unit 1.

3

4 **Q. How were natural gas transportation costs handled for volumes in excess of**  
5 **the firm transportation allotments included in the bids?**

6 A. We assumed that additional transportation requirements were obtained through  
7 interruptible gas transportation on a per MBtu basis; however, we assumed that  
8 this interruptible gas would not be interrupted and in essence was firm.

9

10 **Q. What affect does that assumption have on the analysis of Bidder A's**  
11 **proposals?**

12 A. Because interruptible gas transportation is much cheaper than firm  
13 transportation, this assumption provides a tremendous benefit to Bidder A,  
14 whose proposals included a lower allotment of firm transportation. We used that  
15 assumption only to provide the maximum amount of benefits to the purchase  
16 power bids compared to TCEC Unit 1.

17

18 **Q. What were the results of the economic evaluations?**

19 A. For the self build alternatives, the expansion plan consisting of TCEC Unit 1 in  
20 2008 was the least cost. The expansion plan with TCEC Unit 1 in 2008 was  
21 \$23 million lower in CPWC than the next least cost self build plan which  
22 installed two LM6000 simple cycle combustion turbines in 2008. It should be  
23 noted that POWROPT selects TCEC Unit 1 for addition in 2009 in that plan.

24

1 The expansion plan with TCEC Unit 1 in 2008 is also the least cost expansion  
2 plan compared to expansion plans containing the purchase power bids. The  
3 expansion plan containing Bidder A's 20 year proposal was the lowest in cost of  
4 all the expansion plans containing the purchase power bids based on the  
5 favorable assumption that interruptible gas would be available on a firm basis.  
6 The expansion plan with Bidder A's purchase power offer was \$14 million in  
7 CPWC more expensive than the expansion plan with TCEC Unit 1 in 2008.  
8 However, Bidder A's purchase power offer is \$279 million more expensive than  
9 TCEC Unit 1 if interruptible natural gas is not assumed to be available.

10

11 **Q. Are there any other considerations relative to the cost effectiveness of**  
12 **TCEC Unit 1?**

13 A. Yes. As discussed in Witness Armbruster's testimony, it is expected that TCEC  
14 Unit 1 will cost less than the cost estimate shown in Table 6-3 of Exhibit No. \_\_\_\_  
15 (FMPA-1), the TCEC Unit 1 Need for Power Application. If TCEC Unit 1 costs  
16 less than the Table 6-3 estimate used in the evaluations, it will be even more cost  
17 effective.

18

19 **Q. Is TCEC Unit 1 the most cost-effective alternative available to FMPA?**

20 A. Yes. TCEC Unit 1 is the least cost alternative available to FMPA and thus is the  
21 most cost-effective alternative available.

22

1 **Q. Will TCEC Unit 1 provide adequate electricity at reasonable cost?**

2 A. Yes. TCEC Unit 1 meets FMPA's electric generation needs at the lowest cost of  
3 all the alternatives evaluated.

4  
5 **Q. Will TCEC Unit 1 meet FMPA's need for electric system reliability and  
6 integrity?**

7 A. Yes. The expansion plan with TCEC Unit 1 in 2008 meets FMPA's reserve  
8 margin requirements and as a reliable efficient unit meets FMPA's need for  
9 reliability and integrity.

10

11

#### **Sensitivity Analyses**

12 **Q. Did you conduct any sensitivity analyses relative the TCEC Unit 1?**

13 A. Yes, several sensitivity analyses were conducted on the expansion plans  
14 containing TCEC Unit 1 and the Bidder A 20 year offer which had the lowest  
15 expansion plan cost of all the purchase power bids. We conducted sensitivity  
16 analyses for high and low fuel prices, high and low load growth, high and low  
17 capital costs, and a higher present worth discount rate.

18

19 **Q. What was the result of the sensitivity analyses?**

20 A. For every case except the high capital cost case, the TCEC Unit 1 expansion  
21 plan was the least cost alternative. For the high capital cost case which  
22 consisted of increasing the capital costs 10 percent or \$21.8 million for TCEC  
23 Unit 1 while holding the capacity payments constant for Bidder A's purchase  
24 power bid, the expansion plan with TCEC Unit 1 was \$0.5 million more

1 expensive than Bidder A's. However, this sensitivity analysis assumed that  
2 Bidder A could obtain additional transportation requirements through  
3 interruptible gas transportation on a per MBtu basis. As discussed above, this  
4 assumption is extremely favorable to Bidder A. Furthermore, as discussed in  
5 Witness Armbruster's testimony, the cost of TCEC Unit 1 is not expected to  
6 increase; thus, the high capital cost scenario is unlikely. Details of the  
7 sensitivity analyses are presented in Section 10 of Exhibit No. \_\_ (FMPA-1), the  
8 TCEC Unit 1 Need for Power Application.

#### 10 Peninsular Florida Needs

11 **Q. What are the benefits to Peninsular Florida associated with the addition of**  
12 **TCEC Unit 1?**

13 **A.** As reliable efficient generation, TCEC Unit 1 will increase reliability in  
14 Peninsular Florida. TCEC Unit 1 will be more efficient than much of the natural  
15 gas fired generation in the state and thus will displace operation of less efficient  
16 gas fired generation. Since TCEC Unit 1 produces less emissions than most of  
17 the gas fired generating units, emissions will be reduced as well.

18  
19 The most important benefit to Peninsular Florida will be TCEC Unit 1's location  
20 on the southern portion of the grid. By adding generation in the south, TCEC  
21 Unit 1 will help mitigate the difficulty of moving power from north to south in  
22 the state.

23



1 **Clean Air Act**

2 **Q. Have pollution control costs been properly included in the cost estimates for**  
3 **the TCEC Unit 1?**

4 A. Yes. The capital and operating cost estimates for TCEC Unit 1 contain adequate  
5 costs for pollution control equipment. TCEC Unit 1 will be equipped with SCR  
6 and will utilize ultra low sulfur oil as a backup fuel.

7  
8 The Clean Air Act also requires that affected units provide SO<sub>2</sub> allowances for  
9 SO<sub>2</sub> emissions. The estimated SO<sub>2</sub> emission allowance requirements from  
10 TCEC Unit 1 are approximately 57 tons/year. These allowances can be obtained  
11 from excess allowances available to FMPA or they could be purchased on the  
12 open market. At a current allowance cost of \$575/ton, the cost of purchasing  
13 allowances would be approximately \$33,000 per year. The cost for allowances  
14 is included in the variable O&M costs.

15  
16 **Consequences of Delay**

17 **Q. What are the consequences to FMPA of delaying TCEC Unit 1?**

18 A. Delaying TCEC Unit 1 would result in reduced reliability and higher costs. If  
19 TCEC Unit 1 is delayed, FMPA's reserve margin will fall to 12 percent in 2008  
20 which is well below FMPA's 18 percent requirement. The lower reserve  
21 margin would increase the probability that FMPA would not be able to serve the  
22 ARP member loads.

23

1           If other capacity would be installed to retain FMPA's 18 percent summer  
2           reserve margin, costs would increase. The least cost self build expansion plan  
3           without TCEC Unit 1 in 2008 is \$23.1 million more in CPWC than the  
4           expansion plan with TCEC Unit 1 in 2008.

5

6   **Q.    Does this conclude your pre-filed testimony?**

7   **A.    Yes.**