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** FLORIDA PUBLIC SERVICE COMMISSION ** *JRM*

DIVISION OF COMPETITIVE MARKETS AND ENFORCEMENT
CERTIFICATION

APPLICATION FORM
for
AUTHORITY TO PROVIDE
ALTERNATIVE LOCAL EXCHANGE SERVICE
WITHIN THE STATE OF FLORIDA

050454-TX

Instructions

- ◆ This form is used as an application for an original certificate and for approval of the assignment or transfer of an existing certificate. In the case of an assignment or transfer, the information provided shall be for the assignee or transferee (See Page 12).
- ◆ Print or type all responses to each item requested in the application and appendices. If an item is not applicable, please explain why.
- ◆ Use a separate sheet for each answer which will not fit the allotted space.
- ◆ Once completed, submit the original and six *(7)* copies of this form along with a non-refundable application fee of \$250.00 to:

Florida Public Service Commission
Division of the Commission Clerk and Administrative Services
2540 Shumard Oak Blvd.
Tallahassee, Florida 32399-0850
(850) 413-6770

- ◆ If you have questions about completing the form, contact:

Florida Public Service Commission
Division of Competitive Markets and Enforcement
Certification
2540 Shumard Oak Blvd.
Tallahassee, Florida 32399-0850
(850) 413-6600

A. N. KYRIAKIDES
PRESIDENT & C.E.O.
akyniakides@interlink-global.com
www.interlink-global.com



INTERLINK GLOBAL CORP.
Connecting the World

87 :01 W 1- TOP 90

DOCUMENT NUMBER-DATE
06224 JUL-1 98

APPLICATION

1. This is an application for (check one):

050454-TX

- Original certificate (new company).
- Approval of transfer of existing certificate: Example, a non-certificated company purchases an existing company and desires to retain the original certificate of authority.
- Approval of assignment of existing certificate: Example, a certificated company purchases an existing company and desires to retain the certificate of authority of that company.
- Approval of transfer of control: Example, a company purchases 51% of a certificated company. The Commission must approve the new controlling entity.

2. Name of company:

INTERLINK GLOBAL, CORP.

3. Name under which the applicant will do business (fictitious name, etc.):

SAME

4. Official mailing address (including street name & number, post office box, city, state, zip code):

INTERLINK GLOBAL, CORP.
6205 BLUE LAGOON DRIVE
Suite 110
MIAMI FLA. 33126

5. Florida address (including street name & number, post office box, city, state, zip code):

6205 BLUE LAGOON DRIVE
Suite 110
MIAMI FLA. 33126

6. Structure of organization:

- | | |
|----------------------------------------------|-------------------------------------------------|
| <input type="checkbox"/> Individual | <input checked="" type="checkbox"/> Corporation |
| <input type="checkbox"/> Foreign Corporation | <input type="checkbox"/> Foreign Partnership |
| <input type="checkbox"/> General Partnership | <input type="checkbox"/> Limited Partnership |
| <input type="checkbox"/> Other | |

7. If individual, provide:

Name:

Title:

N/A

Address:

City/State/Zip:

Telephone No.: _____ Fax No.:

Internet E-Mail Address:

Internet Website Address:

8. If incorporated in Florida, provide proof of authority to operate in Florida:

(a) The Florida Secretary of State corporate registration number:

P04000145905

9. **If foreign corporation**, provide proof of authority to operate in Florida:

(a) The Florida Secretary of State corporate registration number:

N/A

10. **If using fictitious name-d/b/a**, provide proof of compliance with fictitious name statute (Chapter 865.09, FS) to operate in Florida:

(a) The Florida Secretary of State fictitious name registration number:

N/A

11. **If a limited liability partnership**, provide proof of registration to operate in Florida:

(a) The Florida Secretary of State registration number:

N/A

12. **If a partnership**, provide name, title and address of all partners and a copy of the partnership agreement.

Name:

N/A

Title:

Address:

City/State/Zip:

Telephone No.: _____ Fax No.:

Internet E-Mail Address:

Internet Website Address:

13. **If a foreign limited partnership**, provide proof of compliance with the foreign limited partnership statute (Chapter 620.169, FS), if applicable.

(a) The Florida registration number:

N/A

14. Provide **F.E.I. Number**(if applicable): 42-165-5043

15. Indicate if any of the officers, directors, or any of the ten largest stockholders have previously been:

(a) adjudged bankrupt, mentally incompetent, or found guilty of any felony or of any crime, or whether such actions may result from pending proceedings. Provide explanation.

NONE

(b) an officer, director, partner or stockholder in any other Florida certificated telephone company. If yes, give name of company and relationship. If no longer associated with company, give reason why not.

NONE

16. Who will serve as liaison to the Commission with regard to the following?

(a) The application:

Name: A. N. KYRIAKIDES

Title: CHAIRMAN

Address: 6205 BLUE LAGOON DRIVE, suite 110

City/State/Zip: MIAMI, FLA 33126

Telephone No.: 305-261-2007 x1209 Fax No.: 305-261-2250

Internet E-Mail Address:

Internet Website Address:

(b) Official point of contact for the ongoing operations of the company:

Name: A.N. KYRIAKIDES
Title: ~~Chairman~~ PRESIDENT
Address: 6205 BLUE LAGOON DRIVE #110
City/State/Zip: MIAMI FLA. 33126
Telephone No.: 305-261-2007 xt. 209 Fax No.: 305-261-2250

Internet E-Mail Address: AKYRIAKIDES@INTERLINK-GLOBAL.COM
Internet Website Address: WWW.INTERLINK-GLOBAL.COM

(c) Complaints/Inquiries from customers:

Name: A.N. KYRIAKIDES
Title: PRESIDENT
Address: 6205 BLUE LAGOON DRIVE #110
City/State/Zip: MIAMI FLA. 33126
Telephone No.: 305-261-2007 xt. 209 Fax No.: 305-261-2250

Internet E-Mail Address: AKYRIAKIDES@INTERLINK-GLOBAL.COM
Internet Website Address: WWW.INTERLINK-GLOBAL.COM

17. **List the states in which the applicant:**

(a) has operated as an alternative local exchange company.

NONE

(b) has applications pending to be certificated as an alternative local exchange company.

NONE

(c) is certificated to operate as an alternative local exchange company.

NO

(d) has been denied authority to operate as an alternative local exchange company and the circumstances involved.

NO

(e) has had regulatory penalties imposed for violations of telecommunications

statutes and the circumstances involved.

NO

- (f) has been involved in civil court proceedings with an interexchange carrier, local exchange company or other telecommunications entity, and the circumstances involved.

NO

18. Submit the following:

- A. Managerial capability: give resumes of employees/officers of the company that would indicate sufficient managerial experiences of each.**
- B. Technical capability: give resumes of employees/officers of the company that would indicate sufficient technical experiences or indicate what company has been contracted to conduct technical maintenance.**

OK See Attachments

→ FOR: RODRIGUEZ KINZBRUNNER, D.P.A

JOHN CONIGLIO

OR

MIGUEL RODRIGUEZ

C. Financial capability.

The application **should contain** the applicant's audited financial statements for the most recent 3 years. If the applicant does not have audited financial statements, it shall so be stated.

The unaudited financial statements should be signed by the applicant's chief executive officer and chief financial officer affirming that the financial statements are true and correct and should include:

1. the balance sheet:
2. income statement: and
3. statement of retained earnings.

NOTE: *This documentation may include, but is not limited to, financial statements, a projected profit and loss statement, credit references, credit bureau reports, and descriptions of business relationships with financial institutions.*

Further, the following (which includes supporting documentation) should be provided:

KENNETH → 1. **written explanation** that the applicant has sufficient financial capability to provide the requested service in the geographic area proposed to be served.

KENNETH 2. **written explanation** that the applicant has sufficient financial capability to maintain the requested service.

KENNETH 3. **written explanation** that the applicant has sufficient financial capability to meet its lease or ownership obligations.

THIS PAGE MUST BE COMPLETED AND SIGNED

APPLICANT ACKNOWLEDGMENT STATEMENT

- 1. REGULATORY ASSESSMENT FEE:** I understand that all telephone companies must pay a regulatory assessment fee in the amount of .15 of one percent of gross operating revenue derived from intrastate business. Regardless of the gross operating revenue of a company, a minimum annual assessment fee of \$50 is required.
- 2. APPLICATION FEE:** I understand that a non-refundable application fee of \$250.00 must be submitted with the application.

UTILITY OFFICIAL: A. N. KYRIAKIDES

A. N. KYRIAKIDES
Print Name

Signature



PRESIDENT
Title

Date 6-27-05

305-261-2007 -305-261-2250
Telephone No. Fax No.

Address:

6205 BLUE LAGOON DRIVE
#110

MIAMI FLA. 33126

THIS PAGE MUST BE COMPLETED AND SIGNED


AFFIDAVIT

By my signature below, I, the undersigned officer, attest to the accuracy of the information contained in this application and attached documents and that the applicant has the technical expertise, managerial ability, and financial capability to provide alternative local exchange company service in the State of Florida. I have read the foregoing and declare that, to the best of my knowledge and belief, the information is true and correct. I attest that I have the authority to sign on behalf of my company and agree to comply, now and in the future, with all applicable Commission rules and orders.

Further, I am aware that, pursuant to Chapter 837.06, Florida Statutes, "Whoever knowingly makes a false statement in writing with the intent to mislead a public servant in the performance of his official duty shall be guilty of a misdemeanor of the second degree, punishable as provided in s. 775.082 and s. 775.083."

UTILITY OFFICIAL:

A. N. KYRIAKIDES
Print Name

Signature x 

PRESIDENT
Title

Date 6-27-05

305-261-2007 - 305-261-2250
Telephone No. Fax No.

Address:
6205 BLUE LAGOON DR.
#110
Miami FLA 33126

CERTIFICATE SALE, TRANSFER, OR ASSIGNMENT STATEMENT

I, (Name) _____ of (Name of Company)
(Title) _____ N/A

and current holder of Florida Public Service Commission Certificate Number # _____, have reviewed this application and join in the petitioner's request for a:

- () sale
- () transfer
- () assignment

of the above-mentioned certificate.

UTILITY OFFICIAL:

Print Name

Signature

Title

Date

Telephone No.

Fax No.

Address:

INTERLINK GLOBAL CORP.
Audited

INDEPENDENT AUDITORS' REPORT

To the Partners of
Interlink Global Chile Limitada

We have audited the accompanying balance sheet of Interlink Global Chile Limitada as of December 31, 2004 and the related statements of earnings, partners' equity and cash flows for the year then ended (all expressed in Chilean pesos and not included herewith). These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in Chile. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements present fairly, in all material respects, the financial position of Interlink Global Chile Limitada at December 31, 2004 and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits also comprehended the translation of Chilean peso amounts into U.S. dollar amounts for purpose of use of the management of Interlink Global Chile Limitada. In conformity with accounting principles generally accepted in the United States of America, as set forth in Statement of Financial Accounting Standards N°52, applicable to foreign currency financial statements.

January 21, 2005

INTERLINK GLOBAL CHILE LIMITADABALANCE SHEET AT DECEMBER 31, 2004
(In thousands of U.S. dollars - ThUS\$)

	ThUS\$
ASSETS	
CURRENT ASSETS:	
Cash	4
Trade debtors	83
Sundry debtors	2
	<u> </u>
Total current assets	<u> 89</u>
PROPERTY, PLANT AND EQUIPMENT:	
Machinery and equipment	6
Accumulated depreciation	(1)
	<u> </u>
Property, plant and equipment - net	<u> 5</u>
OTHER ASSETS	<u> 7</u>
TOTAL ASSETS	<u> 101</u>
LIABILITIES AND PARTNERS' EQUITY	
CURRENT LIABILITIES:	
Accounts payable	1
Accruals	8
Withholding taxes	2
Income taxes	8
	<u> </u>
Total current liabilities	<u> 19</u>
PARTNERS' EQUITY:	
Paid-in capital	1
Retained earnings	17
Net income	63
Accumulated other comprehensive income (currency translation adjustment)	1
	<u> </u>
Total partners' equity	<u> 82</u>
TOTAL LIABILITIES AND PARTNERS' EQUITY	<u> 101</u>

The accompanying notes are an integral part of this financial statement

INTERLINK GLOBAL CHILE LIMITADA

**STATEMENT OF INCOME
FOR THE YEAR ENDED DECEMBER 31, 2004
(In thousands of U.S. dollars - ThUS\$)**

	ThUS\$
SALES	502
COST OF SALES	<u>(378)</u>
GROSS MARGIN	124
SELLING AND ADMINISTRATIVE EXPENSES	<u>(48)</u>
OPERATING INCOME	<u>76</u>
INCOME BEFORE INCOME TAXES	76
INCOME TAXES	<u>(13)</u>
NET INCOME	<u><u>63</u></u>

The accompanying notes are an integral part of this financial statement

INTERLINK GLOBAL CHILE LIMITADA

**STATEMENT OF CHANGES IN PARTNERS' EQUITY
FOR THE YEAR ENDED DECEMBER 31, 2004
(In thousands of U.S. dollars - ThUS\$)**

	Paid-in Capital ThUS\$	Retained earnings ThUS\$	Accumulated other comprehensive income ThUS\$	Total equity ThUS\$
Balances December 31, 2003	1	17		18
Comprehensive income:				
Currency translation adjustment			1	1
Net income	<u> </u>	<u>63</u>	<u> </u>	<u>63</u>
Balances December 31, 2004	<u> </u> <u> </u>	<u> </u> <u>80</u>	<u> </u> <u>1</u>	<u> </u> <u>82</u>

The accompanying notes are an integral part of this financial statement

INTERLINK GLOBAL CHILE LIMITADA

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2004
(In thousands of U.S. dollars - ThUS\$)**

	ThUS\$
Net income	63
Charges to income not representing cash flows:	
Depreciation for the year	1
Increases in assets that affect cash flows:	
Trade debtors and sundry debtors	(50)
Increases (decreases) in liabilities that affect cash flows:	
Accounts payable	(21)
Accruals and withholding taxes	<u>16</u>
Net cash provided by operating activities	<u>9</u>
CASH FLOWS FROM INVESTMENT ACTIVITIES:	
Purchase of fixed assets	<u>(6)</u>
NET INCREASE IN CASH	3
CASH AT BEGINNING OF YEAR	<u>1</u>
CASH AT END OF YEAR	<u><u>4</u></u>

The accompanying notes are an integral part of this financial statement

INTERLINK GLOBAL CHILE LIMITADA

NOTES TO THE FINANCIAL STATEMENTS (Expressed in United States dollars - US\$)

1. CORPORATE PURPOSE

Comunicaciones y Sistemas de Enlace Internacional Limitada was formed as a corporation by means of a Public Deed on November 12, 2002, and an extract was published in the November 26, 2002 edition of the Diario Oficial (the official government gazette). The purpose of the Company is everything related to design, installation, operation and exploitation of telecommunications, Under the terms and conditions stipulated in the General Law on Telecommunications, in the regulations affecting that law and in regulations applicable to Duch services, and in international telecommunications agreements and covenants in force in Chile.

In accordance with the public deed dated December 23, 2004 signed before the Notary Public, Mr. Raúl Iván Perry Pefaur, of the 21st Notary of Santiago de Chile. The partners of Comunicaciones y Sistemas de Enlace Internacional Limitada-Mr. Oscar Ligardi Ramírez (99.0%) and Ms. Denisse Edith Gómez (1.0%) transfer 100% of their ownership rights as follows:

- a. Mr. Oscar Ligardi Ramírez exchanges 99% of his rights for 3,333,334 shares of Interlink Global Corporation.
- b. Ms. Denisse Edith Gómez sells 1% of her ownership rights to Mr. Oscar Ligardi Ramírez.

As a result of the abovementioned, the Company has become a 99% owned subsidiary of Interlink Global Corporation which is incorporated under the laws of Florida, United States, with Mr. Oscar Ligardi Ramírez holding 1% of the nominal capital. In the related deed, the corporate name of Comunicaciones y Sistemas de Enlace Internacional Limitada was also changed to Interlink Global Chile Limitada.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a. Basis of accounting - The financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America.

b. Reporting currency - The Company maintains its accounting records in Chilean pesos, the currency of the country in which it is incorporated and operates. The Chilean peso amounts are translated into U.S. dollars in accordance with the standards set forth in Statement of Financial Accounting Standards N°52 for companies with the local currency as their functional currency.

c. Income tax - Deferred income tax is provided for temporary differences between financial and tax reporting in accordance with Statement of Financial Accounting Standards N° 109. At December 31, 2004 there are no significant differences.

d. Fixed assets - Fixed assets are stated at cost and are depreciated using the straight-line method over the estimated useful lives of the assets.

e. Estimates - The financial statements include estimates made by the Company's management of the probable effects of future developments in transactions. Such estimates are based on the events and circumstances known at the date the financial statements were prepared. The actual outcome of future transactions may differ from such estimates.

3. INCOME TAX AND DEFERRED INCOME TAXES

a. Income tax - Under Chilean income tax law, the Company is subject to a 17% tax on taxable income. Disallowed disbursements are subject to a 35% tax. At December 31, 2004 the current tax payable amounts ThUS\$13.

Income tax payable is presented net of prepaid taxes of ThUS\$5.

Deferred taxes - There are no significant tax effects for temporary differences.

4. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The fair values of financial assets and liabilities approximate their carrying values.

* * * * *

Unaudited

INTERLINK GLOBAL CORP.

**Affirming that the financial statements are true
and correct**

Signed by A.N. Kyriakides

x A. N. Kyriakides
PRESIDENT

INTERLINK GLOBAL CORP.
unaudited

CONSOLIDATED FINANCIAL STATEMENTS				
	US\$			
Revenue				
Private Networks & Internet Access	80,780	70,659	57,618	128,066
E1's connected & billed	21	21	22	24
Retail ILD & DLD	61,320	57,227	62,051	63,602
Prepaid Cards ILD & DLD	5,265	4,911	4,727	3,881
DLD Wholesale	61,992	68,150	73,455	67,119
Wholesale Outgoing ILD	139,534	137,046	122,536	105,769
Wholesale Incoming ILD	96,513	190,849	191,681	157,756
Total Voice	364,624	458,183	454,451	398,126
Outgoing minutes	1,292,566	1,346,168	1,166,260	1,159,588
Domestic Long Distance Minutes	2,046,364	2,221,711	2,437,295	2,343,044
Incoming minutes	1,529,289	2,439,450	2,424,191	2,602,457
Total minutes	4,868,219	6,007,329	6,027,746	6,105,089
Total Revenues	445,404	528,842	512,069	526,192
Revenue Growth %	9.07%	18.73%	-3.17%	2.76%
Interconnections Costs	(281,823)	(346,807)	(344,457)	(373,535)
Gross Margin	163,582	182,036	167,612	152,656
Gross Margin %	36.73%	34.42%	32.73%	29.01%
SG&A	(121,091)	(120,703)	(120,597)	(112,952)
EBITDA	42,491	61,333	47,015	39,705
CAPEX	(3,953)	(4,276)	(4,594)	(10,642)
	38,538	57,057	42,421	29,063

INTERLINK GLOBAL CORP.

unaudited

US\$	YEAR 2005	YEAR 2006	YEAR 2007
Revenue			
Private Networks & Internet Access	1,292,124	1,917,000	2,445,500
E1's connected & billed	407	740	1,063
Retail ILD & DLD	1,124,200	1,723,320	2,345,000
Prepaid Cards ILD & DLD	348,784	895,000	1,305,000
DLD Wholesale	680,716	1,210,000	1,283,700
Wholesale Outgoing ILD	1,908,685	2,324,400	2,499,440
Wholesale Incoming ILD	1,836,799	2,507,000	3,312,000
Total Voice	5,899,184	8,659,720	10,745,140
Outgoing minutes	20,464,582	31,051,000	38,345,000
Domestic Long Distance Minutes	31,095,415	39,050,000	48,810,000
Incoming minutes	28,398,388	42,010,600	55,364,030
Total minutes	79,958,384	112,111,600	142,519,030
Total Revenues	7,191,308	10,576,720	13,190,640
Revenue Growth %	50.29%	47.08%	24.71%
Interconnections Costs	(4,591,532)	(6,399,144)	(8,205,566)
Gross Margin	2,599,776	4,177,576	4,985,074
Gross Margin %	36.15%	39.50%	37.79%
SG&A	(1,515,342)	(2,250,000)	(2,580,000)
EBITDA	1,084,434	1,927,576	2,405,074
CAPEX	(433,464)	(596,000)	(330,000)
	650,970	1,331,576	2,075,074

INTERLINK GLOBAL CORP.

Management / Employees

[Free Features](#)

[Cool Options](#)

[Great Benefits](#)

[Equipment](#)

[Availability](#)

[Support](#)



INTERLINK GLOBAL CORP.

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[My Account](#)



Management

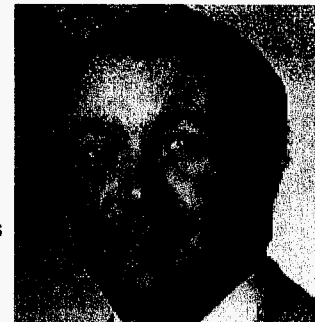
INVESTOR INFORMATION

Founded on a combination of international technology management expertise, and an understanding of the opportunities in the VOIP communications industry.

PRESIDENT & CEO

ANASTASIOS N. KYRIAKIDES

Mr. Kyriakides received a bachelor's degree in business administration from Florida International University in 1975. In 1977, he received a degree in investment banking from the American Institute of Banking. Mr. Kyriakides has extensive experience in the field of investment banking and venture capital. From 1979 to the present, Mr. Kyriakides has consulted for numerous companies in the areas of banking, shipping, travel, and electronics. In 1994, Mr. Kyriakides became the



NEWS

Adding Multiple Phone Numbers

...gives you additional

flexibility. As your needs grow add multiple phone numbers to the same account. Now you'll be able to see all of your calls on one convenient bill.

Chairman of Montgomery Ward Travel, a company created to provide full travel services to eight million Montgomery Ward customers and credit card holders; he served in this capacity from 1994 to 1996. Mr. Kyriakides had previously organized the successful start-up of Seawind Cruise Line in 1990; there, he was the founder, and later, the Chairman, CEO, and Secretary until 1994.

In 1984 Mr. Kyriakides founded Regency Cruise Line, the first publicly traded company in passenger shipping, and served as its Chairman and Secretary until 1987.

In 1983, Mr. Kyriakides founded the Mylex Corporation to develop and produce the world's first hand-held optical scanner and VGA card for personal computers. As the President and Chairman, Mr. Kyriakides guided Mylex from its beginning as a private company to its becoming a publicly traded company on NASDAQ under the stock symbol MYLX, until it was acquired as a wholly owned subsidiary of IBM (NYSE: IBM).

In 1983, Mr. Kyriakides was the founder and Chairman of Tower Bank N.A., a full service commercial bank, with three offices headquartered in Dade County, Florida.

He also was the founder and Chairman of Lexicon Corporation, the world's first hand-held language translator, the LK3000, that translated 12 different languages. It became a publicly traded company on the NASDAQ, under the symbol LEXI, until it was acquired by Nixdorf Computers of Germany. Mr. Kyriakides is also the founder and Chairman of the on-line brokerage firm NowTrade Corp., as well being the founder and Chairman of Internet Stock Market Corp., an investor relations and public relations firm for public companies.

CHIEF TECHNOLOGY OFFICER

OSCAR LIGARDI

Mr. Ligardi is a resident of Chile who has spent most of the past seventeen years working for Telecommunications services and Technology providers in United States, Latin America and Chile. Mr. Ligardi received the degree Bachelor of Engineer science in 1986 from University of Santiago -Chile and Civil Industrial Engineer in 1988 on the same University.

Mr. Ligardi has extensive experience in senior management roles in all aspects of the Telecommunications industries. His international market knowledge and business development skills have been used to establish services in a number of countries. Has a strong technical knowledge permitting him to design unique solutions to meet market demand. Mr. Ligardi

brings many valuable relationships, know how and years of VoIP experience. He is also an accomplished project manager in the areas of software development, provisioning, network operations, and customer service, having managed large deployments on established and start-up operations. His skills are focused in the areas of systems integration, operations, and large-scale deployment of telecommunications services.

In 2002 he creates Interlink, from 1997-2001 worked on Tellabs Int'l. as a Sales Manager Northern South America and Latin America Business Planning Director. In this positions negotiated large deals in Mexico and Brazil. He worked in the Tellabs' first "turn-key" contract (a complete, fully managed network deployment including all products, services and project financing). He developed Tellabs's offices in Mexico, Brazil and Argentina. From 1994-1997 He worked in Iusatel Chile S.A as a Chief Technical Officer and Int'l carrier relations. A Long distance Company joint venture between Bell Atlantic and Grupo Iusacell based in Chile. 1992-1994 Served in Bell South Chile S.A. as a Business and Products Manager has been responsible for Products Development and between. 1988-1992 worked in Telefónica on similar position. He speaks fluent English, Spanish and Portuguese.

CHIEF FINANCIAL OFFICER

KELLY KING

Kelly K. King is the CFO. Mr. King is a partner of Tatum CFO Partners, LLP. His experience spans twenty-two years principally in the property-casualty insurance and insurance services industries. He has worked both in large organizations, with many affiliated enterprises including insurance, banking, timber, hotel, and real estate development as well as smaller singularly focused businesses. He possesses experience in financial forecasting, financial reporting, raising of private and public equity, acquisition due diligence and negotiations; bank financing, budgeting and planning and information systems. Mr. King possesses twenty-two years of progressive financial management experience. He has been a partner of Tatum CFO Partners, LLP since May 2000. During his tenure with Tatum, he has served clients in the life insurance, aircraft engine repair, transportation, reverse logistics, property-casualty insurance, surety bail bond, space industry (NASA), economic development agency of state government, wireless network and pay telephone industries either on a project basis or as chief financial officer. Mr. King previously served as Senior Vice President and

Chief Financial Officer of Insurance Management Solutions Group, Inc. ("IMSG"), a \$60 million insurance outsourcing provider.. As CFO Mr. King was the primary catalyst in developing an outsourcing business model that resulted in the cobbling together of certain affiliates, business units, cost centers and assets into what became IMSG. IMSG went public in 1999, less than two years from the time this strategy took shape. Mr. King served as Vice President and Chief Financial Officer of Bankers Insurance Group and many of its 40 subsidiaries that produced more than \$300 million in consolidated revenues. Mr. King also served as Controller of Integon P&C Companies, Winston-Salem, NC from 1987-1992 (completing an IPO while there). He was an auditor for NAC Re Corporation from 1986-1987. For the years 1982-1986, he was an analyst for the Best Company in Oldwick, NJ. He began his career with Kemper Insurance Group in 1980.

EXECUTIVE VICE PRESIDENT OF SALES

KENNETH HOSFELD

Kenneth's background includes over twenty-two years of international sales, marketing, and business management in the telecommunications industry. Before co-founding NetExpress, he was the Regional Director of Brazil, the Andinos, and the Caribbean for Tellabs, Inc. There, he negotiated deals as large as \$350 million. He secured Tellabs' first "turn-key" contract (a complete, fully managed network deployment including all products and services and project financing). He opened Tellabs' offices in Brazil and regularly exceeded revenue targets by 130%. Prior to that, Kenneth was Vice President of Nera Latin America, a subsidiary of Nera Telecommunications (formerly ABB), with full P&L responsibility for the region. He opened offices throughout Latin America including Brazil, Colombia, Mexico, and Venezuela and additionally penetrated the Mexican and Chilean markets. Prior to Latin America, Kenneth was responsible for sales in Africa and in China. At Nera, Kenneth regularly grew sales in his region between 80-200%, annually. He speaks over six languages including fluent Spanish and Portuguese.

EXECUTIVE VICE PRESIDENT OF MARKETING

SEVERINO RIVANO

Severino (Rino) Rivano has joined as Vice President of Marketing. Rino's vast knowledge of the International Telecommunication's Markets is based on over 30 years of experience and field presence, in Europe, Latin America, Africa and USA. With active participation in introducing evolving technologies, applied to developing markets, worked as Math & Telecommunications University Professor, Program manager of important international projects, Co-founder and Director of a mobile Trunked Radio system operator, Consultant for Trimble navigation, Bristol Babcock and Positron, International Sales Area manager for Multinationals as GE and Singer products, Director of strategic accounts for Harris Corp. and international sales director for Viadux. Pioneering the introduction of new technologies, developed markets and businesses for GE, CCA, Bristol Babcock, Harris Corp. for more than \$500M USD. In the years implemented technologies as broadcast (Radio and TV), satellite, mobile communications, Scada, data transmissions & networks, ACD's & CAD's (911 type) for emergency and security, microwaves, GPS & AVL, xDSL, wireless broadband, wireless IP, LMDS, MMDS, among others. Recognized as a fluent multilingual speaker (Italian, Spanish, English and French), with updated clear vision of new tendencies of technology and its adaptation to markets environment, developing business plan projections, presentations and competitive analysis.

VICE PRESIDENT OF BUSINESS DEVELOPMENT

STEPHAN M. GARDNER

Mr. Gardner earned a bachelor's degree from the University of Miami in Coral Gables, Florida, with majors in Business Administration and Journalism. He has extensive experience in the fields of investment banking, sales consulting and television production. From 1970-1979, Mr. Gardner was an independent television producer headquartered in San Juan, Puerto Rico. From 1979, he owned several companies, which provided consulting services in the fields of banking, health care, and sales administration in California as well as Florida. Beginning in 1984, as an investment banker, Mr. Gardner structured public offerings of stock, and stock syndications in the fields of health, medical products, and leisure activities, (cruise ships). In 1989, Mr. Gardner became the owner/operator of Med Test, Inc., a private company, which is a provider of mobile medical testing services. For the last two decades, Mr. Gardner has worked as a marketing and public relations consultant.

SENIOR VICE PRESIDENT

MARTIN A. SALZEDO

Mr. Salzedo began his cruise line experience in 1972 with the startup of Carnival Cruise Line. His responsibilities grew along with the company. With positions both onboard and ashore, as Chief Purser, Reservations Manager, Pier Supervisor, Purchasing Manager, Personnel Manager and Accounting services he is more than qualified to oversee the operation of a new operation from concept to fruition. As Operations Manager at Carnival, Mr. Salzedo was charged with overseeing the four existing ships of the Line. He was then recruited by Paquet French Cruises as vice-president of operations, in charge of both the Marine and Hotel departments aboard the ships. Mr. Salzedo prepared organizational and procedural manuals to improve effectiveness, efficiency and staff knowledge of the company's policies. He introduced computerization to control and reduce expenses and oversaw a ship renovation. Mr. Salzedo then went on to become president and Chief Executive Officer of the newly formed Discovery Cruise Line. During a period of eleven years he successfully directed the overall operations and revenues for the company. He was responsible for implementation of policy, procedures, forecasting and budgetary procedures. The acquisition and staffing of all Discovery ships were under his direction. Revenues increased by 123% and expenses decreased. Mr. Salzedo is a graduate of Florida Atlantic University with a bachelor's degree in business administration.

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"Interlink Global is a public company that takes pride in presenting cutting edge technology solutions for the telecommunications industry."

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Clarifications

Sufficient financial capability to provide the requested service in the geographic area proposed to be served:

InterLink Global Corp. has already established two switching centers to serve the proposed area of operation, so the monies have already been expended to start the operations. Additionally, the company has reserves (see balance sheet) sufficient to pay for any interconnect or carriage fees associated with the start of operations.

Sufficient financial capability to maintain the requested service:

Interlink global will maintain services in the area through revenues received as part of service contracts with our customers. We already have corporate customers, and are in the process of obtaining sufficient customers to fully support the operation. The proforma cash flow table on the attach support document shows projected revenue as well as the cost associated with supporting said cash flow.

Sufficient financial capability to meet lease ownership responsibilities:

As can be seen from the attached support document, InterLink Global Corp. will be generating enough positive cash flow to meet any and all lease ownership responsibilities. The lease and ownership cost are shown in detail on the attached support document. Additionally, the support document outlines the assumptions of our business model, all rates that we will apply to our customer base as well as a breakdown of support cost associated with providing these services.



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INTERLINK GLOBAL CORP

The core business of the Company is to provide voice over internet protocol, (VOIP), and associated telecommunications services, over broad band connections, or other alternative technologies, for use by Telco's, large and/or small companies, and/or private parties which need international long distance and/or domestic long distance and/or local telephony and/or internet services. The Company exists currently and does business in the United States, and in Santiago de Chile.

In addition, to meet the customer's needs, the Company's business also consists of sales and rentals of systems, hardware and/or software.

InterLink Global Corp. is a provider of voice-enhanced Internet communication services to individuals and businesses worldwide. Our services enable our customers to make low-cost, high-quality phone calls over the Internet using their personal computers, IP or traditional telephones.

Following extended field-testing and a customer preview program, we recently began full service roll-out. Our subscribers can call to anywhere in the world, from any broadband connection at 60% or less of the cost of incumbent telecom providers and 80-90% of the cost of the leading broadband telephony service provider. We are currently providing cell phone dial-around and VOIP services in Chile which provides a base revenue of about 60 thousand dollars monthly.

On November 24, 2004, we received a letter of intent from Harris Corp. (a company with over 10,000 employees), informing us that we have been awarded the contract for initial deployment to their Latin America group, and can subsequently be adopted on a broad company bases.

We are leveraging our Internet, Networking and Telephony expertise to integrate real-time voice communication capabilities into the Web.

Our simple, "Plug and Play" subscriber Hardware & Software solutions/devices, allow quick and easy installation, enabling the use of VoIP telephony service, over a high speed internet or broad band connection, for individuals, businesses and corporations, to:

Call anywhere in the world, using standard telephones having the same dialing rules and signaling, at very competitive rates.

Call any other in net subscriber, any where in the world, at virtually no cost, without a flat administration rate.



Assign local public phone numbers and telephone numbers, with predefined area codes.

Make use of full transportability of public phone numbers from anywhere to anywhere in the world (Example: receive a call on a New York area code telephone number in Tokyo Japan, with no long distance charges)

Add typical telephone features such as call forwarding, conference, caller ID, etc.

Enjoy value added features such as voice mail, unified messaging, on line billing, etc.

Use the service with an IP or standard telephone, as well as softphone on a computer, or WiFi wireless/PDA telephones.

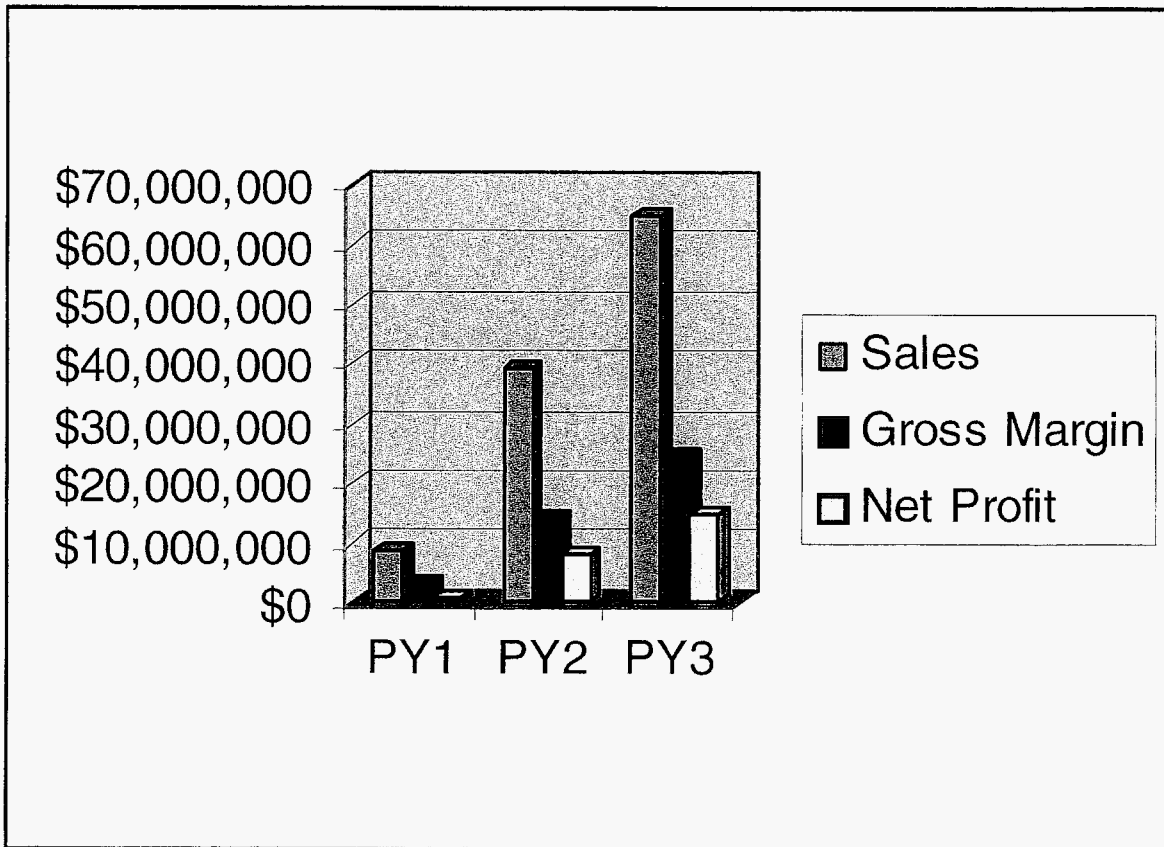
We plan to introduce new products and services, such as, video telephony, affordable video conferencing, pay per view, video on demand, etc.

Our strategy for building a key leadership position in the Internet telephony market and making our communications services ubiquitous on the Internet includes the following key elements:

- marketing our services through multiple channels;
- pursuing multiple sources of revenue;
- enhancing brand recognition;
- making our software ubiquitous;
- expanding and enhancing our products and services; and
- emphasizing international markets.



Highlights





INTERLINK GLOBAL CORP.
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<i>Market Analysis</i>							
Potential Customers	Growth	PY1	PY2	PY3	PY4	PY5	CAGR
VOIP Users in Target Markets (millions)	0%	648	2,592	10,368	11,962	13,824	114.91%
VOIP Minutes Wholesale (1000's)	0%	2,556,818	7,670,454	23,011,362	23,011,362	26,548,294	79.51%
VOIP Minutes Retail Consumer (1000's)	0%	6,818,182	20,454,546	61,363,638	61,363,638	70,795,456	79.51%
VOIP Minutes Retail Business (1000's)	0%	5,625,000	16,875,000	50,625,000	50,625,000	58,406,250	79.51%
Total	79.51%	15,000,648	45,002,592	135,010,368	135,011,962	155,763,824	79.51%

Market Analysis (Pie)



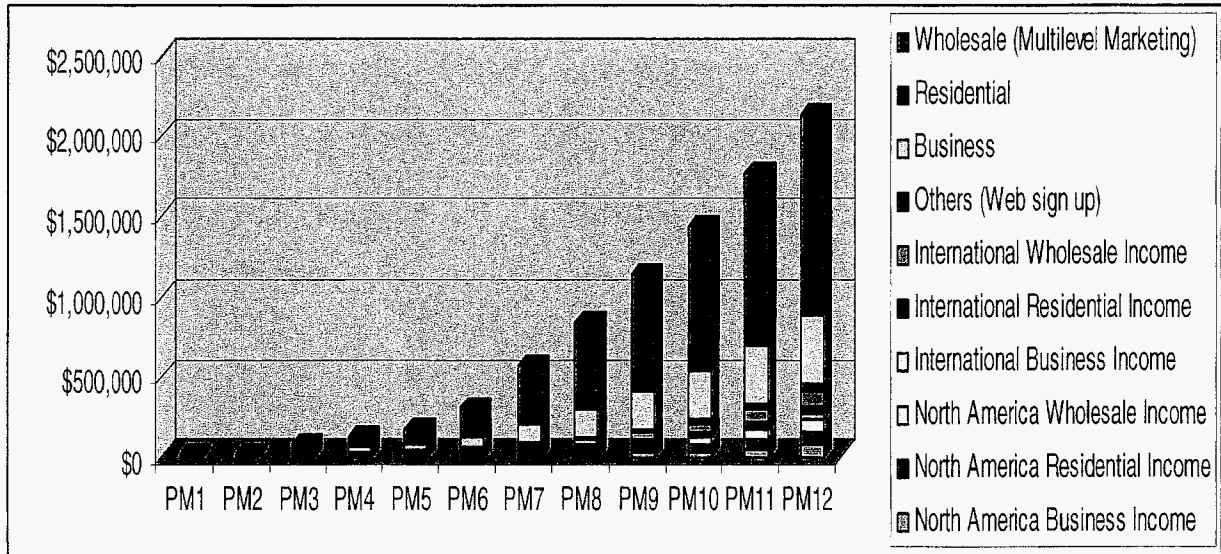
- VOIP Users in Target Markets (millions)
- VOIP Minutes Wholesale (1000's)
- VOIP Minutes Retail Consumer (1000's)
- VOIP Minutes Retail Business (1000's)



Sales Forecast

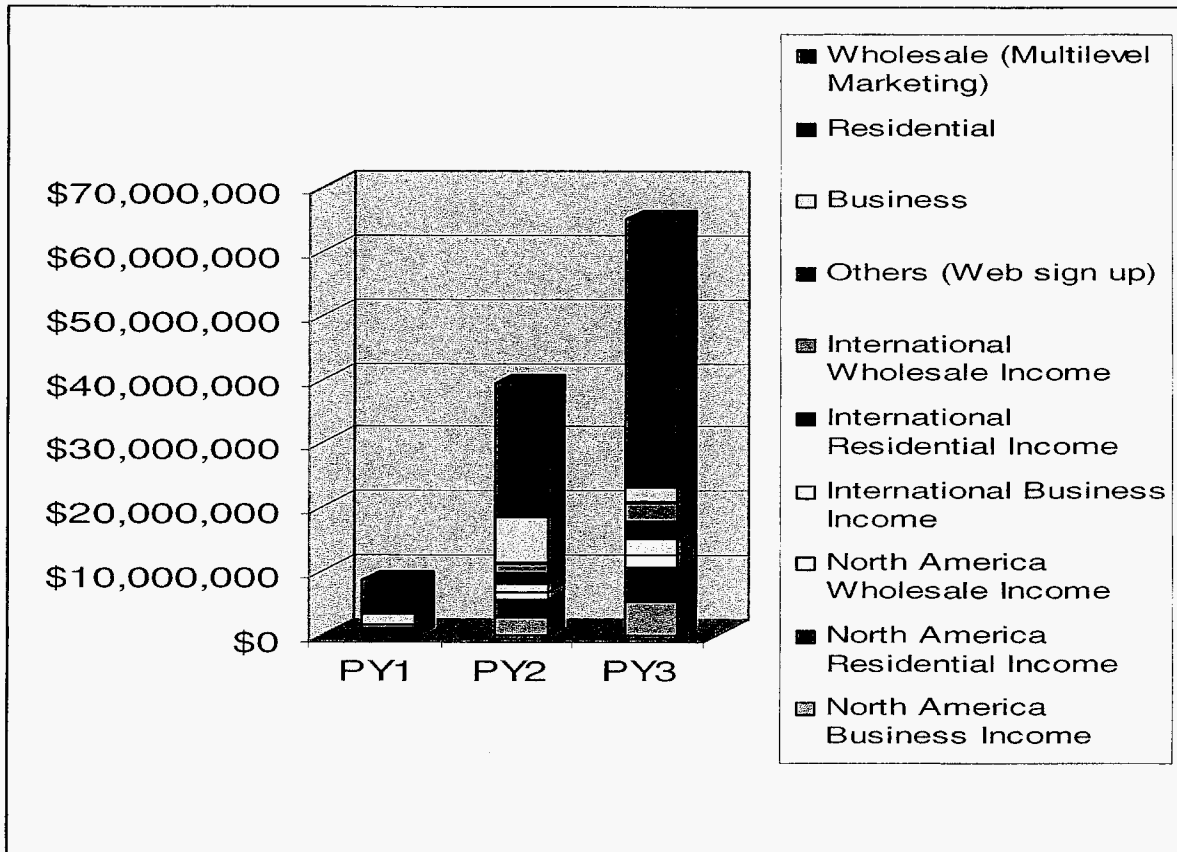
Sales	PY1	PY2	PY3
North America Business Income	\$277,980	\$2,703,420	\$5,104,680
North America Residential Income	\$293,640	\$2,847,360	\$5,372,560
North America Wholesale Income	\$269,051	\$1,190,413	\$2,137,810
International Business Income	\$139,050	\$1,350,540	\$2,549,850
International Residential Income	\$154,480	\$1,502,160	\$2,670,144
International Wholesale Income	\$341,958	\$1,542,221	\$2,836,680
Others (Web sign up)	\$174,534	\$200,000	\$300,000
Business	\$1,746,000	\$6,984,000	\$2,269,800
Residential	\$873,000	\$3,492,000	\$6,984,000
Wholesale (Multilevel Marketing)	\$4,365,000	\$17,460,000	\$34,920,000
	\$0		
Total Sales	\$8,634,693	\$39,272,113	\$65,145,524
Direct Cost of Sales	PY1	PY2	PY3
North America Business Income	\$69,495	\$540,684	\$765,702
North America Residential Income	\$73,410	\$569,472	\$805,884
North America Wholesale Income	\$13,453	\$59,521	\$106,890
International Business Income	\$34,763	\$270,108	\$382,478
International Residential Income	\$38,620	\$300,432	\$400,522
International Wholesale Income	\$17,098	\$308,444	\$141,834
Others	\$43,634	\$50,000	\$45,000
Business	\$873,000	\$3,492,000	\$1,134,900
Residential	\$436,500	\$1,746,000	\$3,492,000
Wholesale (Multilevel Marketing)	\$2,619,000	\$10,476,000	\$20,952,000
	\$0		
Subtotal Direct Cost of Sales	\$4,218,972	\$17,812,661	\$28,227,210

Sales Monthly





Sales by Year





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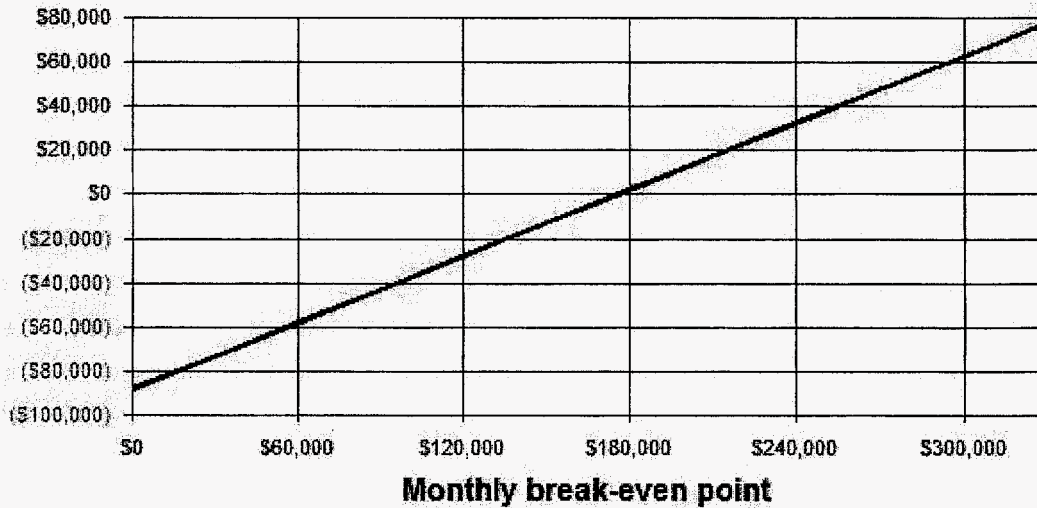
<i>Personnel Plan</i>			
	PY1	PY2	PY3
CEO	\$51,996	\$75,000	\$75,000
CFO/Accountant	\$36,000	\$50,000	\$50,000
CTO	\$51,996	\$75,000	\$75,000
VP Mark	\$51,996	\$75,000	\$75,000
VP Sales	\$51,996	\$75,000	\$75,000
Market Analyst	\$18,000	\$36,000	\$36,000
Office Assistant/Receptionist	\$20,000	\$30,000	\$30,000
Office Assistant	\$0	\$0	\$30,000
Customer Service Engineer	\$8,400	\$9,600	\$10,800
Customer Service Engineer	\$8,400	\$9,600	\$10,800
Customer Service Engineer	\$8,400	\$9,600	\$10,800
Customer Service Engineer	\$5,600	\$9,600	\$10,800
Customer Services Engineer	\$5,600	\$28,800	\$43,200
Engineer Network Operations	\$36,000	\$60,000	\$72,000
Systems/Maintenance Engineer	\$0	\$0	\$72,000
Marketing Manager	\$18,000	\$36,000	\$72,000
Marketing Manager	\$18,000	\$36,000	\$72,000
Sales Engineer	\$30,000	\$48,000	\$48,000
Sales Engineer	\$30,000	\$48,000	\$48,000
Legal Officer(contract year 1)	\$18,000	\$60,000	\$60,000
Web Programmer (Contract first three months)	\$20,000	\$40,000	\$55,000
Web Copy Writer	\$0	\$36,000	\$48,000
Web Designer (Contract first three months)	\$9,000	\$36,000	\$75,000
Others	\$0	\$30,000	\$60,000
Total People	19	24	32
Total Payroll	\$497,384	\$913,200	\$1,214,400

<i>General Assumptions</i>			
	PY1	PY2	PY3
Plan Month	1	2	3
Current Interest Rate	10.00%	10.00%	10.00%
Long-term Interest Rate	10.00%	10.00%	10.00%
Tax Rate	30.00%	30.00%	30.00%
Other	0	0	0

<i>Break-even Analysis:</i>	
Monthly Shares Break-even	5,836
Monthly Revenue Break-even	\$175,066
Assumptions:	
Average Per-Share Revenue	\$30.00
Average Per-Share Variable Cost	\$14.92
Estimated Monthly Fixed Cost	\$88,000



Break-even Analysis

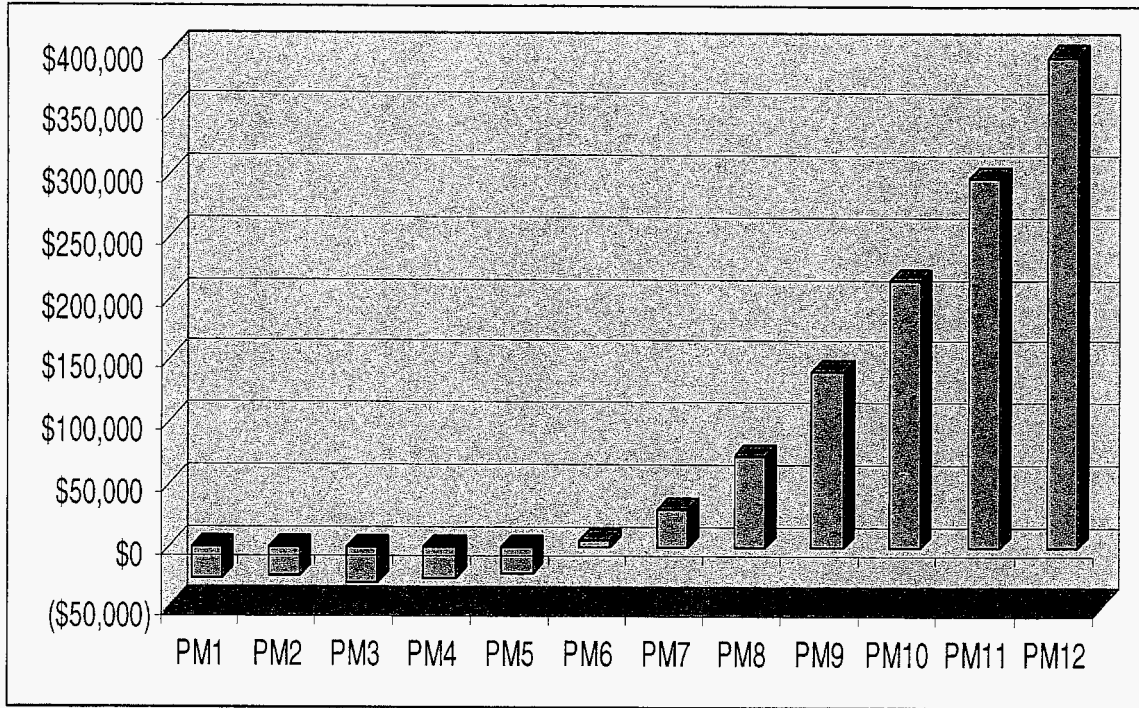


Break-even point = where line intersects with 0

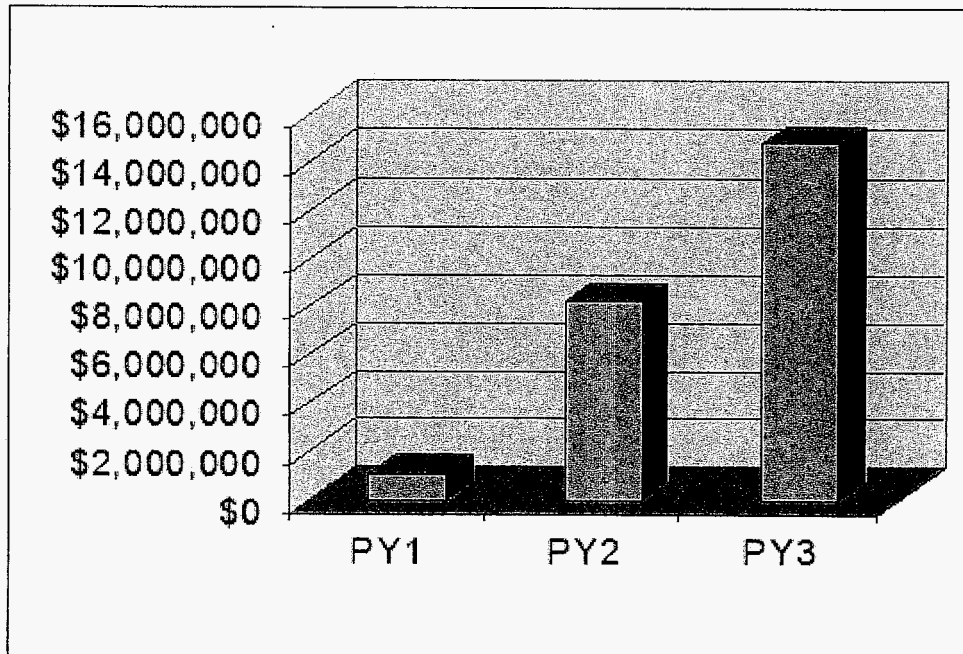
<i>Pro Forma Profit and Loss</i>			
	PY1	PY2	PY3
Sales	\$8,634,693	\$39,272,113	\$65,145,524
Direct Costs of Goods	\$4,218,972	\$17,812,661	\$28,227,210
Other Costs of Goods	\$1,457,188	\$7,081,619	\$12,183,044
Cost of Goods Sold	\$5,676,160	\$24,894,280	\$40,410,253
Gross Margin	\$2,958,534	\$14,377,833	\$24,735,271
Gross Margin %	34.26%	36.61%	37.97%
Expenses:			
Payroll	\$480,384	\$913,200	\$1,214,400
Sales and Marketing and Other Expenses	\$559,409	\$1,014,698	\$1,522,048
Depreciation	\$42,713	\$11,050	\$15,300
Office and Overhead	\$54,892	\$168,876	\$168,876
Group Health	\$58,800	\$100,800	\$134,400
Payroll Taxes	\$76,861	\$146,112	\$194,304
Car Leasing Expenses	\$9,000	\$27,000	\$27,000
Other	\$150,000	\$200,000	\$300,000
Total Operating Expenses	\$1,432,059	\$2,581,736	\$3,576,328
Profit Before Interest and Taxes	\$1,526,474	\$11,796,097	\$21,158,943
Interest Expense	(\$3,667)	(\$24,000)	(\$40,000)
Taxes Incurred	\$459,042	\$3,546,029	\$6,359,683
Net Profit	\$1,071,099	\$8,274,068	\$14,839,260
Net Profit/Sales	12.40%	21.07%	22.78%



Profit Monthly

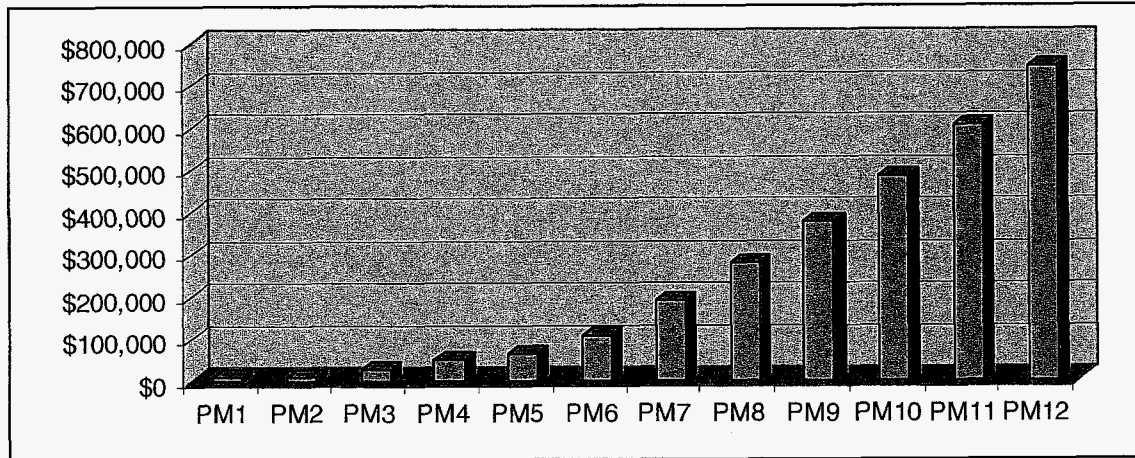


Profit Yearly

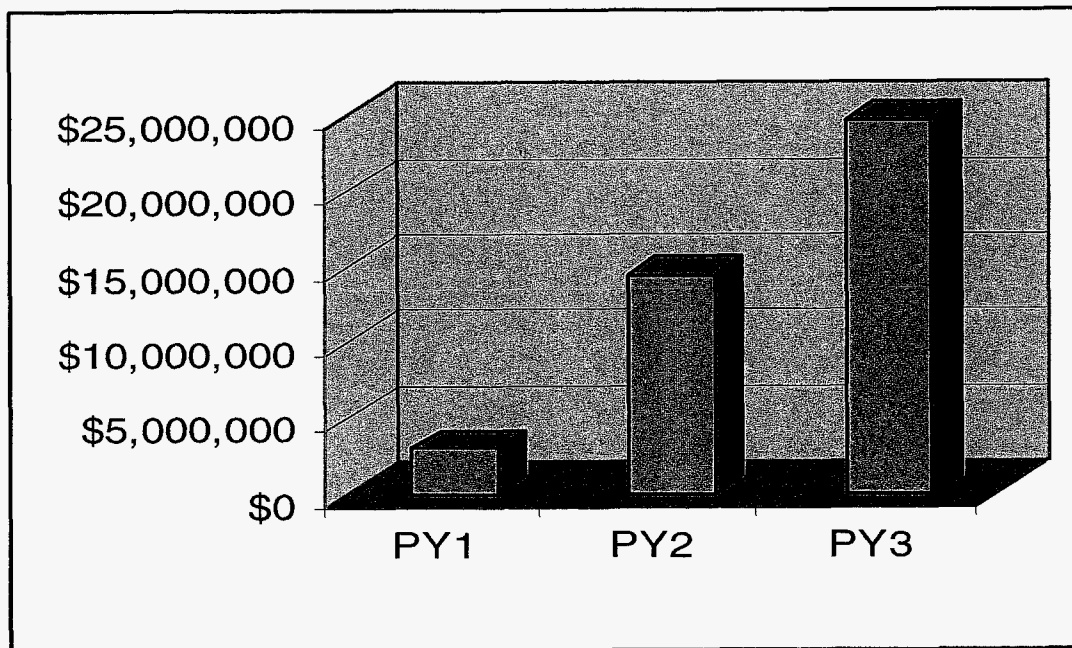




Gross Margin Monthly



Gross Margin Yearly

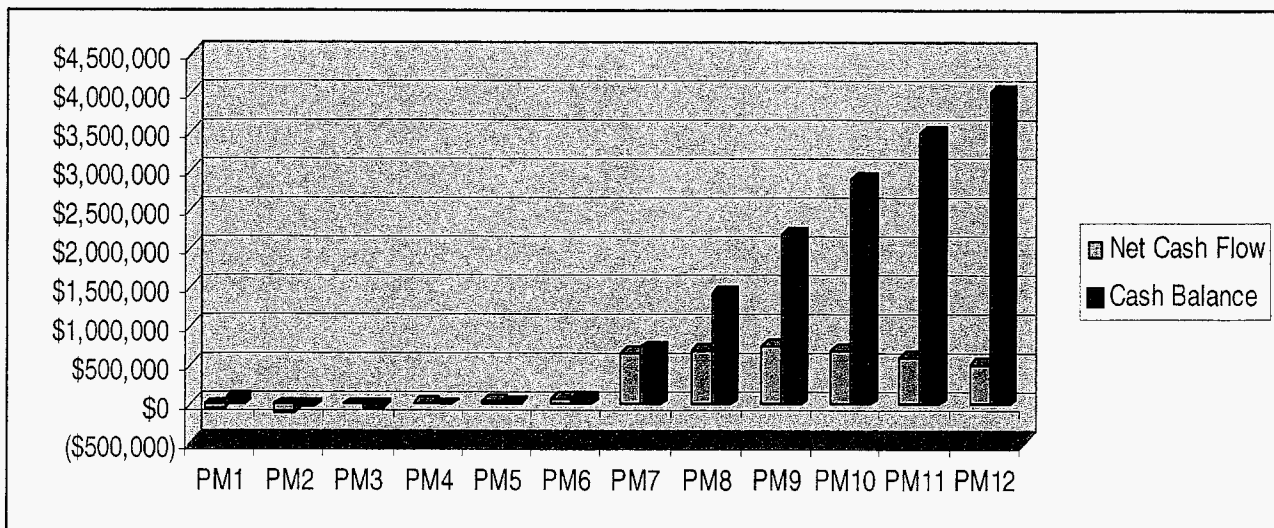




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<i>Pro Forma Cash Flow</i>			
	PY1	PY2	PY3
Cash Received			
Cash from Operations:			
Cash Sales	\$8,634,693	\$39,272,113	\$65,145,524
Cash from Receivables	\$0	\$0	\$0
Subtotal Cash from Operations	\$8,634,693	\$39,272,113	\$65,145,524
Additional Cash Received			
Sales Tax, VAT, HST/GST Received	\$0	\$0	\$0
New Current Borrowing	\$0	\$0	\$0
New Other Liabilities (interest-free)	\$0	\$0	\$0
New Long-term Liabilities	\$0	\$0	\$0
Sales of Other Current Assets	\$0	\$0	\$0
Sales of Long-term Assets	\$0	\$0	\$0
New Investment Received	\$2,005,000	\$0	\$0
Subtotal Cash Received	\$10,639,693	\$39,272,113	\$65,145,524
Expenditures	2004	2005	2006
Expenditures from Operations:			
Cash Spending	\$497,384	\$913,200	\$1,214,400
Payment of Accounts Payable	\$5,353,470	\$24,095,783	\$44,028,111
Subtotal Spent on Operations	\$5,850,854	\$25,008,983	\$45,242,511
Additional Cash Spent			
Sales Tax, VAT, HST/GST Paid Out	\$0	\$0	\$0
Principal Repayment of Current Borrowing	\$0	\$0	\$0
Other Liabilities Principal Repayment	\$0	\$0	\$0
Long-term Liabilities Principal Repayment	\$80,000	\$320,000	\$0
Purchase Other Current Assets	\$21,000	\$0	\$0
Purchase Long-term Assets	\$800,000	\$500,000	\$500,000
Dividends	\$0	\$0	\$0
Subtotal Cash Spent	\$6,751,854	\$25,828,983	\$45,742,511
Net Cash Flow	\$3,887,840	\$13,443,130	\$19,403,013
Cash Balance	\$4,011,352	\$17,454,482	\$36,857,495

Cash





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Pro Forma Balance Sheet

Assets	PY1	PY2	PY3
Current Assets			
Cash	\$4,011,352	\$17,454,482	\$36,857,495
Other Current Assets	\$21,000	\$21,000	\$21,000
Total Current Assets	\$4,032,352	\$17,475,482	\$36,878,495
Long-term Assets			
Long-term Assets	\$806,000	\$1,306,000	\$1,806,000
Accumulated Depreciation	\$42,713	\$53,763	\$69,063
Total Long-term Assets	\$763,288	\$1,252,238	\$1,736,938
Total Assets	\$4,795,639	\$18,727,720	\$38,615,433
Liabilities and Capital			
Current Liabilities			
Accounts Payable	\$1,684,812	\$7,662,825	\$12,711,278
Current Borrowing	\$0	\$0	\$0
Other Current Liabilities	\$0	\$0	\$0
Subtotal Current Liabilities	\$1,684,812	\$7,662,825	\$12,711,278
Long-term Liabilities	(\$80,000)	(\$400,000)	(\$400,000)
Total Liabilities	\$1,604,812	\$7,262,825	\$12,311,278
Paid-in Capital	\$2,005,000	\$2,005,000	\$2,005,000
Retained Earnings	\$129,512	\$1,185,827	\$9,459,894
Earnings	\$1,056,315	\$8,274,068	\$14,839,260
Total Capital	\$3,190,827	\$11,464,894	\$26,304,155
Total Liabilities and Capital	\$4,795,639	\$18,727,720	\$38,615,433
Net Worth	\$3,190,827	\$11,464,894	\$26,304,155



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Sales Forecast												
Sales	PM1	PM2	PM3	PM4	PM5	PM6	PM7	PM8	PM9	PM10	PM11	PM12
North America Business Income	\$3,600	\$3,960	\$4,770	\$6,180	\$8,340	\$11,280	\$15,210	\$20,520	\$28,740	\$40,230	\$56,310	\$78,840
North America Residential Income	\$3,800	\$4,200	\$5,040	\$6,560	\$8,840	\$11,920	\$16,080	\$21,680	\$30,360	\$42,480	\$59,440	\$83,240
North America Wholesale Income	\$2,550	\$3,480	\$5,376	\$6,989	\$9,240	\$12,220	\$16,169	\$21,399	\$28,844	\$38,934	\$52,624	\$71,227
International Business Income	\$1,800	\$1,980	\$2,400	\$3,090	\$4,170	\$5,640	\$7,620	\$10,260	\$14,370	\$20,130	\$28,170	\$39,420
International Residential Income	\$2,000	\$2,200	\$2,640	\$3,440	\$4,640	\$6,280	\$8,480	\$11,400	\$15,960	\$22,360	\$31,280	\$43,800
International Wholesale Income	\$2,550	\$4,200	\$6,645	\$8,639	\$11,467	\$15,227	\$20,228	\$26,878	\$36,516	\$49,673	\$67,660	\$92,277
Others (Web sign up)	\$0	\$0	\$2,500	\$3,500	\$4,900	\$6,860	\$9,604	\$13,446	\$18,824	\$26,353	\$36,895	\$51,653
Business			\$12,000	\$24,000	\$30,000	\$60,000	\$120,000	\$180,000	\$240,000	\$300,000	\$360,000	\$420,000
Residential			\$6,000	\$12,000	\$15,000	\$30,000	\$60,000	\$90,000	\$120,000	\$150,000	\$180,000	\$210,000
Wholesale (Multilevel Marketing)			\$30,000	\$60,000	\$75,000	\$150,000	\$300,000	\$450,000	\$600,000	\$750,000	\$900,000	\$1,050,000
Total Sales	\$16,300	\$20,020	\$77,371	\$134,397	\$171,597	\$309,427	\$573,390	\$845,582	\$1,133,614	\$1,440,160	\$1,772,378	\$2,140,456
Direct Cost of Sales	PM1	PM2	PM3	PM4	PM5	PM6	PM7	PM8	PM9	PM10	PM11	PM12
North America Business Income	\$900	\$990	\$1,193	\$1,545	\$2,085	\$2,820	\$3,803	\$5,130	\$7,185	\$10,058	\$14,078	\$19,710
North America Residential Income	\$950	\$1,050	\$1,260	\$1,640	\$2,210	\$2,980	\$4,020	\$5,420	\$7,590	\$10,620	\$14,860	\$20,810
North America Wholesale Income	\$128	\$174	\$269	\$349	\$462	\$611	\$808	\$1,070	\$1,442	\$1,947	\$2,631	\$3,561
International Business Income	\$450	\$495	\$600	\$773	\$1,043	\$1,410	\$1,905	\$2,565	\$3,593	\$5,033	\$7,043	\$9,855
International Residential Income	\$500	\$550	\$660	\$860	\$1,160	\$1,570	\$2,120	\$2,850	\$3,990	\$5,590	\$7,820	\$10,950
International Wholesale Income	\$128	\$210	\$332	\$432	\$573	\$761	\$1,011	\$1,344	\$1,826	\$2,484	\$3,383	\$4,614
Others	\$0	\$0	\$625	\$875	\$1,225	\$1,715	\$2,401	\$3,361	\$4,706	\$6,588	\$9,224	\$12,913
Business	\$0	\$0	\$6,000	\$12,000	\$15,000	\$30,000	\$60,000	\$90,000	\$120,000	\$150,000	\$180,000	\$210,000
Residential	\$0	\$0	\$3,000	\$6,000	\$7,500	\$15,000	\$30,000	\$45,000	\$60,000	\$75,000	\$90,000	\$105,000
Wholesale (Multilevel Marketing)	\$0	\$0	\$18,000	\$36,000	\$45,000	\$90,000	\$180,000	\$270,000	\$360,000	\$450,000	\$540,000	\$630,000
Subtotal Direct Cost of Sales	\$3,055	\$3,469	\$31,939	\$60,474	\$76,258	\$146,867	\$286,068	\$426,740	\$570,331	\$717,319	\$869,038	\$1,027,413



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Pro Forma Profit and Loss

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Sales	\$16,300	\$20,020	\$17,371	\$134,397	\$171,597	\$309,427	\$573,390	\$845,382	\$1,133,614	\$1,440,160	\$1,772,378	\$2,140,456
Direct Costs of Goods	\$3,055	\$3,469	\$31,959	\$60,474	\$76,258	\$146,867	\$286,068	\$426,740	\$570,331	\$717,319	\$869,038	\$1,027,413
Other Costs of Goods	\$4,371	\$5,462	\$14,993	\$24,395	\$31,462	\$94,816	\$138,218	\$185,883	\$238,538	\$298,102	\$367,304	
Cost of Goods Sold	\$7,426	\$8,931	\$46,951	\$84,869	\$107,720	\$200,512	\$380,885	\$564,958	\$756,215	\$955,856	\$1,167,140	\$1,394,717
Gross Margin	\$8,874	\$11,089	\$30,440	\$49,529	\$63,877	\$108,915	\$192,506	\$280,624	\$377,999	\$484,304	\$605,238	\$745,739
Gross Margin %	54.4%	55.39%	39.34%	36.85%	37.23%	35.20%	33.57%	33.19%	33.29%	33.63%	34.15%	34.84%
Expenses	\$22,432	\$22,432	\$30,432	\$36,432	\$40,332	\$32,332	\$49,332	\$49,332	\$49,332	\$49,332	\$49,332	\$49,332
Payroll												
Sales and Marketing and Other Expenses	10%	\$5,000	\$5,000	\$7,737	\$13,440	\$17,160	\$30,943	\$37,339	\$44,558	\$44,558	\$44,558	\$44,558
Depreciation	\$425	\$1,360	\$1,828	\$2,125	\$3,400	\$4,250	\$4,250	\$4,250	\$4,250	\$4,250	\$4,250	\$5,225
Office and Overhead	\$4,491	\$4,391	\$4,391	\$4,391	\$4,491	\$4,591	\$4,691	\$4,691	\$4,691	\$4,691	\$4,691	\$4,691
Group Health	\$3,850	\$3,850	\$3,850	\$3,850	\$4,550	\$5,250	\$5,250	\$5,250	\$5,250	\$5,250	\$5,250	\$6,650
Payroll Taxes	16%	\$3,589	\$3,589	\$4,669	\$5,829	\$6,453	\$7,893	\$7,893	\$7,893	\$7,893	\$7,893	\$7,893
Car Leasing Expenses		\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750
Other	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Total Operating Expenses	\$40,537	\$41,372	\$68,857	\$81,817	\$92,136	\$97,589	\$144,505	\$171,724	\$171,724	\$171,724	\$174,399	\$175,674
Profit Before Interest and Taxes	(\$31,663)	(\$30,283)	(\$38,417)	(\$32,288)	(\$28,259)	\$11,326	\$48,001	\$108,900	\$205,675	\$312,580	\$430,839	\$570,064
Interest Expense	\$0	\$0	\$0	(\$133)	(\$200)	(\$267)	(\$333)	(\$400)	(\$467)	(\$533)	(\$600)	(\$667)
Taxes Incurred	(\$9,499)	(\$9,083)	(\$11,505)	(\$9,646)	(\$8,418)	\$3,478	\$14,500	\$32,790	\$61,842	\$93,934	\$129,432	\$171,219
Net Profit	(\$22,164)	(\$21,198)	(\$26,843)	(\$22,508)	(\$19,641)	\$8,115	\$33,834	\$76,510	\$144,299	\$219,179	\$302,007	\$399,512
Net Profit/Sales	-135.98%	-105.88%	-34.70%	-16.75%	-11.45%	2.62%	5.90%	9.05%	12.73%	15.22%	17.04%	18.66%

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INTERLINK GLOBAL CORP.
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Pro Forma Cash Flow (Cont.)	FM1	FM2	FM3	FM4	FM5	FM6	FM7	FM8	FM9	FM10	FM11	FM12
Expenditures from Operations	\$22,432	\$22,432	\$30,432	\$36,432	\$40,332	\$32,332	\$49,332	\$49,332	\$49,332	\$49,332	\$49,332	\$49,332
Cash Spending	\$0	\$15,607	\$17,426	\$71,957	\$118,349	\$147,506	\$264,730	\$485,974	\$715,490	\$935,733	\$1,167,399	\$1,415,514
Payment of Accounts Payable	\$22,432	\$38,039	\$47,858	\$108,389	\$158,681	\$179,838	\$314,062	\$535,306	\$764,822	\$985,065	\$1,216,731	\$1,464,846
Subtotal Spent on Operations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Additional Cash Spent	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sales Tax, VAT, HST/GST Paid Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Principal Repayment of Current	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Borrowing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Principal Repayment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Long-term Liabilities Principal	\$0	\$0	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Repayment	\$0	\$21,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchase Other Current Assets	\$50,000	\$110,000	\$55,000	\$35,000	\$150,000	\$100,000	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Purchase Long-term Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Dividends	\$72,432	\$169,039	\$110,858	\$151,389	\$316,681	\$287,838	\$322,062	\$543,306	\$772,822	\$993,065	\$1,374,731	\$1,622,846
Subtotal Cash Spent	\$143,868	\$150,981	\$166,513	\$983,009	\$854,916	\$521,589	\$251,328	\$302,276	\$360,791	\$447,096	\$397,647	\$517,610
Net Cash Flow	\$267,380	\$418,561	\$584,874	\$1,567,882	\$2,422,799	\$2,944,388	\$3,195,716	\$3,497,992	\$3,838,783	\$4,305,879	\$4,703,326	\$5,221,136
Cash Balance												

Pro Forma Balance Sheet

Assets	PM1	PM2	PM3	PM4	PM5	PM6	PM7	PM8	PM9	PM10	PM11	PM12
Current Assets												
Cash	\$267,380	\$418,361	\$584,874	\$1,567,882	\$2,422,799	\$2,944,388	\$3,195,716	\$3,497,992	\$3,858,783	\$4,305,879	\$4,703,526	\$5,231,136
Other Current Assets	\$0	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000	\$21,000
Total Current Assets	\$267,380	\$439,361	\$605,874	\$1,588,882	\$2,443,799	\$2,965,388	\$3,216,716	\$3,518,992	\$3,879,783	\$4,326,879	\$4,724,526	\$5,252,136
Long-term Assets												
Assets	\$6,000	\$166,000	\$221,000	\$256,000	\$406,000	\$506,000	\$506,000	\$506,000	\$506,000	\$506,000	\$656,000	\$806,000
Long-term Assets	\$0	\$425	\$3,613	\$5,738	\$9,138	\$13,388	\$17,638	\$21,888	\$26,138	\$30,388	\$35,913	\$42,713
Accumulated Depreciation	\$6,000	\$55,575	\$217,388	\$250,263	\$396,863	\$492,613	\$488,363	\$484,113	\$479,863	\$475,613	\$620,088	\$763,288
Total Long-term Assets	\$129,512	\$603,576	\$823,261	\$1,839,145	\$2,840,661	\$3,458,001	\$3,705,078	\$4,002,104	\$4,359,646	\$4,802,491	\$5,344,613	\$6,005,423
Total Assets												
Liabilities and Capital												
Current Liabilities	\$0	\$17,426	\$71,957	\$118,349	\$147,506	\$264,730	\$485,974	\$715,490	\$935,733	\$1,167,399	\$1,415,514	\$1,684,812
Accounts Payable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Current Borrowing	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Current Liabilities	\$0	\$17,426	\$71,957	\$118,349	\$147,506	\$264,730	\$485,974	\$715,490	\$935,733	\$1,167,399	\$1,415,514	\$1,684,812
Subtotal Current Liabilities	\$0	\$17,426	\$71,957	\$118,349	\$147,506	\$264,730	\$485,974	\$715,490	\$935,733	\$1,167,399	\$1,415,514	\$1,684,812
Long-term Liabilities	\$0	\$0	(\$8,000)	(\$16,000)	(\$24,000)	(\$32,000)	(\$40,000)	(\$48,000)	(\$56,000)	(\$64,000)	(\$72,000)	(\$80,000)
Total Liabilities	\$0	\$17,426	\$63,957	\$102,349	\$123,506	\$232,730	\$445,974	\$667,490	\$879,733	\$1,103,399	\$1,343,514	\$1,604,812
Paid-in Capital	\$0	\$500,000	\$700,000	\$1,700,000	\$2,700,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000	\$3,200,000
Retained Earnings	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512	\$129,512
Total Capital	\$129,512	\$629,512	\$829,512	\$1,829,512	\$2,829,512	\$3,329,512	\$3,329,512	\$3,329,512	\$3,329,512	\$3,329,512	\$3,329,512	\$3,329,512
Total Liabilities and Capital	\$129,512	\$646,938	\$893,464	\$1,948,854	\$2,951,018	\$3,558,242	\$3,755,052	\$4,047,542	\$4,409,246	\$4,831,891	\$5,344,613	\$6,005,423
Net Worth	\$129,512	\$307,348	\$759,305	\$1,736,796	\$2,717,155	\$3,225,270	\$3,259,104	\$3,335,614	\$3,479,913	\$3,699,092	\$4,001,099	\$4,400,611

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Overview

The core business of the Company is to provide voice over internet protocol, (VOIP), for use by large and/or small companies, or private parties which need international and local long distance services, including cell phones. The Company exists currently and does business in the United States, and Santiago de Chile.

In addition, the Company's business consists of the sale of hardware and software to provide fast access broadband signals to small and large businesses, homes, college campuses, whole cities, apartment complexes, and buildings of all descriptions.

InterLink Global, Corp is a provider of voice-enhanced Internet communications services to individuals and businesses worldwide. Our services enable our customers to make low-cost, high-quality phone calls over the Internet using their personal computers or traditional telephones.

Cost Structure

Our costs and expenses include:

- direct cost of revenue;
- sales and marketing;
- general and administrative; and
- depreciation.

Direct Cost of Revenue

Direct cost of revenue consists primarily of network costs associated with the routing and termination of our customers' traffic. These costs include:

- amounts paid to carriers and Internet service providers to carry our traffic on both the Internet and traditional phone networks;
- the cost of leased routers and access servers;
- recurring telecommunications costs, including the cost of local telephone lines to carry subscriber calls to our points of presence;
- the costs associated with leased lines connecting our points of presence directly to the Internet or to our operations centers and connecting our operations centers to the Internet; and,
- Internet backbone costs, which are the amounts we pay to Internet service providers for bandwidth.

We expect our direct cost of revenue to increase in absolute terms over time to support our growing customer base. While some of these costs are fixed, other costs vary on a per minute basis. Therefore, there may be some volatility in our direct cost of revenue as a percentage of revenue, particularly as we expand our network. We try to terminate calls on our own network whenever possible. When we cannot terminate calls on our network, we terminate calls on the network of other suppliers, primarily IDT. We expect to continue to utilize this process. We also expect the volume of traffic we terminate on IDT will decline in the future as we expand our own network infrastructure.

Sales and Marketing. Sales and marketing includes the expenses associated with acquiring customers, including commissions paid to our sales personnel, advertising costs and referral fees. We expect sales and marketing expenses to increase over time as we aggressively market our products and services.

Historically, sales and marketing expenses have been a relatively variable cost and are expected to increase both in terms of absolute dollars and as a percentage of revenue as our revenue grows. We expect to spend significant capital to build brand recognition. Most of our sales and marketing expenses will go toward securing significant and strategic relationships with a variety of portals, content providers, and other key destinations on the Web. We need to pursue strategic relationships and alliances with other companies, such as Netscape, Yahoo, ADNet and others.



General and Administrative. General and administrative expenses consist of the salaries of our employees and associated benefits, and the cost of travel, entertainment, rent and utilities. A large portion of our general and administrative expenses include operations and customer support. These include the expenses associated with customer service and technical support, and consist primarily of the salaries and employment costs of the employees responsible for those efforts. We expect operations and customer support expenses to increase over time to support new and existing customers. We expect general and administrative costs to increase to support our growth, particularly as we establish a larger organization to implement our business plan. Historically, we have included our research and development costs, comprised primarily of payroll expenses for our technical team of engineers and developers, in general and administrative expenses. We plan to incur additional costs for research and development, though they are not expected to increase as a percentage of revenue. Over time, we expect these relatively fixed general and administrative expenses to decrease as a percentage of revenue.

Depreciation.

Depreciation primarily relates to our hardware infrastructure. We depreciate our infrastructure over its estimated five-year useful life using the straight-line method. We plan to acquire a domestic switching network to provide additional capacity to handle the expected increase in customer traffic as our business grows. In addition, we will be adding more originating and terminating switch servers as traffic volumes justify.

Revenue

As a result of our limited operating history and the emerging nature of the markets in which we compete, we are unable to accurately forecast our revenue and direct costs as they may be impacted by a variety of factors. These factors include the level of use of the Internet as a communications medium, seasonal trends, bandwidth constraints, the amount and timing of our capital expenditures, introduction of new services by us or our competitors, price competition, technical difficulties or system downtime, and the development of regulatory restrictions.

Liquidity And Capital Resources

Since inception in November 2002, we have financed our operations through personal funds and through cash flow from operations.

BUSINESS

Overview

The core business of the Company is to provide voice over internet protocol, (VOIP), for use by large and/or small companies, or private parties which need international long distance service. The Company exists currently and does business in the United States, and Santiago de Chile.

In addition, the Company's business consists of the sale of hardware and software to provide fast access broadband signals to small and large businesses, homes, college campuses, whole cities, apartment complexes, and buildings of all descriptions.

InterLink global Corp is a provider of voice-enhanced Internet communications services to individuals and businesses worldwide. Our services enable our customers to make low-cost, high-quality phone calls over the Internet using their personal computers or traditional telephones. We are leveraging our Internet telephony expertise to integrate real-time voice communication capabilities into the Web. We currently offer Web-based Internet telephony services, which enable customers to make calls and send faxes over the Internet using their personal computers, and basic Internet telephony services, which enable customers to make calls using traditional telephones and fax machines.

By adhering to a policy of using open source software/hardware wherever and whenever possible, we are able to offer our customers and potential customers a wide range of computer softphones, and virtual PBX's, as well as hardware based analogue telephone adapters (ATA's), IP phones, WiFi telephones, and commercial grade interface devices. Basic softphones are distributed free with more feature rich models available at competitive prices. We are also working towards having various web sites list our service with simple redirects that will channel potential users to our site and the self registration facilities of that site.



Industry Background

The Internet is experiencing unprecedented growth as a global medium for communications and commerce. International Data Corporation estimates that the number of Internet users worldwide will grow from approximately 142 million at the end of 1998 to 399 million by the end of 2005. These users are increasingly using the Internet as a communications medium. A recent study by E-Marketer, a market research firm, estimated that 9.4 billion e-mail messages are delivered daily. Real-time text communications through online "chat" rooms is also gaining widespread acceptance. Jupiter Communications, a market research firm, estimates that approximately 53% of all Internet users participate in online "chat" rooms.

Online commerce is also becoming widely accepted as a means of doing business. According to International Data Corporation, Internet users worldwide purchased more than \$50.0 billion of goods and services in 1998. International Data Corporation projects that commerce over the Internet will grow to approximately \$1.3 trillion of goods and services in 2005.

Emergence of Internet Telephony

Tele-Geography, a market research firm, estimates that the international long distance market has grown from \$26.8 billion in 1998 to \$79.0 billion in 2001, with consumers and businesses making an estimated 143.1 billion minutes of international long distance calls in 2001. Despite the large size of this market and the number of minutes of calls made, traditional international long distance calls routed over domestic and foreign public switched telephone networks are still relatively expensive for the consumer. The primary reason for this expense is tariffs set by foreign governments and carriers that are passed on to consumers in the form of higher long distance rates.

Internet telephony has emerged as a low cost alternative to traditional long distance telephony. International Data Corporation projects that the Internet telephony market will grow rapidly to over \$23.4 billion in 2005.

Internet telephone calls are less expensive than traditional international long distance calls primarily because these calls are routed over the Internet, bypassing a significant portion of



international long distance tariffs. Also, routing calls over the Internet is more cost-effective than routing calls over traditional circuit-switched networks, because the packet-switching technology that enables Internet telephony is more efficient than traditional circuit-switched voice technology. Packet-based networks, unlike circuit-based networks, do not require a fixed amount of bandwidth to be reserved for each call. This allows voice and data calls to be pooled, which means that packet networks can carry more calls with the same amount of bandwidth. This greater efficiency creates network cost savings that can be passed on to the consumer in the form of lower long distance rates.

The InterLink Global, Corp Solution

We deliver high-quality Internet telephony services and voice enabling Web applications to consumers and businesses. Our solutions are enabled by our unique person2person software, our billing platform, our UNIX-based Internet protocol gateways and gatekeepers, and our live customer support will be available at no charge 24 hours a day, seven days a week in multiple languages. Our solution provides the following benefits to our customers:

- **Low Cost.** Our softphone software is distributed free of charge, and our services allow our customers to make telephone calls often at a fraction of the cost of traditional long distance service. Because international long distance calls routed over the Internet bypass the international settlement process, we are able to charge lower rates than traditional long distance carriers.
- **High Voice Quality.** We offer high voice quality through our voice and data compression and packet-switching technologies, which reduce packet loss and delay, route packets efficiently and perform quality enhancing functions, such as echo cancellation. We intend to continue to enhance the voice quality of our services as our customer base and business grows.
- **Ease of Use and Access.** Our services are designed to be convenient and easy to access from anywhere in the world. To make a call using our Web-based services, a customer need only install our free software on a sound-enabled personal computer, register and be connected to the Internet. No additional telephone lines or special equipment are required. Our regionally based long distance access service is also easy to



use and requires a customer only to register and dial a toll-free or local access number on the customer's telephone or fax machine.

- **Voice-Enabled Online Retailing.** Our services will enable users anywhere in the world to speak with sales or customer service representatives of online retailers and other Web-based businesses while visiting their Websites. This provides customers an opportunity to ask questions of and to provide credit card information directly to a customer service representative if they are concerned about Internet security, thereby increasing the likelihood of consummating an online sale. In addition our services allow our customers outside of the United States and Canada to access telephone numbers that might otherwise be inaccessible to them through their local carriers. For example, users of our services in other countries may call United States or Canadian toll-free numbers (i.e., telephone numbers with 800, 877 or 888 prefixes), which are not otherwise available to them, at no charge. The ability to communicate with international customers in this manner provides United States and Canadian-based online retailers and other Web-based businesses with cost effective access to an expansive international customer base.
- **Reliable Service.** Our network is reliable because of its technologically advanced modular design. This allows us to create additional capacity simply by adding switches to the existing network. Our system also provides seamless service and high-quality voice transmission through our ability to reroute packets if problems arise. We believe that our ability to provide reliable service is essential to voice-enable the Web.
- **Ease of Payment and Online Account Access.** Once registered, our customers are able to make unlimited toll-free calls. In addition, they can make toll calls by opening a prepaid account using credit cards, wire transfers or checks payable in United States dollars. Acceptance of payment in multiple forms enables international customers who may not necessarily have credit cards to use our services. Our customers can access their accounts via the Internet in order to view their call history and account balances, and to increase their prepaid amounts.
- **Customer Support.** We offer live customer support 24 hours a day, seven days a week in multiple languages. Our customer support center can be accessed from anywhere in the world at



no charge either by calling our toll-free number, where available, or by using our Web-based Internet telephony service. Our integrated billing platform and call management system provide our customer support staff with immediate access to user accounts, calling patterns and billing history to help us provide better, more responsive customer support.

Strategy

Our mission is to become the premier Web-based communications enabler. We intend to leverage our leadership position in the Internet telephony market to make our communications services ubiquitous on the Internet and to develop and market online commerce and related products based on our existing platform. Our strategy includes the following key elements:

- **Drive Usage Through Multiple Channels.** We promote our service through direct sales and marketing and through relationships with international resellers and leading Internet hardware, software and content companies. We intend to build on these relationships and to add more partners and resellers to drive usage of our Internet telephony services. We also intend to partner with large telecommunications companies to enable them to offer our Internet telephony services under their brand.
- **Pursue Multiple Sources of Revenue.** In addition to our minutes-based revenue, we intend to pursue new Web-based revenue opportunities from banner and audio advertising, as well as sponsorship opportunities on our, to be established web shopping portal. We also intend to explore the availability of transaction-based revenue opportunities.
- **Enhance Brand Recognition.** We must establish strong brand identity in the VOIP telephony market in large part due to the high-quality of our services and our marketing efforts. We will enter into advertising relationships with leading Web companies such as Netscape, Yahoo! and Excite in order to promote our services. We intend to continue to implement aggressive advertising and sales campaigns to increase brand awareness. In addition, we intend to enhance our brand recognition by cooperatively marketing our Internet telephony services with leading computer hardware and software companies and Internet services providers.



- Expand and Enhance Products and Services. We will commit resources to expand our network, enhance our existing product and service offerings and to develop and market additional products and services in order to continue to provide customers with high-quality VOIP telephony services. For example, we plan to introduce new products and services, including:
 - direct voice, which will allow high-quality Internet telephony from one personal computer to another person or persons;
 - voice enabled chat, which will allow two participants in an online chat room discussion to establish direct voice communication with each other while maintaining anonymity;
 - unified messaging services, which we anticipate will include voice;
 - fax and electronic messaging with multiple points of access, including the Web and conventional telephones;
 - online commerce applications which will provide customer service representatives of online retailers with real-time access to a caller's profile, enable them to "push" specific content onto a caller's personal computer screen in order to better assist the caller in answering their inquiries;
 - customer payment applications which will allow customers to pay for online commerce transactions by debiting their InterLink Global, Corp account; and
 - real-time video communications between two or more personal computer users over the Internet.



INTERLINK GLOBAL CORP.
CONNECTING THE WORLD

Strategic Relationships

Targeted Strategic Relationships

We also will target strategic relationships with other leading Internet and computer hardware and software companies, to include but not limited to:

- targeting some lesser known internet search engine .coms to become the preferred provider of VOIP telephony services;
- having our Web-based Internet telephony service integrated throughout their Web site, and
- having an option available to have numbers publicly listed with various information services such as Bigfoot International, WorldPages/Web YP and Internet 800 Directory.

Products and Services

Current Products and Services

Our services enable our customers to make low-cost, high-quality phone calls over the Internet using their personal computers or traditional telephones. Our principal current product and service offerings are described below.

Business and Residential Calling Plans

Business and residential customers select a service plan based on their anticipated usage and enter into a service agreement with InterLink. Our service plans provide for unlimited calls to other InterLink customers worldwide and various levels of usage (fixed number of minutes or unlimited) for calls to PSTN phones in North America and Canada and international regions (Latin American, European, and Asia-specific plans). Calls in excess of a selected limit are charged on a per-minute basis.

Subscribers can select one or more telephone numbers in any rate center where InterLink provides service anywhere in the world.¹ All InterLink customer packages include voice mail, caller ID, call

¹ However, extra charges may apply based on the location of the selected tariff zone, the applicability of local tolls in that zone, and any interprovider contractual restrictions that may exist.



waiting, simultaneous ringing, multi-phone call forwarding, call transfer, inbound call blocking, missed call logging, call return, repeat dialing, call rerouting, outbound international PSTN call block, and web-based account management and billing at no additional cost.² Business customers enjoy the following additional features: auto attendant, extension-to-extension dialing, call hunt, conference bridging, and business class voicemail.³

The following charts detail our current product offerings. Unlike many of our competitors, InterLink does not charge an account setup fee:

Plan	InterLink customer to customer	US and Canada PSTN minutes	International Rates	Monthly Fee Per Line
Residential Basic	Unlimited	500	Per minute	\$14.99
Residential Local Unlimited	Unlimited	Unlimited in extended tariff zone, 250 long distance	Per minute	\$24.99
Residential Unlimited	Unlimited	Unlimited	Per minute	\$34.99
Business Basic	Unlimited	4,000	Per minute	\$59.99
Business Elite	Unlimited	10,000	Per minute	\$129.99

² See the Glossary for explanations of these features. Some features have not yet been released.

³ Id.



Regional Packages	Included PSTN Minutes	Monthly Fee Per Line
Latin America Residential 1000	1,000*	Residential Unlimited + \$29.99
Latin America Business 2000	2,000*	Business Elite + \$19.99
Latin America Business 4000	4,000*	Business Elite + \$39.99
Europe Residential 1000	1,000*	Residential Unlimited + \$29.99
Europe Business 2000	2,000*	Business Elite + \$19.99
Europe Business 4000	4,000*	Business Elite + \$39.99
Asia Residential 100	1,000*	Residential Unlimited + \$29.99
Asia Business 2000	2,000*	Business Elite + \$19.99
Asia Business 4000	4,000*	Business Elite + \$39.99

Multiple regional packages may be purchased for a given line for only the package surcharge. As InterLink expands throughout Latin America, we anticipate a shift from per-minute based international calling to large-limit and unlimited calling plans based on our ability to offer such at a lower cost.

Options	Monthly Fee or Discount
1-4 additional Residential telephone lines	15% discount off plan
1-4 additional Business telephone lines	10% discount off plan
5 or more additional Business telephone lines	Individually negotiated discounts
Virtual telephone number	\$4.99
Toll-free telephone number	Per minute rates apply

* For calls to nonpremium numbers in Argentina, Chile, Mexico, Brazil.

* For calls to nonpremium numbers in the Austria, Belgium, the Czech Republic, Denmark, Finland, France, Germany, Ireland, Israel, Italy, Lichtenstein, Luxembourg, Netherlands, Norway, Poland, Russia, Spain, Sweden, Switzerland, the United Kingdom, and the Vatican City.

* For calls to nonpremium numbers in Australia, China, Hong Kong, Japan, Singapore, South Korea, and Taiwan.



Depending on the selected service plan and promotions in effect, InterLink may sell at a discount or provide at no cost an analog telephone adapter for residential customers to use with InterLink's service. For small businesses, InterLink can offer "virtual PBX" services. For large business customers, InterLink offers hardware and software to directly connect to their existing PBX system.

We anticipate offering US customers the ability to retain their existing phone number when they switch to InterLink, subject to service availability in their current number's tariff zone.

Wholesale Calling Plans

Wholesale customer relationships are negotiated on a case-by-case basis and dependent on the call volume, desired features, implementation requirements, and marketing concerns (white label v co-branded) of the carrier.

Wholesale PSTN Termination

There exists a minor market for wholesale PSTN termination for other broadband telephony providers in any locale where we establish a trunking gateway to reduce our operating costs associated with PSTN termination.

Call Termination to Our Customers

We envision a payment structure which would permit us to receive payment for long distance calls terminated to our customers, regardless of whether they originate from the PSTN or another broadband telephony provider.

Implementation Services

In addition to the calling plans, InterLink also offers an array of implementation services for wholesale and large enterprise customers so that they may better integrate InterLink service into their telecommunications network or company. Because we intend to automate system integration as much as possible, integration services will likely remain a negligible revenue stream.



INTERLINK GLOBAL CORP.
CONNECTING THE WORLD

Sales, Marketing and Distribution

We will distribute our softphone through strategic relationships with leading Internet and computer hardware and software companies. Our goal is to have our softphone bundled with our partners' products and services and distributed domestically and internationally.

We will promote our services through online and Internet-based advertising venues and traditional print advertising in domestic and international publications. Another way we will sell our services internationally is by entering into exclusive agreements with resellers in other countries. We can sell these resellers bulk amounts of minutes of use of our products and services to be resold in the resellers' respective countries.

Customer Service

As part of our mission to attract and retain customers, we will offer free voice to voice real-time customer support in multiple languages. These services will be reachable from anywhere in the world at no cost using either our toll-free number, where available, or our Web-based Internet telephony services. The customer support staff will provide technical assistance, as well as general service assistance, for all of our products and services. We will also offer customer support via e-mail and fax. Our integrated billing platform and call management system provide our customer support staff with immediate access to user accounts, calling patterns and billing history, thereby enhancing the quality of service provided to our customers. In addition, our international resellers typically provide their own front-line customer support.

Technology

Softphone

The softphone client software is simple to install and to use.

The client installation process is wrapped in the industry-standard "Install Shield" product. During installation, the InterLink Global, Corp "wizard" verifies that the user's microphone and speakers are properly set for Internet telephony. The installation also has a service registration process that allows the customer to quickly register for paid time with the product. The client has several buttons and drop down headings to enable customization. These buttons allow the user

to change specific properties, access and modify customer account information, program and use speed dialing, and verify rates.

Call Management System

To maintain our leadership position in the Internet telephony market, we believe that reliable and flexible billing, information management, monitoring and control systems are critical. Accordingly, we have implemented a sophisticated real-time call management information system. Key elements of this system include:

- **Customer Provisioning.** The system provides automated Web-based, call center-based or reseller-based customer registration and online credit card authorization and batch billing capabilities that streamline customer registration. A special remote access application program interface allows other people access to our database, enabling sophisticated partners to remotely provision customers through our system and tying our system directly to their own business systems. This remote capability includes remote account management and continuous real-time call detail and billing information. Additionally, the system makes customer account records readily available to call center representatives in the event of customer billing problems;
- **Customer Access.** Our system allows customers to independently access their billing records online without the need to contact customer service representatives;
- **Fraud Control.** Fraud detection and prevention features include caller authentication, prevention of multiple calls in progress using the same account, all pin fail and long call duration timers. Reports on suspicious calling patterns are also employed in detecting fraud. Registrations are controlled by originating network address and are routinely scanned for fraudulent content before credit card purchases are allowed;
- **Network Security.** Firewalls are employed to prevent network attacks on the platform and gateways. Network hiding techniques are used to hide systems containing sensitive database information. In addition, call requests and certain portions of the call are encrypted to prevent "network sniffers" from unauthorized access to data;
- **Call Routing.** The network management system identifies and routes calls to the most efficiently priced carrier for call



termination. The system also automatically routes calls around links or servers that are experiencing problems, have failed or have been manually taken out of service for maintenance or upgrades. This system provides remote administration facilities for maintaining routing tables and system monitoring;

- **Monitoring.** The management system provides for real-time monitoring of all call information, hardware and software components, and system performance to report potential problems such as too many short calls on a server or a low percentage of call completions. The system also provides filtered remote management that allows partners to monitor and manage their own components.

Reliability

We will maintain two separate network operations centers in Santiago de Chile and in Miami, Florida. These facilities house redundant gatekeeper and SIP server complexes and replicate in-progress call information and call detail in real-time. This redundant system gives our network a high degree of reliability, enabling each network operations center to serve as a back-up to the other.

■ **Detailed Call Records.** The management software maintains detailed records for each call, including the account number of the caller, the caller's phone number, access number used, the originating gateway, the terminating gateway, the account owner, the calling party, the server/service phone number, the number of the called party and a running account balance, rate

Customers

We have a diverse, global customer base. Currently, over 90% of our customers are based outside of the United States.



PUBLIC NOTICE

FEDERAL COMMUNICATIONS COMMISSION
445 12th STREET S.W.
WASHINGTON D.C. 20554

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Fax-On-Demand 202-418-2830; Internet: <http://www.fcc.gov> (or <ftp.fcc.gov>)
TTY (202) 418-2555

Report No. TEL-00891S

Friday March 18, 2005

STREAMLINED INTERNATIONAL APPLICATIONS ACCEPTED FOR FILING

SECTION 214 APPLICATIONS (47 C.F.R. § 63.18); CABLE LANDING LICENSE APPLICATIONS (47 C.F.R. § 1.767) REQUESTS TO AUTHORIZE SWITCHED SERVICES OVER PRIVATE LINES (47 C.F.R. § 63.16); SECTION 310(B)(4) REQUESTS

Unless otherwise specified, the following procedures apply to the applications listed below:

The international Section 214 applications listed below have been found, upon initial review, to be acceptable for filing and subject to the streamlined processing procedures set forth in Section 63.12 of the Commission's rules, 47 C.F.R. § 63.12. These applications are for authority under Section 214 of the Communications Act, 47 U.S.C. § 214, (a) to transfer control of an authorized carrier or to assign a carrier's existing authorization; and/or (b) to become a facilities-based international common carrier; and/or (c) to become a resale-based international common carrier.

Pursuant to Section 63.12 of the rules, these Section 214 applications will be granted 14 days after the date of this public notice (see 47 C.F.R. § 1.4 regarding computation of time), and the applicant may commence operations on the 15th day, unless the Commission has informed the applicant in writing, within 14 days after the date of this public notice, that the application, on further examination, has been deemed ineligible for streamlined processing.

Communications between outside parties and Commission staff concerning these applications are permitted subject to the Commission's rules for "permit-but-disclose proceedings." See 47 C.F.R. § 1.1206. An application can be removed from streamlined processing only in the sound discretion of Commission staff. The filing of comments or a petition to deny will not necessarily result in an application being deemed ineligible for streamlined processing.

The petitions for declaratory ruling listed below are (1) for authority under Section 310(b)(4) of the Communications Act, 47 U.S.C. § 310(b)(4), to exceed the 25 percent foreign ownership benchmark applicable to common carrier radio licensees, or (2) under Section 63.16 of the rules, to add a foreign market to the list of markets for which carriers may provide switched services over private lines. The requested rulings will be granted 14 days after the date of this public notice, effective the next day, unless the application is formally opposed or the Commission has informed the applicant in writing, within 14 days of the date of this public notice, that the application, on further examination, has been deemed ineligible for streamlined processing. For this purpose, a formal opposition shall be sufficient only if it is received by the Commission and by the applicant within 14 days of the date of this public notice and its caption and text make it unmistakably clear that it is intended to be a formal opposition.

Copies of all applications listed here are available for public inspection in the FCC Office of Public Affairs Reference and Information Center, located in room CY-A257 at the Portals 2 building, 445 12th Street SW, Washington DC 20554. The center can be contacted at (202) 418-0270. All applications listed are subject to further consideration and review, and may be returned and/or dismissed if not found to be in accordance with the Commission's rules, regulations, and other requirements.

We request that comments on any of these applications refer to the application file number shown below.

ITC-214-20050225-00075 E Latin Group Services, Inc.
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.

ITC-214-20050304-00087 E 1800charge.com Limited
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.

ITC-214-20050310-00092 E I-LINX LLC
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.

ITC-214-20050310-00093 E Mercury Telco Group, Inc
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.

ITC-214-20050310-00094 E Nucla-Naturita Telephone Company
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.

ITC-214-20050314-00101 E CallBasis, Inc.
International Telecommunications Certificate
Service(s): Global or Limited Global Resale Service
Application for authority to provide service in accordance with Section 63.18(e)(2) of the rules.

ITC-214-20050314-00103 E Innovative Processing Solutions, LLC
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.

✓ **ITC-214-20050315-00104** E InterLink Global
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.

ITC-214-20050315-00105 E CVTel License Corporation
International Telecommunications Certificate
Service(s): Global or Limited Global Facilities-Based Service, Global or Limited Global Resale Service
Application for authority to provide facilities-based service in accordance with Section 63.18(e)(1) of the rules, and also to provide service in accordance with Section 63.18(e)(2) of the rules.
