



**BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION**

DOCKET NO. 060007-EI

IN RE:

ENVIRONMENTAL COST RECOVERY FACTORS

PROJECTIONS

JANUARY 2007 THROUGH DECEMBER 2007

TESTIMONY AND EXHIBITS

OF

GREG M. NELSON

DOCUMENT NUMBER 060007-EI

08080 SEP-18

REGISTRATION CLERK

1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **PREPARED DIRECT TESTIMONY**

3 **OF**

4 **GREGORY M. NELSON**

5
6 **Q.** Please state your name, address, occupation and employer.
7

8 **A.** My name is Gregory M. Nelson. My business address is 702
9 North Franklin Street, Tampa, Florida 33602. I am
10 employed by Tampa Electric Company ("Tampa Electric" or
11 "company") as Director, Environmental, Health and Safety
12 in the Generation Services.
13

14 **Q.** Please provide a brief outline of your educational
15 background and business experience.
16

17 **A.** I received a Bachelors Degree in Mechanical Engineering
18 from the Georgia Institute of Technology in 1982 and a
19 Masters of Business Administration from the University of
20 South Florida in 1987. I am a registered Professional
21 Engineer in the State of Florida. I began my engineering
22 career in 1982 in Tampa Electric's Engineering
23 Development Program. In 1983, I worked in the Production
24 Department where I was responsible for power plant
25 performance projects. Since 1986, I have held various

1 environmental permitting and compliance positions. In
2 1997, I was promoted to Administrator - Air Programs in
3 the Environmental Planning Department. In this position,
4 I was responsible for all air permitting and compliance
5 programs. In 1998, I was promoted to Manager,
6 Environmental Planning and in 2000 I became Director,
7 Environmental Affairs. In 2003, I became Director,
8 Environmental, Health and Safety and my present
9 responsibilities include the management of Tampa
10 Electric's environmental permitting and compliance
11 programs as well as generation safety programs.
12

13 **Q.** Have you previously testified before the Florida Public
14 Service Commission ("Commission")?
15

16 **A.** Yes, I have provided testimony regarding environmental
17 projects and their associated environmental requirements
18 in various Environmental Cost Recovery Clause ("ECRC")
19 proceedings before this Commission.
20

21 **Q.** What is the purpose of your testimony in this proceeding?
22

23 **A.** The purpose of my testimony is to demonstrate that the
24 activities for which Tampa Electric seeks cost recovery
25 through the ECRC for the January 2007 through December

1 2007 projection period are activities necessary for the
2 company to comply with various environmental
3 requirements. Specifically, I will describe the ongoing
4 activities that are associated with the Consent Final
5 Judgment ("CFJ") entered into with the Florida Department
6 of Environmental Protection ("FDEP") and the Consent
7 Decree ("CD") lodged with the U.S. Environmental
8 Protection Agency ("EPA") and the Department of Justice.
9 I will also discuss other programs previously approved by
10 the Commission for recovery through the ECRC; as well as
11 the Clean Air Mercury Rule ("CAMR") program, a new
12 program the company is currently seeking Commission
13 approval to recover the costs of the program activities
14 through the ECRC. Finally, I will discuss the sulfur
15 dioxide ("SO₂") emission allowance sales for 2007 and how
16 the company is positioned for future allowance needs.

17
18 **Q.** Please provide an overview of the ongoing environmental
19 compliance requirements that are the result of the CFJ and
20 the CD ("the Orders").

21
22 **A.** The general ongoing requirements of the Orders provide
23 for further reductions for SO₂, particulate matter ("PM")
24 and nitrous oxides ("NO_x") emissions at Big Bend Station.
25

1 Q. What do the Orders require for SO₂ emission reductions?
2

3 A. The Orders require Tampa Electric to create a plan for
4 optimizing the availability and removal efficiency of the
5 flue gas desulfurization systems ("FGD" or "scrubbers").
6 The plan was submitted to the EPA in two phases, and both
7 were approved.
8

9 Phase I required that Tampa Electric work scrubber
10 outages around the clock and with contract labor, when
11 necessary, speed the return of a malfunctioning scrubber
12 to service. In addition, Phase I required Tampa Electric
13 to review all critical scrubber spare parts and increase
14 the number and availability of spare parts to ensure a
15 speedy return to service of a malfunctioning scrubber.
16

17 Phase II outlined capital projects that Tampa Electric
18 was to perform to upgrade each scrubber at Big Bend
19 Station. It also addressed the use of environmental
20 dispatching in the event of a scrubber outage. All of
21 the preliminary SO₂ emissions reduction projects have been
22 completed. However, additional work will occur in 2007
23 associated with the Big Bend Units 1 and 2 FGD and Big
24 Bend FGD Reliability programs to comply with the
25 elimination of the allowed scrubber outage days for 2010

1 and 2013.

2
3 **Q.** What do the Orders require for PM emission reductions?

4
5 **A.** The Orders require Tampa Electric to develop and
6 implement a best operational practices ("BOP") study to
7 minimize PM emissions from each electrostatic
8 precipitator ("ESP"), complete and implement a best
9 available control technology ("BACT") analysis of the
10 ESPs at Big Bend Station, demonstrate the operation of a
11 PM continuous emissions monitoring system ("CEM") on Big
12 Bend Units 3 and 4 and demonstrate the operation of a
13 second PM CEM on Big Bend Units 1 and 2. Per the Orders,
14 the installation of the second PM CEM is required on or
15 before May 1, 2007, if the first PM CEM has been shown to
16 be feasible and remains in operation and if Tampa
17 Electric advises the EPA that it has elected to continue
18 to combust coal in Big Bend Units 1, 2 and 3. Since the
19 aforementioned conditions have been met, Tampa Electric
20 is required to install the second PM CEM in 2007. In
21 addition, some required BOP projects will occur in the
22 future which is expected to primarily consist of limited
23 wide plate spacing upgrades for Big Bend Units 1 and 3.

24
25 **Q.** Please describe the Big Bend PM Minimization and

1 Monitoring program activities and provide the estimated
2 capital and O&M expenditures for the period of January
3 2007 through December 2007.
4

5 **A.** The Big Bend PM Minimization and Monitoring program was
6 approved by the Commission in Docket No. 001186-EI, Order
7 No. PSC-00-2104-PAA-EI, issued November 6, 2000. In the
8 Order, the Commission found that the program met the
9 requirements for recovery through the ECRC. Tampa
10 Electric had previously identified various projects to
11 improve precipitator performance and reduce PM emissions
12 as required by the Orders. In 2007, there will be capital
13 expenditures associated with the installation of a second
14 PM CEM, O&M expenses associated with existing and recently
15 installed BOP and BACT equipment and continued
16 implementation of the BOP procedures. These activities
17 are expected to result in approximately \$450,000 and
18 \$450,000 of capital and O&M expenses, respectively.
19

20 **Q.** What do the Orders require for NO_x reductions?
21

22 **A.** The Orders require Tampa Electric to perform NO_x emissions
23 reduction projects on Big Bend Units 1, 2 and 3 and
24 pursuant to an amendment, for Big Bend Unit 4 to be
25 substituted for Big Bend Unit 3. The NO_x emissions

1 reductions use the 1998 NO_x emissions as the baseline year
2 for determining the level of reduction achieved. Tampa
3 Electric was also required by the Orders to demonstrate
4 innovative technologies or provide additional NO_x
5 technologies beyond those required by the early NO_x
6 emissions reduction activities.

7
8 **Q.** Please describe the Big Bend NO_x Emissions Reduction
9 program activities and provide the estimated capital and
10 O&M expenses for the period of January 2007 through
11 December 2007.

12
13 **A.** The Big Bend NO_x Emissions Reduction program was approved
14 by the Commission in Docket No. 001186-EI, Order No. PSC-
15 00-2104-PAA-EI, issued November 6, 2000. In the Order,
16 the Commission found that the program met the requirements
17 for recovery through the ECRC. Tampa Electric will
18 perform the requisite capital replacement and maintenance
19 on the previously approved NO_x reduction projects. These
20 activities are expected to result in approximately
21 \$300,000 and \$350,000 of capital and O&M expenses,
22 respectively.

23
24 **Q.** Please describe long-term NO_x requirements associated with
25 the Orders and Tampa Electric's efforts to comply with the

1 requirements.

2
3 **A.** The Orders require Big Bend Unit 4 to begin operating with
4 a Selective Catalytic Reduction ("SCR") system or other
5 NO_x control technology, be repowered, or be shut down and
6 scheduled for dismantlement by June 1, 2007. Big Bend
7 Units 1, 2 and/or 3 must either begin operating with an
8 SCR system or other NO_x control technology, be repowered,
9 or be shut down and scheduled for dismantlement one unit
10 per year by May 1, 2008, May 1, 2009 and May 1, 2010,
11 respectively.

12
13 In order to meet the NO_x emission rates and timing
14 requirements of the Orders, Tampa Electric engaged an
15 experienced consulting firm, Sargent and Lundy, to assist
16 with the performance of a comprehensive study designed to
17 identify the long-range plans for the generating units at
18 Big Bend Station. The results of the study clearly
19 indicated that the option to remain coal-fired at Big
20 Bend Station and installing the necessary NO_x reduction
21 technologies is the most cost-effective alternative to
22 satisfy the NO_x emissions reductions required by the
23 Orders. This decision was communicated to the EPA and
24 FDEP in August 2004. Tampa Electric also apprised the
25 Commission of this decision in its filing made in Docket

1 No. 040750-EI in August 2004.

2
3 **Q.** Please describe the Big Bend Units 1 through 3 Pre-SCR and
4 the Big Bend Units 1 through 4 SCR projects and provide
5 estimated capital and O&M expenditures for the period of
6 January 2007 through December 2007.

7
8 **A.** In Docket No. 040750-EI, Order No. PSC-04-0986-PAA-EI,
9 issued October 11, 2004, the Commission approved cost
10 recovery of the Big Bend Units 1 through 3 Pre-SCR and the
11 Big Bend Unit 4 SCR projects. The Big Bend Units 1
12 through 3 SCR projects were approved by the Commission in
13 Docket No. 041376-EI, Order No. PSC-05-0502-PAA-EI, issued
14 May 9, 2005. The purpose of the Pre-SCR technologies is
15 to reduce inlet NO_x concentrations to the SCR systems,
16 thereby mitigating overall SCR capital and O&M costs.
17 These Pre-SCR technologies include neural networks,
18 windbox modifications, secondary air controls and coal/air
19 flow controls. The SCR projects at Big Bend Units 1
20 through 4 encompass the design, procurement, installation
21 and annual O&M expenses associated with an SCR system for
22 each unit.

23
24 The projected costs for the period of January 2007 through
25 December 2007 for which Tampa Electric is seeking ECRC

1 recovery are for the Big Bend Units 1 through 3 Pre-SCR
2 and Big Bend Unit 4 SCR capital and O&M expenditures
3 associated with the engineering, procurement,
4 construction, start-up, tuning, operation and ongoing
5 maintenance for the projects. Specifically, the projected
6 capital and O&M expenditures for the Big Bend Unit 1 Pre-
7 SCR are \$300,000 and \$75,000, respectively. The projected
8 O&M expenses for the Big Bend Unit 2 Pre-SCR are \$75,000.
9 No capital expenditures are anticipated in 2007 for this
10 project. The projected capital expenditures for Big Bend
11 Unit 3 Pre-SCR are \$1,999,397. No O&M expenses are
12 expected for this project in 2007. Big Bend Unit 4 SCR
13 will be placed in-service May 2007. The projected capital
14 expenditures for 2007 are \$5,939,686. Including these
15 2007 capital expenditures, the total projected plant in-
16 service amount for 2007 is estimated to be \$63,815,761,
17 inclusive of allowance for funds used during construction.
18 The 2007 projected O&M expenses are \$1,256,000.

19
20 The projected capital expenditures for Big Bend Units 1
21 through 3 SCR projects are \$22,991,714, \$24,934,917 and
22 \$37,302,469, respectively. However, as stated in Tampa
23 Electric Witness, Howard T. Bryant's Prepared Direct
24 Testimony in this docket, the company will not seek
25 recovery of capital expenditures until the in-service date

1 for each project has occurred.

2
3 **Q.** Please identify and describe the other Commission approved
4 programs you will discuss.

5
6 **A.** The programs previously approved by the Commission include
7 Big Bend Unit 3 FGD Integration, Big Bend Units 1 and 2
8 FGD, Gannon Thermal Discharge Study, Bayside SCR
9 Consumables, Big Bend Unit 4 Separated Over-fired Air
10 ("SOFA"), Clean Water Act Section 316(b) Phase II Study,
11 Big Bend FGD Reliability, Arsenic Groundwater Standard and
12 CAMR.

13
14 **Q.** Please describe the Big Bend Unit 3 FGD Integration and
15 the Big Bend Units 1 and 2 FGD activities and provide the
16 estimated capital and O&M expenditures for the period of
17 January 2007 through December 2007.

18
19 **A.** The Big Bend Unit 3 FGD Integration program was approved
20 by the Commission in Docket No. 960688-EI, Order No. PSC-
21 96-1048-FOF-EI, issued August 14, 1996. The Big Bend
22 Units 1 and 2 FGD program was approved by the Commission
23 in Docket No. 980693-EI, Order No. PSC-99-0075-FOF-EI,
24 issued January 11, 1999. In those Orders, the Commission
25 found that the programs met the requirements for recovery

1 through the ECRC. The programs were implemented to meet
2 the SO₂ emissions requirements of the Phase I and II Clean
3 Air Act Amendments ("CAA") of 1990.

4
5 The projected January 2007 through December 2007 O&M
6 expenses for the Big Bend Unit 3 FGD Integration project
7 are \$4,013,300. No capital expenditures are anticipated
8 for this project. The projected January 2007 through
9 December 2007 capital and O&M expenditures for the Big
10 Bend Units 1 and 2 FGD project are \$297,500 and
11 \$6,621,900, respectively. The major component of the
12 expenses is projected to be reagents utilized in the
13 scrubbing process with the balance of expenses being
14 incurred for normal maintenance.

15
16 **Q.** Please describe the Gannon Thermal Discharge Study program
17 activities and provide the estimated capital and O&M
18 expenditures for the period of January 2007 through
19 December 2007.

20
21 **A.** The Gannon Thermal Discharge Study program was approved by
22 the Commission in Docket No. 010593-EI, Order No. PSC-01-
23 1847-PAA-EI, issued September 14, 2001. In that Order, the
24 Commission found that the program met the requirements for
25 recovery through the ECRC. For the period of January 2007

1 through December 2007, there will be no capital
2 expenditures for this program. Tampa Electric anticipates
3 O&M expenses will be approximately \$10,000 for the period.
4

5 **Q.** Please describe the Bayside SCR Consumables program
6 activities and provide the estimated capital and O&M
7 expenditures for the period of January 2007 through
8 December 2007.
9

10 **A.** The Bayside SCR Consumables program was approved by the
11 Commission in Docket No. 021255-EI, Order No. PSC-03-0469-
12 PAA-EI, issued April 4, 2003. For the period of January
13 2007 through December 2007, there will be no capital
14 expenditures for this program. Tampa Electric anticipates
15 O&M expenses associated with the consumable goods
16 (primarily anhydrous ammonia) will be approximately
17 \$76,000 for the period.
18

19 **Q.** Please describe the Big Bend Unit 4 SOFA program
20 activities and provide the capital and O&M expenditures
21 for the period of January 2007 through December 2007.
22

23 **A.** The Big Bend Unit 4 SOFA program was approved by
24 Commission for ECRC recovery in Docket No. 030226-EI,
25 Order No. PSC-03-0684-PAA-EI, issued June 6, 2003. In

1 the Order the Commission found that the program met the
2 requirements for recovery through the ECRC, contingent
3 upon Big Bend Unit 4 remaining coal fired. On August 19,
4 2004, Tampa Electric submitted a letter to the EPA
5 declaring the intent for Big Bend Units 1 through 4 to
6 remain coal fired and, as such, complied with the
7 applicable provisions of the CD associated with the
8 decision. The SOFA project was completed in 2004. For
9 the period of January 2007 through December 2007, there
10 will be no capital expenditures for this program. Tampa
11 Electric anticipates annual O&M expenses will be
12 approximately \$250,000 for the period.

13
14 **Q.** Please describe the Clean Water Act Section 316(b) Phase
15 II Study program activities and provide the estimated
16 capital and O&M expenditures for the period of January
17 2007 through December 2007.

18
19 **A.** The Clean Water Act Section 316(b) Phase II Study program
20 was approved by the Commission in Docket No. 041300-EI,
21 Order No. PSC-05-0164-PAA-EI, issued February 10, 2005.
22 For the period of January 2007 through December 2007,
23 there will be no capital expenditures for this program.
24 Tampa Electric anticipates O&M expenses associated with
25 the sampling activities will be approximately \$736,192 for

1 the period.

2
3 **Q.** Please describe the Big Bend FGD Reliability program
4 activities and provide the estimated capital and O&M
5 expenses for the period of January 2007 through December
6 2007.

7
8 **A.** Tampa Electric's Big Bend FGD Reliability program was
9 approved by the Commission in Docket No. 050598-EI, Order
10 No. PSC-06-0602-PAA-EI, issued July 10, 2006. The
11 Commission granted cost recovery approval for prudent
12 costs associated with this project. The Big Bend FGD
13 Reliability project will run concurrently with the
14 installation of SCR systems on the generating units.

15
16 As stated in Tampa Electric witness Howard T. Bryant's
17 2006 Actual/Estimated True-up Testimony filed on August 4,
18 2006, the Office of Public Counsel ("OPC") filed a protest
19 to the aforementioned Commission order on July 21, 2006.
20 Pending the outcome of the protest, the company will
21 proceed with the inclusion of the prudently incurred FGD
22 costs in the ECRC and respond accordingly to OPC's
23 protest.

24
25 For the period of January 2007 through December 2007,

1 Tampa Electric will perform work associated with upgrading
2 the mist eliminator systems for Big Bend Units 1 through
3 4, upgrading the booster fan for Big Bend Units 3 and 4,
4 electrically isolating the FGD systems on Big Bend Units 3
5 and 4 and other related activities. These activities are
6 expected to result in approximately \$6,500,600 of capital
7 expenditures. No O&M expenses are anticipated for the
8 period.

9
10 **Q.** Please describe the Arsenic Groundwater Standard program
11 activities and provide the estimated capital and O&M
12 expenditures for the period of January 2007 through
13 December 2007.

14
15 **A.** The Arsenic Groundwater Standard program was approved by
16 the Commission in Docket No. 050683-EI, Order No. PSC-06-
17 0138-PAA-EI, issued February 23, 2006. In that Order, the
18 Commission found that the program met the requirements for
19 recovery through the ECRC and granted Tampa Electric cost
20 recovery approval for prudently incurred costs. The new
21 groundwater standard applies to Tampa Electric's H.L.
22 Culbreath Bayside, Big Bend and Polk Power Stations.

23
24 For the period of January 2007 through December 2007,
25 there will be no capital expenditures for this program;

1 however, Tampa Electric anticipates O&M expenses
2 associated with the sampling activities will be
3 approximately \$105,000.

4
5 **Q.** Please describe the CAMR program activities and provide
6 the estimated capital and O&M expenditures for the period
7 of January 2007 through December 2007.

8
9 **A.** Tampa Electric submitted a petition seeking Commission
10 approval for cost recovery for the CAMR program on August
11 30, 2006. The EPA established standards of performance
12 for mercury emissions for new and existing coal-fired
13 electric utility steam generating units as defined in the
14 federal CAA Section 111, known as CAMR, effective January
15 2009. CAMR will permanently cap and reduce mercury
16 emissions nation-wide in two phases: Phase I cap is 38
17 tons per year with a compliance date of 2010 and Phase II
18 cap is 15 tons per year with a compliance date of 2018.
19 The FDEP administers the CAMR as delineated in Chapter 62-
20 204, 62-210 and 62-296, Florida Administrative Code
21 ("F.A.C.").

22
23 Tampa Electric's Big Bend and Polk Power Stations will be
24 affected by the nation-wide mercury emissions reduction
25 rule. The company will install CEMS or sorbent trap

1 monitoring systems that sample mercury found in flue gas.

2
3 For the period of January 2007 through December 2007,
4 Tampa Electric anticipates capital expenditures \$560,000
5 for this program. No O&M expenses are expected for this
6 program for 2007.

7
8 **Q.** Please describe how Tampa Electric reached the decision to
9 sell SO₂ emission allowances in 2007 and discuss the
10 company's allowance needs for 2007 and beyond.

11
12 **A.** After the completion of the repowering project at Bayside
13 Power Station, Tampa Electric performed a thorough
14 evaluation of SO₂ emission allowance needs based on
15 current system conditions and those projected to occur
16 over the next 20 years. Current system conditions
17 included the reduction in coal usage due to repowering and
18 the impacts of the CD and CFJ on SO₂ emission allowances.
19 Future conditions took into account generation expansion
20 and the impact of new federal environmental regulations on
21 SO₂ emission allowances, such as the Clean Air Interstate
22 Rule. At the conclusion of the evaluation, it became
23 evident that the company had a significant surplus of
24 allowances that could be sold in the allowance
25 marketplace. Furthermore, there will be an adequate

1 remaining allowance inventory that will meet the company's
2 needs for the next 20 years.

3
4 The decision to sell surplus SO₂ allowances was enhanced
5 by the sustained high allowance prices available in the
6 marketplace due to increased industry demand. In
7 balancing the appropriate quantity to sell with the
8 company's expected future needs, Tampa Electric
9 anticipates selling approximately 105,000 allowances in
10 early 2007. The company will continue to evaluate
11 potential sales opportunities of any future quantities of
12 surplus allowances.

13
14 **Q.** Please summarize your testimony.

15
16 **A.** Tampa Electric's settlement agreements with FDEP and EPA
17 require significant reductions in emissions from Tampa
18 Electric's Big Bend and Gannon Stations. The Orders
19 established definite requirements and time frames in which
20 air quality improvements must be made and result in
21 reasonable and fair outcomes for Tampa Electric, its
22 community and customers, and the environmental agencies.
23 My testimony identified projects which are legally
24 required by the Orders. I described the progress Tampa
25 Electric has made to achieve the more stringent

1 environmental standards. I have identified estimated
2 costs, by project, which the company expects to incur in
3 2007. Additionally, my testimony identified other
4 projects which are required for Tampa Electric to meet
5 environmental requirements and I provided associated 2007
6 activities and projected expenditures. Finally, I
7 addressed the prudent sales of SO₂ emissions allowances
8 that are anticipated to occur in 2007 and demonstrated
9 that Tampa Electric's approach toward the allowance
10 quantity contained in the sales will not jeopardize the
11 company's long-term future allowance needs.

12
13 **Q.** Does this conclude your testimony?

14
15 **A.** Yes it does.
16
17
18
19
20
21
22
23
24
25