

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of

FUEL AND PURCHASED POWER
COST RECOVERY CLAUSE WITH
GENERATING PERFORMANCE INCENTIVE
FACTOR.

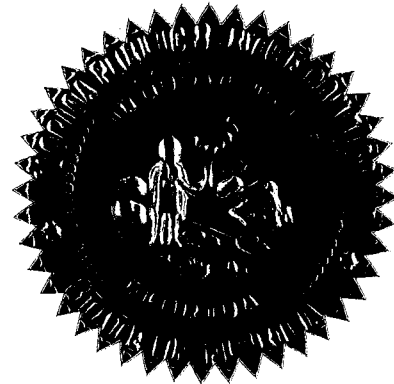
DOCKET NO. 060001-EI

PETITION TO RECOVER NATURAL GAS
STORAGE PROJECT COSTS THROUGH
FUEL COST RECOVERY CLAUSE, BY
FLORIDA POWER & LIGHT COMPANY.

DOCKET NO. 060362-EI

PETITION FOR AUTHORITY TO RECOVER
PRUDENTLY INCURRED STORM RESTORATION
COSTS RELATED TO 2004 STORM SEASON
THAT EXCEED STORM RESERVE BALANCE,
BY FLORIDA POWER & LIGHT COMPANY.

DOCKET NO. 041291-EI



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VOLUME 5

Pages 658 through 740

PROCEEDINGS: HEARING

BEFORE: CHAIRMAN LISA POLAK EDGAR
COMMISSIONER J. TERRY DEASON
COMMISSIONER ISILIO ARRIAGA
COMMISSIONER MATTHEW M. CARTER, II
COMMISSIONER KATRINA J. TEW

DATE: Tuesday, November 7, 2006

DOCUMENT NUMBER-DATE

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TIME: Commenced at 9:30 a.m.

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: JANE FAUROT, RPR
Official FPSC Reporter
(850) 413-6732

PARTICIPATING: (As heretofore noted.)

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P R O C E E D I N G S

(Transcript follows in sequence from Volume 4.)

CHAIRMAN EDGAR: We will go back on the record and give everybody a moment to get comfortable again.

And then, Captain Williams, I'm going to look to you. You had an objection. Would you like to speak to it again?

CAPTAIN WILLIAMS: My objection was to these documents that Doctor Goins has never seen before. We don't know how it was complied (sic). We don't know what witness formulated these, if the information contained in them is actually true, they don't seem to be -- they are not going to be presented into testimony, so we will never have an opportunity to cross-examine on it, and Doctor Goins has no personal knowledge of these.

MR. ANDERSON: Chairman Edgar, to abbreviate the proceedings, these documents, of course, are true and correct FPL business records, but I'm just going to ask some different questions not involving that particular document, if that is all right.

CHAIRMAN EDGAR: Okay.

Mr. Anderson, we will move along. Thank you.

DENNIS W. GOINS

continues his testimony under oath from Volume 4:

CONTINUED CROSS EXAMINATION

1 BY MR. ANDERSON:

2 Q Doctor Goins, will you please direct your attention
3 to Page 9 of your prefiled testimony. Do you have that in
4 front of you?

5 A I do.

6 Q Do you see the first question and answer at the top
7 of the page?

8 A Yes.

9 Q There you state that FPL can interrupt the load when
10 necessary to alleviate a power supply or transmission emergency
11 condition or capacity shortage, right?

12 A Correct.

13 Q And to keep FPL from operating its generators above
14 their continuous rated output, right?

15 A Correct.

16 Q Your testimony here today is you have no idea how
17 frequently or infrequently CILC is called upon for
18 interruption, is that what you are saying?

19 A My testimony is that in preparation for this case, I
20 did not attempt, make any attempt to identify either the
21 frequency, the duration over any specific time period in which
22 CILC customers have been interrupted. I did so simply because
23 it is irrelevant as to the value of interruptible service under
24 the CILC rate. Since it was irrelevant, there was no purpose
25 in doing it.

1 Q So the answer to my question was yes, you just don't
2 know how often it has been used, right?

3 A The answer is I did not do any analysis of the issue,
4 so I don't know what particular time period you're asking
5 about, any particular day. I have done no analysis of it.

6 Q Have you done any analysis of your client, the
7 Federal Executive Agencies, compliance with providing
8 curtailment upon request in connection with the load control
9 event?

10 A No, I did not.

11 Q So you don't know whether the federal agencies when
12 called upon to curtail in an emergency, whether they provided
13 that curtailment or did not provide, you just don't know?

14 A That's correct.

15 Q You felt that wasn't important to your analysis
16 either, right?

17 A It is.

18 Q It is important to your analysis?

19 A No, it is not important in terms of the testimony
20 that I have given in this case. I'm not testifying about a
21 specific CCR factor applicable to the Federal Executive
22 Agencies. I'm testifying about the CCR factors for customers
23 served under FPL's CILC rate.

24 Q The Federal Executive Agencies receive benefits in
25 terms of reduced rates in consideration of providing

1 interruption when requested, right?

2 A You call it a benefit, I call it a reduced price for
3 a less reliable lower quality of service that's provided by
4 FPL.

5 Q Your clients accept that reduced price, they accept
6 that bargain, right?

7 A Yes, they do.

8 Q But you didn't consider it relevant whether your
9 client actually honors that commitment?

10 A For purposes of this testimony, absolutely not.

11 Q Do you agree that the level of discounts for CILC
12 customers should take into account the incentive needed to take
13 nonfirm service?

14 A I'm not sure what you mean by the incentive needed.

15 Q Whether the amount of benefit or cost reduction is
16 sufficient to elicit the amount of committed demand reduction?

17 A Well, I don't agree with that specific phrasing of
18 the issue. I believe that the prices for interruptible service
19 should reflect FP&L's cost of serving interruptible load. I
20 believe that an evaluation whether interruptible service is
21 offered can be evaluated in the context of whether the cost of
22 implementing the program are outweighed by the benefits to the
23 general group of ratepayers in terms of the avoided costs that
24 are created by the interruptible service.

25 Q There are about 500 customers on rate CILC?

1 A Approximately.

2 Q It has been a closed rate for a number of years?

3 A Yes.

4 Q There has been no increase or change in the amount of
5 discounted price for those customers?

6 A That I can't say, since the rate is fairly old and I
7 haven't made a year-by-year comparison of what the prices of
8 firm versus interruptible were.

9 Q There has been almost no attrition of customers from
10 rate CILC once they are on, right?

11 A Apparently not. That wouldn't be surprising at all.

12 Q The fact that there is no attrition from the rate
13 tends to show that the rate is compensatory in terms of getting
14 people to promise to provide interruption that's required?

15 A No, it doesn't. It doesn't show that at all.

16 Q Under basic pricing theory, if it wasn't worth it to
17 those customers, wouldn't they just say no?

18 A Well, it depends. Because one of the requirements
19 for being under the CILC rate is that customers qualify for it
20 by installing backup generation. As I said in my summary,
21 those customers incurred million of dollars of expense in doing
22 so, and they entered into many of these agreements with the FPL
23 energy service company in which FPL was trying to get customers
24 to install backup generation for both business purposes,
25 apparently, and for meeting Commission conservation DSM goals.

1 Now, once those commitments were made, and those
2 costs were sunk, the customers are then essentially on the hook
3 on their books to recoup the costs of those investments, so
4 that whether a price of interruptible service changes in a
5 minor fashion or a large fashion is not going, since the rate
6 is closed, to have a determination on any new customers that
7 come on, but will, in fact, affect whether a customer, even if
8 it believes the price for interruptible service is too high,
9 given the customer is trying to recoup those costs that were
10 sunk into the backup generation, they simply can't take a walk
11 on those costs. It's not as simple as you make it out to be.

12 Q Doctor Goins, isn't it a fact that installing backup
13 generation is not a requirement at all to be eligible for rate
14 CILC service?

15 A It is one of two options that one has to qualify for
16 service.

17 Q It's a choice a customer can make, but it's not
18 required for CILC, isn't that right?

19 A Yes. It was a choice that customers who do have the
20 backup made, many in conjunction with working with FPL.

21 Q Customers do not have to have backup generation to
22 qualify for CILC, right?

23 A No. But about two-thirds of them apparently -- or at
24 least two-thirds of the load served under CILC is backup
25 generated or is for customers with backup generation. Again,

1 many of whom, at least in the case of FEA in particular,
2 customers who entered into those deals at the direct request
3 and in business dealings with FPL in the mid-90s.

4 Q I would like to direct your attention again to Page
5 9 of your testimony. Do you have that still there?

6 A I do.

7 Q Do you see that quotation of Professor Bonbright, the
8 first sentence?

9 A Yes.

10 Q It says interruptible service has been used by both
11 gas and electric companies for peak shaving, right?

12 A That's right.

13 Q Are you aware that CILC is not used to interrupt
14 customers solely for economic reasons?

15 A Yes, but I don't see how that's related to this
16 quote.

17 Q During normal system conditions, rate CILC is not
18 used to avoid making purchases of power to serve all customers,
19 including CILC customers, isn't that so?

20 A Pardon me. I missed the first part of your question.

21 Q I'll restate it for you.

22 During normal system conditions, by that I mean not
23 emergency conditions, rate CILC is not used to avoid making
24 purchases of power to serve customers, including CILC
25 customers?

1 A In non-emergency conditions your dispatchers will
2 simply make a decision, I assume, based on the economics of the
3 transactions involved, including whether the rate payments from
4 CILC customers will compensate the company for any off-system
5 purchases that are made during, as you call it, normal
6 operating conditions.

7 Q FPL does not use CILC to interrupt customers prior to
8 purchasing power, right?

9 A I don't know how your dispatchers operate in terms of
10 the rules of engagement in the market that they make.

11 Q In non-emergency conditions purchased power is
12 obtained to serve CILC customers like all other customers,
13 correct?

14 A Again, I don't know how your dispatchers operate in
15 making decisions on purchases, in particular on a nonfirm
16 short-term basis.

17 Q So your testimony is you don't know.

18 A Well, my testimony is that I would think your company
19 is imprudent if you're going out and making firm capacity
20 purchases on a long-term basis to serve interruptible load
21 during normal conditions, if, in fact, the compensation that
22 the company receives is insufficient to recover those costs.

23 Q Doctor Goins, do you know how much firm capacity FEA
24 contracts for?

25 A I did, but I can't recall it right now.

1 Q Do you recall roughly what proportion?

2 A It was probably on the order of 30 or 40, between
3 20 and 40 percent, I would say, for the basic facilities, but
4 I'm not sure. I shouldn't even say that.

5 Q Will you accept, subject to check, it's about
6 70 percent firm?

7 A I have no idea. But if you say it is -- I knew the
8 answer two years ago, I don't know it now.

9 MR. ANDERSON: We have no further questions.

10 CHAIRMAN EDGAR: No questions? Okay.

11 Mr. Twomey.

12 MR. TWOMEY: Thank you, Madam Chair, Commissioners.

13 CROSS EXAMINATION

14 BY MR. TWOMEY:

15 Q Good afternoon, sir.

16 A Good afternoon. Morning. Afternoon.

17 Q Doctor Goins, I'm Mike Twomey and I represent the
18 AARP in this docket.

19 Are you aware that the AARP claims to have
20 2.7 million members in the State of Florida?

21 A It wouldn't surprise me at all.

22 Q Would you agree with me that individual AARP members
23 in the state of Florida, irrespective of their number, are more
24 likely to be members of a residential customer class than
25 members of the CILC class?

1 A That I would agree with.

2 Q I believe I heard you say there were approximately
3 500 members in the CILC class, is that correct, or you agreed
4 with Mr. Anderson there were about 500?

5 A Yes, I agreed with Mr. Anderson. Approximately.

6 Q If you know, how many are represented by the FEA?

7 A At least three.

8 Q Beg your pardon?

9 A Of those CILC customers, at least three.

10 Q Three out of the 500?

11 A Yes.

12 Q Now, I came in a little bit late at the beginning of
13 Mr. Anderson's cross-examination of you, but I believe I heard
14 him say, or in connection with reading the testimony, that
15 there is -- there is some -- let me find the number.

16 Currently, you are paying, the class is paying or
17 getting a discount that he calls it, which you object to, you
18 are making payments of \$19.3 million, is that correct?

19 A Under the CILC or the CCR factor.

20 Q Right. Those are the payments. And as I understand
21 the gist of what you want to do, is that you would reduce those
22 payments for the class to something in the order of
23 \$2.9 million, correct?

24 A Well, no, the class is currently -- the reduction
25 would be a reduction of approximately, under my proposal, \$15

1 million or 16.

2 Q 16.3 approximately, right.

3 A Although the company has correctly pointed out that
4 in my calculation I did not separate the firm and interruptible
5 demands because it simply wasn't included in the filing at
6 which time we had to file. So when the rates are recalculated,
7 if the Commission adopts my proposal, that number will drop.
8 It will drop by the order of around -- to around 12 million is
9 my guess.

10 Q So it would only -- it would only be 12 million
11 versus 16?

12 A Right.

13 Q So instead of you -- under your proposal, as I read
14 your testimony, you would go from \$19.3 million to 2.9 which
15 would result in your class only paying about 15 percent of what
16 it was currently paying, correct?

17 A If your number is right, that's correct.

18 Q Now you're saying that under this recalculation, it
19 wouldn't be quite that large drop in what was paid, correct?

20 A That's correct.

21 Q Do you know what the percentage would be?

22 A No, I do not.

23 Q It would still be a significant reduction in what
24 your class pays versus what it is currently required to pay
25 under existing practice?

1 A It would be a reduction relative to both the existing
2 CCR factor and also to that that FPL has proposed in this
3 docket.

4 Q Now, I believe I heard you respond to Mr. Anderson,
5 and correct me if I'm wrong, when I was walking in, I
6 apologize, again, for coming in late, that you didn't expect
7 Florida Power and Light to eat the difference, if you will, to
8 absorb the difference between what your class CILC currently
9 pays versus what they would pay if your proposal was adopted by
10 the Commission. Was I correct in hearing that? You don't
11 expect the company to lose that money, you expect that it will
12 go someplace else, correct?

13 A I have not recommended that the company lose anything
14 relative to what it has proposed for recovery, if that's what
15 you're asking.

16 Q Yes, is that correct?

17 A That is correct.

18 Q So then for ratemaking purposes, wouldn't it be kind
19 of like a balloon, if you can imagine that we have a balloon
20 here and the part that Florida Power and Light is getting from
21 the CILC class is squeezed so that it is reduced by 16 million
22 or even 12 million has to expand over in this other part,
23 right?

24 A Yes, and that is reflected in the proposal that I
25 have made in my testimony.

1 Q And my client's members are in that other part.
2 Would you acknowledge that?

3 A They are part of the other part, a big part of it.

4 Q So of necessity if the Commission adopts your
5 proposal on behalf of the FEA's three members that are part of
6 this larger class of 500, that transfer of revenue
7 responsibility would leave them and go to this bigger body
8 which includes all the residential customers, including my
9 client's members, correct?

10 A Yes. My estimate is that the impact would be less
11 than 20 cents a month. It would be on the order of about \$2 or
12 less a year for a customer, a typical thousand kilowatt hour
13 customer.

14 Q I'm going to assume you haven't taken any poll that
15 resulted in an opinion on behalf of the residential customers
16 that they didn't care about that. Would I be correct?

17 A You would.

18 Q Now, you would acknowledge, would you not, that what
19 you're asking the Commission to do here, these five
20 Commissioners, is to change a longstanding, the longstanding
21 status quo of how purchased power cost is recovered through
22 this clause, is that correct?

23 A That's correct.

24 Q Do you, in fact, know how long the status quo has
25 been in effect?

1 A More than ten years.

2 Q How much more, do you know?

3 A No.

4 MR. TWOMEY: That's all I have, Madam Chair. Thank
5 you.

6 Thank you, sir.

7 CHAIRMAN EDGAR: Other parties with questions on
8 cross for this witness? No.

9 Are there questions from staff?

10 MS. BENNETT: No questions from staff.

11 CHAIRMAN EDGAR: Commissioners?

12 Captain Williams, do you have redirect?

13 CAPTAIN WILLIAMS: Just one minute. May I have one
14 minute in place?

15 CHAIRMAN EDGAR: You may. (Pause.)

16 CAPTAIN WILLIAMS: Okay, ma'am, just briefly.

17 REDIRECT EXAMINATION

18 BY CAPTAIN WILLIAMS:

19 Q I think it was Mr. Butler -- no, it was Mr. Anderson.
20 I'm sorry about that.

21 MR. ANDERSON: Quite all right, Captain.

22 Q -- asked you about interruption and CILC customers.
23 Do you know whether or not the value of the CILC rate differs
24 based on whether or not there is an interruption or not an
25 interruption?

1 A No, the value to FPL and to the system as a whole is
2 the ability of FPL to call on interruptible load to be
3 interrupted during the conditions of either system emergencies
4 or lack of power supplies. And whether the CILC class is
5 interrupted one time a year or 25 times a year is, in effect,
6 irrelevant with respect to identifying whether the
7 interruptibility and the interruptible service is a value and a
8 significant value to FPL.

9 To assume that the value of interruptibility is based
10 on how many times customers are interrupted is similar to
11 saying, for example, that a utility that requests a huge
12 hurricane storm reserve in anticipation of future storms, even
13 though those storms may never occur, once that reserve is
14 created it's there to call on. So the analogy would be similar
15 to the interruptibility. If you have got the interruptible
16 load there to call on, it is similar to buying insurance as you
17 would through building up a storm reserve.

18 CAPTAIN WILLIAMS: Nothing further.

19 CHAIRMAN EDGAR: Captain Williams, do you want to
20 enter Exhibits 50, 51, and 52 into the record?

21 CAPTAIN WILLIAMS: We do, ma'am.

22 CHAIRMAN EDGAR: Any objection?

23 Seeing none, Exhibits 50, 51, and 52 will be entered
24 into the record.

25 (Exhibits 50, 51, and 52 admitted into the record.)

1 CHAIRMAN EDGAR: I think it is time for lunch. We
2 will come back at 1:30. We are on lunch break.

3 (Lunch recess.)

4 CHAIRMAN EDGAR: We will go back on the record.

5 And, Mr. Anderson, I believe it's your witness.

6 MR. ANDERSON: Yes, Chairman Edgar.

7 Florida Power and Light Company will call as its next
8 witness Doctor Rosemary Morley.

9 Doctor Morley, have you been sworn as a witness yet?

10 THE WITNESS: No, I have not.

11 CHAIRMAN EDGAR: Okay. Then we will do that. If you
12 would, please stand and raise your right hand.

13 (Witness sworn.)

14 ROSEMARY MORLEY, D.B.A.

15 was called as a witness on behalf of Florida Power & Light
16 Company, and having been duly sworn, testified as follows:

17 DIRECT EXAMINATION

18 BY MR. ANDERSON:

19 Q Doctor Morley, will you please state your name and
20 your business address?

21 A Rosemary Morley, 9250 West Flagler, Miami, Florida.

22 Q By whom are you employed and in what capacity?

23 A I am the rate development manager at Florida Power
24 and Light.

25 Q Have you prepared rebuttal testimony dated

1 October 6th, 2006, consisting of ten pages of typewritten
2 questions and answers?

3 A Yes, I have.

4 Q Have you submitted two documents, Numbers RM-5 and
5 RM-6, which have been preidentified as Exhibit Numbers 18 and
6 19?

7 A Yes, I have.

8 Q Focussing on your rebuttal testimony, do you have any
9 changes, additions, or corrections to your rebuttal testimony?

10 A No, I do not.

11 MR. ANDERSON: Florida Power and Light requests that
12 Doctor Morley's rebuttal testimony be inserted into the record
13 as if read.

14 CHAIRMAN EDGAR: The prefiled rebuttal testimony of
15 the witness will be inserted into the record as though read.
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1 **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2 **FLORIDA POWER & LIGHT COMPANY**

3 **REBUTTAL TESTIMONY OF ROSEMARY MORLEY**

4 **DOCKET NO. 060001-EI**

5 **OCTOBER 6, 2006**

6

7 **Q. Please state your name and business address.**

8 A. My name is Rosemary Morley. My business address is 9250 West Flagler Street,
9 Miami, Florida, 33174.

10 **Q. By whom are you employed and what is your position?**

11 A. I am employed by Florida Power & Light Company (FPL or Company) as the
12 Rate Development Manager in the Rates & Tariffs Department.

13 **Q. Please describe your duties and responsibilities in that position.**

14 A. I am responsible for developing electric rates at both the retail and wholesale
15 levels. At the retail level, I am responsible for developing the appropriate rate
16 design for all electric rates and charges. I am also responsible for proposing and
17 administering the tariff language needed to implement those rates and charges.

18 **Q. Please describe your educational background and professional experience.**

19 A. I hold a bachelor's degree in economics from the University of Maryland and a
20 master's degree in economics from Northwestern University. I was awarded a
21 doctorate in business administration from Nova Southeastern University in 2005.
22 Since joining FPL in 1983 I have held a variety of positions in the forecasting,
23 planning, and regulatory areas. I joined the Rates and Tariff Department in 1987

1 as a Senior Cost of Service Analyst and was subsequently promoted to Supervisor
2 of Cost of Service. I have held the position of Rate Development Manager since
3 1996.

4 **Q. Are you sponsoring an exhibit in this case?**

5 A. Yes. I am sponsoring an exhibit consisting of two documents which are attached
6 to my rebuttal testimony. They are as follows:

- 7 • Document No. RM-5, Non-Firm Electric Service Report
- 8 • Document No. RM-6, FAC Rule 25-6.0438

9 **Q. What is the purpose of your rebuttal testimony?**

10 A. In my testimony I will address the proposal by FEA witness Goins that no
11 demand-related purchased power costs be allocated to the Commercial Industrial
12 Load Control (CILC) rate classes for the purpose of determining the capacity cost
13 recovery (CCR) factor for those classes. I will show that this proposal would be
14 unfair to FPL's other customers and is inconsistent with the Commission's rules
15 and practice for non-firm service.

16 **Q. How does FPL allocate the costs recoverable through the CCR clause in this
17 proceeding?**

18 A. FPL has consistently used the 12 CP and 1/13th methodology. This methodology
19 classifies 12/13ths, or 92%, of costs on the basis of coincident peak demand
20 ("CP") and 1/13th, or 8%, of costs on the basis of energy. The portion classified
21 on demand is allocated to the individual rate classes based on their 12 CP
22 contributions, adjusted for losses, while the portion classified on energy is
23 allocated based on the kWh sales, adjusted for losses. As a result, all rate classes

1 that utilize and benefit from purchased power are allocated a share of the cost of
2 that power based on their 12 CP contributions.

3 **Q. What does witness Goins propose in his testimony?**

4 A. Rather than following the 12 CP and 1/13th methodology, witness Goins
5 maintains that one set of customers, those in the CILC rate classes, should be
6 excluded from the allocation of all demand-related purchased power costs and
7 proposes an "Alternative Approach" to reflect his recommended treatment (DWG
8 Direct Testimony, page 13, line 9 to page 14, line 11). The result of his
9 alternative approach is to drastically reduce the cost allocation to the CILC rate
10 classes at the expense of the general body of electric customers.

11 **Q. What is the impact of witness Goins' alternative approach on the remaining
12 customers?**

13 A. As shown in Exhibit DWG-2, \$2,923,136 would be allocated to the CILC rate
14 classes compared to FPL's filing of \$19,309,158, which results in \$16,386,022 of
15 unrecovered purchased power costs that would have to be collected from the
16 remaining customers. This would be an inappropriate and unfair subsidy of the
17 CILC customers by the remaining customers.

18 **Q. Why would the \$16.4 million reallocation of costs proposed by witness Goins
19 be unfair and inappropriate?**

20 A. The most significant problem with FEA's proposal is that it is inconsistent with
21 Florida regulations governing the discounts utilities can provide to non-firm
22 service customers. In addition, FEA's proposal is inconsistent with how
23 production costs in general, and the CILC rate classes, in particular, would be

1 treated in a base rate proceeding. Lastly, even the mechanics of what FEA is
2 proposing are flawed. Their method incorrectly assumes that customers under the
3 CILC rate are 100% interruptible.

4 **Q. Why does witness Goins contend that CILC classes should be exempted from**
5 **paying their share of allocated costs based on the 12 CP and 1/13th**
6 **methodology?**

7 A. Witness Goins argues the CILC rate classes should not be allocated any demand-
8 related purchase power costs because they receive non-firm service.

9 **Q. What is meant by non-firm service?**

10 A. Non-firm service means electric service that can be limited or interrupted. Non-
11 firm service in this context includes interruptible, curtailable, load management,
12 and other types of non-firm electric service offered by the utilities pursuant to
13 tariffs approved by the Florida Public Service Commission. In exchange for
14 providing this ability to limit or interrupt service, non-firm service customers
15 receive a discount on their electric bills. In FPL's case, CILC is one of a number
16 of non-firm service offerings available. Document No. RM-5 provides the most
17 recent non-firm service report provided the Commission.

18 **Q. Has the Commission specified how the discounts for non-firm service**
19 **customers are to be determined?**

20 A. Yes. Discounts for non-firm service must meet the requirements outlined in Rule
21 25-6.0438, which is included as Document No. RM-6 in my testimony. One of
22 the rule requirements is a determination of cost effectiveness:

1 “Cost effective” in the context of non-firm service shall be based
2 on avoided costs. It shall be defined as the net economic deferral or
3 avoidance of additional production plant construction by the utility
4 or in other measurable economic benefits in excess of all relevant
5 costs accruing to the utility’s general body of ratepayers.

6 **Q. How does FPL ensure that its non-firm service rates meet this requirement**
7 **that the benefits of non-firm service to the general body of customers must**
8 **exceed their costs?**

9 A. FPL uses a two-part rate treatment to ensure that the benefits of non-firm
10 service to the general body of customers exceed their costs. The discounts
11 to non-firm service customers reflect a portion of the cost savings to FPL
12 because specified capacity *additions* can be deferred as a result of the
13 opportunity to limit or interrupt service to non-firm loads. By contrast, the
14 embedded capacity costs are allocated to *all* customers, including non-firm
15 service, in recognition of the fact that FPL actually incurs those costs in
16 order to serve all customers. In summary, the determination of non-firm
17 service rates starts from a baseline that allocates them the costs actually
18 incurred to serve their actual load, and then subtracts from that baseline a
19 discount based on the avoided *additional* costs that FPL would have to
20 incur if those rates did not allow FPL to limit or interrupt service.

21 **Q. Has this two-part treatment historically been used by FPL to calculate the**
22 **CILC rates?**

1 A. Yes. In a base rate proceeding, CILC customers are allocated production-
2 demand costs using the 12 CP and 1/13th methodology I described earlier,
3 with no adjustment to remove any portion of load that may be
4 interruptible. A separate rate adjustment is then made to reflect the cost
5 effective level of the CILC discount.

6 **Q. Has the Commission reviewed this two-part treatment for the CILC rate**
7 **classes?**

8 A. Yes. The base rate treatment I described was utilized by FPL in Docket Nos.
9 050045-EI and 001148-EI. It is also consistent with FPL's treatment of
10 curtailable service in Docket No. 830465-EI. The appropriate level of CILC
11 discounts has been addressed in a separate series of dockets (Docket No. 941170-
12 EG, PSC-95-0865-FOF-EG; Docket No. 881106-EI, Order No. PSC-92-0687-
13 FOF-EI).

14 **Q. Has the Commission approved this two-step process for other utilities?**

15 A. Yes, a similar two-part treatment has been approved for Florida Progress
16 and TECO (Docket No. 910890-EI, Order No. PSC-92-1197-FOF-EI;
17 Docket No. 950645-EI; Order No. PSC-96-0842-FOF-EI; Docket No.
18 920324-EI; Order No. PSC-93-0165-FOF-EI; Docket No. 990037-EI;
19 Order No. PSC-99-1778-FOF-EI.)

20 **Q. Is FEA's proposal consistent with Rule 25-6.0438?**

21 A. No. FEA is attempting to artificially inflate the discounts to CILC customers by
22 circumventing the requirements under Rule 25-6.0438. FEA wants to include
23 embedded purchased power payments in the CILC discount, contrary to the

1 definition of avoided costs in Rule 25-6.0438. FEA's proposal would increase
2 the cost that the general body of customers would have to bear to support the
3 CILC discounts, with no corresponding increase in benefits. This is clearly
4 contrary to the objective of Rule 25-6.0438, namely to ensure that the benefits of
5 non-firm service to the general body of customers exceed their costs.

6 **Q. How much would FEA's proposal increase the existing level of CILC**
7 **discounts?**

8 A. Currently, FPL's customers are paying approximately \$30 million through the
9 energy conservation cost recovery clause to offset the existing level of discounts
10 to CILC customers. Under FEA's proposal, FPL's customers would pay an
11 additional \$16 million to offset a CILC discount through the CCR clause. This
12 amounts to an increase of more than 50%, with no additional benefit to FPL's
13 other electric customers.

14 **Q. Witness Goins appears to assume that the existing discounts are a base rate**
15 **item and that additional discounts can and should be given to CILC**
16 **customers through the clauses without regard to Rule 25-6.0438. Do you**
17 **agree?**

18 A. No. Witness Goins' assumptions are faulty on both counts. First, the avoided
19 costs calculation takes into account total avoided costs, not just avoided base rate
20 costs. Thus, the current level of CILC discounts were deemed to be cost-effective
21 based on avoided base and clause recoverable costs. Second, the Commission
22 recognizes that *any* reduction in charges that CILC customers receive as a result
23 of their interruptibility (whether through base rates or adjustment clause factors)

1 is part of the incentive or discount they receive for taking non-firm service
2 (Docket No. 941170-EG; Order No. PSC-95-0865-FOF-EG). Therefore, any
3 proposed reduction in CCR factors that are charged to the CILC rate classes
4 relative to their firm-service equivalents must be evaluated in light of Rule 25-
5 6.0438.

6 **Q. Has the Commission previously addressed whether additional CILC**
7 **discounts through reduced adjustment clause charges are warranted based**
8 **on Rule 25-6.0438?**

9 A. Yes. In Docket No. 930759-EG, the issue of whether CILC customers should be
10 excluded from the allocation of conservation costs was addressed. The
11 Commission, in Order No. PSC-93-1845-FOF-EG, issued December 29, 1993,
12 stated as follows:

13 If CILC customers were to be excused from paying their share of
14 conservation costs, they would be receiving benefits in excess of
15 those which they provide the system through their willingness to
16 be interrupted [footnote omitted]. As FPL's witness Birkett
17 testified, the cost effectiveness test which was filed to obtain
18 Commission approval of the CILC program yielded a benefit to
19 cost ratio of approximately 1:1. Any additional discount given to
20 CILC customers, whether through excusing them from the
21 payment of ECCR charges *or any other means*, would result in
22 them being overcompensated for their interruptibility.

23 (Emphasis added.)

1 **Q. Is a formal cost-effective analysis needed in this case to evaluate FEA's**
2 **proposal?**

3 A. No. The Commission has recognized that, beyond the threshold cost-
4 effectiveness test, the level of discounts should take into account the incentive
5 needed to induce customers to take non-firm service (Docket No. 030051-EG,
6 PSC-03-0322-TRF-EG). This is entirely consistent with the requirement that the
7 benefits from non-firm service *exceed* their costs and that utilities maintain
8 subscribed non-firm loads at or *below* their maximum cost-effective levels.
9 Because the CILC rate classes are closed to new customers, the general body of
10 customers has nothing to gain from higher CILC discounts. No new customers
11 could take service under the CILC rate classes in response to a higher discount.
12 Moreover, there has been virtually no decline in the number of CILC customers
13 since the rate was closed, indicating that the current incentive is adequate to retain
14 existing CILC customers.

15 **Q. What other problems did you find in FEA's proposal?**

16 A. In column (8) of Exhibit DWG-1, the Projected Average 12CP @ Generation is
17 shown as zero for the CILC rate classes. This appears to be based on the faulty
18 assumption that the loads of CILC customers are 100% interruptible.

19 **Q. Please explain why this assumption is faulty.**

20 A. The CILC tariff specifically provides for levels of firm *and* non-firm load for each
21 CILC customer. Witness Goins' elimination of 100% of the 12 CP demand for
22 the CILC rate classes ignores the load characteristics of those customers. Indeed,
23 many CILC customers, including those represented by FEA, have a substantial

1 percentage of firm load. For example, on average over 25% of the CILC-1T loads
2 are firm while some of these large customers have loads that are more than 90%
3 firm. For the reasons discussed earlier in my testimony, the Commission should
4 reject the FEA's proposed reallocation of costs because it is unfair to FPL's other
5 customers and inconsistent with the Commission's rules and practice for non-firm
6 service. However, even if one were to reallocate costs as the FEA proposes, the
7 rates computed by witness Goins improperly overstate that reallocation.

8 **Q. Does this conclude your rebuttal testimony?**

9 **A. Yes.**

1 BY MR. ANDERSON:

2 Q Doctor Morley, do you have a summary to present?

3 A Yes, I do.

4 Q Please proceed.

5 A Good afternoon, Commissioners. Earlier today you
6 heard testimony from FEA proposing a reallocation of costs
7 recoverable under the capacity clause. The purpose of my
8 rebuttal testimony is to explain why their proposal is unfair
9 to FPL's other electric customers and is inconsistent with the
10 Commission's rules and practice for nonfirm service.

11 FEA proposes to exempt one set of customers, those
12 under the CILC rate classes from any demand-related purchased
13 power costs. Their proposal reallocates \$16.4 million away
14 from CILC customers and on to the other electric customers.
15 According to FEA, this dramatic shift in cost assignment is
16 justified because CILC customers receive nonfirm service. The
17 problem with this argument is that the general body of
18 customers is already fully compensating CILC customers for
19 taking nonfirm service. CILC customers already receive a rate
20 discount of over \$30 million, and the other electric customers
21 are offsetting the cost of this discount.

22 Consistent with Commission rules, this \$30 million
23 discount reflects the benefit the general body of customers
24 receive from the CILC program. By taking nonfirm service, CILC
25 customers have helped us avoid certain capacity additions, the

1 cost of which would otherwise be borne by the general body of
2 customers. The cost of this avoided generation capacity
3 provides the basis for the rate discount CILC customers are
4 already receiving and which fully compensates them for taking
5 nonfirm service.

6 In contrast to these avoided costs, the purchased
7 power costs at issue here are incurred in providing service to
8 all customers, including those under the CILC rate classes.
9 FEA states that FPL does not purchase power for CILC customers.
10 Commissioners, this is not true. CILC customers routinely
11 utilize the company's purchased power resources and routinely
12 contribute to our monthly system peaks. The allocation of
13 purchased power costs should reflect this fact and FPL's method
14 does.

15 FPL follows the approved cost of service methodology
16 and appropriately allocates purchased power costs to all
17 customers, including those in the CILC rate classes. Exempting
18 the CILC rate classes from their share of purchased power costs
19 would over-compensate these customers for taking nonfirm
20 service. Not only would this be unfair to our other customers,
21 it is contrary to the Commission rules limiting nonfirm service
22 discounts to those deemed cost-effective based on avoided
23 costs. In fact, FEA's proposal would increase the cost of CILC
24 discounts borne by the general body of customers by more than
25 50 percent with no increase in benefits.

1 Commissioners, for the reasons I have just outlined,
 2 FEA's attempt to extract a \$16.4 million rate reduction at the
 3 expense of all our other electric customers should be rejected.

4 This concludes my summary.

5 MR. ANDERSON: Doctor Morley is available for
 6 cross-examination.

7 CHAIRMAN EDGAR: Thank you.

8 Mr. Twomey.

9 MR. TWOMEY: Thank you, Madam Chairman,
 10 Commissioners.

11 CROSS EXAMINATION

12 BY MR. TWOMEY:

13 Q Good afternoon, Doctor Morley.

14 A Good afternoon, Mr. Twomey.

15 Q I'll be brief. You covered a lot of the points I
 16 wanted to bring out in your summary. You say at Page 3,
 17 Line 8, of your testimony, the result of his alternative
 18 approach, meaning Doctor Goins', is to drastically reduce the
 19 cost allocation to the CILC rate classes at the expense of the
 20 general body of electric customers. Correct?

21 A Yes, that's correct.

22 Q Now, excuse me. That necessarily -- you heard my
 23 discussion, or my conversation with Doctor Goins, it would
 24 necessarily fall on the residential class of which my client's
 25 members reside, correct?

1 A Yes. It is a reallocation of about \$16.4 million to
2 all of our electric customers and the bulk of that would fall
3 on residential customers.

4 Q Now, Doctor Goins said that -- I had asked him about
5 the level of reduction that he proposed, which was going from
6 at least in his initial testimony about 19.3 million to
7 2.9 million, which would leave them with only supplying about
8 15 percent of what they are currently, and he had a problem
9 with that number because he said it has been revised, is that
10 correct? I mean, do you agree with his revisions?

11 A I haven't seen his revisions. The \$16.4 million is
12 based on Doctor Goins' filed testimony, and I believe when
13 Doctor Goins took the stand he accepted that filed testimony
14 without corrections or revisions.

15 Q Okay. Now, Page 4. You discussed the fact that you
16 believe the proposal is completely inconsistent with Rule
17 25-6.0438, is that correct?

18 A Yes. The FEA proposal is inconsistent with that rule
19 which limits the discounts under nonfirm service to those that
20 have deemed cost-effective based on avoided costs.

21 Q It strikes me that they should perhaps seek a change
22 in the rule. Would that be another way to address this, do you
23 think?

24 A I would think that if they disagree -- pardon me, I
25 would think that their proposal is inconsistent with the rule

1 so that their proposal, if they seek to pursue it, would
2 require a change in the rule.

3 MR. TWOMEY: That's all I have. Thank you.

4 THE WITNESS: Thank you.

5 CHAIRMAN EDGAR: Captain Williams.

6 CAPTAIN WILLIAMS: I just have a few, ma'am.

7 CROSS EXAMINATION

8 BY CAPTAIN WILLIAMS:

9 Q Okay. Doctor Morley, in your summary you said that
10 FPL routinely buys purchased power to serve customers,
11 including interruptible customers. Are you saying that FPL
12 routinely makes firm power purchases to serve interruptible
13 load?

14 A If I could make a small clarification. I referred to
15 CILC customers, not interruptible customers. With that
16 revision, could you repeat your question?

17 Q Okay. Was it your statement that you said that FPL
18 routinely buys purchased power to serve customers?

19 A Yes.

20 Q I guess you are including in that interruptible,
21 which CILC would fall under that?

22 CHAIRMAN EDGAR: Excuse me. Captain Williams, I need
23 you to pull the microphone a little bit closer. We are having
24 some difficulty hearing you from here.

25 CAPTAIN WILLIAMS: I apologize, ma'am.

1 CHAIRMAN EDGAR: That's okay. Thank you.

2 BY CAPTAIN WILLIAMS:

3 Q It was in your summary that you said FPL routinely
4 buys purchased power to serve customers, and I thought you said
5 including interruptible customers, which includes CILC
6 customers. My question is are you saying that FPL routinely
7 makes firm power purchases to serve interruptible load?

8 A Yes. We make firm power purchases to serve all of
9 our customers, including those under the CILC rate classes.

10 Q Another question. You would agree that prices for
11 electric service should reflect a utility's cost of service,
12 you would agree with that as a general principle, would you
13 not?

14 A Yes, I would.

15 Q And are you familiar with Doctor Goins' testimony?

16 A Yes, I am.

17 Q Okay. Do you have that with you?

18 A Yes, I do.

19 Q If you could turn to Page 9 of his testimony. And
20 you are familiar with the noted author Professor James C.
21 Bonbright, as well, are you not?

22 A Yes, I am.

23 Q And as part of Doctor Goins' testimony he quoted
24 Professor Bonbright, is that correct?

25 A Yes, he did.

1 Q And could you read for us the quotation, the last
2 sentence of the quotation which starts, "As a result"?

3 A "As a result, only the customer cost and energy cost
4 actually incurred and no capacity pricing costs should be
5 included in pricing interruptible service. Of course --"

6 Q And just to be clear -- that's all I was asking you
7 to read. Thank you.

8 And Doctor Goins has recommended excluding
9 demand-related capacity costs for CILC customers from the CCR
10 factor, is that correct?

11 A Yes. That's why his proposal resulted in a
12 reallocation of \$16.4 million.

13 Q I'm sorry, Doctor Goins has recommended excluding
14 demand-related capacity costs for CILC customers from the CCR
15 factors, is that correct?

16 A Yes, that is why his proposal results --

17 Q Thank you, ma'am.

18 A -- in a reallocation of \$16.4 million.

19 CAPTAIN WILLIAMS: We ask the chairperson to strike
20 the part of the testimony that goes beyond yes. It's a yes or
21 no question, and I believe that in the prehearing order it
22 indicated that if a witness can answer with a yes or no that
23 they should.

24 CHAIRMAN EDGAR: Ms. Helton.

25 MS. HELTON: Yes. I don't have the prehearing order

1 subject to my memory, but as I recall Commission practice, and
2 hopefully it is in the prehearing order, we do ask that
3 witnesses first start with yes or no. However, we allow
4 witnesses to explain their yes or no answer. So I believe that
5 it is appropriate for Doctor Morley to give a further
6 explanation.

7 CHAIRMAN EDGAR: Captain Williams, I will allow the
8 witness to briefly elaborate on her answer if it is necessary,
9 in her mind, to clarify her response.

10 BY CAPTAIN WILLIAMS:

11 Q You would say, then, that Doctor Goins'
12 recommendation is consistent with what Professor Bonbright
13 states?

14 A No, I would not agree with that. If you look at
15 Professor Bonbright's full quote, he starts out saying
16 interruptible service has been used by both gas and electric
17 companies for peak shaving. FPL does not use CILC for economic
18 purposes or peak shaving. We use it only in reliability
19 situations. So I don't believe that Professor Bonbright's
20 paragraph here is really applicable to FPL's CILC program.

21 Q Do you have your testimony in front of you?

22 A Yes, I do.

23 Q Okay. Please turn to your testimony. Let's go to
24 Page 5. You know, actually -- let's actually skip that, I'm
25 sorry. Do you have FPL's responses to FEA's interrogatories?

1 A Yes, I believe we do.

2 Q Let me ask you to go to, I think it is 5D. If you
3 don't have that, my answer or my question will indicate what we
4 are looking for. FPL's response to that interrogatory, 5D,
5 indicates that two-thirds of the total CILC nonfirm load is
6 backed up with customer-owned generation. Is that true?

7 A Captain, if you could give me a moment to refer back
8 to the -- if you could repeat your question.

9 Q FPL's response to that interrogatory, Number 5D,
10 indicates that two-thirds of total CILC nonfirm load is backed
11 up with customer-owned generation. Is that true?

12 A Yes. CILC customers may elect to have load control
13 equipment or have backup generation. And about two-thirds of
14 our customers have elected to have backup generation.

15 Q Two-thirds of them have elected for that. And how
16 many customers are on that CILC?

17 A Approximately 500 customers are on the CILC rate.

18 Q Okay. And how many megawatts of CILC nonfirm load
19 does FPL currently serve?

20 A About 500 megawatts of nonfirm load.

21 Q About 550, 515, is that what I understand from your
22 testimony, your rebuttal testimony?

23 A Yes, I believe that was in our latest nonfirm service
24 report.

25 Q Okay. So, two-thirds of 515 megawatts would be

1 around 340 megawatts, is that correct?

2 A That sounds right. I could verify that calculation,
3 if you would like.

4 Q Sure.

5 A It would be about 340.

6 Q Okay. Now, do you know how many millions of dollars
7 the CILC customers pay to install this 340 megawatts of
8 customer-owned generation?

9 A No, I do not. As I say, it is not a requirement to
10 be on the rate.

11 Q It is not a requirement, but you would agree that at
12 least two-thirds did install backup generation, is that
13 correct?

14 A Yes, that's what the interrogatory response says.

15 Q And you don't doubt the interrogatories that you have
16 provided us?

17 A No, I don't.

18 Q And you don't doubt that it costs more than a couple
19 of dollars to install that backup generation, is that correct?

20 A I have no idea what it costs these customers to
21 install backup generation.

22 Q Subject to check, would you say it is at least a
23 million dollars?

24 A I have no idea what it costs these customers to
25 install backup generation.

1 Q But you would agree, once again, that there are
2 two-thirds of people who invested in backup generation at least
3 that are on this CILC customers, who are CILC customers?

4 A Yes, I would.

5 Q And you would also agree that part of this two-third
6 invested that with FPL, got their generation actually through
7 FPL, is that correct?

8 MR. ANDERSON: I would just object as to form,
9 because the characterization in the interrogatory is two-thirds
10 of the customer nonfirm load. That is not really a number of
11 customers, so for clarity of the record I would object to form.

12 CHAIRMAN EDGAR: Captain Williams, can you perhaps
13 restate?

14 CAPTAIN WILLIAMS: Okay.

15 BY CAPTAIN WILLIAMS:

16 Q You would agree that at least a partial number of
17 those who are on backup generation got that backup generation
18 or purchased that through FPL?

19 A My understanding is customers can select a vendor,
20 and there is a subsidiary of FPL that has worked with some
21 customers in installing backup generation.

22 Q So that's a yes, that there are some who got their
23 backup generation through FPL?

24 A Through a subsidiary of FPL, that is my
25 understanding.

1 Q Do you have the tariff in front of you?

2 A Yes, I do.

3 Q And I'm -- let's see, where is this found. I'm
4 looking at the CILC schedule. It looks like it is dated
5 November 15th, 2002. Do you have that in front of you?

6 A Could you give me the sheet number?

7 Q I will tell you what, I don't see a -- it looks like
8 it is continued from Sheet 8.650.

9 A Yes, I have that sheet.

10 Q You have that? Okay. I am looking at, under the
11 monthly rate, the demand charges and the per kilowatt of load
12 control on peak demand. Do you see where I'm looking?

13 A Yes, I do.

14 Q Okay. Underneath the CILC 1 transmission customers,
15 can you tell me -- under that the demand charge for the CILC
16 transmission is \$1.05, is that correct?

17 A Yes, it is.

18 Q How much of that \$1.05 is represented by
19 demand-related production cost?

20 A How much of the \$1.05?

21 Q Yes.

22 A Well, the way the CILC works is they are allocated
23 all their base cost, their embedded base cost and then on top
24 of that there is a discount which reduces those charges. So I
25 can't tell you how much is based on production off the top of

1 my head. I can tell you that those charges reflect their
2 embedded base cost with a discount layer on top of that for
3 avoided capacity cost.

4 Q Could you go back to FPL's responses to FEA's
5 interrogatories, and I want you to look at Question Number 1,
6 Attachment 1 to that.

7 A Could you repeat?

8 Q Attachment 1, Question 1A.

9 A Yes.

10 Q Now, as I look at this line it talks about base
11 demand, I see -- I'm looking from base demand down to base
12 total. Do you see that under the CILC transmission customers?

13 A Yes.

14 Q Okay. And underneath that I see a total of 574. Do
15 you see that?

16 A Yes, I do.

17 Q Okay. And I look at the other charges, oil
18 production, coal production, nuclear production, combined cycle
19 gas turbine production, other supplied, and then I come down to
20 transmission costs. Do you see that?

21 A Yes.

22 Q As I see it, every one of those has a value to it in
23 this, is that correct?

24 A Yes.

25 Q And as I see it as well that if you were to take away

1 the value for the oil production, coal production, nuclear
2 production, combined cycle, gas turbine, and other supplied,
3 what you would have left is pretty close to the \$1.05, is that
4 correct?

5 A Yes, and that is by coincident only. As someone
6 mentioned earlier, I believe Doctor Goins mentioned it, our
7 current CILC rate has been in place awhile. It has not been
8 revised for a recent cost of service. The situation we have
9 now with CILC and a number of other customers is that their
10 base rates are below their base cost of service. And that's
11 why we see in this case, in terms of CILC 1T, the \$1.05 they
12 are actually being charged actually wouldn't even recover their
13 transmission cost.

14 Q I'm sorry, repeat that last part, please?

15 A The base rate for their load control on peak demand
16 is \$1.05, which is below our current cost of service.

17 Q Okay. One second, please. Looking at your
18 testimony, your rebuttal testimony, Page 5 of that, I'm looking
19 at Lines 10 through 13.

20 MR. ANDERSON: Counsel, what is the reference again?
21 I'm sorry.

22 CAPTAIN WILLIAMS: Page 5 of her rebuttal testimony,
23 Lines 10 through 13.

24 MR. ANDERSON: I appreciate it. Thank you.

25 BY CAPTAIN WILLIAMS:

1 Q You say that nonfirm discounts reflect a portion of
2 the cost savings to FPL. Why do the discounts not reflect all
3 of your FPL cost savings?

4 A Because under the nonfirm service rule, the intent is
5 that the benefit to the general body of customers exceeds the
6 cost to that general body of customers, including the discounts
7 or incentives they receive. If those two were equal, the
8 general body of customers would be indifferent between having
9 nonfirm service and not having nonfirm service. So under the
10 nonfirm service rule, the idea is that customers get a greater
11 benefit, the general body of customers get a greater benefit
12 than what the programs cost. So, in other words, that is why
13 in terms of doing a cost-effectiveness test, the ratio shows
14 that the benefits must exceed the cost.

15 Q Ma'am, have you all done a cost-effectiveness test to
16 test Doctor Goins' proposal?

17 A No, we haven't done a formal test, because under
18 Doctor Goins proposal there is no benefit to the general body
19 of customers. There is only an increase in cost the general
20 body of customers would have to pay in terms of higher CILC
21 discounts.

22 Q I guess I'm asking -- you said that, I guess, the
23 benefit had to be higher than the cost to the general body,
24 general customers, is that correct?

25 A Yes, that is a threshold requirement in terms of

1 cost-effectiveness.

2 Q So as long as that benefit was still greater than the
3 cost to the general body it would still be consistent with
4 whatever rules that you all are going by, is that correct?

5 A It might be consistent with the rule. However, it
6 would still not be to the benefit of the general body of
7 customers or fair to the general body of customers to make them
8 pay more to offset the cost of nonfirm service and not give
9 them anything in addition.

10 Q Now, a large part of your argument is fairness to the
11 general body of customers. What part does the fairness to the
12 CILC customers play in that?

13 A I think CILC customers are being treated fairly.
14 They are getting a significant rate discount which is being
15 offset by all of our other customers, and in exchange for that,
16 we invoke load control events only during capacity emergencies.
17 Not on any routine basis. So I think we are being fair to our
18 CILC customers.

19 Q But help me out with this. Even though no matter how
20 seldom you invoke these load control programs, would you call
21 them, at least two-thirds of the people in that rate have
22 invested millions in backup generation, is that correct?

23 A Yes. I don't know -- well, I'm sorry, if I could
24 backup.

25 I don't know how much they have invested in backup

1 generation. I understand that there are some CILC customers
2 whose have chosen to invest in that. But that was their
3 decision, and in exchange for that they are getting a
4 \$30 million reduction in their rates as is.

5 CAPTAIN WILLIAMS: No other questions, ma'am.

6 CHAIRMAN EDGAR: Thank you. Any other questions on
7 cross for this witness by any other party? Seeing none.

8 Are there questions from staff?

9 MS. BENNETT: Yes, Madam Chair. Just a few.

10 CROSS EXAMINATION

11 BY MS. BENNETT:

12 Q The CILC rate is a nonfirm rate, is that correct?

13 A Yes, that's correct.

14 Q And it is an optional rate, meaning that customers
15 choose to select this?

16 A Yes, absolutely.

17 Q The CILC rate provides for levels of firm and nonfirm
18 load for each CILC customer, is that correct?

19 A Yes, that's absolutely true. In fact, some customers
20 under CILC are primarily firm, whereas others may be 100
21 percent nonfirm.

22 Q Does FPL offer other nonfirm rate schedules?

23 A Oh, absolutely. As I think was mentioned yesterday,
24 we have a residential on-call program of over 700,000
25 participants, and we also offer other nonfirm options to our

1 commercial and industrial customers, as well.

2 Q And to the best of your knowledge, do other Florida
3 IOUs offer nonfirm or interruptible rate schedules?

4 A Yes, they do.

5 Q Do you know if any of the other investor-owned
6 utilities exclude any demand-related purchased power costs when
7 calculating capacity cost recovery factors for their nonfirm
8 rate schedules?

9 A They absolutely do not. The Commission-approved
10 methodology for allocating CILC capacity clause costs is an
11 allocation based on 12 CP and 1/13th for all customers with no
12 exemptions.

13 Q CILC customers pay reduced base rates, is that
14 correct?

15 A That's correct. They pay a lower base demand and a
16 lower base energy.

17 Q And how is that reduction calculated?

18 A That reduction is based on the generation unit that
19 has been avoided, the value of that unit. And that unit, that
20 value goes into calculating a reduction in their base charges.

21 Q So that discount that CILC customers receive in base
22 rates is recovered from the general body of ratepayers
23 through -- is it the conservation cost-recovery clause that it
24 is recovered?

25 A Yes, it is recovered from the general body of

1 customers through that clause.

2 Q And FEA's proposal is for CILC customers to receive
3 an additional discount in the capacity clause, is that your
4 understanding?

5 A Yes, that's correct.

6 Q I need you to return for a minute to your responses
7 to FEA's first set of interrogatories, and it's Question 1B.
8 In my set of exhibits it's Bates stamped 133. Specifically, it
9 is the rate impact test.

10 A Unfortunately, my version is not Bates stamped, but I
11 think we can find the page you are referring to.

12 Q Let me go ahead and ask the question. You may know
13 the answer without referring to the document. There's a
14 cost-effectiveness analysis of the CILC rate and the analysis
15 shows a benefit/cost ratio of 1.02 according to this document.
16 Can you explain what the benefit/cost ratio close to 1 means?

17 A A benefit/cost ratio close to 1 means that the
18 program is only marginally cost-effective. Meaning if we were
19 absolutely at 1, the benefits and the costs would be in
20 balance, which would mean the general body of customers would
21 be indifferent between having the nonfirm program and building
22 an additional power plant.

23 Q So if the Commission were to approve FEA's proposal
24 and increase the incentives or discounts provided to CILC
25 customers, would the CILC rate still be cost-effective?

1 A Oh, absolutely not. What FEA is seeking is a
2 50 percent increase in their level of discounts, so that would
3 surely result in a reduction of the cost of the benefit/cost
4 ratio to the point where it would be no longer cost-effective
5 to continue the rate.

6 Q And under FEA's proposal, does FPL's general body of
7 ratepayers -- would they be required to pay an additional
8 16.3 million in incentives?

9 A Yes, they would be required to pay an additional
10 \$16.4 million through the capacity clause.

11 Q And this is my last question. Would you agree that
12 the CILC tariff specifically states that customers on this rate
13 can only be interrupted during emergency conditions or capacity
14 shortages?

15 A Yes, that's exactly what the tariff states.

16 MS. BENNETT: I have no further questions.

17 CHAIRMAN EDGAR: Commissioners, any questions? No.

18 Mr. Anderson.

19 REDIRECT EXAMINATION

20 BY MR. ANDERSON:

21 Q Just one question for you, Doctor Morley. Counsel
22 asked you a question a few minutes ago about whether it is
23 reasonable to purchase firm power to serve all customers,
24 including CILC customers. Could you explain to the Commission
25 why it is reasonable to purchase firm power to serve all

1 customers, including CILC customers?

2 A It's reasonable to do that because in our normal
3 operations we expect to serve all customers, including those
4 under the CILC rate classes.

5 MR. ANDERSON: That's all we have. Thank you. We
6 would offer into evidence the two exhibits that we mentioned
7 earlier, 18 and 19.

8 CHAIRMAN EDGAR: The exhibits marked 18 and 19 will
9 be entered into the record.

10 (Exhibits 18 and 19 admitted into the record.)

11 MR. ANDERSON: Thank you.

12 CHAIRMAN EDGAR: And the witness may be excused.

13 THE WITNESS: Thank you, Chairman.

14 CHAIRMAN EDGAR: That is our last witness before we
15 begin the GPIF mechanism portion of this evidentiary portion of
16 this proceeding. And, Mr. McGlothlin --

17 MR. MCGLOTHLIN: Chairman Edgar, Joe McGlothlin on
18 behalf of the Office of Public Counsel. The next two issues,
19 21 and 22, are associated with a petition for modification of
20 the generating performance incentive factor that OPC filed last
21 May. And the prehearing officer ruled that I may tee up the
22 subject with some brief comments before calling our witness.

23 Before I do that, this might be a good opportunity,
24 since we are changing subjects, to bring up one administrative
25 detail, if I may.

1 CHAIRMAN EDGAR: Okay.

2 MR. McGLOTHLIN: It is this. As you will see from
3 the statements, or position under Issue 22, the earliest point
4 in time that any party proposes to apply the proposed
5 modification, if it is adopted, is in 2006. So when the
6 utilities report the actual data for 2006 next April, and the
7 Commission would then act on that the following November.

8 That being the case, unlike some of the other issues
9 that are before you, there is no urgency for a bench decision
10 today. And because these two issues involve a fairly complex
11 set of facts and policy considerations, we ask the Commission
12 to set a briefing schedule that would allow the parties to
13 brief the evidence and that would also allow your staff in,
14 perhaps, a more orderly and thoughtful way to give you a
15 written recommendation before you vote on these issues.

16 CHAIRMAN EDGAR: Ms. Bennett? Ms. Helton? Either
17 one.

18 MS. BENNETT: The staff has no objection to
19 continuing this to the December 19th agenda. There is a
20 briefing schedule set on the CASR, and I will notify the
21 parties in our bench decision portion as to those dates if no
22 other party objects.

23 CHAIRMAN EDGAR: Are there any concerns with Mr.
24 McGlothlin's request? Commissioners?

25 Commissioner Arriaga.

1 COMMISSIONER ARRIAGA: I'm sorry, I was turned around
2 looking for paperwork here. Would you repeat why is it you
3 want the delay, the postponement?

4 MR. MCGLOTHLIN: There is no urgency that would
5 require a bench decision today. And to give the parties a
6 chance to formulate their arguments in a more orderly way and
7 to give your staff an opportunity to prepare a written
8 recommendation that you may consider in a less hectic format,
9 we suggest that Issues 21 and 22 be the subject of a briefing
10 schedule as opposed to a bench decision today.

11 COMMISSIONER ARRIAGA: Thank you.

12 MR. BURNETT: Madam Chairman, may I?

13 CHAIRMAN EDGAR: Mr. Burnett.

14 MR. BURNETT: I don't specifically object, I would
15 just note that I believe my arguments are factually
16 crystallized at this time, and I would just suggest that the
17 Commission, with all respect, should not preclude their ability
18 to enter a bench decision after hearing the evidence, if they
19 feel that would be appropriate.

20 CHAIRMAN EDGAR: Okay. Mr. McGlothlin, what I would
21 like to do is we will go ahead and hear your opening statement,
22 we will hear the testimony, we will move through the remaining
23 of the two other dockets that are on. And when we have a
24 recommendation from our staff later on the issues that are
25 before us, we will take the timing on these two issues up then.

1 MR. McGLOTHLIN: All right.

2 CHAIRMAN EDGAR: Okay. And are there any other
3 points before I ask you to begin your five minutes of opening
4 statement on this?

5 MR. McGLOTHLIN: No, that's all.

6 CHAIRMAN EDGAR: Okay. Then you are recognized.

7 MR. McGLOTHLIN: Commissioners, the Commission
8 devised the generating performance incentive factor, or GPIF as
9 you will hear it called, as a way to encourage the utilities to
10 improve the thermal efficiency and the availability of their
11 base load generating units. For about 25 years, the Commission
12 has implemented the GPIF in the context of individual
13 projection periods beginning first with six-month periods and
14 later with annual periods. Twenty-five years later, we contend
15 it's time to assess whether looking at the big picture over
16 time the GPIF has been working as it should be, or whether
17 perhaps there are some unforeseen effects, or whether there are
18 otherwise some means of tailoring the GPIF to better match the
19 Commission's policy objective in a way that would be more
20 equitable for ratepayers.

21 Our witness, James Ross, has conducted a detailed
22 unit-by-unit analysis of the GPIF experience. He will testify
23 that over time the reward payments to utilities have exceeded
24 the penalties by about \$120 million, meaning that by and large
25 the utilities set targets for availability and heat rate and

1 more often than not beat those targets and receive rewards.

2 Now, so far that sounds like good news, but Mr.
3 Ross's analysis also discloses that notwithstanding the payment
4 of substantial rewards that exceed penalties over time, the
5 GPIF has not led to a pattern of sustained improvements in
6 individual unit availability and individual unit heat rates.
7 Instead, at the unit level, efficiency of the base load units
8 involved in the GPIF program has fluctuated all over the map.

9 The idea of paying \$120 million in rewards and
10 receiving no discernible pattern of long-term improvements
11 strikes us, and we predict will strike you, as
12 counterintuitive. We think there is a serious disconnect
13 between the rewards being paid and the results shown by the
14 data.

15 How could this happen? Well, because of time
16 constraints I'm going to preview only a couple of Mr. Ross's
17 points. But bear in mind, as he will say, the GPIF
18 contemplates that the next period's targets will be a function
19 of the units most recent experience. That means that if a unit
20 has declined in performance, the target of so-called reasonable
21 expected improvements will be based on that recent experience
22 even if that recent experience has been disappointing. This
23 means literally that a unit can move from poor to mediocre and
24 qualify for a reward as the GPIF is currently devised.

25 Let me use a homely illustration. Let's say a high

1 school student falls from a B-plus in math to a D. The
2 following semester the same student moves from a D to a
3 C-minus. Relative to the D, the C-minus is an improvement, but
4 should that student expect to see an increase in his allowance?
5 That's the flavor of what can and at times has happened in the
6 GPIF.

7 More fundamentally from the standpoint of your policy
8 objectives, as well as fairness to the ratepayers, this means
9 that if a utility can score millions in rewards by a
10 performance that is only marginally better than the past, even
11 when the past is poor, then this is proof that the current GPIF
12 doesn't set the bar high enough to provide a true incentive to
13 improve over long-term.

14 Mr. Ross proposes to modify the existing GPIF by
15 adding one more step to the existing calculation. Nothing else
16 would change, he would add one step. The step would be the
17 addition of a dead band around the points that are used to
18 quantify a reward or penalty. The current GPIF sets a scale of
19 10 points on either side of the target. If the score is
20 positive by any amount, the utility earns a reward. Mr. Ross
21 proposes to require a utility to show improvement of at least
22 five points or receive no reward.

23 The reason for this measure is simple and is the
24 essence of our position. Already a utility has an obligation
25 to be efficient. Ratepayers should not be required to pay the

1 utilities extra dollars for simply doing their job. Rewards
2 should be reserved for exemplary performance, and that is what
3 Mr. Ross's proposal is designed to accomplish.

4 Today you will hear the utilities try hard to hang on
5 to the status quo. Some of them will even say that the
6 Commission should focus only on whether they beat their targets
7 in a given projection period and not concern themselves with
8 whether the GPIF leads to long-term trends of improvement.
9 This defines the chief difference between our position and
10 theirs.

11 We want you to look at -- get up from the individual
12 projection periods and look at the big picture. They say the
13 big picture is irrelevant as long as they are meeting the
14 targets. Their position is understandable. Why wouldn't they
15 take this view? Under the existing GPIF, they have the
16 opportunity to collect millions of extra dollars for
17 performance that is only marginally better than the past.

18 There is no better way, we contend, to stifle the
19 incentive to improve or to create complacency than to allow the
20 utilities to continue to make a profit center out of business
21 as usual. And with that, we will call Mr. Ross.

22 MR. BUTLER: Madam Chairman?

23 CHAIRMAN EDGAR: Mr. Butler.

24 MR. BUTLER: I'm sorry, is it possible for those of
25 us opposing this issue to have a brief opportunity to provide

1 an opening on this issue to the Commissioners at this point?

2 MR. MCGLOTHLIN: I would object to that because I
3 have heard the utilities do just that in the first round of
4 opening comments.

5 MR. BUTLER: You didn't hear me do it.

6 CHAIRMAN EDGAR: Ms. Helton.

7 MS. HELTON: Madam Chairman, Mr. McGlothlin has given
8 his opening statement pursuant to arrangements that were made
9 with the prehearing officer at the prehearing conference a
10 couple of weeks ago. I believe I heard some of the other
11 utilities avail themselves of opening statements concerning
12 GPIF, even if Mr. Butler didn't, and I don't believe that that
13 was what was contemplated when the prehearing officer made his
14 ruling.

15 MR. BUTLER: I would simply observe it seems a little
16 bit imbalanced and certainly defer to the Commission for its
17 ruling on the subject. But we are here at a point a day and a
18 half into the hearing just about to talk about the subject of
19 GPIF. You have heard Mr. McGlothlin's slant on it. I'm sure
20 you won't be surprised to know it is different than ours. But
21 if you are interested, I would be happy to give a very brief
22 response. But, if not, that's fine.

23 MR. MCGLOTHLIN: I'm sure Mr. Butler won't mind if I
24 disagree with the characterization of a slant, but the fact
25 remains that the utilities had their full increment of opening

1 statement opportunity earlier in the case.

2 CHAIRMAN EDGAR: Mr. Butler, I, and I think we are
3 always eager to hear from all parties, but in this instance to
4 me the prehearing officer's order as reflected in the
5 prehearing order is very clear on this point, and we did have
6 the opportunity for discussion on this in opening statements
7 only yesterday morning. Although it does seem like awhile ago,
8 it was only yesterday morning. So I appreciate your enthusiasm
9 again, but we are going to go ahead and move into the
10 witnesses.

11 Mr. McGlothlin.

12 **JAMES A. ROSS**

13 **was called as a witness on behalf of the Citizens of the State**
14 **of Florida, and having been duly sworn, testified as follows:**

15 **DIRECT EXAMINATION**

16 BY MR. MCGLOTHLIN:

17 Q Please state your name and business address.

18 A My name is James A. Ross. My business address is 500
19 Chesterfield Center, Suite 320, Chesterfield, Missouri 63017.

20 Q By whom are you employed, sir?

21 A Regulatory and Cogeneration Services.

22 Q And what is your position in that firm?

23 A I am vice-president of the firm.

24 Q Mr. Ross, did you prepare on behalf of the Office of
25 Public Counsel direct testimony dated May 30th, 2006?

1 A Yes, I did.

2 Q Do you have that before you now?

3 A I do.

4 Q Do you have any changes, additions, or corrections to
5 make to the prefiled testimony?

6 A I do not.

7 Q Do you adopt the questions and answers contained in
8 this document as your testimony here today?

9 A I do.

10 MR. McGLOTHLIN: With that, Chairman Edgar, I ask
11 that the prefiled direct testimony of Mr. Ross be inserted into
12 the record as though read.

13 CHAIRMAN EDGAR: The prefiled direct testimony of the
14 witness will be entered into the record as though read.

15 MS. BENNETT: Madam Chair, I may have missed it, but
16 did we confirm that this witness has been sworn?

17 MR. McGLOTHLIN: He has been sworn.

18 THE WITNESS: I have, yes.

19 CHAIRMAN EDGAR: Thank you, Ms. Bennett.

20 BY MR. McGLOTHLIN:

21 Q Mr. Ross, I now direct you to what has been marked as
22 Appendix A and Exhibits JR-1 and JR-2. Were those prepared by
23 you or under your supervision?

24 A Yes, they were.

25 Q Do you have any corrections or additions to make to

1 those documents?

2 A No, I do not.

3 MR. McGLOTHLIN: If I understood my conversation with
4 staff counsel earlier, Chairman Edgar, I believe we need
5 hearing exhibits assigned to these documents, hearing exhibit
6 numbers.

7 MS. HELTON: I believe they have already been
8 assigned Number 54 and 55 in the composite exhibit.

9 CHAIRMAN EDGAR: That's the way it looks to me,
10 Mr. McGlothlin.

11 MR. McGLOTHLIN: Thank you.

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
DOCKET NO. 060001-EI

DIRECT TESTIMONY OF
JAMES A. ROSS

INTRODUCTION AND SUMMARY

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9 **Q. PLEASE STATE YOUR NAME, OCCUPATION AND BUSINESS ADDRESS.**

10 A. My name is James A. Ross. I am a member of the consulting firm of Regulatory &
11 Cogeneration Services, Inc. ("RCS"), a utility rate and economic consulting firm.
12 My business address is 500 Chesterfield Center, Suite 320, Chesterfield, Missouri
13 63017. A statement of my qualifications is attached as Appendix A (Exhibit ____).

14 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

15 A. RCS was engaged by the Florida Office of Public Counsel to evaluate whether,
16 from the perspective of the electric utilities' ratepayers, time and experience have
17 proven the Generating Performance Incentive Factor (GPIF) mechanism, adopted
18 by the Florida Public Service Commission (Commission) in 1980, to be effective
19 and equitable and, if not, to recommend steps needed to ensure the GPIF operates in
20 a manner that is consistent with ratepayers' interests. The purpose of my testimony
21 is to convey my conclusions and my recommendations.

22 **Q. PLEASE SUMMARIZE YOUR CONCLUSIONS AND**
23 **RECOMMENDATION.**

24
25 A. My conclusions and recommendations are summarized as follows:

- 26 • In general, the investor-owned utilities on a whole have received
27 significantly more rewards than penalties. The cumulative net payments

1 (i.e., rewards less penalties) to Florida Power & Light Company (FP&L),
2 Progress Energy Florida, Inc. (PEF, formerly Florida Power Corporation
3 or FPC), and Gulf Power Company (Gulf) have, for the period April 1983
4 through December 2004, been about \$120 million.

- 5
- 6 • The publicly available data indicate that, despite the incentive mechanism
7 that resulted in the payment of (net) \$120 million over time, the GPIF
8 process has not prompted universal improvement in individual unit
9 performance or in system-wide performance. The most striking example
10 is the decline in TECO's system availability and heat rate performance for
11 the period October 1989 through December 2004.

 - 12 • A review of the publicly available individual unit data for each of the
13 utilities indicates that individual unit performance varies from year to
14 year. The actual availability and heat rate performance for the individual
15 units for the most part shows mixed improvement and, in some
16 circumstances, degradation over time. The data also indicate that the
17 availability and heat rate performance for many units was higher in past
18 periods than in more recent periods.

 - 19 • Fundamentally, a regulated utility has an obligation to operate efficiently.
20 Any incentive mechanism should take this tenet into account, and reward
21 only performance that demonstrates material and meaningful
22 improvements. Importantly, the incentive mechanism should not result in
23
24

1 rewards for performance that shows no exemplary gains or even long-term
2 declines.

- 3
4 • Based on my review of publicly available data, I recommend that the
5 Commission revise the GPIF process to treat ratepayers more equitably.
6 This can be accomplished by imposing a Generating Performance
7 Incentive Points (GPIP) dead-band. Establishing a GPIP dead-band for
8 effectuating rewards and penalties is a modification that will require only
9 minimal changes to the GPIF methodology as a whole.

- 10
11 • The GPIP dead-band would simply be applied in the last step of the GPIF
12 methodology; thus, all other aspects of the current GPIF would be
13 unaffected. In other words, the utilities would continue to calculate the
14 GPIF components as currently defined in the methodology, including the
15 GPIP.

- 16
17 • In addition to the GPIP dead-band modification, the Commission can
18 address the problem of a consistent decline in system performance over
19 time (as in the case of TECO) by establishing absolute system weighted
20 EAF and HR numbers that would preclude any reward payment for actual
21 performance below these established minimum performance levels.

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BACKGROUND

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Q. WHAT IS THE GENERATING PERFORMANCE INCENTIVE FACTOR?

A. The Generating Performance Incentive Factor, or GPIF, is a reward/penalty mechanism that the Commission prescribed in 1980. The stated purpose of the Generating Performance Incentive Factor is to encourage utilities to improve the productivity of their baseload generating units.

Q. HOW DOES THE GPIF ASSESS THE EFFICIENCY OF GENERATING UNITS?

A. The GPIF focuses on two aspects of generating efficiency over which the Commission has determined the utilities can exercise some control.

The first aspect is the "heat rate" of a generating unit. The heat rate quantifies the amount of fuel that must be consumed to produce a unit of electricity and is expressed in British thermal units (Btu's) per kilowatthour (kWh). A reduction in the heat rate of a unit signifies an improvement in efficiency, because the generating unit requires less fuel to generate a kilowatthour of electricity.

The second aspect that the GPIF mechanism takes into account is the availability of a unit. A unit is deemed available if it is able and ready to generate electricity when called upon. If a unit is unavailable at a time when it would be the most economical unit to operate, the utility must operate a more expensive unit and incur higher fuel costs. An increase in a unit's availability rating signifies an improvement in unit performance.

Q. DESCRIBE HOW THE GPIF MEASURES HEAT RATE AND AVAILABILITY FOR THE PURPOSE OF ESTABLISHING REWARDS AND PENALTIES.

1
2 A. The generating units that are the subjects of the mechanism are identified at the
3 outset of the period during which performance will be measured. For each such
4 unit the utility owner submits, for Commission approval, targets for heat rate and
5 availability that will be effective during a projection period. At the end of the
6 period, the actual operating data are compared to the utility's targets. The
7 comparisons are translated into a score measured in terms of Generating
8 Performance Incentive Points (GPIP). If a utility earns a positive score (between 1
9 and 10 GPIP), it receives a reward. If the utility's score is negative, it is penalized.

10 **Q. HOW DOES THE GPIF QUANTIFY THE POSSIBLE RANGE OF**
11 **REWARDS AND PENALTIES?**
12

13 A. The maximum reward or penalty is measured in terms of 25 basis points on the
14 utility's average equity for the period. These limits become the extreme points of
15 the scale that is divided into 10 positive GPIP points and 10 negative GPIP points.

16 **Q. PLEASE ILLUSTRATE THE CALCULATIONS NECESSARY TO**
17 **DETERMINE THE REWARD OR PENALTY THAT A UTILITY**
18 **RECEIVES UNDER THE GPIF.**
19

20 A. The calculation of the maximum reward/penalty allowed in the GPIF methodology
21 is illustrated hypothetically in Schedule 1 of Exhibit _____ (JAR-1). Page 1 of
22 Schedule 1 shows that the maximum allowed incentive is a function of the revenue
23 associated with 25 basis points (0.25%) return on average jurisdictional common
24 equity for the evaluation period. The calculation of the GPIF requires complex
25 simulations of the utility's system dispatch. It also involves and a projection of an
26 individual generating unit's overall availability, after taking into account full and
27 partial planned and unplanned outages (equivalent availability factor, or EAF), and

1 average heat rate (i.e., the determination of specific “targets”). For each unit, a
 2 target and a maximum reasonable attainable range of potential improvement (as
 3 well as provision for degradation) is determined, along with a “weighting factor” to
 4 reflect the percent contribution to total system fuel savings. Page 2 of Schedule 1
 5 illustrates the results of this aspect of the calculation for a typical evaluation period.

6 As illustrated on Page 3 of Schedule 1 to Exhibit _____ (JAR-1), the individual
 7 unit data are consolidated to generate a utility system reward/penalty table
 8 associated with the Generating Performance Incentive Points (GPIP) ranging from -
 9 10 to +10. At the end of the evaluation period, actual unit EAF and average heat
 10 rates are compared to the pre-established targets. Based on this comparison, a total
 11 system GPIP is determined which corresponds to a monetary reward/penalty based
 12 on the deviation of individual unit performances from their targets.

13 **Q. WHAT GOVERNS THE CALCULATION OF THE GPIP?**

14 A. The Commission prescribed the methodology in the form of a formula, which
 15 appears in the GPIF manual that accompanied the order adopting the GPIF. The
 16 formula for computing the GPIP is presented below:

4.2.3 Generating Performance Incentive Points

$$\text{GPIP} = \sum_{i=1,n} \left[a_i \text{EAP}_i + e_i \text{AHRP}_i \right]$$

Where:

GPIP = Generating performance incentive points
 a_i = Percentage of total system fuel cost reduction
 attributed to maximum reasonably attainable equivalent
 availability of unit i during the period
 e_i = Performance of total system fuel cost reduction
 attributed to minimum reasonably attainable average heat
 rate of unit i during the period
 EAP_i = Equivalent availability points awarded/deducted for unit
 i
 AHRP_i = Average heat rate points awarded/deducted for unit i

1 **Q. FOR WHAT PERIODS DOES THE COMMISSION REVIEW**
2 **GENERATING PERFORMANCE FOR PURPOSES OF THE GPIF?**

3 A. Initially, the Commission determined that the utilities' GPIF's would be subject to
4 six-month review periods. These six-month periods ranged from April through
5 September in a given calendar year and from October in one calendar year through
6 March of the following calendar year. Thus, the review period and subsequent
7 Commission GPIF determinations reflected six-month reward/penalty data and six-
8 month individual unit data for the periods "April through September" and "October
9 through March".

10 This six-month review was continued until 1999. Beginning with calendar
11 year 1999, each utility's GPIF review was performed on a calendar year basis. Data
12 from Commission decisions and utility filings with the Commission beginning in
13 calendar year 1999 forward are presented on a 12-month calendar year basis. (The
14 Commission determined that since performance targets are set prospectively, the
15 GPIF methodology allows for adjustments to the EAF and HR performance
16 indicators where such adjustments are determined to be appropriate by the
17 Commission.)

18 **Q. PLEASE DESCRIBE YOUR REVIEW OF THE GPIF DATA.**

19 A. I reviewed publicly available utility reward/penalty data, individual unit target
20 performance data, and individual unit adjusted actual performance data that was
21 obtained from Commission decisions and GPIF data filed with the Commission.
22 The reward/penalty data was obtained for the period April 1983 through December
23 2004. Individual unit data was obtained for the period October 1989 through
24 December 2004. This represents the most comprehensive period for which data

1 was obtainable from the public record, although there is a limited amount of data
2 during these periods could not be gleaned from the documents.

3 **Q. DID YOU ADJUST ANY OF THE DATA THAT YOU RECEIVED?**

4 A. Yes. Due to the nature of utility operations (e.g., planned maintenance), the
5 comparison of both individual unit and system performance data over time is best
6 evaluated on a 12-month basis. Accordingly, I annualized the six-month data for
7 reward/penalty and unit performance. In general, I annualized the reward/penalty
8 data by combining (i.e., adding) the six-month period "April through September"
9 with the six-month period "October through March" for an annualized "April
10 through March" period. (Some deviation from the general application was
11 necessitated by differences in individual utility data availability and the transition to
12 calendar year GPIF reviews beginning with calendar year 1999.)

13 With respect to the individual unit performance data, the annualized data
14 was calculated by combining (i.e., averaging) the six-month EAF and HR data for
15 only those units that were included in two consecutive six-month periods beginning
16 with the period "October through March" (i.e., resulting in a consecutive 12-month
17 period of "October through September"). For purposes of trend analysis, units with
18 less than three annual periods of data were also excluded from the unit database.

19 Additionally, I developed system target and actual EAFs and HR's for
20 selected annual periods. The system weighted performance data was calculated by
21 normalizing the EAF and heat rate weighting percentages and applying those
22 normalized percentages to calculate a weighted system EAF or heat rate number.
23 For periods prior to the "calendar year GPIF reviews" (i.e., calendar year 1999), the

1 system weighted EAF and heat rate numbers reflect an average of the two six-
2 month weighted system numbers.

3 **Q. WHAT DID YOU LEARN REGARDING THE REWARDS AND**
4 **PENALTIES THAT HAVE BEEN PAID/IMPOSED OVER TIME?**

5
6 A. In general, the investor-owned utilities in the aggregate have received significantly
7 more rewards than penalties. The cumulative net payments (i.e., rewards less
8 penalties) to Florida Power & Light Company, Progress Energy Florida, Inc. , and
9 Gulf Power Company, for the period April 1983 through December 2004, totaled
10 approximately \$120 million.

11 Schedule 2 to Exhibit __ (JAR-1) presents the annualized reward/penalties for
12 FP&L, PEF, Gulf and TECO for the period April 1983 through December 2004.

13 Each of the investor-owned utilities has been assessed different rewards/penalties
14 under the GPIF methodology. Each individual utility's reward/penalty is detailed in
15 following sections of the testimony.

16 **Q. HOW HAS FPL FARED UNDER THE GPIF?**

17 A. On an absolute dollar basis, FPL has received the greatest monetary reward. FPL
18 received a cumulative net payment on the order of \$92 million during the period.
19 Page 1 of Schedule 2 to Exhibit __ (JAR-1). presents the FPL reward/penalty
20 beginning with April 1983 and concluding with calendar year 2004 (note that the
21 graph excludes the period April 1997 through September 1997 for FPL because this
22 information was not obtained). The FPL reward/penalty presented on Page 1 of
23 Schedule 2 demonstrates that FPL has consistently received rewards in excess of
24 penalties during the period evaluated.

1 **Q. PLEASE DESCRIBE PEF'S HISTORY OF GPIF-RELATED REWARDS**
2 **AND PENALTIES.**

3
4 A On an absolute dollar basis, PEF is a distant second behind FP&L in receiving net
5 monetary rewards under the GPIF methodology. PEF received a cumulative **net**
6 **payment** on the order of \$27 million. Page 2 of Schedule 2 to Exhibit ___ (JAR-1)
7 shows this information in table format.

8 **Q. PLEASE PROVIDE CORRESPONDING INFORMATION FOR GULF**
9 **POWER.**

10
11 A. Gulf received a cumulative **net payment** on the order of \$3 million. Page 3 of
12 Schedule 2 presents the Gulf reward/penalty beginning with April 1983 and
13 concluding with calendar year 2004.

14 **Q. PLEASE TURN TO TECO.**

15 A. Page 4 of Schedule 2 to Exhibit ___ (JAR-1) shows (Column 2 at Line 22) that
16 TECO is the only utility that has experienced a cumulative **net penalty** under the
17 GPIF methodology for the period annualized. TECO's cumulative **net penalty**,
18 however, is only about \$2.3 million. The penalties incurred by TECO in calendar
19 years 2002 and 2003 were significant in comparison to past annualized periods.
20 Nevertheless, Page 2 of Schedule 2 shows, at Line 20, that even factoring in the
21 calendar year 2002 penalty, ratepayers had made a cumulative net payment to
22 TECO through year 2002.

23 **Q. WHAT IS THE SIGNIFICANCE OF THIS OBSERVATION?**

24 A. As discussed in more detail below, the publicly available data indicates that
25 TECO's system-wide performance has been on a declining trend since the 1990's.

1 Thus, any assumed correlation between enhanced system performance and the GPIF
2 incentive is, at best, suspect.

3 **Q. WHAT DID YOU CONCLUDE FROM YOUR ANALYSIS OF HISTORICAL**
4 **DATA?**

5
6 A. A review of the publicly available data indicates that the GPIF process has not
7 prompted universal improvement in individual unit performance or in system-wide
8 performance.

9 The most striking example is the TECO system EAF and HR performance,
10 shown graphically in Schedule 3 to Exhibit __ (JAR-1) Figure 1 of Schedule 3
11 shows the system-related target and actual EAF for the period October 1989
12 through December 2004. The actual EAF linear trend line presented in this exhibit
13 shows a significant downward trend in the EAF, which indicates a decline in
14 performance.

15 Similarly, Figure 2 of Schedule 3 presents the system-related target and
16 actual HR for the period October 1989 through December 2004. The linear trend
17 line presented on Figure 2 shows a significant upward trend in the HR, which
18 indicates a decline in performance (i.e., the higher the average heat rate, the more
19 fuel consumed, and the greater the cost to generate a kWh of electricity). In short,
20 over a period when the EAF and HR performance has declined, the utility continued
21 to receive rewards under the GPIF.

22 **Q. WHAT DID YOU OBSERVE REGARDING THE SETTING OF TARGETS**
23 **OVER TIME?**

24
25 A. A review of recent calendar year TECO system weighted EAF and HR data shows a
26 decline (reduction in required performance) in the performance targets. Less

1 demanding targets allow poorer system performance to either receive reward
2 payments or incur reduced penalties relative to targets requiring better performance.
3 Schedule 4 of Exhibit _____ (JAR-1) shows the TECO target and actual adjusted
4 EAF and HR data for calendar years 2001 through 2004. Note that the EAF target
5 in 2004 reflected a 4.49% lower performance than the 2001 target, and the decline
6 (deterioration) in the HR target for the same period was 2.66%. The result is that in
7 calendar year 2004, TECO received a \$729,534 reward payment from ratepayers for
8 actual adjusted EAF and HR performance that was 2.21% and 1.21% poorer,
9 respectively, than calendar year 2001 (a period for which TECO received a
10 \$831,029 penalty).

11 **Q. IS THIS PHENOMENON UNIQUE TO TECO?**

12 A. No. The circumstance of receiving a reward in a year where the system
13 performance declined from that exhibited in an earlier year is not limited to TECO.
14 A review of recent calendar year data shows that PEF also had declining target
15 standards such that poorer performance resulted in rewards in comparison to a
16 period where the system exhibited higher performance. Schedule 5 of Exhibit ____
17 (JAR-1) compares the actual adjusted EAF, HR and reward data for calendar years
18 2001 and 2002. The actual adjusted EAF and HR performance for calendar year
19 2002 shows a decline in performance of 2.19% and 2.93%, respectively, from
20 calendar year 2001. Nevertheless, PEF was awarded \$2,781,223 in 2002 compared
21 to \$608,057 in 2001.

22 **Q. WHAT ABOUT GULF POWER?**

1 A. Schedule 6 of Exhibit _____ (JAR-1) presents a similar example of two recent
2 calendar years where a decline in Gulf's system performance in comparison to a
3 prior year still resulted in a \$441,988 reward.

4 **Q. IN YOUR REVIEW, DID YOU DETECT AN OVERALL PATTERN TO**
5 **THE PERFORMANCE DATA OF INDIVIDUAL UNITS?**
6

7 A No. There was a general absence of sustained trends of improvement. The
8 individual unit performance data for each of the utilities vary from year to year.
9 Based on the historical range of variation, there is no indication that the prospect of
10 GPIF rewards has universally resulted in significant and sustained improvements in
11 unit performance. My review included a comparison of individual unit targets with
12 individual unit actual data for all four utilities over time. The actual EAF and HR
13 performance for the individual units, for the most part, show mixed results. The
14 data also indicate that the EAF and HR performance for many units was higher in
15 past periods than in more recent periods. The data for individual units over time
16 are presented in Exhibit _____ (JAR-2).

17 The example of FP&L helps make the point. FPL has the highest number of
18 generating units in its GPIF calculation. Only a relatively small percentage of the
19 total FPL units in the program show linear trend improvements in both the EAF and
20 HR annualized performance. This phenomenon is illustrated in Schedule 7 of
21 Exhibit _____ (JAR-1). The analysis includes the linear trend for each unit's EAF
22 and HR for annualized data during the 15-year period October 1989 through
23 December 2004, and also the six-year most recent calendar year 1999 through 2004
24 period. The information in Schedule 7 shows that, of the 27 units evaluated, only
25 59.3% had EAF trending improvements over the 15-year period. Moreover, of the

1 16 units which showed trending improvements during the 15-year period, only 6 of
2 those 16 (or about 38%) also showed trending improvements over the more recent
3 six-year period.

4 The HR data exhibits even lower performance improvement trends. Of
5 the 27 units evaluated, only 29.6% had HR trending improvements over the 15-year
6 period. Moreover, of the 8 units which showed trending improvements during the
7 15-year period, only 2 of those 8 (or about 25%) also showed HR trending
8 improvements over the six-year period. Finally, only 5 units (18.5% of the 27 units
9 evaluated) showed both EAF and HR trending improvements over the 15-year
10 period.

11 **Q. HOW IS IT POSSIBLE FOR A UTILITY TO EARN A POSITIVE REWARD**
12 **CONSISTENTLY, WHEN UNIT PERFORMANCE FLUCTUATES SO**
13 **WIDELY OVER TIME?**

14
15 A. This seemingly counterintuitive result is possible because the GPIF mechanism
16 contemplates that a unit's "performance target" for a given projection period will be
17 based largely on the unit's recent performance, even if the recent performance data
18 reflect a deterioration in efficiency. Accordingly, a unit with a significant decline in
19 recent performance can contribute toward a reward in the current period by merely
20 returning to or forward a previously achieved performance level.

21 **Q. WHAT CONCERNS DO YOU HAVE WITH THE PRESENT GPIF**
22 **REWARD/PENALTY MECHANISM?**

23
24 A. Fundamentally, a prudent utility having an objective to provide economical service
25 should strive to maintain and operate generating units as efficiently as possible.
26 This objective is particularly true for major baseload generating units. Accordingly,
27 the Commission should expect sustained high equivalent availabilities and low

1 (efficient) heat rates for baseload generating unit as the rule rather than the
2 exception. To reward utilities for performance that fails to accomplish meaningful
3 enhancements to availability and/or heat rate, or that even reflects deteriorating
4 performance, is counterintuitive and at odds with the utility's obligations to
5 customers. Contrary to regulators' logical expectations, the data demonstrate that,
6 under the current GPIF mechanism, customers can be required to pay monetary
7 rewards to utilities when performance does not improve—in fact, when efficiency
8 actually declines over time.

9 **Q. DO YOU HAVE ANY RECOMMENDATIONS?**

10 A. Yes. The Commission should revise the GPIF process to treat ratepayers more
11 equitably. The Commission should “raise the bar” with respect to ratepayer-funded
12 GPIF rewards. Specifically, I recommend that the Commission should place a “dead
13 band” on the GPIF, so as to require a meaningful degree of system improvement
14 before granting a reward.

15 **Q. PLEASE DESCRIBE THE “DEAD BAND” CONCEPT YOU HAVE IN**
16 **MIND.**

17
18 A. The utilities would continue to calculate the GPIF components as currently defined
19 in the methodology including the GPIF. However, the current “Generating
20 Performance Incentive Factor Reward/Penalty Table” would be modified such that
21 unless the total system GPIF is in excess of a pre-determined level no reward would
22 be due the utility. The GPIF dead band would simply be applied in the last step of
23 the GPIF methodology; thus, all other aspects of the current GPIF would be
24 unaffected. Schedule 8 of Exhibit __ (JAR-1) illustrates this modification.
25 Ratepayers currently fund rewards for utility achievement over forecasted targets

1 based upon a linear scale of 0 to 10, with 10 being the maximum achievable reward.
2 Assuming, for purposes of illustration, that the adopted "GPIP dead band" ranges
3 from a -3.0 to +7.0, the reward and penalty determination phase of the current GPIP
4 methodology would be modified such that a GPIP total of +6.0 would result in no
5 reward under the modified methodology (Column 3 at Line 5 of Schedule 8). In
6 contrast, the current method would have required a reward payment of \$6,644,554
7 (Column 2 at Line 5 of Schedule 8). On the other hand, a GPIP total of +8.0 would
8 yield the utility the same \$8,859,405 reward as the current methodology (Line 3).
9 The penalty for poor performance would be similarly determined. For example, a
10 GPIP total of -2.0 would result in no penalty under the modified methodology
11 (Column 3 at Line 13 of Schedule 8). In contrast, the current method would have
12 assessed a penalty of \$2,214,851 (Column 2 at Line 13 of Schedule 8). On the other
13 hand, a GPIP total of -.0 would assess the utility the same \$4,429,702 penalty as the
14 current methodology (Line 15). The upper limit on the dead-band should be no less
15 than +5.0 and may be as high as +7.5 depending on further analysis of the GPIP that
16 has resulted in rewards to the utilities. The lower limit on the GPIP dead-band
17 could range between -3.5 and -2.5.

18 **Q. HOW CAN THE COMMISSION ADDRESS THE PROBLEM OF**
19 **RATEPAYER FUNDING OF REWARDS DURING A PERIOD OF**
20 **SUSTAINED DETERIORATION IN UTILITY SYSTEM PERFORMANCE?**
21

22 A. In addition to the "GPIP dead band" modification, the Commission can address the
23 problem of a consistent decline in system performance over time (as in the case of
24 TECO) by establishing absolute system weighted EAF and HR numbers for each

1 utility that would preclude any reward payment for actual performance below these
2 established minimum performance levels.

3 **Q. WHAT WOULD BE INVOLVED IN ESTABLISHING EACH OF THESE**
4 **MEASURES, AND HOW WOULD THE EFFORT NEEDED AFFECT THE**
5 **TIMING OF IMPLEMENTATION?**

6
7 A. Incorporating a "dead band" would not require the utilities to do anything
8 differently. It could be implemented without delay. Because the establishment of
9 minimum scores to serve as prerequisites to rewards would involve a review of each
10 utility system's characteristics and capabilities, it would be necessary to gather and
11 analyze system-specific information before developing these criteria. Accordingly,
12 it would be implemented as a second phase of the applied remedy.

13 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

14 A. Yes, it does.

1 BY MR. MCGLOTHLIN:

2 Q Mr. Ross, have you prepared a summary of your direct
3 testimony?

4 A Yes, I have.

5 Q Please proceed.

6 A Good afternoon. The generating performance incentive
7 factor, or GPIF, is a reward/penalty mechanism that the
8 Commission prescribed in 1980. The stated purpose of the GPIF
9 is to encourage utilities to improve the productivity of their
10 base load generating units. The GPIF focuses on two aspects of
11 generating efficiency. First is the heat rate, which is the
12 amount of fuel that must be consumed to produce a unit of
13 electricity.

14 The second is the availability of the unit. For each
15 unit in the GPIF, the utility submits targets for heat rate and
16 availability that will be effective in a projected period. At
17 the end of the period, the actual data are compared to the
18 targets and translated into a score called generating
19 performance incentive points, or GPIPs. If a utility scores
20 positive by any amount it receives a monetary reward measured
21 on a sliding scale. If the GPIP score falls below its target
22 by any amount, it receives a penalty.

23 The GPIF was fashioned, as I stated earlier, in 1980.
24 OPC engaged me to review its results over time and to see if,
25 as implemented, it is equitable to ratepayers. My review of

1 the data reveals that even though the utilities have been paid
2 net bonuses of more than \$120 million over time, this has not
3 lead to sustained increases in unit efficiency. My exhibits
4 illustrate this conclusion in detail. In fact, the data proved
5 that utilities have been able to earn bonuses consistently at
6 the same time performance has fluctuated up and down.

7 Having reviewed both the patterns of the utility
8 performance and the bonuses earned under the GPIF, I conclude
9 that the GPIF as presently structured needs modification to be
10 more equitable to ratepayers. Currently a utility can earn a
11 reward for performance that is not exemplary. In my view,
12 ratepayers should not pay rewards for the utility just doing
13 its basic job when the level of performance is not exemplary.
14 Rewards should only be for performance that is exemplary.

15 Basically, the problem is that the current GPIF sets
16 the bar too low. I recommend that a dead band be placed about
17 the GPIF score so that a reward will be paid only when a
18 utility's performance is significantly greater than the target.
19 A utility has a fundamental obligation to improve efficiency.
20 This tenet should be reflected in the way the dead band is set.
21 I recommend that rewards begin at a minimum positive score of
22 no less than 5, and that a penalty be assessed if the negative
23 score is 2.5 points or more. My recommendation would not
24 change the way the current GPIF works. The dead band would be
25 implemented at the last step of the current process.

1 As a second phase designed to address the possibility
2 of bonuses earned during periods of degraded performance, I
3 suggest that the Commission evaluate the possibility of an
4 absolute minimum performance standard that a utility would have
5 to beat to qualify for a reward.

6 Thank you.

7 (Transcript continues in sequence with Volume 6.)
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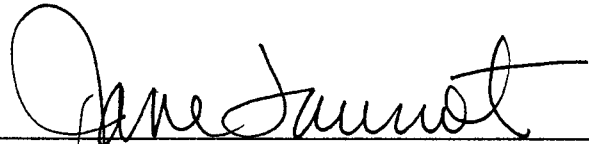
CERTIFICATE OF REPORTER

I, JANE FAUROT, RPR, Chief, Hearing Reporter Services Section, FPSC Division of Commission Clerk and Administrative Services, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 8th day of November, 2006.



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