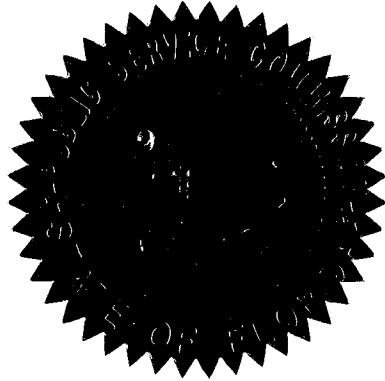


BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

DOCKET NO. UNDOCKETED

In the Matter of

IOU STORM DAMAGE INSURANCE
ISSUES.



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P R O C E E D I N G S

1
2 MR. HARRIS: Good morning. This is a staff workshop
3 on IOU storm insurance issues. Just by way of background --
4 oh, there's an agenda over on the corner by where Trish is
5 standing. I'm going to run through the items on it so you
6 don't have to grab a copy of it.

7 But basically y'all will recall that as part of the,
8 the storm insurance rulemaking some discussion was had
9 regarding the potential for some type of insurance in the
10 future for, you know, catastrophic hurricane insurance, and it
11 was a good idea. And unfortunately we didn't, staff didn't
12 feel that the rule was the appropriate place to fully explore
13 it, and so we thought it might be more appropriate -- I'll
14 introduce myself. I'm Larry Harris, by the way. We thought it
15 would be more appropriate to go ahead and, go ahead and get the
16 accounting rule through and then really explore this insurance
17 issue in a separate manner. And we thought the best way to do
18 that, since staff really didn't have a good understanding of
19 what was being proposed, to have sort of an initial workshop
20 where you all, the IOUs could come and educate staff on sort of
21 what you're thinking about, what the parameters are. And so I
22 would like to start off today with sort of the presentation by
23 the electric industry on sort of what we're talking about.

24 The next step I think will be any presentations from
25 anyone else. I think FIPUG might have a couple of words they'd

1 like to say, maybe the Office of Public Counsel, and then
2 follow up with just questions. I'm sure staff will have a
3 bunch of questions and maybe anyone else in the audience or
4 FIPUG or OPC or anyone else here.

5 And then the last item I'd like to really look at
6 would be sort of what's the next steps, you know, what kind of
7 time frames are we looking at, what can staff do to help with
8 this, what do -- is there anything we can do to coordinate or
9 to assist or move things forward, you know, what type of
10 contact needs to be going back and forth, that kind of stuff.
11 So that's sort of what I had in mind for today. And, of
12 course, I'm open to suggestions. If anyone else has anything
13 else they'd like to discuss, you know, on these issues, then
14 today would be the appropriate time to do it.

15 As I said, I'm Larry Harris. I'm the attorney
16 assigned to this sort of matter at least at this point. And
17 the reason why is we anticipate it's probably going to take the
18 form of some type of rulemaking, either an amendment to the
19 accounting rule or new rule or something. I suppose if it goes
20 into some type of petition, it'll be handled through the
21 economic regulation section, and Mary Anne will let us know who
22 the new attorney assigned to it will be at that point.

23 Also up here with me is Tim Devlin and John
24 Slemkewicz, who are, you all know, in our economic regulation
25 section. And since they actually understand money, they

1 probably will have more questions than I will.

2 But with that, I'd like to go ahead and get started.
3 I see that we have some people from industry here and I'll ask
4 that you all introduce yourself. This is being recorded.
5 There will be a transcript produced. The clerk's office is
6 running a little -- the reporter's office is running a little
7 bit behind, so it'll probably be a couple of weeks, but we do
8 anticipate that -- this is being recorded today, so I'll ask
9 you to introduce yourselves before you speak. Once you've
10 spoken, every time try to remember just because it makes it a
11 lot easier because the reporter isn't here and can't see who is
12 speaking, so they have to go back from the tape. There will be
13 a transcript. And if and when this becomes docketed, this
14 transcript will be filed in that docket file. And so -- and
15 I'll have a copy in a couple of weeks if any of you all want
16 it. You can email me, Lharris@psc.state.fl.us, and I can send
17 you a copy.

18 MR. ASHBURN: My name is William Ashburn. I'm with
19 Tampa Electric Company. I'm here speaking on behalf of the
20 four IOUs. With me here is Gary Meggs from Southern Company.
21 ~~And we're pleased to be here and look forward to the~~
22 conversation and the presentation with you all about what we've
23 been working on for a while.

24 Basically what we'd like to do is go through a
25 PowerPoint type presentation document here. I've left some

1 copies over there on the side and so I'll work through those.
2 Again, if there's any questions as we're going along, just pipe
3 up and, and we'll do what we can to answer them. Is that all
4 right? Okay. Great.

5 As you said, we had a docket working on, on storm
6 costs and so forth, and, as you know, we've been under -- we
7 have had difficulty getting insurance for a long time. And so
8 I'll go through the background in a second. But just where we
9 headed from was we brought up the fact that we were working on
10 this during the, the work -- the rulemaking that we talked
11 about. And what we'd like to have is some conversation about
12 what to do next with this as well and your next steps.

13 So if you turn to the first page, a little background
14 about where we are. As I think the staff knows all too well,
15 we had availability of commercial storm insurance for
16 transmission and distribution lines prior to Hurricane Andrew.
17 I mean, at times it was expensive or not expensive, but we did
18 have that access in the marketplace and, and so we had that
19 access. And then Hurricane Andrew came, this is back in '92,
20 and basically devastated a big account with FP&L. And because
21 that occurred and those kind of payments were made out of that
22 insurance policy, the market for insurance for transmission and
23 distribution line type equipment kind of dried up. And Gary
24 can, can fill in some more about how the market occurred
25 because he was around back then.

1 But since that time, as a result, we just basically
2 can't get commercial insurance on any kind of reasonable terms.
3 I suspect if you wanted to cover \$100 million worth of damage
4 and pay a \$100 million premium, I think they might be willing
5 to talk to you about that. But basically you can't get terms
6 that are reasonable. And so we've relied on property insurance
7 reserves that the Commission established a few years after that
8 and we've all been accruing money into reserves and on occasion
9 taking money out of them as a storm would hit us.

10 And all we've -- we've all had some sort of base rate
11 set since '92 reflecting these things with no premiums for
12 property insurance for these things. Now we can get property
13 insurance for other things like substations, generation plant,
14 general plant, those kind of things is available, but the
15 distribution and transmission lines you can't get.

16 And then subsequent to the storms of '04 and '05 that
17 we're all aware of that really devastated the Florida utilities
18 and also others around the, the Gulf Coast and also the
19 Southern Atlantic Coast, a group of the utilities initiated a
20 project to see if there was some way we could come together and
21 ~~create something that would be an insurance product because the~~
22 market was drying up for others as well as us and everyone was
23 recognizing the need.

24 Gary, do you want to talk about the market a little
25 bit here, the background of the market?

1 MR. MEGGS: Certainly. We've always been -- sorry.
2 I'm Gary Meggs, Director of Risk Management with Southern
3 Company. I handle the corporate insurance coverages and I have
4 since 1981. I've worked over the years with this very tough
5 nut of transmission and distribution risk issue. In fact, my
6 hair was nearly black when I got started on this issue, and I
7 think it's contributed to the gray.

8 There has never been -- even, even prior to Andrew
9 there was not what I would call a well-established commercial
10 insurance market for physical damage for transmission and
11 distribution facilities. We've always been able to get
12 insurance to insure our power plants, our substations, our
13 district and divisional offices, but it was a very difficult
14 market and there are a few reasons for that. We can explore
15 those whenever you want to.

16 But I will tell you that there have been -- I've been
17 involved with at least three efforts over the past 20 years to
18 come up with some sort of a risk financing alternative to help
19 establish an alternative insurance facility, a way to pool and
20 share risks in a more financially efficient way and take some
21 ~~volatility out of~~, out of this equation for folks who have the
22 risk.

23 MR. DEVLIN: Gary, while you're on -- you represent
24 Southern Company. I was curious. Florida, we realize there's
25 a problem getting reasonable insurance, but how about the other

1 states, Georgia, Mississippi, Alabama, is that the case there
2 as well?

3 MR. MEGGS: If you live in Kansas, it's not a
4 problem. But if you're around, if you're anywhere around the
5 coast of the Gulf of Mexico --

6 MR. DEVLIN: So those three other utilities, Alabama
7 Power, Gulf Power or Georgia Power and Mississippi Power, are
8 they self-insured too?

9 MR. MEGGS: Yes, sir.

10 MR. DEVLIN: Okay. Thank you.

11 MR. ASHBURN: If you turn to the next page, what
12 we've been working on is developing what's called a group
13 captive mutual insurance group, and Gary certainly can explain
14 that better than I can, being in the business.

15 But basically what happened was an effort was created
16 to model an insurance policy mutual group for this type of
17 coverage, much like there have been others set up for other
18 like difficult to insure things. And you can see some of the
19 lists here. NEIL is one that the Commission staff should be
20 aware of; that's for nuclear events. That happened after Three
21 Mile Island. And AEGIS is another group captive mutual thing
22 that we've all worked with on different things. So it's not an
23 unknown thing to talk about mutuals.

24 The -- what it is is a mutual insurer is jointly
25 owned by the member company, so we all create a company

1 together as a group. And then what we talked about, have been
2 talking about for a while now is creating one just to deal with
3 transmission or distribution or both insurance. And we've been
4 dealing with AEGIS to help us try to develop that and see what
5 could work, with the goal to achieve some sort of reasonable
6 coverage at a price that we can all think is prudent for a
7 catastrophic event. And that's really critical to understand.
8 What we're really looking for is the bad storm, the really big
9 one that comes out and really hammers us as a first step,
10 because that's where the market is at, to try to come up with
11 coverage for a really bad storm. And then, you know, over time
12 maybe it adds coverage and so forth.

13 Gary, did you want to add anything?

14 MR. MEGGS: Captive insurance -- this is Gary again.
15 Captive insurance is a proven risk financing technique that's
16 been used for decades by group captive. As Bill said, this is
17 a group of companies who will come together, pool their
18 financial resources to basically capitalize and set up their
19 own insurance company. It's a vehicle whereby they can pool
20 and share risks. And it operates for practical purposes like
21 any commercial insurer. It just -- there's not a profit to
22 shareholders that a commercial insurer would pay. And
23 essentially they can pool their resources, build a war chest
24 against the big event and spread that risk around so that no
25 one company bears, bears the huge loss.

1 This industry has been very successful in its use of
2 group captives. I also refer to them as industry mutual
3 insurers. And it goes back really to the nuclear insurance
4 issue. That was the first big difficult risk we had.

5 If you look at any group captive, and I would say
6 that probably 65 percent of the Fortune 500 companies are
7 probably involved, certainly 65 percent of the Fortune
8 100 companies are probably involved in some sort of a captive
9 insurance facility, be it a group captive, single parent or
10 whatever, so it is a proven technique, and there's over 4,000,
11 the last time I looked, captive insurance facilities out there
12 in the world.

13 What happens is there's usually a burning platform,
14 some area where the commercial market is either unable or
15 unwilling to provide coverage under economically reasonable
16 terms to meet a risk. And that is usually the -- that's the
17 driving force behind the establishment of a cat (phonetic)
18 group captive. And so we started out with a nuclear risk and
19 we were very successful. Our nuclear insurer now has assets of
20 probably up around \$3.7 billion and it has enough resources
21 ~~there to be able to pay, you know, a two and three-quarter~~
22 billion dollar property loss at a nuclear facility. I use it
23 as an example because it was really the springboard. We used
24 that model to develop other captives now, group captives like
25 AEGIS and Energy Insurance Mutual that now insure the lion's

1 share of the electric and gas utilities in the United States.
2 And these companies can provide broader coverage than you could
3 get from commercial insurers under very cost-effective means.

4 In effect, over time, once they build up surplus over
5 and above what they need to pay their claims, that money comes
6 back in the form of premium reductions, broader coverage, lower
7 attachment points. So there can be over time -- of course,
8 there's a cost to set these up, but over time they should
9 produce the longest, the longest, lowest cost of risk over,
10 over time, if I can spit that out.

11 And we're looking to exploring at least the
12 possibilities of using this same proven risk management
13 technique on the transmission and distribution risk.

14 MR. ASHBURN: Okay. This is Bill Ashburn again. The
15 next, the next slide is just a couple of the points that we've,
16 I think we've kind of said.

17 When you do one of these, to the extent that the risk
18 is not covered by some reinsurance, because you can, you can
19 create this mutual and then you're all aggregating some funds
20 into it, the same mutual can then go out and purchase
21 ~~reinsurance or do some other facilities to add insurance.~~ To
22 the extent it's not covered by whatever they purchase, then the
23 risk remains with the members of the mutual. And as they fund
24 it or if an event occurs, they have to make special assessments
25 back to it. So the members are also subject to a special

1 assessment to maintain adequate reserves in the mutual should
2 an event occur. Thank God NEIL has never had to do that.
3 We've never had another nuclear event really since Three Mile
4 Island that I assume called on NEIL.

5 But we are certain if we create a hurricane mutual,
6 events are going to occur eventually. Even if you have a very
7 high attachment point, somewhere a bad one is going to come, as
8 we've seen, and it's going to cause it. And if there isn't
9 funds in -- enough funds in it to deal with it, then there's an
10 assessment back to the members. So that's -- it's important to
11 understand.

12 The next slide just gives you a list of who we've
13 been talking with. The, the group on the left that says
14 "Current Interest" is the companies who have continued to
15 actively participate in putting together this mutual. And the
16 companies on the right, at some point or another we've had
17 conversations with them and they've either been sort of active,
18 sort of interested, dropped out, still considering it. They
19 may or may not participate down the road.

20 One of the things we were careful to talk about while
21 ~~we were doing this was allowing ease of entry for new members.~~
22 As you can add members it spreads the risk over a bigger range
23 and, therefore, it makes it more beneficial to the whole group.
24 So even though the group on the left is who is currently
25 talking about it, and it's not guaranteed that any of them are

1 going to join at this point, these are three that have talked
2 about it, and we certainly would consider adding more, more who
3 have become interested.

4 The next slide. Just to go -- where we started. We
5 started off talking about transmission and distribution
6 together, but we quickly dropped down to just looking at
7 distribution lines. And for the group activity we defined
8 distribution because, again, you get into debates when you have
9 a series of companies over many states about what's
10 distribution, what's transmission, voltages get, you know,
11 mixed back and forth. We ended up looking at 69 kV in voltage
12 and below, which in Florida 69 is often considered
13 transmission, so. And we tagged to that level because those
14 facilities are more evenly distributed among all the members.
15 Some people have a lot more transmission than others depending
16 on where they're located geographically in the system and how
17 big they are. And so it became a little bit more difficult to
18 add that into the initial look. So we focused on distribution
19 to start off. And we also focused on a cataclysmic storm, and
20 there's some reasons from our standpoint about trying to walk
21 before you can run, as well as the market itself, which Gary
22 can describe better.

23 But in the future, once you have the mutual going and
24 everyone is a party to it and you can add to it, you can
25 consider adding transmission lines or covering other property

1 or perhaps additional risks. Ice storms were discussed,
2 tornados were discussed. Certainly some, some companies on the
3 list outside of Florida might face an ice storm. The Florida
4 utilities don't necessarily see that. But -- and we don't get
5 hit by tornados very much, although we did get hit by one
6 last -- was it this year or last year something came up? So
7 other, other states, some of these companies we've talked to
8 were more interested in the ice storm coverage. People up in
9 the Carolinas and further up are more worried about ice storm
10 damage, and you've seen some of the video on the TV about the,
11 you know, the trees falling and all that kind of stuff.

12 So, Gary, do you want to talk about the --

13 MR. MEGGS: Two quick points. The reason for just
14 focusing on the distribution lines first, we understand from
15 past experience that 80 to 85 percent of the cost of replacing
16 the system after a storm is for the distribution, the poles and
17 wires. The transmission facilities are a little more
18 resistant. Also, the, the cost of replacement is more uniform
19 as you move from company to company at the distribution level
20 than it would be at the transmission level.

21 Also, as far as the addition of ice storms, we
22 understand that that's a very different risk to model. One of
23 the things that's different about this effort and different
24 from the past efforts we've been involved in is the science has
25 advanced considerably over what was available to us 15 years

1 ago, both the science of meteorology and its ability to predict
2 these storms, but also in the science of risk modeling and the
3 acceptance of risk modeling science by commercial insurers and
4 reinsurers. There's a better understanding, there are better
5 analytics around the risk now, and we're trying to take
6 advantage of those better analytics. But the ice is a
7 different risk to model.

8 But I would like to emphasize that if we were able to
9 get this facility up and running, our goal would certainly be
10 to expand it across a broader spectrum to really capture all of
11 the costs that we could.

12 MR. ASHBURN: Okay. Bill Ashburn again. Back to
13 the -- the next slide. So the approach that we, we started
14 working on was preparing storm damage scenarios for the
15 11 operating companies that were on the list that we looked at
16 earlier using the computer modeling. And we, we engaged ABS.
17 Steve Harris, you probably remember, has worked with us in the
18 past in Florida on hurricane storm modeling, and he worked with
19 this effort and worked with all the companies preparing models
20 for each one of the various companies. Frankly, that took some
21 time getting -- Florida companies have done a lot of this
22 modeling, some of the others have not, and so it took some time
23 to get the data together and get the models run and that took
24 quite an effort.

25 These various models, the model for each company

1 really looked at periods of high hurricane activity over the
2 last hundred years of weather history to reflect the current
3 high activity. In the past, we've done studies for the
4 Commission looking at all years going back and then coming up
5 with assessments for the purpose of determining what our
6 accruals would be and how much our limits would be on how much
7 we would accrue into. And but talking about this, we were
8 going to use this to go to the hurricane, go into the insurance
9 market. And the insurance market, as Gary can explain better,
10 is more focused on the fact or the understanding that we are in
11 a period of high hurricane intensity now. And so the, the
12 model began looking at past hundred years of history but
13 identifying periods of higher hurricane activity and using
14 those risks into the model to identify where our attachment
15 points are and how much storm damage we might see to determine
16 the kinds of risks that would be used. And that would be
17 important to deal with the insurance market because that's what
18 they're expecting now from a risk standpoint.

19 The model scenarios they ran, I think -- I added this
20 number yesterday, they called and said we did 40,000 scenarios.
21 ~~It was a lot of scenarios run to look at all the different~~
22 paths, intensities, types of storms that would hit us and their
23 likelihood to determine what the risks of damage to the
24 companies were.

25 As you know, a Category 3 storm is just a storm until

1 where it hits and what direction it hits, hits the utility. If
2 it's coming from across the land, it's one thing, versus coming
3 across from the ocean, whether it's at an angle, whether it's
4 hitting right over the middle of a city or out in a rural area.
5 It's not exactly the size and type of the storm but where it
6 hits and where on your system it hits that identifies the
7 damage risk.

8 So the objective was to use this model to derive each
9 company's 1 in 75 year attachment point. And that's the point
10 at which a 1 in 75 year worst storm would hit and saying, okay,
11 that's the point at which the insurance coverage would kick in
12 and start -- it's effectively identifying a deductible for the
13 coverage. And that was identified for each company, which was
14 different for each company because of where it's located, what
15 its risk is, where its infrastructure is located.

16 Gary, do you want to add something?

17 MR. MEGGS: Bill, a couple of points. One is I
18 mentioned why we selected ABS. There are three catastrophic
19 risk modeling companies in the world that commercial insurers,
20 reinsurance and capital markets rely on to do these kinds of
21 risk assessments. We call them the big three. ABS is one of
22 those. The reasons that we selected ABS after considering
23 others was that they seemed to have a better handle on the
24 damageability -- a better understanding of the assets specific
25 to this industry and particularly in Florida and around the

1 coastal areas. Some of the other companies have done a lot of
2 risk modeling but it's across other industries. So ABS seems
3 to have a better handle on risks specific to this industry.
4 That's the first issue.

5 The second point that I would make is you might say,
6 well, why the 1 in 75 year attachment point? A couple of
7 things there. From our discussions with commercial reinsurers
8 and the capital markets, that's the attachment point -- because
9 they're really nervous about this risk from past experience --
10 that's the attachment point at where they begin to kind of get
11 interested in participating. We would be hopeful over time
12 that we could reduce that attachment point down to a lower
13 level. But initially what we're trying to do is establish and
14 grow an insurance market where none really exists now. And so
15 we've got to kind of -- we've got to bring them back in.
16 That's one point.

17 The other issue I would make is even though it's a
18 1 in 75 year event for each individual company that would
19 determine their deductible, for the collective group of
20 companies the risk of a loss in a given year would be higher
21 than that. So I would also, just based on the initial modeling
22 that's been done, I would say that there's a, what we see so
23 far, there's a 90 percent probability of this collection of
24 11 companies that if an event occurred in a given year, it
25 would only affect one of those companies. So that's kind of

1 important.

2 We're also trying to pool our collective buying
3 power, and I think that's an important element in this
4 proposal. We're trying to pool our buying power and approach
5 collectively this insurance market. We think there's a lot of
6 leverage in pooling our buying resources and we know we're
7 going to have to rely at least in the early days, if we go
8 forward with this, we're going to have to rely on commercial
9 reinsurance support while we build the war chest, if you will.
10 And so we've got to do something that would be attractive to
11 them.

12 MR. ASHBURN: So the, again, the approach would be
13 you'd create this mutual pool that Gary was talking about --
14 this is Bill Ashburn again -- and then you would build that up
15 over time. But you might have some insurance to cover you
16 while you're doing that, if it's possible to obtain.

17 Another important point on the approach to understand
18 is the payout approach. Typically you have an insurance policy
19 and what happens is you've got coverage for so much. And then
20 what happens, an event occurs and there's an adjustment.
21 ~~Someone comes and sees what your real damages are and does all~~
22 that stuff, and that can take a long time, years sometimes to
23 get resolved.

24 And what we have -- the approach we wanted to take
25 here was instead of insuring the loss itself, what the actual

1 measured loss would be in real terms as far as accounting
2 construction, what you do, we wanted to measure the modeled
3 loss based on the model. Remember, we're creating models which
4 are going to identify where the 1 in 75 year attachment point
5 is and we're running all these scenarios of storms through.

6 What we talked about doing is when a storm does come
7 through and we say I think I've got an event that hit me, the
8 storm itself, which within a week or so you have NOAA data
9 which tells you how big a storm it was, what the winds were,
10 what direction, all that kind of stuff, you can run the actual
11 storm through the model against a utility and see whether the
12 expected damage matches the 1 in 75 year attachment point. And
13 the model will measure how much above that 1 in 75 year
14 attachment point is expected damages and that's what would be
15 paid out.

16 And the goal there is to -- you're marketing the
17 model to the market. The market is more understanding of the
18 risks of the model than what happened in reality afterwards
19 which can take years to determine, and then you have all these
20 arguments about did you, did you build correctly, did you build
21 faster, slower? You know, what did you do? Did you, did you
22 hire the right people? Did you pay them too much? All those
23 kind of things. But use the model to measure what gets paid
24 out.

25 MR. DEVLIN: Hey, Bill, on that point --

1 MR. ASHBURN: Yes, sir.

2 MR. DEVLIN: This is Tim Devlin again. I was curious
3 how that squares with our accounting rules. You know, we just
4 passed accounting rules that define what the appropriate --
5 would help define what the appropriate cost levels would be for
6 recovery. Here it seems like this -- I may be misreading this,
7 but this seems to contradict that in that we'd be using more of
8 a model approach and figuring out what any particular company
9 would be entitled as far as reimbursement.

10 MR. ASHBURN: Right.

11 MR. DEVLIN: So I guess that's the question. How
12 does this square with our accounting rules that we've just
13 passed or does it?

14 MR. ASHBURN: Well, I'm not sure how it doesn't --
15 how it does or doesn't with the accounting rules. I mean, the
16 accounting rules --

17 MR. DEVLIN: The accounting rules really don't apply
18 if we've got this kind of an insurance setup.

19 MR. ASHBURN: Right. This -- well, this is an
20 insurance policy. So even if we have an insurance policy of
21 any kind that pays out in whatever form, those, those monies
22 come in as a credit against what we're -- if we had an
23 insurance policy for T&D equipment now in the market and we got
24 a payment, that would be, you know, stuff we wouldn't go back
25 through the 128 account and so forth and do. You'd have money

1 coming in, so you don't have -- you have a loss but you have a
2 payment that's credited against it. However that policy is
3 measured, you still have the money coming back.

4 What we were concerned about is, is there's some tax
5 and other elements that we want to make sure this is considered
6 an insurance policy and not a hedge or some sort of a financial
7 instrument. And what we've -- so far the advice we're getting
8 from counsel is that as long as what we get paid back here is
9 less than what our losses are in total for the event, then
10 we're okay. And since we're only covering a 1 in 75 year event
11 and the amount above that and since we're only counting
12 distribution facilities, there's no way that the amount that we
13 get paid out of a modeled loss will ever exceed our total
14 damages for the event.

15 MR. DEVLIN: Okay. Just one quick follow-up question
16 to that. Then that's the most you can get paid is your actual
17 losses.

18 MR. ASHBURN: Right.

19 MR. DEVLIN: But how are they defined? Are they
20 defined consistent with accounting rules? How do you define
21 actual losses, or is that sort of --

22 MR. STONE: Tim, this is Jeff Stone with
23 Beggs & Lane, Gulf Power Company. And I think, I think the
24 distinction is the accounting rules that were set up were to
25 cover the uninsured losses. And what we're talking to you

1 today about is an effort to again get insurance or some sort of
2 insurance type coverage for losses. And so the accounting
3 rules themselves would not have any impact on the type of
4 coverage that would be available.

5 And what Bill and Gary are talking to you about is
6 the effort to develop a market and to define coverage would not
7 be affected by the rules that were just passed in terms of --

8 MR. DEVLIN: Right. Thanks for the clarification. I
9 just -- so the definition of losses would be, could be
10 completely different than what our accounting rules -- it could
11 be more or less, just different.

12 MR. STONE: Absolutely.

13 SPEAKER: Right. And for purposes of this insurance
14 policy it would work this way. But we would continue to do
15 accounting for losses of a storm in the same way. There would
16 be no change.

17 MR. HARRIS: So I wanted to make sure I understood
18 what you said.

19 MR. ASHBURN: Sure.

20 MR. HARRIS: I think I did. So the -- when I take
21 out an insurance policy on my house and a storm rips my roof
22 off, the insurance company comes out and says, okay, your roof
23 got ripped off and you need a new roof and it's going to be
24 \$20,000 and so here's your check for \$20,000.

25 MR. ASHBURN: Right.

1 MR. HARRIS: What I think I heard you say is what
2 this insurance would be is more the storm comes through and
3 tears you all up. You then go to the insurance company and say
4 here is the data from the storm. It was this direction, this
5 wind speed, it came across here, you know, all the factors.
6 The insurance company, the captive would then run those actual
7 facts, those data points through the model that you had signed
8 up for.

9 MR. ASHBURN: Right.

10 MR. HARRIS: And the model would say, okay, based on
11 these data points, the payout should be, you know, this number
12 of millions of dollars. Here's your check for this million.

13 MR. ASHBURN: That's exactly right.

14 MR. HARRIS: And so it could be that your losses were
15 much higher than that, in which case you'd just get a check for
16 whatever the model said they should have been.

17 MR. ASHBURN: Right.

18 MR. HARRIS: What happens if it's the opposite. What
19 happens if the model said this storm should have caused, you
20 know, truly catastrophic damage and for some reason everyone in
21 Florida built hurricane shutters and storm resistant roofs and
22 the damage was a third of that?

23 MR. ASHBURN: Right.

24 MR. HARRIS: Do you still get the check for all that
25 extra?

1 MR. ASHBURN: Yes. Yes.

2 MR. HARRIS: Okay. Because that's the terms of your
3 policy.

4 MR. ASHBURN: That's right. Now what we expect is
5 that that check would never be more than our total losses
6 because we're not attaching until you get to a 1 in 75 year
7 storm. So each company has got, you know, who knows, hundreds
8 of millions of dollars worth of losses that are uninsured, and
9 that money can go to help cover those losses as well.

10 MR. HARRIS: Okay. So you're really taking out a
11 policy based on a model as opposed to a policy based on I have
12 this many models of distribution and those are worth this many
13 millions of dollars.

14 MR. ASHBURN: Yes. That's right. That's right.

15 MR. HARRIS: I want to insure \$300 million.

16 MR. ASHBURN: The insurance -- and Gary can talk
17 about this way better than me, but the model is being insured
18 really by the insurance policy companies. And what they're
19 looking at is a model is much more understood than, than what
20 people are going to do in various parts of the country and
21 whatever, whatever they're ordered to do by their Governor or,
22 you know, federal intervention or whatever happens as far as
23 how long it takes and what the costs are to -- and the model is
24 what's being --

25 MR. HARRIS: And so that's where your comment about

1 the ice storm comes in. That's a different model. And so were
2 the company to want to insure those, you'd have to be, you'd
3 have to have a new model for ice storms and you would sign up
4 for a policy. I want a -- you know, I'm à la carte shopping in
5 Northern Alabama. I want an insurance policy for hurricane,
6 which is going to be this model, and I want an insurance policy
7 for ice storms, which is this model, and maybe a tornado damage
8 policy, which is this model. And so I'd be insuring three
9 different models for three different types of damages.

10 SPEAKER: That's correct. That's correct. And if
11 we've done the job properly, the model should be carefully
12 calibrated to the actual risk request so that -- going back to
13 your house, for example, if the model is properly calculated,
14 calibrated, it should show that a storm of a certain level, if
15 the path was along the line of your house would completely
16 destroy it and you should get value for that. We think there
17 should be a very high correlation between your actual damages
18 and what the model results provide.

19 We -- although theoretically you could get a payout
20 greater than your actual losses, we don't think that could
21 happen from a practical standpoint.

22 MR. HARRIS: And the model, I suppose, that I sign up
23 for would be adjusted over time as these storms come through
24 and the actual points come through?

25 SPEAKER: Absolutely.

1 SPEAKER: Right. Every year -- well, whenever you're
2 reupping your insurance with whoever the policy, we're going to
3 be revising this model based on experience.

4 MR. HARRIS: Okay.

5 SPEAKER: We've all given the modeling folk our
6 history, recent history, how much it cost us to restore, what
7 our investment and distribution poles and lines are and all
8 that kind of thing, and we're trying to get that calibrated so
9 everybody is on an apples and apples basis between all the
10 companies and have the same sort of history and restoration
11 cost patterns in there and that's all being worked into the
12 model.

13 MR. MEGGS: Where this would be important is in any
14 sort of a mutual undertaking like this, it's important that
15 everybody sees that there is an equitable allocation of the
16 cost relative to the risk. And so it's just as important from
17 the members who would comprise this pool initially of 11 that
18 they perceive that everybody is getting equitable treatment in
19 terms of when the loss occurs.

20 So, for example, CLECO is part of this, the payout in
21 ~~terms of the cost per mile of replacing this coverage, the cost~~
22 per pole. You'd want that to be in line with what the
23 Florida -- you know, they're collecting twice. You know,
24 people will begin to question is this equitable if they're
25 collecting twice the amount per mile or per structure? So

1 that's part of it.

2 The other thing we're trying to do is open up access.
3 There are some new risk financing tools that have just come
4 into play in the past ten years through the capital markets and
5 these are called catastrophe bonds. And the capital markets
6 really like these sort of modeled approaches to things, the
7 parametric triggers and things like this. I won't bore into
8 that right now with you, but we'd be glad to talk about that at
9 some point, if you'd like.

10 What we're trying to do is access any and all risk
11 transfer capacity that's out there for both commercial
12 insurance and capital markets that are beginning to come along
13 and take an interest in it.

14 SPEAKER: Gary, you mentioned earlier that there's
15 400,000 or so of these policies. I guess they're all similar
16 to this approach using these models. Are there any other IOUs
17 of that group, or is this the first group of IOUs to be
18 involved?

19 MR. MEGGS: Well, let me clarify, the -- there are,
20 the last time I looked, over 4,000 captive insurance facilities
21 out there in the world. Those would be single parent captives
22 where it only insures the economic family within one family.
23 It also includes group captives. It covers all of the
24 different captive scenarios.

25 There are an abundance of, of insurance policies

1 written through group captives for things other than T&D. For
2 example, I think our own industry mutual insurer AEGIS insures
3 over 400 electric and gas utilities. Most of the
4 investor-owned utilities in the United States, I think, are
5 insured with AEGIS because it's, you know, broader coverage at
6 a lower cost. And so we're using -- we're just talking about
7 taking a tool that we use routinely in other areas and applying
8 it to this particular risk.

9 SPEAKER: But I'm not sure modeling is always used in
10 these --

11 MR. MEGGS: No. Well, I'm -- excuse me. We do not
12 use -- at this point in time we do not have a modeled insurance
13 payout on an insurance policy that I know of for an
14 investor-owned utility. The loss is currently on other risks,
15 and I should have made this clear, are settled on what we call
16 an actual loss sustained. The old method of just going out and
17 adjusting the losses, proving your claim. So we are talking
18 about -- now this modeled result has been used in other areas.
19 Just -- none that I know of in this industry.

20 MR. HARRIS: Questions? I think Commissioner
21 ~~McMurrian might have a question.~~

22 COMMISSIONER McMURRIAN: I do. Thank you, Larry.

23 With respect to AEGIS and EIM, I'm just not familiar
24 with those. Can you tell me what kind of hazards that they are
25 insuring against? I'm familiar with NEIL but not the others.

1 MR. MEGGS: Certainly. AEGIS generally provides the
2 first, the primary or first \$35 million of coverage for
3 third-party liability, in other words, intergenerational (phonetic)
4 liability exposure, workers' compensation, property insurance
5 claims. That would be plants, offices, substations, anything
6 other than T&D. They provide directors' and officers'
7 liability, fiduciary liability, professional -- almost a full
8 spectrum of the standard commercial property and liability
9 coverages that, that a big company would buy.

10 Energy Insurance Mutual provides essentially the same
11 package, the same spectrum of coverages, but they attach above
12 AEGIS. They usually come in right above that 35 million point
13 and provide additional coverage capacity. Energy Insurance
14 Mutual dates back to the mid '80s when this industry could not
15 -- we went through a period of time where we just could not buy
16 directors' and officers' liability insurance. If you had a
17 nuclear plant under construction or any really big plant under
18 construction, it was, it was an issue. We had commercial
19 insurers who didn't want the downstream liabilities for dams,
20 things like that. The market got very, very hard in the mid
21 '80s, and that's what was the genesis, that's where everybody
22 got together and said, okay, if the commercial market won't
23 meet our needs, we'll create a facility that will. It's been
24 very successful.

25 COMMISSIONER McMURRIAN: I actually did have another.

1 When you were explaining the 90 percent probability that the
2 event would only affect one of the 11 companies, could you
3 elaborate on that? I just, I didn't quite catch it.

4 MR. MEGGS: Well, I'll confess, I'm not a
5 statistician. It's been many years since I've been in school
6 and studied it and I know it's advanced a lot. But my
7 understanding is if you look at this group of 11 companies --
8 remember, we've modeled each one of those company's exposures
9 individually and calculated what that 1 in 75 year event, that
10 threshold would be. When you put the companies together into
11 one portfolio, because essentially what this thing was, we're
12 sharing a limit, we're talking about sharing a limit of
13 \$250 million that would have reinstatements. If one event
14 exhausted the limit, it would reinstate. But where we were
15 looking at and what was kind of concerned there, let's just say
16 you had this, these 11 companies together. If you knew that an
17 event was going to affect several companies by the same event,
18 that would exhaust that coverage limit more quickly. Whereas
19 there's a good chance, you know, if the event only affects one
20 utility, that utility has the full 250 million of coverage
21 that's available to it. If you had an event though that
22 affected multiple utilities, they would have to share that
23 limit in effect. So that's why that is, that's important to
24 us.

25 MR. ASHBURN: Okay. This is Bill Ashburn again to

1 the next slide that says "Coverage Specifics." These are some
2 more details about what we've been talking about, I believe.

3 Again, we've been talking about overhead distribution
4 facilities only, the standard things you think about, poles,
5 wires, transformers and so forth, not substations as part of
6 that. We're talking about wind damage only in this, in this
7 model. We haven't included flooding or storm surge in the
8 modeling, just the, just the wind part of the damage.

9 It's intended to kick in, as we talked about the
10 1 in 75 year, a cataclysmic storm, a big one, so we're talking
11 about more like a 4 and a 5 rather than a 1 and a 2. Those
12 would be dealt with in the standard way that we deal with
13 storms now with our, our accruals that we're doing.

14 Again, such a storm to get there has got to have all
15 these elements. It's got to have the high intensity winds to
16 get the damage to occur. The landfall location makes a big
17 difference. If a storm hits some unpopulated part of the
18 Glades, that's not going to affect FP&L so much as if it goes
19 right over Miami. So a direct locational hit to where you've
20 got a lot of facilities makes a difference.

21 **The orientation makes a difference, whether it's**
22 coming in, you know, from the north or the south or the east or
23 the west makes a difference on what the, what the damage is as
24 well. The model again looks at that. And, again, it has to go
25 over a significant, a service area where there's a lot of

1 facilities, so a downtown area makes a big difference.

2 We talked about the modeled losses and how that would
3 work. And, again, that avoids a lot of the adverse debates
4 about -- and negotiations, litigations, all that kind of stuff.
5 And we talked about the mutual approach to sharing risk. I
6 believe we covered a lot of this in the earlier discussion.

7 Again, as Gary said, just the last point, the limit
8 is shared for all the utilities, although the attachment point
9 is per utility. So as, as he said, it's rare -- it would be a
10 very rare storm that would cover multiple companies partly
11 because of geography. I mean, if we're covering South Carolina
12 all the way to Louisiana, it would be a rare storm that
13 covered, you know, as we've seen with Katrina and others, it
14 hits a spot and that's where it hits and it doesn't go and hit
15 another spot necessarily.

16 SPEAKER: Is that limit per event or is that per year
17 or --

18 MR. ASHBURN: Per event.

19 The next box is -- I'll tell you, I'm not in the
20 insurance business, but having worked with these guys for a
21 while, they love these colored boxes and everything is in boxes
22 with colored blocks and things.

23 This is kind of an illustration of what we've talked
24 about. These are, these are not the actual numbers we're going
25 to end up with necessarily, but we just used these numbers to

1 talk about what we're talking about.

2 So the red box on the bottom is basically, that's
3 kind of the deductible. You're covering your losses up to some
4 1 in 75 year limit, and each utility has a different limit
5 point where that is.

6 Then after that you have another set of coverage
7 which is a mix potentially between the mutual pool that we
8 start off, and that's where the money that we pay in as a
9 premium is going into this company and has accumulated and
10 grows over time. And then you perhaps go out for another high
11 percentage of it, go and purchase reinsurance to cover
12 additional risk beyond what you're accruing. And hopefully as
13 you time grow this business and grow up a bigger mutual, you
14 can limit to how much reinsurance you have to get.

15 And the last piece we've talked about is this part on
16 the top and potentially going to the capital markets. These
17 catastrophe bonds are something else to cover this much higher
18 risk and add more coverage.

19 So these are the sorts of components we've talked
20 about. No commitment yet on which or any of these we're going
21 ~~to do or how much or any of that. Just these are the three~~
22 main kind of areas that we've talked about where we would get
23 coverage for this.

24 MR. MEGGS: This is Gary. We do feel, having done
25 this for a lot of years, the colored charts, we find when you

1 start talking about insurance with people, well, their eyes
2 glaze over pretty quickly. But somebody said one time, if
3 you'll show somebody a -- I know with me a color wakes me up a
4 little bit. And so anyway what we're trying to do here is with
5 this primary 250 million, you might say, well, why the
6 250 million? Exploratory discussions with commercial insurers
7 suggest that that is the amount of capacity we could amass at
8 this point in time if we could -- for an initial effort. Over
9 time we would be optimistic of growing that. We set a goal to
10 try to put together a facility that could get to a billion
11 dollars or more to really get the big event. The 200 million
12 on top is also a best estimate of the amount of capacity that
13 is available from the capital markets at this point in time for
14 things like catastrophe bonds.

15 The catastrophe bond market though is growing, I
16 think it's growing by 50 percent a year, and so that should
17 also grow.

18 The lighter blue box where it says "20 percent of
19 \$250 million mutual pool," that creates your economic advantage
20 over time. That is the war chest that the, the mutual
21 ~~companies would want to -- would be building. The more of that~~
22 light blue that you take -- in other words, you could literally
23 take the whole light blue all the way across the 250 million
24 layer. That just means though if you got that big loss that
25 occurs, it's all concentrated just with those 11 utilities.

1 Now, of course, if you don't have the loss, that war chest
2 builds up quicker. But we -- the more you rely on, on the
3 reinsurance, which is the darker blue, the 80 percent, you're,
4 of course, distributing your risk, you're transferring that
5 risk away to commercial reinsurers. But if the loss doesn't
6 occur, you don't get that money back, you don't get any
7 investment income off it. It just -- it's gone forever.

8 So we also knew that, that insurers out there would
9 like to see the utilities have some skin in the game so that I
10 think they -- this is what we call a quota share arrangement
11 where we have a piece of every loss. And so the idea would be
12 to expand that light blue section over time and hopefully you
13 don't have that 1 in 75 year event that happens in the first
14 year or two. Now that stings if it does. But if it doesn't,
15 you can build that over time and then build to your limits.

16 MR. ASHBURN: Okay. The next slide is a question we
17 all asked, which was, okay, if we had this in place, what would
18 have happened going backwards to see where we would have
19 attached and where would any storms in the past have, that we
20 know of, caused an event? And we ran those storms through the
21 ~~model that currently exists, we're still playing with the~~
22 model, but the model that we have, and Katrina is the only
23 storm since 1983 that would have exceeded the attachment point
24 for anybody. In that case it was Mississippi Power.

25 You might wonder about CLECO and that kind of thing.

1 They got a lot of damage from Katrina as well, but they did not
2 reach their attachment point. Only Mississippi Power did. So
3 that's an example of how infrequent a storm we're talking about
4 to start off at 1 in 75 years.

5 None of the storms in the last couple of years that
6 hit Florida would have hit the attachment point. Part of that
7 is you think about Florida, we had three storms that one year.
8 Everyone is thinking about the accumulation of costs, but it
9 was three storms and not one of the three would have gotten to
10 that point. I suspect in cumulation it would have, but each
11 storm didn't.

12 And but three storms prior to the '80s would have
13 exceeded the attachment points for the Florida utilities, and
14 you can see them listed down below, down below there. As you
15 can see, a couple of them you see Progress Energy and Tampa
16 Electric getting attached together for a couple of the storms.
17 And that's, that's kind of one of the more -- of the -- when
18 Gary talked about the 90 percent, the most likely event where
19 two companies get hit and have attachment is Progress Energy
20 Florida and Tampa. Because Tampa and St. Pete are so close to
21 each other, if a storm happens to go over a certain direction,
22 it's probably going to hit both cities. And if it's a really
23 bad storm, there's a chance we both attach. Most of the other
24 utilities are spread out enough geographically that the path of
25 any really bad storm is unlikely to hit both, two, two

1 companies.

2 All right. The next slide is our status and next
3 steps. And I guess that's kind of where we want to head to.
4 As we said, the group has been meeting on this for a year maybe
5 and we're still discussing the concept and trying to get
6 details about what we want to do and getting a commitment. We
7 talked about potentially trying to get a commitment for the
8 coming storm season and we just kind of ran out of time, partly
9 from getting the modeling done, partly from getting to the
10 markets in time and those kind of things. We just weren't
11 ready. So what we really need is to continue to work on this.
12 And our goal is to try to get something in place potentially
13 for next year if all the bells and whistles get worked out. We
14 are talking about 11 utilities over multiple states, and
15 there's a lot of dealings there with, with ourselves, with our
16 commissions, there are different circumstances to try to get,
17 herd the cats together, as they say.

18 We do need to establish, and that's part of what came
19 out of this rulemaking that we're here to talk about, to
20 establish the accounting regulatory mechanism for recovery of
21 the cost of this kind of insurance. We certainly need to
22 continue to review the law studies. We just received them, you
23 know, a month or two ago. And we're still reviewing our own
24 data and also going to be looking at the other data, as Gary
25 said. You're in a group together, so when Tampa looks at its

1 numbers, it wants to look at everybody else's numbers to make
2 sure they're all apples and apples.

3 Continued discussion, as Gary said, on the levels of
4 coverage and options for where we can get our, our coverage,
5 and that could change substantially over time as well depending
6 on what happens with hurricanes in the coming year and the
7 insurance markets or other things. It's a fluid environment
8 out there and so we're just continuing to look at that, as well
9 as the marketability for this, this mutual approach.

10 And, again, just the need to reach agreement on --
11 you're creating a company, so you have to create a company with
12 all the organizational and all that kind of stuff as well and
13 legal review and so forth. So there's a lot of work we still
14 are facing, but we're here to present this to show you what
15 we're working on as well as seek your interest and our interest
16 in getting something set up so the cost of this kind of
17 activity can be recovered appropriately.

18 Gary, did you have anything else to finish up?

19 MR. MEGGS: No. I would just say that when we
20 started off down this path about a year ago, our goal was to
21 ~~take everything we had learned from past efforts, everything we~~
22 knew about the market, about the risk financing issues around
23 these and, first of all, we wanted to have a better
24 understanding, better analytics about our own individual and
25 collective risks. And so I think we've advanced that a long

1 way. I think we do have a better understanding of what, what
2 our exposures are now than we had ten years ago.

3 The second thing we wanted to be able to do was go
4 out there just with a blank sheet of paper and say let's look
5 at every possible risk financing option that might be out there
6 for us using not only the traditional insurance markets but
7 also new innovative things that may be coming out of the
8 capital markets. We wanted to be able to demonstrate that we
9 have exhaustively researched all options because we know that's
10 part of our responsibility. And we do that regularly. You
11 know, we've -- every -- you know, we're constantly charged with
12 every couple of years going out and seeing if anybody out there
13 wants to write some coverage and if they'd do it economically
14 and so forth. But we wanted to look at everything. We wanted
15 to take a really broad spectrum view this time, and this is an
16 approach, a conceptual approach that we've come up with that we
17 think could have some merit.

18 MR. DEVLIN: (Inaudible. Not at microphone.) --
19 establishing premiums for these 11 IOUs and then this money
20 would be transferred to some third party independent trustee?
21 I'm just trying to understand how the money would flow.

22 If you're able to get an agreement and all the
23 companies agree to use these models for the establishment of
24 the premiums, as I understand it, and also reimbursement if
25 there's an event based on models, each of these 11 companies

1 should be paying into a fund of some sort. That's more of a
2 question than a statement.

3 MR. MEGGS: That's correct. You'd --

4 MR. DEVLIN: Would the fund be managed by an
5 independent trustee of some sort?

6 MR. MEGGS: Well, we envision modeling it just after
7 the other industry mutuals that we have where you have an
8 established company, audited financial statements.

9 MR. DEVLIN: Would it be affiliated with any IOU?
10 Would it be completely independent or how would it --

11 MR. MEGGS: No, it would not. This would be -- if
12 you look, for example, at how our other industry mutuals
13 operate, for example, let's take AEGIS for example, the board
14 of directors of AEGIS is comprised of utility industry
15 executives, typically the CEO or CFO of the company. The same
16 with the other industry mutual insurers. So it's, the board of
17 directors is typically industry executives. And so we would
18 envision it would operate like the other models that we have
19 used out there. Probably very much like the NEIL model.

20 MR. DEVLIN: Okay. And I remember reading some
21 literature about your proposal earlier and there's some, some
22 mention of retrospective premiums. And I don't see that
23 mentioned here. Is that --

24 MR. MEGGS: That's, that's a very good point. If
25 you'll go back to the slide, the color chart, let's talk about

1 that for just a moment. I want to be very clear on this.

2 The trade-off you have with this approach -- now
3 everybody has found theirs but me. Just a moment. Okay. All
4 right. Look at that 250 million layer of coverage there, the
5 20 percent of the 250 in the mutual pool and the 80 percent
6 traditional. What's really at issue there, the more you
7 mutualize -- in other words, what you'd have happen is you'd
8 set up this group captive insurer and under this chart you
9 would, you'd issue a policy for \$250 million to each insured.
10 80 percent of that \$250 million would be reinsured to
11 commercial reinsurers. That risk all goes away. There's no
12 retrospective premium associated with that.

13 That 20 percent of the, of the risk, in other words,
14 20 percent of 250 or \$50 million, that would be held within
15 this group of 11 companies. That's the war chest we're trying
16 to grow. So you would get, take 20 percent of the premiums for
17 this risk would go into the mutual pool. 80 percent of the
18 premiums would be paid to commercial reinsurers.

19 Now what would happen, if you have that 1 in 75 year
20 event that occurred in the first year, you'd have, you'd have
21 ~~an obligation to be paid by these 11 companies collectively~~ of
22 \$50 million, and they would only have whatever premiums for
23 their 20 percent share of the total premium would have gone
24 into that. Okay? So that difference, that shortfall would be
25 spread among those 11 companies in the form of retrospective

1 premium cost.

2 Now just doing some rough projections, we think that
3 if you didn't have an event in the first probably four or five
4 years, that retro call potential has gone. So every year that
5 you don't have an event, the risk of that diminishes. Okay?
6 But it is absolutely a risk. If you had that event that
7 occurred or if you had multiple events in the first couple of
8 years, the mutual pool would be exposed to 50 million per hit.

9 There's nothing magical about that 20 percent. We
10 could just pool our collective buying power and place, or try
11 to place 100 percent of it in the commercial reinsurance
12 market, but then you're really not getting the full benefit.
13 You get the pool buying power but you don't get the full
14 benefit of a mutual company.

15 Some of these industry mutuals we've been involved
16 with for years like AEGIS, there have been times where we've
17 actually had -- well, we have big premium credits or even a
18 moratorium on premium for a given year because they haven't had
19 losses and they've had good investment performance. So it
20 comes back as a reduction in a premium we would pay going
21 forward.

22 MR. ASHBURN: And, Tim, if you look on Slide 4, the
23 second bullet on Slide 4 says -- that's covering this issue
24 about members are subject to special assessment to maintain
25 adequate reserves. That's what that's meant to mention to that

1 issue.

2 MR. SLEMKEWICZ: This is John Slemkewicz. I just
3 want to make sure if I, you know, understand this correctly.
4 That, you know, if this coverage had been in effect for like
5 the last 50 years, there wouldn't have been any payouts to the
6 Florida companies at all. Is that, is that correct? Because
7 that's what I got from this slide about the historic storm. So
8 that the -- we still would have had all the storm cost recovery
9 surcharges and everything else that we've had and this would
10 not have helped the Florida companies at all.

11 MR. ASHBURN: Based on the 1 in 75 year level, if it
12 had been in effect for 50 years, that's correct. However, if
13 we had had this in effect, say, for 50 years, you've got to
14 think of it this way too, over 50 years the mutual would have
15 grown bigger, bigger, bigger, we're just putting money in.
16 Over time in that kind of a circumstance you might be able to
17 lower the limit down and it would have -- it might have been in
18 effect. So if we had started this 50 years ago and didn't have
19 any hits for 25 years or whatever, by that time it may have
20 grown enough that we would lower the limit down to where it
21 would have gone into effect.

22 What we're measuring here is the starting point, and
23 the starting point is the 1 in 75 year event because we're
24 trying to protect the growth of the mutual and trying to limit
25 the risk to get to the insurance market to get them to even

1 come up with this other 80 percent.

2 MR. SLEMKEWICZ: So you're saying that in the future
3 if the fund builds up a reserve, that you might be able to
4 lower those?

5 MR. ASHBURN: That's our hope. That is our goal.
6 Absolutely. It would be to grow the limits to have more
7 capacity and attach at a lower level.

8 MR. SLEMKEWICZ: And lower premiums as well. Those
9 things could go together.

10 MR. PORTUONDO: John, this is Javier from Progress.
11 The other point is that if this had been in for 50 years, more
12 than likely the mutual would have been providing dividends back
13 to its members. So that credit, that cash inflow would have
14 gone towards the reserve or lowering, lowering the premium.

15 SPEAKER: Lowering the premium. Right. Right.

16 MR. SLEMKEWICZ: All right. Thank you.

17 SPEAKER: And NEIL I guess is a point of comparison
18 here. NEIL has been around for, I don't know, 20 some years.
19 I think there have been some refunds.

20 MR. MEGGS: Actually, actually, yes. In some years
21 ~~the premium credits, the distributions which we offset against~~
22 premium going forward, the distributions actually exceed the
23 premium.

24 MR. SLEMKEWICZ: Who determines when that takes
25 place, when there would be a premium credit? The board?

1 MR. MEGGS: The board of directors would determine
2 that. We've also had instances with AEGIS, for example, we
3 went through a period of several years where -- they do it in
4 the form of continuity credits. They look at how much premium
5 you've paid in over time. That's sort of your notional equity
6 stake in the company. They have these continuity credits and
7 we went through a period of I think four or five years where
8 our continuity credits actually exceeded our directors' and
9 officers' premiums. So we essentially had a moratorium on our
10 premiums for a few years. You don't get those from the
11 commercial insurance markets.

12 MR. McWHIRTER: This is John McWhirter for FIPUG.
13 With respect to a mutual insurance company, as I understand it,
14 casualty insurers are regulated by states rather than the
15 federal government and you're dealing here with four separate
16 states.

17 How do the regulators of insurance companies
18 integrate their activities so that this mutual organization
19 would satisfy the requirements of each state?

20 MR. MEGGS: Typically you would not be subject --
21 ~~each -- most states have a provision -- how it would be worded~~
22 would be essentially a carve out for certain classes of
23 insurance companies. You can, you can domicile this insurer
24 within the United States. Vermont is a big captive domicile.
25 You can domicile it offshore. All it means is the insurance

1 company regulators typically do not get involved in regulating
2 those, those captives. Although they have rules about you have
3 to be sure how you transact business, so there is some
4 oversight there. But they typically don't get involved in
5 regulating these insurers' activities.

6 MR. McWHIRTER: Follow-up question. When each of
7 your utilities pays a premium to the mutual company, what is
8 the federal income tax impact on that premium paid?

9 MR. MEGGS: I'm thinking about the different
10 implications.

11 Typically, for example, AEGIS is domiciled -- they --
12 their domicile is Bermuda, but they have, they operate out of
13 New Jersey and they have elected to be taxed as a U.S.
14 domestic, you know, as a U.S. insurer. And so I guess my point
15 would be no matter where you locate this facility, we must
16 pay -- there are taxes paid. Either the insurance company pays
17 taxes on their underwriting profits and investment income or
18 the underwriting profits and investment income are imputed back
19 to the company. So I guess I would say there is no effort here
20 to avoid taxes that are, are due. And we pay them in one form
21 or fashion or another, either the insurer pays them or the
22 member insureds do.

23 MR. McWHIRTER: I understand the rationale for the
24 earnings on your investments, but how about the premiums paid
25 themselves each year? Would those be subject to federal income

1 tax?

2 MR. MEGGS: The premiums would not be taxed. They
3 would be typically an expense just like other -- now I'm not a
4 tax expert but, so I want to be careful what I say here. We
5 might have to go get more tax expertise. But I think you would
6 find that we handle those just like any other insurance
7 expense. And where they are taxed is you're taxed essentially
8 on underwriting profits and investment income and that's where
9 the level at which the taxes, I think, are applied.

10 MR. McWHIRTER: As I read the newspaper about the
11 ongoing insurance issues before the Florida Legislature, there
12 seems to be a lot of concern about the casualty models that are
13 used to establish whether carriers will write in the state.

14 How does your casualty model square up with the ones
15 that the legislators are complaining about?

16 MR. MEGGS: Well, I think with every big storm we
17 have they improve the models. Unfortunately it's after the
18 storm. We've all been concerned, commercial insurers as well
19 as risk managers in this industry have all been concerned about
20 modeling. No doubt the models are not perfect. And they're,
21 they're steadily improving, that's our view of it. Are they,
22 are they perfect? No. And I think there's still a way to go
23 to that. But they're certainly better, they're certainly more
24 accurate than what we had ten or 15 years ago and they are
25 improving.

1 We selected ABS because we felt like they had a
2 better handle on risks specific to this industry and in this
3 region, particularly the damageability of our assets. They
4 seem to have a better understanding of how different levels of
5 storms, how much property damage they cause.

6 SPEAKER: John, I'm talking to Steve Harris at ABS
7 and I'm talking probably way more than I should on this, but he
8 said that his company's model has been accepted by the Florida
9 insurance whatever it is agency as far as the model itself and
10 how it works and so forth. And he's perfectly comfortable to
11 have it reviewed and accepted -- it's been accepted by this
12 Commission in the past, and so he, his model gets reviewed by
13 the Florida insurance, whoever that is that looks at those
14 models every year.

15 MR. McWHIRTER: One final question. I don't
16 understand what the yellow component of your column is where it
17 says, "\$200M Capital Markets." Is that money that you would go
18 to borrow to satisfy claims or what is that?

19 MR. MEGGS: Essentially what has come about in the
20 past ten years, the capital markets have begun to offer what
21 are called catastrophe bonds. That's where investors buy these
22 bonds, they put the principal at risk, they buy these bonds.
23 And the reason that they buy them -- I said, well, why do they
24 buy these bonds? Well, one, they get a better than average
25 return. It's a fixed income type investment, but they get a

1 better than average return. But what they really like about
2 them is what happens with a catastrophe bond isn't correlated
3 at all with the other portfolio of stocks that they would have.
4 And so they're looking for diversification in a financial
5 portfolio, and one way to achieve that diversification and get
6 a better return is to have a catastrophe bond. And it works
7 like other kinds of bonds. But if that 200 -- if that event
8 occurs -- in this chart, for example, if we bought a
9 catastrophe bond and put it on top of this 250 million layer of
10 coverage, if you had a 450 million event above the red level,
11 anybody who had put up their principal, any one of those
12 investors who had bought that catastrophe bond, they would lose
13 their principal. They would have whatever sort of interest
14 income they had received while the bond was enforced before it
15 was triggered, but they would lose their, they would lose their
16 money.

17 Did that makes sense?

18 MR. McWHIRTER: Well, is this money used to build up
19 your initial reserve? You borrow 200 million from the, in
20 catastrophe bonds in order to build up the reserve of the
21 mutual company?

22 MR. MEGGS: No, sir. No, sir.

23 MR. McWHIRTER: Okay.

24 MR. MEGGS: We're basically -- that is -- I guess the
25 best way I would characterize it is we pay a premium for that

1 just like you would insurance. And that, and that premium goes
2 to supplement the investment income that the -- in other words,
3 these investors have to -- the capital markets establish a
4 facility to issue this catastrophe bond and that facility. So
5 they collect the money for that and they invest it. Our
6 premiums go into it and the returns are paid to the investors.
7 But we really don't have control of that at all.

8 MR. McWHIRTER: What that is is a vehicle you would
9 use in the event of a storm in order to fund your costs at that
10 time. And like FPL's securitization model, you pay that off
11 over a number of years, or the mutual company would?

12 MR. MEGGS: Well, we don't -- now under this
13 scenario, if, if we trigger the bond, my understanding is, you
14 know, we exhaust it. We don't have obligations. In other
15 words, we don't have to pay back that \$200 million. Okay?
16 We've paid for the privilege of having that risk capital there.
17 And actually the capital markets, they think that yellow level
18 would probably attach at about a 1 in 100 year event, so they
19 think there's very little chance year to year that that is
20 going to get hit. So they get a nice return on that. But if
21 it does get hit, that \$200 million goes to pay our claims. We
22 don't have to pay that back.

23 MR. McWHIRTER: So the people that invest in these
24 bonds, you said they would be assured of getting their
25 principal back plus the earnings, but that's not the case.

1 MR. MEGGS: That's right. They get their -- if the
2 loss doesn't occur, they get their principal back. You know,
3 eventually get, you know, they get that back is my
4 understanding. I'm certainly not an expert in this area. This
5 is fairly new stuff, but it's used a lot by commercial
6 reinsurers right now. They're the ones that mostly use these
7 catastrophe bonds. They use it to backstop their financial
8 loss exposure.

9 MR. McWHIRTER: I won't probe that further. Thank
10 you.

11 MR. HARRIS: Trish, did you have anything?

12 MS. MERCHANT: I do. I have a question about the --

13 MR. HARRIS: Could you introduce yourself?

14 MS. MERCHANT: Oh, excuse me. Tricia Merchant with
15 the Office of Public Counsel.

16 I have some questions about how the risk models would
17 be impacted by the Commission's recent storm hardening
18 initiatives and how, like, future cities that have decided to
19 go with undergrounding would be impacted on the premiums, and
20 whether or not there would be differences between companies
21 that are in Florida versus companies in other states that may
22 not have those same initiatives required.

23 MR. MEGGS: My -- the model that we're talking about
24 is modeled based on what physical damage occurs to your
25 facilities. To my knowledge, it is not influenced by other

1 decisions that the Florida Public Service Commission might
2 make. It just -- I think it's correct to say that it just
3 calculates and predicts what sort of loss you would have. It
4 pays off based on that.

5 MR. ASHBURN: It's using history, Trish. So what
6 we've been working off of is, I think, 2005 I think is the last
7 year that we looked at. So over time, I mean, this thing is
8 going to be looked at every year or two as the model -- I don't
9 think we even decided how often it would be revised, but every
10 two or three years maybe the model is reset and it's going to
11 be based on history of that period.

12 So to the extent that hardening has occurred and
13 therefore losses go down because the equipment is hardier and
14 doesn't fall down and so forth, or undergrounding occurs, and
15 if that results in less damage, then, then that would be
16 reflected over time into the model because the attachment point
17 would change and the level of damage would change for each
18 company. So over time those decisions, to the extent they're
19 beneficial, would be reflected into the coverage and how much
20 you're at risk. And to the extent other states do or don't do
21 that, it just sets a different point for the, for the utilities
22 that are in the mutual.

23 MR. MEGGS: That's correct. We would envision that
24 the mutual facility would give credits for, in the model for
25 loss control measures that have been undertaken.

1 MR. ASHBURN: That, that whole concept is real
2 important because we're talking about, again, multistates. And
3 different Commissions are going to have different views, and
4 certainly one of the big things the utilities have talked about
5 is, you know, my state doesn't want to be covering Florida's
6 hurricane risk. That's the biggest thing that comes up from
7 the other states.

8 And so to the extent the model looks at it that way
9 and reflects your actual damages and your risk into the pool,
10 they aren't. You're covering your risk as part of the mutual.
11 And to the extent our risk goes up or down because we've done
12 hardening and that's been effective, then that's reflected into
13 what we pay and what we get back.

14 MR. MEGGS: One of the biggest challenges we had with
15 past efforts is, as Bill mentioned, you know, you'd have, you'd
16 have these companies out there that would look -- maybe they're
17 sitting in Alabama or Georgia or Tennessee and they're saying,
18 wait a minute, I don't want to be in the bathtub with Florida.
19 And interestingly enough, they had very subjective notions
20 about their risk versus the risk of others.

21 And what we're trying to do is really move it toward
22 a more scientific basis, a more analytical and objective
23 approach. And we think if we can convince others that we have
24 an approach that equitably allocates cost against the risk,
25 that we can attract others. You know, you need a critical mass

1 to get it started. But once you get that, we think we can
2 attract others into this risk pool and that would make it more
3 efficient and better over time.

4 MR. BURGESS: I'm Steve Burgess with the Office of
5 Public Counsel. I want to get back to an area that John
6 McWhirter was asking about with regard to the Florida
7 Commission on hurricane loss cost methodology projection. And
8 you had indicated that this company is one of the ones that's
9 been approved. Is -- what is, what is this company's name?

10 SPEAKER: ABS.

11 MR. BURGESS: Does it -- is it a sub of another
12 company? I mean, there are four companies that have been
13 approved by this organization under the SBA, and it's AIR, ARA,
14 RMS and Equicat. Is this a sub of --

15 SPEAKER: Equicat is the parent.

16 MR. BURGESS: Okay. So this is under Equicat.

17 SPEAKER: Yes. ABS is one of the affiliates under
18 Equicat.

19 MR. BURGESS: Okay. Is -- now my understanding of,
20 of how the damageability determination is, is made is that it's
21 actually -- that you get, you create a storm set that's an
22 average storm set based on the 40,000 years and some of them
23 are actually longer than that. It's really based on 108 years
24 actual, 106 years actual and then stochastically spread out.

25 SPEAKER: Right.

1 MR. BURGESS: But then it is the amount of
2 damageability, which is the second major part of the function,
3 is based on, more on structural engineering rather than
4 historical losses.

5 MR. ASHBURN: Well, do you want to go ahead?

6 MR. MEGGS: There were -- we plugged, we report the
7 replacement value of the assets, the distribution lines and
8 poles and report those by -- geographically, typically by zip
9 code or latitude and longitude coordinates. So that factors
10 into the model.

11 There are, I understand it, and I haven't been inside
12 the model, but I understand that it does look at damageability.
13 And what we're -- one of the things that we are trying to do
14 now is go back and calibrate the model, kick the tires on it
15 and look at how the model outcomes would correlate with our
16 past actual losses as well as what we would estimate would
17 happen going forward based on our own understanding of our
18 risk, factoring in some of the improvements that may have been
19 made.

20 MR. BURGESS: And with regard to the damageability,
21 ~~that's what I was asking about.~~ It sounds like what you're
22 saying is exposure is based on history, but the damageability
23 is a structural engineering component. That is if a storm of
24 this duration coming from this direction is imposed upon an
25 area like this for a certain duration, then it will cause this

1 amount of damage. And what you've got is percentage basis that
2 reaches the determination that's then multiplied by the
3 exposure in that area.

4 And one of the concerns that I've had with the
5 models, and I don't know, I guess I'd like to find out a little
6 bit more about that with regard to Equicat, is you'd indicated
7 that flooding and storm surge is not included. And my concern
8 has been that when it's based upon structural engineering, the
9 damageability ratios created by structural engineering, that
10 you have a situation where the potential wind damage in a
11 particular area that is given to storm surge and flooding, the
12 wind damage can actually end up being overstated because
13 flooding can take place and actually cause the damage before
14 the wind does, take the insurer off the hook and, and therefore
15 overstate the amount of expected damage due to wind. So I, you
16 know, it's just kind of a minor thing, technical thing, but I'd
17 be concerned with Florida with all of our companies that have
18 so much exposure nearer the coastal areas not -- maybe having
19 to pay more than their fair share for the wind exposure.

20 MR. MEGGS: I've got -- Keith Kennedy, who's the,
21 ~~he's my counterpart with FPL Group is here, and he's actually~~
22 had more experience with the ABS Equicat model over a long
23 period of time and he's asked to say something. Keith.

24 MR. KENNEDY: In the beginning, the model was based
25 on their estimation of what the anticipated losses would be.

1 What we've done is taken the last decade's worth of storms,
2 actually going back to Andrew, so a little more than a decade,
3 and used those to help calibrate the model. So in '04 when
4 Charley, Frances and Jeanne hit, we would have Equicat run the
5 model and say this is what we think the damages would be and
6 then we'd compare that to what actually occurred. And they
7 modified the model so that what you've seen over the last
8 decade is that this very T&D specific model is getting
9 progressively better. No modeled result is going to be exactly
10 equal to what the damages are, but it's getting much better.

11 The second point that I -- different than the
12 standard insurance markets, the model here is used both to
13 calculate the premium and calculate the payout. One of the
14 very valid concerns that those of us that live near the coast
15 have in terms of our insurance premiums is that they're using
16 models that determine the premium that I pay, but then they
17 want to come and actually adjust the claim when the roof blows
18 off my house, and those can be quite a disconnect. So you
19 create a potential motivation on the part of the insurance
20 company to have a model that overstates because that influences
21 the premiums they collect and it has nothing to do with the
22 payout they make.

23 One of the things we've been trying to do in
24 developing this approach is to model the premiums but also
25 model the payout and using the same model. In fact, we've used

1 the term an "escrow model." So that if you do one of these
2 things, you take the model and escrow the model so that it's
3 available when a loss occurs to go back and insure that you're
4 using exactly the same model for the payout that you used to
5 determine the premiums. I don't know if that helped or not.

6 MR. BURGESS: It does. If I could -- and may I just
7 follow up? The concern that I have though with regard to storm
8 surge affecting the damageability expectation from wind,
9 probably Ivan would be the one that would most, would create
10 the greatest concern with regard to that because it had such a
11 large storm surge and so much of the damage that otherwise
12 could have been caused by wind was caused by the surge before
13 the wind did. And that's the kind of calibration that, that I
14 would be most concerned about being included into the model.

15 MR. KENNEDY: Yeah. We very intentionally avoided
16 storm surge in this model because of the inequality between the
17 utilities that are involved in it.

18 One of the things, as Gary mentioned, that has
19 stopped all of the prior attempts to do this is that, that
20 people perceive that different folks had worse exposures. I
21 mean, working for Florida Power & Light, there was a period of
22 two or three years where when I would walk in a room, all my
23 counterparts would leave, you know, because we were perceived
24 to have a risk that far exceeded anybody else's. We've tried
25 to make this approach one that, that neutralizes that by having

1 varying deductibles linked to 1 in 75 years instead of tied to
2 an amount of money.

3 The problem with storm surge is that data on storm
4 surge is extremely difficult. We've got lots and lots of wind
5 data with respect to T&D lines, very little decent storm surge
6 data with respect to T&D lines. Ivan is a great example of one
7 where there was an unusual storm surge. Certainly the Katrina
8 storm surge where you had, frankly, a moderate Cat 3 windstorm,
9 Katrina was not a terrible windstorm, with a Cat 5 storm surge
10 that, that devastated a city because levees weren't properly
11 constructed, there's no way to model that at this stage. There
12 just isn't good enough data, so we just excluded it.

13 MR. MEGGS: To be, to make sure we're very clear in
14 responding to you, the model, the level, the force of the
15 hurricane itself, the wind force of the hurricane and the track
16 would determine the model payout independently of what was
17 happening with storm surge.

18 So I suppose you could get -- if it were possible to
19 have a, a, a Category 2 hurricane that had a big storm surge
20 but, you know, and wiped out your lines but the wind model --
21 ~~it was Category 2 so it wouldn't have triggered a payout under~~
22 this, I suppose that's possible. I don't know. But right now
23 really the model would respond independently of what's going on
24 with the surge. It would just be triggered by the wind and the
25 hurricane track itself.

1 MR. BURGESS: So, okay, you're saying the payout
2 would have nothing to do with the actual damage on the ground
3 is, is, is how it avoids any problems with regard to not
4 covering storm surge and, and overstating wind damage.

5 MR. MEGGS: It doesn't consider storm surge. It just
6 looks at wind. Now presumably the wind is going to drive a
7 storm surge, but the kind of issues that you're talking about
8 where insurers argue about this surge or whether it caused a
9 loss or not, no, I don't see that happening.

10 MR. BURGESS: I guess -- maybe I'm not communicating.
11 My concern is the statement that when storm surge is ignored is
12 exactly what causes the problem that I've got. And basically
13 it's this: If a model is calculated to, is calculated for wind
14 damage, and this is what we've seen, calculated for wind damage
15 and it says here's a piece of Property A right on the coast and
16 it's a \$100,000 piece of property, and if a wind of 130 miles
17 an hour hits that property for two hours, it'll destroy it. So
18 you put a damageability function for that particular storm as
19 100 percent for that piece of property. In reality what has
20 happened on occasion is that same, that storm will come in,
21 it'll bring in a surge. The surge will knock that Property A
22 down taking 100 percent of the damage into flood damage and you
23 get zero coverage from wind --

24 MR. KENNEDY: In this case that doesn't matter
25 because the payout is a totally calculated payout based on the

1 model. So you could have the storm surge not occur, you could
2 have no windstorm damage at all in theory and collect. In
3 practice it wouldn't work that way. But the payout is purely a
4 modeled payout. It doesn't matter what happened in reality.

5 MR. BURGESS: That answers the question. Thank you
6 very much.

7 And I had another question. You had indicated that
8 you found that this model is, has a better handle on this
9 geographic area and on these assets, the T&D assets. What do
10 you base that on? Why do you -- what is it that makes you
11 think --

12 (Tape 2 begins.)

13 MR. KENNEDY: The other four use light industrial
14 categorizations when they look at things like that. In this,
15 in this case, and it really goes back to, I think, TECO and
16 ourselves in, I want to say, 1994 used an early version of
17 Equicat which we thought was pretty sophisticated then.
18 Thirteen years later we think it was kind of a Model T because
19 what we've done is, and what they've done is, of course,
20 they've got their model more sophisticated, but they look at
21 ~~each of the storms that we've had and I believe that the other~~
22 Florida utilities have had and use that real life data to
23 modify their model's damageability curves. None of the other
24 people do that.

25 MR. BURGESS: And the only other thing I'd like to

1 do, Larry, Madam Commissioner, is just a comment that, that in
2 my observation, particularly in today's market, commercial
3 insurance is, is very expensive, it is not as efficient as one
4 can be when you self-insure or find mechanisms to self-insure,
5 quasi-self-insure, and especially when you go into the
6 reinsurance market it is an extraordinarily inefficient product
7 for trying to get coverage. When you have to spread risk, you
8 do have to spread risk. But if you can avoid some of the
9 markets that are out there today, just as a matter of cost it's
10 a, it's superior, it can be superior if you create the right
11 mechanism.

12 MR. McLEAN: Larry, Harold McLean on behalf of FIPUG.
13 I came in late so I may have missed the definition of
14 corralling of what the evil is that we're trying to fix here.
15 If someone came to me now and they said what kind of system
16 have y'all got in Florida for taking care of catastrophic
17 storms, I would say, well, the utilities keep some reserves in
18 place for the most part, and when there's a catastrophic storm,
19 at least in recent experience, the amount of damages has vastly
20 exceeded those storms. So while we talk a great deal about the
21 ~~utilities being self-insurers, that's not what happened.~~ We
22 went to the ratepayers, the whole process went to the
23 ratepayers, established surcharges, one through securitization
24 and so forth. And in the course of that process, the affected
25 parties, the ones who are going to pay, had an opportunity to

1 suggest, among other things, that the utility was not designed
2 correctly; that if designed correctly, was not maintained
3 correctly; that if it was not maintained correctly, was
4 assembled incorrectly. There is a point of entry for affected
5 parties to suggest that the recovery -- some of the damage was
6 caused through the fault of the utility or whatever.

7 And I heard that mentioned a couple of times in the
8 discussion this morning. It was, I believe it was referred to
9 as -- the word that I heard, maybe it wasn't the one that was
10 said, was bothersome litigation. Bothersome litigation is --
11 one man's bothersome litigation is another man's point of entry
12 to make his case heard.

13 I guess my question boils down to -- and I applaud
14 the amount of work that went into this solution, and if there
15 is to be insurance had, maybe we're on the right track. But
16 have we defined what the problem is and have we identified how
17 this solution fixes that problem?

18 And I have to tell you that if it omits an
19 opportunity for the affected parties to have their say, then
20 it's probably invalid as a matter of policy and perhaps as a
21 matter of law as well.

22 I would be happy to hear perhaps after we're off the
23 clock or maybe we're on it what's the problem and how does this
24 fix it? Thanks.

25 MR. ASHBURN: Harold, this is Bill Ashburn. I think

1 I might have used the word litigation, and I know attorneys
2 don't like to think litigation is bothersome, but.

3 MR. McLEAN: It smells like bacon and eggs.

4 MR. ASHBURN: The litigation I was referring to is
5 the litigation the utilities get into with the insurance
6 carriers often in litigating a payout and not, not the -- I
7 wasn't referring to the hurricane litigation the last few years
8 here. Is that, you know, you end up with a policy and you, you
9 say here's my damages, and then the insurance company says it
10 isn't that, it's this, and you end up -- if you can't settle,
11 you're in court and that can take years. That's what I was
12 referring to.

13 MR. McLEAN: Indeed. And that kind of is part of my
14 concern. Why would you leave -- why would you add to the
15 ambiguities and imprecision of the regulatory process,
16 respecting utility prices in terms of service and so forth, why
17 would you, why would you keep that arena and move yet into the
18 ambiguities and et cetera and the different incentives that
19 insurance companies have that Steve touched on some, why would
20 you add that confusion in with your self-insurance and with
21 your reinsurance and so forth? The system that we have now
22 seems to my eye not quite that bad. I, of course, argued long
23 and hard that the, that the utility should share in the risk,
24 but our own Chairman Braulio Baez announced from that
25 microphone up there that he believed it was his job to make the

1 utilities whole after the storm, if I remember correctly.

2 So how -- I know I didn't give you a chance to answer
3 that question, but, I mean, what's the problem and how does
4 this fix it?

5 MR. ASHBURN: Well, I'm sure you're not suggesting we
6 should abandon all insurance at all. I mean, just come to the
7 Commission whenever we have an outage, you know, a loss. This
8 is trying to add to the insurance the coverage that we have and
9 avoids having to come on a volatile basis whenever a big storm
10 comes.

11 I mean, I think one of the pressures in the last
12 couple of years in those cases certainly was an opening and an
13 opportunity for affected parties to intervene and review
14 things, but it was also an opportunity for a big jump in a
15 cost. And if you can spread that over a long period of time
16 through insurance, I would think ratepayers would benefit from
17 that.

18 MR. McLEAN: Well, we did spread it over quite a
19 period of time, at least in the case of Florida Power & Light.
20 And in the others we spread it over some years. The fact is
21 ~~that it is now the customers are bearing that risk and the~~
22 customers have an excellent opportunity to come to the
23 Commission and make their case that some of the losses are not
24 their losses. And I hope that is maintained through this
25 system. But if you are to collect on the basis of a model, I'm

1 afraid that I don't see that opportunity.

2 MR. ASHBURN: Uh-huh.

3 MR. DEVLIN: I was wondering if you could spend just
4 a moment and explain what you have in mind on the last sheet
5 here, need to establish a county/regulatory mechanism for
6 recovery of costs.

7 MR. ASHBURN: Well, I think that's where we started
8 in the prior rulemaking. What we were advocating at that point
9 that spun this off when the rule was established was the, the
10 thought that if we're able to acquire this insurance coverage
11 like this and it's, and it's a prudent thing to do, it's, our
12 thought was that the new premium that we're going to have to
13 pay for something like this is a pretty substantial added cost
14 and it's a benefit to ratepayers that we've acquired the
15 insurance. Why couldn't we use that as a credit against the
16 storm reserve that we've all been accruing every year as a way
17 to -- it's the same as, as a cost as, as the loss is, and we
18 thought we could work the increased premium into that as a
19 credit until we all are in some sort of a litigated proceeding
20 to have it rolled into base rates.

21 MR. HARRIS: My reaction to what you just said, I was
22 thinking about this since it came up a little bit ago, and I
23 started off with saying, you know, part of the reason I'm here
24 is to explore whether this needs to be in a rulemaking. But
25 I'm not sure I understand why this isn't what I perceive to be

1 a petition for cost recovery by the companies who would come in
2 and file a petition and say we've now got this idea, we've got
3 the availability of this capture, and here are the facts of the
4 capture in the petition. And it's going to cost this much and
5 we would like you, the Commission, to give us cost recovery for
6 these premiums. And that would be a petition that y'all would
7 file and the Commission would review it and decide whether they
8 thought it was appropriate for cost recovery or not, and if it
9 was, how they would do that, whether it would be through base
10 rates or a surcharge or the insurance rule or something like
11 that.

12 And I guess that's what I've been sort of thinking
13 when I've heard us talking that I don't know why -- and maybe
14 it's because I'm too young and inexperienced, but I don't see
15 why this isn't a petition like all the others that come into
16 the economic regulation section and say we've got this project
17 or this expense or this, you know, plant or whatever it is and
18 here's what, here's what it's going to do and here's what it's
19 going to cost. And, Commissioners, we want to recover the cost
20 and here's how we propose to do it, and it goes to agenda and
21 ~~it gets issued as a PAA.~~ And if somebody doesn't like it, they
22 request a hearing and it goes to hearing and the Commission
23 issues a final order. And so maybe you all can explain to me
24 why that at this point isn't maybe the appropriate way to go or
25 why you're not thinking that that's the appropriate way to go.

1 MR. ASHBURN: Well, we were in the middle of
2 rulemaking on, you know, the existing rule that we were working
3 on and we thought it fit in with that at that time. So now
4 that that rulemaking has been resolved and is done, you know,
5 whether we go into rulemaking to add this component to it or we
6 make a filing like you're suggesting, you know, it's, I'm not
7 sure what the right way is to do it. But we thought it would
8 be more amenable, more, a speedier process, something that, you
9 know, would facilitate making this happen sooner. As well as
10 the volatility of this -- we don't know how this is going to
11 go. It could go for a year, it could get really good, it could
12 have a problem. We don't know where the premiums -- we don't
13 have a clue what the premiums are going to be for each of us
14 yet. So, I mean, that was the thought that if we could work it
15 into that rulemaking and have it as an accrual process, then it
16 would just be easier than having to come in to some proceeding.

17 MR. HARRIS: I see. And I take it from that that the
18 subtext, as you mentioned, you wanted to have this in place for
19 perhaps 2008, that there might be some concern that it would
20 take until January or February of '08 to get this stuff all
21 worked out.

22 MR. ASHBURN: Well, right.

23 MR. HARRIS: And then you'd come in and it would get
24 dragged out in bottomless litigation and --

25 MR. ASHBURN: Well, we -- and internal -- I mean,

1 this timing in this as well, because we were talking about
2 creating, going to the insurance markets and there's timing for
3 that too. I mean, there's times you go to the insurance market
4 and secure insurance or talk to insurance coverage. Gary can
5 tell you about those things. And we were trying to head
6 towards the point where we might be able to get there this
7 year, but we just ran out of time. And there's a time when
8 the, when the hurricane season starts. So trying to get into
9 all those different time periods is also difficult.

10 MR. HARRIS: So I'm hearing you say that there is
11 going to be or you anticipate a time issue with this.

12 MR. ASHBURN: There is likely to be a time issue at
13 some point, although we're targeting to try to get some
14 agreement on all these matters that we've talked about that are
15 still in flux before the next year's storm season. But there's
16 likely to be a time crunch at some point in the process.

17 SPEAKER: If I could understand it better, you're
18 saying to kick-start this fund, to get it going, to get it
19 viable initially you would propose to charge this to the
20 reserve and then eventually it would be treated like how
21 insurance is normally treated, as a base rate item?

22 MR. ASHBURN: That's correct. That's correct.

23 SPEAKER: So for the initial two-, three-year period,
24 reserve after that.

25 MR. ASHBURN: That's exactly right.

1 SPEAKER: Okay. I'm just trying to understand.

2 MR. ASHBURN: That's the approach we were, we were
3 kicking around.

4 SPEAKER: The retrospective premiums, I keep going
5 back to that, how would that work?

6 MR. ASHBURN: We would, we would anticipate if one of
7 those occurred, if one of those accruals, one of those
8 retrospective periods occurred, the same way, it would go into
9 that -- the treatment would be the same whether it was in that
10 account as part of, you know, the interim period or a base rate
11 case or after it gets rolled into base rates it's treated that
12 way as well. Or perhaps if it's really a substantial risk, we
13 might consider coming to you and saying something happened and,
14 you know, it's a big deal.

15 MR. SLEMKEWICZ: This is John Slemkewicz. Or would
16 you kind of want to treat it the way the NEIL special
17 assessments would be treated? I think our rules already
18 address that.

19 MR. ASHBURN: Well, and that probably makes a lot of
20 sense. I'm not -- Tampa Electric doesn't have any nuclear, so
21 ~~we're not in NEIL. So I don't know all the ins and outs of how~~
22 that works. But I think that's a good policy, that's a good
23 proxy to start with.

24 MR. SLEMKEWICZ: Yeah. I think the special
25 assessments for NEIL are allowed to be charged against the

1 reserve.

2 MR. ASHBURN: Well, there you go.

3 MR. SLEMKEWICZ: I think that's in the rule.

4 MR. STONE: This is Jeff Stone again on behalf of
5 Gulf Power Company. That is the model to which we were
6 operating under. It's a recognition that what we're talking
7 about is this is another tool in the toolbox, if you will. And
8 it's recognition that for many years now we've been essentially
9 self-insured and the reserve has been used for the uninsured
10 losses the utilities have faced. And to, to the extent that we
11 find a way to put a layer of insurance on top of those
12 uninsured losses, it makes sense that in the interim the
13 premiums be charged to the reserve to get this market started.
14 And it also makes sense that if there is an exposure to a
15 retrospective assessment, that's essentially uninsured losses,
16 and we wanted to make sure the accounting mechanism recognized
17 that fact. And that's what we were proposing in the rulemaking
18 earlier this year.

19 MR. HARRIS: Then to follow up on that, at this point
20 given the uncertainty but the fact you want to try to have it
21 in place, would it be appropriate for staff to, to recommend
22 opening a docket to address some type of rulemaking today or
23 tomorrow or next week to start putting this in place and get
24 these issues out there even though we don't have, you know, all
25 these details, or do we need to wait until we have more

1 details, in which case, you know, rulemaking can take a
2 significant amount of time?

3 MR. ASHBURN: Well, and I think what we've been
4 talking about is we'd be happy to have a rulemaking start up.
5 We were ready to have it in the other one. But as you said,
6 rulemaking takes a great deal of time. We may be ready to give
7 you details in three months, six months, eight months, I don't
8 know when, but, you know, rulemaking can start up and, as you
9 know, it takes a while.

10 SPEAKER: And our thoughts are the type of change
11 we're proposing to the rule --

12 SPEAKER: Is very small.

13 SPEAKER: -- to accommodate is very, is a very simple
14 accommodation. And whether this market develops next year or
15 ten years from now, the fact that that mechanism exists in the
16 rule will mean we're no longer dealing with the chick or egg
17 controversy about how we get started with this. We will have
18 the mechanism in place that will allow us to focus the
19 attention. As Gary mentioned at the outset, this is the third
20 time we've tried to get one of these things started. The other
21 two obviously failed. This one may or may not succeed. But at
22 some point it is our hope that we will again see commercial
23 insurance or some sort of insurance vehicle for T&D facilities.
24 MS. MERCHANT: Tricia Merchant with the Public
25 Counsel. One of our, one of Public Counsel's issues with

1 amending the rule is that the rule is for items that are not
2 covered by insurance. Retrospective payments are certainly
3 included in that. But just for an insurance premium, we take
4 it as a base rate type item. And if a company's base rates are
5 not sufficient to cover this expense, it might be different for
6 every single company how much their base rates could absorb.
7 You know, it's not a fuel cost, it's not an environmental cost
8 recovery cost, it's not a conservation cost. This is normal
9 base rate type cost and that's how we look at it. And I don't
10 really see that it's a, a proper way to put it into the storm
11 recovery reserve at that point for the ongoing annual expense.

12 MR. McWHIRTER: Are we open for public comment at
13 this juncture?

14 MR. HARRIS: Yes, of course.

15 MR. McWHIRTER: I would like to applaud the utility
16 companies for coming forward with the mutual company idea. I
17 think it has tremendous merit because it does what the founders
18 of Lloyd's of London did in the 16th century, and that is share
19 the risk and diversify the risk. So I think the idea is
20 marvelous and I applaud your efforts, and I hope you will
21 follow through diligently to do it.

22 The big issue, of course, that faces the Commission
23 at some point in time is whether this cost -- how this cost
24 should be passed through to the consumers so that consumers pay
25 their fair share of an ordinary and necessary expense as

1 opposed to something else.

2 It's currently and has historically been through base
3 rates. In the recent past because of the catastrophic storms
4 in 2004 and 2005 we went into a one-time cost recovery
5 mechanism, and I would hope that we don't necessarily think
6 that insurance premiums are something that should be covered
7 through cost recovery as opposed to base rates.

8 The Gulf case, I think it was in 1996, the Commission
9 came to the conclusion that the consumers come into play only
10 as a last resort. And when Gulf sought cost recovery in that
11 case, they looked at the return on equity and concluded that
12 the shareholders did have enough profitability available to
13 participate in the loss along with consumers. And I thought
14 that was a great idea at the time and I think it's a good idea
15 today.

16 But irrespective of that, hurricanes, especially if
17 we have global warming, may be a very serious problem, and
18 consumers and the utilities need to work together to come up
19 with good results. And I think this is a remarkable approach
20 and I give you my hearty applause.

21 Oh, there's one other little thing. The consumers, I
22 thought, had a bit of, of victory over the accountants in the
23 storm damage cases, and that had to do with recovery only of
24 incremental costs. And you know what insurance does is it pays
25 your total loss. And the way the utilities in Florida work is

1 a lot of the damage is repaired by people who are already on
2 the payroll and whose salaries are covered through base rates.
3 I wouldn't want to see the payments that are made under this
4 mutual company get, result in double coverage for the
5 construction work done so that if base rates have already paid
6 for those people and the materials that go into reconstructing
7 the system, a utility doesn't get the money again through
8 insurance recovery. And I think that can readily be handled in
9 your rule so that you allocate those costs to the reserves in
10 the appropriate manner.

11 I don't think I have any other tidbits.

12 COMMISSIONER McMURRIAN: Mr. Harris, I have questions
13 still, if that's appropriate.

14 MR. HARRIS: Absolutely, Commissioner.

15 COMMISSIONER McMURRIAN: I want to get a better
16 understanding on the colorful chart of exactly sort of who's
17 paying what. With respect to the 200 million capital markets
18 item there, is that the group of 11 utilities would be paying
19 some sort of premium for that? Is that the way I understand
20 it? And, I guess, who makes the decision whether you go to
21 that sort of level beyond the blue level there?

22 MR. ASHBURN: Sure. Commissioner, that
23 200 million -- I guess perhaps the best way to look at it would
24 be just like an excess insurance policy that would come in in
25 place above that primary 250 million layer, it would just be

1 offered up through the capital markets, and I think that's the
2 best way to look at it. So there would be a premium for that
3 just like we would pay a premium for the other coverage. The
4 premium for that because it attaches higher would be less. But
5 the premium would be shared among the, among the 11 member
6 companies.

7 COMMISSIONER McMURRIAN: And the 11 member companies
8 would make some sort of decision or, I guess, some sort of
9 board would make a decision whether or not to go to that extra
10 step beyond the commercial insurance underneath?

11 MR. ASHBURN: Yes. We would look at the economics of
12 it, whether it represented a good value proposition from a risk
13 and cost standpoint. We would, you know, we would seek counsel
14 such as yours in what, how much limit you'd like us to carry.
15 It's sort of an uncertain world out there now, increasingly
16 uncertain it seems. But, yes, the group would collectively
17 decide.

18 Now there would be some companies that might not have
19 a risk that would attach at that level. So I suppose, as I
20 think about it, they wouldn't participate in it. You sort of
21 look at that 200 million. In order to get up to that
22 200 million, you would have had to have absorbed your
23 75 million -- 1 in 75 year event. You would have had to have
24 eaten up the 250 million layer of coverage above that before
25 you would get into that capital market. And I would think that

1 capital markets, that yellow layer, would be about a
2 1 in 100 year type of event. So the cost wouldn't be as great
3 as the coverage layer below it, and it would only be a cost
4 that would be shared equitably among those companies that had a
5 risk that could get into that yellow band.

6 COMMISSIONER McMURRIAN: Would the decision about
7 approaching the capital markets in that way be as a result of
8 extremely high payouts of the 250 million? I mean, when do you
9 make the decision? Is it that you have unusually high
10 hurricane seasons and that you exhaust that, or you feel like
11 you're going to and so you start looking at that? Because this
12 is also something where you're looking ahead and trying to
13 decide if you want to have sort of extra insurance.

14 MR. ASHBURN: Commissioner, we would look and try to
15 do for this, which we try to do for other risks, other property
16 and liability risks, we try to forecast what we believe is --
17 we look at our, what we call our probable maximum loss, and
18 that's the worst event that could likely occur, and then we
19 also look at what we call a maximum foreseeable loss. That's
20 the worst thing we can, you know, we could envision happening
21 when we, when all, a bunch of bad things happen together.

22 What we would typically do when we're establishing
23 how much insurance limit to carry, we look at those two key
24 metrics, the probable maximum loss and the maximum foreseeable
25 loss, and we want to carry -- again, if it's economically

1 rational to do that, we want to carry limits sufficient to
2 certainly cover your probable maximum loss, and we'd like to
3 get as close as we can to maximum foreseeable. And I guess the
4 best way to illustrate maximum foreseeable would be something
5 like a September 11th event. That's, that's -- I don't think
6 that was even on anybody's, even their maximum foreseeable loss
7 but it is now. So the -- we would try to establish limits.
8 Right now we think this total of 400 -- maybe the best way to
9 answer your question is the 450 million limits that we see here
10 is all the capacity that we see out there in the commercial
11 insurance and capital markets. And right now there is -- I
12 think you could blackboard a loss that would exceed that
13 450 million somewhere probably in the State of Florida.

14 COMMISSIONER McMURRIAN: Thank you. That, that
15 helps. The -- to Mr. Burgess's point about the concerns about
16 commercial insurance and particularly reinsurance, can you
17 speak to that? Because I guess I'm somewhat confused because I
18 realize that there aren't -- and we talked about earlier there
19 aren't the same kind of insurance options and options available
20 to utilities ever since Andrew. What's, what are the prospects
21 for this commercial reinsurance? You know, how expensive is
22 it? Is it -- and I know you talked about the difference in the
23 20 percent and 80 percent and that there may be some different
24 way to allocate that, but sort of how, how likely is it to be
25 able to get those sort of insurance options, how expensive are

1 they, and is it in your opinion the best way to go, or have you
2 made a decision on the 20 percent, 80 percent allocation there
3 on that 250 million?

4 MR. ASHBURN: Well, we haven't seen all the numbers.
5 We're tweaking the model. We've been having discussions with
6 the insurance markets. No doubt the extent to which you go out
7 and buy commercial insurance or reinsurance particularly in
8 this current hard market where there is very limited capacity
9 available, and we've all read all the issues around it, it is
10 expensive. And the trade-off is -- I mean, the most
11 economically efficient thing to do, particularly if you didn't
12 have a loss in the next few years within this, within this
13 first 250 million layer, would be to mutualize all of it. I
14 mean, that would be -- because to that extent the premiums you
15 pay to the mutual company, they just go to build that war chest
16 against the loss. They don't transfer away to commercial
17 reinsurers. The only problem with that, if you do have that
18 bad event that occurs, it's going to concentrate that right
19 into that pool of 11 companies.

20 So you're paying -- Commissioner, you are paying an
21 ~~expensive premium in the early days to transfer this big chunk~~
22 of this risk away to commercial reinsurance. Our goal would be
23 to build the lighter blue thing, section over time to where we
24 mutualize more of the risk, rely less on commercial reinsurance
25 and achieve financial efficiencies that way. Every one of our

1 industry mutuals that's been established in the past, in the
2 early days it was expensive and sometimes it was even a little
3 more expensive than the commercial market, particularly given
4 the early days' retrospective exposure. But over time each one
5 of those industry mutuals has proven to be more economically
6 efficient than fully insuring in the commercial marketplace.
7 There's a trade-off in the early days, no doubt.

8 MR. BURGESS: May I --

9 COMMISSIONER McMURRIAN: Sure.

10 MR. BURGESS: -- in response to that? I think your
11 question -- and I appreciate the answer. I think your question
12 is extremely insightful, Commissioner, because in today's
13 market, particularly with regard to purchasing reinsurance, it
14 is just extraordinarily expensive. You take models like the
15 one that we're talking about that calculates the expected loss,
16 and in some layers of reinsurance what they require and charge
17 is ten times that amount. That's a little bit high. But a
18 normal charge in the reinsurance market in homeowners is six
19 times the expected loss, six times. So it's inefficient to
20 that extent. And to the extent any entity can stay out of, in
21 the current market can stay out of the reinsurance market,
22 you're far better off in our estimation.

23 COMMISSIONER McMURRIAN: So, so what I hear you
24 saying is you, while not opposed to a concept of something like
25 this, you think that if it includes some sort of reinsurance

1 idea --

2 MR. BURGESS: I would tend to prefer that it not
3 include some sort of reinsurance idea, you know, be purchased
4 in today's market. But I, you know, I understand sometimes
5 it's sort of like, well, what do you do? How much are you
6 willing to pay to ward off or to deal with the worst possible
7 scenario you can think of? And, you know, there has to be a
8 limit, and I think the amount that, that is being charged is
9 beyond that limit. But that's, that's just, you know, it's
10 judgmental, it's subjective, but.

11 COMMISSIONER McMURRIAN: I think I said this when
12 this came up at the agenda. We're constantly being asked about
13 why don't the utilities have insurance? And, of course, this
14 is extremely complicated to try to, to try to explain, but I
15 think that now that we're heading down this road I think we at
16 least have to look at all the options.

17 And I guess that sort of leads to another question I
18 have. Is it possible to create a situation, and I realize it
19 would probably have to be modified in several ways, but to
20 create a situation that would insure for events beyond -- if we
21 ~~were to apply it to history and it would apply to events beyond~~
22 Katrina for Mississippi Power, is there, is there some way to
23 do this where you would have seen some benefits, for instance,
24 in the 2004 storm season for Florida utilities? Or is it that
25 that would just cost so much that there wouldn't be, the cost

1 benefit wouldn't pan out?

2 MR. ASHBURN: I'll answer that question. I'd first
3 like to come back just for a moment to one point. Now you've
4 raised a very valid point. I can't argue that reinsurance is
5 very expensive. You pay heavily for the transfer. I would
6 like to make one point though. Part of this effort is to pool
7 our collective buying power and leveraging, leverage it.

8 We believe, we haven't seen all the numbers yet, but
9 we believe that we can jointly go out and procure insurance and
10 then allocate costs in a much more favorable situation than if
11 each company were going out there trying to find its own
12 insurance on its own. So there are some -- there's leverage in
13 buying power.

14 To come back to your question though, our goal would
15 be -- this would be a first step, a foundation that we could
16 build on. Our goal would be over time to try to lower the
17 attachment points so that the model could respond to events
18 such as what happened in '04 and '05. I guess there also is
19 the possibility, and certainly could be explored in having some
20 sort of insurance policy at some future time that responded to
21 aggregate losses. Right now we're talking about a per
22 occurrence limit. But in other areas of property and casualty
23 insurance you do have coverages that are written on aggregate
24 loss so that if you have multiple events that occurred in a
25 given year and exceeded a certain threshold, it could trigger

1 coverage. So certainly that would be something that could be
2 explored down the path.

3 COMMISSIONER McMURRIAN: When you mentioned the
4 leverage and the buying power, that reminded me of a question I
5 had earlier about just the participants who were looking more
6 seriously at this. And, of course, I noticed Florida Public
7 Utilities Corporation wasn't on that list and I guess I'll go
8 ahead and ask specifically with them, are -- and perhaps it's
9 just with respect to smaller companies like them. Have they
10 shown interest in this or can you, can you tell me? I don't
11 know if I'm asking you to speak out of school, but are they
12 interested in this as well? And how -- and I guess the
13 extension of that is how would this sort of a plan appeal to
14 smaller entities such as FPUC and maybe munis and co-ops?

15 MR. ASHBURN: Well, I know that they have not been
16 party to the discussions. I really don't know if we've talked
17 to them, Florida Public Utilities. They are, of course, an all
18 distribution, I believe, utility and very small, and I just --
19 we haven't had a conversation with them about it. I don't know
20 where their attachment point is and that kind of thing.

21 I don't think we had, have had any conversations at
22 all with any munis or co-ops at all at this point.

23 MR. MEGGS: I don't see any reason that they couldn't
24 be involved in this.

25 MR. ASHBURN: Right.

1 MR. MEGGS: And the thing that's interesting about
2 this model is that it, it looks at each company's individual
3 risk profile, their exposure to a loss, and calculates a
4 deductible based on that company individually. So presumably
5 the attachment point for the coverage would be lower for a
6 smaller utility.

7 SPEAKER: Wouldn't the munis and co-ops, aren't they
8 eligible for FEMA relief though?

9 SPEAKER: That's something I don't know.

10 MR. ASHBURN: Yeah. They, they do have access to
11 FEMA money more than -- but we do not, and they may not be as
12 interested because of that. I don't know. We haven't
13 approached them yet.

14 COMMISSIONER McMURRIAN: Is that munis and co-ops
15 have access to that, we think, or is it one --

16 SPEAKER: I think they both do.

17 SPEAKER: I think so. But we could check into that.

18 SPEAKER: I believe they do.

19 COMMISSIONER McMURRIAN: I would just think, and
20 particularly with some of the munis and co-ops that have
21 ~~associations where they ban together for generation~~
22 alternatives, for instance, it seems like that they might be
23 able to in a way pool their resources to be a part of some sort
24 of plan. But if they get FEMA money and they're not
25 interested, I'm not --

1 MR. ASHBURN: Well, they may -- that may be changing.
2 I mean, I know they have access to FEMA money. But the FEMA
3 money is also tied to how many events in a certain period of
4 time. And some of them may have had enough events that they
5 can't go back to FEMA. After having been hit once every so
6 many years you can't go back. Now I don't know if that's a
7 changing element as well, but I remember that was a component
8 of it as well. And, frankly, we haven't talked to them, so I
9 don't know what their, what their interest is.

10 COMMISSIONER McMURRIAN: But is it, is it certainly
11 true that the more entities you have involved, that you'll be
12 able to spread the risk more or are there --

13 SPEAKER: Right. That's true.

14 COMMISSIONER McMURRIAN: Okay.

15 SPEAKER: Absolutely. And that would be our goal, to
16 expand this. We need to get critical mass to get it off the
17 ground.

18 The other thing that I would just mention from a
19 timing standpoint just for your information, if we were just
20 looking at the primary reinsurance, the 250 million layer that
21 we'd have to go to reinsurance markets for, typically you need
22 to approach those markets at least three months in advance of
23 the, of June 1, the storm season.

24 If you're talking about capital markets, you'd have
25 to approach them a little bit earlier. We estimate the optimal

1 time to approach capital markets for a catastrophe bond would
2 probably be sometime between December and early -- December and
3 late January of next year to have something ready for the 2008
4 storm season.

5 COMMISSIONER McMURRIAN: Okay. I think, I think that
6 was about all, but let me, let me --

7 MR. McWHIRTER: I have a suggestion that might help
8 save some money. On your coverage specifics, when insurance
9 companies exclude certain coverages, that reduces the cost.
10 But it's, your insurance is intended to kick in for Category
11 4 and 5 hurricanes but not 1 and 2 hurricanes.

12 MR. ASHBURN: Well, it's really on the 1 in 75 year
13 limit. We anticipate that limit would be hit when you've got a
14 larger storm rather than a smaller storm. It depends.

15 MR. McWHIRTER: I see. So we don't worry about
16 Category 3?

17 MR. ASHBURN: Threes -- it depends on how they hit
18 you and where. We're not sure a 3 could do it.

19 MR. MEGGS: I think our modelers went back quite a
20 long way and actually found a couple of Category 3s that could
21 have triggered coverage. It really depends on the
22 concentration of your property values and the track of the
23 hurricane. But, yes, a Category 3 could trigger coverage.

24 MR. McWHIRTER: Well, that's -- another idea that
25 would reduce your cost significantly is if the insurance would

1 only cover incremental costs as Commission rule directs as
2 opposed to your total costs. That would probably reduce the
3 premium quite substantially.

4 MR. ASHBURN: That's getting in an area that's out of
5 my area of expertise.

6 I would imagine though commercial insurers would want
7 to know, have some certainty about where their coverage would
8 attach and what would trigger it. If there were uncertainties
9 about some underlying amount that would be covered that might
10 be credited against -- well, right now they would just be
11 looking exactly at your damageability. They wouldn't consider
12 regulatory recovery issues, things like that.

13 MR. KENNEDY: Keith Kennedy with FPL. The real
14 answer to your question is it doesn't, in this model it doesn't
15 make any difference because it's not an actual loss payout,
16 it's a modeled payout. So what you're saying is quite correct
17 if it were traditional insurance with an adjusted claim, but
18 with this it doesn't make any difference.

19 MR. McWHIRTER: But that's the beauty of using the
20 model, as I see it.

21 MR. KENNEDY: Exactly. Exactly.

22 MR. McWHIRTER: Because when you do your model, you
23 would exclude costs that are covered by base rates and only
24 include incremental costs. And if you let that be known to the
25 mutual insurance company, I would think that would reduce the

1 premium quite substantially.

2 MR. KENNEDY: The reason that wouldn't be wise from
3 the customers' perspective is that you already have a
4 1 in 75 year deductible. So, for example, for Florida Power &
5 Light you'd have a \$750 million loss before this would attach.
6 So from my perspective both as a customer and an employee of
7 FPL, I want to get as much out of this devil as I can to help
8 with all this uninsured losses at the bottom.

9 MR. McWHIRTER: Good comment.

10 COMMISSIONER McMURRIAN: Mr. Harris, I did have one
11 more question. It was about the point Mr. McLean raised about
12 the entry, the point of entry by the affected party. And I
13 guess my question would have to assume that you put some sort
14 of system like this in place. And I know that there's a lot of
15 discussion about how it would be done, whether it would be
16 through rule change or base rates and things, and I don't want
17 to even guess as to how that would be resolved.

18 But to the extent you go forward with some kind of
19 plan like that, how, how would you see the point of entry by
20 affected parties being affected one way or the other,
21 positively or negatively? Would there still be some point of
22 entry for affected parties into this process? I'm assuming
23 there would be, but I --

24 SPEAKER: Well, you know, we have insurance policies
25 now, as we've discussed, with AEGIS and others, and their entry

1 as to whether that's prudent or not to have engaged in that
2 insurance activity is in a rate case, I guess. Because if it's
3 covered in a base rate case, in the rate case the books are
4 open and you're looking at everything including is your
5 insurance coverage prudent and everything else you're doing, is
6 it prudent. So I guess that's a point of entry for that kind
7 of insurance policy.

8 To the extent that it's going through some cost
9 recovery mechanisms, it would be when that recovery occurs is
10 an opportunity to discuss, you know, is it prudent to have done
11 it or not.

12 MR. SLEMKEWICZ: And this is John Slemkewicz. You
13 know, our rule covers what could be charged to the reserve. It
14 in no way defines what storm damage costs actually are.

15 SPEAKER: Right.

16 MR. SLEMKEWICZ: It's only just what can be charged
17 against the reserve, and those two may be totally different.

18 SPEAKER: Right. Right.

19 SPEAKER: And I would venture to say also, since
20 we're talking about this as covering a 1 in 75 year storm, we
21 haven't had one in a while. Considering we've been in here a
22 couple of times with storms that didn't hit this level, I
23 suspect if we got hit by a 1 in 75 year storm, we're in here
24 for something other than this. And this is just an element
25 that's mitigating the cost and the effect of it, but we're in

1 here and there's a point of entry.

2 COMMISSIONER McMURRIAN: Thank you. I think that's
3 it. Thanks. Thanks for indulging me.

4 MR. HARRIS: Does anybody else have, anybody in the
5 audience or anything have any other questions or any other
6 comments to make? And I'm not seeing -- Mr. McWhirter maybe,
7 but I'm not seeing any. Did you have something, John?

8 MR. McWHIRTER: I just hope they won't call it
9 Colonial Penn Mutual.

10 MR. HARRIS: Well, then to sort of -- I would suggest
11 that the next step that I see is probably for staff to get
12 together and meet internally and try to decide what we think
13 the appropriate way to move forward, whether it's to do
14 something on rulemaking or something else. And then decide how
15 we should present that back out to you all, either -- you know,
16 I just don't know what direction we would take. And then I
17 can't even think beyond that how we would get it out there
18 other than to maybe have another workshop to tell you what
19 we're thinking or maybe send out an email or something like
20 that.

21 ~~If it was, if it was staff's decision to make some~~
22 kind of, you know, to, we need to get this going, you know, we
23 need to present it to the Commissioners in some way by opening
24 a docket or something. So I would suggest probably the next
25 step as I see it would be for staff to decide what we think the

1 appropriate way to go forward is, and then get the word out to
2 you all, the audience, somehow, and the Commissioners
3 obviously, but get the word out to you all and then maybe have
4 a decision made as to whether that's appropriate or not. I
5 would not be comfortable, I think, at this point, you know,
6 initiating a rulemaking until we've had a chance to talk about
7 that, unless OPC says that's fine, we can present our concerns
8 in a rulemaking. So that's the kind of thing we need to talk
9 about, and then I guess get it out there to you all and sort of
10 figure out what we're going to do. And obviously there would
11 need to be some probably guidance from the Commission itself as
12 to what -- you know, staff doesn't like to go off and do stuff
13 without the Commissioners knowing what we're doing. So that's
14 sort of what I would see for the next steps.

15 The reason I'm mentioning that is I heard, you know,
16 you, Bill, say that you're trying to put something in place for
17 '08. You don't know if it's going to happen, but that's sort
18 of the time window.

19 MR. ASHBURN: Right.

20 MR. HARRIS: And if we're talking these lead times
21 and we know how long rulemaking takes, we know how long some of
22 these petitions, PAAs can take if they get protested, that
23 gives, I think, staff sort of a window of what we need to be
24 looking at and how we want to move forward.

25 MR. ASHBURN: Okay.

1 MR. HARRIS: At this point I would suggest that Tim
2 Devlin and I are probably the contact people for questions.
3 You know, that could change depending on the role staff wants
4 to, the way staff sees that this should move forward. It might
5 switch to the ECR division or Tim might assign somebody. But
6 at that point that's sort of what I would see, that I would be
7 your contact person, Tim Devlin would be your contact person,
8 and we'll try to get the word out to you all somehow as to what
9 staff's feeling is to move forward.

10 SPEAKER: I just have one point to amplify what
11 you're talking about, Larry, is that this is definitely a work
12 in progress. We're very interested in seeing how it unfolds.
13 And if you could, any time something happens, some change takes
14 place, you add another member to the team of 11 or you get
15 closer in identifying how this model is actually going to work,
16 maybe you could send a progress report to us periodically.

17 SPEAKER: Sure. We'd be happy to do that.

18 SPEAKER: I guess to our attention here.

19 MR. HARRIS: You could send it by email, if you
20 wanted to.

21 ~~SPEAKER: Email would be fine.~~

22 SPEAKER: Smoke signal, whatever works.

23 MR. HARRIS: Yeah.

24 SPEAKER: Well, you might also copy the interested
25 parties, Steve sitting over there and Mr. McWhirter.

1 MR. HARRIS: Yeah. I would anticipate that one of
2 the first steps staff is probably going to make is, when we do
3 decide what we're going to do, is we'll send out an email.
4 And, you know, sort of like we did here, we'll get a contact
5 person for the different companies and, and go from there.
6 That's just me thinking about how these things tend to work.
7 But it is sort of an undocketed matter at least at this point
8 and that makes it a little bit more picky because there's no
9 way to really, there's no central docket people can look at to
10 see what's been filed and things like that. So I would say,
11 you know, the bottom line is call me or call Tim if you've got,
12 if you've got an update or if you have questions for those
13 people that might have questions.

14 SPEAKER: Okay. We'll do that. We appreciate the
15 opportunity to come and present this.

16 MR. HARRIS: Commissioner, did you have something?

17 COMMISSIONER McMURRIAN: I just had one suggestion,
18 and, of course, I know that this isn't docketed or anything
19 yet, but it seems like to me it would be good if FIPUG and OPC
20 and the companies can start getting together, and I'm not
21 saying that you haven't, but that you start talking the same
22 time staff starts getting organized about how to do it, that
23 you all can share your concerns. And perhaps when there are
24 progress reports filed, it can address how you're addressing
25 each other's concerns and all too. I think that would be

1 helpful, rather than going down the road and then trying that
2 approach later, which is often what we do, quite frankly. But,
3 anyway, that's just my suggestion. I think that would be good.
4 And if there are other parties out there that are interested as
5 well, I don't mean to preclude anyone. Thank you.

6 MR. HARRIS: Okay. Thank you all for your time today
7 and your participation, and we look forward to making progress
8 on this, at least the idea and getting it fully fleshed out and
9 see what y'all come up with. And we do appreciate it. Y'all
10 have a good day now.

11 (Workshop concluded.)
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1 STATE OF FLORIDA)
2 COUNTY OF LEON)

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12 *Linda Boles*

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STORM DAMAGE INSURANCE OPTIONS

-

Briefing on Progress/Status

**Florida Power & Light
Progress Energy Florida
Tampa Electric
Gulf Power**

Background

- Prior to Hurricane Andrew in 1992, commercial storm insurance coverage for transmission and distribution lines was available sporadically and in limited amounts
- Since Hurricane Andrew, commercial storm insurance coverage for transmission and distribution lines has not been available
- Since 1992, as a result of the unavailability of commercial insurance, electric utilities have relied on their respective property insurance reserves for storm related damages to their transmission and distribution lines
- All of the Florida investor owned electric utilities have had base rates set since 1992 based on test year budgets with NO premiums for property insurance coverage of transmission and distribution lines
- Subsequent to the storms of 2004/2005, several Gulf and Atlantic coast utilities initiated a project to look into developing a mutual solution to the lack of insurance market coverage of storm damage to transmission and distribution lines

Group Captive Industry Mutual Insurer

- Effort underway is modeled on other mutual insurance groups set up for other difficult to insure hazards (e.g. NEIL, AEGIS, EIM)
- Industry Mutual Insurer is jointly owned by member utilities
- Possible creation of transmission/distribution insurance facility as mutual owned by the members and managed/administered by AEGIS
- Goal is to achieve reasonable coverage for catastrophic events as first step, achieve some risk sharing coverage

Captive Insurers Conduits for risk

- To the extent that risk is not covered by reinsurance or other external mechanism, it remains with the members
- Members subject to special assessment to maintain adequate reserves

Interest Group

Progress Energy

- Progress Energy Florida
- Progress Energy Carolina

Southern Company

- Gulf Power
- Alabama Power
- Mississippi Power
- Georgia Power

Florida Power & Light

Centerpoint

Tampa Electric

CLECO

SCANA

Entergy

Duke Power

Dominion

Initial Discussions

- Look at distribution lines first (69 kV and below voltage) because these facilities are more evenly distributed amongst the group representing bulk of assets at risk
- Focus on cataclysmic hurricane storm risks
- Future Possibilities – consider addition of transmission lines to covered property and addition of ice storms and tornados to covered risks

Approach

- Storm damage scenarios for 11 operating companies developed using computer modeling
- Models looked at periods of high hurricane activity over last 100 years of weather history to reflect current period of high hurricane activity
- Model scenarios (over 40,000) used to derive each company's 1 in 75 year attachment point, the dollar figure of damage representing a 1 in 75 year hurricane hit on service area
- Coverage would kick in for any storm that exceeds a 1 in 75 year damage event
- Premium for coverage allocated to mutual participants based on expected damage of each company in each layer of coverage
- Mutual pool portion of 1st layer premium goes to build reserves and would be retained by mutual company building up reserves for future storms
- Payout to be based on modeled results after storm has passed, not actual damages incurred so long as the modeled results do not exceed actual losses

Coverage Specifics

- Overhead distribution facilities only (e.g. poles, wires, transformers – not substations)
- Wind related damage only, not flooding or storm surge related damages
- Intended to kick in for cataclysmic storms, not average or just major storms (4's and 5's, not 1's and 2's)
- Such a storm must have high intensity winds, landfall location and orientation to exposed highly developed portions of service areas to those high winds, and have significant size
- Modeled losses would be paid out, not actual losses, to improve payout time lag and avoid adverse debates, negotiations and litigation with payers so long as modeled results do not exceed actual losses
- Mutual approach used to share similar risk over larger value of assets in order to create market interest in providing coverage where currently there is none
- Limit is shared limit for all utilities in the mutual although the attachment point is per utility

Hurricane Mutual Coverage Illustration

\$200M Capital Markets

\$200M Coverage From Markets
Potential for Catastrophe Bond

**20% of \$250M
Mutual Pool**

80% of \$250m Traditional

\$50M Mutual Pool Coverage
\$200M Reinsurance Coverage

75 Year Event Per Insured Utility

No Coverage Under Mutual

Total

\$450M Total Coverage Per Occurrence
Above 75 Year Event Attachment

Historic Storms

- Recent storms modeled to determine if 1 in 75 year attachment met based on current version of model
- Katrina is the only storm since 1983 that would have exceeded attachment point – for Mississippi Power only
- Storms impacting Florida in recent years would not exceed the 1 in 75 year attachment points for any Florida IOU
- Three storms prior to 1980's would have exceeded IOU attachment point(s) (again, based on current model version):

<u>Storm Name</u>	<u>Affected Company</u>	<u>Year</u>
Hazel	PEC	1954
Easy	PEF and TEC	1950
1921-06	PEF and TEC	1921

Status and Next Steps

- Group still discussing concept, details and group commitment not ready for the coming storm season
- Need to establish accounting/regulatory mechanism for recovery of costs
- Continued review of loss studies
- Continued discussion on levels of coverage and options
- Insurance marketability for such a mutual approach still being evaluated
- Need to develop and reach agreement on mutual company organization structure and legal requirements