

**BEFORE THE FLORIDA
PUBLIC SERVICE COMMISSION**

**DOCKET NO. 09 0172 EI
FLORIDA POWER & LIGHT COMPANY**

**IN RE: FLORIDA POWER & LIGHT COMPANY'S
PETITION TO DETERMINE NEED FOR
FLORIDA ENERGYSECURE LINE**

DIRECT TESTIMONY & EXHIBITS OF:

JUAN E. ENJAMIO

DOCUMENT NO. DATE
03070-09 4/7/09
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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION
FLORIDA POWER & LIGHT COMPANY
DIRECT TESTIMONY OF JUAN E. ENJAMIO
DOCKET NO. 09 _____-EI

Q. Please state your name and business address.

A. My name is Juan E. Enjamio. My business address is Florida Power & Light Company, 9250 West Flagler Street, Miami, Florida 33174.

Q. By whom are you employed and what is your position?

A. I am employed by Florida Power & Light Company (“FPL” or the “Company”) as Supervisor of Integrated Analysis in the Resource Assessment & Planning Department.

Q. Please describe your educational background and professional experience.

A. I graduated from the University of Florida in 1979 with a Bachelor of Science degree in Electrical Engineering. I joined FPL in 1980 as a Distribution Engineer. Since my initial assignment in FPL, I have held positions as a Transmission System Planner, Power System Control Center Engineer, Bulk Power Markets Engineer, Supervisor of Transmission Planning and Supervisor of Supply and Demand Analysis. In 2004, I became Supervisor of Integrated Analysis – Resource Planning.

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1 **Q. Please describe your duties and responsibilities in your current position.**

2 A. In my current position as Supervisor of Integrated Analysis, I am responsible
3 for supervision and coordination of economic analyses of alternatives to meet
4 FPL's resource needs and maintain system reliability.

5 **Q. Are you sponsoring an exhibit in this case?**

6 A. Yes. I am sponsoring the following exhibits which are attached to my direct
7 testimony:

8 • JEE-1 Projection of FPL's 2009-2030 Resource Needs

9 • JEE-2 Resource Plans Utilized in the Analyses

10 • JEE-3 Renewable Resource Assumptions

11 • JEE-4 RPS Scenario Renewable Resources Added

12 • JEE-5 Projected FPL Energy Mix by Fuel Type

13 • JEE-6 Projection of FPL System Incremental Gas Use

14 • JEE-7 Economic Evaluation Results for Different Gas
15 Transportation Alternatives

16 • JEE-8 Projection of Approximate Bill Impacts for
17 Different Gas Transportation Alternatives

18 • JEE-9 Cost of Capital

19 **Q. What is the purpose of your testimony in this proceeding?**

20 A. The purpose of my testimony is to present the results of economic analyses
21 that support FPL's petition for an affirmative determination of need for FPL to
22 construct the Florida EnergySecure Line. My testimony addresses six main
23 points. First, I will discuss FPL's projection of additional resource needs in

1 the future and how those resource needs relate to increased firm natural gas
2 transportation. Second, I present and discuss the long-term resource plan that
3 meets FPL's future resource needs and two alternate resource plans that are
4 used to quantify FPL's natural gas transportation requirements. Third, I
5 present FPL's projected gas requirements. Fourth, I present an overview of
6 the economic analysis process. Fifth, I describe the results of the economic
7 analyses that examined FPL's gas transportation alternatives and the resulting
8 projections of approximate bill impacts for each of the alternatives. Sixth, I
9 summarize the results of the economic analyses and present my conclusion
10 that the Florida EnergySecure Line / Company E Upstream Pipeline Project is
11 the most economic of the gas transportation alternatives considered and, when
12 other beneficial non-economic attributes are taken into account, the best
13 alternative for FPL's customers.

14 **Q. Please summarize your testimony.**

15 A. Based on FPL's current load forecast and consistent with its long-term
16 resource plan, which includes future generation resources previously approved
17 by the Commission (i.e. the West County Energy Center Units 1, 2 and 3, the
18 modernizations of the Cape Canaveral and Riviera steam units, the uprates of
19 FPL's existing nuclear units, Turkey Point Units 6 and 7, and the solar
20 photovoltaic and thermal projects at FPL's DeSoto, Space Center, and Martin
21 sites), FPL projects that it will need as much as 19,661 MW of new capacity
22 between 2013 and 2040. Of this total capacity, 17,357 MW is expected to be
23 incremental gas-fired capacity. This need already accounts for the addition of

1 1,121 MW of new demand side management (DSM) programs projected to be
2 added between 2009 and 2018.

3

4 In addition to FPL's long-term resource plan (Base Case), two alternate
5 scenarios were developed to analyze firm gas transportation alternatives.
6 These alternate scenarios are the Renewable Portfolio Standard (RPS)
7 Scenario resource plan (RPS Scenario) and the Nuclear Delay Scenario
8 resource plan (Nuclear Delay Scenario). The RPS Scenario assumes that the
9 state of Florida will adopt an RPS rule with a target of 20% renewable energy
10 by 2020, constrained by a 2% cap on increased retail revenues. The Nuclear
11 Delay Scenario differs in that it postulates a four-year delay in the
12 construction of Turkey Point Units 6 and 7.

13

14 In 2008, approximately 53% of all energy produced by FPL came from gas-
15 fired generating units. This percentage is projected to increase to 68% by
16 2030 and 84% by 2040. Between 2013 and 2040, FPL will need to add about
17 2,700 million cubic feet of gas transportation capacity per day (MMcf/d). As
18 described in the testimony of FPL witness Forrest, the existing gas
19 infrastructure in Florida is inadequate to meet the need for firm gas
20 transportation needs of FPL through 2040.

21

22 As a result, FPL conducted a solicitation process for gas transportation
23 capacity for FPL's initial gas requirements as well as developed its own self-

1 build project: the Florida EnergySecure Line / Company E Upstream Pipeline
2 Project. From the solicitation process, the best non-FPL alternative was
3 selected (identified as the “Company B Proposal”). The solicitation process is
4 described in the testimony of FPL witness Stubblefield.

5
6 The focus of my testimony is the economic analysis performed to compare
7 both alternatives, the Company B Proposal and the Florida EnergySecure
8 Line / Company E Upstream Pipeline Project, under the Base Case and two
9 alternate scenarios. The economic analysis consists of a life-cycle cost
10 analysis that determines the difference in cumulative present value of revenue
11 requirements (CPVRR) between the two firm gas transportation alternatives
12 under each of three resource plans. The analysis results show that selecting
13 the Florida EnergySecure Line / Company E Upstream Pipeline Project results
14 in an economic advantage ranging between \$204 million and \$513 million
15 CPVRR when compared to the Company B Proposal. This economic
16 advantage does not include any benefit to FPL’s customers from short-term
17 off-system sales of gas transportation capacity. FPL witness Sexton explains
18 how the sales made possible by the Florida EnergySecure Line / Company E
19 Upstream Pipeline Project could provide additional benefits to our customers,
20 ranging from approximately \$200 million to as high as approximately \$700
21 million.

1 I conclude that based on the projected gas transportation needs and favorable
2 economics, the Florida EnergySecure Line / Company E Upstream Pipeline
3 Project is the best alternative for our customers.

4

5 **I. FPL'S PROJECTION OF RESOURCE NEEDS**

6

7 **Q. How were the projections of resource needs determined?**

8 A. The timing and magnitude of FPL's future resource needs are based on
9 generation reliability analyses using established planning criteria. While FPL
10 uses both loss of load probability (LOLP) and reserve margin criteria in its
11 system, under current assumptions the latter establishes the need for future
12 resources. The reserve margin planning criterion establishes a minimum
13 reserve margin of 20%. FPL updated its reserve margin calculations using
14 current assumptions. The most significant of these assumptions are listed
15 below:

16

17 Load forecast: By 2030, FPL's summer peak load is expected to grow
18 12,871 MW over the 2008 actual peak load. The load forecast and the
19 load forecasting process are described in FPL witness Morley's
20 testimony.

21

22 Demand side management (DSM): The DSM assumption used in this
23 analysis is based on meeting FPL's currently-approved DSM Goals
24 through 2014, plus implementing additional cost-effective DSM

1 through 2014 that was identified after the current DSM Goals were
2 established, and a projection of continued DSM additions in 2015
3 through 2018. This projection above the DSM already implemented
4 by FPL through the end of 2008 results in the addition of 1,121 MW of
5 load control and conservation measures by 2018. This projection of
6 1,121 MW of additional DSM starting in 2009 is not reflected in
7 FPL's load forecast, but is instead included as an additional resource in
8 the resource plan.

9
10 FPL is scheduled to present new projections of cost-effective DSM to
11 the Commission in June 2009. These new projections will be used to
12 determine the Company's new DSM Goals for the years 2010 through
13 2019. The analyses to develop these new projections of cost-effective
14 DSM for the new DSM Goals are a work-in-progress at the time the
15 need determination petition for the Florida EnergySecure Line is being
16 filed.

17
18 Renewable resources: The Base Case resource plan includes 110 MW
19 of solar generation from FPL's new solar projects at the DeSoto, Space
20 Center and Martin sites. These projects have already been approved
21 by the Commission.

1 Generation resources previously approved by the Commission: The
2 following generating units are included in the resource plan:

3

4 1. West County Energy Center Units 1, 2, and 3 (all in service by
5 the summer of 2011). Total capacity = 3,657 MW.

6

7 2. Nuclear uprates at existing nuclear units (all in service by end
8 of 2012). Total capacity = approximately 400 MW.

9

10 3. New nuclear units - Turkey Point Units 6 and 7 will be in
11 service in 2018 and 2020, respectively. Total capacity = 2,200
12 MW.

13

14 4. Modernizations – The modernization projects at the Cape
15 Canaveral and Riviera Plants, which will become the Cape
16 Canaveral Next Generation Clean Energy Center (CCEC) and
17 Riviera Beach Next Generation Clean Energy Center (RBEC),
18 will be in service in 2013 and 2014, respectively. Incremental
19 capacity = 1,069 MW.

20

21 Power purchases: Expiration of power purchase contracts totaling
22 1,610 MW.

1 The analysis of the generation reliability needs, based on the assumptions
2 described above, indicates the need for 14,931 MW of additional resources
3 between 2021 and 2040, after incremental DSM. This need is based on
4 meeting the 20% summer reserve margin criteria. This is further illustrated in
5 Exhibit JEE-1.

6

7

II. THE RESOURCE PLANS

8

9 **Q. What resource plans did you use in your study?**

10 A. As I previously discussed, FPL used its long-term resource plan (Base Case)
11 and two alternate scenario resource plans (RPS Scenario and Nuclear Delay
12 Scenario) to analyze the economics of the Florida EnergySecure Line /
13 Company E Upstream Pipeline Project.

14 **Q. What is included in the Base Case?**

15 A. The Base Case reflects the major assumptions listed in Section I, including the
16 generation capacity additions through 2020 already approved by the
17 Commission. The need for additional resources required to maintain
18 generation reliability after 2020 in excess of the capacity provided by the
19 resources described in Section I is met with natural gas-fired combined cycle
20 units. For this plan, the combined cycle units were sized at 550 MW with
21 performance equivalent to that of "G" class advanced combustion turbine
22 technology.

1 In the final analysis, this resource plan results in the need to add 17,357 MW
2 of natural gas-fired resources between 2013 and 2040. This total includes the
3 CCEC and RBEC facilities. The results of the Base Case are described in
4 Exhibit JEE-2.

5 **Q. Why did you assume that FPL will fill the incremental generation**
6 **resource needs beyond the proposed nuclear Turkey Point Units 6 and 7**
7 **with gas-fired combined cycle units?**

8 A. The options available to FPL to meet the needs for additional generation
9 resources are limited to renewable energy resources, gas-fired combined cycle
10 units, gas-fired combustion turbine units and additional nuclear generating
11 units. I should note that, for resource planning purposes, modernizing existing
12 facilities and building new combined cycle units would impose very similar
13 gas requirements on FPL's system.

14

15 Under current assumptions, renewable energy resources whether solar, wind,
16 or biomass are not cost effective when compared to FPL's other potential
17 generation resources (gas-fired units and nuclear units). Therefore, it is
18 appropriate that FPL not include new renewable resources in its Base Case.
19 However, FPL did include an RPS plan as an alternate scenario in this study.

20

21 FPL considered whether gas-fired combustion turbines would be more cost
22 effective than combined cycle units. It was determined that for FPL's system,

1 under current assumptions, combined cycle units will be the more cost-
2 effective natural gas-fired option.

3

4 The last option considered was the addition of new nuclear units. As
5 demonstrated in the Nuclear Power Plant Cost Recovery Docket, FPL believes
6 that new nuclear units are cost effective generation alternatives that result in
7 significant fuel cost savings and emission reductions. However, FPL is
8 uncertain as to the timing of additional nuclear units following the
9 construction of Turkey Point Units 6 and 7 and determined that including
10 additional nuclear units into the resource plans utilized in the economic
11 analysis of gas transportation alternatives was not appropriate.

12 **Q. Why did FPL develop an RPS Scenario?**

13 A. The Florida Legislature is considering the adoption of RPS legislation. As
14 requested by the Legislature, the Commission developed a draft rule that it
15 recently submitted to the Legislature for its consideration. FPL believes some
16 form of RPS legislation or other similar renewable energy legislation will be
17 implemented at either the state or federal level in the near future. As a result,
18 FPL decided to include an RPS scenario in the economic analysis of the
19 Florida EnergySecure Line / Company E Upstream Pipeline Project and
20 competing gas transportation proposal.

21 **Q. How did FPL develop the RPS Scenario resource plan?**

22 A. The RPS Scenario was developed using the major assumptions listed in
23 Section I of my testimony. However, additional renewable resources were

1 added in a manner consistent with the Commission's RPS draft rule. Any
2 resource need not met with new renewable resources was met with the
3 550 MW natural gas-fired combined cycle units as previously described.

4

5 In the final analysis, the RPS Scenario results in the need to add 16,804 MW
6 of natural gas-fired resources between 2013 and 2040 in the form of combined
7 cycle units. The results of the RPS Scenario resource plan are shown in
8 Exhibit JEE-2.

9 **Q. Can you describe how you determined the additional renewable**
10 **resources added under the Commission RPS draft rule?**

11 A. It was assumed that the RPS would require that 20% of energy sales would
12 be met from renewable resources by the year 2020. However, FPL assumed
13 a cap on the cost of these renewable resources. This cap consists of 1.5% of
14 previous year's retail revenues for Class I renewable resources (solar and
15 wind) and an additional 0.5% cap for Class II renewables (all others).

16

17 To meet the 20% renewable energy standard, the analysis assumed that FPL
18 would add both solar photovoltaic and biomass renewable energy resources.
19 The costs and performance of the solar photovoltaic resources are based on
20 FPL's DeSoto Next Generation Solar Energy Center Project. At 25 MW, this
21 plant will be the largest solar photovoltaic facility in the nation when
22 completed at the end of 2009. The costs of biomass resources are based on
23 Navigant's "Florida Renewable Energy Potential Assessment" report,

1 prepared for the Commission and others in late 2008. The assumptions used
2 for solar and biomass renewable resources are listed in Exhibit JEE-3.

3

4 Under the RPS Scenario, between 2010 and 2020 FPL will add an average of
5 42 MW of solar photovoltaic resources and 28 MW of biomass resources
6 every year. It was then assumed that after 2020 FPL would continue to build
7 renewable resources following the 2010-2020 trend. This results in the
8 addition, by 2040, of 3,290 MW of renewable resources to FPL's generation
9 resource portfolio.

10

11 In determining the amount of renewable resources to be added under the 2%
12 cap, FPL assumed one of several interpretations of how the cap would be
13 applied. In FPL's analysis, the amount of renewable resources to be added
14 was constrained by the cost cap, thus preventing the 20% RPS target from
15 being met. The renewable resources added in the RPS scenario are shown in
16 Exhibit JEE-4.

17 **Q. Why did FPL develop a Nuclear Delay Scenario?**

18 A. FPL presently expects to place the new Turkey Point Units 6 and 7 into
19 service in 2018 and 2020, respectively. Nevertheless, as FPL explained in the
20 need determination proceeding for those units, there is substantial uncertainty
21 regarding the timetable for licensing and construction of new nuclear units
22 because of circumstances not within FPL's control. For example, licensing
23 could be delayed for years by unexpected intervention and litigation. There is

1 also active competition among new nuclear projects for the fabrication and
2 timely delivery of key components by the few suppliers that are capable of
3 providing them. Moreover, FPL has consistently advised the Commission that
4 it can justify proceeding with new nuclear units only if there is strong political
5 and regulatory support. Recent changes in Congress, a new administration in
6 the White House and the likely appointment of new Commissioners to the
7 Nuclear Regulatory Commission all create uncertainty as to whether the
8 support new nuclear projects have received for the past several years will
9 continue. To illustrate FPL's concern, the "Clean Energy" bill currently being
10 discussed in Congress contains no support for new nuclear projects, in spite of
11 the bill's emphasis on reducing greenhouse gas emissions and the important
12 role that nuclear power can and should play in achieving those reductions.

13
14 Because of these uncertainties, FPL elected to develop a planning scenario
15 that assumed a four-year delay of both new nuclear units so that they would be
16 brought into service in 2022 and 2024. The Florida EnergySecure Line would
17 provide valuable insurance against such a delay by ensuring that there would
18 be sufficient gas supply available to the gas-fired units needed to
19 accommodate this delay.

20 **Q. How did you develop the Nuclear Delay Scenario?**

21 A. The Nuclear Delay Scenario resource plan was also developed using the major
22 assumptions listed in Section I of my testimony. However, in this scenario,
23 the in-service dates of Turkey Point Units 6 and 7 were deferred to 2022 and

1 2024 to reflect a four-year delay as a result of factors outside of FPL's control.
2 Under this scenario, two combined cycle units, with a capacity of 1,219 MW
3 each with the same technology as the CBEC and RBCC units, were added in
4 2018 and 2020 to meet generation reliability.

5

6 Ultimately, the Nuclear Delay Scenario results in the need to add 17,030 MW
7 of natural gas-fired resources between 2013 and 2040 in the form of combined
8 cycle units. The results of the Nuclear Delay Scenario are shown in Exhibit
9 JEE-2.

10

11

III. GAS REQUIREMENTS

12

13 **Q. What is FPL's projected fuel mix?**

14 A. In 2008, based on historical data, 53% of FPL's net energy for load was
15 generated with natural gas. With the Base Case, the percentage of total
16 energy generated from gas is projected to grow to approximately 68% by 2030
17 and 84% by 2040. Even under the RPS Scenario, the percentage of total
18 energy generated from gas is projected to be 64% by 2030 and 76% by 2040.
19 FPL's projected energy mix by fuel type for each of the three resource plans is
20 shown in Exhibit JEE-5.

1 **Q. What is the magnitude of incremental gas requirements under the Base**
2 **Case?**

3 A. Under the Base Case, from 2013 FPL's gas need would grow to 1.6 billion
4 cubic feet per day (Bcf/d) by 2030 and 2.8 Bcf/d by 2040. A graph of the
5 incremental gas requirements of the Base Case is shown in Exhibit JEE-6.

6 **Q. What is the magnitude of incremental gas requirements under the RPS**
7 **Scenario?**

8 A. The gas requirements under the RPS Scenario are lower than the requirements
9 under the Base Case because renewable energy generation displaces gas
10 generation. Under the RPS Scenario, from 2013 FPL's gas need would grow
11 to over 1.6 Bcf/d by 2030 and to 2.7 Bcf/d by 2040. The incremental gas
12 requirements of the RPS Scenario are shown in Exhibit JEE-6.

13 **Q. What is the magnitude of incremental gas requirements under the**
14 **Nuclear Delay Scenario?**

15 A. The gas requirements under the Nuclear Delay Scenario are approximately the
16 same as those for the Base Case after 2024. There is a significant difference,
17 however, in the gas need in the earlier years because an additional 400
18 MMcf/d is needed between 2018 and 2020 due to the delays associated with
19 Turkey Point Units 6 and 7. Under this scenario, FPL's gas need will grow to
20 800 MMcf/d in the 2013-2020 period to 1.7 Bcf/d by 2030 and to 2.7 Bcf/d by
21 2040.

1 **IV. OVERVIEW OF ECONOMIC ANALYSIS PROCESS**

2

3 **Q. Which gas transportation alternatives did FPL include in its economic**
4 **analysis?**

5 A. In this economic analysis, FPL considered two gas transportation alternatives:
6 (1) the self-build Florida EnergySecure Line coupled with the Company E
7 Upstream Pipeline Project, and (2) the most competitive of the proposals
8 obtained under FPL’s solicitation process, which was designated the
9 “Company B Proposal.”

10

11 As described in detail in the testimony of FPL witnesses Sharra and Collins,
12 the Florida EnergySecure Line consists of the construction of approximately
13 300 miles of new gas pipe by FPL to be placed in service by January 2014.
14 This FPL alternative assumes the use of the Company E Upstream Pipeline
15 which will be its primary supply source. This option also includes the
16 economic benefits of future expansions of the Florida EnergySecure Line, as
17 described by FPL witness Sharra.

18

19 The Company B Proposal, and the process whereby this alternative was
20 selected as the most competitive gas transportation alternative from all the
21 proposals received under FPL’s solicitation process, is described in the
22 testimony of FPL witness Stubblefield.

1 **Q. How were the economic analyses performed?**

2 A. The economic analysis of the Florida EnergySecure Line / Company E
3 Upstream Pipeline Project and the most competitive alternative (the Company
4 B Proposal) consisted of the following steps:

5

6 Step 1 - FPL defined the Base Case and the alternative scenarios as well as the
7 determination of gas requirements for each resource plan, as described earlier
8 in my testimony.

9

10 Step 2 - FPL developed the gas transportation costs. This step was carried out
11 for each resource plan for both the Florida EnergySecure Line / Company E
12 Upstream Pipeline Project and the Company B Proposal. These costs were
13 developed through the life of the study. The 40-year timeframe of the study is
14 based on the expected useful life of the Florida EnergySecure Line /
15 Company E Upstream Pipeline Project because the analysis is intended to be a
16 life-cycle cost study.

17

18 For the Florida EnergySecure Line / Company E Upstream Pipeline Project,
19 the gas transportation costs reflect the initial capital costs, the operating and
20 maintenance (O&M) costs of the line and the capital costs of increasing
21 compression to boost its capacity. Also included are the Company E
22 transportation charges and additional transportation charges incurred to obtain
23 additional firm gas transportation in the future to meet FPL's projected

1 growing gas needs after 2026 through the end of the study period. For the
2 Company B Proposal, the gas transportation costs include all Company B gas
3 transportation charges as well as additional transportation charges that will be
4 incurred to obtain additional firm gas transportation in the future to meet
5 FPL's projected growing gas needs through the end of the study period. The
6 development of the gas transportation costs is discussed in more detail in the
7 testimony of FPL witness Stubblefield.

8

9 Step 3 - FPL quantified the fuel and other variable cost savings. The two gas
10 transportation alternatives have slightly different natural gas costs. The
11 P-MAREA production-costing model from P-Plus Corporation was used to
12 determine the resulting difference in FPL's total system fuel cost. This model
13 has been used by FPL in fuel cost recovery proceedings as well as need
14 proceedings brought before the Commission. The P-MAREA model
15 simulates the operation of FPL's system on an hourly basis. The model
16 captures variable costs (such as fuel, variable O&M and environmental
17 compliance costs) in its production costing calculations, projects the annual
18 emission levels associated with the resource plans, incorporates the effects of
19 system transmission transfer limits on the dispatch of the generating units and
20 recognizes the pipelines that serve FPL's system, incorporating lateral
21 constraints to the various plants in FPL's system.

1 Step 4 - FPL aggregated all components of system cost and determined the
2 cumulative present value of revenue requirements (CPVRR) of each
3 alternative under each of the three resource plans.

4 **Q. Did you perform sensitivity analyses regarding fuel price forecasts and**
5 **emission price forecasts?**

6 A. No. The fuel consumption and fuel prices under the Florida EnergySecure
7 Line / Company E Upstream Pipeline Project and the Company B Proposal
8 are very similar. As a result, we determined that fuel price sensitivities would
9 not make a significant difference. Similarly, emissions were close to the same
10 under the Florida EnergySecure Line / Company E Upstream Pipeline Project
11 and the Company B Proposal in each resource plan. Therefore, sensitivities to
12 emission price forecasts would not have affected the economic comparison
13 between the gas transportation alternatives and were deemed unnecessary.

14 **Q. In your economic analysis, did you assume gas transportation sales from**
15 **the Florida EnergySecure Line / Company E Upstream Pipeline Project**
16 **to non-FPL customers?**

17 A. The economic analysis results discussed in my testimony do not reflect any
18 short-term gas transportation sales to non-FPL customers. However, FPL
19 witness Sexton explains in his testimony that such sales are likely to happen
20 and discusses his projections of the resulting benefits. These anticipated
21 benefits from sales to non-FPL customers, although significant in magnitude,
22 are not included in my economic analysis.

1 **Q. What financial assumptions did you use for this economic analysis?**

2 A. Exhibit JEE-9 shows the long-term financial assumptions used in this
3 economic analysis. These financial assumptions are consistent with the
4 assumptions used during the need determination proceedings of the
5 modernization of the Riviera and Cape Canaveral Plants as well as FPL's
6 solicitation for gas transportation proposals. This solicitation process is
7 described in the testimony of FPL witness Stubblefield. Although FPL's
8 projected cost of capital has been adjusted recently, in this economic analysis
9 FPL used the cost of capital assumptions in effect at the time of the
10 solicitation because the factors that affect FPL's cost of capital assumptions
11 also affect the parties that responded to FPL's solicitation and would affect
12 their bids. Using the cost of capital assumptions in effect at the time of the
13 solicitations ensures that the alternatives are comparable.

14

15 **V. RESULTS OF THE ECONOMIC ANALYSES**

16

17 **Q. What are the results of the economic analysis?**

18 A. Exhibit JEE-7 shows the economic results of the Florida EnergySecure Line /
19 Company E Upstream Pipeline Project under the three resource plans.

20

21 Under the Base Case resource plan, the economic analysis shows that the
22 Florida EnergySecure Line / Company E Upstream Pipeline Project is the
23 most economically beneficial with an advantage of \$208 million CPVRR.

1 About \$89 million of the total economic advantage is based on the comparison
2 of gas transportation costs, with fuel and other variable cost savings
3 contributing another \$119 million.

4

5 Under the RPS Scenario, the economic analysis shows that the Florida
6 EnergySecure Line / Company E Upstream Pipeline Project is the most
7 economically beneficial with an economic advantage of \$204 million CPVRR.

8 About \$89 million of the total advantage is based on the comparison of gas
9 transportation costs, with fuel and other variable cost savings contributing
10 another \$115 million.

11

12 Under the Nuclear Delay Scenario resource plan, the economic analysis shows
13 that the Florida EnergySecure Line / Company E Upstream Pipeline Project is
14 the most economically beneficial with an economic advantage of \$513 million
15 CPVRR. About \$403 million of the total economic advantage is based on the
16 comparison of gas transportation costs, with fuel and other variable cost
17 savings contributing another \$110 million.

18 **Q. Did you develop projections of the estimated bill impact to FPL**
19 **customers?**

20 A. Yes. FPL developed projections of the approximate bill impact of the two gas
21 transportation options under the three resource planning scenarios. Exhibit
22 JEE-8 shows the projections of this bill impact for an average customer using
23 1,000 kWh per month.

1 **VI. CONCLUSIONS**

2

3 **Q. Is the Florida EnergySecure Line / Company E Upstream Pipeline**
4 **Project the best gas transportation option available to FPL and FPL's**
5 **customers?**

6 A. Yes. Natural gas is and will continue to be FPL's major fuel source for the
7 foreseeable future, and gas-fired generation capacity will continue to be a
8 major part of FPL's future resource plan. The existing gas infrastructure in
9 Florida will be inadequate to meet the long-term needs for gas transportation
10 capacity to support the anticipated increase in gas generation, to as much as
11 17,357 MW of new gas-fired generation by 2040, as described by FPL
12 witnesses Forrest and Sexton. FPL's proposed Florida EnergySecure Line /
13 Company E Upstream Pipeline Project results in CPVRR savings between
14 \$204 million and \$513 million compared to the best non-FPL proposal
15 obtained in FPL's solicitation process.

16

17 Based on the economic advantages of the Florida EnergySecure Line /
18 Company E Upstream Pipeline Project as described in my testimony, the
19 additional economic benefits presented in the testimony of FPL witness
20 Sexton and the significant non-economic benefits described in the testimony
21 of FPL witness Forrest, I conclude that the Florida EnergySecure Line /
22 Company E Upstream Pipeline Project is the best alternative to meet FPL's
23 future gas requirements.

1 Q. **Does this conclude your direct testimony?**

2 A. Yes.

Projection of FPL's 2009 - 2030 Resource Needs
 (Without new capacity additions beyond resources already approved)

<u>Summer</u>									
	(1)	(2)	(3) = (1)+(2)	(4)	(5)	(6)=(4)-(5)	(7)=(3)-(6)	(8)=(7)/(6)	(9)=[(6)*1.20]-(3)
August of the Year	Projections of FPL Unit Capability * (MW)	Projections of Firm Purchases (MW)	Projection of Total Capacity (MW)	Peak Load Forecast (MW)	Summer DSM Forecast ** (MW)	Forecast of Firm Peak (MW)	Forecast of Summer Reserves (MW)	Forecast of Summer Reserve Margins w/o Additions (%)	MW Needed to Meet 20% Reserve Margin (MW)
2009	21,985	2,514	24,499	21,124	1,997	19,126	5,372	28.1%	(1,547)
2010	20,809	2,107	22,916	21,147	2,119	19,027	3,888	20.4%	(83)
2011	21,946	2,062	24,008	21,368	2,236	19,132	4,876	25.5%	(1,049)
2012	22,230	1,961	24,191	21,933	2,357	19,576	4,614	23.6%	(699)
2013	23,553	1,961	25,514	22,249	2,483	19,766	5,748	29.1%	(1,794)
2014	24,760	2,011	26,771	23,533	2,615	20,918	5,853	28.0%	(1,669)
2015	24,760	2,011	26,771	24,142	2,749	21,393	5,377	25.1%	(1,099)
2016	25,574	700	26,274	24,772	2,884	21,888	4,386	20.0%	(8)
2017	26,396	700	27,096	25,401	3,019	22,383	4,713	21.1%	(236)
2018	27,496	700	28,196	26,143	3,064	23,079	5,116	22.2%	(500)
2019	27,926	700	28,626	26,848	3,064	23,784	4,842	20.4%	(85)
2020	29,026	700	29,726	27,715	3,064	24,651	5,075	20.6%	(144)
2021	29,369	700	30,069	28,449	3,064	25,385	4,684	18.5%	393
2022	29,369	700	30,069	29,109	3,064	26,045	4,024	15.4%	1,185
2023	29,369	700	30,069	29,758	3,064	26,694	3,374	12.6%	1,965
2024	29,369	700	30,069	30,339	3,064	27,275	2,794	10.2%	2,661
2025	29,369	450	29,819	30,973	3,064	27,909	1,909	6.8%	3,672
2026	29,369	120	29,489	31,596	3,064	28,532	956	3.4%	4,750
2027	29,369	105	29,474	32,145	3,064	29,081	393	1.4%	5,423
2028	29,369	105	29,474	32,754	3,064	29,690	(216)	-0.7%	6,154
2029	29,369	105	29,474	33,349	3,064	30,285	(811)	-2.7%	6,868
2030	29,369	105	29,474	33,931	3,064	30,867	(1,393)	-4.5%	7,567

<u>Winter</u>									
	(1)	(2)	(3) = (1)+(2)	(4)	(5)	(6)=(4)-(5)	(7)=(3)-(6)	(8)=(7)/(6)	(9)=[(6)*1.20]-(3)
January of the Year	Projections of FPL Unit Capability * (MW)	Projections of Firm Purchases (MW)	Projection of Total Capacity (MW)	Peak Load Forecast (MW)	Winter DSM Forecast ** (MW)	Forecast of Firm Peak (MW)	Forecast of Winter Reserves (MW)	Forecast of Winter Reserve Margins w/o Additions (%)	MW Needed to Meet 20% Reserve Margin (MW)
2009	23,280	2,702	25,982	18,697	1,730	16,968	9,014	53.1%	(5,621)
2010	24,661	2,191	26,852	18,790	1,819	16,971	9,880	58.2%	(6,486)
2011	22,334	2,095	24,429	19,120	1,888	17,231	7,197	41.8%	(3,751)
2012	23,761	2,095	25,856	19,710	1,960	17,749	8,106	45.7%	(4,556)
2013	24,057	1,970	26,027	20,098	2,035	18,063	7,963	44.1%	(4,351)
2014	25,400	2,020	27,420	21,154	2,113	19,041	8,378	44.0%	(4,570)
2015	26,710	2,020	28,730	21,882	2,196	19,687	9,043	45.9%	(5,105)
2016	26,710	1,090	27,800	22,396	2,278	20,118	7,681	38.2%	(3,658)
2017	27,535	700	28,235	22,912	2,361	20,551	7,683	37.4%	(3,573)
2018	28,369	700	29,069	23,466	2,436	21,030	8,039	38.2%	(3,833)
2019	29,469	700	30,169	24,019	2,436	21,583	8,586	39.8%	(4,269)
2020	29,903	700	30,603	24,572	2,436	22,135	8,467	38.3%	(4,040)
2021	31,003	700	31,703	25,089	2,436	22,652	9,050	40.0%	(4,520)
2022	31,350	700	32,050	25,571	2,436	23,135	8,915	38.5%	(4,288)
2023	31,350	700	32,050	26,044	2,436	23,607	8,442	35.8%	(3,721)
2024	31,350	700	32,050	26,512	2,436	24,076	7,974	33.1%	(3,158)
2025	31,350	450	31,800	26,985	2,436	24,548	7,251	29.5%	(2,342)
2026	31,350	120	31,470	27,460	2,436	25,023	6,446	25.8%	(1,441)
2027	31,350	105	31,455	27,929	2,436	25,493	5,962	23.4%	(863)
2028	31,350	105	31,455	28,399	2,436	25,962	5,493	21.2%	(300)
2029	31,350	105	31,455	28,873	2,436	26,436	5,019	19.0%	268
2030	31,350	105	31,455	29,352	2,436	26,916	4,539	16.9%	844

* 1. Assumes new FPL generating unit additions: WCEC 1 in 2009, WCEC 2 in 2010, WCEC 3 in 2011, CCEC in 2013, and RBEC in 2014.
 2. Proposed nuclear uprates are assumed (399 MW). Approximately 104 MW are added in December 2011, 103 MW in May 2012, 88 MW in June 2012, and 104 MW by December 2012. Also includes Turkey Point Nuclear Units 6 and 7: 1100 MW in 2018 and 1100 MW in 2020.
 3. Reflects Inactive Reserve which is the temporary removal of a number of existing, older, less efficient units from active service starting in 2009. Units on Inactive Reserve Status include: Cutler Units 5 & 6, Port Everglades Units 1 & 2, Sanford Unit 3, Martin Unit 2, and Manatee Unit 2. While in inactive reserve, these units will be maintained so that they can be returned to active service as needed. This table reflects the units in inactive reserve coming back into service by 2021.
 ** DSM values shown represent cumulative load management and incremental conservation capability.

Resource Plans Utilized in the Analyses

Base Case	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021 - 2030	2031 - 2040
- unit(s) added	WCEC 3 CC added; Cape Canaveral & Riviera Removed	Nuclear Uprates	Cape Canaveral Conversion and Nuclear Uprates	Riviera Conversion	---	---	---	Turkey Point 6	---	Turkey Point 7	14 - 2x1 CC	13 - 2x1 CC
- incremental MW added	(138)	295	1,323	1,207	0	0	0	1,100	0	1,100	7,742	7,189
- cumulative MW added	(138)	157	1,480	2,687	2,687	2,687	2,687	3,787	3,787	4,887	12,629	19,818
- gas dependent MW added	1,219	1,219	2,438	3,645	3,645	3,645	3,645	3,645	3,645	3,645	11,387	18,576
- Reserve Margin	25.5%	23.6%	29.1%	28.0%	25.1%	20.0%	21.1%	22.2%	20.4%	20.6%	(all meet criteria)	(all meet criteria)

RPS Scenario	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021 - 2030	2031 - 2040
- unit(s) added	WCEC 3 CC added; Cape Canaveral & Riviera Removed	Nuclear Uprates and Renewables	Cape Canaveral Conversion and Renewables	Riviera Conversion and Renewables	Renewables	Renewables	Renewables	Turkey Point 6 and Renewables	Renewables	Turkey Point 7 and Renewables	Renewables (886 MW), 14 - 2x1 CC	Renewables (1635 MW), 12 - 2x1 CC
- incremental MW added	(128)	330	1,368	1,237	75	35	35	1,185	85	1,200	8,628	8,271
- cumulative MW added	(128)	202	1,570	2,807	2,882	2,917	2,952	4,137	4,222	5,422	14,050	22,321
- gas dependent MW added	1,219	1,219	2,438	3,645	3,645	3,645	3,645	3,645	3,645	3,645	11,387	18,023
- Reserve Margin	25.5%	23.6%	29.2%	28.0%	25.3%	20.0%	21.1%	22.4%	20.6%	20.8%	(all meet criteria)	(all meet criteria)

Nuclear Delay Scenario	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021 - 2030	2031 - 2040
- unit(s) added	WCEC 3 CC added; Cape Canaveral & Riviera Removed	Nuclear Uprates	Cape Canaveral Conversion and Nuclear Uprates	Riviera Conversion	---	---	---	3 x 1 G CC		3 x 1 G CC	TP 6 in 2022 TP 7 in 2024 10 - 2x1 CC	12 - 2x1 CC
- incremental MW added	(138)	295	1,323	1,207	0	0	0	1,219		1,219	7,730	6,636
- cumulative MW added	(138)	157	1,480	2,687	2,687	2,687	2,687	3,906	3,906	5,125	12,855	19,491
- gas dependent MW added	1,219	1,219	2,438	3,645	3,645	3,645	3,645	4,864	4,864	6,083	11,613	18,249
- Reserve Margin	25.5%	23.6%	29.1%	28.0%	25.1%	20.0%	21.1%	22.7%	20.9%	21.6%	(all meet criteria)	(all meet criteria)

- Notes:
- Proposed nuclear uprates are assumed (399 MW) in the analysis. Approximately 104 MW are added in December 2011, 103 MW in May 2012, 88 MW in June 2012, and 104 MW by December 2012.
 - This analysis reflects Inactive Reserve, which is the temporary removal of a number of existing, older, less efficient units from active service starting in 2009. Units on Inactive Reserve Status include: Cutler Units 5 & 6, Port Everglades Units 1 & 2, Sanford Unit 3, Martin Unit 2, and Manatee Unit 2. These units will continue to be maintained and will be returned to active service as needed.
 - For the RPS scenario, the table shows total renewable capacity added, both biomass and solar. For purposes of determining resources needed to meet reserve margin needs, FPL assumed that the solar photovoltaic resources did not contribute firm capacity at time of system peak.

Renewable Resource Assumptions

Cost Data (2009 \$)		
	Solar Photovoltaic	Biomass
Total Installed Capital Cost (\$/kW)	6,937.0	4,500.0
Fixed O&M and Capital Replacement (\$/kW-yr)	54.0	125.0
Non-Fuel Variable O&M (\$/MWh)	-	2.5
Fuel cost \$/MWh	-	38.5

Operating Data		
	Solar Photovoltaic	Biomass
Availability (%)	100.0%	90.0%
Average Net Annual Capacity Factor (%)	22.8%	85.0%

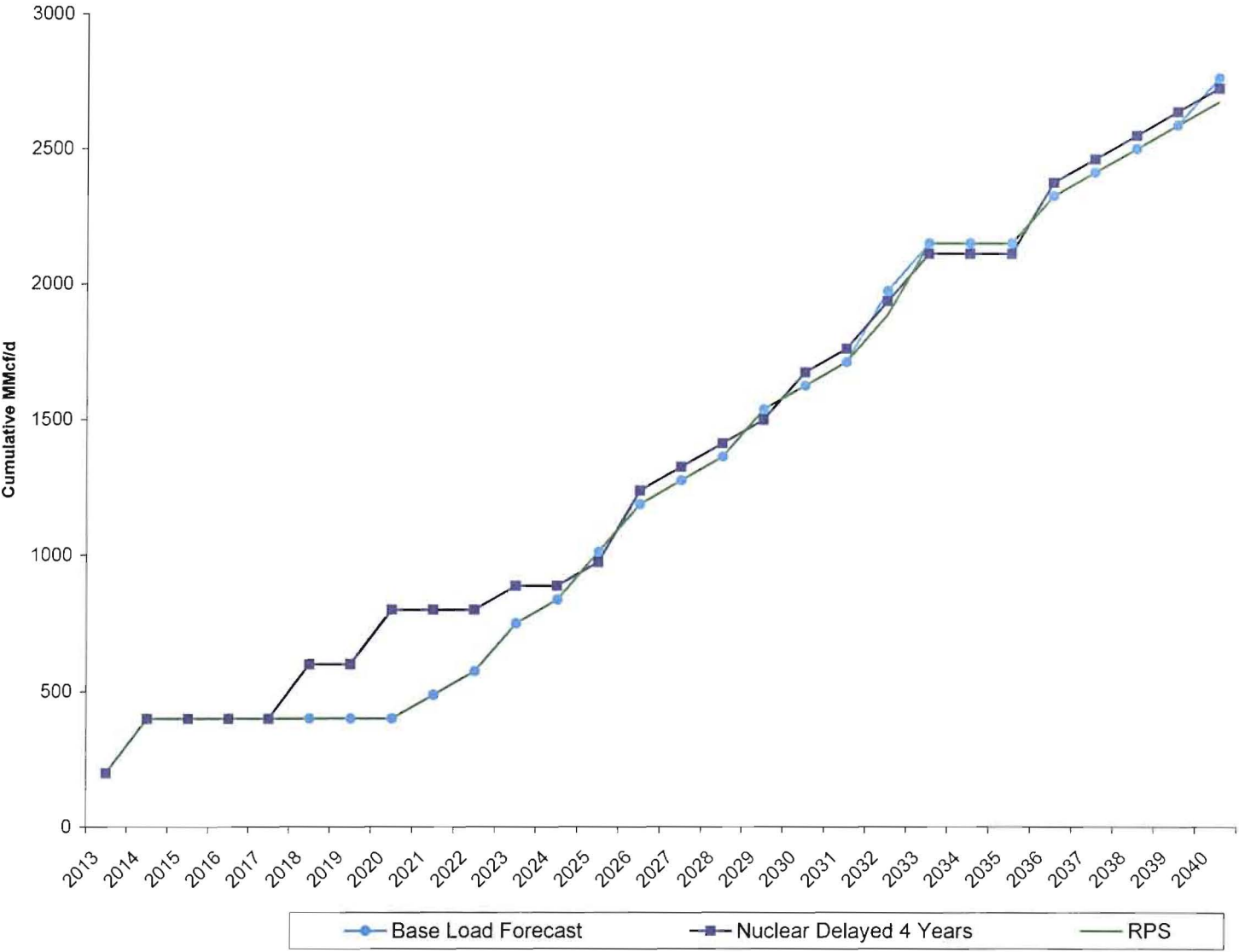
**RPS Scenario - Renewable Resources Added
(Cumulative)**

By year	Solar MW	Biomass MW	Total MW
2015	275	155	430
2020	460	310	770
2025	716	441	1,157
2030	1,041	615	1,656
2035	1,435	959	2,394
2040	1,837	1,393	3,290

**Projected FPL Energy Mix by Fuel Type
(%)**

Energy Source	Actual	Base Scenario			Nuclear 4 Year Delay Scenario			RPS Scenario		
	2008	2020	2030	2040	2020	2030	2040	2020	2030	2040
Gas	53.0%	58.9%	67.6%	83.5%	69.8%	67.6%	83.4%	56.8%	63.7%	75.6%
Oil	5.0%	0.7%	0.3%	0.2%	0.6%	0.3%	0.2%	0.5%	0.1%	0.1%
Coal	6.0%	5.1%	4.2%	2.1%	5.1%	4.2%	2.2%	5.1%	4.2%	1.9%
Nuclear	22.0%	31.0%	27.2%	14.1%	20.2%	27.2%	14.1%	31.0%	27.2%	14.1%
Purchase	12.5%	3.6%	0.4%	0.1%	3.6%	0.4%	0.1%	3.6%	0.4%	0.1%
Renewables	1.5%	0.7%	0.4%	0.1%	0.7%	0.4%	0.1%	3.0%	4.4%	8.2%
	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Projection of FPL System Incremental Gas Use



**Economic Evaluation Results of Different Gas Transportation Alternatives
Differential Cost: Company B Option vs. Florida EnergySecure Line**

(Positive numbers mean savings to the Florida EnergySecure Line)

CPVRR* thru 2053 (2009\$)

	Differential Cost: Gas Transportation \$ Million	Differential Cost: Variable Costs (fuel and other) \$ Million	Total Differential Cost: \$ Million
1 Base Case	89	119	208
2 RPS Scenario	89	115	204
3 Nuclear Delay Scenario	403	110	513

* CPVRR= Cumulative Present Value of Revenue Requirements

**Economic Analysis Results: Projection of Approximate Bill Impacts
 for Different Gas Transportation Alternatives
 Long-term Resource Plan (Base Case)
 (a negative value indicates a reduction in rates due to the Florida EnergySecure Line)**

	(1)	(2)	(3) = (1)-(2)	(4)	(5) = ((3)x1,000,000x100) / ((4)x1,000,000)	(6) = ((5)x1,000) / 100
Year	Plan with FPL Option Annual Total Revenue Requirements (\$millions, Nominal \$)	Plan with Company B Annual Total Revenue Requirements (\$millions, Nominal \$)	Differential in Annual Total Revenue Requirements (\$millions, Nominal \$)	Projected Total Sales After DSM (GWh at the meter)	Differential in System Average Electric Rates (cents/kwh)	Differential in Customer Bill of 1,000 kwh (\$)
2014	6,570	6,342	227	113,497	\$0.20	\$2.00
2015	7,199	6,984	216	116,032	\$0.19	\$1.86
2016	7,933	7,735	198	118,353	\$0.17	\$1.67
2017	8,628	8,444	184	120,821	\$0.15	\$1.52
2018	9,074	8,899	175	123,846	\$0.14	\$1.41
2019	9,858	9,695	162	126,896	\$0.13	\$1.28
2020	10,085	9,933	152	130,473	\$0.12	\$1.17
2021	10,551	10,482	70	134,244	\$0.05	\$0.52
2022	11,164	11,179	-15	137,300	-\$0.01	-\$0.11
2023	11,740	11,805	-65	140,139	-\$0.05	-\$0.46
2024	12,531	12,622	-91	142,671	-\$0.06	-\$0.64
2025	13,375	13,474	-100	145,164	-\$0.07	-\$0.69
2026	14,127	14,312	-186	147,740	-\$0.13	-\$1.26
2027	15,024	15,222	-199	149,913	-\$0.13	-\$1.32
2028	15,835	16,051	-216	152,104	-\$0.14	-\$1.42
2029	16,849	17,076	-227	154,465	-\$0.15	-\$1.47
2030	17,899	18,136	-237	156,650	-\$0.15	-\$1.51
2031	18,911	19,150	-238	158,638	-\$0.15	-\$1.50
2032	20,356	20,606	-250	160,243	-\$0.16	-\$1.56
2033	22,438	22,695	-257	160,544	-\$0.16	-\$1.60
2034	22,633	22,895	-262	155,987	-\$0.17	-\$1.68
2035	24,064	24,334	-270	158,571	-\$0.17	-\$1.70
2036	26,236	26,514	-278	159,635	-\$0.17	-\$1.74
2037	27,586	27,870	-284	160,417	-\$0.18	-\$1.77
2038	28,957	29,248	-291	162,019	-\$0.18	-\$1.79
2039	30,458	30,754	-296	163,752	-\$0.18	-\$1.81
2040	32,139	32,445	-306	165,366	-\$0.19	-\$1.85

Notes: (1) This projection assumes instantaneous adjustment to electric rates and is for illustrative purposes only.
 (2) The values presented in Columns (1), (2), and (3) are total system revenue requirements and include all costs: capital, system fuel, etc.

**Economic Analysis Results: Projection of Approximate Bill Impacts
 for Different Gas Transportation Alternatives
 RPS Scenario
 (a negative value indicates a reduction in rates due to the Florida EnergySecure Line)**

	(1)	(2)	(3) = (1)-(2)	(4)	(5) = ((3)x1,000,000x100) / ((4)x1,000,000)	(6) = ((5)x1,000) / 100
Year	Plan with FPL Option Annual Total Revenue Requirements (\$Millions, Nominal \$)	Plan with Company B Annual Total Revenue Requirements (\$Millions, Nominal \$)	Differential in Annual Total Revenue Requirements (\$Millions, Nominal \$)	Projected Total Sales After DSM (GWh at the meter)	Differential in System Average Electric Rates (cents/kwh)	Differential in Customer Bill of 1,000 kwh (\$)
2014	6,506	6,278	229	113,497	\$0.20	\$2.01
2015	7,105	6,890	215	116,032	\$0.19	\$1.85
2016	7,821	7,621	200	118,353	\$0.17	\$1.69
2017	8,499	8,313	185	120,821	\$0.15	\$1.53
2018	8,891	8,716	175	123,846	\$0.14	\$1.41
2019	9,623	9,459	163	126,896	\$0.13	\$1.29
2020	9,798	9,644	154	130,473	\$0.12	\$1.18
2021	10,244	10,173	71	134,244	\$0.05	\$0.53
2022	10,828	10,842	-14	137,300	-\$0.01	-\$0.10
2023	11,360	11,425	-65	140,139	-\$0.05	-\$0.47
2024	12,072	12,166	-94	142,671	-\$0.07	-\$0.66
2025	12,890	12,990	-100	145,164	-\$0.07	-\$0.69
2026	13,614	13,799	-184	147,740	-\$0.12	-\$1.25
2027	14,422	14,623	-201	149,913	-\$0.13	-\$1.34
2028	15,145	15,359	-214	152,104	-\$0.14	-\$1.41
2029	16,112	16,339	-227	154,465	-\$0.15	-\$1.47
2030	17,126	17,361	-235	156,650	-\$0.15	-\$1.50
2031	17,994	18,232	-238	158,638	-\$0.15	-\$1.50
2032	19,210	19,461	-251	160,243	-\$0.16	-\$1.56
2033	21,332	21,589	-257	160,544	-\$0.16	-\$1.60
2034	21,471	21,734	-263	155,987	-\$0.17	-\$1.69
2035	22,691	22,959	-269	158,571	-\$0.17	-\$1.70
2036	24,642	24,920	-277	159,635	-\$0.17	-\$1.74
2037	25,904	26,185	-281	160,417	-\$0.18	-\$1.75
2038	27,175	27,464	-290	162,019	-\$0.18	-\$1.79
2039	28,384	28,671	-287	163,752	-\$0.18	-\$1.75
2040	29,662	29,966	-304	165,366	-\$0.18	-\$1.84

Notes: (1) This projection assumes instantaneous adjustment to electric rates and is for illustrative purposes only.
 (2) The values presented in Columns (1), (2), and (3) are total system revenue requirements and include all costs: capital, system fuel, etc.

**Economic Analysis Results: Projection of Approximate Bill Impacts
 for Different Gas Transportation Alternatives
 Nuclear Delay
 (a negative value indicates a reduction in rates due to the Florida EnergySecure Line)**

	(1)	(2)	(3) = (1)-(2)	(4)	(5) = ((3)x1,000,000x100) / ((4)x1,000,000)	(6) = ((5)x1,000) / 100
Year	Plan with FPL Option Annual Total Revenue Requirements (\$millions, Nominal \$)	Plan with Company B Annual Total Revenue Requirements (\$millions, Nominal \$)	Differential in Annual Total Revenue Requirements (\$millions, Nominal \$)	Projected Total Sales After DSM (GWh at the meter)	Differential in System Average Electric Rates (cents/kwh)	Differential in Customer Bill of 1,000 kwh (\$)
2014	6,570	6,342	227	113,497	\$0.20	\$2.00
2015	7,199	6,984	216	116,032	\$0.19	\$1.86
2016	7,933	7,735	198	118,353	\$0.17	\$1.67
2017	8,628	8,444	184	120,821	\$0.15	\$1.52
2018	9,491	9,470	21	123,846	\$0.02	\$0.17
2019	10,592	10,586	6	126,896	\$0.00	\$0.05
2020	11,521	11,570	-49	130,473	-\$0.04	-\$0.37
2021	12,311	12,363	-52	134,244	-\$0.04	-\$0.39
2022	12,529	12,592	-63	137,300	-\$0.05	-\$0.46
2023	12,678	12,768	-90	140,139	-\$0.06	-\$0.64
2024	12,918	13,017	-99	142,671	-\$0.07	-\$0.70
2025	13,294	13,437	-143	145,164	-\$0.10	-\$0.98
2026	14,119	14,303	-183	147,740	-\$0.12	-\$1.24
2027	14,994	15,193	-200	149,913	-\$0.13	-\$1.33
2028	15,811	16,027	-216	152,104	-\$0.14	-\$1.42
2029	16,794	17,017	-223	154,465	-\$0.14	-\$1.44
2030	17,906	18,138	-232	156,650	-\$0.15	-\$1.48
2031	18,915	19,150	-235	158,638	-\$0.15	-\$1.48
2032	20,306	20,556	-250	160,243	-\$0.16	-\$1.56
2033	22,405	22,662	-257	160,544	-\$0.16	-\$1.60
2034	22,593	22,855	-262	155,987	-\$0.17	-\$1.68
2035	24,011	24,278	-268	158,571	-\$0.17	-\$1.69
2036	26,239	26,517	-278	159,635	-\$0.17	-\$1.74
2037	27,590	27,871	-282	160,417	-\$0.18	-\$1.76
2038	28,960	29,249	-289	162,019	-\$0.18	-\$1.78
2039	30,454	30,750	-295	163,752	-\$0.18	-\$1.80
2040	32,062	32,362	-300	165,366	-\$0.18	-\$1.81

Notes: (1) This projection assumes instantaneous adjustment to electric rates and is for illustrative purposes only.
 (2) The values presented in Columns (1), (2), and (3) are total system revenue requirements and include all costs: capital, system fuel, etc.

COST OF CAPITAL

SOURCE	WEIGHT	LONG LIVE ASSETS		AFTER TAX
		COST	WTD COST	
DEBT	44.2%	6.60%	2.92%	1.79%
PREFERRED	0.0%	0.00%	0.0%	0.0%
COMMON	55.8%	11.75%	6.56%	6.56%
TOTAL	100.0%		9.47%	8.35%

DISCOUNT RATE:

8.35%