

**BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION**

**DOCKET NO. 080407-EG
FLORIDA POWER & LIGHT COMPANY**

**IN RE: FLORIDA POWER & LIGHT COMPANY'S
PETITION FOR APPROVAL OF
NUMERIC CONSERVATION GOALS**

DIRECT TESTIMONY & EXHIBITS OF:

STEVE R. SIM

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5 **JUNE 1, 2009**

6
7 **Q. Please state your name and business address.**

8 A. My name is Steven R. Sim, and my business address is 9250 West Flagler
9 Street, Miami, Florida 33174.

10 **Q. By whom are you employed and what is your position?**

11 A. I am employed by Florida Power & Light Company (FPL) as Senior Manager
12 of Integrated Resource Planning in the Resource Assessment & Planning
13 Department.

14 **Q. Please describe your duties and responsibilities in that position.**

15 A. I supervise and coordinate analyses that are designed to determine the
16 magnitude and timing of FPL's resource needs and then develop the
17 integrated resource plan with which FPL will meet those resource needs.

18 **Q. Please describe your education and professional experience.**

19 A. I graduated from the University of Miami (Florida) with a Bachelor's degree
20 in Mathematics in 1973. I subsequently earned a Master's degree in
21 Mathematics from the University of Miami (Florida) in 1975 and a Doctorate
22 in Environmental Science and Engineering from the University of California
23 at Los Angeles (UCLA) in 1979.

1 While completing my degree program at UCLA, I was also employed full-
2 time as a Research Associate at the Florida Solar Energy Center during 1977 -
3 1979. My responsibilities at the Florida Solar Energy Center included an
4 evaluation of Florida consumers' experiences with solar water heaters and an
5 analysis of potential renewable resources including photovoltaics, biomass,
6 wind power, etc., applicable in the Southeastern United States.

7
8 In 1979 I joined FPL. From 1979 until 1991, I worked in various departments
9 including Marketing, Energy Management Research, and Load Management,
10 where my responsibilities concerned the development, monitoring, and cost-
11 effectiveness of demand side management (DSM) programs. In 1991 I joined
12 my current department, then named the System Planning Department, where I
13 held different supervisory positions dealing with integrated resource planning.
14 In late 2007 I assumed my present position.

15 **Q. Are you sponsoring any exhibits in this case?**

16 **A.** Yes. I am sponsoring Exhibits SRS-1 through SRS-12, which are attached to
17 my testimony:

- | | | |
|----|---------------|--|
| 18 | Exhibit SRS-1 | Projection of FPL's Resource Needs for 2010-2019 |
| 19 | | with No Incremental DSM Signups After 2009; |
| 20 | Exhibit SRS-2 | Economic Elements Included in the DSM Cost- |
| 21 | | Effectiveness Tests: Benefits Only; |
| 22 | Exhibit SRS-3 | Economic Elements Included in the DSM Cost- |
| 23 | | Effectiveness Tests: Benefits and Costs; |

- 1 Exhibit SRS-4 Summary Results of the DSM Cost-Effectiveness
2 Screenings;
- 3 Exhibit SRS-5 Results of Sensitivity Case Analyses of DSM Cost-
4 Effectiveness Screening: Economic Potential
5 Screening Analysis Only;
- 6 Exhibit SRS-6 Fuel Cost Forecast Values Utilized in the Analyses;
- 7 Exhibit SRS-7 The Environmental Compliance Cost Forecasts
8 Utilized in the Analyses;
- 9 Exhibit SRS-8 Comparison of the Five Resource Plans: Economic
10 Analysis Results and Consequences;
- 11 Exhibit SRS-9 Example of Levelized System Average Electric Rate
12 for One Resource Plan: E-RIM 664 MW;
- 13 Exhibit SRS-10 Projection of Average Customer Bill and Bill
14 Differentials Assuming 1,200 kWh Usage;
- 15 Exhibit SRS-11 Comparison of the Five Resource Plans: Projection of
16 System Emissions; and,
- 17 Exhibit SRS-12 Comparison of the Five Resource Plans: Projection of
18 System Oil and Natural Gas Usage.

19 **Q. What is the scope of your testimony?**

20 A. My testimony addresses ten main points.

21 (1) I briefly discuss FPL's resource planning process.

- 1 (2) I discuss how FPL determines what its future resource needs are projected
2 to be. I also discuss FPL's projection of additional resource needs for the
3 2010-2019 time period assuming no incremental DSM signups after 2009.
- 4 (3) An overview of FPL's general approach to evaluating DSM resource
5 options is provided.
- 6 (4) I briefly discuss the various cost-effectiveness tests that FPL used to
7 analyze DSM options versus a competing Supply option and describe
8 enhancements that FPL has made to its DSM cost-effectiveness analyses. I
9 also discuss these cost-effectiveness tests in regard to the cost-
10 effectiveness analysis language in HB 7135.
- 11 (5) An overview of FPL's DSM Goals analytical process that was used to first
12 develop four DSM portfolios, and was then used to develop five resource
13 plans with which the DSM portfolios were analyzed, is provided.
- 14 (6) I provide details of the DSM cost-effectiveness screenings that led to the
15 development of the DSM portfolios, and I discuss the results of a number
16 of DSM cost-effectiveness sensitivity case analyses that were performed at
17 the request of the Florida Public Service Commission ("Commission" or
18 "FPSC") Staff.
- 19 (7) I discuss the development of the four DSM portfolios and the creation of
20 four DSM-based resource plans that included these DSM portfolios. I also
21 discuss a fifth resource plan - a Supply Only resource plan that contained
22 no incremental DSM.

1 (8) The results of the economic analyses of the five resource plans are
2 presented.

3 (9) The results of the non-economic analyses of these resource plans are
4 presented.

5 (10) I summarize the results of the economic and non-economic analyses of the
6 resource plans and draw a conclusion as to what DSM-based resource
7 plan, and accompanying DSM portfolio, is the best overall choice for
8 FPL's customers as the basis for FPL's DSM Goals for 2010 – 2019.

9 **Q. Please summarize your testimony.**

10 A. In FPL's resource planning work in 2009, FPL evaluated how much
11 incremental DSM was cost-effective and feasible for the 2010 through 2019
12 time period; i.e., the time period to be addressed in this DSM Goals docket.

13
14 This evaluation began with an assumption that FPL would add no incremental
15 DSM signups beyond what is currently planned through the year 2009. Based
16 on this assumption, two projections of FPL's incremental resource needs for
17 the years 2010 through 2019 were made. One projection was made assuming
18 that all of these incremental resource needs would be met only with Supply
19 options (i.e., new generation and/or firm capacity purchases). The other
20 projection was made assuming that all of these incremental resource needs
21 would be met only with DSM options.

1 Using the results of the collaborative analysis of the technical potential for
2 DSM that is addressed in FPL witness Haney's testimony, FPL first applied
3 the Participant cost-effectiveness test, and enhanced versions of the Rate
4 Impact Measure (RIM) and Total Resource Cost (TRC) cost-effectiveness
5 tests, to the DSM measures identified in the technical potential work. (The
6 enhanced versions of these tests are referred to as the E-RIM and E-TRC tests
7 and these will be discussed later in my testimony.) In addition, FPL's two-
8 year payback criterion that is designed to minimize potential "free riders" (i.e.,
9 customers who would have adopted a specific DSM measure without a utility
10 DSM program and/or incentive payment from the utility) was applied to these
11 DSM measures.

12
13 These analyses determined which DSM measures were potentially cost-
14 effective on the FPL system and the incentive level that could be paid to
15 potential participants under each of the two "utility perspective" cost-
16 effectiveness tests, E-RIM and E-TRC. Using this information, FPL
17 developed two different pairs of projections of the achievable potential for
18 DSM measures; one pair of projections for the DSM measures identified in
19 the E-RIM test as potentially cost-effective and one pair of projections for the
20 DSM measures identified in the E-TRC test as potentially cost-effective. (The
21 term "achievable potential" as used in my testimony refers to the maximum
22 number of signups for each DSM measure without any adjustments.) Each of
23 these projections provided, for each DSM measure that remained after the

1 cost-effectiveness screening, the projected maximum numbers of annual
2 participants, MW reductions, and GWh reductions.

3
4 This information was then utilized to develop four separate DSM portfolios of
5 DSM measures:

- 6 - An E-RIM-based portfolio (i.e., a portfolio of measures passing both the
7 E-RIM and Participant tests) that had sufficient DSM to at least meet
8 FPL's projected resource needs through 2019;
- 9 - An E-TRC-based portfolio (a portfolio of measures passing both the E-
10 TRC and Participant tests) that had sufficient DSM to at least meet FPL's
11 projected resource needs through 2019;
- 12 - An E-RIM-based portfolio that utilized all of the achievable potential
13 DSM based on the E-RIM test; and,
- 14 - An E-TRC-based portfolio that utilized all of the identified achievable
15 potential DSM based on the E-TRC test.

16 These four DSM-based portfolios were developed after accounting for various
17 criteria and/or constraints that will be addressed later in my testimony.

18
19 These four DSM portfolios were then used to develop four DSM-based
20 resource plans: two E-RIM-based resource plans and two E-TRC-based
21 resource plans. In order to both assist with the development of, and to provide
22 a more meaningful analysis of, these four DSM-based resource plans, a fifth

1 resource plan was also developed: the Supply Only resource plan that
2 included no incremental DSM signups after 2009.

3
4 FPL then analyzed the five resource plans from both economic and non-
5 economic perspectives. In the economic analysis, the levelized system average
6 electric rate perspective was utilized to compare the five resource plans. In
7 addition, the economic analysis evaluated the resource plans in regard to
8 whether the incremental DSM included in each plan would result in cross-
9 subsidization of one customer group by another customer group. In the non-
10 economic analysis, two perspectives were taken. First, for each of the five
11 resource plans, the projected FPL system emissions of sulfur dioxide (SO₂),
12 nitrogen oxides (NO_x), and carbon dioxide (CO₂) were compared. Second, the
13 five resource plans were compared in regard to projections of FPL system
14 usage of oil and natural gas.

15
16 In regard to the economic analyses alone, the E-RIM 664 MW plan emerged
17 as the clear winner. Regarding the non-economic analyses alone, no one plan
18 emerged as the clear winner. However, all of the economic impacts of system
19 fuel usage and emissions were fully accounted for in the economic analyses
20 that identified the E-RIM 664 MW plan as the best plan for FPL's customers,
21 i.e., the non-economic portion of the analysis has been effectively included in
22 the economic portion.

1 FPL concludes that the E-RIM 664 MW portfolio should be the basis for
2 FPL's DSM Goals for the 2010 – 2019 time period. This DSM portfolio fully
3 meets FPL's projected resource needs through 2019, results in the lowest
4 levelized average electric rates over the 34-year term of the analyses for all
5 five plans, results in the lowest average rates and bills among the four DSM-
6 based resource plans for the 2010 – 2019 time period, best avoids or
7 minimizes cross-subsidization of one customer group by another, results in
8 lower SO₂ and NO_x system emissions and system oil usage than the Supply
9 Only plan for most years, and results in the lowest system SO₂ and NO_x
10 emissions and system oil usage of any plan for at least one year.

11
12 Consequently, FPL's petition for approval of its DSM Goals for the 2010 –
13 2019 time period is a request for the Commission to approve the E-RIM 664
14 MW portfolio.

15 16 I. FPL'S RESOURCE PLANNING PROCESS

17
18 **Q. What are the objectives of FPL's resource planning process?**

19 A. FPL's basic integrated resource planning (IRP) process was developed in the
20 early 1990s and, with numerous enhancements over the years, has been used
21 since that time to determine: 1) the timing of when new resources are needed,
22 2) the magnitude (MW) of the needed resources, and 3) the types of resources
23 that should be added. The determination of the types of resources that should

1 be added is typically based primarily on what resources result in the lowest
2 average electric rates for FPL's customers.

3
4 It should be noted that when only Supply options (i.e., power plants or power
5 purchases) are the resources in question, the determination can be made on the
6 basis of lowest total costs. In cases addressing only Supply options, the
7 outcome when viewing results from the lowest total cost perspective is the
8 same as when viewing results from the lowest average electric rate
9 perspective, because the number of kilowatt-hours (kWh) over which the costs
10 are distributed or recovered from customers does not change, as would be the
11 case when DSM resources are being examined. Consequently, when only
12 Supply options are being analyzed, the results of a total cost analysis indicate
13 simultaneously both a total cost and an electric rate perspective.

14 **Q. Please provide an overview of this resource planning process.**

15 A. The IRP process has four main tasks. These four tasks are as follows:

- 16 - Task 1: Determine the magnitude and timing of FPL's new resource
17 needs.
- 18 - Task 2: Identify the resource options and resource plans that are
19 available to meet the determined magnitude and timing of FPL's
20 resource needs (i.e., identify the available competing options and
21 resource plans).
- 22 - Task 3: Evaluate the competing resource options and resource plans in
23 regard to system economics and non-economic factors.

1 - Task 4: Select a resource plan from which FPL management will
2 commit, as needed, to the nearer-term options.

3 **Q. Was this resource planning approach used to analyze the DSM resource**
4 **options?**

5 A. Yes. The IRP process outlined above describes the basic approach that FPL
6 takes in its major resource planning efforts, including previous DSM Goals
7 dockets, and which was taken in the analyses presented in this filing.

8
9 In regard to the analysis work conducted for this filing, each of the four tasks
10 outlined above was performed. Once the timing and magnitude of FPL's
11 resource needs were established, FPL then identified resource options that
12 could meet those needs. These options included a wide range of DSM
13 measures that were applicable to FPL and potentially cost-effective, plus
14 Supply options with which the DSM options must compete. FPL then
15 developed five resource plans that included these competing resource options.
16 System economic and non-economic analyses were then conducted, and a
17 decision was made as to the best resource plan and associated resource options
18 for FPL's customers.

1 **II. FPL'S PROJECTION OF RESOURCE NEEDS FOR 2010-2019**

2

3 **Q. How does FPL decide whether it needs additional future resources?**

4 A. FPL uses two analytical approaches in its reliability analyses to determine the
5 timing and magnitude of its future resource needs. The first approach is to
6 make projections of reserve margins both for Winter and Summer peak hours
7 for future years. A minimum reserve margin criterion of 20% is used to judge
8 the projected reserve margins. The 20% reserve margin criterion is based on
9 the reliability planning standard that FPL believes is the appropriate criterion,
10 that FPL is committed to maintain, and that the Commission approved in
11 Order No. PSC-99-2507-S-EU issued in Docket No. 981890-EU.

12

13 The second approach is a Loss-of-Load-Probability (LOLP) methodology.
14 Simply stated, LOLP is an index of how well a generating system may be able
15 to meet its demand (i.e., a measure of how often load may exceed available
16 resources). In contrast to the reserve margin approach, the LOLP approach
17 looks at the daily peak demands for each year, while taking into consideration
18 the probability of individual generators being out-of-service due to scheduled
19 maintenance or forced outages. LOLP is typically expressed in units of
20 "numbers of times per year" that the system demand could not be served.
21 FPL's LOLP criterion is a maximum of 0.1 days per year. This LOLP
22 criterion is generally accepted throughout the electric utility industry.

1 For a number of years, FPL's projected need for additional resources has been
2 driven by the Summer reserve margin criterion. This again was the case in
3 FPL's reliability analysis that was the basis for FPL's projected resource
4 needs for 2010-2019.

5 **Q. In making its projection of FPL's future resource needs, what were the**
6 **assumptions used?**

7 A. The primary assumptions used in making the projection of resource needs
8 include: FPL's January 2009 load forecast, FPSC-approved generating unit
9 additions, a projection of new firm and non-firm capacity renewable additions,
10 the temporary removal from active service of specific generating units as they
11 are placed on Inactive Reserve status and their return to active service, and no
12 incremental DSM signups after the end of 2009.

13 **Q. What is the implication of assuming no incremental DSM signups after**
14 **the end of 2009?**

15 A. This assumption has two implications. First, it allows FPL to start its DSM
16 Goals analyses for the 2010 – 2019 period with the proverbial "clean sheet of
17 paper" in which previous decisions regarding DSM implementation for 2010
18 and beyond are discarded, allowing a fresh look at DSM in light of current
19 load forecasts, fuel cost forecasts, etc. Second, the removal of the previously
20 projected DSM signups after 2009 increases the magnitude (MW) of FPL's
21 projected resource needs and moves those projected resource needs closer to
22 the present. The resulting greater magnitude of, and earlier timing of, future

1 resource needs will tend to increase the projected cost-effectiveness of DSM
2 options by showing a greater resource need.

3 **Q. What was the magnitude and timing of the projection of resource needs?**

4 A. The incremental resource need projection for 2010-2019 is presented in
5 Exhibit SRS-1. Column (9) of this exhibit shows what the projected resource
6 needs are if the resource needs are met solely by Supply options while
7 Column (10) shows what the projected resource needs are if the resource
8 needs are met solely by DSM options.

9
10 These columns show that FPL's first resource need is in 2017. In 2017, the
11 resource need is relatively small: 160 MW if the need is met solely by Supply
12 options or 134 MW if met solely by DSM options. (The difference in the two
13 values is caused by FPL's 20% reserve margin criterion. For example, if
14 FPL's projected load grows by 100 MW, FPL can meet this need by either
15 implementing 100 MW of new DSM or by adding 120 MW of new Supply
16 options. Either option would result in an identical reserve margin value.)

17
18 There is no resource need in 2018, due to the projected addition of the Turkey
19 Point Unit 6 nuclear unit, but there is an additional resource need in 2019. In
20 2019, the projected resource need is 796 MW if the need is met solely by
21 Supply options or 664 MW if met solely by DSM options.

1 Exhibit SRS-1 also shows that, if these levels of Supply or DSM additions are
2 added to meet the Summer resource needs, these additions will also satisfy the
3 lower resource needs dictated by the Winter reserve margin criterion.
4

5 (Note: The MW values mentioned above, and which are presented in Exhibit
6 SRS-1, are MW values “at the generator”; i.e., after line losses have been
7 accounted for. FPL’s resource planning work typically uses only MW values
8 “at the generator”. Therefore, unless otherwise noted in either my testimony
9 or exhibits, all MW values will be “at the generator” values.)

10 **Q. What was the impact of FPL’s current load forecast on FPL’s projected
11 resource needs?**

12 A. FPL’s 2009 load forecast is lower than FPL’s 2007 and early 2008 load
13 forecasts, both in terms of peak demand and annual net energy for load. There
14 are two basic impacts of the current peak demand forecast on FPL’s projection
15 of resource needs compared to previous resource need projections based on
16 prior load forecasts.

17
18 First, FPL’s projected next resource need is pushed out in time. As mentioned
19 above, FPL’s projected first resource need does not appear until 2017 and the
20 first resource need of any significant size is projected to occur in 2019.
21 Second, the magnitude of FPL’s projected resource need is smaller. As
22 discussed above, the total resource need through 2019 is approximately 664
23 MW if that resource need were to be solely met by incremental DSM signups

1 starting in 2010. This projected resource need over ten years is significantly
2 smaller than with previous load forecasts.

3

4 Consequently, the impact of FPL's new, lower load forecast is that FPL's
5 need for new resource additions – whether Supply or DSM resources – is later
6 and smaller than previously projected.

7 **Q. What does this lower load forecast and projection of lower resource needs**
8 **mean in regard to energy efficiency for FPL's customers?**

9 A. It means that energy efficiency and/or DSM will continue to play a growing
10 role for FPL's customers, but that the relative amounts of energy efficiency
11 that are delivered to FPL's customers through two different "paths" will likely
12 change compared to what has occurred in previous years.

13

14 One of the two paths to providing energy efficiency/DSM to FPL's customers
15 is through cost-effective FPL DSM programs and the other is through
16 federally mandated appliance efficiency and lighting standards. The impacts
17 of the latter, appliance efficiency and lighting standards based on the 2005
18 National Energy Policy Act (NEPACT) and the 2007 Energy Independence
19 and Security Act (EISA), are already reflected in FPL's lower load forecast.

20

21 These updated appliance efficiency and lighting standards are one of several
22 significant "drivers" of the new lower load forecast. FPL's 2009 load forecast
23 reflects a projection of approximately 895 MW of Summer peak load

1 reduction, and a projection of approximately 8,925 GWh of annual energy
2 reduction, by 2019 due to these updated standards, over and above the
3 projected impact of federal standards in FPL's previous load forecast. This
4 large amount of additional energy efficiency projected to be realized from the
5 updated federal standards lowers FPL's forecasted load which, in turn,
6 significantly lowers FPL's future resource needs through 2019. As a
7 consequence, there is less need for any new resource, whether DSM or Supply
8 options, through 2019.

9
10 There is another impact from these updated federal standards beyond a
11 lowering of FPL's projected needs. Prior to these updated federal standards,
12 the large amount of energy efficiency projected to be realized from the
13 standards would have been available for utility DSM programs to address.
14 Thus, the potential for energy efficiency delivered through utility DSM
15 programs is diminished by the updated federal standards.

16
17 FPL's IRP process recognizes the reality of the growing impact of appliance
18 efficiency and lighting standards through the incorporation of the energy
19 efficiency impacts of these standards in FPL's load forecast, resulting in
20 projections of lower resource needs through 2019. The analyses conducted for
21 this DSM Goals docket uses this projection of lower resource needs as the
22 starting point to determine the appropriate role for FPL's DSM programs to
23 meet those lower resource needs.

1 In summary, the updated federal appliance efficiency and lighting standards
2 result in two impacts to DSM cost-effectiveness analysis. The first impact is a
3 lower projection of need for additional resources, regardless of whether the
4 resources are Supply or DSM options. The second impact is that higher
5 appliance efficiency and lighting standards lower the potential efficiency
6 gains that utility DSM programs can deliver.

7 **Q. Are you suggesting that one should consider both the updated federal**
8 **appliance efficiency standards and utility DSM programs when viewing**
9 **how much energy efficiency/DSM will be ultimately delivered to FPL's**
10 **customers over the next 10 years?**

11 A. Yes. As described above, FPL's customers are projected to receive
12 approximately 895 MW and 8,925 GWh of additional energy efficiency
13 through these federally mandated standards by 2019. FPL's January 2009 load
14 forecast reflects these reductions and the forecast is the starting point for
15 FPL's analyses of how much utility-sponsored DSM is cost-effective for its
16 customers. Therefore, this amount of utility-sponsored DSM, which will be
17 discussed later in my testimony, should be added to the approximately 895
18 MW from the federal standards to obtain a full and complete picture of how
19 much total energy efficiency/DSM FPL's customers will receive in the 2010 –
20 2019 time frame.

1 **III. FPL'S GENERAL APPROACH FOR EVALUATING DSM OPTIONS**

2

3 **Q. Earlier you provided an overview of FPL's integrated resource planning**
4 **(IRP) process. How does FPL approach the analysis of DSM resource**
5 **options within this IRP process?**

6 A. A fundamental guiding principle of integrated resource planning is that all
7 resource options, Supply and DSM options, are competing options and that
8 analyses should evaluate all resource options on a level playing field in order
9 to determine which of these competing options is (are) the best choice(s) for a
10 utility's customers. FPL agrees with this guiding principle and seeks to
11 incorporate it in its IRP process.

12

13 FPL's view is that, to the extent practical, a Supply option must compete both
14 with other Supply options and with DSM options to earn a place in FPL's
15 resource plan. Similarly, a DSM option must compete both with other DSM
16 options and with Supply options to earn a place in FPL's resource plan. In
17 addition, FPL's IRP process is designed to evaluate all resource options, both
18 Supply and DSM options, on a level playing field.

19 **Q. How do FPL's IRP analyses seek to achieve a level playing field for**
20 **Supply and DSM options?**

21 A. FPL's analyses are designed to achieve a level playing field through two
22 approaches. First, FPL's IRP analyses typically compare each resource
23 option's impacts on the FPL system from both economic and non-economic

1 perspectives. The economic perspective considers the impact on electric rates
2 and also examines the question of “cross-subsidization”; i.e., whether one
3 group of customers is subsidizing another group due to the selection of a
4 resource option. The non-economic perspective considers the impacts on
5 system emissions and system fuel usage.

6
7 Both emissions and fuel usage have economic impacts, and these impacts are
8 fully captured in the economic analyses. However, emissions and fuel usage
9 are frequently discussed in non-economic terms such as tons of emissions and
10 mmBTU of fuel usage. I will discuss them in similar terms in this testimony.
11 The use of these different perspectives in examining the various impacts of the
12 competing resource options on the FPL system ensures that resource decisions
13 are made with broad knowledge of the variety of impacts resource options will
14 have on the FPL system and FPL’s customers.

15
16 FPL’s IRP process also seeks to evaluate resource options on a level playing
17 field in another very important way. For each resource option, FPL’s analyses
18 attempt to include a complete set of costs and benefits that will directly impact
19 FPL’s customers for each of the perspectives discussed above. This ensures
20 that the analyses are as complete as possible and that a level playing field is
21 maintained throughout the analyses.

1 **Q. Did FPL incorporate these two approaches to achieve a level playing field**
2 **in its analyses presented in this docket?**

3 A. Yes. Later in my testimony I will present the results of the analyses of
4 resource plans based on DSM and Supply options from each of these four
5 system perspectives: electric rates, cross-subsidization of one customer group
6 by another group, system emissions, and system fuel usage. I will also discuss
7 the aspect of using a complete set of costs and benefits in DSM analyses when
8 discussing the different DSM cost-effectiveness tests.

9

10 **IV. VARIOUS COST-EFFECTIVENESS TESTS USED TO ANALYZE**
11 **DSM OPTIONS**

12

13 **Q. Which DSM cost-effectiveness tests were used in FPL's analyses that are**
14 **presented in this docket, and what information are the tests intended to**
15 **convey?**

16 A. FPL utilized three basic DSM cost-effectiveness tests in these analyses: the
17 Participant test, the RIM test, and the TRC test. All three tests are designed to
18 provide economic information regarding the DSM option being evaluated.
19 The intent of the Participant test is to determine if it makes economic sense for
20 a potential participant to participate in a specific FPL DSM program. The
21 purported intent of the other two tests is to determine if it makes economic
22 sense for the utility system as a whole; i.e., for non-participants as well as for
23 participants, for FPL to offer the DSM option. However, as will be discussed

1 in my testimony, only one of these two tests really addresses the issue of
2 whether it makes sense for a utility to offer a DSM option when considering
3 all customers on a utility system.

4 **Q. Are all three cost-effectiveness tests currently required by the Florida**
5 **Public Service Commission?**

6 A. Yes. All three tests, the Participant test, the RIM test, and the TRC test, are
7 currently required by the Commission as part of the Commission-approved
8 cost-effectiveness methodology.

9 **Q. Please discuss the primary differences in these three tests.**

10 A. The differences in the three tests can best be described by comparing the
11 specific economic elements that are included in each test. Exhibit SRS-2
12 presents a comparison of the economic elements that are included in the
13 calculation of the benefits for each test.

14
15 A listing of the types of DSM-related economic benefits that DSM program
16 participants obtain, and that utility systems obtain, from DSM measures
17 appears in the two shaded columns. Adjacent to the shaded columns are
18 columns that indicate whether a specific cost-effectiveness test actually
19 incorporates those economic benefits in the test.

20
21 Two main conclusions can be drawn from this exhibit. First, all three tests
22 include all of the relevant economic impacts that represent benefits from
23 either participating in, or from implementing, a DSM measure. This is

1 obviously a desirable characteristic for these tests to have. Second, in regard
2 to the RIM and TRC tests, the tests are identical in regard to the calculations
3 of benefits that can be derived from DSM measures. In other words, these two
4 tests will provide an identical calculation of benefits for a specific DSM
5 measure.

6 **Q. Do the three tests also include all relevant DSM-related costs, and do the**
7 **RIM and TRC tests provide an identical calculation of costs for a specific**
8 **DSM option?**

9 A. No, not all of the tests include all of the relevant DSM-related costs. Exhibit
10 SRS-3 expands the benefits-only perspective presented in Exhibit SRS-2 to
11 also include DSM-related costs. Several additional conclusions can be drawn
12 from this exhibit that presents a complete perspective of these cost-
13 effectiveness tests.

14
15 First, the Participant test includes all of the relevant DSM-related costs that
16 will be incurred by a customer who may participate in a DSM program.
17 Therefore, the Participant test fully accounts for all benefits and costs that are
18 received and/or incurred by a potential participant in a DSM program. This is
19 obviously a good thing.

20
21 Second, the RIM test also includes all of the relevant DSM-related costs that
22 will be incurred by the utility and its customers, both DSM participants and
23 non-participants. Therefore, the RIM test fully accounts for all benefits and

1 costs that are received and/or incurred by all of a utility's customers if the
2 utility decides to offer a DSM program. This is obviously a good thing as
3 well.

4
5 Third, the TRC test does not include all of the DSM-related costs that will be
6 incurred by the utility and all of its customers. This so-called "total resource
7 cost" test omits the incentive payments made to DSM program participants,
8 costs that are recovered from all of the utility's customers. The TRC test also
9 omits the economic impact of unrecovered revenue requirements on the
10 utility's electric rates. In addition, the TRC test includes the participant's out-
11 of-pocket costs for participating in the DSM program. These participant's out-
12 of-pocket costs are not recovered from all of a utility's customers, and these
13 costs are already captured in the Participant test.

14
15 Therefore, only the combination of the Participant and RIM tests correctly
16 include all of the economic impacts, benefits and costs, which are incurred by
17 all of a utility's customers when DSM options are implemented. The TRC test
18 omits two important costs/economic impacts and "double counts" the
19 participant's costs which are already captured in the Participant test.

20
21 The use of the combination of both the RIM and Participant tests achieves the
22 objective of creating and maintaining a level playing field for IRP analyses
23 because all of the relevant DSM-based benefits and costs are included. On the

1 other hand, because the TRC test does not include all of the relevant DSM
2 costs and economic impacts when comparing DSM to Supply options, the
3 TRC test, whether alone or paired with the Participant test, does not allow
4 DSM options to be compared on a level playing field to Supply options.

5

6 In summary, the Participant test includes all of the relevant benefits and costs
7 that a customer who is considering participating in a DSM measure would
8 consider. Similarly, the RIM test includes all of the relevant benefits and costs
9 that all of the utility's customers would incur if the utility implements a DSM
10 measure. Conversely, although the TRC test includes all of the relevant DSM-
11 based benefits that a utility's customers would realize, this test does not
12 include all of the DSM-related costs. This is a fundamental flaw in the TRC
13 test.

14 **Q. What is the practical result of the TRC test omitting some significant**
15 **DSM-related costs?**

16 A. Because the TRC test only recognizes a subset of DSM-related costs, more
17 DSM options, either in the form of the number of measures or the amount of
18 MW or GWh, will "pass" the TRC test than will pass the RIM test, which
19 correctly includes all of the relevant costs and economic impacts of DSM
20 options.

21

22 All relevant costs and benefits are included in FPL's analyses of Supply
23 options. The inclusion of all relevant costs and benefits of DSM options that is

1 accomplished by using the RIM test allows FPL to evaluate Supply and DSM
2 options on a level playing field; i.e., a principle of IRP analyses.

3
4 Conversely, comparing resource options on a level playing field is simply not
5 possible with the TRC test, because this test omits significant DSM-related
6 costs, thus giving an erroneous advantage to DSM options when they are
7 compared to Supply options. As a result, a resource plan developed based on
8 the TRC test would not be the most cost-effective resource plan for the
9 utility's customers.

10 **Q. If one were to overlook the fact that the TRC test gives an erroneous**
11 **advantage to DSM options over Supply options, would there be other**
12 **undesirable consequences?**

13 **A. Yes. There are a number of serious and undesirable consequences. First, the**
14 **use of the TRC test would violate the fundamental principle of integrated**
15 **resource planning: evaluating competing resource options on a level playing**
16 **field.**

17
18 Second, the use of the TRC test rather than the RIM test would tend to lead
19 to the selection of more DSM than is truly cost-effective if all DSM-related
20 costs were accounted for. Such an occurrence would, in turn, lead to a sub-
21 optimal resource plan.

1 Third, the inclusion in a resource plan of DSM measures that “passed” the
2 TRC test, but did not pass the RIM test, would result in higher electric rates
3 than if either the competing Supply option or RIM-based DSM measure had
4 been chosen.

5
6 Fourth, the inclusion in a resource plan of DSM measures that “passed” the
7 TRC test, but did not pass the RIM test, would result in customer cross-
8 subsidization with non-participants in those DSM measures paying higher
9 bills due to the higher electric rates than if either the competing Supply
10 option or RIM-based DSM had been chosen. Therefore, the use of TRC-
11 based DSM measures results in “winners” (participants in TRC-based DSM
12 measures) and “losers” (all other customers) among a utility’s customers. I’ll
13 return to the issue of cross-subsidization later in my testimony as I discuss
14 the economic analysis results.

15
16 Fifth, from the Commission’s perspective, the use of the TRC test would
17 prevent the Commission from having a complete picture of all of the costs of
18 the DSM options being compared to a competing Supply option. From my
19 experience in a variety of need determinations and prior DSM Goals filings, I
20 believe that the Commission always seeks to have a full accounting of costs
21 associated with both Supply and DSM options. The use of the TRC test
22 would not provide the Commission with a full accounting of DSM-related
23 costs for their deliberations.

1 **Q. Has FPL made any enhancements to its analytical approach regarding**
2 **these cost-effectiveness tests?**

3 A. Yes. FPL's analyses in support of its recent determination of need filings,
4 including the filings for the supercritical coal units, the nuclear uprates, the
5 Turkey Point Units 6 & 7 new nuclear units, the West County Energy Center
6 Unit 3, and the conversions/modernizations of FPL's existing Cape Canaveral
7 and Riviera units, have each included the economic impact of environmental
8 compliance costs for specific emissions including sulfur dioxide (SO₂),
9 nitrogen oxides (NO_x), and carbon dioxide (CO₂). These analyses first
10 determined the projected system net emissions (after accounting for any
11 allowances that FPL is projected to have) for resource plans that each included
12 a specific competing resource option. Then projected environmental
13 compliance costs (generally in terms of \$/ton of a given emission) were
14 applied to the projected system emissions for each resource plan to ensure that
15 the costs of these system emissions are captured in the economic analyses.

16
17 In order to maintain a level playing field for all resource options, FPL has
18 enhanced its DSM analyses to include these environmental compliance costs.
19 This accounting for projected environmental compliance costs is included in
20 all of the analyses of Supply and DSM options that are presented in FPL's
21 filing in this docket. In this way, FPL is able to economically quantify the
22 impacts that DSM options have on a utility's system emissions in the same
23 way they are quantified when analyzing Supply options. This helps ensure that

1 all resource options are analyzed on a level playing field in FPL's IRP
2 process.

3 **Q. Therefore, is it correct to assume that the RIM and TRC test**
4 **methodologies that FPL now utilizes are not the same as FPL has utilized**
5 **in the past?**

6 A. Yes. FPL's inclusion of environmental compliance costs in both the RIM and
7 TRC cost-effectiveness methodologies results in both cost-effectiveness
8 calculation approaches being significantly different from those used by FPL in
9 the past. Taking the RIM test methodology for example, one could correctly
10 view the new RIM calculation methodology as an Environmental RIM (E-
11 RIM) methodology. The new E-RIM methodology allows DSM options to
12 continue to be analyzed on a level playing field with Supply options for which
13 environmental compliance costs are included.

14
15 Therefore, the two cost-effectiveness tests will generally be referred to as the
16 E-RIM and E-TRC tests in the remainder of my testimony.

17 **Q. Because this same improvement was made to the previously used version**
18 **of the TRC test, does this change overcome the previously discussed**
19 **problems with the TRC test?**

20 A. No. The correct way to interpret FPL's changes to the TRC test to now
21 include environmental compliance costs, thus resulting in an E-TRC test, is
22 that these changes prevent the still fundamentally flawed E-TRC test from
23 falling even further behind the E-RIM test in its ability to allow comparison of

1 DSM and Supply options on a level playing field. The fundamental flaws in
2 the TRC test, its failure to account for the significant DSM costs and
3 economic impacts of incentive payments to participants and unrecovered
4 revenue requirements, and its “double counting” of participant costs already
5 accounted for by the Participant test, still remain in the E-TRC test. These
6 flaws are as detrimental as ever when trying to analyze competing resource
7 options on a level playing field.

8 **Q. In practical terms, what is the impact of incorporating environmental**
9 **compliance costs in the cost-effectiveness screening of DSM options?**

10 A. The basic outcome of incorporating environmental compliance costs in DSM
11 cost-effectiveness screening is two-fold when compared to DSM screening
12 results in which these environmental compliance costs are not included. First,
13 DSM programs with higher kWh reduction to kW reduction ratios (such as
14 certain energy efficiency programs) will generally have higher total benefit
15 values than they otherwise would have. Second, DSM programs with lower
16 kWh reduction to kW reduction ratios (such as load management programs)
17 will generally have lower total benefit values than they would have had
18 otherwise.

19
20 This does not mean that all energy efficiency programs will now pass both the
21 E-RIM and E-TRC tests, nor does it mean that all load management programs
22 will now fail both the E-RIM and E-TRC tests. What it means is that the
23 benefit-to-cost ratios under both tests will move in the directions described

1 above: assuming all else remains the same, the benefit-to-cost ratios for
2 energy efficiency programs will be higher and the benefit-to-cost ratios for
3 load management programs will be lower.

4 **Q. In your opinion, does the enhanced E-RIM test fully account for the costs**
5 **and benefits of DSM programs with higher kWh reduction to kW**
6 **reduction ratios?**

7 A. Yes. Historically, the TRC test – despite its obvious fundamental flaws – has
8 been favored by some in large part because it tended to favor DSM programs
9 with larger kWh reductions which might fail the RIM test. These proponents
10 of the TRC test willingly overlooked the obvious flaws in the TRC test
11 because this flawed test generally “passed” more DSM measures and/or DSM
12 MW or GWh. Passing more DSM, particularly DSM measures with high
13 kWh-to-kW reduction ratios, was seen as inherently “good”, because it was
14 believed these measures would reduce a utility system’s emissions, even
15 though these emission “benefits” were often not quantified.

16
17 However, the enhanced E-RIM test not only incorporates the emission
18 impacts of these (and all other) DSM measures, but also places a monetary
19 value on the emission impacts in the same way monetary values are calculated
20 for the emission impacts of Supply options.

21
22 Therefore, the E-RIM test is a significant advancement in regard to continuing
23 to analyze DSM programs and Supply options on a level playing field. The E-

1 RIM test retains the fundamental concept found in the previously used version
2 of the RIM test - the incorporation of all DSM-related costs that allow a
3 comparison of options on a level playing field. In addition, the E-RIM test
4 now incorporates environmental compliance costs, using the same bases for
5 these costs as are used when analyzing Supply options, thus accurately
6 quantifying the monetary impact of system emission impacts from all DSM
7 programs.

8
9 Now one no longer needs to settle for – and there is no logical rationale for
10 using - a fundamentally flawed test such as TRC based on the notion that it
11 favors higher kWh reduction DSM programs. The E-RIM test gives full
12 economic value to emission reductions for all DSM programs and does so
13 while retaining the IRP objective of a level playing field for both DSM and
14 Supply options which is necessary to arrive at an optimal resource plan for a
15 utility’s customers.

16 **Q. Do the DSM cost-effectiveness tests used by FPL in the analyses**
17 **presented in this docket meet all of the items listed in HB 7135 that the**
18 **Commission, according to HB 7135, “shall take into consideration”?**

19 **A.** The answer is “yes” for the E-RIM and Participant tests and “no” for the E-
20 TRC test.

21
22 HB 7135 lists the following four items that the “commission shall take into
23 consideration” in regard to cost-effectiveness tests used in DSM evaluation:

- 1 a) “The costs and benefits to customers participating in the measure.”
- 2 b) “The costs and benefits to the general body of ratepayers as a
- 3 whole, including utility incentive and participant contributions.”
- 4 c) “The need for incentives to promote both customer-owned and
- 5 utility-owned energy efficiency and demand-side renewable energy
- 6 systems.”
- 7 d) “The costs imposed by state and federal regulations on the emission
- 8 of greenhouse gases.”

9

10 In regard to item (a), “The costs and benefits to customers participating in the

11 measure,” FPL’s analyses use two pairs of cost-effectiveness tests: the E-RIM

12 and Participant tests, and the E-TRC and Participant tests. The Participant test

13 is specifically designed to account for all DSM-related costs incurred by, and

14 all DSM-related benefits provided to, DSM program participants. Therefore,

15 the pairing of either the E-RIM or E-TRC test with the Participant test ensures

16 that all of the costs and benefits to customers participating in a DSM measure

17 are accounted for.

18

19 Regarding item (b), “The costs and benefits to the general body of ratepayers

20 as a whole including utility incentives and participant contributions”, the use

21 of the E-RIM and Participant tests allow this requirement to be met. As

22 previously explained, although both the E-RIM and E-TRC tests account for

23 all DSM-related benefits that are realized by all ratepayers, only the E-RIM

1 test accounts for all DSM-related costs, including utility incentive payments
2 made to program participants, that are passed on to all of FPL's ratepayers,
3 and the negative impacts of unrecovered revenue requirements on customers'
4 electric rates. Furthermore, the pairing of the E-RIM test with the Participant
5 test ensures that all participant contributions are fully accounted for because
6 of the inclusion of the Participant test.

7
8 Conversely, the E-TRC test, even when paired with the Participant test, does
9 not comply with item (b) because it omits the two DSM-related
10 costs/economic impacts described above.

11
12 Item (c), "The need for incentives to promote both customer-owned and
13 utility-owned energy efficiency and demand-side renewable energy systems,"
14 is a moot point in regard to the cost-effectiveness tests that FPL is utilizing in
15 the analyses presented in this docket. At this time, FPL is neither receiving
16 nor requesting such incentives.

17
18 Item (d), "The costs imposed by state and federal regulations on the emission
19 of greenhouse gases" s fully addressed in the E-RIM and E-TRC tests that
20 FPL used for the analyses in this docket. Although there are currently no state
21 or federal regulations regarding the emission of greenhouse gases, FPL's
22 analyses in this docket utilized a projected set of compliance costs for carbon
23 dioxide (CO₂) in both its E-RIM and E-TRC analyses.

1 In summary, the analyses based on the use of the E-RIM and Participant tests
2 fully address all of these four items listed in HB 7135. Conversely, the
3 analyses based on the use of the E-TRC and Participant tests fail to address
4 item (b) of HB 7135 because the E-TRC test does not account for all DSM-
5 related costs that are incurred by all of FPL's ratepayers.

6
7 **V. AN OVERVIEW OF FPL'S DSM GOALS ANALYTICAL**
8 **PROCESS**

9
10 **Q. Please provide a brief description of FPL's DSM Goals analytical**
11 **process?**

12 A. The analytical process that FPL utilizes in its DSM Goals work consists of
13 seven main steps. These analytical steps are typically performed sequentially
14 over a number of months by two FPL departments - the Resource Assessment
15 & Planning (RAP) department and the Demand Side Management (DSM)
16 department. For the 2009 DSM Goals analyses, an outside consultant, Itron,
17 was utilized for some of the steps.

18 **Q. Please provide a brief summary of these seven steps in the analytical**
19 **process.**

20 A. These seven analytical steps can be summarized as follows:

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Step 1: Determine DSM Technical Potential:

In this first step, a wide variety of DSM measures is examined to determine which measures are technically feasible for application in FPL’s service territory. This step results in a large number of DSM measures being identified as technically feasible. In 2009, these efforts utilized a collaborative approach and an outside consultant, Itron. FPL witness Haney discusses the Step 1 activities in more detail in his testimony. All of the DSM measures identified in this step as technically feasible for FPL are carried forward to the second step in the process.

Step 2: Initial Cost-Effectiveness Screening of DSM Measures:

In this step, the DSM measures identified as being technically feasible for application in FPL’s service territory undergo initial economic screening to judge the potential cost-effectiveness of the measures if implemented on FPL’s system. Both the E-RIM and E-TRC cost-effectiveness tests are used in a pairing with the Participant test in this step. In addition, a two-year payback criterion is used to minimize the potential for free riders.

For those measures that pass this cost-effectiveness screening step, a maximum incentive amount for each measure that results in at least a “breakeven” result (benefits equal costs; i.e., a 1.00 benefits-to-cost ratio) for each of the cost-effectiveness test pairs is identified. These measures and their associated maximum possible incentive levels are carried forward to Step 3 to

1 finalize the cost-effectiveness screening analyses and determine the final
2 incentive amount. Those measures that do not pass this initial cost-
3 effectiveness screening in Step 2 are not evaluated further.

4
5 **Step 3: Determine Maximum Incentive Levels for DSM Measures and**
6 **Finalize Cost-Effectiveness Screening:**

7
8 In Step 3, this maximum possible incentive amount identified in Step 2 for
9 each remaining DSM measure is further evaluated and may be adjusted. Using
10 this value as a starting point, FPL may adjust the incentive amount for a
11 particular DSM measure downward for one or two reasons.

12
13 First, in regard to the analyses conducted with the E-RIM and Participant
14 tests, FPL wants each DSM measure to result in positive net benefits under the
15 E-RIM test. It may not be able to do this if the previously calculated
16 maximum possible incentive value is used without an adjustment.

17
18 For example, suppose that the maximum possible incentive level results in
19 total costs equaling total benefits in the E-RIM test results; i.e., a net benefits
20 value of zero. In such a case, FPL may lower the incentive by an amount
21 which will result in positive net benefits for the measure and which allows
22 some cushion for the measure to remain cost-effective if other costs and/or
23 benefits change over time as they frequently do.

1 Second, an adjustment in the incentive payment level may occur when FPL
2 determines the years-to-payback period for a potential participant in the DSM
3 measure. If this projected period is less than two years, FPL would typically
4 lower the incentive amount to a point where the projected payback period is at
5 least two years. This “two-year payback” criterion is designed to minimize the
6 occurrence of free riders. The two-year payback criterion is applied to DSM
7 measures when using either the E-RIM and Participant tests approach or the
8 E-TRC and Participant tests approach. FPL witness Haney discusses the
9 concept of free riders and the two-year payback criterion in his testimony.

10
11 If, after the previously identified maximum possible incentive value has been
12 appropriately lowered as described above, and a non-zero incentive amount
13 remains, the DSM measure is judged to have survived Step 3 of the analysis
14 process.

15
16 At the end of Step 3, an incentive amount for each surviving DSM measure
17 under both pairs of cost-effectiveness tests has been identified. These
18 surviving or remaining DSM measures under both pairs of cost-effectiveness
19 tests, and their associated incentive amounts, are carried forward to Step 4.

20
21 **Step 4: Determine DSM Achievable Potential:**

22 In this step, the remaining DSM measures and their associated incentive
23 amounts under each of the cost-effectiveness tests are used to develop

1 projections of the maximum number of participants that can reasonably be
2 signed up for each DSM measure annually over the 10-year period of 2010
3 through 2019.

4
5 The resulting projection of the maximum number of participants that can be
6 reasonably signed up annually for each DSM measure over the 10-year period
7 without any adjustments, and the corresponding projected MW reductions, are
8 referred to in my testimony as the achievable potential of DSM. Three sets of
9 achievable potential values for both pairs of cost-effectiveness tests were
10 developed. I will return to these three sets of achievable potential values later
11 in my testimony. FPL witness Haney and Itron witness Rufo also discuss this
12 concept and related work in their testimonies.

13
14 **Step 5: Develop DSM Portfolios:**

15 Four DSM portfolios are developed in this step, two associated with each of
16 the pairs of cost-effectiveness tests. (Note: in my remaining testimony, I will
17 refer solely to the E-RIM and E-TRC portfolios with the understanding that
18 the results of the Participant test have been accounted for in all portfolios.)

19
20 For each specific cost-effectiveness test, a list of all DSM measures that
21 survived the economic screening, the associated incentive amount for each
22 DSM measure and the corresponding achievable potential projections (annual
23 participants and MW reductions) serve as inputs to the work. This information

1 is used to develop specific DSM portfolios that at least meet FPL's projected
2 resource needs with the lowest total DSM-related costs that are applicable to
3 the specific cost-effectiveness test being used. Each portfolio must also meet
4 certain practical program implementation constraints.

5
6 The four DSM-based portfolios can be described as follows:

- 7 1) E-RIM 664 MW portfolio;
- 8 2) E-TRC 664/1,093 MW portfolio;
- 9 3) E-RIM 949 MW portfolio; and,
- 10 4) E-TRC 1,153 MW portfolio.

11
12 The first two portfolios are designed to meet at least all of FPL's resource
13 needs through the 2019 time period. The third and fourth portfolios are based
14 on the maximum achievable potential MW projections. These projections, 949
15 MW for E-RIM and 1,153 MW for E-TRC, are for DSM amounts that are
16 clearly greater than what is called for (664 MW) to meet FPL's projected
17 resource needs by 2019.

18
19 Each DSM portfolio will have specific characteristics that include its annual
20 MW reduction capability, annual GWh reduction capability, and associated
21 costs. Once the four DSM portfolios are completed, these portfolios are
22 carried forward to Step 6.

1 **Step 6: Develop Resource Plans:**

2 The four DSM portfolios are then used to create four DSM-based resource
3 plans that will be referred to by the same names as the portfolios. These four
4 resource plans are created by examining FPL’s projected remaining resource
5 needs once the DSM portfolio has been accounted for, then adding Supply
6 options “after” the DSM portfolio to address years beyond 2019 in the
7 analyses. This ensures that each resource plan meets FPL’s reliability criteria
8 and that the resource plans are comparable. These four DSM-based resource
9 plans, plus a Supply Only resource plan that includes no additional DSM
10 signups beyond 2009, are then analyzed in Step 7.

11

12 **Step 7: Analysis of Resource Plans:**

13 As previously discussed, these five resource plans are then evaluated in a
14 system analyses that determine the levelized system average electric rates, the
15 ability to avoid or minimize cross-subsidization of one customer group by
16 another, system emission levels for SO₂, NO_x, and CO₂, and system usage
17 levels of oil and natural gas for each resource plan. These results for each
18 resource plan are then compared to each other.

1 **VII. DETAILS OF THE DSM COST-EFFECTIVENESS SCREENINGS**
2 **AND THE RESULTS OF VARIOUS SENSITIVITY CASE**
3 **SCREENING ANALYSES**
4

5 **Q. Which of the seven steps listed in the previous section will your testimony**
6 **address in more detail?**

7 A. My testimony will address the work that was performed for the following four
8 analytical steps:

- 9 - Step 2: Initial Cost-Effectiveness Screening of DSM Measures;
- 10 - Step 3: Determine Maximum Incentive Levels for DSM Measures
11 and Finalize Cost-Effectiveness Screening;
- 12 - Step 5: Develop DSM Portfolios;
- 13 - Step 6: Develop Resource Plans; and,
- 14 - Step 7: Analysis of Resource Plans.

15 FPL witness Haney's testimony will address the work that was performed for
16 Steps 1 and 4.

17 **Q. What are the objectives of the initial screening calculations of DSM**
18 **measures performed in Step 2?**

19 A. The objectives of the initial cost-effectiveness screening performed in Step 2
20 are to: (i) compare the present value of the DSM-related benefits and costs, to
21 all customers, that are applicable to the cost-effectiveness test being utilized,
22 and (ii) compare the present value of the DSM-related benefits and costs that
23 apply to DSM participants. Those DSM measures that emerge with positive

1 net benefits (i.e., the present value of benefits is greater than the present value
2 of DSM costs accounted for by each cost-effectiveness test) are said to have
3 “survived” the initial screening. These surviving DSM measures are
4 potentially cost-effective DSM resource options for the FPL system. As
5 previously discussed, these DSM measures are evaluated further in Step 3 to
6 finalize the cost-effectiveness analysis for each measure and to finalize the
7 incentive payment amount for each measure.

8 **Q. How are these initial screening calculations carried out?**

9 A. FPL’s cost-effectiveness screening of each DSM measure that emerged from
10 Step 1 followed two cost-effectiveness screening “paths.” One path examined
11 the cost-effectiveness of each DSM measure from the perspective of the E-
12 RIM test, the Participant test, and the two-year payback criterion that
13 addresses the issue of free riders. The other path examined the cost-
14 effectiveness of each DSM measure from the perspective of the E-TRC test,
15 the Participant test, and the two-year payback criterion.

16
17 Prior to proceeding down each of these two cost-effectiveness screening
18 paths, FPL first took the 2,321 DSM measures that were identified for FPL in
19 the technical potential analyses and reduced those measures to a more
20 workable number of measures. This reduction was accomplished by grouping
21 certain commercial and industrial measures that are identical except for the
22 fact that the measure would be applied to a different building type. Each of
23 these identical commercial and industrial measures was reduced to a single

1 “collapsed” DSM measure for purposes of cost-effectiveness screening.
2 (Residential and new construction measures were not collapsed.) Then, at the
3 conclusion of the cost-effectiveness screening work, those “collapsed”
4 measures that passed all of the screening steps are “expanded” so that all of
5 the applicable building types for those measures are individually accounted
6 for in the achievable potential work that follows.

7
8 Therefore, FPL’s cost-effectiveness screening work evaluated 844 DSM
9 measures, some of which had been collapsed as mentioned above. These 844
10 measures then started down the two screening paths described above. Each
11 path utilized up to five screening steps as applicable to the cost categories that
12 are included in the specific cost-effectiveness test, E-RIM or E-TRC, being
13 utilized, the Participant test, and the two-year payback criterion.

14
15 These five cost-effectiveness screening steps each utilize a full accounting of
16 projected benefits from DSM and a step-by-step accounting of DSM-related
17 costs. These screening steps can be summarized as follows:

18
19 Screening Step (1): In the initial screening step, each of the 844 DSM
20 measures is evaluated using only the costs of unrecovered revenue
21 requirements for the E-RIM test, and the participant’s out-of-pocket costs
22 for the E-TRC test. For purposes of this docket, the results of this
23 screening step are referred to the “economic potential” for DSM (despite

1 the fact that these results represent only the beginning step of a multi-step
2 economic analysis). Those measures passing this screening step are carried
3 forward to Screening Step (2), while measures failing at this step are
4 dropped from further analyses.

5
6 Screening Step (2): In the second screening step, administrative costs are
7 now added to those costs considered in the initial screening step for both
8 the E-RIM and E-TRC paths. As before, only those measures passing this
9 step are carried forward.

10
11 Screening Step (3): This screening step applies only to the E-RIM
12 screening path and only to certain DSM measures. In this step, for those
13 remaining measures that do not pass the Participant test without an
14 incentive payment, the amount of incentive payment needed to be added to
15 result in a Participant test benefit-to-cost ratio of 1.00 is first calculated.
16 Then that incentive payment is also applied for the E-RIM test, and it is
17 determined if the measure still passes the E-RIM test. Those measures
18 passing this step are carried forward. (Note that this screening step does
19 not apply to the E-TRC path because the TRC test does not account for
20 incentive payments made by a utility to participating customers.)

21
22 Screening Step (4): The two-year payback criterion is applied in this step
23 to both of the paths. For each remaining measure, a calculation is made to

1 see if a participant's incremental out-of-pocket costs will be fully
2 recovered from bill savings in two years or less without any incentive
3 payment from the utility. Only those measures for which the participant's
4 costs are not fully recovered in two years are carried forward to the last
5 screening step.

6
7 Screening Step (5): The two-year payback criterion is again applied in this
8 step to both of the paths, but this time the utility's incentive payment is
9 included. The incentive payment needed, for certain measures, to make the
10 Participant test equal 1.00 is now included in the two-year payback
11 calculation. Those measures passing this final screen are deemed to have
12 passed FPL's cost-effectiveness screening.

13 **Q. How did FPL determine what the type and cost of the competing**
14 **generating unit would be that the DSM measures would be compared to**
15 **in these cost-effectiveness screening steps?**

16 A. Using the projection of resource needs presented in Exhibit SRS-1, it is clear
17 that FPL's next significant resource need is projected to be in the year 2019.
18 FPL projects that if the 2019 resource need were to be met with a Supply
19 option, FPL's construction option would be a combined cycle (CC) unit
20 similar to the 3x1 G CC units now being constructed at FPL's West County
21 Energy Center (WCEC). Because no site for a potential generating unit to be
22 added in 2019 has been selected, it was assumed that, for cost-effectiveness

1 screening purposes, the generating unit that DSM would be compared to
2 would be a greenfield CC unit.

3
4 FPL developed a "Supply Only" resource plan for purposes of the analyses in
5 this docket which meets the capacity needs outlined in Exhibit SRS-1. This
6 resource plan assumes no incremental DSM signups after 2009, includes a
7 short-term purchase in 2017 to address the small one-year resource need in
8 that year, and includes a new greenfield CC unit in 2019. The Supply Only
9 resource plan is similar to the resource plan presented in FPL's 2009-2018
10 Ten Year Site Plan with three exceptions: incremental DSM signups after
11 2009 have been removed, the return-to-service dates of some of FPL's
12 generating units that will be temporarily placed on Inactive Reserve status
13 have been changed, and a five-month firm power purchase in 2017 for 160
14 MW has been added.

15
16 The cost and performance inputs assumed for this 2019 CC unit are similar to
17 those for the CC unit used in FPL's determination of need filings for WCEC
18 Unit 3 and for the conversions/modernizations of FPL's existing units at the
19 Cape Canaveral and Riviera sites. The capital and operating costs were
20 updated to account for current projections of cost escalation to an in-service
21 year of 2019, while the size of the unit (1,219 MW summer rating) and the
22 heat rate (6,582 BTU/kWh) were unchanged.

1 **Q. What were the results of the cost-effectiveness screenings performed in**
2 **Step 2?**

3 **A. The results of the cost-effectiveness screenings are presented in Exhibit SRS-**
4 **4. As shown in this document, FPL started with 844 DSM measures in both its**
5 **E-RIM and E-TRC cost-effectiveness screening paths after first collapsing the**
6 **original list of 2,321 total DSM measures as explained above.**

7
8 In screening Step (1), the E-RIM test screening, 665 DSM measures remained
9 in the E-RIM path after accounting for unrecovered revenue requirements, and
10 641 DSM measures remained in the E-TRC path after accounting for
11 participants' out-of-pocket costs.

12
13 The inclusion of administrative costs in screening Step (2) resulted in the
14 remaining number of measures further lowering to 602 in the E-RIM path and
15 585 in the E-TRC path.

16
17 Screening Step (3), which accounts for incentive payments and applies only to
18 the E-RIM path as explained above, resulted in the number of remaining
19 measures in the E-RIM path being reduced to 476 measures. The number of
20 remaining measures in the E-TRC path remained unchanged at 585.

21
22 Screening Step (4) applies the two-year payback criterion without incentives
23 to the remaining DSM measures in both paths. This resulted in the number of

1 remaining measures lowering to 279 in the E-RIM path and 310 in the E-TRC
2 path.

3
4 Finally, the two-year payback criterion with incentives was applied in
5 screening Step (5) to determine the final number of collapsed DSM measures
6 that passed FPL's cost-effectiveness screening: 279 for E-RIM and 305 for E-
7 TRC.

8
9 These DSM measures were then expanded back to derive a total number of
10 DSM measures passing FPL's cost-effectiveness screening for both paths.
11 Those numbers were 885 measures for E-RIM and 928 measures for E-TRC.
12 These measures, along with their respective incentive payment levels, were
13 then transmitted to Itron in order to calculate the achievable potential for each
14 of these measures. FPL witness Haney's and Itron witness Rufo's testimonies
15 discuss the achievable potential work.

16 **Q. Did FPL perform any sensitivity case analyses in regard to DSM cost-**
17 **effectiveness screening?**

18 A. Yes. The FPSC Staff requested that the utilities involved in this docket
19 perform sensitivity cases in regard to DSM cost-effectiveness screening in
20 order to better understand what impact various assumptions might have on the
21 cost-effectiveness of DSM measures. To that end, FPL performed five
22 sensitivity DSM cost-effectiveness screening analyses in which only one or
23 two assumptions were changed from the assumptions used in the "base case"

1 analyses previously described. All other assumptions from the base case were
2 unchanged in these sensitivity cases.

3
4 The five sensitivity cases FPL analyzed are the following:

- 5 - Sensitivity Case 1: increase the capital cost of the avoided
6 generation unit by 10%;
- 7 - Sensitivity Case 2: decrease the capital cost of the avoided
8 generation unit by 10%;
- 9 - Sensitivity Case 3: use a high band fuel cost forecast and a high
10 band CO₂ compliance cost forecast;
- 11 - Sensitivity Case 4: use a low band fuel cost forecast and a low
12 band CO₂ compliance cost forecast; and,
- 13 - Sensitivity Case 5: assume there are no compliance costs for CO₂.

14 **Q. Please discuss the basis for these changed assumptions.**

15 **A.** For Sensitivity Cases 1 and 2, the amount of change, a 10% increase or
16 decrease from the base case assumption, in the projected capital cost of a
17 future generation unit was selected because it was deemed to be within the
18 range of change in the projected capital cost for new generation that FPL
19 might see over the course of a typical year or so; i.e., if this screening analysis
20 had been done a year earlier or later than now.

21
22 For Sensitivity Cases 3 and 4, FPL used its November 2008 fuel cost forecast
23 base case assumption as the starting point for the high and low fuel cost

1 forecasts. These base case forecasted costs for all fuel types were then
2 increased in the high fuel cost forecast (and decreased in the low fuel cost
3 forecast) by certain fixed percentage values. These percentage values typically
4 vary from one fuel type to the next and from one forecast to another.

5
6 Regarding the CO₂ compliance cost forecasts, FPL used forecasts that were
7 prepared at the same time its base case CO₂ compliance cost forecast was
8 prepared. (All of these compliance cost forecasts were used in FPL's most
9 recent determination of need filings and are being used in FPL's current
10 nuclear cost recovery filing.) The highest forecasted CO₂ compliance cost was
11 used in Sensitivity Case 3, and the lowest non-zero forecasted CO₂
12 compliance cost was used in Sensitivity Case 4. In both of these sensitivity
13 cases, the base case assumptions for SO₂ and NO_x compliance costs were
14 unchanged.

15
16 Finally, FPL assumed that there were no CO₂ compliance costs in Sensitivity
17 Case 5. Just as in the previous two sensitivity cases, the base case assumptions
18 for SO₂ and NO_x compliance costs were unchanged.

19 **Q. What was the nature of the sensitivity case screening analyses that were**
20 **carried out?**

21 A. These sensitivity case analyses were "economic potential" analyses as
22 previously described. This means that only a subset of DSM-related costs are
23 included in the sensitivity case analyses. The subset of DSM-related costs that

1 are included are unrecovered revenue requirements for the E-RIM test and
2 participant costs for the E-TRC test. This is analogous to Step 1 shown
3 previously in Exhibit SRS-4.

4
5 Using the changed assumptions for each sensitivity case, FPL performed a
6 DSM cost-effectiveness screening on the same 844 collapsed DSM measures
7 as in the base case analyses. The measures that passed this one-step screening
8 were then expanded back to capture the full number of DSM measures that
9 passed the sensitivity screening. Next, FPL matched those measures to the
10 corresponding technical potential projections of MW and GWh reduction for
11 each measure.

12
13 The number of passing measures, the MW reduction potential, and the GWh
14 reduction potential were then totaled to provide an “economic potential” set of
15 values for each sensitivity case. Finally, the number of measures, MW
16 reduction potential, and GWh reduction potential values for the sensitivity
17 cases were compared to the corresponding “economic potential” values from
18 the screening Step 1 analysis in the base case. This comparison allows one to
19 roughly gauge the impact that the assumption change has for a one-step-only
20 screening of DSM cost-effectiveness.

21
22 It is important to note that the results of these one-step-only screening
23 analyses of the sensitivity cases played no role in the full base case analyses

1 that are presented in the subsequent sections of my testimony. As previously
2 mentioned, the sole intent of these sensitivity cases was to respond to Staff's
3 inquiry regarding what impact various assumptions may have on DSM cost-
4 effectiveness.

5 **Q. What were the results of these sensitivity case analyses?**

6 A. The results of these sensitivity case analyses are presented in Exhibit SRS-5
7 with the E-RIM test results presented first, followed by the E-TRC test results.
8 Both sets of results begin by listing the number of expanded DSM measures
9 that passed a comparable analysis using all base case assumptions, plus the
10 projected total MW and GWh reduction potential values for these passing
11 measures. Then the resulting number of measures, MW reduction potential,
12 and GWh reduction potential for each of the five sensitivity cases are shown.

13
14 These results are presented in Columns (1), (2), and (3), respectively, of
15 Exhibit SRS-5. Then the changes in the number of passing measures, MW
16 reduction potential, and GWh reduction potential for each sensitivity case
17 compared to the base case are presented in terms of the percentage increases
18 or decreases. These results are presented in Columns (4), (5), and (6).

19
20 Based on the results of these sensitivity analyses (that include only a subset of
21 the total DSM-related costs), I offer the following observations:

- 22 - The overall results of the sensitivity cases show that changing to
23 these assumptions would decrease the "economic potential" DSM

1 value for FPL much more than it would increase that value.
2 Consequently, one could contend that the assumptions used in
3 FPL's base case analyses are, if anything, biased towards more
4 DSM rather than less. However, FPL believes that it is simply
5 using the best assumptions available for its DSM Goals work.

6 - The E-RIM results are more impacted by the sensitivity case
7 assumptions than are the E-TRC results. This is due to the fact that
8 the E-RIM test, because it includes all DSM-related costs while the
9 E-TRC test does not, generally has a lower benefit-to-cost ratio for
10 a given DSM measure than does the E-TRC test. Therefore, any
11 change in assumption is more likely to "move" a DSM measure
12 that passes the E-RIM test from cost-effective to non-cost-
13 effective, and vice versa, than is the case with a DSM measure that
14 only "passes" the E-TRC test.

15 - The projected capital costs of the avoided generating unit in
16 Sensitivity Cases 1 and 2 have a minimal impact on these results.

17 - The high fuel plus high CO₂ assumptions in Sensitivity Case 3
18 have a moderate impact on the results and affect potential GWh
19 savings more than MW savings.

20 - The low fuel plus low CO₂ assumptions in Sensitivity Case 4 have
21 a more pronounced impact on the results –and in the negative
22 direction – they lower the DSM potential, than did Sensitivity Case
23 3.

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- Finally, the assumption of no CO₂ costs in Sensitivity Case 5 had a very large negative impact on the E-RIM results, but a much smaller negative impact on the E-TRC results. (This helps point out what a significant change the incorporation of environmental compliance costs into the previous version of the RIM and TRC tests to produce the E-RIM and E-TRC tests were. In addition, these results again point out that the E-TRC test, because it does not account for all DSM-related costs, typically results – erroneously – in much larger benefit-to-cost ratios than does the E-RIM test. Therefore, even the loss of the CO₂ compliance costs does not appreciably affect the results from this sensitivity case.)

VII. THE DEVELOPMENT OF THE DSM PORTFOLIOS AND THE DSM-BASED RESOURCE PLANS

Q. Once FPL had received the projected achievable potential values for each measure, how were these projections then utilized to develop the four DSM portfolios?

A. After the achievable potential work was completed, FPL had two lists (one for E-RIM and one for E-TRC) of DSM measures that included three achievable potential projections of DSM measures, MW reductions, and GWh reductions.

1 The development of three achievable potential projections was agreed to in
2 the collaborative effort. These three achievable potential projections were
3 based on three different levels of incentives for each measure: (i) the
4 maximum incentive level for each measure that did not violate the two-year
5 payback criterion; (ii) the lower of this two-year payback maximum incentive
6 level or 33% of the participant's cost for the measure; and (iii) the lower of
7 the two-year payback maximum incentive level or 50% of the participant's
8 cost for the measure. FPL witness Haney's testimony discusses how these
9 three incentive levels were selected as part of the collaborative effort.

10
11 For purposes of its economic and non-economic analyses, FPL chose to focus
12 on the first achievable potential projection; i.e., the projection based on the
13 maximum incentive level that did not violate the two-year payback criterion.
14 The use of this projection is consistent with FPL's prior DSM analyses and
15 results in the largest achievable potential of the three projections.

16
17 The E-RIM and E-TRC lists of DSM measures and their corresponding
18 achievable potential values were then applied to solve the same question: how
19 much DSM should be included in a DSM portfolio that addressed at least
20 FPL's projected annual resource needs to meet those needs at the lowest
21 present value DSM costs associated with the cost-effectiveness test in
22 question.

1 Four DSM portfolios were then developed: two portfolios were based on the
2 E-RIM list of DSM measures, and two were based on the E-TRC list of DSM
3 measures. Two portfolios, one for E-RIM and one-for E-TRC, were designed
4 to utilize at least 664 MW of incremental DSM by 2019 (which will allow
5 FPL to fully meet all of its projected resource needs through 2019), and to do
6 so with the lowest present value costs that are applicable to each of the cost-
7 effectiveness tests.

8
9 The resulting E-RIM portfolio utilized 664 MW and the E-TRC portfolio
10 utilized 1,093 MW. More MW were utilized in the E-TRC portfolio because
11 the costs applicable to the E-TRC test were lowered to the maximum extent
12 possible by utilizing more than the 664 MW required to meet FPL's resource
13 needs. These two portfolios are labeled the E-RIM 664 MW portfolio and the
14 E-TRC 664/1,093 portfolio.

15
16 The other two portfolios simply utilized all of the projected achievable
17 potential DSM. This resulted in 949 MW of incremental DSM by 2019 for the
18 E-RIM based portfolio and 1,153 MW of incremental DSM by 2019 for the E-
19 TRC based portfolio. These two portfolios are labeled the E-RIM 949 MW
20 portfolio and the E-TRC 1,153 MW portfolio. The rationale for the latter two
21 portfolios was that although the first two portfolios described above would
22 allow FPL to fully meet all of its resource needs through at least 2019, FPL
23 wanted to analyze whether the highest projected level of potentially cost-

1 effective DSM might be even more cost-effective by deferring generation
2 additions after 2019 and/or further delaying the return to active service of the
3 units that will be placed temporarily on Inactive Reserve status.

4 **Q. How did FPL perform the analyses with which these four DSM portfolios**
5 **were developed?**

6 A. These analyses were performed using linear programming (LP) analysis
7 techniques. In LP analyses, many potential solutions – in this case, different
8 potential DSM portfolios - are examined by the LP model until one solution is
9 selected that alone accomplishes the “objective function” after meeting all
10 necessary constraints for a solution.

11
12 In these LP analyses, the objective function was to minimize the present value
13 of the net DSM-related costs of a DSM portfolio that are applicable to the
14 specific cost-effectiveness test in question, E-RIM or E-TRC. The DSM-
15 related net costs are derived by first calculating all of the DSM costs that are
16 applicable to the specific cost-effectiveness test in question, then subtracting
17 out certain system costs that will be avoided by DSM but which may vary
18 from the analysis of one DSM measure to another. These system avoided
19 costs represent a subset of the benefits projected for a DSM measure and
20 include: emission and fuel costs avoided by the kWh reduction aspect of a
21 DSM measure, and transmission capital and O&M fixed costs that are avoided
22 by the kW reduction aspect of a DSM measure. The LP’s solution is the DSM
23 portfolio that results in the lowest present value of these net costs.

1 There were three types of constraints utilized in the LP analyses. First, the
2 DSM portfolio must at least meet FPL’s projected annual resource needs: 664
3 MW by the end of 2019. Second, the different DSM measures must meet a set
4 of DSM practical constraints relating to DSM implementation. Third, the total
5 amount of additional load control must be limited to the amount of load
6 control that is usable by the utility from a load shape perspective.

7 **Q. Why are the first two types of constraints needed?**

8 A. The first type of constraint, at least meeting projected annual resource needs,
9 ensures that the DSM portfolio will enable the FPL system to meet its reserve
10 margin reliability criterion and provide reliable electric service for its
11 customers. The second type of constraint ensures that the DSM portfolio is
12 practical to implement. FPL witness Haney’s testimony addresses this second
13 type of constraint.

14 **Q. Why is the third type of constraint needed?**

15 A. The third type of constraint is needed to ensure that the amount of incremental
16 load control that is signed up is actually usable on the FPL system on Summer
17 peak days. FPL has utilized this constraint in its DSM analyses, and in its
18 DSM Goals filings, for many years.

19
20 FPL’s analyses of the amount of incremental load control from 2010 through
21 2019 that would be usable on its system showed that value was approximately
22 350 MW. However, the projection of the achievable potential for load control
23 was 304 MW. Therefore, the projection of the achievable potential amount of

1 incremental load control became the limiting factor in regard to incremental
2 load control by 2019.

3 **Q. FPL then utilized the four DSM portfolios discussed earlier to develop**
4 **four DSM-based resource plans. Why is it appropriate to develop multi-**
5 **year resource plans for the analysis of DSM options?**

6 **A.** It is not only appropriate to do this, but also necessary if one is to capture and
7 fairly compare all of the impacts that competing resource options with
8 different capacity amounts, terms-of-service, heat rates, types of fuel, MW
9 and GWh reduction impacts, and costs will have on FPL's system.

10
11 For example, assume we are comparing two Supply options, Option A and
12 Option B, that both offer the same amount of capacity. Option A has a heat
13 rate of 7,000 BTU/kWh and is offered to FPL for 15 years. Option B has an
14 8,000 BTU/kWh heat rate and is offered for 20 years. Evaluating these
15 options from a resource plan perspective allows one to capture the economic
16 impacts of both the heat rate and term-of-service differences. The lower heat
17 rate of Option A will allow it to be dispatched more than Option B, thus
18 reducing the run time of FPL's existing units more than will Option B. This
19 results in greater production cost savings for Option A. However, Option B's
20 longer term-of-service means that it defers the need for future generation for a
21 longer period. Therefore, Option B will provide capacity avoidance benefits
22 for more years.

1 Only by taking a multi-year resource plan approach to the evaluation can
2 factors such as these for competing Supply options be captured and effectively
3 compared. In the case of DSM options, there are similar somewhat
4 contradicting impacts upon the utility system. For example, the GWh
5 reduction effect of DSM lowers the amount of energy that must be served, but
6 the MW reduction effect of DSM is designed to defer/avoid the addition of
7 new generating units that, if added, may significantly improve the fuel
8 efficiency of the utility system. Consequently, one aspect of DSM (GWh
9 reduction) can decrease system fuel usage, but the other aspect of DSM (MW
10 reduction) will avoid the addition of fuel-efficient new units that would have
11 also lowered system fuel usage if the DSM options had not been implemented,
12 thus increasing system fuel usage.

13
14 Once again, only by taking a multi-year resource plan approach to the
15 evaluation can these contradicting impacts of DSM upon the utility system be
16 properly captured and compared.

17 **Q. Why are “filler” units needed in a multi-year resource plan evaluation?**

18 **A.** The “filler” units are needed in a multi-year resource plan analysis to ensure
19 that FPL’s capacity needs are met for 2021–2043 (i.e., after the new nuclear
20 Turkey Point Units 6 & 7 are added, respectively, in 2018 and 2020, and the
21 2010 through 2019 DSM portfolios have been added.) In this way the
22 resource plans being compared all meet FPL’s reliability criteria for each year

1 in the analysis period, ensuring both that the resource plans are comparable
2 and that the comparative results of the evaluation are meaningful.

3 **Q. Please discuss how these resource plans were developed and describe the**
4 **resulting resource plans.**

5 A. Using the projection of FPL's resource needs that were presented in Exhibit
6 SRS-1, and the four DSM portfolios previously discussed, four DSM-based
7 resource plans were created. Using each of the four DSM portfolios, the MW
8 reductions for that DSM portfolio were first applied to Exhibit SRS-1,
9 resulting in a new projection of remaining resource needs. FPL then added
10 new generating units (each a 553 MW CC unit) as needed to meet these
11 remaining resource needs in all years. In addition, the return-to-active service
12 date of the FPL units about to be temporarily placed on Inactive Reserve
13 status also varied according to reserve margin levels.

14
15 The resulting four DSM-based resource plans are similar to the Supply Only
16 plan except that the incremental DSM altered three aspects of the Supply Only
17 plan: the 160 MW five-month purchase has been removed, the return-to-
18 service dates for FPL's units that will be temporarily placed on Inactive
19 Reserve status change, and the timing and number of filler units added after
20 2020 change. These four DSM-based resource plans, and the previously
21 developed Supply Only resource plan were then evaluated from both an
22 economic perspective and a non-economic perspective.

1 **VIII. THE RESULTS OF THE ECONOMIC ANALYSES**

2

3 **Q. What fuel cost and environmental compliance cost forecasts were used in**
4 **the economic analysis?**

5 A. In the economic analysis, FPL used the same fuel cost and environmental
6 compliance cost forecasts used in developing FPL's January 2009 load
7 forecast and which are being used in FPL's current nuclear cost recovery
8 filing. These fuel cost and environmental compliance cost forecasts represent
9 medium-level natural gas costs and medium-level CO₂ compliance costs.
10 Selected fuel cost forecast values are presented in Exhibit SRS-6 and the
11 environmental compliance cost projections are presented in Exhibit SRS-7.

12 **Q. Were these fuel cost and environmental compliance cost projections used**
13 **in all of the economic analyses conducted for this filing?**

14 A. Yes. With the sole exception of the five sensitivity cases requested by Staff,
15 these fuel cost and environmental compliance cost projections were used in
16 the cost-effectiveness screening analyses of individual DSM measures, the
17 development of the DSM portfolios, and in the economic analyses of the
18 resource plans.

19 **Q. What were the results of the economic analysis of the resource plans?**

20 A. The results of the economic analyses of the resource plans are presented in
21 Exhibit SRS-8. As previously discussed, the projected levelized system
22 average electric rate for each resource plan is developed and compared.

1 In addition to these levelized electric rate results of the economic analyses,
2 Exhibit SRS-8 also states whether each resource plan will result in one group
3 of customers subsidizing other groups of customers in regard to the resource
4 plan's effect on electric rates – a very important consideration. This impact is
5 referred to as cross-subsidization of different groups of customers.

6 **Q. Would you please discuss the results presented in Exhibit SRS-8?**

7 **A.** Yes. The five resource plans are first presented in order of their projected
8 levelized system average electric rate. The resource plan with the lowest
9 projected levelized system average rate is the E-RIM 664 MW plan. The
10 Supply Only plan is projected to have the next lowest levelized rate. The
11 remaining three DSM-based plans have higher projected levelized system
12 average electric rates than the Supply Only plan. The two E-TRC-based plans
13 are projected to have the highest levelized rates by a substantial margin.

14
15 The exhibit also indicates whether each resource plan will avoid or minimize
16 the cross-subsidization of one customer group by another. In the absence of a
17 DSM-based resource plan, the Supply Only plan would do so. However, the
18 E-RIM 664 MW plan has an even lower levelized rate and will also avoid or
19 minimize cross-subsidization of customers. The other three DSM-based plans
20 are projected to result in higher levelized rates than either the E-RIM 664 MW
21 or Supply Only plan. Therefore, these plans will not avoid or minimize cross-
22 subsidization of customers. I will return to the issue of cross-subsidization
23 later in my testimony.

1 **Q. Were the five resource plans evaluated on the basis of the total costs of**
2 **the plans?**

3 A. No, because an evaluation of system costs alone would be meaningless when
4 analyzing DSM options versus Supply options.

5
6 As discussed previously in Section I of my testimony, it is appropriate to
7 conduct analyses of competing Supply options on a total cost basis (such as
8 cumulative present value of revenue requirements) because in such a case a
9 total cost analysis equates to a rate analysis. This is because the number of
10 kWh over which the system costs are recovered does not change. Therefore,
11 the lowest cost plan will also be the lowest plan in terms of levelized system
12 average electric rates.

13
14 However, when evaluating DSM options versus Supply options, the number
15 of kWh over which the system costs are recovered does change with the DSM
16 options. Therefore, an evaluation of only total system costs in such a
17 comparison of Supply versus DSM options cannot tell one which option
18 results in the lowest rates. One needs to account for the number of kWh that
19 the system costs will be recovered over in order to determine the option that
20 results in the lowest electric rates. FPL has used exactly this approach in its
21 calculation of levelized system average electric rates.

1 **Q. How is the levelized system average electric rate for a resource plan**
2 **calculated?**

3 A. Exhibit SRS-9 presents the calculation of the levelized system average electric
4 rate for one of the resource plans, the E-RIM 664 MW resource plan. The
5 calculation consists of three basic steps. First, the projected annual revenue
6 requirements and annual kWh served are used to calculate a projected system
7 average electric rate for each year. Second, each of these projected annual
8 electric rates is present valued and these present values are summed. Third, an
9 annual electric rate value is developed that, when held constant in each year,
10 with these values present valued and summed, has an identical present value
11 sum to that of the present value sum in the second step. This constant electric
12 rate value is the levelized system average electric rate for this resource plan. A
13 levelized system average electric rate for each of the other four resource plans
14 is calculated in the same manner.

15 **Q. Are the differences in the levelized system average electric rates between**
16 **the five resource plans presented in Exhibit SRS-8 meaningful?**

17 A. Yes. Because a levelized system average electric rate perspective is not
18 typically used in analyses of Supply options (because a comparison of system
19 costs in Supply Option-only evaluation equates to a rate comparison as
20 previously discussed), the significance of the differentials in these levelized
21 rates may not be readily apparent.

1 A cursory glance at these levelized system average electric rates appears to
2 show relatively little differences between the values. However, after one
3 considers that these rates will be applicable to energy usage of more than
4 100,000 GWh per year over a 34-year period, the differences shown in Exhibit
5 SRS-8 take on more significance.

6
7 The significance of these differences is perhaps most readily seen by
8 determining the amount of additional cost that would need to be incurred to
9 raise the levelized system average electric rate of 14.7183 cents/kWh for the
10 E-RIM 664 MW plan to the levelized rate for another plan. For example, let's
11 take the E-TRC-based plan with the lowest levelized system average rate of
12 the two E-TRC-based plans, the E-TRC 664/1,093 plan's rate of 14.7779
13 cents/kWh.

14
15 In terms of a one-time additional cost, the E-RIM 664 MW plan would have
16 to incur an additional cost of approximately \$830,000,000 in 2010, or of
17 approximately \$2,180,000,000 in 2019, in order to raise its levelized system
18 average rate to match that of the E-TRC 664/1,093 plan.

19
20 As evidenced by this example, the levelized system average electric rate
21 differences are meaningful, and the E-RIM 664 MW plan's advantage is
22 significant.

1 **Q. For this docket, the FPSC Staff requested that a projection of customer**
2 **bills be made assuming a usage of 1,200 kWh. What were the results of**
3 **this projection?**

4 A. Exhibit SRS-10 presents the projected annual electric rates and the projected
5 bills corresponding to a usage of 1,200 kWh for the time period of 2010
6 through 2019. Also included in this exhibit is the projection of the
7 differentials in the customer bills between each DSM-based resource plan and
8 the Supply Only plan. The results of these projections can be summarized as
9 follows:

- 11 - Higher customer bills are projected for each year from 2010
12 through 2018 for each of the four DSM-based resource plans
13 compared to the Supply Only plan which is projected to have the
14 lowest customer bills for this time period.
- 15 - During 2010-2018, the E-RIM 664 MW plan results in the lowest
16 bills of the four DSM-based plans. The E-RIM 949 MW plan
17 provides the next lowest bills. The two E-TRC-based plans result
18 in the highest bills.
- 19 - In 2019, when the new CC unit being added in the Supply Only
20 plan comes in-service, the bill differentials for all of the DSM-
21 based plans compared to the Supply Only plan are substantially
22 lowered. However, only the two E-RIM plans are projected to have
23 lower bills than the Supply Only plan with the E-RIM 664 MW

1 plan projected to provide the lowest bill. The E-TRC-based plans
2 are projected to continue to result in higher bills than with the
3 Supply Only plan.

4
5 These results are expected. DSM typically puts upward pressure on rates, and
6 bills, in the years prior to avoiding the generating unit the DSM is “aimed at”.
7 This is typically seen in cost-effectiveness analyses of individual DSM
8 measures. Also expected is that this near-term impact of placing upward
9 pressure on rates and bills is minimized by the E-RIM test. Conversely, the E-
10 TRC test does not allow the consideration of impacts on electric rates and,
11 because this test does not include all relevant DSM-related costs for a DSM
12 measure, the use of this test typically results in higher electric rates.

13 **Q. Returning to Exhibit SRS-8, this exhibit presents information regarding**
14 **which of the five resource plans will avoid/minimize the potential for**
15 **cross-subsidization of one customer group by another. Would you please**
16 **explain what is meant by this?**

17 A. Yes. When a resource option, Supply or DSM, is selected, it will have an
18 impact on FPL’s electric rates that apply to all customers and on the bills all
19 customers will pay. The basic concept is whether the impact of the resource
20 selection on electric rates and bills will result in one group of customers
21 subsidizing other customers. Stated another way, does the resource selection
22 create two groups of customers: one group of “winners” and one group of
23 “losers” from the resource selection.

1 For example, consider the case when FPL evaluates only Supply options.
2 Because all customers on FPL's system are served by the Supply option if that
3 option is chosen, all customers are "participants" in the selected Supply
4 option. All customers' rates and bills move in the same "direction"; either up
5 or down from year to year compared to another Supply option that could be
6 selected. Therefore, there is no subsidization of one group of customers by
7 another group.

8
9 However, the same is not true for DSM options. With DSM options,
10 customers have a choice to participate or not participate in DSM options for
11 which they are eligible. Furthermore, customers cannot participate in DSM
12 options they are ineligible for or in measures which they may have already
13 installed. This leads to an additional, and important, consideration of how
14 different groups of customers, participants and non-participants, are impacted
15 when DSM options are selected. If the utility selects to offer a DSM option
16 that places upward pressure on electric rates, the result will be the formation
17 of two groups of customers: one group of "losers" who do not, or cannot,
18 participate in the DSM option and face higher rates and bills, and one group of
19 "winners" who can and do, participate in the DSM option and, through
20 reduced usage, reduce their bills.

21
22 This outcome is undesirable because one group of customers (the non-
23 participants) subsidizes the other group of customers (the participants)

1 through higher electric rates caused by the imposition of the DSM option; i.e.,
2 cross-subsidization of one customer group by another. Avoiding this
3 undesirable outcome is accomplished by accounting for the effect on electric
4 rates when selecting DSM options. Therefore, the choice of which DSM cost-
5 effectiveness test is used to select DSM programs is crucial.

6
7 When using an E-RIM cost-effectiveness test, only those DSM options that
8 are not projected to increase system electric rates over the life of the analysis
9 period above what the electric rates would be if the competing Supply option
10 had been chosen are selected. This means that all customers, participants and
11 non-participants alike, are at least as well off in regard to electric rates and
12 bills over this period than if the Supply option had been chosen. Non-
13 participants will be no worse off because their rates, and therefore their bills,
14 will be no higher than if the competing Supply option had been chosen.
15 Participants will be better off due to reduced usage lowering their bills.

16
17 Therefore, when selecting DSM options using the E-RIM test, cross-
18 subsidization of customers is avoided or minimized. This is shown in Exhibit
19 SRS-8 by the fact that the projected levelized system average rate for the E-
20 RIM 664 MW plan is the lowest of any of the five plans. Furthermore, the E-
21 RIM 949 MW plan has lower projected levelized rates than does either of the
22 E-TRC-based plans.

1 Thus, the use of the E-RIM test is clearly the best cost-effectiveness test to use
2 in regard to the objective of avoiding or minimizing cross-subsidization of
3 customer groups, and the E-RIM 664 MW plan is the best plan in regard to
4 avoiding or minimizing cross-subsidization of customer groups.

5 **Q. Is it possible for a utility to avoid having any “losers” and avoiding the**
6 **cross-subsidization problem by simply offering enough DSM options so**
7 **that all customers will participate in a DSM program?**

8 A. No. Although this sounds nice in theory, it is simply not possible for at least
9 two reasons. First, DSM options are voluntary and customers cannot (and
10 should not) be forced to participate in these options.

11
12 Second, a large electric utility like FPL serves a wide diversity of customers
13 and customer groups. FPL serves large numbers of residential, small business,
14 and large commercial and industrial customers. An even greater diversity of
15 individual customers exists, including low-income, fixed income, middle
16 class, and wealthy customers. In addition, these customers live in many types
17 of homes, including single-family detached homes, single-family attached
18 homes, multi-unit homes, and manufactured homes. Some of these customers
19 live in the area year-round, while others live in FPL’s service territory only
20 part-time.

21
22 These, and other, diverse aspects of FPL’s customers result in FPL offering
23 many different DSM options in order to reach as many customers as possible.

1 As a consequence, not all DSM programs are attractive and/or appropriate for
2 all customers. A few examples of this include:

- 3
- 4 - A business customer will not be eligible for any residential DSM
5 program (and vice versa);
- 6 - A low-income or fixed income residential customer may not be
7 eligible for, or interested in, a DSM program that focuses on
8 expensive equipment such as very high efficiency air conditioners,
9 renewable energy equipment, or swimming pool pump controls,
10 etc.;
- 11 - Conversely, a more affluent customer may not be eligible for a
12 program designed to address the energy use of low-income or fixed
13 income customers;
- 14 - Customers with special medical needs may not be interested in
15 DSM programs in which the utility has direct control of customer
16 appliances or equipment; and,
- 17 - Customers who have already installed a number of energy efficient
18 devices in their home or business may simply not be interested in,
19 or helped by, additional DSM options.

20

21 These examples serve to point out that no matter how many DSM options a
22 utility offers, there will always be customers who either cannot, or who
23 choose not to, participate in a number of specific DSM options. Each such

1 DSM option that is offered that does not pass the E-RIM test automatically
2 creates new classes of winner and losers with one class subsidizing the other.

3

4 Therefore, although it may at first appear to some that one could address a
5 cross-subsidization problem caused by the introduction of a DSM program
6 that failed the E-RIM test by introducing other DSM programs that also failed
7 the E-RIM test, such an approach is not feasible. As was pointed out in the
8 discussion above, participation in DSM programs is voluntary and DSM
9 programs typically have eligibility requirements (such as programs addressing
10 specific rate classes). Therefore, attempting to remedy a cross-subsidization
11 problem by adding even more of these DSM programs that result in cross-
12 subsidization cannot succeed. Instead of solving the original cross-
13 subsidization problem, the result will be a cascading series of cross-
14 subsidizations that aggravates the original problem.

15

16 I believe that this outcome will occur in any electric utility that would try to
17 take this approach. However, the possibility of such an approach is of
18 particular concern in Florida. This state has a large number of residents living
19 on fixed- or low-incomes that will not be able to participate in a variety of
20 DSM options. This ineligibility, coupled with their limited income, makes it
21 even more important to avoid having these more vulnerable customers
22 subsidizing other customers who could participate in DSM options that would

1 raise electric rates higher than the rates would be if the Supply option had
2 been chosen.

3

4 In summary, an approach of trying to address a problem of cross-subsidization
5 resulting from one program by offering even more such DSM options only
6 complicates the problem and makes it bigger. Furthermore, due to Florida's
7 large numbers of low- and fixed-income residents, this incorrect approach is
8 especially troubling because of the increased financial strain this would place
9 on these more vulnerable residents. This issue may become even more
10 important in years in which the economy is "down".

11 **Q. How would you summarize the economic analyses results?**

12 A. There are two results from the economic analyses that stand out. First, the E-
13 RIM 664 MW plan meets FPL's resource needs through 2021 while providing
14 the lowest levelized system average electric rates over the analysis period and
15 the lowest rates of any of the four DSM-based resource plans for 2010- 2019.
16 Second, the E-RIM 664 MW plan meets FPL's resource needs while best
17 avoiding or minimizing cross-subsidization of one customer group by another.
18 These two factors combine to make the E-RIM 664 MW plan the best
19 resource plan from an economic perspective.

1 **IX. THE RESULTS OF THE NON-ECONOMIC ANALYSIS**

2

3 **Q. What different perspectives of the FPL system were considered in the**
4 **non-economic analysis?**

5 A. The non-economic analysis focused on two perspectives in regard to the five
6 resource plans. The first perspective is a direct comparison of projected
7 system SO₂, NO_x, and CO₂ emissions for the FPL system for each of the
8 resource plans. The second perspective is a direct comparison of projected
9 system oil and natural gas usage for the resource plans.

10 **Q. What were the results of the Non-Economic Analysis from the first**
11 **perspective, a comparison of system emissions for the resource plans?**

12 A. A comparison of projected system SO₂, NO_x, and CO₂ emissions for each
13 resource plan is presented in Exhibit SRS-11.

14

15 In regard to projected annual SO₂ and NO_x usage, the results can be
16 summarized as follows:

17 - For the years 2010 through 2018, all of the DSM-based plans are
18 projected to have lower system emissions than the Supply Only
19 plan. The E-TRC-based plans, due to their greater energy
20 reduction, result in lower projected system emissions usage than
21 the E-RIM-based plans.

22 - However, in 2019, the introduction of the 2019 CC unit in the
23 Supply Only plan flips these results as this new CC unit enables

1 the Supply Only plan to have the lowest projected system
2 emissions of any plan. The reason for this is that the highly
3 efficient CC unit, which has very low SO₂ and NO_x emission rates
4 compared to most units on FPL's system and which will operate at
5 a high capacity factor, lowers system emissions more than the
6 combined effect of ten years of incremental DSM that "operates"
7 on FPL's system for many fewer hours per year than does the CC
8 unit. The relative positions of the four DSM-based plans remain
9 unchanged.

- 10 - Then, in 2021, the results flip again as the E-RIM 664 MW plan
11 emerges as having the lowest projected system emissions of the
12 four DSM-based plans. The reason for this is that in 2021, two 2x1
13 CC filler units are added in the E-RIM 664 MW plan while only
14 one 2x1 CC filler unit is added in each of the other three DSM-
15 based plans. This is due to the lower MW reduction (664 MW)
16 associated with this plan compared to the other three DSM-based
17 plans.

18
19 These results for projected system SO₂ and NO_x emissions demonstrate two
20 things. First, they show that in regard to these system emissions for FPL's
21 system, the answer as to which of the five resource plans is the best in
22 emission reduction may vary greatly from one year to the next. Second, it
23 points out that both MW and GWh reduction values due to DSM play a

1 significant role in determining the answer to the question of “which resource
2 plan results in lowering these system emissions the most on FPL’s system?”
3 Furthermore, the roles that DSMs MW and GWh reduction play are
4 contradictory. The GWh reductions reduce these system emissions while the
5 MW reductions will increase these system emissions by avoiding a highly
6 efficient new generating unit with low emission rates that would have
7 operated at high capacity factors.

8 **Q. Are the results for projected system CO₂ emissions similar?**

9 A. No. In regard to projected CO₂ emissions, the four DSM-based resource plans
10 will result in lower system emissions than the Supply Only plan for all years
11 addressed in the exhibit. The E-TRC-based plans result in lower projected
12 system emissions than the E-RIM-based plans.

13 **Q. What were the results of the Non-Economic Analysis from the second
14 perspective, a comparison of projected FPL system usage of oil and
15 natural gas for the resource plans?**

16 A. Exhibit SRS-12 presents the results of this comparison in terms of projected
17 annual system use of oil and natural gas for each of the five resource plans in
18 terms of millions of mmBTU of oil and natural gas.

19
20 In regard to projected annual oil usage, the results are similar to the results for
21 system SO₂ and NO_x emissions. The oil usage results can be summarized as
22 follows:

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- For the years 2010 through 2018, all of the DSM-based plans are projected to have lower system oil usage than the Supply Only plan. The E-TRC-based plans, due to their greater energy reduction, result in lower projected system oil usage than the E-RIM-based plans.
- However, in 2019, the introduction of the 2019 CC unit in the Supply Only plan flips these results as this new CC unit enables the Supply Only plan to have the lowest projected system oil usage of any plan. The reason for this is that the highly efficient CC unit, operating at a high capacity factor, lowers oil usage more than the combined effect of ten years of incremental DSM that “operates” on FPL’s system for many fewer hours per year than does the CC unit. The relative positions of the four DSM-based plans remain unchanged.
- Then, in 2021, the results flip again as the E-RIM 664 MW plan emerges as the lowest of the four DSM-based plans. The reason for this is that in 2021, two 2x1 CC filler units are added in the E-RIM 664 MW plan while only one 2x1 CC filler unit is added in each of the other three DSM-based plans. This is due to the lower MW reduction (664 MW) associated with this plan compared to the other three DSM-based plans.

1 These results demonstrate two things. First, they show that in regard to system
2 oil usage on FPL's system, the answer as to which of the five resource plans is
3 the best in reducing oil usage may vary greatly from one year to the next.
4 Second, it points out that both MW and GWh reduction values due to DSM
5 play a role in determining the answer to the question of "which resource plan
6 results in lower system oil usage on FPL's system?" Furthermore, the roles
7 that DSM's MW and GWh reduction play are contradictory. The GWh
8 reductions reduce system oil usage while the MW reductions will increase
9 system oil usage once a highly efficient non-oil burning new unit is avoided.

10 **Q. Are the results for system natural gas usage similar?**

11 A. No. The natural gas results are different primarily because the 2019 CC unit
12 added in the Supply Only plan, and the 2x1 CC units being added in all five
13 plans, are gas-burning units. In regard to projected natural gas usage, the four
14 DSM-based resource plans will result in lower system gas usage than the
15 Supply Only plan for all years addressed in the exhibit. The E-TRC-based
16 plans result in lower projected natural gas usage than the E-RIM-based plans.
17 (However, even after accounting for this fact in the economic analyses, the E-
18 TRC-based plans are projected to result in the highest levelized system
19 average rates.)

20 **Q. How would you summarize the results of the non-economic analyses?**

21 A. I'd summarize these results in two points. First, the results are truly a mixed
22 bag. The E-TRC plans are projected to result in lower natural gas usage and
23 CO₂ emissions for FPL's system. However, at least four of the plans – E-RIM

1 664 MW, Supply Only, E-TRC 1,153 MW, and E-TRC 664/1,093 MW – are
2 projected to result in the lowest system oil usage, SO₂, and NO_x emissions for
3 at least one year. In my opinion, no one plan emerges as the clear winner in
4 the non-economic analyses.

5
6 Second, and perhaps most important, the economic impacts of the projected
7 fuel usage and emissions for each of the five resource plans have already been
8 accounted for in the economic analyses discussed previously. FPL has long
9 accounted for system fuel usage costs in its DSM analyses. With FPL's
10 enhancement of the previous RIM and TRC tests to now account for the
11 environmental compliance costs for system emissions with the E-RIM and E-
12 TRC tests, the economic impacts of environmental compliance are accounted
13 for in the same way as they are when Supply options are evaluated.

14
15 Therefore, the fact that the results of the non-economic analyses are
16 inconclusive is of little consequence, because the economic impacts of system
17 fuel usage and emissions have been fully accounted for in the economic
18 analysis.

1 **X. SUMMARY OF ANALYSIS RESULTS AND CONCLUSIONS**

2

3 **Q. Would you please summarize the results of the economic and non-**
4 **economic analyses?**

5 A. Yes. In regard to the economic analyses, the E-RIM 664 MW plan emerged as
6 the clear winner. It yielded the lowest levelized system average electric rates,
7 and it best avoided or minimized cross-subsidization of one group of
8 customers by another. Regarding the non-economic analyses, although no one
9 plan emerged as the clear winner, all of the economic impacts of system fuel
10 usage and emission have been fully accounted for in the economic analyses
11 that identified the E-RIM 664 plan as the clear economic winner.

12 **Q. Based on these results, which DSM portfolio should be the basis for**
13 **FPL’s DSM Goals?**

14 A. For the reasons discussed above, FPL believes that the E-RIM 664 MW
15 portfolio should be the basis for FPL’s DSM Goals for the 2010 – 2019 time
16 period. This DSM portfolio fully meets FPL’s projected resource needs
17 through 2019, results in the lowest average electric rates over the term of the
18 analyses for all five plans, results in the lowest average rates and bills among
19 the four DSM-based resource plans for the 2010 – 2019 time period, best
20 avoids or minimizes cross-subsidization of one customer group by another,
21 results in lower SO₂ and NO_x system emissions and system oil usage than the
22 Supply Only plan for most years, and results in the lowest system SO₂ and
23 NO_x emissions and system oil usage of any plan for at least one year.

1 **Q. Returning to a topic previously discussed, when one combines FPL's**
2 **proposed DSM Goals amount with the 895 MW of energy efficiency**
3 **projected to result from the updated federal appliance efficiency and**
4 **lighting standards, what total amount of energy efficiency/DSM are**
5 **FPL's customers projected to receive in the 2010 – 2019 time frame?**

6 A. The resulting total demand and energy reduction from these federal standards
7 and FPL's proposed DSM Goals is projected to be 1,559 MW at the generator
8 (= 895 MW + 664 MW) over the next 10 years.

9
10 When you consider that the 895 MW projected to be delivered from the
11 updated federal standards is in addition to the amount of demand reduction
12 from federal standards that was captured in previous FPL load forecasts, it is
13 evident that FPL's customers are projected to receive significantly more
14 energy efficiency/DSM in the next ten years than they were projected to
15 receive through FPL's current DSM Goals. That comparison would be the
16 projected 1,559 MW at the generator for the next ten years versus FPL's
17 current DSM Goals of 880 MW at the generator.

18 **Q. Do you consider 664 MW to be an appropriate amount of DSM for FPL**
19 **to propose as its DSM Goals for the next 10 years?**

20 A. Yes, for several reasons. First, the impacts of any updates in federal standards
21 for appliance efficiency and lighting are two-fold. These federal standards will
22 both lower the potential contribution from utility DSM programs and lower
23 FPL's projected resource needs for any new resource including DSM.

1 When one considers that the projected impact of the updated federal standards
2 - 895 MW over the ten year period - is virtually identical to FPL's current
3 DSM Goals amount of 880 MW, it is clear how large an impact the federal
4 standards will have on FPL's resource needs and the potential for utility DSM
5 efforts. Truly significant reductions in FPL projected resource needs and in
6 the potential contribution from utility programs occur from these updated
7 federal standards.

8
9 Second, conditions and circumstances have changed regarding the outlook for
10 future growth on FPL's system compared to conditions that existed when
11 FPL's previous goals were set five years ago. In addition to the significant
12 impact of the updated federal standards, the Florida economy is in a "down"
13 period and the rate of customer growth on FPL's system has reduced
14 considerably. These factors also serve to lower FPL's projected load growth
15 and its need for additional resources, whether DSM or Supply. When setting
16 new goals for DSM in such a time as this, one would logically expect lower
17 goals to be set compared to goals that would have been set in times of much
18 more robust load growth.

19
20 Finally, FPL has long considered the fact that DSM programs can be ramped
21 up or ramped down fairly quickly to be one of DSM strongest attributes. In
22 fact, FPL has utilized this DSM attribute very recently. In the late Summer of
23 2005, FPL experienced an unexpected peak load that resulted in FPL seeking

1 new resources that could be deployed quickly. FPL significantly ramped up a
2 number of its existing DSM programs and successfully petitioned the
3 Commission for approval to implement new programs. As a result, FPL was
4 able to increase its DSM capability significantly as early as 2007.

5
6 What FPL is facing now in regard to its projected lower load growth could be
7 considered to be the “flip side” of what it experienced in the Summer of 2005.
8 And, just as FPL ramped up its DSM efforts to meet a higher-than-projected
9 resource need, it now proposes to ramp down its DSM efforts to a modest
10 degree in response to a lower-than-previously-projected resource need. This
11 adjustment to changing conditions is not only logical, but also an economical
12 move for FPL’s customers. And, as it did in response to changed conditions in
13 2005, FPL is both willing and able to ramp its DSM efforts up to meet
14 increased resource needs in the future if this ramping up of DSM proves to be
15 the most economical option for FPL’s customers.

16
17 Therefore, a total of 664 MW of incremental DSM, as presented in the E-RIM
18 664 MW portfolio, is an appropriate amount of DSM for FPL to propose as its
19 DSM Goals for 2010 through 2019. This amount of DSM is based on FPL’s
20 resource planning work and it is cost-effective for FPL’s customers. For these
21 reasons, FPL requests FPSC approval for the E-RIM 664 MW portfolio as its
22 DSM Goals.

1 **Q. Does this conclude your testimony?**

2 **A. Yes.**

Projection of FPL's Resource Needs for 2010 - 2019 with No Incremental DSM Signups After 2009

Summer

| | (1) | (2) | (3) = (1)+(2) | (4) | (5) | (6)=(4)-(5) | (7)=(3)-(6) | (8)=(7)/(6) | (9)=(6)*1.20-(3) | (10)=(9)/1.20 |
|--------------------|---|------------------------------------|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------------|---|--|---|
| August of the Year | Projections of FPL Unit Capability * (MW) | Projections of Firm Purchases (MW) | Projection of Total Capacity (MW) | Peak Load Forecast ** (MW) | Summer DSM Forecast *** (MW) | Forecast of Firm Peak (MW) | Forecast of Summer Reserves (MW) | Forecast of Summer Res. Margins w/o Additions (%) | MW Needed to Meet 20% Reserve Margin if Provided by Supply Options Only (MW) | MW Needed to Meet 20% Reserve Margin if Supplied by DSM Options Only (MW) |
| 2010 | 20,809 | 2,107 | 22,916 | 21,147 | 2,044 | 19,103 | 3,813 | 20.0% | 7 | 6 |
| 2011 | 21,946 | 2,062 | 24,008 | 21,368 | 2,044 | 19,324 | 4,684 | 24.2% | (820) | (683) |
| 2012 | 22,230 | 1,961 | 24,191 | 21,933 | 2,044 | 19,889 | 4,302 | 21.6% | (324) | (270) |
| 2013 | 23,553 | 1,961 | 25,514 | 22,249 | 2,044 | 20,205 | 5,309 | 26.3% | (1,268) | (1,057) |
| 2014 | 24,760 | 2,011 | 26,771 | 23,533 | 2,044 | 21,489 | 5,282 | 24.6% | (984) | (820) |
| 2015 | 24,760 | 2,011 | 26,771 | 24,142 | 2,044 | 22,098 | 4,672 | 21.1% | (252) | (210) |
| 2016 | 26,611 | 700 | 27,311 | 24,772 | 2,044 | 22,728 | 4,583 | 20.2% | (37) | (31) |
| 2017 | 27,169 | 700 | 27,869 | 25,401 | 2,044 | 23,357 | 4,511 | 19.3% | 160 | 134 |
| 2018 | 28,269 | 700 | 28,969 | 26,143 | 2,044 | 24,099 | 4,869 | 20.2% | (49) | (41) |
| 2019 | 28,269 | 700 | 28,969 | 26,848 | 2,044 | 24,804 | 4,165 | 16.8% | 796 | 664 |

Winter

| | (1) | (2) | (3) = (1)+(2) | (4) | (5) | (6)=(4)-(5) | (7)=(3)-(6) | (8)=(7)/(6) | (9)=(6)*1.20-(3) | (10)=(9)/1.20 |
|---------------------|---|------------------------------------|-----------------------------------|----------------------------|------------------------------|----------------------------|----------------------------------|---|--|---|
| January of the Year | Projections of FPL Unit Capability * (MW) | Projections of Firm Purchases (MW) | Projection of Total Capacity (MW) | Peak Load Forecast ** (MW) | Winter DSM Forecast *** (MW) | Forecast of Firm Peak (MW) | Forecast of Winter Reserves (MW) | Forecast of Winter Res. Margins w/o Additions (%) | MW Needed to Meet 20% Reserve Margin if Provided by Supply Options Only (MW) | MW Needed to Meet 20% Reserve Margin if Supplied by DSM Options Only (MW) |
| 2010 | 24,661 | 2,191 | 26,852 | 18,790 | 1,813 | 16,977 | 9,875 | 58.2% | (6,480) | (5,400) |
| 2011 | 22,334 | 2,095 | 24,429 | 19,120 | 1,813 | 17,306 | 7,122 | 41.2% | (3,661) | (3,051) |
| 2012 | 23,761 | 2,095 | 25,856 | 19,710 | 1,813 | 17,896 | 7,959 | 44.5% | (4,380) | (3,650) |
| 2013 | 24,057 | 1,970 | 26,027 | 20,098 | 1,813 | 18,285 | 7,742 | 42.3% | (4,085) | (3,404) |
| 2014 | 25,400 | 2,020 | 27,420 | 21,154 | 1,813 | 19,341 | 8,079 | 41.8% | (4,210) | (3,509) |
| 2015 | 26,710 | 2,020 | 28,730 | 21,882 | 1,813 | 20,069 | 8,660 | 43.2% | (4,647) | (3,872) |
| 2016 | 26,710 | 1,090 | 27,800 | 22,396 | 1,813 | 20,583 | 7,217 | 35.1% | (3,100) | (2,584) |
| 2017 | 28,586 | 700 | 29,286 | 22,912 | 1,813 | 21,098 | 8,187 | 38.8% | (3,967) | (3,306) |
| 2018 | 29,150 | 700 | 29,850 | 23,466 | 1,813 | 21,653 | 8,197 | 37.9% | (3,866) | (3,222) |
| 2019 | 30,250 | 700 | 30,950 | 24,019 | 1,813 | 22,206 | 8,744 | 39.4% | (4,302) | (3,585) |

* FPL generating unit capability values are generally consistent with those presented in FPL's 2009-2018 Ten Year Site Plan (Site Plan). The return to service dates of generating units temporarily placed on inactive reserve status may differ from those in the 2009 Site Plan.

** The Peak Load Forecast is FPL's January 2009 load forecast.

*** DSM values shown represent no incremental DSM signups after December 2009.

Economic Elements Included in the DSM Cost-Effectiveness Tests: Benefits Only

| Economic Elements | Participant-Incurred Economic Impacts | Included in the Participant Test ? | Utility-Incurred Economic Impacts | Included in the RIM Test? | Included in the TRC Test? |
|--------------------------------------|--|---|--|----------------------------------|----------------------------------|
| Benefits | | | | | |
| Generation Capital and O&M | | | X | Yes | Yes |
| Transmission Capital and O&M | | | X | Yes | Yes |
| Distribution Capital and O&M | | | X | Yes | Yes |
| Net System Fuel Impacts | | | X | Yes | Yes |
| Bill Savings by Participants | X | Yes | | | |
| Incentives Received by Participants | X | Yes | | | |
| Tax Credits Received by Participants | X | Yes | | | |
| | | | | | |

Notes: - "X" indicates that this economic element is an actual benefit resulting from a DSM measure.
 - "Yes" indicates that this economic element is included in the DSM cost-effectiveness test.

Economic Elements Included in the DSM Cost-Effectiveness Tests: Benefits and Costs

| Economic Elements | Participant-Incurred Economic Impacts | Included in the Participant Test ? | Utility-Incurred Economic Impacts | Included in the RIM Test? | Included in the TRC Test? |
|--------------------------------------|--|---|--|----------------------------------|----------------------------------|
| Benefits | | | | | |
| Generation Capital and O&M | | | X | Yes | Yes |
| Transmission Capital and O&M | | | X | Yes | Yes |
| Distribution Capital and O&M | | | X | Yes | Yes |
| Net System Fuel Impacts | | | X | Yes | Yes |
| Bill Savings by Participants | X | Yes | | | |
| Incentives Received by Participants | X | Yes | | | |
| Tax Credits Received by Participants | X | Yes | | | |
| Costs | | | | | |
| Utility Equipment & Administration | | | X | Yes | Yes |
| Incentives Paid to Participants | | | X | Yes | No |
| Unrecovered Revenue Requirements | | | X | Yes | No |
| Participants Capital and O&M | X | Yes | | | Yes |

Notes: - "X" indicates that this economic element is an actual benefit or cost resulting from a DSM measure.
 - "Yes" indicates that this economic element is included in the DSM cost-effectiveness test.

Summary Results of the DSM Cost-Effectiveness Screenings

| Screening Step | E-RIM Test Screening | E-TRC Test Screening | Notes |
|---|----------------------|----------------------|-------|
| Total Number of DSM Measures Identified in Technical Potential Work for FPL = | 2,321 | | (1) |
| Number of "Collapsed" DSM Measures Evaluated in Cost-Effectiveness Screening = | 844 | | (2) |
| Step (1) Total Number of DSM Measures at Starting Point = | 844 | 844 | |
| a) Number of DSM Measures Removed After Accounting for Unrecovered Revenue Requirements in the E-RIM Test = | 179 | N.A. | (3) |
| b) Number of DSM Measures Removed After Accounting for Participant Costs in the E-TRC Test = | N.A. | 203 | (4) |
| c) Number of DSM Measures Remaining After Screening Step 1 = | 665 | 641 | |
| Step (2) Number of DSM Measures Removed After Also Accounting for Administrative Costs = | 63 | 56 | |
| Number of DSM Measures Remaining After Screening Step 2 = | 602 | 585 | |
| Step (3) Number of DSM Measures Removed in the E-RIM Test After Also Accounting for Incentive Payments Needed to Bring the Participant Test ratio up to 1.00 for Certain Measures = | 126 | N.A. | (5) |
| Number of DSM Measures Remaining After Screening Step 3 = | 476 | 585 | |
| Step (4) Number of DSM Measures Removed If Participant Payback is Less Than 2 Years Without Incentive Payments = | 197 | 275 | |
| Number of DSM Measures Remaining After Screening Step 4 = | 279 | 310 | |
| Step (5) Number of DSM Measures Removed Because Participant Payback is Less than 2 Years With Incentive Payments Needed to Make Participant Test = 1.00 for Certain Measures = | 0 | 5 | |
| Number of DSM Measures Remaining After Screening Step 5 = | 279 | 305 | |
| Final Number of "Collapsed" DSM Measures Remaining After the Cost-Effectiveness Screening = | 279 | 305 | |
| Final Number of "Expanded" DSM Measures Remaining After the Cost-Effectiveness Screening = | 885 | 928 | |

Notes:

- (1) This is the number of total DSM measures that were identified in the Technical Potential Work for FPL.
- (2) This is the reduced number of DSM measures that were evaluated in the cost-effectiveness screening after "collapsing" all measures that are identical except for building type into one measure for evaluation purposes.
- (3) The E-RIM Test accounts for the impacts of unrecovered revenue requirements on electric rates. The E-TRC Test does not recognize unrecovered revenue requirements as an economic impact of DSM measures.
- (4) Participant costs are not costs that all customers of an electric utility pay for. In addition, these costs are already accounted for in the Participant Test. Therefore, these costs are not accounted for in the E-RIM Test that accounts for all costs incurred by all utility customers. Despite the fact that these costs are already accounted for in the Participant Test, the E-TRC also includes these costs.
- (5) Incentive payments by a utility to participating customers are costs that all customers of an electric utility pay for. Therefore, incentive payments are accounted for in the E-RIM Test. However, the E-TRC Test does not account for these costs.

**Results of Sensitivity Case Analyses of DSM Cost-Effectiveness Screening:
 Economic Potential Screening Analyses Only ***

| Description of Cases | E-RIM - Passing Measures | | | | | |
|--|--|--|---|---|---|--|
| | (1) Number of DSM Measures Passing | (2) Projected Economic Potential Summer MW at Generator | (3) Projected Economic Potential Annual GWh at Generator | (4) Change from Base Case No. of Measures (%) | (5) Change from Base Case Summer MW at Generator (%) | (6) Change from Base Case Annual GWh at Generator (%) |
| Base Case | 1,993 | 6,593 | 20,125 | --- | --- | --- |
| Sensitivity 1: Increase Generator Capital Cost by 10% | 2,007 | 6,603 | 20,172 | 1% | 0% | 0% |
| Sensitivity 2: Decrease Generator Capital Cost by 10% | 1,985 | 6,588 | 20,107 | 0% | 0% | 0% |
| Sensitivity 3: With High Fuel and CO ₂ Cost Forecasts | 2,296 | 7,905 | 31,564 | 15% | 20% | 57% |
| Sensitivity 4: With Low Fuel and CO ₂ Cost Forecasts | 1,450 | 6,051 | 16,951 | -27% | -8% | -16% |
| Sensitivity 5: With No CO ₂ Costs | 1,276 | 5,940 | 15,937 | -36% | -10% | -21% |

| Description of Cases | E-TRC - Passing Measures | | | | | |
|--|--|--|---|---|---|--|
| | (1) Number of DSM Measures Passing | (2) Projected Economic Potential Summer MW at Generator | (3) Projected Economic Potential Annual GWh at Generator | (4) Change from Base Case No. of Measures (%) | (5) Change from Base Case Summer MW at Generator (%) | (6) Change from Base Case Annual GWh at Generator (%) |
| Base Case | 1,773 | 5,218 | 22,077 | --- | --- | --- |
| Sensitivity 1: Increase Generator Capital Cost by 10% | 1,773 | 5,218 | 22,077 | 0% | 0% | 0% |
| Sensitivity 2: Decrease Generator Capital Cost by 10% | 1,766 | 5,211 | 22,052 | 0% | 0% | 0% |
| Sensitivity 3: With High Fuel and CO ₂ Cost Forecasts | 1,847 | 5,592 | 24,189 | 4% | 7% | 10% |
| Sensitivity 4: With Low Fuel and CO ₂ Cost Forecasts | 1,622 | 4,520 | 19,768 | -9% | -13% | -10% |
| Sensitivity 5: With No CO ₂ Costs | 1,707 | 5,152 | 21,688 | -4% | -1% | -2% |

* The cost-effectiveness screening of DSM measures for "economic potential" includes only: unrecovered revenue requirements for E-RIM, and participant costs for E-TRC, as DSM-related costs.

Fuel Cost Forecast Values Utilitized in the Analyses

| <u>Year</u> | <u>Natural Gas (Nominal \$ per mMBTU)</u> | <u>Oil (Nominal \$ per mMBTU)</u> | <u>Coal (Nominal \$ per mMBTU)</u> |
|-------------|---|---|--|
| 2010 | \$8.29 | \$9.31 | \$2.26 |
| 2011 | \$8.15 | \$11.26 | \$2.31 |
| 2012 | \$8.27 | \$11.44 | \$2.29 |
| 2013 | \$8.44 | \$13.20 | \$2.32 |
| 2014 | \$8.85 | \$13.65 | \$2.35 |
| 2015 | \$9.36 | \$14.16 | \$2.96 |
| 2016 | \$9.87 | \$14.96 | \$3.00 |
| 2017 | \$10.48 | \$15.75 | \$3.05 |
| 2018 | \$11.29 | \$16.52 | \$3.10 |
| 2019 | \$12.31 | \$17.94 | \$3.15 |
| 2020 | \$12.98 | \$17.92 | \$3.20 |
| 2021 | \$13.24 | \$18.33 | \$3.26 |
| 2022 | \$13.50 | \$18.74 | \$3.33 |
| 2023 | \$13.77 | \$19.16 | \$3.39 |
| 2024 | \$14.05 | \$19.59 | \$3.44 |
| 2025 | \$14.33 | \$20.03 | \$3.50 |
| 2026 | \$14.62 | \$20.48 | \$3.54 |
| 2027 | \$14.91 | \$20.94 | \$3.59 |
| 2028 | \$15.21 | \$21.41 | \$3.65 |
| 2029 | \$15.52 | \$21.89 | \$3.69 |
| 2030 | \$15.83 | \$22.39 | \$3.76 |
| 2031 | \$16.14 | \$22.89 | \$3.82 |
| 2032 | \$16.47 | \$23.41 | \$3.88 |
| 2033 | \$16.80 | \$23.93 | \$3.94 |
| 2034 | \$17.13 | \$24.47 | \$4.01 |
| 2035 | \$17.48 | \$25.03 | \$4.08 |
| 2036 | \$17.83 | \$25.59 | \$4.14 |
| 2037 | \$18.18 | \$26.17 | \$4.21 |
| 2038 | \$18.55 | \$26.76 | \$4.28 |
| 2039 | \$18.92 | \$27.37 | \$4.36 |
| 2040 | \$19.30 | \$27.98 | \$4.43 |
| 2041 | \$19.68 | \$28.62 | \$4.51 |
| 2042 | \$20.08 | \$29.26 | \$4.58 |
| 2043 | \$20.48 | \$29.93 | \$4.66 |

Note: The forecasted fuel cost values shown above are a subset of the numerous fuel cost forecasted values for delivery to different plants, from different pipelines, etc.

The Environmental Compliance Cost Forecasts Utilized in the Analyses

| <u>Year</u> | <u>SO₂</u> (Nominal \$ per ton) | <u>NO_x</u> (Nominal \$ per ton) | <u>CO₂</u> (Nominal \$ per ton) |
|-------------|--|--|--|
| 2010 | \$1,277 | \$873 | \$0 |
| 2011 | \$1,398 | \$956 | \$0 |
| 2012 | \$1,532 | \$1,047 | \$0 |
| 2013 | \$1,677 | \$1,146 | \$14 |
| 2014 | \$1,837 | \$1,256 | \$16 |
| 2015 | \$2,013 | \$1,375 | \$17 |
| 2016 | \$2,204 | \$1,507 | \$19 |
| 2017 | \$2,413 | \$1,649 | \$21 |
| 2018 | \$2,641 | \$1,805 | \$23 |
| 2019 | \$2,891 | \$1,975 | \$25 |
| 2020 | \$3,164 | \$2,162 | \$27 |
| 2021 | \$3,466 | \$2,368 | \$29 |
| 2022 | \$3,796 | \$2,593 | \$33 |
| 2023 | \$4,157 | \$2,841 | \$35 |
| 2024 | \$4,554 | \$3,112 | \$39 |
| 2025 | \$4,988 | \$3,408 | \$43 |
| 2026 | \$4,877 | \$2,909 | \$46 |
| 2027 | \$4,767 | \$2,482 | \$50 |
| 2028 | \$4,659 | \$2,119 | \$55 |
| 2029 | \$4,554 | \$1,809 | \$62 |
| 2030 | \$4,453 | \$1,545 | \$67 |
| 2031 | \$4,320 | \$1,158 | \$73 |
| 2032 | \$4,178 | \$751 | \$79 |
| 2033 | \$4,026 | \$322 | \$86 |
| 2034 | \$3,864 | \$0 | \$93 |
| 2035 | \$3,691 | \$0 | \$101 |
| 2036 | \$3,508 | \$0 | \$109 |
| 2037 | \$3,312 | \$0 | \$118 |
| 2038 | \$3,105 | \$0 | \$128 |
| 2039 | \$2,885 | \$0 | \$138 |
| 2040 | \$2,653 | \$0 | \$149 |
| 2041 | \$2,407 | \$0 | \$160 |
| 2042 | \$2,147 | \$0 | \$172 |
| 2043 | \$1,872 | \$0 | \$185 |

**Comparison of the Five Resource Plans:
Economic Analyses Results and Consequences**

| <u>Resource Plan</u> | <u>Levelized System Average Electric Rate (cents/kWh)</u> | <u>Avoids/ Minimizes Cross- Subsidization of Customer Groups?</u> |
|----------------------|---|---|
| E-RIM 664 MW | 14.7183 | Yes |
| Supply Only | 14.7233 | Yes * |
| E-RIM 949 MW | 14.7374 | No |
| E-TRC 664/1,093 MW | 14.7779 | No |
| E-TRC 1,153 MW | 14.7836 | No |

* This resource plan would avoid or minimize cross-subsidization of customer groups in the absence of the E-RIM 664 MW plan.

Example of Levelized System Average Electric Rate Calculation for One Resource Plan: E-RIM 664 MW

| Year | (1) Annual Discount Factor 8.89% | (2) Resource Plan Variable Costs (\$000, Nom) | (3) Resource Plan Fixed Costs (\$000, Nom) | (4) Non-Resource Plan Other System Costs (\$000, Nom) | (5) = (2)+(3)+(4) System Revenue Requirements (\$000, Nom) | (6) Load Forecast NEL (GWh) | (7) DSM Energy Reduction (GWh) | (8) = (6) - (7) Load Forecast NEL Adjusted by DSM (GWh) | (9) = ((5)/(8))/10 Annual Electric Rate (cents/kWh, NOM) | (10) = (9) *(1) Annual Electric Rate (cents/kWh, NPV) | (11) Nominal Levelized System Average Rate (cents/kWh) | (12) = (11) *(1) NPV Levelized System Average Rate (cents/kWh) |
|------|--|--|---|--|---|--------------------------------|-----------------------------------|--|---|--|---|---|
| 2009 | 1.000 | 4,409,751 | 1,643 | 5,819,586 | 10,230,980 | 109,481 | 180 | 109,302 | 9.36032 | 9.36032 | | 14.7183 |
| 2010 | 0.918 | 4,840,275 | 34,596 | 6,588,661 | 11,463,532 | 110,242 | 313 | 109,929 | 10.42813 | 9.57703 | | 13.5170 |
| 2011 | 0.843 | 4,829,362 | 285,436 | 7,079,168 | 12,193,966 | 111,961 | 373 | 111,588 | 10.92771 | 9.21676 | | 12.4138 |
| 2012 | 0.775 | 4,958,620 | 548,626 | 7,909,257 | 13,416,504 | 114,850 | 463 | 114,387 | 11.72900 | 9.08520 | | 11.4007 |
| 2013 | 0.711 | 5,496,581 | 733,932 | 8,086,288 | 14,316,801 | 116,062 | 536 | 115,526 | 12.39272 | 8.81586 | | 10.4702 |
| 2014 | 0.653 | 6,022,734 | 1,093,697 | 8,389,408 | 15,505,839 | 121,174 | 627 | 120,547 | 12.86292 | 8.40353 | | 9.6157 |
| 2015 | 0.600 | 6,658,074 | 1,250,945 | 8,641,837 | 16,550,855 | 123,837 | 724 | 123,113 | 13.44362 | 8.06609 | | 8.8309 |
| 2016 | 0.551 | 7,403,142 | 1,212,586 | 8,829,710 | 17,445,438 | 126,313 | 823 | 125,490 | 13.90188 | 7.66029 | | 8.1101 |
| 2017 | 0.506 | 8,099,123 | 1,171,260 | 9,129,511 | 18,399,893 | 128,944 | 928 | 128,015 | 14.37321 | 7.27361 | | 7.4482 |
| 2018 | 0.465 | 8,526,096 | 1,138,699 | 9,563,953 | 19,228,748 | 132,176 | 1,040 | 131,137 | 14.66312 | 6.81470 | | 6.8403 |
| 2019 | 0.427 | 9,297,129 | 1,107,185 | 9,880,529 | 20,284,843 | 135,429 | 1,158 | 134,271 | 15.10741 | 6.44815 | | 6.2821 |
| 2020 | 0.392 | 9,518,331 | 1,036,385 | 10,152,261 | 20,706,977 | 139,252 | 1,218 | 138,033 | 15.00144 | 5.88034 | | 5.7693 |
| 2021 | 0.360 | 9,940,799 | 1,270,826 | 10,448,372 | 21,659,996 | 143,272 | 1,215 | 142,058 | 15.24733 | 5.48893 | | 5.2985 |
| 2022 | 0.331 | 10,540,097 | 1,558,112 | 10,482,842 | 22,581,051 | 146,522 | 1,215 | 145,307 | 15.54022 | 5.13778 | | 4.8660 |
| 2023 | 0.304 | 11,034,880 | 1,891,393 | 10,653,687 | 23,579,960 | 149,550 | 1,215 | 148,335 | 15.89638 | 4.82660 | | 4.4689 |
| 2024 | 0.279 | 11,762,407 | 2,182,355 | 10,857,195 | 24,801,956 | 152,253 | 1,218 | 151,035 | 16.42131 | 4.57905 | | 4.1042 |
| 2025 | 0.256 | 12,467,564 | 2,525,924 | 10,875,085 | 25,868,572 | 154,913 | 1,215 | 153,698 | 16.83078 | 4.31019 | | 3.7692 |
| 2026 | 0.235 | 13,166,399 | 2,975,572 | 10,988,177 | 27,130,148 | 157,662 | 1,215 | 156,447 | 17.34139 | 4.07850 | | 3.4616 |
| 2027 | 0.216 | 14,025,625 | 3,273,866 | 11,196,699 | 28,496,190 | 159,980 | 1,215 | 158,765 | 17.94867 | 3.87680 | | 3.1791 |
| 2028 | 0.198 | 14,765,643 | 3,481,312 | 11,408,597 | 29,655,552 | 162,307 | 1,218 | 161,089 | 18.40943 | 3.65179 | | 2.9196 |
| 2029 | 0.182 | 15,658,239 | 3,679,260 | 11,668,592 | 31,006,091 | 164,832 | 1,215 | 163,617 | 18.95043 | 3.45230 | | 2.6813 |
| 2030 | 0.167 | 16,622,594 | 4,062,240 | 11,933,713 | 32,618,546 | 167,166 | 1,215 | 165,951 | 19.65553 | 3.28851 | | 2.4625 |
| 2031 | 0.154 | 17,547,061 | 4,383,294 | 12,188,088 | 34,118,442 | 169,286 | 1,215 | 168,072 | 20.29993 | 3.11913 | | 2.2615 |
| 2032 | 0.141 | 18,761,015 | 4,752,111 | 12,460,995 | 35,974,120 | 170,995 | 1,218 | 169,777 | 21.18903 | 2.99002 | | 2.0769 |
| 2033 | 0.130 | 20,703,413 | 5,262,784 | 12,769,244 | 38,735,442 | 171,316 | 1,215 | 170,101 | 22.77204 | 2.95114 | | 1.9074 |
| 2034 | 0.119 | 20,875,574 | 5,403,838 | 12,691,222 | 38,970,634 | 166,462 | 1,215 | 165,247 | 23.58328 | 2.80683 | | 1.7517 |
| 2035 | 0.109 | 22,280,672 | 5,260,665 | 13,098,211 | 40,639,547 | 169,218 | 1,215 | 168,003 | 24.18980 | 2.64405 | | 1.6088 |
| 2036 | 0.100 | 24,199,846 | 5,726,854 | 13,496,305 | 43,423,005 | 170,360 | 1,218 | 169,142 | 25.67259 | 2.57710 | | 1.4775 |
| 2037 | 0.092 | 25,449,635 | 6,209,776 | 13,824,457 | 45,483,868 | 171,191 | 1,215 | 169,976 | 26.75896 | 2.46692 | | 1.3569 |
| 2038 | 0.085 | 26,727,645 | 6,389,901 | 14,206,985 | 47,324,532 | 172,900 | 1,215 | 171,686 | 27.56463 | 2.33379 | | 1.2461 |
| 2039 | 0.078 | 28,119,391 | 6,572,992 | 14,632,463 | 49,324,845 | 174,746 | 1,215 | 173,531 | 28.42418 | 2.21016 | | 1.1444 |
| 2040 | 0.071 | 29,613,013 | 6,780,549 | 15,071,721 | 51,465,284 | 176,869 | 1,218 | 175,651 | 29.29977 | 2.09230 | | 1.0510 |
| 2041 | 0.066 | 31,213,720 | 7,015,353 | 15,483,591 | 53,712,665 | 178,805 | 1,215 | 177,591 | 30.24522 | 1.98354 | | 0.9653 |
| 2042 | 0.060 | 32,823,329 | 7,500,169 | 15,908,991 | 56,232,489 | 180,763 | 1,215 | 179,548 | 31.31888 | 1.88632 | | 0.8865 |
| 2043 | 0.055 | 35,486,685 | 7,910,180 | 16,348,291 | 59,745,156 | 182,580 | 1,215 | 181,366 | 32.94183 | 1.82214 | | 0.8141 |
| | | | | | | | | | | 171.17575 | | 171.17575 |

Levelized System Average Electric Rate (cents/kWh) = 14.7183

Projection of Average Customer Bill and Bill Differentials Assuming 1,200 kWh Usage

1) Projection of Average Customer Bill:

| Year | Supply Only Resource Plan | | DSM-E-RIM 664 MW | | DSM-E-TRC 664/1,093 MW | | DSM-E-RIM 949 MW | | DSM-E-TRC 1,153 MW | |
|------|-------------------------------------|--|-------------------------------------|--|-------------------------------------|--|-------------------------------------|--|-------------------------------------|--|
| | Projected Electric Rate (cents/kWh) | Projected Customer Bill (\$/1,200 kWh) | Projected Electric Rate (cents/kWh) | Projected Customer Bill (\$/1,200 kWh) | Projected Electric Rate (cents/kWh) | Projected Customer Bill (\$/1,200 kWh) | Projected Electric Rate (cents/kWh) | Projected Customer Bill (\$/1,200 kWh) | Projected Electric Rate (cents/kWh) | Projected Customer Bill (\$/1,200 kWh) |
| 2010 | 10.394 | \$124.73 | 10.428 | \$125.14 | 10.523 | \$126.28 | 10.460 | \$125.52 | 10.534 | \$126.41 |
| 2011 | 10.890 | \$130.68 | 10.928 | \$131.13 | 11.025 | \$132.30 | 10.962 | \$131.54 | 11.036 | \$132.43 |
| 2012 | 11.689 | \$140.27 | 11.729 | \$140.75 | 11.832 | \$141.99 | 11.768 | \$141.21 | 11.844 | \$142.12 |
| 2013 | 12.350 | \$148.20 | 12.393 | \$148.71 | 12.505 | \$150.05 | 12.436 | \$149.23 | 12.516 | \$150.20 |
| 2014 | 12.816 | \$153.79 | 12.863 | \$154.35 | 12.976 | \$155.71 | 12.908 | \$154.90 | 12.987 | \$155.85 |
| 2015 | 13.393 | \$160.72 | 13.444 | \$161.32 | 13.560 | \$162.72 | 13.493 | \$161.91 | 13.572 | \$162.86 |
| 2016 | 13.849 | \$166.19 | 13.902 | \$166.82 | 14.010 | \$168.12 | 13.943 | \$167.32 | 14.019 | \$168.22 |
| 2017 | 14.345 | \$172.14 | 14.373 | \$172.48 | 14.480 | \$173.76 | 14.416 | \$172.99 | 14.500 | \$174.00 |
| 2018 | 14.615 | \$175.38 | 14.663 | \$175.96 | 14.765 | \$177.18 | 14.704 | \$176.45 | 14.771 | \$177.25 |
| 2019 | 15.148 | \$181.78 | 15.107 | \$181.29 | 15.200 | \$182.40 | 15.139 | \$181.67 | 15.218 | \$182.62 |

2) Projection of Average Customer Bill Differentials:

| Year | Bill Differentials for Each Plan Compared to the Supply Only Plan | | | | |
|------|---|--------------|--------------------|--------------|----------------|
| | Supply Only | E-RIM 664 MW | E-TRC 664/1,093 MW | E-RIM 949 MW | E-TRC 1,153 MW |
| 2010 | \$0.00 | \$0.40 | \$1.54 | \$0.79 | \$1.67 |
| 2011 | \$0.00 | \$0.45 | \$1.62 | \$0.86 | \$1.76 |
| 2012 | \$0.00 | \$0.48 | \$1.72 | \$0.95 | \$1.86 |
| 2013 | \$0.00 | \$0.52 | \$1.86 | \$1.04 | \$2.00 |
| 2014 | \$0.00 | \$0.56 | \$1.92 | \$1.10 | \$2.06 |
| 2015 | \$0.00 | \$0.60 | \$2.00 | \$1.19 | \$2.14 |
| 2016 | \$0.00 | \$0.64 | \$1.93 | \$1.13 | \$2.04 |
| 2017 | \$0.00 | \$0.33 | \$1.62 | \$0.84 | \$1.86 |
| 2018 | \$0.00 | \$0.58 | \$1.80 | \$1.07 | \$1.88 |
| 2019 | \$0.00 | (\$0.49) | \$0.63 | (\$0.11) | \$0.84 |

Comparison of the Five Resource Plans: Projection of System Emissions

| Year | SO ₂ (thousand tons) | | | | |
|------|---------------------------------|--------------|--------------------|--------------|----------------|
| | Supply Only | E-RIM 664 MW | E-TRC 664/1,093 MW | E-RIM 949 MW | E-TRC 1,153 MW |
| | Plan | Plan | Plan | Plan | Plan |
| 2010 | 47.8 | 47.8 | 47.7 | 47.7 | 47.7 |
| 2011 | 36.6 | 36.6 | 36.5 | 36.6 | 36.5 |
| 2012 | 33.1 | 33.0 | 32.9 | 33.0 | 32.9 |
| 2013 | 35.1 | 35.0 | 34.9 | 35.0 | 34.9 |
| 2014 | 34.3 | 34.3 | 34.2 | 34.2 | 34.2 |
| 2015 | 35.4 | 35.3 | 35.3 | 35.3 | 35.2 |
| 2016 | 30.2 | 30.0 | 29.7 | 29.8 | 29.7 |
| 2017 | 30.3 | 30.2 | 29.9 | 30.0 | 29.9 |
| 2018 | 29.9 | 29.7 | 29.4 | 29.5 | 29.3 |
| 2019 | 29.1 | 30.6 | 30.2 | 30.5 | 30.2 |
| 2020 | 28.4 | 30.2 | 29.8 | 30.0 | 29.8 |
| 2021 | 28.3 | 29.3 | 29.7 | 29.9 | 29.7 |

| Year | NO _x (thousand tons) | | | | |
|------|---------------------------------|--------------|--------------------|--------------|----------------|
| | Supply Only | E-RIM 664 MW | E-TRC 664/1,093 MW | E-RIM 949 MW | E-TRC 1,153 MW |
| | Plan | Plan | Plan | Plan | Plan |
| 2010 | 18.0 | 18.0 | 17.9 | 18.0 | 17.9 |
| 2011 | 17.8 | 17.7 | 17.6 | 17.7 | 17.6 |
| 2012 | 15.4 | 15.3 | 15.2 | 15.2 | 15.1 |
| 2013 | 11.5 | 11.4 | 11.2 | 11.3 | 11.2 |
| 2014 | 10.9 | 10.9 | 10.7 | 10.8 | 10.7 |
| 2015 | 11.9 | 11.8 | 11.6 | 11.7 | 11.6 |
| 2016 | 13.5 | 13.6 | 13.3 | 13.4 | 13.3 |
| 2017 | 14.5 | 14.3 | 14.0 | 14.1 | 14.2 |
| 2018 | 13.9 | 13.7 | 13.3 | 13.4 | 13.4 |
| 2019 | 12.5 | 14.6 | 14.1 | 14.3 | 14.0 |
| 2020 | 11.3 | 13.9 | 13.4 | 13.6 | 13.3 |
| 2021 | 11.6 | 13.2 | 13.7 | 13.9 | 13.7 |

| Year | CO ₂ (million tons) | | | | |
|------|--------------------------------|--------------|--------------------|--------------|----------------|
| | Supply Only | E-RIM 664 MW | E-TRC 664/1,093 MW | E-RIM 949 MW | E-TRC 1,153 MW |
| | Plan | Plan | Plan | Plan | Plan |
| 2010 | 48.6 | 48.6 | 48.5 | 48.5 | 48.5 |
| 2011 | 47.9 | 47.9 | 47.7 | 47.8 | 47.7 |
| 2012 | 47.4 | 47.3 | 47.1 | 47.2 | 47.1 |
| 2013 | 47.1 | 46.9 | 46.7 | 46.8 | 46.6 |
| 2014 | 48.3 | 48.1 | 47.8 | 47.9 | 47.8 |
| 2015 | 50.1 | 49.9 | 49.5 | 49.7 | 49.5 |
| 2016 | 48.8 | 48.5 | 48.0 | 48.2 | 48.0 |
| 2017 | 49.5 | 49.2 | 48.7 | 48.9 | 48.6 |
| 2018 | 48.7 | 48.4 | 47.7 | 48.0 | 47.7 |
| 2019 | 48.4 | 48.5 | 47.8 | 48.1 | 47.8 |
| 2020 | 47.1 | 47.3 | 46.6 | 46.9 | 46.5 |
| 2021 | 47.7 | 47.6 | 47.1 | 47.4 | 47.1 |

**Comparison of the Five Resource Plans:
 Projection of System Oil and Natural Gas Usage**

| <u>Year</u> | <u>Oil (million mmBTU)</u> | | | | |
|-------------|----------------------------|---------------|---------------------|---------------|-----------------|
| | <u>Supply</u> | <u>E-RIM</u> | <u>E-TRC</u> | <u>E-RIM</u> | <u>E-TRC</u> |
| | <u>Only</u> | <u>664 MW</u> | <u>664/1,093 MW</u> | <u>949 MW</u> | <u>1,153 MW</u> |
| | <u>Plan</u> | <u>Plan</u> | <u>Plan</u> | <u>Plan</u> | <u>Plan</u> |
| 2010 | 12.9 | 12.8 | 12.7 | 12.7 | 12.7 |
| 2011 | 7.1 | 7.1 | 7.0 | 7.0 | 6.9 |
| 2012 | 6.4 | 6.2 | 6.0 | 6.1 | 6.0 |
| 2013 | 2.4 | 2.3 | 2.2 | 2.2 | 2.2 |
| 2014 | 2.1 | 2.0 | 1.9 | 2.0 | 1.9 |
| 2015 | 3.0 | 2.9 | 2.7 | 2.8 | 2.7 |
| 2016 | 8.5 | 7.9 | 7.2 | 7.4 | 7.3 |
| 2017 | 10.3 | 10.2 | 9.5 | 9.8 | 9.2 |
| 2018 | 9.5 | 9.1 | 8.4 | 8.7 | 7.8 |
| 2019 | 7.6 | 11.1 | 10.3 | 10.8 | 10.2 |
| 2020 | 6.2 | 10.1 | 9.4 | 9.8 | 9.4 |
| 2021 | 6.7 | 9.0 | 10.1 | 10.4 | 10.0 |

| <u>Year</u> | <u>Natural Gas (million mmBTU)</u> | | | | |
|-------------|------------------------------------|---------------|---------------------|---------------|-----------------|
| | <u>Supply</u> | <u>E-RIM</u> | <u>E-TRC</u> | <u>E-RIM</u> | <u>E-TRC</u> |
| | <u>Only</u> | <u>664 MW</u> | <u>664/1,093 MW</u> | <u>949 MW</u> | <u>1,153 MW</u> |
| | <u>Plan</u> | <u>Plan</u> | <u>Plan</u> | <u>Plan</u> | <u>Plan</u> |
| 2010 | 479.8 | 479.6 | 479.0 | 479.2 | 479.0 |
| 2011 | 507.6 | 506.7 | 504.8 | 505.4 | 504.6 |
| 2012 | 518.3 | 516.8 | 513.7 | 514.7 | 513.5 |
| 2013 | 494.0 | 491.9 | 487.8 | 489.2 | 487.4 |
| 2014 | 520.9 | 518.1 | 512.6 | 514.5 | 512.2 |
| 2015 | 542.1 | 538.6 | 532.1 | 534.3 | 531.7 |
| 2016 | 587.0 | 583.5 | 576.1 | 578.7 | 575.5 |
| 2017 | 607.3 | 602.2 | 593.7 | 596.7 | 593.3 |
| 2018 | 594.4 | 588.9 | 579.1 | 582.6 | 578.7 |
| 2019 | 591.9 | 588.0 | 577.4 | 581.0 | 576.4 |
| 2020 | 571.5 | 568.2 | 557.2 | 561.1 | 555.9 |
| 2021 | 585.5 | 581.2 | 571.0 | 575.2 | 570.1 |