



1 PROCEEDINGS: HEARING  
2  
3 COMMISSIONERS  
PARTICIPATING: CHAIRMAN MATTHEW M. CARTER, II  
4 COMMISSIONER LISA POLAK EDGAR  
COMMISSIONER KATRINA J. McMURRIAN  
5 COMMISSIONER NANCY ARGENZIANO  
COMMISSIONER NATHAN A. SKOP  
6  
7 DATE: Tuesday, August 11, 2009  
8  
9 TIME: Commenced at 9:30 a.m.  
Adjourned at 6:51 p.m.  
10  
11 PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida  
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## P R O C E E D I N G S

1  
2 (Transcript follows in sequence from  
3 Volume 3.)

4 **CHAIRMAN CARTER:** We are back on the record,  
5 and before we go forward, a moment of privilege.

6 Commissioner Edgar, you're recognized.

7 **COMMISSIONER EDGAR:** Thank you, Mr. Chairman.

8 Very briefly, I think that many of us may by  
9 now be aware, but I would like to mention and recognize  
10 a dear friend, Wade Hopping, who passed away earlier  
11 today. Many of us, I know, probably knew and had the  
12 opportunity to work with Wade over the years. He had an  
13 incredible record of accomplish, a wonderful legal mind,  
14 but I will most remember him for his graciousness and  
15 his kindness and his desire and ability and willingness  
16 to share his knowledge and his time.

17 Very briefly, although Wade had been on the  
18 Florida Supreme Court back when I was merely five years  
19 old, amazingly enough, about 20 years later when I was  
20 serving as a very young cabinet aide, he spent a lot of  
21 time, and spent a lot of time with me talking and  
22 educating me about the intricacies of the Power Plant  
23 Siting Act, I remember specifically. And some years  
24 later on items with the law with water rights and the  
25 Administrative Procedures Act and private property

1 rights. And I particularly also remember working with  
2 him through one of the study commissions on private  
3 property rights, which I know was an issue that was very  
4 near and dear to. So a champion for administrative law  
5 and environmental regulation, a friend and a colleague,  
6 and I would just ask if we could take a moment of  
7 silence in honor of him and out of respect for his  
8 family and friends.

9 Thank you, Mr. Chairman.

10 **CHAIRMAN CARTER:** Thank you, Commissioner.

11 We sometimes get so tied up in what we do, we  
12 sometime forget about the pioneers that made it possible  
13 for us to be where we are today. So thank you for that.  
14 It's a great opportunity to recognize people that have  
15 had an impact on our lives and on the process. So we  
16 have -- one of our giants has been called to greater  
17 work.

18 And with that, let's proceed.

19 Mr. Jacobs, you're recognized.

20 **MR. JACOBS:** Thank you, Mr. Chairman.

21 **CONTINUED CROSS EXAMINATION**

22 **BY MR. JACOBS:**

23 Q. Mr. Floyd.

24 A. Yes.

25 Q. We are back, hopefully, refreshed. I will try

1 and wrap things up pretty quickly. Two points. We were  
2 discussing earlier the success that Gulf has had in  
3 promoting some measures that really are not passing  
4 your -- your cost-effectiveness test. Do you agree that  
5 your program is probably achieving greater success and  
6 reception because -- and penetration than would be  
7 received without those -- those particular measures?

8 **A.** You mentioned measures that were not passing  
9 our cost-effectiveness test. Could you be more  
10 specific?

11 **Q.** CFLs.

12 **A.** The CFLs?

13 **Q.** Yes.

14 **A.** I believe those measures were screened out as  
15 part of the two-year payback.

16 **Q.** And so because of that they are not -- they  
17 are not a part of your cost-effectiveness test, is that  
18 correct?

19 **A.** Well, they are not part of our achievable  
20 potential that we are proposing as goals here. Those  
21 measures are being promoted through our audit programs  
22 and other educational and awareness efforts as I  
23 referred to earlier.

24 **Q.** Okay. I'll accept that. Let me restate my  
25 question. Do you agree that -- that your programs that

1 include those particular measures are achieving greater  
2 levels of penetration than would otherwise be achieved  
3 through market forces, natural market forces?

4           **A.** I don't have any empirical evidence to support  
5 this, but it would seem reasonable to me that the  
6 educational efforts that Gulf is conducting through,  
7 again, the audit program, energy education pilot  
8 program, through our home show efforts, that by using  
9 those programs to create increased awareness and to  
10 educate our customers that we are facilitating greater  
11 adoption of those measures than would otherwise be  
12 achieved, absent any efforts on our parts.

13           **Q.** And, likewise, you are not -- you're not  
14 required -- I believe you testified that you are not  
15 required to promote such a measure that fails this  
16 two-year screening, is that correct, because it is  
17 falling out of your evaluation process? It will not  
18 become a part of your goals, and you are not required to  
19 promote that program as part of your goals, is that  
20 correct?

21           **MR. GUYTON:** Objection, asked and answered.

22           **CHAIRMAN CARTER:** Just rephrase, Mr. Jacobs.

23           **BY MR. JACOBS:**

24           **Q.** For a measure that is screened out due to your  
25 two-year payback, there would not be any anticipated

1 requirement for Gulf to further promote that goal --  
2 that measure, is that correct?

3 **A.** I'm not sure I completely understand what you  
4 mean by requirement to promote that measure. Again, you  
5 know, absent those measures being a part of the proposed  
6 goals that Gulf had brought forth before this  
7 Commission, you know, we are, in fact, you know,  
8 promoting those measures through our educational and  
9 awareness efforts. It's just that they are not being a  
10 part of the proposed numeric conservation goals.

11 **Q.** And we agree that it's also not a part of your  
12 achievable potential, correct?

13 **A.** That's correct.

14 **Q.** As a hypothetical, if such a measure were  
15 included in your goal -- strike that. Just one moment.

16 If it is the case that such a measure were  
17 included in your goals, that would be an accountability  
18 measure for this Commission to monitor and measure the  
19 progress of such a measure, wouldn't -- would it not?

20 **A.** Which measures are we referring to?

21 **Q.** Okay. We'll backtrack. We were discussing --  
22 we talking the CFL measure that was excluded because of  
23 the two-year payback, and we agree that you are  
24 incorporating some way, form, or fashion in your DSM  
25 efforts. And my question is this, if such a measure

1       were, indeed, had it not been screened out and were a  
2       part of your goals, that would be the appropriate  
3       opportunity for the Commission to look at that and hold  
4       it as an accountability measure to your commitment to  
5       such a program, would it not?

6           **A.**    I'm not sure I completely follow that.  And,  
7       you know, Gulf is --

8           **Q.**    Strike that.  Let me ask it another way.

9           **A.**    Okay.

10          **Q.**    Is there any other manner by which the  
11       Commission could review your progress and promotion of  
12       this measure, other than it being a part of your goals?

13          **A.**    Well, one I could think of would be to, you  
14       know, ensure that promotion of these kinds of measures  
15       would be part of our audit program.  You know, I don't  
16       recall if -- if there's a specific requirement that  
17       those kind of measures be included as part of our  
18       audits, but it would seem reasonable that if the  
19       objective of the audit is to help customers identify  
20       ways to reduce their bills, then these kinds of measure  
21       very much fit that kind of criteria, and would be and  
22       are being, you know, promoted through that means  
23       currently.

24          **Q.**    So in that instance there would be a  
25       Commission review of the scope and content of your

1 audits, outside of the scope of -- of review of your  
2 conservation goals?

3 **A.** It could be, yes, I suppose.

4 **Q.** One final line of questioning. Are you aware  
5 of an effort or any efforts by Gulf that focus on  
6 measures to -- to serve the low-income community?

7 **A.** Gulf offers all of its programs to low-income  
8 customers, just like any other customer group would be  
9 eligible to participate in the programs. You know, the  
10 audit programs are made available to low-income  
11 customers. We provide quite a bit of, you know, service  
12 in that area. Gulf also, specific to low income, works  
13 with our low-income agencies in ensuring that those  
14 audits and that those -- that educational material is  
15 reaching that customer group through, you know, through  
16 our affiliations with them. We have also worked with  
17 the construction industry that serves some of the  
18 low-income community. Specifically, Gulf recently has  
19 entered into a partnership with the local Habitat for  
20 Humanity organization to ensure and to facilitate ENERGY  
21 STAR® home certifications for their construction  
22 projects, and those are -- those are things obviously  
23 targeted at helping the low-income community be able to  
24 participate in energy saving opportunities that are out  
25 there.



1 hope you have them there, and we will just go from the  
2 top to the bottom.

3 A. Okay.

4 Q. Can you look at the first two documents that  
5 are labeled Gulf Power's responses to Florida Solar  
6 Coalition's First Set of Interrogatories, Numbers 1  
7 through 7, and then the second document, 8 through 14,  
8 and verify that that is a true and correct copy of the  
9 answers provided by you in response?

10 A. Yes, it appears to be.

11 Q. Okay. And would the answers that -- if you  
12 were asked the same questions today, would your answers  
13 be the same as that provided?

14 A. Yes.

15 MS. BROWNLESS: We would like this marked as  
16 Exhibit 161, I believe, sir?

17 CHAIRMAN CARTER: 162. Remember we voided  
18 161.

19 MS. BROWNLESS: Oh, we're just skipping it,  
20 because I thought we decided that 161 we were going to  
21 take judicial notice of the statute.

22 CHAIRMAN CARTER: We voided that slot for  
23 judicial economy and cleanliness of the record.

24 MS. BROWNLESS: So we are on 162?

25 CHAIRMAN CARTER: We want you to have a

1 pristine record, so as you are getting ready to do  
2 your --

3 **MS. BROWNLESS:** Thank you so much.

4 **CHAIRMAN CARTER:** So this would be Composite  
5 162, Commissioners for your records, which the --

6 **MS. BROWNLESS:** Florida Solar --

7 **CHAIRMAN CARTER:** You have been doing so well  
8 today. Give us a shot.

9 **MS. BROWNLESS:** FSC Interrogatories.

10 **CHAIRMAN CARTER:** FSC Interrogatories. Thank  
11 you.

12 **MS. BROWNLESS:** You're welcome.

13 (Exhibit 162 marked for identification.)

14 **CHAIRMAN CARTER:** You may proceed.

15 **BY MS. BROWNLESS:**

16 **Q.** And at our deposition -- at your deposition,  
17 Staff's Interrogatory Number 101 was discussed. Do you  
18 remember that?

19 **A.** Yes.

20 **Q.** And I've got it right here, if that will help  
21 you.

22 **A.** Thank you.

23 **Q.** And does Staff Interrogatory Number 101, which  
24 has been included, I believe, in their Exhibit Number 22  
25 basically contain the same information as on my

1 Interrogatory Number 8?

2 A. Yes, it does.

3 Q. I provided you with a couple of charts. One  
4 is the famous Figure 1 from the cost-effectiveness test  
5 manual, is that right?

6 A. Okay. Yes.

7 Q. And the second is Dr. Sim's Exhibit Number 3,  
8 and that's this one, sir?

9 A. I don't think I have that one.

10 Q. I could give you this one.

11 A. Thank you.

12 MS. BROWNLESS: If I can find Dr. Sim's  
13 testimony.

14 BY MS. BROWNLESS:

15 Q. And at your deposition we discussed how Gulf  
16 Power conducted its RIM test, NTRC test, the tests that  
17 are reflected on Interrogatory Number 8, do you remember  
18 that?

19 A. Yes.

20 Q. Okay. And were the measure costs used for the  
21 solar technologies measure cost developed by Itron, or  
22 did Gulf modify them?

23 A. The measure cost in savings, both, that were  
24 used in calculating these cost-effectiveness results  
25 were provided by Itron.

1           **Q.**    Okay.  So you made no modifications to those?

2           **A.**    That's correct.

3           **Q.**    And when you say cost savings, you mean the  
4 kWhs associated with that measure?

5           **A.**    Yes, that's correct.

6           **Q.**    Now with regard to the equipment costs and O&M  
7 costs used in the Participant test, did you subtract the  
8 federal tax credit in determining the cost to the  
9 participant?

10          **A.**    I do not recall, but I believe that we did not  
11 deduct the federal tax credit.  We just took the cost  
12 inputs directly from Itron as they provided, just like  
13 we did for every other measure and input those for our  
14 screening.

15          **Q.**    Okay.  So is it fair to say that you did also  
16 not deduct any state rebate incentive money that might  
17 be available?

18          **A.**    Yes.

19          **Q.**    How did you determine the amount of incentive  
20 to be used in the numerator of the Participant test and  
21 the denominator of the rate impact test?

22          **A.**    We determined the amount of incentive based on  
23 first looking at the Rate Impact Measure, the enhanced  
24 Rate Impact Measure with consideration of the carbon  
25 impact.  And if that measure had a passing score, then

1 we would start applying incentive dollars from that  
2 measure down to the point that the RIM score would fall  
3 below a passing level. And if at that point the amount  
4 of incentive dollars that were available with that  
5 measure was sufficient to pass the Participant test,  
6 then we would determine that that measure could have a  
7 passing participant score.

8 If the amount of incentive dollars available  
9 in the RIM test was not sufficient to produce a passing  
10 Participant test score without the RIM score falling  
11 below one, then we would conclude that there was not  
12 sufficient incentive available with that measure to  
13 produce both a passing RIM score and a passing  
14 Participant test score. And at that point the measure  
15 would have screened out, because of the requirement that  
16 the measure pass both the Participant test and the other  
17 test.

18 Q. So the scores that are reflected on exhibit  
19 number -- Interrogatory Number 8 are the result of those  
20 calculations, correct?

21 A. Well, the scores that are reflected here  
22 reflect the results at the point that the measures are  
23 screened out. So, for example, in the first measure,  
24 the solar water heating measure, the RIM test value was  
25 .56, the TRC value was .05 and the participant value was

1 .04. So in that case the measure didn't pass RIM or TRC  
2 from the beginning, so there was no incentive  
3 calculation made, because it was clear there was no  
4 opportunity to add incentive dollars to the RIM test.

5 Q. And so you would only be figuring out what the  
6 incentive was if the RIM score without the incentive was  
7 1.01 or more?

8 A. That's correct. Only if the RIM score was  
9 passing to begin with would we then consider how much  
10 incentives were available to be added for the  
11 participant.

12 Q. Okay. Thank you. I believe that you -- oh,  
13 let me ask one more question. You have Dr. Sim's  
14 Exhibit Number 3 there, correct?

15 A. Okay.

16 Q. Okay. And with regard to the treatment of  
17 greenhouse gases, did you include NOx, SOx, and CO2 in  
18 your calculations of the net system fuel impacts like  
19 Dr. Sim did? Is that where your emissions, CO2  
20 emissions was taken into account?

21 A. I'm not familiar with Dr. Sim's exhibit here.  
22 I haven't seen this before. Someone has actually  
23 written something in the table here. I'm not sure if  
24 this is -- this belongs.

25 Q. Well, I apologize for that.

1           Looking at the net system fuel impacts as a  
2 benefit, that, as I understand it, was calculated in  
3 three steps: The fuel avoided in the avoided unit, the  
4 fuel that the money associated with having to run other  
5 units if that avoided unit were not there, and then a  
6 reduction in the kilowatt hours served. Does that sound  
7 about right to you?

8           **A.** I'm not specifically familiar with how Dr. Sim  
9 performed that calculation. I will say that in Gulf's  
10 evaluation, the CO2 impact as well as the other NOx and  
11 SO2 were incorporated in our evaluation as a fuel  
12 impact.

13           **Q.** Okay. As an addition to the cost of fuel?

14           **A.** Right.

15           **Q.** And you have in Interrogatory Number  
16 10 provided your own benefits and costs chart, is that  
17 right?

18           **A.** Yes.

19           **Q.** Okay. And that is, to the best of your  
20 ability, what you believe is reflected in the Figure  
21 Number 1 from the DSM manual, right?

22           **A.** Yes, I believe it's consistent with that.

23           **Q.** Did you specifically analyze any PV measures  
24 or solar thermal measures that were greater than one  
25 megawatt?

1           **A.**    No, we did not.

2           **MS. BROWNLESS:**  I lost my question sheet here.  
3 I'm sorry, I apologize.

4           **CHAIRMAN CARTER:**  Take your time.  Ordinarily  
5 I'd just take this opportunity to blame Mr. Jacobs, but  
6 I'm going to cut him some slack today.  (Laughter.)

7           **MR. JACOBS:**  I appreciate it.

8           **MS. BROWNLESS:**  I found it.  Thank you.

9 **BY MS. BROWNLESS:**

10           **Q.**    Gulf Power has a solar water heating pilot  
11 program, is that correct?

12           **A.**    Yes, that's correct.

13           **Q.**    And that pilot program was approved by Order  
14 Number PSC 08-0802-PAA-EG, is that right?

15           **A.**    Subject to check, yes.

16           **Q.**    And I believe I provided a copy of that order  
17 to you in the materials.

18           **A.**    Oh, yes.  Here it is.

19           **Q.**    Okay.  Thank you.  Is the bottom line on this  
20 pilot program that it's a one-year program starting in  
21 December of 2008?

22           **A.**    Yes.  It was approved in December of 2008 for  
23 one year.

24           **Q.**    And I believe you told me at deposition it  
25 started in January of 2009?

1           **A.** Right. I think the official effective date of  
2 the order was around December 28th of 2008, and just as  
3 a practical matter we officially launched the pilot  
4 program January 1st.

5           **Q.** Okay. And it gives a thousand dollar rebate,  
6 is that correct?

7           **A.** Yes, that's correct.

8           **Q.** Okay. You must install new technology?

9           **A.** That's correct.

10          **Q.** Okay. And you have to pass an inspection  
11 before you get the money?

12          **A.** Yes.

13          **Q.** Looking on Page 5 of that order, you were  
14 allocated \$517,000 for that program, is that right?

15          **A.** Yes.

16          **Q.** Okay. How much of this money have you spent  
17 so far?

18          **A.** I don't have a year-to-date expenditure.

19          **Q.** Okay. I believe you told me at deposition  
20 that you believed at the time of your deposition 40  
21 installations had been approved, is that right?

22          **A.** Yes, that's correct, approximately 40.

23          **Q.** Okay. Do you know how many people have signed  
24 up but not had their unit inspected and approved?

25          **A.** No, I do not know.

1           **Q.**    Okay.  You projected 75 people.  Do you  
2 believe you will meet that projection?

3           **A.**    Well, we estimated 75 just for the purposes of  
4 establishing a budget.  And based on having  
5 approximately 40 rebates having been awarded at this  
6 point, 75 seems like a reasonable expectation.

7           **Q.**    Okay.  Do you know if the customers who have  
8 actually installed the system and gotten your rebate  
9 have received any money from the state, from the state  
10 program?

11          **A.**    No, I do not know if they have.

12          **Q.**    So you don't know whether any customers have  
13 actually broken even in terms of the Participant test?

14          **A.**    That's correct, I don't know.  It wasn't a  
15 requirement of our pilot program that the customer, you  
16 know, apply for a state rebate or any other kind of  
17 incentives that might be available to them.

18          **Q.**    Okay.  And looking on Page 4 of the order, in  
19 the first full paragraph there, your pilot program had a  
20 Participant's test result of 1.27, right?

21          **A.**    Yes.

22          **Q.**    If there was a lower incentive, then there  
23 would be a lower Participant test score, correct?

24          **A.**    Yes, that is correct.

25          **Q.**    Okay.  In this order you were required to

1 conduct surveys, looking at the top of Page 5?

2 **A.** Yes, that's correct.

3 **Q.** And have you done so?

4 **A.** We are in the process of doing that now. We  
5 have elected to survey, basically, in two waves.  
6 Currently we're surveying customers who have adopted the  
7 solar water heating measure through, I guess, June,  
8 maybe, of this year, and then we'll survey participants  
9 for the second half of the year later in the year. So  
10 that way we are able to get kind of two samples of our  
11 participants.

12 **Q.** Do you anticipate that you will have the  
13 results of the, or the benefits of the survey results in  
14 time to develop your DSM programs?

15 **A.** Well, I don't think we'll have all of the  
16 results, you know, for the full year pilot in order for  
17 us to incorporate that in -- well, it's possible that  
18 that could happen, just depending on how soon we can get  
19 these results and the time that we have to actually file  
20 for our DSM programs. I just don't recall exactly that  
21 timing, sitting here, when we actually have to make the  
22 filing.

23 **Q.** I believe it's 90 days from the date your  
24 goals are set?

25 **A.** Okay. So that would put us in late December.

1 Then I would say it's possible that we would have the  
2 results in order to include that as -- or include the  
3 results of that as part of our planned filing, yes.

4 Q. Okay. And that's basically what was  
5 contemplated on Page 5 of the order when it said Gulf  
6 shall use the data collected to perform a  
7 cost-effectiveness analysis using actual data so we can  
8 -- we, meaning the Commission -- can revisit  
9 continuation of this program in 2010 when Gulf files its  
10 DSM program to meet its new goals?

11 A. Yes.

12 Q. At this time, did any of the solar measures  
13 analyzed in Interrogatory Number 8 pass the RIM test?

14 A. Yes.

15 Q. Did they pass both the RIM and TRC test?

16 A. No.

17 Q. Okay. So are there any solar water heating or  
18 solar PV programs currently -- were any of those  
19 measures included in developing the goals?

20 A. No. None of those measures were included in  
21 the cost-effective achievable potential results.

22 Q. Okay. And to the extent that there is a  
23 difference between the rate impact test in -- discussed  
24 with regard to the pilot program, and the numbers found  
25 in the interrogatories, that is due to what? Why is

1 there a difference between the numbers in here with  
2 regard to the rate impact test, the TRC test and the  
3 Participant test, and the numbers reported for solar hot  
4 water in the interrogatories?

5 A. Okay. I think those were the same thing, the  
6 interrogatories and then what you just referred to.

7 Q. Well, the difference between the numbers in  
8 the order --

9 A. Okay. In the order and the interrogatory.

10 Q. Right, and the interrogatory.

11 A. Okay. Sure I'll explain that.

12 Q. Sure.

13 A. And I think, as I indicated earlier, the  
14 measure cost and savings inputs that were used in  
15 evaluation of measures for the technical -- or for the  
16 achievable potential study were based on the information  
17 that Itron provided to us. Those measure costs and  
18 savings were a part of this pool of measures, some of  
19 which had overlapping benefits, and so there was -- the  
20 individual measure costs and benefits would reflect any  
21 adjustments for overlapping benefits that would have  
22 been present. And I believe that solar water heating  
23 was a measure that had some overlapping benefits with  
24 other measures that were evaluated.

25 So for the interrogatory response, we used the

1 results of the information that Itron provided really to  
2 be consistent with the way that we evaluated every other  
3 measure in the study. We used the inputs that our  
4 consultant provided to us for that. And then, as I  
5 explained, once we did the RIM and the TRC screening, if  
6 there was -- if the measure did not pass RIM, then there  
7 was no incentive available to apply to the Participant  
8 test to move it up at all. So that's what you see  
9 reflected in the results and the interrogatory response.

10 In the order related to the solar thermal  
11 water heating pilot that Gulf is currently conducting,  
12 the values that were used to evaluate the measure in  
13 this pilot were estimates, projections that we had going  
14 into the pilot. That was one of the reasons that we had  
15 proposed the pilot, was to try and gain some confidence  
16 around the measure cost and the measure savings  
17 associated with solar thermal water heating.

18 In this case in order to make it a palatable  
19 measure to the customer, we established the incentive  
20 level to ensure that the Participant test would pass,  
21 which, of course, we would not expect any customer to  
22 adopt a measure that did not pass the Participant test.  
23 So in this case, we set an incentive that ensured that  
24 the measure would pass the Participant's test. And as  
25 you can see from the preliminary results of the RIM and

1 TRC screening that were associated with the pilot, those  
2 values were below the passing level. So that is the  
3 reason for the differences in -- in the two sets of  
4 numbers that we're looking at here.

5 Q. Is it correct that you used \$5,500 as the cost  
6 for the pilot program on Page 5?

7 A. Yes, that was an estimate of the measure  
8 costs.

9 Q. If you would accept, subject to check, that  
10 Itron's number for equivalent small residential water  
11 heaters is \$3,800. If that number had been used, would  
12 the measure have become more cost-effective in your  
13 pilot program?

14 A. It would have become more cost-effective from  
15 the participant's perspective, yes.

16 Q. And it would also potentially have decreased  
17 the level of incentive needed. So it might have become  
18 more cost-effective in RIM as well, right?

19 A. Yes.

20 Q. Do you agree that legislative changes in 2008  
21 added greater emphasis to the cost and benefits to  
22 program participants?

23 A. I'm sorry. Could you maybe ask that a  
24 different way?

25 Q. I provided you with a line and strike version

1 of 366.82. Do you have that there?

2 **A.** I'm trying to -- okay.

3 **Q.** Okay. Do you believe that legislative changes  
4 in 2008, meaning House Bill 7135, added greater emphasis  
5 to cost and benefits to program participants, put  
6 greater emphasis on them.

7 **A.** No, I don't believe that any changes put  
8 greater emphasis on program participants. I believe  
9 that that emphasis has been there all along. That a  
10 measure should pass the Participant test in order for it  
11 to be considered in a utility goal portfolio.

12 **Q.** Okay. Do you believe that the legislative  
13 changes in 2008 added greater emphasis to the general  
14 body of ratepayers, to benefits for the general body of  
15 ratepayers?

16 **A.** Not necessarily. I do agree that the  
17 legislative changes established some additional language  
18 that the Commission should consider in setting goals.  
19 But it is my understanding that the Commission has  
20 always considered the three primary cost-effectiveness  
21 tests of RIM, TRC, and Participant's tests in evaluating  
22 programs. I do not see any change in that. I see, you  
23 know, continued reference to participant  
24 benefits, continued reference to utility incentives.  
25 And so I see those things continuing to be shown as

1 considerations for the Commission to take in goal  
2 setting.

3 Q. Okay. Do you believe that legislative changes  
4 in 2008 resulted in consideration of utilities' costs,  
5 such as lost revenues being de-emphasized?

6 A. No, I don't see that the consideration for  
7 lost revenues is necessarily de-emphasized in the  
8 legislative change.

9 Q. Okay. Do you believe that the amended statute  
10 emphasizes the promotion of renewable energy sources and  
11 defines demand-side renewable energy systems as  
12 including thermal energy, which is solar hot water, such  
13 as solar thermal water heating systems?

14 A. I do agree that there is a language added in  
15 the statute specific to demand-side -- to encouraging  
16 the promotion of demand-side renewable energy systems.

17 Q. Okay. If you could take a minute to look at  
18 the section of House Bill 7135 that I provided?

19 A. Okay.

20 Q. Okay. Looking at the first Page, 366.81, am I  
21 correct that demand-side renewable energy systems, that  
22 specific language has been added into the section? It  
23 looks like about four times.

24 A. Well, I'm just reading that it is underlined  
25 here, which I'm assuming is showing that it is --

1           **Q.** Looking at the bottom where it says coding;  
2 words stricken are deletions, words underlined are  
3 additions?

4           **A.** Yes.

5           **Q.** Okay. And on the second page, Page 85,  
6 that -- at Line 2352, the statute has added, encouraging  
7 further development of demand-side renewable energy  
8 systems, that's an addition? Line 2352.

9           **A.** Yes. There is another underline in here that  
10 I'm not sure if it's covering the typed underline or  
11 not, but I do see where demand-side renewable systems  
12 are underlined.

13           **Q.** Okay. And in Section 366.82 on Page 86, Line  
14 2374 through 2378, demand-side renewable energy systems  
15 are defined?

16           **A.** Yes.

17           **Q.** Okay. And then, again, we see the addition of  
18 demand-side renewable energy systems in Line 2381?

19           **A.** Yes.

20           **Q.** And language in 2386 that indicates that one  
21 of the goals that the Commission will adopt in these  
22 FEECA proceedings are to encourage development of  
23 demand-side renewable energy resources?

24           **A.** Yes. And I would say that the petition of the  
25 solar thermal water heating pilot by Gulf Power last

1 year was, in part, associated with recognizing this  
2 additional emphasis, and an attempt on Gulf's part to  
3 gain, you know, through a pilot program, to gain more  
4 experience of this technology in our service area as a  
5 means to consider how we could address this, you know,  
6 going forward as a part of our conservation program.

7 Also, Gulf has worked with other -- other  
8 customers, a billboard company is a good example,  
9 working with them to develop PV opportunities and to  
10 evaluate different types of PV installations. And,  
11 also, wind installations, that is something that Gulf is  
12 doing that I think is consistent with the emphasis here  
13 in evaluating and promoting these technologies. Part of  
14 that process is gaining experience with them to help  
15 customers make educated and informed choices about --  
16 you know, about the cost-effectiveness and the overall  
17 benefits of these kind of things.

18 Q. I think I put in your package an excerpt from  
19 Mr. Spellman's testimony, is that correct?

20 A. I'm not sure. What did it look like?

21 Q. It's Page 76. It looks like this.

22 A. Okay. Thank you.

23 Q. And that indicates that Mr. Spellman has  
24 recommended that Gulf Power set aside or expend  
25 approximately \$900,000 a year for the next five years

1 for solar technology programs?

2 **A.** Yes.

3 **Q.** Now, do you agree that if this were done it  
4 would give effect to the language of Section 366.81 that  
5 we just went through?

6 **A.** Well, I would not necessarily connect  
7 spending, you know, a targeted level of dollars with  
8 necessarily increasing the emphasis on demand-side  
9 renewables. I would -- you know, I would rather say  
10 that that can be done in a thoughtful and cost-effective  
11 way. In terms of cost-effective, I mean in a prudent  
12 way by getting experience, taking some of the kinds of  
13 steps that the company is taking without establishing  
14 some threshold of dollar expenditures and necessarily  
15 making a connection between dollars spent and emphasis  
16 on a technology.

17 **Q.** Okay. So you don't see any relationship  
18 between Gulf's pilot program spending \$517,000 on your  
19 solar water heater program and developing solar water  
20 heating in Gulf's service territory?

21 **A.** Yes, I do see a connection between that. I  
22 just don't see a connection between establishing a  
23 certain dollar spending, as Mr. Spellman has proposed,  
24 and that necessarily translating into benefits that  
25 Gulf's customer base would realize through, you know,

1 gaining valuable information about demand-side  
2 renewables.

3 Q. Well, do you believe that if Gulf were to  
4 enact the 900,000 -- to be required to expend the  
5 \$900,000 as Mr. Spellman has indicated here in the form  
6 of rebates and incentives to develop this type of  
7 technology that the technology would, in fact, be  
8 encouraged?

9 A. I would say that if Gulf was required to spend  
10 \$900,000, that would clearly demonstrate an influx of  
11 dollars into an area which may or may not be  
12 cost-effective for customers to undertake.

13 Q. We are not talking about cost-effective. We  
14 are merely saying if \$900,000 were made available, do  
15 you believe that additional solar technologies, both  
16 thermal and PV, would be developed in Gulf's area?

17 A. I would -- you know, I can't say for certain  
18 what would occur with spending the \$900,000. But I  
19 would agree that, you know, that would tend to  
20 facilitate more opportunity.

21 Q. Okay. At this time are you supporting  
22 Mr. Spellman's recommendation in this regard?

23 A. No, I'm not. As I said earlier, I would not  
24 support establishing an arbitrary level of spending on a  
25 technology that is not determined to be cost-effective

1 based on the way that we have evaluated it. Rather, I  
2 would recommend that Gulf be, you know, continue to  
3 pursue the kinds of selective opportunities for  
4 demonstrating these technologies and looking for ways to  
5 cost-effectively promote them within our customer base.

6 **Q.** Okay. And effectively is it your testimony  
7 that the \$517,000 that you have in your pilot program is  
8 doing that?

9 **A.** It is my testimony that the pilot program that  
10 we have proposed was intended to give us the opportunity  
11 to evaluate this technology and to gain, you know,  
12 valuable information to determine its ultimate  
13 cost-effectiveness and opportunity to become a part of  
14 our DSM plan going forward.

15 **Q.** Okay. Does Gulf intend to combine any  
16 programs in order to make them cost-effective. For  
17 example, we have heard testimony from Mr. Masiello about  
18 how Progress combines load management programs with  
19 solar programs, and the combination becomes  
20 cost-effective. Does Gulf have any plans to do that?

21 **A.** Gulf has not considered combining a  
22 noncost-effective measure with a cost-effective measure.  
23 You know, in order to produce something that overall  
24 would be cost-effective, Gulf has not done that to this  
25 point. Gulf's position on that has always been that we

1 should promote the measures that provide the most  
2 benefit to our customers, and so that they should, you  
3 know, each individually stand alone on their own and be  
4 cost-effective. We might combine measures in a program  
5 design. We might package measures that would fit well  
6 together in terms of delivering a program to our  
7 customers, but, again, the objective would be to  
8 maximize the benefits that those measures would provide  
9 to the customer base in doing that. And considering  
10 combining a noncost-effective measure would -- would  
11 essentially dilute those benefits that were otherwise  
12 being realized by Gulf's customers. And that is why we  
13 have not considered that.

14 **Q.** Does Gulf Power at this time have any specific  
15 plans to implement the directive of the Legislature to  
16 encourage the development of demand-side solar  
17 technologies?

18 **A.** I'm sorry. Could ask you that again?

19 **Q.** Does Gulf Power have any current plans to  
20 implement the legislative -- Legislature's directive to  
21 encourage the development of demand-side solar  
22 technologies?

23 **A.** Yes. And I would say we're doing that now  
24 through our pilot program and through the other  
25 initiatives that I mentioned earlier.

1                   **MS. BROWNLESS:** That's all I have, sir. Thank  
2 you.

3                   **THE WITNESS:** Thanks.

4                   **CHAIRMAN CARTER:** Thank you, Ms. Brownless.  
5 Staff, you are recognized.

6                   **MR. SAYLER:** Thank you, Mr. Chairman.

7                                   **CROSS-EXAMINATION**

8                   **BY MR. SAYLER:**

9                    **Q.** How are you doing, Mr. Floyd.

10                   **A.** Good.

11                   **Q.** We are passing out a demonstrative exhibit --

12                   **MS. BROWNLESS:** Oh.

13                   **Q.** -- that is the Ten-Year Site Plan.

14                   **MR. SAYLER:** One moment, Mr. Chairman. I  
15 believe Ms. Brownless had one more question,  
16 potentially.

17                   **MS. BROWNLESS:** Yes. Honestly, it's just one  
18 more question, I forgot.

19                   **CHAIRMAN CARTER:** For you, Ms. Brownless, the  
20 sky is the limit.

21                   **MS. BROWNLESS:** Thank you, sir.

22                   **CHAIRMAN CARTER:** But you have got one  
23 question.

24                                   **CONTINUED CROSS-EXAMINATION**

25                   **BY MS. BROWNLESS:**

1           **Q.** I handed out a sheet to you that is the FERC  
2 From 14, for the fourth quarter of 2008. Do you have  
3 that?

4           **A.** Yes, I do have that.

5           **Q.** Okay. If you look on Line 10, total sales to  
6 ultimate consumers?

7           **A.** Okay.

8           **Q.** Okay. Can you read the number in Column B?

9           **A.** One zero eight zero six 0 one seven two zero.

10          **Q.** Thank you. And, of course, Mr. Floyd, you are  
11 not an attorney and so any opinions you would be giving  
12 us today would be based upon your utility expertise,  
13 correct?

14          **A.** Yes.

15           **MS. BROWNLESS:** Thank you.

16           **CHAIRMAN CARTER:** Are you cool?

17           **MS. BROWNLESS:** Yes, sir.

18           **CHAIRMAN CARTER:** Okay. Staff, you may  
19 proceed.

20           **MR. SAYLER:** Thank you Mr. Chairman.

21                           **CONTINUED CROSS-EXAMINATION**

22           **BY MR. SAYLER:**

23           **Q.** Mr. Floyd, are you familiar with Gulf's  
24 Ten-Year Site Plan?

25           **A.** Yes.

1           **Q.** We handed out a demonstrative exhibit that  
2 illustrates a few schedules from that site plan. Do you  
3 have that before you?

4           **A.** Yes, I do.

5           **Q.** It is the one with the green sheet. When Gulf  
6 files its Ten-Year Site Plans, does it usually include  
7 demand-side management programs in their Ten-Year Site  
8 Plan?

9           **A.** Yes.

10          **Q.** All right. And would you agree that this  
11 handout contains Schedules 1 through 3 -- excuse me, 3.1  
12 through 3.3 of Gulf's Ten-Year Site Plan that was filed  
13 in 2009?

14          **A.** Yes.

15          **Q.** And that Columns 6 through 9 on Schedules 3.1  
16 and 3.2 indicates Gulf's projected demand savings from  
17 its DSM programs, is that correct?

18          **A.** Yes.

19          **Q.** All right. Similarly, Gulf also projects  
20 energy savings from DSM on Schedule 3.3 in Columns 3 and  
21 4, is that correct?

22          **A.** Yes.

23          **Q.** All right. And so these conservation values  
24 listed in the 2009 Ten-Year Site Plan are based upon  
25 Gulf's existing DSM programs, is that correct?

1           A.    Yes.

2           Q.    Thank you.

3                    Also earlier in the proceeding, we handed out  
4 Exhibit 138, entitled Comparison of Carbon Costs. It  
5 has a yellow cover sheet. Do you have that available?

6           A.    Yes, I do.

7           Q.    All right. And earlier did you state that  
8 Gulf includes estimated carbon costs in its proposed  
9 goals this docket?

10          A.    Yes.

11          Q.    All right. And have you had a chance to  
12 review the handout -- excuse me, Exhibit 138, which  
13 lists carbon costs for Gulf?

14          A.    Yes, I see it here.

15          Q.    All right. And do the carbon costs  
16 represented on the chart handed out accurately represent  
17 the costs assumed by Gulf for this proceeding?

18          A.    Yes.

19          Q.    All right. And during your deposition you  
20 also indicated that Gulf's estimated costs were produced  
21 internally, is that correct?

22          A.    Yes.

23          Q.    All right.

24                   **MR. SAYLER:** Mr. Chairman, at the appropriate  
25 time following the conclusion of this witness' testimony

1 we would move Exhibit 138 into the record.

2 **CHAIRMAN CARTER:** Just so everyone will  
3 remember, we started up front on 138. We just wanted to  
4 have all the companies to be able to respond to it  
5 before we admitted it. So after this witness, we will  
6 proceed with admitting Exhibit 138. And as you know,  
7 this is for the four companies with the carbon costs, et  
8 cetera, okay. You may proceed.

9 **MR. SAYLER:** Thank you, Mr. Chairman.

10 **BY MR. SAYLER:**

11 **Q.** Mr. Floyd, you mentioned earlier that  
12 customers participating in a demand response program  
13 received a device similar to a programmable thermostat.  
14 Do you remember that line of questioning earlier?

15 **A.** Yes.

16 **Q.** All right. Is that something like a demand  
17 response device? Do you have a name for that?

18 **A.** It's not a demand response device. It's an  
19 energy management system that would look similar to a  
20 programmable thermostat. It's installed in a customer's  
21 home, and it is how the customer would program their  
22 heating and cooling equipment, water heating equipment  
23 and other appliances, sometimes a pool pump, to operate  
24 in conjunction with the RSVP rate which comprises Gulf's  
25 Energy Select program.

1           **Q.** All right. And so this particular device is  
2 currently approved as part of the demand-side management  
3 program for Gulf, is that correct?

4           **A.** Yes.

5           **Q.** And that was Energy Select, is that correct?

6           **A.** Yes, the program has been named Good Cents  
7 Select in the past; it is currently marketed under the  
8 name Energy Select. So I apologize if there is -- if I  
9 have used the names -- if I have used both names, that's  
10 is the explanation.

11          **Q.** Okay. Thank you. So Energy Cents Select and  
12 Good Cents Select are interchangeable, is that correct?

13          **A.** Yes.

14          **Q.** All right. Does this particular device or  
15 system come preprogrammed to achieve maximum energy  
16 efficiency. For example, is it preset to shut off  
17 various customer devices at a particular signal from  
18 Gulf?

19          **A.** I believe it does have some default settings,  
20 but at least for the HVAC equipment those settings are  
21 merely thermostat setting adjustments. It does not  
22 physically turn off the HVAC equipment. It merely  
23 resets the temperature, you know, during the peak time,  
24 for example, it would reset the temperature such that  
25 effectively the system would shut off. It does control

1 the water heater, if it is an electric water heater, and  
2 it also controls one additional appliance, again,  
3 sometimes a pool pump, and it does physically disable  
4 those devices, depending on how it's programmed.

5 Q. All right. And for those default programming,  
6 is that something that is set by Gulf or at the factory?

7 A. I'm really not sure where that is set  
8 initially.

9 Q. All right. If those default settings are  
10 potentially capable of being set to achieve increased  
11 demand savings for this program, would that be something  
12 that Gulf would consider doing?

13 A. Well, Gulf has designed the program to achieve  
14 the maximum demand savings, you know, during the peak  
15 period. Effectively that would -- that would result  
16 when a customer would have their equipment programmed to  
17 respond by having their temperature adjust so their air  
18 conditioner, for example, would turn off during the peak  
19 time and have their water heater turn off. And, again,  
20 if there is a pool pump connected, have it turn off  
21 also. So the design of the system is to achieve those  
22 type of responses during a critical peak period.

23 Q. Thank you. Just one follow-up on that. When  
24 the system is installed in the customer's house, is it  
25 already preset or preprogrammed by Gulf in order to

1 achieve those maximum demand savings or is that  
2 something that the customer has to do?

3 **A.** There are settings, default settings of the  
4 device that would turn off the water heater, turn off a  
5 pool pump and reset the thermostat for the critical peak  
6 price. So those are set as a default.

7 **Q.** Okay. And are these set at the maximum demand  
8 savings?

9 **A.** They are set at the point that would  
10 effectively result in the maximum demand savings, which  
11 will occur when all of those three major end uses are  
12 turned off.

13 **Q.** All right. Thank you. Mr. Floyd, earlier  
14 today in response to a question from NRDC/SACE, you  
15 stated that Gulf has not been successful in meeting its  
16 goals -- its demand-side management goals since 1994, is  
17 that correct?

18 **A.** There have been a number of years since 1994  
19 that Gulf has not met its goals, that's correct.

20 **Q.** All right. And since 1994 has Gulf had to  
21 construct any new generating capacity or purchase energy  
22 in order to meet its peak demand?

23 **A.** Gulf has added one new generating plant in  
24 2001.

25 **Q.** And, in your opinion, if Gulf had achieved its

1 demand-side management goals during this time period, do  
2 you know if Gulf's customers would have incurred costs  
3 for these additional resources?

4 **A.** Would the plant have been built, is that what  
5 you're asking?

6 **Q.** Would the plant have been built or would the  
7 customers have paid less?

8 **A.** Well, I'll give my opinion what I know, what I  
9 feel comfortable speaking to about this. The generating  
10 unit that was added in 2001 was a combined cycle  
11 generating unit of approximately 600, 585,  
12 600 megawatts. That would be much greater than any  
13 demand-side management goals that Gulf has had in place.  
14 So I would say that that unit would have not been  
15 avoided by demand-side management.

16 **Q.** Since 1994 what has been the main contributor  
17 to Gulf's inability to achieve its Commission-approved  
18 goals?

19 **A.** Gulf's performance has been primarily  
20 associated with this -- with the Energy Select critical  
21 peak pricing program. This program was introduced  
22 initially in the mid 1990s really as a very leading  
23 edge, innovative approach to residential demand-side  
24 management. Very leading edge. First of its kind.  
25 Even today Gulf's program is the largest of its kind in

1 the entire industry. But it is a program that works.  
2 It's a program that customers really like. The  
3 customers who participate in the program have very high  
4 satisfaction with the program, and it provides reliable  
5 demand response. So it's really a win for both of us.

6 But with the program being developed the way  
7 that it was, being so new, and such a revolutionary  
8 approach, Gulf has encountered, you know, a number of  
9 technological challenges that we had not anticipated, as  
10 well as experiencing customer adoption rates below what  
11 we had projected. Those things, you know, all have  
12 resulted in Gulf not meeting its goals, which have  
13 contributed to the overall performance of not achieving  
14 the goals.

15 Gulf continues to work with the current vendor  
16 on overcoming some of those types of technological  
17 obstacles so that we can increase the availability of  
18 the program. Long-term the advanced metering  
19 infrastructure that is being deployed throughout Gulf's  
20 service area may be a way to increase the availability  
21 of the program. That's something that is still a little  
22 bit far out there.

23 But really, going forward, Gulf recognizes  
24 that this program should be part of a larger portfolio  
25 of DSM offerings for our customers. And that is really

1 what's reflected in our proposed goals here, is that  
2 this not be, you know, such a large part of our overall  
3 goal, but that it be just a part among other DSM  
4 programs as well.

5 **Q.** Mr. Floyd, in the last goal setting proceeding  
6 in 2004, were goals approved, DSM goals raised or  
7 lowered?

8 **A.** They were lowered.

9 **Q.** And has Gulf successfully achieved its 2004  
10 Commission-approved goals?

11 **A.** In 2005, Gulf exceeded the goal, and then in  
12 the subsequent years Gulf has fallen below the goal,  
13 again, for the reasons that I just explained.

14 **MR. SAYLER:** All right. Thank you very much.

15 Staff has no further questions.

16 **CHAIRMAN CARTER:** Thank you.

17 First Commissioner McMurrian and then  
18 Commissioner Skop.

19 **COMMISSIONER McMURRIAN:** Thank you, Chairman.

20 I think I just have one, Mr. Floyd.

21 Mr. Sayler was asking you some questions about your  
22 critical peak pricing program, and you were just talking  
23 about that a second ago, and you talked about it being  
24 set at a default setting, and I just want to make sure I  
25 understand this. Isn't also true, though, that the

1 customer can adjust those settings whether or not they  
2 want more sensitivity to, I guess, less critical peak  
3 times? For instance, aren't their different levels that  
4 they can adjust for --

5 **THE WITNESS:** Yes, and actually that is one of  
6 the things that makes this such a unique program. It is  
7 fully adjustable by the customer. So Customer A may  
8 have less sensitivity to the temperature in their home  
9 during a summer season, and as a consequence more  
10 willing to set the thermostat higher to respond to the  
11 peak price. Customer B may have less sensitivity to  
12 that. They may not be willing to set their thermostat  
13 quite as high. But in this program those decisions are  
14 completely the -- you know, completely in the hands of  
15 the customer. Gulf merely provides the price signal  
16 that reflects the cost of generating electricity, you  
17 know, during that peak time. And, of course, that is  
18 intended to, you know, to draw a response from the  
19 customer, but it's completely up to the customers. So  
20 they can, you know, they can respond in any way that  
21 they wish.

22 **COMMISSIONER McMURRIAN:** I guess one  
23 follow-up. Can't they also override -- if, for  
24 instance, they had company for a weekend, and they  
25 didn't want the thermostat adjusted, according to that

1 critical peak time, they could override it somehow also,  
2 right?

3 **THE WITNESS:** Yes, that is correct. They  
4 could override that for temporary time periods, so that  
5 it did not adjust up and down during maybe the company's  
6 stay or the party or whatever might be going on.

7 **COMMISSIONER McMURRIAN:** Okay. Thank you,  
8 Mr. Chairman.

9 **CHAIRMAN CARTER:** Okay. Commissioner Skop,  
10 you're recognized.

11 **COMMISSIONER SKOP:** Thank you, Mr. Chairman.  
12 Good afternoon, Mr. Floyd.

13 **THE WITNESS:** Good afternoon.

14 **COMMISSIONER SKOP:** I guess in the interest of  
15 fairness I probably should have presented some of my  
16 general questions to prior witness, but I guess you are  
17 in the hot seat at the right time. So don't take it  
18 personally. I am just going to ask some general  
19 questions.

20 I guess from your prefiled testimony that the  
21 avoided unit in Gulf's case is a 2014 combined cycle  
22 combustion turbine, is that correct?

23 **THE WITNESS:** Yes.

24 **COMMISSIONER SKOP:** And would it be correct to  
25 say that the ability to implement any given energy

1 conservation measure is essentially constrained or  
2 limited by avoided costs and then further by the  
3 cost-effectiveness test?

4 **THE WITNESS:** Yes. Avoided cost is a main  
5 driver in what determines, you know, which measures  
6 would be cost-effective to promote.

7 **COMMISSIONER SKOP:** Okay. And then prior to  
8 the amendment of Florida statute 366.82, several  
9 legislators had expressed concerns that the Commission's  
10 historical reliance on the RIM test served as a  
11 substantial barrier to the adoption of energy  
12 conservation and efficiency measures. And how would the  
13 adoption of the E-RIM and E-TRC criteria mitigate these  
14 concerns?

15 **THE WITNESS:** Well, as I stated earlier, for  
16 the first time Gulf considered the expanded RIM test in  
17 evaluation of these measures. And by including the CO2,  
18 the projected costs of CO2 as a benefit, that allowed a  
19 lot more measures to become cost-effective. So by  
20 including these carbon assumptions in our analysis that  
21 has allowed Gulf, and I believe the other companies  
22 represented here, to propose goals that are associated  
23 with more cost-effective measures than would have been  
24 the case had we not considered those aspects of the new  
25 FEECA statute.

1                   **COMMISSIONER SKOP:** Thank you.

2                   Now with respect to, I guess, on Page 3 of  
3 your prefiled testimony, Lines 7 through 8, I guess that  
4 you mentioned the potential studies were conducted by  
5 Itron consulting and local services, is that correct?

6                   **THE WITNESS:** Yes.

7                   **COMMISSIONER SKOP:** Okay. Now isn't also true  
8 that the primary business segment of Itron would be  
9 advanced metering infrastructure or smart meters?

10                  **THE WITNESS:** I can't speak to what their  
11 primary business is.

12                  **COMMISSIONER SKOP:** Okay. I guess my concern  
13 would be, would there be any inherent conflict on the  
14 consulting analytical services that might arise or the  
15 analysis being, perhaps, biased favoring Itron -- other  
16 Itron products over other alternatives that might be in  
17 consideration? I think it's remote, but I think it's a  
18 fair question to ask. If you can't answer it, that's  
19 fine, I'll move on.

20                  **THE WITNESS:** Well, I can say that I'm not  
21 aware of that. And at any time during this process, I  
22 had never sensed that there was any, you know, steering  
23 towards any other Itron business units associated with  
24 what we are evaluating. As a matter of fact, in an  
25 interrogatory response, we indicated that none of the

1 measures that were being evaluated here would require  
2 any automated meter and infrastructure to be in place.  
3 Again, I think further supporting that there was no bias  
4 at all in this evaluation.

5 **COMMISSIONER SKOP:** Okay. Thank you. And  
6 that's just, again, a concern in passing that I think is  
7 a fair question.

8 With respect to Page 16 of the prefiled  
9 testimony it identifies the Itron incentive scenarios  
10 that were considered, and I guess I had a question with  
11 respect to the scenarios to the extent on Page 16, Line  
12 9, Item A, incentive of 33 percent of the incremental  
13 cost of the measure which would be the low scenario?

14 **THE WITNESS:** Right.

15 **COMMISSIONER SKOP:** Were there any other  
16 scenarios lower than one-third of the cost subsidy being  
17 provided or run under the Itron analysis?

18 **THE WITNESS:** No, that was the lowest level.

19 **COMMISSIONER SKOP:** And then with respect  
20 to -- just to touch on Commissioner McMurrian's prior  
21 question, and then I'll go into some other questions.  
22 With respect to the time-of-use pricing, I guess at  
23 least from what I have seen -- and when I managed wind  
24 projects, in terms of the deliveries we made, you know,  
25 PG&E, and I think they have some pretty good programs

1 for advanced metering, which I would encourage our IOUs  
2 to take a look at, but at least for deliveries, it was  
3 based on peak pricing, partial peak, and off-peak. But  
4 at least what I'm seeing for time-of-use pricing that  
5 has been adopted there seems to be a four-tier pricing  
6 criteria, which would include critical peak, which the  
7 pricing gets very substantial, and I think PG&E actually  
8 has a safeguard protection for consumers to the extent  
9 that during the first year that their bill will be the  
10 lesser of what it traditionally is, so they don't get --  
11 you know, guess wrong on this critical peak.

12 But I guess what I am wondering just  
13 empirically is why would it be necessary to have a  
14 four-tier time-of-use structure over a three-tier that  
15 would be, you know, peak, partial peak, and off-peak?  
16 Because I guess that critical peak gets really, really  
17 kind of expensive.

18 **THE WITNESS:** I can't speak to the rate design  
19 of Gulf's program. I can confirm it is a four-tier, you  
20 know, with three fixed tiers and then one critical peak  
21 price. But, again, I can't really speak to why we opted  
22 for a four-tier versus a three-tier.

23 **COMMISSIONER SKOP:** And not to be critical,  
24 I'm just trying to look at best practices in terms of,  
25 you know, encouraging consumer migration over to that,

1 because I think it does send a strong pricing signal  
2 that consumers could learn from. But in that transition  
3 there is also some inherent consumer risk to the extent  
4 that if you're not cognizant about when you are using  
5 electricity, your bill could be substantial. And I  
6 think that for the benefit of our staff as well as the  
7 IOUs, I think PG&E's programs have -- have some best  
8 practices that might be worthy of taking a look at. And  
9 I just mention that in passing.

10 Going on to JNF-1, Schedule 7, which was a  
11 summary of PV technical potential results, and then  
12 relating that back to Page 18, which might have been the  
13 basis of a prior question that Ms. Brownless asked, but  
14 I'm not sure. But am I correct to understand that the  
15 summary of the PV technical potential results, none of  
16 those were included, because the PV measures did not  
17 pass the RIM, PT, or the TRC PT cost-effectiveness test?

18 **THE WITNESS:** Yes, that's correct.

19 **COMMISSIONER SKOP:** Okay. And moving on to  
20 Page 20 and 21 of the prefiled testimony, I guess the  
21 discussion centered on -- as to should the Commission  
22 establish separate goals for demand-side renewable  
23 energy system, and I think the Gulf response was no?

24 **THE WITNESS:** Yes.

25 **COMMISSIONER SKOP:** Okay. And I guess where

1 I'm going with this is I'm looking at the amended  
2 statute, 366.82(1)(b), Subsection 2, and then Subsection  
3 3, and trying to, you know, gain a better understanding  
4 of the legislative intent in terms of, you know, how far  
5 the Commission should, you know, push in terms of  
6 encouraging what has been provided here.

7 And I guess earlier this morning I asked Mr.  
8 Masiello a little bit about the solar wise projects that  
9 are done, and all of our IOUs, I think, are kind of  
10 embracing that, but we discussed at length the  
11 additional benefits that enure to PV installed on public  
12 schools and that would be, you know, just in summary an  
13 educational benefit. It would be, you know, math and  
14 applied sciences by encouraging students to study and  
15 look holistically at what's going on. But also a  
16 multi-tier public outreach to the extent that you have  
17 inquisitive students who take that knowledge home and  
18 discuss it with their families and try and get them  
19 involved as well as the spillover to the general public.

20 And then I think the third benefit,  
21 notwithstanding some other, you know, being able to  
22 count the measures as energy efficiency or demand-side  
23 management for the benefit of the utilities in  
24 compliance with the goal, it would also offer a cost  
25 savings to the various public schools to the extent

1 that, you know, they get a nominal reduction in their  
2 otherwise electric consumption, and that has been a big  
3 issue for public schools.

4 But I guess with respect to the goal-setting  
5 task before us, I'm wondering whether it might be  
6 appropriate to selectively think outside the box on a  
7 case-by-case basis. And this turns me to, at least from  
8 the testimony I have heard, it seems to reveal that the  
9 solar PV or demand-side renewables, particularly solar,  
10 don't really meet the criteria of either the RIM test or  
11 the TRC. And I'm trying to grapple with that a little  
12 bit more in terms of should the Commission accept that  
13 as, you know, as fact and look at other cost-effective  
14 alternatives, or would there be a particular instance  
15 where something would arise to a level whether it be  
16 looking at intangibles as I think Gulf has done with the  
17 carbon pricing and the E-RIM and E-TRC test, but looking  
18 at something holistically where if you garner a whole  
19 bunch of additional -- and I don't want to call them  
20 social benefits, but there are a lot of benefits that  
21 stem from -- or bang for the buck, if you will, by  
22 putting solar PV on schools, because you would tend to  
23 get more collectively than the individual would get in  
24 lieu of just, you know, cost savings to cost savings.  
25 You also get those additional benefits.

1           So I guess what I was, trying to rein this in,  
2 I did an analysis this morning just as  
3 a see-what-could-be-accomplished. And it is my  
4 understanding -- based on my executive assistant who did  
5 diligent research for me, and I commend her for that --  
6 in the state of Florida we have 3,674 public schools. I  
7 just ran some quick numbers that if the challenge or the  
8 goal or we could find a way, and, again, assuming we had  
9 willing investor-owned utilities that would  
10 collectively, as the Commission and utilities find a way  
11 to do something, if you assumed a cost, which is a high  
12 cost of \$8,000 per kilowatt for an installed solar PV  
13 panel, and you decided to put 8 kilowatts on every  
14 school, subject to check, because I'm getting old and my  
15 math may be wrong, that would be \$64,000 per school.

16           So if you multiply that by the total number of  
17 public schools in Florida -- again, that's a very high  
18 number, to the extent that all the public schools don't  
19 fall in each IOU's respective service area, but I'm just  
20 using it as an open thought here -- the total cost to  
21 outfit every public school with 8 kilowatts of solar PV  
22 would be approximately \$235 million. And assuming that  
23 something could be done in a timely manner, which you  
24 could further avail one's self of the convertible  
25 investment tax credit that's available under the

1 economic stimulus plan, taking 30 percent off that 235  
2 million, it would cost \$164.5 million to do the same.  
3 And if you look at what that would provide, it would be  
4 29.4 megawatts of solar in the state of Florida. So,  
5 again, not to stretch this beyond the current  
6 discussion, but kind of think outside the box and  
7 encourage, maybe, you know, this may not be the venue  
8 for it. But, again, I think it is a good thing that  
9 maybe should be considered.

10 I would respect our staff and utilities to --  
11 in totality. And, again, I will respect if there is  
12 opposition to that, but just trying to embrace the  
13 concept, and this is about the most appropriate forum I  
14 could think of to have it, because I can't really call  
15 people on the phone, given the limitations that we have  
16 as Commissioners. But I wonder if the utilities might  
17 be willing to file a late-filed exhibit as to whether  
18 the TRC test should be used as the exclusive screening  
19 test for putting solar PV on public schools, what could  
20 be done to accomplish this goal, what rate impact would  
21 be experienced by that and, also, briefly opine as to  
22 whether having a separate workshop might be helpful.

23 I mean, I don't want to go and embrace a whole  
24 policy on my own initiative, sua sponte. But, again, if  
25 we are looking for ways to do something out of the

1 ordinary, you know, and there does seem to be some sort  
2 of constraints towards implementing demand-side solar  
3 renewables, then perhaps we could find a way somehow,  
4 some way. Again, it all depends on the cooperation of  
5 the investor-owned utilities and looking at innovative  
6 ways that you could leverage convertible investment tax  
7 credit, and then, obviously, the consumers would have to  
8 pay some.

9 But, again, what Progress has effectively  
10 done, as Mr. Masiello spoke this morning, is in a sense  
11 they have leveraged the resource demand-side management  
12 by encouraging the consumer to give up their rebate and  
13 send it over to putting solar PV on schools. Now, the  
14 scale of that is not -- is obviously limited for the  
15 reasons that Mr. Masiello mentioned. But I think that  
16 as a state, as an IOU, as a Commission, if we could find  
17 a way to do that, I can't think of a better bang for the  
18 buck that would provide -- not only embrace renewables,  
19 the educational benefit, the public outreach benefit. I  
20 mean, we have heard a lot of discussion about home fairs  
21 and such like that.

22 But it would seem to me that those have a lot  
23 of benefit, but if you have an inquisitive, you know,  
24 grade school child that's going home and nagging his  
25 parents, saying, mommy, daddy, we need to be

1 conservative, it not only hits home with the child, it  
2 hits home with the family, it hits home with the general  
3 public. But if you look at the intergenerational  
4 movement, those grade school children will ultimately be  
5 end-use consumers. So if you teach them young, you  
6 know, you might not have goals. They might able to do  
7 it on their own. But, again, I'm just looking at  
8 innovative ways to maybe think out of the box on a  
9 selective manner. I'm not saying, you know, across the  
10 board. Because, again, there has been some tremendous  
11 testimony on the rate impacts.

12 But, again, if the utilities would not be  
13 averse, and maybe we could have a late-filed exhibit  
14 just briefly touching upon maybe looking at that issue  
15 selectively and see what could be done and what the  
16 impacts would be, that might be a good thing to take  
17 some time while we're going through this exercise to  
18 look at selectively.

19 **THE WITNESS:** Sure.

20 **CHAIRMAN CARTER:** For informational purposes,  
21 I wouldn't have a problem looking at that. But for the  
22 last couple of months, Commissioner, and the rate  
23 hearings that we have had, I think that the customers  
24 have already said that, you know, no mas. So whatever  
25 we look at, I would venture or suggest that we look at

1 it from the standpoint where we don't pile on the  
2 ratepayers.

3 **COMMISSIONER SKOP:** And, Mr. Chair, that's  
4 what exactly I'd ask the utilities to do in terms of,  
5 you know, looking at the rate impact. But, equally, you  
6 know, if we find innovative ways, whether it be through  
7 government or even the utilities themselves to maybe  
8 take a look and see what could be done, whether it be  
9 through, you know, tax credits and such. I'm just  
10 looking to brainstorm. But, again, that might be a  
11 selective way if we are to spend certain monies on  
12 certain projects. Certainly, you know, in a  
13 resource-constrained environment, you want to be able to  
14 maximize your investment, any consumer would. And so I  
15 can think of a lot of benefits that might entail if we  
16 can find a way that it doesn't cause a critical rate  
17 impact. And, again, I'm just trying to assess that as  
18 an alternative over some other options that the  
19 utilities may have considered through the Itron  
20 analysis, but just generally speaking.

21 **CHAIRMAN CARTER:** I mean, I'm all for  
22 information and all, and thinking out of the box. But,  
23 like I say, you were there.

24 **COMMISSIONER SKOP:** I was there.

25 **CHAIRMAN CARTER:** You heard what the public

1 said, and they -- and I would think that obviously if we  
2 can get some creative information from the company, we'd  
3 love to have that and we'd love to see it. But I would  
4 caution to where I wouldn't -- I would not be privy to  
5 want to put any more on the ratepayers.

6 **COMMISSIONER SKOP:** And I agree, Mr. Chair. I  
7 just used 8 kilowatts as a sample. If you bumped it  
8 down to four kilowatts per school or even two kilowatt,  
9 at four kilowatts it would be \$80 million. And I think  
10 in the grand totality of the decisions that the  
11 Commission makes, you know, I think that, yes, that is a  
12 lot of money, and I don't reflect that for a second.  
13 But I think there has been some other discussions in  
14 terms of in the magnitude of that, you know, it might  
15 not be so much given some of the things that the  
16 Commission has the discretion to look at.

17 So I was just looking for opportunities and  
18 suggestions on how you could maybe kill a couple of  
19 birds with a single stone, because, you know, that would  
20 have the benefit of not only helping the utilities meet  
21 their energy efficiency and conservation goals, but it  
22 provides that extra educational benefit, the outreach  
23 benefit, that we are already trying to do, but also  
24 encourages renewables. So it seems to be a whole lot of  
25 benefit there if we can find a way to make it

1 affordable. Because, I mean, absent some of the  
2 convertible investment tax credits, it wouldn't be  
3 affordable, and I wouldn't even be bringing it up. What  
4 I'm saying is there seems to be, perhaps, a window of  
5 opportunity that if we could collectively come together  
6 as stone soup, maybe you can do something constructive,  
7 not only for the state, but also for the utilities.  
8 It's just that we have got to be very conscious of the  
9 cost impacts so --

10 **CHAIRMAN CARTER:** And I think the fact that  
11 not all the companies are doing it is that no one -- we  
12 don't really have a one-size-fits-all. But I do think  
13 from an informational standpoint, we would be more than  
14 happy to have that. We would ask the company's to --  
15 and also the intervenors, you guys may have some  
16 information, too, that may be helpful to us on that. So  
17 why don't we make that, Commissioner, Exhibit -- place  
18 holder 163, and I'm going to give you a short title,  
19 Commissioner, I hope, that encapsulates what you are  
20 saying, Placing Solar PVs on Schools in Florida.

21 **COMMISSIONER SKOP:** Late-filed Solar PV on  
22 Public Schools in Florida. Thank you.

23 **CHAIRMAN CARTER:** Is that okay with all the  
24 parties? That way -- I mean, even --

25 **COMMISSIONER EDGAR:** Can we clarify exactly

1 what we're asking to be provided?

2 **CHAIRMAN CARTER:** He is asking -- Commissioner  
3 Skop, you're recognized.

4 **COMMISSIONER SKOP:** Thank you, Mr. Chair.

5 Yes. Basically, it would be a late-filed  
6 exhibit with the title the Chair mentioned, Solar PV on  
7 Florida's Public Schools. And in that it would be  
8 basically a four-prong question: Should TRC be used as  
9 the exclusive screening test for putting solar PV on  
10 schools; B would be what could be done to accomplish  
11 this goal; prong C would be the rate impact on  
12 consumers; and D would be would, you know, a workshop or  
13 further discussion be helpful, or is this just not going  
14 to work at all.

15 But it would be interesting to have some  
16 discussion on that. I mean, during the course of other  
17 proceedings, which I won't get into them, I mean,  
18 certainly the schools are feeling budget impacts. And  
19 if you can find a win/win situation leveraging federal  
20 dollars. And until you do the analysis, I don't know  
21 whether it is even practical to do it. My gut feel  
22 would be maybe not. But, again, if people get  
23 innovative, you know, it's amazing what can come  
24 together, just like in the stone soup example.

25 So, again, if you get a lot of people working

1 towards a very common goal with minimal rate impact, if  
2 any, you know, and it provides attractive alternatives  
3 over and above doing some other projects that might not  
4 have the same amount of penetration, then it becomes to  
5 me an analysis of total utility. If we're going to  
6 spend the same amount of money, then spending money  
7 wisely over spending money that just doesn't get full  
8 value, then that might be something worthy of  
9 consideration.

10 **COMMISSIONER ARGENZIANO:** Mr. Chair.

11 **CHAIRMAN CARTER:** You're recognized,  
12 Commissioner.

13 **COMMISSIONER ARGENZIANO:** Just a question to  
14 Commissioner Skop. I'm trying to follow through, and I  
15 have lost you a couple of times here technical-wise  
16 here. But are you trying to float the idea of  
17 utility-owned solar investments that are paid for by  
18 ratepayers and attach them to the schools or state  
19 buildings, is that where you're going?

20 **COMMISSIONER SKOP:** No, not at all. Because I  
21 think where I would be going is more towards what  
22 Progress has done, where, basically, the utilities by  
23 finding a way to do it, you essentially -- you do it,  
24 and the ownership is turned over to the school as a, you  
25 know, as a benefit. I mean, I would need to think

1 through that a little bit more, but certainly something  
2 I don't think that they would be earning a return on.  
3 It would just be a, you know, one time pass-through cost  
4 offset by any federal convertible investment tax credits  
5 and any innovative contributions that the utilities  
6 themselves might be able to come up with.

7 **COMMISSIONER ARGENZIANO:** Okay. Then you are  
8 saying that the utility does this through the base  
9 rates, and then it gets turned over to the school. And  
10 the school then at some point owns the solar facility?

11 **COMMISSIONER SKOP:** Partially correct and  
12 partially incorrect. The school would own the solar  
13 facility. It would be used, you know, on-site like some  
14 utilities have already done. It would not be in base  
15 rates. It would be in a clause offset by any federal  
16 investment -- convertible investment tax credits and  
17 any --

18 **COMMISSIONER ARGENZIANO:** Okay. Okay. Wait a  
19 minute. Stop there for a minute. The ratepayer is  
20 going to pay for it.

21 **COMMISSIONER SKOP:** Through -- partially  
22 through the ECCR.

23 **COMMISSIONER ARGENZIANO:** Okay.

24 **COMMISSIONER SKOP:** So it's not going to be in  
25 base rates. It's not going to earn a return on

1 invest -- I mean, a return on equity. It would be  
2 more -- the cost that we are talking about here, and  
3 correct me if I'm wrong, staff, are clause recoverable  
4 costs so that they are not -- is that generally correct?

5 **MS. FLEMING:** Generally, through the ECCR  
6 clause, any conservation-approved programs the utilities  
7 can recover reasonable and prudent costs. And those are  
8 usually dollar-for-dollar.

9 **COMMISSIONER SKOP:** Okay. All right. So,  
10 again, it is just mainly thinking outside the box,  
11 looking at a higher level goal which would facilitate  
12 legislative intent as long it could be done in a  
13 cost-effective manner. And, again, I think at least  
14 doing a cursory analysis might be worthwhile in light of  
15 some of the federal incentives that are currently  
16 available. Because, again, the benefit of the utility  
17 is they can lay credit to the energy efficiency  
18 investments and demand-side conservation savings that  
19 would be incurred by doing the demand-side renewable  
20 energy systems. And at least the legislative intent at  
21 least spoke partially, but, again, the cost impact is,  
22 you know, of concern, but they speak --

23 **COMMISSIONER ARGENZIANO:** But the question,  
24 Commissioner Skop -- if I may, Mr. Chairman.

25 **CHAIRMAN CARTER:** You're recognized.

1                   **COMMISSIONER ARGENZIANO:** And I understand  
2 what you are saying and what you are trying to get at,  
3 and I still think it is more of a policy call. But what  
4 would the utilities -- what benefit would it be to the  
5 utilities? I'm just trying to flesh the whole thing  
6 out, as they are not in the construction business.

7                   **COMMISSIONER SKOP:** Well, they would not have  
8 to construct it. I'm not asking them to do anything.  
9 It is just merely that we look at -- you know, the goal  
10 is to further energy conservation and efficiency. Part  
11 of that goal, as articulated by the legislature, has  
12 been consideration of demand-side renewable energy on  
13 customer premises. At the end of the day, schools are  
14 customers of the utilities, respective IOUs. You know,  
15 they have been crying for mercy in terms of some of the  
16 budget constraints they've received. But I'm just  
17 looking at the totality of the benefits. You know,  
18 there are certain initiatives that can be done that the  
19 subscription rate is not -- or the penetration rate is  
20 not very high. I mean, there has been a lot of up-front  
21 effort and costs put into offering an incentive, but  
22 that may not be adopted, so there's a lot of sunk cost  
23 there. And I'm just looking at the --

24                   **COMMISSIONER ARGENZIANO:** I understand that,  
25 but I think I want to just clarify again. I don't mean

1 to cut you off, but if the -- I mean, there are plenty  
2 of private companies who would love to retrofit even the  
3 PSC building with solar panels or whatever, and I  
4 commend them. I think that's a great way to go. I'm  
5 just not sure that the ratepayer should be the one  
6 paying it and not the state, or if there is not some  
7 kind of federal way of getting that done without putting  
8 that through the ratepayer. Have you given much thought  
9 to that?

10 **COMMISSIONER SKOP:** Right. And, again, I'm  
11 trying to minimize any ratepayer impact. I guess what  
12 I'm saying or suggesting is that during these energy  
13 efficiency and conservation goal-setting proceedings,  
14 obviously, there is going to be a ratepayer cost, no  
15 matter what is done. And I'm merely trying to look at  
16 all possible alternatives to see what maximizes total  
17 value. And if you can attain a greater amount of  
18 benefit by doing Option A at the same cost as doing  
19 Option, you know, C, D, and E, then perhaps, you know,  
20 looking at Option A or selectively thinking outside of  
21 the box on a specific case basis might be worthwhile.

22 But I tend to agree with you, that the only  
23 reason I'm positing this is due to the 30 percent  
24 convertible investment tax credit that's available,  
25 which essentially slices one-third off the cost of

1 anything to begin with. And then, you know -- you know,  
2 there are other innovative ways of looking at reducing  
3 ratepayer impacts. So if you can get it down to the  
4 same equivalent cost as the ratepayers are otherwise  
5 going to pay, or less than that, then maybe there is an  
6 ability. But it's just merely an exercise to see if  
7 there's something that could be done in that area that  
8 to me, at least, has a host of benefits over limited  
9 benefit. Because you're still going to get the same  
10 demand-side management, no matter kind of what you do,  
11 but there just seems to be some additional benefits over  
12 and above that.

13 So, again, Progress hinted at some innovative  
14 ways where the consumer could sign up for demand-side  
15 management, forgo the deposit and that -- I mean, excuse  
16 me, forgo the rebate, and that rebate was otherwise then  
17 used to put solar PV on schools, which has that  
18 leveraging effect on the value. But, again, I don't  
19 want to tie up the discussion. I'm just merely looking  
20 at -- briefly, I would just like to get the utilities'  
21 thoughts on that, maybe, you know, they could come up  
22 with something innovative. Maybe it is not  
23 cost-effective at all. Maybe, you know, in terms of  
24 being good stewards, you know, maybe that is something  
25 they would want to pursue for any host of reasons that

1 might be beneficial to them. I don't know. But I'm  
2 just looking at all the alternatives as we go through  
3 this goal-setting process, which is only done, I  
4 believe, once every five years.

5           So I think, you know, times are changing,  
6 costs are coming down, but the solar PV still seems to  
7 be slightly out of the reach of being practical.  
8 Although Progress has articulated that it can be done on  
9 a rebate level. And the question is, if you can offer a  
10 rebate of \$2 or \$1.50, and I won't put words in  
11 Progress' mouth, but I commend their thinking. \$1.50  
12 per kilowatt is \$1,500. If the PV panel for a kilowatt  
13 costs 6,000, you have a 30 percent investment tax  
14 credit, that's taking one-third of that off the costs,  
15 so you are at a total cost of 4,000. Then you have got  
16 1500 off the 4,000, then you are suddenly at 2500 to  
17 make the panel happen. So then we look at other  
18 alternatives and, you know, can we create value by doing  
19 something like that?

20           So, again, I don't want to belabor the  
21 discussion, I'm just merely looking to creatively think  
22 outside the box on one specific issue that seems to me  
23 has a lot of -- seems to offer a lot of benefits. But,  
24 again, I'm not cognizant of what the costs would be in  
25 relation to the cost that are currently being incurred

1 under the current goal setting that we're at. So I'm  
2 just looking at the apples-to-oranges comparison.

3 **CHAIRMAN CARTER:** From an informational  
4 standpoint that is one thing, but we have also had  
5 testimony that -- in this proceeding here that one is  
6 that when contractors see that there's a rebate given,  
7 that doesn't necessarily reduce the price. They say --  
8 well, they start from a position, they're going up on  
9 the price. The other thing is that over a period of  
10 time, from the testimony that has been given, is that  
11 the cost has not gone down. So I think that in the  
12 process of -- and I think that information is one thing,  
13 but I'm really -- if we're going to start talking about  
14 things that are going cost people more, I'm not --

15 **COMMISSIONER SKOP:** Mr. Chair, I'm not  
16 suggesting that at all. I'm just simply asking for the  
17 utilities to opine in a late-filed exhibit. I'm not  
18 suggesting whatsoever that we would ask the consumers to  
19 incur additional costs. You know, I could make some  
20 other comparisons to other dockets, but I won't get into  
21 that.

22 **CHAIRMAN CARTER:** Yeah, let's not do that.  
23 Let's stay on this one.

24 **COMMISSIONER SKOP:** This is merely a  
25 discussion that I think that -- that, you know, that I

1 would like to see a little bit of additional analysis  
2 put on. And if it is just entirely on my behalf, that's  
3 fine, I'm willing to take the heat for that. But I'm  
4 just trying to do the right thing, to look at all the  
5 alternatives.

6 **CHAIRMAN CARTER:** We're all here to do the  
7 right thing, Commissioner. I'm just saying is that from  
8 an informational standpoint, we can ask for the  
9 information, but we are cognizant about the costs, too.

10 Let me do this. Are there any further  
11 questions for the bench? I need to give our court  
12 reporter a break, and I need to give staff an  
13 opportunity. We have got some difficulties.

14 Commissioner Argenziano, we have some  
15 difficulties with one of our cameras here, so we're  
16 going to take a break, and we will come back on  
17 10 after. We are on recess.

18 **COMMISSIONER ARGENZIANO:** Okay.

19 (Recess.)

20 **CHAIRMAN CARTER:** We are back on the record,  
21 and when we last finished, we had completed questions  
22 from the bench.

23 Redirect?

24 **MR. GRIFFIN:** Very briefly, Mr. Chair.

25 **REDIRECT EXAMINATION**

1           **BY MR. GRIFFIN:**

2           **Q.**     Just to make sure that the record is clear,  
3           Mr. Floyd, earlier you talked about Gulf Power's 2014  
4           need, the avoided unit. Did you refer to that as a 2014  
5           combined cycle?

6           **A.**     Yes, I did.

7           **Q.**     Okay. Thank you. One additional question,  
8           and this is the only other question I have. Does Gulf  
9           Power currently have a program involving solar and  
10          schools?

11          **A.**     Yes. Gulf does offer the solar for schools  
12          program in conjunction with the Florida Solar Energy  
13          Center. It's a customer -- it's a program that's  
14          available to customers to contribute -- that is the word  
15          I was looking for -- contribute on their electric bill  
16          for donations toward that program. And Gulf uses those  
17          funds to facilitate PV installations and currently has  
18          four PV installations in area schools. And that's, you  
19          know, to promote the education and awareness of solar PV  
20          technology.

21          **Q.**     Is that program subject to any sort of  
22          cost-effectiveness constraints or criteria?

23          **A.**     No, it's not.

24          **MR. GRIFFIN:** That's all I have. Thank you.

25          **CHAIRMAN CARTER:** Exhibits?

1           **MR. GRIFFIN:** Gulf Power would move Number 54.

2           **CHAIRMAN CARTER:** Are there any objections on  
3 54? Without objection, show it done.

4           (Exhibit 54 admitted into evidence.)

5           **CHAIRMAN CARTER:** Okay. You may proceed.

6           **MR. GRIFFIN:** And then Mr. Floyd's errata  
7 sheet, which was 159.

8           **CHAIRMAN CARTER:** 159. Are there any  
9 objections? Without objection, show it done.

10          (Exhibit 159 admitted into evidence.)

11          **CHAIRMAN CARTER:** 160?

12          **MS. KAUFMAN:** FIPUG would move 160,  
13 Mr. Chairman.

14          **CHAIRMAN CARTER:** Are there any objections?  
15 Without objection, show it done.

16          (Exhibit 160 admitted into evidence.)

17          **CHAIRMAN CARTER:** 161 is void. It was a place  
18 holder. 162. Oh, I had this wrong.

19          **MS. BROWNLESS:** Florida Solar Coalition would  
20 move Exhibit 162.

21          **CHAIRMAN CARTER:** Are there any objections on  
22 162, which is a composite Ms. Brownless. Any  
23 objections? Without objection, show it done.

24          (Exhibit 162 admitted into evidence.)

25          **CHAIRMAN CARTER:** 163, which is the

1 information that was requested by Commission Skop. Are  
2 all the parties clear on that?

3 **MR. BURNETT:** Mr. Chair.

4 **CHAIRMAN CARTER:** Yes, sir.

5 **MR. BURNETT:** If I may. Certainly I'm not  
6 raising any sort of objection, but just perhaps a  
7 concern. One thing that does concern me about having  
8 163 as a late-filed is if any of -- anyone who was  
9 submitting their position on 163 were to include  
10 something that another party may contend was outside of  
11 the record or outside of the four corners or subject to  
12 cross or redirect, and the like, my fear is that may  
13 impede the Commission getting meaningful information and  
14 may cause a legal battle. I just wonder, sort of  
15 thinking out loud, does it make more sense for us to  
16 have perhaps some time to get together and submit that  
17 information outside of an exhibit, perhaps, to avoid any  
18 potential legal arguments. But then --

19 **CHAIRMAN CARTER:** Well, let's do -- this may  
20 lend itself to a workshop or something like that, and  
21 there are some things pertaining to this that is outside  
22 of the scope of several of the parties and all, so let's  
23 do this. Let's not make this part of it, but certainly  
24 we will ask the companies and the parties to submit this  
25 information to us later. And that way we won't hold up

1 the process, and we won't hold up these dockets. Okay.  
2 We'll get from an informational standpoint, and that  
3 will give us, Commissioners, an opportunity to review it  
4 for ourselves as well as talk with our staff and have  
5 further information gleaned and maybe look at some best  
6 practices. I think Commissioner Skop mentioned PG&E.  
7 Maybe we could look at some other states and see what  
8 they are doing.

9 Commissioner Skop.

10 **COMMISSIONER SKOP:** Thank you, Mr. Chair. I  
11 will just withdraw the request for the late-filed  
12 exhibit. I mean, that is the cleanest thing to do.  
13 Again, I was just trying to facilitate having an open  
14 discussion, but that may cause more problems than it  
15 solves. So, again, I will respectfully withdraw.

16 **CHAIRMAN CARTER:** Okay. 163 is withdrawn.  
17 Okay.

18 Staff, you're recognized.

19 **MR. SAYLER:** Mr. Chairman, staff would move  
20 into the record Exhibit 138.

21 **CHAIRMAN CARTER:** Commissioners, that was --  
22 138 was an exhibit, the yellow one, where staff had  
23 asked each one of the company's for information, and  
24 they went through it, and they were just holding off  
25 until they had all four companies to respond to that.

1 Is there any objection from any of the parties on  
2 Exhibit 138? Are there any objections? Hearing none --  
3 staff, you're recognized.

4 **MS. FLEMING:** Yes, Commissioner. With respect  
5 to exhibit --

6 **CHAIRMAN CARTER:** Oh, let me be -- let me be  
7 clear. 138 is entered.

8 (Exhibit 138 admitted into evidence.)

9 **CHAIRMAN CARTER:** Okay. You may proceed.

10 **MS. FLEMING:** Yesterday Mr. Cavros started  
11 questioning and introduced Exhibit 151, and it was  
12 brought to our attention that a supplemental response  
13 was filed. We are now prepared to supplement  
14 Exhibit 151 with the supplemental response. This has  
15 been provided to all the parties.

16 **CHAIRMAN CARTER:** Okay.

17 **MS. FLEMING:** And it only includes the  
18 relevant pages that Mr. Cavros crossed the witness on  
19 with respect to Progress. And I have checked with  
20 Mr. Cavros and with Progress and there aren't any  
21 objections.

22 **CHAIRMAN CARTER:** Without objection, show it  
23 done. 151 entered in, too.

24 (Exhibit 151 admitted into evidence.)

25 **CHAIRMAN CARTER:** Okay. Staff, any further

1 exhibits?

2 **MS. FLEMING:** Yes.

3 **CHAIRMAN CARTER:** You're recognized.

4 **MS. FLEMING:** One more exhibit. This morning  
5 we handed out an exhibit with a yellow cover page. It's  
6 FPL's Response to Staff's 8th Set of Interrogatories,  
7 Number 96. This is a stipulated exhibit, and we would  
8 just ask that this be marked as Exhibit 164 and be moved  
9 into the record.

10 **CHAIRMAN CARTER:** Are there any objections?  
11 Without objection, show it done. Commissioners, this  
12 will be Exhibit 164, and it will be presented by Staff.  
13 I'm trying to write and talk at the same time. I guess  
14 that is like riding a bicycle and chewing bubble gum.  
15 Are there any objections? Without objection, show it  
16 done.

17 **MS. BROWNLESS:** I'm sorry. I didn't get what  
18 that was.

19 **CHAIRMAN CARTER:** Riding a bicycle and chewing  
20 bubble gum. Oh, oh, you mean the exhibit?

21 **MS. BROWNLESS:** Yes.

22 **CHAIRMAN CARTER:** Staff, you're recognized.

23 **MS. FLEMING:** It was FPL's response to staff's  
24 8th set of interrogatories. It was provided to you  
25 first thing this morning, a yellow cover page. We

1 discussed it at the conclusion of yesterday's hearing.

2 **CHAIRMAN CARTER:** We will take a moment so you  
3 can see it. Do you have it? It says -- let's just take  
4 a quick moment.

5 **MS. BROWNLESS:** I'm just trying to find it in  
6 my --

7 **MS. FLEMING:** I think we have an extra copy if  
8 you need it.

9 **CHAIRMAN CARTER:** Okay. Let's do that.

10 **MS. BROWNLESS:** Oh, I've got it. Is it FP&L's  
11 Response to Staff's 8th Set of Interrogatories, Number  
12 96.

13 **CHAIRMAN CARTER:** Number 96.

14 **MS. BROWNLESS:** Thank you.

15 **CHAIRMAN CARTER:** Any objections?

16 **MS. BROWNLESS:** No, sir.

17 **CHAIRMAN CARTER:** Without objection, show it  
18 done.

19 (Exhibit 164 marked for identification and  
20 admitted into evidence.)

21 **CHAIRMAN CARTER:** Okay. Staff, any further  
22 exhibits?

23 **MS. FLEMING:** I'm not aware of any other  
24 exhibits.

25 **CHAIRMAN CARTER:** All right. Any other

1 exhibits from any of the parties for witness or at this  
2 point in time?

3 Okay. Thank you. You may be excused.

4 **THE WITNESS:** Thank you.

5 **CHAIRMAN CARTER:** Call your next witness.

6 **MR. HORTON:** Mr. Chairman.

7 **CHAIRMAN CARTER:** Hold the phone. Staff,  
8 Commissioners, the next witness has been stipulated, so  
9 what we will have is the attorney for FPUC will move the  
10 prefiled testimony of the witness into the record as  
11 though read, is that right?

12 **MR. HORTON:** Yes, sir. I was afraid you  
13 weren't going to let me speak.

14 **CHAIRMAN CARTER:** You're recognized. I was  
15 just on a roll there. You're recognized.

16 **MR. HORTON:** It is with pleasure that we  
17 request that the direct testimony of Joseph Eysie be  
18 inserted into the record pursuant to the stipulation of  
19 the parties.

20 **CHAIRMAN CARTER:** Commissioners, it has been  
21 stipulated by the parties, and objections? Without  
22 objection show it done.

1                   BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2                   DIRECT TESTIMONY OF JOSEPH R. EYSIE

3                   ON BEHALF OF

4                   FLORIDA PUBLIC UTILITIES COMPANY

5                   DOCKET NO. 080411

6                   JUNE 4, 2009

7

8   **Q.    Please state your name and business address.**

9    A.    My name is Joseph Eysie. My business address is 401 S. Dixie Highway, West  
10         Palm Beach, Florida 33401.

11

12   **Q.    By whom are you employed and in what capacity?**

13   A.    I am employed by Florida Public Utilities Company (FPUC) as Energy  
14         Conservation Manager.

15

16   **Q.    Please summarize your educational background and professional  
17         experience.**

18   A.    I received a BA in Criminal Justice and Sociology from Castleton State College  
19         and a Master's Degree, Business Administration from Nova Southeastern  
20         University. I have been employed by FPUC since 2005 and have worked in the  
21         demand-side management and conservation area since 2006. As Energy  
22         Conservation Manager I am responsible for performance of energy efficiency  
23         programs in 4 company divisions through Fl. I have also been responsible for  
24         designing and executing electric and natural gas energy efficiency campaigns for

1 the Company. Prior to taking this position I was an Energy Conservation Rep  
2 responsible for implementing FPU's Central Florida Division Energy  
3 Conservation programs. In that position I conducted residential, commercial,  
4 and industrial energy surveys for exiting customers and worked directly with  
5 local builders and contractors to promote our New Construction programs.

6

7 I have led or participated in several association and regulatory conservation  
8 workshops and committees.

9

10 **Q. What is the purpose of your testimony in this proceeding?**

11 A. The purpose of my testimony is (1) to discuss FPUC's historical and ongoing  
12 commitment to conservation and demand-side management (DSM), (2) to  
13 describe the overall process to develop DSM goals, (3) to explain FPUC's  
14 approach to conservation and DSM, (4) to explain FPUC's proposed DSM  
15 goals, and (5) to address areas the Public Service Commission Staff has  
16 expressed an interest in investigating through this Docket.

17

18 **Q. Are you sponsoring any exhibits to your testimony?**

19 A. No I am not.

20

21 **Q. Please describe FPUC's service territory and the customers that FPUC  
22 serves.**

23 A. FPUC provides electric service to approximately 34,000 customers in two  
24 separate geographic areas -- the Northeast Division headquartered in Fernandina

1 Beach serving customers on Amelia Island and the Northwest Division  
2 headquartered in Marianna serving customers in all or parts of Jackson, Calhoun  
3 and Liberty counties.

4  
5 FPUC is the smallest of the FEECA utilities with a peak demand of  
6 approximately 100 MW and energy requirements of approximately 460 GWh  
7 per year. FPUC does not generate any of the power we provide customers but  
8 we purchase power from JEA for our Northeast Division and from Gulf Power  
9 for the Northwest Division.

10

11 **Q. Does FPUC currently offer DSM programs to its customers?**

12 A. Yes. Goals were first established for FPUC in 1996 based on measures that  
13 were cost-effective under the Ratepayer Impact Measure (RIM) and Participants  
14 tests. We have offered and encouraged participation in conservation programs  
15 designed to achieve those and goals established in subsequent goal setting  
16 procedures.

17

18 **Q. Please explain FPUC's approach to DSM programs.**

19 A. Our size and limited resources impact our approach to conservation and DSM,  
20 and therefore educating customers on the benefits associated with energy  
21 efficiency and energy conservation is a key element of our DSM plan. As a  
22 result, we put a heavy emphasis on promoting no or low cost energy efficiency  
23 and conservation measures through customer education.

1

2 **Q. How were potential new DSM measures identified and evaluated for FPUC**  
3 **for purposes of this proceeding?**

4 A. In response to the mandate of Section 366.80 through Section 366.85, F.S.,  
5 FPUC joined a collaborative (the Collaborative) with the other Florida Energy  
6 Efficiency and Conservation Act (FEECA) jurisdictional utilities to engage a  
7 single contractor (Itron) to identify DSM measures and evaluate the technical,  
8 economic, and achievable potential for DSM for each of the utilities' service  
9 areas.

10

11 **Q. Please describe the Collaborative among the utilities and other entities.**

12 A. The Collaborative consisted of the FEECA utilities, the Natural Resources  
13 Defense Council (NRDC), and the Southern Alliance for Clean Energy (SACE).  
14 The goal of the Collaborative was to develop the technical, economic, and  
15 achievable potential for DSM in Florida. The Collaborative conducted  
16 workshops in conjunction with the Florida Public Service Commission Staff.

17

18 **Q. Why was a collaborative approach taken?**

19 A. The collaborative approach offered opportunity for reduced costs to the FEECA  
20 utilities in complying with the requirements of the Florida Energy Efficiency  
21 and Conservation Act. In addition, the collaborative approach allowed for a  
22 consistent methodology for the evaluation of DSM potential and formed a  
23 vehicle for non-utility stakeholders' input.

24

1 **Q. Please describe the process of how the Collaborative selected Itron to be the**  
2 **consulting firm utilized to provide the necessary assistance in the DSM**  
3 **goals setting process.**

4 A. The Collaborative selected Itron through a request for proposals (RFP) process  
5 administered by Florida Power & Light Company. The RFP was issued to  
6 several entities qualified to perform DSM potential studies for all the FEECA  
7 utilities.

8

9 **Q. As the consultant selected by the Collaborative, what were Itron's**  
10 **responsibilities?**

11 A. Itron's responsibilities included providing assessments of the technical and  
12 achievable potential for energy and peak demand savings from energy  
13 efficiency, demand response, and demand-side renewable energy for each of the  
14 FEECA utilities, as well as Florida as a whole. Itron also provided economic  
15 potential estimates for FPUC.

16

17 **Q. How were potential energy efficiency, demand response, and demand-side**  
18 **renewable energy technologies identified?**

19 A. A comprehensive list of measures was developed by Itron from their vast  
20 experience and supplemented with measures identified by the Collaborative, as  
21 described in detail in the testimony of Mike Rufo.

22

1 **Q. How was FPUC's achievable potential for the 2010 through 2019 period**  
2 **determined?**

3 A. Achievable potential was determined for FPUC by Itron as discussed in the  
4 testimony of Mike Rufo.

5

6 **Q. What are FPUC's estimated residential and commercial/industrial energy**  
7 **efficiency achievable potentials based on the Ratepayer Impact Measure, or**  
8 **RIM, test?**

9 A. Itron's analyses indicated that there is no achievable potential for residential and  
10 commercial/industrial energy efficiency for FPUC based on the RIM test.

11

12 **Q. What are FPUC's estimated achievable potentials for residential and**  
13 **commercial/industrial demand response?**

14 A. Itron estimated achievable potential for residential and commercial/industrial  
15 demand response under two different scenarios for enrollment under critical  
16 peak price (CPP)/time of use (TOU) as discussed in the testimony of Mike Rufo.  
17 The technical potential under the high CPP/low TOU scenario is approximately  
18 1.33 MW (summer) and 1.24 MW (winter) by 2019. The technical potential  
19 under the low CPP/high TOU scenario is approximately 1.07 MW (summer) and  
20 0.75 MW (winter) by 2019.

21

1 **Q. Is the demand response achievable potential included in FPUC's proposed**  
2 **DSM goals?**

3 A. No. The demand response is assumed to be from several measures, each  
4 requiring a significant system to be installed to achieve the reductions. The  
5 relatively small amount of reductions by the end of the period considered in this  
6 Docket was deemed insufficient to justify implementation.

7

8 **Q. What are FPUC's estimated residential and commercial/industrial demand-**  
9 **side renewable energy technology achievable potentials based on the RIM**  
10 **test?**

11 A. Itron's analyses indicated that there is no achievable potential for residential and  
12 commercial/industrial demand-side renewable energy technology for FPUC  
13 based on the RIM test.

14

15 **Q. What cost-effectiveness test or tests should the Commission use to set DSM**  
16 **goals, pursuant to Section 366.82, F.S.?**

17 A. In general, the Commissions should use, as a threshold, the results of the RIM  
18 test as the basis for setting DSM goals. If the results of the RIM test indicate a  
19 DSM measure may be cost-effective, then it should also be required to pass both  
20 the TRC test and the Participants test.

21

22 **Q. Has FPUC provided an adequate assessment of the full technical potential**  
23 **of available demand-side and supply-side conservation and efficiency**

1           **measures, including demand-side renewable energy systems, pursuant to**  
2           **Section 366.82 (3), F.S.?**

3       A.     Yes. The technical potential study performed by Itron, as described in the  
4           testimony of Mike Rufo, provided an adequate assessment of the full technical  
5           potential of available demand-side and supply-side conservation and efficiency  
6           measures, including demand-side renewable energy systems. Drawing upon  
7           their recognized expertise, Itron utilized its state-of-the-art models to  
8           comprehensively analyze the full technical potential of energy efficiency,  
9           demand response, and demand-side renewable energy technologies.

10

11       **Q.     Has FPUC provided an adequate assessment of the achievable potential of**  
12           **available demand-side and supply-side conservation and efficiency**  
13           **measures, including demand-side renewable energy systems?**

14       A.     Yes. The achievable potential study performed by Itron, as described in the  
15           testimony of Mike Rufo, provided an adequate assessment of the achievable  
16           potential of available demand-side and supply-side conservation and efficiency  
17           measures, including demand-side renewable energy systems. Drawing upon  
18           their recognized expertise, Itron utilized its state-of-the-art models to  
19           comprehensively analyze the achievable potential of energy efficiency, demand  
20           response, and demand-side renewable energy technologies.

21

22           It should be noted that as a non-generating utility, supply-side conservation and  
23           efficiency measures are not applicable to FPUC.

24

1 **Q. Should the Commission establish separate goals for demand-side renewable**  
2 **energy systems for the period 2010 through 2019?**

3 A. No. The Commission should not establish separate goals for demand-side  
4 renewable energy systems. All goals should be established to promote cost-  
5 effective DSM without bias towards any particular technology. Furthermore, if  
6 demand-side renewable energy systems are cost-effective, utilities should have  
7 the flexibility to include such systems as part of their renewable portfolio or as  
8 part of their DSM goals.

9  
10 **Q. Should the Commission establish separate goals for residential and**  
11 **commercial/industrial customer participation in utility energy audit**  
12 **programs for the period 2010 through 2019?**

13 A. No. The Commission should not establish separate goals for residential and  
14 commercial/industrial customer participation in utility energy audit programs.  
15 Utility energy audits are performed as a result of customer interest in such  
16 audits, and the utility cannot dictate that customers have interest in receiving  
17 energy audits. Utilities should be allowed the flexibility to integrate energy  
18 audits into conservation programs as appropriate.

19  
20 **Q. Should the Commission establish incentives to promote both customer-**  
21 **owned and utility-owned energy efficiency and demand-side renewable**  
22 **energy systems?**

23 A. No. As part of this Docket, we have comprehensively analyzed customer-  
24 owned energy efficiency and demand-side measures and none we found to be

1 cost-effective. Utility-owned energy efficiency and renewable energy systems  
2 are supply-side issues that are not applicable to FPUC as a non-generating  
3 utility.

4

5 **Q. Please identify the 2010 through 2019 projected technical potential for**  
6 **FPUC.**

7 A. Projected technical potential for FPUC is presented in the Executive Summary  
8 section of the *Technical Potential for Electric Energy and Peak Demand*  
9 *Savings for Florida Public Utilities Company* (dated April 27, 2009) which was  
10 developed by Itron and has been filed previously in this Docket.

11

12 **Q. What overall DSM goals (peak demand and energy reductions) are**  
13 **appropriate and reasonably achievable for FPUC for the 2010 through 2019**  
14 **period?**

15 A. Based on Itron's evaluations using the RIM test, no DSM measures were shown  
16 to be cost-effective. Therefore, we believe there should be no Commission-  
17 required DSM goals for the 2010 through 2019 period.

18

19

20 **Q. Do FPUC's proposed DSM goals adequately reflect the costs imposed by**  
21 **state and federal regulations on the emission of greenhouse gases, pursuant**  
22 **to Section 366.82(3)(d), F.S.?**

23 A. Greenhouse gases are not currently regulated at either the State or Federal level,  
24 and there currently are no costs imposed on the emissions of greenhouse gases.

1 FPUC does not believe it is appropriate to base the establishment of DSM goals  
2 on speculation related to yet-to-be defined potential regulations of emissions of  
3 greenhouse gases. However, for informational purposes, Itron is performing  
4 additional analyses related to several different combinations of fuel and carbon  
5 dioxide emissions allowance prices.

6

7 **Q. Does FPUC propose to continue its existing conservation programs even**  
8 **though FPUC request that no goals be applied based on Itron's**  
9 **evaluations?**

10 A. Yes. FPUC proposes to continue and update its existing conservation programs  
11 subject to Commission approval of cost recovery through the Conservation Cost  
12 Recovery Clause. FPUC has invested significant cost and effort in the  
13 development and implementation of its existing conservation programs which  
14 increases their cost-effective implementation and which FPUC believes are in  
15 the overall best interest of its customers. FPUC's existing conservation  
16 programs are generally low cost programs based significantly on customer  
17 education. FPUC will update their existing conservation programs to reflect  
18 changes in minimum appliance efficiency standards and to improve the  
19 efficiency of the implementation of the programs with their Conservation Plan  
20 to be filed after Commission approval of FPUC's proposed conservation goals  
21 subject to Commission approval of cost recovery through the Conservation Cost  
22 Recovery Clause.

23

1 Q. Does this conclude your testimony?

2 A. Yes it does.

1                   **MR. HORTON:** And the same for Mr. Myron  
2 Rollins, we would request that his direct testimony be  
3 inserted into the record pursuant to stipulation of the  
4 parties.

5                   **CHAIRMAN CARTER:** Commissioners, it has been  
6 agreed to and stipulated by the parties. Any  
7 objections?

8                   Without objection, show it done.

9  
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25

1 BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

2 DIRECT TESTIMONY OF MYRON R. ROLLINS

3 ON BEHALF OF

4 FLORIDA PUBLIC UTILITIES COMPANY

5 DOCKET NO. 080411

6 JUNE 1, 2009

7

8 **Q. Please state your name and business address.**

9 A. My name is Myron R. Rollins. My business address is 11401 Lamar Avenue,  
10 Overland Park, Kansas 66211.

11

12 **Q. By whom are you employed and in what capacity?**

13 A. I am employed by Black & Veatch Corporation. My current position is  
14 Director.

15

16 **Q. Please describe your responsibilities in that position.**

17 A. I am responsible for the management of various projects for utility and non-  
18 utility clients. These projects encompass a wide variety of services for the  
19 power industry. The services include load forecasts, conservation and demand-  
20 side management, reliability criteria and evaluation, development of generating  
21 unit addition alternatives, fuel forecasts, screening evaluations, production cost  
22 simulations, optimal generation expansion modeling, economic and financial  
23 evaluation, sensitivity analysis, risk analysis, power purchase and sales  
24 evaluation, strategic considerations, analyses of the effects of environmental

1 regulations, feasibility studies, qualifying facility and independent power  
2 producer evaluations, power market studies, and power plant financing.

3

4 **Q. Please describe Black & Veatch.**

5 A. Black & Veatch Corporation has provided comprehensive engineering,  
6 consulting, and management services to utility, industrial, and governmental  
7 clients since 1915. Black & Veatch specializes in engineering, consulting, and  
8 construction associated with utility services, including electric, gas, water,  
9 wastewater, telecommunications, and waste disposal. Service engagements  
10 consist principally of investigations and reports, design and construction,  
11 feasibility analyses, rate and financial reports, appraisals, reports on operations,  
12 management studies, and general consulting services. Present engagements  
13 include work throughout the United States and numerous foreign countries.

14

15 **Q. Please state your educational background and experience.**

16 A. I received a Bachelor of Science degree in Electrical Engineering from the  
17 University of Missouri – Columbia. I also have two years of graduate study in  
18 Nuclear Engineering at the University of Missouri – Columbia. I am a licensed  
19 professional engineer and a Senior Member of the Institute of Electrical and  
20 Electronic Engineers.

21

22 I have 33 years of experience in the power industry specializing in generation  
23 planning and project development. In the past ten years, I have been the project  
24 manager for over 100 projects, the vast majority of which have been for Florida

1 utilities. Florida utilities for which I have worked include Florida Public  
2 Utilities Company (FPUC), Florida Municipal Power Agency (FMPA),  
3 Kissimmee Utility Authority, Lakeland Electric, Orlando Utilities Commission  
4 (OUC), JEA, City of Tallahassee, Reedy Creek Improvement District (RCID),  
5 City of St. Cloud, Utilities Commission of New Smyrna Beach, Sebring Utilities  
6 Commission, City of Homestead, Florida Power Corporation, Tampa Electric  
7 Company, and Seminole Electric Cooperative.

8  
9 I was responsible for the development of Black & Veatch's POWRPRO  
10 chronological production costing program and POWROPT optimal generation  
11 expansion program. I am also responsible for power market analysis and project  
12 feasibility studies. I have been responsible for supporting need for power  
13 petitions on a number of power plants in Florida including Stanton 1, 2, A,  
14 and B; Cedar Bay; Cane Island 3 and 4; McIntosh 5; the Brandy Branch  
15 Combined Cycle Conversion, Greenland Energy Center, and Treasure Coast  
16 Unit 1; I also participated in the need for power proceeding for the Hardee and  
17 Hines projects. I have presented expert testimony on several occasions before  
18 the Alaska, Indiana, Missouri, and Florida public service commissions and have  
19 presented numerous papers on strategic planning and cogeneration.

20  
21 **Q. What is the purpose of your testimony in this proceeding?**

22 A. The purpose of my testimony is to discuss FPUC's avoided costs provided to  
23 Itron for use in the economic and achievable conservation and demand-side  
24 management evaluations.

1

2 **Q. Are you sponsoring any exhibits to your testimony?**

3 A. Yes. Exhibit No. \_\_ [MRR-1] is a copy of my résumé, Exhibit No. \_\_[MRR-2]  
4 presents FPUC's avoided costs.

5

6 **Q. Please describe FPUC's power supply?**

7 A. FPUC is unique among the Florida Energy Efficiency and Conservation Act  
8 (FEECA) utilities in that FPUC purchases all of its power supply requirements  
9 from JEA and Gulf Power Company. FPUC provides electric service to  
10 approximately 34,000 customers in two separate geographic areas – the  
11 Northeast Division headquartered in Fernandina Beach serving customers on  
12 Amelia Island and the Northwest Division headquartered in Marianna serving  
13 customers in all or parts of Jackson, Calhoun and Liberty counties. JEA serves  
14 the Northeast Division and Gulf Power serves the Northwest Division. The load  
15 in the two Divisions is approximately equal.

16

17 **Q. Please describe how FPUC's avoided costs are calculated?**

18 A. FPUC's avoided costs are the purchase power costs. The purchase power costs  
19 for each Division are calculated and averaged together to obtain the avoided  
20 costs for FPUC. Purchase power costs are estimated for the following cases.

21

- Reference Case

22

- CO<sub>2</sub>

23

- Low Fuel/Low CO<sub>2</sub>

24

- High Fuel/High CO<sub>2</sub>

- 1           • Low Capital
- 2           • High Capital

3

4   **Q.   Please describe the avoided cost for the purchase power from JEA?**

5   **A.**   JEA provided average fuel costs including variable operation and maintenance  
6           (O&M) cost, and emission allowance costs for various cases evaluated by Itron.  
7           These average fuel costs were from the production cost model runs that JEA  
8           used to determine JEA's avoided costs in the Conservation Goals Docket. JEA  
9           also provided projections of purchase power costs through May 2011 for FPUC.  
10          The annual increases in the average fuel prices were applied to energy price  
11          portion of the purchase power price to obtain projections of FPUC's JEA  
12          avoided energy costs. JEA's avoided capacity costs from JEA's Conservation  
13          Goals Docket were combined with FPUC's generation demand costs along with  
14          transmission, ancillary service, distribution, and distribution O&M costs to  
15          obtain FPUC's JEA avoided capacity costs.

16

17 **Q.   Did JEA include emission allowance costs in the average energy costs?**

18 **A.**   Yes. JEA included SO<sub>2</sub>, NO<sub>x</sub>, and CO<sub>2</sub> allowance price projections developed  
19          by the Energy Information Administration as appropriate for each case.

20

21 **Q.   How were the avoided costs for Gulf Power developed for the reference  
22          case?**

23 **A.**   FPUC did not receive any projected purchase power costs from Gulf Power.  
24          The existing Gulf Power purchase energy costs were escalated at 2 percent

1 annually. FPUC is billed on a demand ratchet by Gulf Power for capacity costs.  
2 FPUC's load in the Northwest Division has dropped and FPUC does not believe  
3 that they will ever exceed the ratchet. Thus FPUC's Gulf Power avoided  
4 capacity costs are assumed to consist of only FPUC's avoided distribution and  
5 distribution O&M costs.

6

7 **Q. How were FPUC's avoided costs developed for the other cases?**

8 A. The avoided energy costs were escalated at the escalation rates developed for the  
9 JEA avoided energy costs. The avoided capacity costs did not change.

10

11 **Q. How were the FPUC avoided costs obtained from the JEA and Gulf Power  
12 avoided costs?**

13 A. The JEA and Gulf Power avoided energy and avoided capacity costs were  
14 averaged.

15

16 **Q. How were the avoided costs developed for the low and high capital cost  
17 cases?**

18 A. The avoided capacity costs were decreased 20 percent for the low capital cost  
19 case and increased 20 percent for the high capital cost case. The avoided energy  
20 cost was the same as for the reference case.

21

22 **Q. Please provide the avoided capacity and energy costs provided to Itron.**

23 A. The avoided capacity and energy costs are presented in Exhibit No. \_\_\_ [MRR-2].

1 Q. Does this conclude your pre-filed testimony?

2 A. Yes.

1           **MR. HORTON:** And Mr. Rollins had two exhibits,  
2 55 and 56, and we would request --

3           **CHAIRMAN CARTER:** Okay. Let's take a moment.  
4 Exhibits 55 and 56. Are there any objections? Without  
5 objection show it done, entered into the record.

6           **MR. HORTON:** Thank you, sir.

7           (Exhibits 55 and 56 marked for identification  
8 and admitted into evidence.)

9           **CHAIRMAN CARTER:** Okay. Thank you.

10          Next we'll have Mr. Young.

11          **MR. YOUNG:** Thank you, sir. I would call  
12 Randall Halley to the stand, please.

13          **CHAIRMAN CARTER:** Randall Halley.

14          **MR. YOUNG:** Be gentle with him, Mr. Chairman,  
15 this is his maiden voyage, I think.

16          **CHAIRMAN CARTER:** Oh, so we get to haze him?

17                           **RANDALL HALLEY**

18          was called as a witness on behalf of Orlando Utilities  
19 Commission, and having been duly sworn, testified as  
20 follows:

21                           **DIRECT EXAMINATION**

22          **BY MR. YOUNG:**

23           **Q.** Mr. Halley, will you state your name, address  
24 and by whom you are employed for the record, please?

25           **A.** Yes. My name is Randy Halley, and the address

1 is 100 Northwest Anderson Street, Orlando, Florida  
2 32082, and I am employed by the Orlando Utilities  
3 Commission.

4 Q. Did you prepare some Direct Testimony that was  
5 prefiled in this proceeding?

6 A. Yes.

7 Q. If I asked you each of the questions that were  
8 asked in that, would your answers be the same?

9 A. Yes.

10 Q. Do you have any corrections to your testimony?

11 A. No.

12 Q. And there were, I believe, three exhibits to  
13 your testimony as well, right?

14 A. That's correct.

15 Q. Are there any corrections to those exhibits?

16 A. No.

17 **MR. YOUNG:** Okay. I would ask that his  
18 testimony, Mr. Chairman, be placed in the record as  
19 though read.

20 **CHAIRMAN CARTER:** The prefiled testimony of  
21 the witness will be inserted into the record as though  
22 read.

23

24

25

## 1                   BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

## 2                   DIRECT TESTIMONY OF RANDALL E. HALLEY

## 3                   ON BEHALF OF

## 4                   ORLANDO UTILITIES COMMISSION

5                   DOCKET NO. 080412

6                   JUNE 1, 2009

7

8   **Q.    Please state your name and business address.**9   A.    My name is Randall E. Halley. My business address is Reliable Plaza at 100  
10       West Anderson Street, P.O. Box 3193, Orlando, Florida 32802.

11

12 **Q.    By whom are you employed and in what capacity?**13 A.    I am employed by Orlando Utilities Commission (OUC) as Manager of Strategic  
14       Planning.

15

16 **Q.    Please summarize your educational background and professional  
17       experience.**18 A.    I have a Bachelor of Science degree in Finance from the University of Central  
19       Florida.

20

21       In my current role as Manager of Strategic Planning, I am responsible for  
22       leading the strategic planning group through initiatives within the organization  
23       focused on long-term planning. These initiatives pertain to electric and water  
24       integrated resource planning, developing, implementing and monitoring energy

1 conservation measures, conducting various research and analysis studies  
2 regarding cost of service and rate design options, capital prioritization process,  
3 measurement and verification of OUC's renewable and conservation programs.  
4 Strategic Planning is also responsible for forecasting customer billing  
5 determinants and related revenues, forecasting of fuel costs, the financial  
6 feasibility analyses for major capital projects, developing the cost of service  
7 models for electric, water, and chilled water operations, developing rate designs  
8 for electric, water, and chilled water services, as well as determining the  
9 feasibility of new business opportunities for OUC.

10

11 Prior to joining OUC in July 2006, I was a Principal Consultant with the Utility  
12 Advisors' Network. I have 18 years of financial and management experience  
13 related to municipal utilities owning and operating electric, natural gas, water  
14 and wastewater systems. As a consultant, I provided clients with services such  
15 as; forecasting, cost of service analysis, retail and wholesale rate design  
16 development, and financial feasibility analysis for capital additions and  
17 acquisitions.

18

19 **Q. What is the purpose of your testimony in this proceeding?**

20 A. The purpose of my testimony is (1) to discuss OUC's unique customer base and  
21 demographics, (2) to discuss OUC's historical and ongoing commitment to  
22 conservation and demand-side management (DSM), (3) to describe the overall  
23 process to develop DSM goals, (4) to explain OUC's approach to conservation  
24 and DSM, (5) to explain OUC's proposed DSM goals, and (6) to address areas

1 the Public Service Commission Staff has expressed an interest in investigating  
2 through this Docket.

3

4 **Q. Are you sponsoring any exhibits to your testimony?**

5 A. Yes. Exhibit No. \_\_ [RH-1] is a copy of my résumé. Exhibit No. \_\_[RH-2]  
6 presents a list of the DSM, conservation, and renewable energy programs  
7 currently offered by OUC and activities in which we are involved. Exhibit No.  
8 \_\_ [RH-3] presents the estimated bill impact to OUC's residential customers for  
9 DSM measures passing both the Total Resources Cost (TRC) and Participants  
10 tests.

11

12 **Q. How is OUC governed?**

13 A. OUC's governing board consists of five members, including the Mayor of the  
14 City of Orlando, who is an ex-officio member. Members must be OUC  
15 customers and at least one member must reside outside of the City limits in  
16 unincorporated Orange County. Members serve without salary and may serve  
17 two consecutive four-year terms. The governing board sets the rates and  
18 policies governing OUC's operations. OUC's board meetings are open to the  
19 general public and rate payers are permitted to participate in Commission  
20 meetings. OUC's governing board sets policies and programs consistent with  
21 the best interests of OUC's customers and community.

22

1 **Q. Please describe OUC's service territory.**

2 A. OUC is the municipal electric utility provider for the City of Orlando, portions  
3 of Orange County, portions of Osceola County and a full requirements provider  
4 to the City of St. Cloud.

5

6 **Q. Please describe the demographics of OUC's customer base.**

7 A. OUC serves approximately 204,000 customers. OUC's customers are  
8 approximately 86 percent residential, approximately 55 percent of which are  
9 multi-family residences, many of which are rentals. Approximately 40 percent  
10 of OUC's customers have household incomes of less than \$35,000. Many of  
11 OUC's customers are employed in the service industry, which is especially  
12 vulnerable to the impacts of economic downturns. The combination of low  
13 income and rental customers presents special challenges to the effective  
14 implementation of conservation and DSM programs. Any impacts on rates  
15 resulting from implementation of DSM measures would have a disproportionate  
16 impact on low income customers. Furthermore, rental customers have less  
17 control over energy conservation efforts than homeowners.

18

19 **Q. Please explain OUC's existing Commission-approved DSM and  
20 conservation goals.**

21 A. OUC's 2005 Demand-Side Management Plan was approved by the Florida  
22 Public Service Commission on September 1, 2004 (Docket No. 040035). The  
23 Commission determined there were no cost-effective DSM measures available

1 for use by OUC, and established zero DSM goals for OUC's residential,  
2 commercial, and industrial sectors through 2014.

3

4 **Q. Has OUC offered DSM programs to its customers since the Commission**  
5 **approved zero DSM goals in the 2004 goal setting process (Docket No.**  
6 **040035)?**

7 A. Yes. OUC has continued to voluntarily offer DSM programs to customers  
8 across all customer classes. OUC offers DSM programs that are directly  
9 quantifiable, as well as programs that are not directly quantifiable. Since 2005,  
10 the quantifiable DSM programs that OUC has voluntarily offered have saved a  
11 total of approximately 5 MW of summer peak demand, approximately 4 MW of  
12 winter peak demand, and nearly 15,000 MWh of energy.

13

14 **Q. How does OUC evaluate and select the DSM programs that are offered to**  
15 **your customers?**

16 A. OUC works with several consultants to identify DSM programs that may be  
17 available to OUC. OUC evaluates those programs initially based on the unique  
18 characteristics of OUC's customer and community needs and potential for  
19 successful implementation. If a program appears to provide benefits, OUC  
20 considers implementation of the identified DSM programs to test customer  
21 acceptance and quantify measurable results. Based on these results, OUC may  
22 extend or discontinue the program as well as evaluate additional programs.  
23 OUC's goal is to remain responsive to the needs of its customers rather than

1 impose mandated programs that may be ineffective when applied to OUC's  
2 unique customer base.

3

4 **Q. How were potential DSM measures identified and evaluated for OUC for**  
5 **purposes of this proceeding?**

6 A. In response to the mandate of Florida Energy Efficiency and Conservation Act  
7 (FEECA) , OUC joined a collaborative (the Collaborative) with the other  
8 FEECA jurisdictional utilities to engage a single contractor (Itron) to identify  
9 DSM measures and evaluate the technical, economic, and achievable potential  
10 for DSM for each of the utilities' service areas.

11

12 **Q. Please describe the Collaborative among the utilities and other entities.**

13 A. The Collaborative formed consisted of the FEECA utilities, the Natural  
14 Resources Defense Council (NRDC), and the Southern Alliance for Clean  
15 Energy (SACE). The goal of the Collaborative was to evaluate the technical,  
16 economic, and achievable potential for DSM in Florida. The Collaborative  
17 conducted workshops in conjunction with the Florida Public Service  
18 Commission Staff.

19

20 **Q. Why was a collaborative approach taken?**

21 A. The collaborative approach offered opportunity for reduced costs to the FEECA  
22 utilities in complying with the requirements of the Florida Energy Efficiency  
23 and Conservation Act. In addition, the collaborative approach allowed for a

1 consistent methodology for the evaluation of DSM potential and formed a  
2 vehicle for non-utility stakeholders' input.

3

4 **Q. Please describe the process of how the Collaborative selected Itron to be the**  
5 **consulting firm utilized to provide the necessary assistance in the DSM**  
6 **goals setting process.**

7 A. The Collaborative selected Itron through request for proposals (RFP) process  
8 administered by Florida Power & Light Company. The RFP was issued to  
9 several qualified entities to perform DSM potential studies for all the FEECA  
10 utilities.

11

12 **Q. As the consultant selected by the Collaborative, what were Itron's**  
13 **responsibilities?**

14 A. Itron's responsibilities included providing assessments of the technical and  
15 achievable potential for energy and peak demand savings from energy  
16 efficiency, demand response, and customer-scale renewable energy for each of  
17 the FEECA utilities, as well as Florida as a whole. Itron also provided economic  
18 potential estimates for OUC.

19

20 **Q. How were potential energy efficiency, demand response, and demand-side**  
21 **renewable energy technologies identified?**

22 A. A comprehensive list of measures was developed by Itron from their vast  
23 experience and supplemented with measures identified by the Collaborative, as  
24 described in detail in the testimony of Mike Rufo.

1

2 **Q. How was OUC's achievable potential for the 2010 through 2019 period**  
3 **determined?**

4 A. Achievable potential was determined for OUC by Itron as discussed in the  
5 testimony of Mike Rufo.

6

7 **Q. What are OUC's estimated achievable potentials for residential and**  
8 **commercial/industrial energy efficiency based on the Ratepayer Impact**  
9 **Measure (RIM) test?**

10 A. Itron's analyses indicated that there is no achievable potential for residential and  
11 commercial/industrial energy efficiency for OUC based on the RIM test.

12

13 **Q. What is the purpose of the RIM test?**

14 A. The purpose of the RIM test is to ensure that utility rates do not increase as a  
15 result of implementation of DSM measures, thereby ensuring that customers  
16 who cannot participate in the measure will not be penalized.

17

18 **Q. What are OUC's estimated achievable potentials for residential and**  
19 **commercial/industrial demand response?**

20 A. Itron estimated achievable potential for residential and commercial/industrial  
21 demand response under two different scenarios for enrollment under critical  
22 peak price (CPP)/time of use (TOU) as discussed in the testimony of Mike Rufo.  
23 The achievable potential under the high CPP/low TOU scenario is  
24 approximately 11 MW (summer) and 10 MW (winter) by 2019. The achievable

1 potential under the low CPP/ high TOU scenario is approximately 9 MW  
2 (summer) and 6 MW (winter) by 2019.

3

4 **Q. What are OUC's estimated achievable potentials for residential and**  
5 **commercial/industrial demand-side renewable energy technologies based on**  
6 **the RIM test?**

7 A. Itron's analyses indicated that there is no achievable potential for residential and  
8 commercial/industrial customer-scale renewable energy technology for OUC  
9 based on the RIM test.

10

11 **Q. What cost-effectiveness test or tests should the Commission use to set DSM**  
12 **goals, pursuant to Section 366.82, F.S.?**

13 A. OUC believes the iterative process for evaluating DSM programs described  
14 earlier in my testimony is adequate and the most appropriate means for  
15 determining DSM programs for OUC. To the extent the Commission does set  
16 DSM goals for municipal utilities it should use, as a threshold, the results of the  
17 RIM test as the basis for setting DSM goals, particularly since the Commission  
18 does not have rate setting jurisdiction over municipal utilities. If the results of  
19 the RIM test indicate a DSM measure may be cost-effective, then it should also  
20 be required to pass both the TRC test and the Participants test.

21

22 **Q. Has OUC provided an adequate assessment of the full technical potential of**  
23 **available demand-side and supply-side conservation and efficiency**

1           **measures, including demand-side renewable energy systems, pursuant to**  
2           **Section 366.82 (3), F.S.?**

3    A.    Yes. The technical potential study performed by Itron, as described in the  
4           testimony of Mike Rufo, provided an adequate assessment of the full technical  
5           potential of available demand-side and supply-side conservation and efficiency  
6           measures, including demand-side renewable energy systems. Drawing upon  
7           their recognized expertise, Itron utilized its state-of-the-art models to  
8           comprehensively analyze energy efficiency, demand response, and demand-side  
9           renewable energy technologies.

10

11   **Q.    Has OUC provided an adequate assessment of the achievable potential of**  
12           **available demand-side conservation and efficiency measures, including**  
13           **demand-side renewable energy systems?**

14   A.    Yes. The achievable potential study performed by Itron, as described in the  
15           testimony of Mike Rufo, provided an adequate assessment of the achievable  
16           potential of available demand-side conservation and efficiency measures,  
17           including demand-side renewable energy systems. Drawing upon their  
18           recognized expertise, Itron utilized its state-of-the-art models to  
19           comprehensively analyze energy efficiency, demand response, and demand-side  
20           renewable energy technologies.

21

- 1    **Q.    Should the Commission establish additional goals for efficiency**  
2       **improvements in generation, transmission, and distribution?**
- 3    A.    No. OUC believes that efficiency improvements in generation, transmission,  
4       and distribution are supply-side issues.
- 5
- 6    **Q.    Should the Commission establish separate goals for demand-side renewable**  
7       **energy systems for the period 2010 through 2019?**
- 8    A.    No. The Commission should not establish separate goals for demand-side  
9       renewable energy systems. Any goals should be established to promote cost-  
10      effective DSM without bias toward any particular technology. Furthermore, if  
11      demand-side renewable energy systems are cost-effective, utilities should have  
12      the flexibility to include such systems as part of their renewable portfolio or as  
13      part of their DSM goals.
- 14
- 15   **Q.    Should the Commission establish separate goals for residential and**  
16       **commercial/industrial customer participation in utility energy audit**  
17       **programs for the period 2010 through 2019?**
- 18   A.    No. The Commission should not establish separate goals for residential and  
19       commercial/industrial customer participation in utility energy audit programs.  
20       Utility energy audits are performed as a result of customer interest in such  
21       audits, and the utility cannot dictate whether customers have interest in receiving  
22       energy audits. Utilities should be allowed the flexibility to integrate energy  
23       audits into conservation programs as appropriate.
- 24

1 **Q. Should the Commission establish incentives to promote both customer-**  
2 **owned and utility-owned energy efficiency and demand-side renewable**  
3 **energy systems?**

4 A. No. As part of this Docket, we have comprehensively analyzed customer-  
5 owned energy efficiency and demand-side measures and none were found to be  
6 cost-effective. Utility-owned energy efficiency and renewable energy systems  
7 are supply-side issues.

8

9 **Q. Please identify the 2010 through 2019 projected technical potential for**  
10 **OUC.**

11 A. Projected technical potential for OUC is presented in the Executive Summary  
12 section of the *Technical Potential for Electric Energy and Peak Demand*  
13 *Savings for Orlando Utilities Commission* (dated April 8, 2009) which was  
14 developed by Itron and has been filed previously in this Docket.

15

16 **Q. What overall DSM goals (peak demand and energy reductions) are**  
17 **appropriate and reasonably achievable for OUC for the 2010 through 2019**  
18 **period?**

19 A. In Order No. PSC-04-0767-PAA-EG the Florida Public Service Commission  
20 established OUC's DSM goals at zero for the period of 2005 - 2014. In that  
21 Order the Commission agreed with OUC that where no DSM measures passed  
22 both the Participant and RIM cost-effectiveness tests, no DSM measures were  
23 appropriate. As noted earlier in my testimony, none of the DSM measures  
24 evaluated by Itron passed the RIM test. Consistent with the Commission's prior

1 Order, OUC believes the DSM goals for OUC should remain at zero through the  
2 current evaluation period ending in 2019.

3  
4 OUC respectfully submits that the Commission's analysis in the Order still  
5 holds true and that as the Commission notes in the Order, "...it is reasonable to  
6 allow OUC to determine whether or not such programs should be continued  
7 because OUC is in the best position to determine its customer's needs." As  
8 discussed previously, OUC continues to offer the programs outlined in the Order  
9 and continues to evaluate new measures. OUC's *2009 Annual Conservation*  
10 *Report*, filed with the Public Service Commission in March 2009, describes the  
11 DSM programs, conservation programs, and the renewable energy programs and  
12 initiatives that OUC offered its customers in calendar year 2008. Subsequent to  
13 that time, OUC has developed additional DSM and conservation programs that  
14 are now offered to our customers. The DSM, conservation, and renewable  
15 energy programs currently offered by OUC as well as other activities in which  
16 OUC participates are presented in Exhibit No. \_\_\_ [RH-2].

17  
18 **Q. What are OUC's proposed residential and commercial/industrial DSM**  
19 **goals for the 2010 through 2019 period?**

20 **A.** OUC proposes that the DSM goals approved by the Public Service Commission  
21 for OUC's residential and commercial/industrial customers remain zero.

22  
23 The results of the Itron study identified one demand response program that may  
24 have potential to provide cost-effective demand reductions. This program will

1 be evaluated by OUC, consistent with the process outlined earlier in my  
2 testimony. If shown to be beneficial to our customers and the community, OUC  
3 will consider implementing such a program.  
4

5 **Q. Do OUC's proposed DSM goals adequately reflect the costs imposed by**  
6 **state and federal regulations on the emission of greenhouse gases, pursuant**  
7 **to Section 366.82(3)(d), F.S.?**

8 A. Greenhouse gases are not currently regulated at either the State or Federal level,  
9 and there currently are no costs imposed on the emissions of greenhouse gases.  
10 OUC does not believe it is appropriate to base the establishment of DSM goals  
11 on speculation related to yet-to-be defined potential regulations of emissions of  
12 greenhouse gases. However, for informational purposes, Itron is performing  
13 additional analyses related to several different combinations of fuel and carbon  
14 dioxide emissions allowance prices.  
15

16 **Q. For OUC, what are the 2010 through 2019 annual bill impacts on**  
17 **residential customers using 1,200 kWh/month for the projected TRC**  
18 **achievable portfolio, the projected RIM achievable portfolio, and the**  
19 **company's proposed DSM goals?**

20 A. Exhibit No. \_\_ [RH-3] presents an approximation of the annual bill impacts on  
21 residential customers for the TRC achievable portfolio projected by Itron due to  
22 the DSM measures included in the TRC achievable portfolio based upon  
23 information provided by Itron and OUC's projected annual revenue and energy

1 consumption by year. As shown in Exhibit No. \_\_\_ [RH-3], the estimated bill  
2 impact is approximately 12.7 percent by 2019.

3

4 There is no incremental impact based on the RIM achievable portfolio, as there  
5 are no DSM measures that pass the RIM test for OUC based on Itron's analyses.  
6 As OUC has no proposed DSM goals, there is no incremental impact.

7

8 **Q. Does this conclude your testimony?**

9 **A. Yes it does.**

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1           **MR. YOUNG:** I would note that all witnesses  
2 stipulated to Mr. Halley except Ms. Brownless, and I  
3 assume we will turn him over to her cross.

4 **BY MR. YOUNG:**

5           **Q.** Well, I am going to ask him, if he would, did  
6 you prepare a short statement for the Commission, less  
7 than five minutes?

8           **A.** Yes, sir, I did.

9           **Q.** Would you mind doing that at this time.

10           **MR. YOUNG:** I got carried away, Mr. Chairman.

11           **CHAIRMAN CARTER:** That's all right. Better to  
12 be carried away than to be carried out.

13           **A.** Okay. Mr. Chairman, Commissioners, I do want  
14 to thank you for your time for allowing me to share a  
15 brief summary of OUC and our customers. OUC is a  
16 municipal utility providing electric, water, and chilled  
17 water services to our customers. Our electric service  
18 territory includes the city of Orlando, portions of  
19 Orange County, the city of St. Cloud and portions of  
20 Osceola -- excuse me, Osceola County as well.

21           We have approximately 204,000 electric  
22 customers of which 86 percent are residential. Within  
23 this residential base we have approximately 55 percent  
24 are multi-family residents, and many of these are  
25 rentals as well. Given our service area being located

1 near the attractions, many of our customers are employed  
2 in the service industry. This does contribute to  
3 approximately 40 percent of our residential customer  
4 base having a combined household income of less than  
5 \$35,000.

6 The combination of low income and rental  
7 customers does make it challenging to effectively  
8 implement conservation programs. Despite these  
9 challenges and the fact that OUC's current DSM goals are  
10 set of at zero, OUC has implemented several conservation  
11 measures -- or several conservation programs, excuse me,  
12 in which our customers can participate. A summary of  
13 these programs are included in Exhibit RH-2 of my  
14 testimony.

15 As a citizen-owned utility, we do focus on the  
16 unique needs of our customers and the community to help  
17 identify programs that have a potential for success.  
18 When looking at potential programs to offer, we do  
19 evaluate the program based on input directly from our  
20 customers, as well as its cost-effectiveness. Sometimes  
21 we'll run a program as a pilot just to allow us an  
22 opportunity to more accurately validate our assumptions.  
23 We also provide our customers with informational energy  
24 saving measures that they can implement on their own  
25 that do not require incentives.

1           We communicate this information in various  
2 ways, such as our website, monthly newsletters, our  
3 energy auditors, as they meet with the customers in  
4 their homes, and also bill inserts. Another way that we  
5 are educating our community is that we have teamed up  
6 with the Orlando Science Center and prepared a  
7 curriculum for fifth graders that start this fall and  
8 focuses on energy conservation, renewable energy and  
9 water conservation measures.

10           Our commissioners, who approve our  
11 conservation programs and rates, do live in our  
12 community and hear what our customers are saying. Our  
13 customers are always informed of public meetings and  
14 workshops and are welcomed to provider their input to  
15 commissioners prior to any decisions that they may make.  
16 These are just a few ways that we stay in touch with our  
17 customers and our community to identify programs that  
18 can be beneficial.

19           As you know, you OUC is participating as one  
20 the FEECA utilities in this proceeding. We were a part  
21 of the initial RFP process that selected Itron as the  
22 consultant to perform the analysis for this process.  
23 This selection process was a joint effort by the seven  
24 FEECA utilities, NRDC and SACE, and collectively the  
25 Collaborative. Itron was contracted to evaluate the

1 technical economic and achievable potentials of various  
2 DSM measures. The evaluation process began with the  
3 Collaborative working with Itron to identify a  
4 comprehensive list of measures. These measures were  
5 thoroughly vetted by the Collaborative prior to  
6 beginning the technical potential.

7           Once the technical potential was completed for  
8 all FEECA utilities, Itron put forward sensitivities for  
9 OUC in the economic potential and then on through the  
10 achievable potential. Itron's achievable potential  
11 analysis determined that there were no cost-effective  
12 energy conservation measures available to OUC. This  
13 conclusion is consistent with our last two DSM  
14 goal-setting dockets, as well as our needs filing for  
15 the Stanton B generation facility. OUC has demonstrated  
16 its ability to -- has demonstrated our ability to  
17 understand the needs of our customers and community by  
18 offering various energy conservation and renewable  
19 energy programs without significantly impacting the  
20 bills of those who cannot participate in the programs.

21           We are requesting that the PSC allow OUC to  
22 maintain its current flexibility in identifying and  
23 implementing programs that best meet all of our  
24 customers' needs.

25           Thank you, again, for your time.

1                   **CHAIRMAN CARTER:** Thank you.

2                   Ms. Kaufman.

3                   **MS. KAUFMAN:** Thank you, Mr. Chairman. I  
4 don't have any questions.

5                   **MR. LONGSTRETH:** Thank you, Mr. Chairman. I  
6 will pass as well.

7                   **CHAIRMAN CARTER:** Ms. Brownless.

8                                   **CROSS-EXAMINATION**

9                   **BY MS. BROWNLESS:**

10                  **Q.** Hi, how are you.

11                  **A.** I'm fine, thank you.

12                  **Q.** I am privileged to be the first person to  
13 cross-examine you, and I shall try to be gentle. And  
14 that's spoken as someone who started her career as a  
15 forensic chemist testifying, so I have a unique  
16 perspective on a first-time event.

17                  **A.** Good.

18                  **Q.** Did you find that there were no cost-effective  
19 demand-side measures, either energy efficiency measures  
20 or solar measures when conducting the RIM and TRC tests?

21                  **A.** Yes, that's consistent with (inaudible) Itron,  
22 yes.

23                  **Q.** Okay. And unlike the IOUs, your economic  
24 potential study was done by Itron and not by OUC  
25 individually, right?

1           **A.**    That is correct.

2           **Q.**    And am I correct that Itron ran the RIM test  
3 for all of the solar technologies identified that we  
4 have been talking about, the solar water heating,  
5 commercial PV, residential PV, roof top, parking lot, et  
6 cetera?

7           **A.**    That is my understanding.

8           **Q.**    Okay.  And none of those passed, is that  
9 right?

10          **A.**    That is my understanding, yes.

11          **Q.**    Okay.  And as a result, you're asking for zero  
12 megawatt conservation goals in this docket?

13          **A.**    Yes.

14          **Q.**    Now, notwithstanding that fact, your Exhibit  
15 Number 2 discusses the solar programs that OUC has in  
16 effect at this time, is that right?

17          **A.**    That's correct.

18          **Q.**    Okay.  And how has OUC justified these solar  
19 programs?  Do you use a portfolio approach to your  
20 conservation program?  And when I say a portfolio  
21 approach, what I mean is you take all of your  
22 conservation programs and evaluate them, use the RIM  
23 test to evaluate them as a portfolio, rather than as on  
24 an individual measure?

25          **A.**    No, we did not use a portfolio method in

1 determining which ones we were going to offer. Most of  
2 the programs that we have in place right now were due to  
3 direct interest from customers, interest from our  
4 community and our commissioners to evaluate how best to,  
5 you know, most cost-effective ways to try to look at how  
6 to implement different renewable energy programs. So  
7 they are more to help us kind of test the market to see  
8 how things are working.

9 Q. Okay. So is it fair to say that the programs  
10 that you have are a direct result of customer demand,  
11 your customers' demand for those programs?

12 A. Yes, I would say their interest in those  
13 programs and the demand for looking at how better to  
14 implement those programs.

15 Q. Can you describe the residential solar PV  
16 program that you have in place at this time?

17 A. Sure. The PV program that we have we do allow  
18 the customers to install their PV systems, obviously, on  
19 their roof, and we use a net metering process. So  
20 that's -- I need to explain that one, but we do allow  
21 the net metering process. We have also, to just kind of  
22 further assist with the initial up-front costs, we have  
23 worked with the local federal credit union to line up  
24 low interest or no interest loans for those, for the  
25 equipment for installing the PV systems. And we also

1 have a -- kind of a production credit that we offer the  
2 customers as well for any amount of kWh that is  
3 generated through the system. We offer them five cents  
4 for that energy that's generated.

5 Q. Okay. And the low production loan, that is  
6 discussed on -- your exhibit isn't numbered.

7 A. It should be 2.

8 Q. Let's see. It looks like it's about Page 6 of  
9 your Exhibit Number 2.

10 A. I'll find it. Okay. I'm there.

11 Q. Okay. And is it fair to say that you also --  
12 your residential solar PV program, what is the maximum  
13 number of kW allowed under that program?

14 A. Under that program? That's a very good  
15 question. That's under a different business unit. I'm  
16 not sure what the maximum is on that. I apologize.

17 Q. Is there a maximum?

18 A. I'm not sure.

19 Q. Can it be coupled with residential solar water  
20 heating?

21 A. The thermal can.

22 Q. Yeah. Okay. So you can have a residential PV  
23 system coupled with a hot water, solar hot water?

24 A. Yes.

25 Q. Okay. So in that sense it becomes a hybrid

1 system, in effect?

2 **A.** I'm not familiar with the termination, that  
3 hybrid --

4 **Q.** Hybrid in the sense it includes two types of  
5 solar technologies?

6 **A.** Okay. If that is your definition, then it's a  
7 hybrid.

8 **Q.** Okay. When you installed the solar PV or the  
9 solar hot water, who pays for the equipment.

10 **A.** The customer will pay for the equipment.

11 **Q.** Okay. And who pays for the Btu meter on  
12 the --

13 **A.** Currently we offer a \$250 credit for the Btu  
14 meter.

15 **Q.** Does that cover the full cost of the meter?

16 **A.** I'm not sure if that covers the full cost or  
17 not.

18 **Q.** Okay. Under this program, OUC gets the rights  
19 to any environmental attribute or renewable energy  
20 credit, is that correct?

21 **A.** That's correct.

22 **Q.** Who installs the equipment?

23 **A.** We have a list of preferred contractors that  
24 we recommend to the customers, but the customers are  
25 free to use whoever they feel the need to. We just want

1 to make sure they get it installed correctly and work  
2 through the Florida Solar Energy Center as they do the  
3 examination, or -- not the examination, the --

4 Q. Inspection?

5 A. Thank you. Inspection.

6 Q. So there's private contractors, is that  
7 correct?

8 A. Correct.

9 Q. Okay. And I think you just answered my  
10 question that it would be. Does the equipment have to  
11 be inspected before they receive any incentive?

12 A. Yes.

13 Q. And is there an incentive paid to defray the  
14 cost of, for example, the solar hot water, an up-front  
15 payment?

16 A. We'll allow the low interest loans on that one  
17 as well. But we don't have a rebate, if you will, from  
18 OUC.

19 Q. Right. And the low interest loans, the rates  
20 are discussed on the bottom of the page, right?

21 A. Yes, ma'am.

22 Q. So it's zero percent for three years and then  
23 it escalates up?

24 A. Correct.

25 Q. Does OUC subsidize that rate?

1           **A.**    Yes, we do.

2           **Q.**    And you have described that they get a monthly  
3 credit, and am I correct that the monthly credit is  
4 three cents per kWh for solar water heaters?

5           **A.**    Yeah, on the thermals, yes, ma'am.

6           **Q.**    And five cents per kWh for PV?

7           **A.**    Yes.

8           **Q.**    Okay.  And any excess electricity -- in other  
9 words, any electricity that is generated but not used in  
10 that home and sent to the grid, how do you pay -- what  
11 rate do you pay for that?

12          **A.**    It is their retail rate, their effective  
13 retail rate.

14          **Q.**    How long has OUC had this program?

15          **A.**    I think that one has been in place for a  
16 couple of years now.  I'm not exactly sure what the  
17 exact date was.

18          **Q.**    Okay.  How many customers do you have on the  
19 solar PV program?

20          **A.**    The PV program, we currently have 25  
21 customers.

22          **Q.**    And how many customers do you have in the hot  
23 water program?

24          **A.**    122.

25          **Q.**    Do you know how many have signed up in the

1 last year?

2 **A.** I don't know how many have sign up in the last  
3 year, but we currently have approximately -- we have 50  
4 customers that are in the queue, if you will, to go  
5 through the process. The majority of those are thermal.

6 **Q.** Hot water, right?

7 **A.** Yes, I'm sorry.

8 **Q.** Okay. And do you have a cap on either  
9 program?

10 **A.** Currently we do not.

11 **Q.** Can you tell me how many megawatt hours or  
12 megawatts per year each of these programs generate?

13 **A.** Yes. The capacity installed on the PV side is  
14 1270 kW, but I will note that one customer, the  
15 convention center, is one megawatt of that. And on the  
16 thermal side we have 275 kW installed.

17 **Q.** Does a customer participating, for example, in  
18 the solar hot water program recover all of his costs  
19 over the life of the water heater?

20 **A.** I'm not sure if they do or not. I think when  
21 we have looked at it from the standpoint of -- from the  
22 cost-effectiveness test, it does not pass the  
23 Participant test either.

24 **Q.** So these are customers that are participating  
25 in this program even though they are not, quote,

1 breaking even?

2 **A.** Correct.

3 **Q.** How much did OUC spend in advertising this  
4 program in 2008?

5 **A.** That I don't know.

6 **Q.** Do you know how much OUC spent in incentives?

7 **A.** No, ma'am, I don't.

8 **Q.** Do you know how much OUC spends in  
9 administering the program?

10 **A.** That I do not have, either.

11 **Q.** Do you know what the budget is for this  
12 program in either 2008 or 2009?

13 **A.** No, I do not, different business unit.

14 **Q.** Can you tell me how many people have taken  
15 advantage of the credit union?

16 **A.** That I can. We've got 41 customers that have  
17 taken advantage of the loan process.

18 **Q.** And do you know how much money has been  
19 borrowed to date?

20 **A.** No, I do not.

21 **Q.** Is there a cap on how much money is available?

22 **A.** No, because it's based on the customer's  
23 credit worthiness as well, so they still have to go  
24 through the whole credit process with the credit union.  
25 So the credit union can deny the loan if they are not

1 qualified.

2 Q. So it's fair to say there's no cap on it?

3 A. Yeah.

4 Q. Okay. And do you know the rate at which OUC  
5 subsidizes these loans?

6 A. I am not -- I don't know what that is, either.

7 Q. Okay. Have you performed the RIM test or the  
8 TRC test or the Participant test on the solar PV  
9 program?

10 A. No.

11 Q. Okay. Have you performed any of those tests on  
12 the solar thermal program?

13 A. No.

14 Q. Do you intend to continue the solar thermal  
15 program?

16 A. As of right now, we are continuing the  
17 program.

18 Q. Okay. Do you intend to continue the solar PV  
19 program.

20 A. As of right now we are, yes.

21 Q. Subject to check, would you agree that the  
22 gross revenues for OUC for the year ending  
23 September 30th of 2008 was \$746,225,127?

24 A. That sounds in the right range, so subject to  
25 check, yes.

1           **Q.** Are you an attorney?

2           **A.** I am not.

3           **Q.** To the extent that you have offered in your  
4 testimony any opinions regarding the interpretation of  
5 PSC rules, Section 366.82, or any other statutes, are  
6 those based on your experience in the electric industry?

7           **A.** Yes.

8           **Q.** Okay. And it would not be based on any legal  
9 training, is that right?

10          **A.** Absolutely not.

11          **MS. BROWNLESS:** We have no further questions,  
12 and as far as we are concerned, Mr. Halley can be  
13 released.

14          **CHAIRMAN CARTER:** Let's see, staff do you have  
15 any questions?

16          **MS. FLEMING:** No, we don't have any questions.

17          **CHAIRMAN CARTER:** From the bench?

18                           Commissioner Skop, you're recognized.

19          **COMMISSIONER SKOP:** Thank you, Mr. Chair.

20                           Just if Ms. Brownless or the reporter could  
21 read back the question. I guess she had asked about a  
22 specific dollar amount, and I didn't hear what that was  
23 related to.

24          **MS. BROWNLESS:** It was the total gross  
25 revenues for the year end for OUC.

1                   **COMMISSIONER SKOP:** Okay. Thank you.

2                   And just one question for the witness, please,  
3 Mr. Chair.

4                   **CHAIRMAN CARTER:** You're recognized.

5                   **COMMISSIONER SKOP:** Thank you. On Page 15 of  
6 prefiled testimony, Lines 1 and 2, they discuss the  
7 estimated bill impacts in RH-3, and those have been  
8 reduced to percentage increases on a specific bill.  
9 It's RH-3.

10                  **MR. YOUNG:** Which page?

11                  **COMMISSIONER SKOP:** And it is Page 15, Lines 1  
12 and 2.

13                  **THE WITNESS:** Yes, sir.

14                  **COMMISSIONER SKOP:** And those are the  
15 percentage increases. Is that just across the customer  
16 base or is that by kilowatt hour or the thousand  
17 kilowatts -- excuse me, a thousand kilowatt hours?

18                  **THE WITNESS:** Hang on a second. That is on  
19 the residential customers, the average residential  
20 customer.

21                  **COMMISSIONER SKOP:** And do we have -- in terms  
22 of if that were, and maybe you know off the top of your  
23 head, if not, that's fine. But, obviously, they had a  
24 total dollar value that was spent and those were reduced  
25 down into the average impact per customer. Do we know

1 what the total dollar amount was in terms of what was  
2 spent either in 2010 or through 2019?

3 **THE WITNESS:** You mean for the R -- I'm sorry,  
4 the --

5 **COMMISSIONER SKOP:** DSM measures.

6 **THE WITNESS:** Thank you. I do not have them  
7 with me, no, sir.

8 **COMMISSIONER SKOP:** Thank you.

9 **CHAIRMAN CARTER:** Thank you.

10 Mr. Halley, I want to let you know you did an  
11 outstanding job.

12 **THE WITNESS:** Thank you.

13 **CHAIRMAN CARTER:** Mr. Young, redirect?

14 **MR. YOUNG:** No redirect. I think the  
15 agreed-upon numbers for his three exhibits would be 57,  
16 58 and 59.

17 **CHAIRMAN CARTER:** Any objection on the  
18 exhibits? Without objection show it done.

19 **MR. YOUNG:** Thank you, sir.

20 (Exhibits 57, 58, and 59 admitted into  
21 evidence.)

22 **CHAIRMAN CARTER:** Okay. Staff anything  
23 further? Staff, you are recognized.

24 **MS. FLEMING:** I just had a quick question for  
25 clarification. Mr. Halley is scheduled to come up again

1 for rebuttal, but I think I wanted to get clarification  
2 from Suzanne Brownless, if this witness can be released.

3 **CHAIRMAN CARTER:** Ms. Brownless.

4 **MS. BROWNLESS:** That is why I said that he  
5 could be released, as far as we were concerned.

6 **CHAIRMAN CARTER:** Wow, you did better than I  
7 thought. Okay. So is that agreeable with all the  
8 parties?

9 Thank you so kindly, Mr. Halley. Please say  
10 hello to your commissioners down there. Tell them they  
11 are doing a good job. Thank you.

12 **THE WITNESS:** Thank you, sir.

13 **CHAIRMAN CARTER:** And Commissioners, for the  
14 record, Mr. Halley will also be cleared for the rebuttal  
15 portion of our docket. I notice we have him here on --  
16 okay.

17 **MR. LONGSTRETH:** Excuse me, Mr. Chairman.

18 **CHAIRMAN CARTER:** Yes, sir.

19 **MR. LONGSTRETH:** I think that I should not  
20 have released Mr. Halley for rebuttal.

21 **CHAIRMAN CARTER:** Too late. Go ahead.  
22 Mr. Weiner, go ahead.

23 **MR. LONGSTRETH:** Longstreth, just for the  
24 record. So we have some questions that I think we would  
25 like to address with Mr. Halley on rebuttal.

1           **CHAIRMAN CARTER:** Okay. All right.

2           **MR. LONGSTRETH:** Thank you.

3           **CHAIRMAN CARTER:** Not a problem. Okay.

4           Mr. Vento.

5           Mr. Perko, you are recognized.

6           **MR. PERKO:** Thank you, Mr. Chairman. JEA

7 calls Richard J. Vento.

8                               RICHARD J. VENTO

9 was called as a witness on behalf of Jacksonville

10 Electric Authority, and having been duly sworn,

11 testified as follows:

12                               DIRECT EXAMINATION

13 **BY MR. PERKO:**

14           **Q.** Good afternoon, Mr. Vento.

15           **A.** Good afternoon.

16           **Q.** Have you been sworn?

17           **A.** Yes, I have.

18           **Q.** If you could, please, state your full name and  
19 business address for the record.

20           **A.** Richard Joseph Vento, 21 West Church Street,  
21 Jacksonville Florida.

22           **Q.** And, Mr. Vento, by whom are you employed and  
23 in what position?

24           **A.** JEA, Director of their Demand-side Management  
25 Programs.

1           **Q.** Did you prepare and cause to be filed Direct  
2 Testimony consisting of 14 pages in this docket?

3           **A.** I have.

4           **Q.** Do you have any changes or revisions to that  
5 testimony?

6           **A.** No, I don't.

7           **Q.** If I were to ask you the same questions today,  
8 would your answers be the same?

9           **A.** Yes.

10           **MR. PERKO:** At this time, Mr. Chairman, I  
11 would move that Mr. Vento's Direct Testimony be inserted  
12 into the record as though read.

13           **CHAIRMAN CARTER:** The prefiled testimony of  
14 the witness will be inserted into the record as though  
15 read.

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

DIRECT TESTIMONY OF RICHARD J. VENTO

ON BEHALF OF

JEA

DOCKET NO. 080413

JUNE 1, 2009

**Q. Please state your name and business address.**

A. My name is Richard J. Vento. My business address is 21 West Church Street, Jacksonville, Florida 32202.

**Q. By whom are you employed and in what capacity?**

A. I am employed by JEA. My current position is Director of Corporate Data Integration.

**Q. Please summarize your educational background and professional experience.**

A. I hold a Bachelor of Science in Business Administration from the University of Florida.

With 26 years in the utility industry, my experience includes electric production operations and maintenance, water and wastewater operations and maintenance, technology integration, load research and demand side management (DSM).

1 **Q. What is the purpose of your testimony in this proceeding?**

2 A. The purpose of my testimony is (1) to discuss JEA's unique customer base and  
3 demographics, (2) to discuss JEA's historical and ongoing commitment to  
4 conservation and demand-side management (DSM), (3) to describe the overall  
5 process used to develop DSM goals, (4) to explain JEA's approach to  
6 conservation and DSM, (5) to explain JEA's proposed DSM goals, and (6) to  
7 address areas the Public Service Commission Staff has expressed an interest in  
8 investigating through this Docket.

9  
10 **Q. Are you sponsoring any exhibits to your testimony?**

11 A. Yes. Exhibit No. \_\_ [RJV-1] is a copy of my résumé. Exhibit No. \_\_ [RJV-2]  
12 presents a list of the DSM, conservation, and renewable programs currently  
13 offered by JEA and other activities in which we are involved. Exhibit No. \_\_  
14 [RJV-3] presents the estimated bill impact to JEA's residential customers for  
15 DSM measures passing both the Total Resources Cost (TRC) and Participants  
16 tests.

17  
18 **Q. How is JEA governed?**

19 A. JEA's governing board consists of seven members appointed by the Mayor of  
20 the City of Jacksonville and approved by the City Council. The governing board  
21 sets the rates and policies governing JEA's operations. The JEA operating  
22 budget requires City Council approval.

23

1 JEA's board meetings are open to the general public and ratepayers are  
2 permitted to participate in board meetings. JEA's governing board sets policies  
3 and programs consistent with the best interests of JEA's customers and  
4 community.

5  
6 **Q. Please describe JEA's service territory.**

7 A. JEA is the municipal electric utility provider for the City of Jacksonville and  
8 portions of St. Johns and Nassau Counties.

9  
10 **Q. Please describe the demographics of JEA's customer base.**

11 A. JEA serves approximately 400,000 customers. JEA's customers are  
12 approximately 88 percent residential. Approximately 30 percent of  
13 Jacksonville's population lives in households whose income is less than twice  
14 the Federal Poverty Level (\$29,140 for a family of 2). The combination of low  
15 income and rental customers presents special challenges to the effective  
16 implementation of conservation and DSM programs. Any impacts on rates  
17 resulting from implementation of DSM measures would have a disproportionate  
18 impact on low income customers. Furthermore, rental customers have less  
19 control over energy conservation efforts than homeowners.

20  
21 **Q. Please explain JEA's existing Commission-approved DSM and conservation  
22 goals.**

23 A. JEA's 2005 Demand-Side Management Plan was approved by the Florida Public  
24 Service Commission on September 1, 2004 (Docket No. 040030). The

1 Commission established zero DSM goals for JEA's residential, commercial, and  
2 industrial sectors through 2014 based on the Ratepayer Impact Measure (RIM)  
3 test evaluations.

4  
5 **Q. What is the purpose of RIM test?**

6 A. The purpose of the RIM test is to ensure that utility rates do not increase as a  
7 result of implementation of DSM measures, thereby ensuring that customers  
8 who cannot participate in the measure will not be penalized.

9  
10 **Q. Has JEA offered DSM programs to its customers since the Commission**  
11 **approved zero DSM goals in the 2004 goal setting process (Docket No.**  
12 **040030)?**

13 A. Yes. JEA has continued to voluntarily offer DSM programs to customers across  
14 all customer classes. JEA offers DSM programs that are directly quantifiable, as  
15 well as programs that are not directly quantifiable. Since 2005, the quantifiable  
16 DSM programs that JEA has voluntarily offered have saved a total of  
17 approximately 7 MW of summer peak demand, approximately 6 MW of winter  
18 peak demand, and nearly 62,100 MWh of energy.

19  
20 **Q. Has JEA taken any action to increase the level of conservation and DSM**  
21 **offered to its customers?**

22 A. Yes. In June 2006, JEA established a policy to consider all DSM measures that  
23 passed the TRC test while maintaining an overall portfolio RIM value of no less  
24 than 1.0. The RIM constraint was to ensure no future upward pressure on

1 customer rates resulting from JEA's DSM programs. As a result of this policy,  
2 JEA developed a new DSM portfolio.

3

4 **Q. Are current conditions affecting the new DSM portfolio?**

5 A. Yes. Underlying assumptions used to develop JEA's new DSM portfolio have  
6 changed in light of the recent economic downturn. These assumptions include  
7 JEA's load forecast, the costs of fuels, and the costs and timing of avoided units.  
8 In light of these changes in assumptions, JEA will be re-evaluating our DSM  
9 portfolio.

10

11 **Q. How were potential DSM measures identified and evaluated for JEA for  
12 purposes of this proceeding?**

13 A. In response to the mandate of Section 366.80 through Section 366.85, F.S., JEA  
14 joined a collaborative (the Collaborative) with the other Florida Energy  
15 Efficiency and Conservation Act (FEECA) jurisdictional utilities to engage a  
16 single contractor (Itron) to identify DSM measures and evaluate the technical,  
17 economic, and achievable potential for DSM in each of the utilities' service  
18 areas.

19

20 **Q. Please describe the Collaborative among the utilities and other entities.**

21 A. The Collaborative consisted of the FEECA utilities, the Natural Resources  
22 Defense Council (NRDC), and the Southern Alliance for Clean Energy (SACE).  
23 The goal of the Collaborative was to evaluate the technical, economic, and

1           achievable potential for DSM in Florida. The Collaborative conducted  
2           workshops in conjunction with the Florida Public Service Commission Staff.

3

4   **Q.    Why was a collaborative approach taken?**

5    A.    The collaborative approach offered opportunity for reduced costs to the FEECA  
6           utilities in complying with the requirements of the Florida Energy Efficiency  
7           and Conservation Act. In addition, the collaborative approach allowed for a  
8           consistent methodology for the evaluation of DSM potential and formed a  
9           vehicle for non-utility stakeholders' input.

10

11   **Q.    Please describe the process of how the Collaborative selected Itron to be the**  
12           **consulting firm utilized to provide the necessary assistance in the DSM**  
13           **goals setting process.**

14   A.    The Collaborative selected Itron through a request for proposals (RFP) process  
15           administered by Florida Power & Light Company. The RFP was issued to  
16           several entities qualified to perform DSM potential studies for all the FEECA  
17           utilities.

18

19   **Q.    As the consultant selected by the Collaborative, what were Itron's**  
20           **responsibilities?**

21   A.    Itron's responsibilities included providing assessments of the technical and  
22           achievable potential for energy and peak demand savings from energy  
23           efficiency, demand response, and demand-side renewable energy for each of the

1 FEECA utilities, as well as Florida as a whole. Itron also provided economic  
2 potential estimates for JEA.

3

4 **Q. How were potential energy efficiency, demand response, and demand-side  
5 renewable energy technologies identified?**

6 A. A comprehensive list of measures was developed by Itron from their vast  
7 experience and supplemented with measures identified by the Collaborative, as  
8 described in detail in the testimony of Mike Rufo.

9

10 **Q. How was JEA's achievable potential for the 2010 through 2019 period  
11 determined?**

12 A. Achievable potential was determined for JEA by Itron as discussed in the  
13 testimony of Mike Rufo.

14

15 **Q. What are JEA's estimated achievable potentials for residential and  
16 commercial/industrial energy efficiency based on the RIM test?**

17 A. Itron's analyses indicated that there is no achievable potential for residential and  
18 commercial/industrial energy efficiency for JEA based on the RIM test.

19

20 **Q. What are JEA's estimated achievable potentials for residential and  
21 commercial/industrial demand response?**

22 A. Itron estimated achievable potential for residential and commercial/industrial  
23 demand response under two different scenarios for enrollment under critical  
24 peak price (CPP)/time of use (TOU) as discussed in the testimony of Mike Rufo.

1 The achievable potential under the high CPP/low TOU scenario is  
2 approximately 36 MW (summer) and 39 MW (winter) by 2019. The achievable  
3 potential under the low CPP/high TOU scenario is approximately 76 MW  
4 (summer) and 81 MW (winter) by 2019.

5  
6 **Q. What are JEA's estimated achievable potentials for residential and**  
7 **commercial/industrial demand-side renewable energy technology based on**  
8 **the RIM test?**

9 A. Itron's analyses indicated that there is no achievable potential for residential and  
10 commercial/industrial demand-side renewable energy technology for JEA based  
11 on the RIM test.

12  
13 **Q. What cost-effectiveness test or tests should the Commission use to set DSM**  
14 **goals, pursuant to Section 366.82, F.S.?**

15 A. JEA believes the process for evaluating DSM programs that was described  
16 earlier in my testimony is adequate and the most appropriate means for  
17 determining DSM programs for JEA. To the extent the Commission does set  
18 DSM goals for municipal utilities it should use, as a threshold, the results of the  
19 RIM test as the basis for setting DSM goals, particularly since the Commission  
20 does not have rate setting jurisdiction over municipal utilities. If the results of  
21 the RIM test indicate a DSM measure may be cost-effective, then it should also  
22 be required to pass both the TRC test and the Participants test.

23

1 **Q. Has JEA provided an adequate assessment of the full technical potential of**  
2 **available demand-side and supply-side conservation and efficiency**  
3 **measures, including demand-side renewable energy systems, pursuant to**  
4 **Section 366.82 (3), F.S.?**

5 A. Yes. The technical potential study performed by Itron, as described in the  
6 testimony of Mike Rufo, provided an adequate assessment of the full technical  
7 potential of available demand-side and supply-side conservation and efficiency  
8 measures, including demand-side renewable energy systems. Drawing upon  
9 their recognized expertise, Itron utilized its state-of-the-art models to  
10 comprehensively analyze the full technical potential of energy efficiency,  
11 demand response, and demand-side renewable energy technologies.

12  
13 **Q. Has JEA provided an adequate assessment of the achievable potential of**  
14 **available demand-side conservation and efficiency measures, including**  
15 **demand-side renewable energy systems?**

16 A. Yes. The achievable potential study performed by Itron, as described in the  
17 testimony of Mike Rufo, provided an adequate assessment of the achievable  
18 potential of available demand-side conservation and efficiency measures,  
19 including demand-side renewable energy systems. Drawing upon their  
20 recognized expertise, Itron utilized its state-of-the-art models to  
21 comprehensively analyze the achievable potential of energy efficiency, demand  
22 response, and demand-side renewable energy technologies.

23

1 **Q. Should the Commission establish additional goals for efficiency**  
2 **improvements in generation, transmission, and distribution?**

3 A. No. JEA believes that efficiency improvements in generation, transmission, and  
4 distribution are supply-side issues.

5

6 **Q. Should the Commission establish separate goals for demand-side renewable**  
7 **energy systems for the period 2010 through 2019?**

8 A. No. The Commission should not establish separate goals for demand-side  
9 renewable energy systems. All goals should be established to promote cost-  
10 effective DSM without bias toward any particular technology. Furthermore, if  
11 demand-side renewable energy systems are cost-effective, utilities should have  
12 the flexibility to include such systems either as part of their renewable portfolio  
13 or as part of their DSM goals.

14

15 **Q. Should the Commission establish separate goals for residential and**  
16 **commercial/industrial customer participation in utility energy audit**  
17 **programs for the period 2010 through 2019?**

18 A. No. The Commission should not establish separate goals for residential and  
19 commercial/industrial customer participation in utility energy audit programs.  
20 Utility energy audits are performed as a result of customer interest in such  
21 audits, and the utility cannot dictate that customers have interest in receiving  
22 energy audits. Utilities should be allowed the flexibility to integrate energy  
23 audits into conservation programs as appropriate.

24

1 **Q. Should the Commission establish incentives to promote both customer-**  
2 **owned and utility-owned energy efficiency and demand-side renewable**  
3 **energy systems?**

4 A. No. As part of this Docket, we have comprehensively analyzed customer-  
5 owned energy efficiency and demand-side measures and none were found to be  
6 cost-effective. Utility-owned energy efficiency and renewable energy systems  
7 are supply-side issues.

8

9 **Q. Please identify the 2010 through 2019 projected technical potential for JEA.**

10 A. Projected technical potential for JEA is presented in the Executive Summary  
11 section of the *Technical Potential for Electric Energy and Peak Demand*  
12 *Savings for JEA* (dated April 7, 2009) which was developed by Itron and has  
13 been filed previously in this Docket.

14

15 **Q. What overall DSM goals (peak demand and energy reductions) are**  
16 **appropriate and reasonably achievable for JEA for the 2010 through 2019**  
17 **period?**

18 A. In Order No. PSC-04-0767-PAA-EG the Florida Public Service Commission  
19 established JEA's DSM goals at zero for the period of 2005 - 2014. In that  
20 Order the Commission found that JEA appropriately evaluated the cost-  
21 effectiveness of measures using the RIM test. As noted earlier in this testimony,  
22 none of the DSM measures evaluated by Itron passed the RIM test. Consistent  
23 with the Commission's prior Order, the DSM goals for JEA should remain at  
24 zero through the current evaluation period ending in 2019.

1 As the Commission found in their 2004 Order, "...it is reasonable to allow JEA  
2 to determine whether or not it should continue to offer existing DSM programs  
3 as JEA is in the best position to determine its customer's needs." That same  
4 finding holds true today. As discussed previously, JEA has continued to  
5 evaluate and offer DSM programs. The DSM, conservation, and renewable  
6 energy programs currently offered by JEA as well as other activities in which  
7 JEA participates to promote energy efficiency and conservation are presented in  
8 Exhibit No. \_\_ [RJV-2].  
9

10 **Q. What are JEA's proposed residential and commercial/industrial DSM goals**  
11 **for the 2010 through 2019 period?**

12 **A. JEA proposes that the DSM goals approved by the Public Service Commission**  
13 **for JEA's residential and commercial/industrial customers remain zero.**

14  
15 The results of the Itron study identified one demand response program that may  
16 have potential to provide cost-effective demand reductions. This program will  
17 be evaluated by JEA, consistent with the process outlined earlier in my  
18 testimony. If shown to be beneficial to our customers and the community, JEA  
19 will consider implementing such a program.  
20

1 **Q. Do JEA's proposed DSM goals adequately reflect the costs imposed by state**  
2 **and federal regulations on the emission of greenhouse gases, pursuant to**  
3 **Section 366.82(3)(d), F.S.?**

4 A. Greenhouse gases are not currently regulated at either the State or Federal level,  
5 and there currently are no costs imposed on the emissions of greenhouse gases.  
6 JEA does not believe it is appropriate to base the establishment of DSM goals on  
7 speculation related to yet-to-be defined potential regulations of emissions of  
8 greenhouse gases. However, for informational purposes, Itron is performing  
9 additional analyses related to several different combinations of fuel and carbon  
10 dioxide emissions allowance prices.

11  
12 **Q. For JEA, what are the 2010 through 2019 annual bill impacts on residential**  
13 **customers using 1,200 kWh/month for the projected TRC achievable**  
14 **portfolio, the projected RIM achievable portfolio, and the company's**  
15 **proposed DSM goals?**

16 A. Exhibit No. \_\_ [RJV-3] presents an approximation of the annual bill impacts on  
17 residential customers for the TRC achievable portfolio projected by Itron due to  
18 the DSM measures included in the TRC achievable portfolio based upon  
19 information provided by Itron and JEA's projected annual revenue and energy  
20 consumption by year. As shown in Exhibit No. \_\_ [RJV-3], the estimated bill  
21 impact is approximately 12.8 percent by 2019.

22

1           There is no incremental impact based on the RIM achievable portfolio, as there  
2           are no DSM measures that pass the RIM test for JEA based on Itron's analyses.

3           As JEA has no proposed DSM goals, there is no incremental impact.

4

5   **Q.**    **Does this conclude your testimony?**

6   **A.**    Yes it does.

1 **BY MR. PERKO:**

2 Q. Mr. Vento, did you also sponsor three exhibits  
3 that were preliminarily labeled RJV-1 through RJV-3?

4 A. Yes, I did.

5 Q. Are there any changes or revisions to those  
6 exhibits?

7 A. No, there are not.

8 **MR. PERKO:** I would just note for the record,  
9 Mr. Chairman, that those exhibits have been marked on  
10 the Comprehensive Exhibit List as Exhibits 60, 61, and  
11 62.

12 **CHAIRMAN CARTER:** Thank you.

13 **BY MR. PERKO:**

14 Q. Mr. Vento, have you prepared a summary of your  
15 direct testimony?

16 A. I have.

17 Q. Could you please provide that at this time?

18 A. Yes. Thank you.

19 Chairman Carter, Commissioners, good  
20 afternoon. And thank you for the opportunity to appear  
21 before you on behalf of JEA. JEA is the largest  
22 municipal utility regulated by FEECA, and we are a  
23 municipal utility. We are governed by our board, which  
24 is appointed by our mayor and confirmed by our city  
25 council. Our budget must be approved by both our board

1 and the Jacksonville City Council. JEA's board  
2 represents our ratepayers and its decisions are made in  
3 the best interest of our community. Our board also sets  
4 our utility's rates. Therefore, any action to set FEECA  
5 goals to place an upward pressure on JEA's rates would  
6 necessarily impact our board's local decision-making and  
7 independent ratemaking authority.

8 As you know, JEA participated in the statewide  
9 Collaborative with the FEECA utilities and SACE and NRDC  
10 to identify and hire Itron, a highly qualified DSM  
11 consultant. And Itron was hired to provide DSM  
12 potential analysis for JEA. As Witness Rufo will  
13 discuss in more detail, Itron has provided the full  
14 technical, economic, and achievable potential of energy  
15 efficiency and renewable energy available to JEA's  
16 ratepayers.

17 As shown in our testimony, there are no DSM or  
18 renewable measures that passed the RIM test in  
19 conjunction with the Participant test. This is  
20 consistent with the results of JEA's last goals-setting  
21 proceedings in which the Commission appropriately  
22 established zero goals for our utility based upon the  
23 RIM test results. Therefore, JEA goals should again be  
24 set to zero.

25 As a municipal utility, JEA continues to be

1 committed to maintaining a philosophy of environmental  
2 sustainability. Our board, representing our ratepayers,  
3 continues to determine the appropriate level of  
4 ratepayer investment in demand-side and renewable energy  
5 systems. JEA's board takes seriously the balancing of  
6 the interest within our community and the flexibility to  
7 rapidly adjust to the community's changing needs.

8 Since the JEA's last goal-setting docket, JEA  
9 has continued to voluntarily offer DSM programs to our  
10 customers. In 2006 JEA established a new expanded DSM  
11 portfolio. However, due to the recent economic down  
12 turn, we are re-evaluating the portfolio and some  
13 portion of it have been deferred. Again, our board  
14 takes seriously the balancing of those interests, both  
15 within the community, and also the flexibility to  
16 rapidly adjust to our changing community's needs.  
17 Establishing goals based upon the RIM test and the  
18 Participant test would not put upward pressure on our  
19 rates, maintain our boards flexibility, and would be  
20 consist with our board's ratemaking authority.

21 Thank you for your time.

22 **CHAIRMAN CARTER:** Thank you.

23 **MR. PERKO:** We tender the witness for  
24 cross-examination.

25 **CHAIRMAN CARTER:** Thank you.

1 Ms. Kaufman.

2 **MS. KAUFMAN:** Thank you, Mr. Chair. We have  
3 no questions for this witness.

4 **CHAIRMAN CARTER:** Mr. Weiner.

5 **MR. LONGSTRETH:** Thank you, Mr. Chair. We  
6 have no questions.

7 **CHAIRMAN CARTER:** Ms. Brownless.

8 CROSS-EXAMINATION

9 **BY MS. BROWNLESS:**

10 **Q.** Good afternoon, Mr. Vento, lovely to see you.

11 **A.** Good afternoon.

12 **Q.** You indicate on Page 2 of your testimony that  
13 JEA has about 400,000 customers, is that right?

14 **A.** That's correct.

15 **Q.** Okay. Well, let me ask you this question  
16 before I go there. In your position as the Director of  
17 Corporate Data Integration, how long have you been  
18 dealing with demand-side management measures?

19 **A.** Approximately three years.

20 **Q.** Okay. Thank you. And subject to check, would  
21 you agree that JEA's gross revenue for the fiscal year  
22 ending September 30th of 2008 was \$1.274 billion?

23 **A.** Yes, subject to check.

24 **Q.** Now, I believe that you indicated, and it  
25 states on Page 4 that in June of 2006 JEA developed a

1 DSM portfolio, is that correct?

2 **A.** That is correct.

3 **Q.** Okay. And you used the TRC test as a  
4 screening measure for that portfolio, is that right?

5 **A.** That is one of the screening tests that we  
6 used was the TRC.

7 **Q.** Okay. And am I correct that you used the RIM  
8 test, not on an individual measure basis, but on a total  
9 portfolio basis?

10 **A.** That is correct. That was the JEA's policy at  
11 that time.

12 **Q.** Okay. And does that allow certain demand-side  
13 management measures that would otherwise not be included  
14 in your portfolio to be included in your portfolio?

15 **A.** Well, we certainly recognize the value of the  
16 Rate Impact Measure test, and through that test we  
17 utilized that test to build the portfolio that has a  
18 rate impact equal to one.

19 **Q.** Right.

20 **A.** All right. So if we have left over, or we  
21 will say remaining benefits from those that are RIM  
22 positive programs, we do convert those into benefits to  
23 the non-RIM, but yet they must still have a total  
24 benefit to community or must pass the TRC test, yes.

25 **Q.** So it basically allows tests that individually

1 would not pass RIM and would be excluded to be included  
2 in the portfolio?

3 **A.** It does allow that, yes.

4 **Q.** Now, similar to OUC, Itron evaluated both --  
5 conducted both your economic potential and achievable  
6 potential tests, is that correct or screenings?

7 **A.** Yes, they did.

8 **Q.** Okay. And is it true that no renewable energy  
9 technology, either demand-side or energy efficiency  
10 passed that screening process?

11 **A.** Yes, that is correct.

12 **Q.** Because they basically didn't pass RIM, is  
13 that right?

14 **A.** That is correct.

15 **Q.** You have described -- but notwithstanding that  
16 fact, you do have demand-side management renewable  
17 energy measures in your portfolio at this time, is that  
18 right?

19 **A.** I just don't want to confuse the portfolio.  
20 Again --

21 **Q.** Well, let me withdraw that. I can be more  
22 specific. Do you offer solar thermal programs?

23 **A.** Yes, we do.

24 **Q.** Okay. And with regard to the solar thermal,  
25 solar hot water, do you have a residential program?

1           **A.**    Yes, we do.

2           **Q.**    Okay.  What is the size of that program?  Is  
3 it capped by size?

4           **A.**    It is.  We allocate -- again, this is by board  
5 policy, an amount of up to \$250,000 towards demand-side  
6 thermal projects which would be solar hot water.

7           **Q.**    For residential?

8           **A.**    For residential.

9           **Q.**    Okay.

10          **A.**    Actually, that's residential and commercial,  
11 I'm sorry.

12          **Q.**    Okay.  Do you know how they are divided up?

13          **A.**    I know the basis for how the incentives are --  
14 I'm sorry -- yeah, the incentives.

15          **Q.**    Well, of that \$250,000, do you know how much  
16 is residential and how much is --

17          **A.**    It is actually a pool that can be used for  
18 either.

19          **Q.**    Okay.  And that depends on first come, first  
20 serve?

21          **A.**    Yes, ma'am.

22          **Q.**    All right.  And can you -- I want to stick  
23 with the residential hot water.  How is that program  
24 structured?

25          **A.**    The way our residential thermal program is

1 structured is we currently, again, taking from the pool  
2 of \$250,000 made available for those solar thermal  
3 programs, the residential program we allocate \$800 per  
4 installation to our residential customers.

5 Q. And that's an up-front payment?

6 A. It is a payment after --

7 Q. Well, after inspection.

8 A. -- a qualified contractor and inspection, yes.

9 Q. Okay. And is there any other, other than the  
10 up-front payment, is there anything else associated with  
11 that with regard to -- that JEA pays, or do they just  
12 participant in the net metering program?

13 A. We don't have a solar thermal net metering  
14 program. It is strictly an up-front incentive.

15 Q. Okay. Is there cap on participation in that  
16 program?

17 A. It is only limited by the budget.

18 Q. Okay. How many customers do you have on that  
19 program?

20 A. You know, I don't know the exact number, so I  
21 can't tell you. I can tell you how many megawatts we  
22 have.

23 Q. That's good. How many megawatts?

24 A. We have nine megawatts of solar thermal total,  
25 and that's residential/commercial.

1 Q. Total?

2 A. Yes.

3 Q. Okay. Do you know what the program budget is  
4 for the next fiscal year, 9/30, 2009?

5 A. Yes. The incentive budget is 250,000, and we  
6 have an equivalent of -- one full-time equivalent that  
7 operates that program.

8 Q. Okay. And that is an employee?

9 A. Yes.

10 Q. One FTE, as it were?

11 A. Yes. I'm sorry, full-time employee.

12 Q. Do you have a residential PV program at this  
13 time?

14 A. No, we do not. We discontinued that program.

15 Q. Okay. When did you discontinue it?

16 A. I believe it was 2004.

17 Q. Okay. Did you have participants on that  
18 program when you discontinued it?

19 A. We did. I don't have the exact count. I  
20 believe there were three participants.

21 Q. Okay. Do you have a commercial PV program?

22 A. No, we do not.

23 Q. Do you know how long JEA has offered these  
24 programs?

25 A. Yes. All PV or all solar programs have been

1 offered since 2003. We continued to offer the solar  
2 thermal, but then discontinued the solar photovoltaic in  
3 2004.

4 Q. Okay. Have you done individual RIM and TRC  
5 analyses of these programs?

6 A. Multiple times. The most recent evaluation,  
7 cost-effective evaluation was performed by Itron.

8 Q. Okay. And we've heard testimony today that  
9 with regard to measure costs, Itron started out with the  
10 measure costs and then sometimes utilities took that  
11 cost and ran their programs, ran the economic analysis  
12 and sometimes they adjusted it. Did you take Itron's  
13 costs, or did you adjust it?

14 A. We adopted Itron's costs.

15 MR. GUYTON: Object -- I'm sorry. I'm too  
16 late. I just think that's a mischaracterization  
17 testimony, but I'm too late.

18 CHAIRMAN CARTER: Go ahead, Mr. Brownless.  
19 You're doing fine.

20 BY MS. BROWNLESS:

21 Q. When is the last time that JEA individually  
22 evaluated these programs for cost-effectiveness? This  
23 last time was obviously Itron. The time before that  
24 was?

25 A. We tried very hard to make it work, let me put

1           it that way. You know, I can't give you dates, but  
2           probably over the last two years we have attempted at  
3           least two or three times.

4           **Q.**    Okay. And is it fair to say that you are  
5           offering these programs because you have a demand for  
6           these programs?

7           **A.**    That is correct. In addition to the demand  
8           from our public, it is also a board policy to endorse.

9           **Q.**    I was going to ask that question next.

10           Do you have any other solar programs that you  
11           are in the process of developing at this time for either  
12           sector, residential or commercial?

13           **A.**    No.

14           **Q.**    Has JEA tried combining programs such as what  
15           Progress Energy does, load control with solar hot water.  
16           For example?

17           **A.**    No, we have not.

18           **Q.**    Okay. Are you adverse to that as a  
19           philosophical measure as we have heard some utilities  
20           say, or have you just not done it?

21           **A.**    I believe that we are doing solar for purposes  
22           of demonstrating to our customers that we hear them, and  
23           that they want this offering and we provide it. And  
24           that we also need some level of sustained solar presence  
25           within the service area in order to make that available

1 to them. It's not cost-effective under TRC, and so JEA  
2 through its policy would not endorse -- again, from a  
3 cost-effective point of view, would not endorse putting  
4 it together with any other program because by itself it  
5 does not pass TRC. They do it for completely different  
6 reasons, yes.

7 Q. Okay. However, if I hear you correctly it is  
8 board policy to try to encourage this type of --

9 A. That is correct.

10 Q. Okay. And do you believe that there is  
11 substantial potential for solar hot water in the state  
12 of Florida? Is that what your technical potential study  
13 that Itron did indicated to you?

14 A. The technical potential study indicated a  
15 significant amount.

16 Q. Okay. So is it your position that were the  
17 incentives correct more people would sign up?

18 A. I think that would be considered a natural  
19 consequence of adding dollars, yes.

20 Q. Okay. Because it would lower the total  
21 out-of-pocket cost for the --

22 A. For the participant, yes.

23 Q. And if more people signed up, do you believe  
24 that would put a downward pressure on the price of solar  
25 hot water?

1           **A.**    Yes.  Again, the way I have seen the economics  
2 work, it is consist with the rest of the FEECA utilities  
3 that have testified today, that a lot of times the  
4 vendors do inflate their prices based upon rebates.  
5 That's just the way it is.

6           **Q.**    So they are trying to get the same -- they are  
7 trying to --

8           **A.**    Get the benefits.

9           **Q.**    -- get the benefit, increase their margin by  
10 the rebate is what you're saying.

11          **A.**    That's correct.

12          **Q.**    Do you think it's a good idea to have an  
13 established market for solar technology in Florida?  And  
14 by established market, I mean vendors and people who can  
15 install and maintain this type of equipment?

16          **A.**    I can tell you that is why our board puts that  
17 policy in place and endorses solar is to have a presence  
18 and make it available.  So through their action, I would  
19 say yes.

20          **Q.**    Okay.  And if there were more vendors, do you  
21 think there might be some competitive market forces  
22 pushing the price of the technology or the installed  
23 price down?

24          **A.**    Based upon my knowledge of the economics, I  
25 would assume that would be correct, yes.

1           **Q.**    Okay.  Are you an attorney Mr. Vento?

2           **A.**    No, I am not.

3           **Q.**    And to the extent that you have offered any  
4           opinions in your testimony regarding the PSC rules or  
5           Section 366.82 or any other statutes, those are based on  
6           your experience in the electric industry and not on any  
7           legal training, is that correct?

8           **A.**    Yes, it is.

9           **MS. BROWNLESS:**  And I have no further  
10          questions for Mr. Halley, and he can be released as far  
11          as I am concerned.

12          **CHAIRMAN CARTER:**  Mr. Longstreth, have I been  
13          calling you Weiner all -- he's a very good lawyer, by  
14          the way.

15          **MR. LONGSTRETH:**  Twice.

16          **CHAIRMAN CARTER:**  That's why I confused you  
17          with --

18          **MR. LONGSTRETH:**  I was honored.

19          **CHAIRMAN CARTER:**  And I apologize to you.  I  
20          wanted to say that before we went any further.  I  
21          apologize for, you know, misplacing a great name like  
22          that.

23          **MR. LONGSTRETH:**  No problem at all.

24          **CHAIRMAN CARTER:**  Okay.  Commissioner  
25          McMurrian, you're recognized, and then we'll come to

1 staff.

2 **COMMISSIONER McMURRIAN:** Oh, I am sorry. I  
3 didn't mean to --

4 **CHAIRMAN CARTER:** You're recognized.

5 **COMMISSIONER McMURRIAN:** I have questions.  
6 Mr. Vento, I think in your discussion with  
7 Ms. Brownless, you talked a lot about the portfolio  
8 approach you use, and how you apply RIM to a portfolio.  
9 And I guess that gives you flexibility to have some  
10 cost-effective and noncost-effective programs in there.  
11 I guess what I'm interested in -- first, I guess I  
12 should ask is that correct? Do you I understand  
13 correctly?

14 **THE WITNESS:** That is correct.  
15 Cost-effective, meaning -- meaning RIM.

16 **COMMISSIONER McMURRIAN:** The RIM?

17 **THE WITNESS:** Yes.

18 **COMMISSIONER McMURRIAN:** And how do you -- I  
19 guess I'm interested in how you decide, and I think we  
20 have talked about it in your discussion with  
21 Ms. Brownless in a round about way, but how do you all  
22 decide which noncost-effective programs would go into  
23 your portfolio?

24 **THE WITNESS:** It is actually quite difficult,  
25 because you have all -- many, many considerations

1 including who is going to absorb the rate? In other  
2 words, what classes, actually, those programs are being  
3 offered. But in general our approach is we try to make  
4 sure that there is something for each of our rate  
5 classes, okay. And included in that, we also make sure  
6 that there is something for our low income also. So a  
7 portion of that benefit goes to sponsor our low income  
8 program.

9 **COMMISSIONER McMURRIAN:** Thank you. That was  
10 all. I appreciate that.

11 **CHAIRMAN CARTER:** I think I kind of got  
12 sidetracked trying to clear up Mr. Longstreth's name.  
13 But what I wanted to do was even though, Ms. Brownless,  
14 you are complete with Mr. Vento both now and rebuttal,  
15 but you are not. Is that correct?

16 **MR. LONGSTRETH:** Correct. Thank you.

17 **CHAIRMAN CARTER:** Okay. Good. That's what I  
18 was trying to do.

19 Staff, you're recognized.

20 **MS. FLEMING:** We have no questions for this  
21 witness.

22 **CHAIRMAN CARTER:** Okay. Redirect?

23 **MR. PERKO:** No redirect.

24 **CHAIRMAN CARTER:** Excellent. Exhibits?

25 **MR. PERKO:** At this time, JEA would move

1 Exhibits 60, 61, and 62.

2 **CHAIRMAN CARTER:** Are there any objections?  
3 Without objection, show it done.

4 (Exhibit Number 60, 61, and 62 admitted into  
5 the record.)

6 **CHAIRMAN CARTER:** Thank you, sir. You are  
7 excused.

8 Okay. Mr. Perko, Witness Kushner.

9 **MR. PERKO:** I believe he has been stipulated,  
10 sir.

11 **CHAIRMAN CARTER:** Yes, sir. And at this point  
12 in time we will need to go through our routine of his  
13 prefiled testimony. Do you want to --

14 **MR. PERKO:** Yes, sir. If I could move the  
15 prefiled direct testimony of Mr. Bradley Kushner.

16 **CHAIRMAN CARTER:** The prefiled testimony of  
17 the witness will be inserted into the record as though  
18 read.

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION

DIRECT TESTIMONY OF BRADLEY E. KUSHNER

ON BEHALF OF

ORLANDO UTILITIES COMMISSION

DOCKET NO. 080412

JUNE 1, 2009

**Q. Please state your name and business address.**

A. My name is Bradley E. Kushner. My business address is 11401 Lamar Avenue,  
Overland Park, Kansas 66211

**Q. By whom are you employed and in what capacity?**

A. I am employed by Black & Veatch Corporation as a Manager.

**Q. Please describe your responsibilities in that position.**

A. I am responsible for the management of various projects for utility and non-utility clients. These projects include production cost modeling associated with power system expansion planning, feasibility studies, and demand-side management (DSM) evaluations. I also have involvement in the issuance and evaluation of requests for proposals (RFPs).

**Q. Please describe Black & Veatch Corporation.**

A. Black & Veatch Corporation has provided comprehensive engineering, consulting, and management services to utility, industrial, and governmental

1 clients since 1915. Black & Veatch specializes in engineering, consulting, and  
2 construction associated with utility services including electric, gas, water,  
3 wastewater, telecommunications, and waste disposal. Service engagements  
4 consist principally of investigations and reports, design and construction,  
5 feasibility analyses, rate and financial reports, appraisals, reports on operations,  
6 management studies, and general consulting services. Present engagements  
7 include work throughout the United States and numerous foreign countries.

8  
9 **Q. Please state your educational background and professional experience.**

10 **A.** I received my Bachelors of Science in Mechanical Engineering from the  
11 University of Missouri – Columbia in 2000. I have more than 9 years of  
12 experience in the engineering and consulting industry. I have experience in the  
13 development of integrated resource plans, ten-year-site plans, DSM plans, and  
14 other capacity planning studies for clients throughout the United States. Utilities  
15 in Florida for which I have worked include OUC, Florida Municipal Power  
16 Agency, JEA, Kissimmee Utility Authority, Lakeland Electric, Reedy Creek  
17 Improvement District, Tampa Electric Company, and the City of Tallahassee. I  
18 have performed production cost modeling and economic analysis, and otherwise  
19 participated in five Need for Power Applications that have been filed on behalf  
20 of Florida utilities and approved by the Florida Public Service Commission. I  
21 have also testified before the FPSC in Need for Power proceedings.

22

1 **Q. What is the purpose of your testimony in this proceeding?**

2 A. The purpose of my testimony is to discuss the methodology used to develop the  
3 avoided capacity costs that were provided to Itron for use in their analyses of  
4 DSM measures for OUC. I will also discuss the fuel forecasts that were used by  
5 OUC in their production cost modeling that was used as the basis for the  
6 avoided energy costs provided to Itron for use in their analyses of DSM  
7 measures for OUC.

8  
9 **Q. Are you sponsoring any exhibits to your testimony?**

10 A. Yes. Exhibit No. \_\_ [BEK-1] is a copy of my résumé. Exhibit No. \_\_ [BEK-2]  
11 presents the carbon dioxide emissions allowance prices considered in OUC's  
12 analyses.

13  
14 **Q. How was the timing of avoidable capacity additions determined?**

15 A. The timing of avoidable capacity additions was determined by comparing  
16 OUC's existing and planned new generation resources to the forecast annual  
17 peak demands over the 2010 through 2029 period. In developing this  
18 comparison, a reserve margin of 15 percent was reflected. The first year in  
19 which capacity requirements exceed available generating capacity is projected to  
20 be 2018, at which time it has been assumed for purposes of this analysis that a  
21 simple cycle combustion turbine (approximately 158 MW) would be added to  
22 satisfy the capacity requirements. Subsequent capacity shortfalls were met by  
23 the addition of similar simple cycle combustion turbines. Such additions were  
24 necessary in 2021, 2024, and 2027.

1

2 **Q. How were capital costs for these combustion turbine additions calculated?**

3 A. Overnight capital costs for the combustion turbines were based on the estimated  
4 capital costs for the General Electric 7FA simple cycle combustion turbine  
5 presented in JEA's Greenland Energy Center (GEC) Combined Cycle  
6 Conversion Need for Power Application, which was approved by the Public  
7 Service Commission in February 2009 (Docket No. 080614). The overnight  
8 capital costs were then escalated to the date each unit is assumed to be installed  
9 to satisfy capacity requirements, and interest during construction costs were also  
10 added. The resulting installed capital costs were multiplied by OUC's levelized  
11 fixed charge rate to determine a levelized installed capital cost, which was  
12 divided by the output of the combustion turbine to calculate the levelized  
13 installed capital cost per kW.

14

15 **Q. How were fixed operating and maintenance (O&M) costs for these  
16 combustion turbine additions calculated?**

17 A. Fixed O&M costs were based on the estimated capital costs for the General  
18 Electric 7FA simple cycle combustion turbine presented in JEA's GEC Need for  
19 Power Application. The fixed O&M cost estimates were expressed in \$/kW,  
20 and were escalated from 2008 dollars to nominal dollars at a 2.5 percent  
21 escalation rate.

22

- 1    **Q.    Please discuss how the total avoided costs per kW were calculated.**
- 2    A.    Total avoided costs per kW were calculated by adding the avoided capital costs  
3           per kW to the avoided fixed O&M costs per kW for each unit addition. The  
4           total annual avoided costs were calculated by multiplying the costs per kW by  
5           the kW output of the combustion turbines, and the resulting total costs for each  
6           unit addition were aggregated for all unit additions. The resulting total annual  
7           avoided costs were then divided by the total annual avoided capacity, and the  
8           annual total avoided costs per kW for all avoided units were carried forward and  
9           provided to Itron for use in their analyses of DSM measures for OUC.  
10
- 11   **Q.    Were any sensitivities to the capital cost of avoided capacity additions**  
12       **considered.**
- 13   A.    Yes. OUC considered a high capital cost case in which the capital cost of the  
14       avoided capacity additions was increased by 20 percent and a low capital cost  
15       case in which the capital cost of the avoided capacity additions was decreased  
16       by 20 percent. The resulting avoided capacity costs for the high and low capital  
17       cost cases were carried forward into development of total avoided costs per kW  
18       as discussed previously in my testimony.  
19
- 20   **Q.    Please discuss the base case fuel price forecast.**
- 21   A.    The base case fuel price forecast was developed by OUC and is consistent with  
22       the forecast presented in OUC's 2009 Ten-Year Site Plan (which was filed with  
23       the Florida Public Service Commission in April 2009). The forecast fuel prices  
24       include applicable transportation costs and represent delivered fuel prices.

1

2 **Q. Did OUC consider high and low fuel price sensitivities?**

3 A. Yes. In addition to the base case fuel price forecasts, high and low coal and  
4 natural gas price sensitivity forecasts were considered.

5

6 **Q. How did the fuel price forecasts consider of the possible costs associated  
7 with potential regulation of carbon dioxide (CO<sub>2</sub>) emissions?**

8 A. CO<sub>2</sub> emissions allowance prices were not reflected in the fuel price forecasts.  
9 However, as will be discussed later in my testimony, sensitivity cases were  
10 evaluated to address possible costs associated with the potential regulation of  
11 CO<sub>2</sub> emissions.

12

13 **Q. Please explain the analyses that considered possible costs associated with  
14 potential regulation of CO<sub>2</sub> emissions?**

15 A. There were three separate analyses performed that considered CO<sub>2</sub> emissions  
16 allowance prices. The three analyses reflected a range of CO<sub>2</sub> emissions  
17 allowance price projections.

18

19 Projected CO<sub>2</sub> emissions allowance prices were based on those presented in the  
20 US Energy Information Administration's (EIA) April 2008 *Energy Market and  
21 Economic Impacts of S.2191, the Lieberman-Warner Climate Security Act of  
22 2007* report. The three cases that were used as the basis for the CO<sub>2</sub> emissions  
23 allowance prices considered by OUC are the *S.1766 Update* case (representing  
24 the low end of the range of the CO<sub>2</sub> emissions allowance price forecasts), the

1            *S.2191 Core* case (representing the middle of the range of the CO<sub>2</sub> emissions  
2 allowance price forecasts), and the *S.2191 Limited Alternatives/No International*  
3 case (representing the high end of the range of the CO<sub>2</sub> emissions allowance  
4 price forecasts). Exhibit No. \_\_\_ [BEK-2] presents the nominal CO<sub>2</sub> emissions  
5 allowance price projections for each of these cases that were used in OUC's  
6 analyses.

7

8    **Q.    How were the sensitivity fuel price forecasts and CO<sub>2</sub> emissions allowance**  
9           **price projections considered in OUC's analyses?**

10   **A.    In addition to the base case fuel price forecast, OUC considered combinations of**  
11           **fuel and CO<sub>2</sub> emissions allowance price projections. These combinations are**  
12           **summarized as follows:**

- 13           ●    “High Fuel Price with High CO<sub>2</sub> Emissions Allowance Costs” – reflects the  
14                   high fuel price forecasts with the *S.2191 Limited Alternatives/No*  
15                   *International* case CO<sub>2</sub> emissions allowance price projections.
- 16           ●    “Low Fuel Price with Low CO<sub>2</sub> Emissions Allowance Costs” – reflects the  
17                   low fuel price forecasts with the *S.1766 Update* case CO<sub>2</sub> emissions  
18                   allowance price projections.
- 19           ●    “Base Fuel Price with Mid CO<sub>2</sub> Emissions Allowance Costs” – reflects the  
20                   base fuel price forecasts with the *S.2191 Core* case CO<sub>2</sub> emissions allowance  
21                   price projections.

1

2 **Q. How were marginal energy costs for each of the cases previously identified**  
3 **in your testimony developed?**

4 A. Under my supervision and direction, OUC performed detailed production cost  
5 modeling using the GenTrader production cost model. Marginal energy costs  
6 were extracted from the model for each year.

7

8 These costs were provided to Itron, Inc. (Itron) for use in their cost-effectiveness  
9 analyses of DSM measures for OUC, which is discussed in the testimony of  
10 Mike Rufo.

11

12 **Q. Were marginal energy costs developed for each of the fuel and CO<sub>2</sub>**  
13 **emissions allowance price cases discussed previously in your testimony?**

14 A. Yes. Marginal energy costs were developed for the base fuel price case, and  
15 each of the combination of fuel and CO<sub>2</sub> emissions allowance price forecasts.

16 The marginal energy costs are identical for the base capital cost and the high and  
17 low capital cost cases, as changes to the avoided units' capacity costs do not  
18 affect production costs.

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20 **Q. Does this conclude your testimony?**

21 A. Yes it does.

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BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION  
DIRECT TESTIMONY OF BRADLEY E. KUSHNER  
ON BEHALF OF  
JEA  
DOCKET NO. 080413  
JUNE 1, 2009

**Q. Please state your name and business address.**

A. My name is Bradley E. Kushner. My business address is 11401 Lamar Avenue,  
Overland Park, Kansas 66211

**Q. By whom are you employed and in what capacity?**

A. I am employed by Black & Veatch Corporation as a Manager.

**Q. Please describe your responsibilities in that position.**

A. I am responsible for the management of various projects for utility and non-utility clients. These projects include production cost modeling associated with power system expansion planning, feasibility studies, and demand-side management (DSM) evaluations. I also have involvement in the issuance and evaluation of requests for proposals (RFPs).

**Q. Please describe Black & Veatch Corporation.**

A. Black & Veatch Corporation has provided comprehensive engineering, consulting, and management services to utility, industrial, and governmental

1 clients since 1915. Black & Veatch specializes in engineering, consulting, and  
2 construction associated with utility services including electric, gas, water,  
3 wastewater, telecommunications, and waste disposal. Service engagements  
4 consist principally of investigations and reports, design and construction,  
5 feasibility analyses, rate and financial reports, appraisals, reports on operations,  
6 management studies, and general consulting services. Present engagements  
7 include work throughout the United States and numerous foreign countries.  
8

9 **Q. Please state your educational background and professional experience.**

10 A. I received my Bachelors of Science in Mechanical Engineering from the  
11 University of Missouri – Columbia in 2000. I have more than 9 years of  
12 experience in the engineering and consulting industry. I have experience in the  
13 development of integrated resource plans, ten-year-site plans, DSM plans, and  
14 other capacity planning studies for clients throughout the United States. Utilities  
15 in Florida for which I have worked include JEA, Florida Municipal Power  
16 Agency, Kissimmee Utility Authority, OUC, Lakeland Electric, Reedy Creek  
17 Improvement District, Tampa Electric Company, and the City of Tallahassee. I  
18 have performed production cost modeling and economic analysis, and otherwise  
19 participated in five Need for Power Applications that have been filed on behalf  
20 of Florida utilities and approved by the Florida Public Service Commission. I  
21 have also testified before the FPSC in Need for Power proceedings.  
22

1 **Q. What is the purpose of your testimony in this proceeding?**

2 A. The purpose of my testimony is to discuss the methodology used to develop the  
3 avoided capacity costs that were provided to Itron for use in their analyses of  
4 DSM measures for JEA. I will also discuss the fuel forecasts that were used by  
5 JEA in their production cost modeling that was used as the basis for the avoided  
6 energy costs provided to Itron for use in their analyses of DSM measures for  
7 JEA.

8  
9 **Q. Are you sponsoring any exhibits to your testimony?**

10 A. Yes. Exhibit No. \_\_ [BEK-1] is a copy of my résumé. Exhibit No. \_\_ [BEK-2]  
11 presents the carbon dioxide emissions allowance prices considered in JEA's  
12 analyses.

13  
14 **Q. How was the timing of avoidable capacity additions determined?**

15 A. The timing of avoidable capacity additions was determined by utilizing the  
16 STRATEGIST optimum generation expansion planning model. The  
17 STRATEGIST model was used in JEA's Greenland Energy Center (GEC)  
18 Combined Cycle Conversion Need for Power Application, which was approved  
19 by the Public Service Commission in February 2009 (Docket No. 080614).

20  
21 STRATEGIST analyzed JEA's projected annual peak demands over the 2010  
22 through 2027 period and compared the peak demands to JEA's existing and  
23 planned new generation resources. In developing this comparison, a reserve  
24 margin of 15 percent was reflected. The capacity additions considered were

1 based on those included in the GEC Need for Power Application and included  
2 various sizes of simple cycle combustion turbines and a combined cycle  
3 configuration. The first year in which capacity requirements exceed available  
4 generating capacity is projected to be 2022, at which time it has been assumed  
5 for purposes of this analysis that a simple cycle combustion turbine  
6 (approximately 158 MW) would be added to satisfy the capacity requirements.  
7 Subsequent capacity shortfalls were met by the addition of simple cycle  
8 combustion turbines (either 158 MW or 98 MW units). Such additions were  
9 necessary in 2023, 2024, 2025, 2026, and 2027.

10

11 **Q. How were capital costs for these combustion turbine additions calculated?**

12 **A.** Overnight capital costs for the combustion turbines were based on the estimated  
13 capital costs for the generating unit alternatives presented in JEA's GEC  
14 Greenland Need for Power Application. The overnight capital costs were then  
15 escalated to the date each unit is assumed to be installed to satisfy capacity  
16 requirements, and interest during construction costs were also added. The  
17 resulting installed capital costs were multiplied by JEA's levelized fixed charge  
18 rate to determine a levelized installed capital cost, which was divided by the  
19 output of the combustion turbine to calculate the levelized installed capital cost  
20 per kW.

21

1 **Q. How were fixed operating and maintenance (O&M) costs for these**  
2 **combustion turbine additions calculated?**

3 A. Fixed O&M costs were based on the estimated capital costs for the generating  
4 unit alternatives presented in JEA's GEC Need for Power Application. The  
5 fixed O&M cost estimates were expressed in \$/kW, and were escalated from  
6 2008 dollars to nominal dollars at a 2.5 percent escalation rate.

7

8 **Q. Please discuss how the total avoided costs per kW were calculated.**

9 A. Total avoided costs per kW were calculated by adding the avoided capital costs  
10 per kW to the avoided fixed O&M costs per kW for each unit addition. The  
11 total annual avoided costs were calculated by multiplying the costs per kW by  
12 the kW output of the combustion turbines, and the resulting total costs for each  
13 unit addition were aggregated for all unit additions. The resulting total annual  
14 avoided costs were then divided by the total annual avoided capacity, and the  
15 annual total avoided costs per kW for all avoided units were carried forward and  
16 provided to Itron for use in their analyses of DSM measures for JEA.

17

18 **Q. Were any sensitivities to the capital cost of avoided capacity additions**  
19 **considered.**

20 A. Yes. JEA considered a high capital cost case in which the capital cost of the  
21 avoided capacity additions was increased by 20 percent and a low capital cost  
22 case in which the capital cost of the avoided capacity additions was decreased  
23 by 20 percent. The resulting avoided capacity costs for the high and low capital

1 cost cases were carried forward into development of total avoided costs per kW  
2 as discussed previously in my testimony.

3

4 **Q. Please discuss the base case fuel price forecast.**

5 A. JEA used the Reference Case fuel price projections that were presented in the  
6 GEC Need for Power Application as the base case fuel price forecast in this  
7 Docket. Reference Case fuel price projections were developed based on the US  
8 Energy Information Administration (EIA) Annual Energy Outlook 2008. The  
9 forecast fuel prices include applicable transportation costs and represent  
10 delivered fuel prices.

11

12 **Q. Did JEA consider high and low fuel price sensitivities?**

13 A. Yes. In addition to the base case fuel price forecasts, JEA considered the high  
14 and low fuel price cases that were presented in the GEC Need for Power  
15 Application.

16

17 **Q. How did the fuel price forecasts consider of the possible costs associated  
18 with potential regulation of carbon dioxide (CO<sub>2</sub>) emissions?**

19 A. CO<sub>2</sub> emissions allowance prices were not reflected in the fuel price forecasts.  
20 However, as will be discussed later in my testimony, sensitivity cases were  
21 evaluated to address possible costs associated with the potential regulation of  
22 CO<sub>2</sub> emissions.

23

1    **Q.    Please explain the analyses that considered possible costs associated with**  
2    **potential regulation of CO<sub>2</sub> emissions?**

3    A.    There were three separate analyses performed that considered CO<sub>2</sub> emissions  
4    allowance prices. The three analyses reflected a range of CO<sub>2</sub> emissions  
5    allowance price projections.

6  
7    Projected CO<sub>2</sub> emissions allowance prices were based on those presented in the  
8    US Energy Information Administration's (EIA) April 2008 *Energy Market and*  
9    *Economic Impacts of S.2191, the Lieberman-Warner Climate Security Act of*  
10    *2007* report. This report was used as the basis of the CO<sub>2</sub> emissions allowance  
11    price projections included in the GEC Need for Power Application.

12  
13    The three cases that were used as the basis for the CO<sub>2</sub> emissions allowance  
14    prices considered by JEA for this Docket are the *S.1766 Update* case  
15    (representing the low end of the range of the CO<sub>2</sub> emissions allowance price  
16    forecasts), the *S.2191 Core* case (representing the middle of the range of the  
17    CO<sub>2</sub> emissions allowance price forecasts), and the *S.2191 Limited*  
18    *Alternatives/No International* case (representing the high end of the range of the  
19    CO<sub>2</sub> emissions allowance price forecasts). Exhibit No. \_\_ [BEK-2] presents the  
20    nominal CO<sub>2</sub> emissions allowance price projections for each of the cases that  
21    were used in JEA's analyses.

22

1    **Q.    How were the sensitivity fuel price forecasts and CO<sub>2</sub> emissions allowance**  
2    **price projections considered in JEA's analyses?**

3    A.    In addition to the base case fuel price forecast, JEA considered combinations of  
4    fuel and CO<sub>2</sub> emissions allowance price projections. These combinations are  
5    summarized as follows:

- 6    •    “High Fuel Price with High CO<sub>2</sub> Emissions Allowance Costs” – reflects the  
7    high fuel price forecasts with the *S.2191 Limited Alternatives/No*  
8    *International* case CO<sub>2</sub> emissions allowance price projections.
- 9    •    “Low Fuel Price with Low CO<sub>2</sub> Emissions Allowance Costs” – reflects the  
10   low fuel price forecasts with the *S.1766 Update* case CO<sub>2</sub> emissions  
11   allowance price projections.
- 12   •    “Base Fuel Price with Mid CO<sub>2</sub> Emissions Allowance Costs” – reflects the  
13   base fuel price forecasts with the *S.2191 Core* case CO<sub>2</sub> emissions allowance  
14   price projections.

15  
16   **Q.    How were marginal energy costs for each of the cases previously identified**  
17   **in your testimony developed?**

18   A.    Under my supervision and direction, JEA performed detailed production cost  
19   modeling using the PROSYM production cost model. Marginal energy costs  
20   were extracted from the model for each year.

21  
22   These costs were provided to Itron, Inc. (Itron) for use in their cost-effectiveness  
23   analyses of DSM measures for JEA, which is discussed in the testimony of Mike  
24   Rufo.

1 **Q. Were marginal energy costs developed for each of the fuel and CO<sub>2</sub>**  
2 **emissions allowance price cases discussed previously in your testimony?**

3 A. Yes. Marginal energy costs were developed for the base fuel price case, and  
4 each of the combination of fuel and CO<sub>2</sub> emissions allowance price forecasts.  
5 The marginal energy costs are identical for the base capital cost and the high and  
6 low capital cost cases, as changes to the avoided units' capacity costs do not  
7 affect production costs.

8

9 **Q. Does this conclude your testimony?**

10 A. Yes it does.

1           **MR. PERKO:** As well as Exhibits 63 and 64.

2           **CHAIRMAN CARTER:** Are there any objections?  
3 Without objection, show it done.

4           (Exhibit Number 63 and 64 admitted into the  
5 record.)

6           **MS. FLEMING:** And, Chairman, if I may.

7           **CHAIRMAN CARTER:** Yes, ma'am, you're  
8 recognized.

9           **MS. FLEMING:** I would note that Mr. Kushner,  
10 his Exhibits 63 and 64 are also identical to his  
11 rebuttal exhibits for 128 and 129. So at this point we  
12 would just ask that instead of putting in the exhibits  
13 twice, just note for the record that Exhibits 63 and 64  
14 are for OUC and JEA direct and FPUC rebuttal.

15           **CHAIRMAN CARTER:** Okay. Let's do this,  
16 everyone, since we are all on the same page here. Let's  
17 just do this: For the record, now that we have entered  
18 into evidence Exhibits 63 and 64, without objection  
19 let's show 128 and 129 also entered into the record. So  
20 that way the parties can refer to them by either number  
21 will be fine. Okay. Without objection, show it done.

22           (Exhibits 128 and 129 admitted into the  
23 record.)

24           **CHAIRMAN CARTER:** Okay, good. So based upon  
25 the stipulation, Commissioners, any questions regarding

1 Witness Kushner? Hearing none, he is excused, and the  
2 exhibits are entered into the record as though read.

3 Okay. Next is Mr. Rufo. Was there anything  
4 else, staff, before we call Mr. Rufo?

5 **MS. FLEMING:** No, we have nothing else.

6 **CHAIRMAN CARTER:** Okay. You may proceed.

7 **MS. CLARK:** Mr. Chairman.

8 **CHAIRMAN CARTER:** Yes, ma'am.

9 **MS. CLARK:** Could I ask Mr. Rufo to move down  
10 a little bit. I can't see him.

11 **CHAIRMAN CARTER:** He is trying to hide from  
12 you. He is purposefully doing that. Hang on one  
13 second, Ms. Clark. Hang on one second. Let's take a  
14 five-minute stretch break.

15 (Recess.)

16 **CHAIRMAN CARTER:** We are back on the record,  
17 and when last we left we were getting ready. Ms. Clark.

18 **MS. CLARK:** Thank you, Mr. Chairman.

19 MICHAEL WARREN RUFO

20 was called as a witness on behalf of Itron,  
21 Incorporated, and having been duly sworn, testified as  
22 follows:

23 **DIRECT EXAMINATION**

24 **BY MS. CLARK:**

25 **Q.** Good evening, Mr. Rufo. Have you been sworn?

1           **A.**    Yes, I have.

2           **Q.**    Would you please state your name and business  
3 address?

4           **A.**    Yes.  My name is Michael Warren Rufo, and my  
5 business address is 1111 Broadway, Suite 1800, Oakland,  
6 California.

7           **Q.**    By whom are you employed and in what capacity?

8           **A.**    I am employed by Itron, Incorporated, and I am  
9 the Managing Director of Itron's Consulting and Analysis  
10 Group.

11          **Q.**    Have you prepared and caused to be filed 32  
12 pages of Prefiled Direct Testimony in this proceeding?

13          **A.**    Yes, I have.

14          **Q.**    Do you have any changes or revisions to your  
15 prefiled testimony?

16          **A.**    No, I do not.

17          **Q.**    If I asked you the same questions contained in  
18 your Prefiled Direct Testimony, would your answers be  
19 the same?

20          **A.**    Yes, they would.

21               **MS. CLARK:**  Mr. Chairman, I would ask that the  
22 Prefiled Direct Testimony of Mr. Mike Rufo be inserted  
23 into the record as though read.

24               **CHAIRMAN CARTER:**  The prefiled testimony of  
25 the witness will be inserted into the record as though

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read.

1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**  
2           **IN RE: COMMISSION REVIEW OF NUMERIC CONSERVATION GOALS**

3                           **DIRECT TESTIMONY OF MIKE RUFO**

4                   **DOCKET NO. 080407-EG (Florida Power & Light Company)**

5                   **DOCKET NO. 080408-EG (Progress Energy Florida, Inc.)**

6                   **DOCKET NO. 080409-EG (Tampa Electric Company)**

7                   **DOCKET NO. 080410-EG (Gulf Power Company)**

8                   **DOCKET NO. 080411-EG (Florida Public Utilities Company)**

9                   **DOCKET NO. 080412-EG (Orlando Utilities Commission)**

10                   **DOCKET NO. 080413-EG (JEA)**

11  
12   **Q: Please state your name, title and business address.**

13   A: My name is Mike Rufo. I am Managing Director in the Consulting and Analysis  
14       Group at Itron, Inc. (Itron), 1111 Broadway Street, Suite 1800, Oakland, California  
15       94607.

16   **Q: Please describe your education, work experience and qualifications.**

17   A: I graduated with full honors from Sonoma State University in 1985 with a Bachelor's  
18       degree in Environmental Studies and Planning with an Energy Management  
19       emphasis. I received a Master's Degree in Technology and Human Affairs from  
20       Washington University in St. Louis in 1986. I am currently a Managing Director of  
21       Itron's Consulting and Analysis (C&A) group, which specializes in the analysis of  
22       energy efficiency (EE), demand response (DR), distributed generation, resource  
23       planning, and advanced metering infrastructure (AMI)/SmartGrid. Previously, I was

1 Senior Vice President at Quantum Consulting, Inc. and Vice President at XENERGY,  
2 Inc. (now KEMA, Inc.). I have been employed as an energy consultant since 1987.  
3 Since that time, I have conducted numerous EE potential studies, energy program  
4 evaluations, energy-related market assessments, energy program best practice  
5 assessments, as well as analyses of energy market restructuring.

6  
7 Organizations for which I have conducted EE potential or EE goals studies include  
8 the Public Utilities Commission of Texas (PUCT), PNM (Public Service New  
9 Mexico), California Public Utilities Commission (CPUC), California Energy  
10 Commission, Energy Foundation, Group Endesa, Idaho Power, Los Angeles  
11 Department of Water & Power, Portland General Electric Company, Pacific Gas &  
12 Electric Company, Sacramento Municipal Utilities District, San Diego Gas & Electric  
13 Company, and Southern California Edison Company. I have also contributed to a  
14 number of other potential studies as a subcontractor including studies for Connecticut  
15 Energy Conservation Management Board, New Zealand, New Jersey, Rhode Island,  
16 San Antonio (City Public Service), and Xcel Energy (Colorado).

17  
18 I have been conducting EE potential studies since 1989. I recently led the National  
19 Energy Efficiency Best Practices project ([www.eebestpractices.com](http://www.eebestpractices.com)), which produced  
20 the most systematic and comprehensive assessment of energy programs in the  
21 country. I have evaluated a wide variety of EE and DR programs ranging from  
22 standard performance contracting programs to critical peak pricing. I conducted the  
23 industry's first comprehensive analyses of EE measure costs as part of the Database

1 for Energy Efficiency Resources (DEER) projects throughout the 1990s. I am also  
2 co-directing a comprehensive update of the DEER that includes unit energy savings  
3 estimates, measure impact load shapes, net-to-gross ratios, and effective useful lives  
4 for thousands of measure-market segment combinations.

5 **Q: Please describe Itron's Consulting and Analysis Group, including its history,**  
6 **organization and services provided.**

7 A: Itron is made up of the former consulting practices of Regional Economic Research,  
8 Inc. (RER) and Quantum Consulting, Inc. Itron's C&A group includes over 50  
9 professional staff with expertise in economics, engineering, statistics, energy policy,  
10 business management, and related fields. Itron's C&A group has provided consulting  
11 services to the energy industry since the early 1980s, primarily to electric and gas  
12 utilities and related public and private sector institutions.

13  
14 Itron's C&A group has extensive experience and proven success managing consulting  
15 contracts ranging from small projects to large multi-year, multi-million dollar efforts.  
16 These projects have been conducted for a variety of clients including Florida Power  
17 & Light Company (FPL), We Energies, Pacific Gas & Electric Company, Baltimore  
18 Gas & Electric Company, Southern California Edison, CPUC, PUCT, and many  
19 others.

20  
21 Itron acquired Quantum Consulting (QC) in April 2006. RER joined Itron in October  
22 2002. QC and RER staff developed and refined some of the industry's most  
23 important evaluation, planning, and forecasting tools and approaches including

1 conditional demand (CDA) and statistically-adjusted engineering (SAE) models,  
2 discrete choice and net-to-gross methodologies, the duty-cycle approach to load  
3 control impacts, the COMMEND and REEPS end-use forecasting models, industry-  
4 leading EE potential models, and end-use metering data cleaning and analysis  
5 techniques, among others. Itron C&A staff have authored some of the industry's  
6 most influential projects and reports including the *2001 Framework for Assessing*  
7 *Publicly Funded Energy Efficiency Programs*, the national *Energy Efficiency*  
8 *Program Best Practices Project*, the *California Secret Surplus Study*, the *California*  
9 *End Use Survey*, the DEER, and the Electric Power Research Institute (EPRI) Duty  
10 Cycle method for load control impact analysis, among others.

11  
12 Itron's C&A staff has extensive experience in performing potential studies and is a  
13 proven industry leader in this area. During its early experience in this area in the late  
14 1980s through the mid 1990s, C&A developed a sophisticated computer model called  
15 Assessment of Energy Technologies (ASSET<sup>TM</sup>). The model has been used in a wide  
16 range of EE potential studies. Itron staff members have also contributed to the  
17 development of other widely used demand side management (DSM) potential models,  
18 including DSM ASSYST, which is the model used for this study.

19 **Q: What specific projects or studies has Itron undertaken to assess EE potential?**

20 Itron has conducted numerous potential studies for various clients over the past few  
21 years. The most recent potential studies conducted by Itron are listed in Exhibit MR-  
22 1 attached to my testimony.

23

1 **Q: What is the purpose of your testimony in this proceeding?**

2 A: The purpose of my testimony is to present and summarize the methodology, input  
3 data, and findings contained in the studies of technical potential and achievable  
4 potential for cost-effective EE and load management for the seven utilities subject to  
5 the requirements of the Florida Energy Efficiency and Conservation Act (FEECA).

6 **Q: What exhibits are you sponsoring?**

7 A: I am sponsoring Exhibits MR-1 through MR-11, which are attached to my testimony.

8 **Q: What is the scope of work for which Itron was retained?**

9 A: Itron's contract with the FEECA utilities was to assess the technical, economic, and  
10 achievable potential for electric energy and peak demand savings from EE and DR  
11 measures, as well as customer-scale photovoltaic (PV) and solar thermal installations  
12 in the service territories of the seven FEECA utilities. This scope of work included  
13 the development of end-use baseline data, development of measure cost and savings  
14 data, collection of building characteristics and end-use saturation data via on-site  
15 surveys of commercial customers, estimation of technical potential, estimation of  
16 economic potential, and estimation of achievable potential.

17

18 The analytic boundaries of Itron's potential estimates were limited to residential,  
19 commercial, and industrial customers of the seven FEECA utilities. Chapter 2 of  
20 each FEECA utility's technical potential report provides a detailed discussion of the  
21 analytic boundaries of Itron's study.

22

1 **Q: How, if at all, did the work performed by Itron differ across the seven FEECA**  
2 **utilities?**

3 A: Itron performed the same work for all seven FEECA utilities with one key exception.  
4 For Florida Public Utilities (FPU), Orlando Utilities Commission (OUC), and JEA,  
5 Itron performed the Rate Impact Measure (RIM) and the Total Resource Cost (TRC)  
6 cost-effectiveness analyses for efficiency measures using avoided cost and retail rate  
7 forecasts provided by each respective utility. Based on those cost-effectiveness  
8 results, Itron then estimated the achievable potential for EE for FPU, OUC, and JEA.

9  
10 In the case of FPL, Progress Energy Florida, Inc. (PEF), Tampa Electric Company  
11 (TECO), and Gulf Power Company (Gulf), Itron provided the measure data inputs  
12 required for those utilities to conduct RIM and TRC cost-effectiveness testing for  
13 efficiency measures themselves. These utilities chose to do their own cost-  
14 effectiveness testing to maintain consistency with cost-effectiveness models and  
15 assumptions used in other internal planning and analysis processes at each utility.  
16 Based on the cost-effectiveness results as produced and delivered by those utilities to  
17 Itron, Itron then estimated achievable potential for EE measures that were determined  
18 to be cost-effective for FPL, PEF, TECO, and Gulf.

19 **Q: Was Itron retained to advocate policy positions before this commission?**

20 A: No, Itron was retained to provide the technical and achievable potentials based on  
21 industry-recognized, unbiased methods and modeling processes in accordance with  
22 the direction provided by the FEECA utilities.

23

1 **Q: What studies have been or will be produced in the scope of Itron's work?**

2 A: The studies are listed in Exhibit MR-2 attached to my testimony.

3 **Q: Are any of the reports listed in Exhibit MR-2 attached to your testimony as**  
4 **separate exhibits?**

5 A: Yes, the forecast of total achievable potential for all of the FEECA utilities is attached  
6 as Exhibit MR-3. The forecasts of achievable potential for each of the FEECA  
7 utilities are attached as Exhibits MR-4 through MR-10. The Technical Potential  
8 Studies for Electric Energy and Peak Demand Savings in Florida and for each of the  
9 FEECA utilities have been filed with the Commission and are part of staff's  
10 composite exhibit.

11 **Q: What were the major steps in the analytical work Itron performed?**

12 A: The major steps in Itron's analytic work were as follows. The first step was to  
13 identify and select the EE, DR, and PV measures to be analyzed in the study. Once  
14 measure identification and selection was completed, the next step was to develop  
15 measure cost and savings data for each in-scope measure and develop baseline  
16 estimates of end-use energy consumption and peak demand savings for all in-scope  
17 market segments. Using this end-use baseline and measure data, Itron then estimated  
18 technical potential.

19

20 The next step was to assess the cost-effectiveness for each measure based on the  
21 results of the technical potential analysis using the RIM and TRC tests. As described  
22 earlier, Itron conducted the cost-effectiveness analysis for FPU, OUC, and JEA using  
23 avoided cost and retail rate forecasts provided by those utilities. Itron also

1 determined the maximum incentive levels for each measure for FPU, OUC, and JEA  
2 according to the incentive scenarios defined by the FEECA utilities.

3  
4 For FPL, PEF, TECO, and Gulf, Itron provided the measure data inputs required for  
5 calculating RIM and TRC ratios, and those utilities conducted the cost-effectiveness  
6 and maximum incentive calculations themselves and provided the results to Itron.

7  
8 The final step was to estimate the achievable potential for the measures that passed  
9 the cost-effectiveness criteria established by the FEECA utilities under various  
10 scenarios of measure incentive levels.

#### 11 12 **MEASURE IDENTIFICATION AND SELECTION**

13 **Q: Please explain the process by which DSM measures were identified for**  
14 **assessment in the Itron Studies.**

15 A: The development of the final measure scope was an iterative process that began with  
16 the minimum list of measures provided by the FEECA utilities in Appendix A of the  
17 original Request for Proposals. Itron then proposed additional measures that had  
18 been recently analyzed in previous potential studies conducted in other jurisdictions,  
19 as well as additional measures from knowledge of existing DSM programs  
20 administered by FPL. Other FEECA utilities also proposed additional measures  
21 based on their own current program offerings. Similarly, Southern Alliance for Clean  
22 Energy/Natural Resources Defense Council (SACE/NRDC) proposed additional

1 measures based on reviews of the current technology research literature, pilot  
2 programs in other jurisdictions, and trade literature.

3  
4 In general, the scope of measures proposed for consideration in the study was limited  
5 to measures that are currently available in the Florida market for which  
6 independently-verified cost and savings data are available. In this sense, non-  
7 commercialized technologies were specifically excluded from the study.

8  
9 Once the master list of proposed measures was compiled, Itron conducted  
10 assessments of data availability and measure-specific modeling issues and  
11 communicated the findings of these assessments to the study collaborative. The  
12 FEECA utilities and SACE/NRDC provided responses to these findings. These  
13 pieces formed the basis for a series of conference calls designed to either reach  
14 consensus among the study collaborative or determine further action items required to  
15 finalize the data assessment.

16 **Q: How were DR measures identified?**

17 A: For this study, DR measures were identified using a combination of literature review,  
18 reviews of current DR program activities of the FEECA utilities, and discussions with  
19 FEECA utilities about the near-term outlook for AMI and DR programs in their  
20 respective service territories.

21 **Q: How were the customer-scale PV technologies identified?**

22 A: Customer-scale PV measures were identified by explicitly considering the following  
23 characteristics related to PV electric systems: 1) PV material type, 2) energy storage,

1 3) tracking versus fixed systems, 4) array mounting design, 5) host sites, and 6) on  
2 versus off grid systems. Each of these PV system characteristics is described in more  
3 detail on pages 5-1 and 5-2 of each FEECA utility's technical potential report. After  
4 discussions with the FEECA utilities, Itron defined one residential rooftop PV  
5 system, one commercial rooftop PV system, and one ground-mounted PV system in  
6 commercial parking lots for purposes of assessing customer-scale PV potential.

7 **Q: Was the process of measure identification and selection appropriate for the**  
8 **objectives of the study?**

9 A: Yes, the measure identification and selection process was appropriate for the  
10 objectives of the study. The final measures list was comprehensive and, indeed,  
11 included a significant number of measures that Itron had not previously analyzed in  
12 potential studies conducted for other clients.

13 **Q: Did it allow for the assessment of the full Technical Potential of the FEECA**  
14 **utilities?**

15 A: Yes, the final measure list was broad enough to allow for a reasonable assessment of  
16 the full technical potential of DSM measures for the FEECA utilities.

17 **Q: How many measures did this measure identification and selection process cause**  
18 **Itron to analyze that it had not previously assessed?**

19 A: The final measures list included 25 residential measures and 24 commercial measures  
20 that Itron had not previously analyzed.

21 **Q: Ultimately, how many DSM measures were identified for analysis?**

22 A: The study considered 257 unique EE measures (including 61 residential measures, 78  
23 commercial measures, and 118 industrial measures), seven (7) unique DR measures

1 (five (5) residential measures and two (2) commercial/industrial measures), and three  
2 (3) unique PV measures (one (1) residential and two (2) commercial).

3  
4 The final list included some measures that are likely to face significant supply  
5 constraints in near term, e.g., Seasonal Energy Efficiency Ratio (SEER) 19 central air  
6 conditioners, hybrid desiccant-direct expansion cooling systems, and heat pump water  
7 heaters. The final EE measures list also included some end-use specific renewable  
8 energy measures, e.g., solar water heating and PV-powered pool pumps. These  
9 renewable measures were included in the efficiency analysis (rather than the PV  
10 analysis) because they affect end-use specific loads, rather than whole building loads,  
11 and can therefore be treated the same as efficiency measures in the DSM ASSYST  
12 modeling framework.

13 **Q: Once measures were selected by the collaborative, what was the next step in**  
14 **Itron's analysis?**

15 A: The next step in Itron's analysis was to develop bottom-up baselines of current  
16 energy use and peak demand at the end-use and technology level in the market  
17 segments of interest. Section 3-3 of each FEECA utility's technical potential report  
18 contains detailed discussions of the baseline data required to establish bottom-up  
19 modeling baselines and presents the building type and end-use definitions used in the  
20 study. Once bottom-up baselines were established, Itron then used data on actual  
21 total sales and system peak demand provided by the FEECA utilities to ensure that all  
22 of the bottom-up end-use energy and peak demand estimates correctly sum to within  
23 a reasonable range of actual sales and observed system peak demand.

1

2

## TECHNICAL POTENTIAL

3 **Q: Please define Technical Potential.**

4 A: Technical potential is defined in this study as the complete penetration of all  
5 measures analyzed in applications where they were deemed technically feasible from  
6 an engineering perspective.

7

8 It is important to note several key caveats to interpreting and evaluating technical  
9 potential estimates. First, it should be understood that technical potential is a  
10 theoretical construct that represents the upper bound of EE potential from a technical  
11 feasibility sense, regardless of cost, acceptability to customers, or normal replacement  
12 rates of equipment. Specifically, feasibility limits measure installation to  
13 opportunities where installation is feasible from an engineering perspective and  
14 physically practical with respect to constraints such as available space, noise  
15 considerations, and lighting level requirements, among other things. However,  
16 technical potential does not account for other important real-world constraints such as  
17 product availability, contractor/vendor capacity, cost-effectiveness, customer  
18 preferences, or normal equipment replacement rates. In this way, technical potential  
19 does not reflect – and is not intended to reflect – the amount of EE potential that is  
20 achievable through voluntary, utility programs and should not be evaluated as such.

21

22 It is also important to note that, as defined, technical potential does not have a time  
23 dimension associated with it and, in this way, should be viewed as a snapshot of the

1 technically feasible efficiency resource given available information on measures and  
 2 the size of the feasible and eligible market.

3 **Q: What Technical Potential Reports did Itron generate?**

4 A: Itron generated and delivered the technical potential reports listed in Exhibit MR-2.

5 **Q: Do these Itron Technical Potential Reports provide a detailed description of**  
 6 **Itron's methodology, data, and assumptions?**

7 A: Yes, each technical potential report provides detailed descriptions of Itron's  
 8 methodology as well as the input data and assumptions used in the study.

9 **Q: Do these Technical Potential reports identify the full Technical Potential for the**  
 10 **FEECA utilities?**

11 A: Yes, each technical potential report identifies the full technical potential of the  
 12 measures analyzed for each FEECA utility.

13 **Q: Please summarize the methodology, data, and assumptions used to develop the**  
 14 **Technical Potential of EE measures for the FEECA utilities.**

15 A: Total technical potential is developed from estimates of the technical potential of  
 16 individual measures as they are applied to discrete market segments (commercial  
 17 building types, residential dwelling types, etc.). The core equation used to calculate  
 18 the technical potential for energy savings from each individual efficiency measure is  
 19 shown below (using a commercial measure example).

$$\begin{array}{c}
 \text{Technical} \\
 \text{Potential} \\
 \text{(GWh)} =
 \end{array}
 \underbrace{\left( \begin{array}{c} \text{Units of} \\ \text{Consumption} \\ \text{(10e6 ft}^2 \text{)} \end{array} \right) \left( \begin{array}{c} \text{End-use Tech} \\ \text{Saturation} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Base Tech} \\ \text{EUI} \\ \text{(kWh/ft}^2 \text{)} \end{array} \right)}_{\text{Baseline Data}}
 \underbrace{\left( \begin{array}{c} \text{1 - Measure} \\ \text{Saturation} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Measure} \\ \text{Feasibility} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Measure} \\ \text{Impacts} \\ \text{(\%)} \end{array} \right)}_{\text{Measure Data}}$$

20

1 As the equation shows, technical potential is estimated by interacting “baseline data”  
2 that describe current, end-use energy consumption in a given market segment with  
3 “measure data” that describe the energy savings impacts, feasibility, and current  
4 saturation of a given measure in a given market segment.

5  
6 By treating measures independently, their relative cost-effectiveness is analyzed  
7 without making assumptions about the order or combinations in which they might be  
8 implemented in customer premises. However, total technical potential across  
9 measures cannot be accurately estimated by simply summing the individual measure  
10 potentials directly, since some savings would be double-counted. For example, the  
11 savings from a measure that reduces heat gain into a building, such as window film,  
12 are partially dependent on other measures that affect the efficiency of the system  
13 being used to cool the building, such as a high-efficiency chiller – the more efficient  
14 the chiller, the less energy saved from the application of the window film.

15  
16 In the second step of the DSM ASSYST modeling framework, total cumulative  
17 technical potential is estimated using a supply curve approach. The critical aspect of  
18 supply curves is that total potential savings from any given measure are calculated  
19 incrementally with respect to measures that precede them. This incremental  
20 accounting of measure costs and savings takes into account interactive effects  
21 between multiple measures applied to the same end use, such as those described  
22 above in the case of efficient chillers and window film measures.

23

1 The methodology and data used to estimate the technical potential of EE measures is  
2 described in more detail in section 3.2 of each FEECA utility's technical potential  
3 report.

4 **Q: Please summarize the methodology, sources of data and assumptions used to**  
5 **develop Technical Potential for DR measures for the FEECA utilities.**

6 A: The methodology used to develop technical potential estimates for DR measures was  
7 based on an "engineering" approach that relies on a bottom-up engineering  
8 accounting of DR potential by end-use and DR-enabling technology. This approach  
9 is analogous to the approach used for estimating EE potential and is readily  
10 applicable to utility-controlled DR resources (e.g., direct load control).

11  
12 In this approach, developing technical potential estimates for DR programs requires  
13 making judgments about the fraction of buildings that are likely to be integrated into  
14 new communications networks (ranging from simple one-way paging to advanced  
15 communications networks), the rate choices available to these customers, and the  
16 advanced DR technologies likely to be available to each customer class. In this  
17 analysis, the availability of communication networks, advanced DR technologies, and  
18 dynamic pricing tariffs is driven by technical feasibility of deployment over a 10-year  
19 period without consideration of policy or economic factors.

1 Using a residential example, the core equation used for estimating DR technical  
 2 potential is:

$$\text{Technical Potential (MW)} = \underbrace{\left( \text{Units of Consumption (Households)} \right) \left( \text{End-use Tech Saturation (\%)} \right) \left( \text{Base Tech EUI (kW per Household)} \right)}_{\text{Baseline Data}} \underbrace{\left( \text{Communication Network (\%)} \right) \left( \text{Tariff (\%)} \right) \left( \text{DR Technology (\%)} \right) \left( \text{Demand Reduction (\%)} \right)}_{\text{DR Measure Data}}$$

3  
 4 This equation is analogous to the equation used for estimating the EE technical  
 5 potential. The baseline data used for estimating DR technical potential is the same as  
 6 that used for estimating the EE technical potential. As such, it should be understood  
 7 that the technical potential estimates for EE and DR are not strictly additive, since  
 8 efficiency improvements reduce the baseline peak demand available to be reduced in  
 9 DR programs.

10  
 11 In order to estimate technical potential, therefore, it is necessary to develop estimates  
 12 for three key factors for each DR program considered: 1) the availability of  
 13 communication networks, 2) the availability of advanced DR technologies, and 3) the  
 14 availability of dynamic pricing tariffs. For DR programs and strategies beyond  
 15 traditional direct load control programs, however, comprehensive data to support such  
 16 estimates was not readily available for this study, largely due to the relative newness  
 17 of advanced DR technologies, dynamic tariffs, and advanced communications  
 18 networks. Additionally, the scope of Itron's study did not support primary data  
 19 development for advanced DR measures. As such, Itron developed a scenario-based,  
 20 assumption-driven analysis framework in order to develop the DR measure data

1 required to estimate technical potential. In this approach, Itron developed an initial  
 2 set of straw-man values for each factor that was then presented to each of the FEECA  
 3 utilities. The utilities' feedback was then utilized as the basis for the final parameters.  
 4 The analysis results were then presented to the FEECA utilities, and Itron  
 5 incorporated these comments in the final results. The final set of key assumptions is  
 6 shown in section 4.2 of each FEECA utility's technical potential report.

7 **Q: Please explain the methodology, sources of data and assumptions used to develop**  
 8 **Technical Potential for PV measures for the FEECA utilities.**

9 The analytic methodology used to estimate technical potential for PV measures  
 10 consisted of first estimating total roof area suitable for siting customer-scale PV  
 11 systems and then translating this roof area into estimates of annual electricity  
 12 generation and power output coincident with the electric system summer and winter  
 13 peaks. For commercial buildings, the total roof area also is used to estimate parking  
 14 lot area over which parking shade structures might hold PV systems.

15  
 16 The form of the PV core equation is similar, but not identical, to that of the EE and  
 17 DR core equations. The core equation used for estimating PV technical potential is  
 18 (for a commercial sector example):

$$\begin{array}{c}
 \text{Technical} \\
 \text{Potential} \\
 \text{(GWh)} = \underbrace{\left( \begin{array}{c} \text{Floor space} \\ \text{(10e6ft}^2 \end{array} \right) \left( \begin{array}{c} \text{Roof space} \\ \text{Ratio} \\ \text{(\%)} \end{array} \right)}_{\text{Baseline Data}} \underbrace{\left( \begin{array}{c} \text{1 - Saturation} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Measure} \\ \text{Feasibility} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Measure} \\ \text{Size} \\ \text{(kW/ft}^2 \end{array} \right) \left( \begin{array}{c} \text{Measure} \\ \text{Impacts} \\ \text{(kWh/kW)} \end{array} \right)}_{\text{Measure Data}}
 \end{array}$$

19 Because PV potential is not correlated with baseline energy consumption but rather  
 20

1 the non-energy physical characteristics of buildings and facilities, the “baseline data”  
2 for PV potential analysis is available roof space. Estimates of the technical potential  
3 for peak generation (as opposed to annual energy generation) are calculated by  
4 adjusting the units of the measure impacts term to be a ratio of kW output at the time  
5 of system coincident peak to the nominal, rated PV system size. The peak impact  
6 factors are derived from PV hourly generation profile data that are then used to  
7 estimate PV power output at the time of system coincident peak load. Note that it is  
8 not necessary to use supply curve modeling in the PV technical potential assessment  
9 because whereas EE measures are subject to substantial interactive effects, the PV  
10 measures are not.

11  
12 The baseline and measure data used to estimate the technical potential of PV  
13 measures are described in more detail in sections 5.3 and 5.4 of each FEECA utility’s  
14 technical potential report.

15 **Q: Once Technical Potential estimates were developed, what was the next step in**  
16 **your analysis?**

17 **A:** The next step in the analysis was to conduct cost-effectiveness screenings at the  
18 measure level and determine the incentive levels to be applied in the adoption  
19 forecast.

20

21

22

23

**ECONOMIC COST-EFFECTIVENESS SCREENINGS  
AND INCENTIVE LEVEL ESTIMATION**

**Q: How was economic potential defined and estimated for this study?**

A: For this study, economic potential was defined as the technical potential of all measures determined to be cost-effective according to two different cost-effectiveness tests, the RIM test and the TRC test. In the RIM “portfolio” case, measures were defined as being cost-effective if the calculated RIM value was greater than or equal to 1.01. Measures with RIM values less than 1.01 were excluded from the RIM “portfolio” and screened from the achievable potential analysis. Likewise, in the TRC “portfolio” case, measures were defined as being cost-effective if the calculated TRC value was greater than or equal to 1.01. Measures with TRC values less than 1.01 were excluded from the TRC “portfolio” and screened from the achievable potential analysis.

It is important to note that for the purpose of evaluating cost-effectiveness to estimate economic potential, the measure-specific RIM values were calculated without administrative costs or incentive costs in the denominator. Similarly, the measure-specific TRC values were calculated without administrative costs in the denominator. (Incentives are not considered in the TRC test). In this respect, the cost-effectiveness screening was based on purposefully liberal implementations of the standard RIM and TRC tests.

1 **Q: Were any additional screening criteria for estimating Achievable Potential used**  
2 **for this study?**

3 A: Yes, in addition to the aforementioned purely economic screening based on the RIM  
4 and TRC tests, measures that demonstrated simple payback periods of less than two  
5 years with no incentive applications were excluded from the RIM and TRC  
6 “portfolios” and screened from the achievable potential analyses. Additionally,  
7 measures with Participant Test values of less than 1.01 were also screened from the  
8 achievable potential analysis.

9  
10 FPL, PEF, TECO, and Gulf also conducted a second phase of screening based on the  
11 RIM and TRC test results with administrative costs included in the denominator.  
12 Measures with RIM values less than 1.01 (inclusive of administrative costs) were  
13 excluded from the RIM “portfolio” and screened from the achievable potential  
14 analyses. Similarly, measures with TRC values less than 1.01 (inclusive of  
15 administrative costs) were excluded from the TRC “portfolio” and screened from the  
16 achievable potential analyses.

17 **Q: After these additional screenings were performed, what was the next major**  
18 **activity?**

19 A: The next major activity was to determine the measure incentive scenarios to be  
20 modeled in the adoption forecast. This activity was performed by the FEECA  
21 utilities.

22

23

1 **Q: What incentive scenarios were defined for this study?**

2 A: The FEECA utilities defined three measure incentive scenarios – low, mid, and high –  
3 for the TRC and RIM portfolios, respectively.

4

5 For the RIM portfolio, the measure incentives in the high case were defined as the  
6 lesser of the incentive level that produces a simple payback period to the customer of  
7 two years or the maximum incentive allowable that produces a RIM ratio of 1.01  
8 (max RIM). The measure incentives in the mid case were defined as the lesser of  
9 50% of incremental measure cost or max RIM. The measure incentives in the low  
10 case were defined as the lesser of 33% of incremental measure cost and max RIM.

11

12 For the TRC portfolio, the measure incentives in the high case were defined as the  
13 lesser of the incentive level that produces a simple payback period to the customer of  
14 two years or 100% incremental measure cost (max TRC). The measure incentives in  
15 the mid case were defined as the lesser of 50% of incremental cost and the incentive  
16 level that produces a simple payback period to the customer of two years. The  
17 measure incentives in the low case were defined as the lesser of 33% of incremental  
18 cost and the incentive level that produces a simple payback period to the customer of  
19 two years.

20 **Q: How were the incentive levels determined for the municipal utilities?**

21 A: For FPU, OUC, and JEA, Itron calculated the incentive levels according to the  
22 incentive scenario defined by the FEECA utilities. Specifically, Itron used the  
23 measure cost and savings data developed in the technical potential phase of the study

1 together with avoided costs and retail rate forecasts provided by FPU, OUC, and JEA  
2 to determine RIM and TRC ratios, simple payback periods, and other metrics required  
3 to calculate measure incentives according to the incentive scenarios defined above.

4 **Q: What was the next step in the development of Achievable Potential?**

5 A: After cost-effectiveness screenings and incentive level estimation was complete, the  
6 next step in the study was to forecast customer adoption of all passing measures and  
7 estimate the energy and peak demand savings impacts of utility-funded incentive  
8 programs for the period 2010-2019.

#### 10 ACHIEVABLE POTENTIAL

11 **Q: Please explain the methodology and models used by Itron to develop Achievable  
12 Potential estimates for the cost-effective EE measures.**

13 A: I will summarize the methodology and models used by Itron to develop achievable  
14 potential for EE measures. A more detailed explanation is attached to my testimony  
15 as Exhibit MR-11.

16  
17 Itron used KEMA's DSM ASSYST model to develop the achievable potential  
18 estimates. The achievable potential model of DSM ASSYST was developed in the  
19 mid-1990s. The DSM ASSYST achievable potential model has been used by Itron  
20 and KEMA staff on a wide variety of EE potential and goals-setting related projects  
21 over the past decade, including most of the projects referenced previously in my  
22 testimony. This particular achievable potential model has a number of important

1 features and characteristics that make it one of the leading, if not the leading, model  
2 of this type in the industry. These features include the following:

- 3       ▪ Incorporation of both program information and incentive effects on measure  
4           adoption;
- 5       ▪ Stock accounting of both physical stock and the fraction of the remaining  
6           market that is aware and knowledgeable of each measure;
- 7       ▪ Measure adoption curves that reflect both direct and indirect economic factors;
- 8       ▪ Internal methodological consistency between forecasts of program adoptions  
9           and naturally-occurring adoptions; and
- 10      ▪ The ability to assign and calibrate adoption curves to individual measures.

11  
12 Itron used a method of estimating adoption of EE measures that applies to both  
13 program and naturally-occurring analyses. Note that naturally occurring includes  
14 “free riders” and is an estimate of the amount of efficiency adoptions predicted to  
15 occur without further program interventions. Whether as a result of natural market  
16 forces or aided by a program intervention, the rate at which measures are adopted is  
17 modeled in the method as a function of the following factors:

- 18      ▪ The availability of the adoption opportunity as a function of capital equipment  
19           turnover rates and changes in building stock over time;
- 20      ▪ Customer awareness and knowledge of the efficiency measure;
- 21      ▪ The cost-effectiveness of the efficiency measure; and
- 22      ▪ The relative importance of indirect costs and benefits associated with the  
23           efficiency measure.

1 Only measures that pass the measure screening criteria are put into the penetration  
2 model for estimation of customer adoption.

3  
4 A critically important step in the achievable potential methodology is to calibrate the  
5 adoption estimates to actual program adoptions as much as possible. For this study,  
6 program accomplishments were received from the FEECA utilities and used in this  
7 calibration process. Summer peak results were initially calibrated primarily using  
8 FPL's recent accomplishments. In addition, for several utilities winter peak results  
9 were of equal or greater importance than summer peak. Recent program results for  
10 PEF, a winter peaking utility with a strong winter peak focus to their programs, were  
11 used to calibrate the adoption results for measures with significant winter impacts.  
12 The calibration process utilized was iterative. Itron began with measure-specific  
13 adoption curves developed from other recent Itron and KEMA potential studies. Itron  
14 then compared the results from using these curves to the FEECA utilities' recent  
15 program results. Adjustments were then made to some of the adoption curves to  
16 obtain results that better align with actual program accomplishments in Florida. This  
17 process was repeated in consultation with the FEECA utilities until the utilities and  
18 Itron agreed that the results were consistent with program experience in Florida.

19  
20 **Q: Please explain the methodology and models used by Itron to develop Achievable**  
21 **Potential estimates for PV and DR measures.**

22 **A:** In the case of PV measures, Itron did not produce estimates of achievable potential  
23 due to the fact that PV measures did not pass the cost-effectiveness criteria

1 established by the FEECA utilities for purposes of this study, i.e. TRC, RIM, and/or  
 2 Participant tests.

3  
 4 In the case of DR measures, Itron used a scenario-based, assumption-driven  
 5 forecasting approach. The core equation used for estimating DR achievable potential  
 6 is (example is for the residential sector):

$$7 \left( \begin{array}{c} \text{Achievable} \\ \text{Potential} \\ \text{(MW)} \end{array} \right) = \left( \begin{array}{c} \text{Units of} \\ \text{Consumption} \\ \text{(Households)} \end{array} \right) \left( \begin{array}{c} \text{End-use} \\ \text{Technology} \\ \text{Saturation} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Base Tech} \\ \text{EUI} \\ \text{(kW per} \\ \text{Household)} \end{array} \right) \left( \begin{array}{c} \text{Communication} \\ \text{Network} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Tariff} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{DR} \\ \text{Tech} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Program} \\ \text{Participation} \\ \text{Rate} \\ \text{(\%)} \end{array} \right) \left( \begin{array}{c} \text{Load} \\ \text{Reduction} \\ \text{(\%)} \end{array} \right)$$

8  
 9 The methodology for estimating the first six quantities in the identity shown above  
 10 was described previously in this testimony. The methodology for estimating the last  
 11 two quantities – program participation and load reduction – is described here.

12  
 13 For this study, program participation is viewed from the perspective of a “typical”  
 14 year of a mature program, with the understanding that a multiyear ramp-up period  
 15 will be necessary, and that ongoing participation may be subject to fluctuations due to  
 16 factors both within and outside of the program administrator’s control. Although  
 17 various quantitative methods are available for estimating DR program participation,  
 18 this study used a combination of expert judgment and internal projections from the  
 19 FEECA utilities to develop the assumptions used for future program participation for  
 20 DR programs.

21

1 Similar to DR program participation, customer load reductions during DR events may  
2 vary yearly, seasonally, and from event to event. The operational trigger for using  
3 DR programs is usually a system reliability event. Consequently, predicting the  
4 number of DR events (i.e. when the trigger conditions occur) and the circumstances  
5 in which they are dispatched is uncertain. For this study, load reduction is viewed  
6 from the perspective of average expected reductions over multiple events, with the  
7 understanding that size of load reductions will vary from event to event and may be  
8 subject to fluctuations due to factors both within and out of the program operator's  
9 and customer's control.

10  
11 Itron used two different methods to estimate customer load reductions during DR  
12 events for Critical Peak Pricing (CPP) tariffs and direct load control (DLC) programs,  
13 respectively. In the case of CPP tariffs, Itron used an "economic" analysis approach  
14 to estimate load reduction. The "economic" approach relies on empirical modeling of  
15 the customer's likely behavior in response to economic signals (e.g., the difference  
16 between critical peak event and non-event on-peak prices). The "economic"  
17 approach consists of estimating price elasticities from the consumption data of  
18 customers exposed to varying prices or tariffs. The price elasticities are then used for  
19 estimating the load reduction. Assumptions about DR program design (specifically,  
20 CPP) and price elasticities (used in the "economic" approach) were developed on the  
21 basis of an extensive literature review of existing programs in different parts of the  
22 U.S. and were reviewed with and approved by all seven FEECA utilities.

23

1 In the case of DLC programs, Itron used an “engineering” analysis approach to  
2 estimate customer load reductions. The “engineering” approach consists of explicit  
3 “bottom-up” accounting of end-uses, applicability of DR technologies, and historical  
4 estimates of observed load reductions. Assumptions about load reductions from DLC  
5 programs were developed in collaboration with the FEECA utilities based on past  
6 evaluations of existing DLC programs.

7  
8 Given the assumption-driven forecasting framework used to estimate achievable  
9 potential for DR measures in this study, an important aspect of the analysis was the  
10 use of scenarios to capture a range of assumptions and outcomes, particularly with  
11 regard to future program participation in CPP tariffs. While the scenarios developed  
12 for this study should be properly viewed as a subset of possible future outcomes  
13 (rather than a comprehensive assessment of all possible future outcomes), it should be  
14 noted that the scenarios were designed to reflect the range of possible outcomes that  
15 is consistent with expert judgment (based on past program experience) and each  
16 utility’s internal analysis, ongoing projects, future plans, and projections.

17 **Q: Please explain how the residential and commercial new construction market**  
18 **segments were addressed in the analysis of Achievable Potential.**

19 A: The residential and commercial new construction market segments were modeled as  
20 separate market segments in the achievable potential study, using the same supply-  
21 curve and adoption forecasting methodologies that were applied to the residential and  
22 commercial existing construction markets. The only differences between the new  
23 construction and existing construction analyses for the residential and commercial

1 sectors were related to the baseline data, the measure data, and the population data.  
2 Each of these differences is described in more detail below.

3  
4 In the new construction analyses, the baseline end-use energy intensities (kWh/home  
5 for residential and kWh/square foot for commercial) were adjusted to reflect  
6 minimum code baselines for new construction in Florida. Specifically, the residential  
7 heating, ventilation, and air conditioning (HVAC) baselines were adjusted to reflect  
8 the 13 SEER federal minimum efficiency standard for central air conditioners and  
9 heat pumps. In commercial new construction, the lighting, HVAC, and refrigeration  
10 baselines were adjusted to reflect end-use energy intensities consistent with the 2007  
11 Florida Building Code.

12  
13 The second key difference in the new construction analyses was the list of EE  
14 measures modeled. In residential new construction, the achievable potential forecast  
15 was based on a direct subset of the measures modeled in the existing construction  
16 analysis reflecting only those measures that were applicable to residential new  
17 construction. For example, the AC Maintenance and Proper Refrigerant Charging  
18 measures were not applicable to new construction and were thus removed from the  
19 analysis. Similarly, the R-0 to R-19 Ceiling Insulation measure was not applicable to  
20 new construction due to minimum code requirements. In commercial new  
21 construction, the FEECA utilities choose to consider measure “packages” that  
22 reflected integrated design approaches with whole-building energy reduction targets  
23 rather than a direct subset of the itemized measures considered in the commercial

1 existing construction analysis. These measure “packages” were defined to achieve  
2 the following energy reduction targets relative to code: 15% more efficient lighting,  
3 25% more efficient lighting, 10% more efficient cooling and ventilation, 30% more  
4 efficient cooling and ventilation, 10% more efficient commercial refrigeration, and  
5 20% more efficient commercial refrigeration.

6  
7 The third key difference in the new construction analyses was the population data  
8 used to estimate the size of the eligible market. For the existing construction  
9 analyses, the eligible market was defined by the current residential and commercial  
10 building stocks for each FEECA utility. For the new construction analysis, the  
11 eligible market was defined by the annual new construction rates expected for each  
12 FEECA utility. For this study, Itron developed estimates of annual residential and  
13 commercial new construction rates based on the revised load forecasts developed by  
14 each FEECA utility for their 2009 Ten-Year Site Plan filings submitted in April 2009.

15 **Q: Are the methodology and models Itron employed to develop Achievable**  
16 **Potential estimates for the FEECA utilities analytically sound?**

17 A: Yes, the methods and models used by Itron are analytically sound. The methods and  
18 models used have a history of success because they appropriately blend theory and  
19 practice. The models use advanced stock and awareness accounting along with  
20 measure-specific adoption curves that reflect real-world differences in end user  
21 adoption of efficiency measures as a function of direct and indirect measure  
22 attributes. The calibration of the adoption models to the FEECA utilities’ actual  
23 program experience provides an additional important grounding to the study results.

1 **Q: Have these methodologies and models been relied upon by other commissions or**  
2 **governmental agencies?**

3 A: Yes, these methods and models have been used by Itron and KEMA to develop EE  
4 potential estimates and EE goals in a variety of jurisdictions. For example, the  
5 methods and models were used to conduct the potential studies in California that were  
6 used by the CPUC to set EE goals for 2004-2011. The methods and models were also  
7 used to complete a report on EE goals for the Texas Legislature pursuant to a contract  
8 with the PUCT. The methods and models have been used for many other related  
9 projects including those for Xcel Energy (Colorado), PNM, Idaho Power, Los  
10 Angeles Department of Water & Power, Northwestern Energy, as well as many  
11 others.

12 **Q: Can you summarize your estimates of the amount of EE and demand reduction**  
13 **that can reasonably be achieved by the FEECA utilities?**

14 A: Across the seven FEECA utilities, Itron estimates that the 10-year cumulative savings  
15 potential for the RIM-based EE portfolios modeled to range from 1,174 GWh to  
16 2,675 GWh of electric energy consumption, 373 to 963 MW of system coincident  
17 summer peak demand, and 232 to 460 MW of system coincident winter peak demand,  
18 depending on the level of incentive levels assumed. For the TRC-based EE portfolios  
19 modeled, Itron estimates 10-year cumulative savings potential to range from 1,581 to  
20 4,554 GWh of electric energy consumption, 424 to 1,492 MW of system coincident  
21 summer peak demand, and 252 to 983 MW of system coincident winter peak demand,  
22 depending on the incentive levels assumed.

23

1 For DR, Itron estimates that the 10-year cumulative savings potential for the DR  
2 programs modeled to range from 504 to 545 MW of system coincident summer peak  
3 demand and 353 to 481 MW of system coincident winter peak demand, depending on  
4 the relative participation in CPP tariffs and DLC programs assumed. Note that the  
5 DR savings potential is additional and incremental to the existing DR resources in the  
6 FEECA utilities.

7 **Q: Please describe the sensitivity and robustness of the estimates of Achievable**  
8 **Potential to variations in your assumptions.**

9 A: As noted previously, achievable potential results were developed for several  
10 scenarios. Use of multiple scenarios is an effective and common way of testing  
11 sensitivities and increasing the robustness of results. Achievable potential estimates  
12 are sensitive to a variety of factors including measure costs, measure savings,  
13 program information and knowledge building activities, program incentives, and non-  
14 energy measure costs and benefits. Differences in incentive levels and cost  
15 effectiveness tests are the defining elements of these scenarios. By their nature as  
16 forecasts of end user adoption over a 10-year period, there is of course uncertainty  
17 associated with these and all such estimates. Calibration of the achievable potential  
18 results to program adoptions in recent FEECA utility programs is an important part of  
19 the study and serves to increase the reliability of the results by tying them to actual  
20 customer measure adoption rather than simply hypothesized adoption levels. In  
21 addition, the adoption methods and curves used for this study are informed by the  
22 results of similar work conducted by the project team for many other clients. The  
23 Itron and KEMA team's adoption forecasts have been shown to be robust over time

1 as evidenced by comparison of our previous studies' results with subsequent actual  
2 portfolio accomplishments.

3 **Q: Are these estimates of Achievable Potential a reasonable basis for FEECA**  
4 **utilities to propose DSM Goals?**

5 A: Yes, Itron's study results provide directly relevant estimates of achievable potential  
6 for the measures passing the cost-effectiveness and screening criteria. These  
7 estimates are a reasonable basis for FEECA utilities to propose DSM goals. FEECA  
8 utilities can use these results in conjunction with their own assessments of their  
9 utility's resource needs, along with their recent actual program and portfolio  
10 experiences, to develop their goals.

11 **Q: Does this conclude your testimony?**

12 A: Yes, this concludes my testimony.

13

14

1 **BY MS. CLARK:**

2 Q. And are you also sponsoring any exhibits to  
3 your direct testimony?

4 A. Yes, I am.

5 Q. And do those exhibits consist of Exhibits MR-1  
6 through MR-11?

7 A. Yes, they do.

8 **MS. CLARK:** Mr. Chairman, I would note that  
9 Mr. Rufo's exhibits have been premarked for  
10 identification as Numbers 65 through 75 on staff's  
11 exhibit list.

12 **CHAIRMAN CARTER:** For the record, 65 through  
13 75 for identification purposes.

14 (Exhibit Number 65 through 75 marked for  
15 identification.)

16 **CHAIRMAN CARTER:** You may proceed.

17 **BY MS. CLARK:**

18 Q. Mr. Rufo, have you prepared a summary of your  
19 direct testimony?

20 A. Yes, I have.

21 Q. Would you please provide that summary now?

22 A. Yes, I will. Thank you. Good evening. My  
23 direct testimony and exhibits present and summarize the  
24 methodology, input data, and findings contained in the  
25 studies conducted by Itron of technical potential and

1       achievable potential for cost-effective energy  
2       efficiency, load management, and distributed solar for  
3       the seven utilities subject to FEECA.

4               The steps in Itron's analytical work were as  
5       follows: The first step was to identify and select the  
6       energy efficiency demand response and photovoltaic  
7       measures to be analyzed consistent with statutory and  
8       Commission requirements. Energy efficiency measures  
9       were developed through an exhaustive iterative process  
10      with the FEECA utilities, Itron, and the NRDC/SACE  
11      proposing measures. DR measures were identified using a  
12      combination of literature review, reviews of current DR  
13      program activities, and discussions. The PV  
14      technologies were identified by explicitly considering  
15      six characteristics specific to PV electrical systems.

16             The final measures list was comprehensive and  
17      broad, providing an aggressive yet reasonable assessment  
18      of the full technical potential of demand-side  
19      management for the FEECA utilities. Indeed, the final  
20      list of measures included 257 unique energy efficiency  
21      measures, seven unique DR measures, and three unique PV  
22      measures. Further, the list included 25 residential  
23      measures and 24 commercial measures that Itron had not  
24      previously analyzed in potential studies for other  
25      clients.

1           The next steps were to develop measure cost  
2           and savings data for each measure and to development  
3           bottom-up baseline estimates of end-use energy  
4           consumption and peak demands for all in scope market  
5           segments. Using this end-use baseline and measure data,  
6           Itron then estimated technical potential. Technical  
7           potential is defined as the complete penetration of all  
8           measures analyzed in applications where they were deemed  
9           technically feasible from an engineering perspective.

10           Technical potential is a theoretical construct  
11           representing the upper bound of energy efficiency  
12           potential from a technical feasibility sense, regardless  
13           of cost, acceptability to customers, or normal  
14           replacement of equipment. As such, technical potential  
15           does not reflect and is not intended to reflect the  
16           amount of energy efficiency potential that is actually  
17           achievable or cost-effective relative to other resource  
18           options.

19           The next step was to assess the  
20           cost-effectiveness for each measure based on the results  
21           of the technical potential analysis using the Rate  
22           Impact Measure, Total Resource Cost, and Participant  
23           tests. A threshold value of 1.01 was used in the step  
24           for each of the tests.

25           The next step was to calculate the payback

1 level of each of the measures. Measures with paybacks  
2 of less than two years were excluded from the achievable  
3 potential scenarios.

4 The next step was to calculate the incentive  
5 levels to be used in the achievable potential forecasts.  
6 Three incentive levels were developed under both RIM and  
7 TRC for the total -- for a total of six achievable  
8 potential scenarios.

9 For FPU, OUC, and JEA, Itron performed the  
10 cost-effectiveness tests for efficiency measures using  
11 avoided cost and retail rate forecasts. Itron also  
12 determined the incentive levels for each measure for  
13 FPU, OUC, and JEA, according to the incentive scenarios  
14 defined by the FEECA utilities.

15 For these utilities, Itron also conducted the  
16 two-year payback screening analysis. For FPL, PEF,  
17 TECO, and Gulf, Itron provided the measure data input,  
18 and these four utilities conducted their own  
19 cost-effectiveness, maximum incentive, and two-year  
20 payback screening calculations and provided the results  
21 to Itron.

22 After the cost-effectiveness screenings and  
23 incentive level estimation were complete, the next step  
24 in the study was to forecast customer adoption of all  
25 measures passing -- of all passing measures using

1 measure specific adoption curves that take into account  
2 direct and indirect economic factors, and then to  
3 estimate the achievable potential for energy efficiency  
4 measures. Itron developed the achievable potential  
5 using KEMA's DSM ASSYST model, which is generally  
6 recognized as a leading model of this type in the  
7 industry.

8 Itron's study results provide directly  
9 relevant estimates of achievable potential for the  
10 measures passing the cost-effectiveness and screening  
11 criteria. The resulting estimates of achievable  
12 potential are reasonable estimates under the criteria  
13 that define each scenario.

14 **MS. CLARK:** Mr. Chairman, we tender Mr. Rufo  
15 for cross-examination.

16 **CHAIRMAN CARTER:** Thank you.

17 Ms. Kaufman.

18 **MS. KAUFMAN:** Thank you, Mr. Chairman. We  
19 have no questions.

20 **CHAIRMAN CARTER:** Mr. Longstreth.

21 **MR. LONGSTRETH:** Thank you, Mr. Chairman.

22 **CROSS EXAMINATION**

23 **BY MR. LONGSTRETH:**

24 **Q.** Good afternoon, Mr. Rufo.

25 **A.** Good afternoon, or evening as it were.

1           **Q.**    Yes.  I would like to start by asking you a  
2 couple of questions about Itron's role in this process.  
3 Was Itron responsible for determining whether the goals  
4 proposed by the FEECA utilities should be set on the RIM  
5 or the TRC test?

6           **A.**    No, we were not.

7           **Q.**    Did the FEECA utilities consult Itron with  
8 respect to which tests they should use in setting their  
9 goals?

10          **A.**    No.

11          **Q.**    Is it correct that the FEECA utilities, not  
12 Itron, defined the three measure incentive scenarios  
13 that were used?

14          **A.**    That is correct.

15          **Q.**    And, Mr. Rufo, is it correct that the FEECA  
16 utilities provided Itron the marketing budgets that they  
17 should use in, or that Itron should use in the DSM  
18 ASSYST model?

19          **A.**    On that I am not 100 percent sure.  There were  
20 other people working on the project, so I would say I'm  
21 not 100 percent sure about that.

22          **Q.**    And do you know the basis for the marketing  
23 budgets?

24          **A.**    I am not perfectly sure about that, so I don't  
25 want to venture an answer.

1           **Q.**   That's fine. I would like to ask some  
2 questions about the two-year payback issue. Was it  
3 Itron or the FEECA utilities who decided to screen out  
4 all measures that had a payback of less than two years?

5           **A.**   The two-year payback criteria was provided by  
6 the utilities and the Collaborative.

7           **Q.**   And you said by the utilities and the  
8 Collaborative. Do you know who made that decision  
9 between the utilities and the Collaborative?

10          **A.**   I would say that from our perspective we were  
11 given the direction to implement that criteria.

12          **Q.**   Okay, thank you. And did the FEECA utilities  
13 or other members of the Collaborative consult you or  
14 anyone at Itron with respect to this screen?

15          **A.**   As I recall, Itron participated in  
16 conversations, teleconferences on the scenarios. I  
17 wasn't on all of those calls. I was on some of them.  
18 Other Itron staff were on other calls. I think my sense  
19 is that we were mostly listening. I think we would have  
20 answered any questions that were directed to us, but I  
21 think we were in mostly a listening mode as I recall.

22          **Q.**   So you couldn't tell me any advice that you  
23 provided about the two-year payback?

24          **A.**   No.

25          **Q.**   Mr. Rufo, do you believe that measures with

1 paybacks of less than two years will be adopted  
2 automatically by customers based on natural market  
3 forces?

4 **MS. CLARK:** Mr. Chairman.

5 **CHAIRMAN CARTER:** Yes, ma'am.

6 **MS. CLARK:** I would like to object to that  
7 question. As Mr. Rufo has stated, the two-year payback  
8 was something agreed to by the Collaborative. He was  
9 only running the numbers based on the guideline and has  
10 not provided any testimony in this docket in his direct  
11 testimony regarding any advice or opinion he has on that  
12 matter.

13 **CHAIRMAN CARTER:** Mr. Longstreth.

14 **MR. LONGSTRETH:** Mr. Chairman, I believe that  
15 this is an important issue and that it stems and relates  
16 directly to the testimony that Mr. Rufo does provide.  
17 There is an attachment to his testimony that discusses  
18 adoption rates in some detail, and those issues we  
19 believe are critical issues that need to be considered  
20 in assessing free ridership.

21 **CHAIRMAN CARTER:** Ms. Helton.

22 **MS. HELTON:** Can I take a minute and look at  
23 the exhibit that he's referencing?

24 **CHAIRMAN CARTER:** Okay. Let's take a little  
25 break in place. Nobody leaves.

1           **MS. HELTON:** Can you provide me,  
2 Mr. Longstreth, with the exhibit number that you are  
3 referencing?

4           **MR. LONGSTRETH:** Let me just get it. I  
5 believe there is -- I believe I'm referencing MR-11,  
6 which discusses the achievable potential method. And,  
7 for example, on --

8           **CHAIRMAN CARTER:** The basis of the objection  
9 was the fact that he said no regarding the basis of your  
10 question in the context in terms of who made those  
11 decisions to go with the two-year.

12           **MR. LONGSTRETH:** My question was not  
13 actually -- I have moved beyond the question of who. I  
14 think we have established it was not a decision that  
15 Mr. Rufo made. The question is he is an expert on the  
16 subject of --

17           **CHAIRMAN CARTER:** I understand that, but we  
18 are dealing with the objection right now. Let's stay  
19 focused on the objection.

20           **MS. HELTON:** If you could point me,  
21 Mr. Longstreth, I'm looking now at Exhibit MR-11, to  
22 where he is opining about the two-year payback period.

23           **MR. LONGSTRETH:** There is no specific  
24 discussion in this of the two-year payback period, but  
25 there is discussion in this about measure adoption,

1 adoption curves, and those are relevant to, in our  
2 opinion, certainly, to the question of whether if you  
3 apply the two-year payback, will through natural market  
4 forces the customers of these utilities will they adopt  
5 those measures or not. Which is, I would submit,  
6 central to whether or not the two-year payback is a  
7 rational -- being applied in a sensible manner here,  
8 because --

9 **CHAIRMAN CARTER:** Unless I hear more, I'll be  
10 forced to sustain the objection. I think that you could  
11 probably get where you need to get through a different  
12 way. But I'm going to sustain the objection. Let's  
13 move on.

14 If you want to use that exhibit, then you can  
15 use that exhibit, but the basis of the objection is  
16 sustained.

17 **MR. LONGSTRETH:** Okay. I will do that.

18 I'd just like to pass out the residential and  
19 commercial measures, which is exhibit -- and here I'll  
20 admit a little uncertainty about whether the full  
21 content of Exhibit 151 has been included. I believe  
22 that it has not yet; and, therefore, I'd like to pass  
23 that out as an exhibit. The commercial measures were  
24 passed out earlier this morning, and are --

25 **CHAIRMAN CARTER:** Just hang on a second. Let

1 everybody get on the same page here. Okay.

2 **MS. HELTON:** Just for purposes of the record,  
3 Mr. Chairman, I think 151 was the exhibit that was  
4 supplemented the end of July. So if we could just make  
5 sure we are using the most recent version, I think that  
6 would be good.

7 **MR. LONGSTRETH:** Mr. Chairman, I believe that  
8 I have -- and I confirmed with Ms. Clark earlier that  
9 the versions I'm going to pass out are the most recent  
10 corrected versions.

11 **CHAIRMAN CARTER:** Okay. Is that fine,  
12 Ms. Clark?

13 **MS. CLARK:** I believe he has the right ones,  
14 yes.

15 **CHAIRMAN CARTER:** Okay. All right, then.

16 **MR. GUYTON:** Mr. Chairman.

17 **CHAIRMAN CARTER:** Yes, sir.

18 **MR. GUYTON:** Will we identify this as a new  
19 exhibit since we already have a 151, or is this --

20 **CHAIRMAN CARTER:** Are you just going to use it  
21 for cross-examination, or are you planning -- please  
22 leave one for Commissioner Argenziano.

23 **MR. LONGSTRETH:** Based on the discussion I had  
24 with staff, I believe that the entirety of this has not  
25 been entered, so I would like to introduce it as a new

1 exhibit, and we could just have these two as a  
2 composite.

3 **CHAIRMAN CARTER:** Thank you. Okay.

4 **MS. BROWNLESS:** Commissioner, may I inquire?

5 **CHAIRMAN CARTER:** Hello.

6 **MS. BROWNLESS:** I have two pieces of paper.  
7 I'm just trying to keep this straight. One was passed  
8 out this morning that says Itron Supplemental and  
9 Corrected Response to First Set of Interrogatories  
10 Number 1 through 8, okay. And then we had one  
11 yesterday, Itron response. So what are we -- what is  
12 151?

13 **CHAIRMAN CARTER:** 151 is the one we entered  
14 this afternoon. Remember when we entered the exhibits  
15 for staff? Remember we had a plethora, for lack of a  
16 better word, of exhibits that we entered in. And then I  
17 recognized staff, and that 151 was the one that staff  
18 had entered in.

19 **MS. BROWNLESS:** Well, are they --

20 **MS. HELTON:** Mr. Chairman, I think that  
21 supplement that we entered in this afternoon or, I  
22 guess, earlier today had just two pages that had  
23 Progress-specific information. It might be cleaner and  
24 easier if we just number this the next number.

25 **CHAIRMAN CARTER:** All right. So let's do that

1 so we can all be on the same page. Let's not go back  
2 and reread water. Let's make this 165, Commissioners.  
3 165. Okay. A short title? And it will be a composite,  
4 Commissioners, for your records. 165 will be a  
5 composite exhibit.

6 **MR. LONGSTRETH:** A short title could be  
7 Two-Year Payback Measure Data.

8 **CHAIRMAN CARTER:** Okay. Two-Year Payback  
9 Measure Data. Hang on before you start again. Just  
10 hang on a second.

11 Now, this is -- okay. There are two documents  
12 here, do you want those to be part of 165, as well?

13 **MR. LONGSTRETH:** No. I just -- and pardon me.  
14 I was just passing these out so that we didn't break up  
15 the flow.

16 **CHAIRMAN CARTER:** Oh, okay. I'm all in favor  
17 of the flow. Cool. For now, 165, Commissioners,  
18 composite, these two charts.

19 (Composite Exhibit Number 165 marked for  
20 identification.)

21 **CHAIRMAN CARTER:** Does everyone have those?  
22 And they are entitled the Two-Year Payback Measure Data.  
23 Okay. You ready? Hold on one second. Let's make sure  
24 everyone gets this. Okay. Does everyone have one?

25 Okay. Mr. Longstreth, you may proceed.

1                   **MR. LONGSTRETH:** Thank you.

2                   **BY MR. LONGSTRETH:**

3                   **Q.** Mr. Rufo, are you familiar with the two tables  
4 that have been just handed out now?

5                   **A.** Generally.

6                   **Q.** And am I correct that Itron produced these?

7                   **A.** That's correct.

8                   **Q.** And would you be able to just walk me through,  
9 maybe we can start with the commercial table, and I'm  
10 particularly interested in just having clarity on what  
11 is represented by the cumulative year ten penetration  
12 rate.

13                   **A.** That would be the cumulative penetration rate  
14 for each of the measures shown here with respect to the  
15 remaining potential. So I think, as was mentioned by  
16 Witness Masiello earlier -- I don't remember if that was  
17 today or maybe yesterday, I think it was today -- the  
18 achievable adoption analysis takes us to a starting  
19 point, the adoptions as of 2007, I believe it is. So if  
20 a given measure had X percent already adopted saturated  
21 in the market, the Y, one minus X would be the Y  
22 remaining percent. These percents then apply to the Y  
23 remaining percent. So a low value here, a zero here  
24 would be Y is still remaining. A 100 percent value here  
25 would be Y has been exhausted. Does that help?

1           **Q.**    So we'll just -- maybe if we could explain  
2 that without the X and the Y?

3           **A.**    I thought that was going to be helpful, but  
4 let's try it again. I'll slow down.

5           **Q.**    Why don't we just take the commercial premium  
6 T-8 electronic ballast. Maybe -- what is that? What's  
7 a premium T-8?

8           **A.**    That is a high-efficiency linear fluorescent  
9 lighting system. Premium refers to one of the later  
10 generations of T-8 technology. T-8 technology has been  
11 around since the 1980s. It really began to penetrate  
12 heavily in the 1990s, first generation T-8. And there  
13 are now, in the jargon of the field, multiple  
14 generations of T-8 technology with the later generations  
15 being the more efficient. Premium refers to those later  
16 more efficient generations.

17          **Q.**    And so on this chart, cumulative ten-year  
18 penetration rate is 91 percent. Does that mean that  
19 there is 91 percent remaining to be penetrated, or does  
20 that mean it has penetrated to 91 percent?

21          **A.**    That means the amount that we started with as  
22 remaining at the beginning of the analysis. So let's  
23 just -- let me make up a number. Let's say the measure  
24 was 50 percent saturated at the time we started the  
25 analysis in 2007. That would mean 50 percent would

1 remain available, hadn't yet adopted the measure. This  
2 would be 91 percent of that 50 percent that is  
3 remaining.

4 Q. Okay. And so then the next, the premium T-8  
5 reflector, that has a 5.5 percent. So there is --

6 A. The converse would be true.

7 Q. The converse.

8 A. Uh-huh.

9 Q. And when you indicate in this column this is  
10 the penetration rate in the absence of a DSM program, is  
11 that correct?

12 A. That is correct.

13 Q. And then in the final column you have  
14 cumulative year penetration rate RIM. What is the  
15 reference to RIM versus TRC?

16 A. I think that -- to the best of my knowledge,  
17 we may have been asked to provide it that way, but in  
18 our modeling framework, as you can see, we estimate --  
19 this is a reflection of what we call naturally  
20 occurring. And we estimate it. It's by definition  
21 independent of programs, so it is the same under all the  
22 scenarios.

23 Q. Okay. Is it possible that the -- there's some  
24 measures that are not in both categories. Perhaps they  
25 didn't pass the RIM test versus the TRC test?

1           **A.**    That would be possible.  I don't know looking  
2 at this -- okay.  I do see some blanks, but, yes.

3           **Q.**    If you don't -- if you're not --

4           **A.**    Yes, that's right.  When they are both  
5 present, they are identical.  But in cases where only  
6 one of the criteria was met, then you wouldn't see the  
7 value.

8           **Q.**    And just to make sure everything is clear, the  
9 table is the same for the residential measures as well?

10          **A.**    Yes.

11          **Q.**    So if we looked at a measure like on the first  
12 page, AC maintenance, could you tell me what the  
13 penetration rate in the absence of programs will be for  
14 that?

15          **A.**    Yes.  That's showing a 2.9 percent under the  
16 TRC, and it's not present under the RIM.

17          **Q.**    And, Mr. Rufo, does this indicate -- table  
18 indicate what the current penetration rate is for any of  
19 these measures?

20          **A.**    No, it does not.

21          **Q.**    Okay.  And is it possible that the current  
22 penetration rate could be higher if a program existed  
23 now?

24          **A.**    Can -- I'm not sure exactly what you mean.

25          **Q.**    I thought earlier today one of the witnesses

1 indicated, and I apologize I can't remember who it was  
2 exactly, that some of their existing penetrations are  
3 currently higher than those shown for the ten-year  
4 penetration rate. And for programs which they have, I  
5 believe, non-incentive marketing type programs.

6 **A.** I would, I guess, recharacterize maybe the way  
7 that I thought I heard that. I think that was a  
8 reference to just what I had said before, let's call --  
9 the remaining saturation at the start year of the study  
10 analysis, let's call that saturation. So cumulative  
11 saturation as of 2007. That's also referred to in our  
12 model documentation as the not complete factor. I think  
13 that was a reference to the fact that that cumulative  
14 penetration -- saturation as of 2007 may be higher than  
15 this what I will call marginal penetration rate for the  
16 remaining eligible stock.

17 **Q.** Okay. And other words --

18 **A.** And that could be case with or without any  
19 particular program. That just may be an artifact of  
20 where the cumulative saturation is today versus this,  
21 which is a forecast of marginal -- the remaining  
22 incremental potential in percentage terms. So these  
23 numbers would have to be added to those numbers if you  
24 wanted, say, to know what is the cumulative penetration  
25 in year ten in total. That would be these numbers plus

1 those at the current penetration levels.

2 Q. And does the current level that you consider,  
3 for example, for AC maintenance, outer coil cleaning,  
4 does that -- did you assume that whatever current  
5 activities are in place would continue into the future?

6 A. In the naturally occurring forecast?

7 Q. Correct. If there were, for example,  
8 education programs currently in place?

9 A. No. In the naturally occurring forecast, we  
10 turn everything off. So it is the world without the  
11 programs, even if they do currently exist.

12 Q. Okay. And for that example, the 2.9 is  
13 2.9 percent above the current penetration. So everybody  
14 who is cleaning them now keeps cleaning?

15 A. Yes. If the current penetration was  
16 30 percent, this would be 2.9 percent plus the  
17 30 percent would be your year ten total saturation.

18 Q. All right. Thank you.

19 And, Mr. Rufo, do you have any estimate or are  
20 you able to estimate the average penetration rates for  
21 all of these measures? Is that something you know,  
22 naturally occurring?

23 A. I don't remember off the top of my head  
24 whether that is something that we have provided in  
25 testimony or PODs. I don't have a firm number in my

1 head as far as a weighted average of these values, if  
2 that's what you are asking.

3 Q. Yes.

4 A. So I don't know if that has already been  
5 produced.

6 Q. Okay. I believe we should have passed out a  
7 document labeled Itron supplemental and corrected  
8 response to NRDC's and SACE's first sets of  
9 interrogatories.

10 CHAIRMAN CARTER: Do you need a number?

11 MR. LONGSTRETH: Am I correct that this is not  
12 yet --

13 CHAIRMAN CARTER: Staff, is this included  
14 already? Do we need a number?

15 MS. FLEMING: I believe this is already  
16 included as part of 151.

17 MR. LONGSTRETH: Okay. Yeah. Correct. So we  
18 do not need a number.

19 CHAIRMAN CARTER: Okay. At the break, make  
20 sure you check it out to make sure that it is there,  
21 okay?

22 Okay. You may proceed.

23 MR. LONGSTRETH: Thank you.

24 BY MR. LONGSTRETH:

25 Q. So, Mr. Rufo, if you could turn to Page 2 of

1 this document. Does this show the percentage of the  
2 technical potential that was eliminated due to  
3 application of the two-year payback criteria?

4 **A.** Yes, that is my understanding of what this  
5 shows.

6 **Q.** And is it correct that the annual gigawatt  
7 hour range is from 33.9 percent to up to 46.7 percent?

8 **A.** Yes.

9 **Q.** And, Mr. Rufo, it is fair to say that the  
10 measures -- that these measures are the most  
11 cost-effective measures that were evaluated as part of  
12 the technical analysis?

13 **A.** I guess that would depend on the definition of  
14 cost-effective.

15 **Q.** Is it -- well, I'll try rephrasing that.

16 Would you say that these measures provide the  
17 greatest amount of efficiency for the lowest up-front  
18 cost?

19 **A.** I don't -- I don't know if I would be able to  
20 say it exactly that way. Because by definition, what  
21 we're talking about here is a payback screen. So the  
22 proxy, if you will, for -- the economic proxy is  
23 payback, which is a measure of cost-effectiveness, one  
24 possible measure of cost-effectiveness from a customer's  
25 perspective. So I guess I'm struggling a little bit

1 with the exact characterization of how you characterize  
2 it, maybe.

3 Q. Could I just ask how would you characterize  
4 measures that have a payback of less than two years  
5 compared to measures that have a payback of more than  
6 two years?

7 A. Well, I guess I would just say that -- yeah,  
8 these are likely the lower -- the lower cost measures  
9 from the customer's perspective. Now, that's just from  
10 a payback. There is also -- you could do a benefit/cost  
11 ratio, which takes into account the time value of money  
12 and those kinds of things. But payback is reasonably,  
13 most of the time, correlated with a participant BC  
14 ratio. So from the customer's perspective, these are  
15 low cost measures, yes.

16 Q. And would you say from the customer's  
17 perspective they are the most low cost measures of all  
18 the --

19 A. With the caveat that a BC analysis might show  
20 somewhat of a different mix. So, yes, economists would  
21 say that a benefit cost, present value benefit/cost  
22 analysis is sounder than the payback, it's just  
23 shorthand. It may not be as indicative, but they are  
24 correlated most of the time.

25 Q. Okay. Mr. Rufo in the past energy efficiency

1 potential studies that you have performed, have you ever  
2 excluded all measures that have a payback of less than  
3 two years?

4 **A.** I guess I believe that Itron has previously --  
5 well, I know that Itron has previously done work for FPL  
6 in which that criteria was used. To my knowledge, I  
7 haven't -- I don't know that we have used the two-year  
8 criteria in other studies recently that I'm aware of,  
9 but it's possible that it has been used. And, I mean, I  
10 have been doing this work for 20 years at several  
11 different firms, and so I don't know if it has been used  
12 in any other study that the firms that I have been  
13 engaged with have conducted.

14 **Q.** But you personally have never been involved in  
15 a project outside of Florida, let's say, in which all  
16 measures that had a payback of less than two years were  
17 excluded?

18 **MR. GUYTON:** Objection. It goes beyond the  
19 scope of this witness' testimony. This witness did not  
20 testify as to a two-year payback or did not testify as  
21 to his prior studies and whether or not they used the  
22 two-year payback. He simply --

23 **CHAIRMAN CARTER:** Hang on. Hang on. Let's  
24 just rephrase. Rephrase. Okay?

25 **MR. LONGSTRETH:** Okay. Can I just also

1 mention that the witness does make reference to --

2 **CHAIRMAN CARTER:** Just rephrase.

3 **MR. LONGSTRETH:** Okay.

4 **CHAIRMAN CARTER:** Do you need to take a  
5 moment?

6 **MR. LONGSTRETH:** I would like to take a  
7 moment.

8 **CHAIRMAN CARTER:** Yeah. Okay. Let's do that.  
9 (Off the record.)

10 **CHAIRMAN CARTER:** We are back on the record.  
11 You may proceed.

12 **BY MR. LONGSTRETH:**

13 **Q.** Mr. Rufo, Exhibit MR-1 to your -- your  
14 testimony contains a list of studies that you have  
15 conducted recently. Have you -- in -- in any of these  
16 studies -- did all measures that have a pay -- were all  
17 measures with a payback of less than two years excluded?

18 **MR. GUYTON:** Objection. It goes beyond the  
19 scope of the testimony. This witness offered this list  
20 of studies simply to show his qualification who have  
21 done the analysis in this case. This is not offered for  
22 the substance of the studies and the information contain  
23 therein. It is beyond the scope of his direct, unless  
24 they are challenging his qualification.

25 **CHAIRMAN CARTER:** Ms. Helton, I am -- Ms.

1 Helton.

2 **MS. HELTON:** Yes, sir.

3 **CHAIRMAN CARTER:** I think -- I'm thinking  
4 aloud on this one about the --

5 Jane, could you read back the question,  
6 please?

7 (Pending question read by reporter.)

8 **CHAIRMAN CARTER:** This is on Exhibit MR-1.  
9 Ms. Helton.

10 **MS. HELTON:** Yes, sir. I'm looking at it  
11 right now.

12 **THE WITNESS:** I guess I never should have  
13 mentioned the air conditioning.

14 **CHAIRMAN CARTER:** Why don't we do this? Let  
15 me take this under advisement, and we will move on.  
16 I'll come back out. Let me take it under advisement,  
17 and we'll come back on that. I will hold off on my  
18 ruling.

19 This might be a good time for a stretch break.  
20 Why don't we do that. We will come back at ten after.

21 (Recess.)

22 **CHAIRMAN CARTER:** Okay. We are back on the  
23 record.

24 **MR. GUYTON:** Mr. Chairman.

25 **CHAIRMAN CARTER:** Yes, sir, you are

1 recognized.

2 **MR. GUYTON:** In the interest of time and  
3 trying to move this along, I will withdraw my most  
4 recent objection, and perhaps that will facilitate the  
5 cross.

6 **CHAIRMAN CARTER:** That will be most  
7 appreciated. Thank you very kindly. Let's proceed.

8 **MR. LONGSTRETH:** The objection was withdrawn?

9 **CHAIRMAN CARTER:** Withdrawn.

10 **MR. LONGSTRETH:** Thank you. Should I repeat  
11 the question?

12 **CHAIRMAN CARTER:** We can have her -- do you  
13 remember it?

14 **MR. LONGSTRETH:** No, I will repeat it, because  
15 it was very painful when I had it reread last time. It  
16 was so inartful. (Laughter.)

17 **CHAIRMAN CARTER:** You think it was painful for  
18 you.

19 **MR. LONGSTRETH:** I would like the community,  
20 as a whole, to have less pain.

21 **BY MR. LONGSTRETH:**

22 **Q.** Mr. Rufo, in the studies referenced in Exhibit  
23 MR-1 starting on Page 2 of 2 -- I'm sorry, I must --  
24 sorry, on one of two and two of two, those studies, in  
25 any of those studies were measures that did not pass a

1 two-year payback omitted from the analysis?

2 **A.** I believe, as I mentioned before, there's an  
3 FPL study included on the list. So that one would -- I  
4 believe had the two-year payback. I'm pretty sure about  
5 that. Otherwise, for a two-year, I would say likely  
6 not. There is another study on here for Xcel Energy,  
7 DSM potentials for (inaudible) filing. That one, I was  
8 not directly involved with, so I can't definitively say.  
9 And then the DSM potential study Xcel Energy Colorado,  
10 as I recall, we were a subcontractor on that. And I  
11 believe that a client -- there was a one-year payback  
12 requested to be used during that study. But I'm not  
13 positive what eventuated with that as I was a  
14 subcontractor.

15 **Q.** So just other than those two that you have  
16 mentioned, you're not aware of --

17 **A.** The others did not have a two-year payback  
18 threshold.

19 **Q.** Okay. Thank you. With respect to the  
20 one-year payback that was, I believe you said requested  
21 to be used is that --

22 **A.** Yes. I'm only saying it that way because I  
23 was a subcontractor on the Xcel Energy Colorado project.  
24 So I was -- we were involved for awhile. There was a  
25 point where, as I recall, that was being used, but I

1 can't -- I can't say what the final outcome of that  
2 study was, because we handed over our data to the prime,  
3 and they continued on with the client and --

4 Q. So you don't know whether the commission in  
5 Colorado set goals based on the analysis that included  
6 the one year payback?

7 A. I'm not sure, correct.

8 Q. Okay. And do you have any reason to believe  
9 that they may not have done so? Was the one-year  
10 payback in dispute, as you understood it?

11 A. You know, one of the reasons why I thought  
12 there may have been a reference to that in somebody  
13 else's testimony, and so that was the reason. So I just  
14 wasn't -- wasn't sure.

15 Q. Okay. Mr. Rufo, is it correct that different  
16 measures have different barrier curves?

17 A. Yes.

18 Q. And could you explain what a different -- what  
19 a barrier curve is?

20 A. Okay.

21 Q. Without using any X and Ys.

22 A. Okay. Well, I guess it might be -- the way I  
23 have explained this in the past is using my chart, which  
24 was provided in Exhibit MR-11 on Page 7. So is it okay  
25 if I reference that in my reply? Okay. So this chart

1 shows example measure implementation curves that we use  
2 in the DSM ASSYST potential model. And just starting  
3 with the description of what's on each of the axes. At  
4 the bottom we have the participant benefit/cost ratios,  
5 which I think everybody, given the discussion I have  
6 heard the last few days, is comfortable with what that  
7 is, benefits over costs in a net present value analysis  
8 from the participant or end user's perspective. And on  
9 the other axis we have the penetration rate for the  
10 measure.

11 So the idea is that as the measure is more and  
12 more attractive to the customer, the probability that  
13 the customers will adopt the measure increases because  
14 of the financial benefit. That's why all of the curves  
15 have the basic shape that they do, starting low and  
16 going high.

17 I have added -- a few years ago, I added this  
18 top curve here to try to explain this more generally to  
19 folks because it can be a little bit complicated. What  
20 the idea here is -- and that curve you see there is  
21 labeled the no barriers curve. So if you notice the  
22 starting point there or the first point, and you could  
23 draw a line from zero, it's just absent here, is at a  
24 benefit/cost associate of 1.0. So what that would say  
25 is if there were no barriers and the Participants

1 benefit/cost ratio was one, then you might expect under,  
2 you know, classical economic theory, the average  
3 customer would adopt the measure. It is 50 percent,  
4 because these are averages, and there is always a  
5 distribution of customer characteristics around the  
6 mean. But, on average, that measure would be  
7 attractive.

8           What has happened, what we have observed  
9 historically in the field, is oftentimes when we  
10 calculate these benefit/cost ratios, and then we go out  
11 to observe what we call revealed preferences, what  
12 actual adoptions are in the market, we don't find  
13 adoption falling on that curve. As traditional economic  
14 theory would tell us that they might. And we find  
15 oftentimes that it is not even close. That is something  
16 that is often referred to as the implicit discount rate  
17 issue or the payback gap in the literature, which is to  
18 say why don't customers adopt these measures when they  
19 look to be in the customer's economic interest. And  
20 there is lots of, you know, literature out there on that  
21 topic.

22           So what we have to do as analysts is we say,  
23 well, okay, that curve didn't work. It didn't explain  
24 what we observed. Let's try to construct a curve that  
25 is based on what we observe. Colleagues of mine at a --

1 at a firm that was active in the 1990s energy, we  
2 developed this DSM ASSYST model during that time, and  
3 the first curve that we developed was the one in the  
4 middle, we called the moderate barrier curve. And that  
5 we developed. I think it's referenced in the testimony  
6 maybe or one of the reply interrogatories. That was  
7 developed based on observing customer adoption from a  
8 series of controlled experiments that Synergy did for  
9 various clients in the mid-1990s, in which different  
10 levels of incentives were offered, and this curve was  
11 developed to explain -- to correlate the benefit/cost  
12 ratio to what the actual adoptions were.

13 So that was the first curve that we used in  
14 this adoption model in the mid-1990s. And you can see  
15 in that curve that it takes a higher benefit/cost ratio  
16 than one for the customer to adopt the measure in the  
17 scenario. Maybe in that moderate curve it looks like a  
18 benefit/cost ratio of almost 7 for 50 percent of the  
19 market to adopt. So that's benefit/cost ratio. I know  
20 it is easier for people to think in terms of payback.  
21 It is a little bit more of an intuitive number, and  
22 there's not a one-to-one translation of BC ratio to  
23 payback. But that would be a pretty -- a pretty low  
24 payback measure. Whereas, I didn't mention that BC  
25 ratio of one under the no barrier curve, that might be a

1       payback of 7 years, 8 years. It might be the equivalent  
2       value for the BC of one.

3               So, we have been -- developed these -- so that  
4       was the curve we used and it worked pretty well for  
5       certain kinds of lighting, commercial lighting programs,  
6       which was the basis for the development of the original  
7       curve. But then, again, we found that that curve  
8       explained what we observed and revealed preferences for  
9       a number of measures, but it didn't explain all of them  
10      very well. And over time, you know, we found that to  
11      calibrate our models to what we observed, we needed a  
12      variety of different curves. And they are labeled here  
13      qualitatively as low barrier versus high barrier.

14             So the high barrier curves are just reflecting  
15      that the benefit/cost ratio that seems to be necessary  
16      to get an equivalent percentage of the population to  
17      adopt is a lot higher than it would be for a low barrier  
18      measure or a no barrier measure.

19             Now I will pause and see if I have made any  
20      ground there, or if I've confounded things.

21             **Q.** Thank you. I found that very helpful. One  
22      follow-up. I think you indicated that for some a  
23      benefit/cost ratio of -- would need to be 7 to get  
24      50 percent. I think -- was that the moderate barrier?

25             **A.** Yes. I was using this as an example.

1           **Q.**   And did you provide us what the -- what the  
2 range of payback might be for that to get to that --

3           **A.**   No, I didn't, because it's not a one-to-one.  
4 I can't -- I can't convert the BC ratio of 7 directly to  
5 a payback. It depends on the discount rate and the life  
6 of the measure and some other factors.

7           **Q.**   And, well, just briefly, can you explain what  
8 factors influence these?

9           **A.**   Yes, that is important.

10          **Q.**   Just briefly?

11          **A.**   Well, on the next page, Exhibit C, is one  
12 group of analysts' summary of, well, what are the these  
13 market barriers? Why don't customers adopt these  
14 measures at the levels that economic theory would say  
15 they should? And that is -- this is a list of market  
16 barriers. And I don't know if it would be -- let me  
17 just give people a minute to look at that. I don't know  
18 if would be fruitful to go over some of them.

19          **Q.**   I guess just sort of one -- yeah, I think  
20 people can review that. That's helpful to have it  
21 there. Just turning to Page 5 of this exhibit, am I  
22 correct that for a measure with a high barrier curve  
23 and -- well, you have a footnote in Footnote 5 here, and  
24 I was just interested. In here you do indicate some of  
25 the payback periods, and I wonder if you could just

1 explain those for us?

2 **A.** To go through the footnote?

3 **Q.** Yes. I'm not asking you to read it. I  
4 thought you could probably summarize it more accurately  
5 than I could summarize it in my answer (sic).

6 **A.** Well, yes, I guess the purposes of the  
7 footnote was to, again, just continue to try to explain  
8 in illustrative terms what's going on here. And I added  
9 this footnote over the last couple of years, because I  
10 thought, you know, a lot of people had trouble  
11 conceptualizing BC ratio. But the particular example in  
12 the footnote is just kind of a random example. With,  
13 you know, you've seen 15-year measure life and a  
14 15 percent discount rate. And, basically -- I'm trying  
15 to refresh my memory on exactly what we are doing here.

16 Right. This is a reference to the low barrier  
17 curve, and I think someone graciously in their testimony  
18 may have pointed out an error that that should be the  
19 high barrier curve in the exhibit. No, no. I'm sorry  
20 this part is right. I think it may have been another  
21 part. Let's see here. I haven't look at this for a  
22 while. Let me refresh my memory.

23 **Q.** Take your time.

24 **A.** I'm sorry. That is the high barrier curve.  
25 Right. So that's saying that in the high barrier case

1 it takes a very low payback of six months for half the  
2 market to adopt; whereas in the lower barrier case, a  
3 payback of two years would be adequate for half the  
4 market to adopt. In this hypothetical, that's just one  
5 particular hypothetical example. And there's another  
6 set of assumptions that aren't shown here on what the  
7 savings and the costs would be in that hypothetical  
8 example. But there are, you know, hundreds of different  
9 combinations of costs and savings and discount rates and  
10 such that would --

11 Q. And, Mr. Rufo -- are you finished?

12 A. No, I'm done. Go ahead.

13 Q. Would you recommend that because of these  
14 different barrier curves, different incentive levels are  
15 required to overcome the barriers present for different  
16 measures?

17 A. Well, I guess in my testimony I'm not -- I'm  
18 not making those kinds of recommendations. That's a  
19 policy choice. And there may be, you know, there may be  
20 multiple ways of encouraging adoption of that measure,  
21 so I wasn't -- it wasn't the purpose of my testimony to,  
22 I guess, opine on that. I would end up -- what I'm  
23 trying to do in my testimony is to summarize the  
24 estimates that we made under the criteria that we are  
25 provided for the study.

1           **Q.**    Maybe I can just ask with respect to past  
2 studies that you have worked on, among those listed  
3 MR -- let's do -- sorry. In MR-1, those that you  
4 personally worked on, did you ever recommend incentive  
5 levels as part of your analysis?

6           **A.**    No. In most of these -- in most of these  
7 studies, we have provided -- I think in all of them we  
8 provided results for multiple scenarios, with each  
9 scenario having different incentive levels. And I don't  
10 believe in any of these studies, subject to check, there  
11 was a firm -- a recommendation for which scenario to  
12 choose or which incentive level to choose.

13          **Q.**    And, Mr. Rufo, if you were just based on the  
14 different adoption curves presented on MR-11, Page 7,  
15 again, that Exhibit A, if I were trying to achieve  
16 30 percent adoption for a measure, would I have to offer  
17 a different incentive for a low, moderate, or high or  
18 extremely high barrier measure that is a measure that  
19 had that, that fell along that barrier curve?

20          **A.**    Well, in this -- in this modeling world, is  
21 that what you are referring to, in the DSM ASSYST  
22 modeling framework?

23          **Q.**    Correct. I guess I --

24          **A.**    Or in general if you were running a program?

25          **Q.**    I was suggesting if I were running a program

1 and I had a measure, one of which had a low barrier and  
2 one which I believe had a high barrier, would I need to  
3 offer different incentives to achieve the same  
4 penetration level?

5 **A.** Well, you might -- that would be one of your  
6 choice, but other choices would be to -- if your goal  
7 was to increase the penetration level, to mitigate the  
8 market barriers. So there might be other ways to  
9 mitigate the market barriers more directly than the  
10 incentive.

11 **Q.** And what are some of those ways?

12 **A.** Through information and training, and there  
13 is -- there's a lot of different, depending on the  
14 market barrier, there are a lot of different ways to  
15 try to mitigate these barriers. They are not  
16 necessarily easy, and the full spectrum of ease or  
17 extreme difficulty for any particular measure at any  
18 particular point in time to address any particular  
19 market barrier.

20 **Q.** And for some measures, do you believe it is --  
21 could it be effective to offer education programs, for  
22 example that, I guess, reduced the information or search  
23 cost barrier that might increase the penetration of a  
24 measure?

25 **A.** Yes.

1           **Q.** Mr. Rufo, I'd just like to turn back to the  
2 table of commercial measures. That is Exhibit 165. In  
3 the other programs that you have --

4           **A.** Mine is not marked. This one?

5           **Q.** Yes. It didn't start out marked. We -- after  
6 we handed it out --

7           **A.** The naturally occurring?

8           **Q.** Correct.

9           **A.** Okay.

10          **Q.** Are the measures -- do you know whether the  
11 measures that are contained in this two-year payback,  
12 are those measures that in the past studies you have  
13 worked on listed in your -- in the attachment to your  
14 testimony, are many of these measures frequently  
15 employed as part of those studies?

16          **A.** If you're asking whether the measure list here  
17 is fairly similar to the measure list in the other  
18 studies.

19          **Q.** That is the measure list that is implemented  
20 as part of -- as a result of those studies. Are the  
21 measures here frequently included among measures --

22          **A.** Yes, I think we said in our testimony that --  
23 I think what we said was there were a number of measures  
24 that were implement in this study that haven't been  
25 implemented in any of our recent studies. So the

1           implication of that is the remaining measures were  
2           pretty similar, and I forget exactly what the numbers  
3           are. But I think that the majority of measures were  
4           included in the other studies as well.

5           **Q.** I guess the question I have, and maybe you  
6           don't know this, but after those studies were completed,  
7           those other studies, at the program phase do you know  
8           whether the measures included, for example, in this list  
9           of commercial measures, obviously there are a lot of  
10          them, I'm not asking you to review all of them, but do  
11          you know whether some of those were included in those  
12          studies?

13           **MS. CLARK:** Mr. Chairman.

14           **CHAIRMAN CARTER:** Yes, ma'am.

15           **MS. CLARK:** We withdrew the objection to the  
16          other. This is going beyond the scope of his testimony  
17          in terms of describing what this study was. Now they're  
18          asking him to describe other studies. It's beyond the  
19          scope of what he filed in his testimony today.

20           **MR. LONGSTRETH:** Mr. Chairman, I would believe  
21          that it's -- stems out of his assessment of what are  
22          achievable potential measures and his expertise on that,  
23          which all the utilities are relying on, and which is an  
24          important consideration for the Commission to know  
25          whether the measures that were excluded are measures

1 that are -- can be successfully implemented elsewhere.

2 **MS. CLARK:** Mr. Chairman.

3 **CHAIRMAN CARTER:** Yes, ma'am.

4 **MS. CLARK:** I would offer that they are  
5 offering -- they had their witnesses to present this  
6 testimony, and they have asked other witnesses, other of  
7 the utilities' witnesses on the two-year payback. I  
8 think this is going beyond the scope of Mr. Rufo's  
9 testimony at this point.

10 **MR. GUYTON:** If I might just interject.

11 **CHAIRMAN CARTER:** Let me -- hold on, I'm  
12 thinking. Because I think you can get what you need to  
13 get without doing what you're doing. I think you can  
14 get there.

15 Ms. Helton.

16 I do think that you can get the necessary  
17 information you need without doing it. I mean, I'm not  
18 second-guessing your abilities as a lawyer by no stretch  
19 of the imagination, because I play one on TV, and that's  
20 not the real world. But let's do this. Let's just kind  
21 of let's -- everybody just kind of hold up for a second.  
22 I know it's late for everybody. We have been going for  
23 a long day, and we are about to get there. But let's do  
24 this. Before I ask Ms. Helton on this objection, let's  
25 just kind of take a quick break everybody. Everybody

1 kind of put your guns back in your holsters and  
2 everybody just kind of take five. Look over your notes  
3 again, and let's kind of just take five.

4 Jane, we're going off the record.

5 (Off the record.)

6 **CHAIRMAN CARTER:** We are back on the record.

7 Ms. Helton.

8 **MS. HELTON:** Mr. Chairman, I think you have  
9 given Mr. Longstreth quite a bit of latitude to ask  
10 questions with respect to the studies that are listed as  
11 an exhibit to Mr. Rufo's testimony. However, it seems  
12 to me that we have kind of wandered far afield here, and  
13 we have gotten off the scope of Mr. Rufo's Direct  
14 Prefiled Testimony.

15 **CHAIRMAN CARTER:** Okay. We'll sustain the  
16 objection. Move on.

17 **BY MR. LONGSTRETH:**

18 Q. Mr. Rufo --

19 **MR. LONGSTRETH:** I am just going to try to  
20 rephrase and see if that makes any difference? If I --

21 **CHAIRMAN CARTER:** Go for it.

22 **MR. LONGSTRETH:** Well, how about I -- given  
23 the hour we'll see where I get to, and I can concentrate  
24 on the best way to do it.

25 **BY MR. LONGSTRETH:**

1           **Q.** Mr. Rufo, I would like to look at the  
2 residential measure table again. And is it -- perhaps  
3 we could just look at, for FPL, the low flow showerhead  
4 measure. What is the penetration rate for that measure?

5           **A.** I'm showing 9.6 percent.

6           **Q.** So is it correct that if this measure is not  
7 included in some DSM program, there will only be an  
8 additional 9.6 percent penetration through natural  
9 market forces?

10          **A.** That's the estimate from the model, yes,  
11 additional to the current saturation.

12          **Q.** And, Mr. Rufo, is it your opinion that that  
13 level of penetration could be increased if an incentive  
14 were applied?

15          **MS. CLARK:** Mr. Chairman, again, I think this  
16 is going beyond the scope. He's asking for his opinion  
17 on this. He's the numbers person. He took what was  
18 provided in way of guidelines to come out with this  
19 study, and that's what these numbers are.

20          **MR. LONGSTRETH:** Mr. Chairman, what I  
21 understood that Mr. Rufo did was the achievable analysis  
22 for this, meaning that he is the expert that was hired  
23 to determine how many of the measures that were  
24 technically -- passed the technical potential, how many  
25 of those were achievable and to what levels.

1           And what I'm asking him here is whether or not  
2 this measure could be -- higher rates of penetration  
3 could be achieved if an incentive were applied, and I  
4 would also like to ask him if other nonincentive  
5 measures could be used.

6           **CHAIRMAN CARTER:** Sometimes I second-guess  
7 myself when I give people the time that we are going to  
8 begin or end, which usually is at that point in time  
9 when things get, as we say in south Georgia, they get a  
10 little squirrelly.

11           Let's do this. I think that in the rephrasing  
12 it may not have been exactly where he wanted to go. I'm  
13 going to save myself and you some time on this, and we  
14 are just going to break and come back tomorrow. And  
15 maybe that will give you a chance to kind of go through  
16 it and all. Because this witness is -- you know, kind  
17 of get your thoughts together. It has been a long day.  
18 I mean, everybody has a bad day at Black Rock.

19           **MR. LONGSTRETH:** And I appreciate that.

20           **CHAIRMAN CARTER:** Not that you had it, but,  
21 look, we can kind of -- we can all be a little bit more  
22 refreshed. In fact, I'm thinking about fried chicken  
23 right now.

24           **COMMISSIONER ARGENZIANO:** Mr. Chairman, that  
25 sounds like a good idea.

1                   **CHAIRMAN CARTER:** Well, we're going to go home  
2 and eat, and we will come back tomorrow morning at 9:30.

3                   **MR. LONGSTRETH:** Thank you.

4                   **CHAIRMAN CARTER:** Okay.

5                   (The hearing adjourned at 6:51 p.m.)

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STATE OF FLORIDA        )  
                                  :  
                                  )        CERTIFICATE OF REPORTER  
  
COUNTY OF LEON        )

I, JANE FAUROT, RPR, Chief, Hearing Reporter Services Section, FPSC Division of Commission Clerk, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 14th day of August, 2009.

  
\_\_\_\_\_  
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