

BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

PETITION FOR INCREASE IN RATES DOCKET NO. 080677-EI  
BY FLORIDA POWER & LIGHT COMPANY.

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2009 DEPRECIATION AND DISMANTLEMENT DOCKET NO. 090130-EI  
STUDY BY FLORIDA POWER & LIGHT  
COMPANY.

VOLUME 47

Pages 6228 through 6447

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PROCEEDINGS: HEARING

PRESENT: CHAIRMAN MATTHEW M. CARTER, II  
COMMISSIONER LISA POLAK EDGAR  
COMMISSIONER NANCY ARGENZIANO  
COMMISSIONER NATHAN A. SKOP

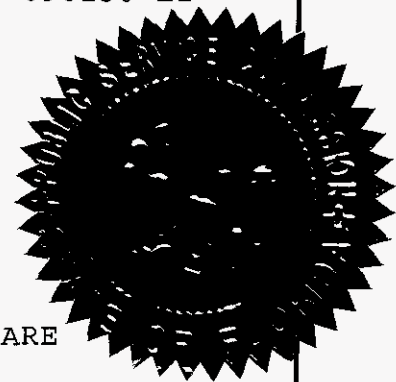
DATE: Wednesday, October 23, 2009

TIME: Commenced at 9:30 a.m.  
Concluded at 1:00 p.m.

PLACE: Betty Easley Conference Center  
Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: RAY D. CONVERY  
Court Reporter  
(850) 222-5491

PARTICIPATING: (As heretofore noted.)



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## P R O C E E D I N G S

1  
2 (Transcript follows in sequence from  
3 Volume 46.)

4 CHAIRMAN CARTER: Okay. We are back on the  
5 record. And when we last left, we had completed  
6 cross-examination on Witness Santos.

7 Commissioners, before we go with Witness  
8 Hardy, we have a preliminary matter. Staff, your  
9 recognized for a preliminary matter.

10 MR. TEITZMAN: I just need to make a quick  
11 appearance. Adam Teitzman appearing as advisory counsel  
12 to the Commissioners.

13 CHAIRMAN CARTER: Okay. Staff, any further  
14 preliminary matters?

15 MS. BENNETT: No, Mr. Chairman.

16 CHAIRMAN CARTER: From the parties, any  
17 preliminary matters?

18 MR. WRIGHT: No, sir.

19 CHAIRMAN CARTER: Okay. Mr. Anderson, you're  
20 recognized. Call your next witness.

21 MR. ANDERSON: Thank you, Chairman Carter.  
22 FPL calls as its next witness Keith Hardy.

23 CHAIRMAN CARTER: Has Mr. Hardy been sworn?

24 MR. ANDERSON: Have you been sworn, Mr. Hardy?

25 MR. HARDY: No, I haven't.

1 CHAIRMAN CARTER: Mr. Hardy, would you please  
2 stand. Also, Witness Davis, Reed and Deason, would you  
3 please stand so I can swear you all in as a group,  
4 please.

5 Whereupon,

6 GEORGE KEITH HARDY, JOHN J. REED and TERRY DEASON  
7 were called as witnesses and were duly sworn to speak  
8 the truth, the whole truth, and nothing but the truth.

9 CHAIRMAN CARTER: Thank you. Please be  
10 seated. Mr. Anderson.

11 DIRECT EXAMINATION

12 BY MR. ANDERSON:

13 Q Thank you, Chairman Carter.

14 Good morning. Would you tell use your name  
15 and your business address.

16 A My name is Keith Hardy, 700 Universe  
17 Boulevard, Juno Beach, Florida.

18 Q By whom are you employed and in what capacity?

19 A FPL as a Vice-president of Power Generation  
20 Operations.

21 Q Have you prepared and caused to be filed 26  
22 pages of prefiled direct testimony in this proceeding?

23 A Yes.

24 Q Do you have any errata?

25 A Excuse me?

1 Q Do you have any errata or changes?

2 A No.

3 Q If I asked you the same questions contained in  
4 your prefiled direct testimony, would your answers be  
5 the same?

6 A Yes.

7 MR. ANDERSON: We ask that his prefiled direct  
8 testimony be inserted into the record as though read.

9 CHAIRMAN CARTER: The prefiled testimony of  
10 the witness will be inserted into the record as though  
11 read.

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1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**  
2                   **FLORIDA POWER & LIGHT COMPANY**  
3                   **DIRECT TESTIMONY OF GEORGE K. HARDY**  
4                   **DOCKET NO. 080677-EI**

5  
6   **Q.    Please state your name and business address.**

7   A.    My name is George K. Hardy. My business address is 700 Universe Boulevard,  
8           Juno Beach, Florida, 33408.

9   **Q.    By whom are you employed and what position do you hold?**

10  A.    I am employed by Florida Power & Light Company ("FPL" or the "Company") as  
11           Vice President of Power Generation Operations.

12  **Q.    Please describe your duties and responsibilities in that position.**

13  A.    I am responsible for the overall management and direction of the non-nuclear  
14           power plants for the Company. This fleet consists of approximately 20,000 MW  
15           of electric generating capability including combined cycle, traditional fossil fuel  
16           fired steam boilers, aero-derivative and large frame, simple cycle gas turbine  
17           technologies.

18  **Q.    Please describe your educational background and professional experience.**

19  A.    I received a Bachelor of Science in Mechanical Engineering from North Carolina  
20           State University, and am a Graduate of the Leadership Institute of Boston  
21           University's School of Business. My professional background with FPL involves  
22           technical, managerial, and commercial experience in progressively more-  
23           demanding assignments over more than 20 years. This includes operations,

1 maintenance, engineering, and business management roles. My progression of  
2 responsibilities includes: Lead Design Engineer of the Power Resources  
3 Department, Maintenance and Production Manager of Martin (combined cycle)  
4 Plant, General Manager of Power Generation's Steam "Fleet Team", General  
5 Manager of Manatee (steam) Plant, General Manager of Due Diligence and New  
6 Plant Design, Director of Contracts, General Manager of Martin Plant site, Vice  
7 President of Technical Services, and currently Vice President of Florida Power &  
8 Light's Power Generation Operations with over 700 employees.

9 **Q. Are you sponsoring any exhibits in this case?**

10 A. Yes. I am sponsoring the following exhibits:

- 11 ● GKH-1 – Changes in FPL Fossil Generating Capability
- 12 ● GKH-2 – FPL Fossil Net Heat Rate Comparison
- 13 ● GKH-3 – FPL Fossil 5-Year Cumulative Percent Reduction in  
14 Emission Rates
- 15 ● GKH-4 – FPL Fossil 5-Year Cumulative CO<sub>2</sub> Greenhouse Gas  
16 Avoided
- 17 ● GKH-5 – FPL Fossil Availability Comparison
- 18 ● GKH-6 – FPL Fossil Forced Outage Rate Comparison
- 19 ● GKH-7 – FPL Change in Fossil Capacity-Managed per Employee
- 20 ● GKH-8 – FPL Fossil Total Non-Fuel O&M Cost Comparison
- 21 ● GKH-9 – FPL Fossil Base Non-Fuel O&M Cost Comparison

22 **Q. Are you sponsoring or co-sponsoring any Minimum Filing Requirements**  
23 **(MFRs) filed in this case?**



1 A. Yes. I am sponsoring the following MFR:

- 2           • B-18 – Fuel Inventory by Plant

3 I am co-sponsoring the following MFRs:

- 4           • B-12 – Production Plant Additions
- 5           • B-13 – Construction Work in Progress (Test and Subsequent Years)
- 6           • C-8 – Details of Changes in Expenses
- 7           • C-41 – O&M Benchmark Variance by Function (Test and Subsequent
- 8           Years)

9 I am also co-sponsoring the following West County Energy Center Adjustment

10 Schedules:

- 11           • B-6 – Jurisdictional Separation Factors – Rate Base
- 12           • B-8 – Monthly Plant Balances Test Year – 13 Months
- 13           • C-4 – Jurisdictional Separation Factors – Net Operating Income

14 In addition, I am co-sponsoring the following 2009 supplemental MFR schedules

15 that FPL has agreed with the Florida Public Service Commission (“FPSC” or

16 “Commission”) Staff and the Office of Public Counsel to file:

- 17           • B-13 – Construction Work in Progress
- 18           • C-15 – Industry Association Dues
- 19           • C-41 – O&M Benchmark Variance by Function

1 **Q. What are the purpose and key points of your testimony?**

2 A. My testimony addresses three major areas: 1) FPL's fossil generation system  
3 performance, 2) FPL's fossil non-fuel operating and maintenance (O&M)  
4 expenses and (non-construction) capital expenditures, including the effect of  
5 adding approximately 3,600 MW of cleaner, highly efficient combined cycle  
6 generating capability, including Turkey Point Unit 5 and West County Energy  
7 Center (West County) Units 1 and 2 between 2006 and 2010, and 3) the  
8 construction capital and first year non-fuel O&M costs of placing an additional  
9 1,200 MW into commercial operation in 2011 with West County Unit 3.

10

11 The Power Generation Division is responsible for the operation and maintenance  
12 of FPL's fossil power plants. Through its leadership, management systems, and  
13 processes, the Power Generation Division has helped successfully defer the need  
14 for new generating units and avoid costs by improving the performance of FPL's  
15 existing fossil fleet. Not only has FPL's fossil fleet operating performance  
16 improved over time, it has also consistently exceeded industry averages, and has  
17 been frequently ranked "Best-in-Class" when compared to other large generating  
18 fossil fleets within the industry.

19 **Q. Please summarize your testimony.**

20 A. In just more than 20 years, FPL's fossil plant capacity will have doubled from  
21 10,700 MW in 1990 to 21,400 MW in 2011 with the addition of West County  
22 Unit 3, and evolved from conventional steam technology to primarily modern  
23 combined cycle technology. Based on the Federal Energy Regulatory

1 Commission's Electric Power Production classifications of fossil Steam  
2 Production and Other Production (i.e. combined cycle, simple cycle, and gas  
3 turbine units), FPL's fossil capacity will have been distinctively transformed from  
4 about an 80:20 mix to a 30:70 mix of "Steam" vs. "Other" (see Exhibit GKH-1).

5  
6 Both the doubling of FPL's fossil generating capacity to serve FPL's long term  
7 customer electricity needs, and the dramatic transformation of its generating mix  
8 to predominantly cleaner and highly efficient combustion turbine-based  
9 technology, typically in combined cycle configuration, are key drivers of FPL's  
10 fossil fleet trends in non-fuel O&M expenses and capital expenditures.

11  
12 The impressive performance of FPL's fossil fleet of generating units is evident in  
13 FPL's consistent industry-leading results. As illustrated in Exhibit GKH-2, FPL's  
14 fossil fleet net heat rate, a reflection of generating efficiency, improved almost 19  
15 percent over the 1990 to present timeframe (and by 10 percent over the five year  
16 period from 2002-2007 alone). Such excellent performance results in  
17 significantly lower fuel costs and reduced emission rates.

18  
19 For example, in a system such as FPL's, with approximately \$5 billion of fossil  
20 fuel costs in 2007, a 10 percent heat rate improvement translates into \$500 million  
21 per year of fuel cost savings to customers.

1 As represented in Exhibit GKH-3, emission rates have also dropped significantly  
2 over the 2002 to 2007 timeframe, contributing to a cleaner environment. For  
3 example, FPL's 19 percent reduction in its fossil Carbon Dioxide (CO<sub>2</sub>) emission  
4 rates over this five year period is estimated to have avoided a cumulative 30  
5 million tons of CO<sub>2</sub> releases, resulting in less greenhouse gas emissions (refer to  
6 Exhibit GKH-4). FPL's fossil system fuel cost savings and emission benefits  
7 from efficiency improvements will continue to grow as new and modernized units  
8 are placed in service.

9  
10 As shown in Exhibits GKH-5 and GKH-6, over the last decade, FPL's fossil fleet  
11 has also averaged excellent plant availability of over 92 percent Equivalent  
12 Availability Factor (EAF) and reliability performance of approximately 2  
13 percent Equivalent Forced Outage Rate (EFOR), compared to fossil industry  
14 averages of 87 percent EAF and 7 percent EFOR. This outstanding plant  
15 availability and reliability performance allows FPL to continue to provide  
16 customers with the cleanest, most fuel-efficient generation that can be produced  
17 from its fossil fleet, and pass along the resulting fuel savings to our customers.  
18 Further, the high availability and low forced outage rates of FPL's fossil units  
19 have helped FPL avoid or defer the need to add additional capacity to the system.

20  
21 What makes FPL's fossil plant performance more noteworthy is that, in addition  
22 to significant improvements in performance, FPL has been able to reduce fossil  
23 "Total" (i.e. Base Rate plus Environmental and Capacity Clauses) non-fuel O&M

1 cost per unit of capacity by more than 40 percent, from almost \$19/installed kW  
2 in 1990 to under \$11/kW at the present time (see Exhibit GKH-8). Another  
3 indication of FPL's superior performance is that FPL's \$11/kW fossil cost was  
4 approximately \$20/kW lower in 2007 than the fossil industry average \$/kW, as  
5 well as what FPL's fossil \$/kW cost would be if escalated at the Consumer Price  
6 Index (CPI) from 1990 over the same timeframe. This average \$20/kW  
7 difference represents significant annual fossil non-fuel O&M cost avoidance  
8 (nearly \$400 million/year presently) for a fossil fleet the size of FPL's  
9 (approximately 20,000 MW of generating capacity). Contributing to this  
10 excellent performance is Power Generation's consistent improvement in  
11 workforce staffing. Since 1990 and through 2011, the level of fossil capacity-  
12 managed per employee is projected to increase from approximately 5  
13 MW/employee to 20 MW/employee (see Exhibit GKH-7).

14  
15 FPL's fossil non-fuel O&M expenses will increase in the coming years as a result  
16 of adding 4,800 MW of new generating capacity and performing major  
17 maintenance to its fleet. However, on a \$/kW basis, FPL's fossil Total non-fuel  
18 O&M costs for 2010-2011 are expected to remain well below both the fossil  
19 industry average and what the O&M cost would be if escalated by CPI from 1990  
20 (see Exhibit GKH-8). Also, FPL's projected fossil "Base" (i.e. Total less  
21 Environmental and Capacity Clauses) non-fuel O&M \$/kW compares favorably  
22 with CPI for 2010 and 2011 (see Exhibit GKH-9).

1 Base capital expenditures are also increasing in the coming years primarily due to  
2 the need to purchase combustion turbine (CT) wear parts to effectively maintain  
3 FPL's growing fleet of combined cycle generating units.

4

5 Thus, while FPL has provided customers with excellent cost control and plant  
6 operating performance, an increase in the level of expenditures is required to  
7 operate and maintain FPL's growing fossil fleet of cleaner and more efficient  
8 generating units.

9

10 Lastly, the construction estimates and operating and maintenance costs for West  
11 County Unit 3 remain consistent with the estimates provided to the Commission  
12 in Docket No. 080203-EI.

13

14 **FPL'S FOSSIL GENERATION SYSTEM PERFORMANCE**

15

16 **Q. What indicators does FPL use to measure the operating performance of its**  
17 **fleet of fossil generating units?**

18 **A.** FPL uses a number of indicators to measure the performance of its fossil fleet.  
19 These indicators include EAF to measure unit availability, EFOR to measure unit  
20 reliability, Net Heat Rate (British Thermal Units (Btu)/kWh) to measure unit  
21 efficiency, and cost (non-fuel O&M \$/installed kW of capacity) to measure the  
22 effectiveness of resource management and utilization.

1 As shown on several exhibits within this testimony, FPL's fossil fleet  
2 performance in these measures is compared against both our own long term  
3 historical performance as well as that of the fossil industry.

4 **Q. Please define the indicators used to measure plant availability and reliability.**

5 A. EAF is a measure of the percent capacity available from a generating unit to  
6 provide electricity throughout the year, regardless of whether the generating unit  
7 is actually called upon to operate. Planned and Forced outages are the main  
8 components typically associated with measuring FPL's fossil EAF. EAF is  
9 reported in terms of the hours in a given period (e.g., a year) that a generating unit  
10 is available to deliver electricity, as a percentage of all the hours in the period.  
11 FPL strives for, and has achieved, high fossil EAF.

12  
13 EFOR is a measure of a generating unit's inability to provide electricity when it  
14 was scheduled to operate. EFOR is reported in terms of the hours when a  
15 generating unit could not deliver electricity as a percentage of all the hours during  
16 which that unit was called upon to operate. Since lower EFOR results in greater  
17 availability of the most-efficient generating capacity serving customers, FPL  
18 strives for, and has achieved, low fossil EFOR.

19 **Q. Has the EAF of FPL's fossil plants improved over time?**

20 A. Yes. As shown in Exhibit GKH-5, FPL has improved the EAF of its fossil fleet  
21 from less than 82 percent in 1990 to over 92 percent in 2008.

1 **Q. How does the EAF of FPL's fossil plants compare to that of others in the**  
2 **industry?**

3 A. FPL's fossil fleet has maintained an industry-leading position in EAF. As shown  
4 in Exhibit GKH-5, FPL's fossil plants have performed significantly better than the  
5 fossil industry average. Over the last decade, from 1998 through 2007, the fossil  
6 industry EAF averaged 87 percent, while FPL's fossil unit performance averaged  
7 over 92 percent. FPL's fossil EAF performance has also been either "Best-In-  
8 Class" or "Top-Decile" for nine of the last ten years.

9 **Q. Has the EFOR of FPL's fossil plants also improved over time?**

10 A. Yes. As shown in Exhibit GKH-6, the EFOR of FPL's fossil plants have been  
11 exceptionally low. Even at this excellent performance level, FPL's fossil fleet  
12 EFOR has improved from an average of approximately 3 percent during the  
13 1990's to an average of about 2 percent during the last decade.

14 **Q. How does the EFOR of FPL's fossil plants compare to that of others in the**  
15 **industry?**

16 A. FPL's fossil EFOR performance has significantly outperformed the fossil industry  
17 average, as shown in Exhibit GKH-6. Over the last ten-year period from 1998  
18 through 2007, FPL's fossil plant EFOR averaged 2 percent, and was less than  
19 one-third the fossil industry EFOR average of 7 percent. FPL's fossil EFOR  
20 performance has also been either "Best-in-Class" or "Top Decile" for eight of the  
21 last ten years.



1 **Q. What is the significance of FPL's fossil EAF and EFOR performance to this**  
2 **case?**

3 A. During the early 1990s, FPL's fossil system EAF and EFOR improvements  
4 helped defer the need for new capacity additions. Currently, with the progressive  
5 transformation of its fossil generating fleet to cleaner combined cycle units, FPL's  
6 excellent fossil EAF and EFOR performance results in more opportunity for this  
7 highly efficient capacity to be operating, minimizing customer fuel costs and  
8 emissions.

9 **Q. How did FPL's EAF and EFOR improvement actions also help avoid or**  
10 **defer the need for new generating capacity?**

11 A. By the early 1990s, FPL had improved its fossil plant availability which allowed  
12 the Power Generation Division to implement a program known as Perfect  
13 Execution of Peak Operations (PEPO). The PEPO program was designed to  
14 systematically assess the peak generating capacity of units within their design  
15 capabilities. This program allowed the Power Generation Division to operate its  
16 fossil units at peak capacity during high load demand periods. The PEPO  
17 program raised FPL's level of confidence in the reliability of these peaking  
18 megawatts to the point that they could be included in the rated capacity for our  
19 fossil fleet when determining the need for new generating capacity. In the mid-  
20 1990s, PEPO was integrated into the normal operation and rating of the fossil  
21 units and made over 600 MW available to FPL. Over the last 15 years, FPL has  
22 been able to utilize this philosophy of providing peak capacity, amounting to over

1 1,700 MW of additional generating capability benefiting customers through the  
2 present time.

3 **Q. What indicator does FPL use to measure the efficiency of its fossil fleet?**

4 A. FPL's indicator of fossil efficiency is net heat rate, which is calculated by  
5 dividing the total heat input in Btu, from fuel used each year by FPL's fossil fleet,  
6 by the net kWh of electricity produced from those units. The lower the heat rate  
7 is, the more efficient the generating fleet.

8 **Q. Please show how the efficiency of FPL's fleet of fossil generating fleet has  
9 improved over time.**

10 A. The trend in efficiency of FPL's fossil generating fleet is provided in Exhibit  
11 GKH-2. Since 1990, FPL has improved the net heat rate of its fossil fleet from  
12 10,214 Btu/kWh to 8,318 Btu/kWh in 2008, almost a 19 percent improvement in  
13 efficiency. With the addition of the West County Units 1, 2, and 3, the net heat  
14 rate of FPL's fossil fleet is expected to drop further, providing even better  
15 efficiency to benefit the customer.

16 **Q. How does FPL's fossil plant net heat rate performance compare to other  
17 utilities?**

18 A. As shown in Exhibit GKH-2, FPL's fossil fleet net heat rate compares extremely  
19 favorably to the industry. The industry average for all representative fossil plants  
20 exhibited little long term improvement and has remained above 10,000 Btu/kWh.  
21 FPL's fossil fleet average net heat rate improved 10 percent over five years alone  
22 (between 2002 and 2007) from 9,237 to 8,324 Btu/kWh. FPL's fossil net heat

1 rate performance has also been either “Best-in-Class” or “Top Decile” among  
2 public electric utilities in every one of the last ten years.

3 **Q. What actions has FPL taken, or does FPL plan to take, to improve overall**  
4 **fossil fleet efficiency performance (e.g., improvements in system heat rate)?**

5 A. In the power generation industry, the natural course of events is for power plants  
6 to suffer deterioration in performance as they age and experience wear and tear.  
7 The ongoing challenge is to minimize the rate of heat rate degradation and restore  
8 it when possible. So, restoring performance actually represents an improvement  
9 in an operating environment that otherwise would result in decline. FPL works  
10 diligently to minimize degradation of, and to restore, this lost generating unit  
11 performance. This has been accomplished through practices such as condition-  
12 based maintenance.

13  
14 However, the major step-change system heat rate performance gains have been  
15 achieved through plant modernizations (conversions of conventional plants to  
16 combined cycle technology) and the addition of new, highly efficient generating  
17 technology. FPL is a leader in converting older power plants to modern combined  
18 cycle technology, which significantly increases the efficiency of these plants and  
19 reduces emissions.

20 **Q. Can you provide an example of how an improved net heat rate benefits**  
21 **FPL’s customers?**

22 A. Yes. For example, if fossil net heat rate improves 10 percent, this means that,  
23 assuming nothing else changes, the system now requires 10 percent less fuel to

1 produce the same amount of kilowatt-hours. If fossil system fuel costs prior to  
2 efficiency gain equal \$100 million per year, then the 10 percent heat rate  
3 improvement would produce \$10 million in fuel savings per year to customers.  
4 Likewise, scaling up to a system such as FPL's, with approximately \$5 billion  
5 fossil fuel cost in 2007, this 10 percent net heat rate improvement results in \$500  
6 million per year of fuel cost savings to customers.

7  
8 In addition, as mentioned above, system enhancements through power plant  
9 modernizations and additions of cleaner, highly efficient generating technology  
10 have had the added significant benefit of reducing FPL's fossil generation air  
11 emission rates. As shown in Exhibit GKH-3, FPL's fossil system air emission  
12 rates, over the five year period from 2002 to 2007, were reduced by  
13 approximately 19 percent for Carbon Dioxide (CO<sub>2</sub>), and by about 50 percent for  
14 both Nitrogen Oxides (NO<sub>x</sub>) and Sulfur Dioxide (SO<sub>2</sub>). FPL's 19 percent  
15 reduction of its fossil CO<sub>2</sub> emission rates over this five year period is estimated to  
16 have avoided the release of over 30 million cumulative tons of CO<sub>2</sub> (see Exhibit  
17 GKH-4) resulting in a significant reduction in greenhouse gas emissions and  
18 contributing to a cleaner environment. The modernization of the existing Cape  
19 Canaveral and Riviera Power Plants further exemplify FPL's commitment to  
20 environmental sustainability.

1 **Q. Please summarize your position on the performance of FPL's fossil**  
2 **generating system.**

3 A. FPL has maintained an extremely reliable power generating system for many  
4 years. FPL has significantly improved the operating performance and efficiency  
5 of its fossil generating units in all areas, and surpasses industry performance,  
6 frequently achieving "Best-in-Class" or "Top-Decile" performance.

7

8 **FPL's FOSSIL NON-FUEL O&M EXPENSES AND CAPITAL EXPENDITURES**

9

10 **Q. What has been FPL's experience with non-fuel O&M expenses associated**  
11 **with fossil units in recent years?**

12 A. FPL has worked aggressively to reduce and contain costs. FPL's fossil total non-  
13 fuel O&M expense, measured in dollars per installed kW of generating capacity,  
14 has declined 19 percent over the last decade from \$12.8/kW in 1998 to \$10.4/kW  
15 in 2007. Over the longer period from 1990 to 2007, FPL prudently and  
16 successfully leveraged the economies of scale of its existing sites to reduce fossil  
17 Total non-fuel O&M cost per kW of installed capability by over 40 percent (from  
18 almost \$19/kW to under \$11/kW) as shown in Exhibit GKH-8. This is superior  
19 performance considering FPL was approximately \$20/kW lower in 2007 than  
20 both the industry average fossil non-fuel O&M cost and what FPL's fossil non-  
21 fuel O&M cost would be if escalated at CPI over the same timeframe. For a  
22 fossil fleet the size of FPL's (approximately 20,000 MW of generating capacity),  
23 this represents significant annual fossil non-fuel O&M cost avoidance of nearly

1 \$400 million. Contributing to this excellent performance is Power Generation's  
2 improving workforce staffing optimization trend since 1990 (see Exhibit GKH-7)  
3 showing that by 2011, FPL's fossil capacity-managed per employee is projected  
4 to be four times higher than the rate achieved in 1990 (from approximately 5  
5 MW/employee to 20 MW/employee).

6 **Q. What steps has FPL taken to reduce fossil non-fuel O&M expenses**  
7 **associated with maintaining the fleet?**

8 A. To control costs, FPL transitioned its fossil plant major maintenance overhaul  
9 philosophy from calendar-based to condition-based overhaul intervals, adopted  
10 "Centralized Major Maintenance" and "Fleet Team" approaches, is leveraging  
11 contracts for goods and services during overhaul seasons resulting in more-  
12 favorable pricing and contract terms, and introduced quality practices known as  
13 "Six Sigma" to help execute outages more efficiently and effectively. "Six  
14 Sigma" is discussed in the testimony of FPL witness Bennett.

15  
16 By doing overhauls on condition-based intervals, FPL can optimize the life of  
17 existing plant components while improving plant reliability and availability. The  
18 Centralized Maintenance concept transitioned the fleet from an approach where  
19 each site independently allocated its overhaul resources, to an approach where  
20 overhaul resources are optimized at the system level. The Fleet Team approach,  
21 in which FPL organizes its technical support groups around the major plant  
22 components such as boilers, CTs and generators, improves the replication and  
23 standardization of best practices across the fleet.

1 FPL further enhanced its fleet maintenance performance with the creation of the  
2 Fleet Performance and Diagnostic Center (FPDC). Critical fossil plant operating  
3 parameters are monitored "24/7" online. Automated statistical analysis detects  
4 any slight change in performance and alerts employees. FPL can also analyze the  
5 equipments' ability to perform according to its rated specifications and evaluate  
6 ways to improve efficiencies. The goal is to identify equipment degradation far  
7 enough in advance of a failure so corrective measures can be put in place. These  
8 initiatives and efforts are focused on achieving process control and preventing  
9 failures from occurring.

10

11 The Power Generation Division's mission and commitment to the customer can  
12 be summarized in two words: Deliver Certainty - the certainty that our generating  
13 units are cost-effective, efficient, available, and reliable to meet the needs of our  
14 customers.

15 **Q. Can improvements in maintenance processes continue to enable FPL to keep**  
16 **the level of O&M expenses relatively constant?**

17 **A.** No. While condition-based maintenance has optimized the useful life of plant  
18 components, with the addition of 4,800 MW of new generation, FPL must  
19 perform additional maintenance consistent with the scale of its expanded fleet in  
20 order to maintain the reliable service of its fossil system. Despite FPL's  
21 continuing maintenance improvement processes, fossil non-fuel O&M expenses  
22 are forecast to increase from 2006 through 2011. These increases are primarily  
23 due to long-term infrastructure investments in new generating plant additions and

1 condition-based maintenance of the fossil fleet. These cost increases are dictated  
2 by the fact that FPL's number of high-efficiency CTs more than doubled between  
3 2000 and 2006 (from 15 to 36), and will more than triple between 2000 and 2011  
4 (from 15 to 49) with the completion of West County Unit 3.

5 **Q. Please discuss the comparison of FPL's 2010 and 2011 fossil Base non-fuel**  
6 **O&M for the FERC Steam Production and Other Production functional**  
7 **areas to the Commission's benchmarks (on MFR C-41) using 2006 as the**  
8 **benchmark year.**

9 A. FPL's overall fossil Base O&M compares favorably with the Commission's  
10 benchmarks, as explained below.

11  
12 Comparing FPL's projected 2010 and 2011 fossil Base non-fuel O&M expenses  
13 to the Commission's benchmarks for the FERC Steam and Other functional areas  
14 indicates that FPL's Steam expenses are approximately \$24 million and \$28  
15 million below the 2010 and 2011 benchmarks. Conversely, FPL's Other O&M  
16 expenses are approximately \$33 million and \$52 million above the respective  
17 2010 and 2011 benchmarks. These results are not surprising considering both the  
18 dramatic growth of FPL's Other generating capacity and the transformation of  
19 FPL's fossil generating mix from predominantly Steam to primarily highly  
20 efficient Other capacity (as shown earlier in Exhibit GKH-1).

21  
22 However, FPL's fossil generation fleet is operated and maintained as a  
23 combination of Steam units and Other units for availability, reliability, and cost



1 with centralized support for engineering, environmental, quality, maintenance  
2 planning/execution, production assurance, and business services. The fleet is not  
3 managed at a FERC function level of Steam vs. Other, but as a portfolio of units.  
4 If one were to compare FPL's fossil Base non-fuel O&M for the combined Steam  
5 and Other functions to the CPI inflation benchmark at the portfolio level, FPL's  
6 projected Base O&M for 2010 is a total \$9.2 million over the benchmark. This  
7 \$9.2 million variance is the result of higher costs incurred to operate and maintain  
8 long term infrastructure investments, such as the 3,600 MW of new generating  
9 capacity added from 2006 through 2010, including Turkey Point Unit 5 in 2007  
10 and West County Units 1 and 2 in 2009. FPL's fossil portfolio's Base non-fuel  
11 O&M cost on a \$/kW basis (as shown in Exhibit GKH-9) increases only four  
12 percent, from \$9.8/kW in 2006 to \$10.2/kW in 2010. In contrast, inflation as  
13 measured by CPI is projected to increase 11 percent during this period. FPL's  
14 costs are projected to increase at a rate so far below CPI inflation for this period  
15 because of cost reductions FPL is undertaking in anticipation of removing two  
16 Steam plant sites from service in 2011 for scheduled modernization.

17  
18 Of course, eliminating costs for two Steam plant sites is not something that FPL  
19 can do year after year, so this cost-reduction pattern cannot be sustained over a  
20 more extended time frame. As Exhibit GKH-9 reflects, FPL's fossil Base non-  
21 fuel O&M returns to normally-anticipated levels in 2011 due to both the increased  
22 number of planned CT outages associated with the expanded combined cycle fleet  
23 and the addition of O&M costs for the new, high efficiency West County Unit 3

1 when it becomes fully operational that year. High efficiency combined cycle  
2 units like West County Unit 3 generate large fuel savings for FPL's customers,  
3 but they also require more maintenance than FPL's older, simpler but less-  
4 efficient units.

5  
6 FPL's fossil portfolio 2011 Base O&M request will be \$24.2 million over the  
7 portfolio's combined (Steam plus Other) inflation benchmark. However, from  
8 2006 thru 2011 the fossil fleet will have added over 4,800 MW of clean and fuel  
9 efficient combined cycle capacity. This \$24.2 million variance is essentially the  
10 result of higher costs incurred to operate and maintain the 4,800 MW of new  
11 generating capacity added from 2006 through 2011 including Turkey Point Unit 5  
12 in 2007, West County Units 1 and 2 in 2009 and West County Unit 3 in 2011.  
13 Consistent with the above explanation, FPL's fossil portfolio's Base non-fuel  
14 O&M cost on a \$/kW basis (as shown in Exhibit GKH-9) will have increased only  
15 14 percent from \$9.8/kW in 2006 to \$11.2/kW in 2011. This 2006 to 2011  
16 increase is consistent with inflation for this period.

17  
18 Recapping, FPL's fossil fleet's historical performance in \$/kW demonstrates  
19 FPL's ability to cost-effectively operate and maintain the fleet as a fossil portfolio  
20 of Steam and Other Production Units. The associated Base non-fuel O&M costs  
21 on a \$/kW basis are consistent with CPI growth for the period 2006 thru 2011,  
22 while the 4,800 MW of capacity additions during the 2006 thru 2011 period  
23 provide FPL customers with cleaner and fuel efficient generating capacity.

1 **Q. Why did FPL use \$/kW as the basis for justifying Base non-fuel O&M**  
2 **expenses that exceed the FPSC benchmark calculation (MFR C-41)?**

3 A. In the 1983 FPL Rate Case (Docket No. 830465-EI), the Commission established  
4 the Base non-fuel O&M benchmark, which gave the production plant category  
5 only CPI inflation as an expense escalator with no additional escalator for  
6 customer growth. However, at that time, the Commission recognized the need for  
7 FPL to incur over time the rising expenses associated with new plant additions.  
8 FPL's use of \$/kW is a good metric to normalize for the effect of growth in Base  
9 non-fuel O&M expenses that are due to adding electric generating capability.

10 **Q. What actions has FPL undertaken to reduce non-fuel O&M costs in light of**  
11 **the economic downturn?**

12 A. FPL reviewed its operating fleet and has determined that some of its older, less-  
13 efficient units should be placed into Inactive Reserve status. This would enable  
14 the units to return to service when needed in the future to satisfy load growth, as  
15 well as, with adequate notice, meet FPL's reliability needs under extended,  
16 significantly-changed load and resource conditions in the near term. This plan  
17 permits FPL to reduce steam plant operations and maintenance costs, and will  
18 allow FPL to redeploy this skilled workforce within the business unit and reduce  
19 contractor usage for unit outages. In addition, FPL has been able to reduce the  
20 spending plans at the four units located at the Cape Canaveral and Riviera sites,  
21 because they are scheduled to be taken off-line beginning in 2010 and 2011 for  
22 the FPSC-approved modernizations. Together, these actions are expected to  
23 reduce non-fuel O&M costs on FPL fossil Steam units by approximately \$10

1 million in 2010 and by approximately \$12 million in 2011, when compared to  
2 2006 expenses.

3 **Q. What assurance can you provide that FPL's 2010 and 2011 forecasts for non-**  
4 **fuel O&M expenses are reasonable?**

5 A. First, the Company's historical performance demonstrates its ability to cost-  
6 effectively manage its resources while achieving industry-leading performance in  
7 the areas of EAF, EFOR, and net heat rate.

8  
9 Second, even with the inclusion of the new units in 2007 (Turkey Point Unit 5)  
10 and in 2009 (West County Units 1 and 2), FPL is forecasting its 2010 fossil Base  
11 non-fuel O&M (see Exhibit GKH-9) at only \$10.2/kW, representing only a four  
12 percent increase over the four year period from 2006, and averaging one percent  
13 per year. Similarly, even with the inclusion of the new West County Unit 3 in  
14 2011, FPL is projecting its Base non-fuel O&M cost to be \$11.2/kW in 2011,  
15 which is expected to be consistent with inflation when comparing back to 2006  
16 (as shown on Exhibit GKH-9). Moreover, throughout the 2008-2011 timeframe,  
17 FPL's Total fossil non-fuel O&M cost in \$/kW is expected to still remain  
18 approximately \$20/kW below what the cost would have been if escalated by CPI  
19 since 1990. Also, by 2011, FPL's Total fossil non-fuel O&M cost of \$12.1/kW is  
20 also projected to remain at least 35 percent below FPL's own 1990 \$/kW level  
21 (from Exhibit GKH-8). This further exemplifies FPL's continued commitment to  
22 control and contain costs.

1 Third, FPL has the processes, procedures, and structure in place, such as  
2 condition-based maintenance, Central Maintenance organization, overhaul  
3 services contract leveraging, Six Sigma techniques, the Fleet Performance and  
4 Diagnostic Center, and Fleet Teams to continue to manage, assess, and sustain the  
5 outstanding performance of FPL's fossil generation portfolio. FPL's team is  
6 committed to maintaining the industry-leading performance it has achieved with  
7 excellent availability, reliability, efficiency, and low cost.

8 **Q. Please summarize FPL's fossil (non-construction) Base capital expenditures**  
9 **required to sustain or improve its fossil fleet for the period 2006-2010 and**  
10 **2010-2011?**

11 A. FPL's annual fossil Base capital expenditures are projected to increase from  
12 approximately \$218 million to \$258 million between 2006 and 2010, and to \$318  
13 million by 2011.

14 **Q. What are the capital expenditure drivers for sustaining FPL's fossil fleet?**

15 A. As previously illustrated in Exhibit GKH-1, from 1990 to 2011 FPL's fossil  
16 generation system will have both doubled in magnitude and evolved to a fleet of  
17 primarily clean and highly efficient combustion turbine-based other capacity. The  
18 cost to sustain the growing CT-based combined cycle fleet is the primary driver of  
19 fossil (non-construction) Base capital expenditure growth in 2010 and 2011.

20

21 FPL's number of high efficiency CTs more than doubled between 2000 and 2006  
22 (from 15 to 36), and will more than triple between 2000 and 2011 (from 15 to 49)  
23 with the completion of West County Unit 3. Since these CTs run in base-loaded

1 combined cycle configuration, with at least 30 percent lower heat rate than  
2 conventional plants, FPL's customers benefit with avoided fuel cost and  
3 emissions. However, the increasing number of CTs in FPL's system comes with  
4 the greater need to undertake maintenance outages to replace wear parts needed to  
5 sustain the performance of these plants, even within two years after going on-line.

6  
7 Such outages are typically driven by runtime-based maintenance requirements on  
8 these advanced, highly efficient CTs during their operating cycle. This allows  
9 FPL to continue providing its customers with the most efficient generation from  
10 the fleet. The purchase of CT outage wear parts for FPL's combined cycle fleet is  
11 the primary cost driver of the increase from 2006 to 2011.

12  
13 While capital expenditures necessary to sustain the performance of FPL's CT  
14 fleet are substantial, the benefits to customers from such performance are real  
15 (including avoided fuel cost and emissions). With the growing number of CTs in  
16 FPL's fleet, these expenditures are needed for FPL to sustain the excellent  
17 performance of its fleet and continue to provide customers with clean and fuel-  
18 efficient generation into the future.

19 **Q. Has FPL undertaken any steps to control or reduce capital expenditures in**  
20 **light of the economic downturn?**

21 A. Yes. As explained previously, FPL reviewed its operating fleet and has  
22 determined that some of its older, less efficient units should be placed into  
23 Inactive Reserve status. This would enable the units to return to service when

1 needed in the future to satisfy load growth, as well as, with adequate notice, meet  
2 FPL's reliability needs under extended, significantly changed load and resource  
3 conditions in the near term. In addition, FPL has been able to reduce the spending  
4 plans at the four units located at the Cape Canaveral and Riviera sites because  
5 they are scheduled to be taken off-line beginning in 2010 and 2011 for the FPSC-  
6 approved modernizations. These combined actions are expected to reduce outage  
7 work on FPL's steam units and will decrease the annual capital expenditures by  
8 approximately \$35 million in 2010 and by approximately \$40 million in 2011,  
9 when compared to 2006 expenditures.

10  
11 **WEST COUNTY ENERGY CENTER UNIT 3**

12  
13 **Q. Is the currently forecasted cost of adding West County Unit 3 consistent with**  
14 **Docket No. 080203-EI and the Commission's Final Order (No PSC-08-0591-**  
15 **FOF-EI issued September 12, 2008) granting FPL's petition for a**  
16 **determination of need for the proposed unit?**

17 **A.** Yes. The currently-forecasted cost of adding West County Unit 3 is consistent  
18 with the estimated amount of \$865 million in the Commission's Order to provide  
19 the 1,219 MW of additional clean, highly efficient generating capacity in June  
20 2011.

1 **Q. What are FPL's forecasted annual operating expenses for the first full year**  
2 **of operation for West County Unit 3?**

3 A. The first full year of non-fuel O&M expenses (FERC account 546 through 554)  
4 for West County Unit 3 is expected to be \$8.8 million.

5 **Q. Are these first full year of non-fuel O&M expenses reasonable?**

6 A. Yes. These non-fuel O&M expenses are consistent with the cost estimates  
7 associated with FPL's Petition to Determine Need for West County Unit 3 as  
8 provided to the Commission.

9 **Q. Does this conclude your direct testimony?**

10 A. Yes.



1 BY MR. ANDERSON:

2 Q Do you have some exhibits to your direct  
3 testimony?

4 A Yes.

5 Q These are GKH-1 through GKH-9, right?

6 A Yes.

7 MR. ANDERSON: Mr. Chairman, these have been  
8 premarked on staff's comprehensive exhibit list as  
9 Exhibits 76 to 84.

10 CHAIRMAN CARTER: Thank you.

11 BY MR. ANDERSON:

12 Q Did you prepare rebuttal testimony in this  
13 proceeding?

14 A Yes, I did.

15 Q And does that consist of 26 pages of prefiled  
16 testimony.

17 A Yes, it does.

18 Q Do you have any changes, additions,  
19 corrections, deletions to that testimony?

20 A No, I do not.

21 Q You had some exhibits to your rebuttal  
22 testimony, right?

23 A I did.

24 Q GKH-10 through 12?

25 A Yes.

1                   MR. ANDERSON: Mr. Chairman, those have been  
2 premarked as 342 to 44 on the Staff Comprehensive  
3 Composite Exhibit List.

4                   CHAIRMAN CARTER: Okay. The prefiled  
5 testimony of the witness will be inserted into the  
6 record as though read, and the exhibits as part of  
7 staff's comprehensive exhibit list.

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1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**

2                   **FLORIDA POWER & LIGHT COMPANY**

3                   **REBUTTAL TESTIMONY OF GEORGE K. HARDY**

4                   **DOCKET NO. 080677-EI & 090130-EI**

5                   **AUGUST 6, 2009**

6  
7   **Q.    Please state your name and business address.**

8    A.    My name is George K. Hardy. My business address is Florida Power & Light  
9           Company, 700 Universe Boulevard, Juno Beach, Florida 33408-0420.

10 **Q.    Did you previously submit direct testimony in this proceeding?**

11 A.    Yes.

12 **Q.    Are you sponsoring any rebuttal exhibits in this case?**

13 A.    Yes. I am sponsoring the following exhibits, which are attached to my rebuttal  
14           testimony:

- 15                   ▪ GKH – 10, FPL Combined Cycle Asset Life Comparison
- 16                   ▪ GKH – 11, FPL Oil & Gas-Fired Steam Asset Life Comparison
- 17                   ▪ GKH – 12, FPL Coal-Fired Steam Asset Life Comparison

18 **Q.    What is the purpose of your rebuttal testimony?**

19 A.    Specifically, I will address three aspects of FPL's fossil power generation  
20           operations: plant asset lives, generating efficiency improvements, and Staff audit  
21           findings.

**SUMMARY**

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**Q. Please summarize your rebuttal testimony.**

A. The several key points I wish to communicate in my rebuttal testimony are as follows:

1. The current 25, 35, and 40 year life expectations are appropriate for FPL's advanced combined cycle units, large oil and gas-fired steam units, and coal-fired steam units based on engineered plant design life, FPL's detailed engineering knowledge of the actual condition and operation of its units, FPL's distinctive outdoor, subtropical operating environment, and the operating characteristics (base load versus cycling) of the FPL fossil fleet. When compared with the average life of industry units at retirement, FPL's asset life expectations are also reasonable.
2. FPL's generating efficiency improvements from new, highly-efficient combined cycle plant additions are significant and are expected to improve FPL's operated fossil fleet net heat rate by 14% from 2002 through 2009 and by 20% from 2002 through 2014, contributing to the lower fuel usage and fuel costs for FPL's customers.
3. FPL believes that Staff's Audit Findings 1 & 5, concerning storage fees and clean up costs are better characterized as statements of fact. As I explained, the referenced facts do not affect FPL's 2010 and 2011 test year and forecasted cost estimates.

1           **SUPPORT OF FPL WITNESSES CLARKE AND DAVIS REBUTTAL**  
2                           **TESTIMONY ON POWER PLANT ASSET LIVES**

3  
4   **Q.    What is the purpose of your rebuttal testimony related to plant asset lives?**

5    A.    The purpose of my rebuttal testimony is to explain the basis of FPL's fossil  
6           generating asset lives based upon information, including FPL's operating  
7           experience.

8   **Q.    What is the profile of FPL's fossil generating fleet?**

9    A.    FPL's fossil fleet will consist of approximately 20,000 MW of generating  
10           capability in the summer of 2009. Since 1990, this fleet has continuously evolved  
11           from an older steam boiler fleet to a modern, fuel efficient and cleaner combined  
12           cycle fleet. This transformation was accomplished by adding new advanced  
13           combined cycle units and retiring older less-efficient units. The retired units were  
14           repowered using new advanced combustion turbine technology to meet increasing  
15           capacity needs, while significantly lowering emissions. The current technology  
16           mix consists of approximately: 10,000 MW of combined cycle, 7,000 MW of oil  
17           and gas fired steam, 1,000 MW of coal, and the balance consists of gas turbines.

18  
19           FPL's fossil fleet has 79 units, accounting for 87 percent of the fossil fleet  
20           capacity, that are located outdoors, on or within 30 miles of Florida's coastline.  
21           This proximity to the harsh coastal environment adversely affects the life of  
22           FPL's generating assets.

1 The fossil fleet's operational mission is to serve FPL customers' base load,  
2 cycling, and peaking energy demands. This fleet has also experienced a  
3 significant increase in unit cycling over the last six years, which decrease the lives  
4 of its generating assets from increased wear and tear, compared with base load  
5 operations. Wear and tear from cycling and from actions of the elements are  
6 recognized considerations that decrease electric plant asset life.

7  
8 Even with its growth, geographic location, and cycling challenges, FPL's fossil  
9 fleet continues to be an industry leader for high reliability, availability, and  
10 efficiency, with low non-fuel O&M cost (see direct testimony Exhibits GKH: 2,  
11 5, 6, & 8).

12 **Q. What are FPL's expected lives for each key technology type?**

13 A. The expected asset lives are 25 years for advanced combined cycle units, 35 years  
14 for large oil/gas steam units, and 40 years for coal units.

15 **Q. What is the basis for the expected life of these generating assets?**

16 A. As further explained by FPL witnesses Clarke and Davis, FPL's expected fossil  
17 generating asset life is based on the design life of the plant, the engineered  
18 components contained within the plant, the environment the asset operates in, and  
19 the way the asset is operated to meet customer needs. Witness Clarke states that  
20 the life spans used by FPL are within those seen in the industry, noting however  
21 that they are on the lower end. This is not surprising to FPL because FPL's  
22 expected life of its assets is based on intimate knowledge of its plants, how they  
23 are operated to meet customers' needs, and the adverse impacts of the coastal

1 environment. FPL's customer base is 94% residential and commercial, resulting  
2 in a load profile of high peak loads during the day and very low loads during  
3 evening and early morning hours. This characteristic requires FPL to cycle units  
4 off at night and start units up during the day to meet this distinctive load profile.  
5 In 2008, FPL cycled (off then back on) its fossil units an estimated 5,100 times,  
6 versus less than 3,000 cycles in 2003, representing a 70% increase in total annual  
7 fossil system cycles. This increasing cycling trend is expected to continue in the  
8 upcoming years. FPL's combined cycle combustion turbines accounted for  
9 approximately 60% of the total generating fleet cycles for these periods. Cycling a  
10 plant designed for base load, while necessary to properly serve customers, will  
11 shorten the expected life of the plant.

12 **Q. What are the expected asset lives of each of FPL's types of fossil generating**  
13 **units?**

14 **A.** Based on the experience of FPL engineers and plant management, the expected  
15 asset lives for FPL generating units are based on the following:

16 a) The 25 year expected life of the combined cycle units is based on the  
17 engineered plant design life, adjusted to take into account the fact that  
18 the units are shifting from use as baseloaded units to more-heavily  
19 cycled units. The physical life of the combustion turbine is estimated to  
20 be 25 years by the manufacturer when cycled extensively, or 30 years at  
21 base operations. Based on FPL's actual and anticipated usage the asset  
22 life was established at 25 years.

23

1 b) The large gas-fired units at Martin and Manatee use a 35 year asset life  
2 because these units are also heavily cycled. The cycling consumes asset  
3 life, thus making a 35 year life more appropriate, based on their current  
4 cycling mission. Re-tasking these plants from baseload to cycling units is  
5 the right thing to do because it permits customers to receive the fuel  
6 efficiency and environmental benefits of our cleaner and more modern  
7 units, contributing to FPL's overall low cost of generation and excellent  
8 environmental performance.

9  
10 Also, as part of FPL's recent fossil fleet experience, FPL has already  
11 retired six mid-sized cycling oil & gas-fired units (at Lauderdale, Ft.  
12 Myers, and Sanford sites) at 33 years of life for economic repowering  
13 benefits. These units were converted to cleaner, more-efficient combined  
14 cycle technology providing customers with lower fuel cost and emissions.  
15 Fossil fleet efficiency improvements provided from these unit conversions  
16 is included in the heat rate and emissions comparisons in my direct  
17 testimony (see Exhibits GKH 2 - 4).

18  
19 c) The coal units' asset life is based on a 40 year boiler life. In the late  
20 1990's a 30 year life was assigned to FPL's Scherer plant on the basis of  
21 damage done to boilers by burning western coal, which was hard on the  
22 equipment due to slag build-up. Since then, FPL has found ways to



1           manage the slag problem resulting in an increase to a 40-year economic  
2           recovery period.

3

4           For our coal units, 40 years remains a reasonable asset life due to original design  
5           expectations, and also taking into account the potential effect of future  
6           environmental regulations (i.e. CO2) on coal technology, which will tend to make  
7           the plants lives shorter than if such regulations are not enacted.

8   **Q.   How was FPL Witness Clarke of Gannett Fleming assisted with access to**  
9   **Fossil Power Generation information, sites, and personnel to help support his**  
10 **determination of plant expected asset lives?**

11 **A.   FPL assisted Witness Clarke in the following manner:**

12       - Mr. Clarke was oriented in the operation and maintenance practices of FPL's  
13       fossil plants by personnel from Power Generation's Technical Services  
14       Department and power plants.

15       - Mr. Clarke visited several FPL fossil plants that operate and maintain both  
16       combined cycle and steam boiler technologies.

17       - Mr. Clarke was provided with FPL's 2007 Integrated Resource Plan (IRP) -  
18       the basis for economic recovery dates (or probable retirement dates) of all  
19       generating units. The dates in this IRP were used in FPL's 2008 Ten Year  
20       Power Plant Site Plan submitted to the Florida Public Service Commission.

21 **Q.   Did any intervenor witness meet with FPL fossil plant personnel, to discuss**  
22 **the operation and maintenance practices of FPL fossil plants?**

1 A. No. They did not meet with any FPL personnel to discuss operation and  
2 maintenance practices of FPL fossil plants.

3 **Q. Did any intervenor witness visit any of FPL's fossil plants?**

4 A. No. they did not visit any of FPL's fossil plants.

5 **Q. Are the asset lives mentioned above for the combined cycle, oil and gas units,  
6 and coal units consistent with industry electric generating unit retirement  
7 data?**

8 A. Yes. FPL researched industry data from Ventyx' Energy Velocity database for  
9 similar type retired units of at least 150 MW in size, with the following findings:

- 10 - Of the industry combined cycle units retired to date, their average age was 22  
11 years at retirement, compared with FPL's estimated life of 25 years (see  
12 Exhibit GKH - 10).
- 13 - Of oil and gas-fired steam units retired to date, the industry average age was  
14 37 years at retirement, compared with FPL's estimated life of 35 years (see  
15 Exhibit GKH - 11)..
- 16 - Of the coal-fired steam units retired to date, their average age was 41 years at  
17 retirement, compared with FPL's estimated life of 40 years (see Exhibit GKH  
18 - 12).

19 This information further supports the reasonableness of FPL's asset lives used in  
20 the Depreciation Study.

21 **Q. Do some of FPL's units operate beyond their design life?**

22 A. Yes. FPL's fossil fleet reliability strategy focuses on a condition-based  
23 maintenance program that identifies components that are approaching end of

1 design life. These components are repaired or replaced based on the risk of failure  
2 and the economic benefit to FPL customers. This approach has served FPL and  
3 its customers well as FPL's fossil fleet reliability is among the very best in the  
4 industry.

5 **Q. Should periods longer than design life be used to establish the initial asset**  
6 **lives for FPL's fossil generating fleet?**

7 A. No. It would be inappropriate to establish asset lives that are greater than their  
8 design life. This is because extending plant life beyond the design life requires  
9 "unknown levels and timing of capital additions", as stated in OPC's witness Pous  
10 direct testimony. Therefore, the design life, actual unit condition, and operating  
11 missions should remain the overall governing factors for setting asset lives. In the  
12 event that economic conditions, technological advancements, environmental  
13 regulations and other factors were to support future investments in the existing  
14 plants to prolong their lives, the condition of the plants and changes in estimated  
15 operating life resulting from those investments would be reflected in future  
16 depreciation studies. It would be incorrect to assume such longer estimated  
17 operating lives at the present time when neither such decisions nor investments  
18 have been made.

19 **Q. Are the current 25, 35, and 40 year asset life expectations reasonable for**  
20 **FPL's advanced combined cycle, large oil/gas steam units, and coal units?**

21 A. Yes, for the reasons explained above.

1                   **SUPPORT OF FPL WITNESS DEATON REBUTTAL TESTIMONY ON**  
2                   **GENERATING EFFICIENCY (NET HEAT RATE) IMPROVEMENTS**

3  
4   **Q.    What is the purpose of your rebuttal testimony related to generating**  
5           **efficiency?**

6    A.    In addition to the comments of FPL witness Deaton on SFHHA's witness Kollen's  
7           testimony, the purpose of my rebuttal testimony is to explain the significance of  
8           FPL's generating efficiency improvements from new, highly-efficient combined  
9           cycle plant additions from 2002 through 2014.

10   **Q.    Has FPL's fossil fleet heat rate improved from capital investments made in**  
11           **new fuel efficient combined cycle technology from 2002 through 2009?**

12    A.    Yes. From 2002 through 2009, FPL will have added new fuel efficient combined  
13           cycle technology at its Sanford, Ft. Myers, Manatee, Martin, Turkey Point, and  
14           West County plant sites. The new generating capacity additions will have reduced  
15           its operated fossil fleet net heat rate (essentially, fuel consumption for electricity  
16           generated) by 14% during this period, from approximately 9,200 Btu/kWh to  
17           7,900 Btu/kWh from 2002 through 2009.

18   **Q.    Will future capital investments from 2010 through 2014 in new fuel efficient**  
19           **combined cycle technology also produce fossil heat rate improvements?**

20    A.    Yes. FPL will continue to invest in new fuel efficient combined cycle technology  
21           from 2010 through 2014. The new generating capacity additions are estimated to  
22           further reduce fossil fleet net heat rate by 6% during this period, from  
23           approximately 7,900 Btu/kWh to 7,400 Btu/kWh. FPL's operated fossil fleet net

1 heat rate is expected to be approximately 20% more efficient in 2014 than it was  
2 in 2002.

3

4

#### COMMENT ON STAFF AUDIT FINDINGS

5

#### STAFF AUDIT FINDING NO. 1

6

7 **Q. Please comment on Staff witness Kathy L. Welch's Audit Finding 1 with**  
8 **respect to "Storage Fees" as stated in her direct testimony.**

9 A. Although called an Audit Finding, this statement is more of a statement of fact. It  
10 is true that \$810,000 was booked to Account 549 - Miscellaneous Other Power  
11 Generation Expense for FPL's prorated share of the storage fee for two  
12 combustion turbines (CTs) in 2008. It is equally clear that these storage fees  
13 were made for the benefit of, and actually did benefit, FPL's customers.

14 **Q. What is the benefit to FPL customers of paying this CT storage fee?**

15 A. In June 2006, FPL Group had a master agreement with General Electric to  
16 purchase two 7FA combustion turbines. This agreement resulted in very  
17 favorable pricing to FPL Group which directly benefited FPL's customers. FPL  
18 has a large fleet of these combustion turbines, as does its affiliate NextEra. FPL  
19 Group purchased two CTs and elected to store them until future sites for them  
20 were determined. In the interim, the two CTs have been made available for use as  
21 critical spares for FPL and NextEra.

1 Because having these CT spares benefits both FPL and NextEra, storage fees are  
2 prorated between FPL and NextEra, based on the overall number of applicable  
3 7FA turbines in each fleet. The monthly General Electric storage fee of \$75,000 is  
4 allocated between FPL (60%) and NextEra (40%). FPL expensed \$810,000 in  
5 2008 for its prorated share of storage fees from July 2007 thru December 2008.

6 **Q. Have FPL customers received a benefit from the two combustion turbines**  
7 **available as critical spares?**

8 A. Yes. Components from these units have proven beneficial to have as spares. For  
9 example, during a 2007 inspection on Martin Unit 8A, FPL identified the need to  
10 replace the turbine first stage wheel. Using a rotor from one of the two shared  
11 spares reduced the Martin Unit 8A outage duration by 90 days on one of the most  
12 fuel efficient units in the FPL fossil fleet. During the 90 days following Martin  
13 Unit 8A's return to service in March 2007, the unit generated approximately  
14 480,000 MWH of electricity at a total fuel cost of about \$34 million. It is  
15 estimated that had the unit not returned to service as quickly as it did, the  
16 replacement fuel cost would have been about 20% (or \$6.8 million) higher. Thus,  
17 from an FPL customer perspective, fuel savings realized on even just this one  
18 occasion shows the clear customer benefit of sharing the cost of storing the  
19 combustion turbine spares.

20 **Q. What is the impact of the storage fee on the 2010 test year and 2011**  
21 **subsequent year forecast?**

22 A. For 2010 and 2011, \$540,000 is included in each year for FPL's prorated share  
23 (60%) of the monthly \$75,000 storage fee.

**STAFF AUDIT FINDING NO. 5**

1

2

3 **Q. Please comment on Staff witness Kathy L. Welch's Audit Finding 5 with**  
4 **respect to "Oil Spill Expense" as stated in her direct testimony.**

5 A. Again, FPL views this not so much as an audit finding, but as a statement of fact.  
6 FPL agrees that \$618,673 was booked to Account 512 - Maintenance of Boiler  
7 Plant for oil cleanup at the Martin, Turkey Point fossil and Riviera plants in 2008.  
8 The work was contracted out to Southern Waste Services (SWS), an emergency  
9 response service provider.

10 **Q. Is this expense contained in FPL's 2010 test year and 2011 subsequent year**  
11 **forecast?**

12 A. No. This was a 2008 expense for unplanned events. There is no such amount  
13 contained in FPL's 2010 test year and 2011 subsequent year forecast. Funding is  
14 only included for condition based maintenance to prevent this type of event.

15 **Q. Does this conclude your rebuttal testimony?**

16 A. Yes.

1 CHAIRMAN CARTER: Mr. Anderson.

2 BY MR. ANDERSON:

3 Q Thank you. Have you prepared a summary of  
4 your direct and rebuttal testimony, Mr. Hardy?

5 A I have.

6 Q And you're familiar with the Commissioners'  
7 light system?

8 A Yes, I am.

9 Q Please provide your summary to the Commission.

10 CHAIRMAN CARTER: Hang on second. Now, he's  
11 doing direct and rebuttal?

12 MR. ANDERSON: Yes, sir; that's right.

13 CHAIRMAN CARTER: Chris, that will be six  
14 minutes. One second. Do you need a second?

15 Okay. Then I'll have to time you the  
16 old-fashioned way. You may proceed.

17 THE WITNESS: Good morning, Commissioners.  
18 Thank you for the opportunity to testify before you  
19 today. My name is George Keith Hardy and I am the  
20 Vice-president of Power Generation Operations for FPL's  
21 non-nuclear generation fleet.

22 In the 20-year period ending 2011, FPL's  
23 fossil fleet will double in capacity and evolve from  
24 conventional steam plants to modern, cleaner and  
25 highly-efficient combined cycle units. My direct



1 testimony addresses FPL's industry-leading fossil fleet  
2 performance during this transformation, along with the  
3 need for funding to sustain reliable operations for the  
4 future.

5 As my direct testimony exhibits reflect, FPL's  
6 fossil fleet performance has excelled in heat rate,  
7 availability, reliability and non-fuel O&M costs. Our  
8 performance also consistently exceeds industry averages  
9 and frequently ranks best in class. This exemplary  
10 performance provides customers with superior reliability  
11 and cost savings.

12 Since 1990, FPL's fossil generating efficiency  
13 or net heat rate improved 20 percent avoiding  
14 significant fuel use and emissions. Fifty percent of  
15 this gain has been realized in the past five years  
16 providing FPL customers with \$500 million in fuel cost  
17 savings during 2007 alone.

18 FPL's non-fuel O&M costs per kW has also  
19 improved 40 percent since 1990. As a best-in-class  
20 performer, FPL currently operates it's 20,000-megawatt  
21 fossil fleet \$400 million per year lower than the fossil  
22 industry average. FPL's fossil fleet will double by  
23 2011. Notably, this capacity is being managed with half  
24 the 1990 workforce. This work force is motivated,  
25 highly skilled and committed to doing their jobs

1 exceptionally well.

2 As my Exhibit 8 shows, FPL's fossil non-fuel  
3 O&M costs will increase. This increase is primarily due  
4 to the addition of 4800 megawatts of high-efficiency  
5 combined cycle capacity and tripling the number of  
6 advanced combustion turbines since the year 2000;  
7 however, FPL's fossil non-fuel O&M costs per kW is  
8 expected to be in line with CPI and remain best in  
9 class.

10 Capital costs are also increasing. FPL must  
11 perform maintenance consistent with its expanding fleet  
12 to assure excellent service, reliability and fuel cost  
13 savings.

14 Regarding my rebuttal testimony, I address  
15 FPL's expected fossil generating asset lives and FPL's  
16 continued efficiency improvements. FPL's expected 25-,  
17 35- and 40-year generating asset lives for our  
18 respective advanced combined cycle, large oil-,  
19 gas-fired, steam and coal-fired units are based on the  
20 underlying engineered design life of the plants and  
21 FPL's industry-leading operating experience. This  
22 experience includes but is not limited to operating  
23 modes, operating environment, and the impact of evolving  
24 technology and regulatory uncertainties.

25 FPL's ongoing plant retirements and

1 modernizations, with advanced technology, will continue  
2 to improve FPL's generating efficiency and provide  
3 customers with cost savings and environmental benefits  
4 into the future.

5 Recapping, FPL has provided customers with  
6 outstanding service in the area of plant operating  
7 performance and cost control for many years. FPL has  
8 the leadership, the systems and the processes in place  
9 to sustain this performance. This request reflects  
10 reasonable and necessary increases consistent with the  
11 growth of FPL's generating assets to assure our ability  
12 to prudently operate and maintain a reliable system and  
13 provide FPL customers with clean, low-cost,  
14 fuel-efficient generation. Thank you.

15 MR. ANDERSON: I just wanted to confirm that  
16 the witness's direct and rebuttal are in the record as  
17 though read.

18 CHAIRMAN CARTER: The prefiled testimony of  
19 the witness, both direct and rebuttal, is entered into  
20 the record as though read.

21 MR. ANDERSON: Thank you. Mr. Hardy is  
22 available for cross-examination.

23 CHAIRMAN CARTER: Good morning,  
24 Mr. McGlothlin.

25 / / / / /

## CROSS EXAMINATION

1  
2 BY MR. McGLOTHLIN:

3 Q Mr. Hardy, you and I spoke prior to the  
4 hearing. I'm Joe McGlothlin. I'm with the Office of  
5 Public Counsel, and I have some questions that relate  
6 primarily to your rebuttal testimony and specifically  
7 your testimony that supports the use of a 40-year life  
8 for FPL's coal units and 25-year life for its combined  
9 cycle units.

10 Now, FPL Witness Mr. Clarke used the 40-year  
11 service life for coal units in his depreciation study.  
12 Are you the source of that 40-year service-life  
13 assumption?

14 A The source of that assumption is based upon  
15 the engineered design of that plant. What I provided  
16 and what Mr. Clarke was looking at was the -- actually  
17 the design documents by which that plant was designed.

18 Q When you say "that plant," which plant do you  
19 have in mind?

20 A Any of our plants, whether it's our coal  
21 plants, our oil- and gas-fired unit plants, or in the  
22 combined cycles as well.

23 Q And you're aware that OPC's witness, Mr. Pous,  
24 has recommended the use of 60 years for the coal-fired  
25 units and that the choice of 40 years as opposed to a

1 longer period has the effect of -- translates into a  
2 higher annual depreciation expense relative to what that  
3 level of expense would be if a longer service life were  
4 to be chosen, correct?

5 A Well, I understand, if you change service  
6 lives or change the depreciation life, you're obviously  
7 going to change the recovery schedule of the asset; yes.

8 Q With respect to coal units, FPL owns a portion  
9 of Scherer Unit 4; does it not?

10 A It does.

11 Q And Georgia Power owns portions of the other  
12 Scherer units located on the same site?

13 A Yes.

14 Q There are a total of four units at Plant  
15 Scherer.

16 A Yes, there are.

17 Q Were you in the room when FIPUG witness Jeff  
18 Pollock testified by way of exhibit and testimony that  
19 Georgia Power uses a 55-year service life for its  
20 depreciation purposes?

21 A No, I don't recall that.

22 Q Well, I'll refer the Commissioners to  
23 transcript page 3072 where that question and answer  
24 appears, and, Mr. Hardy, I'll ask you to assume --

25 A I assume it, that's fine.

1 Q All right. For purposes of my questions.

2 I'm going to ask Mr. Pouchor to hand out a  
3 document at this point, and I'll have some questions --

4 CHAIRMAN CARTER: Do you need a number or is  
5 it already in the record?

6 MR. McGLOTHLIN: I do need a number.

7 CHAIRMAN CARTER: You need a number.

8 Commissioners, the next number will be 530, No. 530.

9 Mr. McGlothlin, short title.

10 MR. McGLOTHLIN: Plant Scherer Brochure.

11 CHAIRMAN CARTER: Plant Scherer Brochure.

12 Okay.

13 (Exhibit No. 530 marked for identification).

14 CHAIRMAN CARTER: You may proceed, Mr.  
15 McGlothlin.

16 BY MR. McGLOTHLIN:

17 Q Mr. Hardy, I've provided to you a document  
18 that we've called the Plant Scherer Brochure which,  
19 according to the information provided, was prepared by  
20 the -- several owners of the plants at the Scherer  
21 location. Have you seen this document before?

22 A No, I have not.

23 Q Well, I have only some limited questions about  
24 it, and if you'll turn to the third page of the brochure  
25 itself and the caption at the top of the page is, "About

1 the Plant."

2 A The third page excluding the cover?

3 Q Yes.

4 A Okay.

5 Q And the first paragraph of that section of the  
6 brochure provides some basic and general information.  
7 It says, "Unit 1, the first of four self-contained  
8 880,000 kilowatt units began commercial operation in  
9 March, 1982. Units 2, 3 and 4 followed in February of  
10 1984, January, 1987 and March, 1989 respectively.  
11 Georgia Power, a Southern Company, operates the entire  
12 facility under contract with the joint owners."

13 Now, in your capacity as Vice-president of  
14 Power Generation, are you able to confirm that this  
15 general information is accurate with respect to its  
16 description of the Scherer site?

17 A Yes, it appears to be.

18 Q Now, during the course of the case -- well,  
19 just to summarize, with respect to the four units at  
20 Plant Scherer, they are the same size, 888 megawatts  
21 each. They were all built in the 1980s. Is it true  
22 that they were all built by Georgia Power Corporation?

23 A Yeah, they were the contracting entity, yes.

24 Q Now, have you visited Plant Scherer?

25 A I have.

1           Q     So you're familiar with the layout, the  
2 configuration of the site?

3           A     In general terms, yes. I haven't spent a lot  
4 of time there, but yes.

5           MR. MCGLOTHLIN: I have another exhibit to  
6 pass out at this point.

7           CHAIRMAN CARTER: Do you need a number?

8           MR. MCGLOTHLIN: I do.

9           CHAIRMAN CARTER: No. 531 Commissioners, No.  
10 531. Short title, Mr. McGlothlin.

11          MR. MCGLOTHLIN: Aerial View of Robert Scherer  
12 Power Plant.

13          CHAIRMAN CARTER: Okay. Aerial View of Plant  
14 Scherer, how about that?

15          MR. MCGLOTHLIN: That's even better.

16                 (Exhibit No. 531 marked for identification.)

17          CHAIRMAN CARTER: You may proceed.

18 BY MR. MCGLOTHLIN:

19          Q     Mr. Hardy, we've provided -- let me, if I may,  
20 take just a moment. We also have an easel-size version  
21 of this photograph that I'd like to use.

22          CHAIRMAN CARTER: You want to use the easel?

23          MR. MCGLOTHLIN: I'd like to be able to refer  
24 to it. I don't think I need a pointer and mike or  
25 anything like that.



1                   CHAIRMAN CARTER: Okay. Mr. Poucher's going  
2 to put it up for you. That will be fine.

3 BY MR. MCGLOTHLIN:

4                   Q     Mr. Hardy, we provided you with an aerial  
5 photograph that we located on the -- with the Wikipedia  
6 site. Do you recognize this to be a photograph of the  
7 Plant Scherer?

8                   A     Yes.

9                   Q     And so does it accurately depict the  
10 configuration of the major facilities of Plant Scherer?

11                  A     I'm not sure exactly when this was taken, but  
12 there's been a lot of modifications because of added  
13 environmental equipment in recent years, so I'm not sure  
14 that I can see the back side of this plant, but in  
15 general terms, yeah, it appears to represent it.

16                  Q     And general terms would be adequate for  
17 purposes of our conversation.

18                  A     Okay.

19                  Q     In the middle of that complex there is a  
20 generally rectangularly-shaped, buff-colored building.  
21 Is that the powerhouse as it's described?

22                  A     Yes, it is.

23                  Q     And is it true that, within the powerhouse are  
24 the boilers and turbines for all of the four power  
25 plants at Scherer?

1           A     Yes.

2           Q     Now, during the case we've heard witnesses  
3 mention certain factors that they contend might account  
4 for differences in the service lives that one utility  
5 could attribute to its plant versus a different  
6 assumption that another utility would attribute to its  
7 own plant. One that I remember is that service lives  
8 may differ with different geographical location.

9                     Now, would it be reasonable for us to expect  
10 that FPL's ownership portion of Scherer 4 probably  
11 shares the same mailing address as the other units at  
12 Plant Scherer?

13          A     Yes.

14          Q     So we can discount geographical location as  
15 any factor that would account for a difference in  
16 service lives, can we not?

17          A     We can.

18          Q     And another factor that's been mentioned as  
19 potentially justifying different service life  
20 assumptions is differences in climate. Now, can we  
21 reasonably assume that the climate at one end of the  
22 powerhouse is probably the same as the climate at the  
23 other powerhouse?

24          A     Yes, we can.

25          Q     So we can discount climatological differences

1 as any factors that would account for the difference in  
2 service lives, can't we?

3 A Yes.

4 Q In terms of the vintage of the units, is it  
5 true that all four were built in the 1980s?

6 A Yes.

7 Q And is it true that they share the same design  
8 and also have the same megawatt capacity, 880 megawatts  
9 each?

10 A Yes.

11 Q All built by the same entity, Georgia Power  
12 Corporation?

13 A Yes.

14 Q Now, another factor mentioned is differences  
15 in the manner different utilities may operate and  
16 maintain their units. Referring back to the brochure  
17 and the statement that you and I looked at at page 3, do  
18 I understand correctly that Georgia Power operates all  
19 four of the units?

20 A Yes, they do.

21 Q So could we assume reasonably that the manner  
22 and mode of operation of Scherer 4 is very similar to  
23 the manner and mode of operation of Scherer Units 1, 2  
24 and 3?

25 A Yes.

1 Q Now, do I understand correctly that, if  
2 Georgia Power operates all four units, Georgia Power  
3 also maintains all four units?

4 A Yes, they do.

5 Q Now, may we assume reasonably that the  
6 maintenance practices that it employs on behalf of FPL  
7 at Scherer 4 are as good as it employs for its own  
8 ownership elsewhere on the Scherer plant?

9 A Yes.

10 Q So we can discount any differences in  
11 maintenance routines as a justification factor in terms  
12 of explaining the difference in service lives, can't we?

13 A Yes.

14 Q Does Georgia Power or perhaps its affiliate,  
15 The Southern Company Services, procure and deliver fuel  
16 to Scherer 4?

17 A Yes, they do.

18 Q So the same entity procures fuel for all four  
19 plants at Plant Scherer.

20 Now, is it true that Scherer 4, which is the  
21 Scherer unit of which FPL owns a portion, shares some  
22 facilities at the plant site in common with the other  
23 Scherer units?

24 A That is correct.

25 Q And, for instance, if we can again focus on

1 the aerial photograph, while you've testified that there  
2 are four units, the photograph shows only two stacks; is  
3 that correct?

4 A Yes.

5 Q So is it true that FPL's ownership interest in  
6 Scherer 4 shares a stack with one of the other Scherer  
7 units?

8 A Yes.

9 Q And FPL uses a 40-year service life assumption  
10 for that stack while Georgia Power uses a 55-year life  
11 for the same stack, correct?

12 A I don't know what they use for that stack.

13 Q Okay. Is it true the four Scherer units share  
14 certain facilities in the switch yard in common?

15 A Yes.

16 Q Is it true that the four units at Plant  
17 Scherer share the same ash retention pond?

18 A Yes.

19 CHAIRMAN CARTER: Do you need some water, Mr.  
20 Hardy?

21 THE WITNESS: No. I apologize. I woke up  
22 this morning with something in my throat. So I  
23 apologize. I'm fine.

24 CHAIRMAN CARTER: Okay. Mr. McGlothlin, you  
25 may proceed.

1 BY MR. McGLOTHLIN:

2 Q Do you need a moment, sir?

3 A No, I'm fine. Thank you.

4 Q Now, you said earlier that Georgia Power  
5 operates and maintains all four units including Scherer  
6 4, and that either Georgia Power or its affiliate  
7 provides the fuel for all four and maintains all four.  
8 In light of that, please refer to page 6 of your  
9 rebuttal. At the bottom of page 6 you described some  
10 slag buildup problems that Scherer 4 encountered when it  
11 began burning western coal. Do you see that question  
12 and answer?

13 A Yes, I do.

14 Q Now, is it true that more units than simply  
15 Scherer 4 at this Plant Scherer site have been burning  
16 western coal?

17 A I can't answer that. I'm not familiar with  
18 what the other sites were burning.

19 Q Well, at the bottom of page 22 you say, "Since  
20 then, FPL has found ways to manage the slag problem  
21 resulting in an increased 40-year economic recovery  
22 period." In view of the testimony that Georgia Power  
23 operates, maintains and fuels those units under contract  
24 to FPL, was it FPL or Georgia Power or its affiliates  
25 that managed and addressed the slag buildup problem?

1           A     Georgia Power addressed with us the slagging  
2     problem.  How it affected the depreciation lives, as we  
3     stated here, is our decision and not Georgia Power's,  
4     but the issue that you're referring to here was a  
5     slagging problem that occurred that we've overcome, and  
6     we've since reset the depreciation schedules  
7     accordingly.

8           Q     You say Georgia Power addressed it with FPL.  
9     Whose employees were on the site managing that problem?

10          A     Georgia Power is there managing the problem.

11                 What we were looking at is the effects of the  
12     slagging and how it affected the equipment that -- it  
13     was primarily the boilers.

14          Q     So it was FPL's decision to up the service  
15     life to 40 years, but it was Georgia Power that  
16     addressed how to manage the slag buildup problem?

17          A     It was a coal issue that we since have changed  
18     some of the coal constituents that would eliminate some  
19     of the slagging issues.  And the original life, design  
20     life of that plant is 40 years.  There were adverse  
21     effects that were taking place because of the slagging,  
22     therefore we reduced the asset life to 30.  We resolved  
23     those issues and reset it back to its original design  
24     life.

25          Q     Yes.  I understand that FPL would make the

1 decision with respect to the 30-year versus the 40-year.  
2 What I'll seek clarification of is, when you say we  
3 addressed the constituents of the coal, was that Georgia  
4 Power acting on FPL's behalf?

5 A It's FPL and Georgia Power working together to  
6 understand what the problem is, how to resolve it and  
7 what's the best way to go about it in the timeframes.  
8 So they don't operate and maintain that without -- you  
9 know, in a vacuum. We're involved with the issues that  
10 occur at that facility, this being one of them.

11 Q Okay. At page 7, line 15, you say,  
12 "Mr. Clarke, your depreciation witness, visited several  
13 FPL fossil plants that operate and maintain both  
14 combined cycle and steam boiler technologies." Did  
15 Mr. Clarke visit the Scherer 4 unit?

16 A No, he did not.

17 Q Did he visit the St. Johns Power Park, the  
18 other coal unit?

19 A I don't believe he did.

20 Q I'll refer you now to page 8 at line 8. You  
21 refer to the Ventyx Energy Velocity Database that  
22 contains data for retired units of at least  
23 150 megawatts, do you not?

24 A 150 megawatts or greater, yes.

25 Q Yes. And that data consists only of units



1 that have been retired, correct?

2 A That is correct.

3 Q So any units that are active and that have  
4 either reached or are expected to reach longer service  
5 life durations would not be captured in that database?

6 A Yes. This particular information was the life  
7 or the age of a unit when it was retired, that is  
8 correct.

9 Q I'll change subjects now and ask you several  
10 questions about the combined cycle units.

11 A Okay.

12 Q In your rebuttal testimony you describe how  
13 the combustion turbines that are incorporated in the  
14 combined cycle mode have seen increased slagging, is  
15 that correct?

16 A That's correct.

17 Q Now, first a question for clarification. To  
18 my layman's mind, cycling can have more than one  
19 meaning. It could mean load-following as the output  
20 varies to meet changing demands, or it could mean  
21 start-stop. In what sense are you using the term?

22 A Start-stop.

23 Q And in your rebuttal testimony you say that  
24 the increased number of starts and stops has developed  
25 over the past six years, is that correct?

1           A     What we identified in my rebuttal testimony  
2 was an increase -- I don't know exactly where it is, but  
3 it was in a specific timeframe. I think it was 2003 to  
4 maybe 2007 or '8.

5           Q     Okay. Now, again, in terms of a layman's  
6 understanding, I remember reading that, at least at a  
7 period of time, combined cycle was regarded as an  
8 intermediate generation technology as opposed to either  
9 baseload or peaking. Is that no longer the case?

10          A     That was never the case. I think you're  
11 referring to a gas turbine that was applied in a manner  
12 in which it was not -- did not have a heat recovery  
13 steam generator on the back end of it. Many years ago,  
14 before the advances in technology in the last 15 years,  
15 these units were just for peaking. They were  
16 stand-alone gas turbines and they were intended for peak  
17 shaving. Because of increases -- because of technology  
18 and what has happened in our ability to fire gas  
19 turbines a lot harder than what they had been in the  
20 past, that technology has been applied primarily today  
21 in a combined cycle type of configuration, which is  
22 significantly different than what you're referring to as  
23 a peak shaving.

24          Q     The most recent units constructed and those  
25 planned by FPL are configured to have three combustion

1 turbines and a single large steam generator, correct?

2 A That's correct.

3 Q That's called a 3 on 1 application?

4 A Yes.

5 Q And in terms of size, those are approximately  
6 1200 megawatts each, are they not?

7 A They are.

8 Q And within the industry, that is a very large  
9 combined cycle unit; is it not?

10 A I wouldn't -- I'm not -- I haven't seen the  
11 data as to what's typically built in the industry. That  
12 is what FPL builds. We've built 4 on 1s in the state of  
13 Florida now for a number of years.

14 Q Well, for -- to provide a frame of reference,  
15 1200 megawatts is larger than some nuclear units and as  
16 large as others; is that correct?

17 A That is correct.

18 Q So clearly one would expect that units of that  
19 size to be designed and intended for baseload  
20 application. Am I correct in that?

21 A No, not necessarily.

22 Q With respect to the heat rate that can be  
23 achieved with that design, is it fair to say that the  
24 heat rate is 7,000 or less Btus per kilowatt hour?

25 A Yes.

1           Q     And in terms of where that would place such a  
2 unit in the order of dispatch in terms of economic  
3 dispatch, isn't that among the best available to the  
4 company?

5           A     Yes.

6           Q     So, in terms of the hierarchy of generators  
7 and the practice of sending out the most economical unit  
8 available to meet the load, one would expect that to be  
9 very low in the ascending order of things; am I correct?

10          A     Yes.

11          Q     And the lower in the dispatch order, the more  
12 likely that a unit would be expected to operate in a  
13 baseload manner, is that correct?

14          A     That is correct.

15          Q     Now, if the current load on the system is  
16 insufficient to enable the company to operate those  
17 large combined cycle units continuously, wouldn't one  
18 expect the system to grow into that capability as the  
19 utility adds customers and that those customers use more  
20 energy and that portion of the load that is continuous  
21 baseload would grow over time? Would one expect the  
22 utility to, over time, see less cycling and more  
23 continuous operation of those units?

24          A     I think you need to restate that. I think  
25 there were several questions in there. Why don't we try

1 to break them up a little bit.

2 Q I'll do that.

3 I believe your testimony is that currently  
4 those combined cycle units have seen increased starts  
5 and stops, that form of cycling.

6 A Yes.

7 Q And that is because the amount of continuous  
8 baseload on the system is insufficient to justify  
9 operating them continuously without those starts and  
10 stops.

11 A No. The reason that the cycling is increasing  
12 is -- there's a couple of things that are impacting  
13 that. First and foremost is the economy in Florida.  
14 We've seen, as I think has been testified here on  
15 several occasions, the economy in Florida has resulted  
16 in a reduction of load. That is one aspect of why we  
17 are cycling the units more. But to your point, we're  
18 running them more but we also have the ability to shape  
19 our generation very closely with the load with the  
20 combined cycle units, and that's one of the ways that we  
21 lower the fuel costs to the customer is shaping that  
22 load and making sure that we're operating the most  
23 efficient combined cycles that we have.

24 The other thing that is unique about FPL's  
25 load is that it's largely residential, and what that

1 does is, for our particular load profile during a given  
2 day, we have very high peaks and we have very low  
3 valleys. So we will bring units on during the day and  
4 we will bring them off at night, again, for the purposes  
5 of shaping our generation to the load, making sure that  
6 we're operating not only the most efficient units, but  
7 operating them at their most efficient points.

8 So it's a combination of the current economy  
9 here in the state of Florida, but FPL has always had a  
10 fairly unique load profile because of the makeup of its  
11 load, which is largely residential. As you can imagine,  
12 from 1:00 a.m. until 5:00 o'clock in the morning, being  
13 largely residential, there's not a lot of load out  
14 there.

15 Q I received the impression when reading your  
16 rebuttal testimony that you were describing a level of  
17 cycling that was unexpected to the company. Is that  
18 correct?

19 A No, it's not unexpected. It's -- as you can  
20 see, as we've brought more combined cycles into service,  
21 as you have indicated, they are the most efficient units  
22 that we have, so they're the first ones that we operate,  
23 and -- but even so, as we get a larger and larger base  
24 of combined cycle technology, you still are going to  
25 remove those units from service at night and -- to shape

1 the load or to shape the generation to the load, and  
2 it's also dependent on the time of the year as well. So  
3 it's not unexpected, but it is in fact what we do.

4 Q If the economy recovers and if over the next  
5 several years FPL experiences a growth in sales and a  
6 growth in customers, would that have the effect of  
7 increasing the company's baseload level such that there  
8 will be fewer starts and stops that currently are being  
9 experienced?

10 A No, I don't believe so. I think that, if you  
11 go back and you look at the load profile prior to the  
12 economic downturn in the state, still you have the same  
13 profile that you have. Especially in the shoulder  
14 months, this time of the year when air-conditioners  
15 aren't running that much, we have very, very low  
16 valleys. And so, yes, we are going to continue to cycle  
17 these units, and it's not unexpected and we will  
18 continue to do that. It's the most cost-effective thing  
19 for the customer.

20 Q Now, in your testimony, I think both in your  
21 direct and rebuttal, you describe the increased  
22 maintenance that the company incurs or in which it  
23 engages as a result of this cycling, among other things;  
24 do you not?

25 A You say I referred to this in my testimony?

1           Q     You described the additional maintenance that  
2 is necessary to perform in light of the additional  
3 cycling, do you not?

4           A     Are you referring to something in my  
5 testimony?

6           Q     Yes.

7           A     That would be helpful.

8           Q     Okay. Well, it will take me a moment to find  
9 it.

10           Well, let me just ask the question: Does the  
11 cycling result in additional maintenance requirements  
12 for the combustion turbines?

13           A     If you look at combustion turbines, the  
14 maintenance of a combustion turbine is based on  
15 operating hours and the number of cycles. So, yes,  
16 they -- the number of cycles that you make on a gas  
17 turbine affects its overall life and the maintenance,  
18 and it changes maintenance intervals for that particular  
19 piece of equipment. I wouldn't say that it necessarily  
20 changes or adds maintenance. It's just you're on a  
21 different maintenance curve.

22           Q     Because the maintenance is a function of both  
23 running hours and the number of cycles, if the number of  
24 cycles increases, that would have the effect of reducing  
25 the interval between maintenance outages; would it not?



1           A     It depends on the number of cycles and the  
2 type of cycles. Not all cycles are the same on a gas  
3 turbine.

4           Q     All right. But in any event, during a  
5 maintenance outage, the decision of management is  
6 whether to incur the cost of refurbishing or replacing  
7 parts and returning to service or not, correct?

8           A     Yes, we always make the decision as to how to  
9 repair and how to return a unit back to service.

10          Q     Now, the most recent 3 on 1 combined cycle  
11 units that the company's built have ranged in cost from  
12 \$600 million to more than \$800 million; correct?

13          A     That -- yes.

14          Q     So, in terms of the decision to repair or not  
15 to repair, it would be easy to justify economically a  
16 decision to replace combustors or do those other things  
17 that are necessary to return an \$800-million unit to  
18 service for the customers; correct?

19          A     We always make the -- an evaluation as to what  
20 to do and how to repair these particular pieces of  
21 equipment, and it's not limited to the new units. I  
22 think you're referring to West County. We make those  
23 decisions every day on all the equipment that we  
24 maintain.

25          Q     And you have incurred such maintenance outages

1 with combined cycle units already in terms of its recent  
2 operating history, have you not?

3 A Which units are you referring to?

4 Q I'm referring to combined cycle units in  
5 general.

6 A Have we incurred maintenance?

7 Q Yes.

8 A Oh, yes, we've incurred maintenance.

9 Q In your rebuttal testimony you describe how  
10 the combined cycle units are moving away from baseload  
11 operations, but at page 21 of your direct testimony --  
12 I'm sorry, page 23, beginning at lines 21 on page 23,  
13 you refer to the CTs or combustion turbines and how they  
14 are configured in combine cycle mode, and at line 23 you  
15 say, "Since these CTs run in baseload and combined cycle  
16 configuration with at least 30 percent lower heat rate,"  
17 et cetera -- and I'm more focused on the beginning part  
18 of the sentence. Has the nature of the operation of  
19 combined cycle units changed from baseload to something  
20 other than baseload between the time you filed your  
21 direct testimony and the time you filed your rebuttal  
22 testimony?

23 A No, it has not. I think it's important to  
24 understand that the way that a unit is operated is  
25 dependent on the time of the year. FPL is traditionally

1 a -- their highest load periods are in the summer. You  
2 will operate these particular units in a baseload  
3 configuration during that time period.

4 During what we call the shoulder months, which  
5 is in the spring and the fall, when load is not as high,  
6 we will start cycling those units. And, again, we  
7 will -- there's opportunities for us to cycle units even  
8 during the summertime at low loads, at night. We do  
9 that quite often if it is the most cost-effective thing  
10 to do to reduce fuel consumption.

11 Q Mr. Hardy, in your rebuttal testimony you  
12 provided some information about fossil plant cycling,  
13 and then you say, of that, some 60 percent is  
14 attributable to the CTs or combined cycle units. You  
15 did not provide us any information about the number of  
16 starts and stops per CT. Do you have that available to  
17 you? What do you think would be representative in  
18 today's --

19 A I don't have the individual breakdown by CT.  
20 I just have it at a fleet level. I'll give you an  
21 example: This year we're projecting that we will cycle  
22 our CTs in Florida 4900 times.

23 Q How many CTs do you have?

24 A Thirty-two at the moment. With -- plus West  
25 County, we have about 35, I believe.

1 Q Well, as a rough approximation, I'll ask you  
2 to do the math. What does that work out to in terms of  
3 an average number of starts?

4 A One thing I've learned, I don't do math on the  
5 stand. You're welcome to try.

6 Q No. I learned that before you did.  
7 Would a ballpark of around 150 sound about  
8 right?

9 A I trust your math.

10 Q And that is an approximation only.

11 A Yes.

12 MR. MCGLOTHLIN: I have one more exhibit to  
13 pass out.

14 CHAIRMAN CARTER: Okay. Do you need a number?  
15 That will be 532, Commissioners, 532 for your  
16 records. A short title?

17 MR. MCGLOTHLIN: Excerpt G.E. Gas Turbine  
18 Maintenance Manual.

19 CHAIRMAN CARTER: Excerpt Gas Turbine  
20 Maintenance --

21 MR. MCGLOTHLIN: Manual.

22 CHAIRMAN CARTER: -- Manual. Okay. We need  
23 to put G.E. then. I'll wait until I get my copy and  
24 I'll use that title. Yes, sir.

25 MR. MCGLOTHLIN: Actually, I've just

1 remembered something. This is contained in a staff  
2 composite exhibit. I don't think we need to make a  
3 separate exhibit number out of it.

4 CHAIRMAN CARTER: Okay.

5 MR. MCGLOTHLIN: But I would like to  
6 distribute it and ask a couple of questions on it.

7 CHAIRMAN CARTER: Okay. So you'll use it for  
8 cross-examination. So, Commissioners, we'll save No.  
9 532 for another exhibit. We'll just save that. So  
10 nothing there for right now.

11 You may proceed.

12 BY MR. MCGLOTHLIN:

13 Q Mr. Hardy, we've distributed an excerpt --

14 CHAIRMAN CARTER: Is your mike on?

15 BY MR. MCGLOTHLIN:

16 Q Thank you.

17 Mr. Hardy, we've distributed an excerpt from a  
18 larger document. Do you recognize this as the -- a  
19 portion of the G.E. guidelines for maintaining its  
20 combustion turbines?

21 A Yes, I do.

22 Q Now, is it true that, with respect to  
23 maintenance criteria, G.E. distinguishes between or  
24 recommends that its customers distinguish between those  
25 CTs that are in continuous operation on the one hand and

1 those that are not?

2 A Are you referring to a specific area here?

3 Q Yes, I'm looking at page 5.

4 A Right. Well --

5 Q And the paragraph that says, "This is further  
6 illustrated."

7 A Oh, okay.

8 Q And I'll also refer you to the very first  
9 paragraph at the top of that second page of the two-page  
10 excerpt, and as a preface to my question, I'll read it.  
11 "In the G.E. approach to maintenance planning, a gas  
12 fuel unit operating continuous duty with no water or  
13 steam injection is established as the baseline condition  
14 which sets the maximum recommended maintenance  
15 intervals. For operation that differs from the  
16 baseline, maintenance factors are established that  
17 determine the increased level of maintenance as  
18 required." And then in the paragraph that begins, "This  
19 is further illustrated in Figure 8 for the example of a  
20 gas turbine operating on gas fuel at baseload  
21 conditions, the unit operates 4,000 hours and 300 starts  
22 per year."

23 My question to you simply is: If your CTs in  
24 combined cycle operation are experiencing something like  
25 150 starts or thereabouts per year, would that fall

1 within the category, in G.E.'s parlance, of a continuous  
2 duty operation that warrants the maximum maintenance  
3 interval?

4 A I think it -- well, it falls within what is  
5 described on this document, but I would also say that,  
6 if you read the top of this, these are maintenance  
7 considerations.

8 FPL pioneered this technology in 1994. We  
9 have more operating experience with this technology than  
10 anyone else in the world actually. Although these are  
11 considerations and these are guidelines, I can tell you  
12 that this technology is not mature enough to where you  
13 can just say that you can operate this piece of  
14 equipment per these intervals and use these as a strict  
15 guideline.

16 I can cite -- if you were to give the entire  
17 document here, there's many references to maintenance  
18 intervals on this particular technology, and without  
19 question, G.E. and FPL and others strive to make these  
20 intervals, but I will also tell you that this technology  
21 is not mature enough to make these intervals. That is  
22 why FPL in my testimony -- and we believe this -- not  
23 just believe it, but we have experienced it over the  
24 last 15 years of operating this particular technology.  
25 We understand the issues that they have. We understand

1 that many of the components in here haven't necessarily  
2 met their design life.

3           The other thing to remember here is this is  
4 the best that they say that you can get. Anything that  
5 you do or anything that they may have missed in their  
6 design is a debit to what you read on this page. Most  
7 importantly, one of the debits that is not highlighted  
8 here -- and I think it's important. I understand what  
9 this document says, but more importantly is what it  
10 doesn't say, and that there are several issues that G.E.  
11 and a lot of the other manufacturers deal with, and we  
12 work very closely with them. One of the most  
13 significant issues that we are working with them on  
14 right now is just the proximity of our fleet and the  
15 fleet in the Gulf coast to chloride contamination due to  
16 the proximity to the ocean and the Gulf. That has -- in  
17 fact, we work and have been working for many years now  
18 with G.E. with many of the people that authored this  
19 paper to help them and to help us understand what we can  
20 do to extend the life of this equipment. You will be  
21 seeing documents that will come out from various -- from  
22 G.E. probably within the next year that's addressing  
23 this issue, and a lot of the information that will be  
24 contained in that document is a result of working  
25 closely with FPL. In trying to resolve some of these



1 issues, we use some of our fleet to help them understand  
2 what's going on, and it also helps us. It's one of the  
3 reasons that FPL has been able to operate this fleet  
4 more effectively and efficiently and at a lower cost  
5 that anyone else in the U.S.

6 Q I appreciate your answer, and I want to make  
7 it clear that by my question I'm not challenging or  
8 disputing FPL's maintenance practices. I have a more  
9 limited purpose for the question. You've described a  
10 level of cycling in your testimony, both in your  
11 prefiled and today, and in order to give that some  
12 context for those of us who don't work on these things  
13 day in and day out, I think it's useful to relate that  
14 to the criteria that the manufacturer establishes in  
15 terms of what it regards as representative of continuous  
16 operation and that which is greater than that. And you  
17 agree with me, would you not, that the level of cycling,  
18 at least on an average basis, approximately 130, 150  
19 starts a year, falls well under that level which G.E.  
20 describes as continuous operation?

21 A I would agree that that's what this document  
22 states, but I would not agree that this document is  
23 complete. I would not agree that this document takes  
24 into consideration other factors that they didn't know  
25 about when they wrote this document, and that, again, I

1 would refer to the heading of this. These are  
2 considerations. It is the responsibility of the owner  
3 to understand its equipment, to understand the  
4 environment that it works in, and to manage these assets  
5 based upon their operating experience but using this  
6 document in their considerations just as the heading  
7 said.

8 CHAIRMAN CARTER: Mr. McGlothlin, one second,  
9 please. Commissioner Skop.

10 COMMISSIONER SKOP: Thank you. Good morning  
11 Mr. Hardy. Just a quick followup question to  
12 Mr. McGlothlin. You keep referring to other  
13 considerations that may affect the operating and  
14 maintenance considerations identified in the document  
15 that we're currently looking at.

16 With respect to the G.E. 7FA turbine, are part  
17 of the considerations you're referring to the  
18 first-stage wheel dovetail cracking problems, or does  
19 that factor into any of that, because I guess, if my  
20 understanding or memory is correct, didn't that result  
21 in increased inspections and lowered life expectancies?

22 THE WITNESS: You have a very good memory.  
23 Yes, that is exactly correct. There were a number of  
24 first-stage wheel cracks based upon a -- some of the  
25 early designs of the G.E. 7FAs. I don't remember the

1 exact number. We had some of those in our fleet, but we  
2 were very fortunate in that, when we -- because we  
3 pioneered a lot of this technology, we had the ability  
4 to leverage our commercial terms, quite honestly, and  
5 all of those wheels were replaced under warranty.

6 COMMISSIONER SKOP: All right. Thank you.

7 THE WITNESS: But you're right, yes. That's  
8 just one consideration, and, again, that's not contained  
9 in this document.

10 CHAIRMAN CARTER: Commissioners, anything  
11 further from the bench at this time?

12 Okay. Mr. McGlothlin, you may proceed.

13 MR. MCGLOTHLIN: That's all I had, and I would  
14 like to note also that, while I used only this excerpt  
15 to save paper, the complete document is part of the  
16 staff's composite exhibit.

17 CHAIRMAN CARTER: Thank you, Mr. McGlothlin.

18 Good morning, Ms. Bradley.

19 MS. BRADLEY: Good morning. No questions.

20 CHAIRMAN CARTER: Thank you. Mr. Moyle, good  
21 morning.

22 MR. MOYLE: Thank you. Good morning,  
23 Mr. Chairman. I have a few questions for Mr. Hardy.

24 / / / / /

25 / / / / /

## CROSS EXAMINATION

1

2 BY MR. MOYLE:

3

Q Good morning.

4

A Good morning.

5

6

Q I wanted to ask you some questions about both your direct and rebuttal, but I wanted to follow up on a point you were making with Mr. McGlothlin that left me a little unclear, and I think you were talking about the 130 versus 150 starts. You buy the equipment from G.E., correct?

7

8

9

10

11

A Yes, we do.

12

13

Q And G.E. is the manufacturer of the equipment?

14

A Yes, they are.

15

Q Okay. And they have reams and reams of engineers that are involved in the design, manufacture and production of the equipment; is that right?

16

17

A Yes, they do.

18

Q Okay. And do you typically enter into maintenance agreements with G.E. where they come in and inspect and are involved in the maintenance of the units?

19

20

21

22

A No, we do not.

23

Q Do you enter into agreements with G.E. where they supply parts, replacement parts?

24

25

A Yes, they supply parts.

1 Q Tell me about those type of agreements if you  
2 would.

3 A It's a parts agreement. It's a contract that  
4 we have with G.E. which is not unlike contracts that we  
5 would have with other suppliers. This equipment is  
6 extremely unique. There's not many third parties that  
7 you could go to to procure this equipment. And so  
8 you -- what we have is a parts agreement, a parts  
9 contract with them that -- where we can purchase parts  
10 and also refurbish parts.

11 Q Do you pay them so much per year for that  
12 agreement or do you pay them based on kind of the parts  
13 that you need?

14 A We have an agreement that lays out the parts,  
15 what we call wear parts that are consumed in the unit,  
16 and we have pricing associated with that.

17 Q Do you find that this arrangement works well  
18 for the maintenance of your fleet?

19 A Yes.

20 Q Okay. Given the role that G.E. plays in the  
21 manufacture and production and design of these units and  
22 the role that the company plays in operating the units  
23 and maintaining them, wouldn't you -- if there was a  
24 discrepancy or a disagreement, wouldn't you follow the  
25 manufacturer's recommended maintenance process or

1 schedule as compared to not?

2 A We always try to follow their maintenance  
3 practices.

4 Q And the document that Mr. McGlothlin was  
5 talking about, it was -- you know, as I understood it,  
6 it was so many starts would then constitute one type of  
7 a treatment; is that right?

8 A That's correct.

9 Q And G.E.'s not wrong in that, are they?

10 A G.E. is optimistic.

11 Q But they're not wrong.

12 A It depends on the piece of equipment that  
13 you're talking about, and it's the -- as Mr. Skop just  
14 indicated, there are certain things that have occurred  
15 with some -- with these equipment, pieces of equipment  
16 that would render that document inaccurate.

17 Q Yes, sir. And to use an analogy, I'm more  
18 familiar with say a car.

19 A Yes.

20 Q You know, you get a manual from Ford about how  
21 often you need to maintain your vehicle, and typically  
22 the best practice is to follow that; correct?

23 A Yes.

24 Q Okay. And to the extent that something  
25 unexpected happens, analogous to the problem that

1 Mr. Skop detailed, well, you have to deal with the  
2 unexpected issue that came up, but it doesn't negate the  
3 manufacturer's guidelines for maintenance; does it?

4 A No, and I want to clarify: We are not  
5 negating the maintenance practices that G.E. is  
6 recommending. We are doing more than what G.E. is  
7 recommending because of some of the issues that we have  
8 that are unique to FPL's system.

9 Q And indeed, if you weren't maintaining it  
10 consistent with G.E.'s recommended maintenance  
11 processes, including the document that Mr. McGlothlin  
12 shared with you and referenced, do you know, would that  
13 have an impact on the warranty?

14 A In all of the commercial agreements with G.E.  
15 and other manufacturers, you have to use prudent  
16 maintenance practices. That is correct.

17 Q So -- and prudent maintenance practices would  
18 include following the maintenance recommendations and  
19 schedules laid out by the manufacturer, correct?

20 A As a minimum.

21 Q You said "at a minimum"?

22 A Yes.

23 Q Do you know how long the warranties for the  
24 equipment typically are from G.E.?

25 A It depends on what you can negotiate.

1 Q What's the maximum length you've negotiated?

2 A I don't believe -- that's confidential  
3 information. I'm not sure that I can release that  
4 information.

5 Q Well, I'd like to know it, if you can write it  
6 on piece of paper maybe.

7 A I would also say, if I can, that it varies  
8 over time. Like anything, being a provision in a  
9 commercial agreement, depending on the market and your  
10 ability to negotiate and the leverage that you have  
11 dictates some of those terms. So obviously, when the  
12 markets are robust for the suppliers, your ability to  
13 negotiate a longer-term warranty and increase their risk  
14 profile is greatly diminished. So, when you look over  
15 the fleet of gas turbines that we have, regardless of  
16 the manufacturers, you'll see a variety of warranties  
17 and different commercial terms depending on the  
18 particular situation when we had to procure the  
19 equipment.

20 Q Yes, sir. And I don't want to get into your  
21 business, and I understand in terms of different length  
22 of times could be negotiated.

23 A Uh-huh. I may also state, if I may, that  
24 being complex pieces of equipment like this, you may  
25 negotiate individual warranties on specific components.



1 It's not just getting a blanket warranty. So it's a  
2 very complex document in many ways.

3 Q Would you consider it confidential to just  
4 tell me the longest warranty period that you've been  
5 able to negotiate?

6 MR. ANDERSON: Chairman Carter.

7 CHAIRMAN CARTER: Mr. Anderson.

8 MR. ANDERSON: At this time FPL would like to  
9 object to this line of questioning which we've gone on  
10 for quite a line now as irrelevant to any issue in this  
11 proceeding. The way it started was the questions about  
12 maintenance practices and pointing out that doing less  
13 than the minimum requirements might void the warranty.  
14 What the witness clearly testified to is that we far  
15 exceed, we do a lot more than that, and that provides no  
16 point of departure for getting into the details of the  
17 warranties of these various machines. That is not a  
18 subject of the witness' testimony. There is -- you  
19 know, we'll be here truly all day on truly immaterial,  
20 irrelevant minutia if we don't move on.

21 CHAIRMAN CARTER: To the objection, Mr. Moyle.

22 MR. MOYLE: I'm rarely accused of delving into  
23 minutia, and I'm not endeavoring to do it at this point  
24 in time, but clearly it's relevant to an issue in the  
25 case which is this witness is testifying about expected

1 lives for each key type of technology. So, to the  
2 extent that warranties by manufacturers are being  
3 provided for equipment that is longer than the  
4 warranties -- I mean, I'm sorry -- than the expected  
5 lives, clearly that would be relevant, and he says that  
6 there's 25 years for advanced combined cycle units. You  
7 know, if the warranties are for 30 years, then I think  
8 that undermines, you know, the testimony with respect to  
9 a 25-year life expectancy if the manufacturer is willing  
10 to stand behind it for a longer period of time.

11 CHAIRMAN CARTER: Mr. Teitzman.

12 MR. TEITZMAN: I would agree with Mr. Moyle.  
13 It appears to be relevant testimony.

14 CHAIRMAN CARTER: Okay. Tread lightly, Mr.  
15 Moyle. You may proceed.

16 BY MR. MOYLE:

17 Q Sir, with respect to advanced combined cycle  
18 units, has any manufacturer provided you a contractual  
19 representation with respect to maintenance, replacement,  
20 warranty, service on combined cycle units that are  
21 greater than 25 years?

22 A A warranty greater than 25 years?

23 Q A warranty, a maintenance agreement, a parts  
24 agreement, any type of agreement that contemplates a  
25 timeframe greater than 25 years.

1           A     The suppliers of this equipment do not warrant  
2 their equipment for the entire life, expected design  
3 life of the equipment.

4           Q     What's the expected design life for the  
5 equipment, of a combined cycle unit, say a G.E. F7?

6           A     Depending on how you operate it, between 20  
7 and 25 years is the expected -- what they advertise in  
8 their literature.

9           Q     And with respect to contracts that they sign,  
10 the parts agreements, things like that -- you answered  
11 my question with respect to warranties. Like, if you  
12 buy a car, you know, typically the warranty is three  
13 years or five years; correct?

14          A     Yes.

15          Q     Oftentimes you drive cars longer than three or  
16 five years, correct?

17          A     Yes.

18          Q     And with respect to these units that you have  
19 these commercial relationships with, don't they have  
20 contractual arrangements with you with respect to parts  
21 replacements or things like that that extend beyond 25  
22 years or that contemplate the unit operating beyond 25  
23 years?

24          A     No.

25          Q     They do not?

1           A     They do not. We buy parts from G.E. that are  
2 what we call wear parts. They are blades and vanes.  
3 They last hours, anywhere from 24,000 to 48,000 hours.  
4 We have warranties associated with those parts, but they  
5 don't extend the entire length of their expected life.

6           Q     And when you say "hours," I mean, 24,000  
7 hours, how many years is that? Is that a year, do you  
8 know?

9           A     How many years? It depends on how many hours  
10 a year you run it, but on average it's about three  
11 years.

12          Q     All right. So you would agree with me that  
13 the best operating practice with respect to maintaining  
14 these units, these combined cycle units is you buy them  
15 from the manufacturer, then you enter into a replacement  
16 parts agreement; is that right?

17          A     No, I wouldn't characterize that as the best  
18 maintenance approach.

19          Q     I'm sorry, not -- I used the wrong word, not  
20 maintenance, but in terms of maintaining and getting  
21 parts and keeping the units up and operational, is that  
22 right?

23          A     It's been the approach that FPL has used to  
24 date, yes.

25          Q     I see in your rebuttal testimony that it

1 appears that you purchased two combined cycle units that  
2 in effect -- my reading is that were really not needed,  
3 and what you ended up doing with them was, you know,  
4 storing them and charging ratepayers to store them, and  
5 then basically using those two brand-new units for  
6 parts; is that correct?

7 MR. ANDERSON: Object, it's a  
8 mischaracterization of the testimony. He said "you" and  
9 those units were bought by FPL Group.

10 CHAIRMAN CARTER: Mr. Moyle, rephrase.

11 BY MR. MOYLE:

12 Q Okay. With that clarification that "you"  
13 means FPL Group, was my characterization largely on  
14 point?

15 A Let me -- if I can, FPL Group bought two CTs.  
16 They were placed in storage, and yes, we have used them  
17 on occasions for parts.

18 CHAIRMAN CARTER: Hang on a second, Mr. Moyle.  
19 Commissioner Skop.

20 COMMISSIONER SKOP: Thank you, Mr. Chair. I  
21 guess, since we're on this point, this was the point I  
22 wanted to get on to just briefly, so I'll do it here,  
23 Mr. Moyle, with you.

24 MR. MOYLE: That's fine.

25 COMMISSIONER SKOP: On page 11 of your

1 rebuttal testimony, in relation to Staff Audit Finding  
2 No. 1, it speaks to that storage charge which was booked  
3 to -- I guess \$810,000 booked to Account 549. Do you  
4 see that?

5 THE WITNESS: Yes.

6 COMMISSIONER SKOP: Okay. And that was the  
7 storage fee for two G.E. 7FA combustion turbines for  
8 2008, is that correct?

9 THE WITNESS: That amount was a retroactive  
10 payment, but yes, you are correct.

11 COMMISSIONER SKOP: Okay. Are there any other  
12 accounts that deal with having those two complete entire  
13 combustion turbines in spares?

14 THE WITNESS: In FPL, no.

15 COMMISSIONER SKOP: Okay. On line 15 of your  
16 rebuttal, of that same page of your rebuttal testimony,  
17 you discuss, in June, 2006, FPL Group had a master  
18 agreement with G.E. to purchase the two 7FA combustion  
19 turbines. Do you see that?

20 THE WITNESS: Yes.

21 COMMISSIONER SKOP: Were those two turbines  
22 part of any need determination approved by this  
23 Commission?

24 THE WITNESS: No, they were not. They were  
25 for an affiliate.

1                   COMMISSIONER SKOP: So typically, when there  
2 is a need determination and they come for a proposed  
3 project, it will be the capital cost of the equipment  
4 which, you know, for a combustion turbine is pretty  
5 high, plus any spares or rotating-pool type warranties;  
6 is that correct?

7                   THE WITNESS: Yes.

8                   COMMISSIONER SKOP: Okay. All right. But  
9 that was not done here. This was a master agreement  
10 between FPL Group and G.E. Power Systems, is that  
11 correct?

12                   THE WITNESS: That is correct. There was an  
13 agreement that had been in place for years that, if we  
14 opted to go purchase a G.E., it provided the framework  
15 from which we could purchase that, and it was done at an  
16 affiliate level and it ended up at a group level, but it  
17 was never done for FPL.

18                   COMMISSIONER SKOP: Okay. Let me get to that  
19 point because again, on line 15, you state in June, 2006  
20 that FPL Group had the master agreement. Was that a new  
21 agreement or was that agreement either an extension to  
22 the April, 2000 agreement that FPL Group and G.E.  
23 announced for the purchase of 66 7FA combustion  
24 turbines?

25                   THE WITNESS: I do not believe it was in the

1 66. In fact, I am pretty certain that it was not.

2 COMMISSIONER SKOP: So this is a separate --

3 THE WITNESS: This was a separate agreement,  
4 but I -- they may have referred to it in many ways to  
5 accelerate some of the negotiations. You may refer to  
6 previous agreements and then edit them, but I'm not  
7 exactly sure, but I would say no.

8 COMMISSIONER SKOP: Okay. So do you know if  
9 these two 7FA combustion turbines -- were these leftover  
10 turbines or deferrals from some contract that -- or were  
11 these turbines originally slated for your unregulated  
12 affiliate?

13 THE WITNESS: They were originally slated for  
14 the unregulated affiliate. There was a project that did  
15 not go forward.

16 COMMISSIONER SKOP: Okay. So, as a result of  
17 those turbines being originally slated for an  
18 unregulated project -- and there may be some benefit for  
19 having those because, again, you have a large fleet on  
20 both sides, but this gets into one of those tenuous  
21 questions to the extent that, on page 12 of your  
22 rebuttal testimony, that storage fee for these two  
23 complete turbines is allocated in an amount on line 4  
24 between 60 percent to Florida Power & Light ratepayers  
25 and only 40 percent to your affiliate or to your



1 unregulated affiliate.

2 THE WITNESS: Yes.

3 COMMISSIONER SKOP: So that seems to be  
4 somewhat -- although there may be common benefit, again,  
5 that same burdening rate seems to apply, and I think  
6 that's the underlying tension here with respect to the  
7 disposition of those turbines.

8 My second question goes on page 12 of your  
9 rebuttal testimony, lines 6 through 19, where you  
10 generally explain the benefit that those two complete  
11 turbines provide as it pertains to the benefit that may  
12 be received by FPL ratepayers, and on line 10 you talk  
13 about the replacement of the turbine first-stage wheel.

14 THE WITNESS: Yes.

15 COMMISSIONER SKOP: Is that related or was  
16 that related on the Martin unit to the dovetail cracking  
17 on that wheel?

18 THE WITNESS: Yes, it was.

19 COMMISSIONER SKOP: Okay. But you previously  
20 stated in my question that FPL had resolved all those  
21 issues via a warranty by leveraging its large account  
22 with G.E. So, if that would have been covered under  
23 warranty, then why was it necessary to use the spare, or  
24 did G.E. ultimately replace that entire rotor assembly  
25 on your turbine that's in storage?

1           THE WITNESS: Yes, the reason that that  
2 particular rotor was used, was -- let me back up to the  
3 issue of the wheel crack itself. The wheel crack  
4 itself, we have had a number of units that were at high  
5 risk. This particular one -- and it was -- it's a  
6 particular revision of that particular wheel that was a  
7 high-risk wheel that we had. We had been monitoring it  
8 for quite some time. We did discover that there was a  
9 crack in it. When you had a crack in it, at that point  
10 your opportunity to repair becomes quite extensive and  
11 quite expensive, especially if you're going to G.E. and  
12 say you want to replace it on an accelerated basis,  
13 you're at their mercy. So although the wheel was under  
14 warranty, they were under no obligation to accelerate or  
15 to return or to even offer a replacement rotor because  
16 they're under obligation to replace that wheel. That  
17 wheel could take up to six to eight weeks to repair, and  
18 my testimony is that we looked at that time at the spare  
19 rotor, the complete rotor that we had, or that FPL Group  
20 had, and we opted to use that spare rotor to enable us  
21 to return that unit to service very quickly. And the  
22 benefits of that returning to service quickly are  
23 outlined in my testimony. The repair of the rotor that  
24 came out was repaired under warranty at no cost to FPL.

25           COMMISSIONER SKOP: Okay. With respect to,

1 again, the multi-year agreement -- and again, I'll --  
2 it's hard to refer to which one, but I'll take the one  
3 that you're referring to. With respect to these  
4 multi-year agreements that FPL Group enters into, do  
5 those agreements or contracts contain any provision for  
6 liquidated damages as they pertain to identified design  
7 defects or deficiencies?

8 THE WITNESS: I don't recall any specifics in  
9 there. If there's a particular piece of -- or a  
10 particular component that we would consider high risk,  
11 we would try to establish a separate warranty for that  
12 component. We were able to do that early in this  
13 particular technology, but as it's matured, our ability  
14 and the issues, quite honestly, have diminished. So our  
15 ability to negotiate specific warranties on specific  
16 components or to negotiate longer-term warranties has  
17 somewhat diminished over the years.

18 COMMISSIONER SKOP: Okay. But the  
19 first-stage-wheel dovetail cracking problem, though, was  
20 identified as a fleet-wide problem across the entire  
21 G.E. 7FA fleet; correct?

22 THE WITNESS: G.E.'s 7FAs had that particular  
23 revision of wheel. We had some, but they've modified  
24 them over the years. So it was identified as a 7FA  
25 fleet issue, but not all gas turbines were in that mix.

1                   COMMISSIONER SKOP: So is it correct to  
2 understand that, either by virtue of the 2006 agreement  
3 or if in fact the April, 2000 agreement maybe was  
4 deferred or leftover turbines from that, that these two  
5 turbines that were purchased by FPL Group initially for  
6 an unregulated project and are now being held as I guess  
7 whole spares, to Mr. Moyle's point, are they essentially  
8 using those two turbines to cannibalize parts instead of  
9 using a rotating spares pool?

10                   THE WITNESS: No. We are using those only for  
11 specific issues, and the specific issue pertains to just  
12 rotor replacements. We're -- FPL Group is actively  
13 trying to sell those two units. So, you know, it's very  
14 important that we don't cannibalize these things as you  
15 referred to because, if you do, it's going to be more  
16 difficult to sell them.

17                   We have a specific use for those and it has to  
18 do with a spare rotor. We exchange rotors and that's  
19 all we've used them for.

20                   COMMISSIONER SKOP: Okay. Well, I guess to  
21 that point -- I mean, I've actually been in G.E.  
22 facilities where you've taken off the casing and you  
23 pulled the rotor and, you know, if you're taking a rotor  
24 from a turbine and putting it in another turbine as a  
25 whole replaceable unit to get that unit back on line, I

1 mean, that to me is some form of cannibalization because  
2 ultimately you have to go back and repeat the process  
3 because you're having to tear the entire unit apart,  
4 grab the rotor, transport it -- or crate it, transport  
5 it and reassemble it.

6 THE WITNESS: Yes.

7 COMMISSIONER SKOP: So I'll just make this  
8 short. I guess, with respect to the holding costs and  
9 capital costs of these two complete combustion  
10 turbines -- again, because you're saying that you're  
11 only using the rotors for a specifically identified  
12 problem, then why not just have two spare rotor  
13 assemblies? Why maintain the storage costs and the  
14 capital costs of having two complete turbines which  
15 include, you know, everything else that comprises a  
16 turbine?

17 THE WITNESS: The reason that we do this is  
18 right now the storage fees associated with these  
19 particular components or these particular units is  
20 approximately \$45,000 per month for FPL, and that  
21 proration is based upon our fleet versus the affiliates'  
22 fleet and how many units each has that these particular  
23 components will fit into. The advantage for FPL is  
24 that, if we were to go out and purchase a spare rotor,  
25 the market value right for a spare rotor is about

1 \$18 million. So we're getting access to two \$18-million  
2 components for \$45,000 a month, and we feel that that is  
3 a prudent expense and a prudent risk-mitigation expense  
4 right now to assure that this highly-efficient fleet is  
5 maintained in as good a condition as we possibly can.

6 COMMISSIONER SKOP: Okay. And I understand  
7 that, but I need to probe just one layer below that.  
8 What you're saying is you have access to an \$18-million  
9 piece of equipment for the mere sum of \$45,000 in  
10 storage costs. I guess the crux of my question deals  
11 with, where are the capital costs for these two turbines  
12 being allocated to, because, obviously, either Group  
13 owns them -- and I'm not so sure that Group is carrying  
14 that cost. If the cost, the original cost for those two  
15 turbines were being allocated down to FPL Group, then I  
16 guess I would have a problem with the statement that you  
17 just gave because there would be more to it than that.

18 THE WITNESS: I have -- I will say that I do  
19 not believe -- but -- I've never looked at any of the  
20 accounts, but I'm 99.9 percent sure that this is all --  
21 all the capital investment of these two assets are held  
22 at FPL Group and are not in any way associated with FPL.  
23 I just haven't looked at this in detail, but I manage a  
24 lot of this, and I will tell you that I would be very  
25 surprised.

1                   COMMISSIONER SKOP: Okay. And just  
2 approximately, do you know the capital cost of two 7FA  
3 turbines, just approximately a rough number?

4                   THE WITNESS: Those are probably between 50  
5 and \$60 million.

6                   COMMISSIONER SKOP: Each or combined?

7                   THE WITNESS: No, total.

8                   COMMISSIONER SKOP: Okay. All right. Thank  
9 you.

10                  CHAIRMAN CARTER: Commissioners, at this time,  
11 anything further from the bench?

12                  Mr. Moyle, you may proceed.

13 BY MR. MOYLE:

14                  Q     Commissioner Skop asked you questions and he  
15 has a lot more knowledge about these than I do, but I  
16 just want to make sure I can understand what happened  
17 with respect to these two. This defect that cropped up,  
18 it came about and affected -- it was fleet issue, is  
19 that right, generally?

20                  A     Yeah. There was a series of turbines that  
21 were manufactured that had a particular issue with one  
22 of the components in the rotor.

23                  Q     And G.E.'s a good company. You would agree  
24 with that, right?

25                  A     Yes.

1           Q     Didn't they jump on this pretty quickly, a  
2     \$25 million-dollar piece of equipment? You have a key  
3     component of it -- you said it's 18 million, so it seems  
4     to me that represents the majority of the cost. Did  
5     they figure out a plan of action pretty quickly to make  
6     their customers able to use the equipment that they  
7     purchased?

8           A     Yes.

9           Q     What did they do?

10          A     Well, there's two aspects of this. Number  
11     one, if you have a particular component such as this  
12     that has a defect in it, you've got to understand the  
13     risks that you're running with and how to mitigate that  
14     risk and how to manage that risk. So one of it is what  
15     are you going to with the component that you're  
16     currently running? The other issue that they dealt with  
17     is do they have an idea as to how to fix it? And so  
18     you've got to run both of those in parallel. As I  
19     mentioned earlier, we worked very closely with G.E. on  
20     this particular issue, and one of the things that we  
21     were able to do was to manage this particular risk in a  
22     manner in which it enabled us to continue to run these  
23     pieces of equipment for an extended period of time and  
24     to be able to take this particular rotor out of service  
25     on a scheduled outage. We were very confident that we



1 were going to find a crack. The analysis that we had  
2 done said that this particular unit was probably going  
3 to have a crack.

4 Q I'm sorry. Let me just make sure I  
5 understand. You discover there's a problem, there's a  
6 crack. It's not such a problem that you say shut it  
7 down, we've got a catastrophic risk. You were able to  
8 continue to run the piece of equipment for a period of  
9 time. Is that right?

10 A No, what we had was that we knew that there  
11 was a defect in this component and we knew what was  
12 leading -- what was contributing to the failure modes of  
13 this particular piece of equipment. We knew what they  
14 were. We knew how to manage them. So we managed them  
15 over a period of time and consumed as much life of out  
16 that component as we possibly could. It's one of the  
17 ways that FPL's able to manage the fleet at a lower cost  
18 is because we feel that we understand this equipment  
19 better than anyone else. We were able to run that piece  
20 of equipment longer than most, take it out of service  
21 with basically no remaining life in that component.

22 Q And do you believe you were able to -- you  
23 understand this equipment better than G.E.? You said  
24 you understand it better than anyone else. Does that  
25 include G.E.?

1           A     It depends on what you're referring to in  
2     their particular piece of equipment, but I will tell you  
3     that we collaborate very closely and, yes, there are  
4     some things that we do -- we know a little bit more than  
5     they do, yes.

6           Q     And I was just using your words. You said you  
7     understand this equipment better than anyone else, and I  
8     was trying to understand whether, by saying that, G.E.  
9     is included with anyone else?

10          A     Certain aspects, yes.

11          Q     So the answer to the question that I tried to  
12     ask a while ago which was, you were made aware of the  
13     problem, I assume, based on your answer about, well, we  
14     were able to get all the useful life out of it, that it  
15     wasn't one where you said shut to down. You said, you  
16     know what, we can manage through this. Keep it running.  
17     We'll deal with it at the next scheduled outage. Is  
18     that right, in broad terms?

19          A     In very broad terms, yes. Let me just say,  
20     you just don't do that lightly because, if you're wrong,  
21     it costs you about \$15 million.

22          Q     I understand, and I don't want to get into the  
23     minutia, but I want to understand what happened. From  
24     the point in time where you were made aware of the  
25     problem to the point in time that you had your next

1 scheduled outage where you corrected the problem, how  
2 long was that?

3 A I don't recall. We may have gone through  
4 several outages.

5 Q Can you give me a ballpark? I mean, months,  
6 years?

7 A No, because -- I mean, we may have had a half  
8 a dozen of these components in our fleet and all of them  
9 at various hours and various mechanisms that were  
10 causing the particular defect to propagate. So, you  
11 know, it's just one of many issues that we're managing  
12 at our fleet here.

13 I think the intent here is is that, yes, you  
14 know, if somebody came to us and said that you've got a  
15 defect in your rotor, many people might just go and shut  
16 that piece of equipment down. We don't. We try to  
17 understand it. We manage it and try to run it to the  
18 greatest extent possible to consume as much life out of  
19 that component as we possibly can.

20 Q What did G.E. recommend you do?

21 A G.E. came out with several recommendations. I  
22 don't remember -- you know, obviously the first thing  
23 that they would do is inspect it. But again, you've got  
24 to understand, G.E. found the crack, then they had to go  
25 back and figure out why it cracked.

1 Q And I presume this crack occurred with other  
2 utilities that have this equipment, is that right?

3 A Yes.

4 Q Do you know how they handled it with other  
5 utilities?

6 A No, I don't.

7 Q You have no knowledge at all about how they  
8 handled it with any other utility in the country?

9 A It's up to each individual utility as to how  
10 they handle a recommendation from G.E.

11 Q Do you know if G.E. said to other utilities,  
12 you know what, our fault, a problem with our equipment.  
13 We've got you covered. We've got this parts replacement  
14 agreement. We will get you a new part. You can  
15 continue to run it until you're next scheduled outage  
16 and then we'll put that part in after your next  
17 scheduled outage? Do you know if G.E. did that with any  
18 other utility in the country?

19 A I do not know what G.E. did with other  
20 utilities.

21 Q Do you know if any other utility in the  
22 country, to use the term Commissioner Skop used,  
23 cannibalized new equipment for the replacement of the  
24 defective part?

25 A I do not know what other utilities did.

1           Q     You would agree with me, would you not, as a  
2     general rule of thumb in a market, that something that's  
3     brand-new can command a higher price than something that  
4     has been materially altered and has a replacement part  
5     in it?

6           MR. ANDERSON:  Chairman Carter, at this time  
7     we would renew our objection.  There is no established  
8     relevance of these questions to anything in the record,  
9     and even if one argued for a moment that there's some  
10    relevance, we're way past any point of materiality, and  
11    it's not a good use of time and does not advance the  
12    cause of understanding this record at all.

13          CHAIRMAN CARTER:  Mr. Moyle, to the objection.

14          MR. MOYLE:  Well, I'm trying to understand.  I  
15    think the witness is not completely clear on the capital  
16    costs that have been assigned.  What he has said is that  
17    rental storage costs are being allocated to FP&L.  If  
18    there is any capital assignment of this and they're  
19    going to basically sell the units, I want to find out  
20    whether any of that money flows back to the ratepayers,  
21    and I want to make the point that, by putting in a spare  
22    part rather than a new thing, you've basically  
23    diminished the value of the piece of equipment.

24          CHAIRMAN CARTER:  Before I go to Mr. Teitzman,  
25    I think that, in response to Commissioner Skop's

1 question, he said that the capital cost was being borne  
2 by the Group as opposed to FPL. Mr. Teitzman.

3 MR. TEITZMAN: You are correct, Chairman, that  
4 the witness did testify to that. So it would appear  
5 that FPL is not bearing the cost and therefore we might  
6 be getting to the point of no longer being relevant.

7 CHAIRMAN CARTER: Okay.

8 MR. MOYLE: I'll move on.

9 CHAIRMAN CARTER: Thank you.

10 BY MR. MOYLE:

11 Q You're not 100 percent sure that FPL is not  
12 bearing some of the costs related to the capital aspects  
13 of these rotors, are you?

14 A No. That's what I testified when I said I'm  
15 99.9 percent confident that we're not.

16 Q And we've spent a lot of time on this. I'm  
17 going to try to just wrap it up briefly, but I'm curious  
18 as to -- were you involved in the decision about taking  
19 these parts and using them with FPL's equipment, or  
20 paying the storage fees?

21 A You're referring to the two units that are in  
22 storage, was I involved in that?

23 Q Yes.

24 A Yes, I was.

25 Q And can you help me understand the rationale

1 because I thought what you said to Commissioner Skop was  
2 in essence FPL Group over-ordered these units. They had  
3 two extra. They were for projects that were with  
4 NextEra and then how the decision gets made that the  
5 rent associated with this is borne -- the majority of  
6 the rent becomes borne by FPL.

7 MR. ANDERSON: Object to the characterization  
8 in the question and ask that the question be reasked.

9 CHAIRMAN CARTER: Rephrase, Mr. Moyle.

10 BY MR. MOYLE:

11 Q Is the majority of the cost of the storage  
12 borne by FP&L?

13 A The storage costs are prorated between NextEra  
14 and FPL based upon how many of the assets these  
15 particular components will fit.

16 Q Can you tell me the breakdown of that  
17 proration?

18 A I think my testimony says on page 12, line 4,  
19 60 percent.

20 Q Is borne by FPL?

21 A Yes.

22 Q So you would agree that's the majority,  
23 correct?

24 A Yes.

25 Q And you would also agree that these two units

1 were for NextEra projects and not FPL projects, correct?

2 MR. ANDERSON: Objection, asked and answered  
3 already.

4 MR. MOYLE: Well, he's kind of boxing me in.  
5 He's objecting to the question that I asked where I --

6 CHAIRMAN CARTER: It's been asked and answered  
7 about the units. He said that -- both to your previous  
8 questions and Commissioner Skop's questions, that they  
9 were owned by the FPL Group with one of their  
10 subsidiaries. Move on, Mr. Moyle.

11 MR. MOYLE: Yes, sir. I'm sorry. He was  
12 talking about my mischaracterization. I was just trying  
13 to make sure I wasn't mischaracterizing anything.

14 CHAIRMAN CARTER: Okay. Move on.

15 BY MR. MOYLE:

16 Q How did you go about making that decision?

17 A Which decision?

18 Q To allocate the costs to FPL for these two  
19 units that were originally designed for NextEra?

20 A As I previously stated, it's based upon how  
21 many of the assets in each one of the businesses these  
22 particular components will fit.

23 Q The contract, the parts replacement contract  
24 that we talked about earlier, did that not cover this  
25 defective part?



1 A No. It's nothing to do with it.

2 Q Huh?

3 A It has nothing to do with it.

4 Q So all the other utilities that had this  
5 defective part, they were out of luck; they didn't have  
6 any contractual arrangements that provided relief?

7 A I have no idea what the other utilities'  
8 contractual arrangements were.

9 Q You're aware that -- and you also have assets  
10 in your fleet that you manage that are purchase power  
11 agreements that you have with other entities, correct?

12 MR. ANDERSON: Objection, beyond the scope of  
13 the witness' testimony. There's not one word about  
14 power purchase agreements in his testimony?

15 CHAIRMAN CARTER: To the objection, Mr. Moyle.

16 MR. MOYLE: He says they have 20,000 megawatts  
17 that they count. Some of that I think is through the  
18 purchase power agreements that they have, and I think  
19 it's relevant.

20 CHAIRMAN CARTER: Mr. Teitzman.

21 MR. TEITZMAN: It is my understanding that  
22 that is outside the scope of the witness' testimony.

23 CHAIRMAN CARTER: Okay. Sustained. Move on,  
24 Mr. Moyle.

25 MR. MOYLE: Mr. Chairman, at the risk of

1 just -- I mean, I don't, you know, want to make you mad  
2 at me, but --

3 CHAIRMAN CARTER: That won't happen.

4 MR. MOYLE: -- but the 20,000 megawatts, I  
5 want to know whether that includes his purchase power  
6 agreements. I think -- you do reference 20,000 in your  
7 testimony, do you not?

8 A I do.

9 Q Does that include you purchase power  
10 agreements?

11 A No, it does not.

12 Q So that's all FPL-owned and managed, is that  
13 right?

14 A It's FPL-owned. It does include the portion  
15 from St. Johns and from Scherer.

16 CHAIRMAN CARTER: Mr. Moyle, just for -- you  
17 won't make me mad because yesterday I was in my surgery  
18 and a friend of mine went through surgery and he didn't  
19 make it and I'm here today. So everything's looking up  
20 roses to me, so you won't make me mad.

21 MR. MOYLE: Okay. Well, I'm sorry, sorry  
22 about that.

23 BY MR. MOYLE:

24 Q What's the oldest combined cycle unit you have  
25 in your fleet?

1           A     That would probably be our Putnam facility.

2           Q     How old is that?

3           A     It was commissioned I believe in --

4           Q     I'm sorry?

5           A     I believe it was COD in 1978.

6           Q     So that's over 35 -- over 30 years, is that  
7 right?

8           A     Yes. That unit is still operating, but I  
9 would also make the note that it's not the same unit  
10 that was commissioned in 1978.

11          Q     And that's because you've made some changes to  
12 it, some replacement -- replaced key component parts, is  
13 that right?

14          A     Yes, because that unit had an original design  
15 life of 25 years, and those components have reached  
16 their end of life and we've addressed them as we have  
17 continued to operate it.

18          Q     On your rebuttal -- let me -- I don't need to  
19 refer to it. Let me ask you this: If an expert for one  
20 of the Intervenors had called you up and said, you know,  
21 I'm going to be providing testimony in this case, can I  
22 come look at your power plants and kick the tires, would  
23 you give me a tour, would you have done that? Would you  
24 have hosted them and let them kind of look around?

25          A     I wouldn't speculate as to what we would have

1 done.

2 Q If an expert for an Intervenor had called you  
3 and wanted to talk to you about what you do, would you  
4 have entertained that discussion and talked to them  
5 about your plants and how you operate them, how you  
6 maintain them?

7 A I don't know that I would speculate on how I  
8 would respond to a question like that.

9 Q I guess I ask that question because in your  
10 rebuttal testimony you say that no Intervenor witness  
11 met with FPL fossil plant personnel to discuss the  
12 operation and maintenance practices of FPL fossil  
13 plants, and you also say that no Intervenor witness  
14 visited any fossil plants. That's on page 7, lines 21,  
15 and it runs through page 8, lines 4. By stating that in  
16 your testimony, I was kind of led to believe that that  
17 inquiry, if it had been made, might have been something  
18 you would do, and you're not sure whether that would be  
19 prudent or not?

20 A I would not speculate as to how I would  
21 respond to that, but I would also add that those two  
22 expert witnesses I believe, I recall hadn't been in a  
23 power plant in 30 years, much less ours.

24 Q On page 11, line 9 --

25 A Of my rebuttal or direct?

1           Q     Rebuttal. I'm trying to understand the  
2     distinction that you draw between an audit finding and a  
3     statement of fact. The question is is -- a staff  
4     witness has made an audit finding, and you seem to take  
5     issue with the audit finding. Are you taking issue with  
6     the audit finding of the staff witness in terms of the  
7     audit finding itself? Do you see that on line 9?

8           A     Yeah. I think it's a matter of semantics. We  
9     don't dispute the fact that there was a line item that  
10    they referred to there. What we go on to say is that  
11    it's not something that we budget for, but it was in  
12    fact an expense that we incurred. We don't dispute the  
13    finding.

14          Q     Do you dispute that it was an audit finding?

15          A     I guess that's what they were doing when they  
16    found it is they were auditing.

17          Q     So you would say no, that you don't dispute it  
18    as an audit finding; is that right?

19          A     That's correct.

20                MR. MOYLE: Mr. Chairman, I think I'm just  
21    about done, if you'll give me one minute.

22                CHAIRMAN CARTER: Yes, sir. Take a moment.

23                MR. MOYLE: Just a couple more.

24                CHAIRMAN CARTER: Yes, sir. You may proceed.

25     / / / / /

1 BY MR. MOYLE:

2 Q On your direct testimony --

3 A Yes.

4 Q -- a couple of questions there. Page 5 line  
5 4, I just want to make sure I'm clear on this point.  
6 You talk about a 80/20 mix to a 30/70 mix of steam  
7 versus other. That's the goal of the company, to take  
8 the steam to the other in that drastic of a fashion in  
9 terms of the steam versus the other?

10 A No, it's not a goal. It's just a statement of  
11 fact.

12 Q What's included in "other"?

13 A It's not conventional steam- and oil- and  
14 gas-fired units. I haven't read the FERC accounting  
15 codes, but it is primarily -- in our use of that  
16 particular accounting code is that it is our combined  
17 cycle units.

18 Q For heat rate, heat rate is analogous, to go  
19 back to the car, to miles per gallon; isn't it?

20 A Yes.

21 Q In terms of, if you improve the heat rate,  
22 it's sort of like a car getting improved miles per  
23 gallon.

24 A Yes.

25 Q You don't actually get any more megawatts out

1 of a unit by improving the heat rate, do you; you just  
2 use less fuel?

3 A You get more megawatts per Btu.

4 Q Okay. And on page 20, line 6, you're talking  
5 about the portfolio's combined inflation benchmark.

6 A Yes.

7 Q What is the inflation benchmark?

8 A It's the benchmark that the Commission uses to  
9 at least understand or try to benchmark what is  
10 reasonable cost.

11 Q Okay. And you guys overshot that by  
12 24 million and change, is that right?

13 A You're referring to line 6 where it states  
14 that?

15 Q Yes, sir.

16 A Yeah. It's primarily due to the addition of  
17 4800 megawatts of new generation which the benchmark  
18 does not account for.

19 Q Page 21, line 13, you were asked a question  
20 about certain actions taken in light of the economic  
21 downturn.

22 A Yes.

23 Q Do I understand that question correctly that  
24 these actions were taken because of the economic  
25 downturn?

1           A     It was -- these actions were taken to try to  
2 mitigate the cost and to reduce our cost as a result of  
3 the economic turn-down. It was our approach to mitigate  
4 the consequence of it and to keep our costs as low as we  
5 possibly could.

6           Q     Was this action taken as a result of your load  
7 being diminished?

8           A     Yes. As has been stated several times, that  
9 there has been a reduction in the load within the state  
10 of Florida due to the economic conditions.

11          Q     Okay. And just so I'm clear, it wasn't taken  
12 as a -- I mean, the consequence of the economic downturn  
13 resulted in lower load, therefore resulted in you  
14 putting some these units into inactive reserve; correct?

15          A     It was the way in which we reacted to the  
16 economic conditions which in effect has enabled us to  
17 reduce our costs and to manage our costs and bring them  
18 in line with the current conditions within the state.

19          Q     And it wasn't necessarily belt-tightening like  
20 reducing your O&M or reducing your workforce, correct?

21          A     No, I would disagree with that. The purpose  
22 of it was to reduce our O&M because we had units that  
23 were not in service because of the economic downturn,  
24 and it was our ability to reduce our costs to make sure  
25 that we were not incurring additional costs for units



1 that weren't necessarily being utilized at the time, and  
2 I would also note that those costs that we reduced as a  
3 result of this are not in this filing. In fact, if we  
4 were to operate these units going forward, we would have  
5 to do something much different because the cost of  
6 operating these units is not in this filing. It is the  
7 way in which we have reacted to the economic conditions.  
8 We reacted as quickly as we could and we've made some  
9 significant changes.

10 Q Are you comfortable as we sit here today that  
11 you have sufficient workforce and assets to be able to  
12 operate your fleet effectively, efficiently and maintain  
13 it effectively and efficiently?

14 A Yes. That was part of the strategy of putting  
15 some of these units in what we've referred to as  
16 inactive reserve. By doing that, we could take these  
17 employees and reassign them to other locations and  
18 prevent them from having -- so that we wouldn't have to  
19 do a reduction in force. This is -- we have been very,  
20 very proactive in reaching and trying to minimize the  
21 impact to FPL and to its customers by keeping these  
22 costs in line but yet retaining a workforce that, when  
23 load does return, we'll have them available and we'll be  
24 able to restart these units.

25 Q Yes, sir. And the reason I was asking that

1 question is because I think you indicated that you've  
2 reduced your workforce by half since 1990, isn't that  
3 correct?

4 A I said that we were operating a fleet that was  
5 twice the size with half the people that we had in 1990,  
6 yes.

7 MR. MOYLE: Okay. Thank you for your time.  
8 This took longer than I had anticipated, but I  
9 appreciate it. No further questions.

10 CHAIRMAN CARTER: Thank you, Mr. Moyle.

11 Mr. Wright.

12 CROSS EXAMINATION

13 BY MR. WRIGHT:

14 Q Thank you, Mr. Chairman. Good morning, Mr.  
15 Hardy.

16 A Good morning.

17 Q My name is Scheff Wright and I represent the  
18 Florida Retail Federation in this proceeding. I have a  
19 few lines of cross for you. I am hopeful that they will  
20 not take too long. My first line goes more or less to  
21 the issue of the company's fuel costs which you discuss  
22 at various points in your direct and rebuttal testimony,  
23 and in relation in particular to the company's fleet.  
24 Do you participate in the company's planning decisions  
25 for power plant development?

1           A     In a very minor way.

2           Q     Can you tell us what that minor way is,  
3           briefly?

4           A     I don't make decisions on what generation will  
5           be needed or where it will be placed.  If those  
6           decisions are made and they're made and shown to be  
7           prudent that we need additional generation, I will be  
8           consulted on operating costs and things of that nature  
9           based upon the technology that they're proposing.

10          Q     Thank you.

11                   As page 5 of your direct testimony you talk  
12           about FPL's -- I think you were just talking about this  
13           with Mr. Moyle -- about FPL's distinctive transformation  
14           from an 80/20 mix steam-to-other mix to a 30/70  
15           steam-to-other mix.  In general, and as briefly as  
16           you're comfortable with, who made the decisions to shift  
17           the -- transform, as you used the word, the company's  
18           fossil capacity in that way?

19          A     I don't know that I can pinpoint a specific  
20           individual.  These decisions have been made over  
21           probably a ten-year period and involve many people.

22          Q     I was figuring that it was some sort of  
23           planning group.  Can you give us an idea of who that  
24           might have included?

25          A     I would imagine Resource Planning is involved

1 with it, a number of individuals, a number of  
2 organizations within FPL.

3 Q Thank you.

4 And the transformation you talk about there  
5 largely is a shift from steam-dominated, fossil-steam,  
6 gas-oil steam units like the old Manatee and Martin  
7 Units to a fleet that's largely dominated by gas-fired,  
8 combined cycle and combustion turbine units; is that  
9 correct?

10 A That's correct.

11 Q Okay. Are you aware of the magnitude of fuel  
12 swings, fuel cost swings that FPL has experienced in the  
13 last two years?

14 A I understand that, yes, there has been a great  
15 deal of volatility in fuel prices in general, yes.

16 Q Okay. Would you agree, subject to check --  
17 and I can read you the sentence from the Commission's  
18 order if you want -- that FPL's projected fuel costs for  
19 2009 based on its initial fuel docket filings was  
20 slightly more than seven billion dollars?

21 A I'm okay with that.

22 Q Okay. And for next year -- I'm reading to you  
23 now from FPL's prehearing statement in this year's  
24 docket 090001. Do you agree this year the projected  
25 fuel and purchase power cost recovery amount for 2010 is

1 about \$3.8 billion?

2 A Okay, yes.

3 Q Thank you. Just a few followup questions to  
4 some discussion you had with Mr. McGlothlin regarding  
5 coal units. Do you have an idea of how many good-sized  
6 coal units, say more than 300 megawatts, there are in  
7 the United States? And if you want to pick a different  
8 size threshold, that would be completely okay with me.

9 A I can tell you there's 700 units with an  
10 average size of 438 megawatts.

11 Q That's a great statistic. Thank you, sir.

12 A I thought you'd like it.

13 Q Do you know how many of those 700 are more  
14 than 40 years old?

15 A None of them. The average life is 38 years,  
16 excuse me, the average life. I don't know the range.

17 Q You just used the phrase "average life." Do  
18 you mean the average age of those 700 units is 38 years?

19 A Thank you. Yes, the average age.

20 Q Okay. And so you don't know the distribution  
21 of ages?

22 A No, I do not.

23 Q All right. Thank you. Do you know anything  
24 about the projected retirement dates of those 700 units?

25 A No, I do not.

1 Q And so you wouldn't know anything about their  
2 projected retirement ages, would you?

3 A No.

4 Q Thank you. In response to -- this is a  
5 potentially minor thing, but I just wanted to pursue it  
6 briefly in response to questioning by Mr. McGlothlin.  
7 You made the statement that FPL's load is largely  
8 residential, and I can show you the page from the  
9 ten-year site plan if you want to see it, but would you  
10 agree that FPL's -- the percentage of FPL's total sales  
11 to ultimate consumers represented by the rural and  
12 residential class is approximately 51 to 53 percent?

13 A Yes, I'm fine with that.

14 Q Okay. Is that unusual? I mean, is it  
15 unusually high is really what I'm asking you?

16 A I think that what's unusual is the -- what I  
17 was describing was the load profile of the FPL load  
18 within the state of Florida. I attribute that largely  
19 to the residential and retail base that FPL has, and,  
20 more importantly, the lack of a large industrial base  
21 that would typically have more of a baseload operation  
22 which would tend to raise your low load -- or your low  
23 loads during the evenings.

24 CHAIRMAN CARTER: I see you reaching for the  
25 folder, Mr. Wright. Do you need a number?

1 MR. WRIGHT: Yes, sir.

2 CHAIRMAN CARTER: That would be 532, 532.

3 Short title?

4 MR. WRIGHT: FPL TYSP Excerpt.

5 CHAIRMAN CARTER: FPL TYSP Excerpt.

6 (Exhibit No. 532 marked for identification.)

7 CHAIRMAN CARTER: While we're doing that,  
8 Mr. Hardy, unless you need a restroom break, my plans  
9 are to continue. Are you okay with that?

10 THE WITNESS: I certainly am.

11 CHAIRMAN CARTER: But just kind of give me  
12 that high sign if you need to go, but, Commissioners, I  
13 plan on just kind of rolling on through. So everybody  
14 kind of sit tight and be prepared for the -- which I  
15 think should be a short haul, but -- lunch probably  
16 around 1:00, something like that.

17 You may proceed, Mr. Wright.

18 BY MR. WRIGHT:

19 Q Thank you, Mr. Chairman.

20 Mr. Hardy, in this excerpt I've reproduced the  
21 pages from FPL's Ten-Year Site Plan that show the  
22 existing generating facilities, and then the very last  
23 page is FPL's projected capacity changes and reserve  
24 margins. Have you seen this before?

25 A Yes. It's not a document that I spend a lot

1 of time on.

2 Q But you're familiar --

3 A I've seen it, yeah.

4 Q And you're familiar with the information  
5 contained therein, correct?

6 A Generally, yes.

7 Q Okay. The first three substantive pages which  
8 is Schedule 1 of FPL's Ten-Year Site Plan lists all the  
9 company's generating units together with some summary  
10 information, location, fuel, in-service days, projected  
11 retirement and capacity. Is that a fair  
12 characterization?

13 A Yes, it appears to be.

14 Q And the last page is the projected capacity  
15 changes on the system, correct?

16 A In my document, that's Item 12, or page 12.

17 Q It is page 12, and to use our favorite phrase  
18 from this proceeding, FPL is welcome to preserve  
19 optional completeness. I do have a copy, one, of the  
20 complete Ten-Year Site Plan, but it's about two inches  
21 thick and I don't think we'd want it in the record.

22 CHAIRMAN CARTER: I don't think we need one in  
23 the record. We can just refer to it as the current  
24 2009, 2018 Ten-Year Site Plan.

25 / / / / /



1 BY MR. WRIGHT:

2 Q Thank you. I just wanted to ask you a few  
3 questions about the company's system, Mr. Hardy. First,  
4 you discussed briefly with Mr. Moyle the Putnam unit. I  
5 just want you to confirm for me that Putnam is not among  
6 the units that is planned for projected cold storage or  
7 projected inactive reserve, is it?

8 A No, it is not.

9 Q And you still do have a number of steam units  
10 on your system, correct?

11 A Yes, we do.

12 Q And you also have a number of gas turbines?

13 A Yes.

14 Q I use the term gas turbine interchangeably  
15 with the term combustion turbine or simple cycle  
16 combustion turbine. Is that consistent with your use of  
17 those terms?

18 A No, as turbines being what we would refer to  
19 as aeroderivatives. Combustion turbines usually refer  
20 to the more advanced gas turbines that we currently  
21 operate in the combined cycle configuration. Simple  
22 cycle could be -- is more of how that particular  
23 technology is applied, whether it's applied in a -- we  
24 have combustion turbines that are applied in simple  
25 cycle and combined cycle applications.

1           Q     If I could ask you to look at what is the --  
2           it's actually the third page of the exhibit package,  
3           page 28 of the Ten-Year Site Plan.  And I'm looking at  
4           the third grouping there, the Ft. Myers plants.

5           A     Yes.

6           Q     I see you've got two units identified as CTs,  
7           3A and B, and then apparently what appear to be 12 units  
8           identified as GTs.

9           A     That's correct.

10          Q     Is the basic technology of these units the  
11          same?

12          A     They're both gas turbines.  The GTs are a much  
13          older technology.  The two CTs, as you referred to them,  
14          are actually the same technology that are used in the  
15          Unit 2 above.  They're just applied in a simple cycle  
16          mode instead of a combined cycle mode.

17          Q     Right.  They don't have a heat recovery steam  
18          generator and steam turbine generator attached to them,  
19          correct?

20          A     Correct.

21          Q     And that really -- that is what a combined  
22          cycle unit is, correct?

23          A     Yes.

24          Q     One or more combustion turbines or gas  
25          turbines with a HRSG and a steam turbine generator.

1           A     Yes.

2           Q     Just a few more questions on this.  Regarding  
3 the company's Lauderdale 4 and 5 combined cycle units,  
4 do you know whether the company has a projected  
5 retirement date for those units?

6           A     I don't believe so.

7           Q     The same question with regard to I think it's  
8 Martin 3 and 4 which are similar vintage combined cycle  
9 units.

10          A     No, I don't believe so.

11          Q     And when you said that, you mean no, you don't  
12 believe the company has a projected retirement date for  
13 those units; correct?

14          A     I don't believe that we've projected what the  
15 retirement date -- of course, this just looks out ten  
16 years, I believe.  What this states is it's not going to  
17 be retired in ten years.

18          Q     And that's certainly my understanding, and my  
19 question is, are you aware of a projected retirement  
20 year beyond 2018?

21          A     No.

22          Q     Thank you.  This next line of questions  
23 relates to the lives of combined cycle units  
24 particularly as you testify on that subject in your  
25 rebuttal testimony.  I think the more substantive

1 testimony -- although you testify about it at page 4, I  
2 think the more substantive testimony is on page 8 of  
3 your rebuttal where you're talking about Ventyx data  
4 regarding combined cycle units that have been retired.  
5 Your testimony states that the average age of the units  
6 retired to date was 22 years at retirement, correct?

7 A Yes.

8 Q Do you know how many units have been retired  
9 to date as reflected in the Ventyx database?

10 A I'm not sure I understand the question. You  
11 said, "retired to date"?

12 Q Well, I apologize if my question was not  
13 clear.

14 You were talking about similar type retired  
15 units of at least 150 megawatts in size. Correct so  
16 far?

17 A Yes.

18 Q And then on pages 10 and 11, you make the  
19 statement that, "Of the industry combined cycle units  
20 retired to date, their average age was 22 years at  
21 retirement," correct?

22 A That's correct.

23 Q And my question is: Do you know how many  
24 units are covered by that statement?

25 A Just a moment. I'll find it. I believe I

1 have it.

2 Q Thank you.

3 A I may have misspoke.

4 MR. ANDERSON: If it helps you, Mr. Wright,  
5 the information is on Exhibit GKH-10 in the notes.

6 BY MR. WRIGHT:

7 Q Thank you. The answer appears to be five.

8 A Good. Yes.

9 Q Do you know what the youngest age of any of  
10 these five retired units was?

11 A Yes. It looks like PSE&G retired a unit that  
12 was commercial in June of 1993 and retired it in April  
13 of '04, and it was ten years old.

14 Q Do you know why that unit was retired at such  
15 a tender age?

16 A I do not.

17 Q Do you know what the technology of that unit  
18 was?

19 A No, I do not.

20 Q Are you familiar with Tampa Electric's Polk  
21 IGCC unit?

22 A I am.

23 Q That unit had a rather calamitous accident at  
24 one point. It threw a blade or two, did it not?

25 A I couldn't comment. I'm not that familiar

1 with it.

2 Q Okay. I just wondered if you might know  
3 whether the PSE&G unit of which you spoke might have  
4 been retired due to an unexpected severe accident.

5 A I do not know. I think that particular unit  
6 may have been a result of some regulatory issues in  
7 California, but that would be speculation.

8 Q You just said California?

9 A Yeah.

10 Q And it was a PSE&G unit, not PG&E?

11 A You're right. Excuse me.

12 Q That's okay. You threw me off. I was  
13 expecting New Jersey.

14 A You're right.

15 Q PG&E?

16 A It is a PSE&G.

17 Q In California?

18 A I don't know where it is.

19 Q Okay. That --

20 A This is Public Service Enterprise Group.

21 Q Do you know what the oldest of the retired  
22 units was at its retirement?

23 A Twenty-seven years.

24 Q Can you tell us the --

25 A Excuse me, 28 years.

1           Q     Thank you. Can you tell us anything about  
2 that unit, where it was, who owned it?

3           A     The plant name was Long Beach Generation, LLC,  
4 El Segundo Power, NRG.

5           Q     Thank you. Do you know the technology of that  
6 unit?

7           A     No, I don't.

8           Q     Do you know how many combined cycle units  
9 greater than 20 years of age are still operating in the  
10 United States?

11          A     Could you ask me that question again?

12          Q     Sure. Do you know -- you've got some  
13 information about retired units.

14          A     Yes.

15          Q     And I'm trying to ask you whether you have  
16 some information about still -- about the combined cycle  
17 units that are still operating organized according to  
18 their ages. Do you know how many combined cycle units  
19 are presently operating in the United States that are  
20 more than 20 years of age?

21          A     I know how many combined cycle plants are  
22 operating in the U.S. that are greater than  
23 500 megawatts, but I don't know your specific question.

24          Q     I would love to hear the answer that --

25          A     242.

1 Q How many?

2 A 242.

3 Q Thank you. But I did understand your answer  
4 to my original question to be you don't have any  
5 information about their ages or the distribution of  
6 their ages?

7 A I do not.

8 Q Thank you. Do you have any information about  
9 their projected retirement dates?

10 A No, I do not.

11 Q So the Ventyx Energy Velocity Database upon  
12 which you relied does not contain that information?

13 A No, I didn't say that. I just said that I  
14 didn't have that information.

15 Q Do you know whether the Ventyx Energy Velocity  
16 Database upon which you relied in your testimony  
17 contains that information?

18 A I've not specifically looked at that database,  
19 so I can't testify to that, but I'm assuming that it  
20 does.

21 Q In discussing projected lives of combined  
22 cycle plants, don't you think it would have been useful  
23 to inquire of the Ventyx Database about projected date  
24 of -- projected retirement dates and actual lives of  
25 operating units?



1           A     No, not necessarily.

2           CHAIRMAN CARTER: Mr. Wright, do you need a  
3 number?

4           MR. WRIGHT: I do, Mr. Chairman. Thank you.

5           CHAIRMAN CARTER: 533, Commissioners, 533.  
6 Short title?

7           MR. WRIGHT: TYSP Excerpts-FMPA, OUC, Gulf.

8           CHAIRMAN CARTER: Okay. I got TYSP Excerpts.  
9 You left me after the dash.

10          MR. WRIGHT: I apologize for that. FMPA,  
11 comma.

12          CHAIRMAN CARTER: FMPA, comma.

13          MR. WRIGHT: OUC, comma.

14          CHAIRMAN CARTER: OUC, Comma.

15          MR. WRIGHT: Gulf.

16          CHAIRMAN CARTER: Gulf.

17          MR. WRIGHT: And I apologize for the length,  
18 but this is the third ten-year site plan excerpt exhibit  
19 in this docket.

20          CHAIRMAN CARTER: Okay. That will be fine.  
21 And it's -- when you say that, Mr. Wright -- now, this  
22 is already in. We don't need to -- we can just refer to  
23 it because this is the current ten-year site plan for  
24 Gulf, so we don't really need it in the file. If anyone  
25 wants it, they can look that up. It's the 2009 to 2018.

1 Is that correct?

2 MR. WRIGHT: Well, we don't need the whole  
3 document, I'm sure, but I do want these pages.

4 CHAIRMAN CARTER: Oh, absolutely. Absolutely,  
5 and also --

6 MR. WRIGHT: It's also -- these are excerpts  
7 from the ten-year site plans filed with the Commission  
8 for the Florida Municipal Power Agency and Orlando  
9 Utilities Commission in addition to Gulf Power Company.

10 CHAIRMAN CARTER: And the Ten-Year Site Plan  
11 for the FMPA is dated April, 2009, and that's available  
12 to the parties if they wish to get that, okay. So we  
13 don't need to put it in the record, just for the record.

14 MR. WRIGHT: Yes, sir.

15 CHAIRMAN CARTER: Okay. Staff, are you  
16 comfortable with that?

17 MS. BENNETT: Yes, sir.

18 CHAIRMAN CARTER: Okay. Let's role.

19 (Exhibit No. 533 marked for identification.)

20 BY MR. WRIGHT:

21 Q Yes, sir. Mr. Hardy, do you have occasion to  
22 look at other utilities' ten-year site plans?

23 A No, I do not.

24 Q I'm sure you're aware they exist.

25 A Yes.

1           Q     If I could just ask you to look at what is  
2 the -- first look at the third page into the document  
3 which is Schedule 9 from the FMPA 2009 Ten-Year Site  
4 Plan. You'll agree that that's the projected -- that's  
5 the summary information filed in the Ten-Year Site Plans  
6 for FMPA's Cane Island Unit 4, a combined cycle unit;  
7 correct?

8           A     Yes.

9           Q     And you'll agree that FMPA projects a unit  
10 book life for that unit of 30 years?

11          A     Yes. That's what this document states.

12          Q     If you look two pages further which is the  
13 business page, the corresponding Schedule 9 from Gulf's  
14 Ten-Year Site Plan, that's also for a planned although  
15 as yet unlocated combined cycle unit; correct?

16          A     Let me make sure I understand this. This is  
17 a -- okay. It's a G technology combined cycle of  
18 unknown manufacture or location. Is that correct?

19          Q     Yes, sir.

20          A     Okay.

21          Q     And if you look down at row 13 or line 13,  
22 you'd agree that Gulf is projecting a 40-year book life  
23 for that unit; would you not?

24          A     That's what's stated here, yes.

25          Q     And if I could ask you to look at the very

1 last page of that exhibit which is the corresponding  
2 table from Orlando Utility Commission's 2009 Ten-Year  
3 Site Plan, this schedule refers to OUC's projected  
4 Stanton Energy Center Unit B, a plus or minus  
5 300-megawatt combine cycle unit; correct?

6 A Yes.

7 Q And OUC is projecting 30 years for the book  
8 life of that unit, would you not?

9 A Yes.

10 MR. WRIGHT: Thank you. If I could just have  
11 a moment, Mr. Chairman, I'm at least very close.

12 CHAIRMAN CARTER: Yes. Thank you.

13 MR. WRIGHT: Thank you for your indulgence,  
14 Mr. Chairman. Thank you for your time, Mr. Hardy. I  
15 don't have anymore questions.

16 CHAIRMAN CARTER: Thank you, Mr. Wright.

17 Mr. Hardy, can you role with us a little  
18 longer?

19 THE WITNESS: Absolutely.

20 CHAIRMAN CARTER: Okay. Mr. Wiseman, good  
21 morning. You're recognized.

22 CROSS EXAMINATION

23 BY MR. WISEMAN:

24 Q Thank you, Mr. Chair.

25 Good morning, Mr. Hardy, Ken Wiseman for the

1 South Florida Hospital and Healthcare Association. The  
2 good news is that Mr. McGlothlin and Mr. Wright have  
3 stolen an awful lot of my thunder. We've got -- I  
4 actually have very little for you left, but I do want to  
5 go over a few things.

6 Let me start with a subject that you talked  
7 about with Mr. Wright just now. Do you recall that you  
8 testified about the unusual situation on FPL in terms of  
9 the minimal industrial load that it has? Do you recall  
10 that testimony?

11 A Yes. I referred to the characterization of  
12 FPL's load profile compared to another utility that may  
13 have more industrial load that would keep the valleys up  
14 in their load profiles.

15 Q Right. And I think what you said specifically  
16 was that, if you had more industrial load, that would be  
17 baseload that would raise the low-load levels in the  
18 evenings. Is that correct?

19 A It does have that characteristic, yes,  
20 depending on the industrial load. Not all industrial  
21 load will do that.

22 Q Sure. Understood. But would you agree then  
23 that customers that take load in the evening, if you had  
24 more customers like that, that would to some extent at  
25 least diminish the need for all the cycling that takes

1 place on the FPL system?

2 A It would depend on the makeup of our system  
3 and, you know, I guess there's a hypothetical situation  
4 where you could say yes, if -- I don't think that --  
5 when you look at our particular load profile, we have  
6 higher loads in the valleys as you referred to it in the  
7 summertime than we do in the shoulder months. So it  
8 could have that effect.

9 Q Right. And so, just as a general proposition,  
10 if you have customers -- well, customers that take on a  
11 load, a flat load profile basis, those types of  
12 customers don't cause cycling of your generating units,  
13 correct, to the same extent that say a residential  
14 customer would?

15 A Obviously, if everybody in our load consumed a  
16 flat amount of electricity on a 24-hour basis, our load  
17 profile would be flat.

18 Q And then you would not need to have cycling to  
19 the extent that you have it, correct?

20 A Yes. If we had a flat load profile, we would  
21 not have to cycle.

22 Q Okay. Great.

23 Now, your division is responsible for  
24 operation and maintenance services of FPL's non-nuclear  
25 generating units; correct?

1           A     That's correct.

2           Q     And would you agree that, if you provide  
3 excellent O&M services, that that would defer the need  
4 for new or more generation?

5           A     Could you restate that, please?

6           Q     Sure. If your division provides excellent O&M  
7 service to FPL's existing generating fleet, that would  
8 defer the need for more or new generation. Do you agree  
9 with that?

10          A     You used the word "if," and I would say yes.  
11 I would also point out that FPL, when you look at its  
12 comparison and its performance, we maintain our fleet at  
13 a higher availability and a lower forced outage rate at  
14 a lower cost than anybody else in the nation.

15          Q     And let me make clear, I was only use using  
16 the term "if" -- I was not suggesting that you don't  
17 provide excellent service, O&M services.

18          A     Okay. Thank you.

19          Q     So with that understanding then, you'd agree  
20 that, by providing excellent O&M services, that that  
21 does defer the need for new or more generation; correct?

22          A     Yes, it would. I guess the way that I would  
23 characterize it, if you did not maintain it properly,  
24 you would require more generation, yes.

25          Q     By providing excellent O&M services, does that

1 also extend the service life of generating units?

2 A It maintains them to as close to their design  
3 life as you possibly can. Maintaining a piece of  
4 equipment does not change the design life. It just gets  
5 you closer to the design life.

6 Q But the design life doesn't necessarily equate  
7 to the actual end life of a generating unit, isn't that  
8 true?

9 A Yes, it does.

10 Q Well, if the design -- you're saying that, if  
11 the design life is -- say for a particular unit is 25  
12 years, that it's impossible to operate the facility  
13 after 25 years?

14 A It would be impossible to operate that  
15 facility beyond its design life if you did not make  
16 investments into that that were replacing any components  
17 that had reached their end of life. That's -- go ahead.

18 Q Okay. Fair enough.

19 Okay. Now, I think you referred to this both  
20 in your testimony and in your summary this morning.  
21 FPL's achieved best of class in performance a number of  
22 years. Is that true?

23 A That is correct.

24 Q Okay. And can you -- would you equate  
25 performance with service, service to customers?



1           A     Yes. I think that the -- you know, the  
2 performance that FPL had been able to maintain over the  
3 past 20 years certainly has improved and is a  
4 contributor to good service to the customers of FPL and  
5 also at a very low cost.

6           Q     All right. Now, you would agree, though, that  
7 to achieve best-in-class service, that comes with a  
8 cost; right?

9           A     Maybe -- could you define "service." You said  
10 that we --

11          Q     I'm equating service with performance of your  
12 generating units.

13          A     Okay.

14          Q     And so, with that understanding, I'll ask the  
15 question again. Would you agree that, to achieve best  
16 in class service, that to do that comes with a cost,  
17 meaning you have to spend money on operation and  
18 maintenance activities; correct?

19          A     Yes, and I think that what differentiates us  
20 is our ability to target those dollars and target them  
21 appropriately, and that's why we've been able to achieve  
22 the level of service that we have at the lowest cost in  
23 the industry.

24          Q     Do you believe that it's reasonable that, if  
25 ratepayers are paying for best-of-class service, then

1 they should also have best-in-class service in terms of  
2 reliability?

3 A Yes, I think that's a reasonable expectation.

4 Q Okay. Would you agree that it would not be  
5 fair or appropriate for ratepayers to pay for  
6 best-in-class service but only receive average service  
7 lives of generating units?

8 A No, I wouldn't agree with that.

9 Q All right. Now, can you refer to page 4 of  
10 your rebuttal testimony, specifically to lines 13 to 14.  
11 Do you have that?

12 A Yes, I do.

13 Q Okay. Now there you say that the expected  
14 asset lives are 25 years for the combined cycle units,  
15 35 years for steam, and 40 years for coal units. Do you  
16 see that?

17 A Yes, I do.

18 Q All right. Now, I had an exhibit, but we can  
19 actually -- this is one instance where Mr. Wright beat  
20 me to the punch. Let's just use his exhibit. Can you  
21 turn to Exhibit 532, please, and specifically it's  
22 the -- it's the third page of the document. It's -- the  
23 original page was 28 in FPL's Ten-Year Site Plan.

24 A Unless I'm missing it, mine does not have  
25 exhibit numbers on them.

1 Q I'm sorry. It's the FPL Ten-Year Site Plan.

2 A Okay.

3 Q And it would be the third page in that -- the  
4 original page number at the bottom was 28.

5 A I'm there.

6 Q Okay. Now, if we looked at -- let's start  
7 with the Cutler units. Those units were put in service  
8 in 1954 or 1955, correct?

9 A That is correct.

10 Q Okay. So those units would be 54 and 55 years  
11 old currently, is that right?

12 A That is the length of service that that  
13 particular plant has been in operation, but there have  
14 been many, many pieces of equipment that have reached  
15 their end of life that we have addressed.

16 Q But the plants are still in service, right?

17 A Yes, they are.

18 Q Okay. And let's look at the Cape Canaveral  
19 units. I think they're on the following page, on page  
20 29, the original page 29. Well, wait a minute. Is that  
21 right? No. I'm sorry. They're on page 28 also up at  
22 the top.

23 Now, those units went into service in 1965 and  
24 1969 respectively, correct?

25 A Yes.

1           Q     So you'd agree that those units are -- one  
2 unit is 44 years old and one unit is 40 years old  
3 currently, right?

4           A     That is correct.

5           Q     All right. And let's look at the Port  
6 Everglade Units 1 through 4. Those are on page --  
7 original page 29. It looks like those units went into  
8 service between the years 1960 to 1965, right?

9           A     That is correct.

10          Q     So those units are about 45 to 49 years old  
11 currently, right?

12          A     Again, you're use of the words unit, those  
13 particular facilities are still in service but I would  
14 say that there are many components that have reached  
15 their end of life and that we have addressed them to  
16 enable these particular units to remain in service.

17          Q     All right. That's fair enough.

18                    Look at the combined cycle units for Putnam.  
19 Those units went into service in 1977 and 1978, correct?

20          A     Yes.

21          Q     Again, I understand that you've replaced parts  
22 on these plants, but currently those are approximately  
23 31 to 32 years old; right?

24          A     Yes, they're 31 and 30 -- 31 and 32 years old,  
25 but I would also go on to say that it's not just a

1 matter of replacing components within those particular  
2 facilities. We make deliberate decisions at the -- when  
3 we run into a piece of equipment that's at its end of  
4 life, to make a decision at that point whether to  
5 continue to invest and how to invest in that facility.  
6 We would invest differently at Cutler than we would,  
7 say, at a Martin unit, or a Martin 3 or 4, a combined  
8 cycle unit.

9 Q All right. Has FPL ever retired a combined  
10 cycle unit in 25 years or less?

11 A Not that I'm aware of.

12 MR. WISEMAN: Thank you. I have no further  
13 questions.

14 CHAIRMAN CARTER: Thank you, Mr. Wiseman.  
15 Staff?

16 MS. BENNETT: Staff understands that the  
17 parties have all agreed to the entry of some of the  
18 exhibits from staff's composite exhibit, so if that is  
19 the case, we have no questions.

20 CHAIRMAN CARTER: Okay. Commissioner Skop,  
21 you're recognized.

22 COMMISSIONER SKOP: Thank you, Mr. Chairman.  
23 I'll make this brief.

24 Mr. Hardy, I just have four followup  
25 questions. Do you know how many G.E. 7FA turbines are

1 currently in Florida Power & Light's generating fleet?

2 THE WITNESS: I believe there's 32.

3 COMMISSIONER SKOP: And with respect to the  
4 two G.E. 7FA turbines that are used for critical spares,  
5 do you know if either of those two turbines with respect  
6 to either parts that may have been having design  
7 deficiencies or the rotor problems, are those two  
8 turbines affected by some of the other problems that the  
9 fleet has experienced?

10 THE WITNESS: You know, I would say not to my  
11 knowledge. They were obviously purchased much later in  
12 the manufacturing design cycle. So many if not all of  
13 the issues that we currently deal with have been dealt  
14 with in those particular units.

15 COMMISSIONER SKOP: Okay. So those -- by  
16 virtue of being manufactured later in the process,  
17 either changes or different parts were used for the  
18 manufacture of those two respective units; is that  
19 correct?

20 THE WITNESS: That's correct.

21 COMMISSIONER SKOP: With respect to the rotor  
22 swap for I believe the Martin 8A Unit that came from the  
23 critical spare, or one of the two critical spares, do  
24 you know if FPL Group invoiced or charged, made any  
25 other accounting entries to FPL associated with the cost

1 of that particular rotor that went into service in the  
2 Martin 8A plant?

3 THE WITNESS: I'm not aware of any. I'm not  
4 sure exactly when you say "any additional entries." The  
5 only entries that I am aware of that were made is the  
6 entries for the purchase and then the sale back to the  
7 group. Once the unit that came out of the Martin  
8 facility was repaired, we sold it back to Group.

9 COMMISSIONER SKOP: Okay. Was that a -- I  
10 guess a wash transaction then, equal/equal,  
11 cost-in/cost-out?

12 THE WITNESS: I don't know the specific  
13 details of that transaction, but the way that we -- the  
14 way that it is done is that FPL purchases that rotor at  
15 the lowest cost of either the cost of the component or  
16 the market value of that component, whichever is lower,  
17 and then we sell it back at the higher of market or  
18 cost, and we do that to protect the -- protect FPL.

19 COMMISSIONER SKOP: Okay. And that would be  
20 my concern in regards to affiliate transaction for,  
21 again, turbines that were previously slated for another  
22 use not related to FPL.

23 With respect to your statement that it's your  
24 understanding that FPL Group, if it owns these two 7FA  
25 turbines, plans to sell them in the future, what is the

1 forward-going plan to deal with fleet maintenance issues  
2 that would deal with rotating turbo machinery like the  
3 rotors or other components?

4 THE WITNESS: We have looked at the purchase  
5 or the build-out of an additional spare. In other  
6 words, if these two spare rotors at Group were to be  
7 sold as part of the overall package, we would evaluate  
8 at that time whether or not we feel that we need a  
9 critical spare, a critical spare rotor at that time.  
10 We've not made that determination at this point because  
11 the units haven't been sold. So we can we continue to  
12 feel that it's the right thing to do to pay the storage  
13 fees on them and have them available to FPL.

14 As far as what we would do at the time of  
15 sale, we haven't evaluated that.

16 COMMISSIONER SKOP: Okay. Thank you.

17 CHAIRMAN CARTER: Thank you, Commissioner.

18 Anything further from the bench?

19 Redirect?

20 MR. ANDERSON: Yes, please.

21 CHAIRMAN CARTER: You're recognized.

22 MR. ANDERSON: Just as a brief housekeeping  
23 matter, Mr. Hardy had said 99.89 percent confidence that  
24 there are not capital costs or anything of those units.  
25 We checked with our chief accounting officer. We need



1 to make that 100 percent, and he's available to answer  
2 any questions. I wanted to tie a bow on that for the  
3 Commissioner.

4 CHAIRMAN CARTER: Commissioner Skop, are you  
5 comfortable with that?

6 COMMISSIONER SKOP: Yes, that's fine.

7 CHAIRMAN CARTER: Thank you.

8 Mr. Anderson, you may proceed. Redirect.

9 REDIRECT EXAMINATION

10 BY MR. ANDERSON:

11 Q Yes, thank you.

12 Let's begin, please, with what was handed out  
13 as cross-examination exhibit, the excerpt from the FPL  
14 Ten-Year Site Plan. Do you have that?

15 A Yes.

16 Q Look at that page 28 that you were just asked  
17 about.

18 A Yes.

19 Q And let's use Cape Canaveral just as an  
20 example there. Counsel was asking you about the lives  
21 of those plants, and they're about 40 and 44 years;  
22 right?

23 A Yes.

24 Q It's not FPL's plan to like run those units  
25 indefinitely, is it?

1           A     No. Our plans are to take those units out of  
2 service in April of next year and we will modernize that  
3 facility with a 3 on 1 combined cycle plant.

4           Q     And that's an economic type of determination  
5 to make that type of decision, right?

6           A     Yes. And I think that that's what's unique  
7 about FPL is that you can look at what the industry does  
8 and draw some judgments about the industry, but I think  
9 you also need to look at what FPL does and the way that  
10 it applies technology.

11                   FPL pioneered the advanced gas turbine  
12 technology in the early '90s, and we've used it  
13 differently than anyone else. You look at the heat  
14 rates, the forced outage rates, the availability and  
15 what it's benefitted from the customer. FPL applies  
16 this technology very differently. We've applied it at  
17 our Fort Meyers facility in the early 2000s by  
18 increasing our capacity and reducing our environmental  
19 footprint. The same was true at Sanford where we took  
20 oil- and gas-fired units out of service. We retired  
21 them and applied technology differently than anyone else  
22 in the country has done. And so I think that it's --  
23 when you look at the generalization of what other people  
24 do, I think you have to look specifically at what FPL  
25 has done because we apply this technology very

1 differently than anyone else.

2 Q Then if we could look at Exhibit No. 533 which  
3 was handed out by Mr. Wright, it was the Ten-Year Site  
4 Plan Schedule 9 Performance Data for Proposed Combined  
5 Cycle Plants. Do you have that there?

6 A I'm sure I do, but I don't have any exhibit  
7 numbers.

8 Q Yeah, it's the one that says "Ten-Year Site  
9 Plan-Schedule 9, Performance Data for Proposed Combined  
10 Cycle Plants."

11 A Just a moment.

12 CHAIRMAN CARTER: Show it to him, Mr. Wright,  
13 so he'll know which one we're talking about.

14 Thank you, Mr. Wright. Mr. Anderson.

15 BY MR. ANDERSON

16 Q Yes. Thank you.

17 Just flipping through that, please confirm for  
18 me that none of these plants are in service. These are  
19 all proposed plants. Is that right?

20 A That is correct.

21 Q Is it fair to compare the projected book lives  
22 of other utilities' proposed combined cycle plants with  
23 FPL's actual plants?

24 A I don't believe that it is. For one specific  
25 instance, as I note here, you've got a combined cycle

1 one-on-one G.E. 7FA that's a pretty unique design.  
2 There's not many of those around, but independent of  
3 that, one of the things that is important to understand  
4 is the impact of the environment here in the state of  
5 Florida. We run a lot of combined cycle units on a  
6 coastal environment. We ingest a lot of chlorides.  
7 It's shown to be harmful to these units. So I think  
8 it's important to understand that it's very easy to put  
9 a book life on this right now, but when you look at FPL  
10 who has operated units, these advanced gas turbines  
11 longer than anyone else, we have an intimate knowledge  
12 of just what makes these units work, and it's our belief  
13 and our understanding and our experience that a 25-year  
14 life is appropriate on these.

15 Q And then thinking about some of the combined  
16 cycle plants you've talked about that the company's  
17 built in recent years which contributed to the fuel cost  
18 savings and things, you're familiar with all of those;  
19 right?

20 A Yes, I am.

21 Q And you're familiar with the fact that there  
22 were need determination proceedings before this  
23 commission with respect to every one of those, right?

24 A That is correct.

25 Q What service life did FPL use in the economics

1 supporting those decisions by the company and by the  
2 Commission to go ahead and build those to serve  
3 customers?

4 A When we go out for a need filing, we use 25  
5 years as the design life and service life of these  
6 combined cycle facilities. Every one of the combined  
7 cycles that have been approved by this commission have  
8 had a 25-year service life.

9 Q Then turning to some questions Mr. McGlothlin  
10 asked you about the Plant Scherer up there in Georgia,  
11 is FPL's use of a 40-year service life for its unit  
12 reasonable and why?

13 A It is reasonable because that is the design  
14 life. The intent of depreciation is to recover the  
15 initial investment and -- over the service life of that  
16 particular investment, design life of that investment.  
17 That unit was built for 40 years, and the initial  
18 investment -- and that's what we're recovering over is  
19 that 40-year life. One of the things that is --  
20 especially when it comes to coal, if you were to extend  
21 the depreciation life beyond that 40 years, given the  
22 uncertainties associated with coal technology today, the  
23 regulatory uncertainties associated with coal, I think  
24 that it is a very dangerous proposition to assume that  
25 you will run those units for 50 or 60 years. I think

1 the regulatory environment around coal which looked like  
2 to be years ago a very sound approach, and it certainly  
3 was a fuel source that was a domestic fuel source. It  
4 looked like the right alternative. I do not believe  
5 that it's prudent to assume that you will continue to  
6 make investments in coal technology for 60 years. In  
7 fact, this commission told FPL to seek alternatives to  
8 coal because of the uncertainties surrounding that  
9 technology and the regulatory climate around it, and I  
10 think that that was a prudent decision. Certainly today  
11 is looks to be even more prudent, and I think to assume  
12 that you will run this technology and that the business  
13 climate will support investments in this technology 30  
14 and 40 years in the future is a reckless assumption.

15 Q Are you speaking mainly about carbon dioxide  
16 regulation?

17 A That's what we know today, but yes.

18 Q Do you know of any engineering technical  
19 reason that supports extending the estimate of service  
20 life for Plant Scherer beyond 40 years?

21 A No.

22 MR. ANDERSON: We have no further questions.

23 CHAIRMAN CARTER: Exhibits.

24 MR. WRIGHT: Mr. Chairman.

25 CHAIRMAN CARTER: Mr. Wright?

1 MR. WRIGHT: I would like to ask a couple of  
2 questions on recross.

3 CHAIRMAN CARTER: *Porquoi*, why?

4 MR. WRIGHT: He inquired about exhibits that I  
5 had introduced through Mr. Hardy.

6 MR. ANDERSON: That's not a basis for recross.

7 MR. WRIGHT: Clarifying questions regarding  
8 his redirect. He opened the door for additional  
9 examination, Mr. Chairman.

10 CHAIRMAN CARTER: Give me more, Mr. Wright, on  
11 where you're heading with this because --

12 MR. WRIGHT: Certainly. He asked about the  
13 Canaveral unit in the Ten-Year Site Plan. My proffer,  
14 as it were, what I want to ask him is: Isn't it true  
15 that FPL intends to keep the steam turbine generators in  
16 place and simply remove the steam -- the heat  
17 recovery -- the boilers from those units. And with  
18 regard to Exhibit 533, he tried to make the point that  
19 it is somehow not fair to compare these units to FPL's  
20 units. I want to make the point that the OUC unit and  
21 the FMFA units are G.E. 7FA combustion turbines in  
22 combined cycle configurations, and that all of those  
23 units are in fact located in Florida. The witness'  
24 answer in response to Mr. Anderson attempted to make  
25 some form of distinction regarding the environmental

1 conditions in Florida. All of these units are Florida  
2 utilities. They're all here.

3 CHAIRMAN CARTER: I'm thinking aloud, Mr.  
4 Wright, because I think that the Commissioners  
5 particularly can make a distinction based upon that. We  
6 know it was cross-examination, and I'm really struggling  
7 to get there with you. Mr. Teitzman, can you help me  
8 out, because I don't -- I don't see it yet.  
9 Mr. Teitzman.

10 MR. WRIGHT: My point is that Mr. Anderson  
11 elicited additional testimony from the witness --

12 CHAIRMAN CARTER: Over and above what you  
13 asked him --

14 MR. WRIGHT: -- over and above what I asked  
15 him about, and I want to pursue that briefly as I just  
16 articulated.

17 CHAIRMAN CARTER: Most irregular, but I'll  
18 tell you what, I'll allow very, very brief, very, very  
19 brief, Mr. Wright.

20 MR. WRIGHT: I'm telling you the truth. The  
21 questions that I had are the ones I said.

22 CHAIRMAN CARTER: Brief questions now.

23 RE CROSS EXAMINATION

24 BY MR. WRIGHT:

25 Q Mr. Hardy, with respect to the Canaveral power



1 plants that you discussed with Mr. Anderson in redirect  
2 examination, isn't it true that the company is  
3 repowering that unit?

4 A No, that is not true. We are leveling that  
5 site and we are building it back and we are not using  
6 the steam turbines as you indicated.

7 Q Thank you. With respect to Exhibit 533, isn't  
8 it true that all three of those units are in Florida?

9 A Yes, that's true, but that doesn't mean that  
10 they are subject to the same environmental conditions as  
11 you indicated.

12 Q Are you going to assert that the environmental  
13 conditions near Orlando are significantly different from  
14 the environmental conditions near Sanford?

15 A No. I think that they are somewhat similar,  
16 but I would also tell you that, if you look at -- one of  
17 the things that affects the -- these particular  
18 combustion turbines significantly is chlorides,  
19 primarily chlorides in the atmosphere. We map chlorides  
20 geographically in the state of Florida. If you look at  
21 the coastal units like at the Cape Canaveral facility  
22 and the amount of chlorides that are in the air there  
23 versus say someplace in south Georgia let's say, it's  
24 significantly different, and we know that that affects  
25 not only the gas turbines, but we also know that it

1 affects the -- just the -- our maintenance cost in  
2 maintaining the facility in general.

3 I think it's -- I guess an example would be,  
4 when you go to the beach and you're on the east coast of  
5 Florida and you park your car overnight, you wake up,  
6 you've got salt all over it. Well, that's the same  
7 scenario that we're referring to. The chloride content  
8 on the coast of Florida because of the prevailing winds  
9 on the east coast is very significant, and whatever the  
10 stipulations are that UOC uses to establish their book  
11 life, I'm not familiar with, but I'm very familiar with  
12 the consequences and the effects of the environment on  
13 our Sanford facility as well as all of our G.E. 7FAs.

14 Q Did you distinguish in --

15 CHAIRMAN CARTER: This the last one, Mr.  
16 Wright.

17 BY MR. WRIGHT

18 Q Yes, sir. Do you distinguish in your  
19 projected service lives for combined cycle units between  
20 your inland units, such as Martin and Sanford, and  
21 coastal combined cycle units?

22 A No, we do not, but we do recognize that there  
23 are significant differences, and we are taking steps to  
24 mitigate those that are in different geographic regions  
25 within the state.

1 MR. WRIGHT: Thank you, Mr. Chairman. Thank  
2 you, Mr. Hardy.

3 CHAIRMAN CARTER: Thank you, Mr. Wright. I  
4 think we allowed you to get what you needed to get on  
5 that.

6 Mr. Anderson, no re-redirect; correct?

7 MR. ANDERSON: That's right, sir.

8 CHAIRMAN CARTER: Thank you. Let's go,  
9 Commissioners, to page 20. Mr. Anderson.

10 MR. ANDERSON: FPL offers Exhibits 76 to 84  
11 and 342 to --

12 CHAIRMAN CARTER: Hang on, whoa, whoa.

13 MR. ANDERSON: I'm sorry. My fault.

14 CHAIRMAN CARTER: Let's stay here on page 20  
15 for now. Page 20, Exhibits 76 through 84, are there any  
16 objections.

17 Okay. Hearing none.

18 (Exhibit Nos. 76 through 84 admitted into the  
19 record.)

20 CHAIRMAN CARTER: Now let's go to page 40.  
21 Mr. Anderson, you're recognized.

22 MR. ANDERSON: Thank you, and I apologize for  
23 rushing it. 342 to 44 offered into evidence.

24 CHAIRMAN CARTER: Are any objections?

25 Without objection, show it done.

1 (Exhibit Nos. 342, 343 and 344 entered into  
2 the record.)

3 CHAIRMAN CARTER: Now let's go to the back  
4 pages. Mr. McGlothlin, Exhibit 530.

5 MR. MCGLOTHLIN: I move 530 and 531.

6 CHAIRMAN CARTER: Are there any objections to  
7 530 and 531?

8 MR. ANDERSON: No.

9 CHAIRMAN CARTER: Without objection, show it  
10 done.

11 (Exhibit Nos. 530 and 531 entered into the  
12 record.)

13 CHAIRMAN CARTER: Mr. Wright, 532 and 533.

14 MR. WRIGHT: I move them into evidence, Mr.  
15 Chairman.

16 CHAIRMAN CARTER: Are there any objections?

17 MR. ANDERSON: No.

18 CHAIRMAN CARTER: Without objection, show it  
19 done.

20 (Exhibit Nos. 532 and 533 entered into the  
21 record.)

22 CHAIRMAN CARTER: Staff, you're recognized.

23 MS. BENNETT: On Staff's Composite Exhibit,  
24 Comprehensive Exhibit, page 5, Item 11, Interrogatory  
25 No. 264 and 268; on Staff's Comprehensive Exhibit page

1 9, Item 37, Response to Interrogatory No. 34; on page  
2 10, Item 41, Response to Interrogatory No. 109; and page  
3 14, Item 68, POD No. 50.

4 CHAIRMAN CARTER: And just for the record, Ms.  
5 Bennett made a representation earlier that the parties  
6 had no objection. Are there any objections?

7 MR. ANDERSON: None.

8 CHAIRMAN CARTER: Okay. Without objection,  
9 show it done.

10 (Staff's Comprehensive Exhibit Item 11, Item  
11 37, Item 41 and Item 68 entered into the record.).

12 CHAIRMAN CARTER: Staff, anything further on  
13 that?

14 MS. BENNETT: Nothing further.

15 CHAIRMAN CARTER: Anything further for this  
16 witness from any of the parties?

17 You have a tremendous bladder, sir. You may  
18 be excused.

19 THE WITNESS: I have reached my limit.

20 CHAIRMAN CARTER: Call your next witness.

21 MR. ANDERSON: FPL calls Mike Davis as its  
22 next witness.

23 CHAIRMAN CARTER: Mike Davis.

24 MR. BUTLER: Mr. Chairman.

25 CHAIRMAN CARTER: Hang on one second.

1 Yes, sir, Mr. Butler.

2 MR. BUTLER: I was just going to say that Mr.  
3 Davis has been previously sworn and he's appearing only  
4 on rebuttal testimony.

5 CHAIRMAN CARTER: Okay. Only on rebuttal.  
6 All right, excellent. So Mr. Davis is familiar with our  
7 lights, right? Mr. Davis --

8 MR. BUTLER: Are they working again?

9 CHAIRMAN CARTER: They are back on. Right,  
10 right, Chris?

11 Okay. Mr. Butler, you may proceed.

12 Whereupon,

13 K. MICHAEL DAVIS

14 was called as a witness on behalf of Florida Power &  
15 Light Company and, having been previously sworn, was  
16 examined and testified as follows:

17 DIRECT EXAMINATION

18 BY MR. BUTLER:

19 Q Thank you. Mr. Davis, would you please state  
20 your full name and business address for the record?

21 A My name is initial K. Michael Davis, business  
22 address, 700 University Boulevard, Juno Beach, Florida.

23 Q Thank you. And by whom are you employed and  
24 in what capacity?

25 A I'm employed by FPL Group as a Chief Account

1 -- as Controller and Chief Accounting Officer. I also  
2 serve as Vice-president and Chief Accounting Officer of  
3 Florida Power & Light Company.

4 Q Have you prepared and caused to be filed 33  
5 pages of prefiled rebuttal testimony in this proceeding?

6 A Yes, I have.

7 Q Do you have any changes or corrections to make  
8 to your testimony?

9 A I have one typographical change, and, John, I  
10 will tell you that my page numbering is apparently  
11 different than yours, but on the version that you showed  
12 me, it's page 26, line 4, the word sited, s-i-t-e-d,  
13 should be cited, c-i-t-e-d.

14 MR. BUTLER: Mr. Chairman, do you have that as  
15 page 26, line 4? I just want to be sure there's no  
16 confusion. It starts out, "Intervenors have sited  
17 several Commission orders."

18 CHAIRMAN CARTER: The question beginning on  
19 line 4?

20 MR. BUTLER: That's right.

21 CHAIRMAN CARTER: So at the end of the  
22 sentence --

23 MR. BUTLER: Actually, the third word in  
24 should be c-i-t-e-d instead of s-i-t-e-d.

25 CHAIRMAN CARTER: Okay. Commissioners, on

1 page 26, the question beginning on line 4, the third  
2 word, instead of sited with an S, it should be with a C.

3 Okay. Mr. Butler.

4 BY MR. BUTLER:

5 Q With that change, Mr. Davis, if I asked you  
6 the questions contained in your testimony today, would  
7 your answers be the same?

8 A Yes, they would.

9 MR. BUTLER: Mr. Chairman, I'd ask that  
10 Mr. Davis' prefiled rebuttal testimony be inserted into  
11 the record as though read.

12 CHAIRMAN CARTER: The prefiled testimony will  
13 be inserted into the record as though read.

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1                   **BEFORE THE FLORIDA PUBLIC SERVICE COMMISSION**  
2                   **FLORIDA POWER & LIGHT COMPANY**  
3                   **REBUTTAL TESTIMONY OF K. MICHAEL DAVIS**  
4                   **DOCKET NO. 080677-EI & NO. 090130-EI**  
5                   **AUGUST 6, 2009**  
6  
7   **Q.    Please state your name and business address.**  
8    A.    My name is K. Michael Davis. My business address is Florida Power & Light  
9            Company, 700 Universe Boulevard, Juno Beach, Florida 33408-0420.  
10 **Q.    By whom are you employed and what is your position?**  
11 A.    I am employed by Florida Power & Light Company ("FPL" or the  
12            "Company") as Vice President and Chief Accounting Officer.  
13 **Q.    Please outline your educational qualifications and experience.**  
14 A.    I hold a Bachelor of Science degree in Business Administration, with a major  
15            in Accounting from the University of Florida. I was employed for  
16            approximately 18 years by Deloitte Haskins & Sells, Independent Public  
17            Accountants (presently Deloitte & Touche). In December 1988, I was  
18            employed by FPL and have served as its Chief Accounting Officer on a  
19            continuous basis since that date. I am a Certified Public Accountant in the  
20            state of Florida, and a member of the American Institute of Certified Public  
21            Accountants and the Florida Institute of Certified Public Accountants. I am a  
22            member and past chairman of the Accounting Executive Advisory Committee  
23            of the Edison Electric Institute (EEI). That group is composed of Chief

1 Accounting Officers from utilities that are members of EEI and oversees the  
2 activities of the various accounting committees of EEI and advises senior EEI  
3 committees on accounting issues.

4 **Q. Are you sponsoring any rebuttal exhibits in this case?**

5 A. Yes. I am sponsoring the following rebuttal exhibits:

- 6 • KMD-1, Effect of Theoretical Reserve Surplus on 2010 Revenue  
7 Requirements
- 8 • KMD-2, Revenue Requirement Impact of Proposed Amortization
- 9 • KMD-3, Comparison of Book Depreciation Reserve and Theoretical  
10 Reserve for Nuclear Uprates
- 11 • KMD-4, Stranded Investment Recovered from Customers in Other  
12 States

13 **Q. What is the purpose of your rebuttal testimony?**

14 A. The purpose of my rebuttal testimony is to respond to certain  
15 recommendations made by the Office of Public Counsel's (OPC's) witnesses  
16 Pous and Lawton, South Florida Hospital and Healthcare Association's  
17 (SFHHA's) witness Kollen, and Florida Industrial Power Users Group's  
18 (FIPUG's) witness Pollock related to depreciation expense. I will address the  
19 theoretical reserve surplus recommendations of these witnesses; FPL rebuttal  
20 witness Clarke will provide comments on the various depreciation parameter  
21 changes proposed by these witnesses. I will also address the appropriate use of  
22 capital recovery schedules within FPL's depreciation study.

1 My rebuttal testimony will demonstrate why FPL's proposed treatment of the  
2 depreciation reserve surplus and capital recovery schedules in this case is both  
3 consistent with Commission practice and, most importantly, in the best  
4 interest of FPL's customers. Specifically with regard to the depreciation  
5 reserve surplus I will demonstrate that the intervenor witnesses have painted  
6 an incomplete picture for the Commission by showing only the near term  
7 customer "savings" resulting from a rapid amortization of the surplus and  
8 ignoring the significant rate increase which would immediately follow. This  
9 rate increase would be a direct and unavoidable consequence of the rapid  
10 amortization and would exceed the short term savings recommended by the  
11 intervenor witnesses in both magnitude and duration.

12

13

#### SUMMARY

14

15 **Q. Please summarize your rebuttal testimony.**

16 **A.** The following is a summary of my rebuttal testimony:

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1. Theoretical reserve surpluses and deficits only involve a question of when a customer is charged for use of the assets necessary to provide service, not whether the customer should be charged. As such it is a question of the timing of expense recognition.
2. FPL's current theoretical reserve surplus provides a benefit to customers.

- 1                   • As shown in my Exhibit KMD-1, FPL's revenue requirements  
2                   in this case are \$216 million lower as a direct result of the  
3                   theoretical reserve surplus.
- 4                   • Theoretical reserve surpluses reduce revenue requirements  
5                   because they reduce rate base. In contrast, rapid amortization  
6                   of a reserve surplus (as recommended by the intervenors)  
7                   would provide an artificial, unsustainable short term rate  
8                   reduction and would rapidly increase rate base over the term of  
9                   the amortization. The end result in FPL's case would be a rate  
10                  shock to our customers that would significantly exceed the  
11                  artificially lower rates in the short term.
- 12                 • The theoretical reserve surplus lowers the risk of cost  
13                  increases from premature retirements due to external factors,  
14                  such as technological changes, climate legislation, hurricanes,  
15                  etc. remaining in rate base and having to be collected after the  
16                  customer is no longer benefiting from the asset.
- 17                 3. The theoretical reserve surplus should be addressed through the  
18                  Commission's long established policy of using the remaining life  
19                  depreciation methodology. This approach promotes rate stability  
20                  because the theoretical reserve surplus is returned over the remaining  
21                  life of the asset at the same time that other risks to the affected assets  
22                  decline.

- 1           4. Intervenor witnesses Pous, Lawton, Kollen and Pollock focus solely  
2           on short-term rate reductions and completely ignore the large rate  
3           increase of up to \$478 million that would be necessary just a few years  
4           later, solely as a result of their recommendations. This assumes the  
5           amortization of the full \$1.245 billion over four years. It should be  
6           noted that the effects of this rate increase will continue for an extended  
7           period of time. As can be seen from my Exhibit KMD-2, witness  
8           Pous' recommendation would result in a \$233 million rate reduction in  
9           2010, but that would become a \$399 million rate *increase* starting in  
10          2014; witness Pollock's recommendation would result in a 2010 rate  
11          reduction of \$125 million followed by a \$234 million increase starting  
12          in 2014; and witness Kollen's recommendation would decrease rates  
13          by \$249 million in 2010 then increase them starting in 2015 by \$415  
14          million.
- 15          5. This would be a particularly poor result given that FPL will be adding  
16          more than \$16 billion to rate base over the next five years.
- 17          6. The theoretical reserve surplus reflects actions benefiting customers.
- 18                 • The use of innovative depreciation accruals such as revenue  
19                 based depreciation.
  - 20                 • Rate agreements that left depreciation rates unchanged for an  
21                 extended period.
  - 22                 • An extension of the term of the operating licenses for FPL's  
23                 nuclear plants.

1                   • Life extensions for other operating assets.

2                   7. Mr. Pous overstates the near term benefits of amortizing the theoretical  
3                   reserve surplus over a short period because he failed to consider the  
4                   effects the theoretical reserve surplus has on current depreciation rates.

5

6

### THEORETICAL RESERVE

7

8   **Q.     Please explain the concept of a theoretical reserve.**

9   A.     A theoretical depreciation reserve is a *calculated* rather than an *actual*  
10         depreciation reserve. It is used as a guide in analyzing the status of the actual  
11         reserve. The actual depreciation reserve represents the total amount of  
12         depreciation accumulated on assets still in service from their in service date to  
13         the present. The theoretical reserve is not an exact measurement for  
14         determining the condition of the actual reserve. It is only a reference point  
15         calculated at a point in time, based on the proposed depreciation parameters  
16         and reflecting the Commission's required use of the prospective method.  
17         Also, the theoretical reserve gives no consideration to the manner in which the  
18         assets in question are being utilized or historical factors that affected the  
19         actual amount recorded in the depreciation reserve.

20

21         The theoretical depreciation reserve represents a snapshot look at where the  
22         accumulated provision for depreciation would be at a specific point in time,  
23         based on specific assumptions about the future. This is then compared with

1 the accumulated provision for depreciation actually reflected in the  
2 Company's books and records. The difference between these two amounts is  
3 known as the theoretical reserve surplus or deficit.

4  
5 Since the theoretical reserve is a snapshot, it will change every time new  
6 depreciation rates are computed. These changes do not reflect errors. Rather,  
7 they reflect changes in the perception of the future based on the current  
8 depreciation parameters. Therefore it should be obvious that the theoretical  
9 reserve is narrowly focused on the present and does not consider either  
10 historical or uncertain future events.

11

#### 12 THEORETICAL RESERVE SURPLUS

13

14 **Q. Does the existence of a theoretical reserve surplus indicate that customers**  
15 **have been charged too much for the assets in question?**

16 **A.** No. As I stated earlier, the theoretical reserve is only a snapshot or  
17 benchmark used to start an analysis. A theoretical reserve surplus could  
18 indicate that the customer was charged for use of the asset sooner than the  
19 snapshot assessment of the future indicates was necessary; however, it doesn't  
20 tell you why the early charge was made. Nor does it address the fundamental  
21 question of whether the customer should be charged for use of the asset. As  
22 such, it only involves a question of timing. Assuming the asset is used and  
23 useful, the customer will ultimately be charged for use of the asset.

1 **Q. How does the Theoretical Reserve Surplus affect customers?**

2 A. The theoretical reserve surplus reduces rate base and depreciation expense.  
3 As a result, the revenue requirements upon which customer rates are based are  
4 lower than they would be if the theoretical reserve surplus did not exist. As  
5 shown in my Exhibit KMD-1, the \$1.245 billion theoretical reserve surplus  
6 reported by FPL results in annual revenue requirements that are \$216 million  
7 less than they would be if the reserve did not exist. Thus, customers are  
8 receiving a current benefit through lower rates.

9 **Q. How do you recommend the Commission address the theoretical reserve**  
10 **surplus?**

11 A. I recommend that the Commission address the theoretical reserve surplus by  
12 continuing its long-standing reliance on the remaining life depreciation  
13 methodology. This method is self-adjusting and will address deficiencies and  
14 surpluses over the remaining useful life of the assets. Over that same period,  
15 the existence of any theoretical reserve surplus will continue to benefit  
16 customers by reducing revenue requirements as previously discussed while  
17 providing an effective hedge against uncertainties, such as early asset  
18 retirements due to events like hurricanes, technology changes, climate  
19 legislation, etc.

20 **Q. Wouldn't customers benefit if the theoretical reserve surplus was**  
21 **reversed over a short period as suggested by intervenor witnesses Pous,**  
22 **Lawton, Kollen and Pollock?**



1 A. Only in the short run. It is true that reversing the theoretical reserve surplus  
2 over a short period of time would artificially reduce revenue requirements  
3 during that period. However, it is also true that solely as a result of that short  
4 term benefit, customers would then face a substantial rate increase. The short  
5 term "benefit" is far outweighed by the longer term detriment to FPL's  
6 customers. As shown in my Exhibit KMD-2, annual revenue requirements  
7 would increase \$478 million if the theoretical reserve surplus of \$1.245 billion  
8 were amortized over four years and \$415 million if it were amortized over  
9 five years. Unfortunately, the rate increase would not only be larger than the  
10 short-term reduction, it would persist over a much longer period and would  
11 compound the cumulative effect of the significant capital expenditures we  
12 anticipate in the near future. Such dramatic fluctuations in revenue  
13 requirements solely as a result of a short-term reduction in revenue  
14 requirements are not in our customer's long-term best interests.

15 **Q. Would the intervenor witnesses' proposals to amortize the theoretical**  
16 **reserve surplus reduce or eliminate intergenerational inequities as**  
17 **suggested?**

18 A. No. In fact, the effect is the opposite of what is suggested. A rapid  
19 amortization will create intergenerational inequities by providing customers  
20 during the next four years with an artificial benefit while requiring customers  
21 in future periods to pay significantly higher costs solely as a result of the  
22 short-term benefit having been provided. It is important to remember that at  
23 no time during the period that the theoretical reserve surpluses were

1 accumulated was there a general base rate increase. Consequently, there were  
2 no incremental rates paid by customers. In fact, rates decreased by \$350  
3 million in 1999 and another \$250 million in 2002, as a result of settlement  
4 agreements to which most parties in this proceeding participated and which  
5 were approved by the Commission.

6 **Q. Are there other events that the Commission should consider in**  
7 **determining how to address the theoretical reserve surplus?**

8 A. Yes. The effects of future events that cannot be predicted with certainty such  
9 as the impact of climate legislation on fossil plant lives and the effect of  
10 hurricanes on all plant assets should be considered in determining how to best  
11 address the theoretical reserve surplus. In addition, we anticipate that FPL's  
12 nuclear uprate assets will, until the next depreciation study is approved, be  
13 under-depreciated by as much as \$68 million. Computation of this amount is  
14 shown in my Exhibit KMD-3. This is due to the declining remaining life of  
15 the nuclear facilities at the same time the total investment is increased by the  
16 cost of the uprates and is a logical consequence of resetting depreciation rates  
17 once every four years. The Commission should carefully consider these  
18 events in making its decision regarding the theoretical reserve surplus.

19 **Q. What would be the consequences of not considering these potential future**  
20 **events?**

21 A. Failure to consider the potential effect of the uncertain future events  
22 mentioned above could result in unrecovered costs associated with plants  
23 being retired earlier than anticipated or in significant capital expenditures



1           **current estimate of life of the asset or assets in question at a given point in**  
2           **time.” Do you agree with this statement?**

3    A.    Yes. However, I would like to address this issue of comparison more fully.  
4           This comparison by necessity includes an understanding of the issues that  
5           impacted past assumptions used in recording the actual amounts of  
6           depreciation that are reflected in the book depreciation reserve.

7    **Q.    Can you give some examples of issues that would have impacted**  
8           **assumptions from the past?**

9    A.    Yes. During the 1990’s, the Florida legislature was investigating whether  
10           deregulation of the electric industry would benefit Florida and its citizens.  
11           This gave rise to concerns about stranded investment. FPL, with the approval  
12           of the Commission, (See Docket No. 950359-EI, Order No. PSC-96-0461-  
13           FOF-EI and Docket No. 970410-EI, Order No. PSC-98-0027-FOF-EI)  
14           addressed that risk using nontraditional depreciation methods such as revenue  
15           based depreciation that reduced the risk without increasing customer rates.  
16           There is ample evidence as shown in my Exhibit KMD-5 that significant  
17           amounts of stranded costs were borne by customers in states that did  
18           deregulate. This was a very real risk that would not be captured in the  
19           theoretical reserve process nor would it have been addressed through normal  
20           depreciation rates. I do not believe it is appropriate to characterize a well  
21           thought out and innovative approach to addressing stranded costs without a  
22           rate increase as an “overly aggressive depreciation practice” (Pous page 3 and  
23           4).

1 In 2002 and 2003, FPL received approval from the Nuclear Regulatory  
2 Commission to extend the operating licenses for its nuclear units by 20 years.  
3 Prior to that, FPL had prepared its depreciation studies under the assumption  
4 that it would only operate the plants during the period of their initial operating  
5 license. When the license extension was received, FPL changed its remaining  
6 life assumption to reflect the extension. While customers will continue to  
7 receive low cost energy from these units, as discussed by Mr. Stall, FPL will  
8 continue to make significant capital expenditures to maintain and improve  
9 these units. None of these future costs are considered in determining the  
10 theoretical reserve.

11

12 Also, FPL continues to improve its maintenance practices and is making  
13 capital expenditures that affect the remaining service lives of its non-nuclear  
14 properties. Again, none of these future expenditures are reflected in the  
15 theoretical reserve computation.

16 **Q. Will these types of events impact the future?**

17 A. Yes. Although there is no current indication that deregulation will occur in  
18 Florida, there are other uncertainties that could have a similar effect.  
19 Environmental legislation is a good example. Climate change legislation, also  
20 known as cap-and-trade, could adversely affect the economics of coal plants  
21 and less efficient oil fired plants. I believe that the Commission should  
22 consider these possibilities in evaluating the appropriate lives of non-nuclear  
23 generating facilities. As an example, expanding the life of coal facilities to 60

1 years would create stranded investment (i.e. net book value remaining after  
2 retirement) if these plants could no longer be operated. In consideration of the  
3 prospect of climate legislation, 2010 would appear to be an ill advised time to  
4 increase the depreciable lives of FPL's coal and oil fired generating plants.

5  
6 **COMMENTS ON INTERVENOR WITNESS STATEMENTS**

7  
8 **Q. On page 10, witness Pous states the following: "Generally speaking, it is**  
9 **in an electric utility's financial self-interest to collect more dollars from**  
10 **customers than fewer dollars, to collect those dollars sooner than later,**  
11 **and, once having collected dollars, to keep them rather than returning**  
12 **them to customers." Do you agree with this statement?**

13 **A.** Absolutely not. Mr. Pous' implication that a utility operates under a "self-  
14 interest" mode ignores the fact that a utility is under an obligation to serve its  
15 customers and to do so at the lowest possible cost. Mr. Pous ignores the fact  
16 that a utility no longer receives a return on an investment once it has been  
17 depreciated.

18  
19 Utilities are capital intensive by nature, that is, they require significant  
20 amounts of investment in order to continue to provide reliable electric service.  
21 Customers are much better off when a utility can generate sufficient funds  
22 from its operations and minimize the requirements for external financing.  
23 Therefore, the customer's interests and the Company's are aligned in this

1 regard – the longer the asset is in rate base earning a return, the greater the  
2 total cost to the customer. An appropriate balance must be struck, which the  
3 Commission does through the use of remaining life depreciation and its  
4 oversight authority.

5 **Q. On page 9, Mr. Pous states, “FPL has built a massive depreciation**  
6 **reserve excess – so massive that the Commission should require FPL to**  
7 **return a portion of the excess to customers over a four year period.” Do**  
8 **you agree with his statement?**

9 A. Absolutely not. First, the Commission should consider how the theoretical  
10 reserve surplus arose. Given the reasons previously discussed, I believe the  
11 remaining life depreciation method, which this Commission has relied upon  
12 over many years, will properly correct any theoretical reserve imbalances for  
13 either deficits or surpluses. In the current depreciation study, this correction  
14 has the effect of reducing depreciation expense by \$57 million from the  
15 amount it otherwise would have been without the theoretical reserve  
16 surpluses.

17 **Q. On page 12, Mr. Pous states, “My analysis, based upon data, assumptions**  
18 **and rationales that I develop and support in detail, reveals that FPL has a**  
19 **current reserve excess of \$2.75 billion.” Do you agree with his assertion?**

20 A. No. Mr. Pous’ \$2.75 billion is based on adjustments he has made that Mr.  
21 Clarke will show in his testimony are incorrect.

22 **Q. On page 13, Mr. Pous states: “In my testimony I have not challenged or**  
23 **sought to disallow recovery of any of the investments in plant. My**

1           **proposed adjustments affect only the timing of the collections.” Would**  
2           **you please comment on these statements?**

3       A.     Yes. Mr. Pous attempts to establish that his recommendation will benefit  
4           customers without harming FPL. This is not correct, as his recommendation  
5           would harm both FPL and our customers. Again, what he fails to address is  
6           the rate shock and the dramatic fluctuations in customer rates that will result  
7           from his recommendations. Specifically, he fails to address that the  
8           customers’ base rates could solely as a result of his recommendation increase  
9           by 3.8%. I believe it is in the customer’s best interest to continue the \$216  
10          million benefit currently reflected in rates and rely on the remaining life  
11          methodology to correct the surplus.

12       **Q.     On page 16, Mr. Pous states: “I recommend that the life spans for coal**  
13           **fired units be increased from the low 40-year range as proposed by the**  
14           **Company to 60 years as is now being recognized by other regulators and**  
15           **utilities. I further recommend that the minimum life span for large steam**  
16           **oil or gas fired generating facilities be set at a minimum of 50 years.” Do**  
17           **you agree with his recommendations?**

18       A.     No. Mr. Clarke addresses the appropriate life spans for coal and large steam  
19           oil or gas fired capacity. However, I would ask the Commission to consider  
20           some additional thoughts I have on the recommendation.

21  
22           With regard to large steam oil or gas-fired generating facilities, the  
23           Commission should consider whether the current use of these units justifies



1 the restoration of the net book value to the level indicated by the theoretical  
2 reserve. Because these units are less efficient and are dispatched less  
3 frequently than the more efficient combined cycle units, they should have less  
4 of their original cost remaining to be recovered.

5 **Q. On page 35, witness Pous states: "As previously noted, I do not believe**  
6 **most utilities allow identified imbalances of this magnitude to be created.**  
7 **Generally speaking, by revisiting the reserve situation with a**  
8 **comprehensive study every few years, one would reasonably expect the**  
9 **variance between the theoretical reserve and the book reserve to stay**  
10 **within reasonable bounds." Would you please respond to Mr. Pous'**  
11 **comments?**

12 **A.** Yes. Mr. Pous' comments imply that FPL and the Commission somehow  
13 have not been diligent in the review and development of FPL's depreciation  
14 rates. That is simply not the case. FPL's current depreciation study and its  
15 predecessors were prepared and filed in compliance with all of the  
16 Commission's requirements. Those studies were reviewed and approved by  
17 the Commission or else depreciation rates were left unchanged as a result of a  
18 Settlement Agreement, which was also approved by the Commission. The  
19 incredible interest in the theoretical reserve at this point in time appears to  
20 have more to do with reducing rates in the short term, and at any cost, than  
21 with appropriate depreciation accounting. Further evidence of this can be  
22 seen in Mr. Pous' failure (as identified in FPL witness Clarke's rebuttal  
23 testimony) to reset the depreciation reserve levels from the book reserve to the

1 theoretical reserve when he carved out the theoretical reserve surplus for  
2 amortization separate and apart from the depreciation study. This results in an  
3 overstatement of his depreciation reduction. The Commission should not be  
4 misled in the practical application of the theoretical reserve calculation and its  
5 proper use in determining future depreciation rates. As I have stated  
6 previously, there are many good reasons for why we are where we are today  
7 with respect to accumulated depreciation.

8 **Q. On page 36, witness Pous states: "...that fairness compels a departure**  
9 **from FPL's "business as usual" remaining life approach so that current**  
10 **customers do not continue to subsidize future customers to such a large**  
11 **extent." Would you please comment on Mr. Pous statement?**

12 A. Yes. I do not agree with Mr. Pous' comment about "business as usual" when  
13 it comes to addressing reserve excesses or deficiencies. The Commission  
14 approved method of addressing a reserve excess or deficiency is by using the  
15 remaining life methodology, which is a self-adjusting process. Even the use of  
16 capital recovery schedules is consistent with this approach, since it addresses  
17 the remaining undepreciated costs of an asset to be retired over a period that  
18 approximates its estimated useful life and which is consistent with the  
19 Commission's requirements for filing depreciation studies. The effect of  
20 changes in the remaining lives of depreciable assets should be reflected as a  
21 prospective change to depreciation rates over the remaining lives of the  
22 related assets. This Commission has consistently approved the application of  
23 the remaining life method for FPL in Docket Nos. 910081-EI, 931231-EI,

1 971660-EI, and Docket No. 050188-EI, the last four times new depreciation  
2 rates were established for FPL based on comprehensive depreciation studies,  
3 as well as for several individual plant depreciation studies filed by FPL.

4  
5 I also take exception to Mr. Pous' view that current customers are subsidizing  
6 future customers. In fact, as previously stated, revenue requirements for the  
7 2010 test year in this proceeding are \$216 million lower as a direct result of  
8 the reserve surplus. This reduction has two components: lower return  
9 requirements due to lower rate base and lower depreciation expense due to  
10 lower unrecovered balances of plant in service. FPL's customers are receiving  
11 a very real and tangible benefit from the existence of the theoretical reserve  
12 surplus.

13 **Q. On page 39 and continuing on page 40, Mr. Pous states: "My position is**  
14 **that there is no realistic basis or possibility that the excess reserve would**  
15 **turnaround and become a deficiency by the time of the next depreciation**  
16 **study is completed in four years." Do you agree with his statement?**

17 **A.** No. I do not agree with Mr. Pous' estimate of the theoretical reserve surplus  
18 and as stated earlier in my testimony, Mr. Clarke will address this. Predicting  
19 where FPL will be from the standpoint of a theoretical reserve surplus or  
20 deficiency is very difficult. Making a statement such as Mr. Pous has implies  
21 that he knows everything about the future today. This is assuredly not the  
22 case. As a practical matter, things may change that cannot be anticipated.  
23 That is why four years from the March 2009 filing, FPL will be required to

1 file a new depreciation study. That study, based on the then-current view of  
2 future as well as historical events, will properly address reserve surpluses or  
3 deficiencies as of that point in time.

4 **Q. On page 40, Mr. Pous recommends that “\$44,906,153 of unrecovered**  
5 **costs due to the early retirement of the Cape Canaveral and the Rivera**  
6 **stations be offset out of the \$410 million of Company identified excess**  
7 **reserve for steam production investment” and on lines 11 through 13 that**  
8 **“\$168,234,989 of unrecovered costs due to the nuclear uprates be offset**  
9 **out of the \$377.5 million of Company identified excessive reserve for**  
10 **nuclear production investment” and on lines 13 through 15 “that**  
11 **\$101,081,858 of unrecovered costs due to relating to Meters-Obsolete by**  
12 **AMI be offset out of the \$340 million of Company identified excess**  
13 **reserve for the distribution function.” Do you agree with his approach?**

14 **A. No. The use of capital recovery schedules for certain assets that are**  
15 **anticipated to be retired over a relatively short period of time is consistent**  
16 **with previous Commission practice. The Florida Administrative Code Rule**  
17 **25-6.0436, paragraph (10), subpart (a) states:**

18 Prior to the date of retirement of major installations, the  
19 Commission shall approve capital recovery schedules to  
20 correct associated calculated deficiencies where a utility  
21 demonstrates that (1) replacement of an installation or group of  
22 installations is prudent and (2) the associated investment will

1 not be recovered by the time of retirement through the normal  
2 depreciation process.

3  
4 The Commission's rule is consistent with the concept that using capital  
5 recovery schedules helps to ensure that recovery of retired equipment occurs  
6 close to, or before, the new equipment costs begin to be included in rates. FPL  
7 has had several capital recovery schedules approved by the FPSC in the past  
8 and is currently in its last year of a 4-year capital recovery schedule for its  
9 retired St. Lucie Unit 2 steam generator and reactor vessel heads at all of its  
10 nuclear units. Capital recovery schedules have been approved in Docket No.  
11 050188-EI, Order No. PSC-05-0902-S-EI, issued 9/14/05. Other capital  
12 recovery schedules approved by the FPSC are: Ft. Myers (3.5 years) and  
13 Sanford (5.5 years) repowering retirements in Docket No. 971660-EI, Order  
14 No. PSC-99-0073-FOF-EI, issued 1/8/99; and St. Lucie Unit 1 steam  
15 generator replacement (4.5 years), major overhaul and asbestos abatement  
16 projects (4 years), Cutler Unit 4 and Sanford Unit 1 (1 year), and pre-existing  
17 10-year warranted silicone cable injection (8 years) in Docket No. 931231-EI,  
18 Order No. PSC-94-1199-FOF-EI, issued 9/30/94. As discussed above, what  
19 FPL has requested related to the nuclear uprates, AMI Meters, Cape  
20 Canaveral, and Riviera power plants is consistent with Commission rules and  
21 practices that span many years for assets that are being replaced. For AMI  
22 Meters, this is a change in technology that is anticipated to occur over the  
23 2010 to 2013 period. This period coincides with the 4-year depreciation study

1 cycle and would result in the recovery of these deficiencies before the setting  
2 of the Company's next depreciation rates. The Commission should reject Mr.  
3 Pous' recommendation of applying the reserve excess to FPL's proposed  
4 capital recovery schedules and continue with its long-standing precedent for  
5 handling these large interim retirements.

6 **Q. On page 53 and on page 54, in response to a question asking if the**  
7 **Commission should authorize depreciation over four years for the**  
8 **undepreciated costs of the Cape Canaveral and Riviera facilities, Mr.**  
9 **Kollen states: "No. The Commission should direct the Company to cease**  
10 **depreciation on these facilities, add the remaining net book value to the**  
11 **costs of the modernization, and then depreciate the costs along with the**  
12 **modernization costs over the estimated service lives of the modernized**  
13 **facilities." Do you agree with his proposal?**

14 **A.** No. As discussed above in my testimony the Commission has a long-standing  
15 precedent and has contemplated how to properly recover these large interim  
16 retirements in its depreciation rule. The Commission should reject Mr.  
17 Kollen's proposal. His proposal would violate both Generally Accepted  
18 Accounting Principles (GAAP) and the Uniform System of Accounts (USOA)  
19 by adding an unrelated cost to the new asset.

20 **Q. On page 55, in response to the question "Should the Commission**  
21 **authorize depreciation over a four year period for the nuclear uprate**  
22 **costs incurred through December 31, 2009," Mr. Kollen stated: "No. The**

1           **Commission should depreciate these costs over the remaining extended**  
2           **license life of the nuclear units.” Do you agree with his proposal?**

3    A.     Mr. Kollen’s position is not clear. If Mr. Kollen’s position is that the nuclear  
4           uprate costs incurred through December 31, 2009 and those incurred after  
5           December 31, 2009 relating to plant in service additions should increase plant  
6           and be depreciated over the life of the asset, the Company agrees. These  
7           assets will increase the output of the units and improve the facilities and  
8           should be depreciated over the remaining life. However, if Mr. Kollen is  
9           recommending the deferral of the net book value of retirements and that the  
10          cost of removal should be recovered over the remaining extended license, then  
11          the Company disagrees. The cost of removal and the remaining net book  
12          value of the retirements should be deferred and recovered over a four year  
13          period as requested in the capital recovery schedule. The capital recovery  
14          schedule is consistent with the Commission rule on depreciation and the  
15          precedent it has established on these large interim retirements. As discussed  
16          above, there are numerous examples where the Commission has approved  
17          capital recovery schedules, such as those proposed by FPL.

18    **Q.     On page 55, in answer to the question “Should the Commission authorize**  
19          **depreciation over a four year period for the existing meter investment?”**  
20          **Mr. Kollen replied: “No. The Commission should use the same**  
21          **depreciation or amortization rate for these costs as it adopts for the**  
22          **remaining existing meter investment that will not be replaced by AMI**  
23          **meters.” Do you agree?**

1 A. No. The Company has requested a capital recovery schedule for the net book  
2 value related to the meters it is replacing with new AMI meters. This  
3 replacement is due to the new technology in the AMI meters and of which  
4 FPL witness Santos has described in detail in her direct testimony. The  
5 Company is not doubling up as Mr. Kollen is suggesting but rather has  
6 established a separate recovery schedule consistent with Commission  
7 depreciation rules and precedents for recovery of the net book related to the  
8 meters being replaced. As I have stated earlier in my testimony with regards  
9 to the remaining net book on the Cape Canaveral and Riviera units, Mr.  
10 Kollen's proposal would violate GAAP and the USOA by adding an unrelated  
11 cost to the new asset.

12 **Q. On page 41, Mr. Pous recommends that "the remaining \$931,137,145 of**  
13 **the Company identified excess reserves be returned to customers over the**  
14 **next 4-years." Do agree with his proposal?**

15 A. No. Using the amortization period that Mr. Pous is proposing would provide  
16 current customers a windfall at the expense of future customers as I have  
17 already discussed in my testimony.

18 **Q. On page 51, Mr. Kollen states: "I recommend that the Commission**  
19 **amortize the reserve surplus over five years in a manner similar to that**  
20 **which it approved in Order No. PSC-05-0902-S-EI approving the**  
21 **settlement in the Company's 2005 rate case." Do you agree with Mr.**  
22 **Kollen's proposal?**



1 A. No. Mr. Kollen's proposal is very similar to that of Mr. Pous, although for a  
2 larger amount. The arguments that I put forth on why the Commission should  
3 reject this proposal are the same as for Mr. Pous' proposal. The only  
4 difference in the two proposals is that Mr. Kollen's proposal would produce a  
5 much larger rate shock in year six than Mr. Pous does in year five. My Exhibit  
6 KMD-2 demonstrates the impact of Mr. Kollen's proposal. For the same  
7 reasons that I have previously stated, the Commission should reject Mr.  
8 Kollen's recommendation.

9  
10 **CONTRIBUTIONS IN AID OF CONSTRUCTION (CIAC)**

11  
12 **Q. Do you agree with Mr. Pous' assertion that amounts received from third**  
13 **parties should be classified as salvage rather than contributions in aid of**  
14 **construction (CIAC)?**

15 A. No. Mr. Pous is merely looking for a way to increase salvage-related  
16 recoveries. In the case of reimbursable jobs, the Company agrees with Mr.  
17 Clarke that the effect of reimbursable jobs should not be considered in  
18 establishing depreciation rates. We believe that the objective of the  
19 depreciation study is to set parameters that are related to the economic lives of  
20 the assets. Therefore, events such as hurricanes, reimbursable jobs, and other  
21 unusual events should not be considered.

1           **COMMISSION ORDERS CITED BY INTERVENOR WITNESSES AS**  
2                           **PRECEDENT FOR THEIR RECOMMENDED ACTIONS**

3  
4   **Q.    Intervenors have sited several Commission Orders as a precedent for**  
5           **early amortization of the theoretical reserve surplus. Do you agree with**  
6           **the conclusions they have made regarding the various orders they site?**

7   **A.    No. I will address each order they cite below.**

8   **Q.    On page 31, witness Pous cites certain Commission orders related to**  
9           **“corrective reserve transferences” to support his recommended action.**  
10           **Do you agree that these orders are reflective of his proposed reserve**  
11           **adjustments in this docket?**

12   **A.    No. In Docket No. 880053-EI, Order No. 19901, the Staff of the Commission**  
13           **proposed corrective reserve transfers related to a change in the assignment of**  
14           **depreciation rates. Such corrective reserve transfers are generally between**  
15           **accounts within functions. Gulf Power had previously assigned its**  
16           **depreciation rates for production by accounts and had changed to assigning**  
17           **them by plant site. In making this transformation, reserve surpluses and**  
18           **deficits can be created and the Commission authorized the reserve transfers to**  
19           **correct for this.**

20

21           **In Docket No. 010669-EI, Order No. PSC-01-2270-PAA-EI, the Commission**  
22           **made adjustments to correct for reserve imbalances created over time. The**  
23           **adjustments discussed in these orders are typical adjustments made during the**

1 review of a company's depreciation study and a primary reason the  
2 Commission requires the periodic review of depreciation rates. The  
3 Commission, however, did not order any kind of an accelerated recovery but  
4 rather made the appropriate reserve transfers and changed rates on a  
5 prospective basis which is consistent with its remaining life approach.

6  
7 In Docket 860868-EI, Order No. 19438, the Commission made a reserve  
8 adjustment related to the interest synchronization of investment tax credits.  
9 The reserve adjustment was prescribed by the Commission as a bottom line  
10 depreciation reserve rather than a refund. The amount of the reserve  
11 adjustment was made account specific at the utility's next depreciation  
12 represcription and was for the recovery of the Supervisory Control and Data  
13 Acquisition System scheduled for retirement. In that order, the Commission  
14 also approved a capital recovery schedule for PCB contaminated transformers  
15 consistent with its recognition of the recovery of large interim retirements.

16  
17 There are three other orders that I would like to address that Mr. Pous has  
18 identified in which the Commission has amortized depreciation reserve  
19 differences. In Docket No. 840049-TL, Order No. 14929, the Commission  
20 established a five-year amortization for General Telephone and Electronics  
21 (Gentel) net reserve deficit in the amount of \$32,138,000. In so doing, the  
22 Commission stated in its order, "since Gentel's last depreciation represcription  
23 there have been substantial developments in the areas of technology and

1 competition which we believe should be reflected in the depreciation rates.”

2 The Commission was addressing two issues with its order, one relating to

3 technological changes, i.e., going from analog to digital equipment and

4 competition. In Docket No. 890203-GU, Order No.22115, the Commission

5 addressed reserve transfers between plastic and other gas mains. The

6 Commission also approved the application of a \$47,934 expense associated

7 with the write-off of a historic deficit that had concluded in 1986 to the

8 “prospective reserve deficit, which will correct the overstatement of the rate

9 base in seven years, rather than the 19 years remaining under the present

10 amortization pattern.” This was also authorized during a time when base rates

11 were not being reset. In Docket No. 970410-EI, Order No. PSC-97-0499-

12 FOF-EI, the Commission approved the continuation of the earnings plan

13 approved in Docket No. 950359-EI. This plan was agreed to by the

14 Commission, Office of Public Counsel and FPL. The plan allowed FPL to

15 continue to record additional retail expenses equal to “100% of the base rate

16 revenues produced by actual retail sales between its low band and most likely

17 sales forecast and at least 50% of the base rate revenues produced by actual

18 retail sales above FPL’s most likely sales forecast for 1996 as filed in Docket

19 No. 950359-EI.” The order stated that the first priority for application of the

20 expenses would be to correct any depreciation reserve deficiency then any

21 deficiencies related to fossil dismantlement and nuclear decommissioning

22 reserves and any remaining amounts would be recorded to an unspecified

23 reserve account. It is important to note that these agreements came about due

1 to concerns by the Commission and the Company that deregulation in Florida  
2 would lead to stranded investment and that mitigation of that risk was in the  
3 best interest of the customers of FPL. It is also important to point out that  
4 these agreements were made outside of a base rate proceeding. The  
5 Commission should not accept Mr. Pous' arguments that these orders are  
6 appropriate precedents for his accelerated amortization proposal. The  
7 adjustments reflected in these orders occurred as a result of proactive efforts  
8 on the part of the Commission and the Company and without a change to  
9 customer rates.

10 **Q. On page 32, Mr. Pous states: "The Commission has adopted the position**  
11 **that depreciation reserve differences should be recovered as fast as**  
12 **possible, unless such recovery prevents the Company from earning a fair**  
13 **and reasonable return on investment." (See order No. PSC-93-1839-FOF-**  
14 **EI). Is this accurate?**

15 **A.** It is accurate only to the extent that the order contains the quote found in  
16 witness Pous' testimony. However, the order does not support witness Pous'  
17 conclusions or recommendations in this case; rather, it supports FPL's request.  
18 This order relates to a depreciation study as of December 31, 1992, filed by  
19 the Marianna Electric Division of Florida Public Utilities Company. In this  
20 order the Commission did state "such deficiencies should be recovered as fast  
21 as possible, unless such recovery prevents the Company from earning a fair  
22 and reasonable return on its investments." However, a closer look at the  
23 Commission's application of this concept supports FPL's position on the use

1 of the remaining life method. This Company had negative reserve balances  
2 related to the Power Operated account and the Tools, Shop and Garage  
3 account, Accounts 396 and 394.1, respectively. There existed a reserve  
4 surplus in the Poles, Towers, and Fixtures account, Account 364, and the  
5 Commission used it to correct the deficiency. The Commission authorized a  
6 reserve transfer. As such, the deficiency was subsumed in Account 364 and  
7 the resulting decrease was recognized over its approved remaining life of 23  
8 years. This is consistent with FPL's position of utilizing the remaining life to  
9 address reserve deficiencies or excesses. The Commission did not authorize  
10 an immediate amortization affecting rates, but instead realized that the transfer  
11 of the deficiency was appropriate, and the result in Account 364 should be  
12 recovered over the remaining useful life. It is interesting to note that in this  
13 same order the Commission authorized the use of a capital recovery schedule  
14 over a four year period. This is also consistent with FPL's request in this  
15 docket. This is a practice the Commission has employed many times in the  
16 past and is provided for in the depreciation rules.

17 **Q. On page 32, Mr. Pous states: "In another case, the Commission adopted a**  
18 **one-year write-off for a portion of a utility's reserve deficit by stating that**  
19 **"we believe that it [the deficit] should be written off as quickly as**  
20 **possible. " (Emphasis added). (See Order No. 13918) Will you please**  
21 **comment on Order No. 13918?**

22 **A.** Yes. This order was for the represcription of depreciation rates for the St.  
23 Joseph Telephone and Telegraph Company. This Company had a reserve

1 deficit that was broken into two components: a historic deficit and a  
2 prospective deficit. The Commission determined that the historic deficit  
3 should be written off over one year. In determining this short amortization  
4 period, the Commission reviewed the Company's projected 1984 earnings and  
5 determined that the Company could absorb the additional expense and still  
6 earn at least its *maximum* 16% return. This is very similar to the 1990's as I  
7 have addressed earlier in my testimony when FPL, due to its strong revenue  
8 growth and the threat of deregulation, was able to record additional  
9 depreciation expense. This is clearly not the case today.

10 **Q. On page 33, witness Pous states: "It is also worth noting that the**  
11 **Company's proposed "business as usual" approach differs from the**  
12 **settlement in the last case. In that settlement, all parties agreed to allow**  
13 **FPL to, at its option, reduce depreciation expense during a 4-year period**  
14 **at the rate \$125 million per year." Would you please comment on Mr.**  
15 **Pous statement?**

16 **A.** Yes. The reduction in depreciation of \$125 million per year was based on a  
17 Settlement Agreement entered into by all the parties including Office of  
18 Public Counsel and approved by the Commission. Settlement Agreements by  
19 nature are based on give and take in which all the parties agree to a  
20 compromise for the good of all. FPL agrees with the Commission's policy of  
21 making depreciation adjustment for both surpluses and deficits over the  
22 remaining useful lives of the assets from which the surpluses or deficits

1 originated. As part of the settlement agreement, FPL agreed to the bottom line  
2 depreciation expense reduction.

3 **Q. On page 32, Mr. Pous states: "In yet another case, the Commission**  
4 **addressed the fairness issue as it relates to intergenerational inequity."**  
5 **He addresses Order No. 13427. Would you please comment on this**  
6 **order?**

7 A. Yes. This order was a follow-up to Order No. 12356, in Docket No. 810100-  
8 EU, where the Commission ordered FPL to establish a funded  
9 decommissioning reserve. The issue in that docket was not depreciation, but a  
10 review of the correct method of accounting and ratemaking for the nuclear  
11 decommissioning funds. The Commission noted that by use of an unfunded  
12 reserve, the utility could use revenue for current operations. This method  
13 would provide a return to current customers of some of the dollars intended  
14 for decommissioning, while imposing on future ratepayers the risk of higher  
15 cost when decommissioning actually occurs. As stated in the order, "Fairness  
16 dictates that those receiving services and imposing costs be obligated to pay  
17 those costs, instead of placing the risk of recovery on other rate payers who  
18 may not get service from the nuclear units." This is consistent with the  
19 current methodology of remaining life, whereby the prior customers have paid  
20 for the depreciation costs based on rates approved by the Commission. As  
21 previously stated, the adjustment recommended by Mr. Pous would provide a  
22 short term benefit to current customers while imposing a risk to future  
23 customers.



1 Q. Does this conclude your testimony?

2 A. Yes.

1           CHAIRMAN CARTER: Mr. McGlothlin, are you  
2 going to use that photo anymore? It's okay, it's fine.  
3 You can leave it there if you wish.

4           MR. MCGLOTHLIN: No, sir.

5           CHAIRMAN CARTER: Thank you, Mr. Davis.  
6 Mr. Butler.

7 BY MR. BUTLER:

8           Q Mr. Davis, are you also sponsoring any  
9 exhibits to your rebuttal testimony?

10          A Yes, I am.

11          Q And were those prepared by you or under your  
12 direction, supervision and control?

13          A Yes, they were.

14          Q Do you have any changes or corrections to  
15 them?

16          A I do not.

17          MR. BUTLER: Okay. Thank you.

18          Mr. Chairman, I would note that these are  
19 KMD-1 through KMD-4 which have been premarked for  
20 identification as 359 through 362.

21          CHAIRMAN CARTER: On pages 41 and 42 of  
22 Staff's Comprehensive Exhibit list, Exhibits No. 359  
23 through 362. Thank you, Mr. Butler.

24 BY MR. BUTLER:

25          Q Mr. Davis, would you please summarize your

1 rebuttal testimony?

2 A Yes, thank you.

3 Good afternoon, Commissioners. The purpose of  
4 my testimony is to explain why the theoretical  
5 depreciation reserve surplus exists, how it benefits our  
6 customers, and why accelerating amortization of the  
7 surplus over a short period of time is not in the best  
8 interests of our customers.

9 Before doing so, I think it's important for  
10 all of us to remember that depreciation is an accounting  
11 measure. It is not a cash account from which funds can  
12 be disbursed. The annual provision for depreciation  
13 represents an expense that is included in cost of  
14 service, and the accumulated depreciation amount shows  
15 the extent to which rate base has been reduced by those  
16 charges to expense. Reversing those charges will reduce  
17 the funds available to operate and reinvest in the  
18 business and will increase rate base requiring the  
19 company to borrow money or issue equity to support the  
20 increase.

21 The theoretical depreciation reserve surplus  
22 is the result of comparing a theoretical amount with the  
23 actual amount of accumulated depreciation reported by  
24 the company. I see it as the difference between the  
25 results achieved using the best information available

1 today versus the actual results achieved using the best  
2 information available at the time prior depreciation  
3 rates were recorded.

4           There are two distinct reasons why this  
5 comparison shows that the actual amount of accumulated  
6 depreciation exceeds the theoretical reserve. The first  
7 relates to actions proposed by the company and approved  
8 by the Commission in the past to reduce the net book  
9 value of utility plant without increasing rates charged  
10 to customers. The second relates to actions taken by  
11 the company that have enabled it to continue using its  
12 utility plant beyond their original design lives.

13           For the nuclear units, these actions led to  
14 NRC approval of a 20-year extension to the operating  
15 licenses and set the stage for the nuclear uprate  
16 projects which will increase the amount of low-cost  
17 energy provided by those units.

18           For the fossil units, it means we can continue  
19 to utilize those units providing greater flexibility in  
20 determining how to meet future generation needs. Both  
21 of these actions directly benefit our customers.

22           In addition to these future benefits,  
23 customers are benefitting today from the higher amount  
24 of accumulated depreciation represented by the  
25 theoretical surplus. Because accumulated depreciation

1 reduces rate base and the amount of plant and service  
2 remaining to be recovered, current revenue requirements  
3 are \$216 million less than they would have been if the  
4 book depreciation reserve was as low as indicated by the  
5 theoretical reserve.

6 Finally, if the recommendations of the  
7 Intervenor witnesses are adopted, customers would  
8 initially see an unsupportable reduction in their rates  
9 followed immediately by an unavoidable and  
10 longer-lasting increase in revenue requirements of  
11 nearly \$400 million. While the near-term reduction is  
12 very tempting, it would not be in the long-term best  
13 interests of our customers.

14 That concludes my summary.

15 CHAIRMAN CARTER: Thank you.

16 Mr. McGlothlin, I know, with his rebuttal and  
17 talking about rate base expense, there's no way you'll  
18 probably be finished by lunch. So what I'll do is I'll  
19 watch the clock and maybe look for a break point so I  
20 don't throw your rhythm off or anything like that, but  
21 if you can kind of find logical break point in the line,  
22 we'll go from there. Okay.

23 You're recognized, Mr. McGlothlin.

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## CROSS EXAMINATION

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BY MR. MCGLOTHLIN:

Q Mr. Davis, Joe McGlothlin with the Office of Public Counsel.

I want to first refer you to page 9 of your rebuttal testimony, and on page 9 -- I'll let you find it there first. You maintain at page 9 that OPC's recommendation or, rather, the recommendation of OPC witness Mr. Pous would create intergenerational inequities among certain groups of customers; do you not?

A Yes, I do.

Q Now, later during our conversation I'm going to test whether your characterization of that is an example of an intergenerational inequity, but for our immediate purposes, you do recognize that the application of a depreciation practice could have the effect of creating intergenerational inequities among customers; do you not?

A I would say that it has that opportunity, particularly in the instant case we are faced with right now, which is where rates -- both depreciation rates and customer rates are being changed. It's at that point in time that the customer is directly affected in terms of their pocketbook.

1           Q     And by intergenerational inequity, you mean,  
2 do you not, that the potential for some groups of  
3 customers to subsidize other groups of customers?

4           A     Either sub -- yes, either subsidize or to  
5 benefit at the expense of other customers.

6           Q     So, in terms of defining intergenerational  
7 inequity more generally than the situation you address  
8 on page 9, would you agree with me that  
9 intergenerational inequity is something that, as a  
10 matter of policy, the Commission should avoid when it  
11 approves or oversees depreciation practices?

12          A     As a general rule, I would agree. All  
13 customers should pay their fair share and pay it in  
14 relation to the benefits.

15          Q     And that means that, for example, in terms of  
16 the application of depreciation policy, current  
17 customers should not subsidize future customers?

18          A     Okay. Again I'm going to go back to -- you're  
19 leaving off the linkage I believe is important and that  
20 is changing the rates charged to the customers. In the  
21 case of -- if you arbitrarily set depreciation rates  
22 very high and embed that in rates and charge the  
23 customers, then certainly there is a subsidy issue  
24 there.

25          Q     Well, that would be true generally, would it

1 not? As a general proposition, current customers should  
2 not subsidize customers?

3 A I think we agreed on that earlier.

4 Q And future customers should not subsidize  
5 current customers?

6 A I would agree.

7 Q With respect to depreciation policy and  
8 depreciation practices, you are familiar with the term  
9 "the matching principle," are you not?

10 A I am -- yes, I'm familiar with the accounting  
11 convention of so-called matching principle, matching  
12 revenues and expenses, matching benefits with costs.

13 Q And the latter of those two references is what  
14 I have in mind, that is, the matching over time of the  
15 benefits provided by an item of plant with the  
16 collection of costs related to that plant. Is that your  
17 understanding of how matching principle could apply to  
18 depreciation practice?

19 A Say that one more time. I got lost in terms  
20 of the plant.

21 Q Again, the context is depreciation policy and  
22 practice. Would you agree with me that, with respect to  
23 the matching principle -- both in an accounting sense  
24 and in the more specialized depreciation area, the  
25 matching principle holds that the customers who benefit



1 from the plant should also be the customers who pay for  
2 the fair share of the cost of that plant over time?

3 A I would agree with that, absolutely.

4 Q Now, depreciation expense is how an utility  
5 collects its capital investment from customers over  
6 time; is it not?

7 A I have some difficulty with the term  
8 "collect." It's -- depreciation is how the company will  
9 recognize its capital investment costs over a period of  
10 time that then goes into cost of service, and that's the  
11 point at which collection occurs, assuming the rates are  
12 set to cover that particular cost of service.

13 Q I think that the distinction you're making is  
14 that it's a two-step process: First, depreciation rates  
15 are prescribed and approved that have the effect of  
16 quantifying the amount of depreciation expense that  
17 should be identified for a particular period of time,  
18 and then that is rolled into the rates that customers  
19 pay. Am I correct?

20 A Through cost of service, yes.

21 Q So through that two-step process, the utility  
22 first quantifies the appropriate amount of expense  
23 associated with the plant for the period of time, and  
24 then, because that is rolled into the rates customers  
25 pay, it then collects that expense through revenues

1 generated by rates?

2 MR. BUTLER: I'm going to object to the form  
3 of the question. I think it's ambiguous and  
4 Mr. McGlothlin's reference to rolled into the rates  
5 customers pay --

6 CHAIRMAN CARTER: Hang on, hang, on hang on.

7 Rephrase, Mr. McGlothlin. You may proceed.

8 BY MR. MCGLOTHLIN:

9 Q Is it true, Mr. Davis, that embedded within  
10 the base rates for service that customers pay the  
11 utility is an increment of cost that represents  
12 depreciation expense?

13 A That is correct. It's typically referred to  
14 as return of investment.

15 Q This Commission has specified that utilities  
16 subject to this regulation should apply straight-line  
17 depreciation when they collect the capital costs from  
18 customers over time, correct?

19 A Correct. The general methodology is based on  
20 the straight-line method. You do have instances where  
21 you have capital recovery schedules, still the  
22 straight-line method, but it's just a variation.

23 Q Now would you agree with me that ideally --  
24 let me back up and pose one more question.

25 Perhaps it's obvious enough, but for purposes

1 of the following questions, is it true that the  
2 straight-line depreciation, as implemented by the  
3 Commission and as employed by the utilities, first  
4 identifies the service life of the asset and then  
5 quantifies the amount of expense to be collected on an  
6 annual basis such that over the -- by the time of the  
7 end of the service life, the utility will have collected  
8 100 percent of its investment?

9 A I would agree with the basic premise. A  
10 couple of adjustments to it: One is salvage is a factor  
11 to be considered in there, and that's the main one.

12 Q Yes. When I speak more generally in terms of  
13 collecting the investment, I'm assuming that the  
14 appropriate adjustments to represent salvage has been  
15 taken into account?

16 A Okay. And I think -- you know, the Commission  
17 uses the straight-line method. You could start -- you  
18 know, there's various methods of straight-line  
19 depreciation. One method that this commission very  
20 wisely adopted and has used for as far as back as I am  
21 aware is the remaining-life methodology which is a  
22 self-correcting variation of that. Instead of having a  
23 whole life and sticking with a whole life, it uses a  
24 remaining life which focuses on how much net book value  
25 remains to be collected. So it's self-collecting and

1 ensures you get to zero at the end.

2 Q You make a fair point, and we're going to get  
3 to that, but in terms of starting out when an item of  
4 plant is placed into service, the utility attributes or  
5 assigns an expected service life to that piece of plant,  
6 item of plant, and, at least for beginning purposes,  
7 assumes it's going to recover that investment ratably  
8 over the service life; correct?

9 A Yes.

10 Q Now, would you agree with me that ideally the  
11 objective of the depreciation policy and practice is  
12 that the amount collected to date at any given point in  
13 time would be precisely the amount needed to collect the  
14 full cost ratably over the service life?

15 A You used precision in there which is not  
16 something I always associate with depreciation, but yes,  
17 the objective is to collect it over the service life,  
18 determine what the service life is. If it's 25 years,  
19 you want to collect 1/25th.

20 The problem is you make that judgment at year  
21 one when you put it in service. We come in -- every new  
22 plant, you know, we come in and we ask for rates based  
23 upon either specific knowledge of that plant or a  
24 comparable plant. Four years later or at least no more  
25 than four years later -- it depends on where it is in

1 the cycle -- we're back in and reassessing the estimates  
2 and they're being reviewed by Commission staff,  
3 estimates of the life.

4 Q Well, again, you're looking ahead to the  
5 implementation of the remaining-life method, but in  
6 terms of the objective, in terms of the attempt to  
7 identify the appropriate depreciation rates starting  
8 out, the ideal is that, if one projects a service life  
9 of 30 years and you're in year ten, you would have  
10 collected precisely one-third of the capital costs at  
11 that point in time; correct?

12 A That would be -- yes, that would be an  
13 objective. It would only exist in a perfect world.

14 Q Now, a couple of terms that are used to  
15 describe aspects of depreciation. There's the  
16 accumulated reserve for appreciation or the book  
17 reserve. You're familiar with that term?

18 A Yes, sir; I am.

19 Q And that is the -- that represents the actual  
20 amount of depreciation expense that had been collected  
21 to date, correct?

22 A Correct.

23 Q Then there's the theoretical reserve. You're  
24 familiar with that term?

25 A Yes, I am.

1           Q     And that's the amount that would have been  
2 collected had the most recent and current parameters --  
3 and by "parameters," I mean the service life and net  
4 salvage -- been in effect from day one to that point;  
5 correct?

6           A     Correct, the best knowledge today versus the  
7 best knowledge at the time rates were set. I think I  
8 covered that in my summary.

9           Q     Yes. And under the rules of this commission,  
10 the regulated utility is required to compare and  
11 compute -- to compare the theoretical reserve with the  
12 book reserve and identify whether there's a reserve  
13 surplus or reserve deficiency, correct?

14          A     That is one of the rules, yes.

15          Q     Now, you referred earlier to the  
16 remaining-life method, and I wanted to talk to you about  
17 how that comes into play. Would you agree with me that,  
18 under the PSC rules, the identification of either a  
19 reserve surplus or a reserve deficiency is a situation  
20 that calls for corrective action?

21          A     I can't answer -- well, I'll answer your  
22 question. Does it call for corrective action? Yes, and  
23 the remaining-life methodology provides for that  
24 corrective action because, again, it's self-correcting  
25 and always takes you to zero at end of life.

1           Q     Would you agree with me that the reason the  
2 identification of a reserve surplus or reserve  
3 deficiency calls for corrective action is that it  
4 represents a departure from this matching principle that  
5 we talked about earlier in that, if there is either a  
6 reserve surplus or a reserve deficiency, then that means  
7 some customers have been paying either too little or too  
8 much as measured by the most current parameters?

9           A     As you have structured the question, the  
10 answer would be yes. In the real world, the question  
11 is -- I don't believe that the answer is yes. I think  
12 it's a resounding no because each time you do a  
13 depreciation study, you are going to take a very hard  
14 look at all of the past experience you have with that  
15 asset and comparable assets and perform that assessment,  
16 and in the theoretical reserve all you're doing is  
17 taking a snapshot at a point in time, which is -- I went  
18 to great length in my testimony to try to highlight the  
19 fact that it is a snapshot and therefore it is a  
20 starting point for analysis to understand why you are  
21 where you are, what are the circumstances that surround  
22 that and, as a result, that's where I have problems with  
23 saying it's an automatic cause for action, it's an  
24 automatic requirement to take action. You have to  
25 understand what's going on, both past, present and what

1 you expect in the future.

2 Q Well, what's going on is that each four years  
3 by rule the regulated utility performs a new and updated  
4 assessment of the parameters that guide depreciation  
5 expense and collection, correct, and that, in that each  
6 four years, the utility recalibrates and reassesses what  
7 it identifies as the correct service life and the  
8 correct net salvage value associated with that  
9 particular piece of plant?

10 A That is correct.

11 Q And each time that assessment is made, if it  
12 results -- is it true that each time the depreciation  
13 study is performed and that recalibration or that  
14 mid-course correction is made, the utility is required  
15 to again compare the new theoretical reserve with the  
16 accumulated reserve?

17 A That's correct.

18 Q And if at that point the utility identifies  
19 either a reserve surplus or a reserve deficiency, again  
20 corrective action is called for; correct?

21 A Not necessarily. I don't agree with that, no.  
22 I'm saying that the remaining-life methodology takes  
23 care of it. Let me give you an example of why I don't  
24 agree with that, or I'll just disagree and no example or  
25 give you an example.



1           Q     Isn't it true that the remaining-life  
2 methodology takes into account either a surplus or  
3 deficiency in quantifying the amount of capital costs to  
4 be collected in the remaining life of the service?

5           A     I believe, yes.

6           Q     Isn't that a corrective action?

7           A     Within the context of remaining-life  
8 methodology, yes, you will have -- let me back up.

9                     The remaining-life methodology -- you seem to  
10 be crossing things, and I'm having trouble following.  
11 You're theoretical reserve is a separate calculation.  
12 It's an isolated calculation that says I'm 60-percent  
13 through the life of this asset, therefore I should have  
14 60 percent recovered. If on the other hand my book  
15 reserve is at 70 percent, you would infer that I have a  
16 theoretical reserve surplus and I must take immediate  
17 action, and I'm saying no, remaining-life methodology  
18 would say that I only have a -- I forget my percentages  
19 now, but let's say 30 percent of the book value  
20 remaining, and that's what I have to recover over the  
21 remaining life. So it operates. It's not a separate  
22 adjustment. It's built into the remaining-life  
23 methodology. That's what I have -- keep having trouble  
24 with saying there's a corrective action.

25           Q     I think we're actually talking past each

1 other.

2 A I apologize.

3 Q I would submit to you that the -- when the  
4 utility identifies -- and let's take, for example, a  
5 reserve surplus --

6 CHAIRMAN CARTER: Is this going to be a long  
7 one, Mr. McGlothlin?

8 MR. MCGLOTHLIN: I don't think we're going to  
9 finish this --

10 CHAIRMAN CARTER: I'm saying the question, is  
11 it going to be long question, because, if so, we can  
12 kind of round it up now?

13 MR. MCGLOTHLIN: We can break at any point you  
14 wish, sir.

15 CHAIRMAN CARTER: Let me do this,  
16 Commissioners, and also to the parties and to staff,  
17 we're going to take our usual 1:00 to 2:15, but I'm  
18 going to ask staff, Commissioners, to get with the  
19 parties. I'm going to give them some extra time so they  
20 can meet with the parties and then kind of collapse this  
21 because we will finish today, ladies and gentlemen. So  
22 a lot of the things that we need to do, you guys can  
23 talk about that. If there are some things that are  
24 redundant and unnecessary, we don't need to deal with  
25 that, but there is obviously -- so what we'll do,

1       instead of coming back at 2:15, we'll give staff an  
2       opportunity to meet with the parties and we'll come back  
3       at 2:30.

4                       With that, we're on recess.

5                       (The transcript continues in sequence with  
6       Volume 48.)

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## 1 CERTIFICATE OF REPORTER

2 STATE OF FLORIDA )

3 COUNTY OF LEON )

4 I, RAY D. CONVERY, do hereby certify that I was  
5 authorized to and did stenographically report the  
6 foregoing proceedings at the time and place herein  
7 stated.

8 IT IS FURTHER CERTIFIED that the foregoing  
9 transcript is a true record of my stenographic notes.

10 I FURTHER CERTIFY that I am not a relative,  
11 employee, attorney, or counsel of any of the parties,  
12 nor am I a relative or employee of any of the parties'  
13 attorney or counsel connected with the action, nor am I  
14 financially interested in the action.

15 DATED this 28th day of October, 2009, at  
16 Tallahassee, Leon County, Florida.

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22 RAY D. CONVERY