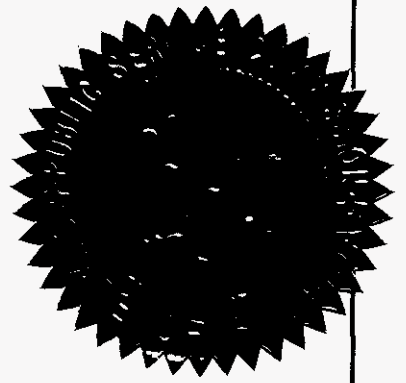


BEFORE THE  
FLORIDA PUBLIC SERVICE COMMISSION

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In the Matter of: DOCKET NO. UNDOCKETED  
2010 HURRICANE SEASON PREPARATION  
BRIEFING BY ELECTRIC UTILITIES  
AND THE THREE MAJOR INCUMBENT  
LOCAL EXCHANGE CARRIERS.



PROCEEDINGS: INFORMATIONAL WORKSHOP

COMMISSIONERS  
PARTICIPATING: COMMISSIONER LISA POLAK EDGAR  
COMMISSIONER NATHAN A. SKOP  
COMMISSIONER DAVID E. KLEMENT  
COMMISSIONER BEN A. "STEVE" STEVENS III

DATE: Monday, May 17, 2010

TIME: Commenced at 9:30 a.m.  
Concluded at 12:25 p.m.

PLACE: Betty Easley Conference Center  
Hearing Room 148  
4075 Esplanade Way  
Tallahassee, Florida

REPORTED BY: LINDA BOLES, RPR, CRR  
Official FPSC Reporter  
(850) 413-6734

1 PRESENTATIONS BY:

2 RICHARD SHAHEEN, Senior Director, Engineering  
3 & Technical Services, Florida Power and Light Company.

4 JASON CUTLIFFE, Director, Distribution Asset  
5 Management, Progress Energy Florida.

6 T. J. SZELISTOWSKI, Director Energy Delivery,  
7 Tampa Electric Company.

8 ANDY MCQUAGGE, Power Delivery Services  
9 Manager, Gulf Power Company.

10 JORGE PUENTES, Electric Operations Manager,  
11 Northeast Division, Florida Public Utilities Company.

12 BARRY MOLINE, Executive Director, Florida  
13 Municipal Electric Association.

14 BARBARA QUINONES, Director, City of Homestead  
15 Energy Services.

16 DONNY FUGATE, Manager of Operations,  
17 Choctawhatchee Electric Cooperative, Inc.

18 KIRK SMITH, Area Manager for AT&T; JEFF  
19 PATTON, Area Manager, Customer Service Centers; and DAVE  
20 CUNDIFF, Area Vice President, Mobility C & E, AT&T  
21 Florida.

22 CHRIS CARDENAS, Emergency Operations Manager,  
23 Verizon.

24 ERIC SMITH, Vice President and General  
25 Manager, CenturyLink.

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IN APPEARANCES (Continued):  
FOR THE FPSC:  
                  KEINO YOUNG, ESQUIRE, and LISA BENNETT,  
ESQUIRE, representing the Commission Staff.

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## P R O C E E D I N G S

1  
2           **COMMISSIONER SKOP:** Good morning. I'd like to  
3 convene the 2010 Hurricane Season Preparation Workshop.  
4 And if staff could please read the notice.

5           **MR. YOUNG:** Good morning. By notice issued  
6 April 13th, 2010, this time and place has been set for a  
7 2010 Hurricane Season Preparation Workshop. The purpose  
8 of the workshop is set out in the notice.

9           **COMMISSIONER SKOP:** Thank you. And if we  
10 could take appearances, please.

11           **MR. BUTLER:** Yes. I'll go first. John Butler  
12 on behalf of Florida Power & Light Company. With me is  
13 Richard Shaheen, who will be making our presentation.

14           **MR. BADDERS:** Good morning, Commissioners.  
15 Russell Badders on behalf of Gulf Power. With me is  
16 Andy McQuagge, who will be doing our presentation.

17           **COMMISSIONER SKOP:** Thank you.

18           **MR. BRYAN:** Good morning, Commissioners.  
19 Howard Bryan (phonetic) with Tampa Electric Company, and  
20 T. J. Szelistowski will be making our presentation this  
21 morning.

22           **COMMISSIONER SKOP:** Thank you.

23           **MR. KEATING:** Good morning, Commissioners.  
24 Beth Keating, Akerman, Senterfitt, here today on behalf  
25 of Florida Public Utilities Company. With me today is

1 Buddy Shelley and Jorge Puentes, who will be making our  
2 presentation.

3 **COMMISSIONER SKOP:** Thank you.

4 **MR. HATCH:** Good morning, Commissioners.  
5 Tracy Hatch on behalf of AT&T Florida. Making our  
6 presentation today will be Kirk Smith, Jeff Patton and  
7 Dave Cundiff.

8 **COMMISSIONER SKOP:** Thank you.

9 **MR. CHRISTIAN:** Good morning. This is Dave  
10 Christian with Verizon Communications. Chris Cardenas  
11 will be making a presentation on behalf of Verizon  
12 Florida.

13 **COMMISSIONER SKOP:** Thank you.

14 **MR. CUTLIFFE:** Good morning, Commissioners.  
15 Jason Cutliffe with Progress Energy Florida. I'll be  
16 making the presentation this morning.

17 **COMMISSIONER SKOP:** Thank you.

18 **MR. MOLINE:** Good morning. I'm Barry Moline  
19 with the Florida Municipal Electric Association and I'm  
20 going to be making a short presentation. And then  
21 Barbara Quinones, the Director of the Electric Utility  
22 for the City of Homestead, will be making a presentation  
23 for the municipal electric utilities.

24 **COMMISSIONER SKOP:** Thank you.

25 **MS. HERSHEL:** Good morning, Commissioners.

1 Michelle Hershel. I'm with Florida Electric  
2 Cooperatives Association. And Donny Fugate with CHELCO  
3 will be making the presentation this morning.

4 **COMMISSIONER SKOP:** Thank you. Staff?

5 **MS. KHAZRAEE:** I'm sorry.

6 **COMMISSIONER SKOP:** Oh, I'm sorry.

7 **MS. KHAZRAEE:** I snuck up on the other end.

8 Sorry.

9 **COMMISSIONER SKOP:** That's all right.

10 **MS. KHAZRAEE:** Sandy Khazraee with  
11 CenturyLink. And Eric Miller will be making our  
12 presentation this morning. Thank you.

13 **COMMISSIONER SKOP:** Thank you.

14 **MR. YOUNG:** Keino Young on behalf of staff.

15 **COMMISSIONER SKOP:** Thank you. I'm going to  
16 read some opening remarks and then look to the bench for  
17 additional comments, and then we'll get started.

18 In 2006, the Florida Public Service Commission  
19 adopted a multifaceted approach and response to ensure  
20 that all utilities' infrastructures will be better able  
21 to withstand the impact of hurricanes and implement  
22 lessons learned from the 2004/2005 hurricane seasons.  
23 The Commission adopted ten storm hardening initiatives  
24 and required investor-owned utilities to file formal  
25 storm hardening plans subject to Commission approval.

1           In our July 2007 report to the Legislature,  
2           the Commission cited our most critical recommendation  
3           that Florida maintain a high level of storm preparation.  
4           The annual Hurricane Season Preparation Workshop  
5           provides utilities and local exchange companies a forum  
6           to advise the Commission of their individual hurricane  
7           season preparation activities. This is the fifth year  
8           that the Commission has conducted such workshop.

9           The hurricane forecasting experts at Colorado  
10          State University published their forecast for the 2010  
11          hurricane season last month. Their forecasts indicated  
12          that they conclude to foresee above-average activity for  
13          the 2010 Atlantic hurricane season. Specifically, they  
14          expect 15 named storms in the Atlantic Basin, including  
15          the Gulf of Mexico, with eight storms reaching hurricane  
16          status and four of the eight growing to Category 3, 4 or  
17          5 in intensity.

18          To put this forecast into perspective, the  
19          projection for the 2009 hurricane season was for, quote,  
20          about as much activity as the average season, end quote,  
21          with 12 named storms, six reaching hurricane status, and  
22          two of the six growing to Category 3, 4 or 5 in  
23          hurricane intensity. The actual 2009 storm activity is  
24          shown on the slide now being displayed. You will note  
25          that there were nine storms, three reaching hurricane



1 intensity, and two major hurricanes. Florida was  
2 fortunate in not having a hurricane make landfall in the  
3 state last year, and only one named storm, Claudette,  
4 which caused only minimal damage in the Western  
5 Panhandle. We should view the hurricane season of 2010  
6 with caution and recognize that preparedness is the key  
7 to making storm impacts -- or, excuse me, preparedness  
8 is the key to minimizing storm impacts.

9 We ask that each of our presenters candidly  
10 address the status of their company's preparation for  
11 the 2010 hurricane season. We'd ask them to please  
12 include, one, the status of work achieved to protect  
13 facilities to date; two, work in progress; and, three,  
14 work to be accomplished in the near future.

15 Finally, we ask that you specifically and  
16 frankly address items of concern or areas of  
17 vulnerability within each of your respective service  
18 areas. It is understood that while electric utilities  
19 own the vast majority of electric transmission and  
20 distribution infrastructure in the state, local exchange  
21 companies own many of the poles upon which the electric  
22 utility infrastructure is placed. The ILECs, therefore,  
23 have a vital role in preparation for the hurricane  
24 season. We welcome their participation as well. We  
25 look forward to hearing everyone's comments.

1                   And with that, I've concluded my comments.  
2                   Are there any comments from the bench?

3                   Commissioner Edgar.

4                   **COMMISSIONER EDGAR:** Thank you, Commissioner  
5                   Skop. Just to say, as many of you know, this is an area  
6                   of particular interest to me. I know that our companies  
7                   in this state have done great work in being prepared and  
8                   embracing the concept of preparedness, and I'm looking  
9                   forward to the presentations. Thank you.

10                  **COMMISSIONER SKOP:** Thank you.

11                  Okay. With that, we'll begin with our  
12                  presentations. And first would be Florida Power &  
13                  Light, Mr. Richard Shaheen.

14                  **MR. BUTLER:** Thank you, Commissioner.

15                  **MR. SHAHEEN:** Good morning, Commissioners and  
16                  staff. My name is Richard Shaheen. I am FPL's Senior  
17                  Director of Distribution, Engineering and Technical  
18                  Services. Included in my responsibilities is being part  
19                  of the team that oversees FPL's storm restoration and  
20                  preparedness activities.

21                  Thank you for providing this opportunity to us  
22                  this morning to review FPL's hurricane preparedness  
23                  plans for the 2010 storm season. My presentation will  
24                  address activities and results for our distribution and  
25                  transmission systems.

1           Let me start off by saying FPL is well  
2 prepared and we are ready to respond should our  
3 communities be faced with hurricane activity this year.  
4 And even though we've been fortunate in avoiding a major  
5 hurricane since 2005, we have maintained our focus and  
6 continued our efforts to improve our systems and  
7 processes as well as strengthen our infrastructure to be  
8 better prepared should a hurricane impact our service  
9 territory.

10           FPL's hurricane preparations are a year-long  
11 effort that is concentrated on four key elements.  
12 First, we continue to strengthen our distribution  
13 transmission infrastructure. This is being accomplished  
14 through our hardening plans, our pole inspection  
15 programs and our vegetation management programs, all of  
16 which have been reviewed and approved by the Commission.

17           Second, as we do every year, we continue to  
18 prepare our storm organization, ensuring we have the  
19 right people in the right roles with the necessary  
20 training and knowledge so that they can respond quickly  
21 and safely.

22           Third, we continue to improve our already well  
23 tested restoration plan by incorporating lessons learned  
24 and utilizing technology.

25           And, finally, we continue to look for ways to

1 provide more and better information for our customers.  
2 Now let me discuss each of these elements in more  
3 detail.

4 Distribution hardening. Hardening is a key  
5 component of our plan to strengthen our infrastructure.  
6 For our distribution system FPL is using a three-prong  
7 approach.

8 One, we're hardening our critical  
9 infrastructure facilities, for instance, hospitals,  
10 911 centers, police and fire stations, to the National  
11 Electric Safety Code extreme wind loading criteria, or  
12 EWL.

13 Two, we're incrementally hardening what we  
14 refer to as our community projects. These are major  
15 thoroughfares where key community needs are located like  
16 grocery stores, gas stations and pharmacies.

17 And, three, we're utilizing our design  
18 guidelines to construct all new facilities, major  
19 planned work and relocation projects, as well as our  
20 daily work activities to the extreme wind loading  
21 criteria.

22 For our critical infrastructures, our CIFs, we  
23 initially concentrated on infrastructure serving acute  
24 care facilities throughout our system. Since 2007,  
25 we've hardened to EWL more than 500 overhead line miles

1 on 159 feeders serving 266 CIF customers, including all  
2 107 overhead-served acute care facilities within the FPL  
3 service territory.

4 For 2010, an additional 39 of these CIF  
5 projects are planned as we focus now on facilities  
6 serving 911, fire and police and Emergency Operation  
7 Centers throughout our service territory. With this  
8 2010 plan, all 911 facilities will be hardened to the  
9 EWL criteria.

10 We also continue to target what we refer to as  
11 critical poles, such as poles where our lines cross  
12 major interstate highways or the first feeder poles  
13 outside our substations referred to as the 01 switch,  
14 which are critical to expediting our restoration  
15 efforts. The combination of 36 of these projects are  
16 planned for 2010.

17 And, finally, we additionally plan to complete  
18 five incremental hardening projects in 2010, bringing  
19 the total community projects to 60 since 2007.

20 Transmission hardening. Even with FPL's  
21 transmission system already constructed to extreme wind  
22 loading criteria, we continue to improve the strength  
23 and resilience of the transmission system by replacing  
24 wood poles and structures with concrete and replacing  
25 ceramic post insulators on concrete poles with more

1 reliable polymer post insulators.

2           Since 2007, FPL has replaced over 6,600 wood  
3 transmission structures. Additionally, we have replaced  
4 more than 2,400 ceramic post insulators. In 2010 we're  
5 planning to replace approximately 700 additional wood  
6 structures, as well as over 200 additional ceramic post  
7 insulators on concrete structures.

8           Distribution pole inspections. FPL began the  
9 implementation of its systemwide eight-year distribution  
10 pole inspection program in May 2006, ensuring that each  
11 pole meets strength and loading requirements. At the  
12 end of 2009, FPL had inspected approximately 47 percent  
13 of its 1.1 million poles and is on target with its  
14 eight-year pole inspection cycle. In 2010 we will again  
15 plan to inspect at least one-eighth of our distribution  
16 pole population.

17           Transmission pole inspections. All of our  
18 approximately 65,000 wood, concrete and steel  
19 transmission structures are on a six-year inspection  
20 cycle. FPL is ahead of schedule on its six-year cycle,  
21 and in 2010 plans to inspect at least one-sixth of our  
22 system. Additionally, to complement our distribution  
23 hardening and storm preparation efforts, we plan to  
24 complete inspections on all 500 kV lines and  
25 transmission facilities serving critical infrastructure

1 facilities prior to the 2010 storm season. These  
2 inspections are currently underway and on schedule to be  
3 completed as planned.

4 Distribution vegetation management. Like  
5 hardening, vegetation management is a key component in  
6 our plan to strengthen the infrastructure. We continue  
7 to maintain our feeders on a three-year average trim  
8 cycle and are on schedule toward achieving our approved  
9 six-year average trim cycle for laterals by the approved  
10 target date of 2013.

11 Also, consistent with our efforts over the  
12 last couple of years, we're on schedule to complete the  
13 trimming of all lines serving our top critical  
14 infrastructure facilities prior to the height of the  
15 2010 hurricane season.

16 Finally, as we all know, no vegetation  
17 management program can be effective without the  
18 cooperation of our customers. We continue to  
19 proactively promote our, quote, Right Tree - Right Place  
20 program with our community leaders to ensure that future  
21 planting of trees will avoid conflicts with our lines.  
22 Also, we continue seeking their support in trying to  
23 remove existing trees that are interfering with our  
24 lines.

25 Transmission vegetation management. The

1 vegetation management plan for FPL's transmission  
2 right-of-way is very straightforward. Twice a year we  
3 inspect 100 percent of our transmission right-of-way and  
4 perform all necessary trimming to make sure that the  
5 required North American Electric Reliability Council's  
6 standard clearances are maintained.

7 Annual preparations. Each year we ensure that  
8 all storm roles and key personnel are identified and  
9 placed into the right roles. We conduct extensive  
10 training, including our annual hurricane dry run  
11 exercise. This year's exercise was held on May 7th.  
12 This a company-wide exercise that includes our field as  
13 well as support personnel. The exercise tests our  
14 systems and processes to ensure they're ready. As in  
15 the past, we invited several officials from our county  
16 Emergency Operation Centers to join us during the dry  
17 run to further improve our understanding of one  
18 another's storm operations.

19 Also, FPL's storm organization includes  
20 forensic teams that are responsible for observations and  
21 the collection of data associated with damaged  
22 infrastructure. We've been fortunate to have had few  
23 opportunities for data collection over the past few  
24 storm seasons, but ultimately this information will  
25 allow us to better understand how our infrastructure



1 performed and of course provide valuable lessons for  
2 future evaluation and action.

3 Restoration plans. Our restoration plan has  
4 one clear objective: To safely restore electric service  
5 for our community's critical infrastructure functions  
6 and needs along with the greatest number of customers in  
7 the shortest time possible. For the 2010 storm season,  
8 all of our resource plans are in place. For example, we  
9 have the necessary arrangements for catering, housing,  
10 water, staging sites throughout our system, equipment  
11 for these sites, arrangements with foreign utilities  
12 through mutual assistance agreements, agreements with  
13 contract crews and increased material and fuel  
14 inventories.

15 Also in 2010, FPL will complete the  
16 implementation of the Incident Command System, ICS,  
17 which relates to the National Incident Management  
18 System, further enhancing communications with external  
19 agencies.

20 Communications. Experience during the 2004  
21 and 2005 storm seasons taught us that communicating with  
22 our customers and communities can be just as important  
23 as our restoration efforts. As a result, we meet  
24 annually with county emergency managers to identify  
25 critical infrastructure locations within each

1 jurisdiction. We also make certain that we've assigned  
2 representatives to support each of the 27 county and  
3 seven satellite Emergency Operation Centers located  
4 throughout our service territory. We have developed a  
5 dedicated government update website to be utilized for  
6 major storm events. This has been customized to provide  
7 media alerts and releases, customer outage information  
8 and maps specific to municipalities, critical  
9 infrastructure facility information, as well as  
10 estimated times of restoration information. We have  
11 also enhanced our e-mail distribution process that  
12 targets key messages to governmental audiences.

13 Further, FPL has also participated in the  
14 National Hurricane Conference discussing with government  
15 and community leaders how to bring communities back to  
16 normal after severe storm events. And we will  
17 participate in the upcoming Governor's Hurricane  
18 Conference to continue to get the word out on the  
19 importance of hurricane preparedness.

20 Additionally in 2009, FPL's community outreach  
21 teams conducted 168 presentations to local  
22 community-based organizations, including the topic of  
23 storm readiness. And finally, our outage communication  
24 system has been enhanced and now allows us to provide  
25 even more detailed estimated times of restoration.

1           And finally, Commissioners, we again were all  
2 asked to address in our presentations any areas of  
3 concern or vulnerability. Our four items to note remain  
4 the same as past years.

5           The first one is that our service territory  
6 may be affected by a storm or storms before we complete  
7 all of our hardening efforts. The second is being  
8 affected by multiple storms over a short period like we  
9 experienced in 2004 and 2005. Third, catastrophic  
10 storms likes Hurricane Andrew or Hurricane Katrina can  
11 destroy everything in their path. And last, a shortage  
12 of sufficient resources may occur, whether it be  
13 materials, equipment and/or personnel. While some of  
14 these are beyond our control and means, we still will do  
15 what we can to reasonably mitigate these occurrences.

16           In summary, FPL is confident that it's well  
17 prepared for the 2010 season. Our hardening, vegetation  
18 management and pole inspection initiatives are  
19 strengthening our system, and our storm organization is  
20 in place, well trained and ready. We've refined our  
21 already well tested restoration plan. And lastly, we're  
22 in position to better communicate with our customers.

23           We, like all of you, are hoping for an  
24 inactive hurricane system. However, should hurricanes  
25 affect our communities in 2010, FPL is ready to respond.

1 Thank you.

2 **COMMISSIONER SKOP:** Thank you. Questions from  
3 the bench?

4 Commissioner Edgar.

5 **COMMISSIONER EDGAR:** Thank you. And thank you  
6 for your presentation. Excuse me. Using transmission  
7 hardening as one example, the strengthening and updating  
8 of our infrastructure is something that I personally  
9 believe in very strongly and support and encourage in  
10 this instance and in many others.

11 But as you've mentioned in a later slide, I  
12 believe, the data collection in that feedback loop,  
13 because we have not had a storm in the past few years,  
14 has not been the same as it would be if of course we had  
15 had multiple incidences since this hardening effort has  
16 been initiated or given a boost anyway.

17 So with that sort of as backdrop, can you  
18 discuss briefly how your company is assessing and  
19 determining whether these efforts are indeed a good use  
20 of resources and time?

21 **MR. SHAHEEN:** Well, as you know, certainly we  
22 won't know for sure until the system has been stressed  
23 or taxed with a true hurricane strength type of event.  
24 However, along the way as we experience smaller events  
25 like tornadoes or other storms that are kind of severe

1 in nature even though localized, we do review how  
2 systems have performed. We looked at hardened  
3 facilities versus nonhardened facilities and tried to  
4 gauge just on that smaller data set whether it is being  
5 effective or not.

6 One experience we had regarding a tornado, we  
7 were able to do a good comparison between a hardened and  
8 nonhardened facility, and it showed, as we thought, that  
9 the hardened facility, given the wind challenge, did  
10 hold up better than a nonhardened facility. Beyond  
11 that, we would have to wait and see for a real storm to  
12 get a truly valid sample.

13 **COMMISSIONER EDGAR:** And then, and I would ask  
14 this of all presenters or ask them to address it, have  
15 you or those that you're working with come across  
16 instances or things that this Commission could do that  
17 would be more helpful in this effort? Do you think that  
18 we could do rules or requirements that get in the way or  
19 that are particularly helpful? Anything from the  
20 regulatory standpoint?

21 **MR. SHAHEEN:** In particular to hardening of  
22 the infrastructure is what your reference is?

23 **COMMISSIONER EDGAR:** Well, or storm  
24 preparedness as a larger concept.

25 **MR. SHAHEEN:** Well, I do recognize that we do

1 have a workshop coming up in a few weeks where we'll be  
2 able to round table a lot of discussion around hardening  
3 and hardening plans and probably compare with other  
4 utilities, as well as discuss with staff and the  
5 Commission some of the plans going forward. At this  
6 point I wouldn't have anything to offer further than  
7 this is what we've been getting.

8 **COMMISSIONER EDGAR:** Okay. And when I say  
9 preparedness, I actually would add, you know, the  
10 response piece of that in that as the greater, greater  
11 concept. Thank you.

12 **COMMISSIONER SKOP:** Thank you, Commissioner  
13 Edgar.

14 Commissioner Klement.

15 **COMMISSIONER KLEMENT:** Thank you, Mr. Shaheen.

16 Aren't a number of your generating plants  
17 located on salt water or tributaries of salt water  
18 subject to tidal flow?

19 **MR. SHAHEEN:** A number of our generating  
20 facilities are coastal in their location, yes.

21 **COMMISSIONER KLEMENT:** Right.

22 **MR. SHAHEEN:** Both on the Gulf Coast and on  
23 the Atlantic Coast.

24 **COMMISSIONER KLEMENT:** Right. Have you made  
25 any contingency plans for the oil spill being driven

1 into the areas where you intake water for your cooling?

2 **MR. SHAHEEN:** I could not speak specifically  
3 to any recent changes in plans, but I can provide that  
4 as part of our normal business in our Power Generation  
5 Division we have numerous oil response teams that have  
6 processes in place and that are trained to respond to  
7 any particular oil event that would affect any of our  
8 generating facilities. I would imagine those teams and  
9 those processes would come into play should anything  
10 affect us in regards to the most recent events that  
11 occurred.

12 **COMMISSIONER KLEMENT:** Do you know how you  
13 would deal with oil? I mean, I would imagine it would  
14 play havoc with the generating plants, wouldn't it, if  
15 it got into the water?

16 **MR. SHAHEEN:** I, I really couldn't speak to  
17 that. I'm not as familiar with the oil response as our  
18 power generation folks might be.

19 **COMMISSIONER KLEMENT:** Does climate change and  
20 sea level rise play a role in your long range planning  
21 for hurricane preparedness?

22 **MR. SHAHEEN:** Not to my knowledge.

23 **COMMISSIONER KLEMENT:** Are you aware that in  
24 the foreseeable future, perhaps your lifetime, that sea  
25 level rise -- sea levels are expected to rise as much as

1 a foot before many of us -- or at least many of you are  
2 my age?

3 **MR. SHAHEEN:** I've heard of such. But, again,  
4 I couldn't speak specifically to the effect it may have  
5 on our --

6 **COMMISSIONER KLEMENT:** Well, I would just like  
7 to suggest there is a study -- are you aware of a study  
8 being done -- that has been done on Southwest Florida,  
9 the Gulf Coast in the Sarasota and Fort Myers area, by  
10 University of Pennsylvania professor Tim Frazier, in  
11 which he has modeled sea level rise in conjunction with  
12 various categories of hurricanes, 1 through 5. And I've  
13 seen those presentations; they're quite shocking. There  
14 would be for the Category 4 and 5, for example, in your  
15 service area south of Manatee, Sarasota, Fort Myers, Lee  
16 County, the sea level -- seas would be -- storm surge  
17 would be many miles inland, many, and would -- that  
18 would inundate your plants unless you have done some  
19 kind of diking or some kind of preparedness. But this  
20 is current research that I'm aware of, and I would  
21 suggest that the company consider doing something about  
22 putting that into a long range plan. Because we know  
23 that five -- that many hurricanes are going to be  
24 generated as climate change gets worse. That's part of  
25 the problem that we're facing is the, the buildup of



1 hurricanes.

2 Thank you. That's all I have.

3 **COMMISSIONER SKOP:** Thank you, Commissioner

4 Klement. Any additional questions from the bench?

5 Hearing none, thank you, Mr. Shaheen. And the

6 Commission recognizes and appreciates FPL's storm

7 hardening and storm restoration efforts, and keep up the

8 good work.

9 **MR. SHAHEEN:** Thank you very much.

10 **COMMISSIONER SKOP:** Okay. Next is Progress

11 Energy Florida, and I believe we're going to hear from

12 Jason Cutliffe.

13 **MR. CUTLIFFE:** Good morning, Commissioners. I

14 appreciate the opportunity to be with you today and

15 report the status of Progress Energy Florida's 2010

16 hurricane season preparation.

17 My name is Jason Cutliffe, and I'm the

18 Director of Distribution Asset Management. My

19 responsibilities include planning for maintenance,

20 reliability, load growth and coordination for major

21 storm restoration.

22 Our T&D delivery system and infrastructure

23 performed well during the active hurricane seasons of

24 2004 and 2005, and we've improved the system since.

25 We've taken additional aggressive steps to harden the

1 system in conjunction with the PSC initiatives such as  
2 the wood pole inspection process, ongoing 10-point storm  
3 preparedness plan and the storm hardening plan.

4 Our hurricane restoration operational plan  
5 also functioned well in 2004 and 2005, and we continue  
6 to review it annually for improvement. Lessons learned  
7 from past major and mid-level storms, annual drills and  
8 other utility experiences have been incorporated into  
9 our written response plan for 2010.

10 Progress's organization and T&D delivery  
11 system are well prepared for the 2010 hurricane season,  
12 and I'll now review the four key elements of our storm  
13 plan.

14 Distribution system inspection, maintenance  
15 and replacement work is the basis for our overall annual  
16 resource plan. Manpower and materials are identified a  
17 year in advance to ensure that work is prioritized,  
18 constructed efficiently and completed on schedule. As a  
19 result, the wood pole plant is on a firm eight-year  
20 inspection cycle. Since this time last year, over  
21 95,000 wood poles have been inspected, over 31,000  
22 treated for decay and over 3,000 replaced.

23 Other system improvements include over 840 pad  
24 mount transformer replacements and over 90,000 circuit  
25 feet of hardening projects.

1           Our 2010 vegetation management program is also  
2 on schedule. Preseason patrols of all circuit backbones  
3 are underway, and by June 30th all priority pruning and  
4 tree removal will be complete. In the last 12 months  
5 we've removed over 930 trees, pruned in excess of  
6 7,800 trees, and applied herbicide to nearly 500 miles  
7 of right-of-way floor.

8           Other highlights from the PSC's 10-point  
9 preparedness plan include completion of structural  
10 audits of joint use attachments on over 70,000 poles and  
11 a new \$12 million work management system that will go in  
12 service early in 2011. The work management system  
13 follows a 2008 upgrade to our GIS system.

14           And as described in our three-year storm  
15 hardening plan update filed earlier this month, Progress  
16 continues to implement a comprehensive process to  
17 identify, prioritize and analyze cost-effective storm  
18 hardening options in our service territory.

19           Transmission system readiness begins with  
20 structure inspections and system maintenance. In 2009,  
21 over 4,500 wood pole structures were inspected and  
22 nearly 1,500 replaced with steel or concrete in  
23 accordance with NESC extreme wind design. Since 2006,  
24 nearly 7,000 wood transmission poles have been replaced  
25 with steel or concrete. Aerial patrols of all circuits

1 were completed in April of this year, and a second pass  
2 will be made in October. Inspections have also been  
3 completed in all 481 substations, and critical follow-up  
4 maintenance identified through those inspections is  
5 complete.

6 Transmission vegetation management projects in  
7 2009 cleared over 559 miles of right-of-way, and this  
8 work included 548 miles of herbicide application,  
9 pruning over 21,000 trees, and removal of over 4,000  
10 danger trees outside and 19,000 trees inside the  
11 right-of-way. The PSC's 10-point plan and storm  
12 hardening rule have been implemented, including enhanced  
13 GIS capability, post-storm forensic data collection,  
14 and, most notably, the continued replacement of wood  
15 structures with steel and concrete.

16 The annual storm plan review and update  
17 process is also complete for 2010. Implemented new last  
18 year was an enhancement of communication to critical  
19 care customers. Prior to hurricane landfall, customers  
20 identified in our system with a critical care need  
21 receive a phone call from a Progress agent with  
22 information about preparation for the storm. This  
23 information includes nearby shelters equipped to provide  
24 critical care assistance and a reminder to check the  
25 working condition of backup life support equipment.

1           We completed our annual storm drill in the  
2 third week of April this year. Individual storm  
3 organizations were tested on their preparation and  
4 ability to react to changing storm conditions. This  
5 year's drill scenario was based on a strong Category 2  
6 hurricane entering from the Atlantic on the East Coast  
7 and moving northwest across all four Progress Energy  
8 regions.

9           We've taken steps to ensure that critical  
10 restoration material and fuel are also ready and  
11 available from multiple sources. Inventory levels of  
12 critical materials have been increased over and above  
13 normal stock levels in preparation for the upcoming  
14 season. Our supply chain organization has assembled 16  
15 storm kits and staged them among our four regions and  
16 central warehouse. Each kit contains enough emergency  
17 material to supply 400 linemen for up to three days.

18           Our transmission organization increased its  
19 inventory of poles, insulators and other critical  
20 hardware to supply contract and company resources for  
21 three to five days. And we've negotiated retainer  
22 contracts with fuel vendors to ensure our fuel needs are  
23 met, arrangements that also improve access to fuel when  
24 sending repair crews off-system in support of our mutual  
25 assistance partners in Florida and elsewhere. Even

1        though we have supplier agreements in place, these  
2        additional measures ensure that restoration can begin as  
3        soon as the weather clears.

4                External line and tree trimming resources are  
5        critical components of a successful restoration effort.  
6        We've taken steps to ensure they're ready and available  
7        through arrangements with contractors and relationships  
8        with other utilities through mutual assistance groups  
9        like the Southeastern Electric Exchange and the Edison  
10       Electric Institute.

11               Our communication and coordination with local  
12       governments is robust. We've established a  
13       cross-functional coordination team to ensure a high  
14       level of critical information sharing and engagement in  
15       both internal and external storm planning activities.  
16       Progress is equipped to provide local government and  
17       EOCs with the resource and restoration information  
18       before, during and after storm events to assist them  
19       with local emergency response. Our program is  
20       operational year-round, with more than 70 employees  
21       assigned to local governments for emergency planning.

22               Prior to each storm season, Progress  
23       representatives meet with each county EOC to review  
24       emergency planning and participate in training and drill  
25       activities. We recently introduced electronic maps for

1 the county EOCs, and we send detailed outage information  
2 to each EOC in multiple formats, including data that can  
3 be imported into county GIS systems. By placing  
4 Progress contacts inside each county EOC and sharing  
5 information, we're able to incorporate local government  
6 priorities into our overall restoration plan.

7 And we participate in public education forums  
8 in many communities and have continued the "Know Where  
9 You Grow" program, which informs the public and  
10 community organizations on the most compatible tree  
11 species near power lines. We also participate in  
12 emergency first responder events designed to increase  
13 readiness and public safety.

14 Regarding areas of concern or vulnerability,  
15 they include the following, and these were also cited in  
16 prior years, first and foremost is the impact of  
17 catastrophic hurricanes or severe storm surge in  
18 low-lying areas resulting in mass evacuations and severe  
19 resource shortages.

20 The second concern is multiple storms making  
21 landfall in Florida or in the southeast causing dilution  
22 of available line workers. This effect is exacerbated  
23 by economy-driven workforce declines and is a  
24 significant area of concern.

25 We're addressing these areas with measures

1 already discussed and by extending our reach nationally  
2 to regional mutual assistance groups and contractors.  
3 As a seven-time Edison Electric Exchange Emergency  
4 Restoration Award recipient, Progress Energy has a track  
5 record of high performance in this area.

6 In summary, our T&D systems have been checked  
7 and maintained, the storm response organization is  
8 drilled and prepared, and internal and external  
9 resources have been secured or committed. Progress's  
10 organization and energy delivery system are prepared for  
11 the 2010 hurricane season.

12 This concludes my prepared remarks. Thank  
13 you, Commissioners, and I'll be happy to take any  
14 questions.

15 **COMMISSIONER SKOP:** Thank you.

16 Questions from the bench? Hearing none, thank  
17 you, Mr. Cutliffe. I appreciate Progress's work in  
18 storm hardening and storm restoration efforts.

19 That brings us to our next speaker from Tampa  
20 Electric Company, and Mr. Szelistowski. I may not have  
21 said that properly, but perhaps --

22 **MR. SZELISTOWSKI:** Thank you. T. J. will work  
23 fine. I know that's a struggle on the last name.

24 **COMMISSIONER SKOP:** Thank you.

25 **MR. SZELISTOWSKI:** Good morning. My name is



1 T. J. Szelistowski. I'm Director of Engineering in the  
2 Energy Delivery Department of Tampa Electric Company,  
3 and I'm pleased this morning to brief the Commissioners  
4 on our hurricane preparation for this season.

5 Tampa Electric Company approaches hurricane  
6 preparation in a number of different ways. I'm going to  
7 cover three of those major areas: Specifically system  
8 infrastructure and hardening, our pre-storm preparation  
9 activities, and our coordination with our key partners  
10 as we go through the preparation.

11 The first thing I'd like to talk about is our  
12 system infrastructure, the physical poles and wires,  
13 substations, and how we prepare for a storm season with  
14 those facilities. I'm going to cover three major areas  
15 of our wood pole inspection program, the 10-point  
16 initiatives that have been discussed previously, as well  
17 as our three-year storm hardening plan.

18 The first thing I'd like to talk about is the  
19 wood pole inspection program. Tampa Electric Company is  
20 on an eight-year cycle for both transmission and  
21 distribution wood pole inspections. As part of that  
22 inspection, we will inspect approximately 42,000 poles  
23 each calendar year, again, a minimum of one-eighth of  
24 the system. We're on track to do that this year, as  
25 well as have completed that in previous years. An

1 important part of that is also looking at wind loading  
2 analysis for any poles that have joint use attachers on  
3 there to ensure that we have adequate strength for the  
4 poles that, that are shared by joint users. Also as  
5 part of that process we do reinforcements and identify  
6 poles for repair and replacement.

7 We currently do reinforcements on about  
8 2 percent of the distribution poles in the system. We  
9 do not reinforce our transmission poles. If those don't  
10 have adequate strength, we'll go ahead and replace them.

11 Second, in talking about hurricane  
12 preparedness, the 10-point initiatives of the storm  
13 preparedness plans, an important part of our  
14 preparedness for the year, key to that is our vegetation  
15 management program. As I believe you know, Tampa  
16 Electric Company is on a three-year vegetation  
17 management cycle for both our feeders, the main lines,  
18 as well as the neighborhood laterals. We've been  
19 transitioning to that three-year plan, and I'm happy to  
20 say that we're on track for our progress with that. And  
21 we believe this year we will trim approximately  
22 one-third of the system both on the feeders and the  
23 laterals.

24 Another major part of the 10-point initiatives  
25 or the storm preparedness is our, are our transmission

1 inspections. Our transmission structures, we have  
2 approximately 1,300 miles of transmission line in the  
3 Tampa Electric Company service territory. Those  
4 inspections are either one-, six- or eight-year cycles  
5 depending on the type of inspections. I mentioned the  
6 eight-year ground line wood pole inspection. In  
7 addition to that, we do several other inspections. We  
8 have a six-year comprehensive inspection that's  
9 primarily done by helicopter where we do a much more  
10 thorough aboveground analysis of the pole looking at  
11 insulators, connectors, that type of thing. And, again,  
12 that's a six-year cycle.

13 We have several inspections that are done on a  
14 one-year cycle. We have -- we do an infrared inspection  
15 again by helicopter once a year on the entire  
16 transmission system. An infrared inspection will  
17 identify connections or points of connections that may  
18 be heating abnormally and may fail prematurely, and so  
19 we'll be able to identify those through our infrared  
20 inspection. In addition to that, we also do a ground  
21 patrol a minimum of once per year on the transmission  
22 system with a ground patrolman. In addition to that, we  
23 have one other inspection for all of our 230 and 138, we  
24 patrol for vegetation management reasons twice a year,  
25 but we also will identify any obvious problems on the

1 transmission system, on the bulk transmission system  
2 through that, through that patrol.

3 In terms of transmission hardening, since the  
4 early 1990s Tampa Electric Company has replaced -- has  
5 gone to a standard construction for all transmission  
6 facilities of non-wood, either concrete or steel  
7 structures. We continue to do that for new construction  
8 as well as for maintenance.

9 A number of other points in the 10-point plan  
10 initiatives that I'll touch on briefly. Joint use  
11 coordination; we continue to do a lot of coordination  
12 with our joint users, have good relationships with those  
13 folks. We -- one of the things that came up during the  
14 2004/2005 review was overlashing, and I can say that  
15 over the past year we've had about over a thousand  
16 instances where our joint users have notified us of  
17 overlashing, not only the initial attachments, but also  
18 overlashing attachments. And that allows us to ensure  
19 that those poles maintain the strength that are needed  
20 for a storm.

21 We completed the implementation of our new GIS  
22 system. We officially accepted (phonetic) that in  
23 September of 2009. Continue to make improvements in  
24 that. We have an ongoing committee of users of that, of  
25 that system who identify improvements, and we'll

1 continue to make improvements with that.

2 The joint research projects with PURC, we have  
3 participated actively in that. And forensics, somebody  
4 asked about forensics earlier. Forensics, we have a  
5 contract with someone who will come, who is poised to  
6 come in after a storm, do the analysis of the forensics  
7 with the damage to our system.

8 I'd like to talk a minute about the  
9 three-point storm hardening plan -- or three-year storm  
10 hardening plan. As you may know, Tampa Electric Company  
11 uses National Electrical Safety Code Grade B  
12 construction. The requirement for most distribution  
13 construction is Grade C, which is a weaker construction  
14 standard. Grade B is a stronger construction standard  
15 than that. We use that for all of our distribution  
16 design.

17 Our transmission design uses extreme wind for  
18 all of that design. In fact, across the Tampa Electric  
19 Company service territory, extreme wind is anywhere  
20 between 110 and 120 miles an hour depending on where you  
21 are in the service territory. We use a 120-mile-an-hour  
22 design wind for everything within Tampa Electric on the  
23 transmission, with the exception of 230 kV, our highest  
24 voltage level. For that we actually go higher. We go  
25 to 133 miles per hour for all the design on that.

1 That's the backbone of Tampa Electric's transmission  
2 system.

3 Another part of our three-year storm hardening  
4 plan involved two extreme wind pilot hardening projects,  
5 one serving an important hospital in our service  
6 territory, and we have completed that. We have a Port  
7 of Tampa project that really is a three-stage project.  
8 We've completed two of those three -- two of the three  
9 projects associated with that. The Port of Tampa brings  
10 in approximately 40 percent of the gasoline for the, for  
11 Florida, the peninsula of Florida, and so obviously is a  
12 very important facility for the state as well as for  
13 Tampa Electric.

14 A number of other things on our three-point  
15 plan I'll touch on briefly. We've converted 11 overhead  
16 distribution interstate crossings to underground. These  
17 are primarily on evacuation routes. We have completed  
18 conversion of the last piece of 4,000-volt distribution  
19 we have in our system. In the past we have had a mix of  
20 4,000 volt as well as 13,000 volt. What this does from  
21 a hardening standpoint is allows us to have a consistent  
22 system. So for materials, for backing up those circuits  
23 from another direction, both of those provide hardening  
24 opportunities for us.

25 Our downtown underground network, we have done

1 inspection and testing and repair on that system. And  
2 we've gone to a standard of stainless steel for all of  
3 our pad mounted transformers and switch gears from an  
4 underground construction standpoint.

5 I'd like to talk for just a minute about our  
6 pre-storm preparation and the activities associated with  
7 that. As I believe most of the companies do, we have a  
8 mock storm or a hurricane preparation mock storm every  
9 year. One of the things that we do as a follow-up to  
10 our storm every year, as we go through the storm we do  
11 lessons learned right after the mock storm. Last year  
12 we identified over 100 either key learning opportunities  
13 or potential opportunities for improvement to our plan.  
14 And so over the course of the next several months we  
15 follow up on those and have made a number of changes to  
16 our, to our, to our hurricane plan based on that mock  
17 storm. So it's not just going through the motions.  
18 It's also saying, well, what can we do different?

19 And the way that works is, is we'll present  
20 situations to the folks that are, that will be actively  
21 involved with storm restoration and we ask them, well,  
22 what would happen if this happened and you parked all  
23 your vehicles here? What happens if that flooded? What  
24 would you do? And so through that, through that  
25 preparation again we have identified improvements and

1 have followed back through on those.

2 We have incident, incident bases throughout  
3 the system to house either foreign crews or trucks or  
4 equipment or material, and every year we look at those  
5 to make sure they're still available for us in terms of  
6 access. Sometimes those generally are private property  
7 and they'll change hands, say a mall. We make sure that  
8 we have good relationships with the people who own those  
9 and operate those facilities to make sure that we have  
10 access every year.

11 Another major part is our team member  
12 preparation, the employees of Tampa Electric Company and  
13 TECO Energy. Everybody has a secondary role in their  
14 job for storm assignments. We review those every year.  
15 In addition, we have a number of things we do for the  
16 personal preparation. In addition to, to the actual  
17 storm, mock storm, we also provide them information how  
18 to get themselves ready. Because probably the most  
19 vital time for those employees to our customers is after  
20 a storm, and we want to make sure that they've taken  
21 care of their home and taken care of their family so  
22 that they can be there for our customers.

23 We increase our inventory for storm season, as  
24 do, I believe, the other companies. We have a number of  
25 internal mock storm exercises. We do it by a department



1 level or a section level, as well as a larger overall  
2 transmission distribution level. And we're in the  
3 process of doing those now, have been for some time.

4 We also are heavily involved with external  
5 preparation activities that I'd like to talk to, talk  
6 about in terms of coordination with others. Local  
7 governments, really two parts to that for us. We are  
8 actively involved with the emergency planners across the  
9 Tampa Electric Company service territory, both local  
10 municipalities, the EOCs, and work with them to  
11 develop -- redevelop, to look at redevelopment, look at  
12 different types of scenarios that could happen after  
13 storms. We also work with our first responders, fire,  
14 police, sheriff's office, to make sure that, two things:  
15 One, that they're prepared, that they understand what  
16 they're looking at in the field, and also that we work  
17 with them in search and rescue teams as well.

18 One last important partner that we have in the  
19 restoration effort is the public. Obviously there are a  
20 lot of safety issues and a lot of concerns from folks as  
21 we go through a restoration effort. We do a lot of  
22 sharing of information this time of year leading up to  
23 storm season. We also have predetermined communications  
24 so that we can quickly get information out to our  
25 customers in terms of restoration efforts and timing of

1 restoration.

2 Other key partners in our restoration effort,  
3 specifically contractors and other utilities, this is  
4 really key. And you had asked for us to comment on what  
5 our concerns were and our vulnerabilities, and it really  
6 concerns this. Not so much in either of these -- I will  
7 tell you that we have wonderful relationships with the  
8 other utilities and with our contractors to provide  
9 restoration efforts. As I'm sure you know, no utility  
10 can staff up for a major hurricane restoration, and  
11 because of that we all lean on each other. And we lean  
12 on our contractors. We have relationships with the  
13 contractors that are on our service -- on our property  
14 now, as well as contractors that work in the southeast.

15 In addition to that, we have a strong  
16 Southeastern Electric Exchange, and we help each other  
17 after storms. I'm sure probably every utility in this  
18 room has, in the last several years has been to help  
19 somebody else. We've been very lucky in Florida and  
20 haven't had to ask for help recently. But that really  
21 is probably, from my, from my stance, what keeps me up  
22 at night in terms of hurricane preparation.

23 In 2004, with the first storm that we  
24 encountered, we had a lot of help. The second storm,  
25 folks start to get worn out. If you have multiple

1 storms, even if it's not just in Florida, even if it  
2 just affects the southeast, you have the potential to  
3 really wear the folks out that are working very long  
4 days to restore the power. So that's really the main  
5 thing that keeps me up at night is the multiple storms  
6 and the fact that we're really taxing the workforce in  
7 that case.

8 In summary, Tampa Electric Company is well  
9 prepared for the 2010 storm season. You had asked about  
10 the oil, and I would be happy to comment on that real  
11 quick. We, we have an oil spill plan that we have  
12 drilled in the past. We have booms that can be put out  
13 in the intake canals. Generally the intake canals, the  
14 water intake is lower, probably 18 or so feet  
15 underwater. So a slick on the top is not generally an  
16 issue. Where do you have an issue is if you have a  
17 large biological kill because of an oil spill, horseshoe  
18 crabs, fish, that kind of thing. We do have a rotating  
19 screen that will keep debris out of, out of the intake.  
20 But, again, I believe all the utilities have spent time  
21 talking about that to ensure that they're ready.

22 And in terms of fuel also, you know, Tampa  
23 Electric Company has installed a rail system in the last  
24 12 months as an alternative if there's any issues across  
25 the Gulf in terms of delivery of fuel. We don't believe

1 there will be and we don't believe we'll be affected in  
2 Tampa, but we do have plans in case we are.

3 That really concludes my, my remarks, and I'd  
4 be happy to answer any questions.

5 **COMMISSIONER SKOP:** Questions from the bench?

6 **COMMISSIONER KLEMENT:** Yes.

7 **COMMISSIONER SKOP:** Commissioner Klement.

8 **COMMISSIONER KLEMENT:** Have you, as I asked  
9 FPL, have you calculated sea level rise into your long  
10 range plans to harden your, your generating plants?

11 **MR. SZELISTOWSKI:** Yeah. I meant to, I meant  
12 to comment on that as well. We have storm doors at our  
13 plants that will account for a storm surge that they can  
14 actually put the doors up for flooding. A one- to  
15 two- -- we plan for worst case in a lot of situations.  
16 Generally our facilities themselves are overhead, and so  
17 a one- to two-foot difference in storm surge -- again,  
18 we plan for a much heavier storm surge -- generally  
19 would not give us a lot of issues. You know, a one- to  
20 two-foot difference, the variation between storms could  
21 easily be that much.

22 **COMMISSIONER KLEMENT:** Right.

23 **MR. SZELISTOWSKI:** It is something to think  
24 about. But, again, again, where do you have some issues  
25 with that is if you have a lot of underground facilities

1 that are close. And as you point out, Florida is pretty  
2 flat, so a foot rise isn't a foot in. It's quite a bit  
3 more. And so underground facilities would be the most  
4 prone to issues in that particular case. About half of  
5 our facilities are overhead on distribution and are far  
6 enough inland that a one-foot rise we don't believe  
7 would be a major issue for us. In terms of plants,  
8 again, we do have storm doors that can be put up.

9 **COMMISSIONER KLEMENT:** Okay. Thank you.

10 **COMMISSIONER SKOP:** Any additional questions?

11 Hearing none, thank you, Mr. Szelistowski. And I  
12 appreciate Tampa Electric's storm hardening efforts.

13 Next on the -- our next presenter will be Gulf  
14 Power Company, and the Commission will hear from Andy  
15 McQuagge.

16 **MR. McQUAGGE:** Good morning. My name is Andy  
17 McQuagge. I'm the Power Delivery Services Manager for  
18 Gulf Power Company, and I'll be presenting our storm  
19 preparedness briefing this morning.

20 Gulf Power's storm preparedness activities  
21 basically fall into two main categories: Storm  
22 hardening projects and initiatives and storm restoration  
23 recovery plans.

24 Our storm hardening projects and initiatives  
25 include our vegetation management program, our

1 inspections and maintenance programs, our extreme wind  
2 loading projects, our Grade B construction, our  
3 coordination with third party attachers and local  
4 government. Our storm restoration recovery plans  
5 include our storm recovery plan; our annual storm drill,  
6 which we will hold on May 27th; our Southern Company  
7 affiliate and mutual assistance support; and our  
8 employee awareness.

9 In the area of vegetation management on the  
10 transmission side of the business, on our 444 miles of  
11 230 kV right-of-way we have completed our ground  
12 inspections, and all vegetation hazards that were  
13 identified have been corrected.

14 On our 115 kV system, which is 1,037 miles,  
15 our ground inspections are about 50 percent complete.  
16 The vegetation hazards are being addressed as, as we go,  
17 and we're on schedule to be completed by the end of  
18 June 2010.

19 On our 46 kV right-of-way, of which we have  
20 113 miles, our ground inspections began in May, and  
21 we're on schedule to complete those by August of this  
22 year.

23 In the distribution side of the business, each  
24 year one-third of our mainline feeders are  
25 systematically pruned, while the remaining two-thirds

1 are inspected and trimmed to correct any deficiencies  
2 that could pose a problem to us over the next 12 months.  
3 In addition, Gulf's vegetation management program  
4 addresses removal of hazard trees outside of the  
5 right-of-way.

6 As an update, our mainline annual trim  
7 schedule, we have completed the 281 miles. We've  
8 completed the 563 miles of inspection and correction on  
9 our other two-thirds of our mainline feeders. On our  
10 six-year cycle on our lateral trim we have completed  
11 565 miles of the 1,261 that we have scheduled for this  
12 year, and our removal program will begin in the third  
13 quarter of this year.

14 In our inspections and maintenance on our  
15 transmission system, our transmission system has been  
16 flown aurally once this year. We do that quarterly.  
17 Our comprehensive walking and climbing inspection on our  
18 metal structures began in February and is scheduled to  
19 be completed in December. On our wood structures, those  
20 inspections began in May, and they'll also be completed  
21 by December.

22 In addition, year to date 2010 we have storm  
23 hardened 39 structures by installing additional storm  
24 guys. We actually did 338 of those structures in 2009.  
25 We've replaced 59 wood crossarms to date this year. We

1 did 215 last year. And our steel groundline inspections  
2 will begin in June of 2010, and our wood groundline  
3 inspection will begin in September of 2010.

4 On our distribution pole inspections, we  
5 completed the third year of our eight-year inspection  
6 cycle in 2009. We contracted those inspections to  
7 OSMOSE, and we met our target of inspecting one-eighth  
8 of the wood poles on our distribution system, which for  
9 Gulf is about 33,000 poles a year.

10 In addition, in our joint use audit pole  
11 strength assessments where we pulled a sample of  
12 500 poles which are 20 years or older and have three or  
13 more attachers, we met that goal. And none of the poles  
14 that we ran strength analysis on failed. So we did meet  
15 that goal.

16 We also continue with our semiannual meeting  
17 with our third party attachers. Our first set of  
18 meetings this year was held on February 19th and  
19 February 25th. And at those meetings we discuss where  
20 our construction projects will be, where our OSMOSE  
21 inspections will be, any pole installation issues or any  
22 operational issues. And our next meetings with our  
23 third party attachers are scheduled for August 26th and  
24 the 27th of this year.

25 In addition, in the event of a major event,



1 Gulf and AT&T have an agreement in which we will have a  
2 person manning their storm center, and in return they  
3 will have someone in our storm center.

4 In the area of infrared inspections on our  
5 distribution system, we're 100 complete -- 100 percent  
6 complete with those inspections, and all issues found  
7 will be corrected by June 1st. In addition to our  
8 infrared inspections, we also do a field inspection with  
9 our engineering and construction personnel. Those  
10 inspections are also 100 percent complete, and those  
11 repairs will be completed by the end of June.

12 Gulf Power continues its transition to Grade B  
13 construction, which we instituted in January of 2008.  
14 We have completed training for all our field personnel,  
15 and we continue to use Grade B construction for all new  
16 construction or maintenance projects.

17 In addition, our extreme wind loading projects  
18 are complete as filed in our storm hardening plan. As  
19 the others have mentioned, the emphasis of those  
20 projects has been on critical infrastructure and  
21 interstate crossings.

22 In addition to that, Gulf Power has installed  
23 17 wind monitoring stations in proximity to our extreme  
24 wind loading projects in order to give us wind data in  
25 the event that we do have a storm. We are planning to

1 install two more additional monitoring stations this  
2 year.

3 In the area of local government coordination,  
4 our district and local managers interact with our city  
5 and county personnel on a weekly, if not daily, basis on  
6 a variety of issues, including emergency preparedness as  
7 needed. We staff our EOCs any time they are activated  
8 24 hours a day, seven days a week, and that does --  
9 that's not just during hurricanes. That's for any event  
10 in which our EOC is opened. We furnish outage  
11 information to them at the same time that we provide  
12 information to the state EOC in the event of a major  
13 disaster, and we also present information to them any  
14 time they have a specific request as far as an outage.

15 You can see a list of the drills that we have  
16 participated in or will participate in. There has been  
17 one change since I put this slide together. The  
18 Escambia County drill is going to be rescheduled. And  
19 we don't have a final date on that, but we will  
20 participate when that is rescheduled.

21 As far as our storm recovery plan, our 2010  
22 storm procedures have been updated and are complete.  
23 Our employees were mailed their employee storm  
24 assignments on May 1st of this year, and we're currently  
25 holding our storm training and refresher courses with an

1 emphasis on field evaluation.

2           Additionally, our storm contracts with our  
3 vendors are in place. We have began a ramp up of  
4 material for our storm stock and fuel. All staging  
5 sites that we have have been verified that we still have  
6 access and all have been mapped so we know exactly how  
7 those staging sites will be set up. And our forensic  
8 data process, even though we've not used it, is in place  
9 and we have tested it over the last two years. We  
10 actually did mobilize it in Claudette, but we didn't,  
11 didn't have a need to use it. In addition, all of our  
12 EOC representatives and our company emergency management  
13 center staff are NIM (phonetic) certified.

14           In summary, Gulf is fully prepared for the  
15 upcoming 2010 storm season. We're on target with our  
16 transmission and distribution storm hardening  
17 initiatives. We continue with our ongoing coordination  
18 with government, community groups, third party attachers  
19 and other utilities. We have a storm recovery plan that  
20 is proven and battle tested, as evidenced by our  
21 response in 2004 and 2005 in Hurricanes Ivan and Dennis.  
22 Our training and refresher courses are ongoing and we  
23 have experienced teams ready, if needed.

24           Consistent with the other utilities, I think  
25 our major areas of concern and vulnerability are a major

1 storm impacting multiple utilities within the state or  
2 multiple storms simultaneously or within a short time.  
3 The fact is with the economy slowdown, many utilities  
4 have laid off a lot of their contractors, and in return  
5 contractors have laid off their resources. So there are  
6 just not as many resources available. We continue to  
7 work with our contractors and other utilities through  
8 our mutual assistance process and through our affiliates  
9 with our Southern Company brothers and sisters.

10 So with that, I'll take any questions.

11 **COMMISSIONER SKOP:** Questions from the bench?  
12 Commissioner Stevens, you're recognized.

13 **COMMISSIONER STEVENS:** No questions.

14 Unfortunately, living in Pensacola, you get a lot of  
15 experience with hurricanes. So I just wanted to say I  
16 appreciate what Gulf Power does in their response and  
17 their efforts, and they do set the example for that  
18 response. So thank you.

19 **COMMISSIONER SKOP:** Thank you. Other  
20 questions from the bench?

21 Thank you, Mr. McQuagge, and appreciate all of  
22 Gulf Power's efforts. I know that Gulf Power's service  
23 area has experienced a majority of the close calls in  
24 past years. Hopefully that won't occur. But I  
25 appreciate all your response and preparation efforts.

1 Thank you.

2 The next presenter will be Florida Public  
3 Utilities Company, and the Commission will hear from  
4 Mr. Puentes.

5 **MR. PUENTES:** Good morning, Commissioners, and  
6 good morning, staff. My name is Jorge Puentes. I am  
7 the Electric Operations Manager for the Northeast  
8 Division. I am in charge of all operations in that  
9 division.

10 Florida Public Utilities is a small  
11 electric-owned utility. As of October of 2009, now  
12 we're a wholly-owned subsidiary of Chesapeake based --  
13 Chesapeake Utilities. They're based out of Dover,  
14 Delaware.

15 Our electric customer base is relatively  
16 small. We only have 28,000 customers. About 15,000 of  
17 them are in our Northeast Division. They, they are in  
18 Amelia Island and Fernandina Beach. About 13,000 of  
19 them are in our Northwest Division, which encompasses  
20 parts of Jackson, Calhoun and Liberty Counties.

21 While both divisions are a little bit  
22 different and operate in different environments, one  
23 being an island, so it has the coastal impact, the other  
24 one being rural, we both use an enhanced set of  
25 procedures that allow us to prepare us for the hurricane

1 preparation season.

2 In the vegetation management, for example, we  
3 focus on the main feeders in areas of reliability. We  
4 do this by patrolling our lines before the hurricane  
5 season and try to take care of any issues that we may  
6 see where reliability has been a problem. We also focus  
7 our efforts in replacing any of the decayed poles that  
8 we have found in our previous inspections, and we try to  
9 replace, of course, the ones that have been noted as  
10 more dangerous in terms of falling or being decayed.

11 Given that one of our divisions is in the  
12 coastal area, we do a visual beach inspection and  
13 replace any hardware that is damaged due to corrosion or  
14 any other factors. We also like to visit our  
15 substations and inspect them before on a constant basis.  
16 And before the hurricane season we try to remove any  
17 trees or danger items that are close to them. We  
18 visually go and inspect our line reclosers, capacitors,  
19 our voltage regulators throughout our system.

20 We continue this process by also evaluating  
21 our inventory to ensure that we have adequate supplies.  
22 We base this on previous experience or hurricanes for  
23 the storms that we have experienced. We ensure that we  
24 have enough poles, conductors and connectors that will  
25 be needed to address any storm that has hit our

1 territory.

2 We continue to be involved with mutual  
3 assistance groups. We're part of the Southeastern  
4 Exchange, and we participate in their monthly conference  
5 calls or whenever hurricanes occur. And we also like to  
6 deal with our contractors constantly and verify that  
7 they would have resources available for us in case we  
8 are in need.

9 Before June 1st we always review and revise  
10 our emergency procedures. This involves looking at all  
11 the things that each division would have to do, getting  
12 all the personnel together, proactively communicating  
13 with the employees, all of these procedures, and  
14 ensuring that radios, any of the supplies needed are  
15 always available.

16 Both of our divisions now have a GIS system,  
17 an outage management system. The northwest side has  
18 SCADA capabilities, and the northeast is planning to use  
19 this in the future, apply, apply it in the future. But  
20 right now our GIS system has been in place for the past  
21 couple of years and for us is a very useful tool because  
22 it predicts some of the outages without having to go out  
23 and take a look at what's happening in the field. It's  
24 a very useful system for both of our divisions.

25 In terms of the storm hardening initiatives,

1 we continue to implement these initiatives. For  
2 example, we have implemented our extreme wind loading  
3 for new construction, 130-mile-per-hour winds for the  
4 Northwest Division -- I mean, Northeast Division, and  
5 120 miles for the Northwest. We focus on trying to  
6 address any danger trees that are in the area. For  
7 example, in 2009 we complete, we removed 139 of those  
8 trees, and in total since 2008 we have removed  
9 approximately 530.

10 We use OSMOSE as a contractor to inspect our  
11 pole plant. We do this by inspecting about one-eighth  
12 of those every year since 2008. We have about 26,000 of  
13 these poles. About 5,000 are in the Northeast Division  
14 and 21,000 in the Northwest.

15 Last year, in 2009, we completed about 3,924  
16 inspections, and in total since 2008 we have inspected  
17 about 5,815 of those.

18 In terms of our transmission inspections, the  
19 only division that has transmission is the Northeast  
20 Division. The Northwest only operates at a distribution  
21 level. We operate at a 138 kV down to the 69 kV and  
22 down to a 12 kV section. We right now are doing visual  
23 inspections, we have done that for 2008 and 2009, but we  
24 plan to do a climbing inspection of all of these  
25 facilities in 2010. We plan to use a contractor to do



1 that in this year.

2 Continuing with our storm hardening  
3 initiatives, our vegetation management program has been  
4 designed to do a three-year cycle for feeders and a  
5 six-year cycle for our laterals. In 2009, we trimmed  
6 about 50 miles of feeders and about 109 miles of  
7 laterals. In total since 2008 we have trimmed 119 miles  
8 of feeders and 197 approximately miles of laterals.

9 In terms of our joint use audits, we began  
10 that also in 2008 and continued in 2009. And we,  
11 wherever we have inspected and identified any issues  
12 with, with loading of, where joint use facilities are  
13 also on our poles, we have done a loading analysis and  
14 we have moved those to comply with the new loading  
15 criteria that we have.

16 We constantly also work with our current EOCs,  
17 and we plan to, during the storm plan to provide  
18 personnel at those locations so that they're able to be  
19 more familiar with what's going on with our operations  
20 during the hurricanes.

21 In terms of the forensics data collection, we  
22 have participated with the PURC, that's the Public  
23 Utility Research Center, and we have established the  
24 procedures. And this year what we plan to do is to use  
25 a contractor to help us with that initiative.

1           In terms of storm hardening projects, during  
2 2009 we, we had one project that was completed with  
3 extreme wind loading standards. This was adding --  
4 replacing 14 69 kV poles with spun concrete poles along  
5 the beach, and this was on the Northeast Division. In  
6 the Marianna Northwest Divisions we continued to follow  
7 with the overhead to underground conversion near Chipola  
8 College.

9           Before I provide my concluding remarks and  
10 summary, I'd like to address some areas, a few areas of  
11 concerns of vulnerability. As discussed in previous  
12 presentations, we would be concerned about severe or  
13 catastrophic hurricanes and multiple impacts. However,  
14 we continue to mitigate these by continuing to apply  
15 this enhanced hurricane preparation process. We do this  
16 by continuing to inspect, maintain and repair our T&D  
17 assets, by continuing to coordinate with our EOC and  
18 other utilities and resources, and we continue doing  
19 this by implementing these storm hardening initiatives  
20 and projects. And based on, on this and using our  
21 resources to focus on this enhanced process, we believe  
22 that Florida Public Utilities is adequately prepared for  
23 the 2010 hurricane season. With that, I'd like to see  
24 if you guys have any questions.

25           **COMMISSIONER SKOP:** Thank you. Questions from

1 the bench? Hearing none, thank you, Mr. Puentes.

2 **MR. PUENTES:** Thank you.

3 **COMMISSIONER SKOP:** Okay. The next presenter  
4 will be Florida Municipal Electric Association,  
5 Mr. Barry Moline.

6 **MR. MOLINE:** Good morning, Mr. Chairman and  
7 Commissioners. I'm Barry Moline with the Florida  
8 Municipal Electric Association. Let's do the other one  
9 first. That'll be the second one. Great. Thank you.

10 What I'd like to do first is give you a  
11 profile of who the municipal utilities are, and there's  
12 34 municipal electric utilities across Florida. We have  
13 1.3 million customer meters, 14 percent of Florida's  
14 population, and we're characterized, interestingly, by  
15 some very large utilities, JEA, which is around the size  
16 of Gulf Power, Orlando, Tallahassee, and some very small  
17 utilities, Bushnell, Chattahoochee in the Panhandle, but  
18 combined we're the third, we have, we serve the third  
19 largest number of customers behind FPL and Progress  
20 Energy. And this is where we're located, in Blountstown  
21 in the Panhandle all the way down to Key West.

22 A question about power supply and where  
23 municipal utilities get their power, and it varies with,  
24 with each community. And 12 of the 34 actually generate  
25 electricity. You'll hear from Barbara Quinones from the

1 City of Homestead, they do generate some of their  
2 electricity, but a lot of them purchase power through a  
3 joint power agency, the Florida Municipal Power Agency.  
4 Fourteen of those utilities purchase all their  
5 electricity through them. And others purchase from the  
6 investor-owned utilities throughout the state, and one  
7 actually purchases from Glades Electric Cooperative.

8 This is the, the breakout of the number of  
9 customers served by, by all utilities in Florida. So  
10 you can see that FPL has almost half of the state,  
11 followed by Progress Energy, and the municipals, co-ops,  
12 Tampa and Gulf Power.

13 For mutual aid, we rely on mutual aid to  
14 coordinate our, our efforts when a storm hits. And what  
15 we try to do for small efforts, or let's say a tornado  
16 hits a community and they need some additional  
17 assistance, we'll handle that from other communities  
18 inside Florida. Or if a hurricane hits in South  
19 Florida, we'll generally try to moves crews from North  
20 Florida down to South Florida. If it's overwhelming,  
21 if, if a hurricane has hit a large area or if we have  
22 several hurricanes in a row, we'll get crews from the  
23 southeast. And we have coordinators throughout the  
24 southeast that I usually stay in touch with or always  
25 stay in touch with.

1           And, of course, that goes in both directions.  
2 We'll go north, if necessary. And then we rely on our  
3 national trade association, the American Public Power  
4 Association, to coordinate our national mutual aid. We  
5 all signed a mutual aid agreement, and many of the  
6 utilities in this room have mutual aid agreements to  
7 supply crews to each other in times of need.

8           During the '04 and '05 seasons we did get  
9 support from all these states that you see there in  
10 blue. So the mutual aid comes from a wide variety of  
11 geography.

12           And I'm going to turn it over to Barbara  
13 Quinones, the Director of the Electric Utility in  
14 Homestead in just a minute. But, Commissioner Skop, you  
15 asked a question at the beginning about what kind of  
16 support you would -- that the PSC might be able to  
17 offer. And while I actually don't have a recommendation  
18 for you, but I do want to say that the staff who works  
19 in emergency operations and directed by Ed Mills does an  
20 outstanding job of coordinating with utilities, not just  
21 during hurricane season, but all season, all year long.  
22 Even when, when -- you probably all see the e-mails as  
23 well during the year, when a bad storm is coming through  
24 some part of the state that might require some, some  
25 assistance or, you know, some major activity, you know,

1 some tornado activity, for example, we -- they activate  
2 and we get information from, from Ed. And, of course,  
3 there's other kinds of emergency assistance that go on  
4 and we're in the loop on all those. And I feel like we  
5 have an outstanding emergency response that's directed  
6 by the Public Service Commission. So the information  
7 that you all provide is excellent and we appreciate  
8 that.

9 **COMMISSIONER SKOP:** Thank you, Mr. Moline.

10 Commissioner Edgar, did Mr. Moline's comments  
11 address your previous concern?

12 **MR. MOLINE:** Oh.

13 **COMMISSIONER SKOP:** Great. Great.

14 Any other, any other additional questions from  
15 the bench? Commissioner Edgar.

16 **COMMISSIONER EDGAR:** People do it all the  
17 time.

18 **COMMISSIONER SKOP:** Okay. All right. Thank  
19 you, Mr. Moline.

20 **MR. MOLINE:** Thank you.

21 **COMMISSIONER SKOP:** The next presenter will be  
22 the City of Homestead Energy Services, and  
23 Ms. Quinones -- excuse me, Quinones. Sorry.

24 **MS. QUINONES:** I'm bringing the mike down.  
25 You can hear me all right? Okay.

1           Good morning, Commissioners. It's a pleasure  
2 to be here today. I'm Barbara Quinones, Director for  
3 the Electric Utility in the City of Homestead. And I  
4 want to thank you for the opportunity to present our  
5 preparations for hurricanes and other emergencies.

6           In today's presentation I'll do a brief  
7 overview of our system and talk to you a little bit  
8 about our hurricane experience and the procedures and  
9 processes that we've put in place to be prepared for  
10 future hurricanes. With 2010 sounding like it's going  
11 to be another busy hurricane year, we, we have been  
12 preparing and feel that we're up for the challenge.

13           As Barry Moline mentioned, there are over 30  
14 municipal utilities in the State of Florida. And you  
15 see us in Homestead down there in the lower part of  
16 Dade -- of Miami-Dade County. And as some of the last  
17 usable land in Miami-Dade County, the City of  
18 Homestead's population has more than doubled in the last  
19 ten years, which, as you can imagine, has been a  
20 challenge for the electric utility to keep up with that  
21 growth. And we are anticipating additional growth once  
22 the economy picks up a little bit.

23           Our system is very compact. We're only about  
24 14.5 square miles, but we are complete in that we have a  
25 generation plant. We also have transmission,

1 substations and a distribution system, and we go down to  
2 the meters. So we go from the generation plant down to  
3 the meters. We also purchase power from, from, through  
4 long-term contracts with other utilities, and we have  
5 part ownership in some offsite plants as well. Our  
6 power plant only covers about 10 percent of the need for  
7 generation. So the remainder of the power is, is  
8 purchased.

9           And, Commissioner Klement, you had asked about  
10 coastal generation. We're about 12 miles, our power  
11 plant is about 12 miles inland and it is built up. It  
12 could withstand a surge of probably three to four feet,  
13 but that's about all we could withstand at this point.  
14 So it's a, it's a good, a good point to keep in mind as  
15 we're looking at our power plant and plans for the  
16 future.

17           And we serve about 21 -- 21,500 customers. We  
18 also have round-the-clock dispatch, and approximately  
19 34 percent of our system is underground.

20           For those of us who were in Florida in 1992,  
21 and I was here in 1992, we remember Hurricane Andrew,  
22 "The Big One" as we like to call it in Homestead. And I  
23 did work the 1992 hurricane, not, not with this utility  
24 but with another one. I was in Dade County, and --  
25 although I wasn't really old enough to work it at the



1 time.

2 It was a very traumatic experience for those  
3 of us that lived in Miami-Dade County at the time. And  
4 Homestead was the hardest hit city in the county and the  
5 state. As a result of that, a lot of the facilities in  
6 Homestead are 20 years old or less because the  
7 facilities were basically rebuilt after Hurricane  
8 Andrew.

9 Since Hurricane Andrew, we've had a pretty  
10 long history of working hurricanes unfortunately at  
11 home, as well as providing support to other municipals  
12 throughout the state, and you see the list here.

13 In terms of storm preparation, again, our  
14 distribution system for the most part is relatively  
15 young and we don't have a tremendous amount of problems  
16 with it. A lot of our, our feeder circuit problems stem  
17 from the substations. Our substation facilities were  
18 not as hard hit by Hurricane Andrew, and some of the  
19 components in the substations have been aging. We have  
20 a plan in place where we have begun to replace some of  
21 that aging equipment, and in the last year we replaced  
22 20 percent of our feeder breakers and we had 50 percent  
23 that were new since 2006. So at this point in time  
24 70 percent of our feeder breakers are brand new since  
25 2006. The remaining 30 percent we will address over the

1 next two years.

2 We also look at the outage drivers for main  
3 circuit outages and we address those as they occur. We  
4 do some forensics at the time. We're fortunate that we  
5 have a small system. And when we do have outages, we're  
6 able to just bore right in and, and correct any problems  
7 that we find at the time.

8 We are also involved in the pole inspection  
9 program on the eight-year cycle, as many of the other  
10 utilities are, and we're two years into that and are on  
11 schedule with all our inspections and on the follow-up  
12 on the priority deteriorated poles. We also are working  
13 with AT&T to transfer facilities on the poles that  
14 they've identified as needing to be replaced due to  
15 deterioration.

16 We are hardening all new facilities and all  
17 replacement facilities, and we have designs underway  
18 right now for undergrounding a couple of our main  
19 arterial facilities, some of our main roads. The  
20 overhead facilities are along some beautified routes  
21 with a lot of trees, and we want those to go  
22 underground.

23 We're also undergrounding all of the first  
24 runs of our main feeders out of the substations. A  
25 couple of our substations are very, very old, and the

1 first runs out of them are, are overhead. And these are  
2 some reliability concerns because it's very congested  
3 there and some of the circuits even cross over each  
4 other. So when one circuit comes down, it knocks out  
5 one or two others. And we have the engineering  
6 completed to underground these runs, and now we are  
7 looking to do the construction in this fiscal year.

8 For vegetation management, our distribution  
9 feeder circuits are on a two-year cycle and our  
10 transmission circuits are on a three-year cycle. We  
11 also do thermovision looking for hot spots on our  
12 transmission, substation and distribution facilities,  
13 and we address all hot spots that are identified each  
14 year.

15 In 2009, we formalized our hurricane list for  
16 materials working with our procurement department, and  
17 we now have all of our hurricane materials identified  
18 and the stock levels associated with each of those so  
19 that we're prepared in the event of a, of a hurricane.

20 Our construction standards are to the  
21 150-mile-per-hour wind contours. Because of the  
22 location where we are in the state, we also utilize  
23 extreme wind loading, front lot line construction, and  
24 the majority of the new facilities are placed  
25 underground.

1 All new transmission poles or scheduled  
2 replacements are concrete, and we also do look at the  
3 wind loading needed for foreign utility attachments. We  
4 work closely with our, our cable and telephone  
5 providers.

6 We also use the Incident Command System. And  
7 we have a new gentleman in place now who is heading up  
8 our, our Incident Command Center for the emergency  
9 operations. The electrical utility provides one or two  
10 liaisons over to the emergency ops center during the,  
11 during any event, and then we manage the restoration of  
12 the electrical facilities through our control center in  
13 the electric utility. But we continuously provide  
14 updates to the EOC, which is basically going to be  
15 across the street. So it's very close-by.

16 We do a yearly review, as the other utilities  
17 have mentioned, both the city and the electric utility,  
18 hurricane and emergency response procedures and  
19 processes. We review the storm assignments. In my  
20 group we do provide a yearly training for the employees.  
21 We cover processes, we cover any revisions, we talk to  
22 them about their assignments, and also everyone is  
23 assigned a number of main circuits or feeders, and they  
24 go out and they patrol those and look for any problems  
25 ahead of time that we can address prior to a storm.

1           During emergency response there's a phone  
2 number for employees to call in and advise us of any  
3 problems that they may have or to tell us that they are  
4 available to come to work. We have a tremendous focus  
5 on safety. We perform tale (phonetic) boards with both  
6 our crews and other visiting crews to talk about hazards  
7 and to talk about safety procedures and ensure that  
8 there, there are no stones left unturned in the, in the  
9 safety arena.

10           We put our plans in motion when we're  
11 responding. And depending on -- every, every storm has  
12 its own characteristics, its own personality. So  
13 depending on the characteristics of the storm, we put  
14 the assignments in place and dedicate our engineering  
15 support, our assessment teams, the crew resources, the  
16 liaisons with the city, we identify those immediately  
17 after we see what we have.

18           And some of the lessons learned from other  
19 hurricanes are that you've really got to do a solid  
20 assessment upfront and understand what you're dealing  
21 with so that you get the proper support and so that you  
22 communicate effectively with your customers and let them  
23 know the expected time frame that it's going to take you  
24 to restore power.

25           Our restoration priorities are, of course,

1 hazardous situations first, followed by critical  
2 customers, hospitals, police and fire, the 911, the  
3 telephone communications. And then the circuits with  
4 the most customers served, and also those circuits that  
5 you can get up quickly because they have less damage  
6 than others, and there are always directives from the  
7 EOC as well to take into consideration.

8           We work hand in hand with the customer service  
9 team for emergency response and ensure that they know as  
10 much as we do. And we also utilize, as Barry mentioned,  
11 mutual aid from the other utilities throughout the  
12 state, the municipals and the co-ops as well, and also  
13 utilities from other states through the American Public  
14 Power Association.

15           We track our storm restoration in our control  
16 center. We do have GIS information. And, again, we, we  
17 communicate regularly with our EOC, with customer  
18 service and with our customers via all the news medias,  
19 radio, print, newspaper, television, and just being out  
20 there onsite with the customers and talking to them. A  
21 lot of them also just walk in. We're a pretty tightknit  
22 community, and they will walk into the customer service  
23 building and ask questions or they'll go over to City  
24 Hall. And we keep all of these entities well-informed  
25 of where we are with restoration and what our

1 projections are at that point in time.

2           And even though I'm the Director of the  
3 utility, something a little bit different for me is I  
4 deal frequently with customer issues. And a customer  
5 will go to customer service and they don't get  
6 satisfaction, and so they'll, they'll escalate it and  
7 they'll give me a call or send me an e-mail. And I take  
8 a lot of pride in handling our customers' concerns. My  
9 team takes a lot of pride in handling our customers'  
10 concerns as well. We're part of that community and they  
11 look to us to resolve their electrical issues. And so  
12 we're very motivated when there's a hurricane or even  
13 just a bad storm to get out into the community and get  
14 that power restored. And it's very rewarding work and  
15 it's all about, it's all about the customers.

16           We coordinate very well with the other  
17 departments in the city. It's very nice to have your  
18 police and fire as part of your overall emergency plan,  
19 and it's good to have the elected officials on board.  
20 We're working jointly. These are people we have  
21 wonderful relationships with, and it just expedites the  
22 process for all of us.

23           A lot of our plans are similar to what you've  
24 seen with the other utilities and our challenges are  
25 similar. Where do we get the resources if Florida is

1 hit multiple times like in '04 and '05? How do you  
2 divvy things up? Similar challenges.

3 But I do want to thank the PSC Commissioners  
4 for your leadership following the '04 and '05 hurricane  
5 season and getting everybody on the same page, so to  
6 speak, and helping us to, to formalize some of the  
7 processes that were in place in different utilities  
8 throughout the state, but making it something that, that  
9 everyone is involved in. So I appreciate your  
10 leadership with that. And that concludes my  
11 presentation.

12 **COMMISSIONER SKOP:** Thank you. Questions from  
13 the bench?

14 **COMMISSIONER KLEMENT:** Yes.

15 **COMMISSIONER SKOP:** Commissioner Klement.

16 **COMMISSIONER KLEMENT:** Thank you,  
17 Ms. Quinones. I didn't -- I just want to clarify, I  
18 wasn't concerned about a one- or two-foot surge. I was  
19 concerned about a one- or two-foot rise in the sea level  
20 and then a surge that would be much, much more than  
21 that. But thank you. That's a good presentation.

22 **COMMISSIONER SKOP:** Thank you.

23 Commissioner Edgar.

24 **COMMISSIONER EDGAR:** I just want to say that  
25 was very informative, and thank you for coming up here



1 to spend some of your time with us today.

2 **COMMISSIONER SKOP:** Any additional questions?

3 Thank you, Ms. Quinones. And I appreciate  
4 your time and efforts that you put forth into making the  
5 presentation before the Commission this morning. Thank  
6 you.

7 **MS. QUINONES:** Thank you.

8 **COMMISSIONER SKOP:** Commissioners, this seems  
9 like a good breaking point to stretch our legs and give  
10 the court reporter a brief break. So we'll reconvene  
11 and stand at recess until 25 after the hour.

12 (Recess taken.)

13 Okay. We're going to go back on the record.  
14 And our next presenter will be the Choctawhatchee  
15 Electric Cooperative, and Mr. Fugate.

16 **MR. FUGATE:** Good morning, Commissioners and  
17 staff. Thank you for allowing me to be here. My name  
18 is Donny Fugate, Vice President of Operations for  
19 Choctawhatchee Electric Cooperative.

20 We are -- primarily serve Walton, Okaloosa,  
21 all of Walton County, North Okaloosa County, and extend  
22 over into Santa Rosa and Holmes to give you a little  
23 fact of where we are out in the Panhandle. Our service  
24 area is about 60 miles east and west, and we're about  
25 52 miles north and south. We serve from the Gulf of

1 Mexico all the way up to the Alabama/Florida line. We  
2 have about 46,000 members and currently we have 143  
3 employees.

4 I'm going to take a little different approach  
5 than some of the other presenters today. And we, as, as  
6 many of them, we have our system hardening approach, we  
7 look at identifying X number of poles per year that we  
8 change out, upgrade to extreme wind loading. Most of  
9 those are concrete poles that we're changing wood  
10 structures out to concrete. We have an eight-year  
11 inspection program, just like many of them, on our pole  
12 inspections. And we currently run about 1 percent  
13 reject rate on, on our inspection.

14 We have a five-year cutting cycle on our  
15 maintenance and vegetation program. And being more  
16 rural in area, we do a ground-to-sky type application in  
17 areas where we have the ability to do that. Of course  
18 in some of the more urban areas we can't do that, but we  
19 still try to take that approach.

20 So the -- looking at the hurricanes that have  
21 impacted CHELCO over the years, and I know we were kind  
22 of looking at the 2004/2005 season, but I put Opal in  
23 here. And the reason I did is that from Opal to Ivan we  
24 made significant changes in our planning, and I kind of  
25 wanted to touch on the planning today more than, than

1 what, you know, we, as the other utilities that have  
2 spoken before me, we certainly do the system hardening  
3 aspects. And I think y'all heard quite a bit about  
4 that, so I won't touch on those today. But I wanted to  
5 touch more on the plan, on our restoration plan.

6 Opal hit in '95 and it was a ten-day event --  
7 or 11-day event. Excuse me. Then we had Ivan in 2004,  
8 and we had made significant changes in our plan based on  
9 what we learned from Opal in '95 until Ivan hit in '04.  
10 Ivan was an eight-day event for us. It's what we call a  
11 Level 2. And of course we had Dennis in '05 and  
12 Katrina. Katrina didn't really impact CHELCO and so --  
13 but we learned from Katrina because we spent 45 days,  
14 had crews over in Alabama, Mississippi, and wound up in  
15 Louisiana. So we, we took that process and what we  
16 learned from that, what we observed that worked and  
17 didn't work and made some changes to our plan and also  
18 added one more level to our plan.

19 We made -- as I stated, we made some  
20 significant changes. We created a command and control,  
21 and all information flows in and out of that command and  
22 control. All major decisions are made there. We --  
23 being a cooperative, we, we can make adjustments pretty  
24 quick out of the command and control, and the overall  
25 restoration effort is controlled out of that point.

1           We decentralized our restoration  
2 responsibilities. In the Opal time frame, we had a  
3 handful of people that were trying to run everything,  
4 and so we decentralized that and made those adjustments.  
5 We empowered our employees to make decisions in the  
6 field, and improved our crew dispersement. Advanced  
7 agreements also, as with the other utilities, we have  
8 advanced agreements, mutual aid and contractual  
9 agreements that we have preplanned and predesignated.

10           We tried to enlarge those in our contractual  
11 agreements. We went out into the, not only the  
12 southeastern region, but we advanced and went further  
13 out into the Oklahoma, Arkansas area and have contacts  
14 and contractual obligations or agreements with people  
15 that far away because we were also concerned about  
16 multiple events in the State of Florida that would zap  
17 the resources that, you know, we would be able to pull  
18 from.

19           This is a picture to, to give you an  
20 indication of what we had in Ivan, and I wanted to just  
21 give you a visual of Ivan and how it impacted our  
22 service area. All that you see in red is, is out and  
23 what is in blue is energized. And as you can see, there  
24 was very little energized after Ivan hit. This was the  
25 morning after it hit.

1           And I'll just step you through our restoration  
2 process based on our plan. Day 1, Day 2, Day 3, Day 4,  
3 Day 5, Day 6, Day 7, and Day 8. So as I said, it took  
4 us eight days to restore our system based on our Level  
5 II analysis of that situation.

6           I want to talk a little bit about the levels.  
7 We created these, as I say, after Opal and before Ivan.  
8 The Level I is a minimal response by our system. That's  
9 an internal response handled by our crews and some,  
10 some, maybe some mutual aid of local other utilities  
11 that would come and assist us if we needed it, if it was  
12 a, kind of a high Level I.

13           A Level II is substantial response required,  
14 and I'll get into a little more detail in these as I  
15 move forward in some slides. But this was an Ivan  
16 response.

17           And a Level III is -- we added after the  
18 Katrina event and our participation in that restoration  
19 effort over in, in Alabama, Louisiana and Mississippi.  
20 We, we did not have anything, and I don't think anyone  
21 had anything that was prepared for a Katrina. Nobody  
22 was, had any idea of that type of devastation.

23           A Level I response is minimal system damage  
24 anticipated, widespread outage conditions, estimated 24-  
25 to 36-hour restoration. CHELCO crews and some possible

1 internal assistance only, and rotation of crews for  
2 around-the-clock restoration.

3 We have, currently we have a CIS system, we  
4 have an outage management system, and we're currently in  
5 the process of installing SCADA at our cooperative.  
6 Once -- when we have SCADA up and running, it will give  
7 us a tremendous amount of control and information that  
8 we can obtain through all these systems working hand in  
9 hand. But this, this would be an internal type of  
10 restoration.

11 A Level II, as I said, was an Ivan type to  
12 relate to so you make a reference to these points.  
13 Substantial damage and outage conditions, widespread  
14 anticipated, including some transmission and substation  
15 facilities. Now CHELCO has an all requirements contract  
16 with Power South, so we do not own the substations. We  
17 own the load side of the substations and that's where we  
18 take over. So but we're still, our members are affected  
19 if that transmission or substation is out. So it's a  
20 concern of ours, and we work very closely with Power  
21 South. Our estimated time of restoration is five to ten  
22 days. At that point, our command and control takes over  
23 and we take it away from our energy control system  
24 because there would be so much of the system out that it  
25 would be difficult for them to handle.

1           The Level II continued. We would have  
2 anywhere from 200 to 250 outside personnel assisting,  
3 which would require coordination for food and lodging of  
4 about 125 to 130 rooms.

5           A Level III, and as I stated a few minutes  
6 earlier, that this was a level that we added after the  
7 Katrina incident. Extensive widespread systemwide  
8 destruction anticipated. Estimated time of restoration  
9 would be unknown. CHELCO and all assigned internal  
10 crews assisting. Large numbers of outside assistance,  
11 anywhere from 375 to 475 or up depending on it. We have  
12 predetermined staging areas, and there's three sites  
13 that we've identified, public sites that we can use and  
14 made arrangements to have those sites that we would  
15 actually have staging areas and we would put food,  
16 lodging and showers, laundry, the whole, the whole gamut  
17 there, because in this situation you have no, no local  
18 facilities to work with because everything is out of  
19 power. All materials would be delivered directly to  
20 those predetermined sites, and we would work 16-hour  
21 days.

22           I want to talk for just a few minutes, if I  
23 can, about some of the key coordinators in our plan to  
24 give you an idea of how it's put together and who's  
25 responsible for what. Our CEC, the Emergency

1 Coordinator, is the primary leader. That person makes  
2 all the primary determinations and makes sure all the  
3 coordination is in place. A lot of times -- in our  
4 case, the Workforce Assignment Coordinator normally  
5 is -- an individual does those two roles. Operations  
6 Liaison is in the command center, and they coordinate  
7 the information to flow between the co-op and the Power  
8 South EOCs, and just a number of information, statewide,  
9 et cetera.

10 Our GIS Manager is responsible for the  
11 relay -- relaying the restoration progress by the outage  
12 management program. And those -- the maps that I shared  
13 with you just a few minutes ago is part of that  
14 responsibility, and we feel like that it's good that our  
15 restoration crews when they come in, they can see this,  
16 that we've got constant information flowing back and  
17 forth for them to see how the restoration process is  
18 going.

19 Of course, we have Food and Lodging  
20 Coordinators that are responsible for coordinating all  
21 the food and the lodging that's required for the  
22 restoration effort.

23 Director of Communications certainly speaks  
24 for itself. It's the individual responsible for making  
25 all the communications with media.



1           Our Call Center Coordinator is a very  
2 important aspect of it because that is the individual  
3 that will make sure that the call center is manned 24  
4 hours a day during a restoration process and answering  
5 the calls of the general public and our members.

6           Area Supervisors again is an important  
7 position in our plan in that the Area Supervisors are  
8 assigned by substation and they are given the  
9 responsibility and authority to govern any action or  
10 restoration that goes on out of that substation. So  
11 they have total control.

12           Our Energy Control Center is where all of our  
13 SCADA equipment will be housed that we're currently  
14 putting into place. It's where all of our outage  
15 management coordination would take place. And of course  
16 our loss control and safety, safety is a very important  
17 aspect of this. We have -- this individual is tasked  
18 with meeting all incoming crews and personnel and  
19 discussing and briefing them on the safety aspects. We  
20 give them information on the local hospitals and where  
21 they can be reached and all the other emergency contact  
22 information.

23           We, as all the other utilities that have  
24 spoken here today, we plan and review and update our  
25 plan yearly. We look at what, what has changed and make

1 those updates. We just completed our annual employee  
2 training this, this past week where we review each  
3 employee's assigned task and responsibility. We talk  
4 about the plan and go over that with them so that  
5 everybody is aware. And then they're encouraged, if  
6 they have -- we have a question and answer period there.  
7 But then if they have other questions, they can deal,  
8 speak directly with their supervisors.

9 And of course we do contract and -- contact  
10 and contract updates each year to have the most  
11 up-to-date information on rates and equipment and that  
12 sort of thing for -- in case we need to call on these  
13 contractors. We also contact all of our mutual aid  
14 agreement people through the statewide, and so we know  
15 we have those agreements in place.

16 "Plans are nothing; planning is everything,"  
17 by Dwight D. Eisenhower. A plan by itself is no good,  
18 but planning is everything to be prepared, and we think  
19 that at CHELCO we are prepared and ready. Any  
20 questions?

21 **COMMISSIONER SKOP:** Questions from the bench?

22 Commissioner Edgar.

23 **COMMISSIONER EDGAR:** Thank you. And I'm a big  
24 believer in planning. I have a question for you, if you  
25 would hold on for a moment. Thank you.

1           The slides that you had that showed the  
2 outages, the graphics on those slides that showed the  
3 outages during Ivan, very, very illustrative, really  
4 interesting slides. Thank you.

5           But the one, the first one that shows that  
6 almost your entire service area was out from Ivan in the  
7 immediate time frame with just a very few patches that  
8 continued to receive service, I guess from the  
9 post-analysis, those areas that did not experience an  
10 outage from that storm, was there anything consistent as  
11 to why they did not? I mean, were they underground,  
12 were they hardened, were they just lucky to not be hit  
13 by the stronger winds?

14           **MR. FUGATE:** It was, it was actually amazing.  
15 And the -- there was one area kind of to the south along  
16 the bay or just north of the bay that would be our, what  
17 we call the Blue Water Development. That's primarily  
18 underground. We do have overhead circuits feeding out  
19 of there a short distance, and then it goes, goes all to  
20 underground. That area did not sustain any, any outage.

21           The area to the north up around DeFuniak  
22 Springs was all overhead. It was just a unique  
23 situation. So certainly the area down around Blue Water  
24 would be prone to storm surge more than, than up north.  
25 But we, we looked at that and tried to see, okay, you

1 know, certainly the underground, I think, would speak  
2 for itself, that being primarily underground there was  
3 less effect from the winds except on the overhead  
4 circuits that did feed it, even though we didn't lose  
5 all of those. We lost a couple. But on the north,  
6 north it was, it sustained the same wind that everything  
7 else did overhead-wise and it stayed on.

8 **COMMISSIONER EDGAR:** Thank you.

9 **COMMISSIONER SKOP:** Any additional questions?  
10 Hearing none, thank you, Mr. Fugate. Appreciate your  
11 presentation and the actions that, and preparations your  
12 electric cooperative has taken.

13 Okay. The next presenter will be AT&T  
14 Florida, and the Commissioners will hear from Messers  
15 Smith, Patton and Cundiff.

16 **MR. SMITH:** Thank you and good morning. On  
17 behalf of the team from AT&T, we appreciate the time we  
18 have today to update you on the activities we have  
19 toward our storm preparation for both the wireline and  
20 wireless parts of our business.

21 Today we'll discuss several points: Our pole  
22 inspection program, our increased generator inventory,  
23 an overview of AT&T's preparation, restoration processes  
24 in both wire and wireless facilities, and a look at the  
25 hierarchy of support we have within AT&T from the local

1 level to the Global Network Operations Center.

2 AT&T has 461,173 poles in Florida, and we are  
3 inspecting these on an eight-year cycle. For joint use  
4 poles, AT&T has prioritized our efforts to work jointly  
5 with our power company partners to realize the most  
6 beneficial result of the pole inspection program.

7 Through year-end 2009 AT&T has inspected  
8 218,499 poles. More than 20,000 have been inspected  
9 this year, and we anticipate inspecting approximately  
10 40,000 through the end of the year. And through the  
11 course of the program, since 2006, AT&T has replaced  
12 5,287 poles.

13 We have added a significant number of portable  
14 generators to support our digital loop carrier sites.  
15 We have a regional generator pool that is maintained in  
16 the Jacksonville, Florida, area; a seasonal generator  
17 pool that is stationed in Hialeah, Florida; and a third  
18 generator pool that is currently under construction in  
19 Margate.

20 Through the nine southeast states, AT&T -- you  
21 got it?

22 (Technical difficulties with PowerPoint  
23 presentation.)

24 Thank you. Through our nine southeastern  
25 states, AT&T has 2,028 digital loop carrier sites with

1 permanent generators to support these sites in the event  
2 of a commercial power outage. 1,441 of these sites are  
3 in Florida.

4 Post-merger, AT&T adopted the southeast region  
5 model for generator deployment in the case of emergency  
6 commercial power outage and has since built generator  
7 sites outside the nine southeast states. So we now have  
8 at our disposal over 10,000 portable generators in the  
9 event of a significant impact.

10 Here you see a couple of visuals of permanent  
11 generator sites and some of the wraps that we've put  
12 around some of our critical equipment to prevent against  
13 sand and water intrusion. But none of these plants work  
14 without our greatest asset, which is our people. And at  
15 this point we'll turn it over to Mr. Jeff Patton to walk  
16 you through some of our, our personnel resource.

17 **MR. PATTON:** Good morning. My name is Jeff  
18 Patton. My responsibilities at AT&T include managing  
19 emergency operations for the southeast region.

20 What I'm going to talk about just a little bit  
21 right now is our manpower in the past was BellSouth. Of  
22 course you knew we had about 65,000 people. Now with  
23 being part of AT&T, we have had our enhanced (phonetic)  
24 assets in excess of 275,000 employees that we can call  
25 on if we have a disaster that affects us in a way that,

1 something along the lines of Andrew or Katrina did.

2 We have programs in place with our employees.  
3 We cover them in advance of an event. We have processes  
4 in 72 hours, 36 hours, 48 hours and 24 hours before,  
5 prior to landfall where we allow employees to leave work  
6 to take care of personal issues, evacuate their  
7 families, secure their personal belongings according to  
8 government, local and state government orders of  
9 mandatory or voluntary evacuation. And we have  
10 employees ready to come in and replace those employees  
11 when they do evacuate.

12 We stage our folks out of harm's way to make  
13 quick re-entry into the area when needed after an event.  
14 Once an event takes place, we have a system set in place  
15 where our employees are asked to contact the company at  
16 one of two different numbers. One number is to let us  
17 know that they are okay or let us know that they need  
18 assistance. The other number they call and we provide  
19 information to the employees as to the effect of the  
20 event on our company, expectations of them to report to  
21 work, locations where we might report, ask them to  
22 report to work, or locations where we have aid set up to  
23 provide services like we did with 2004 where we built  
24 tent cities for our employees and their families to live  
25 until they could find another location to make home and

1 we provide services to them. Let me see if I can make  
2 this thing work. There you go.

3 Okay. We hold annual preparedness meetings  
4 throughout the corporation. All business units are  
5 included. We just completed a training process where my  
6 partner and I traveled around the nine southeastern  
7 states and Puerto Rico and, excuse me, covered a  
8 training process for emergency operations, the new  
9 enhanced processes that we placed, put in place rather  
10 within the last year, and at that meeting we also ran a  
11 tabletop mock disaster exercise, like I said, just  
12 within the last two months. And we periodically do that  
13 throughout the year.

14 As you know, we have to stay prepared for more  
15 than just hurricanes. We have large tornadoes, ice  
16 storms, floods and wildfires that we have to prepare for  
17 and make sure our folks are ready to handle any  
18 situation in a disaster.

19 Let me make sure I'm on the right slide here.  
20 Okay. Again, we have readiness teams mobilized, ready  
21 to enter into an area that's been affected. We stage  
22 them in a safe location. We have already worked with  
23 our procurement organization and identified materials  
24 and assets that we might need this year during hurricane  
25 season, and we have overstocked our warehouses so that



1 we can bring those materials into any area within the  
2 southeast that is affected by a natural event.

3 We have a corporate real estate organization  
4 that has contracted with property owners to identify and  
5 secure staging areas large enough to handle the wireless  
6 and wireline organizations now that we have merged that  
7 into one AT&T. If we have to move into an area,  
8 mobilize a tremendous amount of assets, again, we've  
9 identified locations where we can put all of those  
10 assets and the support that our employees would need to  
11 recover our customer services.

12 We have sweep teams that we've created that we  
13 would move into an area and identify the company assets  
14 affected by the storm and a database that we've recently  
15 created and enhanced that we would enter that  
16 information into, and that system will identify the  
17 organization responsible for rebuilding and replacing  
18 the assets that were affected by the storm.

19 And we have written contracts with the vendors  
20 that we've used over the years to provide us with  
21 materials needed for replacing and repairing assets that  
22 are damaged, as well as the tools that we would need.  
23 If we bring large amounts of employees into an area to  
24 work a recovery, we might need tools delivered where  
25 those employees might not be able to bring their test

1 sets and tools with them for travel restrictions. So we  
2 have contracts in place with those vendors as well.

3 The way we set up emergency operations in the  
4 State of Florida is aligned with our districts that we  
5 have. We have one north district, which is  
6 headquartered in Jacksonville, and our south district,  
7 which is headquartered in Miami. The district level  
8 manager is the lead for that center. The term we use in  
9 AT&T is Local Response Center. We call them LRCs.  
10 That's our Emergency Operation Center specific to the  
11 district. In the nine states in the southeast and  
12 Puerto Rico we have 12 LRCs.

13 The center that I manage is the Emergency  
14 Operations Center, which is located in Atlanta, and my  
15 backup center is in Birmingham. And then we have our  
16 Global Network Operations Center, which is located in  
17 Bedminster, New Jersey. The folks up there are the  
18 organization that monitor worldwide operations of AT&T,  
19 and they can see the effects that a storm in Florida has  
20 on our network in comparison to what's going on around  
21 the world, and they help us to manage the assets of the  
22 company to handle all type of events in Florida as well  
23 as around the world.

24 Our LRC support organization is, like many of  
25 the speakers I've heard earlier talk about their GIS

1 systems, we also have GIS mapping. And what we use  
2 those for is we take the projections from the National  
3 Hurricane Center and HURRTRAK and impact weather  
4 companies that we contract with and we input that data  
5 into the GIS tracking, mapping system and do a layout on  
6 top of what we know as our assets, company buildings.  
7 And we also look at where we have employees, their  
8 homes, and we look at the areas that are projected to be  
9 affected by the hurricane so we can start moving people  
10 as well as assets in advance of the event making  
11 landfall.

12 We have two network reliability centers, one  
13 located in Charlotte, one located in Nashville, and they  
14 monitor the network and the traffic across our network  
15 on a daily basis, but, of course, more intently during  
16 an event to help us make sure that we're looking at the  
17 places we need to work, aim our recovery effort, to make  
18 sure we go to the places we need to go. Because when  
19 you're out in the field, it's easy to see what's on the  
20 ground, but you don't really see what is all affected by  
21 an event.

22 We created strike teams when we were  
23 BellSouth, and AT&T recognized these as the best  
24 processes in place, so we've spread those across the 22  
25 states of AT&T -- I'm sorry, I was corrected the other

1 day -- the 50 states of AT&T now that we're wireless and  
2 wireline. We have a safety strike team where we bring  
3 in trained, qualified safety managers to ensure that our  
4 employees and their families are taken care of and not  
5 put in harm's way during an event and during the  
6 recovery of an event.

7 We have the generator strike team that deploys  
8 and maintains and manages the generators that Kirk spoke  
9 about a moment ago. Excuse me. We have cell site and  
10 911 strike teams. These folks are specific skill set,  
11 capable employees, management and nonmanagement  
12 employees of the company, that I preposition them in a  
13 safe zone when the event makes landfall. And then we  
14 circle back around and come in behind the storm right at  
15 landfall and attack the cell sites and the 911 systems  
16 that are affected by that event to try to restore the  
17 service as quickly as possible.

18 We have a damage prevention strike team, which  
19 is a little unique. When I've made this presentation  
20 before, I have a lot of questions as to why we have  
21 damage prevention during a hurricane. But damage  
22 prevention is in the recovery of a hurricane because we  
23 have a lot of folks out there trying to clean up the  
24 mess and they cut down our cables and they rip them out  
25 of the ground when they're using front-end loaders and

1 trimming trees and cutting trees. So we bring in a team  
2 of specially trained employees to work with the  
3 contractors, local government and other utilities in  
4 hopes that we don't have any further damage that we  
5 didn't incur during -- that it did not incur during the  
6 event during our recovery.

7 And the way -- we spoke a moment ago about the  
8 LRC setup with the EOC and the GNOC. If the event is  
9 large enough where the LRC doesn't have the assets  
10 toward the recovery here in the State of Florida, they  
11 would call me, I would look across the nine-state region  
12 and talk to our management team and bring in the assets  
13 needed to assist the local folks in Florida. If I can't  
14 obtain what they need within the nine-state region, then  
15 I would call the GNOC, which is located, as I said  
16 earlier, in Bedminster, New Jersey. The GNOC would go  
17 across the corporation and get whatever assets,  
18 manpower, resources are needed to come in and work a  
19 recovery effort.

20 And this is just a picture of the command  
21 center, the GNOC. It's a phenomenal place down there.  
22 It kind of resembles what I saw on Apollo 13 as what  
23 NASA might look like.

24 We also have an asset unique to AT&T, it's our  
25 Network Disaster Recovery Team. These are specially

1 skilled, trained employees, management and  
2 nonmanagement, 35 full-time, well over 150 part-time.  
3 The 150 part-time meaning they have full-time jobs  
4 somewhere else in the company. If we have an event,  
5 they are called, they have bags packed in the trunks of  
6 their cars, and their families understand that they're  
7 going to leave at a minute's notice. And these folks  
8 will come in and move a tremendous amount of assets we  
9 have in warehouses at undisclosed locations around the  
10 country. Because we do have central offices on wheels,  
11 we have 3500 kW generators, we have heating and cooling  
12 towers on semi trucks. These are self -- a fully  
13 maintained organization of people that would move into  
14 an area to rebuild whatever is needed.

15 We have capability of deploying them outside  
16 the continental United States. They did deploy to Chile  
17 in reaction to the earthquake, and just went home  
18 yesterday after a deployment to Nashville where they  
19 helped us bring one of our central offices back online.  
20 The Bellevue central office had about 28 inches of water  
21 in it with the floods in Nashville a couple of weeks  
22 ago. And, as you can imagine, it pretty much destroyed  
23 all of our electronics.

24 Part of the NDR team is communications  
25 capability. They have satellite vehicles that can set

1 up quick satellite communications, radio vehicles that  
2 can set up radio shots, and, of course, cellular  
3 capability with COLTs and COWs, the cell towers on light  
4 trucks and the cell towers on trailers that we can bring  
5 into an area that we can get T1 into and try to  
6 restore cell service in a, you know, in a quick time  
7 frame.

8 And I think that's me, isn't it? Yeah. I'm  
9 sorry.

10 **COMMISSIONER EDGAR:** Commissioner?

11 **MR. PATTON:** Sometimes I get to talking about  
12 it and I talk a little too fast.

13 **COMMISSIONER SKOP:** Commissioner Edgar.

14 **COMMISSIONER EDGAR:** Thank you. I'd like --  
15 before you switch, I'd like to go ahead and ask a quick  
16 question, if I may.

17 **MR. PATTON:** Yes, ma'am.

18 **COMMISSIONER EDGAR:** One of the issues that we  
19 heard about when we were doing our review work back in  
20 2005 and a little more in 2006 was a question or a  
21 problem with access sometimes after a storm event, that  
22 safety first, of course, and emergency personnel would  
23 need to go in first. But then -- and I think that one  
24 of the issues was primarily with the possibility of  
25 downed live electric wires, that for repair and response

1 personnel from both the cell phone standpoint and a  
2 landline standpoint sometimes had difficulty getting  
3 into the areas because of some of those requirements for  
4 more immediate responders. Is that an issue that  
5 remains or has that primarily been worked out?

6 **MR. PATTON:** Well, first with your comment  
7 about downed power lines, it's well understood  
8 throughout our corporation that our folks don't go into  
9 an area if there's downed power or if they see a power  
10 company vehicle because that means the power company is  
11 in there and we're not going to put our folks in harm's  
12 way. Our access issues have been either a local  
13 government or law enforcement agency that's set up a  
14 road block to a restricted area.

15 Usually if we're driving a company identified  
16 vehicle, if we're uniformed and we have our ID badges,  
17 we don't have those kind of access issues. A lot of  
18 times our issues with access is when we send our  
19 contractors into those areas to replace the downed poles  
20 or assist us in placing cables on poles or pulling our  
21 cables up that have been torn down. So, yes, ma'am,  
22 it's a continuing issue gaining access after an event.

23 **COMMISSIONER EDGAR:** Thank you.

24 **MR. PATTON:** Yes, ma'am.

25 **COMMISSIONER SKOP:** Thank you. Any additional



1 questions from the bench for Mr. Patton? Hearing none,  
2 Mr. Cundiff.

3 **MR. CUNDIFF:** Good afternoon. My name is Dave  
4 Cundiff. I've got overall responsibility for the  
5 Mobility network for AT&T for the southeast United  
6 States. AT&T Mobility operates over 2,500 cell sites in  
7 Florida that cover upwards to 99 percent of the State of  
8 Florida population. Of those, of those cell sites,  
9 50 percent of them have permanent generators stationed  
10 at them. These 50 percent cover our, what we call our  
11 Priority 1 cell sites, which gives obviously evacuation  
12 zones, hospitals, EOCs the coverage that it needs post,  
13 post, post disasters.

14 AT&T Mobility together with wireline, as Jeff  
15 indicated, locally manages all emergency recovery via  
16 two geographically separate LRCs that Jeff went through.  
17 And, again, depending on the severity of it, we will, we  
18 will bring in our Emergency Operation Center in Atlanta  
19 and our GNOC facility in New Jersey, similar to how  
20 Jeff, Jeff indicated.

21 Within Mobility we do have a Mobility Network  
22 Operations Center. That is our 24 by 7, 365 day center  
23 stationed in Atlanta, with fallback capabilities to our  
24 center in Seattle just in case it is a very large  
25 disaster, that will manage and operate our network from

1 a remote perspective during the restoration.

2 After a storm, we employ critical tools and  
3 databases to help track the operational status of our  
4 cell sites. The daily statuses that we put out go to,  
5 go to the FCC amongst other, other federal departments.  
6 Attached on the screen is a quick snapshot of what we  
7 call our AWATS (phonetic) Disaster Recovery System.  
8 This gives us a realtime view of our network and allows  
9 us to quickly and efficiently understand what the  
10 situation is and how we're going to respond to it,  
11 whether it's a power issue, whether it's a transport  
12 issue or whether it's more of a physical situation.

13 In addition to our, to our own employees, AT&T  
14 Mobility has local contractors throughout the State of  
15 Florida on retainer to assist with post storm damage  
16 analysis, restoration, generator deployment, refueling  
17 and debris clearing. We find that during these  
18 disasters that's quite extensive, and we also bring in  
19 crews from throughout the southeast United States when  
20 we do not have the local folks to support those.

21 AT&T Mobility has approximately 104,  
22 170 portable generators staged in Lakeland year-round,  
23 and we have more than 300 throughout the southeast, of  
24 which 80 are stored in Tallahassee actually during,  
25 during hurricane season.

1           We also employ an inventory of over 330 what  
2 we call COWs, cell sites on wheels, that are available  
3 for use across AT&T, including satellite COLTs that can  
4 provide instant coverage during disaster recovery in  
5 remote areas. Approximately 15 of these are permanently  
6 stored in Florida. These assets are regularly deployed  
7 via direction from the state and federal agencies for  
8 quick restoration or to add coverage needed by first  
9 responders and/or long-term needed restoration locations  
10 similar to a National, National Guard type deployment.

11           Once an event occurs, given the wireless  
12 communications and the mission critical aspect of it, we  
13 utilize key tracking systems and processes to ensure  
14 that all sites are inspected and brought to 100 percent  
15 service levels as efficiently and as effectively as  
16 possible. This includes repairs for power and refueling  
17 operations, as well as any type of debris clearing.  
18 Again, this is a simple snapshot of how we identify very  
19 quickly, and we keep, we keep it in the main focus until  
20 everything is 100 percent green from our network  
21 perspective. That does conclude our AT&T presentation.  
22 We'll be glad to answer any questions.

23           **COMMISSIONER SKOP:** Thank you. Questions from  
24 the bench?

25           Commissioner Edgar.

1                   **COMMISSIONER EDGAR:** Thank you. I had a  
2 question probably for Mr. Smith.

3                   On one of your, I think it was actually Slide  
4 4, it talks about joint use poles and the joint  
5 inspections, and that is another issue that I recall  
6 there being some discussion about a few years ago and  
7 how to, you know, best divvy up the responsibility and  
8 the resources and the cost, and so I'm just wondering if  
9 you can elaborate on how that is working now that we're  
10 here a few years later.

11                  **MR. SMITH:** Sure. I think whatever problems  
12 we may have had early on were really just problems of  
13 establishing what the process was going to be. I put it  
14 in the very, very good category. Annually what we  
15 receive from each one of our powers on the power -- our  
16 partners on the power side of the house, basically a  
17 game plan, okay, of what they're going to do in terms of  
18 the critical infrastructure, some of the things you  
19 heard the Florida Power & Light folks talk about. We  
20 get an opportunity to take that ahead of time and assess  
21 that and try to fold that into our plans. There are  
22 workshops that are held that we, that we attend  
23 in-person with the power company. So, you know, just  
24 from, just a plain business logistic standpoint, it's  
25 working very well.

1                   **COMMISSIONER EDGAR:** Good. All right. Thank  
2 you.

3                   **MR. SMITH:** Thank you.

4                   **COMMISSIONER SKOP:** Thank you. Any additional  
5 questions? I just want to thank AT&T and its presenters  
6 for their presentation this morning and all their  
7 efforts on storm hardening.

8                   And, Commissioners, at this point, we're next  
9 scheduled to hear from Verizon. But, again, as the  
10 lunch hour moves toward us, and I promised my colleagues  
11 that I would recognize lunch. I'll look to the bench to  
12 see what the pleasure is. My thought, my thoughts would  
13 be to go to 12:30, then break for lunch, but perhaps we  
14 can cover both of the remaining presentations by then.

15                   (Inaudible. Microphone off.)

16                   **COMMISSIONER SKOP:** Okay. Thank you. All  
17 right. Our next presenter is Verizon, and the  
18 Commission will hear from Mr. Cardenas.

19                   **MR. CARDENAS:** Good afternoon, everybody. My  
20 name is Chris Cardenas. I'm the Emergency Operations  
21 Center Manager for the State of Florida. I appreciate  
22 the opportunity to talk with you this morning on Verizon  
23 Telecom's emergency plans for 2010.

24                   From an overview perspective, I'll be  
25 presenting on four major subjects today. I'll paint a

1 high level overview of our telecom presence in Florida.  
2 I'll then outline our emergency operations  
3 organizational structure for managing events. Next I'll  
4 break down key functionalities for our Emergency  
5 Operations Center, then I'll move into what we're doing  
6 within Verizon Telecom to prepare ourselves for 2010.

7 I think it's important to paint a high level  
8 picture of what Verizon Telecom has in Florida and  
9 visualize why it's critical to proactively manage and  
10 maintain our emergency plans. We provide voice, data  
11 and video in the Central Florida area which covers  
12 approximately 5,000 square miles and about 1.2 million  
13 access lines. We employ over 3,900 employees, maintain  
14 over 1,600 telecom fleet vehicles, and maintain a  
15 presence in 300 buildings across the Central Florida  
16 area. With this investment in the Florida communities,  
17 we want to ensure we maintain the network when a crisis  
18 hits.

19 The EOC structure is based on a centralized  
20 point of contact to maximize the consistency and  
21 productivity of the teams involved. It also creates an  
22 environment to leverage perspectives from a preparation  
23 perspective and a recovery perspective. The National  
24 Emergency Control Center is the national liaison that  
25 manages events that cross multiple regions within our

1 footprint. They also provide additional support in  
2 bringing in tools and resources needed and our  
3 communications team for company leaders. They provide  
4 weather monitoring, reporting to assist us in tracking  
5 the event. And what we have pictured there on the right  
6 is the network or the National Emergency Control Center.  
7 During an event it's open 24 by 7 and it provides us  
8 continual feedback to help us manage through the crisis.

9 Our RCC, our Regional Control Center, consists  
10 of our region's executive team and members from key  
11 business units. The team works as the policy group to  
12 maintain consistency in planning and communications,  
13 along with maximizing the productivity by keeping  
14 everybody on the same page. The Region Control Center  
15 interfaces with the National Emergency Control Center  
16 and is the hub for communication both internally and  
17 externally.

18 The Division Control Center includes our  
19 dispatch leaders along with other key business unit  
20 managers who work with the field on plant protection and  
21 damage assessment. They provide checks and balances for  
22 all the teams in the field like construction, the field  
23 technicians, central office, engineering groups, et  
24 cetera. They compile the data received from the field  
25 and create a service restoration plan. They also track

1 trouble volume and funnel all that data up through the  
2 Region Control Center.

3 The Damage Assessment Group, the DAG, is on  
4 the bottom of that organizational structure, and they're  
5 the folks in the frontline. They are a combination of  
6 working team leads from multiple business groups working  
7 together to protect the outside plant facilities and  
8 provide a status on the damages. They also assist the  
9 Division Control Center in creating those emergency  
10 restoration plans, and they are also linked into the  
11 Region Control Center.

12 Here on Slide 7 is a visual picture of what we  
13 have in a typical Region Control Center conference call.  
14 It's made up of key members of each business unit within  
15 our organization, key members including folks like our  
16 regulatory group, field operations, real estate,  
17 security, human resources and so on.

18 On this slide I now want to talk through some  
19 of the important items we manage in the Region Control  
20 Center prior to, during and after a hurricane. We are  
21 continually updating our emergency plans based on  
22 changes in the organization, changes in resources and  
23 equipment, and lessons learned from previous exercises  
24 and events. The flow chart there on the right depicts  
25 the emergency plan which is sparked by an event or



1 exercise. We respond and begin the recovery process for  
2 our organization and resume business. From there we  
3 move on to restoring the facilities and returning to  
4 normal. The information we learn from this we review  
5 and update our plans with, and we're prepared to circle  
6 all around again.

7 For roles and responsibilities, the Region  
8 Control Center manages multiple plans to be prepared for  
9 different events. The Area Preparedness Plan supports  
10 multiple scenarios, primarily hurricanes. The Mission  
11 Critical Plans are specific for our call centers and our  
12 region centers. So if we have a situation where we have  
13 to evacuate, then we can move those calls out to other  
14 areas. And we also have locations where we can put our  
15 staff, if needed.

16 The Work Stoppage Plan is primarily driven  
17 around labor and contractual challenges that may occur,  
18 and then the Pandemic Plan for any pandemic activities  
19 that we may experience.

20 We will be linked with the county EOCs. We  
21 provide dedicated contacts to work in their EOCs when  
22 applicable. With our regulatory team and the RCC, we'll  
23 provide updates to the Commission on the impact to us  
24 and the progress that we're making in restoration and  
25 provide communications to DMS telecommunications and the

1 wireless providers.

2 On Slide 10, we continue to facilitate the  
3 event out of our Emergency Operations Center which is  
4 located in Temple Terrace, Florida. This location has a  
5 full generator backup and is away from the evacuation  
6 zones. Our dispatch team who facilitates the DCC, as we  
7 mentioned earlier, and the network team also manage  
8 operations out of the same building. We have food,  
9 bedding and stored food -- and -- we have food and  
10 bedding stored for short-term lodging.

11 We've also scheduled a hurricane exercise for  
12 June the 8th specific for Florida, and we'll be  
13 participating in a national event facilitated by the  
14 NECC on June 21st. Updates to both these exercises will  
15 be made to our plans based on the lessons learned from  
16 the events.

17 Here on Slide 11 we talk a little bit about  
18 pole hardening. This is our fourth year on the pole  
19 hardening initiative program. To date we've inspected  
20 half of the pole inventory through the rigorous  
21 inspection process. Poles that fail are replaced. We  
22 don't do the repairs. We go ahead and replace the poles  
23 that fail the inspection. And we work very closely with  
24 the other utilities when our facilities are impacted.

25 Each hurricane season we increase our

1 materials on hand by 10 percent. We also secure backup  
2 tools. For example, we secured an additional  
3 850-kilowatt generator and have accommodation trailers  
4 like you see there below and comfort trailers available  
5 to us. We also proactively conduct routines on our  
6 network. We do annual testing and monthly generator  
7 testing. We also prepare for an event and go through  
8 our checklist of items and run additional routines at  
9 those times.

10 We do more than just plan for hurricanes. We  
11 had an exercise conducted nationally in the Washington,  
12 D.C., area. Verizon conducted a national disaster  
13 recovery exercise to show how critical communication  
14 infrastructure can be restored following a catastrophic  
15 event. In this scenario we had a commercial airliner  
16 and a private airliner collide in mid-air over the  
17 Northern Virginia area. Some of that debris landed on  
18 Verizon facilities. And this gave us an opportunity to  
19 utilize some of the tools we had in place and also to  
20 ensure that our plans have the components to address  
21 unique scenarios that come up versus the ones that are  
22 always visible and not on the forefront.

23 Before I go into questions, you know, one of  
24 the questions that was brought up was, you know, what  
25 keeps us nervous or what keeps us up late at night? And

1 I think probably, as mentioned earlier by several other  
2 folks, is Verizon has presence in a lot of the coastline  
3 up through, from Florida up through New York and New  
4 Jersey and along in the Gulf Coast, including primarily  
5 Texas. So the one thing that always has me worried is  
6 an event that crosses multiple areas, and then the  
7 resources and tools available to manage through it.  
8 We've experienced it before and we've successfully gone  
9 through it. One of the most recent ones I recall was  
10 Hurricane Ike which came up through Texas, but what a  
11 lot of people didn't realize is that it caused a lot of  
12 damage up in the midwest areas because that event was so  
13 large. And so we managed through both events  
14 simultaneously very well.

15 But with that said, I'll open it up to any  
16 questions you may have for me today.

17 **COMMISSIONER SKOP:** Questions from the bench?  
18 Hearing none, thank you, Mr. Cardenas. Appreciate all  
19 your efforts and that of Verizon.

20 **MR. CARDENAS:** Thank you very much.

21 **COMMISSIONER SKOP:** Okay. Commissioners, our  
22 last scheduled presenter is CenturyLink, and it looks  
23 like Mr. Miller and Ms. Khazraee will be presenting.

24 **MR. MILLER:** Thank you, Mr. Chairman and  
25 Commissioners. Hopefully I can get us out of here at

1 12:30.

2 All right. My name is Eric Miller. I'm Vice  
3 President for CenturyLink. For those of you who may not  
4 be familiar, CenturyLink is actually a result of the  
5 acquisition of CenturyTel of Embarq in the middle of  
6 last year. We have approximately 1.4 million access  
7 lines in the State of Florida and employ about  
8 3,800 employees in the state.

9 I'm not getting it to go forward here.

10 (Technical difficulties with PowerPoint  
11 presentation.)

12 All right. Well, I'm going to go ahead and  
13 start talking. Hopefully you have the presentation in  
14 front of you. Our, our approach is one of an ongoing  
15 preventative approach as much as possible, that's both  
16 through design and communication that's out there. We  
17 put storm hardening requirements in all of our  
18 engineering as we add to our plant in the state. Or  
19 when we have a situation where a storm has come through  
20 and we have to re-engineer an area, we obviously  
21 re-engineer with the idea that a storm could come back  
22 through at any point in time.

23 Additionally, as some of my peers have  
24 referenced, we conduct ongoing maintenance with our  
25 generators. We have fixed generators that serve the

1 digital line devices out in the field and then have a  
2 fleet of portable generators that are stored throughout  
3 the State of Florida.

4 In preparation for hurricane season, we go out  
5 and maintenance all those generators, the portable  
6 generators that are out there, and then ensure that we  
7 have adequate fuel onsite to handle any situation that  
8 may arise.

9 Additionally, we have an ongoing maintenance  
10 project throughout the year doing battery replacement  
11 throughout the facility so that -- both through the  
12 backup power as well as battery power we have the  
13 ability to ensure service in the case of an outage.

14 Similar to my peers, we have an ongoing  
15 process of pole inspections and go throughout  
16 determining whether those are hardened. If they're not,  
17 we go through and replace them if we have any issues.

18 As the storm approaches, we take an approach  
19 that emphasizes communication. We have local resources  
20 in place throughout the State of Florida that before any  
21 storm should occur, they've established a relationship  
22 with the local Emergency Operation Centers so that they  
23 can go through and be called at the point that a  
24 hurricane may be coming through or any other weather  
25 event. Again, those are located locally and participate

1 from a local standpoint.

2 We also have Emergency Operation Centers  
3 within our organization located in North Florida, South  
4 Florida and Central Florida that are put on notice any  
5 time a storm is identified that could be approaching the  
6 state. We receive daily updates from our National  
7 Operation Center during hurricane season, and then calls  
8 are initiated if there's any risk that's identified.

9 We communicate regularly and frequently both  
10 internally and externally to make sure all the resources  
11 are in place. Our network operation centers, as you may  
12 have heard reference before, we have a network operation  
13 center focused on the State of Florida that is located  
14 here in Tallahassee. Nationally we have network  
15 operation centers located in Monroe, Louisiana, Gardner,  
16 Florida, I mean -- Gardner, Florida -- Gardner, Kansas,  
17 and La Crosse, Wisconsin.

18 After the storm, we activate our rapid  
19 response teams. We have supplies placed along with  
20 tools and materials throughout the State of Florida and  
21 in adjoining states that can be used in the event of a  
22 weather event. We activate a rapid response team, which  
23 are employees that have been identified to move  
24 throughout the state and go in after we've identified  
25 that an area is safe to enter.

1           We mobilize area survey teams to canvass the  
2 area, prioritize the work that's involved, so focusing  
3 on those facilities that are needed for any type of  
4 recovery first, and then migrating into residential  
5 service at that point in time. We begin restoration  
6 immediately and then focus on the priorities that I just  
7 identified. And then finally we collect any forensic  
8 data to identify anything that we may want to improve in  
9 the future; changes to the plant, changes to facilities  
10 to keep any type of outage from occurring in the future.  
11 So I wrapped that up relatively quickly, and I would  
12 open it up to questions at this point in time.

13           **COMMISSIONER SKOP:** Thank you. Questions from  
14 the bench?

15           Commissioner Edgar.

16           **COMMISSIONER EDGAR:** Any issues in particular?  
17 I mean, very good overview and thank you. Any issues in  
18 particular that would be helpful to bring to our  
19 attention?

20           **MR. MILLER:** No. I'll just reference what  
21 some of my peers did as far as, you know, getting into  
22 areas where emergency personnel have cordoned that off.  
23 You know, if we have folks -- we try and use folks in  
24 company vehicles, but obviously if we're trying to get  
25 people in there, whether it's contractors or even our



1 employees in their personal vehicles, we have run into  
2 issues in the past. We've taken the step of identifying  
3 for our rapid response teams, you know, identification,  
4 both badges and then also documentation that they're  
5 part of a rapid response team so that hopefully when  
6 they get into the area, but that would be the main thing  
7 that I would bring up.

8 **COMMISSIONER EDGAR:** Thank you.

9 **MR. MILLER:** No problem.

10 **COMMISSIONER SKOP:** Thank you. Any additional  
11 questions? All right. Thank you, Mr. Miller.  
12 Appreciate it.

13 **MR. MILLER:** Thank you.

14 **COMMISSIONER SKOP:** Commissioners, at this  
15 point, barring any other presenters, which I don't see  
16 any, I just wanted to look to the bench for concluding  
17 comments or questions. Hearing none, I just wanted to  
18 make one concluding comment. I just wanted to thank all  
19 of today's presenters or participants for their  
20 informative presentations and commend the respective  
21 companies for their ongoing infrastructure hardening and  
22 storm preparation efforts that their teams have been  
23 undertaking on behalf of the customers. So with that,  
24 staff, are there any other additional matters that we  
25 need to address before we adjourn?

1           **MS. BENNETT:** I'm hearing a sidebar here. Let  
2 me check with staff and make sure that they don't have  
3 any additional questions.

4           **COMMISSIONER SKOP:** All right. Thank you.

5           (Pause.)

6           **MS. BENNETT:** We don't have any additional  
7 questions or procedural matters.

8           **COMMISSIONER SKOP:** All right. Thank you.  
9 With that, Commissioners, we stand adjourned. Thank  
10 you.

11           (Workshop concluded at 12:25 p.m.)

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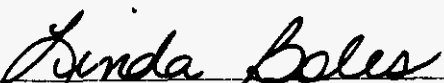
1 STATE OF FLORIDA )  
2 COUNTY OF LEON ) : CERTIFICATE OF REPORTER

3  
4 I, LINDA BOLES, RPR, CRR, Official Commission  
5 Reporter, do hereby certify that the foregoing  
6 proceeding was heard at the time and place herein  
7 stated.

8 IT IS FURTHER CERTIFIED that I  
9 stenographically reported the said proceedings; that the  
10 same has been transcribed under my direct supervision;  
11 and that this transcript constitutes a true  
12 transcription of my notes of said proceedings.

13 I FURTHER CERTIFY that I am not a relative,  
14 employee, attorney or counsel of any of the parties, nor  
15 am I a relative or employee of any of the parties'  
16 attorneys or counsel connected with the action, nor am I  
17 financially interested in the action.

18 DATED THIS 28<sup>th</sup> day of May,  
19 2010.

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23  
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25  
  
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