

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

DOCKET NO. 110138-EI

PETITION FOR INCREASE IN
RATES BY GULF POWER COMPANY

COMMISSION
CLERK

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Volume 6

Pages 901 through 1052

PROCEEDINGS: HEARING

COMMISSIONERS
PARTICIPATING: CHAIRMAN ART GRAHAM
COMMISSIONER LISA POLAK EDGAR
COMMISSIONER RONALD A. BRISE
COMMISSIONER EDUARDO E. BALBIS
COMMISSIONER JULIE I. BROWN

DATE: Tuesday, December 13, 2011

TIME: Commenced at 1:50 p.m.
Concluded at 4:05 p.m.

LOCATION: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: MICHELLE SUBIA, RPR
Notary Public in and for the State of Florida
at Large

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APPEARANCES: (As heretofore) COMMISSION CLERK

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CERTIFICATE OF REPORTER

1052

1 P R O C E E D I N G S

2 (Transcript follows in sequence from
3 volume 5.)

4 MR. STONE: Mr. Chairman, may I speak briefly?

5 CHAIRMAN GRAHAM: Sure.

6 MR. STONE: I was not present when you
7 adjourned for lunch and I apologize for that, but
8 my understanding is prior to the break there was
9 some question about the availability of the
10 intervenor witnesses, and I would like to on Gulf's
11 behalf reaffirm our previously expressed
12 willingness to allow the testimony and exhibits,
13 along with any discovery and deposition
14 transcripts, of any of the remaining intervenor
15 witnesses for whom staff does not have any live
16 cross to be entered into the record without the
17 need for these witnesses to personally appear at
18 this hearing. I understand that that will be all
19 of the remaining intervenor witnesses, provided
20 that their depositions are entered into the record.

21 CHAIRMAN GRAHAM: Okay. Mr. Saylor.

22 MR. SAYLER: Yet again, we thank Gulf for the
23 offer, but we respectfully decline.

24 CHAIRMAN GRAHAM: No, I wanted you to start
25 asking questions.

1 MR. SAYLER: Oh, excuse me, I thought you were
2 asking me to respond to that.

3 CHAIRMAN GRAHAM: No.

4 MR. SAYLER: All right.

5 Thereupon,

6 RAYMOND J. GROVE
7 was called as a witness, having been previously duly
8 sworn, was examined and testified as follows:

9 CROSS EXAMINATION

10 BY MR. SAYLER:

11 Q Mr. Grove, my name is Erik Sayler. I
12 represent the Office of Public Counsel and I represent
13 your customers. And I want to thank you for coming out
14 here today. I have a few questions for you, and
15 hopefully it will go pretty quickly. We'll just start.

16 If you will take a moment -- first off, you
17 are the current manager of power generation services for
18 Gulf Power; is that correct?

19 A That is correct.

20 Q All right. Would you please refer to your
21 Schedule 7 attached to your direct testimony, please?

22 A I have it.

23 Q All right. And this is the same schedule you
24 have a few corrections on. And just give a moment for
25 everyone to be able to turn to it.

1 According to the schedule, you would agree
2 that Gulf's projected amount for total production O&M
3 expense is 110 million; is that correct?

4 A For the test year?

5 Q For the test year.

6 A Yes, sir.

7 Q All right. And that projected amount is
8 nearly 20 million more than what Gulf actually spent in
9 2010; isn't that correct?

10 A It's about 18 million.

11 Q 18 million.

12 If you look on your schedule, the line labeled
13 "Total Outages," do you see those lines?

14 A Yes, sir, I do.

15 Q And you would agree that the 2012 projected
16 outage expense is 23 million, correct?

17 A That is correct.

18 Q And that is at more than twice the actual 2010
19 actual incurred outage costs; is that correct?

20 A It is.

21 Q And you would agree that the 2012 projected
22 outage expense is more than -- 7 million more than the
23 2009 outage costs, correct, outage costs for 2009 being
24 14.1 million?

25 A I would agree, but I would also like to point

1 out that the outages in a given year could be for
2 different units. For example, for 2009 the outages may
3 have been for units -- smaller units or may not have
4 included boiler and turbine work, and in 2011, '12,
5 whatever year, it's different every year.

6 **Q All right. But it is true, is it not, that**
7 **the projected outage costs for 2012 are significantly**
8 **higher than the outage costs for 2009 and 2010? Is that**
9 **correct?**

10 A They are higher.

11 **Q All right. And you would also agree that the**
12 **projected outage costs is higher than any of the five**
13 **prior years from 2006 to 2010; is that correct?**

14 A Yes, sir, I would agree with that.

15 **Q And you would agree that the average outage**
16 **expense for the previous five years is approximately**
17 **\$11 million a year; is that correct, if you were to do**
18 **the math?**

19 A I would prefer to do the math.

20 **Q Okay. There's a little adding machine-type**
21 **calculator over there.**

22 A Unfortunately, these are solar batteries so
23 it's taking me a second.

24 **Q Take your time, we want you to get it right.**

25 CHAIRMAN GRAHAM: There's one that runs off of
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1 general electricity right there.

2 THE WITNESS: Yeah, I see it. It's
3 \$11 million.

4 BY MR. SAYLER:

5 **Q All right. And that average of \$11 million**
6 **for 2006 through 2010 is quite a bit higher -- or excuse**
7 **me -- quite a bit lower than the average for 2011**
8 **through 2015; is that correct?**

9 A It is lower. But once again, I would like to
10 point out, different outages, different scope of work.
11 We're talking about a time where we're holding costs
12 down. And one of the ways in generation we do that is
13 by limiting the type of work we're doing or doing it
14 differently --

15 **Q Okay.**

16 A -- so that it does cost less.

17 **Q And you said that you're holding costs down.**
18 **And that's just for 2009; is that right, because 2009**
19 **seems to be quite a bit higher than the other years,**
20 **2006 through 2010?**

21 A I would say it's a combination, because even
22 as far back as 2007, we're starting to look at the
23 forecast years '07, '08, '09, '10, '11 and we're
24 starting to see the numbers get larger.

25 **Q Okay.**

1 A And so we're starting to manage those outages
2 in a way that we keep the costs a little lower so we
3 don't have to do this.

4 **Q All right. But it is your testimony now that**
5 **for 2011 through 2015 you're not holding the costs down?**

6 A No, I would say -- what I would say is that we
7 have budgeted what we feel is the appropriate level to
8 maintain the reliability and efficiency of our
9 generating fleet.

10 **Q And this has been asked of other witnesses,**
11 **but is Gulf able to keep the lights on at this time with**
12 **its current level of spending?**

13 A Yes. And as I pointed out in my testimony,
14 we've reached that point. Through historical spending,
15 you can do that with a well-maintained system for a
16 period of time. But then it reaches a time where you
17 can't continue to do that and you have to spend
18 additional money to ensure the reliability of the
19 system.

20 **Q All right. Thank you, Mr. Grove. I'm trying**
21 **to do my best to ask yes or no questions to kind of get**
22 **through my examination, so to the extent possible -- and**
23 **if you need to expound upon that, perhaps your counsel**
24 **on redirect can help with that.**

25 **If you look at the "Special Projects" lines**

1 for the same period of time, 2006 through 2010 and '11
2 through '15, you would agree that the special project
3 budget has increased quite a bit?

4 A I'm just doing simple math. I would say that
5 it has increased by a couple of hundred thousand dollars
6 a year.

7 Q Right. It's a small dollar amount, but it's
8 still a significant increase in that budget line.

9 Now, the last two questions along this line of
10 questioning, hopefully, in your testimony on page 27,
11 you testified that the projected level of production O&M
12 expenses are representative of Gulf's going-forward
13 production O&M beyond 2012; is that correct?

14 A Could you point me towards the line you're
15 referring to?

16 Q Line, let's see --

17 A I'm sorry, I found it.

18 Q But you would agree that it's your testimony
19 that the production O&M expense in your Schedule 7 is
20 representative of a going-forward O&M expenses; is that
21 correct?

22 A Yes, sir, it is.

23 Q To support this going-forward assertion in
24 your testimony, besides the factors addressed in your
25 testimony, did Gulf commission any external studies to

1 show that the production O&M expenses for 2012 and
2 beyond are truly representative of going-forward
3 production O&M amounts; yes or no?

4 A We did not incur external review of those --
5 of our budget amounts.

6 Q Okay. Has Gulf Power ever entertained doing
7 such an evaluation?

8 A I don't know the answer to that.

9 Q Okay. To your knowledge, has Gulf Power ever
10 entertained that?

11 A I really can't say, sir.

12 Q Okay. Earlier in your testimony today you
13 said that Gulf was trying to keep expenses down prior to
14 2007, I believe. Do you recall saying that?

15 A I don't. I think I said since around 2007.

16 Q And since around 2007 has Gulf Power been
17 thinking about filing a rate case?

18 A I would say that it's on our mind every year.

19 Q All right. The next line of questioning
20 regarding production of workforce. And I do know that
21 you address some of this in your rebuttal testimony, but
22 I'm planning to stick to the areas of your direct
23 testimony and also the current state.

24 In your position as the power generation
25 services manager, you're involved in budgeting the

1 **number of employees that are needed in your functional**
2 **area; is that correct?**

3 A I would say it's not correct. I would say
4 that that is the plant manager's responsibility.

5 Q Okay.

6 A And it simply rolls to me.

7 Q All right. And do you ever at any time look
8 at the number of employees that the plant manager says
9 they need and then reduce that, say that's too many, we
10 don't have the money?

11 A That's not my call. I would leave that
12 decision up to the plant managers and to my boss.

13 Q All right. And were you a plant manager at
14 one time for Gulf?

15 A No, sir, I was not.

16 Q Okay. If you know, this next question is when
17 Gulf budgets for an employee in production, do you
18 include only the employees that you believe are
19 absolutely needed?

20 A We budget for the folks that we feel are
21 necessary to maintain the reliability of our system,
22 yes.

23 Q Now, would you agree that just because the
24 company may believe that a particular position is
25 justified or needed, would you agree that it may not

1 **always fill that position?**

2 A I would say there are circumstances that in a
3 situation where you start out the year with a plan --
4 because that's all a budget really is is a plan. And as
5 you move through the year, certain things happen,
6 somebody leaves the job, you also have an issue with a
7 piece of equipment, there aren't additional dollars
8 available from that plant to take care of that
9 equipment.

10 You might hold off hiring that position or
11 several positions in order to make sure you effectively
12 maintain the unit and then backfill that work with
13 either contract folks or work some folks overtime or
14 just -- you don't do it right then.

15 **Q Okay. So you said that sometimes -- if I may**
16 **try to restate -- sometimes you fill the position but**
17 **another full-time Gulf employee, sometimes with contract**
18 **labor, and sometimes you just don't fill it; would that**
19 **be a fair statement or restatement?**

20 A I want to be careful. What I'm saying is that
21 the position that has become vacant, for example, a
22 mechanic at the plant, you might not fill that position.
23 And you still have the same number of work orders that
24 you have to work and so what you do is you assign the
25 existing workforce to get that work done. And what may

1 happen is you may take care of all of your critical
2 issues, and something that's a little lower down on the
3 priority list you might let go.

4 **Q Okay. On page 63 of your testimony, you**
5 **describe the number of full-time equivalents that Gulf**
6 **is projecting for their test year. Are you there?**

7 A Yes, sir.

8 **Q Okay. And in your direct testimony for the**
9 **test year, you have budgeted labor costs equivalent to**
10 **394 full-time employees for production. Do you see**
11 **that?**

12 A I see that.

13 **Q Is that number still current; 394?**

14 A No, it is not. And as I discussed in my
15 rebuttal, we went back to the plants to talk to them
16 about what we -- what's really going to happen, is this
17 what we think is going to happen. And we made the
18 decision to move those dollars, ten employees, most of
19 them at Plant Schultz, from labor to contract labor. It
20 did not change the bottom line of our O&M budget for
21 2012, we simply moved the dollars from labor dollars
22 into another category.

23 **Q Okay. And just to be sure that I'm clear,**
24 **when you talk about labor dollars, you're talking about**
25 **Gulf full-time employees or full-time equivalents,**

1 correct?

2 A That is correct.

3 Q And then for contract labor, that would be an
4 employee that -- or somebody that Gulf would employ but
5 does not get benefits and you can hire and let go as
6 needed?

7 A Yes, sir. In general what we would do is we
8 would hire somebody to fill some of the work that would
9 have otherwise been done by that employee.

10 Q All right. Also in your testimony you said
11 Gulf has budgeted labor costs. When you said "budgeted
12 labor costs," you're referring to 394 full-time Gulf
13 employees, correct?

14 A That is correct.

15 Q But your total budget dollar, is that still
16 the same or are you just saying that now it's 394
17 full-time Gulf employees plus ten contract labor
18 employees?

19 A Maybe the simplest way to answer this is to
20 look at Schedule 7. And on Schedule 7 you would see
21 that for 2012 the budgeted labor dollars is
22 approximately 30 million 828. And what I'm suggesting
23 is that that number has now dropped by ten full-time
24 equivalents and those dollars are now embedded in
25 baseline other.

1 So as we go through and -- and I apologize, but
2 what we're looking at here is a budget that was a budget
3 cycle. We do a five-year budget cycle -- in this case
4 '11 through '15. In the current budget cycle which is
5 now being developed for '12 through '16, for 2012 we have
6 shifted those dollars from labor to contract labor.

7 **Q Okay. And how much would that be?**

8 A I could not answer that question.

9 **Q All right. Would that be something that you**
10 **would be able to tell us on your rebuttal, be able to**
11 **come up with that number?**

12 A I will make a point of getting that ready,
13 sir.

14 **Q All right. Thank you.**

15 **So going forward with my examination, should**
16 **we now instead of referring to 394 production FTE,**
17 **should we call that 384 production full-time**
18 **equivalents?**

19 A Yes, sir. And, in fact, in my rebuttal
20 testimony, I've made that change.

21 **Q To date how many of that 389 full-time Gulf**
22 **employees has Gulf actually hired?**

23 MR. GUYTON: Objection. I think he misstated
24 a number here.

25 MR. SAYLER: Okay. Is it --

1 MR. GUYTON: I think you meant to say 384 and
2 you said 389. I just want to make sure the record
3 is clear.

4 MR. SAYLER: Okay. My apologies. Thank you.
5 I meant 384.

6 BY MR. SAYLER:

7 **Q Of the 384 full-time Gulf employees for**
8 **production, how many are currently hired?**

9 A I don't know that, sir.

10 **Q Would that be something you would know on your**
11 **rebuttal?**

12 A In my rebuttal?

13 **Q I mean, would you be able to tell us when we**
14 **asked you -- examined -- asked you again when you come**
15 **up for rebuttal?**

16 A Yes, I think so.

17 **Q Okay.**

18 A And keep in my mind what I was focusing on in
19 my testimony, in my rebuttal testimony, was the delta
20 between the full-time equivalent -- the actual full-time
21 equivalence at the end of 2010 and the budgeted
22 full-time equivalence at the end -- or for the year
23 2012. And we're trying to give you a flavor through all
24 discovery of what was happening with those positions.

25 **Q Okay. Most of the remainder of my questions**

1 would potentially relate to those numbers and I will
2 reserve that for rebuttal, just to give you time to find
3 out some of those answers to save Commission time
4 because I know we're trying to move things along.

5 So just really the questions I have for you to
6 think about for your rebuttal would be how many
7 employees have you hired to date as opposed to what
8 you're projecting and a few questions that may relate to
9 that, and we'll go from there.

10 MR. SAYLER: So with that, Mr. Chairman,
11 I'll --

12 CHAIRMAN GRAHAM: Ms. Kaufman.

13 CROSS EXAMINATION

14 BY MS. KAUFMAN:

15 Q Good afternoon, Mr. Grove. Vicki Gordon
16 Kaufman on behalf of the Florida Industrial Power Users
17 Group, some of your biggest consumers of electricity.

18 Let me start by saying that I think that
19 Mr. Burroughs referred a question to you in my
20 examination and that was what is the number of
21 megawatts, ballpark, needed currently to serve customers
22 of the Gulf service territory?

23 A Today?

24 Q Yes.

25 A Ballpark?

1 **Q Ballpark.**

2 A I don't have it with me, but once again, I
3 think witness Caldwell talked about it and witness Moore
4 talked about it. We have to have megawatts to serve the
5 very peak and so I would say that our peak for 2012 is
6 somewhere around 2,700 megawatts, maybe -- 2,700 to
7 3,000. I don't have that number with me, but it's
8 close.

9 **Q Thank you. I recognize that it's not a static**
10 **number, but that's helpful.**

11 **In your opening I -- and this relates to some**
12 **of the questions that Mr. Sayler was asking you about**
13 **the increase in the number of FTEs in your area of**
14 **production O&M. Correct me if I'm wrong, but did you**
15 **say that you didn't want to add those new employees**
16 **during the period when your customers were struggling**
17 **and you are adding them on now?**

18 A We intentionally withheld filling some
19 positions and redirected those dollars to other
20 resources.

21 **Q And did you also say that you did that in the**
22 **prior year because your customers were -- I think you**
23 **said struggling, but I interpreted that to mean, you**
24 **know, in dire economic straits.**

25 MR. GUYTON: Objection to the form of the
 PUBLIC SERVICE COMMISSION

1 question. It's kind of a -- she's putting words in
2 the witness's mouth.

3 BY MS. KAUFMAN:

4 Q Okay. Well, when you -- I think you did use
5 the word that your customers were struggling; would you
6 agree with that?

7 A I think I used the word in my summary.

8 Q In your summary, yes.

9 A That at a time when the customers were
10 suffering or "struggling" I think is word I used.

11 Q And what did you mean by your comment that the
12 customers were struggling?

13 A The word was "struggling." What I meant was
14 that there were a lot of events that occurred across the
15 nation, and particularly in Northwest Florida, that had
16 resulted in financially some people struggling to
17 make -- you know, to get things done.

18 Q And would you agree with me that you still
19 have many customers that are struggling?

20 A I would agree there are customers that are
21 having a difficult time, as there have been for years.

22 Q Yeah. And would you also agree that the
23 impacts of, for example, the BP oil spill and I guess
24 what people are calling the Great Recession clearly have
25 not been fully mitigated, have they?

1 A I don't know that much about the BP oil spill
2 and what the effects have been to our customers. I
3 think the second part of your question was --

4 **Q The Great Recession.**

5 A -- the Great Recession. I don't think there's
6 a person that hasn't felt that in some way.

7 **Q I wanted to ask you some questions about the**
8 **planning process that you talk about on page eight of**
9 **your testimony, and I want to be sure that I understand**
10 **when Gulf Power engages in planning, it does that in**
11 **conjunction with the other Southern Company, the other**
12 **Southern Company, sister companies like Georgia Power,**
13 **Alabama Power?**

14 A We do.

15 **Q Okay. So Gulf is not part of in Florida what**
16 **we call the FRCC as far as planning?**

17 A That is a true statement.

18 **Q Okay. And I think you also say that Gulf is a**
19 **very small part of the Southern System, right?**

20 A Yes, I would say that we're about 7 percent of
21 the Southern System, which really provides our customers
22 with some incredible benefits.

23 **Q So if Gulf Power were intending to add a large**
24 **amount of generation, would it do that in conjunction in**
25 **planning with the other sister companies?**

1 A You would have to define for me when you say
2 "large" what exactly do you mean?

3 **Q Over 1,000 megawatts.**

4 A I think that we added -- I think the question
5 your answering is --

6 **Q Yes, sir.**

7 A The answer to your question -- one goes before
8 the other -- but I think the other is no. I think the
9 fact that we did the Central Alabama project, which was
10 almost 1,000 megawatts, clearly shows that we did that
11 project on our own.

12 **Q And so that that project there was no**
13 **consultation with the other Southern Companies?**

14 A Only to the extent that we agreed on load and
15 what generation resources were needed to meet that load.

16 **Q If you turn to page 27, please.**

17 A I'm there.

18 **Q Okay. Line 15 -- you discussed this topic a**
19 **little bit with Mr. Sayler -- but you say "Historical**
20 **average leveling of production O&M for the years 2006**
21 **through 2010 are not representative of Gulf's**
22 **going-forward level of production O&M," correct?**

23 A Yes, ma'am, that's my testimony.

24 **Q Okay. Did you forego maintenance that was**
25 **required, for example, in 2008?**

1 A I would not characterize it as forego. What I
2 would characterize it as we extended cycles, we did
3 things differently.

4 Some examples: Instead of going in and
5 cutting out a whole section of the boiler that might
6 need to be replaced, we might do weld overlays. We did
7 things differently that in the short-term you can do and
8 maintain the reliability and efficiency of the unit. In
9 the long-term, that's not going to work.

10 Q Okay. So am I correct to say that you did not
11 forego any maintenance in -- did we say 2008 -- that the
12 company felt was necessary to continue to safely and
13 reliably generate power?

14 A I would say that we --

15 Q If you can answer yes or no, I think that
16 would be helpful.

17 A Could you ask me the question again?

18 Q I don't know if I can.

19 Would it be your testimony that in 2008 then,
20 the company did not forego any maintenance that was
21 necessary to safely and reliably operate its plants?

22 A I would say we did not. I think the proof is
23 in our performance.

24 Q And would you say similarly in 2009 and 2010
25 you did not forego any maintenance that was needed to

1 **safely and efficiently operate your plants?**

2 A It's difficult when you're saying "forego"
3 anything because what we did is we did things
4 differently.

5 **Q Okay.**

6 MS. KAUFMAN: Again, I don't mean to interrupt
7 the witness.

8 CHAIRMAN GRAHAM: No, it's all right.

9 Sir, if you can answer the question either yes
10 or no and a brief explanation. If you don't
11 understand the way the question is worded, you're
12 able to restate the question and she can
13 acknowledge yes or no and then you can answer that
14 question.

15 BY MS. KAUFMAN:

16 **Q Okay. And it's really the same question that**
17 **I asked you about 2008, I just want to be clear that I**
18 **understand your testimony to be that in neither 2009 nor**
19 **2010 did the company -- I say "forego" -- but did the**
20 **company fail to do any maintenance that was needed to**
21 **keep your plants operating reliably and efficiently?**

22 A No, and I think my -- the answer is no, we did
23 things differently. And once again, had we foregone
24 something, I think what you would have seen was a
25 degradation in our reliability or our heat rate. We did

1 the things that were necessary.

2 **Q So your testimony would be you did the things**
3 **that were necessary during the 2006 through 2010 period**
4 **to keep your plants operating reliably and efficiently?**

5 A I would say that my answer is yes, but we did
6 them differently. I think had you given an engineer the
7 choice of how we would have addressed that issue, we
8 might have addressed it differently.

9 **Q But you certainly didn't jeopardize it in any**
10 **way that would have hindered the safety or reliability**
11 **of the operation of your plants, did you?**

12 MR. GUYTON: Objection, asked and answered.

13 CHAIRMAN GRAHAM: I think she's just
14 verifying.

15 THE WITNESS: One more time. I apologize.

16 BY MS. KAUFMAN:

17 **Q That's okay, it gets hard sometimes. I just**
18 **wanted to have you be clear that in the 2006 to 2010**
19 **period, you did not jeopardize those plants in any way**
20 **as to their operational -- operations and reliability by**
21 **the way you maintained them?**

22 A I think by -- I think the answer is -- it's
23 just not a simple yes or no. I would say that we did
24 the things that were needed to keep the plants running.
25 Certainly there was potentially more risk with some of

1 the decisions we made, but they were decisions that were
2 made based on engineering assessments.

3 **Q Thank you, Mr. Grove.**

4 MS. KAUFMAN: That's all I have, Mr. Chairman.

5 CHAIRMAN GRAHAM: Major Thompson.

6 MAJOR THOMPSON: No questions.

7 CHAIRMAN GRAHAM: Mr. Wright.

8 MR. WRIGHT: No questions, Mr. Chairman.

9 Thank you.

10 CHAIRMAN GRAHAM: Staff.

11 CROSS EXAMINATION

12 BY MS. KLANCKE:

13 **Q Mr. Grove, as the manager of generation**
14 **services for Gulf Power Company, you were Gulf's witness**
15 **regarding issue numbers seven, 11, 70, 82, and 84; is**
16 **that correct?**

17 A I apologize, I do not have a copy of that in
18 front of me.

19 **Q That's okay.**

20 A Thank you.

21 **Q With respect to the substance of those issues,**
22 **they deal with -- number seven has been stipulated, the**
23 **quality of service; number 11, the capital costs of the**
24 **Perdido renewable landfill gas facility, which we**
25 **discussed extensively in your deposition; number 70,**

1 **Gulf's proposed increase in employee positions?**

2 A Yes, ma'am.

3 **Q Number 82, adjustments to O&M expenses to**
4 **normalize the scheduled outages?**

5 A Yes, ma'am.

6 **Q And finally 84, the appropriate amount of**
7 **production O&M plant expense?**

8 A Yes, ma'am.

9 **Q Is that correct?**

10 A (Nodding head affirmatively.)

11 **Q Do you recall having your deposition taken on**
12 **Tuesday, November 15th, 2011 in this case?**

13 A Yes, I do.

14 **Q I've had passed out and before you a document.**
15 **Is that document the transcript of that deposition?**

16 A Yes, I believe it to be that.

17 **Q Did you have an opportunity to review and sign**
18 **this deposition?**

19 A Many times review, sign once.

20 MS. KLANCKE: For your ease of reference,
21 Commissioners, this deposition transcript has been
22 identified in composite exhibit as Staff's Exhibit
23 Number -- Hearing Exhibit No. 148.

24 (Exhibit No. 148 was marked for
25 identification.)

1 BY MS. KLANCKE:

2 Q Having reviewed and signed this deposition
3 transcript, if I were to ask you these same questions
4 today, would you have the same or similar responses?

5 A Similar.

6 MS. KLANCKE: At this time, I would like to
7 have this deposition transcript moved into the
8 record.

9 MR. SAYLER: OPC objects for the reasons
10 stated earlier.

11 MS. KLANCKE: FIPUG objects as well.

12 MR. WRIGHT: Join the objection.

13 MR. GUYTON: Gulf has no objection. I would
14 note for the record that issue 82 was dropped.

15 MS. KLANCKE: That's correct, and seven was
16 stipulated.

17 For clarity of the record, I would like to
18 note that there are two-late filed deposition
19 exhibits with regard to what I'm asking to be moved
20 into the record. Contained in 148 is only with
21 respect to the deposition transcript and not with
22 respect to the two late filed exhibits to the
23 deposition.

24 CHAIRMAN GRAHAM: Ms. Klancke, you're going to
25 have to state that one more time.

1 MS. KLANCKE: Contained in Hearing Exhibit
2 No. 148 were two late-filed exhibits to the
3 deposition transcript. I am not seeking to have
4 them moved in. I am only seeking to have moved in
5 the deposition transcript.

6 CHAIRMAN GRAHAM: Okay. So we are just moving
7 just the deposition?

8 MS. KLANCKE: Correct.

9 CHAIRMAN GRAHAM: And the three objections are
10 noted. We will move this into the record, Exhibit
11 148.

12 (Exhibit No. 148 received in evidence.)

13 CHAIRMAN GRAHAM: Ms. Klancke, while we're
14 here, I just want to point out to you we did not
15 move 146 into the record. You are aware of that?

16 MS. KLANCKE: Correct.

17 CHAIRMAN GRAHAM: Okay. Continue.

18 MS. KLANCKE: With respect -- with that being
19 done, staff has no questions for this witness.

20 CHAIRMAN GRAHAM: Okay. Commissioners.

21 (No response.)

22 CHAIRMAN GRAHAM: Redirect.

23 REDIRECT EXAMINATION

24 BY MR. GUYTON:

25 **Q Mr. Grove, Ms. Kaufman asked you about the**
PUBLIC SERVICE COMMISSION

1 megawatts needed to serve peak. Do you recall that line
2 of questions?

3 A I do, sir.

4 Q What are the company's reserve margin
5 requirements?

6 A Our planning reserve margin is 15 percent.

7 Q When the company is serving its peak, does it
8 plan to match that peak identically or does it count on
9 having additional operating reserves available?

10 A We have what we call spending reserves. You
11 would have more megawatts online, not at full load, so
12 that if something should happen, if a line should -- if
13 a unit should trip, you can simply ramp the other units
14 up and maintain the system.

15 Q Would those megawatts and spending reserve be
16 included on the total that would be necessary to serve
17 peak load?

18 A They would.

19 MR. GUYTON: That's all we have. Thank you.

20 CHAIRMAN GRAHAM: Exhibit 2 is entered into
21 the record.

22 (Exhibit No. 2 received in evidence.)

23 MR. GUYTON: We move Exhibit 18.

24 CHAIRMAN GRAHAM: Page six, move Exhibit 18
25 into the record.

1 (Exhibit No. 18 received in evidence.)

2 CHAIRMAN GRAHAM: Is that all of the exhibits?

3 (Affirmative response.)

4 CHAIRMAN GRAHAM: Okay. Your next witness.

5 Thank you, Mr. Grove.

6 MR. GUYTON: We call Ms. Erickson to the

7 stand.

8 Thereupon,

9 CONNIE ERICKSON

10 was called as a witness, having been previously duly

11 sworn, was examined and testified as follows:

12 DIRECT EXAMINATION

13 BY MR. GUYTON:

14 Q Ms. Erickson, were you previously sworn?

15 A I was.

16 Q Would you please state your name for the
17 record?

18 A My name is Connie Erickson, and I work at One
19 Energy Place, Pensacola, Florida 32520.

20 Q And what is your position?

21 A I am Gulf's comptroller.

22 Q Ms. Erickson, did you or did Gulf have
23 occasion to file with the Commission on July 8th your
24 direct testimony containing 40 pages?

25 A Yes.

1 **Q** Do you have any corrections to your direct
2 **testimony?**

3 A I do.

4 **Q** Would you share those with the Commission,
5 **please?**

6 A Sure. I have organized them, actually, in
7 terms of topic, and I have two topics. One is a wrong
8 joint ownership. On page eight, line 25, 874,000 should
9 be 846,000. On page nine, line five, 10,682,000 should
10 be 10,654,000. And then on line 21 -- or on page 21, I
11 have two corrections. Line 24, 4.184 million should
12 have been 4.881 million. And on line 25, 874,000 should
13 be 846,000.

14 And then on page 32 in relation to the
15 property damage accrual, on line nine, 97.7 million
16 should be 93.9 million. And on line 11, 51.7 should be
17 50.5 million.

18 **Q** Ms. Erickson, if I were to ask you the same
19 **questions as appear in your direct testimony today,**
20 **would your answers be the same as you've just amended**
21 **them?**

22 A Yes, they would. But I also have some
23 corrections to the exhibits.

24 **Q** We'll get to that in just a minute.

25 A Okay.

1 MR. GUYTON: We would ask that Ms. Erickson's
2 direct testimony be inserted into the record as
3 though read.

4 CHAIRMAN GRAHAM: We will insert
5 Ms. Erickson's direct testimony into the record as
6 though read.

7 (Whereupon, prefiled direct testimony
8 inserted.)

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1 GULF POWER COMPANY

2 Before the Florida Public Service Commission
3 Prepared Direct Testimony of
4 Constance J. Erickson
5 Docket No. 110138-EI
6 In Support of Rate Relief
7 Date of Filing: July 8, 2011

8 Q. Please state your name and business address.

9 A. My name is Constance J. Erickson. My business address is One Energy
10 Place, Pensacola Florida, 32520.

11 Q By whom are you employed?

12 A. I am employed by Gulf Power Company (Gulf or the Company). I serve
13 as Gulf's Comptroller.

14 Q. What are your responsibilities as Gulf's Comptroller?

15 A. I am responsible for the financial and regulatory accounting functions of
16 the Company. My duties include maintaining Gulf's corporate accounting
17 records in accordance with Generally Accepted Accounting Principles in
18 the U.S. (GAAP) and in accordance with the Uniform System of Accounts
19 as prescribed by the Federal Energy Regulatory Commission (FERC) and
20 adopted by the Florida Public Service Commission (FPSC or the
21 Commission). I have responsibility for the preparation of Gulf's financial
22 statements and various financial reports required by the U.S. Securities
23 and Exchange Commission and the FPSC.

24

25

1 Q. Please state your prior work experience and responsibilities.

2 A. From 1987 to 1992, I was employed with the audit division of Arthur
3 Andersen & Co. From 1992 to 2002, I held various senior financial
4 positions with GNB and Exide Technologies and with Graco Inc. In 2002,
5 I accepted employment with Southern Company and have held various
6 financial positions, including Comptroller and Director of Customer
7 Operations and Information Technology with Southern Company Gas and
8 Director of Financial and Contract Services with Southern Company
9 Services, until being named Comptroller of Gulf effective January 14,
10 2006.

11

12 Q. What is your educational background and professional certification?

13 A. I graduated from the University of North Dakota in 1987 with a Bachelor of
14 Accountancy degree. Also, I am a licensed Certified Public Accountant
15 and a member of the American Institute of Certified Public Accountants.

16

17 Q. What is the purpose of your testimony?

18 A. My testimony (a) sets forth and justifies Gulf's 2012 Operations &
19 Maintenance (O&M) budget within the Administrative & General (A&G)
20 function, (b) justifies Gulf's 2012 A&G benchmark variance for expenses
21 other than employee benefits, (c) supports the need to increase Gulf's
22 property damage reserve, (d) discusses the depreciation and tax
23 expenses included in the test year, and (e) explains Gulf's projected test
24 year expense for uncollectibles.

25

1 Q. Are you sponsoring any exhibits?

2 A. Yes. I am sponsoring Exhibit CJE-1, Schedules 1 through 5. Exhibit
3 CJE-1 was prepared under my direction and control, and the information
4 contained therein is true and correct to the best of my knowledge and
5 belief.

6

7 Q. Are you sponsoring any of the Minimum Filing Requirements (MFRs) filed
8 by Gulf?

9 A. Yes. The MFRs that I sponsor or co-sponsor are listed on Schedule 1 of
10 Exhibit CJE-1. The information contained in the MFRs I sponsor or co-
11 sponsor is true and correct to the best of my knowledge and belief.

12

13 Q. How are the Company's accounting records maintained?

14 A. Gulf maintains its books and records in accordance with GAAP and the
15 rules and regulations prescribed for public utilities in the Uniform System
16 of Accounts published by the FERC and adopted by the FPSC.

17

18

19 **I. GULF'S 2012 ADMINISTRATIVE AND GENERAL EXPENSES**

20

21 Q. What is Gulf's A&G O&M expense budget for 2012 test year?

22 A. Gulf projects an O&M expense level for the A&G function of \$78,453,000
23 in the test year.

24

25

1 Q. Is Gulf Power's projected level of A&G expenses of \$78,453,000 in 2012
2 reasonable and prudent?

3 A. Yes. The projected level of A&G expenses is both reasonable and
4 prudent. Gulf's 2012 A&G O&M expenses are based on the extensive
5 budget preparation and review process that each planning unit follows.
6 This process ensures that every item included in the budget is based upon
7 the most accurate and up-to-date assumptions.

8
9 The A&G expense budget consists of a wide range of corporate expenses
10 that are not associated with any particular operating function. There are a
11 number of planning units within the A&G function: Accounting, Finance,
12 Treasury, Human Resources, Information Technology (IT), External
13 Affairs, and Corporate Services. Each planning unit within the A&G
14 function is responsible for developing budgets for employees as well as
15 office supplies and expenses within its unit.

16
17 The remaining A&G expenses - insurance, employee benefits, and other
18 miscellaneous expenses - are budgeted at a corporate level using the
19 latest assumptions for the projected period.

20
21 Q. Is Gulf's projected level of A&G expenses of \$78,453,000 in 2012
22 representative of a going forward level of A&G expense beyond 2012?

23 A. Yes. As noted above and discussed by Gulf Witness Buck, the
24 Company's budget process is very thorough, and O&M projections are
25 prepared at a detailed level for a five year period. Schedule 2 of Exhibit

1 CJE-1 compares total A&G expenses, including the net operating income
2 adjustments, for the 2012 test year with the projections for 2011 and the
3 three years 2013 through 2015. A&G expenses identified in the budget
4 process for the years 2011 and 2013 through 2015 are in line with the
5 2012 A&G expenses, with the exception of employee benefit expenses in
6 2013 through 2015.

7

8 Q. Please address the primary factors that have driven Gulf's overall A&G
9 expenses up since Gulf's prior rate case.

10 A. Excluding employee benefits costs, which are addressed by Gulf
11 Witnesses Twery and Crumlish, there are five primary factors that have
12 resulted in significant increases in Gulf's A&G expense over the decade
13 since Gulf's last base rate increase. Most of these cost drivers were
14 beyond Gulf's control, and even with attempts to mitigate the impact of
15 these drivers, Gulf has experienced rising A&G expenses.

16

17 The first major driver of increased A&G costs was the passage of the
18 Sarbanes-Oxley Act of 2002. The Sarbanes-Oxley Act was the response
19 of Congress to several well known corporate failures in which misleading
20 financial data was reported to investors and regulators. The Sarbanes-
21 Oxley Act not only significantly impacted the level of work required by the
22 Company's external auditors to issue an opinion on the Company's
23 financial statements, but also required Gulf's management to assess the
24 internal controls over financial reporting of the Company. Both of these
25 developments have led to significantly increased levels of A&G expenses

1 related to external audit fees and internal controls, as I discuss later in my
2 testimony.

3
4 The second major driver of increased A&G expense since Gulf's last rate
5 case was the September 11, 2001 terrorist attack. As a result of
6 unanticipated and unprecedented losses in the insurance markets and the
7 prospect that there might be further terrorist related events and losses,
8 Gulf's premiums associated with its property and public liability insurance
9 have increased dramatically.

10

11 A third driver of increased A&G expenses since the last rate case was the
12 particularly severe hurricane seasons of 2004 and 2005. Once again, like
13 September 11, there were heavy losses in the insurance markets. This, in
14 turn, increased the premiums for property insurance. Gulf was affected by
15 three Category 3 storms during this period.

16

17 A fourth driver of A&G costs was the financial crisis beginning in 2008,
18 which affected many financial institutions. As a result of the near collapse
19 of the financial markets, Gulf was affected by rising costs associated with
20 obtaining adequate financing.

21

22 The last significant driver of increased A&G expenses since the last rate
23 case was necessary technology upgrades to Gulf's accounting,
24 purchasing, and work order management systems. These upgrades and
25 their necessity are addressed in greater detail later in my testimony.

1 Q. The Commission has historically employed an O&M benchmark
2 calculation in base rate proceedings. How does Gulf's 2012 A&G
3 expense forecast compare to the A&G O&M expense benchmark?

4 A. The A&G benchmark is \$57,736,000. This calculation is described in Gulf
5 Witness McMillan's testimony. Gulf's projected 2012 A&G expenses are
6 \$78,453,000. These A&G expenses exceed the A&G benchmark by
7 \$20,717,000. These values are shown on Exhibit CJE-1, Schedule 3.

8

9 Q. Previously, you mentioned that Gulf's proposed level of A&G expense was
10 reasonable and prudent. Please elaborate on this in light of the
11 benchmark variance.

12 A. Gulf's 2012 A&G expense budget is the product of a sophisticated and
13 demanding budget process that has been described at a corporate level
14 by Mr. Buck and at a functional level by me and other witnesses. This is
15 the budget process that Gulf employs year in and year out to manage its
16 business. In that process, Gulf does not use the Commission's O&M
17 benchmark approach. Gulf's budget process is very robust and considers
18 matters beyond the Consumer Price Index (CPI) and customer growth.
19 Gulf's projected A&G O&M expenses are reasonable, prudent, and
20 necessary.

21

22 Moreover, as the discussion below shows, a multitude of A&G expense
23 increases in the electric utility industry are totally unrelated to either
24 customer growth or inflation. In the A&G area, costs can be and are
25 driven by other outside factors. Examples of these include employee

1 benefits and property insurance increases in excess of the CPI, audit and
2 compliance cost increases due to new governmental regulations, and
3 treasury related cost increases due to the recent financial crisis.

4
5 Q. Please address how Gulf has justified its \$20,717,000 A&G benchmark
6 variance.

7 A. Gulf's A&G benchmark variance is justified by Mr. Twery, Ms. Crumlish
8 and by me. Mr. Twery and Ms. Crumlish justify Gulf's A&G O&M
9 benchmark variance in the area of employee benefits. The employee
10 benefits variance of \$10,116,000 is roughly half of Gulf's total A&G O&M
11 benchmark variance. This amount includes the Net Operating Income
12 (NOI) adjustment to pensions and other employee benefits included in Mr.
13 McMillan's testimony. This variance consists primarily of a \$6,938,000
14 variance in retirement plan expense and a \$3,302,000 variance in medical
15 benefits cost. The remaining employee benefit amounts are below the
16 benchmark variance.

17
18 I justify the remaining A&G O&M benchmark variance of \$10,601,000 with
19 justifications in the following areas addressed further in my testimony and
20 on Exhibit CJE-1, Schedule 3:

| | | |
|----|---------------------------------------|-------------|
| 21 | Insurance | \$4,648,000 |
| 22 | Duplicate Charges | 1,689,000 |
| 23 | External Auditing / Internal Controls | 1,453,000 |
| 24 | Treasury Costs | 976,000 |
| 25 | Joint Ownership | 874,000 |

| | | |
|---|------------------------------------|----------------|
| 1 | Accounting, Supply Chain, and Work | |
| 2 | Order Management Systems | 546,000 |
| 3 | Rate Case Expense | 249,000 |
| 4 | Rent | <u>247,000</u> |
| 5 | Total | \$10,682,000 |

6

7

A. Insurance

8 Q. What is the benchmark variance for Insurance expense on Exhibit CJE-1,
9 Schedule 3?

10 A. The 2012 level for Insurance expense is \$14,077,000, which is \$4,648,000
11 above the benchmark. The three components of insurance that are above
12 the benchmark and the associated variance amounts are property
13 damage insurance of \$2,389,000; injuries and damages (I&D) insurance
14 of \$457,000; and Gulf's property damage reserve accrual of \$1,802,000.

15

16 Q. Please explain what is included in Insurance expense on Exhibit CJE-1,
17 Schedule 3.

18 A. Insurance consists primarily of premiums for insurance policies, which
19 cover property damage and I&D costs, and the annual accruals to the
20 property damage and I&D reserves. The Company is self-insured for
21 costs not covered by external insurance policies.

22

23 Property damage insurance protects the Company against losses and
24 damages to owned or leased property used in operations. Gulf's property
25 damage insurance is provided through the Company's All-Risk property

1 damage policy. This policy generally covers damage to the Company's
2 property except for transmission and distribution (T&D) facilities.
3 Insurance for T&D facilities is not widely available, and what is available is
4 cost prohibitive; therefore, Gulf is self-insured for its T&D facilities. The
5 property damage reserve is Gulf's self-insurance mechanism used to
6 cover certain costs of restoration as allowed by the FPSC in Docket No.
7 070011-EI, Order No. PSC-07-0444-FOF-EI, which are not covered by
8 insurance (i.e., T&D facilities) and insurance policy deductibles.

9
10 Insurance related to I&D includes the cost of insurance and accruals to the
11 I&D reserve to protect the Company against I&D claims by employees or
12 others that are not covered by insurance. I&D costs also include the cost
13 of labor and expenses incurred in I&D activities. For example, expenses
14 for the Company's public liability policy are included in I&D costs. This
15 policy covers third party bodily injury and property damage resulting from
16 most company operations. The I&D reserve is used to cover I&D costs
17 not covered by insurance and insurance policy deductibles. This reserve
18 balance is based on an annual accrual of \$1,600,000 less charges against
19 the reserve. The annual accrual amount was approved by the FPSC in
20 Order No. PSC-04-0453-PAA-EI, Docket No. 040218-EI.

21
22 Q. Please address why Gulf's 2012 property damage insurance expense of
23 \$4,407,000 exceeds the property damage insurance benchmark by
24 \$2,389,000.

25

1 A. The increase in the Company's property insurance costs, excluding the
2 annual property damage reserve accrual, is primarily driven by the events
3 of September 11, 2001 and the natural disaster events (hurricanes) in
4 2004 and 2005, which caused major property damage in Gulf's service
5 area. Additionally, the particularly severe 2004 and 2005 hurricane
6 seasons highlighted to insurers the risk of the potential loss for coastal
7 companies who have assets exposed to wind and storm surge. As a
8 result, insurance premiums have surged. These increases far exceed
9 customer growth and the rate of inflation. They are impacted more by
10 actual losses and potential risks, which impact the property insurance
11 market in general.

12
13 Q. What, if anything, has Gulf done in the face of surging property damage
14 insurance costs to mitigate their impact?

15 A. Gulf used and continues to use insurance brokers to search the insurance
16 market for premium savings. As a result, Gulf made changes in our panel
17 of insurers in pursuit of premium savings. Additional steps Gulf has taken
18 to ensure the competitiveness of property damage insurance costs
19 include:

- 20 ● Benchmarking with industry peers;
- 21 ● Broker reports on current market conditions, recent placements and
22 coverage cost comparisons with other client companies;
- 23 ● Competitive bids among insurers;
- 24 ● Benchmark comparison of broker compensation; and

25

- 1 • Periodic evaluation of program structures to explore possible
2 premium savings.

3
4 Even with these significant efforts to mitigate costs, Gulf has experienced
5 property damage insurance expense growth in excess of the O&M
6 benchmark. This is simply an area where the O&M benchmark does not
7 capture the causes underlying the growth of the expense.

8

9 Q. Why is the cost for I&D contributing to the benchmark variance?

10 A. The increase in Gulf's insurance costs related to I&D is primarily driven by
11 the events of September 11, 2001. This event highlighted the risk with
12 insurers of the potential public liability. As a result, I&D insurance
13 premiums have increased. These increases do not track customer growth
14 and the rate of inflation, as premiums are impacted more by actual losses
15 and potential risks which impact the insurance market in general. The
16 cost for I&D insurance has exceeded the O&M benchmark by \$457,000.

17

18 Q. What actions has Gulf undertaken to mitigate the cost of its I&D insurance
19 coverage?

20 A. Gulf has taken the same steps for I&D coverage as it has taken for
21 property damage coverage. However, even with these significant efforts,
22 the cost of this insurance has outpaced the combined rate of customer
23 growth and inflation.

24

25

1 Q. Of Gulf's \$4,648,000 Insurance expenses O&M benchmark variance, what
2 portion is associated with the property damage reserve accrual?

3 A. The projected cost for the Company's annual accrual to the property
4 damage reserve is \$6,800,000, which exceeds the benchmark by
5 \$1,802,000. As I discuss later in my testimony, this annual accrual level is
6 the level of the expected average annual loss to be covered by the
7 reserve as determined in Gulf's 2011 Hurricane Loss and Reserve
8 Performance Analysis. Maintenance of a property damage reserve that
9 can handle a significant but not catastrophic storm spreads the cost of
10 storms out to each generation of Gulf's customers and helps avoid the
11 situation in which customers who happen to be served during a storm
12 event or shortly thereafter have to absorb all or the bulk of a storm's cost
13 through a storm surcharge.

14

15 B. Duplicate Charges

16 Q. Your next category of A&G O&M benchmark justification is in the area of
17 Duplicate Charges. Please explain Duplicate Charges and the benchmark
18 variance in that account.

19 A. FERC Account 929, duplicate charges, is a credit A&G expense account
20 used as an offset to other A&G expense accounts. FERC defines this
21 account in the Code of Federal Regulations as an account that "shall
22 include concurrent credits for charges which may be made to operating
23 expenses or to other accounts for the use of utility service from its own
24 supply. Include, also, offsetting credits for any other charges made to
25 operating expenses for which there is no direct money outlay." The credit

1 included in the test year is \$1,095,000. This exceeds the benchmark
2 calculation by \$1,689,000. There are two reasons for this variance: a
3 decline in office space used by non-Gulf employees and an accounting
4 change implemented in May 2010.

5

6 Q. Can you provide an example of credits charged to the duplicate charges
7 account?

8 A. When Gulf provides assistance to another electric utility in a storm
9 situation, the costs are billed out to the other utility. Some of those costs
10 are A&G costs. When the other utility pays Gulf for the costs of its crews,
11 these payments are not treated as revenues; they are treated as a credit
12 to expenses. The credit to A&G expenses is booked to FERC Account
13 929.

14

15 Q. Can you explain what you mean by the decline in office space used by
16 non-Gulf employees?

17 A. When non-Gulf employees use Gulf's office space, they are charged an
18 occupancy expense based on actual costs. The 929 account gets
19 credited for this charge. Since 2002, billings for the use of space in Gulf's
20 offices have declined due to a decrease in the amount of space being
21 used by others from 38,000 square feet to 17,000 square feet. Billings for
22 office space included in the 2002 test year were \$1,239,000. Actual
23 billings for office space credited to the 929 account were \$591,000 in
24 2010. In 2012, Gulf expects to bill \$612,000 for office space. This is

25

1 reasonable based on the actual billings from 2010. This decline in space
2 occupied by others accounts for \$1,158,000 of the benchmark variance.

3

4 Q. Earlier you mentioned there had been an accounting change in May 2010
5 for Account 929. Please explain that accounting change.

6 A. Prior to May 2010, the benefits costs associated with the billings of the
7 Gulf employees working on storm restoration for another utility were
8 credited to the duplicate charges account, Account 929. Since May 2010,
9 these benefits, including pensions and employee insurance, are now
10 being credited to the benefit accounts rather than to duplicate charges.
11 This accounting change results in an equal offset between these
12 accounts.

13

14 Q. How has this accounting change impacted the duplicate charges account?

15 A. The credits going to the duplicate charges account are now less than they
16 were prior to May 2010. Since the credit to duplicate charges in 2012 is
17 smaller than the benchmark credit, this appears as an increase to non-
18 employee A&G expenses, when it is merely an accounting change. This
19 accounting change accounts for \$505,000 of the benchmark variance.

20

21 Q. Is the total amount of the duplicate charges credit Gulf has in this test year
22 reasonable?

23 A. Yes.

24

25

1 C. External Audit / Internal Controls

2 Q. Please address the A&G benchmark variance for the External Audit /
3 Internal Controls expense.

4 A. The projected cost for external audit fees is \$1,301,000 in 2012, which
5 exceeds the benchmark by \$1,031,000. The projected internal controls
6 expenses of \$422,000 are necessary for the Company to comply with the
7 financial reporting and internal controls components of the Sarbanes-
8 Oxley Act. There is no benchmark amount for the projected internal
9 controls expenses since the Sarbanes-Oxley Act was passed subsequent
10 to the Company's last base rate case. Both benchmark variances total to
11 \$1,453,000 and are predominately due to new compliance requirements
12 resulting from the passage of the Sarbanes-Oxley Act.

13
14 Q. Please discuss the key requirements mandated by the passage of the
15 Sarbanes-Oxley Act.

16 A. Sections 302 and 404 of the Sarbanes-Oxley Act of 2002 (the Act) directly
17 impacted the Company's financial reporting and internal control
18 requirements. Section 302 requires the Company's Chief Executive
19 Officer (CEO) and Chief Financial Officer (CFO) to certify in the
20 Company's periodic Securities and Exchange Act filings that the
21 information material to the Company's filing has been properly disclosed
22 and the effectiveness of the Company's internal controls have been
23 evaluated and properly communicated. Section 404 requires the
24 Company's CEO and CFO to attest to the design and effectiveness of the
25 Company's internal controls over financial reporting.

1 Q. What has been the impact on Gulf of Sarbanes-Oxley Act compliance?

2 A. Compliance with the Act has increased costs for Gulf Power. External
3 audit hours and resulting fees have increased as the Act, along with other
4 regulatory requirements, increased the amount of work required by the
5 Company's external auditors to issue an opinion on the Company's
6 financial statements. Since 2001, auditors have lowered materiality
7 thresholds and put an increased focus on internal controls and
8 requirements to comply with new auditing standards. The creation of the
9 Public Company Accounting Oversight Board (PCAOB) has increased the
10 cost of external audits as auditors now must comply with additional
11 regulatory requirements based on standards issued by PCAOB. Finally,
12 when performing audits, the Company's external auditors must consider
13 numerous complex accounting standards that have been issued since
14 2001. As previously noted, these significant additional outside auditor
15 requirements associated with Sarbanes-Oxley compliance have resulted
16 in an O&M benchmark variance of \$1,031,000. This compliance results in
17 additional assurance regarding financial data for customers, regulators,
18 and investors. These additional costs above the O&M benchmark are
19 entirely justified.

20

21 Additional resources, primarily labor, have been put in place at Gulf to
22 ensure compliance with the Act. These resources are used to determine
23 compliance requirements of the Act, provide guidance and assistance in
24 monitoring to meet those requirements and provide an overall evaluation
25 of the design and operating effectiveness of Gulf's internal controls over

1 financial reporting as required under the Act. As previously noted, these
2 additional Gulf resources associated with Sarbanes-Oxley compliance
3 have resulted in an O&M benchmark variance of \$422,000. These
4 additional costs above the O&M benchmark are entirely justified.

5

6

D. Treasury Costs

7 Q. Please address the A&G benchmark variance for Treasury Costs.

8 A. The projected Treasury Costs for 2012 is \$1,077,000, which is \$976,000
9 above the benchmark. Treasury Costs include rating agency fees and
10 commitment fees for lines of credit. Rating agency fees are assessed by
11 each of the three major rating agencies, Moody's, Fitch, and Standard &
12 Poor's. Each of the rating agencies has a different formula for the
13 calculation of fees, but essentially they are based on annual debt issuance
14 activity (both bonds and commercial paper) and total outstanding debt.
15 Commitment fees are charged by banks for entering into a credit facility
16 agreement with the Company (a committed line of credit). Commitment
17 fees are market driven and based on the amount of the line of credit.

18

19 Q. What is the benchmark variance associated with rating agency fees?

20 A. The projected cost for rating agency fees is \$227,000, which is \$205,000
21 over the benchmark.

22

23 Q. Why are rating agency fees contributing to the benchmark variance?

24 A. The rating agencies' services are essential for Gulf to be able to raise
25 capital. All three rating agencies have increased their fees significantly in

1 recent years. Since 2003, their fee rates have grown between 50 and 75
2 percent. The rating agencies' services, and therefore the fees, are
3 necessary for Gulf to be able to raise capital. These fees have risen faster
4 than the combined rate of CPI plus customer growth.

5

6 In addition, in 2010 Gulf made an accounting change in its treatment of
7 rating agency fees. Prior to that time, most of the rating agency fees were
8 capitalized and then amortized to interest expense over the life of debt
9 issues. After a review of the FERC classification of accounts, it was
10 determined that the part of the fees that are related to commercial paper
11 activity and total outstanding debt should be expensed as incurred.

12

13 Q. What is the A&G benchmark variance associated with commitment fees?

14 A. The projected cost for commitment fees is \$850,000, which is \$771,000
15 over the benchmark.

16

17 Q. Why are commitment fees contributing to the benchmark variance?

18 A. The increase in commitment fees is a result of two factors. These factors
19 include an increase in the total lines of credit and an increase in the fees
20 charged by banks for the lines of credit.

21

22 Q. Please explain why Gulf has increased the total lines of credit since the
23 prior test year.

24 A. Gulf currently has \$240 million in committed lines of credit. In April 2003,
25 Gulf had \$66 million in committed lines of credit. This is an increase of

1 \$174 million since 2003. The Company has obtained additional lines of
2 credit for three reasons.

3

4 First, lines of credit are required to provide back-up support for
5 \$65.4 million in daily rate Pollution Control Revenue Bonds (PCBs) that
6 were issued in 2009. These PCBs are marketed daily at rates that are
7 considerably less than Gulf's fixed rate outstanding long-term debt. These
8 lower interest rates more than offset the commitment fees associated with
9 the lines of credit, resulting in lower overall capital costs which benefits
10 customers.

11

12 Second, Gulf's commercial paper program has increased in size from
13 \$60 million when it was originally established in 2001 to \$150 million in
14 2010. The commercial paper program allows Gulf to borrow funds for the
15 short-term at competitive rates, and lines of credit are required as back-up
16 support for the program. Gulf's total capitalization has increased from
17 \$1.4 billion in the previous test year to \$3.2 billion in the 2012 test year.
18 With this increase in total capitalization comes the need for an increase in
19 the amount of short-term debt that the Company may issue, and thus a
20 larger commercial paper program. Including an appropriate amount of
21 short-term debt in the capital structure results in lower overall interest
22 costs compared to the use of only debt with longer maturities.

23

24 Third, due to the instability in the financial markets since 2008, Gulf has
25 increased its liquidity protection by obtaining additional lines of credit.

1 Q. How are commitment fees calculated and priced?

2 A. Commitment fees are generally comprised of two components, an upfront
3 fee for entering into the agreement and an unused fee (a fee for the
4 bank's commitment to make the credit available). Both components are
5 typically calculated as a percentage of the committed line of credit.

6

7 Commitment fees are market driven, and since the financial crisis they
8 have been volatile, reaching 1.0 percent at one stage compared with
9 0.075 percent in 2003. Gulf's current expectation for the test year is that
10 commitments fees will be approximately 0.33 percent, an almost five fold
11 increase.

12

13

E. Joint Ownership

14 Q. Your next area of A&G O&M benchmark variance justification on Exhibit
15 CJE-1, Schedule 3 is shown as "Joint Ownership." Please explain what is
16 included in Joint Ownership and address the associated A&G benchmark
17 variance.

18 A. Joint Ownership refers to Gulf's share of the A&G expenses associated
19 with Mississippi Power's coal-fired units at Plant Daniel. The Plant Daniel
20 units, which are located in Mississippi, are jointly owned by Mississippi
21 Power and Gulf Power. Mississippi Power operates the jointly owned
22 Plant Daniel units, and Gulf shares the cost of the units' operation. The
23 2012 projected costs of Joint Ownership, Gulf's share of the A&G
24 expenses associated with the operation of Plant Daniel, is \$4,184,000,
25 which exceeds the benchmark by \$874,000. The A&G benchmark

1 variance for Joint Ownership is primarily associated with employee
2 benefits. Mr. Twery and Ms. Crumlish will address the benchmark
3 variances associated with employee benefits.

4

5

F. Software Systems

6 Q. Your next A&G benchmark justification shown on Exhibit CJE-1, Schedule
7 3 is shown as accounting, supply chain, and work order management
8 systems. Please explain what is included in accounting, supply chain, and
9 work order management systems and address the related A&G
10 benchmark variance.

11 A. Gulf has implemented new software upgrades to its accounting, supply
12 chain and work order management systems since its last rate case.
13 These upgrades were made under the project name Enterprise Solutions.
14 The variance for the software upgrades represents ongoing operating
15 expenses such as licensing fees, maintenance, and support costs
16 associated with Gulf's recently implemented accounting, supply chain, and
17 work order management systems. The 2012 operational costs associated
18 with these new systems are \$1,959,000, which is \$546,000 above the
19 benchmark. Technology replacements or upgrades are not tied to
20 customer growth or inflation.

21

22 Q. Can you describe the Enterprise Solutions project?

23 A. The Enterprise Solutions project consisted of the installation of Oracle, an
24 integrated business software, and Maximo, an asset management
25 software, to replace the aging accounting, supply chain, and work order

1 management systems that were in use. Oracle and Maximo replaced
2 several IT applications in the accounting, supply chain, and generation
3 areas that were used to input, process, and summarize accounting
4 information, procure and pay for materials and services, and manage work
5 orders.

6

7 Enterprise Solutions leveraged technology to continue providing high
8 reliability and customer service. These new tools provide increased
9 automation and use of electronic routing and approvals to reduce the
10 likelihood of human error. They also facilitate the use of automated
11 internal controls.

12

13 Many of the previous systems were very old and highly customized. They
14 were becoming increasingly difficult to maintain. Some of the application
15 systems had been in place since 1985. The previous General Ledger
16 System was no longer supported by the vendor. Gulf delayed
17 implementing new technology for as long as reasonably possible. Further
18 delaying the implementation of the new system would have prolonged
19 Gulf's dependence on old, unsupported technology, which would have led
20 to increased risk associated with the timely procurement of essential
21 materials and services, and the accurate booking of related costs.

22

23 In today's world, changes in our industry are occurring much faster than
24 ever before. Gulf's goal is to provide a high level of customer service and

25

1 to operate in an efficient manner. Accomplishing this goal requires
2 appropriate technology for the long term.

3

4 Q. Please describe the process that was used to arrive at the solutions that
5 Gulf chose to implement.

6 A. A diverse team of IT, accounting, supply chain, and generation personnel
7 was formed to make a recommendation to executive management on the
8 software to replace the systems that were outdated and unsupported.
9 The team contacted twelve utilities to review the systems they used and
10 discuss their experience with those systems for work management,
11 materials management, procurement, general ledger and accounts
12 payable. The team also sought the advice from vendors and consultants,
13 as well as hosting vendor demos for their products.

14

15 Three alternatives were chosen to evaluate replacing our materials
16 management, procurement, accounts payable and general ledger
17 systems. The three alternatives were:

- 18 1. A combination of Maximo for materials and procurement with
19 Oracle for accounts payable and general ledger.
20 2. Oracle for all applications.
21 3. Systems, Applications, and Products in Data Processing (SAP)
22 for all applications.

23

24 There were pluses and minuses for all three alternatives, but functionality,
25 cost and strategic fit were the drivers that led to the decision to replace our

1 systems with a combination of Maximo and Oracle. Maximo also provided
2 a work order management solution that was also included in the scope of
3 the project. Oracle also has a customer service module that may be
4 viable for our needs if a decision is made in the future to replace our
5 Customer Service System (CSS) system.

6
7 **G. Rate Case Expense**

8 **Q.** The next category of A&G expense that you have shown as an A&G O&M
9 benchmark justification on Exhibit CJE-1, Schedule 3 is rate case
10 expense. Please explain what is included in rate case expense and justify
11 the benchmark variance for this category of expense.

12 **A.** The Company did not include rate case expenses in its 2012 budget;
13 therefore, Mr. McMillan has made adjustments to net operating income
14 and rate base in his exhibit necessary to include the 13-month average
15 unamortized balance of 2011 rate case expense in rate base and the
16 amortization of these rate case expenses in O&M expense in the test
17 year. The majority of the incremental expenses associated with this rate
18 case will be incurred in 2011, but will be deferred and amortized to better
19 match a longer period of time that new rates will be in effect.

20
21 The Company estimates rate case expenses to be \$2,800,000. Gulf is
22 proposing to amortize these rate case expenses over a four-year period
23 beginning in 2012. The jurisdictional net operating income adjustment is
24 an increase in 2012 expenses of \$700,000. This is \$249,000 above the
25

1 benchmark. The jurisdictional rate base adjustment for working capital to
2 reflect the unamortized balance is an increase of \$2,450,000.

3
4 In the decade since Gulf's last rate case, the cost of rate cases has
5 increased markedly. A review of the recent rate case experience of other
6 Florida investor owned electric utilities indicates more intervenors, more
7 discovery, more contested issues and more witnesses than Gulf
8 experienced in its last rate case. When putting together its anticipated
9 rate case budget, Gulf assumed it would have a similar experience. To
10 address these additional anticipated demands, Gulf will have to spend
11 more on incremental internal resources as well as additional outside
12 consulting and legal fees than it did in its last rate case as escalated by
13 CPI and customer growth. The \$2,800,000 level of expenses budgeted
14 and amortized over four years at \$700,000 per year is both reasonable
15 and prudent, even though it exceeds the A&G O&M benchmark
16 calculation by \$249,000 annually.

17

18 H. Rent

19 Q. Your last category of A&G O&M benchmark justification is rent. Please
20 explain what is included in rent on Exhibit CJE-1, Schedule 3 and address
21 the associated benchmark variance.

22 A. Rent includes the rental costs for property that Gulf does not own but
23 uses, occupies, or operates in connection with electric operations of the
24 Company. Gulf is requesting \$294,000 in the test year for the ongoing rent
25 expenses for facilities the Company leases. This exceeds the benchmark

1 calculation by \$247,000. This entire benchmark variance is related to the
2 Pensacola Customer Service Office facility discussed below.

3

4 Q. What has changed since the last rate case to create a need for additional
5 rent expense?

6 A. In 2008, we moved out of our Pace Boulevard building that housed,
7 among other departments, our Pensacola Customer Service Office –
8 where customers come in to pay their bills, sign up for energy efficiency
9 programs and do other business with the Company. We relocated the
10 Pensacola Customer Service Office to a new location selected with
11 customer convenience and access in mind. It is next to a public bus route
12 stop; it has 100 parking spaces; and it is accessible on the ground floor.

13

14 The new rental property required improvements to make it suitable for the
15 customer operations. These leasehold improvements were capitalized
16 and are being expensed over the life of the lease. The lease payments
17 and the additional amount for the leasehold improvements are charged to
18 A&G expense in the rent category. The total expense for this facility in the
19 test year is \$252,000.

20

21 Q. What led to the decision to move out of the Pace Boulevard building?

22 A. One of the departments located at the Pace Boulevard building was Gulf's
23 Distribution Operations Center (DOC). In 2004 the Pace Boulevard facility
24 incurred damage that included blown out windows and minor water
25 damage as a result of Hurricane Ivan. After Hurricane Katrina, Gulf

1 assessed the likelihood of a flooded building if a similar storm surge was
2 experienced like the one in Mississippi during Hurricane Katrina. Gulf
3 decided to relocate the DOC to a more inland Company owned facility.

4

5 In addition, the Pace Boulevard building was built in 1957 and had
6 increasing O&M costs associated with its upkeep. The majority of the
7 remaining departments in the building were relocated to other Company
8 facilities; however, none of these other Company facilities had the parking,
9 bus route proximity and customer access attributes necessary for
10 convenient Customer Service functions.

11

12 Q. Is the amount included in the test year 2012 for the rent of the Customer
13 Service Office facility reasonable?

14 A. Yes. The \$18 per square foot rental fee is reasonable. Gulf compared
15 rents in the downtown area for class "A/B" space. The comparable rents
16 were in the \$16 to \$24 per square foot range.

17

18

19

II. PROPERTY DAMAGE ACCRUAL

20

21 Q. What property damage accrual has been included in the projected test
22 year?

23 A. Gulf has included a property damage accrual of \$6,800,000 in the 2012
24 test year. This represents an increase from Gulf's current accrual of
25 \$3,500,000 per year as approved by the FPSC in the Company's last rate

1 case and results in an NOI adjustment of \$3,300,000 for the test year as
2 discussed in Mr. McMillan's testimony. If the \$3,500,000 annual expense
3 allowed in Gulf's last rate case were escalated for CPI and customer
4 growth, that accrual would be approximately \$5,000,000 per year.
5 However, Gulf proposes an annual accrual of \$6,800,000 per year.

6

7 The \$6,800,000 represents the expected average annual storm loss to be
8 charged to the reserve according to Gulf's 2011 Hurricane Loss and
9 Reserve Performance Analysis (Storm Study). Gulf's Storm Study, which
10 is required pursuant to FPSC Rule 25-6.0143, is attached to my testimony
11 as Exhibit CJE-1, Schedule 5. The expected average annual loss to be
12 covered by the reserve is shown on page 20 of the Study.

13

14 Q. What is the current balance in Gulf's property damage reserve?

15 A. The balance of the property damage reserve as of December 31, 2010
16 was \$27,593,000. With the current accrual of \$3,500,000 per year, this
17 balance will grow to \$31,093,000 by the beginning of the test year,
18 assuming that no property damage is charged to the reserve during 2011
19 (an optimistic assumption). However, as shown on page 5 of Exhibit
20 CJE-1, with the current accrual level of \$3,500,000 and estimated annual
21 charges of \$6,800,000, the expected fund balance in five years will decline
22 to \$11,000,000, and there is a 29 percent probability that the fund balance
23 will become negative within the next five years.

24

25

1 Q. What are the key policy considerations relating to the recovery of property
2 damage costs?

3 A. The Commission has recognized that storm restoration is a cost of
4 providing electric service in Florida and, therefore, is properly recoverable
5 through rates and charges of the Company. While the exact timing of
6 storms cannot be predicted, it is certain that tropical storms and
7 hurricanes will affect Gulf's system over time, and the Company will incur
8 costs for restoring power.

9

10 All customers should contribute to the cost of storm restoration, even if no
11 storm strikes in a particular year. Since storms will occur and only their
12 timing is uncertain, the true cost of providing electric service should
13 include an allowance for a level of restoration activity that approximates at
14 least the average expected annual storm costs over time.

15

16 Q. Please provide a brief history of Gulf's and the Commission's approach to
17 property damage cost recovery.

18 A. Prior to Hurricane Andrew in 1992, Gulf Power maintained commercial
19 insurance coverage for its T&D network. The cost of carrying this
20 insurance was recovered through base rates. The cost of storm
21 restoration, therefore, was spread out to customers over time, largely
22 through the cost of insurance included in the Company's base rate
23 charges.

24

25

1 Following Hurricane Andrew, commercial insurers withdrew from the T&D
2 insurance market. In the absence of commercial coverage, the Company
3 established, and the Commission consistently endorsed, an overall
4 framework which acknowledges that the costs associated with restoring
5 service after storms are a necessary cost of providing electric service in
6 Florida and as such, are properly recoverable from customers. The
7 framework consists of three main parts:

- 8 a. an annual property damage accrual adjusted over time as
9 circumstances change,
10 b. a reserve adequate to accommodate most but not all storm years,
11 and
12 c. a provision for utilities to seek recovery of costs that exceed the
13 reserve.

14
15 Q. How do these mechanisms enable Gulf Power to recover the costs of
16 storm restoration while balancing customer interests?

17 A. These mechanisms allow for on-going recovery of reasonable amounts to
18 provide for the costs of future storms. By spreading the costs over a
19 number of years, rate shock to our customers is minimized. The reserve
20 accrual also ensures that all customers contribute to the cost of recovering
21 from storms, whose timing is unknown.

22
23 Q. What is the appropriate level for the property damage accrual?

24 A. The property damage reserve balance should be sufficient to protect
25 against most years' storm restoration costs but not the most extreme

1 years. This level should reduce the Company's dependence on relief
2 mechanisms such as a storm cost recovery surcharge. The annual
3 accrual should be set at a level to allow the reserve to build modestly in
4 years of no hurricane activity.

5
6 At year-end 2003, Gulf's property damage reserve balance stood at
7 \$26.2 million. In 2004 and 2005, Gulf's system was impacted by three
8 major storms. Hurricane Ivan, a strong Category 3 storm in 2004 caused
9 the reserve to be drawn down by \$97.7 million. In 2005, Hurricane
10 Dennis, another Category 3 storm, caused the reserve to be drawn down
11 by another \$51.7 million. These storms resulted in a deficit reserve
12 balance as high as \$94 million in September 2005. To eliminate this
13 deficit and begin rebuilding the reserve, the Commission authorized a
14 monthly residential storm surcharge between \$0.00257 and \$0.00271 per
15 kwh for 51 months.

16

17 Q. What is the current target level for the reserve?

18 A. The current target level for the reserve is \$25.1 million to \$36 million, as
19 approved by the Commission in Docket No. 951433-EI, Order No. PSC-
20 96-1334-FOF-EI, and affirmed in the Company's last rate case. The storm
21 study shows that with the current accrual level, the balance in the fund is
22 expected to decrease, rather than increase, over the next five years.
23 Increasing the annual accrual to \$6,800,000 with a targeted reserve
24 balance between \$52 million and \$98 million will provide our customers
25 with the best long term solution to storm restoration. This reserve band

1 replicates Gulf's expenses associated with most recent significant storm
2 damage charged to the reserve and would reduce the likelihood of a
3 significant storm cost recovery surcharge in the event of a large storm.
4

5 Q. Will an increase in the accrual to \$6,800,000 allow Gulf to reach its
6 targeted reserve?

7 A. It is possible but not likely. The requested accrual is only at the level of
8 the expected average annual loss to be covered by the reserve.
9 Therefore, if actual losses equal expected losses, the reserve will not
10 increase to its target. An annual accrual in excess of the expected
11 average annual loss would be required to have an expected increase in
12 the reserve balance over time.
13

14 Q. Why is Gulf not requesting an annual accrual in excess of the expected
15 average annual loss?

16 A. Gulf is aware of the impact that the requested accrual will have on rates
17 and has made a conscious decision to limit the requested accrual to the
18 expected average annual loss. While this will likely mean that the reserve
19 will not grow as large as our targets, it should be adequate to maintain the
20 reserve at or near existing levels, absent catastrophic storms or a series of
21 storms that exceed the average annual impacts. Gulf believes that the
22 requested annual accrual is a significant first step in reaching the targeted
23 reserve over the long term.
24
25

1 Q. Why is it important to maintain an adequate reserve?

2 A. There are numerous reasons for maintaining an adequate reserve. First,
3 an adequate reserve greatly diminishes (but does not eliminate) the
4 likelihood of having to impose surcharges on customers to pay for storm
5 losses. Avoiding surcharges in a post-storm period is greatly beneficial to
6 customers as they too have to struggle with the challenges of storm
7 recovery. Second, an adequate reserve acts like an effective insurance
8 policy. It allows "premiums" in the form of rates to be recovered from all
9 customers a little at a time to cover large losses of an infrequent nature.
10 Third, an adequate reserve assures that financial resources are available
11 to quickly and efficiently repair damages and restore service to customers.
12 Fourth, an adequate reserve diminishes the likelihood of the reserve going
13 negative as it did twice in the 2004-2005 time period. And fifth, an
14 adequate reserve allows for insurance deductibles to be met. The
15 deductible for the All Risk policy has increased from \$1 million to
16 \$10 million and \$25 million for named windstorm and wind driven water.

17

18

19

III. DEPRECIATION

20

21 Q. What are Gulf's depreciation expense, dismantlement accruals, and
22 accumulated depreciation balances for the test year?

23 A. Gulf's depreciation expense, including dismantlement, for the test year is
24 \$135,208,000, as shown on MFR F-8. Gulf's 13-month

25

1 average accumulated depreciation balances for the test year, which total
2 \$1,412,339,000, is detailed on MFR B-9.

3

4 Q. What is the basis for Gulf's depreciation expense and dismantlement
5 accruals?

6 A. Gulf's depreciation expense reflects the depreciation rates approved by
7 the Commission in Order No. PSC-10-0458-PAA-EI, issued on
8 July 19, 2010 in Docket No. 090319-EI. Gulf's dismantlement accrual was
9 likewise approved in that same Order. Pursuant to that Order, these
10 newly approved rates were implemented effective January 1, 2010 and
11 will continue through the 2012 test year.

12

13 Q. How was the Advanced Metering Infrastructure (AMI) handled in Gulf's
14 last depreciation study?

15 A. During Gulf's last depreciation study, Gulf identified meter investments of
16 \$12,176,660 that would retire over the 2010-2013 period in connection
17 with its AMI program. The reserve associated with the near-term retiring
18 investments was estimated at \$4,352,459, with anticipated removal costs
19 of \$1,826,499. The resulting net investment of \$9,650,700 was withdrawn
20 from the meter account and placed in a separate account. A reserve
21 transfer of \$9,650,700 was made to cover the amortization related to
22 these meters.

23

24 Q. Does Gulf propose to change how AMI is handled with regard to
25 depreciation?

1 **A. Yes. There have been significant changes to the AMI project since Gulf's**
2 **depreciation study. The move to AMI metering has progressed at a much**
3 **faster pace than projected in Gulf's Depreciation Study and is estimated to**
4 **be substantially complete by the end of 2012. This will leave an**
5 **unrecovered net investment of approximately \$7,088,000 as of**
6 **December 31, 2011. Gulf proposes a capital recovery schedule to**
7 **address the \$7,088,000 remaining investment, which will be amortized**
8 **over a four year period starting in 2012, resulting in \$1,772,000 of annual**
9 **expense and an increase in the 13-month average accumulated**
10 **depreciation reserve of \$886,000 as of December 2012. These amounts**
11 **were provided to Mr. McMillan and are discussed in his testimony.**

12
13 **Q. What is the depreciable life Gulf is proposing to use for AMI meters and**
14 **associated equipment?**

15 **A. Gulf is proposing a 15 year life with no net salvage value for the AMI**
16 **meters and associated equipment. The 15 year life was based on**
17 **discussions with project engineering personnel and consultation with our**
18 **depreciation expert, who agreed that a 15 year life was reasonable due to**
19 **the new technology involved. Using this proposed depreciable life results**
20 **in an increase of approximately \$1,327,000 in depreciation expense in**
21 **2012 and an increase in the 13-month average accumulated depreciation**
22 **reserve of \$616,000 as of December 2012. These amounts were**
23 **provided to Mr. McMillan and are discussed in his testimony. Gulf plans to**
24 **address the net salvage associated with AMI in Gulf's next depreciation**
25 **study when actual experience is available to analyze the data.**

IV. UNCOLLECTIBLE ACCOUNTS

1

2

3 Q. Earlier you stated that your testimony would address Gulf's 2012 level of
4 Uncollectible Accounts expense. What level of Uncollectible Accounts
5 expense does Gulf project for 2012?

6 A. Gulf projects an Uncollectible Accounts expense in 2012 of \$4,143,000.

7

8 Q. Is Gulf's projection of 2012 Uncollectible Accounts expense reasonable
9 and prudent?

10 A. Yes.

11

12 Q Is Gulf's projection of 2012 Uncollectible Accounts expense representative
13 of Uncollectible Accounts expense on a going forward basis?

14 A. Yes. This is shown on Exhibit CJE-1, Schedule 4, which shows Gulf's
15 revenue and projected bad debt factor for every year, 2011 through 2015,
16 in the O&M budget that was the basis for the Company's 2012 test year
17 Uncollectible Accounts expense.

18

19 Q. In Gulf's last rate case, what approved write-off rate for Uncollectible
20 Accounts expense was allowed?

21 A. In 2002, the approved write-off rate was 0.24 percent. Write-offs as a
22 percent of revenue is an industry standard for measuring bad debt
23 performance.

24

25

1 Q. How does Gulf's bad debt expense compare to other utilities?
 2 A. *{Words from original version removed by agreement between counsel for*
 3 *OPD and Gulf.*

4 }
 5 Gulf's 2009 net write-offs was 0.33 percent.

6
 7 Q. What level of write-offs does Gulf project in 2012?

8 A. Gulf projects write-offs for 2012 to be 0.32 percent, which is slightly lower
 9 than 2009 actual. *{Words from original version removed by agreement*
 10 *between counsel for OPD and Gulf. }* Gulf made a \$206,000 NOI
 11 adjustment, as discussed in Mr. McMillan's and Ms. Neyman's testimony,
 12 to write-offs based on a plan for increased collection efforts by Gulf's Field
 13 Service Representatives.

14
 15 Q. What is driving the increased write-off rate?

16 A. As individuals are unemployed, under-employed, facing foreclosure, or
 17 under other financial stress, utility bills can remain unpaid. The effect of
 18 the weak economy has resulted in an increase in Gulf's actual write-offs
 19 factor for 2008, 2009 and 2010 as reflected on MFR C-11.

20
 21 Q. How does Gulf manage its collection process to minimize write-offs?

22 A. Gulf has worked diligently to minimize write-offs through the use of
 23 consistent policies to assess and mitigate risk. Credit scoring is the
 24 resource used to assist in the identification and risk assessment of a new
 25 residential customer. Deposits are collected for residential, commercial

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1 and industrial classes of service based on creditworthiness. Pro-active
2 outbound calling is used to notify customers that payment is necessary to
3 avoid disconnection of service. Management monitors collection-related
4 statistics and has established performance indicators that prompt further
5 evaluation and action.

6

7 Q. Please summarize your justification of Gulf's Uncollectible Accounts
8 expense.

9 A. Uncollectible Accounts expenses do not track with CPI but are generally
10 determined as a percentage of revenues. Gulf's write-off percentage of
11 0.32 percent for the test year is slightly below the level experienced by
12 Gulf in 2009.

13

14

15

V. INCOME TAX EXPENSE

16

17 Q. What amount of income tax expense is included for the 2012 test year?

18 A. Total federal and state income tax provision for the test year is
19 \$63,241,000 as shown on MFR C-22.

20

21 Q. How was this amount calculated?

22 A. The income tax expense was calculated in accordance with GAAP.

23

24

25

VI. SUMMARY

1

2

3 Q. Please summarize your testimony.

4 A. The level of A&G expenses requested in this case is reasonable, prudent
5 and necessary to enable Gulf to continue to provide high quality, reliable
6 electric service to our customers. Although some of these costs have
7 grown more rapidly than the O&M benchmark, I, along with Mr. Twery and
8 Ms. Crumlish, have explained how these variances were influenced by
9 other factors outside the control of the Company and justified their levels.

10

11 Gulf's requested property damage accrual is an appropriate amount that
12 balances the interests of the Company and our customers in accordance
13 with established Commission policy.

14

15 The requested levels of uncollectible accounts and depreciation and
16 amortization expense are reasonable, prudent and necessary. The test
17 year income tax expense has been calculated appropriately.

18

19 Q. Does this conclude your testimony?

20 A. Yes.

21

22

23

24

25

1 CONTINUED DIRECT EXAMINATION

2 BY MR. GUYTON:

3 Q Ms. Erickson, you also had occasion to prefile
4 Exhibit CJE-1 consisting of five schedules?

5 A Yes.

6 Q And you say you have changes to those?

7 A I do, I have two changes. On Schedule 3 where
8 it says, "Joint Ownership," the number 874 should be 846
9 and the total should be 20 -- 20,798 should be 20,770.
10 And then on Schedule 5, page 21, on line five, eight
11 year should be five year.12 Q And with those changes to your exhibit, is it
13 true and correct to the best of your knowledge and
14 belief?

15 A Yes.

16 MR. GUYTON: Mr. Chairman, I believe that
17 exhibit has been identified in the prehearing order
18 as Exhibit 19.

19 CHAIRMAN GRAHAM: So noted.

20 (Exhibit No. 19 was marked for
21 identification.)

22 BY MR. GUYTON:

23 Q Ms. Erickson, would you please summarize your
24 testimony for the Commission?

25 A Sure. Good afternoon, Commissioners. I

1 appreciate this opportunity to provide an overview of my
2 testimony. As you know, a lot has happened since Gulf
3 was here in 2001 for a base rate increase; from the
4 terrorists attacks on 9/11 to the hurricane seasons of
5 2004 and '05 to the Great Recession, a number of
6 significant items have impacted Gulf's overall cost
7 structure.

8 My testimony addresses three primary items.
9 First I discussed Gulf's requested increase in its
10 annual property damage accrual, then I'll address two
11 O&M increase requests, one in customer accounts and one
12 in administrative and general or A&G expenses.

13 I'll start with the property damage accrual.
14 Gulf requests to increase its property damage accrual
15 from 3 and a half million to 6.8 million. The current
16 accrual was established in 1995 before Gulf and its
17 customers experienced two Category 3 hurricanes: Ivan
18 in 2004 and Dennis in 2005.

19 Remember, it is not possible for Gulf to
20 obtain cost effective insurance coverage on its
21 transmission and distribution or T&D assets so this
22 accrual serves as the self-insurance premium for the
23 risk related to T&D. The reserve was inadequate for
24 Ivan and Dennis and as a result, Gulf's customers
25 incurred storm surcharges for 51 months at a time when

1 they were also recovering from their own personal
2 property damage and facing higher insurance premiums and
3 insurance deductibles.

4 Gulf proposes to increase its annual accrual
5 in an effort to diminish the likelihood of a negative
6 reserve and thus a storm surcharge. This requested
7 increase in the accrual is in the best interest of
8 Gulf's customers.

9 Now for the benchmark variances. Gulf has two
10 functional benchmark variances that I address.

11 Benchmark variances arise from comparing the 2002
12 approved O&M expenses escalated by inflation and
13 customer growth to the 2012 requested amounts.

14 The first benchmark variances is in customer
15 accounts. It is attributable entirely to the growth and
16 uncollectable accounts. While Gulf's base rates have
17 not increased in over a decade, its clause revenues have
18 increased causing total revenues to increase. That
19 revenue increase combined with an overall increase in
20 the bad-debt factor due to the Great Recession has
21 resulted in an overall higher level of uncollectable
22 expenses. These expenses have outpaced the O&M
23 benchmark by almost \$2 million despite our enhanced
24 collection efforts.

25 The other O&M benchmark variance I address is

1 in A&G expenses. The total benchmark variance is almost
2 \$21 million. Gulf witnesses Twery and Crumlish address
3 11 and a half million of this variance and my testimony
4 covers the remaining nine and a half million.

5 Most of what I justify is in three areas:
6 Insurance premiums, external audit, and internal
7 controls expenses and treasury costs.

8 First the increase in insurance premiums.
9 Premiums were 4.6 million over the benchmark driven
10 primarily by the terrorist attacks on 9/11, the impact
11 on the insurance markets related to hurricanes, and the
12 property damage accrual I discussed earlier.

13 Next external audit and internal controls
14 expenses are approximately 1.4 million over the
15 benchmark. These costs are driven by the passage of the
16 Sarbanes-Oxley Act of 2002.

17 Finally, treasury cost increases of million
18 over the benchmark were driven by the recent instability
19 in financial markets and an increase in short-term
20 financing needs of the company as a result of an overall
21 higher level of capitalization.

22 Commissioners, each of the expenses I address
23 in my testimony are justified and are in the interest of
24 Gulf's customers. Because these expenses are necessary
25 for the provision of service, Gulf's base rates should

1 be established to allow for their recovery. Thank you.

2 MR. GUYTON: We tender the witness.

3 CHAIRMAN GRAHAM: Mr. Sayler.

4 MR. SAYLER: Good afternoon, Mr. Chairman.

5 CROSS EXAMINATION

6 BY MR. SAYLER:

7 Q Good afternoon, Ms. Erickson, how are you
8 today?

9 A I'm fine.

10 Q I have a few questions for you today, and I
11 also have an exhibit that's being passed out, so we'll
12 wait a moment and let that exhibit get to you.

13 A Okay.

14 MR. SAYLER: And just to note, one of the
15 exhibits is an excerpt from Gulf Power -- or,
16 actually, Southern Company's Form 10-K. The other
17 exhibit is a collection of two responses to staff
18 interrogatories which I'm not moving those into the
19 record, I just wanted to use those for
20 cross-examination purposes. But the other exhibit,
21 the Form 10-K, I would like to identify as an
22 exhibit.

23 CHAIRMAN GRAHAM: We will number the 10-K as
24 191.

25 (Exhibit No. 191 was marked for

PUBLIC SERVICE COMMISSION

1 identification.)

2 MR. SAYLER: I note that that Form 10-K is an
3 excerpt. If the company would prefer that the
4 entire Southern Company 10-K would go into the
5 record, I can provide that at a later date
6 electronically, if that's amenable.

7 CHAIRMAN GRAHAM: Okay. We'll let them ask
8 for that at the time.

9 MR. SAYLER: Okay.

10 BY MR. SAYLER:

11 Q Ms. Erickson, would you turn to Schedule 5 of
12 your direct testimony?

13 A Is there a particular page?

14 Q No, just in general.

15 A Okay.

16 Q For you to have access to it. And you may or
17 may not be aware that this schedule was subject to a
18 Motion to Strike that was overruled.

19 Are you familiar with that?

20 A I am aware of that.

21 Q Okay. And my understanding is that Gulf Power
22 commissioned this transmission distribution, hurricane
23 loss and reserve performance analysis; is that correct?

24 A We did.

25 Q All right. For ease of the record, we'll just

1 call it the storm study.

2 A Okay.

3 Q Now, is it true that Gulf doesn't have the
4 ability to create such a storm study for themselves? Is
5 that correct?

6 A No, we do not have that expertise.

7 Q And have you personally ever participated in
8 the development of a storm study?

9 A I have provided information to the consultant
10 who does -- who we hired to do the study.

11 Q And what information would that have been?

12 A He requests information -- he requests
13 information on replacement costs and he requests
14 information on historical damage losses related to the
15 actual storms that occurred in Gulf's territory where we
16 experienced losses.

17 Q Okay. And those were just data inputs to the
18 storm study, the US windstorm that's described inside
19 the study; is that correct?

20 A Yes, amongst other things.

21 Q All right. And the person that -- I guess
22 it's EQECAT or -- am I pronouncing that right?

23 A I'm not sure. I call it EQECAT. That sounds
24 like a good -- I think we all know who we're talking
25 about.

1 Q Okay.

2 MR. SAYLER: For the record, it is capital E
3 capital Q capital E capital C capital A capital T,
4 EQECAT, or the storm study.

5 BY MR. SAYLER:

6 Q Now, who for EQECAT performed that study? Was
7 that a Mr. Harris?

8 A Mr. Harris.

9 Q And he would be the -- he or the persons that
10 work for him at EQECAT would be the ones who really know
11 the intricacies of how the storm study works and how to
12 go about doing that; is that correct?

13 A Yes.

14 Q But you are not personally familiar with the
15 details of that storm study, are you?

16 A The details I'm familiar with are just the
17 questions I've asked him as I've reviewed his study.

18 Q All right. And both OPC and Commission staff
19 asked a number of interrogatories related to the storm
20 study; is that correct?

21 A Yes, they did.

22 Q And whether you're aware or not, some of them
23 are subject to standing objections by one of my fellow
24 intervenors, just to make you aware.

25 A Okay.

1 Q Now, the responses to staff and OPC's
2 questions, did you participate in developing those
3 responses?

4 A Yes, some of them.

5 Q All right. And for others you had to contact
6 EQECAT or Mr. Harris to provide those responses; is that
7 correct?

8 A Mr. Harris also provided some input. I
9 reviewed -- if Mr. Harris provided input, I reviewed all
10 of the input that he provided.

11 Q All right. Would it be fair to say that
12 information that Mr. Harris provided, you would be
13 responsible for answering those questions at the
14 hearing?

15 A I will do my best.

16 Q Okay. And those are really the technical
17 details of how the study works and operates and the
18 thousands of thousands of synthetic storms and things of
19 that nature; is that right?

20 A Yes, related to his statistical model.

21 Q Isn't it true that when Gulf commissioned the
22 storm study, storm hardening efforts by Gulf were not
23 considered; is that correct?

24 A No, there was no data available. And in
25 addition, Mr. Harris doesn't necessarily have a way to

1 incorporate storm hardening into his model at this point
2 in time.

3 Q Okay. Just to be clear, it sounded like you
4 said two things, one, that there was no data on storm
5 hardening, and two, that Mr. Harris' model doesn't take
6 that into account; is that right?

7 A Yes.

8 Q If you'll look at the exhibit that contains
9 staff interrogatories, I would like for you to turn to
10 the second one. It is staff's 18th set of
11 interrogatories, item number 224. Just take a moment to
12 familiarize yourself with it.

13 A I'm ready.

14 Q All right. And you're aware that your company
15 has said that you're the witness responsible for
16 responding to this interrogatory?

17 A Yes.

18 Q Okay. If you will look at -- well, would you
19 agree that essentially this question is asking please
20 explain why Erickson is sponsoring this study and
21 describe the witness's experience with respect to
22 hurricane loss analyses; is that correct?

23 A Yes, that's what it says.

24 Q All right. And here it says you're the
25 comptroller, you commissioned the study, and that you

1 **rely upon the study in recommending -- making**
2 **recommendations to the senior management; is that**
3 **correct?**

4 A Yes, I relied upon this study and my own
5 professional judgment in terms of analyzing what's
6 occurred with Gulf specifically over the last ten years
7 since we came in for a base rate increase.

8 Q **Okay. And other than just reading the study**
9 **itself, you don't have any personal knowledge of --**
10 **other than reading the study itself and the data inputs**
11 **that you provided, you really don't have any personal**
12 **knowledge of this study; is that right?**

13 A Can you tell me what you mean by "personal
14 knowledge"?

15 Q **Yeah. You don't know how it works, how it**
16 **operates?**

17 A Like I said, what I know about it is just
18 simply the questions in my curiosity from reading the
19 study when it was provided to us and just in a curiosity
20 to understand as much as I could about how it worked,
21 that's all I know.

22 Q **Sure. And in your response -- or in the**
23 **company's response, it lists you as the -- it lists your**
24 **name, it says that you rely upon this study in the**
25 **general course of business; is that correct?**

1 A Yes.

2 **Q Can you explain how you rely upon the study in**
3 **the normal course of your business?**

4 A I often receive reports from experts in order
5 to make accounting judgments associated with -- in
6 particular, usually liabilities associated with the
7 company. So this is one of several studies that I
8 receive periodically in order to be sure that the books
9 and records of Gulf reflect actual financial information
10 and are in accordance with generally-accepted accounting
11 principles and FERC requirements.

12 **Q All right. But is this a study that you refer**
13 **to daily, weekly, or monthly in the course of your --**

14 A No, sir.

15 **Q It's just a one-time report that Gulf**
16 **commissioned for the purposes of the five-year storm**
17 **study or for purposes of a rate case; is that right?**

18 A Well, this particular study was commissioned
19 as it relates to compliance with the Commission rule as
20 stated in the interrogatory. When we chose to begin
21 this rate case process, we needed to assess what the
22 appropriate level was for the accrual request and so
23 this was where we went initially along with our
24 historical information.

25 **Q All right. If you will turn to page four of**

1 your storm study, the one that's labeled "Disclaimer."

2 A Yes.

3 Q And is it normal in reports that you rely upon
4 through the normal course and scope of your business to
5 get disclaimers like this?

6 A It's very common when people are making
7 projections that they include disclaimers.

8 Q Okay. But do you have disclaimers that are
9 like this that say really you can't rely upon this
10 study?

11 MR. GUYTON: Objection. That's an unfair
12 characterization and summary of three paragraphs of
13 disclaimer.

14 CHAIRMAN GRAHAM: I agree with the objection.

15 MR. SAYLER: Okay. I withdraw the question.

16 BY MR. SAYLER:

17 Q It would be fair to say that of all of the
18 data outputs from this study, it's recommending that
19 Gulf accrue \$6.8 million a year?

20 A It calculated the estimated annual damage over
21 a long time period, and that estimate was 3.8 million.
22 When you look at our actual experience, about 20 percent
23 of the storm damage that we have experienced was
24 actually appropriately categorized as capital.

25 Q Okay. And of that 8.3 million that EAD, as

1 it's referred to in the study, you're seeking from this
2 Commission 6.3 million a year or 6.8 million a year in
3 accrual; is that right?

4 A We are seeking 6.8 million.

5 Q All right. Now, the storm reserve -- there
6 was a question to another witness about this reserve --
7 the storm reserve is also known as the property reserve;
8 is that correct?

9 A It's known as the property damage reserve.

10 Q Property damage reserve.

11 And I believe another witness testified that
12 it was a funded reserve; is that correct?

13 A It is a funded reserve. This Commission in
14 1972 determined that Gulf's storm reserve should be
15 funded.

16 Q And what is the difference between a funded
17 and unfunded reserve?

18 A With a funded reserve, you're required to take
19 the after-tax portion and move it to its own separate
20 account and you're unable to use it for any other
21 operating expenses so that it's available in the event
22 that you should have a storm or other property damage.

23 Q All right. And are the funds for that funded
24 reserve, are they moved into that reserve as they are
25 accrued?

1 A They are moved into that reserve annually.

2 Q And what time of year? What's the date of
3 that?

4 A Usually in January.

5 Q So January -- so funds were -- just so I
6 understand, so funds collected in 2010 were moved into
7 the reserve in January of 2011, would that be accurate?

8 A Yes, that's a fair characterization.

9 Q Okay. And the way Gulf collects that is
10 usually an incremental amount of one-twelfth of the
11 actual amount every month for a 12-month period; is that
12 right?

13 A That's what's embedded in our rates today,
14 yes.

15 Q And during the calendar year, that incremental
16 one-twelfth accrued monthly, up until the time you
17 actually have to fund the reserve, what does Gulf do
18 with that money? Is that cash flow?

19 A It is a part of cash flow, in the event,
20 again, that you have storms that are under -- you know,
21 that are smaller in nature. A good example is this year
22 Tropical Storm Lee cost us about \$600,000. And then
23 that money is used for that. So we didn't go tap the
24 funded reserve for that 600,000.

25 Q Okay. So it's fair to say until you actually

1 fund the reserve, there's a slight cash flow benefit for
2 Gulf, correct?

3 A Yes.

4 Q And now Gulf is asking to increase that from
5 3.5 to 6.8, correct?

6 A Yes.

7 Q Okay. If you will turn to the second exhibit
8 that I provided which has been identified as Exhibit
9 Number 191. Would you take a moment to review it?

10 A Which particular section are you interested
11 in, Erik?

12 Q Actually all three pages. First I want to
13 establish that this is truly in fact Southern -- an
14 excerpt from Southern Company's Form 10-K that was filed
15 this year, February 25th. And then once we have
16 established that, then we'll move to the last page which
17 is called Gulf Power Company 2010 Annual Report?

18 A Yeah, I only have one page.

19 Q You should have -- well, you have one page --
20 there should be a cover sheet.

21 A Okay.

22 Q The first page says "Southern Form 10-K." Do
23 you see that?

24 A Yeah, I have that page.

25 Q Okay. And then the next page says that again,

1 because this is the official cover page that's filed
2 with the SEC. And would you agree that this appears to
3 be an excerpt from Southern Company's Form 10-K or the
4 cover sheets for that Form 10-K?

5 A Yes, it appears to be that.

6 Q All right. If you'll turn to that last page,
7 which is identified by Roman Numeral II-299. Do you see
8 that page?

9 A Yes.

10 Q At the top of the page it says, "Table of
11 contents, notes, continued Gulf Power Company 2010
12 Annual Report." Do you see that page?

13 A Uh-huh.

14 Q Do you agree that this appears to be part of
15 the annual report related to Gulf Power Company?

16 A Yes, it appears to be that.

17 Q Okay. And are you familiar with Gulf's annual
18 report that's part of the 10-K that is filed on an
19 annual basis?

20 A Yes, I am very familiar.

21 Q So that means you help participate in
22 preparing it?

23 A I do.

24 Q Okay. And on this page, there's a heading
25 labeled "Property Damage Reserve." Would you take a

1 moment to look at those two paragraphs?

2 And my question is are you familiar with that
3 description of the property damage reserve in the Form
4 10-K?

5 A Yes, I'm familiar with this.

6 Q Okay. And prior to today, were you familiar
7 with the description of the property damage reserve?

8 A Yes, I was.

9 Q Okay. I thought you were, I was just making
10 sure.

11 A Yeah. It's a much smaller section, I'll tell
12 you, than it used to be.

13 Q Okay. And according to the Form 10-K, it's
14 not called a storm reserve; it's called a property
15 damage reserve, correct?

16 A That's correct.

17 Q All right. And would it be fair to say in
18 looking at the first of those two paragraphs that that
19 first paragraph sets out the purpose of the reserve, the
20 amount that's in the reserve and how much is currently
21 in it; is that correct?

22 A Yes.

23 Q All right. And would it be fair to say that
24 the second paragraph describes the surcharge mechanism
25 that is available to Gulf should a surcharge be needed?

1 **Is that correct?**

2 A It does describe that. But I will note for
3 you that the piece that we talk about in the middle
4 there related to the -- it's the sentence that reads:
5 "According to the 2006 Florida PSC order" --

6 Q **You're actually getting to where I wanted you**
7 **to go.**

8 A Oh, sorry.

9 Q **If you'll go ahead and read that sentence**
10 **through the end of the paragraph for us, we would**
11 **appreciate it.**

12 A Oh, you want me to read all of it?

13 Q **Yes, ma'am.**

14 A Okay. "According to the 2006 Florida PSC
15 Order, in the case of future storms, if the company
16 incurs cumulative costs for storm recovery activities in
17 excess of 10 million during any calendar year, the
18 company will be permitted to file a streamlined formal
19 request for an interim surcharge. Any interim surcharge
20 would provide for the recovery, subject to refund, of up
21 to 80 percent of the claimed costs for storm recovery
22 activities. The company would then petition the Florida
23 PSC for full recovery through a final or non-interim
24 surcharge or other cost recovery mechanism."

25 Q **You would agree that the statements in your**

1 **Form 10-K are accurate and true, correct?**

2 A They are accurate as of today. But as soon as
3 this increase -- or this filing completes, that
4 particular provision expires.

5 **Q Which filing?**

6 A Well, from the order in 2010 that this
7 particular statement relates to, essentially what
8 happens is the provision regarding the expedited
9 implementation of an interim surcharge expires at the
10 earliest of the effective date of new base rates. So
11 since this is a base rate proceeding, that provision
12 will expire when these base rates are in fact put in
13 place.

14 **Q All right. Thank you, Ms. Erickson, I have no**
15 **further questions at this time. I'll see you back on**
16 **rebuttal.**

17 A Thank you.

18 CHAIRMAN GRAHAM: Ms. Kaufman.

19 MS. KAUFMAN: Thank you, Mr. Chairman.

20 CROSS EXAMINATION

21 BY MS. KAUFMAN:

22 **Q Good afternoon, Ms. Erickson.**

23 A Hello.

24 **Q Nice to see you again.**

25 A Nice to see you again too.

1 **Q Mr. Sayler is distributing three documents**
2 **that I'm going to talk about so we'll give him a moment.**

3 MS. KAUFMAN: Mr. Chairman, just to expedite
4 this, the only one that I'm going to need an
5 exhibit number for is -- I'm sorry, you all might
6 not have gotten it yet.

7 CHAIRMAN GRAHAM: That's all right, I can
8 remember. Which one?

9 MS. KAUFMAN: It's the top one and it has a
10 FIPUG cover sheet on it and it says, "Gulf's
11 Response to Staff Interrogatory Number 224."

12 CHAIRMAN GRAHAM: We'll put a number of 192 on
13 that one.

14 (Exhibit No. 192 was marked for
15 identification.)

16 CHAIRMAN GRAHAM: And what's the description
17 again? What's the short title, rather?

18 MS. KAUFMAN: Gulf's Response to Staff
19 Interrogatory Number 224.

20 CHAIRMAN GRAHAM: Thank you. You can
21 continue.

22 MS. KAUFMAN: I think we have all of our
23 papers together.

24 BY MS. KAUFMAN:

25 **Q To start out, Ms. Erickson, you are Gulf's**

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1 comptroller, correct?

2 A Yes, that's correct.

3 Q And in that vein, would you agree with me that
4 you're an expert in regulatory finance and accounting?

5 A I am.

6 Q Okay. If you would look at 224, which has
7 been Numbered Exhibit 192. And Mr. Sayler already
8 discussed this interrogatory with you. I just want to
9 be sure you get there.

10 A (Nodding head affirmatively.)

11 Q Okay. Part of this interrogatory asks you --
12 the very last part of the question asks you to describe
13 the witness's experience with respect to hurricane loss
14 analysis. Do you see that?

15 A I do.

16 Q And no experience is set forth in this answer
17 in regard to hurricane loss analysis, is it?

18 A Well, I think the only thing that it says as
19 it relates to that is that I'm responsible for the storm
20 study which is required every five years. The last time
21 we did a storm study is when we filed our filings for
22 recovery from the 2004 and 2005 seasons which I was
23 involved in.

24 Q Does it describe in here anywhere your
25 expertise with regard to hurricane loss analysis?

1 A I think it implies as the comptroller that I'm
2 responsible for those elements.

3 Q Nowhere in this answer does it relay any of
4 your -- any expertise that you have in hurricane loss
5 analysis, does it?

6 A Not directly.

7 Q Now, you talked with -- well, let me go back.
8 It doesn't say anything about you having any experience
9 in hurricane loss analysis, right?

10 A I think it's implied by the fact that I'm the
11 company's comptroller. That's the answer.

12 Q Okay. And is there some reason that you
13 didn't set it out specifically when the question asked
14 you to do so?

15 A I think when I answered the question, I
16 responded with the most recent experience that we had,
17 which is the requirement to file the storm study with
18 the Commission.

19 Q Yeah, I don't want to belabor this point so
20 just one more question.

21 A Okay.

22 Q This was directed to you specifically and
23 asked you to describe your experience with respect to
24 hurricane loss analysis. And you have provided no
25 description of any expertise you have in that area,

1 correct?

2 A I have described for you what my
3 responsibilities are as it relates to that and what I
4 have done in compliance with Commission rules. In
5 addition, I'll note that I was a witness in the
6 securitization filing of Gulf Power's -- Gulf Power's
7 securitization filing in 2006.

8 Q But you don't put that in the answer to 224,
9 do you?

10 A I did not put that in that answer.

11 Q Mr. Saylor discussed with you exhibit -- well,
12 what we have all come to fondly call the storm study,
13 and I just want to talk to you for a moment about that.
14 If you would turn to page five, stamped five at the
15 bottom.

16 A Okay, I'm there.

17 Q And I'm going to be looking at the very first
18 paragraph of the executive summary, and the last
19 sentence of that paragraph says, "Loss analyses were
20 performed by EQECAT using an advanced computer model
21 simulation program, WorldCat Enterprise, US Wind
22 Trademark." Do you see that?

23 A Uh-huh.

24 Q Do you have any experience in running the
25 computer model simulation US Wind?

1 A No, ma'am.

2 Q You have never run that model, have you?

3 A I have not.

4 Q And this was run by -- I'm blanking on the
5 gentleman's name -- the EQECAT --

6 A Steve Harris.

7 Q Mr. Harris, okay.

8 And you have relied, have you not, on the
9 output of US Wind Model to form the basis of some of
10 your opinions in this case?

11 A It was a portion of it, yes.

12 Q Now, I understand from your testimony and from
13 your comments in your summary that the reason that Gulf
14 is seeking to increase more than double the accrual for
15 storm recovery is because you want to have those funds
16 on hand in the event that a storm occurs in the future
17 so as to perhaps avoid a surcharge of your customers; is
18 that correct?

19 A Well, the first thing I'll correct is it's not
20 quite doubled so it's not more than doubled. But when
21 considering -- for us when considering --

22 MS. KAUFMAN: Excuse me, Mr. Chairman. Could
23 I just get a yes or no and then an explanation?

24 CHAIRMAN GRAHAM: I will allow the witness, if
25 she doesn't understand or wants to clarify your

1 question, to restate the question, and then you can
2 nod if that's a fair restatement of the question
3 then and she can answer it.

4 MS. KAUFMAN: Thank you.

5 THE WITNESS: Okay. I'll get you to ask it
6 again though because I'm not -- after you made the
7 error initially I lost --

8 BY MS. KAUFMAN:

9 Q All right. Let me try again.

10 A -- you lost my attention.

11 Q I understand. As I understood your testimony,
12 and in your opening, the reason that the company wants
13 to increase the storm accrual is so that in the event of
14 a storm in the future, it will have enough money on hand
15 to do the restoration without imposing a surcharge on
16 its customers?

17 A I don't quite agree with your
18 characterization. The way I view it is this:
19 Hurricanes are a part of our business, they are a part
20 of doing business on the coast of Florida. What's
21 important is to make sure that we accrue for what we
22 believe is the long-term expected damage so that when a
23 storm occurs it may or may not be enough to cover the
24 damage that is incurred.

25 But if we're accruing at the expected annual

1 damage or something similar to that, kind of around what
2 we've experienced -- and, again, if you look at all of
3 the information, you can determine that -- we really
4 need to have that available so that we can minimize the
5 dollars that might be involved in a surcharge if there
6 is an extreme storm because it's very difficult for
7 customers at that time.

8 Insurance policies for homeowners have changed
9 dramatically, you know, they now have deductibles for
10 named wind storms that are 2 percent of the value of the
11 home as opposed to a regular deductible. That's very
12 difficult for customers.

13 So if you put a surcharge in place at that
14 point in time that is ten times the amount that they
15 would have to pay for this expected annual damage
16 accrual, it will be a big burden on most folks.

17 **Q So at least part of your rationale, so I**
18 **understand what you said, is to, to the extent you can,**
19 **minimize any surcharge that you might have to charge if**
20 **there's a storm in the future?**

21 A Yes.

22 **Q Okay. And I think that you said in your**
23 **summary that it's your position that this is in the best**
24 **interest of your customers, correct?**

25 A Yes.

1 Q Would you agree with me that sitting at the
2 table here you've got a pretty broad cross-section of
3 Gulf's customer groups; you have Mr. Wright with the
4 Federal -- excuse me -- Florida Retail Federation, you
5 have the Public Counsel, you have FIPUG, large users,
6 you have the military represented here, so that's a
7 pretty broad group of your customers, isn't it?

8 A Yes, it is.

9 Q And you would agree with me as well that
10 there's not one of those customer groups that thinks
11 your proposed accrual is in their best interest?

12 A I would agree with you that they don't agree
13 with our position. But none of their positions are the
14 same either. It's very varied.

15 And I will tell you that it surprises me that
16 the folks that represent our customers don't see that
17 it's appropriate to put away for a company that does
18 business on the coast of Florida the appropriate amount,
19 the expected annual damage related to storms. I mean,
20 it just -- and I'll just be honest with you,
21 Ms. Kaufman, that's surprising to me because it makes
22 sense.

23 Q And while it may be surprising to you, you
24 would agree that as far as this pretty broad
25 cross-section, that none of the customers whose

1 **interests you have at heart are aligned with Gulf's**
2 **position on this issue?**

3 MR. GUYTON: Objection, asked and answered.

4 MS. KAUFMAN: I don't think that was asked and
5 answered.

6 CHAIRMAN GRAHAM: I would like to hear it
7 again.

8 THE WITNESS: What I will tell you is that
9 while I --

10 BY MS. KAUFMAN:

11 **Q If you could give me a yes or no first, that**
12 **would be great.**

13 A Okay. I'm sorry. Then you'll have to ask it
14 again.

15 **Q Okay. I will do my best to ask it again.**

16 A Okay.

17 **Q And my question was despite the fact that you**
18 **commented in your summary that you believe Gulf's**
19 **approach to the accrual is in the best interest of**
20 **Gulf's customers, none of the diverse customer groups**
21 **represented here agree that your proposal is in their**
22 **best interest, regardless of whether they vary as to the**
23 **approach they suggest?**

24 A Well, they all do agree that an accrual is
25 appropriate. Each intervenor had agreed an accrual is

1 appropriate. What they disagree about is the amount.

2 And, you know, as I started working on this --

3 CHAIRMAN GRAHAM: Ms. Erickson, you're going
4 just a bit further than the question.

5 THE WITNESS: Okay. Thank you.

6 BY MS. KAUFMAN:

7 Q And would you agree that as you've come in for
8 this rate case -- and we've heard a lot of discussion
9 about the economic conditions across the nation and in
10 Gulf's territory as well -- that to the extent customers
11 today can keep money in their pocket, they would
12 certainly prefer to do that to help them continue to
13 come out of the -- what we've called the Great
14 Recession?

15 MR. GUYTON: Objection. I think that calls
16 for speculation as to the mental operation of the
17 customer base.

18 MS. KAUFMAN: Well, I think that -- if I might
19 respond.

20 CHAIRMAN GRAHAM: Please.

21 MS. KAUFMAN: I think that Ms. Erickson is
22 trying to tell us what the company believes is in
23 the company's best interest. I mean, I guess she
24 is speculating. I'm permitted to ask her my
25 question as well.

1 CHAIRMAN GRAHAM: I'll allow the witness to
2 answer it if she chooses to answer it.

3 BY MS. KAUFMAN:

4 Q Can you answer it?

5 A You're going to have to say it again, I'm
6 sorry.

7 Q I will try. I was wondering if you would
8 agree with me that given all the discussion we've had
9 about the recession and the oil spill and the struggling
10 customers, that as we sit here today, customers would
11 certainly prefer to keep money in their pocket rather
12 than to pay it toward an increased storm accrual?

13 A I think there are some customers that would
14 prefer that and I think there's some that would be
15 fearful of a storm surcharge after a storm that could be
16 ten times that amount.

17 For people on a fixed income, a storm
18 surcharge that's ten times what we're asking would be
19 much more difficult for them to absorb. As a matter of
20 fact, I've asked some folks what their impression is.
21 As I began working on this, I talked to -- you know,
22 people would ask me about the rate increase.

23 CHAIRMAN GRAHAM: Ms. Erickson, you're going
24 just a bit deep.

25 THE WITNESS: Okay.

1 MS. KAUFMAN: Sorry, I have to be a bit
2 quicker.

3 CHAIRMAN GRAHAM: That's all right.

4 BY MS. KAUFMAN:

5 Q I got a little lost in your answer there. I
6 think you said some people would and some people
7 wouldn't?

8 A Some people escrow their taxes and some people
9 don't.

10 Q You haven't done any survey or study of your
11 customers to determine their view on this issue, have
12 you? And I'm talking about a formal study where you
13 polled your customers and said would you rather keep
14 this money now or would you rather pay it to the
15 utility?

16 A No, I haven't done a formal study, only an
17 informal, an informal question of folks that have
18 inquired to me about the rate case since they're well
19 aware that I work at Gulf Power and they happen to be
20 customers also.

21 Q I handed out to you, Ms. Erickson, two orders
22 of the Public Service Commission. And as I said, we
23 don't need to have a number for these.

24 If you would look at the first one which is
25 dated March 4, 2005, it's PSC Order 05-0250PAA-EI. It

1 **should have been distributed to you by --**

2 A I have it.

3 **Q Okay.**

4 A I'm just trying to make sure I understand
5 which one it is.

6 **Q It's the one that relates to Hurricane Ivan.**

7 A Uh-huh.

8 **Q Okay. Do you have that in front of you?**

9 A Uh-huh.

10 **Q Okay. In this order, would you agree with me**
11 **that there was severe damage from Hurricane Ivan, I**
12 **guess it was in the fall of 2004, and Gulf had the need**
13 **to engage in restoration activities, correct?**

14 A Yes, there was extensive damage from Hurricane
15 Ivan.

16 **Q And would you also agree with me that this**
17 **shows that Gulf came to the Commission and sought from**
18 **them a surcharge in order to accomplish those**
19 **activities? Do you agree with that?**

20 A Yes.

21 **Q And not only did Gulf come to the Commission,**
22 **but they came with a stipulation among the interested**
23 **parties, did they not?**

24 A Yes.

25 **Q And was this proceeding, to your knowledge,**

1 **expeditiously processed by the Commission?**

2 A What I can tell you is that as it relates to
3 the speed of that, that's partially why we asked for the
4 expedited process in the second stipulation that was
5 done on the securitization filing, because of the
6 concern about the timely recovery of storm damage.

7 **Q So are you saying that the Commission did not**
8 **timely process your request regarding Hurricane Ivan in**
9 **2004?**

10 A Well, I think as timely as the Commission can
11 actually operate. But from Gulf's perspective and for
12 Gulf's purposes, it was important to put an expedited
13 process in place.

14 **Q Do you have any reason to assume that if you**
15 **were to need a surcharge in the future, the Commission**
16 **would not process it on an expedited basis?**

17 A I think we had those concerns and that's why
18 it was a part of the stipulation. In exchange for that
19 expedited process, we gave up our request to bring our
20 reserve up to 70 million.

21 I mean, an integral part of that request was a
22 reserve balance of 70 million. In exchange for that
23 stipulation and that expedited process we gave up that
24 70 million.

25 **Q Here is my question -- and I really think it's**

1 a yes or no -- do you have concerns that were you to be
2 in this situation again, needing to restore service and
3 impose a surcharge, are you concerned that the
4 Commission would not expeditiously deal with your
5 request?

6 A I believe the Commission will expeditiously --
7 as expeditiously as the Commission can operate.

8 Q Okay. If you take a look at the second order,
9 which is PSC 06-0601-S-EI. Do you have that one?

10 A Uh-huh.

11 Q You would agree with me that this order
12 relates to Hurricane Dennis and its impact on your
13 service territory, correct?

14 A Yes, Dennis and Katrina.

15 Q Oh, and Katrina, yes. And similarly, you
16 also -- Gulf and the intervenors came to the Commission
17 seeking approval in a stipulation resulting in a
18 surcharge to deal with those costs, correct?

19 A Yes, that was the ultimate decision.

20 Q Okay. I just have one more line of
21 questioning for you, Ms. Erickson, and that has to do
22 with your storm hardening activities. And the last
23 piece of paper that I distributed is Gulf's response to
24 Citizen's fourth set of interrogatories, number 205.

25 MS. KAUFMAN: And, Chairman, this has already

1 been admitted, I believe, as part of Exhibit 115.

2 CHAIRMAN GRAHAM: It's been admitted as which
3 exhibit?

4 MS. KAUFMAN: I thought it was 115, but I can
5 check.

6 MS. KLANCKE: That's correct, it's part of
7 Exhibit 115.

8 CHAIRMAN GRAHAM: Okay.

9 BY MS. KAUFMAN:

10 **Q Are you there?**

11 A (Nodding head affirmatively.)

12 **Q Okay. Great. I'm correct, am I not, that**
13 **Gulf has engaged in storm hardening activities, correct?**

14 A Yes, Gulf has an approved storm hardening plan
15 from this Commission.

16 **Q And Gulf is seeking to recover the costs of**
17 **those activities in this rate case, correct?**

18 A Yes.

19 **Q Okay. And would you also agree with me that**
20 **engaging in storm hardening activities is supposed to**
21 **harden the system and make it more resistant to**
22 **hurricanes and tropical storms?**

23 A We are certainly hopeful that will be the
24 case.

25 **Q And you would hope that those activities would**

1 result in quicker restoration time of service to your
2 customers?

3 A We hope that to be true.

4 Q Okay. In interrogatory number 205, am I
5 correct that you have shown the amounts that Gulf is
6 seeking to recover related to storm hardening?

7 A Yeah, these are the incremental amounts
8 related to the extreme wind loading projects.

9 Q Okay. And am I also correct -- I think you
10 might have discussed this with Mr. Saylor -- that the
11 amounts that you are seeking to recover for these
12 activities have not been taken into consideration in
13 your request for an increased accrual?

14 A They were not taken into consideration in
15 determining the -- in the storm study that was provided.
16 But there were a couple of other things that also
17 wouldn't have been taken into consideration in the storm
18 study, and that is any other property damage that might
19 be incurred on our system. We incurred over the last
20 ten years --

21 Q Ms. Erickson, again, I don't mean to cut you
22 off, but I'm simply asking you if the dollars that are
23 reflected here that were spent for storm hardening, I'm
24 correct that those were not considered in the accrual
25 increase that you're requesting?

1 A They were not considered because there was no
2 data to consider.

3 Q Okay. So when you say there was "no data to
4 consider," would I be correct in understanding you mean
5 that luckily we haven't had a storm or a big weather
6 event since you performed these activities?

7 A Yes, we've not been able to collect any
8 forensic data related to the investment.

9 Q So by that you mean I guess -- would it be
10 correct to say that you're not sure as to the effect
11 that these activities might have on the quickness of
12 restoration, for example?

13 A We are not sure.

14 Q Okay. Well, if that's the case, would Gulf be
15 willing to pull these dollars out until it has some
16 evidence of data to suggest that these activities have
17 contributed to, say, a quicker storm restoration?

18 A No, ma'am. We believe that it's important to
19 recover the costs that we need to invest in our system.
20 And, again, we're hopeful that these may some day result
21 in lower restoration costs. But at this point, I think
22 it's very early to make that determination.

23 Q So I guess what you're saying is you would
24 like the ratepayers to pick up these costs even though
25 you don't have any information that these activities

1 **will actually be of any benefit in storm restoration**
2 **until an actual storm occurs?**

3 A I believe our customers would expect us to
4 harden our -- or to work toward hardening our system and
5 to look for that data to determine that, so I believe
6 that our customers would agree that this is an
7 appropriate investment.

8 Q Okay. Well, again, looking at the
9 cross-section here, certainly the customer groups
10 represented here don't agree with that, correct?

11 MR. GUYTON: Objection, I move to strike that
12 remark. That is pure testimony by an attorney.

13 CHAIRMAN GRAHAM: I believe she asked a
14 question.

15 MS. KAUFMAN: I'm sorry.

16 CHAIRMAN GRAHAM: I was agreeing with you.

17 MS. KAUFMAN: Okay.

18 CHAIRMAN GRAHAM: I believe that she was
19 asking a question.

20 MS. KAUFMAN: Yes.

21 MR. GUYTON: In that case, I apologize. I
22 thought it was just commentary.

23 CHAIRMAN GRAHAM: No, she said would you agree
24 at the end. She slipped that in.

25 MR. GUYTON: I was too quick to jump. I

1 apologize.

2 BY MS. KAUFMAN:

3 Q Okay. I'm sorry. I know you want me to ask
4 the question again.

5 I just wanted to ask you that you would agree
6 that certainly the cross-section of customers
7 represented at this table don't agree that you should
8 recover these costs until there is some proof these
9 costs are going to earn their benefit?

10 A I believe that's true.

11 Q And I just have one more question for you,
12 Ms. Erickson. I think you testified that you are the
13 comptroller of the company, correct?

14 A Yes.

15 Q And you have to be familiar with the financial
16 situation of the company and I imagine that you have to
17 be involved in preparing a lot of financial reports; is
18 that correct?

19 A I am.

20 Q Okay. Can you tell us how much 100 basis
21 points is worth in regard to your requested ROE?

22 A Yeah. Hang on a second. I actually computed
23 that the other day and dropped it in here to make sure.

24 Q Thank goodness.

25 A But I didn't do exactly the question that you

1 asked so hang on. And, actually, the calculation I did
2 was eight basis points equals a million dollars.

3 **Q Eight basis points?**

4 A Approximately. And, again, I'm not an ROE --
5 I'm not, you know, the rate-making witness, so to speak,
6 so I did that just for my own benefit on the back of an
7 envelope, so you might want to ask him.

8 **Q Okay. But I guess for walking-around**
9 **purposes --**

10 A Yes.

11 **Q -- we can take that and extrapolate that about**
12 **eight basis points is about a million dollars?**

13 A Yes.

14 MS. KAUFMAN: Thank you, Mr. Chairman.

15 CHAIRMAN GRAHAM: Thank you.

16 Major Thompson.

17 MAJOR THOMPSON: No questions.

18 CHAIRMAN GRAHAM: Mr. Wright.

19 MR. WRIGHT: Thank you, Mr. Chairman. I'm
20 doing one quick little calculation before I proceed
21 here.

22 CHAIRMAN GRAHAM: Sure.

23 MR. WRIGHT: Thank you four your indulgence.

24 CROSS EXAMINATION

25

1 BY MR. WRIGHT:

2 Q Good afternoon, Ms. Erickson.

3 A Hi there.

4 Q Hi. My name is Schef Wright and I represent
5 the Florida Retail Federation in this proceeding.

6 MR. WRIGHT: Before I start, I just want the
7 record to be clear. If you'll look at our
8 positions on issues 27 and 76, we take the position
9 that an accrual of no greater than \$600,000 is
10 appropriate and we take the position further that
11 we're not sure they need any accrual at all. I'll
12 develop that in our brief.

13 CHAIRMAN GRAHAM: Okay.

14 MR. WRIGHT: Just so -- it's not true that all
15 customers agree that there should be an accrual.

16 CHAIRMAN GRAHAM: Okay.

17 MR. WRIGHT: Thank you.

18 THE WITNESS: Thank you for clarifying that
19 because I wasn't aware of that.

20 BY MR. WRIGHT:

21 Q You're welcome.

22 In response to a question I believe by
23 Mr. Sayler, you stated that your storm reserve is a
24 funded reserve and I believe that you said that that
25 means you keep the money in your own separate accounts

1 or Gulf does, that is, and that it is unavailable for
2 other purposes; is that correct?

3 A The after-tax portion.

4 Q Thank you.

5 Is that like equivalent to saying it's sitting
6 in the bank?

7 A Yes.

8 Q Does it earn interest?

9 A It does.

10 Q It does?

11 A Yes.

12 Q At what rate?

13 A I don't know the rate off the top of my head,
14 but it is in money market funds right now.

15 Q So it's probably in the order of some number
16 of basis points less than 100?

17 A Likely.

18 Q Thank you.

19 Do you know what the surcharge that Gulf
20 collected from its customers from 2005 until June of
21 2009 was?

22 A It was about 110 or a \$111 million.

23 Q Thanks. I was meaning to ask do you know what
24 the rate was --

25 A I do. It was --

1 Q -- for 1,000 kilowatt hours?

2 A Well, the rate actually changed twice, but the
3 ending surcharge was the \$2.71 per 1,000 kilowatt hours.

4 Q That would be for residential customers,
5 right?

6 A For residential customers.

7 Q And would you agree -- and I can show you the
8 order if you want -- the total company number was about
9 \$2.36?

10 A I would like to see that.

11 MR. WRIGHT: While Mr. Sayler is showing her
12 that, just so it's clear, we and probably the other
13 parties will be asking the Commission to take
14 official recognition of the two orders that
15 Mr. Sayler distributed or I guess Ms. Kaufman
16 distributed, 05-0250 and 06-0601.

17 CHAIRMAN GRAHAM: Okay.

18 MR. WRIGHT: And what Mr. Sayler has handed
19 her is a copy of the -- I think the 06-0601
20 stipulation order coming out of Docket 06-0154.

21 THE WITNESS: That was the second recovery
22 docket?

23 BY MR. WRIGHT:

24 Q Yes, ma'am, what I call the '06 storm docket.

25 You know what, actually, I take it -- I misspoke.

1 A This looks like the '05 docket.

2 **Q It is the '05 docket. Do you recall that the**
3 **'06 docket simply continued the surcharges from '06**
4 **until '09?**

5 A Well, the '06 docket actually required a
6 true-up so there was a true-up that was done as it
7 related to the '05 docket and then the '06 charges were
8 considered.

9 So I don't know if you have a similar schedule
10 for the '06. I don't have that order with me. I don't
11 know if you have a similar schedule for the '06 docket.

12 MR. WRIGHT: Mr. Chairman, I don't have the
13 schedule but I do have the order and I just hand
14 marked a sentence on page seven of that order. And
15 if I can, I'll ask Mr. Sayler to show her that.

16 BY MR. WRIGHT:

17 **Q If you could turn to page seven of the 06-0601**
18 **order, Ms. Erickson.**

19 A I'm there.

20 **Q Thanks. If you would look at the first full**
21 **paragraph there that begins "The current storm recovery**
22 **surcharge." Will you agree that by its order, the**
23 **Commission approved the stipulation and the provision to**
24 **extend the current surcharge until the last billing**
25 **cycle of June 2009?**

1 MR. GUYTON: I'm sorry, Schef, I thought I had
2 the right order, but I apparently don't.

3 THE WITNESS: Schef, this talks about the
4 tariff sheet. You don't happen to have that, do
5 you?

6 BY MR. WRIGHT:

7 Q I do not.

8 A Okay.

9 Q Regardless, can you --

10 A I mean, what I can tell you -- what I do have
11 with me that I think might be helpful is --

12 Q Great.

13 A -- just the -- well, go ahead.

14 Q No, you go ahead, that will be fine.

15 A Is the fact that -- I can tell you what the
16 actual surcharge was for residential customers for both
17 periods --

18 Q Yeah, that would be great.

19 A -- if that's helpful.

20 Okay. Let me just turn to it. The storm
21 surcharge for residential customers, again, on a per
22 1,000 kilowatt hour basis, was \$2.71 from April of 2005
23 through March of 2006 and \$2.57 from April of 2006
24 through June of 2009.

25 Q Thank you.

1 **And would you agree, having looked at the**
2 **order Mr. Saylor handed you first, that the total**
3 **company average surcharge is \$2.36 for that first period**
4 **per 1,000 --**

5 **A Yes, that was what was in that order for the**
6 **total company.**

7 **Q And would I be at least -- would I be on base**
8 **to infer that the total company surcharge for the second**
9 **period, the '06 to '09 period, was correspondingly a**
10 **little bit less than \$2.36?**

11 **A I would have to look at it to know that for**
12 **sure.**

13 **Q Okay. I was trying to make that inference**
14 **from the fact that the residential surcharge declined.**
15 **Is that a reasonable inference?**

16 **A I can't tell you that without looking at it.**

17 **Q Okay. Well, we'll stick with residential.**
18 **What's the company's requested base rate**
19 **increase in this case for residential customers on a per**
20 **1,000 kWh basis?**

21 **A I don't have that with me. Do you have it?**

22 **Q Yeah. On Schedule A2 it shows that the**
23 **company's current residential base rate for 1,000 kWh is**
24 **\$49.30 and that the bill under proposed rates is \$61.15**
25 **for an increase of \$11.85.**

1 A Okay. I would like to see it.

2 Q Sure.

3 A I've got it.

4 Q Okay. Did I make a faithful and accurate
5 statement of what the company's proposed base rate
6 increase in the case is?

7 A The proposed increase on schedule A2 is 11.85.

8 Q Per residential 1,000 kWh, correct?

9 A Yes.

10 Q Okay. Thank you.

11 Now, I understand from your testimony during
12 cross examination by Ms. Kaufman that you don't agree
13 that customers would rather have money to spend today --
14 is that accurate -- than to pay the company an
15 additional amount toward accruing to the storm reserve?

16 A I believe customers would rather put away
17 27 cents a month -- an incremental 27 cents a month, as
18 opposed to face a surcharge for over four years of ten
19 times that.

20 Q Okay. Well, let me ask you this: What is
21 your deductible on your hurricane -- your property
22 damage policy for hurricane damage?

23 A For wind driven -- for named storm and wind
24 driven water, it is \$25 million.

25 Q I'm sorry, I mean, your personal homeowner's

1 **insurance policy, if you have one.**

2 A Then you'll need to rephrase that.

3 **Q Okay.**

4 MR. GUYTON: Objection, relevance. This
5 witness's homeowner's policy is hardly relevant to
6 this issue.

7 MR. WRIGHT: Mr. Chairman, I believe it goes
8 directly to the credibility of her testimony that
9 customers wouldn't rather have it. And I'll get
10 there in about 45 seconds if she'll answer this
11 question.

12 CHAIRMAN GRAHAM: I agree with the objection.

13 BY MR. WRIGHT:

14 **Q Do you personally have a separate savings**
15 **account to cover your hurricane insurance deductible?**

16 A I do think about that when I plan my savings
17 because I recognize that it could be a large number.

18 CHAIRMAN GRAHAM: Mr. Wright, I see another
19 objection coming. She's answering for the company
20 and the company's point of view, and asking about
21 what she personally does at home behind her door I
22 think is going beyond the scope.

23 MR. WRIGHT: Mr. Chairman, she is testifying
24 as to what she believes customers' preferences
25 would be, I think this goes --

1 CHAIRMAN GRAHAM: As the company's
2 comptroller.

3 MR. WRIGHT: Okay. Thank you.

4 BY MR. WRIGHT:

5 Q Have you ever taken a course in principles
6 with macroeconomics or a general macroeconomic theory
7 course?

8 A I've taken graduate-level courses.

9 Q Great. Then I bet you understand the concept
10 of the marginal propensity to consume?

11 A I do. Now, I couldn't recall it at this
12 moment in time, but I do understand it.

13 Q Okay. Well, would you agree that the marginal
14 propensity to consume, it is a measure of the percentage
15 of each additional dollar that a customer with money in
16 hand will spend on consumption goods?

17 A If you'll provide me a definition of that, I
18 would be happy to evaluate it.

19 Q I just offered you a definition. You've taken
20 graduate courses. Do you or do you not agree that
21 that's a reasonable definition of the marginal
22 propensity to consume as used in economic theory?

23 A Can you restate it?

24 Q Will you agree that the marginal propensity to
25 consume as a concept of macroeconomics is a measure of

1 the percentage of each additional dollar of income that
2 a customer having said dollars' income will spend on
3 consumption goods?

4 MR. GUYTON: Objection. I think it goes
5 beyond the scope of the witness's testimony.

6 CHAIRMAN GRAHAM: I'll let her answer it if
7 she can. She can always say she doesn't know.

8 THE WITNESS: Without refreshing my memory at
9 this time, I'm not going to answer that.

10 BY MR. WRIGHT:

11 Q Would you agree that it would do more to
12 promote economic activity for Gulf's customers to have
13 money in their pockets than to have it sitting in the
14 bank in your storm reserve account?

15 A I'd like to believe those customers would save
16 that money because they recognize they have that
17 liability. At least I would hope they would. Any
18 prudent customers would.

19 Q Well, if they saved it, they would have it for
20 themselves, would they not?

21 A And it would be available to pay that hefty
22 surcharge when it came.

23 Q At page 30 of your testimony, you made the
24 statement that all customers should pay for storm --
25 towards storm cost recovery, correct?

1 A What line?

2 Q Line ten and 11.

3 A Yes, that goes to the generational equity
4 concern. One of the things that's important to note is
5 that typically after a storm we have fewer customers
6 over which to apply that storm surcharge, so the
7 customers that are left end up paying more. If that
8 money is not put away along the way -- because, again,
9 storms are a part of doing business. And many, many of
10 our assets are within 15 miles of the coast.

11 Q How many customers did Gulf lose after
12 Hurricane Ivan?

13 A I believe it was around 4 percent.

14 Q After Dennis?

15 A It was fewer.

16 Q If you went another what -- we've had five
17 years, '06, '07, '08, '09, '10 -- five years now with no
18 storms, correct, six years, other than Lee?

19 A Yes.

20 Q Okay. If you went another six years -- well,
21 if you went another six years and you collected the
22 money, Gulf's current body of customers during those
23 years would have paid for it and gotten no benefit other
24 than the presence of that fund in Gulf's account, right?

25 A Again, it's a generational equity issue so

1 that all -- you know, basically the people who are
2 living and doing business on the coast of Florida should
3 pay their fair share for what it costs to do business
4 there.

5 Q Well, if a customer pays for five years and
6 then moves away, that customer won't have gotten any
7 benefit, will they?

8 A Well, that's their choice.

9 Q It's not their choice -- excuse me. But isn't
10 it true it's not their choice if in order to get
11 electric service from Gulf Power they have to pay toward
12 your storm accrual?

13 A They should pay what it costs to do business.

14 Q Wouldn't it be true that the body of customers
15 who would benefit from restoration would be most closely
16 aligned in time with the period immediately following
17 the storm as opposed to collecting over ten years before
18 a storm event?

19 A Again, what's uncertain about storms is when
20 they'll occur, not that they will.

21 MR. WRIGHT: Mr. Chairman, she did not answer
22 my question.

23 CHAIRMAN GRAHAM: If we can get you to answer
24 the specific question. If you don't understand it,
25 you can restate the question.

1 THE WITNESS: Okay. Can you restate it?

2 BY MR. WRIGHT:

3 Q Wouldn't it be true that the body of customers
4 benefiting from storm restoration would be most closely
5 aligned with the storm restoration cost in the period
6 after a storm as opposed to five or ten years before the
7 storm?

8 A I don't agree with the way you characterized
9 that question so, no, I don't agree with you. I agree
10 that the cost of doing business should be spread across
11 the whole time frame.

12 That's like saying, Schef, that everybody who
13 is there should pay for the plant when it's built and
14 you shouldn't depreciate it over the 55 years that
15 you're going to have it. And I think you've got to look
16 at the fact that it's a generational equity situation
17 and there are going to be hurricanes on the Gulf Coast
18 of Florida, we just don't know when.

19 Q Well, let's follow your power plant analogy.
20 A power plant comes into service and it serves for 55
21 years, correct?

22 A Some do.

23 Q Some serve for 30 and some for whatever other
24 numbers?

25 A It depends on the kind of generation it is.

1 **Q** Okay. But generally speaking, customers don't
2 start paying for those power plants until they come in
3 service and become used and useful, do they?

4 **A** When the plant goes in service, the customers
5 begin paying. But they pay for it in an equal amount
6 over 55 years.

7 **Q** And by analogy, when storm restoration costs
8 are incurred, those assets either get recovered through
9 a surcharge or through base rates as they are rolled
10 into rate base throughout the time, correct?

11 **A** Well, what happens with storm restoration is
12 assets that are repaired, the incremental costs
13 associated with repairing those assets gets charged to
14 the reserve. If there's any -- if we have to replace
15 assets, that's new capital investment that goes into
16 rate base.

17 **Q** And it's then paid for over the life of those
18 assets, correct?

19 **A** Yes.

20 **Q** I wasn't sure what you said regarding the
21 \$600,000 or so in costs that you incurred as restoration
22 costs after Tropical Storm Lee this year. Did you say
23 that the reserve was not charged for that \$600,000?

24 **A** The reserve was charged for that 600,000.

25 **Q** Oh, it was, okay. I'm sorry, I thought I

1 heard wasn't and I just wondered where it came from.

2 Thank you.

3 When was the last significant storm to strike
4 Gulf's area before Ivan in 2004?

5 A Erin and Opal both struck in 1995. There were
6 a series of -- I have data from 2001 -- there were a
7 number of tropical storms in the years 2001 through 2003
8 before Ivan. But Erin and Opal were the significant
9 ones in recent history in '95.

10 Q Thank you.

11 MR. WRIGHT: That's all the questions I have.

12 CHAIRMAN GRAHAM: Staff.

13 CROSS EXAMINATION

14 BY MS. KLANCKE:

15 Q Good afternoon, Ms. Erickson. I'm having
16 several documents passed out. And just for clarity,
17 we're going to go from the top down.

18 A Okay. I'm accumulating quite a pile.

19 Q As am I.

20 Let's begin with your deposition transcript.
21 Do you recall having your testimony taken in deposition
22 on Monday, November 14th, 2011 in this case?

23 A I do.

24 Q And as comptroller, you were Gulf's witness
25 with respect to a whole host of issues, including the

1 storm damage reserve and accrual and a myriad of tax and
2 financial issues; is that correct?

3 A Yes, ma'am.

4 Q Before you is the transcript of that
5 deposition. Would you please review it and verify that
6 it is in fact the transcript with which you are
7 familiar.

8 A It's an awful lot of pages to verify but it
9 looks like it.

10 Q Did you have an opportunity to review this
11 transcript and sign it?

12 A I did.

13 Q Having reviewed the deposition transcript
14 before signing, your answers to the questions remain the
15 same today; is that correct?

16 A They do with the exception of the errata.

17 Q Certainly.

18 MS. KLANCKE: Mr. Chairman, at this time I
19 would like to have the deposition transcript of
20 this witness Erickson moved into the record. For
21 your ease of reference, it is contained in Exhibit
22 Number 149.

23 CHAIRMAN GRAHAM: Mr. Saylor.

24 MR. SAYLER: Mr. Chairman, OPC would make the
25 same objection for this deposition transcript that

1 it made for prior deposition transcripts.

2 CHAIRMAN GRAHAM: Ms. Kaufman.

3 MS. KAUFMAN: Yes, Mr. Chairman, we would have
4 the same objection. However, I just want to be
5 clear based on some comments that OPC made earlier,
6 that their questions were going to be excised from
7 the deposition. Is that true?

8 MS. KLANCKE: No, ma'am.

9 MR. SAYLER: I believe the company objected to
10 a shortened deposition transcript, so the entirety
11 of the deposition transcript goes in, OPC's
12 questions, FIPUG's question, and their redirect.

13 MS. KAUFMAN: Thank you.

14 MR. SAYLER: That's my understanding.

15 MS. KAUFMAN: I just wasn't clear. And if
16 that's the case, I don't need to comment any
17 further other than to preserve my objection.

18 CHAIRMAN GRAHAM: Okay.

19 MR. WRIGHT: Join the objection. Thank you,
20 Mr. Chairman.

21 MR. GUYTON: No objection.

22 CHAIRMAN GRAHAM: So we'll enter Exhibit 149
23 into the record.

24 (Exhibit No. 149 received in evidence.)

25

1 BY MS. KLANCKE:

2 Q I would like to turn your attention now to the
3 next packet of materials before you labeled as "Late
4 filed exhibits to the deposition of witness Erickson."
5 I would like to note that this packet contains only late
6 filed Exhibits 1, 3 and 4 that were taken at the
7 deposition or requested, rather, at the deposition.

8 Would you please review this document?

9 A Okay.

10 Q Are you familiar with these late filed
11 exhibits?

12 A I am.

13 Q I would like to address each one in turn.
14 With respect to late filed Exhibit No. 1, would you
15 please describe what this document contains?

16 A Yes. Late filed Exhibit No. 1 contains the
17 internal controls, the incremental internal controls
18 expenses that Gulf incurred from years 2002 through 2010
19 as it relates to the implementation of the required
20 provisions of Sarbanes-Oxley.

21 Q And this late filed exhibit arose in your
22 deposition pursuant to an extensive conversation that we
23 had pertaining to your prefiled testimony in which you
24 discussed the financial impacts of regulatory compliance
25 associated with Sarbanes-Oxley; is that correct?

1 A Yes.

2 Q Turning to Exhibit No. 3, late filed Exhibit
3 No. 3, what does this contain?

4 A This particular exhibit contains the
5 calculation of the revenue impact or the rate impact of
6 the incremental \$3.3 million we're requesting related to
7 the property damage accrual.

8 Q And that was associated with your testimony
9 which we discussed extensively relating to issues 27 and
10 76?

11 A Yes.

12 Q And turning to late filed Exhibit No. 4,
13 please explain what this entails.

14 A This particular exhibit includes the test year
15 request related to tree trimming expense, distribution
16 pole inspection expense, transmission inspection
17 expense, and the property damage accrual amounts that
18 are included in this rate request.

19 Q And these are covered in your testimony as it
20 pertains to issue 79; is that correct?

21 A The only item covered in my testimony related
22 to this is the 6.8 million. Witness Moore has
23 responsibility and witness Caldwell for the other
24 elements.

25 Q Were these exhibits that we've just discussed

1 **created by you or under your control or supervision?**

2 A Yes.

3 MS. KLANCKE: At this time, Chairman, I would
4 like to have this marked for the record, given a
5 exhibit number, and moved in.

6 CHAIRMAN GRAHAM: We'll mark it as Exhibit
7 193.

8 (Exhibit No. 193 was marked for
9 identification.)

10 CHAIRMAN GRAHAM: And what's your title for
11 this?

12 MS. KLANCKE: Late filed exhibits to the
13 deposition of witness Erickson, Nos. 1, 3 and 4.

14 MS. KAUFMAN: Excuse me, Mr. Chairman, I think
15 it might be 193 because I thought FIPUG's exhibit
16 was 192.

17 CHAIRMAN GRAHAM: I thought I said 193.

18 MS. KAUFMAN: Okay. I'm sorry, I thought you
19 said 192. I missed it. I might have
20 misunderstood.

21 CHAIRMAN GRAHAM: I may have misspoken. I
22 wrote 193 if I didn't say it.

23 BY MS. KLANCKE:

24 Q I would like to turn your attention now to the
25 **third packet of materials that you have in front of you.**

1 A Okay.

2 MS. KLANCKE: These contain discovery
3 responses which are contained within hearing
4 Exhibits 102 and 115. For ease of reference, so
5 that we're all on the same page, particular
6 objections were raised by intervenor FIPUG with
7 regards to numbers 220, 226, 228, 229, 230 through
8 234 or 232 and 234.

9 And with regard to hearing Exhibit 15,
10 specific objections were raised with regard to
11 numbers 204, 206, 207, 208, and 209. That is what
12 this packet contains.

13 For the ease of reference of the witness, I
14 have placed them in the order in which they were
15 responded to by date. OPC's was the first
16 interrogatories to be propounded on Gulf and thus
17 the first responses to come in. And they were a
18 progenitor of staff's line of interrogatories that
19 are contained later on in the stack.

20 MS. KAUFMAN: Mr. Chairman, I am not meaning
21 to interrupt Ms. Klancke in her examination, but I
22 think I could short-circuit the process if you
23 would like to do that.

24 CHAIRMAN GRAHAM: I would love for you to do
25 that.

1 MS. KAUFMAN: I knew you would.

2 CHAIRMAN GRAHAM: I'm still trying to figure
3 out progenitor.

4 MS. KAUFMAN: First of all, I think I've
5 withdrawn the objection to 15 which we have
6 previously discussed.

7 MS. KLANCKE: I believe that's associated with
8 witness McMillan but --

9 MS. KAUFMAN: Okay. And secondly, this stack
10 of interrogatories that Ms. Klancke was about to
11 discuss with Ms. Erickson, all of them relate to
12 the storm study questions about the modeling and
13 areas that we have explored in regard to
14 Ms. Erickson's expertise.

15 I understand your ruling on the Motion to
16 Strike and I object to these documents coming in on
17 that basis. If I can preserve my objection that
18 she is not the competent witness to sponsor these.
19 I don't think it is necessary for her to verify
20 each one. We understand that the company responded
21 to these interrogatories. So that might save some
22 time.

23 MS. KLANCKE: Staff is amenable to that. With
24 that being said, are you stipulating with regard to
25 the foundational elements with respect to this

1 or --

2 MS. KAUFMAN: Well, I'm stipulate with regard
3 to these are interrogatories that the company has
4 provided the answers to. I'm just maintaining my
5 objection based on the fact that it's our position
6 that Ms. Erickson is not competent to answer these
7 questions related to the storm study.

8 CHAIRMAN GRAHAM: Do you need individual
9 numbers for these?

10 MS. KLANCKE: I believe that we can move them
11 in as a composite exhibit, so if we can get
12 number one with respect to these.

13 CHAIRMAN GRAHAM: So the number would be 194.

14 MS. KLANCKE: 194.

15 (Exhibit No. 194 was marked for
16 identification.)

17 CHAIRMAN GRAHAM: And you want to move it in
18 and Ms. Kaufman wants to object to them.

19 MS. KLANCKE: Yes, sir.

20 MS. KAUFMAN: I think that's right.

21 MS. KLANCKE: With that, I have no questions
22 for this witness.

23 CHAIRMAN GRAHAM: What's the short title,
24 composite --

25 MS. KLANCKE: Composite interrogatory

1 responses by Gulf witness -- by Gulf witness
2 Erickson.

3 CHAIRMAN GRAHAM: Okay.

4 MS. KLANCKE: No further questions for this
5 witness.

6 CHAIRMAN GRAHAM: Okay. Commissioners.
7 Mr. Balbis, Commissioner Balbis.

8 COMMISSIONER BALBIS: Thank you, Mr. Graham, I
9 mean Chairman Graham.

10 I have two questions for this witness. Do you
11 know from an accounting standpoint where any
12 revenues from the marketing and sales of coal
13 combustion residues would be located?

14 THE WITNESS: I'm sorry, I couldn't quite hear
15 you.

16 COMMISSIONER BALBIS: The revenues associated
17 with coal combustion residues in the marketing and
18 sales of that.

19 THE WITNESS: Of -- I assume you're talking
20 about the byproducts as a result of the scrubber?

21 COMMISSIONER BALBIS: Yes.

22 THE WITNESS: I'm not sure whether or not
23 those are -- whether those are included. I think
24 they are in miscellaneous revenues, if in fact
25 there are any.

1 rating agencies do, when we are in a negative
2 reserve position, that is of concern to them. And
3 so consequently in looking at the reserve balance
4 over the last 17 years, seven of those 17 years
5 Gulf Power was in a negative reserve position.

6 So a benefit from that perspective is it's
7 better for us to be in a positive reserve position
8 overall. But as far as in terms of does Gulf Power
9 benefit from having those funds, there's no
10 benefit.

11 COMMISSIONER BALBIS: And then just to clarify
12 what a negative reserve position is, does that mean
13 not having any amount within the reserve fund or --

14 THE WITNESS: Not only that, but my -- I mean,
15 we were \$95 million under reserve essentially or a
16 negative reserve of 95 million in September of '05.

17 COMMISSIONER BALBIS: Okay. Prior to the
18 accruals going into effect or the surcharge going
19 into effect?

20 THE WITNESS: Well, we had accruals in place
21 but they were clearly inadequate at that point in
22 time.

23 COMMISSIONER BALBIS: And I know you've
24 answered this probably several times, but how much
25 has been accrued either through surcharges or

1 otherwise in the current account, the reserve
2 account?

3 THE WITNESS: Right now the reserve account at
4 the end of the year will be about \$30 million.

5 COMMISSIONER BALBIS: So it's certainly not a
6 negative amount?

7 THE WITNESS: It is not -- currently, knock on
8 wood, it is not a negative amount.

9 COMMISSIONER BALBIS: Okay. Thank you.

10 CHAIRMAN GRAHAM: Ms. Erickson, I got a quick
11 question for you. In the reserve account, if
12 there's a positive amount in that account and it
13 attracts interest -- it collects interest, correct?

14 THE WITNESS: It does.

15 CHAIRMAN GRAHAM: And if there is a negative
16 dollar associated with that amount, there's also
17 interest to be paid to the -- to you, to Gulf?

18 THE WITNESS: Yes.

19 CHAIRMAN GRAHAM: Is that the same interest
20 going either way?

21 THE WITNESS: It's the commercial paper rate,
22 which is a very low rate as well.

23 CHAIRMAN GRAHAM: So both ways it's the same
24 interest?

25 THE WITNESS: It's not the same interest, it's

1 different. What goes to the customers is exactly
2 what is actually earned on those accounts. If it
3 goes negative, it's the commercial paper rate that
4 is credited back to Gulf Power so it's a very --
5 again, a very low interest rate. I don't know if
6 they're exactly the same. I don't believe they're
7 exactly the same but they are very close.

8 CHAIRMAN GRAHAM: Okay. Commissioner Edgar.

9 COMMISSIONER EDGAR: Thank you. I think just
10 one question. On page 34 of your testimony, you
11 sum up the prefiled portion of the discussion of a
12 storm or property damage reserve.

13 The first four out of the five points you've
14 been asked about and discussed at length today, but
15 the fifth I don't believe we have. And it says
16 here in your prefiled testimony "An adequate
17 reserve allows for insurance deductibles to be
18 met," and goes on.

19 Could you discuss that fifth point?

20 THE WITNESS: Okay. Can you tell me what page
21 you're on?

22 COMMISSIONER EDGAR: Sure. Page 34.

23 THE WITNESS: Thirty-four, okay.

24 COMMISSIONER EDGAR: And it's the last two
25 sentences right above "depreciation."

1 THE WITNESS: Yes. Since Gulf -- since 2001
2 when Gulf was here, our deductibles have gone from
3 1 to 2 million to 10 million for what you might
4 call all-risk insurance and \$25 million for named
5 wind storms and wind driven water, which are very
6 different.

7 So to the extent that, for example, we
8 actually had an insurance recovery with Ivan. But
9 if we incurred Ivan today, all of that would have
10 gone to the property damage reserve and been
11 charged against the property damage reserve, which
12 would have been another \$15 million.

13 COMMISSIONER EDGAR: Thank you.

14 CHAIRMAN GRAHAM: Commissioner Brown.

15 COMMISSIONER BROWN: Thank you. In your
16 direct filed testimony you state that "Gulf has
17 attempted to mitigate the impact of cost drivers."
18 And I just want to know how does Gulf attempt to do
19 that? Do you have a formal bid process; if so,
20 what is the standard?

21 THE WITNESS: Commissioner Brown, what page
22 are you referring to?

23 COMMISSIONER BROWN: Page five, lines 13
24 through 15, and this is with regard to A&G
25 expenses.

1 THE WITNESS: What I was really referring to
2 there are some of the things that don't track with
3 inflation and that would be around the benchmark.
4 So, for example, the enactment of Sarbanes-Oxley,
5 you know, that was a law that we must comply with.

6 In addition, you know, medical expenses have
7 outpaced inflation, and those are the kinds of
8 things that are really -- you know, while we made
9 some modifications to our plans, we were unable to
10 mitigate the impact of all of those things.

11 COMMISSIONER BROWN: And I understand that.
12 My question is when you seek out an insurance
13 provider or a health care insurance provider, do
14 you have a formal bid process to see if there's a
15 lowest reasonable -- a lowest provider, lowest
16 cost?

17 THE WITNESS: We try to do that where it's
18 possible.

19 COMMISSIONER BROWN: Is it a formal bid
20 process?

21 THE WITNESS: Yes, it's an RFP.

22 COMMISSIONER BROWN: Okay. Thank you.

23 CHAIRMAN GRAHAM: Redirect.

24 MR. GUYTON: A few questions.

25 REDIRECT EXAMINATION

PUBLIC SERVICE COMMISSION

1 BY MR. GUYTON:

2 Q Mr. Sayler asked you about the collection of
3 the storm property reserve, a series of questions about
4 one-twelfth collected each month. Do you recall that
5 question?

6 A Yes.

7 Q Is one-twelfth collected each month or is
8 one-twelfth accrued each month?

9 A One-twelfth is accrued each month.

10 Q And it's collected on a per-kilowatt-hour
11 basis?

12 A It is collected -- yes, it's collected on a
13 per-kilowatt-hour basis.

14 Q Which may or may not be one-twelfth per month?

15 A Right.

16 Q Okay. Ms. Kaufman asked you some questions
17 about customer preference, and you stated in one of your
18 answers that some customers may prefer an additional
19 accrual and others may not. And you made reference to a
20 survey that you had performed.

21 Do you recall that answer?

22 A I do.

23 Q Would you explain that to the Commission,
24 please?

25 A Sure. You know, essentially as a part of this

1 rate case, I receive -- I work on various things in the
2 community or I go to my children's school or I go to my
3 church and people will ask me about the rate case.

4 The best way for me to talk to them about that
5 is, hey, I've got a question for you, if you -- you
6 know, this is one of the things -- they are people who
7 have lived in Florida and generally for a long time,
8 they probably were a part of Ivan and Dennis -- and I
9 simply said, if you have the choice between accruing --
10 or between paying 27 cents a month all the time or
11 paying a surcharge of ten times that after a storm
12 occurs what would you prefer? And without exception,
13 every person I talked with actually said I would pay 27
14 cents.

15 And it was -- I was curious, actually, because
16 I worked on this, I looked at it, I evaluated the
17 information very carefully because I recognized that our
18 customers are -- I mean, it's a tough time out there,
19 the Great Recession has been difficult on people. So I
20 wanted to make sure that our request was reasonable and
21 that it really made sense so I would ask them whenever I
22 got the opportunity.

23 **Q And how many people have you conducted that**
24 **informal survey with?**

25 **A** Probably somewhere 100 or less.

1 Q Now, you were also asked a question about
2 whether you had any concern about whether the Commission
3 would move expeditiously in a storm surcharge
4 proceeding.

5 Do you have any concern about whether parties
6 to that might cause that situation to move more slowly
7 than the company would like?

8 MS. KAUFMAN: I'm going to object. I think
9 this is beyond the scope of any questions she was
10 asked on cross. I merely asked her about how the
11 Commission would process any request for a
12 surcharge.

13 CHAIRMAN GRAHAM: I'll allow the question.

14 THE WITNESS: My observation would be the more
15 intervenors that are involved in the process, the
16 longer it will take to come to agreement.

17 BY MR. GUYTON:

18 Q Okay. You were also asked about storm
19 hardening costs not having been included or recognized
20 in the storm studies damage evaluation. And you began
21 an answer by saying there were other things in the storm
22 study that were also not considered, but you were cut
23 off.

24 Would you expand upon that answer?

25 A Yeah. While we did not take into

1 consideration storm hardening in the storm study, other
2 items that impact the property damage reserve are
3 property damage incurred, for example, in a fire. We
4 had a small fire at Smith Plant in the last ten years,
5 \$2 million was charged to the reserve for that. So over
6 the time -- over the ten-year time period, about
7 \$500,000 a year has been incurred in incremental
8 property damage that would be charged to that reserve
9 that's not related to weather or storm events.

10 In addition, as Commissioner Edgar alluded to,
11 any sort of deductibles associated with -- because those
12 deductible levels are higher, no consideration of the
13 deductible impact was taken into consideration in
14 determining the storm damage accrual or the property
15 damage accrual that was requested.

16 **Q You were asked about whether or not the**
17 **company would be willing to forego the storm hardening**
18 **expenditures that it's made. Has the company's storm**
19 **hardening expenditures been made pursuant to**
20 **Commission-approved plans?**

21 A Yes.

22 **Q And were those plans promulgated to Commission**
23 **approved rule?**

24 A They were.

25 **Q Okay. Do you consider those to be a cost of**

1 **providing service?**

2 A I do.

3 **Q And what is the rate impact of the storm**
4 **surcharge increase?**

5 A It is 27 cents per 1,000 kilowatt hours per
6 month per residential customer.

7 MR. GUYTON: That's all the redirect I have.
8 Thank you.

9 CHAIRMAN GRAHAM: Ms. Erickson, I have a quick
10 question. Your informal survey, did you talk to
11 any large commercial users that you know of?

12 THE WITNESS: I'm not sure if any of the --
13 I'm not sure of where those folks worked so I
14 didn't -- I think they would have been responding
15 to my question as a residential customer. I don't
16 think they would have been responding for their
17 company.

18 CHAIRMAN GRAHAM: Okay. I was just curious.
19 Exhibits.

20 MR. GUYTON: We move Exhibit 18.

21 MR. WRIGHT: OPC would move exhibit --

22 CHAIRMAN GRAHAM: Exhibit 19?

23 MR. GUYTON: I'm sorry? I'll move 19. Thank
24 you.

25 CHAIRMAN GRAHAM: Page seven, Exhibit 19.

1 (Exhibit No. received in evidence.)

2 MR. SAYLER: OPC would move Exhibit 191.

3 MS. KAUFMAN: FIPUG would move Exhibit 192.

4 MR. GUYTON: Mr. Chairman, I would note that
5 191 is an excerpt from a 10-K and the entire 10-K
6 is in the MRFs and Schedule F too.

7 CHAIRMAN GRAHAM: And OPC said that they would
8 present that.

9 MR. SAYLER: We're happy to provide it, but I
10 believe Mr. Guyton said the entire 10-K is already
11 in the MFRs, which are --

12 MR. GUYTON: I don't think it's necessary, I
13 just wanted to make sure --

14 CHAIRMAN GRAHAM: Okay.

15 MR. GUYTON: -- that the record reflected that
16 it was in the record.

17 CHAIRMAN GRAHAM: Okay. The entire 10-K will
18 go into the record.

19 (Exhibit Nos. 191 and 192 received in
20 evidence.)

21 CHAIRMAN GRAHAM: Ms. Klancke.

22 MS. KLANCKE: Staff would like to move in
23 Exhibits 193 and 194.

24 CHAIRMAN GRAHAM: Okay. We'll move those two
25 into the record as well.

1 (Exhibit Nos. 193 and 194 received in
2 evidence.)

3 CHAIRMAN GRAHAM: Ms. Erickson --

4 MS. KAUFMAN: Excuse me, Mr. Chairman, just
5 noting my objection to 194.

6 CHAIRMAN GRAHAM: 194, thank you. And,
7 Ms. Kaufman, thank you for helping me short-circuit
8 Ms. Klancke.

9 MS. KAUFMAN: My pleasure.

10 CHAIRMAN GRAHAM: I appreciate that.

11 Ms. Erickson, thank you very much. We are
12 going to take a ten-minute break. I got five after
13 four, so a quarter after four.

14 (Whereupon, the hearing was recessed at 4:05
15 p.m.)

16 (Whereupon, the transcript continues in
17 sequence to volume 7.)

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CERTIFICATE OF REPORTER

STATE OF FLORIDA)
COUNTY OF LEON)

I, MICHELLE SUBIA, Registered Professional Reporter, certify that the foregoing proceedings were taken before me at the time and place therein designated; that my shorthand notes were thereafter translated under my supervision; and the foregoing pages, numbered 904 through 151, are a true and correct record of the aforesaid proceedings.

I further certify that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorney or counsel connected with the action, nor am I financially interested in the action.

DATED this 16th day of December, 2011.



MICHELLE SUBIA
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