

BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

DOCKET NO. 110133-GU

PETITION FOR APPROVAL OF
ACQUISITION ADJUSTMENT AND
RECOVERY OF REGULATORY ASSETS,
AND REQUEST FOR CONSOLIDATION
OF REGULATORY FILINGS AND RECORDS
OF FLORIDA PUBLIC UTILITIES COMPANY
AND FLORIDA DIVISION OF CHESAPEAKE
UTILITIES CORPORATION.

PROCEEDINGS: COMMISSION CONFERENCE AGENDA
ITEM NO. 5

COMMISSIONERS
PARTICIPATING: CHAIRMAN ART GRAHAM
COMMISSIONER LISA POLAK EDGAR
COMMISSIONER RONALD A. BRISÉ
COMMISSIONER EDUARDO E. BALBIS
COMMISSIONER JULIE I. BROWN

DATE: Tuesday, December 6, 2011

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: LINDA BOLES, RPR, CRR
Official FPSC Reporter
(850) 413-6734

DOCUMENT NUMBER DATE
09165 DEC29 =
FPSC-COMMISSION CLERK

P R O C E E D I N G S

1
2 **CHAIRMAN GRAHAM:** That brings us to Item No.
3 5.

4 **MR. SLEMKEWICZ:** I'm John Slemkewicz.
5 Item 5 concerns matters regarding Chesapeake Utilities
6 Corporation's acquisition of Florida Public Utilities
7 Company. This petition specifically addresses the
8 natural gas operations of FPUC.

9 Staff is recommending approval of the
10 amortization of the \$34 million acquisition adjustment
11 over 30 years, and the \$2.2 million of transaction and
12 transition costs over a five-year period, using a normal
13 straight line amortization methodology.

14 The, the level of cost savings that were
15 presented will be reviewed in the next rate case to make
16 sure that they still exist and whether any adjustment is
17 warranted to the amortization of the acquisition
18 adjustment.

19 Staff is recommending denial of the request to
20 consolidate the earnings surveillance reports. Staff is
21 also recommending denial of the request to establish a
22 combined benchmark for evaluating incremental cost
23 increases in future rate proceedings.

24 And finally, Staff is recommending that there
25 are no over earnings for 2010 if the amortization is

1 approved. Staff is prepared to answer questions, and
2 representatives of the company are here to answer
3 questions also.

4 **CHAIRMAN GRAHAM:** Chesapeake.

5 **MS. KEATING:** Good morning, Mr. Chairman,
6 Commissioners. Beth Keating here of the Gunster Law
7 Firm on behalf of FPUC and Chesapeake. We have several
8 folks from the company here today: Mr. Tom Geoffroy,
9 Ms. Cheryl Martin, and Mr. Matt Kim. We'd just like to
10 say that we appreciate Staff's hard work on this
11 recommendation, and we are very supportive of Staff's
12 recommendation and stand ready to address any questions
13 you may have.

14 **CHAIRMAN GRAHAM:** Thank you, Ms. Keating.
15 Commissioners? Commissioner Brown.

16 **COMMISSIONER BROWN:** Thank you. I have a few
17 questions for the company regarding assurances that you
18 could provide to us that the projected savings will
19 actually be realized.

20 **MR. GEOFFROY:** Thank you. This is Tom
21 Geoffroy. I'm Vice President of Regulatory Affairs for
22 Chesapeake.

23 All of the savings that we have presented in
24 this case are actual. They, they have already occurred.
25 What we have done, because some of those have occurred

1 recently, is annualized the effect of those, of those
2 savings. But every savings that you see presented in
3 this case has, in fact, occurred: The fuel savings, the
4 cost of capital savings, and all the operating and
5 maintenance savings, and costs. There are some costs,
6 new costs that have been incurred. So those have
7 already happened. And as I said, we simply have
8 annualized the effect of those savings for the ones that
9 have recently occurred.

10 **COMMISSIONER BROWN:** Okay. Then I'll go to
11 Staff on this. Staff, is there any additional
12 assurances that the Commission can -- you know, if the,
13 if the savings are not actually realized over that
14 annualized period, over the 30-year amortization
15 schedule, what are our options?

16 **MR. SLEMKEWICZ:** Well, in future rate
17 proceedings we can review those cost savings and see if
18 they are, if they in fact are continuing. And if they
19 are not, there could be some adjustment to the
20 acquisition adjustment amortization from some percentage
21 to just totally eliminating it. Because that is -- we
22 have done that in the past where we have granted an
23 acquisition adjustment and subsequently found that there
24 were no savings, and the, the amortization and
25 acquisition adjustment was not allowed for future

1 periods.

2 **COMMISSIONER BROWN:** But we always have the
3 right to audit the company and make sure that
4 those savings -- at any time.

5 **MR. SLEMKEWICZ:** Yes, at any time.

6 **COMMISSIONER BROWN:** Can you address the book
7 value being 30 -- what is it -- much lower than the
8 purchase price?

9 **MR. SLEMKEWICZ:** Well, in the, the -- you
10 know, the purchase price is, you know, what's negotiated
11 between the buyer and the seller. And once that, you
12 know, once that's established, then you look at what the
13 net book value is of the assets that were acquired. And
14 the difference between those two amounts is the
15 acquisition adjustment. And in this, and in this case,
16 they pay approximately \$34 million more than the net
17 book value of the assets.

18 **COMMISSIONER BROWN:** And I'm just going to
19 turn to the company and ask, can you elaborate on why
20 the purchase price is so much higher than the book
21 value?

22 **MR. KIM:** Sure. This is Matt Kim. I'm the
23 Assistant Vice President and Controller of Chesapeake
24 Utilities.

25 In, in a given transaction, mergers and

1 acquisitions, obviously each deal is unique and
2 specific. But generally speaking, the acquiring entity
3 and acquired entity take a look at what type of growth
4 potential, synergies or savings, efficiencies they can
5 generate as a combined company. Obviously companies
6 decide to buy or merge because they believe that as a
7 combined company they can do things better.

8 As a result of that, you will typically pay a
9 certain premium over the book value. Also, sometimes
10 the book value tends to be a historic value of the
11 assets and liabilities, which may or may not be
12 reflective or an indication of the fair value, which
13 means what you can sell those assets at a given time.

14 The purchase price is determined based on a
15 concept of fair value, essentially what other companies
16 will buy or sell at a given time. So there is typically
17 a difference between that book value and a purchase
18 price. And, you know, throughout the acquisition
19 process both the acquiring company and acquired company
20 have their individual financial advisors reviewing the
21 terms, including the purchase price, and make sure that
22 they are within, in line or within the expectation of
23 what each company's shareholders, and stakeholders
24 expect, as well as based on previous, previous dealings
25 or previous transactions, comparable or similar industry

1 type, and it's very typical for them to review that.

2 And Chesapeake, obviously, is of an opinion
3 that the purchase price that we paid is, falls within,
4 in line or within reason of what the industry
5 transaction had asked for in the past.

6 **COMMISSIONER BROWN:** One more question. You
7 talk about synergies. Can you elaborate on the
8 synergies that have already been -- occurred?

9 **MR. GEOFFROY:** Certainly. The synergies
10 generally fall into two categories. Corporate costs.
11 In other words, as two separate standalone companies,
12 you had two board of directors, for example, you had two
13 sets of insurance policies covering general liability,
14 et cetera. As a combined company you only have one
15 board of directors, one set of insurance policies. So
16 there are those types of savings.

17 And then from an operation and maintenance
18 perspective you have similar functions being performed
19 by both companies independently, such as accounting
20 functions, such as human resources, and in some cases
21 overlap in operating territories. So you may have two
22 facilities that you can combine into one. And those are
23 the types of savings and synergies that we have
24 identified and harvested in this, in this acquisition.

25 **COMMISSIONER BROWN:** Thank you.

1 **CHAIRMAN GRAHAM:** Commissioner Balbis.

2 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.
3 I have a few questions for Staff.

4 Currently this Commission does not have
5 authority over mergers and acquisitions; is that
6 correct?

7 **MR. SLEMKEWICZ:** That's correct.

8 **COMMISSIONER BALBIS:** So we are not involved
9 in the negotiations between the utilities as maybe other
10 commissions can be or at least approve the final
11 agreement; is that correct?

12 **MR. SLEMKEWICZ:** That's correct.

13 **COMMISSIONER BALBIS:** And we certainly want to
14 encourage companies to merge where there is a true
15 benefit to the customers, and I want to congratulate
16 both Chesapeake and Florida Public Utilities in doing
17 this in that there are immediate savings that have
18 already taken place.

19 My concern is that that premium price that was
20 paid that Commissioner Brown mentioned and discussed,
21 and how do we -- ask Staff, how do you determine whether
22 or not a positive acquisition adjustment is appropriate
23 and move forward with a recommendation to approve it to
24 this Commission?

25 **MR. SLEMKEWICZ:** Well, we, we look at the cost

1 savings that are generated by any synergies that may
2 exist. And typically it would be if there's positive
3 cost savings, in other words, the savings outweighed the
4 amortization of the acquisition adjustment, Staff would
5 recommend approval of the acquisition adjustment.

6 **COMMISSIONER BALBIS:** So then to put it in
7 simpler terms, the positive acquisition adjustment is
8 spreading out that premium price over a certain time
9 period; right?

10 **MR. SLEMKEWICZ:** That's correct.

11 **COMMISSIONER BALBIS:** So you look at what that
12 annual cost to the customers is against the benefit to
13 the customers?

14 **MR. SLEMKEWICZ:** That's correct.

15 **COMMISSIONER BALBIS:** And is there a certain
16 number, if it's \$100,000 more, is it 10,000, is it a
17 million?

18 **MR. SLEMKEWICZ:** There, there is no specific
19 number that we would use. The, the closer or the
20 smaller the amount of the savings, the closer we would
21 evaluate the savings. And if the savings are still on a
22 projected basis, we would have some reservation about
23 how accurate those projections are. And we may or may
24 not, you know, recommend approval of an acquisition
25 adjustment.

1 **COMMISSIONER BALBIS:** Okay. And I want to
2 talk a little bit about Table 2-1, which -- I'm sorry.
3 Let's go to Table 2-4 on page 12 of the recommendation.
4 And you've projected out to 2015 what the savings, the
5 costs and the net savings or costs are. And I
6 understand that the acquisition adjustment is for 30
7 years, and you prepared a table that lists, projects out
8 these costs and savings for 30 years. And I just want
9 to know, do the other Commissioners have this? In
10 looking at that table -- well, focus on Table 2-4.
11 There really is no net savings until 2012; is that
12 correct?

13 **MR. SLEMKEWICZ:** That's correct.

14 **COMMISSIONER BALBIS:** And going back to
15 Commissioner Brown's comments as to what assurances does
16 this Commission have that they don't rehire the
17 personnel, which is the bulk of the savings, can you go
18 into detail as to, as to what assurances we have?

19 **MR. SLEMKEWICZ:** Well, we -- you know, all we
20 can do at this point, you know, is take the company's
21 word. However, in -- and it does not even have to be
22 related to a rate case or anything else. We could audit
23 the company and see if those savings are still in effect
24 and if they actually did materialize.

25 **COMMISSIONER BALBIS:** Because based on their

1 last rate case, they can turn around and rehire that
2 personnel and we would have to approve it; correct? Or
3 we would have no involvement in that.

4 **MR. SLEMKEWICZ:** Yeah. We would have no
5 involvement. I mean, they can hire -- they could hire
6 everybody back, if they desire to do that. However, in
7 evaluating, you know, the cost savings, that would be
8 very detrimental to their case of the acquisition
9 adjustment amortization continuing in the future.

10 **COMMISSIONER BALBIS:** Does Staff have any
11 recommendations as to any additional assurances that we
12 can, we can get from the company to make sure that at
13 least in the first four to five years we can -- the
14 customers can realize the savings?

15 **MR. WILLIS:** Commissioners, Marshall Willis
16 with the Division of Economic Regulation. There's,
17 there's no other recommendation you can actually do on
18 your own. In the past there have been companies who
19 have come forward and said, to give you a further
20 assurance, we'll offer up a stay out provision and we'll
21 assure the Commission that we're going to stay out for a
22 certain number of years. That's not something that you
23 could require upon the company. That's something the
24 company would have to give you. Basically it's giving
25 up their right to file a rate case. So it's something

1 they would have to give you. But that's the only other
2 assurance you can have besides the fact that Staff has
3 the ability to go in and audit to make sure the
4 synergies will stay.

5 **COMMISSIONER BALBIS:** Because without that
6 stay out provision they could file a rate case and
7 demonstrate that they do need to rehire that personnel,
8 and then we would be in a position, a difficult position
9 of reviewing that and approving it, and then the
10 customers' potential savings goes away; is that correct?

11 **MR. WILLIS:** Well, that's correct. But in
12 that rate case, when that rate case came forward, if
13 Staff found that those synergies were no longer there,
14 our recommendation would probably be to discontinue the
15 amortization of the acquisition adjustment, which would
16 take that cost away. And that has happened in the past.
17 There has been one case where a gas company was given a
18 positive acquisition adjustment. In the next rate case,
19 Staff found the synergies never materialized and the
20 Commission removed the amortization of the acquisition
21 adjustment permanently, and it was no longer a cost
22 recovery through rates at that point.

23 **COMMISSIONER BALBIS:** Well, I personally would
24 like to have as many assurances as possible to make sure
25 that the customers realize these long-term savings. And

1 if that's one avenue, then, then I would recommend that
2 the company propose that. Because we're in a difficult
3 situation where we're not involved with the
4 negotiations, we do not have merger authority. They
5 could have, they could have paid a premium much higher
6 than what they did and we would be in the same position.
7 As long as there's a net savings to the customers, Staff
8 would recommend it.

9 So I certainly would like to see as many
10 assurances that we can realize the savings that Staff
11 has projected over the next 30 years for the customers.
12 So I could end with that and turn it over to the other
13 Commissioners. And I have a few more questions
14 depending on how, how we go on this.

15 **CHAIRMAN GRAHAM:** Commissioner Edgar.

16 **COMMISSIONER EDGAR:** Thank you, Mr. Chairman.
17 I was just going to say I would like to ask the company
18 to address some of the points that Commissioner Balbis
19 has raised.

20 **MR. GEOFFROY:** Yeah. I certainly would like
21 to, to address that. The company that had the
22 acquisition adjustment previously and lost it was us.
23 So we've been in that unenviable position.

24 **CHAIRMAN GRAHAM:** Welcome back.

25 (Laughter.)

1 **MR. GEOFFROY:** Pardon?

2 One of the reasons that we proposed in this
3 case to establish a benchmark to determine, to help
4 determine that these savings are ongoing was just that,
5 to help demonstrate to the Commission that there is a
6 methodology that can be used to determine on an annual
7 basis whether those savings are in place. This
8 recommendation does not recommend approval of that. So
9 you may want to consider that as, as an alternative.

10 The other part of this that, that -- you know,
11 the company is very amenable to a stay out. We have no
12 issue with that. We would, you know, if that's the
13 direction you would like to go, we would propose a
14 3-year stay out. However, there are a lot of exceptions
15 that would need to be dealt with. We have annual cost
16 recovery dockets like the purchased gas adjustment, et
17 cetera. There's a lot of regulatory requirements coming
18 up that, that we would certainly need to be aware of and
19 try to deal with.

20 But in addition to that, again, in this
21 recommendation, you know, one of the things that we want
22 to do is to consolidate the tariffs, consolidate the
23 accounting, and consolidate the earnings surveillance
24 reports. And Staff's recommendation here is that we
25 should do that through a rate proceeding. So if we have

1 a long stay out provision, that prohibits us from really
2 continuing to harvest these savings because there's more
3 to, more to do there.

4 We're not in a position, and it's not our
5 intention to stop at the \$6.2 million worth of savings
6 that you see here. We think there's more that can be
7 done, that should be done. We're willing to undertake
8 those efforts to do it, but we need some flexibility
9 from the Commission in order to be able to make sure
10 that we can comply with the requirements of this
11 recommendation as far as consolidating tariffs, et
12 cetera.

13 So while we're not opposed to a stay out
14 provision, we don't think that that's required or
15 necessary here, if we establish a benchmark process that
16 we proposed or some other similar benchmark process, if
17 that's not the correct one, and allow us to continue to,
18 you know, consolidate these entities into one entity.

19 **CHAIRMAN GRAHAM:** Commissioner Edgar, you
20 still have the floor.

21 **COMMISSIONER EDGAR:** Thank you. I appreciate
22 the comments that they've shared with us, and I know it
23 does give me some additional information and some
24 additional comfort.

25 **CHAIRMAN GRAHAM:** Commissioner Balbis.

1 **COMMISSIONER BALBIS:** Thank you. And thank
2 you, Commissioner Edgar, for posing that question to the
3 utilities.

4 Another question for the utilities, the
5 projected net savings in 2012, 2013, 2014, would that
6 put the company -- maybe I should ask this for Staff.
7 Would that put the company within the range, the
8 approved ROE range, or would it be in a position of over
9 earnings again?

10 **MR. WILLIS:** I'm sorry. I'm sorry. Could you
11 repeat the question?

12 **COMMISSIONER BALBIS:** It -- according to Table
13 2-4, in 2012, 2013, and 2014 there's a projected net
14 savings of 378,000, 551,000, and 820,000. Would that
15 still result in an ROE within the range, or would they
16 be in a position of over earnings again?

17 **MR. SLEMKEWICZ:** I believe with, you know, in
18 those first few years, at least up through maybe 2013,
19 there, they would probably still be within their range.
20 But when you start getting into 2014 and '15, when you
21 start getting, you know, savings of, you know, a million
22 dollars plus, that may affect their return. I have not
23 calculated that, so I cannot say with certainty where
24 they would be in their range or if they would actually
25 be above the range at that point.

1 **MR. WILLIS:** Commissioner Balbis, if I could
2 add to that. We have a continual earnings surveillance
3 program. If the company does exceed its range, that's
4 when we would come to the Commission at that point with
5 a recommendation.

6 **COMMISSIONER BALBIS:** Well, my concern is that
7 Staff is recommending a positive acquisition adjustment
8 that is projected that at some point they may be in an
9 over earnings situation, which would result in a rate
10 case possibly. And is that the right position to be in?

11 **MR. WILLIS:** Well, if there were to be a rate
12 case, it would be a reverse make whole proceeding where
13 the company would be seeking a lower rate to its
14 customers. There's a benefit directly at that point
15 that flows to the customers if the rates are reduced
16 because of over earnings at that point.

17 I'm not sure if it's the right place to be or
18 not. It would be a result. It's something that is so
19 far out in the future with 2014 coming up that I
20 couldn't sit here and tell you whether that's going to
21 happen or not. I've heard the company say that there,
22 there are further cost savings to harvest. If that's
23 true, they could be closer to over earning in the
24 future.

25 **COMMISSIONER BALBIS:** Okay. And I just have

1 to go back to my original concern is that they paid a
2 premium of almost \$35 million for this, for Florida
3 Public Utilities. And although it was mainly an
4 exchange of shares, still they paid a premium. And one
5 of my concerns is that if we approve this, are we
6 setting a precedent since there is no rule in place that
7 says, okay, we will approve anything as long as there's
8 a savings of X amount, a 20% premium, 30%, whatever it
9 may be, that we're opening the door for other mergers to
10 come in that may not realize as much of a cost savings
11 to the customers, but then we're in a difficult position
12 of having set a precedence of approving a large premium,
13 although in this case there's a major savings to the
14 customers, but we're put in an awkward position.

15 And I guess my question to you, Mr. Willis, is
16 is there something that you would recommend, additional
17 assistance to Staff or mechanism for Staff rather than
18 just looking at as long as there's a savings, some sort
19 of rule or guidance document that the Commission could
20 move forward with, or are you comfortable with what you
21 have to make your decision as a recommendation to us?

22 **MR. WILLIS:** Commissioner Balbis, I personally
23 am comfortable with it. We've dealt with these positive
24 acquisition adjustments over many years, and the gas
25 industry seems to be the one industry that can actually

1 come up with synergies that actually prove to, to go
2 forward in fruition.

3 I personally don't have a problem. I mean, I
4 will tell you this has been off the agenda for a while
5 because I personally wanted to look at this one because
6 of the magnitude of the acquisition adjustment. I'm
7 thoroughly satisfied. The one difference here in this
8 case is that these cost savings are pretty much known
9 right now. They're happening. And a lot of the
10 acquisition adjustments that the Commission will see,
11 you'll be looking at projected cost savings. We don't
12 know at that point whether they will, whether they will
13 actually occur in the future or not. It's a best guess.
14 And it's up to Staff to go out and actually look at the
15 records and find out whether those synergies actually
16 occurred.

17 In this case I don't think there's much doubt
18 that they're actually now. These savings are happening.
19 We see that because of the over earnings with FPUC.
20 That's probably a fair chunk of the over earnings with
21 FPUC, which would be taken away right now if you grant
22 the amortization and acquisition adjustment. But those
23 savings grow -- if you look at the chart that
24 Mr. Slemkewicz produced, those savings are going to grow
25 where it's anticipated it'll be over \$70 million worth

1 of savings to the customers in the long run over 30
2 years. So this is one of those unique circumstances
3 where the cost savings are known at this point. They're
4 happening, they're not really projected. These are
5 happening. I'm happy to know that there may be more
6 that can actually in the future be harvested from, from
7 the acquisition. That just makes the acquisition
8 adjustment better at this point.

9 But in direct answer to you, Commissioner
10 Balbis, I really don't think there are any other tools
11 that we really need of Staff. I think we've had past
12 Commission orders that kind of outlined how the
13 Commission looks at these costs. Mr. Slemkewicz talked
14 earlier that if we're dealing with a lot of projected
15 savings, it makes Staff look a lot harder at
16 projections. As to whether or not we believe those will
17 actually come to fruition in this case, these are
18 already here. It's not something we have to look at to
19 see whether they're going to come to fruition. They've
20 happened. So I hope that answers your question.

21 **COMMISSIONER BALBIS:** No, it does. Thank you.

22 **CHAIRMAN GRAHAM:** Is that a motion?

23 **COMMISSIONER BALBIS:** No.

24 (Laughter.)

25 **CHAIRMAN GRAHAM:** Commissioner Brown.

1 **COMMISSIONER BROWN:** And I would be remiss if
2 I didn't ask you, Mr. Willis, a question about how the
3 Commission has treated transaction and transition costs
4 in the past for the benefit of my fellow Commissioners.

5 **MR. WILLIS:** We have treated them exactly the
6 same way you see in the recommendation today. They're
7 normally amortized over a five-year period.

8 **COMMISSIONER BROWN:** And have we ever not
9 allowed for the transition or disallowed the transition
10 and transaction costs?

11 **MR. WILLIS:** We have disallowed transaction
12 and transition costs when the cost savings were not
13 there to cover those costs. In this case, they are.

14 **COMMISSIONER BROWN:** Okay.

15 **CHAIRMAN GRAHAM:** Commissioner Balbis.

16 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.
17 A few more questions or comments for Mr. Willis. This
18 in no way will affect their rate base because the rate
19 base is set on book value, not on purchase price; is
20 that correct?

21 **MR. WILLIS:** It won't affect their net book
22 value. It will affect rate base because rate base is a
23 function of your net plant, which is plant less
24 accumulated depreciation. It would also include the
25 positive acquisition adjustment in rate base. It would

1 be a line item that you'd see in rate base. But as far
2 as net plant, it doesn't affect that. We're an original
3 cost state and that would not change.

4 **COMMISSIONER BALBIS:** Other than the
5 acquisition judgment, the majority -- my concern is that
6 because they purchased it for a premium, now suddenly
7 the value of their plant and asset is increased. And I
8 want to make sure that we are not, if we approve this,
9 that would not happen.

10 **MR. WILLIS:** That's correct. The value of
11 their assets don't actually increase. There is a
12 positive acquisition adjustment that's booked over and
13 above net plant.

14 **COMMISSIONER BALBIS:** Other than the stay out
15 provision, is there any other assurance that we can get
16 that at least for the short-term, for the next five
17 years, for example, that those savings will continue.
18 And that if those savings do not continue, they hire
19 additional staff, which again is the bulk of the
20 savings, that we would not allow those costs to be
21 passed on?

22 **MR. WILLIS:** I don't believe there are any
23 other, any other incentives we could put out there at
24 this point. The main incentive is there in that the
25 amortization would be taken away permanently by the

1 Commission if these cost savings don't stay in place.

2 And that could happen at another time.

3 The one thing I guess the Commission needs to
4 realize is that rates will not change for these
5 customers until the next rate case of the company. And
6 if the cost savings materialize as they have and they
7 stay there, then the rates will not change unless the
8 company over earns in the future or the company
9 experiences heavy growth and costs actually go up
10 because of growth. I mean, that's where you'll see
11 costs for this company rise is if the company does
12 experience growth and cost increases, so.

13 **COMMISSIONER BALBIS:** And over the 30-year
14 projection, the net savings listed in this document is
15 over \$71 million to the customers; is that correct?

16 **MR. WILLIS:** That's correct.

17 **COMMISSIONER BALBIS:** Well, I think as a
18 Commission we're in a somewhat challenging position in
19 that, you know, we certainly want to encourage companies
20 to merge and, or acquire other companies so that there
21 are savings to the customers. And certainly a
22 \$71 million savings is impressive and we need to
23 encourage that.

24 And just to confirm one more time with
25 Mr. Willis, that if we approve this recommendation

1 without a stay out provision or with a stay out
2 provision, that if the cost savings do not materialize,
3 that we can revoke the positive acquisition adjustment.

4 **MR. WILLIS:** That's correct. You can.

5 **COMMISSIONER BALBIS:** And there was an audit
6 performed, or evaluation performed of Florida Public
7 Utilities by Ernst & Young. And did that, the value of
8 the company, did that closely match the purchase price?

9 **MR. SLEMKEWICZ:** Yes, it did. It was very, it
10 was very close to the value of the asset -- I mean, of
11 the purchase price.

12 **COMMISSIONER BALBIS:** Okay. And I think on
13 page 3 it indicates that Ernst & Young, the Ernst &
14 Young valuation was, let's see, it determined the fair
15 value to be \$127.6 million, and the total acquisition
16 amount was 127,760. So it's very close to --

17 **MR. WILLIS:** Yes.

18 **COMMISSIONER BALBIS:** -- what the purchase
19 price was. So that gives me some level of comfort that
20 at least the value matches the purchase price.

21 And I'm fairly comfortable that if we can
22 remove the positive acquisition adjustment in this case,
23 I'm comfortable with it. I'm still struggling with,
24 with the premium that is paid because we do not have
25 merger authority. But in this case, I'm feeling more

1 comfortable, and I'd like to hear the other
2 Commissioners' opinions on this, especially the ones
3 that have been quiet in the middle.

4 (Laughter.)

5 **CHAIRMAN GRAHAM:** Commissioner Brisé.

6 **COMMISSIONER BRISÉ:** Thank you. I have a
7 question for Staff.

8 With respect to the stay out provision, what
9 impact would that have, as the company stated, with
10 respect to having to come back for rate cases if, if a
11 need arose, particularly in dealing with Issues 5 and 6,
12 as those issues will probably have to be dealt with in
13 the future? What impact would the stay out provision
14 have on that if we went with a three-year or even a
15 five-year provision?

16 **MR. WILLIS:** Well, Commissioner, normally a
17 stay out provision is volunteered by the company, and
18 that in essence keeps the company from filing for a rate
19 increase within that three-year, if it was a three-year
20 stay out provision. It does not stop the Commission
21 from looking at over earnings and saying during that
22 three years the company over earns. It does not take
23 away the Commission's right to bring the company in for
24 over earnings during that three-year period. It's just
25 a stay out for a rate case itself.

1 **COMMISSIONER BRISÉ:** But with the -- the
2 company brought up two points with respect to
3 establishing the benchmarks and so forth. Is there any
4 nexus or impact between the stay out and, and them being
5 able to do that?

6 **MR. SLEMKEWICZ:** I don't believe there is.
7 The only reason you would have any, have the, the
8 benchmark would be for a rate case. That's the only
9 place where it really has any impact. And under their
10 scenario, they're not -- those companies are not
11 combined. They operate totally separately. And to, you
12 know, merge them for this kind of purpose without a rate
13 case, without, you know, their -- to, you know, have
14 uniform rates and everything else, it's just not --
15 Staff does not believe that is practical.

16 And I would like to say in this, in this case
17 they have never asked to combine their tariffs. They've
18 asked a lot of other things, but they've never asked
19 about consolidating. And that would be a totally
20 different proceeding than what we're dealing with right
21 now.

22 **MR. WILLIS:** And, Commissioners, if I can add
23 to that. There, there are some differences between the
24 two companies. One company, Chesapeake, has marketers;
25 whereas, FPUC purchases its own gas and goes through the

1 PGA. So there's some differences that have to be worked
2 out between the two companies when they merge, I
3 imagine, and I don't know how quickly they're going to
4 mingle the two companies.

5 I do understand the company's position saying
6 that if we have a stay out provision, it kind of hampers
7 our ability to merge those two, those two companies
8 together. I do understand that at that point they
9 probably would need to have, if they want to combine
10 tariffs, if they want to combine that, they will have to
11 file for either a rate increase or decrease at some
12 point to have that ability to do that. And a stay out
13 provision would prohibit that if it would be an actual
14 increase. I would imagine if it's a decrease, it
15 wouldn't prohibit that, or you could make that an option
16 of the stay out provision.

17 **COMMISSIONER BRISÉ:** Okay. So if I understand
18 you properly, if we asked the company or took their
19 offer for the three-year stay out provision as one of
20 the options that could be exercised this morning, that
21 we could put it in such a way that obviously we wouldn't
22 look at a rate increase, but there would be, there would
23 be the flexibility for them to come back if there were a
24 rate decrease due to the result of some of the things
25 that they're doing.

1 (Simultaneous conversation.)

2 **MR. WILLIS:** Yes, you could.

3 **COMMISSIONER BRISÉ:** Okay. That's all I have
4 for right now.

5 **CHAIRMAN GRAHAM:** But if the direction was for
6 a rate decrease, we can just as simply do that with an
7 over earnings case.

8 **MR. WILLIS:** That's correct. The difference
9 would be we would probably ask the company to file
10 minimum filing requirements for that purpose just so we
11 could get a good look at the combination that they're
12 looking at if there is going to be a rate decrease.

13 **CHAIRMAN GRAHAM:** Well, I don't see anybody's
14 light on. I don't have a problem with Staff's
15 recommendation, if I can get someone to make a motion
16 one way or the other. Commissioner Edgar.

17 **COMMISSIONER EDGAR:** Commissioner Balbis has
18 pointed out that we do not have statutory authority to
19 approve or review mergers, acquisitions in the same way
20 that many other state commissions do. But we do
21 obviously, and this is a good example, have other
22 aspects of those types of things that do come before us.

23 I appreciate the questions and highlighting
24 the review work that this Commission does do, and the
25 acquisition adjustment is a perfect example of that.

1 I am just a little bit concerned that if we
2 were to add a stay out provision, that that might
3 inadvertently or unpurposely tie our hands or the hands
4 of our Staff or the company a little bit in a way that
5 could potentially be detrimental to the customers that
6 they serve. So -- and I'm also -- I am comfortable that
7 the Staff recommendation and the close work that our
8 Staff has done with the company on this recommendation
9 is consistent with the way the Commission has reviewed
10 these types of issues in the past.

11 And so with all of the tools that we do have
12 available to us, as has been discussed, on a
13 forward-going basis, I am comfortable with the Staff
14 recommendation, Mr. Chairman. I would move all issues.

15 **CHAIRMAN GRAHAM:** It's been moved and
16 seconded, Staff recommendation on Item No. 5.

17 Commissioner Balbis.

18 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.

19 And, again, we have a unique situation here
20 that, with this, with this issue with Chesapeake and
21 Florida Public Utilities. I'm glad to see that through
22 your own volition move forward with, with this merger,
23 and that recognizing that without a positive acquisition
24 adjustment, there really is no incentive for the
25 companies to merge. So I want to thank Chesapeake and

1 Florida Public Utilities for moving forward and in good
2 faith that although it is at risk, that without an
3 incentive, that they move forward anyways.

4 We have a situation where over \$71 million in
5 savings will be realized by the customers. And looking
6 at the chart, the net savings really begins in 2012,
7 which is right around the corner. So even if these
8 projections the further you go out are difficult to
9 make, I'm comfortable that there's going to be a net
10 savings immediately coming up in 2012, in the next
11 month. And I want to thank Staff for their thorough
12 review. And, Mr. Willis, I'm glad that before it comes
13 to us, that you utilized what I now know is 35 years of
14 experience in this matter. So I want to appreciate
15 that. And, again, with the ability that we have to
16 remove this acquisition adjustment and the fact that
17 there was an audit performed or a value performed that
18 matches the purchase price, I'm comfortable with
19 supporting Staff's recommendation.

20 **CHAIRMAN GRAHAM:** All in favor of Staff
21 recommendation on Item No. 5, signify by saying aye.

22 (Affirmative response.)

23 Any opposed?

24 (No response.)

25 By your action, you've approved Staff

1 recommendation on Item No. 5.

2 (Agenda item concluded.)

3 * * * * *

4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE OF FLORIDA)
 :
COUNTY OF LEON)

CERTIFICATE OF REPORTER

I, LINDA BOLES, RPR, CRR, Official Commission Reporter, do hereby certify that the foregoing proceeding was heard at the time and place herein stated.

IT IS FURTHER CERTIFIED that I stenographically reported the said proceedings; that the same has been transcribed under my direct supervision; and that this transcript constitutes a true transcription of my notes of said proceedings.

I FURTHER CERTIFY that I am not a relative, employee, attorney or counsel of any of the parties, nor am I a relative or employee of any of the parties' attorneys or counsel connected with the action, nor am I financially interested in the action.

DATED THIS 22nd day of December, 2011.

Linda Boles
LINDA BOLES, RPR, CRR
FPSC Official Commission Reporter
(850) 413-6734