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BEFORE THE
FLORIDA PUBLIC SERVICE COMMISSION

In the Matter of:

DOCKET NO. 120006-WS

WATER AND WASTEWATER INDUSTRY
ANNUAL REESTABLISHMENT OF
AUTHORIZED RANGE OF RETURN ON
COMMON EQUITY FOR WATER AND
WASTEWATER UTILITIES PURSUANT
TO SECTION 367.081(4)(f), F.S.

PROCEEDINGS: COMMISSION CONFERENCE AGENDA
ITEM NO. 15

COMMISSIONERS
PARTICIPATING: CHAIRMAN RONALD A. BRISÉ
COMMISSIONER LISA POLAK EDGAR
COMMISSIONER ART GRAHAM
COMMISSIONER EDUARDO E. BALBIS
COMMISSIONER JULIE I. BROWN

DATE: Tuesday, June 19, 2012

PLACE: Betty Easley Conference Center
Room 148
4075 Esplanade Way
Tallahassee, Florida

REPORTED BY: LINDA BOLES, RPR, CRR
Official FPSC Reporter
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FPSC-CLERK

04139 JUN 22 2012

FLORIDA PUBLIC SERVICE COMMISSION

FPSC-COMMISSION CLERK

P R O C E E D I N G S

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3 **CHAIRMAN BRISÉ:** Moving on to Item Number 15.

4 **MR. CICCHETTI:** Good morning, Mr. Chairman and
5 Commissioners. Item 15 is the annual reestablishment of
6 the leverage formula for the water and wastewater
7 industries.

8 Staff's recommendation is that the current
9 2011 leverage formula be reauthorized until the leverage
10 formula is addressed again in 2013. Staff's
11 recommendation is largely influenced by the fact that
12 the Federal Reserve has been intervening in the debt
13 capital markets, which has pushed interest rates down to
14 historically low levels. That in conjunction with
15 certain simplifying assumptions of the leverage formula
16 has resulted in some anomalous results, and so we
17 recommend that the 2011 leverage formula be reauthorized
18 until it is addressed again in 2013.

19 **CHAIRMAN BRISÉ:** All right. Mr. Friedman.

20 **MR. FRIEDMAN:** Thank you. Again, my name is
21 Martin Friedman with the Law Firm of Sundstrom, Friedman
22 & Fumero. We're here on behalf of the regulated
23 subsidiaries of Utilities, Inc. We request that the
24 Commission deny the staff's recommendation and to
25 implement the outcome of the application of the leverage

1 formula as it has been applied consistently with few
2 exceptions since it was inceptioned many, many, many
3 years ago.

4 What the staff has done is they, they, they
5 plugged in the numbers to the leverage formula and said,
6 oops, the spread is too much. We don't like the result.
7 Let's just stick with the status quo. And they point
8 out, well, you know, in '96 we got precedence for this
9 recommendation because in '96 the same thing came and we
10 asked you to do that and you agreed that, that since we
11 didn't like the result, that you would, that you would
12 maintain the status quo. What the staff didn't point
13 out however is that there's precedence the other way as
14 well.

15 In 1993 when the staff came to the Commission
16 with the staff recommendation they didn't like the way
17 the leverage formula fell out that year, and they came
18 to the Commission and said let's, let's keep the status
19 quo because we don't like what the result was. And that
20 year, which was 1993, the Commission rejected that and
21 decided that they would stay true to the leverage
22 formula and in fact, denied the staff recommendation and
23 adopted the natural application of the results of the
24 leverage formula.

25 And so, you know, there is precedence both

1 ways. Don't just look at what the staff did and say,
2 okay, yeah, we've done this before. Let's do it again.
3 Let's look at the times when the Commission denied the
4 staff's recommendation when they wanted to maintain the
5 status quo.

6 And what we would ask that the, that the
7 Commission do is to stay true to the leverage formula.
8 It's a good formula, it's worked, and let's apply it as
9 it was intended to be applied without any subjective
10 determination that, oh, we just don't like the result
11 this year. Let's maintain the status quo. Thank you.

12 **CHAIRMAN BRISÉ:** Thank you, Mr. Friedman.
13 Mr. Reilly.

14 **MR. REILLY:** The Office of Public Counsel does
15 support staff's recommendation. Given the current
16 condition of the state and national economy, the types
17 of returns that Floridians are getting and receiving on
18 their investments, we believe it's important for this
19 Commission to not go beyond what your staff is
20 recommending today on the, on the leverage formula.

21 We believe that because of the unusual
22 increase on the upper end of 100 points and decrease of
23 38 points on the lower end that it really, as staff said
24 in the recommendation, really creates an anomalous
25 situation. It is not a situation that staff doesn't,

1 doesn't like the result of. It's just an acknowledgment
2 of the anomaly that it has created. And it's really the
3 federal policies of lowering interest rates, thereby
4 increasing the slope of the leverage formula relative to
5 previous years that staff has come to the conclusion
6 that the updated leverage formula does not, is not
7 optimal really for setting these, these rates.

8 So I don't think it's a matter of don't like
9 them. I think they really acknowledge that it's just a
10 very unique, 30-year unique situation, not optimal, and
11 in their recommendation that it would be more
12 appropriate to set it as, as, as they have recommended.
13 Again, particularly given the context of where we are
14 and all of Floridians getting the kinds of returns that
15 they are, from our view these returns are very
16 commensurate, compensatory, you know, for the people to
17 endure the risks of providing water and wastewater
18 service to our state. So we support staff.

19 **CHAIRMAN BRISÉ:** Thank you, Mr. Reilly.

20 Commissioner Brown.

21 **COMMISSIONER BROWN:** Thank you, Mr. Chairman.

22 And I, staff, I understand we do have precedent to go
23 either way under these circumstances. So really the key
24 question that I have is is the updated leverage formula
25 indicative of the current market environment for 2012?

1 **MR. CICCHETTI:** Commissioner, if we were to
2 testify, I think the result would be much more in line
3 with the 2011 leverage formula than the 2012. Triple B
4 interest rates right now are in the neighborhood of 4%,
5 and I do not think I would be recommending over 12% for
6 our water utilities at this time.

7 **COMMISSIONER BROWN:** Okay. And staff's
8 suggestion seems to keep the range, the 2011 is still
9 within the range of the 2012 updated leverage formula;
10 is that right?

11 **MR. CICCHETTI:** Yes. The 2011 formula falls
12 within the range of the 2012. It's just on the extreme
13 ends there is a, as Mr. Reilly has pointed out, the
14 slope has increased due to the interest rates being so
15 low, and that's producing the numbers that give us
16 concern.

17 **COMMISSIONER BROWN:** Okay. I'd like to hear
18 from other Commissioners as well.

19 **CHAIRMAN BRISÉ:** Commissioner Balbis.

20 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.

21 I just want to make a few comments that's kind
22 of a result on a very detailed discussion I had with
23 staff concerning the development of this formula. And,
24 you know, it's my understanding that this formula was
25 established to eliminate the need for a utility to come

1 forward and provide expert testimony and have
2 intervening parties provide expert testimony to
3 determine what the appropriate return on equity would
4 be. And I believe that there is no, regardless of which
5 way we go on this, going with 2011, 2012, does not
6 prevent any party to move forward and challenge this and
7 go to the next process, which would be the hearing
8 process.

9 So the question for staff is if we go back to
10 the 2011 curve and it is challenged by the utility, what
11 would be the process and how difficult would that be?

12 **MR. CICHETTI:** The company could petition the
13 Commission or in the process, in the -- while the rate
14 case is filed they could file cost of equity testimony
15 and that's what we would consider and what the
16 Commission would vote on. They are not precluded from
17 filing cost of equity testimony. This is only something
18 that is a convenience particularly for the small water
19 and wastewater companies. The cost, the cost of equity
20 testimony would be substantial, so the Commission has
21 made this formula available to them. But that does not
22 preclude them from petitioning for a different rate.

23 **COMMISSIONER BALBIS:** Okay. And another
24 question. The 2011 graph, does that match what we have
25 determined for other utilities or industries recently?

1 **MR. CICCHETTI:** Yes, we did look at that.
2 Surprisingly, for example, Florida Power & Light almost
3 fits in there exactly, but I would caution this formula
4 is a simplified process. And in other instances where
5 you don't need the simplified process I would suggest we
6 do look specifically at that. But it does fall
7 generally within the range of what we have recommended
8 in the past, what the Commission has allowed in certain
9 instances.

10 **COMMISSIONER BALBIS:** Okay. And then I think
11 this is my final question. But, you know, staff
12 indicated that this was an anomaly with the financial
13 situation that we're facing today. But do you feel that
14 this warrants relooking at the leverage formula?
15 Because obviously if the results -- you know, the goal
16 was to come up with an appropriate ROE and we developed
17 a formula based on the conditions at the time. Have the
18 conditions changed enough to relook at that, and, if so,
19 what is that process? Or do you feel that having this
20 flexibility of seeing the results and then determining
21 if it's appropriate or not would be the better avenue?

22 **MR. CICCHETTI:** The Commission has sort of,
23 for lack of a better term, gone under the hood and
24 looked at the mechanics on several occasions and it has
25 worked well over the 30 years that it's been in effect.

1 There have been some times where things got a little out
2 of line and the staff has brought that to your
3 attention. But I think overall it's worked well for the
4 purpose that it was intended.

5 **COMMISSIONER BALBIS:** Okay. And then I do
6 have a question for Mr. Friedman.

7 Does the utility have a position that going
8 back to the 2011 results will result in an inappropriate
9 ROE that will affect your ability to obtain capital or
10 otherwise affect your operations, or is it just that
11 these are the results and we want the results?

12 **MR. FRIEDMAN:** Commissioner Balbis, I don't
13 think that we could -- without looking at each of the
14 individual companies that I represent, I couldn't say
15 that the difference is significant enough that it would
16 affect the ability of the respective utilities to
17 continue to provide quality water and wastewater
18 treatment to their customers. But that said, the wide
19 range in the upper and lower range of ROE is the result
20 of the current economy. The economy is where it is.
21 The leverage formula came out to be what it is. Just
22 because it's got a larger range between the high and low
23 end doesn't mean that it's wrong, it doesn't mean that
24 it should be better, and there's no reason that you
25 shouldn't adopt the, the natural fallout from, from the

1 leverage formula. Calling it an anomaly is just a nice
2 way to say, you know, subjectively we don't agree with
3 the results. And, and it's not practical for most
4 utilities, I would say probably all but maybe Aqua, in a
5 rate case to be able to afford to produce ROE testimony
6 in a rate case.

7 The, I don't remember how many years ago it
8 was, but the Public Counsel challenged the formula
9 itself. Maybe '08 -- yeah. A long time ago. '08,
10 that's not that long ago, is it? Geez.

11 Anyway, and, and so Utilities, Inc. was the
12 only utility that really took the position of supporting
13 the staff, and we, we brought in ROE cost of capital
14 witnesses and it was not an inexpensive endeavor. So
15 it's really -- although in theory, sure, we can always
16 challenge cost of equity and bring in witnesses. As a
17 practical sense we really can't. And if we did,
18 probably the first thing you'd hear would be Mr. Reilly
19 complaining about the cost of that type of witness.

20 So theoretically, sure, you can do it with the
21 exception of, of, of a utility with a rate case the size
22 of Aqua. It's not practical for any other water and
23 sewer utility in Florida to present separate ROE
24 testimony. This formula has worked, has worked very
25 well for the 30 years it's been around, and I would, I

1 would recommend and respectfully suggest that you leave
2 the formula intact and the fallout as the numbers fall
3 out.

4 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.
5 And, you know, to be honest, you know, I'm kind of on
6 the fence on, on this issue, and I'd like to hear from
7 the other Commissioners.

8 I'm somewhat comforted by the fact that
9 regardless of what decision we make either party can
10 challenge it and provide the testimony that this is
11 supposed to avoid. So I look forward to any discussions
12 from the other Commissioners on this.

13 **CHAIRMAN BRISÉ:** Commissioner Brown.

14 **COMMISSIONER BROWN:** I just have another
15 follow-up question for staff. Actual application of the
16 updated formula and what affect that would have on all
17 of the utilities, not just the smaller ones. Can you go
18 through that with us so that we could get a little bit
19 more insight as to why staff recommended to maintain the
20 2011?

21 **MR. CICHETTI:** The theory behind the leverage
22 formula is that the overall cost of capital is a
23 function of risk and, therefore, you can vary the
24 amounts of debt and equity. And although the cost of
25 debt and equity might change, the overall cost of

1 capital would remain the same. As the interest rates
2 have come down so low, the weighted cost of the debt
3 associated with that overall cost of capital is a much
4 smaller piece now. So that means it's got to be made up
5 as the equity ratio area gets smaller through the
6 allowed return on equity.

7 And so for companies that have less equity
8 there's a much bigger impact, and most of the small
9 utilities have very little equity. And so because the
10 slope has changed because of that lower interest rate,
11 that being one of the major factors of it, you're going
12 to get a very high, you know, 12%, a little over 12% for
13 those smaller companies, and we just think that's
14 anomalous.

15 For example, Aqua, if we plugged in Aqua's
16 recent rate case, the difference would be 19 basis
17 points because they had 61% equity. But with a smaller
18 company that had 47% equity, the impact right there is
19 63%, 63 basis points. So as you get down to that lower
20 amounts of equity, the impact is higher, and that's what
21 we just think is anomalous and would prefer or would
22 recommend that the Commission stick with the 2011
23 leverage formula.

24 **CHAIRMAN BRISÉ:** I'm about to hit the button
25 so I can speak.

1 I too am on the fence on this. I generally
2 like to see that if we have a formula in place and the
3 numbers fall out where they fall out, that is what it's
4 going to be. But understanding what our role is here
5 and that there's not going to necessarily be a negative
6 impact on the company's ability to go out to market and
7 get funding and things of that nature, and the potential
8 impact that could be passed on to consumers, that that
9 then causes me a little bit of pause to, to weigh in as
10 to whether an application of the formula has a, the
11 desired impact on the ultimate consumer, and that's
12 where my, my reservation is. And maybe one of you can
13 help me with that.

14 Commissioner Balbis.

15 **COMMISSIONER BALBIS:** Thank you, Mr. Chairman.
16 And I, I agree with all that you said. I think one of
17 the things that we do need to point out, and again back
18 to the discussion with staff, was that -- because I
19 asked the question, well, why not have a 10% ratio,
20 equity/debt ratio? And if you look at the curve, they
21 can earn, you know, 16, 18, 20%. And staff indicated
22 that there was a cap, you know, a limit on the 40%. So
23 there was some arbitrary decision-making that was, that
24 was done, recognizing that this formula is just an
25 approximation of what an appropriate ROE should be.

1 You know, again back to the utility's
2 indication that it would not limit their ability to
3 attract capital or operate, you know, I would, I would
4 support staff's recommendation in this. I would hope
5 that if the utility does challenge this, there's some
6 way to do it without going through the lengthy process
7 you described. I'm not sure what that is, but I would
8 be certainly open to, to hear that. But, but, again,
9 based on all the discussions today, I move that we
10 support staff's recommendation on this issue.

11 **CHAIRMAN BRISÉ:** Okay. Is -- before you move,
12 let's see, we have Commissioner Edgar, let's see what
13 she has to say first. But thank you.

14 **COMMISSIONER EDGAR:** Thank you, Mr. Chairman.
15 And I'm glad to second the motion, but I did want to
16 make a comment or two. And I was going to comment and
17 then make the motion. So we're, we're thinking along
18 the same lines, which is always nice.

19 I too agree, Mr. Chairman, with your comments
20 and am of like mind. I do believe, you know, formulas
21 are appropriate in certain circumstances; however, it is
22 also within our jurisdiction to exercise discretion as
23 we look at those formulas and the numbers that derive
24 thereby and not just rubber stamp a number that comes
25 out at the other end once the inputs are made.

1 I would slightly disagree with Commissioner
2 Balbis' characterization of the 40% threshold as being
3 arbitrary. I think a good deal of thought and analysis
4 went into that decision at that point in time. And I
5 recall the exercise and discussion that we had back, and
6 I wouldn't have been able to say the year, but if you
7 say 2008 when this Commission did take testimony and did
8 take a very, very careful and fresh look again at the
9 leverage formula and how it had worked in the past and
10 if indeed it remained current as a tool for us to use.
11 And I was part of that decision and believed that the
12 correct decision was made.

13 So with all of that, again, I'm glad to either
14 make or second the motion, whichever posture we are in,
15 and that we approve the staff recommendation.

16 **CHAIRMAN BRISÉ:** So, Commissioner Balbis, you
17 made a motion on all issues.

18 **COMMISSIONER BALBIS:** Yes.

19 **CHAIRMAN BRISÉ:** It was seconded by
20 Commissioner Edgar. All in favor, say aye.

21 (Vote taken.)

22 All right. Seeing that, this item has been
23 voted affirmatively, so therefore we are going to
24 adjourn.

25 (Agenda item concluded.)

